

FISCAL YEAR 2025

Volume 1
Budget Overview and Schedules

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrell

Executive Director

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



***Rich Lee
2023 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



***Rich Lee
2023 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for adopting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its revenue and expenditure estimates over the course of the fiscal year based on actual economic and financial conditions, which often differ from those existing at the time the annual budget was adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



Page Intentionally Left Blank



Mayor's Message – Fiscal Year 2025 Adopted Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Adopted Budget. This budget protects the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Adopted Budget include both strategic reductions across various departments and targeted investments in critical areas. These measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns, but also exploring new and enhanced sources of revenue alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$43.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Adopted Budget includes dedicated funding to expand the capacity of the City's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking Program by transforming the H Barracks into a Safe Parking site. Once completed, these two projects will triple the opportunities for people experiencing homelessness. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured that the Fiscal Year 2025 Adopted Budget funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing the Development Services Department (DSD) at the heart of a major transformation in how we handle housing development. By integrating these enhancements into DSD's budget, we're

Mayor's Message

sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Adopted Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police Departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring that the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year; and a Fire-Rescue fast response team in the San Pasqual Valley to address fire incidents quicker. These enhancements ensure that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment when the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to effectively maintain our street network. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 Adopted Budget earmarks \$104.6 million for street resurfacing design and construction. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

Mayor's Message

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. The budget includes \$3.0 million, which the San Diego Housing Commission will use to help victims of the January 2024 floods get back on their feet. Additionally, we have identified funding needs for stormwater emergencies and other critical flood resilience and green infrastructure projects totaling \$87.9 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Adopted Budget reflects this strategic shift, with an allocation of \$10.1 million in Citywide DIF funds for parks projects, another \$11.9 million for mobility projects, \$1.6 million earmarked for Fire-Rescue projects, and \$290,000 for a library project. Additionally, we're deploying \$21.1 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$6.7 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our great city. This is more than

Mayor's Message

just a program; it's a pathway to empower our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our commitment to enhancing public services is unwavering, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring that our streets and infrastructure are robust and reliable. The investments we make today in public safety, infrastructure, and our youth will yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges, but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria". The signature is fluid and cursive, with the first name "Todd" and last name "Gloria" clearly distinguishable.

Todd Gloria
Mayor



Todd Gloria
Mayor



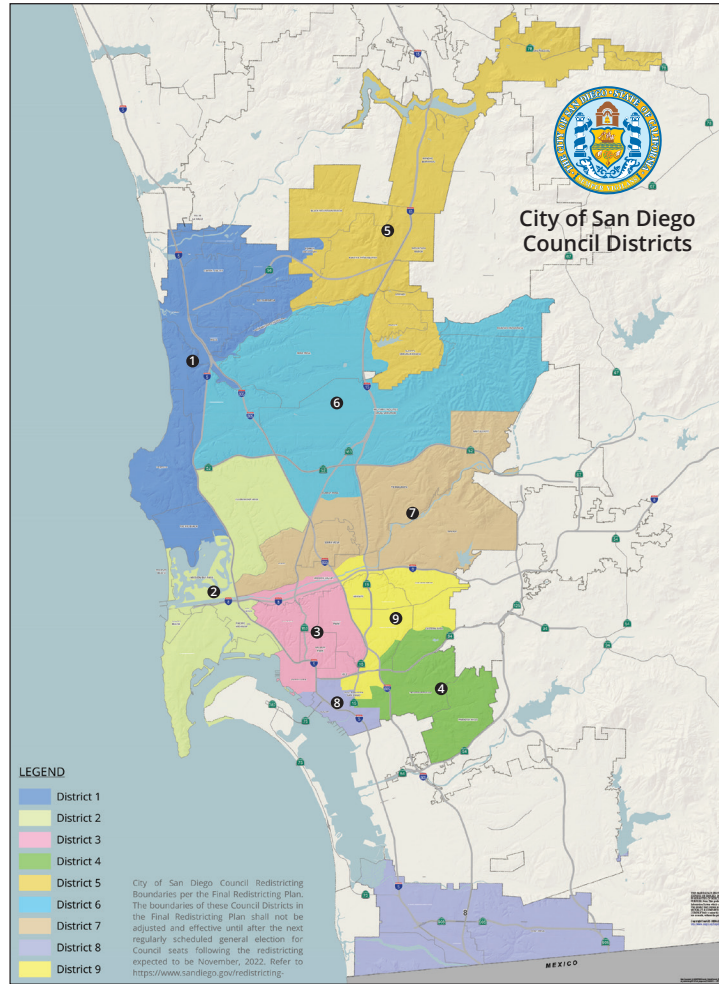
Joe LaCava
Council President Pro Tem
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Henry L. Foster III
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Council President
District 9



Eric K. Dargan
Chief Operating Officer

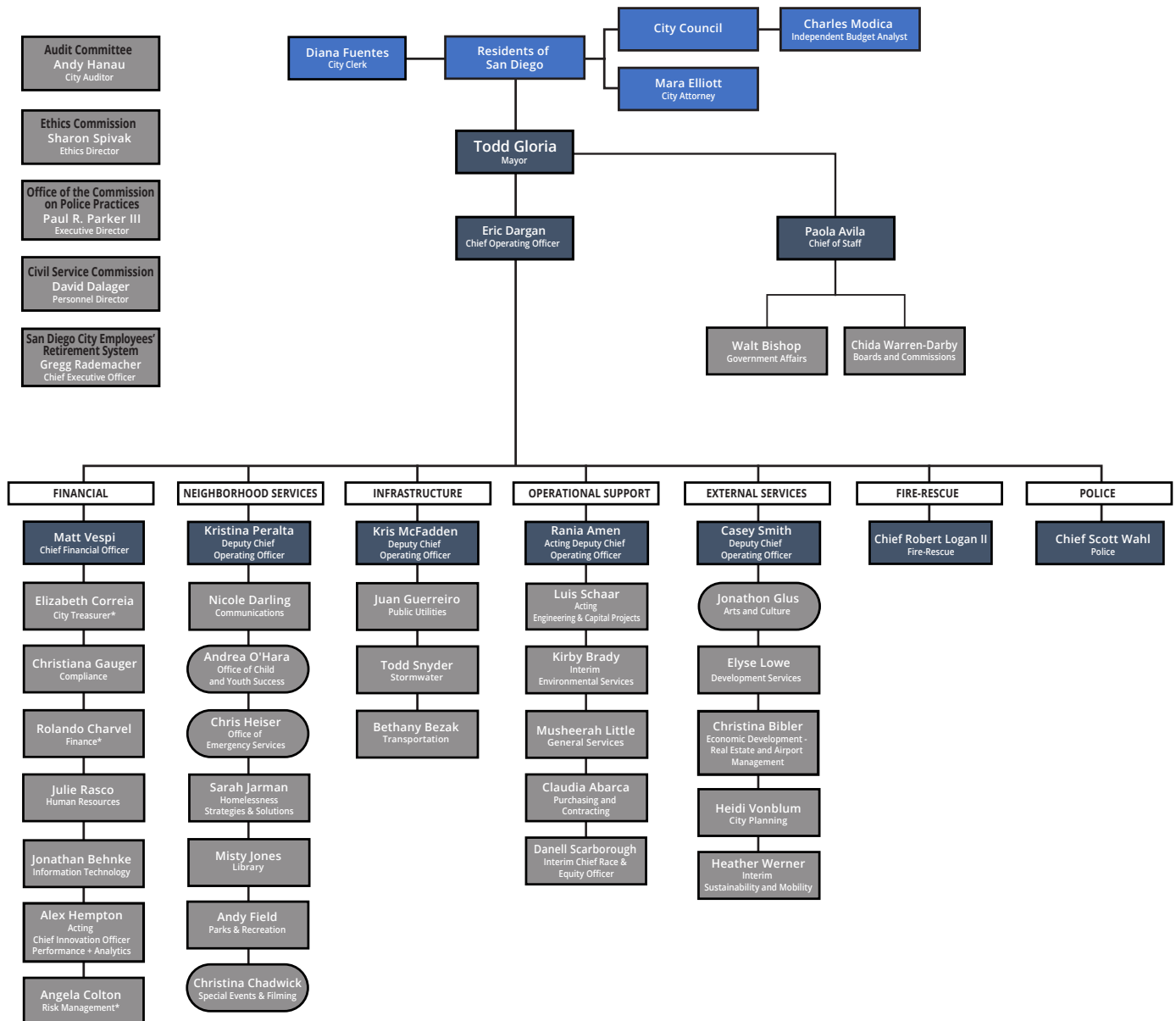


Mara W. Elliott
City Attorney



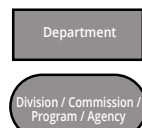
Page Intentionally Left Blank

City Departments Organizational Chart



*These departments must report to the CFO per Charter or San Diego Municipal Code.

KEY:



REVISED: Aug. 26, 2024



Page Intentionally Left Blank



City Strategic Plan

Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a “Culture of Yes” where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





Page Intentionally Left Blank

Volume I - Budget Overview and Schedules

Table of Contents

Table of Contents

Executive Summary.....	3
City Profile.....	15
Budget Development Process.....	25
Citywide Budget Overview.....	31
General Fund Revenues.....	69
General Fund Expenditures.....	99
Fiscal Policies.....	131
Performance Management	141
Debt Obligations.....	147
Budget Equity	155
Financial Summary and Schedules.....	161
Capital Improvements Program.....	237
City Agencies.....	243
Glossary.....	247
Appendix.....	261



Page Intentionally Left Blank

FISCAL YEAR 2025

Volume 1
Executive Summary

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Executive Summary

Executive Summary

The City of San Diego's Fiscal Year 2025 Adopted Budget is \$5.82 billion and is comprised of five operating fund types (listed below), and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

The Fiscal Year 2025 Adopted Budget represents an increase of \$643.2 million, or 12.4 percent, compared to the Fiscal Year 2024 Adopted Budget. This is primarily due to increases in the Special Revenue Funds, Capital Improvements Program, Enterprise Funds, and General Fund. Increases in the General Fund are primarily associated with increased funding for salaries and fringe benefits, homelessness programs, and new facilities. The increases in the Special Revenue Funds are primarily associated with the EMS Alliance Model, and salaries and fringe benefits across various funds. The increase in the Enterprise Funds is associated with salaries and fringe benefits, water purchases, cost increases for chemicals to treat water and wastewater, and debt payments. The increase in the Capital Improvements Program is primarily related to water and wastewater project-related appropriations.

The Fiscal Year 2025 Adopted Budget includes a total of 13,352.19 Full-Time Equivalent (FTE) positions, representing an increase of 322.02 FTE positions, or 2.5 percent, compared to the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to the following: a 91.97 FTE increase in the Enterprise Funds associated with supporting Pure Water Operations, Metro Pump Stations, Organics Processing, Street Preservation, and the People's Ordinance. The General Fund increase of 220.17 FTE is primarily associated with the Employ and Empower Interns that are fully reimbursable, positions for new facilities in Parks and Recreation and Fire Rescue, a Fast Response Squad for Fire-Rescue support in the San Pasqual Valley, a new Asphalt Team, and Street Preservation.

Total City Expenditures Fiscal Years 2024-2025 by Fund Type/Program (in millions)

Fund Type/Program	FY 2024	FY 2025
General Fund	\$ 2,081.8	\$ 2,160.9
Special Revenue Funds	848.9	1,003.4
Capital Project Funds	23.7	26.3
Enterprise Funds	1,336.1	1,483.2
Internal Service Funds	178.0	191.9
Capital Improvement Program	704.1	950.0
Total	\$ 5,172.5	\$ 5,815.7

Numbers may not foot due to rounding.

Total City FTE Positions Fiscal Years 2024-2025 by Fund Type

Fund Type	FY 2024	FY 2025
General Fund	8,512.99	8,733.16
Special Revenue Funds	1,078.51	1,088.66
Enterprise Funds	3,005.21	3,097.18
Internal Service Funds	379.46	380.19
Other Funds	54.00	53.00
Total	13,030.17	13,352.19

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and the public. The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Executive Summary

The Budget Development phase began with the Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) in the Fall of 2023, which is prepared each year as a long-range fiscal planning guide and serves as the framework for the development of the Fiscal Year 2025 Adopted Budget for the General Fund. The Outlook projected a Fiscal Year 2025 General Fund baseline deficit of \$136.8 million. City departments submitted budget requests and operational efficiency reductions to the Department of Finance in January 2024, which City Management analyzed, reviewed, and prioritized in February 2024 and presented to the Mayor in March 2024 for further evaluation, discussion, and approval. Once budget decisions were finalized, projected General Fund revenues and expenditures were balanced and included in the Fiscal Year 2025 Adopted Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings from April through June 2024 to obtain the public’s input on spending priorities. The Mayor and City Council used the information presented and recommend changes to the Fiscal Year 2025 Proposed Budget through the Mayor’s May Revision and City Council modifications, respectively. The City Council modified and adopted the budget in June 2024, which was enacted into law via the [Appropriation Ordinance](#).

General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.50 billion, or 72.2 percent, of the revenue in the Fiscal Year 2025 Adopted Budget. Projected growth rates for these revenue sources in the Fiscal Year 2025 Adopted Budget are as follows:

- **Property Tax:** 4.37 percent
- **Sales Tax:** 4.25 percent
- **Transient Occupancy Tax:** 5.9 percent
- **Franchise Fees:**
 - **SDG&E:** 4.62 percent
 - **Cable:** (5.53) percent

The remainder of the revenues in the General Fund are generated by a variety of resources. After incorporating all adjustments, the Fiscal Year 2025 Adopted Budget maintains a balanced budget. Additional details for both revenue and expenditure adjustments are provided later in this Volume.

Critical Expenditures

The Fiscal Year 2025 Adopted Budget includes funding to maintain current service levels. Expanded services include additional homelessness services and the operations of new facilities.

The list below highlights some of the General Fund critical expenditure additions.

Administrative Support

<i>Acquisition and Disposition Support</i>	Funding of position to support Acquisitions and Dispositions for the Real Estate Division of the Economic Development Department.
<i>Contract Specialists</i>	Funding of positions to support job order contracts.
<i>Financial Support for the EMS Alliance Model</i>	Funding of positions to support accounting and reporting for the new EMS Alliance Model.
<i>Department Payroll Support</i>	Funding of position to support payroll duties for the Sustainability and Mobility Department.

Executive Summary

Procurement and Contracting Support	Funding of positions to support the procurement of goods and services.
Project Labor Agreement Program Support	Funding of positions and one-time non-personnel expenditures to support the Project Labor Agreement Program for the Capital Improvements Program.
Software Technical Support	Funding of position to support the Economic Development Department's IT and GIS needs.

City Facilities

Chollas Operations Yard Parking Expansion	Funding to expand employee parking at the Chollas Operations Yard.
Citywide Facility Job Order Contracting	Funding to expand employee parking at the Chollas Operations Yard.
Public Utilities Facility Maintenance	Funding of positions to support repair and maintenance activities of Public Utilities Department facilities.

Climate Action Plan

Zero Emissions Vehicle Strategy	Funding of a position to support the Zero Emissions Vehicle Strategy of the Climate Action Plan.
--	--

Equity and Diversity

Employ and Empower Intern Program Support	Funding of positions citywide to support the Employ and Empower Internship Program.
Youth Care and Development Pilot Program	Funding of one-time non-personnel expenditures for a youth care and development pilot program.

Homelessness and Housing

1,000 Shelter Beds and Safe Parking Expansion	Funding of non-personnel expenditures to expand the number of shelter beds and the safe parking program.
Continued Shelter Operations	Funding of non-personnel expenditures to support operations at interim shelters and support lease expenses and ancillary costs.
Day Center Site Cost Increases	Funding of one-time non-personnel expenditures to support site improvements and operating cost increases at the Day Center.
Eviction Prevention Program	Funding of one-time non-personnel expenditures to provide education and legal services for low-income renters facing eviction.
Family Shelter Bed Capacity Expansion	Funding of non-personnel expenditures to support the expansion of bed capacity at the Salvation Army Family interim shelter site.
Living Wage and Cost-of-Living Increases	Funding of non-personnel expenditures to provide cost-of-living adjustments to front-line staff of service operators.
Multi-Disciplinary Outreach Program	Funding of non-personnel expenditures for the San Diego Housing Commission's Multi-Disciplinary Outreach Program to provide services to the City's most vulnerable unsheltered individuals.
Safe Sleeping Program Support	Funding of non-personnel expenditures to support the Safe Sleeping Program.

Executive Summary

Independent Departments

<i>City Attorney Civil Advisory Support</i>	Funding of positions and one-time non-personnel expenditures to provide legal support to the Capital Improvements Program.
<i>Consumer Protection and Penalty Collection</i>	Funding of positions to support consumer protection and penalty collection.
<i>Gun Violence Restraining Order Support</i>	Funding for a position to support the gun violence restraining order programs.
<i>Independent Legal Counsel</i>	Funding of non-personnel expenditures for independent legal counsel for the Office of the City Auditor.
<i>Legislative Services Support</i>	Funding for a position to support legislative proceedings.
<i>Medical Examinations</i>	Funding of non-personnel expenditures to support increases in medical examinations for City staff.
<i>Your Safe Place Support</i>	Funding of positions and one-time non-personnel expenditures to support Your Safe Place, a Family Justice Center.

Livable Neighborhoods

<i>Balboa Park Botanical Building</i>	Funding to support the increased operating hours at the Balboa Park Botanical Building.
<i>Chilled Water Increase</i>	Funding of non-personnel expenditures to support contract for Chilled Water services at the Central Library.
<i>Debris Assistance Program</i>	Funding of non-personnel expenditures to support the Debris Assistance Program as emergency response to the January 2024 event.
<i>Janitorial Services</i>	Funding of non-personnel expenditures to support contractual increases in janitorial services at branch libraries.
<i>Land Acquisition</i>	Funding of positions and non-personnel expenditures to support land acquisition program development.
<i>Landscape Services</i>	Funding of non-personnel expenditures to support contractual increases in landscape services at branch libraries.
<i>Library Materials</i>	Funding of one-time non-personnel expenditures for library materials.
<i>New Parks and Recreation Facilities</i>	Funding of positions and non-personnel expenditures to support new parks, open spaces, joint-use facilities, and recreational facilities.
<i>Parking Services</i>	Funding of non-personnel expenditures to support parking services at the Central and Mission Hills libraries.
<i>San Carlos Library</i>	Funding of one-time non-personnel expenditures in the Capital Improvements Program to support the San Carlos Library designs.
<i>Security Services</i>	Funding for a position and reduction of non-personnel expenditures to support security services at branch libraries.
<i>Small Business Enhancement Program</i>	Funding of one-time non-personnel expenditures to support small businesses.
<i>Youth Services Librarians</i>	Funding of positions to support various youth services at libraries.

Public Safety

<i>Alternative Energy Sources Support</i>	Addition of a grant-funded position to coordinate emergencies and training related to alternative energy sources.
--	---

Executive Summary

<i>False Alarm System Replacement</i>	Funding of non-personnel expenditures to replace the false alarm system.
<i>Membership Dues</i>	Funding of non-personnel expenditures for Unified Disaster Council membership dues.
<i>Personal Protective Equipment Cleaning</i>	Funding of non-personnel expenditures for mandated advanced cleaning and repair of personal protective equipment.
<i>Rental of Police Firearms Training Facility</i>	Funding of non-personnel expenditures for the rental of a firearms training facility.
<i>San Pasqual Fire Mitigations</i>	Funding of positions and non-personnel expenditures for an additional Fast Response Squad in the San Pasqual Valley.
<i>Special Events Support</i>	Funding for a position to process permits and inspections for special events.
<i>Torrey Pines Fire Station Support</i>	Funding of positions and non-personnel expenditures to support operations at the new Torrey Pines Fire Station.

Stormwater

<i>Time Schedule Order and Compliance Monitoring</i>	Funding of non-personnel expenditures to support compliance monitoring and to comply with the Time Schedule Order.
---	--

Transportation

<i>Central Asphalt Team</i>	Funding of positions and non-personnel expenditures to support a new Central Asphalt team.
<i>Pothole Repair Vehicle</i>	Funding of one-time non-personnel expenditures to purchase a pothole repair vehicle.
<i>Ready, Set, Grow San Diego Grant Support</i>	Funding of positions and non-personnel expenditures to support the Ready, Set, Grow tree planting grant.
<i>Street Resurfacing Program</i>	Funding of positions and non-personnel expenditures to support the Street Resurfacing Program.
<i>Urban Forestry Services</i>	Funding of non-personnel expenditures to support tree planting and maintenance to comply with the Air Pollution Control District settlement agreement.

Operational Efficiencies and Budget Reductions

The Fiscal Year 2025 Adopted Budget includes operational efficiencies and expenditure reductions to achieve a balanced budget for Fiscal Year 2025.

The list below highlights some of the budget reductions by departments.

<i>Citywide Reductions</i>	Reductions associated with executive approval to fill vacancies process, consultants, cost of living adjustments, preservation of benefits, use of Infrastructure Fund to fund operations, and the waiving of contributions to reserves and the Climate Equity Fund.
<i>Boards and Commissions</i>	Reduction of positions and non-personnel expenditures that support the department.
<i>City Attorney</i>	Reductions associated with operational efficiencies.
<i>City Auditor</i>	Reduction of personnel expenditures.
<i>City Clerk</i>	Reduction of personnel expenditures.
<i>City Planning</i>	Reductions associated with operational efficiencies.

Executive Summary

City Treasurer	Reductions associated with external contracts, supplies, administrative support, and department reorganization.
Commission on Police Practices	Reduction of professional services.
Communications	Reduction of Graphic Designer and use of PEG Fund.
Compliance	Reduction of personnel expenditures.
Council Admin and Council Districts	Miscellaneous reductions of personnel and non-personnel expenditures.
Department of Finance	Reductions in positions, training, and supplies.
Department of Information Technology	Reduction to PC replacement lease program.
Development Services	Reduction of a Zoning Investigator 2 and non-personnel expenditures.
Economic Development	Reduction of eviction notice registry, various technical and service contracts, and office space analysis.
Environmental Services	Reduction of organics waste containers, radio frequency identification readers, and implementation of a discount on refuse disposal fees.
Fire-Rescue	Reductions associated with dispatch operations, helicopter staffing, recruitment, wellness support, and a fire academy.
General Services	Reductions associated with supplies and services for facilities maintenance.
Homelessness Strategies & Solutions	Reduction associated with a one-time use of Affordable Housing Fund support.
Human Resources	Reduction of citywide employee training and recruitment.
Library	Reductions associated with security services, training, supplies, personnel expenditures, and computer replacements.
Office of Emergency Services	Reductions associated with discretionary non-personnel expenditures.
Office of the Chief Operating Officer	Reduction of the Office of Immigrant Affairs, and support for the Office of Child and Youth Success and special projects.
Office of the IBA	Reductions associated with operational efficiencies.
Parks and Recreation Department	Reductions associated with brush management, park maintenance, and water services.
Performance and Analytics	Reductions associated with hiring and performance dashboard/open budget tool.
Personnel	Reductions associated to operational efficiencies.
Police	Reductions in positions and non-personnel expenditures associated with Police Investigative Services Officers, police academies, shared mobility enforcement, and extension of shift overtime.
Public Utilities	Reductions associated with recreational programming at City lakes.
Purchasing & Contracting	Reduction of consulting services.
Race and Equity	Reductions associated with community grants and the Cannabis Social Equity Program.
Stormwater	Reduction associated with various as-needed services and consultants.
Sustainability & Mobility	Reductions associated with contracts for the Climate Action Plan, Bicycle Master Plan, Complete Streets Design Manual, and zero emission vehicle initiatives.

Executive Summary

Transportation	Reductions associated with traffic signal cabinets and tree planting.
-----------------------	---

Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2025 Adopted Budget includes the following major changes in non-general funds:

Airports Fund	Addition of non-personnel expenditures to support repairs and maintenance to the Airport Commercial Retail Center as well as upgrades to information technology equipment at Brown Field Customs and Border Patrol facility.
Community Equity Fund	Addition of non-personnel expenditures to support flood impacted City residents.
Concourse and Parking Garages	Addition of one-time non-personnel expenditures for a transfer to the General Fund.
Convention Center Expansion Administration Fund	Addition of one-time non-personnel expenditures to support Convention Center pump station repairs.
Development Services Fund	Addition of positions and non-personnel expenditures to support the Complete Communities Program, as needed plan check and inspection services, relocation costs, and energy calculations for commercial projects.
Energy Conservation Program Fund	Addition of expenditures and revenue to support payroll functions and consulting services to identify citywide energy bill savings.
Energy Independence Fund	Addition of one-time non-personnel expenditures for a Public Power Feasibility Study.
Engineering & Capital Projects Fund	Addition of positions to support the Pure Water CIP Program.
Environmental Growth Funds	Addition of expenditures for the increase of reimbursements to the General Fund and stormwater mitigation related to channel maintenance.
Facilities Financing Fund	Addition of one-time, non-personnel expenditures to support Development Impact Fee (DIF) program operations.
Fire/Emergency Medical Services Transport Fund	Addition of non-personnel expenditures to support ambulance services due to cost increases and call volume.
Fleet Services Operating Fund	Addition of expenditures to support vehicle repair diagnostic software, new facility maintenance operations, chollas yard parking expansion, and fuel cost increases.
GIS Fund	Addition of non-personnel expenditures related to increases in the ESRI software contract.
Infrastructure Fund	Addition of one-time non-personnel expenditures to support infrastructure maintenance including facility repairs, stormwater maintenance, and right-of-way maintenance.
OneSD Support Fund	Addition of one-time non-personnel expenditures related to a new budgeting module.
Sewer Utility Funds	Addition of positions and expenditures associated with Pure Water implementation, equipment upgrades at water treatment facilities, regulatory compliance, support for pump stations, debt, and cost increases for treatment chemicals.
Solid Waste Management Fund	Creation of a new fund and addition of expenditures to support implementing changes to the People's Ordinance.

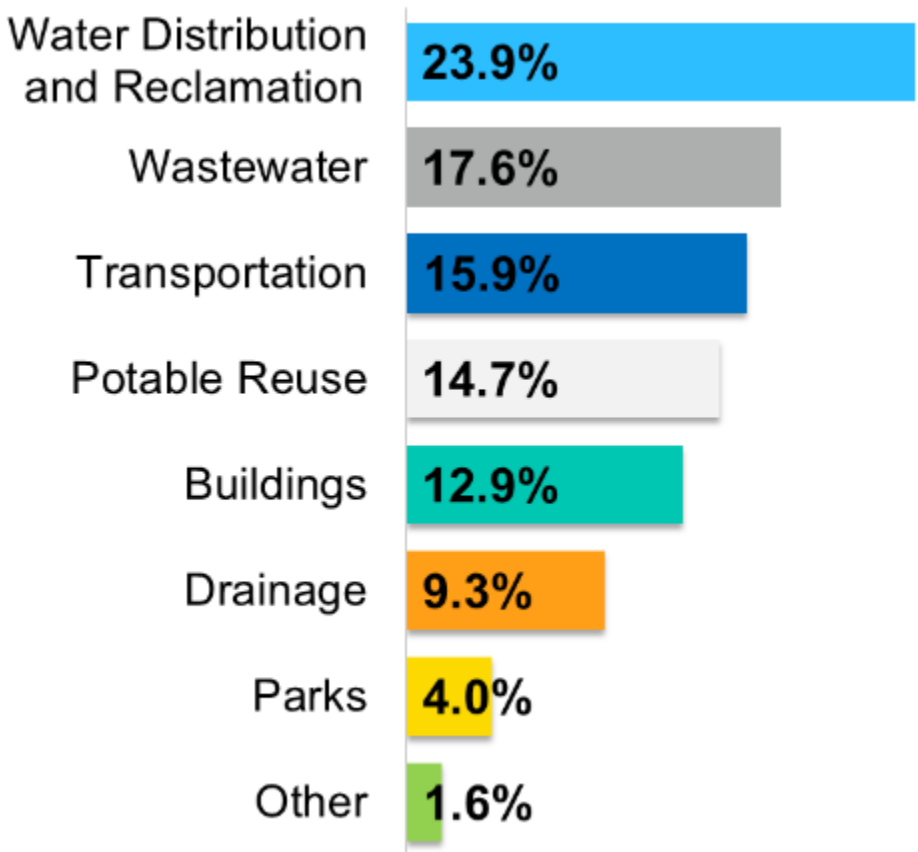
Executive Summary

Transient Occupancy Tax Fund	Addition of expenditures to reimburse activities that support tourism including: the safety and maintenance of visitor-related facilities; homelessness services; support for the World Design Capital 2024; and reductions of grant allocations to community, arts, and economic development community organizations.
Water Utility Operating Fund	Addition of positions and expenditures to support the maintenance of dams and treatment plants, Pure Water operations, water meter services, water treatment chemical cost increases, water purchases, and water rate increases.

Capital Improvements Program Overview

The Fiscal Year 2025 Adopted CIP Budget for all funds is \$950.0 million, which is an increase of \$245.8 million from the Fiscal Year 2024 Adopted Budget. This increase is primarily associated with water and wastewater-related projects. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Fiscal Year 2025 Adopted Budget by Project Type¹



¹Figures may not foot due to rounding.

Conclusion

The Fiscal Year 2025 Adopted Budget protects the progress made in recent fiscal years, while continuing to invest in key City priorities, including public safety, homelessness, housing, and infrastructure. This balanced budget includes funding to maintain current services, utilizing a mix of one-time and ongoing resources. Absent new funding, however, the City may need to consider ongoing reductions and limiting new additions to achieve a structurally balanced General Fund budget in the near future. Additional details are included throughout this Volume.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 1
City Profile



ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

City Profile

San Diego at a Glance

The City of San Diego, known as America's Finest City, is best known for its ideal climate, beautiful beaches, and world-class attractions. As the eighth largest city in the nation and the second largest city in the State of California, the City's total population is estimated at 1,388,320 as of July 1, 2023. San Diego's population has increased by 1,388 people from the 2020 Census. 2023 population estimates were released on May 16, 2024.¹

San Diego covers 326 square miles of land area and an additional 46 square miles of water area for an aggregate total of 372 square miles.² Due to the city's unique topography, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances, resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline and offers a wide variety of beaches and amenities. With its great weather and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and is a great place for residents to relax year-round.



Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2023 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State University made the list, ranking at 28, 98, and 105, respectively.³

UC San Diego is world-renowned and recognized as one of the top universities for research and development (R&D). For Fiscal Year 2023 (July 2022 – June 2023), it spent over \$1.76 billion in sponsored research funding, a 7.0 percent increase over the previous year.⁴ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the world's largest and most renowned centers for ocean, earth, and atmospheric science research. San Diego State University also received an increased investment in research with nearly \$192.2 million in grant and research funding during that same time frame.⁵ San Diego State University plans to expand its academic and research programs, aided by its expansion into Mission Valley and adjacent land to the University.

¹ Schedule. United States Census Bureau website. Retrieved June 2024.

² 2023 Census Gazetteer Files-Places. United States Census Bureau website. Retrieved March 2024.

³ Best Colleges in San Diego. USnews website. Retrieved March 2024

⁴ UCSD News. UCSD website. Retrieved March 2024.

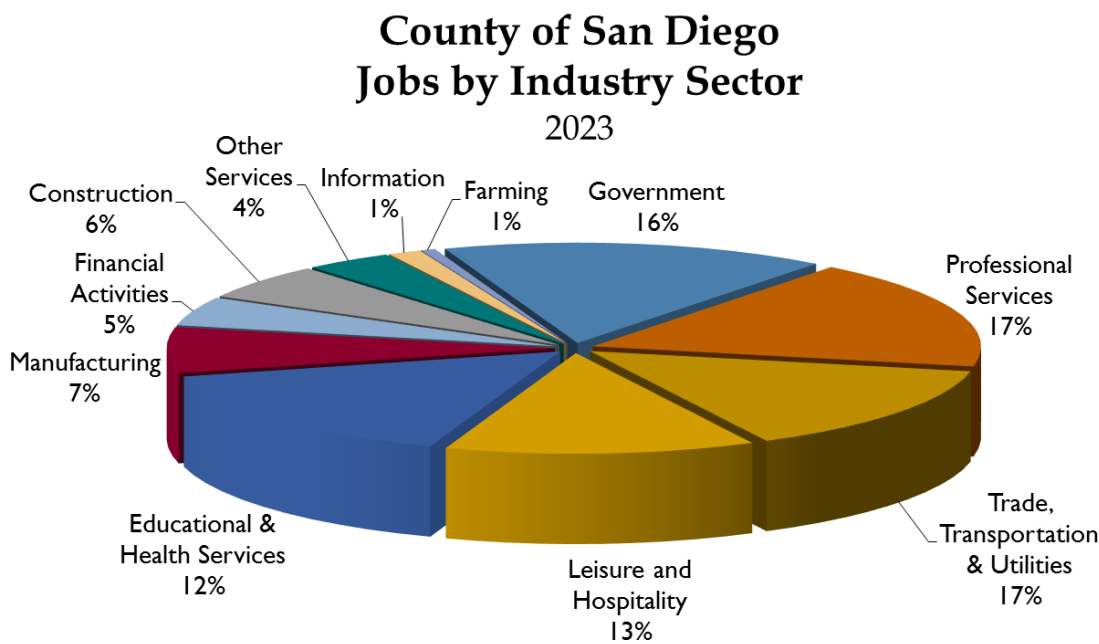
⁵ SDSU Newscenter. SDSU website. Retrieved March 2024.

Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem of some of the world's most innovative companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities gives San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for global trade, high-tech manufacturing, research and development, and the advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has transformed in recent years to become more diversified, which has helped hedge the risk of impacts from one specific sector.

However, the defense and military industries play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2023 (SDMAC Study), estimating that in 2023, defense-related activities and spending generated approximately \$56.40 billion of Gross Regional Product (GRP) for San Diego County, or 23.6 percent of the region's total GRP. In 2023, the military was responsible for approximately 354,439 jobs in the region, or 22.9 percent of all employment in the region. The SDMAC Study further estimates that \$36.10 billion in federal defense funds were allocated to San Diego County.

Figure 1 County of San Diego Jobs by Industry Sector for 2023.



Source: State of California Economic Employment Development

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific breakthroughs and discoveries because of its research institutions and scientific research and development. Research institutions, as well as commercial research and development businesses, are

City Profile

significant economic contributors to the region, bringing in more than \$9.10 billion and \$5.10 billion in venture capital funding in 2021 and 2022, respectively. Now, San Diego is only behind five other cities in receiving venture capital investment in the United States.⁶

In 2023, San Diego County's life science workforce consisted of over 75,000 direct employees and continued to be a driving force in the local economy. Life science jobs in San Diego County paid an average of \$160,000 yearly, which represents a regional economic impact of \$56.6 billion. Biotechnology represented 44 percent of life sciences direct employment, with research and testing following at 18 percent.⁷

In 2022, San Diego County's life science workforce consisted of over 77,000 direct employees and continued to be a driving force in the local economy. Life science jobs in San Diego County paid an average of \$144,000 yearly, which represents a regional economic impact of \$57.4 billion. Biotechnology represented 44 percent of life sciences direct employment, with research and testing following at 18 percent.⁸

Tourism

In 2023, San Diego had approximately 31.8 million visitors, who spent approximately \$14.3 billion at San Diego area businesses.⁹ This industry typically generates over \$1.0 billion annually in State and local taxes. Since the height of the COVID-19 pandemic, the San Diego tourism industry has rebounded strongly. According to the San Diego Tourism Authority, San Diego had the second-highest hotel occupancy in the country through September 2022, at 74.4%, and consistently ranked in the top five of destinations for average hotel daily rates and revenue per available room. The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see growth in 2025 which exceed or nearly reach 2019 levels, indicative of increased tourism in the region.⁹



General Fund transient occupancy tax revenues exceeded pre-pandemic levels in Fiscal Year 2023 by approximately \$29.9 million and the Fiscal Year 2025 Adopted Budget projects transient occupancy tax revenues to continue to see moderate growth. Additional details on the impacts and recovery related to tourism revenue is discussed in detail in the General Fund Revenues Section of this Volume.

While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 21 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the

⁶ 2022 Connect Impact Report. Connect website. Retrieved May 2024.

⁷ San Diego-Chula Vista-Carlsbad, CA Goods Exports. Department of Commerce. Retrieved March 2024.

⁸ California Economic Impact Report. Biocom California Website. Retrieved June 2024.

⁹ Visitor Industry Performance. San Diego Tourism Authority website. Retrieved March 2024.

City Profile

largest economic generator for the Convention Center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego through 2026. Comic Con's 2022 main event attracted approximately 135,000 attendees and generated a regional economic impact of \$164.1 million exceeding pre-pandemic levels. The San Diego Convention Center's Fiscal Year 2023 Annual Report notes that because of 101 Convention Center events, and over 736,000 visitors from around the world, spending at restaurants, hotels, and attractions reached over \$800.0 million with a regional impact of \$1.4 billion, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.¹⁰



Transportation

San Diego is well connected to the Southern California region by interstates, trains, and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019; however, the COVID-19 pandemic significantly impacted air travel. As of 2023, air traffic is still down 1.2 million passengers or 4.6 percent compared to 2019, but compared to 2022, air traffic increased by 2.1 million passengers or 9.3 percent, making strides towards pre-pandemic levels.¹¹ San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the northern, eastern, and southern portions of the county. Amtrak also provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016 and went into service on November 21, 2021.¹² The trolley project extended Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 94 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. The Metropolitan Transit System has freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and Escondido. Additionally, the Metropolitan Transit System has limited South Bay rapid bus service to the South Bay community, which connects the southern community to downtown San Diego.¹³

San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options;

¹⁰ SDCC Annual Report FY2023. San Diego Convention Center website. Retrieved March 2024.

¹¹ San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2024.

¹² Mid-Coast Trolley Extension. SANDAG Website. Retrieved March 2023.

¹³ South Bay Rapid. Metropolitan Transit System website. Retrieved July 2023.

City Profile



FRED facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.¹⁴ The Beach Bug, a new on-demand shuttle, provides similar services to FRED in the Pacific Beach community. The Beach Bug can take passengers anywhere in the Pacific Beach community for free and offers a convenient and direct connection to and from the Balboa Avenue Transit Station.¹⁵

The City of San Diego is focused on creating more options for mobility, and is working on land use changes, incorporating new perspectives on

community design, promoting active transportation, and changing parking rules and standards to contribute to expanded mobility options.

The City's efforts include:

- Installing pedestrian improvements, including sidewalks, street lighting and parklets
- Expanding bike lanes and installing more bike racks
- Reducing parking space requirements when building developments near transit
- Retiming traffic signals to reduce vehicle fuel consumption and installing roundabouts
- Implementing the "City of Villages" strategy of the City's [General Plan](#), which focuses on growth in pedestrian-friendly, mixed-use areas linked to an improved transit system

The City is concentrating much of its efforts in Transit Priority Areas, which are areas within half a mile of existing or planned transit stops.¹⁶

Demographic Statistics

As the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2022, the population of the City has increased by 7,158; San Diego reached a population peak of 1,425,976 in 2018 and is estimated at 1,388,320 as of July 1, 2023. Estimates for City populations as of July 1, 2024, are scheduled for release in May 2025.

Influenced by its proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home, and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San

¹⁴ Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved July 2023.

¹⁵ Pacific Beach Shuttle. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.

¹⁶ Mobility and Land Use. City of San Diego Sustainability and Mobility Department website. Retrieved July 2023.

City Profile

Diego Association of Governments (SANDAG) forecasts the City’s population to be 1.59 million by 2035 and 1.63 million by 2050.¹⁷

The following **Figures 2 through 4** provide more detail about the City of San Diego's demographics including: Population by Age, Educational Attainment, and Race Identification, respectively.

Figure 2: Population By Age
Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.

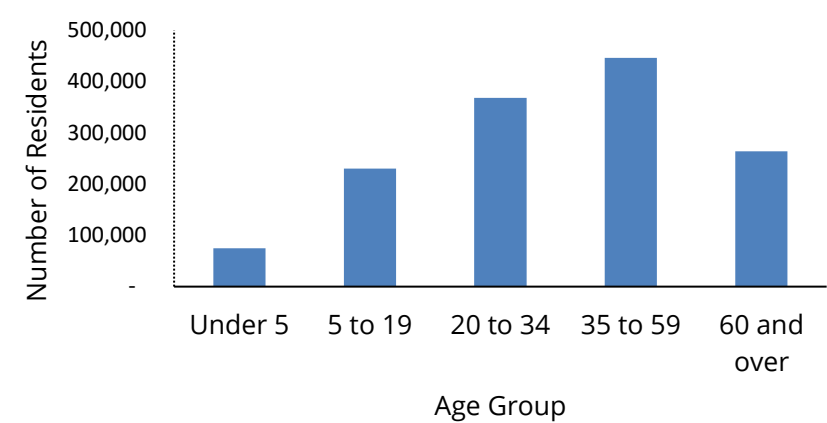
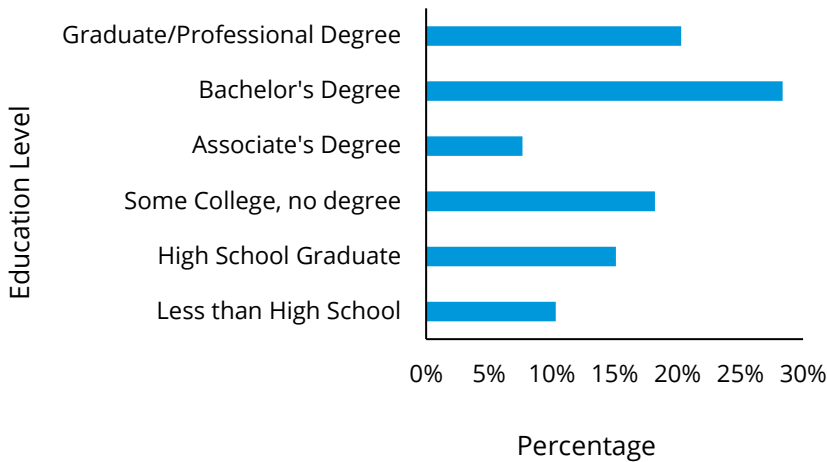


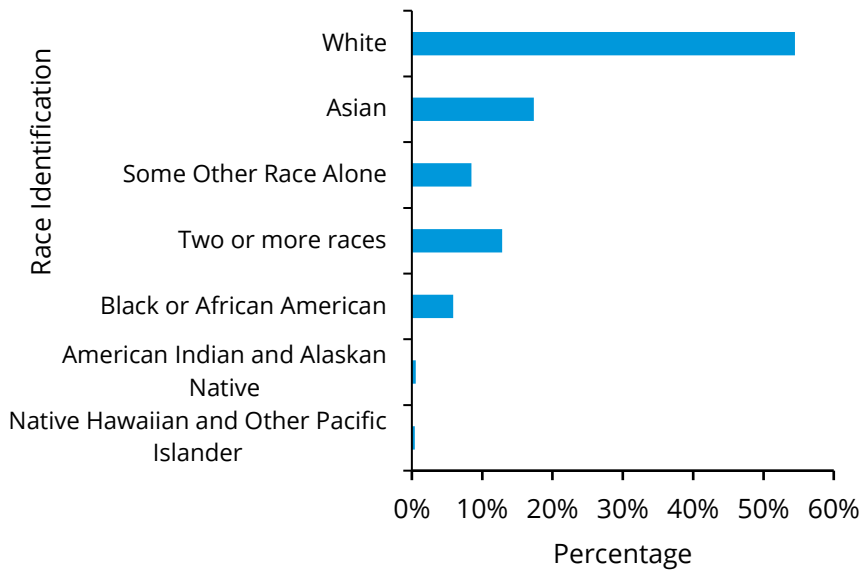
Figure 3: Educational Attainment
Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.



¹⁷ SANDAG Series 14 Regional Growth Forecast. SANDAG website. Retrieved March 2023.

City Profile

Figure 4: Race Identification
Source: U.S. Census Bureau, 2018 - 2022 American Community Survey 5-Year Estimates.





Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 1
Budget Development Process

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

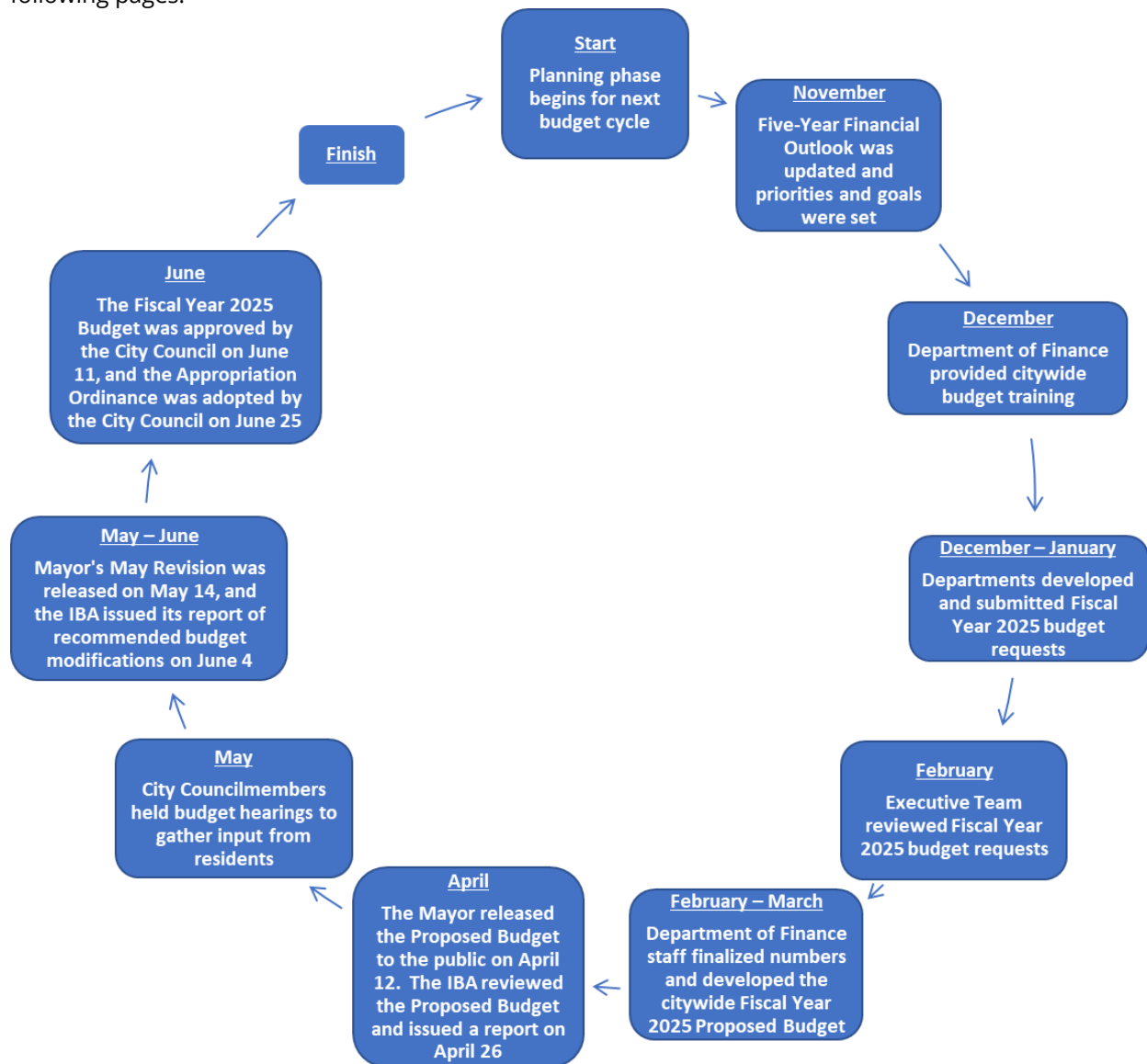


Page Intentionally Left Blank

Budget Development Process

Budget Development Process

The City of San Diego's budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals of the City for the upcoming fiscal year, while following a timeline for budget publication codified in the City's Charter. This section provides an overview of the annual workflow and the specific processes that help produce the City's budget for Fiscal Year 2025. The chart below illustrates the process, and detailed descriptions of key stages are listed on the following pages.



The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption. After the budget is adopted, there is an opportunity to amend the budget via the Budget Monitoring Process.

Budget Development Process

Budget Development

August - September 2023 City Council Priority Memoranda Issued

Call memorandum issued on August 30, 2023, for City Councilmembers' FY 2025 budget priorities. City Councilmembers' FY 2025 budget priorities memoranda were due to the Office of the Independent Budget Analyst on September 27, 2023.

November 2023: Fiscal Planning

The Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) was released in November 2023. The Outlook is a long-range fiscal planning guide that serves as the framework for the Fiscal Year 2025 General Fund Budget. The report provides an outlook of the City's General Fund finances over the next five years.

November - December 2023: Citywide Budget Development Training

City departments received training on the budgeting system, the budget development process, and incorporating equity into the budget. This included guidance and expectations for developing budget requests within the Fiscal Year 2025 Proposed Budget goals and priorities.

December 2023 - January 2024: Budget Submission

Departments developed and submitted budget requests for Fiscal Year 2025. Department of Finance staff analyzed the budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Review (EBR) meetings.

February 2024: Executive Budget Review (EBR) Meetings

In the EBR meetings, Department Directors and fiscal support staff met with the City's Executive Management Team, Mayoral Staff, Department of Finance, and Chief Race and Equity Officer to discuss strategic priorities. City management reviewed the departments' budget proposals ensuring requests aligned with the City's fiscal policies and Strategic Plan.

February - March 2024: Budget Development

Based on information provided by the City's Executive Management Team, the Mayor's Office, and the Department of Finance developed the Fiscal Year 2025 Proposed Budget. Staff balanced General Fund resources with expenditures and adjusted the budget to align with the City's fiscal policies and priorities.

March - April 2024: Proposed Budget Finalized

In March, the Fiscal Year 2025 Proposed Budget, including the General Fund, non-general funds, and capital improvement projects, were finalized. The Department of Finance created the Proposed Budget document in March and April. The Mayor released the Fiscal Year 2025 Proposed Budget to the public on April 12, 2024, in compliance with the City's Charter [Article VII, Section 69, Item (c)]. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2025 Proposed Budget and issue its report on April 26, 2024.

Budget Development Process

Budget Review

May 2024: Budget Review Committee Hearings

The City Council's Budget Review Committee will hold a series of public budget hearings, obtaining San Diego residents' input on spending priorities. Councilmembers use the information to develop their final budget priorities and recommended changes to the Fiscal Year 2025 Proposed Budget.

May – June 2024: Mayor's May Revision and IBA Recommended Revisions

On May 14, 2024, the Mayor's May Revision to the Fiscal Year 2025 Proposed Budget will be released. In this report, the Mayor recommends changes to the Proposed Budget based on updated policy related issues and revised Fiscal Year 2024 year-end revenue and expenditure projections. Following the release of the May Revision, the IBA will issue a report on June 4, 2024, with recommended City Council modifications to the Mayor's Fiscal Year 2025 Proposed Budget and May Revision.

Budget Adoption

May - June 2024: Adopted Budget

On May 16, 2024, the Budget Review Committee will review the Mayor's May Revision and the Third Quarter Budget Monitoring Report. On June 11, 2024, the City Council is expected to approve the Fiscal Year 2025 Budget, with modifications. If the budget has been modified by the City Council, the Mayor's veto period is expected to begin on June 13, 2024, and end on June 19, 2024.

June 2024: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2025 budget were implemented based on City Council modifications. Once the changes were made, the Fiscal Year 2025 Adopted Budget was complete. The Change Letter was created to summarize the May Revision and City Council's changes to the Fiscal Year 2025 Proposed Budget, by fund and department.

June 2024: Appropriation Ordinance

On June 25, 2024, the City Council is anticipated to adopt the Appropriation Ordinance, codifying the Fiscal Year 2025 Adopted Budget into law.

Budget Monitoring

July 2024 - June 2025: Budget Monitoring and Amendments

During the fiscal year, the Department of Finance monitors the annual operating budget via quarterly financial reports. During this process, the department, in conjunction with all City departments, analyzes year-to-date actuals, forecasts year-end results, and recommends budget amendments. Throughout the fiscal year, budget amendments may be recommended by the Mayor and approved by the City Council.¹

¹Not all budget amendments are subject to City Council approval. Refer to the Appropriation Ordinance for budget amendments that are not subject to City Council approval.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 1
Citywide Budget Overview

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2025 Adopted Budget of \$5.82 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

Table 1 - shows the change in expenditures from Fiscal Year 2023 to Fiscal Year 2025 by fund type/program.

Table 1 - Change in Total City Expenditures from Fiscal Years 2023 - 2025 by Fund Type/Program

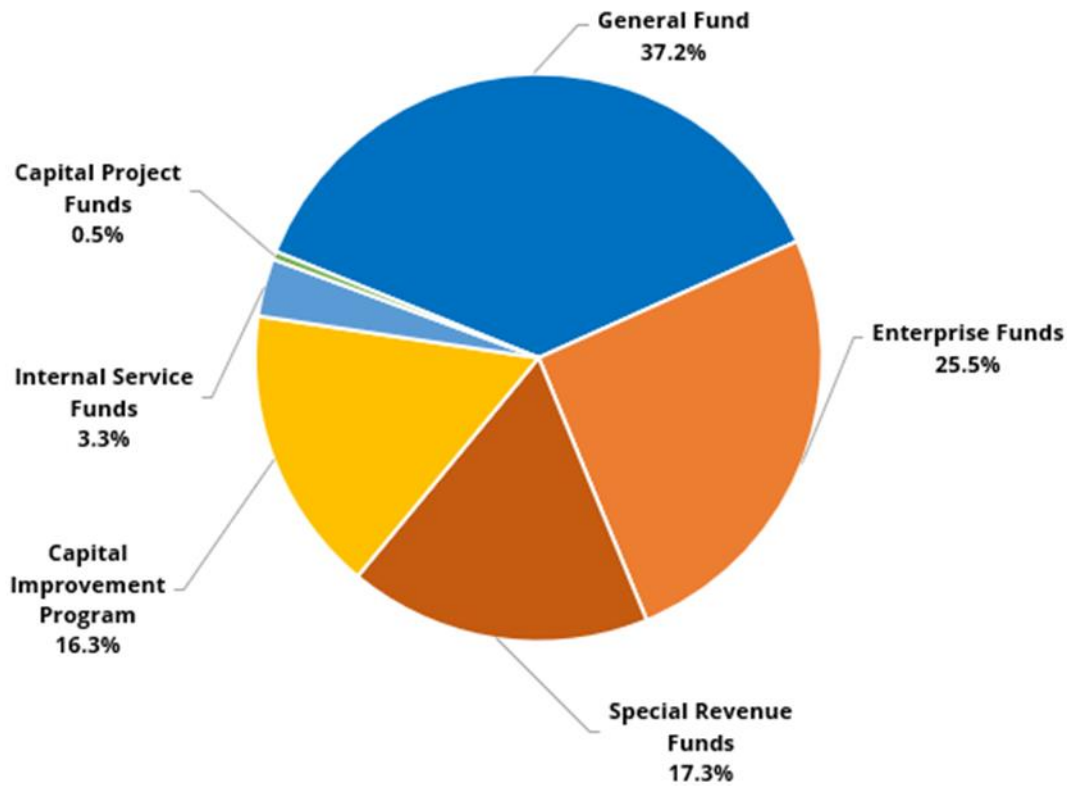
Fund Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FY 2024 – FY 2025 Change	Percent Change
General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,160,943,165	\$ 79,109,975	3.8%
Special Revenue Funds	672,624,541	848,854,715	1,003,444,590	154,589,875	18.2%
Capital Project Funds	29,922,043	23,655,473	26,294,758	2,639,285	11.2%
Enterprise Funds	1,231,375,396	1,336,082,705	1,483,153,343	147,070,638	11.0%
Internal Service Funds	150,749,943	177,963,364	191,947,579	13,984,215	7.9%
Capital Improvement Program	750,886,402	704,115,321	949,965,273	245,849,952	34.9%
Total	\$ 4,795,490,035	\$ 5,172,504,768	\$ 5,815,748,708	\$ 643,243,940	12.4%



Citywide Budget Overview

Figure 1 - displays the Fiscal Year 2025 Adopted Expenditure Budget by Fund Type/Program.

Figure 1 - Fiscal Year 2025 Adopted Expenditure Budget by Fund Type/Program



Note: Percentages may not add to 100% due to rounding.

Table 2 - presents the Change in City Revenue from Fiscal Year 2023 to Fiscal Year 2025 by Fund Type.

Table 2 - Changes in Total City Revenue from Fiscal Years 2023 - 2025 by Fund Type

Fund Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FY 2024 - FY 2025 Change	Percent Change
General Fund	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262	\$ 58,730,570	2.9%
Special Revenue Funds	806,662,042	836,792,659	956,807,857	120,015,198	14.3%
Capital Project Funds	67,036,501	66,932,244	68,220,162	1,287,918	1.9%
Enterprise Funds	1,582,173,838	1,927,602,456	2,170,770,060	243,167,604	12.6%
Internal Service Funds	175,445,174	172,501,490	184,096,945	11,595,455	6.7%
Total¹	\$ 4,643,268,248	\$ 5,021,596,541	\$ 5,456,393,286	\$ 434,796,745	8.7%

¹ Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.

Citywide Budget Overview

Expenditure Overview by Fund Type/Program

General Fund

Departments supported by the General Fund provide core community services such as police, fire-rescue, parks and recreation, library services, and refuse collection, as well as vital support functions such as financial, legal, and human resources. Core services are primarily supported by major revenue sources including property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2025 Adopted Budget reflects General Fund expenditures totaling \$2.16 billion, which is an increase of \$79.1 million, or 3.8 percent, from the Fiscal Year 2024 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues received for specific purposes. The five largest special revenue funds are the Engineering & Capital Projects Fund, Transient Occupancy Tax Fund, Fire/Emergency Medical Services Transport Program Fund, Information Technology Fund, and Underground Surcharge Fund. The Fiscal Year 2025 Adopted Budget for Special Revenue Funds is \$1.00 billion, representing an increase of \$154.6 million, or 18.2 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to a \$110.8 million increase in the Fire/Emergency Medical Services (EMS) Transport Program Fund associated with the transition to the EMS Alliance Model for ambulance transportation services. Additional increases in expenditures are associated with the Underground Surcharge Fund, Engineering and Capital Projects Fund, Infrastructure Fund, and Environmental Growth Funds. These increases are offset by decreases in the Transient Occupancy Tax Fund, Low- and Moderate-Income Housing Asset Fund, Convention Center Expansion Administration Fund, and Facilities Financing Program Fund.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall Capital Improvements Program (CIP), which can be supported by all fund types. The Fiscal Year 2025 Adopted Budget for Capital Project Funds is \$26.3 million, which is an increase of \$2.6 million, or 11.2 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to an increase in reimbursements for eligible transportation-related operations costs supported by anticipated revenue in the TransNet Extension Funds, which are reimbursed by revenues from the San Diego Association of Governments (SANDAG).

Enterprise Funds

Enterprise Funds account for specific services funded directly by user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Solid Waste Management, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2025 Adopted Budget for Enterprise Funds is \$1.48 billion, representing an increase of \$147.1 million, or 11.0 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$85.2 million in the Water Utility Operating Fund primarily associated with pending changes in the wholesale rate for water purchases from the San Diego County Water Authority, citywide compensation and pension actuarial-determined contribution increases, water treatment chemicals, Pure Water implementation and operations, dam and reservoir maintenance and repair, Otay Water Treatment Plant maintenance, and debt payments.
- \$33.6 million in the Municipal Sewer and Metropolitan Sewer Utility Funds, primarily associated with citywide compensation and actuarial determined-contribution increases, wastewater treatment chemicals, debt payments, and equipment upgrades for three wastewater treatment and disposal facilities.
- \$12.5 million in the Development Services Fund primarily associated with citywide compensation

Citywide Budget Overview

- increases and pension actuarial-determined contribution increases.
- \$6.6 million in the newly created Solid Waste Management Fund, which is associated with a restructure of expenditures out of the General Fund and into this new Enterprise Fund associated with the amendment to the People's Ordinance. The approved amendment to the People's Ordinance allows the City to recover costs for City force solid waste collection services. Implementing a cost-recoverable fee will eventually eliminate the burden on the General Fund to provide a cost-free service to a portion of the population. Implementation of a new fee structure is a multi-year process that is contingent on Proposition 218 compliance and City Council adoption.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2025 Adopted Budget for Internal Service Funds totals \$191.9 million, which is an increase of \$14.0 million, or 7.9 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to the following increases: \$6.8 million in the Fleet Operations Funds associated with the acquisition and maintenance of vehicles, and \$3.7 million in the Central Stores Fund associated with inventory purchases.

Capital Improvements Program

The CIP Budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), and developer fees. The Fiscal Year 2025 Adopted CIP Budget appropriates a total of \$950.0 million above the \$2.56 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2025 Adopted CIP Budget reflects an increase of \$245.8 million, or 34.9 percent, when compared to the Fiscal Year 2024 Adopted CIP Budget of \$704.1 million. This is primarily due to an increase in Water and Wastewater-related enterprise fund appropriations.



The CIP budget project pages include anticipated funding information for CIP projects. For Fiscal Year 2025, a total of \$179.1 million in funding for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2025 Adopted Budget. Anticipated funding includes a variety of funding types, such as commercial paper, lease revenue bonds, revenue bonds and notes, General Fund contributions, donations, grants, and developer funding. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate the funding in Fiscal Year 2025.

Citywide Reorganization/Restructuring

The Fiscal Year 2025 Adopted Budget reflects city department reorganization/restructuring, renaming, or creation determined by mayoral or executive management priorities and department-initiated requests. The reorganizations refine programs and processes and provide comprehensive organizational improvements. Reorganizations are a means to restructure a department's major divisions and programs but can also include modifications that are less substantial. The following provides an overview of the reorganizations implemented in the Fiscal Year 2025 budget process. Per [Charter Section 26](#), all newly created departments included in the Adopted Budget must be approved by ordinance by a two-thirds vote of the City Council.

Citywide Budget Overview

Public Facilities Planning Program

The Public Facilities Planning Program and the Facilities Financing Fund will be moved to the General Fund of the City Planning Department. This restructure transfers 19.00 FTE positions, non-personnel expenditures, and revenue from the Facilities Financing Fund to the General Fund under the City Planning Department. The merge with the General Fund will optimize resource management and deployment for department operations. The City Planning Department oversees the City's General Plan, which contains the policies guiding the facilities financing program to ensure that new developments impacting city facilities are mitigated through Development Impact Fees (DIF) paid on new developments within a community. Each community has their own Public Facilities Financing Plan that includes community needs such as public safety facilities, parks, and libraries.

Department of Real Estate and Airport Management/Economic Development Department

The Department of Real Estate and Airport Management (DREAM) oversees the City's real estate portfolio, two municipal airports, Airport Enterprise Fund, Concourse & Parking Garages Fund, and Petco Park Fund. This department will be restructured to report to the Economic Development Department. Operationally, this reorganization has already been implemented; however, the accounting and budgetary restructure is not anticipated to occur until the Fiscal Year 2026 budget process. The Economic Development Department is anticipated to bring forward an action to the City Council to merge both departments in accordance with Charter Section 26.

Engineering & Capital Projects (E&CP) Department

The Strategic Capital Projects Department (SCP) will be merged into E&CP. This restructure is projected to be completed in Fiscal Year 2025. As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II as well as dams and reservoir projects. The Engineering & Capital Projects Department is anticipated to bring forward an action to the City Council to merge both departments in accordance with Charter Section 26.

Solid Waste Disposal Fund and the People's Ordinance

The Solid Waste Disposal Fund was created as a result of the passage of Measure B (amendment of the People's Ordinance), which allows the City to collect a fee to recover the cost of waste collection services. All start-up costs and future costs associated with the implementation of Measure B and providing waste collection services will be incurred in this fund to ensure proper fee development. This restructure includes the transfer of 16.00 FTE positions and associated non-personnel expenditures from the General Fund into the Solid Waste Disposal Fund. Eligible Fiscal Year 2024 expenditures have been moved into this fund.

Resource Access Program

The Fire-Rescue Department will acquire 1.00 Program Manager position transferred from the Office of the City Attorney to oversee the Lifesaving Interventions for Treatment (LIFT) Program that works with the City's first responders and county agencies to identify appropriate treatment pathways for individuals with substance use, mental health, and housing challenges. The services that this program provides are closely related to the Resource Access Program (RAP) in the Fire-Rescue Department.

Parks and Recreation Department Restructure

The Parks and Recreation Department will inactivate the Developed Regional Parks Division and, in its place, create three new divisions: Balboa Park Division, Mission Bay Park and Shoreline Beaches Division, and Park Rangers Division. The positions and non-personnel expenditures previously budgeted in the Developed Regional Parks Division will be distributed amongst the three new divisions. The restructure into these three new divisions, as well as the Fiscal Year 2024 creation of the Citywide Maintenance Services

Citywide Budget Overview

Division, will help the Parks and Recreation Department continue to align with the mission, vision, goals, and objectives outlined in the department's Tactical Equity Plan, and continue to address needs identified in the Parks Master Plan.

The Balboa Park Division will support Balboa Park, Presidio Park, and Mission Hills Park by providing maintenance services, site inspections, site permits, special event coordination, project oversight, and liaison work with Balboa Park philanthropic organizations including museums and cultural institutions. In addition, staff will work with the Balboa Park Committee as an advisory to the Parks and Recreation Board on policy issues. This restructure includes the transfer of 100.50 FTE positions, total expenditures of \$10.4 million, and \$12.0 million in revenue from the former Developed Regional Parks Division.

The Mission Bay Park and Shoreline Parks Division will be responsible for the maintenance and operations of multiple regional parks, including 13 miles of beaches from Ocean Beach to Jolla Shores, and shoreline parks adjacent to the beach. The creation of this division includes the transfer of 97.00 FTE positions, total expenditures of \$11.0 million, and \$17.9 million in revenue from the former Developed Regional Parks Division. Staff in this division will work with various community planning groups, as well as coastal-focused nonprofit organizations.

The Park Ranger Division will be responsible for centralized park ranger services at all park locations, will lead sidewalk vending ordinance education and enforcement efforts, and will propose San Diego Municipal Code updates related to expressive (First Amendment) activities such as buskers and religious practitioners. The creation of this division includes the transfer of 43.00 FTE positions, total expenditures of \$5.7 million, and \$4.8 million in revenue from the former Developed Regional Parks Division. The Park Ranger Division will also acquire 2.00 Park Rangers, non-personnel expenditures, and associated revenue from the Los Peñasquitos Canyon Preserve Fund.

Sidewalk Vending Ordinance Program

The Police Department will acquire 5.00 FTE positions and non-personnel expenditures from the Development Services Department to enforce the Sidewalk Vending Ordinance, which established regulated, legal sidewalk vending throughout the City. The Police Department will be able to provide more robust enforcement of unsafe sidewalk vending-related issues as a result of this restructure.

Department of Race and Equity

The Office of Race and Equity will officially change its name to the Department of Race and Equity to align with the language in governing documents that created the department in Fiscal Year 2021. This name change will alleviate inconsistencies around the department's overall duties. Additionally, the Development Services Department transferred 3.00 FTE positions associated with the Cannabis Social Equity Program to the Department of Race and Equity to support the implementation of the City's Cannabis Equity Assessment and a Cannabis Equity and Economic Development (SEED) program. However, this program will be discontinued in Fiscal Year 2025.

Fiscal Year 2025 General Fund Adopted Budget

The Fiscal Year 2025 General Fund Adopted Budget reflects a multi-year analysis that addresses the Fiscal Year 2025 baseline shortfall that was projected in the Fiscal Year 2025-2029 Five-Year Financial Outlook (Outlook) and makes certain revisions to projections based on updated revenues for Fiscal Year 2024 and 2025, as well as funding decisions made in Fiscal Year 2025. The multi-year analysis also includes a comprehensive review of critical expenditure requests submitted by various departments in Fiscal Year 2025 and incorporates other resources and mitigation actions to help address the projected revenue shortfall in Fiscal Year 2025. There is an ongoing need to reach a structurally balanced budget where

Citywide Budget Overview

years the City will need to explore additional mitigation actions, which could include the reduction or suspension of reserve contributions, suspension or strategic use of contributions to the Infrastructure Fund, additional budget reductions, and the pursuit of additional one-time and ongoing revenue sources. The following sections provide additional details considered in the Fiscal Year 2025 General Fund Adopted Budget.

Fiscal Year 2025-2029 Five -Year Financial Outlook

In November 2023, the Fiscal Year 2025-2029 Five-Year Financial Outlook (Five-Year Outlook) was released. The report included a projected baseline shortfall—in which baseline expenditures exceed baseline revenues—in all of the fiscal years. As displayed in **Table 3 - Fiscal Year 2025-2029 Five-Year Financial Outlook**, baseline expenditure growth is expected to exceed baseline revenue growth in all years of the Outlook. To help mitigate some of the projected deficits, the Five-Year Outlook included the use of one-time resources in Fiscal Year 2025; however, going forward other types of mitigation actions will need to be explored.

Table 3 - Fiscal Year 2025-2029 Five-Year Financial Outlook

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028	Fiscal Year 2029
Baseline Revenues	\$ 2,019.4	\$ 2,083.0	\$ 2,153.9	\$ 2,226.0	\$ 2,313.4
Baseline Expenditures	2,156.2	2,239.5	2,303.8	2,386.3	2,454.7
Baseline (Shortfall) /Surplus	\$ (136.8)	\$ (156.5)	\$ (149.9)	\$ (160.3)	\$ (141.3)
Use of Excess Equity	56.5	-	-	-	-
New Facilities/ Planned Commitments	(35.1)	(77.0)	(93.7)	(98.0)	(85.9)
(Shortfall) /Surplus	\$ (115.4)	\$ (233.4)	\$ (243.5)	\$ (258.3)	\$ (227.3)

Since the release of the Five-Year Outlook, projected revenues for the Fiscal Year 2025 Adopted Budget have been updated, and additional critical expenditures have been added via the Fiscal Year 2025 budget process. These limited additions to the budget are intended to sustain the progress the City has made during the last three years in prioritizing homelessness, infrastructure, housing affordability and public safety. Achieving a balanced budget for Fiscal Year 2025 required additional resources above what was projected in the Five-Year Outlook and included a combination of cost-saving measures in the current year. Additionally, the Fiscal Year 2025 Adopted Budget includes the judicious use of other one-time resources, along with reductions in departments, while striving to minimize service level impacts to residents as much as possible.

Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook displays the updated projected net position of the General Fund over the next five fiscal years. The updated Fiscal Year 2025 baseline has seen a decrease in expenditures primarily due to the waiving of the reserve contribution and a one-time decrease in expenditures associated with shifting eligible expenditures into the Infrastructure Fund. These decreases offset the general wage, pension payment, and homelessness services increases that were not assumed in the Five-Year Outlook.

Moreover, the bottom-line shortfall has decreased in Fiscal Year 2027 and beyond primarily due to increased revenues, budget reductions, and assumed waiving of reserve contributions.

Citywide Budget Overview

Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028	Fiscal Year 2029
Revenues	\$ 2,076.5	\$ 2,089.0	\$ 2,173.7	\$ 2,262.0	\$ 2,377.3
Expenditures	2,160.9	2,282.0	2,319.8	2,406.9	2,479.3
Net Position (Shortfall) / Surplus	(84.4)	(193.0)	(146.1)	(144.9)	(102.0)
Use of Excess Equity	84.4	-	-	-	-
New Facilities/Planned Commitments	-	(63.1)	(81.2)	(84.2)	(72.2)
(Shortfall) / Surplus	\$ 0.0	\$ (256.2)	\$ (227.3)	\$ (229.1)	\$ (174.2)

Note: Fiscal Year 2025 Revenues and Expenditures include one-time additions that do not carry forward to Fiscal Year 2026 and beyond.

The Fiscal Year 2025 Adopted Budget reflects additional revenue of \$57.1 million primarily associated with continued growth in property tax and franchise fees. There are also additional increases in future fiscal years when compared to the prior Five-Year Outlook. The increase in Property Tax revenues is due to elevated median home prices, stable unemployment rates, and continued demand for limited housing stock. Lastly, forecasted franchise fee revenues have increased from the Five-Year Outlook as a result of the assumption that the contribution of franchise fee revenue to the Climate Equity Fund and the Energy Independence Fund will be suspended, and the revenue would instead be received in the General Fund.

As reflected in **Table 4 - Updated Fiscal Year 2025-2029 Five-Year Financial Outlook**, expenditures are projected to be \$4.7 million higher in Fiscal Year 2025 than originally projected in the Five-Year Outlook. The primary changes to Fiscal Year 2025 expenditures and beyond include increases in salaries and fringe benefits associated with negotiated compensation increases and the City's pension payment, which are partially offset by decreases in the General Fund reserve contributions, the use of the Infrastructure Fund to support existing eligible General Fund expenditures and decreases in energy and utilities. Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume. Additionally, the new facilities/planned commitments include those identified in the Five-Year Outlook.

As a result of all these changes, the General Fund is projected to have significant deficits through Fiscal Year 2029. These updated Outlook projections demonstrate the importance of developing multi-year strategies to correct the projected structural budget deficits, where ongoing expenditures exceed ongoing revenues, and demonstrate the City's need for additional ongoing available resources to support the critical needs of the City. In Fiscal Year 2026, a projected \$256.2 million in other dedicated funding sources would be needed to minimize service level impacts and avoid budget reductions.

A full update to the Five-Year Outlook for Fiscal Years 2026-2030 will be released by the end of calendar year 2024.

General Fund and Risk Management Reserves

The City's Reserve Policy was adopted by the City Council in 2002 to establish essential reserves, strengthen the City's financial position and address unexpected emergencies and liabilities. Maintaining strong reserves positions the City to weather significant economic downturns more effectively, manage the consequences of outside agency actions that may result in revenue reductions, and address unexpected emergencies, such as natural disasters, catastrophic events caused by human activity, or excessive liabilities or legal judgments against the City.

Citywide Budget Overview

General Fund Reserves

In December 2022, the City Council approved updates to the [Reserve Policy](#) to modify the annual funding targets for the General Fund's Emergency Reserve and Stability Reserve. The updated policy kept the goal of achieving a combined reserve balance equal to 16.7 percent of the most recent three-year average of annual audited General Fund operating revenues, which is a best practice per the Government Finance Officers Association (GFOA); however, the timeline to achieve that goal was extended from Fiscal Year 2025 to Fiscal Year 2030.

In line with those updates, the Fiscal Year 2024 Adopted Budget included a planned contribution of \$8.1 million to the General Fund Reserves to meet the Reserve Policy target of 13.58 percent. After the development of the budget, the City's Fiscal Year 2023 Annual Comprehensive Financial Report (ACFR) was completed, and based on the audited actual revenues, the reserve contribution for Fiscal Year 2024 was increased to \$8.4 million to meet target levels. The Fiscal Year 2024 Third Quarter Budget Monitoring Report (Third Quarter Report) assumed the contribution of \$8.4 million to the reserves will be delayed, preserving additional excess equity to help balance the Fiscal Year 2025 budget.

Similarly, the Fiscal Year 2025 Adopted Budget delays the planned reserve contribution, which was estimated to be approximately \$30.8 million based on the Third Quarter Report and the assumed Fiscal Year 2024 contribution not occurring. This action would allow the City to maintain its current reserve levels, while also limiting additional reductions to operations, which would negatively impact service levels for City residents.

Table 5 – General Fund Reserves shows the impact on the reserve's level and percentage due to the planned delay of the Fiscal Year 2024 and 2025 General Fund Reserve contributions.

Table 5 - General Fund Reserves (in millions)

Table 5 – General Fund Reserves (in millions)

Target Date	Emergency Reserve	Stability Reserve	Total General Fund Reserve	Reserve Percentage	Reserve Policy Target	Reserve Policy Percentage
June 30, 2023	\$106.1	\$99.5	\$207.1	14.30%	\$207.1	14.30%
June 30, 2024	\$106.1	\$99.5	\$207.1	13.05%	\$215.4	13.58%
June 30, 2025	\$106.1	\$99.5	\$207.1	11.82%	\$237.9	13.58%

Risk Management Reserves

The City's Reserve Policy includes additional reserves that are maintained by the Risk Management department and provide support to address certain claims made against the City. The Public Liability Reserve is funded by the General Fund and supports claims arising from real or alleged acts on the part of the City, including claims of bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions. The Workers' Compensation and Long-Term Disability reserves are funded by citywide contributions and support medical and disability costs for industrial injury claims, and non-industrially disabled City employees with income and flexible benefits coverage, respectively.

Each of the Risk Management reserves has differing reserve target balances, which they are all expected to meet in Fiscal Year 2024, based on Third-Quarter projections. The target levels for each reserve utilize a smoothing methodology that incorporates the outstanding claims from the respective annual actuarial liability valuations for the three most recent fiscal years. The target percentages for the Public Liability, Workers' Compensation, and Long-Term Disability reserves are 50 percent, 12 percent, and 100 percent, respectively.

Due to the General Fund being a primary contributor to each of the Risk Management reserves, the Fiscal Year 2025 Adopted Budget includes a recommendation to delay any additional contributions to the funds

Citywide Budget Overview

in excess of those intended to support annual operating expenditures. In Fiscal Year 2025, the Public Liability and Long-Term Disability reserves are anticipated to be met while the Workers' Compensation Reserve is anticipated to be underfunded by \$1.2 million. The reserve target amounts for the Public Liability and Long-Term Disability Reserves remain the same when compared to the Fiscal Year 2024 targets. The Workers' Compensation Reserve is experiencing a year-over-year increase in the reserve target amount from Fiscal Year 2024 due to the three-year average in the outstanding Actuarial Liability increasing by \$10.0 million. The contribution amount associated with this increase is \$1.2 million, or 12 percent, and is not projected to be met to limit additional operational cuts impacting service levels to City residents. The General Fund portion of the Workers' Compensation Reserve is estimated to be \$1.0 million.

Table 6 – Risk Management Reserves shows the impact on the reserve levels for each respective Risk Management fund due to the planned one-time delay of the Fiscal Year 2025 reserve contributions.

Table 6 – Risk Management Reserves (in millions)

Reserve Fund	FY 2025 Projected Reserve Balance	Reserve Percentage	FY 2025 Est. Reserve Policy Target	Reserve Policy Percentage
Public Liability	\$38.4	50.0%	\$38.4	50.0%
Workers' Compensation	\$35.5	11.6%	\$36.7	12.0%
Long-Term Disability	\$5.0	100.0%	\$5.0	100.0%

Other Fiscal Considerations

This section details other fiscal considerations that are not included in the Fiscal Year 2025 Adopted Budget but have the potential to impact City revenues in future years. For these other fiscal considerations, the impact is still to be determined. Examples of other fiscal considerations include previously approved ballot measures that have not been implemented yet, are still under litigation, or measures that have been placed on the ballot in November 2024. Since the outcome of these items could significantly impact the City's budgetary landscape, they are discussed in more detail below.

TOT Increase (Measure C):

Measure C was a 2020 citizens' initiative to raise the Transient Occupancy Tax in San Diego. The increased tax would support the expansion of the San Diego Convention Center, create a dedicated funding source for homelessness programs and services, and fund necessary road repairs across the City. The measure was included on the March 3, 2020, ballot and required approval by two-thirds of San Diego voters; however, recent legal rulings indicate that a simple majority was needed for the measure to pass because it was a citizens' initiative, as opposed to a City-sponsored initiative which requires a two-thirds super-majority vote. The City has been waiting on a final decision from the courts on the validity of the measure to proceed with implementation. In August 2023, the California State Court of Appeal declared that "Measure C, as a citizens' initiative, was subject to a simple majority vote[;]" however, the court made that determination based on the assumption that Measure C was a citizens' initiative. The appellate court returned the case for additional proceedings to determine if the measure was a citizens' initiative. Once the case is resolved, an estimated \$291.0 million could be generated in the first five years for the Convention Center, and \$202.0 million could be generated for homelessness programs and services, which could lessen the fiscal impact to the General Fund.

People's Ordinance (Measure B):

During the November 2022 election, a majority of City voters approved Measure B, a proposition placed on the ballot by the City Council to amend sections of the Municipal Code commonly referred to as the People's Ordinance. The measure, along with recodifying the City's responsibilities for waste collection services, allowed for the City to recover costs to perform City force solid waste collection services. Implementing a cost-recoverable fee will eliminate the burden on the General Fund to provide a cost-free service to a

Citywide Budget Overview

portion of the population. Implementation of a new fee structure is a multi-year process that is contingent on Proposition 218 compliance and City Council adoption.

The Fiscal Year 2025 Adopted Budget includes a total of \$6.6 million and 16.00 FTE positions to support a waste collection cost of service study, stakeholder engagement process, and a billing solution and software integration to implement the amendment. Fiscal Year 2024 and Fiscal Year 2025 Adopted Budget items specifically related to the implementation of the amendment to the People's Ordinance have been moved to the new Solid Waste Disposal Enterprise Fund. Revenue from the collection service fees (expected to begin in Fiscal Year 2026, subject to required approvals) will reimburse those expenditures and is expected to contribute to a significant reduction in the General Fund once collection services costs are moved into the Solid Waste Disposal Fund.

Sales Tax Measure:

On July 22, 2024, the City Council voted unanimously to place a measure on the November 2024 ballot to establish a one-cent general purpose transactions and use (sales) tax. If a one-cent increase to sales tax is approved by voters, it is estimated it will double the City's sales tax revenues. The Fiscal Year 2025 Adopted Budget includes \$393.5 million for Sales Tax, so for illustrative purposes, it could double sales tax or bring in an additional \$393.5 million in a full year to invest in neighborhood upgrades, including fixing potholes, repairing streets, sidewalks, and streetlights, improving parks and libraries, updating police, fire, paramedic, and 9-1-1 response, and providing enhanced infrastructure and delivering general services across San Diego. If the measure were to pass, it could be implemented for a quarter of Fiscal Year 2025, which is estimated to yield an additional \$98.4 million that is not accounted for in the Fiscal Year 2025 Adopted Budget.

User Fee Update

In accordance with Council Policy 100-05: User Fee Policy, the Department of Finance coordinates a Comprehensive User Fee Study every three to five years that identifies the cost of services for activities that charge a user fee. The study develops a rate that will make the service cost recoverable to the City. Variables that impact user fees can include changes to staff salaries, cost of supplies, energy and fuel rates, and a variety of other factors. While the comprehensive user fee study occurs every three to five years, which is a Government Finance Officers Association (GFOA) best practice, Council Policy 100-05 requires that departments perform an annual review, as part of the budget process, to analyze and update user fees based on Consumer Price Index (CPI) or other annually adjusted inflators.

In calendar year 2022, the Department of Finance conducted a Comprehensive User Fee Study, in which all General Fund and Non-General Fund departments that charge user fees participated. The study required departments to analyze how each user fee was impacted by the COVID-19 pandemic, and the results of the study were incorporated into the Fiscal Year 2023 Budget. In Fiscal Year 2025, the City is planning to conduct a Comprehensive User Fee Study to evaluate the impact of citywide salary increases, updated pension contributions, and inflation on the cost of providing government services. An updated comprehensive user fee schedule is projected to be completed and presented to the Budget and Government Efficiency Committee and City Council in calendar year 2024, with the goal of implementation in Fiscal Year 2026.

Fiscal Year 2025 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2025 Adopted Budget prioritizes the maintenance of current core services, while allowing for select budget additions needed to comply with various mandates, address quality of life issues, provide public safety, support homelessness programs and services, and operate new parks and library facilities. Program summaries for the Infrastructure Fund, Climate Equity Fund, Homelessness Programs and Services, Climate Action Plan, Vision Zero, the Use of One-Time Resources, and Citywide Personnel Expenditures are included in the following sections.

Citywide Budget Overview

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures section of this Volume.

Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the Infrastructure Fund is based on the following:

- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042.
- General Fund Pension Cost Reduction – for Fiscal Year 2018 through Fiscal Year 2042, any amount of pension costs below the base year of Fiscal Year 2016.

Prior to Fiscal Year 2024, the calculation to fund the Infrastructure Fund included a Major Revenues Increment based on an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees. However, the City Charter only required this increment for Fiscal Year 2018 through Fiscal Year 2022.

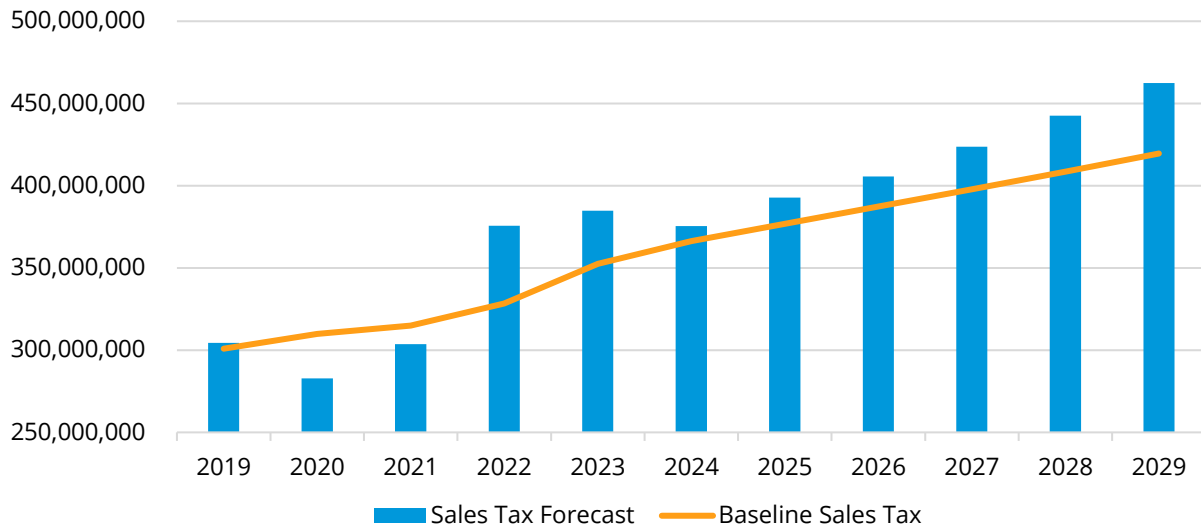
Based on this calculation, the required Infrastructure Fund contribution for Fiscal Year 2025 totals \$21.1 million. This amount is primarily attributed to the sales tax increment calculation; the General Fund Pension Cost Reduction calculation remains above the base year of Fiscal Year 2016.

Based on the definitions in Charter Section 77.1, \$21.1 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2025 unless the Mayor recommends the suspension of Charter section 77.1 for one fiscal year, and two-thirds of the City Council approves that suspension. For Fiscal Year 2025, the deposit is budgeted to be made; however, eligible operating expenditures and debt service are budgeted to be transferred from the General Fund (within the Citywide Program Expenditures, General Services, Stormwater and Transportation Departments) to the Infrastructure Fund. This includes: \$1.3 million to support General Fund debt-service; \$3.0 million to support repairs and maintenance for City buildings; \$4.8 million to support stormwater channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance; and \$11.1 million for repair and maintenance of streets, sidewalks, streetlights, traffic signals, and signage. An additional \$785,000 is budgeted for Vision Zero capital projects. Further details are included in Volume III of the Adopted Budget.

Figure 2: Proposition H Sales Tax Baseline Comparison Outlook illustrates a comparison outlook between the calculated baseline for sales tax and the contribution to the Infrastructure Fund. The baseline sales tax is subject to change and adjusted by the California Consumer Price Index (CCPI) for each fiscal year of the outlook years.

Citywide Budget Overview

Figure 2 - Proposition H Sales Tax Baseline Comparison Outlook



*Sales tax data for Fiscal Years 2019-2023 reflect actual data

Climate Equity Fund

The goal of the Climate Equity Fund (CEF) is to provide additional funding for City infrastructure projects to enable underserved communities to better respond to the impacts of climate change. Currently, to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a Community of Concern as identified using the Climate Equity Index. City staff work with community-based organizations, Council offices, and City departments to decide which projects to fund. In accordance with the City Council resolution, the minimum annual allocation to CEF eligible projects is shown below, unless the Mayor recommends, and Council approves the suspension for one fiscal year:

- 1 percent of the total annual revenue received through TransNet
- 1 percent of the total annual revenue received through Gas Tax
- 10 percent of the total General Fund revenue received through the annual gas and electric franchise fees

In addition, the fund receives \$1.5 million from the SDG&E Electric Franchise Agreement until Fiscal Year 2026 to further the City's Climate Action and Climate Equity Goals. The Fiscal Year 2025 Adopted Budget includes the suspension of the minimum annual allocation to the CEF but includes \$1.1 million from higher franchise fee revenue and interest earnings received in Fiscal Year 2024 and \$1.5 million from the SDGE Electric Franchise Agreement for CEF-eligible projects in the CIP. Additionally, \$5.9 million of General Fund debt was allocated to projects that further Climate Equity Goals. Further details are included in Volume III of the Adopted Budget.

Street Pavement

In the Fiscal Year 2025 Adopted Budget, the Transportation Department has allocated \$158.2 million for the Street Pavement Program. The Department's long-term goal is to maintain the City's Street network in good condition, which equates to an average network pavement condition index (PCI) of 70 or above. Due to historically limited resources, the PCI has fallen to 63 since the last condition assessment performed in 2016.

Citywide Budget Overview

The Street Pavement Program consists of maintenance activities including asphalt repair, asphalt trench restoration, pothole repair, and slurry seal road repair and capital activities including overlay and reconstruction road repair. These activities repair, maintain, and improve the City's 6,600 lane miles of streets and alleys to provide high-quality infrastructure that individuals can safely drive, walk, and ride on. Transportation Department employees also support other divisions and departments citywide to ensure that all individuals are provided a safe, reliable, and accessible roadway network throughout the City, responding daily to roadway repair needs, and improving the transportation system to promote efficient movement of people and goods. **Table 7 - Street Pavement Program** displays the allocation of funding to each maintenance and capital activity.

Table 7 – Street Pavement Program

Street Pavement Program	Full Time Employees	Personnel Expenditures	Non-Personnel Expenditures	Total Fiscal Year 2025 Expenditures
Asphalt and Pothole Repair	58.00	\$5,672,626	\$6,292,628	\$11,965,254
Asphalt Trench Restoration	61.00	5,337,518	162,764	5,500,282
Slurry and Scrub Seal Road Repair	0.00	-	36,124,284	36,124,284
Overlay and Reconstruction Road Repair	0.00	-	104,585,001	104,585,001
Total Street Pavement Program	119.00	\$11,010,144	\$147,164,677	\$158,174,821

Each of the activities in the Street Pavement Program is funded through various revenue sources, such as the Road Maintenance & Rehabilitation Account, Gas Tax, TransNet, General Fund revenues, and debt financing. The Fiscal Year 2025 Adopted Budget does not include any costs associated with upgrading unimproved streets and alleys across the City.

Homelessness Programs and Services

For Fiscal Year 2025, \$138.5 million is allocated to support homelessness programs and services, including \$68.0 million budgeted in the General Fund for the Homelessness Strategies & Solutions, Police, Environmental Services, and Economic Development Departments; and \$70.5 million in grant funding and other resources.

Table 8 - shows the Homelessness Programs and Services by Department and Funding Source.

Table 8 - Homelessness Programs and Services by Department and Funding Source

Funding Source/Department/Program	FY 2025 Adopted Budget
General Fund	
Homeless Shelters and Services Programs	\$ 34,199,057
Supportive Services and Navigation Programs	9,958,032
Coordinated Outreach	3,314,658
Coordination of City Homelessness Programs and Services	6,444,824
Total Homelessness Strategies & Solutions Department	\$ 53,916,571
Homeless Outreach Team	\$ 3,701,094
Total Police Department	\$ 3,701,094
Eviction Prevention Program	\$ 962,573
Total Economic Development Department	\$ 962,573
Clean SD – Encampment and Sidewalk Cleaning	\$ 9,445,942
Total Environmental Services Department	\$ 9,445,942
Total General Fund	\$ 68,026,180

Citywide Budget Overview

Funding Source/Department/Program	FY 2025 Adopted Budget
Grant Funding and Other Resources	
Community Development Block Grant (CDBG)	\$ 11,424,476*
Community Development Block Grant CARES Act (CDBG-CV)	2,685,434
Emergency Solutions Grant (ESG)	1,023,627*
Encampment Resolution Funding (ERF) Grant	4,982,456
County of San Diego Capital Grants	1,079,072
Family Homelessness Challenge Grant (FHCG)	191,151
County of San Diego Domestic Violence Shelter Project	3,000,000
AB179 Domestic Violence Pass-through Grant	1,000,000
Homeless Housing, Assistance and Prevention (HHAP)	23,662,855
Affordable Housing Fund	8,000,000
Permanent Local Housing Allocation	10,100,000
Low Income Housing Lease Revenue Fund	834,176
Low- and Moderate-Income Housing Asset Fund (LMIHAF)	250,000
HOME Investment Partnerships-American Rescue Plan	240,342
Emergency Rental Assistance (ERA2) Funding	2,037,427
Total Grant Funding and Other Resources	\$ 70,511,016
Total Citywide Resources	\$ 138,537,196

Note: Table is not intended to capture all complementary Homelessness Programs and Services related costs within the City.

General Fund

The Fiscal Year 2025 Adopted Budget includes \$68.0 million from the General Fund in the Homelessness Strategies & Solutions, Police, Economic Development, and Environmental Services Departments for the following homeless programs and services:

- Homeless Sheltering Programs
- Supportive Services and Navigation Programs
- Coordinated Outreach
- Coordination of City Homelessness Programs and Services
- Homeless Outreach Team in the Police Department
- Encampment & Sidewalk Cleaning through Clean SD
- Eviction Prevention Program in the Economic Development Department

Due to a decrease in grant funding availability in Fiscal Year 2025, an additional \$9.9 million is budgeted in the General Fund for the Homelessness Strategies & Solution Department over the Fiscal Year 2024 Adopted Budget. The increase in General Fund budget will be utilized to support existing programs and enhancements, including a proposal to add 1,000 new beds to the City's shelter system, and an expansion of the City's Safe Parking Program for unhoused residents who are temporarily residing in their vehicles.

Homeless Shelters and Services Program

The City of San Diego partners with agencies to operate congregate and non-congregate shelters that serve individuals experiencing homelessness. These shelters provide meals, restrooms, showers, case management, housing navigation, and mental health and substance abuse services and referrals.

Citywide Budget Overview

In Fiscal Year 2025, the City General Fund will provide \$34.2 million to support beds at the following shelters:

- Paul Mirabile Interim Housing Shelter
- Connections Interim Housing Shelter
- Bishops Interim Housing Shelter
- Bridge Shelters for Single Adults
- Safe Haven
- Women's Shelter
- Emergency Harm Reduction Center
- Shelters for Youth
- Winter Weather Shelter
- Non-congregate Shelter for Seniors
- Safe Parking Locations
- Safe Sleeping Locations
- New shelter bed capacity

Supportive Services and Navigation Programs

In addition to these shelter programs, the General Fund will provide \$10.0 million to fund Supportive Services and Navigation Programs. These programs are designed to support unsheltered individuals through system navigation, connecting clients to housing and other resources, and ensuring the health and safety of individuals through increased access to restrooms, showers, safe storage for belongings, and daily needs. These programs include the following:

- Homelessness Response Center
- Day Center for Homeless Adults
- Storage Facilities
- Portable Restroom Facilities

Coordinated Outreach

The City's Coordinated Street Outreach Program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services. Street-based case managers practice "Housing First" principles, working with clients to build individualized plans to move people from unsheltered conditions into housing. The program takes a coordinated approach to ensuring adequate and equitable coverage of outreach teams throughout the City and works to identify trends and proactively respond to critical areas throughout the City. The Coordinated Street Outreach Program includes the San Diego Housing Commission's Multidisciplinary Outreach program, Caltrans outreach and street outreach from bridge shelters.

The Fiscal Year 2025 Adopted Budget includes \$3.3 million in the General Fund to support this program in the Homelessness Strategies & Solutions Department.

Coordination of City Homelessness Programs and Services

The Fiscal Year 2025 Adopted Budget also includes \$6.4 million in the Homelessness Strategies & Solutions Department associated with staff coordination of citywide homelessness programs and services. In Fiscal Year 2025, the Adopted Budget includes 16.38 FTE positions in the department for total personnel expenditures of \$2.7 million. Also included in this amount are \$3.6 million in non-discretionary costs, including rent leases for non-congregate shelters, information technology services, and utilities for shelter sites throughout the city. These costs are determined outside of the department's control and are managed by provider departments within the City of San Diego.

Citywide Budget Overview

Homelessness Outreach Team in Police Department

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the County of San Diego Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, to connect unsheltered individuals with available services. HOT engages with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes. Its approach is a means to connect individuals with services in a way that avoids contact with the criminal justice system.

The Fiscal Year 2025 Adopted Budget includes \$3.7 million from the General Fund to support personnel and non-personnel expenditures in the San Diego Police Department.

Eviction Prevention Program in the Economic Development Department

The Eviction Prevention Program assists renters with low income in the City of San Diego who are facing eviction. The program is operated by Legal Aid Society of San Diego through a contract with the San Diego Housing Commission.

There is \$3.0 million in funding in Fiscal Year 2025 for the Eviction Prevention Program, including \$1.0 million from the General Fund, and \$2.0 million in Emergency Rental Assistance (ERA2) funding, for the program.

Encampment & Sidewalk Cleaning through Clean SD

The Clean SD Division of the Environmental Services Department (ESD) oversees three programs directly related to homelessness:

- Encampment Abatements: ESD provides at least 24-hour notice to individuals in homeless encampments located on public or city-owned property, advising them to relocate and secure their personal belongings before an abatement occurs. During abatements, waste is removed, and the area is sanitized. If personal items are found during this process and qualify for storage, an Impound Notice will be posted detailing the steps for claiming the items. The items will then be cataloged and stored for at least 90 days and will be available to be reclaimed by the owner.
- Enhanced Hot Spots: ESD provides public right-of-way large waste removal focused specifically on areas most heavily impacted by waste resulting from homeless encampments.
- Sidewalk Sanitizing, Incidental Biohazardous Waste Removal, and Sidewalk Resets:
- Sidewalk Sanitizing: Sidewalks are sanitized, either proactively or following an encampment abatement, to reduce the potential presence of pathogens, bacteria, and communicable diseases.
- Incidental Biohazardous Waste Removal: The removal and disposal of incidental biohazardous waste from the public right-of-way, primarily consisting of human waste and hypodermic needles.
- Sidewalk Resets: Power washing services to remove heavily impacted debris from the sidewalk to allow the Sidewalk Sanitizing process to be more effective.

The Fiscal Year 2025 Adopted Budget includes 32.00 FTE positions, totaling \$3.2 million in personnel expenditures budget, and an additional \$6.2 million in contractual services from the General Fund to support these programs in ESD.

Grant Funding and Other Resources

In Fiscal Year 2025, the City is anticipated to leverage a total of \$70.5 million in grant funding and other resources to address the immediate emergency needs of individuals and families experiencing homelessness, or at imminent risk of homelessness. This includes \$46.4 million in State and federal grant funding as well as \$16.3 million in other resources identified to support homelessness shelters and services.

Citywide Budget Overview

Community Development Block Grant (CDBG) and Emergency Solutions Grant Funding

In Fiscal Year 2025, \$14.1 million in CDBG funding, and \$1.0 million in Emergency Solutions Grant (ESG) allocations are anticipated to fund homeless programs, services, and projects.

In Fiscal Year 2025, the City Council will be asked to approve a long-term lease for a property to be used as a shelter for individuals experiencing homelessness (the Hope @ Vine Campus), which could add 1,000 homeless shelter beds to the City's homelessness response system. The proposal, as of August 2024, includes the use of \$10.4 million in CDBG funding to support tenant improvements for the site. If the Hope @ Vine Campus is not approved, \$6.0 million of the \$10.4 million will be allocated to the San Diego Housing Commission's Affordable Housing Notice of Funding Availability (NOFA), with the remaining \$4.4 million allocated to the City's Fiscal Year 2025 Bridge to Home NOFA. An additional \$2.7 million in CDBG CARES Act grant funding (CDBG-CV) is also proposed for tenant improvements. For additional information about Hope @ Vine and other proposed sources of funding for this site, please see the Other Resources section below.

An additional \$1.0 million in CDBG block grant funding will support the Non-Congregate Shelter for Families, while \$1.0 million in ESG funding will support Rapid Rehousing, Connections Interim Housing Shelter, and the Paul Mirabile Interim Housing Shelter.

Homeless Housing, Assistance and Prevention (HHAP) Funding

Homeless Housing, Assistance, and Prevention (HHAP) grants are one-time block grants that provide local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. The City of San Diego was previously awarded approximately \$22.5 million in HHAP Round 1 grant funds in 2020; approximately \$10.6 million in Round 2 grant funds in 2021; approximately \$27.5 million in Round 3 grant funds in 2022; and approximately \$22.5 million in Round 4 grant funds in 2023. In February 2024, the City of San Diego received notification of an additional \$29.9 million grant allocation for a fifth round of HHAP funding, \$19.3 million of which is projected to be received in Fiscal Year 2025. In Fiscal Year 2025, it is projected that \$23.7 million in HHAP funding will be used to support the following:

Shelters and Services - \$18.8 million to support the following programs:

- Bridge Shelter at 16th & Newton
- Bridge Shelter at 17th & Imperial
- Midway Sprung Shelter
- Youth Shelters and Case Management
- Safe Parking program

Coordinated Street Outreach Program

HHAP funding of \$2.7 million is designated for the Coordinated Street Outreach program to amplify the General Fund contribution and ensure adequate and equitable coverage of outreach teams across the City.

Family Reunification Program

The family reunification program seeks to connect homeless individuals with family members and support systems across the United States. HHAP funding in the amount of \$785,000 will continue to support this program in Fiscal Year 2025.

Rapid Rehousing Program

HHAP programming includes \$413,000 allocated to continue rapid rehousing programs currently in effect. Rapid rehousing provides homeless individuals or individuals at imminent risk of becoming homeless with identification of housing, short-term rental assistance, and other services.

Citywide Budget Overview

Administrative Costs

A total of \$1.0 million in costs to administer the HHAP programs are planned for Fiscal Year 2025. These costs are charged by City staff and staff from the San Diego Housing Commission.

Encampment Resolution Funding (ERF) and Family Homelessness Challenge Grant (FHCG)

In Fiscal Year 2025, \$4.9 million in Encampment Resolution Funding (ERF) grant program allocations are anticipated to fund homelessness programs, services, and projects. ERF funding will support contracted outreach teams, rental subsidies and case management, and housing navigation services. Three distinct programs will be administered through this grant program, including a program initiated in District 3 in Fiscal Year 2023, and programs initiated in District 7 and District 9 in Fiscal Year 2024.

In Fiscal Year 2025, it is projected that \$191,000 in Family Homelessness Challenge Grant (FHCG) funding will support existing Safe Parking locations.

County of San Diego Domestic Violence Grant Funding, AB 179 Grant Funding and County of San Diego Capital Grant Funding

In Fiscal Year 2025, it is projected that \$1.0 million in Assembly Bill 179 funding and \$3.0 million in County of San Diego Domestic Violence grant funding will be used for startup and operational costs for an emergency shelter for domestic violence victims.

The County of San Diego Capital Grants total \$1.1 million and are anticipated to support the following shelters: Non-congregate Shelter for Families, Non-congregate Shelter for Seniors, Winter Weather Shelters, and Rose Canyon Safe Parking Program.

Other Resources

The Fiscal Year 2025 Adopted Budget assumes the use of \$8.0 million from the Affordable Housing Fund to support the City of San Diego Shelters Programs. The funds are anticipated to support the following programs:

- Serial Inebriate Program
- Bridge Shelter at 16th & Newton
- Bridge Shelter at 17th & Imperial
- Golden Hall
- Women's Shelter
- Family Non-Congregate Shelter

The Fiscal Year 2025 Adopted Budget also assumes the following:

- \$5.2 million from the Permanent Local Housing Allocation (PLHA) for the expansion of the Housing Instability Prevention Program (HIPP). HIPP helps pay rent and other housing-related expenses for 300 families in the City of San Diego with low income and unstable housing situations (e.g., those facing eviction for nonpayment of rent).
- \$834,000 from the Low-Income Housing Lease Revenue Fund will be used on a one-time basis to support bridge shelter operations.
- \$240,000 from the HOME Investment Partnerships Program through the American Rescue Plan Act (ARPA) will support the Downtown Coordinated Street Outreach Program.

Citywide Budget Overview

Hope @ Vine Campus

In Fiscal Year 2025, the City Council will be asked to consider approval of a long-term lease for a property to be used as a shelter for individuals experiencing homelessness (Hope @ Vine Campus), which could add 1,000 homeless shelter beds to the City's homelessness response system.

The initial site plan and occupancy estimates provided by the Fire Marshal indicate that the building can accommodate approximately 1,000 beds in a traditional congregate style setting with clients broken into at least three distinct spaces within the buildings with the availability to serve various populations, if needed, given the property's multi-level floorplan. The City anticipates that the property will also have full ADA accessibility and could accommodate additional uses to ensure full capability and on-site services mentioned below. The property has the capacity to include approximately 69 indoor restrooms and showers, an industrial kitchen, an elevator, office and storage space, outdoor recreation space, and space for laundry facilities and a dining area. The site could also be able to accommodate mobile units used to provide medical, dental, and veterinary care or flexible "office" space that can be included in the final design to ensure shelter clients have regular onsite access to these types of services.

As of August 2024, the site is proposed to undergo tenant improvements, constructed by the landlord and paid by the City, prior to occupation in an amount of approximately \$18.7 million. In addition, the landlord is anticipated to contribute \$5.0 million to be used at the City's discretion, including rent, tenant improvements, utilities, operations, repair, and maintenance.

In Fiscal Year 2025, \$18.7 million is anticipated to be used for tenant improvements, including:

- \$10.4 million from FY 2025 Community Development Block Grant (CDBG) and program income
- \$4.9 million from the Permanent Local Housing Allocation (PLHA)
- \$2.7 million from the Community Development Block Grant CARES Act (CDBG-CV)
- \$400,000 from General Fund Contributions to the CIP
- \$250,000 from the Low- and Moderate-Income Housing Asset Fund (LMIHAF)

Additionally, \$1.9 million from the General Fund is budgeted for operating costs, lease operating costs and one-time startup costs for Hope @ Vine. The City Council is expected to review the Hope @ Vine project and proposed lease terms in September 2024.

Implementation of the Climate Action Plan

On August 2, 2022, the City Council adopted the 2022 Climate Action Plan (CAP), setting a new community-wide goal of net-zero emissions by 2035, committing San Diego to an accelerated trajectory for greenhouse gas reductions. Achieving net-zero emissions will improve the air we breathe, the communities we live in, and our overall quality of life. The CAP identifies six (6) equity-focused strategies to achieve a goal of net zero emissions by 2035 by reducing and avoiding GHG emissions:

- Strategy 1: Decarbonization of the Built Environment
- Strategy 2: Access to Clean and Renewable Energy
- Strategy 3: Mobility and Land Use
- Strategy 4: Circular Economy and Clean Communities
- Strategy 5: Resilient Infrastructure and Healthy Ecosystems
- Strategy 6: Emerging Climate Actions

Staff developed an Implementation Plan that provided further information on funding needs, performance metrics, time frame, and implementation pathways. Staff released a draft Implementation Plan and Implementation Cost Analysis (ICA) in February 2024. The final versions of the Implementation Plan and ICA can be found here: <https://www.sandiego.gov/sustainability-mobility/climate-action/cap>

Citywide Budget Overview

Over the next five years of implementation of the CAP, City staff will report on progress to City Council and the public through annual progress reports and comprehensive GHG emissions inventories at least every two years, depending on data availability. Additionally, in response to the 2020 CAP audit, staff have prepared an Administrative Regulation (AR) to establish annual department-level work plans for the implementation of the CAP with established responsibilities for overall CAP implementation. Work plans have been developed and can be found at the following link:

<https://www.sandiego.gov/sustainability-mobility/climate-action/cap>

The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, and encourage the use of alternative modes of transportation. The City has successfully shifted 99 percent of city accounts to 100 percent clean energy through San Diego Community Power and anticipates that the remaining accounts will transition over the course of Fiscal Year 2025.

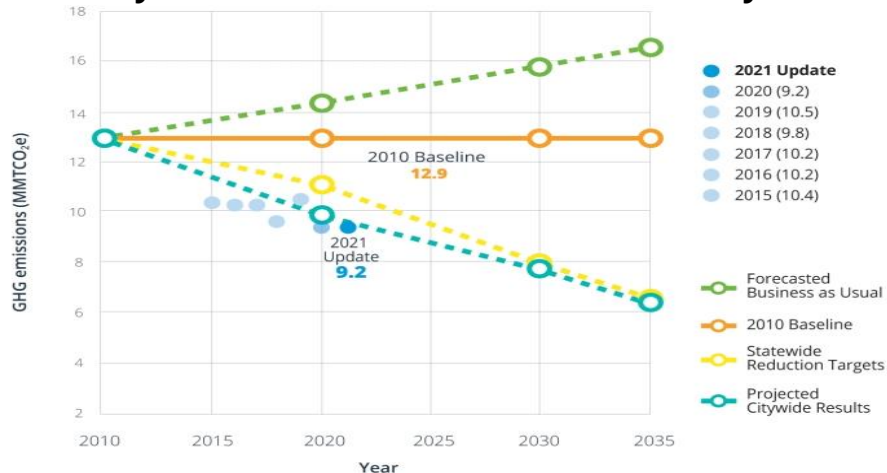
Principles of sustainability, and projects that reduce GHG emissions or improve the City's economic, social, or environmental sustainability are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments rather than by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the various strategic areas of the CAP, to facilitate a discussion about implementation of the CAP. Of note, throughout the year there are other funding sources (e.g., Departments' existing operating budgets and grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or enhanced, and annual monitoring begins. The Fiscal Year 2025 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 3 - Citywide Greenhouse Emissions Inventory and Projections shows the most recent citywide GHG inventory. The total GHG emissions from San Diego in 2021 were approximately 9.6 million metric tons CO₂e (MMT CO₂e), a 25 percent decrease from 2010. Reductions in GHG emissions from electricity consumption, transportation, solid waste, and water use offset some increases seen from natural gas consumption and wastewater production year-over-year. The budget analysis incorporated below was developed using the strategies and actions from the 2022 CAP.

Figure 3 - Citywide Greenhouse Emissions Inventory and Projections



Citywide Budget Overview

Summary of Climate Action Plan Adopted Budget

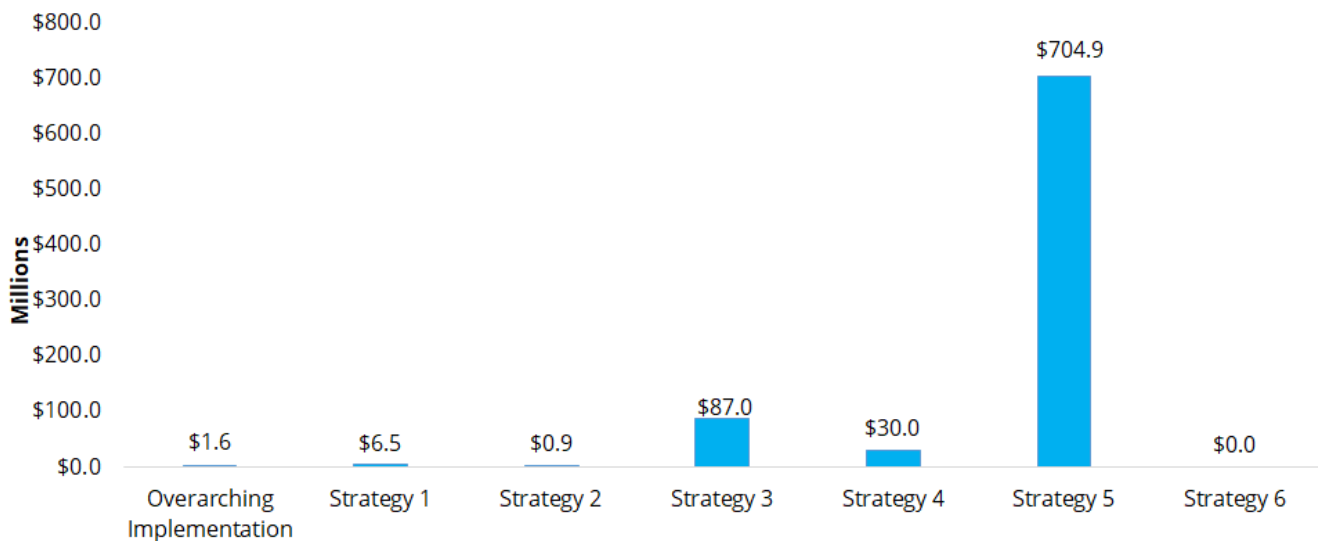
Table 9 – CAP Budget Changes Across City Departments is a summary of investments across City departments in Fiscal Year 2025 that support the six strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2025 Adopted Budget. These changes are added to existing CAP investments in the departments' continuing appropriations. CAP-related budget changes included in the Fiscal Year 2025 Adopted Budget total \$830.8 million and include operating and capital expenditure budgets.

Table 9 - CAP Budget Changes Across City Departments

Climate Action Plan Fiscal Year 2025 Adopted Budget			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$1,643,981	\$ (86,563)	\$ 1,557,418
Strategy 1 – Decarbonization of the Built Environment	5,495,857	978,036	6,473,893
Strategy 2 - Access to Clean & Renewable Energy	1,700,945	(783,449)	917,496
Strategy 3 - Mobility & Land Use	72,017,359	15,005,472	87,022,831
Strategy 4 - Circular Economy & Clean Communities	11,372,303	18,602,338	29,974,641
Strategy 5 – Resilient Infrastructure and Healthy Ecosystems	164,187,260	540,668,988	704,856,248
Strategy 6 – Emerging Climate Actions	-	-	-
Total	\$256,417,705	\$574,384,821	\$830,802,526

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g., landfill gas capture) or directly support the CAP GHG reduction goals (e.g., increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g., funding for pump station or sewer pipe repairs that will indirectly impact water facilities). **Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy** represents these investments by each CAP strategy.

Figure 4 - Climate Action Plan Adopted Budget Changes by Strategy¹



¹Strategy titles noted in Table 9.

Citywide Budget Overview

Vision Zero

The City remains committed to Vision Zero efforts to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2025 Adopted Budget, \$43.6 million is being allocated to implement the City's Vision Zero goals, including \$13.4 million for bicycle facilities, \$100,000 for guard rails, \$10.7 million for sidewalks, \$2.1 million for streetlights, \$1.2 million for traffic calming measures, \$10.2 million for traffic signals, \$391,543 for median installation, \$4.9 million for bridges, and \$550,000 for street and road modifications. **Table 10 – Vision Zero Projects** displays the allocation of funds to applicable Vision Zero projects.

Table 10 - Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2025 Adopted Budget
Bicycle Facilities		
Bike Racks Citywide	O&M	\$ 50,000
Bike Striping Citywide	O&M	400,000
Safe & Sustainable Transportation All Ages & Abilities Team (STAAT)	O&M	1,100,000
Bicycle Facilities	AIA00001	272,840
ACC Sewer Group 851 (BL)	B23089	51,000
Balboa Park Pipeline Repl (BL)	B23017	101,995
Lake Murray Improv 2 (BL)	B24000	50,000
South Mission Beach SD Replacement (BL)	B23088	12,543
University City Improv 1 (BL)	B22105	57,302
Coastal Rail Trail	S00951	50,000
Normal Street Promenade	S22012	6,429,550
Palm Avenue Interstate 805 Interchange	S00869	5,109,531
Bicycle Facilities Total		\$ 13,411,921
Guard Rails		
Guard Rails	AIE00002	\$ 100,000
Torrey Pines Rd, Prospect-Coast Walk GR	B19056	100,000
Guard Rails Total		\$ 100,000
Sidewalks		
New Walkways	AIK00001	\$ 2,295,105
70th-Alvarado to Saranac-Sidewalk	B17065	60,000
ADA Mid-City MS TSW-1	B18054	98,000
ADA S/W Group 3E W Point Loma	B16100	3,000
New Sidewalk in CD4	B22089	240,000
North Park Mini Park Ped Improvements	B17102	676,575
Saturn Blvd Sidewalk Installation	B24109	542,246
Sea World Dr Sidewalk	B20059	350,000
Wabaska-Voltaire St to Tennyson Sidewalks	B19030	325,284
Sidewalk Repair and Reconstruction	AIK00003	\$ 3,865,812
Sidewalk Replacement Group 1902-CM	B19013	1,475,000
Sidewalk Replacement Group 2330	B23091	1,121,906
Sidewalk Replacement Group 2331	B23092	1,268,906

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2025 Adopted Budget
Streamview Drive Improvements Phase 2	S18000	4,582,760
Sidewalks Total		\$ 10,743,677
Street Lights		
Installation of City Owned Street Lights	AIH00001	\$ 1,931,200
Citywide Street Lights 1950	B19125	47,600
Citywide Street Lights Group 1601	B16007	42,000
Citywide Street Lights Group 1801	B18012	137,000
Installation of City Owned SL 2201 (NSG)	B22149	672,000
Streetlight Installations in CD4	B23127	360,500
Streetlight Installations in CD7	B23128	172,300
Streetlight Installations in CD8	B23129	349,800
Streetlights in UTC	New	150,000
Street Light Circuit Upgrades	AIH00002	\$ 150,000
Abbot Street Series Circuit	B17145	22,000
Pacific Beach 1 SL Series Circuit Conversion	B16119	128,000
Street Lights Total		\$ 2,081,200
Signals - Calming/Speed Abatement		
Traffic Calming	AIL00001	\$ 1,208,745
Garnet & Everts Curb Extension	B19041	25,000
Gompers Prep 47 th St Safety Enhancements	B23146	675,000
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	156,045
Osler Street Traffic Calming	B23147	206,700
Rectangular Rapid Flash Beacons GRP 2001	B20093	146,000
Signals - Calming/Speed Abatement Total		\$ 1,208,745
Traffic Signals		
Traffic Signal Modification	O&M	300,000
Install Traffic Signal Interconnect System	AIL00002	\$ 1,190,000
Montezuma Road Communications Upgrade	B17130	190,000
Transportation Management Center	B24058	1,000,000
Traffic Signals -- Citywide	AIL00004	\$ 3,728,894
31st & Market St School Traffic Signal	B15014	270,100
31st @ National Ave Traffic Signal	B17019	417,360
47th St & Hartley St HAWK	B23145	488,100
Aquarius Camino Ruiz Traffic Signal	B19057	92,794
Beyer Bl @ Smythe Abe Traffic Signal	B14015	912,582
Center City Traffic Signals-15th Street	B22111	1,000,000
Center City Traffic Signals-17th Street	B22112	170,619
El Cajon Blvd HAWKS (VZ)	B22000	89,339
Mississippi St @ El Cajon Blvd Traffic Signal	B20140	288,000
Traffic Signals Modification	AIL00005	\$ 4,959,542

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2025 Adopted Budget
32nd St & Market St Intersection Upgrade	B23076	520,030
Front & Washington TS Modification	B22101	110,000
Linda Vista & Comstock Intersection Upgrade	B23030	531,200
Pacific Hwy & W Palm St Signal Mod	B13008	114,999
Palm (I-5 to Georgia St) Traffic Sig Mod (VZ)	B21120	711,200
Signal Mods in Barrio Logan	B13010	1,069,517
Traffic Signal Mods Grp 19-01	B19069	709,496
Traffic Signal Mods Grp 20-01	B20075	620,000
Traffic Signal Upgrades Citywide FY14	B14048	51,500
TS Mod at First Ave & Market St	B24119	521,600
Traffic Signals Total		\$ 10,178,436
Medians		
Median Installation	AIG00001	\$ 391,543
6th Ave @ Juniper St Roundabout	B20142	137,416
Camino Del Rio West & Moore St Median	B19049	57,857
Foothill Blvd & Loring St Roundabout	B18008	196,270
Medians Total		\$ 391,543
Bridges		
El Camino Real to Via De LaValle (1/2 mile)	S00856	4,249,635
W Mission Bay Dr Bridge Over SD River	S00871	688,396
Bridges Total		\$ 4,938,031
Street and Road Modifications		
Market Street-47th to Euclid-Complete Street	S16061	50,000
University Ave Mobility	S00915	500,000
Street Road Modifications Total		\$ 550,000
Total Vision Zero Projects		\$ 43,603,553

Compensatory Wetland Mitigation

The Stormwater Department oversees the repair, maintenance, and replacement of the City's stormwater system, which requires a comprehensive set of environmental protocols, mitigation measures, and permits. The Fiscal Year 2025 Budget includes \$6.8 million in the Environmental Growth Fund to support compensatory wetland mitigation.

Stormwater facilities can support sensitive habitats that can be negatively impacted by maintenance activities. Local, State, and federal regulatory permits are typically required to perform maintenance. The following three projects have been developed over several years and are planned for construction in Fiscal Year 2025. These projects will provide the required compensatory wetland mitigation for past channel maintenance impacts and allow for future and emergency maintenance to occur within the City's stormwater facilities:

- \$1.8 million for El Cuervo Del Sur Phase II Wetland Mitigation Site
- \$1.6 million for Otay Reed Mitigation Site
- \$3.4 million for Hollister Quarry Mitigation Site

Citywide Budget Overview

Updates to Council Policy 100-03 Transient Occupancy Tax

Transient Occupancy Tax (TOT) is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code (SDMC) Section 35.0128(b), which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

In December 2023, the Council Policy on Transient Occupancy Tax (Council Policy 100-03) was updated to establish a legislative process for the City Council to recommend the use of the 1.0 percent of the TOT, which is commonly referred to as the 1.0 cent Council discretionary allocation. The updated policy requests that the Mayor and Department of Finance, as part of the Proposed Budget, provide the Council with a report on the proposed use of the 1.0 cent of the 10.5 cents of TOT, within the annual budget as it relates to meeting the Council's stated goals for the use of this funding source in the budget priorities resolution. For Fiscal Year 2025, the City Council's recommendation, per the budget priorities approved in February 2024, was to allocate a 6.5% of total TOT revenue for Arts, Culture, and Community Festivals.

As requested in the Council Policy, this section provides a report on the proposed use of the 1.0 cent of the 10.5 cents of TOT, as it relates to meeting the Council's stated goals for the use of this funding source in the budget priorities resolution. The entirety of the 1.0 cent Council discretionary allocation was proposed to be transferred into the General Fund for general government purposes. The Fiscal Year 2025 Proposed Budget included reductions in departments to help balance the budget and allocating the entirety of the 1.0 cent Council discretionary allocation to the General Fund for general government purposes (including public safety, homelessness services, and infrastructure operations and maintenance) helps reduce the need for additional cuts to operations which would negatively impact service levels for City residents.

Although the 1.0 cent Council discretionary allocation was not proposed to support Arts, Culture, and Community Festivals, the Fiscal Year 2025 Adopted Budget for Special Promotional Programs includes \$16.1 million for Arts-related programming funded through the 4.0 cents of TOT, including: \$10.2 million for Organizational Support; \$2.0 million for Creative Communities San Diego; \$500,000 for the Impact Program; \$85,000 for the Public Art Fund allocation; \$450,000 for Arts, Culture, and Community Festivals funding; and \$2.9 million for the Cultural Affairs Department, including an allocation to support World Design Capital 2024 programming.

Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2025 Adopted Budget includes the use of fund balance in excess of General Fund reserves (excess equity), and fund balances from special revenue and internal service funds.

One-Time Resources

Below are additional details regarding one-time resources above \$1.0 million used as mitigation actions to address the baseline revenue shortfall and fund critical expenditures:

- \$84.4 million in projected FY 2024 fund balance in excess of reserves, or excess equity.
- \$22.4 million associated with waiving the Fiscal Year 2025 General Fund reserve contribution.
- \$20.3 million associated with the use of the Infrastructure Fund to support eligible General Fund expenditures.
- \$11.3 million in resources, including the Affordable Housing Fund, Permanent Local Housing Allocation, Low Income Lease Revenue Fund, and HOME-American Rescue Plan Act funding to

Citywide Budget Overview

support various homelessness programs and services.

- \$8.5 million associated with waiving the Climate Equity Fund contribution.
- \$6.3 million in Short-Term Residential Occupancy licensing fees.
- \$6.2 million in Employ and Empower grant revenue.
- \$6.1 million in fund balance from the Fire/Emergency Medical Services Transportation Fund.
- \$5.8 million from the sale of Tailgate Park and the recommendation to waive the transfer to the Bridge to Home Program.
- \$5.8 million from the use of fund balance from the Civil Penalties Fund.
- \$5.8 million from the use of fund balance of Internal Service Funds, including the various Department of Information Technology funds, the Central Stores Fund, and the Energy Conservation Program Fund.
- \$5.5 million from the use of the Energy Independence Fund's fund balance and recommendation to waive the franchise fee transfer.
- \$5.0 million in use of TOT fund balance to support eligible General Fund reimbursements.
- \$4.5 million associated with the Executive Approval to Hire process, which is anticipated to run through December 2024.
- \$4.3 million in revenue from the Sycamore Facility Franchise Fee.
- \$3.9 million in use of fund balance in the Environmental Growth Funds to reimburse eligible Parks and Recreation expenditures.
- \$3.3 million from a transaction fee related to the sale of Hilton La Jolla Torrey Pines
- \$2.3 million in TransNet reimbursements.
- \$2.3 million in various grant reimbursements.
- \$2.1 million General Fund discount on Refuse Disposal fees.
- \$1.6 million associated with Budgeted Personnel Expenditure Savings for new positions.
- \$1.4 million in fund balance from the Concourse and Parking Garages Operating Fund.
- \$1.3 million in COVID-19 FEMA Reimbursements.
- \$1.0 million associated with delaying the Workers' Compensation Reserve contribution.

Citywide Personnel Expenditures

The Fiscal Year 2025 Adopted Budget includes a total of \$1.36 billion in budgeted salaries and wages, and \$815.0 million for fringe benefit expenditures, resulting in a total citywide personnel budget of \$2.18 billion.

Table 11 – Fiscal Year 2025 Personnel Expenditures Budget illustrates the budgeted FTE positions, salaries and wages, fringe benefits, and total personnel expenditures by fund type.

Table 11 - Fiscal Year 2025 Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Fringe Benefits	Budgeted Personnel Expenses
General Fund	8,733.16	\$ 925,661,936	\$ 577,546,067	\$ 1,503,208,003
Special Revenue Funds	1,088.66	125,801,017	64,178,852	189,979,869
Enterprise Funds	3,097.18	272,527,848	150,961,706	423,489,554
Internal Service Funds	380.19	32,609,713	18,407,449	51,017,162
Other Funds ¹	53.00	7,686,578	3,903,833	11,590,411
Total	13,352.19	\$ 1,364,287,092	\$ 814,997,907	\$ 2,179,284,999

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Citywide Budget Overview

Table 12 – Total City FTE Position Changes Fiscal Year 2024 – 2025 presents the change in positions from Fiscal Year 2024 to Fiscal Year 2025.

Table 12 - Total City FTE Position Changes Fiscal Year 2024 - 2025

Fund Type	FY 2024 Adopted Budget	Additions	Reductions	Reorganizations	FY 2025 Adopted Budget	FY 2024 - FY 2025 Change	Percent Change
General Fund	8,512.99	248.56	(43.96)	15.57	8,733.16	220.17	2.6%
Special Revenue Funds ¹	1,078.51	36.50	(5.35)	(21.00)	1,088.66	10.15	0.9%
Enterprise Funds	3,005.21	91.78	(5.24)	5.43	3,097.18	91.97	3.1%
Internal Service Funds	379.46	0.73	-	-	380.19	0.73	0.2%
Other Funds ²	54.00	-	(1.00)	-	53.00	(1.00)	-1.9%
Total	13,030.17	377.57	(55.55)	0.00	13,352.19	322.02	2.4%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to **Attachment A - Fiscal Year 2025 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

Salaries and Wages

The Fiscal Year 2025 Adopted Budget includes \$1.36 billion in budgeted salaries and wages, with \$925.7 million, or 67.8 percent, budgeted in the General Fund. **Table 13 - Fiscal Year 2025 FTE Positions by Labor Group** presents the budgeted positions by labor group and fund type.

Table 13 - Fiscal Year 2025 FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	3,058.76	862.99	1,898.35	144.73	27.00	5,991.83
AFSCME LOCAL 127	1,257.60	36.00	983.50	171.25	-	2,448.35
POA	2,032.23	-	-	-	-	2,032.23
Unclassified / Unrepresented	773.10	132.67	125.97	37.71	22.00	1,091.45
IAFF LOCAL 145	1,073	14.00	-	-	-	1,087.00
Classified / Unrepresented	177.99	43.00	89.36	26.50	4.00	340.85
DCAA	176.48	-	-	-	-	176.48
Teamsters Local 911	173.00	-	-	-	-	173.00
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	8,733.16	1,088.66	3,097.18	380.19	53.00	13,352.19

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 14 - Fiscal Year 2025 Budgeted Salaries and Wages displays the Fiscal Year 2025 Adopted Budget breakdown for salaries and wages by fund type.

Citywide Budget Overview

Table 14 - Fiscal Year 2025 Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 865,269,939	\$ 131,183,506	\$ 290,241,295	\$ 34,329,317	\$ 7,593,601	\$ 1,328,617,658
Budgeted Personnel Expenditures Savings	(65,592,674)	(10,208,130)	(32,023,538)	(2,961,640)	-	(110,785,982)
Salary Savings	(2,775,694)	(386,545)	(931,181)	(52,539)	(17,899)	(4,163,858)
Vacation Pay In Lieu	8,755,667	1,792,303	2,436,630	256,447	100,917	13,341,964
Termination Pay/Annual Leave	4,347,331	374,257	936,195	112,225	7,581	5,777,589
Hourly Wages	19,649,843	907,662	605,438	163,287	2,378	21,328,608
Overtime	96,007,524	2,137,964	11,263,009	762,616	-	110,171,113
Total	\$ 925,661,936	\$ 125,801,017	\$ 272,527,848	\$ 32,609,713	\$ 7,686,578	\$ 1,364,287,092

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

The Fiscal Year 2025 Adopted Budget includes general wage increases and special salary adjustments approved in the Municipal Employees Association (MEA); American Federation of State, County, and Municipal Employees (AFSCME Local 127); the International Association of Firefighters (Local 145); the Police Officers Association (POA); Teamsters (Local 911); and Deputy City Attorneys Association (DCAA) MOUs.

Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings are used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2025 Adopted Budget, the City estimates an amount of personnel savings by department that is attributed to the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions, time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2025 personnel expenditures against available allocated appropriations; however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2025 Adopted Budget for Budgeted Personnel Expenditure Savings is \$110.8 million, representing a decrease of \$8.0 million, or 6.7 percent, from the Fiscal Year 2024 Adopted Budget. Budgeted Personnel Expenditure Savings is included in **Table 14 - Fiscal Year 2025 Budgeted Salaries and Wages**.

Table 15 - Budgeted Personnel Expenditure Savings Fiscal Year 2023 - 2025 displays the budgeted personnel expenditure savings by Department and Fund from Fiscal Year 2024 through Fiscal Year 2025.

**Table 15 - Budgeted Personnel Expenditure Savings
Fiscal Year 2023 – 2025**

Departments/Funds	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget
City Attorney	\$ 2,099,306	\$ 1,518,940	\$ 1,604,131
City Auditor	-	359,273	-
City Clerk	158,678	231,502	194,057

Citywide Budget Overview

Departments/Funds	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget
City Planning	608,995	646,955	241,971
City Treasurer	522,825	654,091	976,463
Commission on Police Practices	-	298,093	420,154
Communications	123,833	137,527	124,841
Compliance	93,750	101,101	266,037
Debt Management	122,153	-	-
Department of Finance	74,069	79,717	135,393
Development Services	746,190	945,808	830,476
Economic Development	255,912	325,213	474,284
Environmental Services	1,407,963	1,366,525	1,250,080
Fire-Rescue	6,579,965	17,251,312	9,147,929
General Services	659,925	2,082,957	1,916,344
Homelessness Strategies & Solutions	-	74,763	119,501
Human Resources	81,732	401,164	790,062
Library	1,082,950	1,630,066	2,024,984
Office of Emergency Services	93,750	116,027	306,211
Office of the Chief Operating Officer	314,000	82,066	19,103
Parks & Recreation	3,354,138	4,913,364	6,857,248
Performance & Analytics	-	274,464	252,704
Personnel	509,740	57,624	108,695
Police	21,372,414	32,194,363	28,987,991
Purchasing & Contracting	963,159	1,154,240	1,678,258
Race & Equity	227,316	-	-
Real Estate & Airport Management	-	522,696	960,079
Stormwater	2,695,867	3,005,521	2,035,477
Sustainability & Mobility	471,417	568,480	207,035
Transportation	2,374,432	4,096,226	3,663,166
Total General Fund	\$ 46,994,479	\$ 75,090,078	\$ 65,592,674
Airports Fund	\$ 144,142	\$ 232,182	\$ 369,978
Central Stores Fund	234,324	277,042	264,026
Development Services Fund	9,610,179	7,404,446	6,000,331
Energy Conservation Program Fund	230,000	82,066	125,387
Engineering & Capital Projects Fund	11,483,057	9,853,148	8,998,167
Facilities Financing Fund	76,386	-	-
Fire/Emergency Medical Services Transport Program Fund	535,390	-	396,746
Fleet Operations Operating Fund	1,999,665	1,953,734	2,001,613
GIS Fund	278,329	-	124,841
Golf Course Fund	470,326	530,535	572,150
Information Technology Fund	365,303	475,311	295,313
Metropolitan Sewer Utility Fund	5,079,864	6,012,133	6,584,580
Municipal Sewer Revenue Fund	3,858,731	4,601,650	4,690,308
OneSD Support Fund	428,729	348,081	-

Citywide Budget Overview

Departments/Funds	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Parking Meter Operations Fund	-	-	58,117
Publishing Services Fund	43,960	-	65,589
Recycling Fund	535,234	651,808	697,087
Refuse Disposal Fund	1,401,273	1,290,167	1,993,331
Risk Management Administration Fund	387,274	415,877	505,025
Solid Waste Management Fund	-	-	293,544
Underground Surcharge Fund	67,291	166,409	124,841
Water Utility Operating Fund	8,637,004	8,951,512	10,822,229
Wireless Communications Technology Fund	475,345	455,298	210,105
Total Non-General Fund	\$ 46,341,806	\$ 43,701,399	\$ 45,193,308
Total	\$ 93,336,285	\$ 118,791,477	\$ 110,785,982

Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$598.3 million, or 73.4 percent, of budgeted fringe allocations in Fiscal Year 2025. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 16 - Fiscal Year 2025 Annual Budgeted Fringe by Fund Type** displays the citywide fringe allocation, which totals \$815.0 million for Fiscal Year 2025, of which \$577.5, or 70.9 percent, is budgeted in the General Fund.

Table 16 - Fiscal Year 2025 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 357,152,222	\$ 37,602,562	\$ 80,286,057	\$ 8,920,770	\$ 2,335,026	\$ 486,296,637
Flexible Benefits	104,633,967	13,409,248	35,671,149	4,724,187	780,859	159,219,410
Retiree Health/Other Post-Employment Benefits	32,215,512	3,927,994	11,247,980	1,383,127	219,314	48,993,927
Supplemental Pension Savings Plan	10,918,973	2,992,401	5,790,002	764,308	165,507	20,631,191
Workers' Compensation	32,955,006	1,053,671	6,000,321	1,139,373	54,944	41,203,315
Risk Management Administration	10,790,423	1,315,663	3,767,422	463,271	73,458	16,410,237

Citywide Budget Overview

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Medicare	13,381,103	1,757,513	3,753,009	456,389	109,845	19,457,859
Employee Offset Savings	5,716,117	470,879	699,707	95,877	48,392	7,030,972
Retirement DROP	1,932,362	194,581	507,009	71,000	21,615	2,726,567
Unemployment Insurance	789,695	116,026	259,091	31,706	7,785	1,204,303
Retiree Medical Trust	1,404,440	203,927	426,795	52,734	11,945	2,099,841
Retirement 401 Plan	2,882,210	726,183	1,642,113	193,240	47,780	5,491,526
Long-Term Disability	2,774,037	408,204	911,051	111,467	27,363	4,232,122
Fund Type Totals	\$ 577,546,067	\$ 64,178,852	\$ 150,961,706	\$ 18,407,449	\$ 3,903,833	\$ 814,997,907

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

City Retirement Contributions

The City's payment for retirement benefits in the Fiscal Year 2025 Adopted Budget is \$486.3 million, and its components are described in further detail below.

The Actuarial Valuation Report as of June 30, 2023, prepared by the San Diego City Employees' Retirement System's (SDCERS) actuary, was released in January 2024. At the March 2024 meeting, the SDCERS Board reviewed an Amortization Policy study and approved a change to the amortization method for the non-Police portion of the unfunded pension liability from the level dollar method to the level percentage of payroll method. This resulted in a revised Actuarial Valuation Report being released in April 2024. The revised valuation calculated the City's Actuarially Determined Contribution (ADC) for Fiscal Year 2025 to be \$486.3 million, an increase of \$38.2 million from the Fiscal Year 2024 Adopted Budget; approximately \$357.2 million, or 73.4 percent, of the ADC is budgeted in the General Fund. The increase is largely due to a liability experience loss, primarily due to salary increases that were greater than expected, and changes in actuarial assumptions or methods used to calculate the ADC. The assumption changes that significantly impacted the calculation included a change to the Cost-of-Living Adjustment (COLA) increasing from 1.90% to 2.00%, the price inflation assumption decreasing from 3.05% to 3.00%, and the wage inflation assumption increasing from 3.05% to 3.25%.

For Fiscal Year 2025, \$1.2 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type**.

Also for Fiscal Year 2025, \$1.3 million has been budgeted to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit, of which \$1.0 million is included in the General Fund, in the Citywide Program Expenditures Department. The supplement COLA benefit was established by San Diego Ordinance O-18608 on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982, with at least ten years of service credit and whose benefits had fallen below 75.0 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from previous fiscal years to fund this benefit; however, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013, and the City funds the

Citywide Budget Overview

supplemental COLA benefit annually. Note this figure is not reflected in **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type**.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2025 Adopted Budget for Flexible Benefits is \$159.2 million, which represents an increase of \$10.3 million from the Fiscal Year 2024 Adopted Budget due to position additions/reductions, changes in coverage selections of employees, and negotiated increases to Flexible Benefit Plans.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its full-time, three-quarter-time, half-time, and non-standard-hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA). Most City employees qualify for the Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Retiree Healthcare/Other Post-Employment Benefits (OPEB)

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with the REOs (Healthcare MOU) and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. Pursuant to the Healthcare MOU, members retiring after April 1, 2012, were required to make an irrevocable election between three retiree healthcare benefit plan options, Options A, B, and C. Options A and B are defined benefit plans and Option C is a defined contribution plan. The City's defined benefit plans and the Option C defined contribution plan are closed to employees hired on or after July 1, 2005. For general members hired on or after July 1, 2009, the City established a new defined contribution plan through a trust vehicle (Retiree Medical Trust Plan). The City has pre-funded future post-employment healthcare benefits for defined benefit plan costs through the California Employers' Retiree Benefit Trust (CERBT), an investment trust administered by the California Public Employees' Retirement System (CalPERS). Other than the amounts pre-funded through the CERBT, the City pays for retiree healthcare costs on a pay-as-you-go basis. If the City's annual contribution and employee contributions for the Option A and B Plans do not fully cover the annual costs of the defined benefit plans and Option C Plan, the City withdraws funds from the CERBT to cover the difference. The Fiscal Year 2025 Adopted Budget for these plans is \$49.0 million, which represents a decrease of \$16.4 million from the Fiscal Year 2024 Adopted Budget associated with a change in funding strategy implemented in Fiscal Year 2024. The City engaged with actuarial consultants who analyzed the City's planned funding strategy and provided a revised funding plan that would stop pre-funding the benefit and rely on the strategic use of retiree healthcare trust funds and pay-as-you-go contributions for retiree healthcare costs that will continue to decrease over time as the City meets its obligations and the plan membership decreases.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009, must contribute a mandatory 3.0 percent. Employees hired on or before July 1, 1986, can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986, an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2025 Adopted Budget for SPSP is \$16.1 million.

Citywide Budget Overview

As a result of the unwinding of Proposition B, most general members hired on or after July 1, 2009, receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2025 Adopted Budget for the City's contribution match is \$5.5 million based on 5,919.23 FTE general members. The general members who elected to stay in the SPSP-H Plan in lieu of joining SDCERS are required to contribute to the plan a percentage of compensation based on SDCERS member contribution rates, which is matched by a 9.2 percent employer contribution. The Fiscal Year 2025 Adopted Budget includes the City's contribution match of \$3.5 million for those employees that elected to remain in the SPSP-H Plan, which represents a decrease of \$725,000 from the Fiscal Year 2024 Adopted Budget.

Additionally, the Fiscal Year 2025 Adopted Budget includes \$1.0 million in the SPSP-H account for hourly employees. **Table 16 – Fiscal Year 2025 Annual Budgeted Fringe by Fund Type** reflects a total budgeted amount of \$20.6 million which includes SPSP, SPSP-H and hourly SPSP-H contributions. Lastly, City employees hired after July 10, 2021, with no prior City service, are now automatically placed in SDCERS.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution included in the Fiscal Year 2025 Adopted Budget is \$41.2 million.

Risk Management Administration

The Risk Management Administration (RMA) contribution was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2025 Adopted Budget for Risk Management Administration is \$16.4 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2025 Adopted Budget for Medicare is \$19.5 million.

Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department contributes based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2025 Adopted Budget includes Employee Offset Savings of \$7.0 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.0 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2025 Adopted Budget for Retirement DROP contributions is \$2.7 million, or 3.05 percent of the current DROP participants' salaries of \$89.4 million.

Citywide Budget Overview

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2025 Adopted Budget for Unemployment Insurance is \$1.2 million.

Retiree Medical Trust (RMT)

The Fiscal Year 2025 Adopted Budget for retiree health trust contributions is \$2.1 million. General members, hired on or after July 1, 2009, must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2025 Adopted Budget for the City's contribution match to general members is \$1.4 million. In addition, \$660,000 is included in the Fiscal Year 2025 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active Local 145 member.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2025 Adopted Budget is \$4.2 million. This contribution funds the pay-go requirements for the LTD Fund.

Proposition B Status

Proposition B Litigation. On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the City Charter. While in effect, Proposition B prevented all employees hired on or after July 20, 2012, other than sworn police officers, from participating in the Pension Plan. Instead, those employees were only eligible to participate in a defined contribution plan, Supplemental Pension Savings Plan-H ("SPSP-H Plan"). In early 2021, the California Superior Court invalidated Proposition B. Since then, the City has struck the Proposition B provisions from the Charter and conformed the Municipal Code and any related enactments accordingly. The City also complied with the court ruling requiring that the City meet and confer with the REOs over the effects of Proposition B and its invalidation, and that the City make certain payments to the impacted current and former employees represented by the REOs (the "Make-Whole Payments").



The actions necessary to fully unwind Proposition B are mostly complete, including the transfer of eligible active employees from the City's SPSP-H Plan into the Pension Plan. Together with annual normal costs, Make-Whole Payment costs for active employees were included in the annual Actuarially Determined Contribution beginning in Fiscal Year 2024. Make-Whole Payment costs will be amortized over a 20-year period.

Make-Whole Payments and member contribution shortfalls related to separated employees totaling approximately \$316,000 are expected to be made in calendar year 2024. The City estimates \$2.6 million in Make-Whole Payment costs associated with non-police separated employees. The SDCERS Board will decide at a future date how payment of these costs will be made; whether the amount should be amortized as was done in the case of active employees, or if the City will be required to pay it as a lump sum.

Citywide Budget Overview

On June 4, 2024, the City Council approved an agreement with the Police Officer's Association (POA) concerning the terms of participation in SDCERS for the following employees: (1) Prospective participation in SDCERS Tier IV for current sworn officers; (2) retroactive participation in SDCERS Tier IV for current sworn officers; and (3) participation in SDCERS Tier IV for all police recruits and lateral sworn officers hired on or after September 9, 2024.

Cheiron, SDCERS' actuary, prepared an actuarial analysis to estimate the cost of potential changes to the benefits tiers provided to current active POA members who were impacted by Proposition B. Based on this analysis, the annual cost of prospective participation in SDCERS Tier IV for current sworn officers is approximately \$600,000. The annual cost of prospective participation in SDCERS Tier IV for future police new hires is approximately \$80,000. The total cost of retroactive participation in Tier IV for current sworn officers is approximately \$3.5 million. The SDCERS Board may decide to include the \$3.5 million as a one-time payment to be included in the Fiscal Year 2026 Actuarially Determined Contribution, or it may decide to amortize the payment over several years. All of these costs are anticipated to be paid from the General Fund.

FISCAL YEAR 2025

Volume 1
General Fund Revenues

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

General Fund Revenues

General Fund Revenues

The Fiscal Year 2025 Adopted General Fund revenue budget is \$2.08 billion, which represents an increase of \$58.7 million, or 2.9 percent, from the Fiscal Year 2024 Adopted Budget. General Fund revenues are comprised of four major revenue sources, and a series of other revenue sources, which are primarily generated by departments. These revenue sources are categorized and listed on the right side of this page and are described in further detail throughout this section of the budget document. Details include background information describing historical trends, economic factors, and methods of development for each revenue source. This information provides insight into the formulation of the Fiscal Year 2025 Adopted Budget (Adopted Budget) for General Fund revenues, which fund essential City services including police, fire-rescue, refuse collection, homelessness services, library services, transportation, and parks and recreation programs. Volume II of the budget document further details revenues that are generated by departments.

Table 1 - Fiscal Year 2025 General Fund Revenue Change illustrates the components of the projected \$58.7 million, or 2.9 percent, increase in General Fund revenues from the Fiscal Year 2024 Adopted Budget.

Table 1 - Fiscal Year 2025 General Fund Revenue Change

	Percent Change from FY 2024 Adopted Budget	Change (in millions)
Major Revenues	3.9%	\$ 55.7
Other Revenue Sources	0.5%	3.0
Total	2.9%	\$ 58.7

Numbers may not foot due to rounding.

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 72.2 percent of the Fiscal Year 2025 Adopted Budget General Fund revenues and are projected to increase by \$55.7 million, or 3.9 percent, from the Fiscal Year 2024 Adopted Budget. The increase in major General Fund revenues is primarily due to increases in property tax revenue of \$50.3 million. Fiscal Year 2025 Adopted Budget revenues are based on projections included in the Fiscal Year 2024 Third Quarter Budget Monitoring Report (Third Quarter Report), and the most recent economic data available at the time of development.

In addition to increases in the major General Fund revenues, other revenue sources reflect a net increase of \$3.0 million, or 0.5 percent. The increase in other revenues is associated with a \$12.7 million increase in reimbursements from the Environmental Growth Funds to support eligible expenditures; \$10.4 million in transfers to the General Fund from the Concourse and Parking Garages Operating Fund, Energy Independence Fund, and Civil Penalties Fund; \$4.5 million in reimbursements for Employ and Empower Program Interns; \$4.3 million from rents and concessions due to additional activity and rent revenue at Mission Bay hotels, Sea World, and City Pueblo Lands; and \$3.3 million in additional TransNet and Gas Tax revenues. These increases are offset by a decrease of \$52.1 million related to the use of one-time American

San Diego's Economic Environment
Property Tax
Sales Tax
General Fund Transient Occupancy Tax (TOT)
Franchise Fees
Property Transfer Tax
Licenses and Permits
Fines, Forfeitures, and Penalties
Revenue from Money and Property
Revenue from Federal & Other Agencies
Charges for Current Services
Transfers In
Other Revenue
State of California Budget Impacts
Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Rescue Plan Act (ARPA) funds in Fiscal Year 2024. These adjustments are addressed in more detail later in this section.

Table 2 - Fiscal Year 2025 General Fund Revenues displays the Adopted Budget for each of the revenue categories in the General Fund, in addition to Fiscal Year 2023 actual revenues and the Fiscal Year 2024 Adopted Budget.

Table 2 - Fiscal Year 2025 General Fund Revenues (in millions)

Revenue Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FY 2024 - FY 2025 Change	Percent Change ¹	% of Total General Fund Revenue
Property Tax	\$ 721.4	\$ 758.6	\$ 808.9	\$ 50.2	6.6%	39.0%
Sales Tax	384.7	401.7	393.5	(8.2)	(2.0%)	18.9%
Transient Occupancy Tax	161.8	172.6	172.8	0.2	0.1%	8.3%
Franchise Fees	113.1	110.3	123.7	13.4	12.2%	6.0%
Licenses & Permits	46.5	44.9	47.4	2.5	5.6%	2.3%
Fines, Forfeitures, and Penalties	43.6	32.6	31.2	(1.4)	(4.6%)	1.5%
Revenue from Money and Property	76.6	72.7	81.8	9.1	12.5%	3.9%
Revenue from Federal Agencies & Other Agencies	7.2	10.3	12.2	1.9	18.3%	0.6%
Charges for Current Services	201.1	243.4	281.7	38.3	15.7%	13.6%
Transfers In	240.4	156.6	111.6	(45.0)	(28.7%)	5.4%
Other Revenue	3.4	2.0	1.6	(0.4)	(17.7%)	0.1%
Property Transfer Taxes	12.0	12.0	10.1	(1.9)	(15.7%)	0.5%
Total	\$ 2,012.0	\$ 2,017.8	\$ 2,076.5	\$ 58.7	2.9%	100.0%

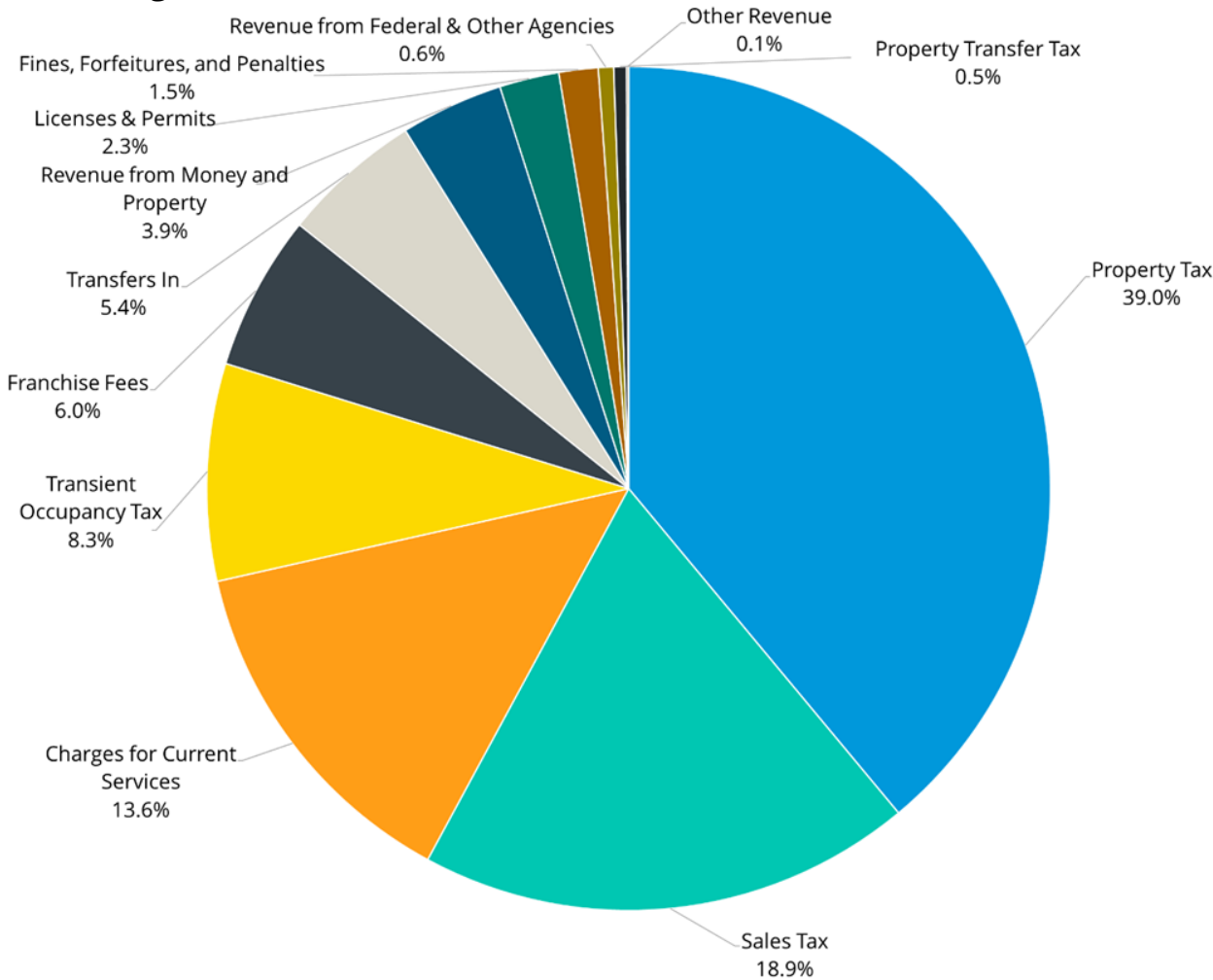
Numbers may not foot due to rounding.

¹ Percent change represents the change from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Adopted Budget. Budgeted growth rates for revenues may differ, as Fiscal Year 2025 Adopted Budget amounts are based on updated Fiscal Year 2024 projections.

Changes in local, State, and national economies can impact each of the General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2025 are further outlined throughout this section of the budget document. The Department of Finance will continue to monitor economic and financial conditions, incorporate changes as needed, and report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

General Fund Revenues

Figure 1 - Fiscal Year 2025 General Fund Revenues - \$2.08 Billion



San Diego's Economic Environment¹

The Fiscal Year 2025 Adopted Budget incorporates a slightly positive yet slowing economic outlook that balances the continuing trend of stable key economic indicators, with corresponding growth in property tax, sales tax, and transient occupancy tax, when compared to the latest Fiscal Year 2024 projections. The Fiscal Year 2025 Adopted Budget projects local economic indicators will remain stable and reach more normalized levels in Fiscal Year 2025, following the robust improvements experienced post-pandemic. Uncertainty in inflation, interest rates, economic policies, and geopolitical conflict results in the slower-paced growth anticipated in Fiscal Year 2025. The overall expectation and projection for the City's revenues, which is further discussed in the sections below, is consistent with information received from the City's consultants at the time the Fiscal Year 2025 Adopted Budget was developed, including the City's sales tax consultant, Avenu insights and Analytics; the City's property tax consultant, HdL Coren & Cone; the San

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, Tourism Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

Diego Tourism Authority; Tourism Economics—an Oxford Economics Company; the San Diego Tourism and Marketing District; and the UCLA Anderson Forecast.

Compared to the Fiscal Year 2024 Adopted Budget, the Fiscal Year 2025 Adopted Budget includes moderate increases for all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—based on softening local economic indicators. The Adopted Budget for property tax assumes a 4.37 percent growth rate. This projected increase is supported by continued elevated median home prices and stable unemployment rates but is tempered by moderate to low home sales activity. The Adopted Budget for sales tax assumes a growth of 4.25 percent. While some concerns over inflation persist, employment and consumer income remain stable. The Adopted Budget balances these factors with slower projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes. The Adopted Budget for TOT assumes a 5.9 percent growth rate based on historical year-over-year growth trends prior to the pandemic. This assumption is supported by continued demand for leisure travel and the gradual return of group and business travel. The Adopted Budget for Franchise Fee revenues is based on updated Fiscal Year 2024 projections, and the growth rate of 4.62 percent incorporates the proposed rate increases projected from SDG&E's General Rate Case (GRC) filed in July 2023 for both electric and gas. If approved by the CPUC, rate increases could take effect as early as November 2024. The development of all four General Fund major revenues, including assumptions, are discussed in further detail later in this section of the Adopted Budget.

To help forecast the major General Fund revenues, the City tracks key economic indicators and uses them to project anticipated growth or contraction and determine growth rates for each revenue source. The main economic drivers that influenced the development of the Fiscal Year 2025 Adopted Budget for General Fund revenues include: consumer spending, which is greatly influenced by employment levels; consumer confidence; and housing market indicators, such as home sales and median home prices.

Consumer confidence, a measurement of consumers' willingness to spend, has experienced month-to-month fluctuations post-pandemic. The fluctuations were mainly due to elevated inflation, concerns over a potential recession, and current geopolitical events—all attributing to the pull-back in consumer spending. As of May 2024, consumer confidence was recorded at 101.3, which is an improvement of 3.9 percent from the consumer confidence recorded in April 2024 at 97.5; however, it is a slight decrease of 1.2 percent from the previous year's May 2023 consumer confidence, which was recorded at 102.5. Despite the fluctuations, it is anticipated that consumer confidence will remain moderately stable as inflation continues to decline and employment and income remain strong.

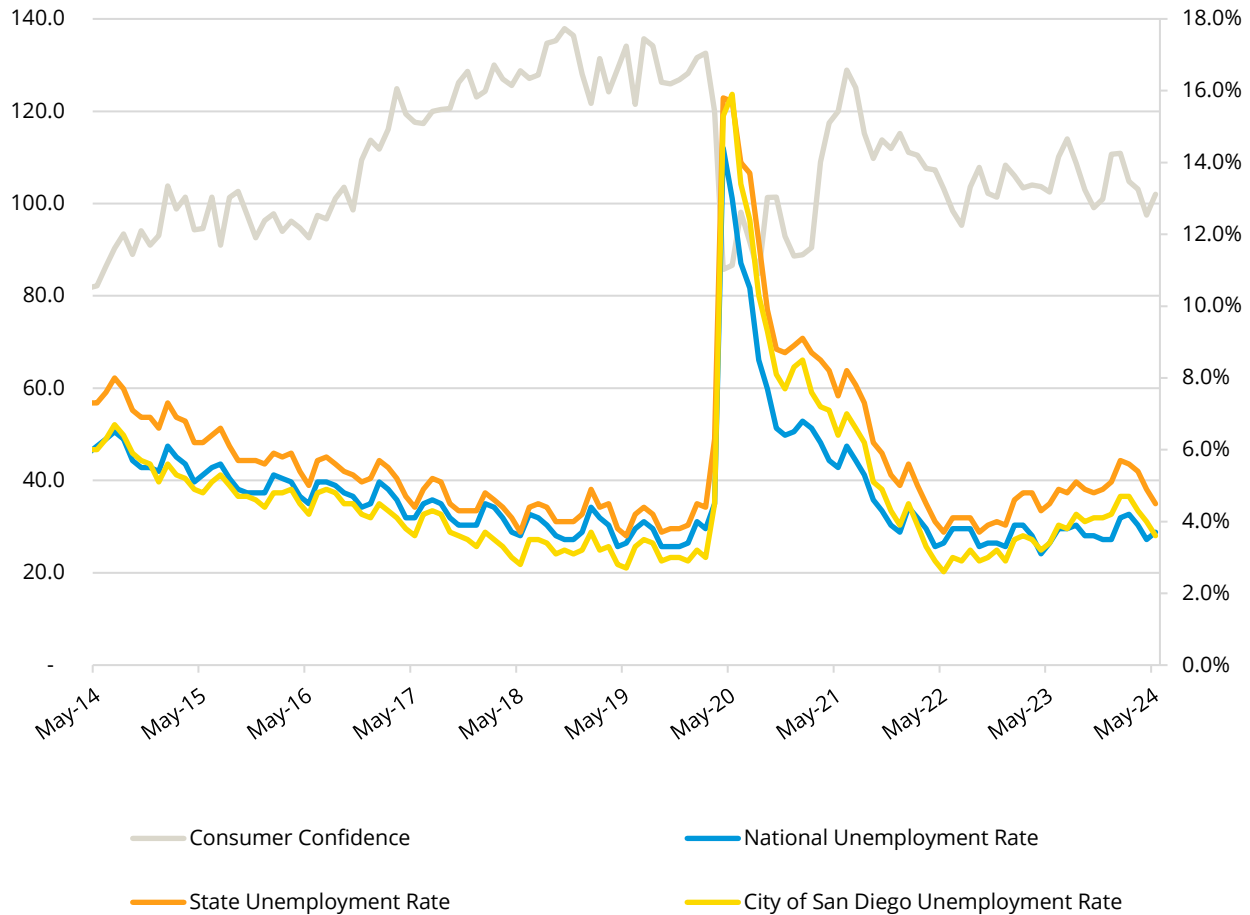
The unemployment rate for the City of San Diego has remained relatively stable post-pandemic. The City of San Diego's unemployment rate was recorded at 3.6 percent in May 2024, which is an increase of 0.2 percent from the May 2023 unemployment rate of 3.4 percent. The increase may be the result of a tight labor market; the City of San Diego's labor force decreased slightly, by 0.9 percent from May 2023 to May 2024. Per the UCLA Anderson Forecast, the "labor force decline is attributable to retirements, migration out-of-state, and individuals choosing to spend their time in non-market activities such as child raising."²

Figure 2 - Consumer Confidence and Unemployment depicts the recent trend between consumer confidence and unemployment rates.

² The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, June 2024, page 37.

General Fund Revenues

Figure 2 - Consumer Confidence and Unemployment



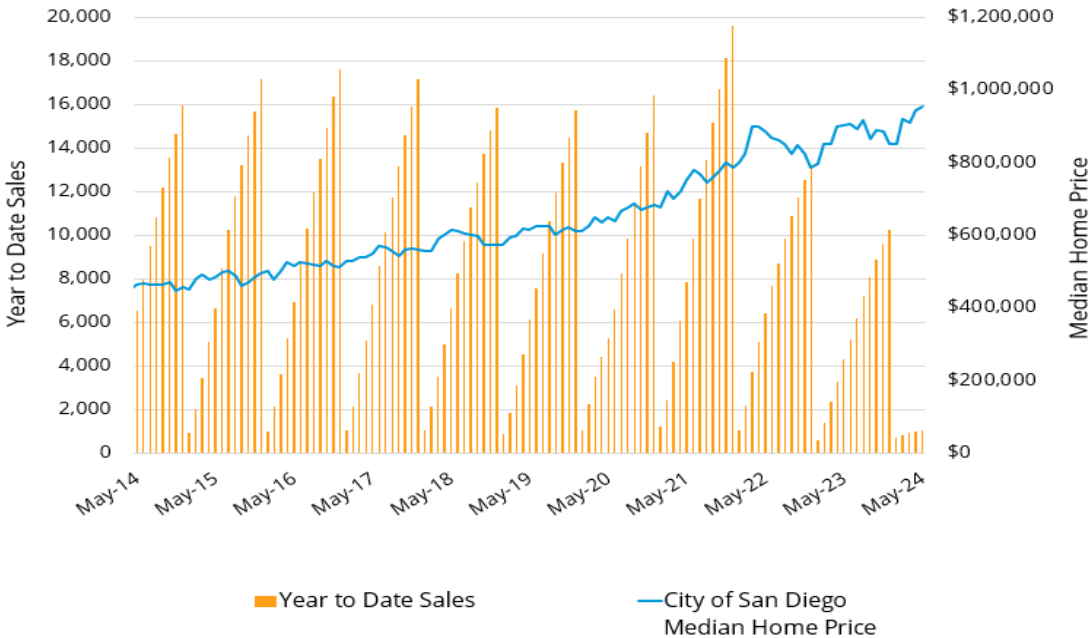
Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department.

The housing market has experienced a slowdown in the number of home sales over the last year, primarily impacted by mortgage rate increases and low inventory. This activity is expected to impact property tax revenues in Fiscal Year 2025. The slowing in home sales, coupled with sustained median home prices is reflected in the Fiscal Year 2025 Adopted Budget. As depicted in **Figure 3 - City of San Diego Monthly Median Home Price and Home Sales** and **Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index**, citywide median home prices continue to remain stable. The average 12-month median home price for the period of January 2023 through December 2023 reached \$874,813, an increase of 3.2 percent when compared to \$847,563 from calendar year 2022. However, the number of home sales in calendar year 2023 was recorded at 10,266, which represents a decrease of 22.2 percent when compared to the total home sales of 13,198 in calendar year 2022.

The Department of Finance will continue to monitor these economic indicators and the decisions made by the Federal Reserve to determine the impact to future property tax revenues.

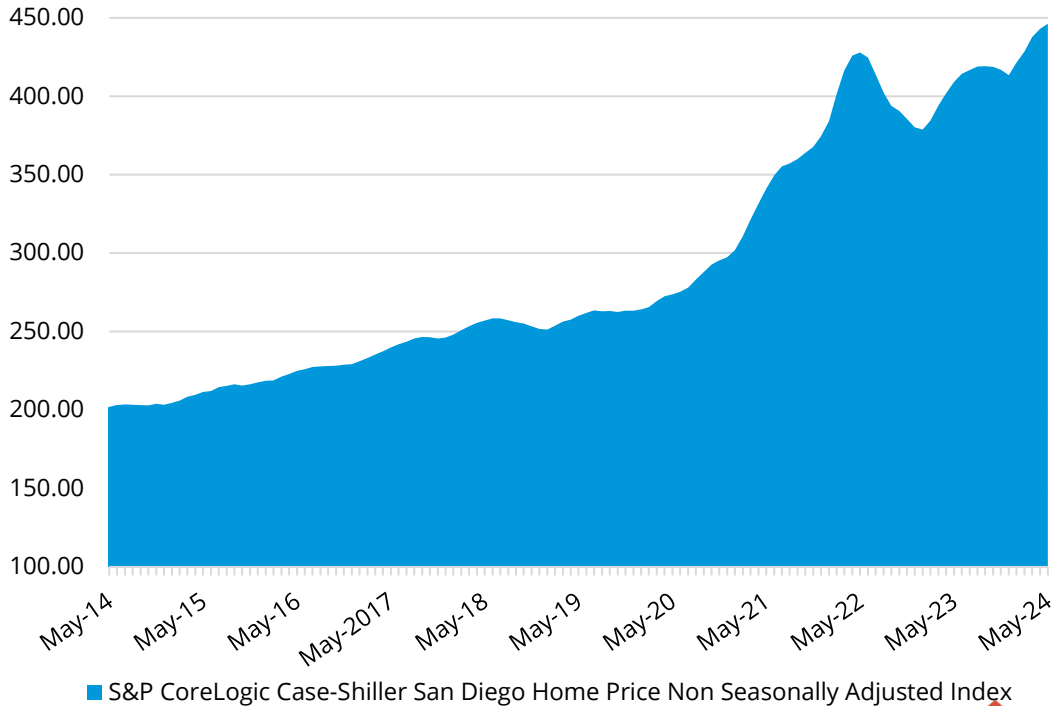
General Fund Revenues

Figure 3 - City of San Diego Monthly Median Home Price and Home Sales



Source: HDLCC ®

Figure 4 - City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller



General Fund Revenues

Table 3 - Key Economic Indicators reflects economic indicators and assumptions that were used in the preparation of the Fiscal Year 2025 Adopted Budget.

Table 3 - Key Economic Indicators

Economic Indicator	May 2023	May 2024
City of San Diego Annual Home Sales¹ (Source: CoreLogic ®)	13,198	10,266
City of San Diego Average Annual Median Home Price¹ (Source: CoreLogic ®)	\$847,563	\$874,813
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	409.23	446.26
Countywide Foreclosures (12-month) (Source: County of San Diego)	251	224
Countywide Notices of Default (12-month) (Source: County of San Diego)	2,147	1,880
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	3.4%	3.6%
Consumer Confidence (Source: Conference Board)	102.5	101.3

¹Represents calendar year 2023 and calendar year 2024 data from January through December.

Additionally, data and assumptions in expert reports are referenced to help inform the development of the major General Fund revenues.

The April 2024 San Diego Travel Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, projects stable growth in the number of visitors to San Diego and room demand associated with continued moderate growth in leisure travel. The Forecast also assumes business and group travel will reach pre-pandemic levels in calendar year 2025.

According to the June 2024 UCLA Anderson Forecast for the Nation and California, there is still some uncertainty regarding the future of the economy. Current economic indicators point to more stable yet restrained economic growth. Although consumer sentiment is stable, the impact of continued high interest rates and inflation is projected to restrain growth through calendar year 2024. However, it is expected that the Federal Open Market Committee (FOMC) will begin to lower rates toward the end of 2024, and GDP is forecasted to grow at a 1.3 percent annual rate of growth in 2024. Other risks to the economic outlook continue to exist. These risks include geopolitical events, uncertainty with the upcoming election and future economic policies, and continued "uncertainty regarding consumption, housing and business investment, which while slowing, is reversing demand growth."³

The Fiscal Year 2025 General Fund Revenues reflect the assumption that economic growth will continue but at a more moderate pace and does not assume there will be a recession in the coming fiscal year. In line with these assumptions, the overall growth rates in the General Fund Revenues reflect a normalized growth from the prior year. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and recovery and will implement necessary revisions to General Fund revenues and report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

³The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, June 2024, Page 17.

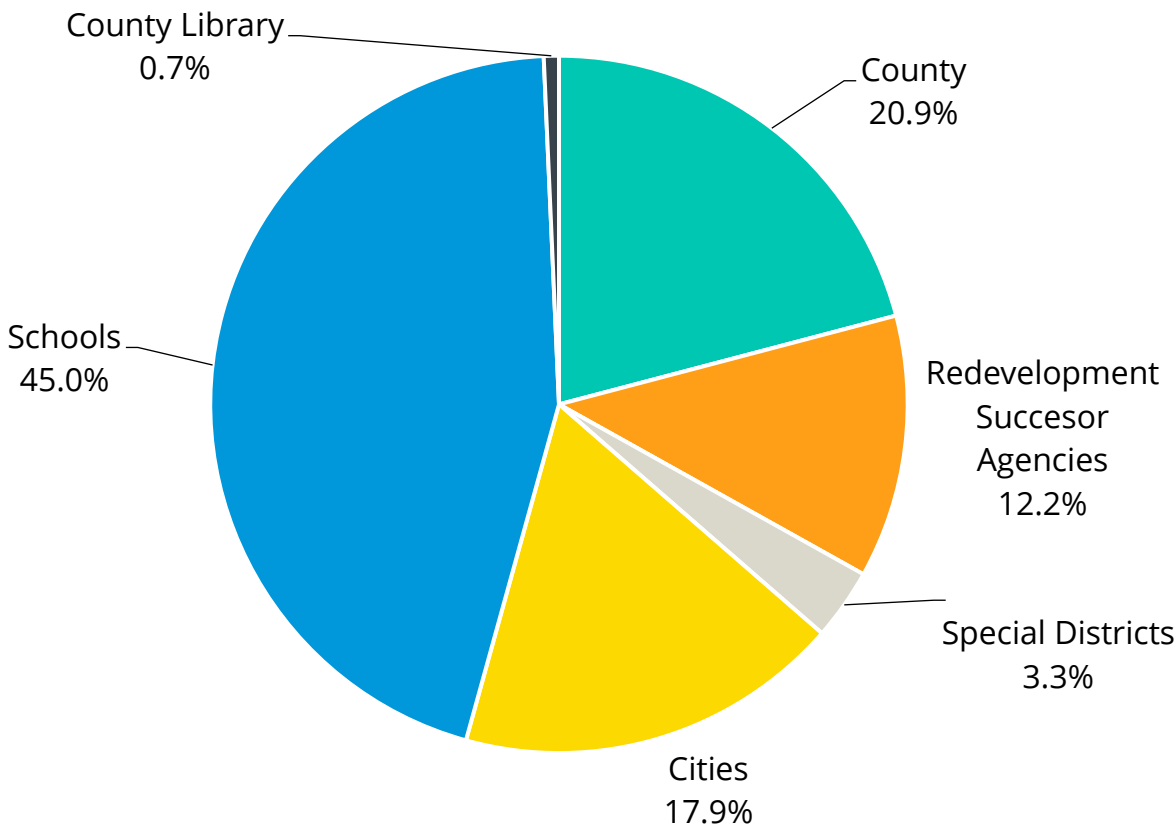
General Fund Revenues

Property Tax Background

Property tax revenue is the City's largest revenue source, representing 39.0 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to several agencies including the County, the City, school districts, and special districts. **Figure 5 - Fiscal Year 2024 Countywide Property Tax Distribution** depicts the respective distribution. According to the County of San Diego Assessor's Office, for every \$100 collected, the average allocation to cities within San Diego County totals \$17.90. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Moreover, as a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State of California Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

Figure 5 - Fiscal Year 2024 Countywide Property Tax Distribution



Source: San Diego County Property Tax Services

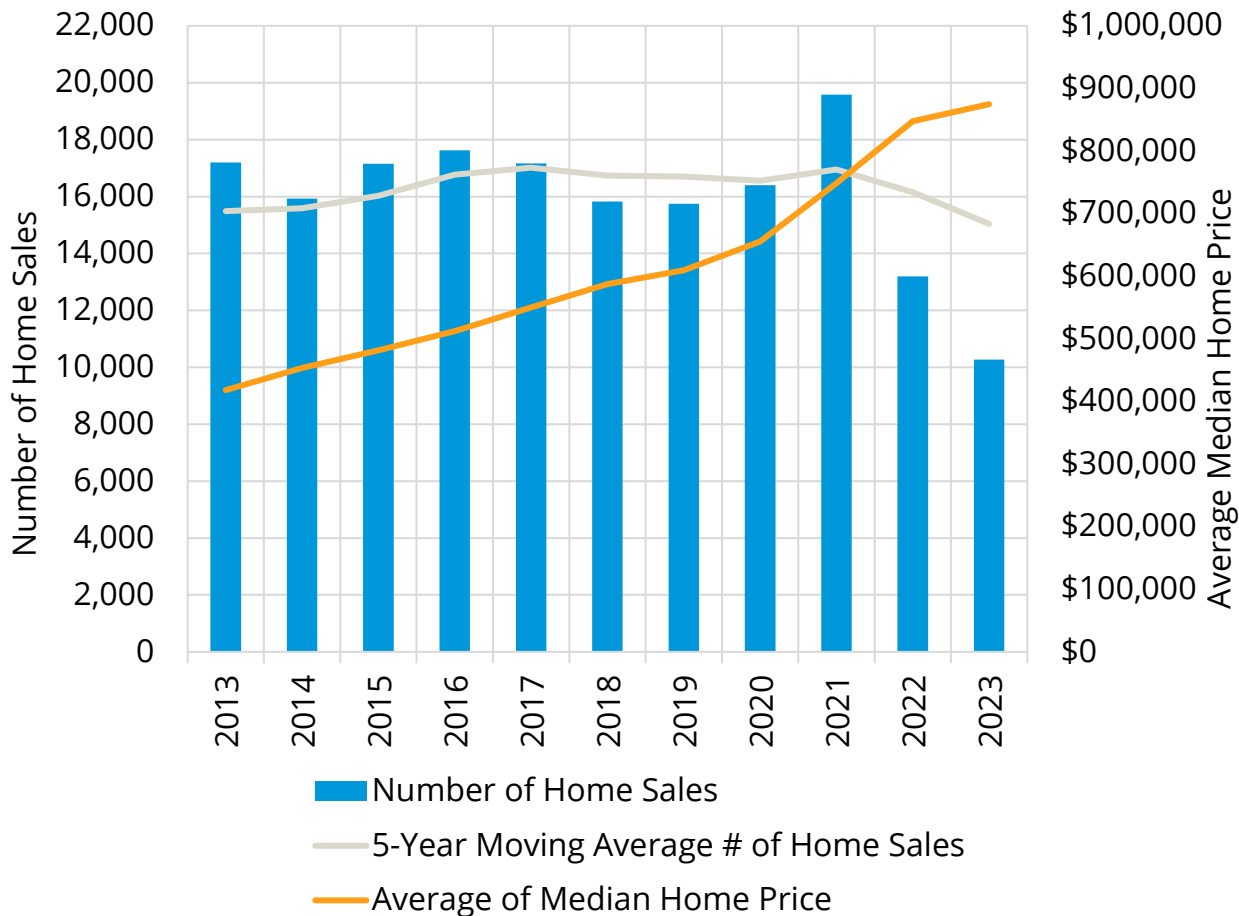
General Fund Revenues

Economic Trends

Property Tax growth for the Fiscal Year 2025 Adopted Budget is based on real estate activity through calendar year 2023. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and the time that property tax revenue is received by the City. The assessed value of each property is determined as of January 1 each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December of the respective year and April of the following year, which is a delay of 12 to 18 months. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see elevated home values and a continued restrained growth in the number of home sales when compared to the previous year.

As depicted in **Figure 6 - City of San Diego Home Sales (CY)**, the City recorded 10,266 sales in calendar year 2023, which is a 22.2 percent decrease from the calendar year 2022 home sales total of 13,198. The median home sales price reached a new, all-time high of \$955,000 as of May 2024, representing an increase of 5.9 percent when compared to the May 2023 median home price of \$901,500. **Figure 7 - City of San Diego Annual Median Home Price** depicts the trend in median home prices over time.

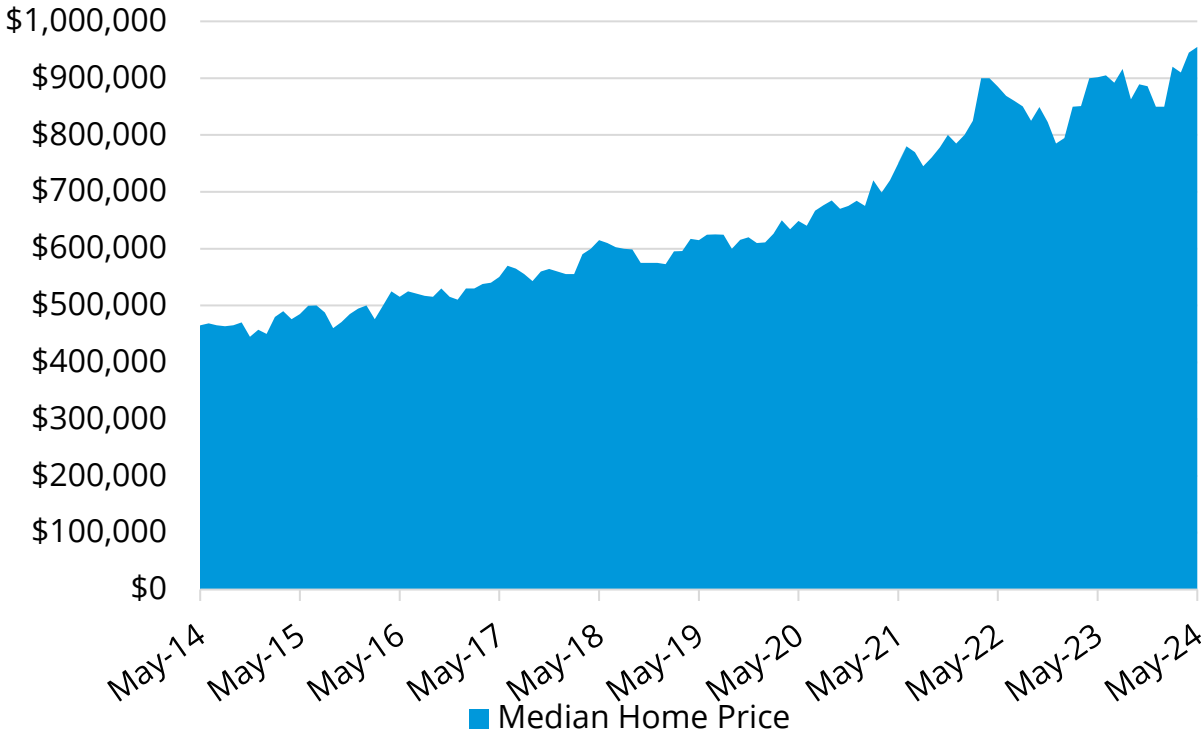
Figure 6 - City of San Diego Home Sales (CY)



Source: HDLCC ®

General Fund Revenues

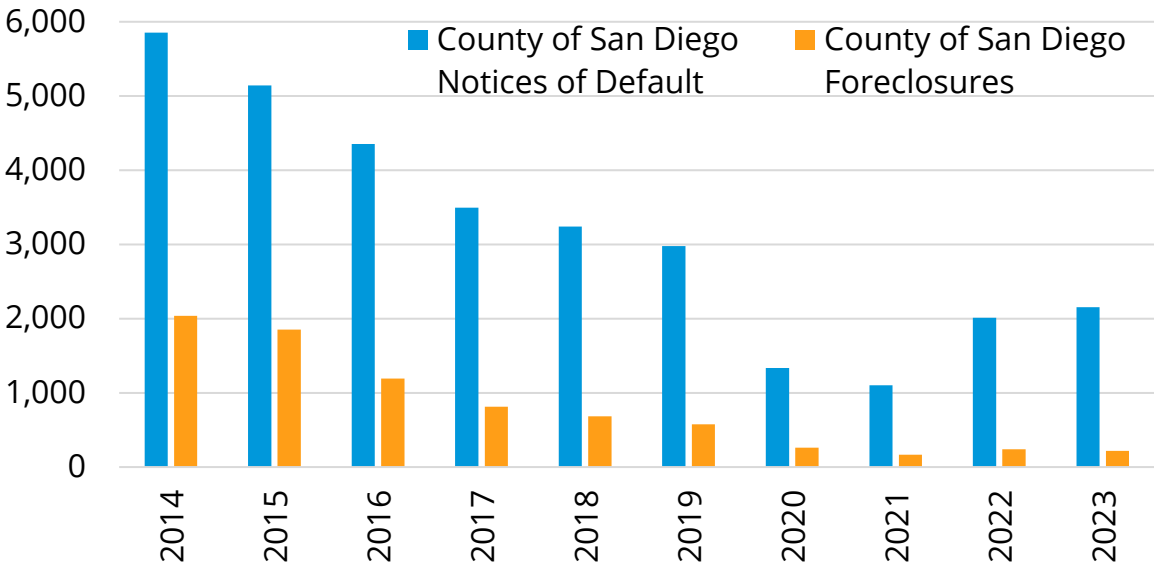
Figure 7 - City of San Diego Annual Median Home Price



Source: HDLCC ®

The year-over-year data depicted in **Figure 8 - San Diego County Home Foreclosures (CY)** reflects a normalized growth in both home foreclosures and notices of defaults after consecutive years of decline during the pandemic, which reached historic lows in spring of 2021. The rate is expected to continue to moderately increase, but with economic factors such as low unemployment, the increase is expected to be minimal in the near term.

Figure 8 - San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

General Fund Revenues

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, it cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2023 was 335.150, which reflects a 3.2 percent increase over the October 2022 CCPI of 324.819. Therefore, the assessed value for those properties, not otherwise sold or improved, will increase by the maximum 2.0 percent.

The City of San Diego's unemployment rate as of May 2024 is 3.6 percent, which is an increase from the May 2023 unemployment rate of 3.4 percent. Although slightly higher than last year's rate, the current 3.6 percent unemployment rate continues to reflect a stable job market, which supports the real estate market. Per the UCLA Anderson Forecast, the "decline in employment over and above the decline in the labor force led to an increase in the unemployment rate."⁴

Mortgage interest rates continued to steadily increase in the first half of calendar year 2023 and have remained relatively high since then, which will likely result in a slow real estate economy in calendar year 2024. Mortgage interest rates continued to steadily increase in the first half of calendar year 2023 and have remained relatively high since then, which will likely result in a slow real estate economy in calendar year 2024. The FOMC has continued to hold the target range for the federal funds rate steady since the last increase in July 2023. In their June 12, 2024, press release, the FOMC "decided to maintain the target range for the federal funds rate at 5-1/4 to 5-1/2 percent. In considering any adjustments to the target range for the federal funds rate, the Committee will carefully assess incoming data, the evolving outlook, and the balance of risks. The Committee does not expect it will be appropriate to reduce the target range until it has gained greater confidence that inflation is moving sustainably toward 2.0 percent."⁵ The UCLA Anderson Forecast predicts that a decrease to the Federal funds rate won't happen until later this year: "Specifically, we forecast that in the fourth quarter of 2024, the Fed will reverse last Autumn's 25 basis point increase followed by three more reductions in the Fed Funds Rate in the first and second quarter of 2025 for a total of 100 basis points."⁶ However, any changes in the federal funds rate during Fiscal Year 2025 are not expected to impact Fiscal Year 2025 property tax revenues due to the delay of property tax payments as previously noted, in which property tax receipts reflect real estate market trends from 12 to 18 months prior.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for property tax is \$808.9 million, or 39.0 percent, of the General Fund Budget. This represents an increase of \$50.3 million, or 6.6 percent, from the Fiscal Year 2024 Adopted Budget. The Adopted Budget for property tax reflects a 4.37 percent growth from the base. The overall property tax receipts are expected to stabilize in Fiscal Year 2025. This projected increase is supported by elevated median home prices, the October 2023 CCPI being higher than 2.0 percent, stable unemployment rates, and continued demand for limited housing stock. The median home prices in San Diego remained elevated throughout calendar year 2023, with slight fluctuations month-to-month, and are expected to remain moderately elevated through calendar year 2024. These assumptions are consistent with the forecast prepared by the City's property tax consultant, HdL Coren & Cone. Supported by recent economic conditions, the Adopted Budget assumes a collection rate of 98.9 percent, which is consistent with Fiscal

⁴The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, June 2024, page 37.

⁵Federal Reserve issues FOMC Statement. Press Release. June 12, 2024.

⁶The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, June 2024, page 18.

General Fund Revenues

Year 2024 levels. The growth projected in property tax revenue is relatively consistent with the growth forecasted in the Outlook, as projected market conditions remain relatively unchanged.

Moreover, the Adopted Budget for property tax includes a projected increase in "property tax in-lieu of motor vehicle license fee" payments, which is property tax revenue received from the State of California to replace the Motor Vehicle License fee (MVLFF) that was repealed in 2004.

The \$808.9 million property tax budget consists of an estimated \$549.0 million in base property tax, \$203.9 million "in-lieu of motor vehicle license fee" payments, \$43.7 million in anticipated residual property tax payments and \$12.3 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA). Residual property tax includes \$5.8 million in one-time total tax sharing from the Residual Property Tax Trust Fund (RPTTF) associated with the sale of Tailgate Park. The sale was previously projected to occur in Fiscal Year 2024; however, it was delayed due to pending litigation. The Fiscal Year 2024 Adopted Budget planned to transfer the \$5.8 million to support the Bridge to Home Program; however, the Fiscal Year 2025 Adopted Budget no longer projects to make that transfer, and instead projects its use to help balance the General Fund. **Table 4 - Fiscal Year 2025 Adopted Property Tax Budget** reflects this breakdown.

Table 4 - Fiscal Year 2025 Adopted Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 549.0
Property Tax "In-Lieu" of MVLFF	203.9
Residual Tax Sharing	43.7
Tax Sharing Distribution	12.3
Total Property Tax	\$ 808.9

Sales Tax

Background

Sales tax is the second largest General Fund revenue source, representing 18.9 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

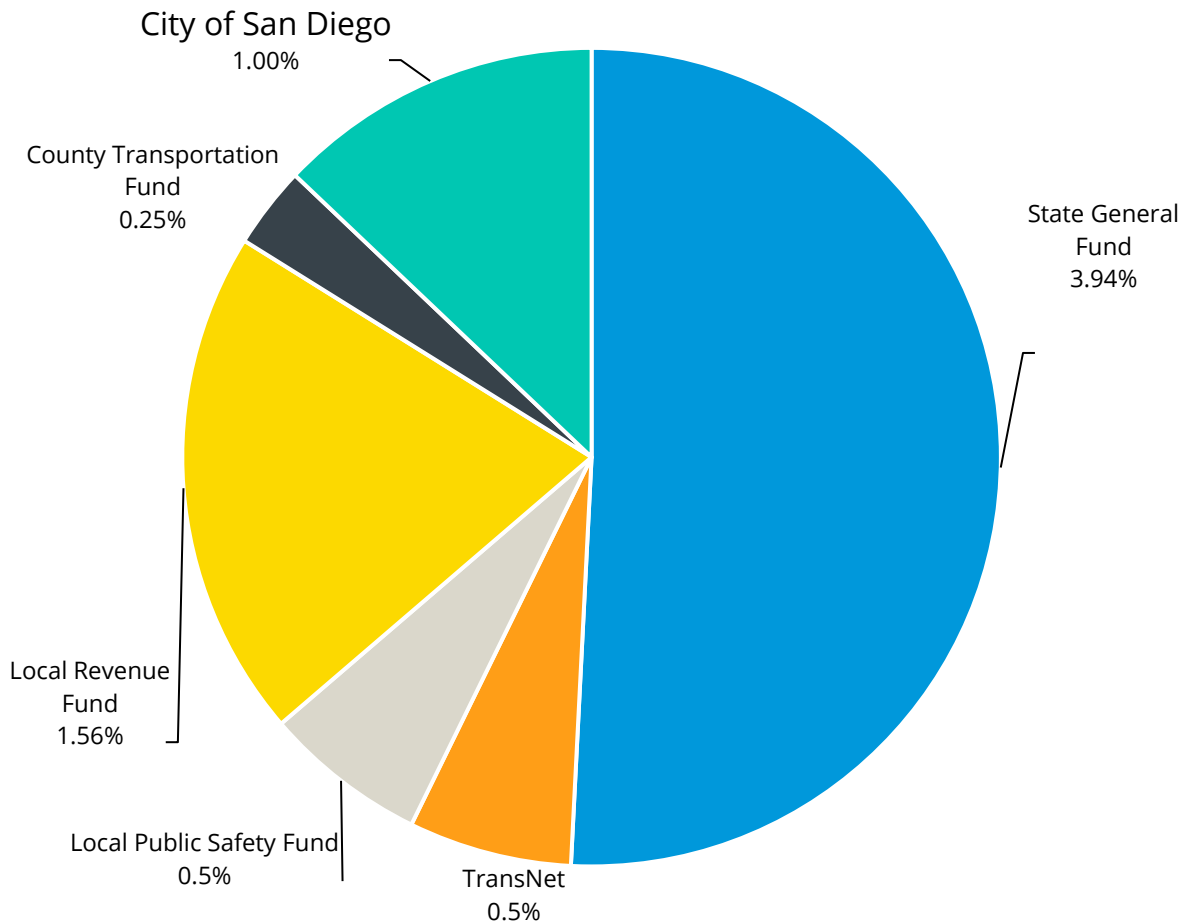
**General Fund Revenues
\$393.5 million**

**Percent of General Fund
Revenues
18.9 percent**

As depicted in **Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)**, the total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter-approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

General Fund Revenues

Figure 9 - City of San Diego Sales Tax Rate (7.75 percent)



Source: California Department of Tax and Fee Administration.

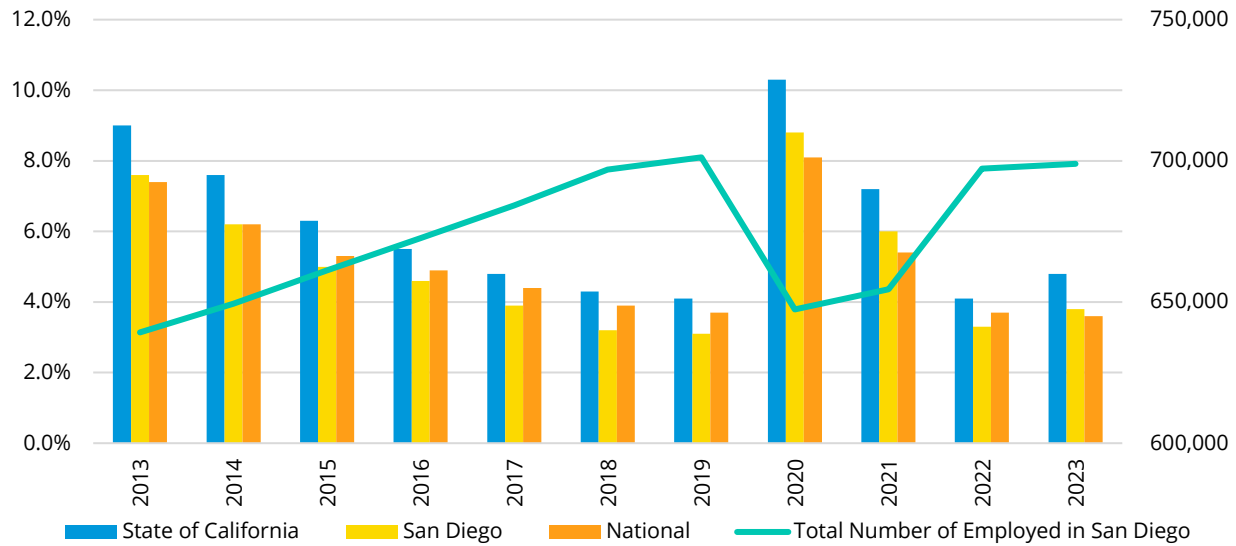
Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include consumer spending, which is greatly influenced by the unemployment rate, total number of persons employed, consumer confidence, and Consumer Price Index (CPI).

In May 2024, the City of San Diego recorded 691,800 persons employed and an unemployment rate of 3.6 percent. **Figure 10 - Unemployment Rates by Calendar Year** depicts the total number of employed and the unemployment rate for the City of San Diego by full calendar year as of December 2023 data.

General Fund Revenues

Figure 10 - Unemployment Rates by Calendar Year



Source: State of California-Employment Development Department, Bureau of Labor Statistics.

Consumer confidence, which correlates with sales tax receipts, was recorded at 101.3 in May 2024, which represents a decrease of 1.2 percent when compared to 102.5 in May 2023. Consumer confidence continues to fluctuate month-over-month as consumers respond to reservations regarding inflation, lingering supply chain pressures, and geopolitical events.

The San Diego Consumer Price Index (CPI) has increased by 3.2 percent year-over-year from 361.339 in May 2023 to 372.858 in May 2024. The increase in CPI is primarily attributed to continued moderate inflation resulting from inflated residential rents, automobile repair costs and new health insurance premiums. Per the UCLA Anderson Forecast released in June 2024, inflation is anticipated to remain relatively steady through calendar years 2024 and 2025, measuring 2.6 percent in the first quarter of calendar year 2024 and falling slightly to 2.2 percent in the fourth quarter of calendar year 2025, as measured by Core Personal Consumption Expenditure (PCE)⁷. This will ultimately depend on the Federal Reserve's future monetary policy decisions, as efforts to combat elevated inflation continue, and the impacts of the November 2024 U.S. presidential election and current geopolitical events.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for sales tax is \$393.5 million, or 18.9 percent of the General Fund revenue budget. This represents a decrease of \$8.2 million, or 2.0 percent, from the Fiscal Year 2024 Adopted Budget. The Adopted Budget for sales tax represents a decrease of \$4.8 million from the \$398.3 million previously forecasted in the Outlook. The Fiscal Year 2025 projected growth rate included in the Outlook was 3.4 percent, but that growth rate has been revised to 4.25 percent primarily to account for a one-time reduction in Fiscal Year 2024, which is artificially lowering the base revenue for Fiscal Year 2025. The growth rate is consistent with the most recent quarterly projection report received in April 2024 from the City's Sales Tax consultant, Avenu Insights and Analytics.

The projected Sales Tax revenue is supported by continued stable unemployment rates and consumer confidence indicators—which are both primary economic indicators used to forecast sales tax revenue.

⁷ The UCLA Anderson Forecast for the Nation and California, UCLA Anderson Forecast, June 2024, Page 25.

General Fund Revenues

Actual local sales tax growth rates could be impacted by potential federal interest rate changes, continued inflation impacts, higher unemployment, and changes in consumer spending. All of these factors could impact consumer confidence and/or business-to-business growth. Any potential increase or decrease in local taxable sales performance will directly impact the City's sales tax projection. While concerns over inflation, the November 2024 U.S. presidential election and the general economic uncertainty persist, the Fiscal Year 2025 Adopted Budget balances these factors with moderate projected growth as consumer spending patterns adjust to inflation and Federal Reserve policy changes.

Per the voter-approved Proposition H, the City is required to dedicate specific sources of revenue to fund General Fund infrastructure. The calculation to fund the Infrastructure Fund is based on two specific components. One of the components of funding is through the incremental growth in sales tax revenue. Based on current sales tax projections, the incremental growth in sales tax is expected to result in additional contributions to the Infrastructure Fund.

These assumptions are consistent with the forecast prepared by the City's sales tax consultant, Avenu Insights and Analytics. The City will continue to monitor potential economic impacts that could affect consumer confidence and/or business-to-business growth as any increase or decrease in local taxable sales performance will directly impact the City's sales tax projection.

General Fund Transient Occupancy Tax (TOT)

Background

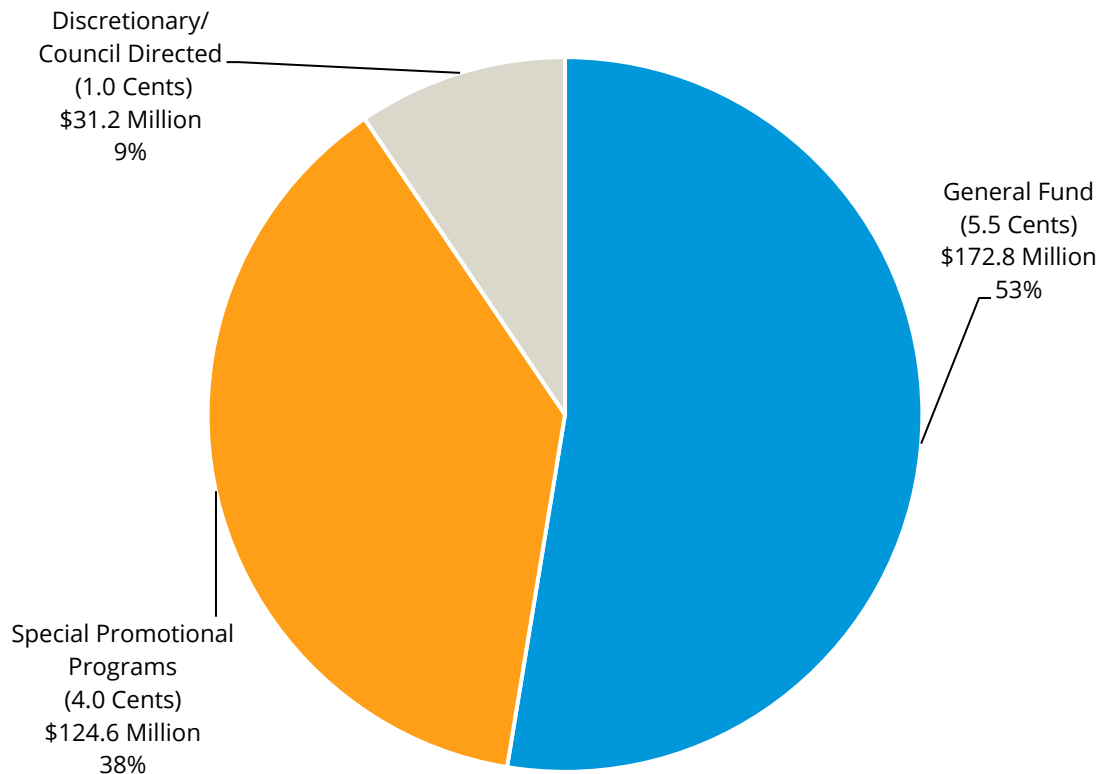
Transient Occupancy Tax makes up 8.3 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. This breakdown is depicted in **Figure 11 - City of San Diego Transient Occupancy Tax**

Allocation. In the Fiscal Year 2025 Adopted Budget, total TOT revenue equals \$328.6 million, of which \$172.8 million is applied directly to the General Fund and represents the 5.5 cents designated for general government purposes. The remaining 5.0 cents, or \$155.8 million, includes the 4.0 cents allocated to programs that promote the City as a tourist destination—including reimbursements to the General Fund for the safety and maintenance of visitor-related facilities—and the 1.0 cent City Council Discretionary allocation.

General Fund Revenues
\$172.8 million
Percent of General Fund Revenues
8.3 percent

General Fund Revenues

Figure 11 - City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth, all of which are projected to see moderate growth in Fiscal Year 2025, and reflect continued growth in tourism in the region. This assumption is supported by a continued moderate demand for leisure travel, and the continued recovery of group and business travel to 2019 levels⁸. Assumptions in the April 2024 San Diego County Lodging Forecast, prepared for the San Diego Tourism Authority by Tourism Economics, include above-average growth in group demand and moderate growth for leisure travel. A slow start in calendar year 2024 for room night demand led Tourism Economics to reassess its forecasts for calendar years 2025 and 2026 as part of its April Forecast, resulting in revised projections that reflected “more normalized growth rates amid rising competitive pressures nationally and increased price sensitivity among travelers. As a result ... [Tourism Economics] pushed back the projected full recovery of rooms from 2025 in the January forecast to 2026 in the April forecast.”⁹ Despite the slower start in calendar year 2024, room revenue in the second quarter of calendar year 2024 outperformed April’s forecast by 2.6 percent, thanks in part to a strong May, with room demand serving as a key driver of that improvement.¹⁰ Based on a stronger second quarter of 2024, Tourism Economics’ July 2024 Forecast (which was released after the development of the Fiscal Year 2025 Adopted Budget) assumes international travel demand to

⁸ Tourism Economics San Diego Travel Forecast. April 2024.

⁹ San Diego Tourism Authority. “Slow Start to 2024 Yields Modest Lodging Forecast Downgrades”, April 24, 2024, <https://connect.sandiego.org/2024/04/24/slow-start-to-2024-forecast-downgrades-apr-2024/>.

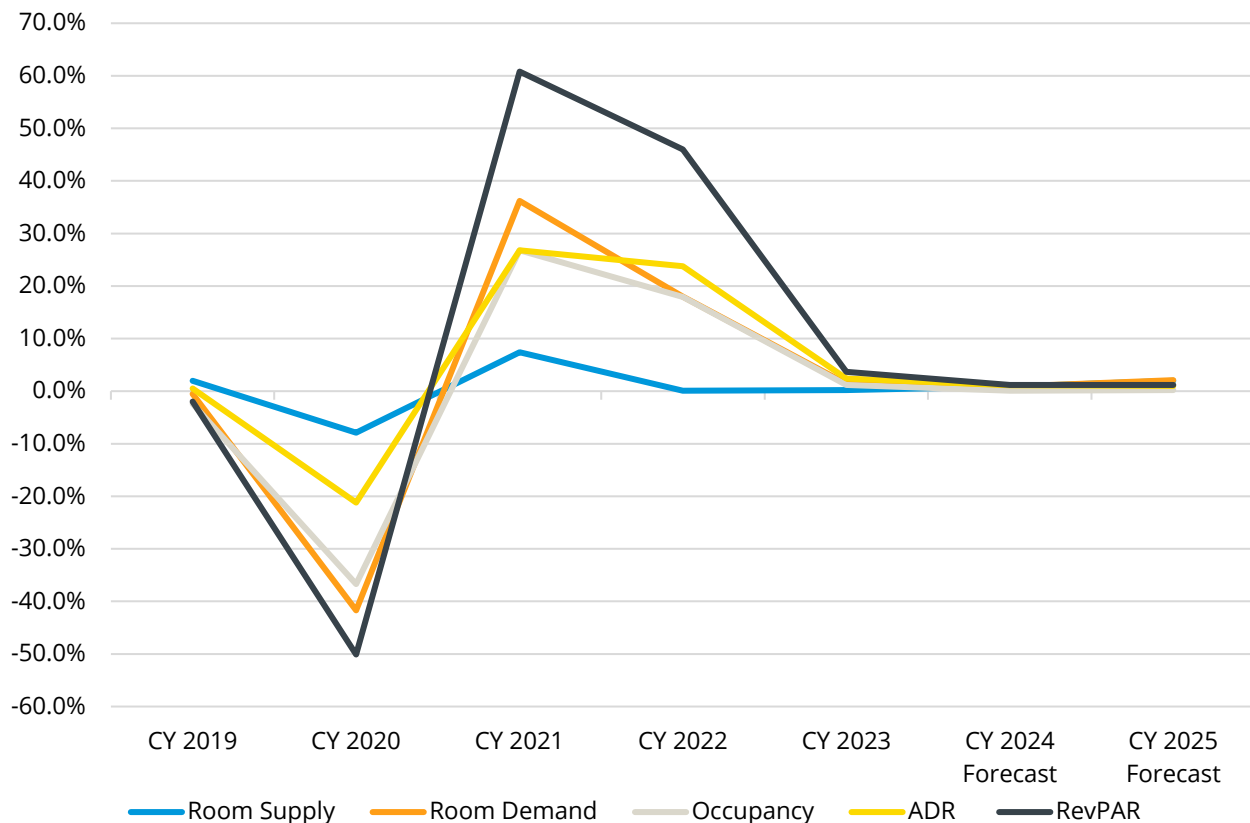
¹⁰ San Diego Lodging Forecast, Tourism Economics, July 2024, page 4.

General Fund Revenues

the US will be above 2019 levels by 10 percent in calendar 2025, and business travel will grow and recover to 2019 levels by calendar year 2025. The San Diego Convention Center, which is host to many large events throughout San Diego, including San Diego Comic-Con International, was recently named 2024 center of excellence by EXHIBITOR Magazine.¹¹ With the City's convention center ranking among the nation's top destinations, this could increase group events and contribute to the local economy by increasing hotel stays and promoting additional spending on dining and leisure activities.

The April 2024 San Diego Lodging Forecast, prepared by Tourism Economics for the San Diego Tourism Authority, reflects projected moderate growth in its primary indicators. The average hotel occupancy rate is forecasted at 73.6 percent in calendar year 2025, which represents a slight increase from the prior year rate of 73.5 percent. Room demand is forecasted to grow by 2.1 percent in calendar year 2025, while the supply of rooms is projected to increase by 2.0 percent in calendar year 2025. Moreover, the Average Daily Rate (ADR) is projected to increase an average of 1.0 percent in calendar year 2025, while the revenue per available room (RevPAR) is projected to increase by 1.2 percent. **Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators** depicts the projected growth of these indicators.

Figure 12 - Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



¹¹ "San Diego Convention Center Named 2024 Center of Excellence by EXHIBITOR Magazine". www.visitsandiego.com. October 20, 2023.

General Fund Revenues

	CY 2020	CY 2021	CY 2022	CY 2023	CY 2024 ¹	CY 2025 ¹
Hotel Sector						
Avg. Occupancy	48.5%	61.5%	72.6%	73.4%	73.5%	73.6%
Avg. Daily Rate	\$ 130.51	\$ 165.45	\$ 204.89	\$ 209.84	\$ 212.14	\$ 214.22
Rev PAR ²	\$ 63.31	\$ 101.80	\$ 148.65	\$ 154.09	\$ 155.91	\$ 157.73
Room Demand (growth)	-41.7%	36.2%	18.0%	1.4%	0.9%	2.1%

Source: San Diego Tourism Authority; Tourism Economics San Diego Lodging Forecast, April 2024

¹ Forecast - Tourism Economics, April 2024

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for total Transient Occupancy Tax (TOT) revenue is \$328.6 million, of which \$172.8 million is allocated to the General Fund. TOT revenue constitutes 8.3 percent of the General Fund revenue budget. The General Fund allocation represents an increase of \$185,000, or 0.1 percent, from the Fiscal Year 2024 Adopted Budget. The Fiscal Year 2025 Adopted Budget for TOT represents a \$8.5 million decrease from the Outlook. The Adopted Budget for TOT assumes a 5.9 percent growth rate and continued moderate growth in leisure travel based on favorable conditions, including stable unemployment levels and continued progress, reaching pre-pandemic levels in group, business and international travel. These assumptions are consistent with assumptions and data reported by Tourism Economics in the July 2024 San Diego Lodging Forecast.

As noted earlier in this section, of the total 10.5 cents of TOT revenue, 5.5 cents is budgeted in the General Fund and is allocated for general government purposes; the remaining 4.0 cents, or \$155.8 million is allocated to Special Promotional Programs, which can be used for eligible programs that promote the City as a tourist destination including reimbursements to the General Fund for safety and maintenance of visitor-related facilities, and the 1.0 cent City Council Discretionary allocation. The Department of Finance continues to monitor economic indicators and changes to revenues and will implement changes and report significant changes in the Fiscal Year 2025 quarterly budget monitoring reports.

Franchise Fees

Background

The Fiscal Year 2025 Adopted Budget for Franchise Fee revenue is \$123.7 million which represents 6.0 percent of the General Fund revenue budget; this is an increase of \$13.4 million, or 12.2 percent, from the Fiscal Year 2024 Adopted Budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales, while the revenue received from refuse haulers is based on tonnage collected. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers remit 5.0 percent of gross revenues.

General Fund Revenues
\$123.7 million

Percent of General Fund
Revenues
6.0 percent

General Fund Revenues

Fiscal Year 2025 Adopted Budget

SAN DIEGO GAS & ELECTRIC: The Fiscal Year 2025 Adopted Budget for SDG&E franchise fee revenue is \$112.9 million and assumes a net 4.62 percent growth rate for calendar year 2024. The SDG&E franchise fee revenue is based on Fiscal Year 2024 year-end projections, while the growth rate accounts for historical trends in energy consumption levels and anticipates new rate increases proposed by SDG&E. Aside from weather, usage, and energy market conditions, SDG&E energy rates are impacted by regulatory proceedings at the California Public Utilities Commission (CPUC). In July 2023, SDG&E submitted a General Rate Case (GRC) application seeking that their authorized revenue requirement be revised in order to increase electric and gas base rates. As of the release of the Adopted Budget, a decision on that proposal is still pending approval from the CPUC. If approved, rate increases could take effect as early as November 2024.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$84.7 million, is allocated to the General Fund; the remaining 25.0 percent of revenue received from SDG&E, or \$28.2 million, is deposited into the Environmental Growth Funds (EGF). Additionally, per City Council Resolution 313454, through the annual budget process, the Mayor shall consider making allocations to the Climate Equity Fund, including 10.0 percent of the 75.0 percent allocated to the General Fund. However, the Resolution also allows the Mayor to seek City Council approval to temporarily suspend compliance for the upcoming fiscal year if the Mayor determines that anticipated revenues in any fiscal year will be insufficient to maintain existing City services. To limit additional reductions to City services, the Fiscal Year 2025 Adopted Budget suspends this allocation of \$8.5 million for the Climate Equity Fund, which allows this revenue to remain in the General Fund to support existing City services.

Of the revenues transferred to the EGF, one-third is used to fund the maintenance of parks, and two-thirds is designated for parkland maintenance and debt service payments for open space acquisitions. The Fiscal Year 2025 Adopted Budget includes the additional revenue deposits in the EGF and provides funding for park and open space maintenance.

In June 2021, the City Council agreed to a 10-year gas and electric franchise agreement with SDG&E, with the option of extending the agreement an additional 10 years. In addition to remitting the 3.0 percent of the gross sales of gas and electricity, the franchise agreement included \$80.0 million for the gas and electric franchise and an additional \$20.0 million to advance the City's climate equity goals. The franchise agreements each have a separate payment plan. The gas franchise bid will be paid in equal installment payments of \$500,000 over the entire 20 years covered by the agreement. If the agreement is terminated at any time, the remaining payments will be voided. The electric franchise bid will pay \$10.0 million annually for the first five-years, while the final two payments will be delayed until years 10 and 11 (2030 and 2031) of the agreement. The installment payments are subject to an annual interest rate of 3.38 percent. The payment in 2031 will only occur if the contract is renewed for another 10 years following the initial 10-year term. Additionally, SDG&E is required to contribute \$2.0 million for the first five years of the agreement to further the City's climate action and equity goals—of which \$1.5 million is allocated to the Climate Equity Fund and \$500,000 is allocated to the EGF. Consistent with the terms of this agreement, the Fiscal Year 2025 Adopted Budget includes \$11.6 million in a gas & electric franchise bid payment, reflecting the annual interest rate of 3.38 percent.

On May 3, 2022, the City Council established the Energy Independence Fund (EIF) and approved the allocation of a minimum of 20.0 percent of the Bid amount each year for the EIF, unless waived by the City Council. City Council Resolution 314076, which created the EIF, allows the Mayor to seek City Council approval to temporarily suspend compliance for the upcoming fiscal year if the Mayor determines that anticipated revenues in any fiscal year will be insufficient to maintain existing City services. Similar to the waiving of General Fund contributions to the Climate Equity Fund, the Fiscal Year 2025 Adopted Budget

General Fund Revenues

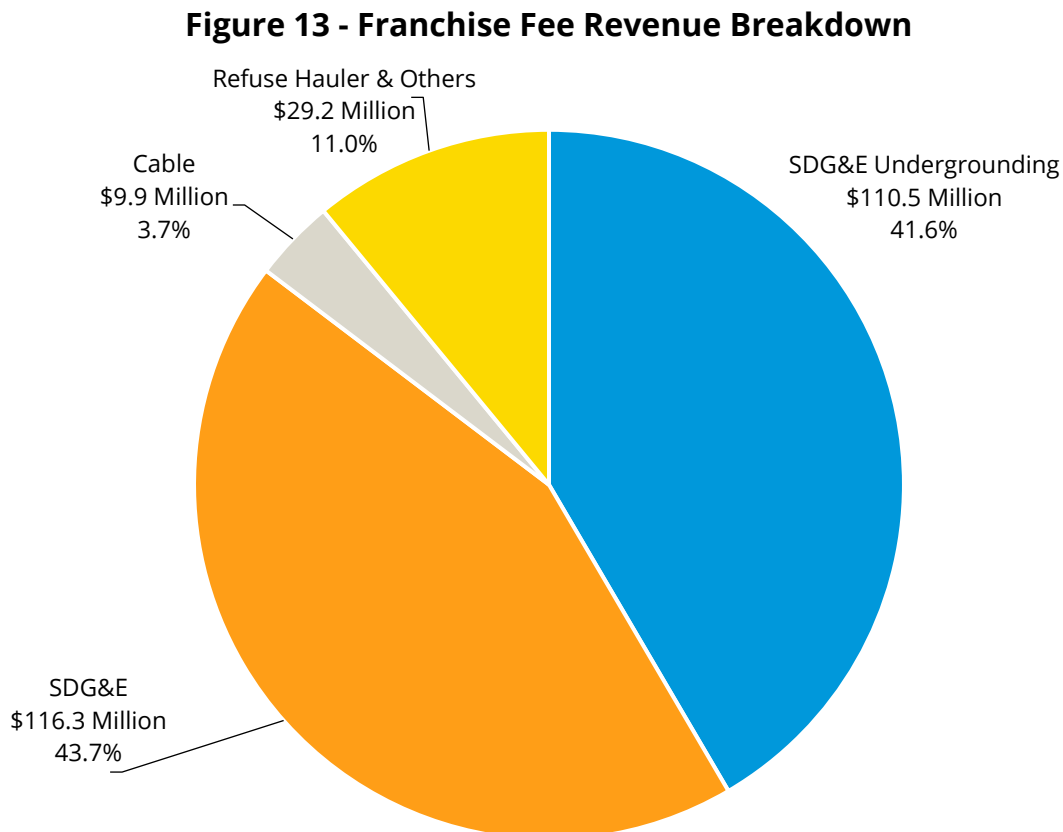
includes the suspension of the \$2.3 million contribution from the General Fund for the EIF, which allows this revenue to be deposited in the General Fund to maintain existing City services. The remainder of the franchise bid amount of \$2.9 million will be allocated to the EGF funds.

The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2025 Adopted Budget for SDG&E undergrounding utility fee revenue totals \$110.5 million. This revenue is budgeted in the Underground Surcharge Fund to support the undergrounding of electricity distribution infrastructure within the City's right-of-way.

CABLE COMPANIES: The Fiscal Year 2025 Adopted Budget for cable franchise fee revenue is \$9.9 million and is based on updated Fiscal Year 2024 projections; the budget assumes a negative 5.53 percent growth rate based on historical actuals and a trend of declining revenues from traditional cable providers.

REFUSE HAULERS AND OTHER FRANCHISES: The Fiscal Year 2025 Adopted Budget for refuse hauler and other franchise fee revenues is \$20.5 million and is based on updated Fiscal Year 2024 projections. The City anticipates \$13.5 million from refuse collection fees, \$1.7 million in revenue related to the Police Department's vehicle tow program, \$179,000 in revenue from the EDCO facilities, and \$827,000 from other franchise fee sources including revenue from California American Water (Cal AM) and Temp Controlled Water. Also, included is a one-time transfer to the General Fund of \$4.3 million from the Recycling Fund, associated with the Sycamore Facility franchise fee.

Figure 13 - Franchise Fee Revenue Breakdown depicts the composition of total franchise fee revenue.



General Fund Revenues

Property Transfer Tax

Background

Property Transfer Tax makes up 0.5 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City monthly.

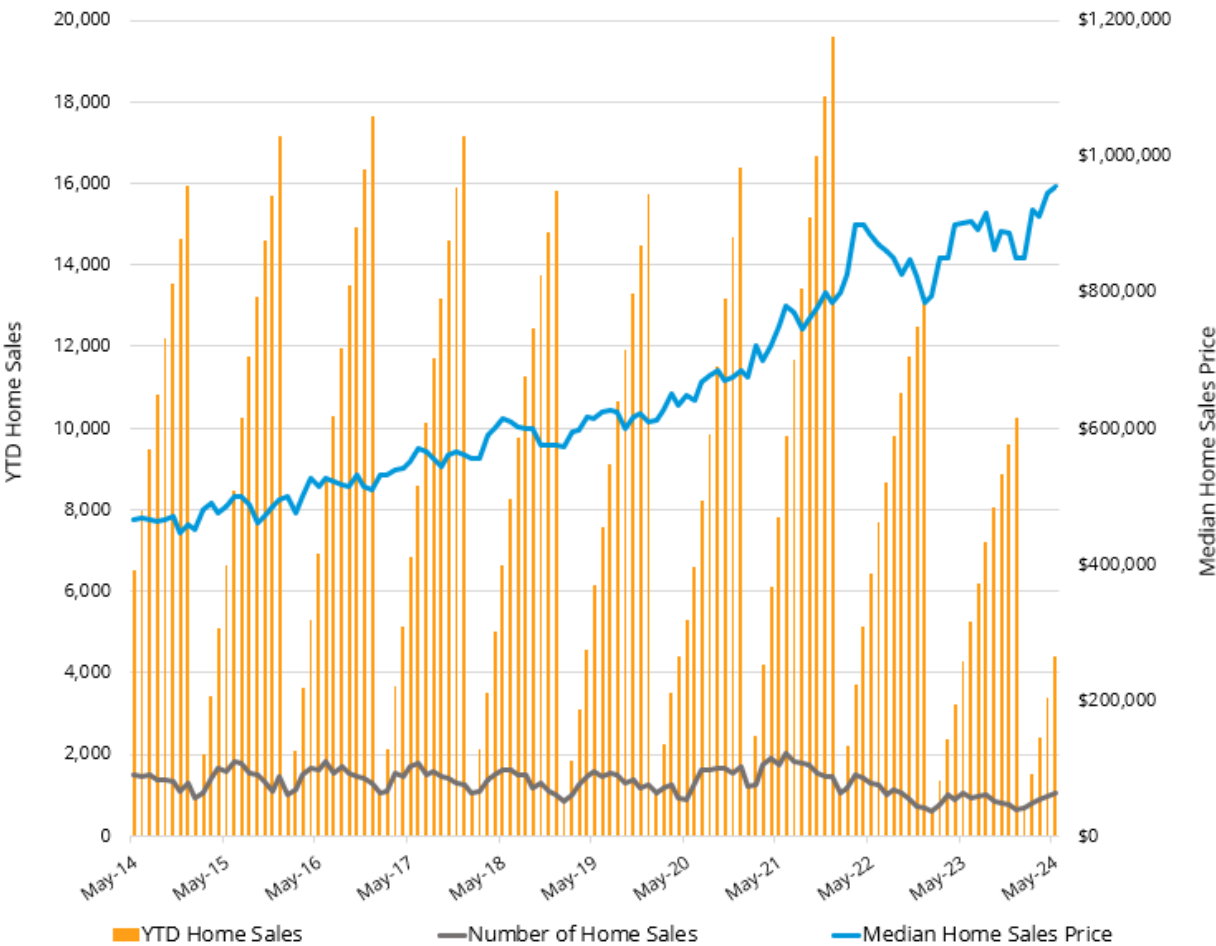
General Fund Revenues
\$10.1 million

Percent of General Fund Revenues
0.5 percent

Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a lag time as with property tax. The economic factors that primarily impact property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in **Figure 14 - City of San Diego Home Sales**.

Figure 14 - City of San Diego Home Sales



Source: HDLCC®

General Fund Revenues

Home sales have decreased as a result of the FOMC’s decision to continue to raise rates through the first half of calendar year 2023 and maintaining rates at these high levels. However, median home prices are anticipated to continue at elevated levels through calendar year 2024. The Department of Finance will continue to closely monitor Property Transfer Tax revenue and adjust projections as necessary.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for property transfer tax is \$10.1 million and is based on Fiscal Year 2024 year-end projections. This represents a decrease of \$1.9 million, or 16.0 percent, from the Fiscal Year 2024 Adopted Budget. The negative growth is based on a projected decline in the number of home sales. As noted in the property tax section, on June 12, 2024, the FOMC “decided to maintain the target range for the federal funds rate at 5-1/4 to 5-1/2 percent. In considering any adjustments to the target range for the federal funds rate, the Committee will carefully assess incoming data, the evolving outlook, and the balance of risks. The Committee does not expect it will be appropriate to reduce the target range until it has gained greater confidence that inflation is moving sustainably toward 2 percent.”¹² Any changes in the federal funds rate in calendar year 2024 would likely impact property transfer tax; any significant changes will be included in the Fiscal Year 2025 quarterly budget monitoring reports.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating activities and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Recreational Cannabis Business Tax makes up almost half of the licenses and permits revenue category. On November 8, 2016, San Diego voters passed Measure N, a tax on non-medical cannabis, which imposes a gross receipts tax on non-medical cannabis businesses that operate or provide services within the City of San Diego. Businesses were initially taxed at a rate of 5.0 percent of monthly gross receipts, but this rate increased to 8.0 percent on July 1, 2019. Effective May 1, 2022, the Cannabis Business Tax rate for Cannabis Production Facilities (Cultivation, Manufacturing, Distribution, and Storage) is 2.0 percent of monthly gross receipts.

General Fund Revenues
\$47.4 million
Percent of General Fund Revenues
2.3 percent

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for licenses and permits is \$47.4 million, or 2.3 percent of the General Fund revenue budget. This represents an increase of \$2.4 million, or 5.6 percent, from the Fiscal Year 2024 Adopted Budget. The increase is primarily attributed to \$6.3 million for the Short-Term Residential Occupancy (STRO) Program, where licenses are valid for two years with fees due at the beginning of January, every two years after applications are submitted and a lottery on those applications occurs. This increase is offset by the following decreases:

- \$2.0 million reduction in Cannabis Business Tax revenue due to a decrease in gross receipts reported by cannabis business outlets and a reduction of business tax remitted associated with increased competition from other municipalities and delivery services;
- \$790,000 reduction in Shared Mobility Device fee revenue due to a contraction of current scooter operations in the City;

¹²Federal Reserve issues FOMC Statement. Press Release. June 12, 2024.

General Fund Revenues

- \$661,000 reduction of Business Tax and various licenses and permit fees due to fewer renewals and permits issued; and,
- \$650,000 one-time removal of licensing revenue for the Short-Term Residential Occupancy (STRO) Program application and licensing fees as mandated by Ordinance O-21305 in Fiscal Year 2024.

Fines, Forfeitures, and Penalties

Background

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for fines, forfeitures, and penalties revenue is \$31.2 million, or 1.5 percent of the General Fund revenue budget. This represents a decrease of \$1.4 million, or 4.6 percent, from the Fiscal Year 2024 Adopted Budget.

The decrease is primarily attributed to a \$1.6 million reduction in parking citation revenue. This includes a \$1.3 million revenue reduction in the Stormwater Department related to citations issued during street sweeping activities and a \$310,000 reduction in the City Treasurer's Office due to fewer citations being issued as a result of a reduction in enforcement positions and realignment of core duties.

General Fund Revenues
\$31.2 million
Percent of General Fund Revenues
1.5 percent

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. Additionally, it includes revenue from interest and dividends. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for the Midway/Frontier property.

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount is allocated to the San Diego Regional Parks Improvements Fund and the Mission Bay Park Improvements Fund. The San Diego Regional Parks Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvements Fund.

General Fund Revenues
\$81.8 million
Percent of General Fund Revenues
3.9 percent

Interest and Dividends

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. Except for certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund (Fund) to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in

General Fund Revenues

returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings are allocated to the participating City funds based on their pro rata share of cash balances.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for revenue from money and property is \$81.8 million, or 3.9 percent of the General Fund revenue budget. This represents an increase of \$9.1 million, or 12.5 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily attributed to an increase of \$4.3 million from rents and concessions due to additional activity and rent revenue at Mission Bay hotels, Sea World, and City Pueblo Lands. Additionally, the Fiscal Year 2025 Adopted Budget includes increases of \$3.3 million associated with the transaction fee for the sale of the Hilton Torrey Pines La Jolla, \$996,000 in rent reimbursements to the General Fund from non-general funds, and \$300,000 for additional interest earnings revenue.

Revenue from Federal & Other Agencies

Background

Revenue from Federal and Other Agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, and service level agreements.

**General Fund Revenues
\$12.2 million**

**Percent of General Fund
Revenues
0.6 percent**

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for Revenue from Federal and Other Agencies is \$12.2 million, or 0.6 percent of the General Fund revenue budget. This represents an increase of \$1.9 million, or 18.3 percent, from the Fiscal Year 2024 Adopted Budget. This increase is due to the following:

- \$1.3 million increase in Motor Vehicle License Fee-excess collection payments from the State Controller's Office;
- \$813,000 in one-time staff reimbursement revenue associated with the "Ready, Set, Grow San Diego" program, which seeks to address climate action goals and promote tree equity;
- \$701,000 in one-time reimbursements for grant administration associated with the fifth round of the Homeless Housing, Assistance and Prevention (HHAP) state grant, which supports homelessness programs and services;
- \$363,000 in new one-time State grant revenue to support the wellness and safety of people experiencing homelessness; and
- \$228,000 in grant revenue in the Fire-Rescue Department to support the addition of 1.00 Fire Battalion Chief to coordinate emergencies and training related to alternative energy sources.

These increases are offset by a reduction of \$648,000 for the SD Access for All Grant and \$263,000 for the Employ and Empower grant which were added as one-time revenue sources in the Fiscal Year 2024 Adopted Budget.

General Fund Revenues

Charges for Current Services

Background

Charges for Current Services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received by the General Fund as revenue to offset the cost of the services provided by these central service departments. Additionally, Transient Occupancy Tax (TOT) revenue is allocated to several departments to reimburse expenditures in the General Fund that support the safety and maintenance of visitor-related facilities.

General Fund Revenues
\$281.7 million
Percent of General Fund Revenues
13.6 percent

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for charges for current services revenue is \$281.7 million, or 13.6 percent of the General Fund revenue budget. This represents an increase of \$38.3 million, or 15.7 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily attributed to an increase of \$12.7 million in reimbursements from the Environmental Growth Funds to support eligible expenditures, \$4.5 million in revised GGSB revenue, \$4.5 million for the Employ & Empower Internship Program, \$4.3 million in one-time reimbursement revenue associated with right-of-way maintenance that will be supported by the Infrastructure Fund, \$2.2 million in TransNet revenue to support congestion relief efforts, \$1.9 million in additional TOT reimbursements for eligible expenditures, and \$1.1 million in Gas Tax revenue to support transportation engineering activities.

Transfers In

Background

The Transfers In revenue category includes revenues received by the General Fund from other non-general funds and includes the Transient Occupancy Tax (TOT) 1.0 cent transfer, the Safety Sales Tax transfer, and Gas Tax revenue.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for Transfers In is \$111.6 million, or 5.4 percent of the General Fund revenue budget. This represents a decrease of \$45.0 million, or 28.7 percent, from the Fiscal Year 2024 Adopted Budget. This decrease is primarily attributed to a reduction of \$52.1 million in the one-time use of American Rescue Plan Act (ARPA) funds in Fiscal Year 2024. This decrease is partially offset by the following increases:

General Fund Revenues
\$111.6 million
Percent of General Fund Revenues
5.4 percent

- \$10.4 million in transfers to the General Fund from the Concourse and Parking Garages Operating Fund, Energy Independence Fund, and Civil Penalties Fund;
- \$2.3 million in the additional transfer of Gas Tax and TransNet revenue;
- \$1.3 million in FEMA-COVID Disaster Cost Recovery funds; and
- \$1.2 million in the partial restoration of the transfer from the Fire/Emergency Medical Services Transport Fund.

General Fund Revenues

Other Revenue

Background

Other revenue is comprised of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damage to City property, and other miscellaneous revenues.

Fiscal Year 2025 Adopted Budget

The Fiscal Year 2025 Adopted Budget for Other Revenue is \$1.6 million, or 0.1 percent of the General Fund revenue budget. This represents a decrease of \$400,000, or 17.7 percent, from the Fiscal Year 2024 Adopted Budget. This reduction is associated with a redistribution of the base budget of \$180,000 in the Environmental Services Department associated with automated refuse container management, and a reduction of \$167,000 in the Transportation Department from the cancellation of the 50/50 Sidewalk Cost Share Program.

General Fund Revenues
\$1.6 million
Percent of General Fund Revenues
0.1 percent

State of California Budget Impacts¹³

On May 14, 2024, Governor Newsom released the 2024-2025 Governor's May Revision Budget, which would appropriate \$288.1 billion in State funds, including \$201.0 billion from the General Fund, \$85.1 billion from special funds, and \$2.0 billion from bond funds.

On June 29, 2024, Governor Newsom signed the State's Final Budget for Fiscal Year 2024-2025. Per the Governor, the final budget solves a projected budget shortfall of \$46.8 billion through a mix of solutions. The shortfall is primarily due to two key factors: a substantial decline in the stock market that decreased California revenues in 2022, and a delay in income tax collections in 2023 as a result of extensions granted by the Internal Revenue Service (IRS).

The Governor's solution to cover the shortfall includes the use of \$6.0 billion of State reserve funds; internal borrowing and funds shifts totaling \$6.0 billion; and \$21.2 billion in reductions of funding levels, delays and deferrals in funding to later years. After the proposed withdrawals, total budgetary reserves in the coming fiscal year are projected to be \$22.2 billion.

The budget agreement includes total funding of \$114.2 billion for K-12 education programs; \$85.0 billion for higher education and the California Student Aid Commission; and \$256.2 billion for health and human services programs, including expanding Medi-Cal to all income-eligible Californians, as well as childcare and development.

The budget also maintains \$3.4 billion to continue the State's efforts to address homelessness, including \$1.0 billion from the General Fund for the Homeless Housing, Assistance and Prevention (HHAP) Program grants, \$400.0 million for the Encampment Resolution grants, and \$1.1 million in public safety investments.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (the Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish a Tax Appropriations Limit (also referred to as the Gann Limit) on or before June 30 of each year for the following fiscal year. The Tax Appropriations Limit is

¹³ Governor's Budget Summary - 2024-25. [Budget Summary \(ca.gov\)](#). Retrieved June 28, 2024

General Fund Revenues

based on actual appropriations during the State of California Fiscal Year 1978-79 and adjusted each year using population and inflation adjustment factors.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allows local jurisdictions to choose among measures of inflation and population growth to compute the adjustment factor. The measures for inflation (price factors) include growth in California per capita income, or growth in the City's gross assessed valuation due to new non-residential construction; while measures for population growth include population growth within the county or city.

The Gann Limit is applicable only to proceeds of taxes and State subventions (unrestricted money received by a local agency from the State). Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution on June 24, 2024 that established the City's Tax Appropriations Limit for Fiscal Year 2024 at \$5,558,310,498. Using the Fiscal Year 2025 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) was calculated to be \$1,590,340,764, which is \$3,967,969,734 below the Gann Limit.

In accordance with California Law, Division 9 of the Government Code and Proposition 111 guidelines, the Fiscal Year 2025 Tax Appropriations Limit was set and adopted before June 30, 2024.



Page Intentionally Left Blank

FISCAL YEAR 2025

Volume 1
General Fund Expenditures

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2025 Adopted Budget for General Fund expenditures is \$2.16 billion, representing an increase of \$79.1 million, or 3.8 percent, from the Fiscal Year 2024 Adopted Budget. **Table 1 - General Fund Expenditure Summary Fiscal Years 2023 - 2025** represents the change in General Fund expenditures from Fiscal Year 2023 to Fiscal Year 2025. Similarly, **Table 2 - Fiscal Year 2025 General Fund Expenditures** displays the change in General Fund Expenditures from Fiscal Year 2023 to Fiscal Year 2025 by expenditure category.

Table 1 - General Fund Expenditure Summary Fiscal Years 2023 - 2025

	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total General Fund Budget	1,959,931,710	2,081,833,190	2,160,943,165
Percent Change from Previous Year		6.2%	3.8%

Table 2 - Fiscal Year 2025 General Fund Expenditures (in millions)

Expenditure Category	FY 2023 Actual	FY 2024 Budget	FY 2025 Adopted	FY 2024-2025 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 765.3	\$ 850.1	\$ 925.7	\$ 75.5	8.9%
Fringe Benefits	518.0	551.2	577.5	26.3	4.8%
PERSONNEL SUBTOTAL	1,283.3	1,401.4	1,503.2	101.8	7.3%
NON-PERSONNEL					
Supplies	\$ 37.7	\$ 43.8	\$ 31.5	(12.3)	(28.0%)
Contracts & Services	349.3	375.5	387.6	12.0	3.2%
<i>External Contracts & Services</i>	242.9	259.9	258.3	(1.6)	(0.6%)
<i>Internal Contracts & Services</i>	106.4	115.6	129.3	13.6	11.8%
Information Technology	58.2	58.6	59.2	0.5	0.9%
Energy and Utilities	64.0	72.3	70.9	(1.4)	(1.9%)
Other	4.1	6.0	6.6	0.6	9.6%
Transfers Out	150.4	113.5	93.0	(20.5)	(18.0%)
Capital Expenditures	1.7	1.5	1.2	(0.3)	(17.2%)
Debt	11.1	9.2	7.7	(1.5)	(16.3%)
NON-PERSONNEL SUBTOTAL	676.6	680.5	657.7	(22.7)	(3.3%)
Total	\$ 1,959.9	\$ 2,081.8	\$ 2,160.9	\$ 79.1	3.8%

Personnel Cost

The General Fund Fiscal Year 2025 Adopted Budget includes a total of \$925.7 million in Personnel Cost, which reflects a net increase of \$75.5 million, or 8.9 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to the terms of the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REOs) as well as general salary increases for unrepresented and unclassified employees. The current MOUs between the City and the Deputy City Attorneys Association

General Fund Expenditures

of San Diego (DCAA); Municipal Employees Association (MEA); International Association of Firefighters (Local 145), the Police Officers Association (POA), Teamsters (Local 911) and American Federation of State, County, and Municipal Employees (AFSCME Local 127) provided for various general salary increases effective on July 1, 2024, and January 1, 2025. In addition to the agreed upon salary increases in the current MOUs, the following adjustments also contributed to the increase:

- \$9.5 million decrease in budgeted personnel expenditure savings, which is an estimated amount of personnel savings by department attributed to vacancies, attrition, leaves of absence, and delays in the creation and filling of positions. Budgeted Personnel Expenditure Savings is budgeted as a negative amount; therefore, the decrease of \$9.5 million results in a net increase in the Personnel Cost budget. The amount primarily decreased as a result of vacancies trending lower than what was budgeted in Fiscal Year 2024 as a result of higher retention. This decrease is partially offset by increases associated with the Executive Approval to Hire process that is anticipated to continue through December 2024, and the delayed hiring of new positions.
- \$5.9 million increase in add-on pays (e.g., Bilingual Pay, Emergency Medical Technician Pay, Paramedic Pay) as a result of changes in the negotiated rates, and changes in the number of employees anticipated to receive these specialty pays.
- \$4.5 million increase in various city departments to support the Employ and Empower Intern Program.
- \$2.1 million increase Citywide in hourly wages associated with minimum wage increases and MOUs.
- \$2.0 million increase in the Transportation Department to support the City's Street Preservation Ordinance; Street Division Management; Ready, Set, Grow San Diego tree planting grant; and a new central asphalt team.
- \$1.7 million increase in the Fire-Rescue Department to operate the Torrey Pines Fire Station which is scheduled to open in summer 2024, to add a Fast Response Squad in the San Pasqual Valley, and to support reimbursable positions for special events and alternative energy sources emergencies and training.
- \$1.2 million increase in the Parks and Recreation Department to support new facilities, land acquisition program development, and operating hours and permitting at the Balboa Park Botanical Garden.
- \$1.1 million increase in vacation pay-in-lieu of annual leave as a result of employee elections for calendar year 2024.
- \$495,877 increase in the General Services Department to support maintenance and repair activities for the Public Utilities Department, and city-wide facility job order contracting.
- \$482,356 increase in the Compliance Department to support the new Project Labor Agreement Program for the City's Capital Improvements Program.
- \$245,226 increase in the Purchasing and Contracting Department associated with supporting City Departments with the procurement of goods and services, contracts, and managing job order contracts not subject to Project Labor Agreements.

The General Fund Fiscal Year 2025 Adopted Budget includes a total of 8,733.16 FTE positions, which reflects a net increase of 220.17 FTE positions, or 2.6 percent, from the Fiscal Year 2024 Adopted Budget. The increase in positions is primarily due to the following additions:

- 127.20 FTE positions in various departments citywide associated with the grant-funded Employ and Empower Internship Program.
- 28.00 FTE positions in the Transportation Department to support the City's Street Preservation Ordinance; Street Division Management; Ready, Set, Grow San Diego tree planting grant; and a new central asphalt team.
- 18.66 FTE positions in the City Planning Department associated with the restructure of the Facilities Financing Program into the General Fund.

General Fund Expenditures

- 17.85 FTE positions in the Parks and Recreation Department to support new facilities, land acquisition program development, and operating hours and permitting at the Balboa Park Botanical Garden.
- 14.12 FTE positions in the Fire-Rescue Department primarily associated with the new Torrey Pines Fire Station and the addition of a Fast Response Squad in the San Pasqual Valley.
- 9.25 FTE positions in the Office of the City Attorney primarily associated with support for the Civil Advisory Division, Your Safe Place—A Family Justice Center, gun violence restraining order program management, and consumer protection and penalty collection.
- 5.00 FTE positions in the Compliance Department to support the new Project Labor Agreement for the City's Capital Improvement Program.
- 5.00 FTE positions in the General Services Department to support maintenance and repair activities for the Public Utilities Department, and city-wide facility job order contracting.
- 5.00 FTE positions in the Purchasing and Contracting Department to support City Departments with procuring goods and services contracts and managing job order contracts not subject to project labor agreements.

The following decreases offset the increases:

- 5.43 FTE positions in the Environmental Services Department associated with the restructure of positions from the General Fund to the Solid Waste Management Fund. The restructured positions are supporting changes related to the amendment of the People's Ordinance, which allows the City to recover costs for City force solid waste collection services.
- 3.00 FTE positions associated with the reduction of the Cannabis Social Equity Program.
- 2.17 FTE positions in the Office of the Chief Operating Officer primarily associated with the reduction of the Office of Immigrant Affairs.

Table 3 - General Fund FTE Position Summary Fiscal Years 2023 – 2025 shows the change in the number of budgeted positions in the General Fund over the last three years.

Table 3 - General Fund FTE Position Summary Fiscal Years 2023 – 2025

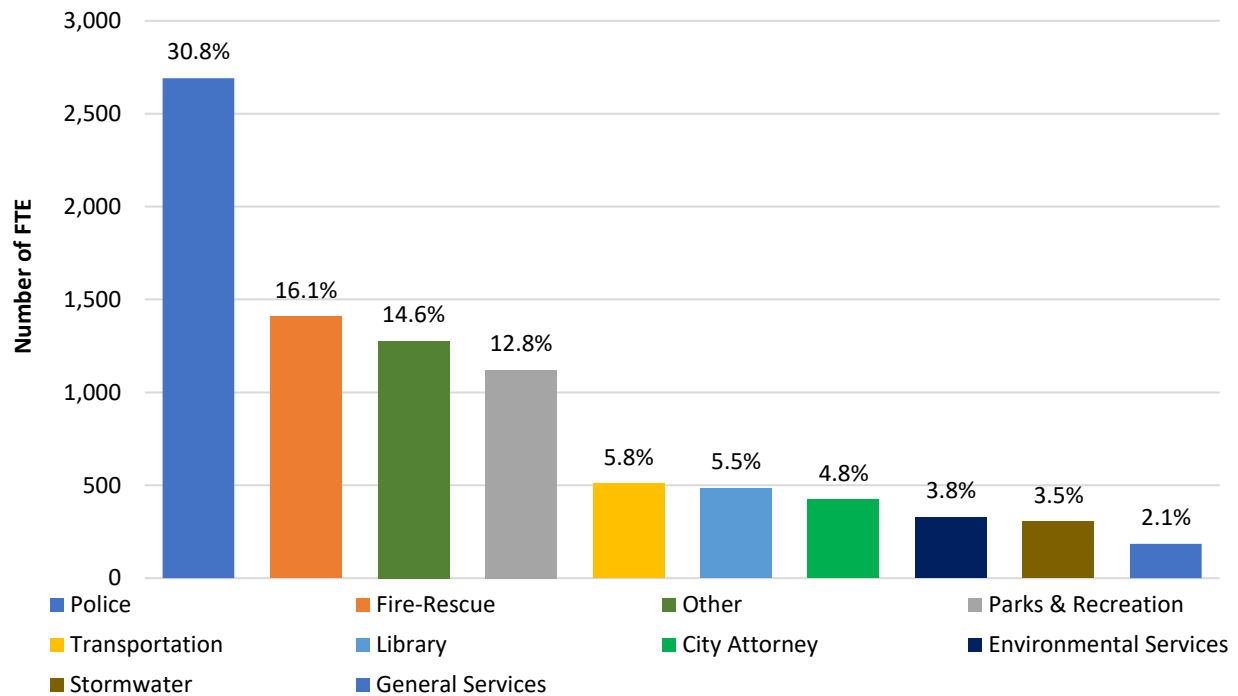
	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total General Fund Budget FTE Positions	8,336.39	8,512.99	8,733.16
Percent Change from Previous Year		2.1%	2.6%

Further details on position changes in the General Fund are reflected in **Attachment A - Fiscal Year 2025 Changes in Full-time Equivalent (FTE) Positions** in the Appendix.

Figure 1 – Fiscal Year 2025 General Fund FTE Positions by Department summarizes the Fiscal Year 2025 General Fund FTE positions by department. Only the top nine departments with the most budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 1: Fiscal Year 2025 General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Purchasing & Contracting, Race & Equity, and Sustainability & Mobility.

As displayed in **Figure 1 – Fiscal Year 2025 Adopted General Fund FTE Positions by Department** above, the Police and Fire-Rescue Departments account for approximately 46.9 percent of the total budgeted positions in the General Fund for Fiscal Year 2025.

Fringe Benefits

The Fiscal Year 2025 Adopted Budget for the General Fund includes fringe benefit expenditures totaling \$577.5 million, which reflects a net increase of \$26.3 million, or 4.8 percent, from the Fiscal Year 2024 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$32.2 million increase in the City's Retirement ADC payment primarily due to a liability experience loss and changes in the assumptions or methods used to calculate the ADC. The liability experience loss is primarily due to salary increases that were greater than expected. The most significant source of increase to liability from the assumption changes is due to the change in the Cost of Living Adjustment (COLA) assumption. Additionally, this increase is associated with the reallocation of costs between the General Fund and non-General Funds associated with a change in the amortization policy which affected individual pension plans differently, resulting in POA and Local 145 represented employees' pension plans receiving a higher percentage of the costs.
- \$5.3 million increase in Flexible Benefits primarily due to position additions, decreases in vacancies, changes in the coverage level/credit tier of employees, and negotiated Flexible Benefit Plan increases.
- \$2.5 million increase in Medicare associated with positional changes, salary increases, and adjustments

General Fund Expenditures

to the base budget to account for non-salary related items that impact Medicare, such as overtime.

- \$1.0 million increase in Risk Management Administration as a result of salary and benefit increases for employees in the Risk Management Administration Fund, and the restructure of the benefits consulting services.

These increases are offset by the following:

- \$11.0 million decrease in Other Post Employment Benefits associated with a change in funding strategy after discussions with actuarial consultants. After analyzing the updated cash flow, it was determined that the City will continue to meet its obligations to members of the various plans if the contributions were reduced in coordination with the increased use of the pre-funded CalPERS Employer Retiree Benefit Trust (CERBT).
- \$5.0 million decrease in Workers' Compensation associated with revised projected claims due to changes in staffing levels, medical treatment costs, and delaying the contribution to the reserve.

For a detailed discussion of fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Table 4 – Fiscal Year 2025 General Fund Fringe Benefits by Fringe Type shows the change in fringe benefits in the General Fund from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Adopted Budget, by fringe benefit type.

Table 4 - Fiscal Year 2025 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FY 2024 – FY 2025 Change	Percent Change
Fixed					
Long-Term Disability	\$ 3,034,254	\$ 2,441,709	\$ 2,774,037	\$ 332,328	13.6%
Other Post-Employment Benefits	41,328,998	43,200,117	32,215,512	(10,984,605)	(25.4%)
Retirement ADC	282,835,794	324,944,641	357,152,222	32,207,581	9.9%
Risk Management Administration	10,025,490	9,775,087	10,790,423	1,015,336	10.4%
Unemployment Insurance	796,575	788,216	789,695	1,479	0.2%
Workers' Compensation	34,950,935	37,945,702	32,955,006	(4,990,696)	(13.2%)
Fixed Subtotal	372,972,045	419,095,472	436,676,895	17,581,423	4.2%
Variable					
Employee Offset Savings	\$ 27,230,222	\$ 5,610,725	\$ 5,716,117	\$ 105,392	1.9%
Flexible Benefits	91,038,461	99,347,280	104,633,967	5,286,687	5.3%
Medicare	11,331,648	10,867,089	13,381,103	2,514,014	23.1%
Retiree Medical Trust	1,136,785	1,269,660	1,404,440	134,780	10.6%
Retirement 401 Plan	1,830,586	2,359,100	2,882,210	523,110	22.2%
Retirement DROP	1,752,873	1,896,915	1,932,362	35,447	1.9%
Supplemental Pension Savings Plan	10,684,690	10,778,246	10,918,973	140,727	1.3%
Variable Subtotal	145,005,264	132,129,015	140,869,172	8,740,157	6.6%
Fringe Benefits	\$ 517,977,309	\$ 551,224,487	\$ 577,546,067	\$ 26,321,580	4.8%

General Fund Expenditures

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2025 Adopted Budget totals \$31.5 million, which is a decrease of \$12.3 million, or 28.0 percent, from the Fiscal Year 2024 Adopted Budget. The decrease is associated with the following:

- \$6.1 million decrease in the Transportation Department primarily due to a one-time reduction of supplies for roadways, signage maintenance, streetlights, traffic signals, and sidewalks that will be supported by the Infrastructure Fund.
- \$2.4 million decrease in the General Services Department - Facilities Services Division for a one-time reduction of \$1.2 million in supplies for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering that will be supported by the Infrastructure Fund; a \$421,369 reduction in supplies for maintenance and repairs of City facilities; and \$750,000 related to the removal of a one-time addition in Fiscal Year 2024 for citywide facility maintenance.
- \$1.8 million decrease in the Environmental Services Department for supplies related to the assembly and distribution of organic waste containers and kitchen pails for the implementation of the organics recycling program, which was completed in Fiscal Year 2024.
- \$1.5 million decrease in the Police Department for the one-time addition in Fiscal Year 2024 to deploy smart streetlights.
- \$638,852 decrease in the Stormwater Department primarily associated with the redistribution of budget into other categories to meet department operating needs.

Contracts & Services

The Contracts & Services category is broken down into two categories: External Contracts & Services and Internal Contracts & Services. This categorization is intended to distinguish between types of contracts and provide a clearer presentation of discretionary and non-discretionary contractual expenditures. External Contracts & Services are expenditures that are paid to an outside agency, consultant, or contractor. Internal Contracts & Services are expenditures that support internal, or enterprise services provided by departments in one fund to departments in another fund. Examples of external contracts and services include outside legal counsel, the operation of homeless shelters, insurance, rent expenses, and consulting services. Examples of internal contracts and services include refuse disposal fees, fleet vehicle usage and assignment fees, and reimbursements to a department that provides services to a department in another fund. The Contracts and Services category for the Fiscal Year 2025 Adopted Budget totals \$387.6 million, which is an increase of \$12.0 million, or 3.2 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily due to the following adjustments:

A net increase of \$13.6 million in Internal Contracts & Services associated with the following:

- \$4.2 million increase to reimburse department inspections in the public right-of-way for utility permits issued to San Diego Gas and Electric and support for recreational programming at city reservoirs.
- \$3.7 million increase in equipment usage and assignment related to increased costs in the Fleet Operating Fund.
- \$2.9 million increase for the administration of information technology services citywide.
- \$2.8 million net increase in refuse disposal fees associated with an increase in tipping fees, which is partially offset by a one-time discount of \$7 per ton to city forces for refuse disposal.

A net decrease of \$1.3 million in External Contracts & Services associated with the following:

- \$5.8 million decrease in the Stormwater Department for a one-time reduction in contracts associated with channels, pump stations, storm drains, watershed planning, capital support, and levee

General Fund Expenditures

maintenance to be supported in the Infrastructure Fund; and a reduction in as-needed engineering, environmental, and public education consultants.

- \$5.3 million decrease in the Parks and Recreation Department primarily due to the reduction of one-time contracts added in Fiscal Year 2024 for the animal services contract, and debt financing vehicles and equipment for new facilities.
- \$2.2 million decrease in the Economic Development Department primarily due to the removal of one-time contracts added in Fiscal Year 2024 for the focused economic development strategy.
- \$1.9 million decrease in the General Services Department associated with a one-time reduction in building and maintenance services that will be supported by the Infrastructure Fund.
- \$1.7 million decrease in the Environmental Services Department associated with the reduction of one-time additions in Fiscal Year 2024 for vehicles, and the transfer of expenditures to the Solid Waste Management Fund.
- \$1.4 million decrease in the Sustainability and Mobility Department primarily associated with reductions for the Complete Streets Design guidelines, Sweep scooter contract due to changes in the hourly rate contract structure, Bicycle Master Plan due to the use of grant funding, and one-time expenditures in Fiscal Year 2024 for the pedestrian evaluation and remediation plans, and biannual performance audit of SDG&E.
- \$1.1 million decrease in the Transportation Department associated with a reduction for tree planting services, one-time vehicle expenditures included in Fiscal Year 2024 Adopted Budget, and a one-time decrease in contracts that will be supported by the Infrastructure Fund.
- \$13.6 million increase in the Citywide Program Expenditures to support increases in citywide elections, General Fund Department rent expenses, debris assistance program, park capital improvements, insurance, and public liability claims.
- \$6.9 million increase in the Homelessness Strategies and Solutions Department primarily associated with the expansion of the City's shelter system and safe parking program, supporting operations at interim shelters, and the provision of supportive services. These increases are offset by the one-time use of other funding sources, including the Affordable Housing Fund, Permanent Local Housing Allocation, Low Income Lease Revenue Fund, and HOME-American Rescue Plan Act funding.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2025 Adopted Budget totals \$59.2 million, which is an increase of \$510,643, or 0.9 percent, from the Fiscal Year 2024 Adopted Budget. This increase is primarily associated with Desktop Support and IT Application Services contractual increases, increased PC count in General Fund departments while Non-General Fund departments have decreased their PC count, and an increase in FTE positions requiring more software access, licenses, and IT support.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2025 Adopted Budget totals \$70.9 million, which is a decrease of \$1.4 million, or 1.9 percent, from the Fiscal Year 2024 Adopted Budget. This decrease is primarily due to the following:

- \$1.4 million decrease in the Wireless Communication Transfer due to the removal of one-time expenditures in Fiscal Year 2024 to support the Public Radio System Maintenance Support Modernization Project and the use of fund balance to provide rate relief to client departments.
- \$687,606 decrease in electric services due to operational changes, decreased usage, and rate changes.
- \$373,383 increase in gas services due to operational changes and rate increases.

General Fund Expenditures

- \$309,754 increase in renewable diesel which is primarily due to the addition of vehicles to the City's fleet in Fiscal Year 2025 and the increase in the cost of fuel.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2025 Adopted Budget for the Other category totals \$6.6 million, which is an increase of \$581,376, or 9.6 percent, from the Fiscal Year 2024 Adopted Budget. The increase is primarily due to an addition of \$690,000 in the Economic Development Department for the Business Cooperation Program Rebate that the City will pay in Fiscal Year 2025 for activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024.

Transfers Out

The Transfers Out category includes transfers between City funds, including the transfer of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2025 Adopted Budget totals \$93.0 million, which is a decrease of \$20.5 million, or 18.0 percent, from the Fiscal Year 2024 Adopted Budget. This net decrease is primarily due to the following:

- \$11.0 million decrease in Citywide Program Expenditures associated with the sale of Tailgate Park and the recommendation to waive the transfer to the Bridge to Home Program; and the removal of one-time Fiscal Year 2024 expenditures for contributions to the CIP.
- \$9.9 million decrease in the transfer to the Infrastructure Fund.
- \$7.0 million decrease in Citywide Program Expenditures associated with waiving the Climate Equity Fund transfer.
- \$2.3 million decrease in the Environmental Services Department for the one-time transfer of vehicles to the General Fund from the Refuse Disposal Fund in Fiscal Year 2024.
- \$5.6 million increase in Citywide Program Expenditures primarily for debt service payments associated with \$180.0 million in lease revenue bonds.
- \$2.5 million increase in the Homelessness Strategies & Solutions Department associated with a transfer to the Capital Improvements Program to support work for a safe parking site at H Barracks.
- \$1.3 million increase in the transfer to the Mission Bay and Regional Park Improvement Funds as a result of higher revenues from Mission Bay lessees. This increase is offset by an equal increase in revenues.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2025 Adopted Budget totals \$1.2 million, which is a decrease of \$254,779, or 17.2 percent, from the Fiscal Year 2024 Adopted Budget. This net decrease is primarily related to redistributions of the base budgets for the Fire-Rescue and Stormwater Departments.

Debt

The Debt category for the Fiscal Year 2025 Adopted Budget totals \$7.7 million, which is a decrease of \$1.5 million, or 16.3 percent, from the Fiscal Year 2024 Adopted Budget. The debt category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations. The decrease in budget is primarily associated with the following:

- \$1.2 million decrease in principal and interest payments largely in the Fire-Rescue Department associated with the Self-Contained Breathing Apparatus (SCBA) lease being paid off.
- \$264,539 decrease in the Department of Information Technology associated with a one-time reduction to the PC Replacement Lease Program.
- \$240,748 decrease in the Transportation Department associated with the end of a California Energy Commission loan.

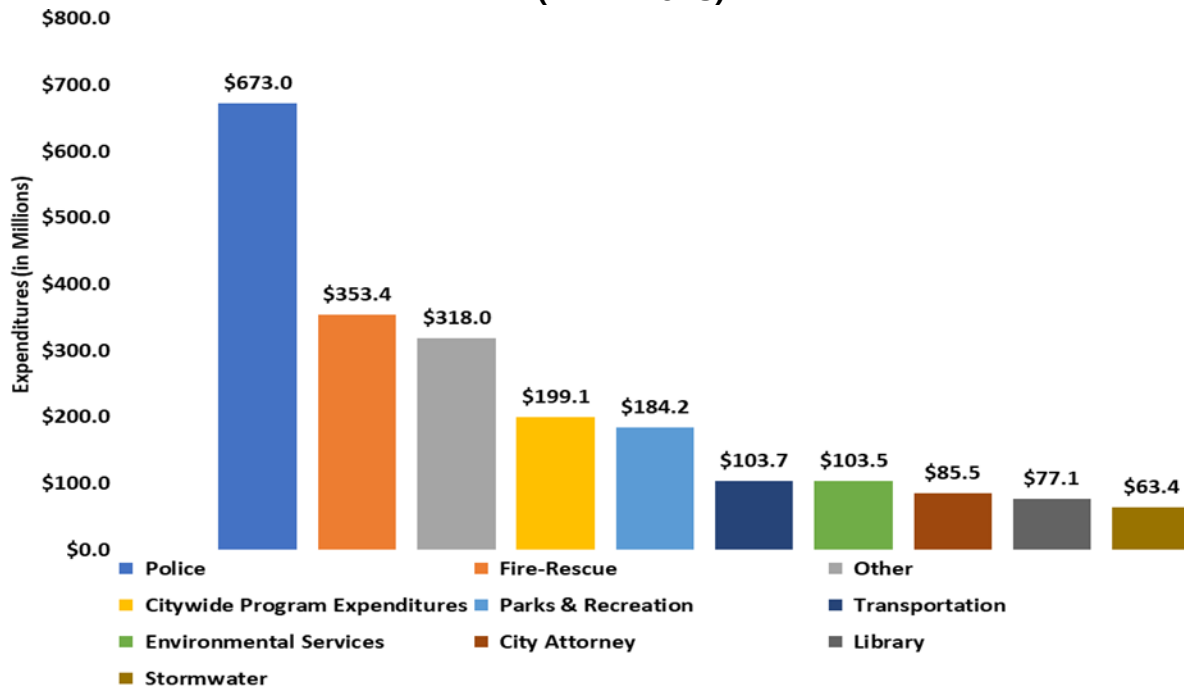
General Fund Expenditures

- \$330,000 increase in the Police Department due to the addition of one new Police helicopter being lease purchased.

General Fund Departments

Figure 2 - Fiscal Year 2025 Adopted General Fund Expenditures by Department summarizes the budgeted expenditures by department in the General Fund for Fiscal Year 2025. The nine largest General Fund expenditure budgets, by department, are displayed below. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2025 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Planning, City Treasurer, Communications, Compliance, Council Administration, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services, Government Affairs, Homelessness Strategies & Solutions, Human Resources, Office of Boards & Commissions, Office of Emergency Services, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Purchasing & Contracting, Race & Equity, and Sustainability & Mobility.

General Fund Expenditures

Significant Budget Adjustments

The following is a summary of critical expenditure adjustments. After incorporating these expenditure adjustments, the Fiscal Year 2025 Adopted Budget remains balanced.

Administrative Support

Acquisition and Disposition Support

This adjustment includes the addition of 1.00 Assistant Deputy Director for total expenditures of \$228,776 and revenue of \$100,000 for the Real Estate Division of the Economic Development Department to support Acquisitions and Dispositions. The position was reduced in the Petco Park Fund and added in the General Fund. The work to manage the Petco Park Fund will now be billed based on actual hours worked by various assigned positions.

Department Administrative Support

This adjustment includes an addition of \$8,000 in non-personnel expenditures in the Office of Boards and Commissions for a contract for ClerkBase software that supports the tracking of Boards and Commission services.

Financial Support for the Alliance Model

This adjustment includes the addition of 1.00 Finance Analyst 3 and total expenditures of \$127,846 and corresponding revenue in the Department of Finance to support the EMS Program. The City recently adopted the Emergency Medical Services Alliance model for medical transportation, and the position will support the program and the additional administrative responsibility resulting from the City's transition to the Alliance model, including reconciling receivables, correcting erroneous postings, and preparing month and year-end closing entries. This position will be cost recoverable by billing the Fire/Emergency Medical Services Transport Program Fund.

Office of Child and Youth Success Support

This adjustment includes the addition of 1.00 Community Development Specialist 2 and 1.00 Associate Management Analyst, which are offset by the reduction of 1.00 Senior Management Analyst and total expenditures of \$8,462 to support the Office of Child and Youth Success.

Project Labor Agreement Program Support

This adjustment includes the addition of 1.00 Program Manager, 2.00 Senior Compliance Officers, 2.00 Associate Compliance Officers, total expenditures of \$1.2 million, and \$676,666 in revenue in the Compliance Department to support the City's new Project Labor Agreement (PLA) for the City's Capital Improvements Program. The Program Manager will set up the new PLA program and, with the support of a consultant, create policies, procedures, training, and reporting that will be the foundation of the program. The Compliance Officers will work to fulfill the requirements of the PLA agreement and will conduct site visits and attend meetings.

Purchasing and Contracting Support

This adjustment includes the addition of 5.00 FTE positions in the Purchasing and Contracting Department for total expenditures of \$492,276 to support City Departments with the procurement of goods and services contracts and manage job order contracts not subject to project labor agreements.

Software Technical Support

This adjustment includes the addition of 1.00 Information Systems Analyst 4, and total expenditures and offsetting revenue of \$138,160 from various non-general funds to support the Economic Development Department's information technology operational needs.

General Fund Expenditures

City Facilities

Chollas Operations Yard Parking Expansion

This adjustment includes the addition of \$453,506 in non-personnel expenditures associated with the expansion of staff parking at the Chollas Operations Yard. The current parking lot is insufficient to accommodate all staff who work at this location. This funding will expand the existing employee parking lot by relocating city vehicles to the south side of the yard. The cost of this expansion is estimated at \$900,000 and is allocated to various departments (General Fund and Non-General Fund) that currently use this location. This includes the following departments: General Services, Public Utilities, Purchasing & Contracting, Transportation, and Stormwater.

Citywide Facility Job Order Contracting

This adjustment reflects the addition of 1.00 Project Officer 1, 1.00 Program Coordinator, and total expenditures of \$231,044 in the General Services Department to support city-wide facility job order contracting (JOC) for operations and maintenance. Currently, operations and maintenance JOC processes are facilitated by the Purchasing and Contracting Department.

Public Utilities Facility Maintenance

This adjustment includes the addition of 1.00 HVACR Technician, 1.00 Plumber, 1.00 Electrician, total expenditures of \$349,181, and offsetting revenue in the General Services Department to support repair and maintenance activities associated with a Service Level Agreement with the Public Utilities Department.

Climate Action Plan

Zero Emissions Vehicle Support

This adjustment includes the addition of 1.00 Associate Planner, total expenditures of \$126,103, and \$58,090 in revenue in the Sustainability and Mobility Department to support the Public Electric Vehicle Charging Program and implementation of the Zero Emissions Strategy. These initiatives are necessary to reach the City's goals under Climate Action Plan Strategy 2.2. This position was identified in the 2021 CAP Staffing Analysis in response to the 2020 independent auditor's report of the Climate Action Plan.

Equity and Diversity

Employ and Empower Program Support

This adjustment includes the addition of 127.65 FTE Student and Management Interns, for total expenditures and corresponding revenue of \$5.3 million to support the Employ and Empower Intern Program in various departments citywide.

Youth Care and Development Pilot Program Support

This adjustment includes a one-time addition of \$1.0 million in non-personnel expenditures in the Council Administration Department for a Youth Care and Development Pilot Program. This program will assist in supporting adolescents and young adults in Southeast San Diego with education, after-school programs, youth development programs, and access to mental health and trauma informed-care.

Homelessness and Housing

1,000 Shelter Beds and Safe Parking Expansion

This adjustment includes the addition of \$ \$4.4 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to add 1,000 new beds to the City's shelter system and expand the City's safe parking program. This adjustment includes \$2.5 million for a transfer to the CIP to support the development of a new safe parking site.

General Fund Expenditures

Continued Shelter Operations

This adjustment includes \$5.2 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support existing shelter operations.

Day Center Site Cost Increases

This adjustment includes the addition of \$660,933 in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support site improvements and operating cost increases at the Day Center. Improvements will prioritize providing basic hygienic needs and housing-focused services.

Eviction Prevention Program (EPP)

This adjustment includes the addition of \$962,573 in one-time non-personnel expenditures for a transfer to the San Diego Housing Commission to help renters with low income in the City of San Diego who are facing eviction for not paying their rent. This adjustment maintains a total of \$3.0 million in funding for the program, on a one-time basis, by leveraging approximately \$2.0 million in Emergency Rental Assistance (ERA2) funding, and \$960,000 from the General Fund.

Family Shelter Bed Expansion

This adjustment includes the addition of \$765,450 in non-personnel expenditures in the Homelessness Strategies and Solutions Department to support continued operations at the non-congregate family shelter site and expand family shelter beds at the Salvation Army family interim shelter site. This adjustment will add 39 beds in non-congregate units for families and women.

Living Wage and Cost-of-Living Increases

This adjustment includes the addition \$1.0 million in the Homelessness Strategies and Solutions Department for cost-of-living and living wage adjustments for front-line staff of homeless services providers.

Multi-Disciplinary Outreach Program

This adjustment includes the addition of \$1.1 million in non-personnel expenditures for San Diego Housing Commission's Multi-Disciplinary Outreach Program, which provides services to the City's most vulnerable unsheltered individuals.

Portable Restrooms

This adjustment includes the addition of \$3.7 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department to expand portable restroom access throughout downtown areas highly impacted by encampments, as requested by the County of San Diego.

Safe Sleeping Program Support

This adjustment includes the addition of \$4.6 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department for the continuation of safe sleeping sites initiated in Fiscal Year 2024.

Independent Departments

Account Clerk Services

This adjustment includes the addition of 1.00 Account Clerk, and total expenditures of \$5,413 in the Office of the City Attorney to support six divisions with a variety of fiscal and administrative responsibilities. The Office of the City Attorney intends to hold another position vacant to help offset the cost of this position.

Civil Advisory Support

This adjustment includes the addition of 2.00 Deputy City Attorneys and associated one-time non-personnel expenditures for total expenditures of \$660,072 and corresponding revenue in the Office of the City Attorney to support the Engineering & Capital Projects Department (E&CP). These positions will allow

General Fund Expenditures

the Office to manage the current and anticipated future legal workload of Capital Improvement Program (CIP) projects managed by E&CP, including Pure Water. The positions will also attend City Council meetings and California Coastal Commission and Regional Water Board hearings.

Community Projects, Programs and Services (CPPS)

This adjustment includes the one-time addition of \$900,000 (\$100,000 for each City Council office) to support community projects, programs, and services within each City Council district.

Consumer Protection and Penalty Collection

This adjustment includes the addition of 1.00 Senior City Attorney Investigator, 1.00 City Attorney Investigator 2, and total expenditures and offsetting revenue of \$260,020 associated with consumer protection and penalty collection.

Ethics Commission Director Succession Plan

This adjustment includes the addition of 0.25 FTE position and total expenditures of \$38,753 for the Ethics Commission to serve for a three-month training period with the current Executive Director before fully assuming the responsibilities of the position. The current Executive Director is anticipated to retire during the second half of Fiscal Year 2025. The addition will provide essential training for the next Executive Director to succeed in the role, ensuring the regulated community and public at large do not suffer any adverse consequences from the transition of leadership over complex legal programs, enforcement, and training.

Independent Legal Counsel

This adjustment includes the addition of \$90,000 in non-personnel expenditures in the Office of the City Auditor for independent legal counsel, which was approved by City of San Diego voters in March 2024. The independent counsel is anticipated to support the Office's audits and investigations of waste, fraud, and abuse allegations.

Legislative Services Support

This adjustment includes the addition of 1.00 Deputy Director and total expenditures of \$251,742 to support legislative services, enhance transparency and access to the City's legislative proceedings for all San Diego residents, and provide support to City staff and City Council to ensure compliance with governing authority mandates.

Medical Examinations

This adjustment includes the addition of \$400,613 in non-personnel expenditures in the Personnel Department for pre-employment medical examinations and random drug and alcohol testing performed by the City's medical provider. Between Fiscal Year 2021 and 2023, the City has seen a 90 percent increase in the number of employees hired, who are required to have a medical examination.

Your Safe Place—A Family Justice Center Support

This adjustment includes the addition of 1.00 Program Coordinator, 3.00 Victim Services Coordinators, total expenditures of \$425,981, and offsetting revenue to support Your Safe Place—A Family Justice Center (YSP). The Program Coordinator will develop, administer, and manage programming at YSP. The Victim Services Coordinators will provide emergency services and crisis intervention to a broad range of communities in San Diego currently experiencing abuse, violence, and trafficking work; and will support mobile legal and social services clinics.

Livable Neighborhoods

Business Cooperation Program (BCP) Rebate

This adjustment includes \$690,000 in non-personnel expenditures in the Economic Development Department for the Business Cooperation Program Rebate that the City will pay in Fiscal Year 2025 for

General Fund Expenditures

activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024. Council Policy 900-21 for the Business Cooperation Program encourages business activities that generate new or increased sales and use tax revenue cash flows using revenue-sharing agreements between the City and businesses.

Janitorial Services

This adjustment includes \$730,934 in non-personnel expenditures for janitorial services at all 35 branches library locations. There is an ongoing increase in the total cost of service and this adjustment will right-size the contract budget for janitorial expenses.

Land Acquisition Support

This adjustment includes the addition of 1.00 Program Coordinator and total expenditures of \$186,480 and corresponding revenue in the Parks and Recreation Department to support the development of a comprehensive program to acquire park land by leveraging various funding sources. The position is anticipated to be 100 percent supported by the Citywide Park Development Impact Fee (DIF).

Landscaping Services

This adjustment includes \$295,000 in non-personnel expenditures in the Library Department for landscaping services at all 35 branch library locations. There is an ongoing increase in the total cost of service and this adjustment will right-size the contracts budget for this expense.

Library Materials

Addition of \$230,000 in non-personnel expenditures for the Library Department to purchase library materials.

New Parks and Recreation Facilities

This adjustment includes the addition of 17.50 FTE positions, total expenditures of \$1.1 million, and \$146,831 in revenue in the Parks and Recreation Department to:

- Operate new parks and recreation facilities citywide, including Cañon Street Pocket Park, NTC Esplanade, Memorial Senior Center, SDSU River Park, and Ocean Air Community Park.
- Support operations for new open spaces including the Multi Habitat Planning Area & Famosa Slough, East Elliot Open Space, and Los Peñasquitos Open Space.
- Support operations for joint-use facilities including Boone Elementary, Whitman Elementary, Spreckels Elementary, and Pacific View Elementary Schools.

Parking Services

This adjustment includes \$103,000 in non-personnel expenditures, and \$160,000 in revenue to support parking services at the Central and Mission Hills branch libraries. Contract expenditures have increased to support the additional staff hours required to collect revenue and keep parking garages clean as use increases based on additional concerts, San Diego Padres games and special events happening in and around the libraries.

Security Services

This adjustment includes the addition of 1.00 Security Program Manager and a reduction of non-personnel expenditures for a total expenditure decrease of \$37,367 in the Library Department. This position will oversee administration, coordination, assessment, evaluation, and strategic planning of security services for the library system. The Security Program Manager will serve as a liaison to Library management, library branches, Central Library supervisors, and the security services vendor.

Small Business Enhancement Program

This adjustment includes the addition of \$1.1 million in one-time non-personnel expenditures to support the Small Business Enhancement Program (SBEP). SBEP provides various types of programs such as the Capacity Building Grant Program to support nonprofits serving underserved business communities, the

General Fund Expenditures

Storefront Improvement Program to improve the curb appeal of small business storefronts, and Business Improvement District (BID) management support.

Transfer to the Capital Improvements Program

This adjustment includes the addition of \$2.4 million in one-time non-personnel expenditures for the transfer to the Capital Improvements Program for the following:

- \$1.2 million to support the design of the new San Carlos Library.
- \$1.0 million for improvements at Jeremy Henwood Park.
- \$150,000 to install three streetlights in the University City community.

Youth Services Librarians

This adjustment includes the addition of 3.00 Librarian 2s and total expenditures of \$382,357 to support youth service programs at the Oak Park, Paradise Hills, and Beckwourth branch libraries. The positions will oversee a wide range of youth programs to provide students and families with opportunities for collaboration, resource sharing, youth engagement and development where the library can leverage partnerships and wraparound resources.

Public Safety

Alternative Energy Sources Support

This adjustment includes the addition of 1.00 Fire Battalion Chief, total expenditures of \$229,144, and corresponding revenue in the Fire-Rescue Department. The widespread integration of lithium-ion batteries presents a pressing concern due to increased incidents of fires and emergencies, surpassing traditional fire service capabilities. This position is grant funded, and establishes a regional emergency coordinator to provide expertise, facilitate training, and develop protocols for addressing lithium-ion battery incidents and other emerging alternative energy challenges.

False Alarms System Replacement

This adjustment includes the addition of \$90,750 in non-personnel expenditures and corresponding revenue in the Fire-Rescue Department for a replacement of the false alarm tracking and billing system. The Police Department conducted a request for proposal to bring a new alarm permitting system on-line in Fiscal Year 2025. This system will have better functionality and enhancements from the current system. The cost is shared between the Police and Fire-Rescue Departments and is fully cost recoverable through false alarm fees.

Membership Dues

This adjustment includes the addition of \$28,806 in non-personnel expenditures in the Office of Emergency Services for Unified Disaster Council (UDC) membership dues. The increase in UDC dues is attributed to the rising expenses associated with both staffing and the region's alert and warning system, which is managed by the County of San Diego's Office of Emergency Services. This increase is a contractual requirement as part of the Unified San Diego County Emergency Services Organization (USDCESO) joint powers agreement.

Personal Protective Equipment Advanced Cleaning

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Fire-Rescue Department for mandated advanced cleaning and repair of structural personal protective equipment. This meets Cal OSHA standards that require advanced cleaning of all structural PPE ensembles twice a year, and advanced inspections once per year by a certified Independent Service Provider.

Rental of Police Firearms Training Facility

This adjustment includes the addition of \$975,000 in non-personnel expenditures in the Police Department for the rental of a firearms training facility. The Department's only firearms training facility has been

General Fund Expenditures

decommissioned. This adjustment restores an addition that was included as a one-time adjustment in Fiscal Year 2024.

San Pasqual Fire Mitigation Support

This adjustment includes the addition of 3.00 Fire Engineers, 3.00 Fire Fighter 3s, and total expenditures of \$895,666 associated with an expansion of the Fast Response Squad in the San Pasqual Valley to support fire suppression and assist with emergency medical response.

Special Events Fire Prevention Support

This adjustment includes the addition of 1.00 Fire Prevention Inspector 2 and total expenditures of \$235,260 and corresponding revenue in the Fire-Rescue Department to process permits and conduct inspections for PETCO Park baseball games and special events. This position will also support shelter inspections, reviews, and permit-related work for homelessness services and programs.

Torrey Pines Fire Station Support

This adjustment includes the addition of 12.00 FTE positions and total expenditures of \$2.6 million in the Fire-Rescue Department to operate the new Torrey Pines Fire Station, which is scheduled to open in Fiscal Year 2025.

Stormwater

Time Schedule Order and Compliance Monitoring

This adjustment includes the addition of \$750,000 in non-personnel expenditures for the Stormwater Department to comply with water quality monitoring, pollution tracking and abatement, and regulatory reporting requirements in the Bacteria Total Maximum Daily Load (TMDL) Time Schedule Order (TSO) which was adopted in March 2024 by the Regional Water Quality Control Board (RWQCB). The TSO is needed to protect the City from Mandatory Minimum Penalties (MMPs).

Transportation

Central Asphalt Support

This adjustment includes the addition of 10.00 FTE positions and total expenditures of \$897,065 in the Transportation Department for asphalt repair. This partial Mill and Pave Crew would supplement the City's existing teams, ensuring productivity is better maintained across the City's current crews when facing personnel absences and equipment failures. Adding this partial crew would increase the number of street miles repaired by in-house crews from 4.7 to 7.5 miles annually; fill gaps on the overlay unfunded needs list; and address small segments next to other resurfacing projects to maximize upgrades in the right-of-way by providing continuity of road maintenance and repairs.

Pothole Repair Support

This adjustment includes a one-time addition of \$174,000 in non-personnel expenditures for the Transportation Department for a pothole repair vehicle.

Ready, Set, Grow San Diego Grant

This adjustment includes the addition of 5.00 FTE positions, total expenditures of \$816,233, and corresponding revenue in the Transportation Department. The program is reimbursable by a \$10.0 million grant from the U.S. Forest Service, which funds a tree planting and tree well-cutting program in historically underserved communities.

State Video Franchise Fees

This adjustment includes the addition of \$530,000 in non-personnel expenditures in the Transportation Department to be transferred to the Trench Cut Fees Fund for the inspection, trenching, cutting, or deterioration of the right-of-way, which will be credited against the Franchise Fee, instead of being paid to the fund by State Video Franchisees.

General Fund Expenditures

Street Division Management Support

This adjustment includes the addition of 1.00 Assistant Deputy Director for total expenditures of \$218,163 in the Transportation Department's Street Division. This position will provide support to pavement, pothole, resurfacing, and sidewalk repairs; and an increased ramp-up of work by City crews to ensure safety and mobility across the City.

Street Repair Support

The Adopted Budget includes the addition of 12.00 FTE positions, total expenditures of \$1.0 million, and corresponding revenue from the City's CIP Street Resurfacing Program to support road rehabilitation and mill and pave operations.

Urban Forestry Air Pollution Control District (APCD) Settlement

This adjustment includes one-time non-personnel expenditures of \$969,169 in the Transportation Department for tree planting to support a settlement agreement with the Air Pollution Control District. All tree activity will be prioritized in communities that face higher than average air pollution.

Waste and Recycling

Debris Assistance Program Support

This adjustment includes the addition of \$1.2 million in non-personnel expenditures to support the Environmental Services Department's Debris Assistance Program as an emergency response to the January 2024 storm event. This program allows for no-cost debris management services at eligible flooded properties.

Operational Efficiencies and Budget Reduction Proposals

The following is a summary of operational efficiencies and budget reduction proposals recommended in the Fiscal Year 2025 Adopted Budget. These proposals help balance the General Fund and total \$114.0 million.

Citywide Reductions

Benefits Consulting Services

This adjustment includes the reduction of \$270,000 in non-personnel expenditures associated with benefits consulting services that are planned to be incurred in the Risk Management Administration Fund going forward to avoid operational stop gaps. This cost will now be allocated citywide via the Risk Management Administration fringe benefit.

Executive Approval to Fill Vacancies

This citywide adjustment includes the reduction of \$4.5 million in the General Fund associated with the implementation of the Executive Approval to Fill Vacancies process, which is assumed to occur for the first half of the fiscal year.

One-Time use of Infrastructure Fund for Operations

The adjustment includes the one-time use of \$20.3 million associated with the Infrastructure contribution to offset eligible General Fund expenditures. This adjustment includes a one-time reduction of \$16.0 million in expenditures in the General Services, Stormwater, Citywide Program Expenditures, and Transportation Departments which will instead be supported by the Infrastructure Fund. Additionally, this adjustment includes \$4.3 million in reimbursements for services performed by the Transportation Department.

Preservation of Benefits

This adjustment includes the reduction of \$300,000 for the preservation of benefits in the Citywide Program Expenditures Department. This request will result in a budget of \$1.2 million, which is the estimated annual

General Fund Expenditures

expenditures related to compliance with Internal Revenue Service requirements to maintain the preservation of retiree benefits of San Diego City Employees' Retirement System plan members.

Sales Tax Consultant

This adjustment includes the reduction of \$190,000 related to sales tax consultant services in the Citywide Program Expenditures Department. The Fiscal Year 2025 projection for these services is estimated at \$370,000 based on activity in the current fiscal year.

Supplemental Cost of Living Adjustments

This adjustment includes the reduction of \$576,000 in the Citywide Program Expenditures Department associated with the pay-go costs for the continued funding of the Supplemental Cost of Living (COLA) adjustment to \$960,000 based on estimates provided by SDCERS.

Waive the General Fund Reserve Contributions

This reduction includes waiving the \$22.4 million contribution to meet the General Fund reserve target in Fiscal Year 2025. Of note, the Fiscal Year 2025 Adopted Budget assumes both the Fiscal Year 2024 and 2025 General Fund reserve contributions will be waived which would result in the delay of \$30.8 million total between the two fiscal years (\$8.4 million in Fiscal Year 2024 and \$22.4 million in Fiscal Year 2025). As a result, the total reserve is anticipated to remain at the current level of \$207.1 million, and the Reserve Policy percentage would drop to 11.82 percent when compared to the Reserve Policy target of 13.58 percent. For additional information, see the General Fund Reserves section of the Citywide Budget Overview.

Waive the Climate Equity Fund Transfer

This adjustment includes the suspension of the minimum annual allocation to the Climate Equity Fund (CEF)—which is \$8.5 million and represents ten percent of the total estimated annual General Fund revenue received from the gas and electric franchise fees. For additional information, see the Climate Equity Fund section of the Citywide Budget Overview.

Boards and Commissions

Executive Assistant Reduction

This adjustment includes the reduction of 1.00 Executive Assistant and total expenditures of \$107,981 in the Office of Boards and Commission. This position supports the Gang Commission, Human Relations Commission, and the Office of Boards and Commissions.

Reduction of Department Operating Expenditures

This adjustment includes the reduction of \$6,643 in non-personnel expenditures in the Office of Boards and Commissions for photocopying and print shop services, travel, cell phone operating costs, meetings, and other administrative costs.

City Attorney

Reduction of Personnel Expenditures

This adjustment includes the implementation of \$1.7 million in budgeted personnel expenditure savings in the Office of the City Attorney. The reduction of personnel expenditures will impact the critical functions tasked to the Office under the City Charter due to an expanding workload and escalating demand in all areas.

City Auditor

Reduction of Personnel Expenditures

This adjustment includes budgeted personnel expenditure savings of \$68,287 in the Office of the City Auditor. Based on historical trends, the Office has one or more vacancies during the fiscal year. The Office will commit to holding any vacancies in Fiscal Year 2025 to achieve targeted reductions.

General Fund Expenditures

City Clerk

Reduction of Personnel Expenditures

This adjustment includes budgeted personnel expenditure savings of \$151,784 in the Office of the City Clerk. The Office plans to maintain its vacancies in the following positions to meet this reduction target: 1.00 Associate Management Analyst, 1.00 Deputy City Clerk 1, and 0.33 Administrative Aide 2. The Deputy City Clerk 1 conducts research for California Public Records Act requests and the vacancy may decrease the public records request completion rate by 75 percent and impact Key Performance Indicator goals but not compliance with governing authority. The vacancy will also delay further efforts in the physical records digitization project. The Associate Management Analyst vacancy will impact efforts to enhance services through civic engagement programming. The Administrative Aide 2 position vacancy will impact the Archives section of the office, and the preparation of archival exhibits at City Hall.

City Planning

Operational Efficiency

This adjustment includes a reduction of \$312,526 in non-personnel expenditures in the City Planning Department, including \$150,000 that was previously budgeted for an agreement with the Coastal Commission, but was not sufficient to fund the agreement. The additional \$162,526 balance of the reduction is related to city services billed and is a result of efficiencies associated with the Department's restructure.

City Treasurer

Reduction of Administrative Support

This adjustment includes a reduction of 1.00 Executive Assistant and total expenditures of \$92,299 in the Office of the City Treasurer. The position's responsibilities and tasks have been redistributed among the remaining administrative team. The reduction is anticipated to have minimal impacts to service levels.

Reduction of Contract Costs

This adjustment includes the reduction of \$230,000 in contracts in the Office of the City Treasurer associated with terminating the Short-Term Residential Occupancy (STRO) compliance contract that provided the City with reports to identify non-compliant STRO hosts. If the City is able to obtain adequate, accurate ongoing reporting from hosting platforms, the impact should be minimal.

Reduction of Merchant Services Costs

This adjustment includes the reduction of non-personnel expenditures of \$50,000 in the Office of the City Treasurer for merchant services fees due to the implementation of a 2.95% surcharge for in-person credit card transactions, similar to credit card convenience fees paid by customers for online transactions.

Reduction of Security Services

This adjustment includes the one-time reduction of \$20,000 in non-personnel expenditures in the Office of the City Treasurer to align with the current cost of services.

Reduction of Supplies

This adjustment includes a reduction of \$18,970 in photocopy and office supply costs in the Office of the City Treasurer associated with the department maximizing the use of digital copies and hybrid work schedules. Minimum impacts to service levels are anticipated.

Reduction of Training and Office Supplies

This adjustment includes the one-time reduction of \$8,815 in training expenses in the Office of the City Treasurer due to staff attending local, more cost-effective trainings.

General Fund Expenditures

Reorganization of Department Operations

This adjustment includes the reclassification of 1.00 Financial Operations Manager to 1.00 Program Manager position and a total reduction of \$27,000 in the Office of the City Treasurer. The department evaluated operations and reorganized to improve operational efficiency and enhance service delivery and succession planning.

Commission on Police Practices

Reduction of Professional Services

This adjustment includes the reduction of \$44,836 in non-personnel expenditures in the Commission on Police Practices related to moving expenses. The Commission completed its move to the new office space in Fiscal Year 2024.

Communications

Reduction of Graphic Designer

This adjustment includes the reduction of 1.00 Graphic Designer and total expenditures of \$106,126 in the Communications Department. The position prepares, designs, and illustrates varied graphic arts projects related to citywide activities such as brochures, booklets, publications, displays, posters, digital art, and social media content.

Transfer of Expenditures to the PEG Fund

This adjustment includes a transfer of \$42,516 for various non-personnel expenditures in the Communications Department to the Public, Educational, and Government Access (PEG) Fund that will cover eligible contractual services, including those for social media engagement analytics, and technical services for constituent communications.

Compliance

Reduction of Personnel Expenditures

This adjustment includes \$113,722 in budgeted personnel expenditure savings in the Compliance Department associated with temporarily delaying the hiring of program staff when vacancies arise.

Council Administration and Council Districts

City Council

This adjustment includes the reduction of \$442,765 for all City Council Districts, or \$38,085 from each of the nine City Council office budgets, and \$100,000 from the Council Administration budget. Each Council office will determine how they will implement this reduction.

Department of Finance

Reduction of Internal Controls and Financial Planning Positions

This adjustment includes the reduction of 1.00 Finance Analyst 2 and 1.00 Program Coordinator and total expenditures of \$362,609 in the Department of Finance. The Finance Analyst 2 position supports the annual evaluation of the City's internal financial controls, scheduling the period post-monitoring tests, and overseeing the governance, risk, and compliance roles requests. The Program Coordinator supports the development of the Five-Year Financial Outlook, as well as the development and monitoring of the budget for the Major General Fund Revenues (including Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees).

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$142,876 in the Department of Finance for various non-personnel expenditures including office supplies, photocopy services, and print shop services. The reduction in supplies and photocopy services will align the department's budget with usage associated with the

General Fund Expenditures

department's transition to a hybrid/remote work model. The reduction in print shop services will cease the printing of hard-copy versions of the Proposed and Adopted Budgets.

Reduction of Training

This adjustment includes the one-time reduction of \$81,086 for training in the Department of Finance. The remaining budget includes \$20,000 for in-town training that will be utilized to ensure all staff obtain the required amount of training hours per department policy. As a result, the department may miss out on critical training opportunities that would allow staff to remain up to date on the changing governmental accounting, debt, and budgeting environment.

Department of Information Technology

PC Replacement Reduction

This adjustment includes a one-time reduction of \$250,000 in non-personnel expenditures associated with the PC replacement lease program.

Development Services

Reduction of Personnel and Non-Personnel Expenditures

This adjustment includes the reduction of 1.00 Zoning Investigator 2 and total expenditures of \$280,423 in the Development Services Department. These operational efficiencies are based on a thorough review of current operations and are not anticipated to impact the City's ability to maintain core services, programs, and regulatory obligations.

Economic Development

Operational Efficiency Budget Reduction

This adjustment includes the reduction of \$312,685 in the Economic Development Department for computer maintenance and contractual services with other agencies.

Reduction of Eviction Notice Registry

This adjustment includes the reduction of \$400,000 in non-personnel expenditures associated with the creation and administration of the Eviction Notice Registry.

Environmental Services

Organics Waste Containers

This adjustment includes the reduction of \$1.9 million in non-personnel expenditures for the assembly and distribution of organic waste containers and kitchen pails, which was completed in Fiscal Year 2024.

Refuse Disposal Fee Discount

This adjustment includes the reduction \$2.1 million in non-personnel expenditures associated with a one-time discount of \$7 per ton to City forces for refuse disposal fees. The General Fund typically disposes of 300,000 tons at the Miramar Landfill annually.

Fire-Rescue

Debt Financing Vehicle Purchases

This adjustment includes a one-time reduction of \$53,530 in non-personnel expenditures in the Fire-Rescue Department associated with vehicle purchases utilizing short-term debt under the City's Equipment and Vehicle Financing Program (EVFP) in place of purchasing vehicles in cash.

Dispatch Operations Support

This adjustment includes the addition of 1.00 Fire Dispatch Supervisor and 1.00 Fire Lead Dispatcher and associated reduction of 3.00 hourly Dispatcher positions for a total expenditure reduction of \$22,078 in the

General Fund Expenditures

Fire-Rescue Department. This adjustment converts hourly positions to two permanent positions. This conversion is needed to bolster emergency dispatching and training functions.

Reduction of One Fire Academy

This adjustment includes the reduction of one Fire Academy and 1.00 Training Logistics Firefighter, for a total expenditure reduction of \$710,809 in the Fire-Rescue Department. This reduction will result in two ongoing budgeted fire academies beginning in Fiscal Year 2025. As a result of significant improvements in filling vacancies, the Department anticipates to only need two academies to achieve full staffing levels in Fiscal Year 2025.

Reduction in Helicopter Staffing

This adjustment includes the reduction of \$857,250 in expenditures in the Fire-Rescue Department associated with a proposal to not staff a second helicopter for six months of the year. This reduction will result in fewer overtime and maintenance expenditures due to reduced flight hours. Staffing for the helicopter will continue to be funded during critical fire weather periods.

Reduction of Recruitment Support

This adjustment includes the reduction of 1.00 Fire Fighter 2 and total expenditures of \$160,353 in the Fire-Rescue Department which is dedicated to recruiting new employees to the Department. This reduction could result in fewer contacts and recruitment events, potentially diminishing the number of applicants and further reducing the diversity of the applicant pool.

Reduction of Wellness Support

This adjustment includes the reduction of 1.00 Cancer Health Coordinator (Fire Captain) and non-personnel expenditures for wellness services for total expenditure reduction of \$1.0 million. The Cancer Health Coordinator plays a pivotal role in researching cancer prevention within the fire service, leading to the formulation of guidance, policies, and training programs to mitigate cancer risks among department personnel. Additionally, the Wellness Program provides a comprehensive wellness exam annually for all sworn fire and permanent lifeguard personnel that will be reduced from an annual to bi-annual exam.

General Services

Contracts and Supplies Reduction

This adjustment reflects the reduction of \$538,369 in supplies and contracts in the General Services Department. This adjustment will reduce the non-personnel expenditure budget for the maintenance of city-wide facilities and could lead to deferred maintenance and costlier repairs in the future.

Homelessness Strategies & Solutions

Affordable Housing Fund Utilization

This adjustment includes the one-time reallocation of \$8.0 million in non-personnel expenditures in the Homelessness Strategies and Solutions Department associated with the one-time use of the Affordable Housing Fund to support homelessness programs and services. The Affordable Housing Fund is anticipated to support the Serial Inebriate Program; the Bridge Shelters at 16th & Newton, 17th & Imperial, and Golden Hall; the Women's Shelter; and the Family Non-Congregate Shelter, which will allow the General Fund to support other City priorities.

HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) Utilization

This adjustment includes the one-time reallocation of \$240,342 in non-personnel expenditures from Homelessness Strategies and Solutions Department associated with the use of HOME-ARP funding. The HOME-ARP funding is proposed to support the Downtown Coordinated Street Outreach Program so the General Fund can support other City priorities.

General Fund Expenditures

Low Income Housing Lease Revenue Fund Utilization

This adjustment includes a one-time reduction of \$834,176 in non-personnel expenditures related to bridge shelter operations. To support other homelessness and equity-related needs in the General Fund, this adjustment recommends the one-time reduction of General Fund budget for the bridge shelters and requests the Housing Commission and Housing Authority use the Low-Income Housing Lease Revenue Fund to support these expenditures on a one-time basis instead. The San Diego Housing Commission is the delegated authority to approve expenditures from this fund.

Permanent Local Housing Allocation (PLHA) Utilization

This adjustment includes the reallocation of one-time non-personnel expenditures of \$2.3 million associated with the use of one-time PLHA program funding, instead of the General Fund, to support the Housing Instability Prevention Program (HIPP). HIPP helps pay rent and other housing-related expenses for 300 families in the City of San Diego with low income and unstable housing situations (e.g., those facing eviction for nonpayment of rent).

Human Resources

Reduction of Citywide Employee Training and Recruitment

This adjustment includes the reduction of \$216,601 in contractual expenditures in the Human Resources Department, including:

- Elimination of the Citywide Management Academy
- Reductions to the Recruiting and Compensation Program, which the department uses to proactively recruit for positions, post positions on recruitment and early talent sourcing sites, and perform compensation market analysis
- Reduction in travel and training for Human Resources Department staff to stay current on employment laws and industry best practices.

Library

Consolidation Of Positions

This adjustment includes the reduction of \$166,475 associated with the consolidation of various positions in the Library Department. The adjustments are as follows:

- Consolidation of four 0.50 FTE Library Assistant positions at the Central Library branch into 2.00 FTE positions.
- Consolidation of two 0.50 FTE San Diego Read Library Assistants into 1.00 FTE position. This will help with retention, staffing and recruitment.
- Consolidation of four 0.50 Library Assistant positions at the Pacific Highlands Library branch into 2.00 FTE positions.
- Consolidation of two 0.50 Library Assistant positions at the San Carlos Library branch into 1.00 FTE position.
- Consolidation of two 0.50 Library Assistant positions at the Scripps Miramar Library branch into 1.00 FTE position.

Personnel Expenditures

This adjustment includes the reduction of 10.50 FTE positions for total reduction of \$862,615 in the Library Department. The reductions are anticipated to impact shift coverage, book deliveries, unpacking of new deliveries, and delay the shelving and organizing of library materials.

Printing Services

This adjustment includes a reduction of \$17,000 in non-personnel expenditures in the Library Department for the Printing Services Contract. In Fiscal Year 2024, the Library Department started a contract with a new

General Fund Expenditures

printing provider for the public's printing needs. The contract will cost less annually while also providing new features and efficiencies. This adjustment includes a reduction of \$100,000 in associated revenue.

Public Personal Computer Replacement

This adjustment includes a one-time reduction of \$200,000 in non-personnel expenditures in the Library Department associated with a delay in the replacement of computers used by members of the public. The one-time reduction will further delay the replacement of the Department's aging personal computers and may result in fewer computers being available for use by members of the public.

Reduction of Non-Personnel Expenditures

This adjustment includes a reduction of \$144,295 for meeting refreshments, transportation allowance, print shop services, tree trimming, office supplies, and staff training.

Security Services

This adjustment includes a reduction of \$65,000 for security services at the Central Library. Security needs will continue to be assessed and adjusted based on incident reports and results of the security assessment, which is estimated to be completed in calendar year 2024.

Vacancy Savings

This adjustment includes the reduction of \$260,922 in personnel expenditures in the Library Department associated with holding positions vacant.

Window Washing Services

This adjustment includes a one-time reduction of \$221,000 in non-personnel expenditures in the Library Department to support window washing services at the Central Library.

Office of Emergency Services

Non-Personnel Expenditures Reduction

Reduction of \$81,074 in non-personnel expenditures in the Office of Emergency Services. The reductions include supplies, contracts and services, information technology, energy and utilities, and other expenses, and will significantly reduce the Office's discretionary budget to support emergency operations. This reduction will remove all Emergency Operations Center (EOC) contingency funding, impacting both Emergency Operations Center (EOC) maintenance and necessary supplies during an EOC activation.

Office of the Chief Operating Officer

Office of Child and Youth Success

This adjustment includes the reduction of \$50,000 in contractual services in the Office of Child and Youth Success. This reduction impacts college readiness workshops for youth, career readiness workshops for young women of color, and community outreach and focus groups for youth.

Reduction of the Office of Immigrant Affairs

This adjustment includes the reduction of 3.00 FTE positions and total expenditures of \$563,860 in the Office of the Chief Operating Officer associated with the Office of Immigrant Affairs. This adjustment eliminates the Office of Immigrant Affairs.

Reduction in Support for Special Projects

This adjustment includes the reduction of 0.17 Assistant Chief Operating Officer - Hourly and total expenditures of \$83,689 in the Office of the Chief Operating Officer associated with special projects, reducing the hours of this position by half.

General Fund Expenditures

Office of the IBA

Reduction of Discretionary Non-Personnel Expenditures

This adjustment includes the reduction of \$55,004 in non-personnel expenditures in the Office of the Independent Budget Analyst for discretionary items such as postage, office supplies, training and related travel expenses, and professional services contracts. This reduction is not anticipated to have an impact on the office's service levels or key performance indicators as the office will continue to rely on electronic mail, remote options for training, and limit supply purchases to critical items.

Parks and Recreation Department

After School Program

This adjustment includes the reduction of 1.50 FTE positions and associated non-personnel expenditures for a total reduction of \$145,664 in the Parks and Recreation Department due to the elimination of specialized After School and Teen Center Programs at two sites for children and pre-teens. This will eliminate any formal programs, activities, and special events. General programming at the recreation centers will be modified to include as many children and/or teens as possible in lieu of the specialized after school programs.

Alignment of Water Budget

This adjustment includes a one-time reduction of \$724,000 in non-personnel expenditures in the Parks and Recreation Department to align the water budget, which was under budget in Fiscal Year 2024 due to increased rainfall, with actual Fiscal Year 2024 expenses.

Brush Management

This adjustment includes a reduction of 2.00 Grounds Maintenance Worker 1 - Hourly positions for total expenditures of \$95,267 in the Parks and Recreation Department. This reduction will impact enhanced waste removal and trail maintenance within open space parks and preserves.

Citywide Park Maintenance

This adjustment includes a reduction of 1.00 Equipment Operator 1 and total expenditures of \$85,261 in the Parks and Recreation Department associated with the Turf Maintenance Unit. This reduction will result in delays to turf renovations, turf aerification schedules, and fertilizer application; in some instances, overtime will be required to complete time sensitive projects.

Sanitation in the Right-of-Way

This adjustment includes the reduction of \$948,968 in non-personnel expenditures in the Parks and Recreation Department associated with eight portable restrooms Downtown and eleven handwashing stations Citywide. The budget was previously added to the Parks and Recreation Department and is now supported by the Homelessness Strategies and Solutions Department.

Support Staff Reduction

This adjustment includes the reduction of 1.00 Equipment Technician 1 and 1.00 Grounds Maintenance Worker 2 and total expenditures of \$155,391 in the Parks and Recreation Department that support Citywide Irrigation and Community Parks 1, respectively.

Performance and Analytics

Performance Dashboard/Open Budget Tool Reduction

This adjustment includes the reduction of \$100,000 in expenditures in the Performance and Analytics Department associated with the support of the online performance dashboard and open budget tool, which further the City's transparency initiatives and open data efforts.

General Fund Expenditures

Reduction of Personnel Expenditures

This adjustment includes the reduction of \$105,813 in personnel expenditures in the Performance and Analytics Department by temporarily delaying the hiring of staff when vacancies arise.

Personnel

Personnel Efficiencies

This adjustment includes budgeted personnel expenditure savings of \$291,205 in the Personnel Department associated with holding the following positions vacant: 1.00 Personnel Analyst, 1.00 Associate Personnel Analyst, and 1.00 Office Support Specialist.

Police

Extension of Shift

This adjustment includes the reduction of \$5.3 million in overtime expenditures in the Police Department associated with extension of shift and patrol staffing backfill overtime. This reduction will be realized through enhanced oversight from Commanding Officers that will ensure extension of shift overtime and patrol staffing backfill is only approved when absolutely necessary. Through this control, the department expects overtime to decrease; however, in the case of major events that may negatively impact the City's strategic objective of safe and livable neighborhoods, the department will respond in a manner expected from the public.

Fuel Operational Efficiency

This adjustment includes the reduction of \$753,593 in non-personnel expenditures in the Police Department for fuel savings associated with an operational change of having two officers per vehicle as opposed to one. The service level impact of two officer units is a reduction in the number of available units to answer calls for service. This will also decrease the visibility of police vehicles in the community. Calls for service times may increase due to the elimination of one officer units that handle lower priority calls.

Police Investigative Service Officers

This adjustment includes the reduction of 5.00 Police Investigative Service Officers (PISOs) and total expenditures of \$414,970 in the Police Department. The PISOs augment sworn patrol and investigative personnel, and assist sworn officers in various duties. This will increase the work performed by sworn officers and will either take a sworn officer out of the field or cause a delay if a sworn officer is responding to higher priority calls for service.

Shared Mobility Enforcement

This adjustment includes the reduction of \$149,352 in overtime expenditures related to shared mobility device enforcement. This funding will remove overtime details, and specialized enforcement related to shared mobility devices. This addition was previously supported by revenue from the regulation of mobility devices; however, the program has seen a significant reduction in fees/revenue, participation, and shared mobility devices citywide.

Sworn Police Academies

This adjustment includes the reduction of 13.00 Police Recruits per academy, for each of the four academies a year, for a total expenditure reduction of \$3.9 million in the Police Department. Police academies are currently budgeted at 43 Police Recruits per academy and this reduction will decrease the budgeted number to 30 Police Recruits. This reduction will impact the department's sworn staffing goals.

Public Utilities

Recreation Programming

This adjustment includes the reduction of \$59,475 in non-personnel expenditures in the Public Utilities Department for the reservoir recreation program.

General Fund Expenditures

Purchasing & Contracting

Reduction of Consulting Services

This adjustment includes the reduction of \$600,000 in the Purchasing & Contracting Department for consulting contract expenditures that were brought in-house. No operational impacts are expected.

Race and Equity

Elimination of Cannabis Social Equity Program

Reduction of 1.00 Program Coordinator, 1.00 Community Development Specialist 4 and 1.00 Senior Management Analyst for a total reduction of \$418,661 in the Department of Race and Equity to eliminate the Cannabis Social Equity Program.

Reduction of Community Grants

This adjustment includes a reduction of \$31,411 in non-personnel expenditures in the Department of Race and Equity for grants to community-based organizations. These grants expand the City's reach in race and equity training and programming.

Real Estate & Airport Management Division – Economic Development Department

Reduction of Services

This adjustment includes a reduction of \$158,334 in non-personnel expenditures in the Real Estate & Airport Management Division of the Economic Development Department for technical and city services contracts. The department does not foresee any service level impacts associated with this reduction.

Space Planning Services

This adjustment includes a reduction of \$150,000 in non-personnel expenditures in the Real Estate & Airport Management Division of the Economic Development Department pertaining to downtown office space analysis.

Stormwater

Miscellaneous Reductions

This adjustment includes the reduction of \$1.2 million in non-personnel expenditures in the Stormwater Department associated with travel, training, and as-needed engineering and public education consultants.

Sustainability & Mobility

Contract Reductions

This adjustment includes the reduction of \$467,525 in non-personnel expenditures in the Sustainability and Mobility Department for a decrease related to Climate Action Plan monitoring software, the SWEEP contract associated with removing mobility devices in the right-of-way, and Bicycle Master Plan development. There are no expected service level impacts due to these reductions.

Reduction of Climate Action Plan Support

This adjustment includes the reduction of \$50,000 in non-personnel expenditures in the Sustainability and Mobility Department to support the City's de-carbonization efforts related to the Climate Action Plan. This contract provides technical and outreach/engagement support for the development of the building decarbonization strategy.

Reduction of Complete Streets Design

This adjustment includes the reduction of \$250,000 in non-personnel expenditures in the Sustainability and Mobility Department associated with the Complete Streets Design Guidelines. This contract uses consultant services for the development of Complete Streets Design Guidelines that could include, but are not limited

General Fund Expenditures

to, improvements relating to pedestrian and bicycle facilities, such as pedestrian promenades, paseos, plazas, public spaces, alley activation, and different types of barriers to consider in the implementation of separated and protected bikeways, as well as street lighting, transit stops, utilities, landscaping, and signage.

Zero Emissions Vehicles Implementation

This adjustment includes the reduction of \$35,000 in non-personnel expenditures in the Sustainability and Mobility Department for implementation of the Zero Emissions Vehicle Strategy consultant support.

Transportation

Reduction of Traffic Signal Cabinet Installation

This adjustment includes the reduction of \$700,000 in non-personnel expenditures in the Transportation Department that will decrease the replacement of traffic signal cabinets and service meter pedestals by half from approximately 160 cabinets to 80 cabinets per year.

Reduction of Tree Planting

This adjustment includes the reduction of \$562,000 in non-personnel expenditures in the Transportation Department for tree planting, which will impact events such as Free Tree SD and Arbor Day, and the planting of approximately 1,000 trees citywide.

One-Time Resources and Uses

The Fiscal Year 2025 Adopted Budget includes \$222.1 million in one-time resources as displayed in **Table 5 – Fiscal Year 2025 One-Time Resources**. This compares to approximately \$18.3 million in one-time uses as displayed in **Table 6 – Fiscal Year 2025 One-Time Uses**.

Table 5 - Fiscal Year 2025 One-Time Resources

One-Time Resources	Amount
Use of Excess Equity	\$84,444,903
Delay General Fund Reserve Contribution	22,410,549
Use of Infrastructure Fund for General Fund Operating Expenditures	20,262,331
Waiver of the Climate Equity Fund Contribution	8,469,702
Affordable Housing Fund Support for Homelessness Programs	8,000,000
Short-Term Residential Occupancy Licensing Fees	6,254,000
Employ & Empower Intern Program Grant Revenue	6,214,194
Emergency Medical Services Transfer	6,064,807
Waiver of the Transfer to the Bridge to Home Program	5,847,660
Civil Penalty Fund - Use of Fund Balance	5,824,000
Internal Service Funds - Use of Fund Balance	5,816,003
Energy Independence Fund - Use of Fund Balance and Waive Contribution	5,515,741
Transient Occupancy Tax Fund - Use of Fund Balance	5,016,170
Executive Approval to Fill Vacancies Process - Budgeted Personnel Expenditure Savings	4,493,948
Sycamore Facility Franchise Fee Revenue	4,300,000
Environmental Growth Fund Reimbursements	3,920,392
Transaction Fee Revenue from Sale of Hilton La Jolla Torrey Pines	3,300,000
TransNet Revenue	2,346,863
Grant Reimbursements	2,282,403

General Fund Expenditures

One-Time Resources	Amount
Use of Permanent Local Housing Allocation (PLHA) Program Funding	2,250,000
General Fund Discount on Refuse Disposal Fees	2,100,000
Budgeted Personnel Expenditures Savings for New Positions	1,575,432
Concourse & Parking Garage Fund - Use of Fund Balance	1,395,631
COVID-19 FEMA Reimbursements	1,309,396
Delay Workers' Compensation Reserve Contribution	1,005,253
Community Development Block Grant Revenue	910,000
Use of Low-Income Housing Lease Revenue	834,176
Use of HOME - American Rescue Plan Act Funds	240,342
Opioid Settlement Revenue	197,000
Project Labor Agreement Reimbursements	102,000
False Alarm Revenue	90,750
Special Events Revenue	53,530
Annualization of Wayfinding Kiosk Revenue	(771,109)
Total	\$ 222,076,067

Table 6 - Fiscal Year 2025 One-Time Uses

One-Time Uses	Amount
Portable Restrooms	\$3,710,000
Continued Homeless Shelter Operations	1,456,921
Start-Up Costs for 1,000 Beds and Safe Parking Program	1,249,265
Transfer to the Capital Improvements Program - San Carlos Library	1,200,000
Debris Assistance Program	1,200,000
Termination Pay for City Employees	1,175,438
Multi-Disciplinary Outreach Program	1,100,000
Small Business Enhancement Program	1,061,000
Youth Care Development Drop-In Pilot	1,002,000
Transfer to the Capital Improvements Program - Jeremy Henwood Park	1,000,000
Tree Services related to Urban Forestry Air Pollution Control District Settlement	969,169
Eviction Prevention Program	962,573
Community Projects, Programs, and Services	900,000
SD Access for All	784,000
Bacteria TMDL Time Schedule Order	750,000
Business Cooperation Program Rebate	690,000
Day Center Improvements	660,933
Chollas Yard Parking Expansion	453,506
Project Labor Agreements	400,000
Family Shelter Operating Costs	315,000
Library Materials	230,000
Parks and Recreation New Supplies and Equipment	208,002
Library Donation Match	200,000
Pothole Repair Vehicle	174,000
Transfer to the Capital Improvements Program - UTC Streetlights	150,000

General Fund Expenditures

One-Time Uses	Amount
General Benefits for Maintenance Assessment Districts	144,622
Support for Your Safe Place – A Family Justice Center	96,000
False Alarm Tracking and Billing System Replacement	90,750
Non-Personnel Expenditures for New Positions	55,910
Software to Support Central Asphalt Team	47,950
Recreational Programming Support	10,000
Annualization of Independent Legal Counsel	(90,000)
Reduction of Window Washing at Central Library	(221,000)
Reduction of Tree Planting Services	(562,000)
Reduction in Traffic Signal Cabinet Supplies	(700,000)
Reduction of Water Services	(724,000)
Reduction in Second Helicopter Overtime and Maintenance	(850,000)
Other Budget Reduction Proposals	(958,626)
Total	\$18,341,413

The information shown in the table above reflects that there is \$203.7 million more in one-time resources than uses, which is indicative of the General Fund's significant structural budget deficit. Addressing this issue will require reevaluating current expenditure patterns and exploring new and enhanced sources of revenue. As discussed in the Other Fiscal Considerations section of the Citywide Budget Overview, there are ballot measures that could significantly impact the City's budgetary landscape. These include:

- Amendment of the People's Ordinance, which allows the City to charge for waste collection. This measure was approved by voters, but will take time to implement;
- Measure C, an initiative that raises transient occupancy tax in San Diego, which is still in litigation; and
- A sales tax ballot measure that will be considered on the November 2024 ballot.

Significant investments are needed to rebuild and properly maintain essential infrastructure like our stormwater systems and roads, and to provide vital services that our residents depend on daily. It will be important to address the City's financial challenges through additional ongoing revenue or other means, to provide services that are expected from residents and make necessary investments in City infrastructure. The City will continue to monitor revenues during Fiscal Year 2025 and will continue to address structural budget shortfalls during next year's budget process and beyond.

FISCAL YEAR
2025

Volume 1
Fiscal Policies

**ADOPTED
BUDGET**

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Fiscal Policies

The City of San Diego has established fiscal policies through the [City Charter](#) and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget, and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The [Government Finance Officers Association](#) (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies that clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place to guide fiscal decision-making. The City's fiscal policies are reviewed regularly to improve fiscal transparency and improve the fiscal strength of the City.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority (Appropriation Ordinance)

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2023 and continues to present an examination of the City's baseline fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the budget and has served as the basis for the City's strategic long-term fiscal decision-making. The Outlook continues to communicate and outline the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City by comparing year-to-date actual revenues and expenditures to budgeted amounts.

Additionally, the Department of Finance (DoF) provides the City Council with budget monitoring reports forecasting the end-of-year financial status and position of the City in relation to the current budget, the annual spending plan established at the onset of each fiscal year, and the status of reserves. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenditures may be included.

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During the fiscal year, after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the

Fiscal Policies

Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Budget Policy

(Council Policy 000-02)

The City adopted a Budget Policy in March 1962, which was last amended by the City Council on July 11, 2022, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB).

Balanced Budget

(Charter Section 69)

The budget, as proposed by the Mayor and as adopted by the City Council, shall be balanced such that proposed expenditures shall not exceed projected revenues and any other sources to balance the budget. A summary outlining the figures of the budget, that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase or decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions or deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net pension liability, are budgeted on the modified accrual basis of accounting. The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, which was last amended by the City Council on July 1, 2023, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Per the updated CPPS Policy:

- Each year, the Mayor shall include in the Mayor's proposed budget any aggregated, proposed appropriation for City Council Office CPPS fund allocations as a department expenditure.

Fiscal Policies

- The actual appropriation shall be included in the City's annual budget as approved by the City Council.
- The total amount of funding budgeted for annual City Council Office CPPS fund allocations shall be distributed evenly amongst the City Council Offices.
- Upon a Councilmember's request to the Department of Finance, a City Council Office may supplement its annual CPPS fund allocation with estimated non-personnel savings related to the administration of the City Council Office within the current fiscal year.

Unexpended CPPS appropriations shall be returned to the General Fund at the end of the fiscal year and shall not be carried forward to the following fiscal year.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007, and last amended by the City Council on December 16, 2022. This policy's goal is to establish a capital planning prioritization process to optimize the use of available resources for projects, and guide an objective methodology used to produce equal and equitable outcomes. As noted in the policy, the prioritization of CIP projects should consider legal mandates, as well as social, economic, and geographic factors to prioritize structurally excluded communities, and eliminate disparities.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program (CIP) Transparency Policy was adopted on April 5, 2012, and last amended by the City Council on September 22, 2022. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, reports, and updates to the City's website.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

Charter Section 77, Proceeds of Sale of City-Owned Real Property, was adopted in April 1941 and last amended by voters in June 2016. This Charter section establishes that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory, and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Policy

(City Debt Policy)

The City adopted a Debt Policy in November 2007, which was last amended by the City Council in June 2023. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

Fiscal Policies

The Debt Policy establishes guidelines to address the following: purpose and needs for financing; credit ratings; types of financing instruments; debt affordability; structure and term of City indebtedness; method of issuance and sale; financing team roles and selection process; refunding of City indebtedness; and post-issuance compliance and administration. The Debt Policy addresses various debt instruments issued by the City typically using joint Powers Authorities, including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems, and Commercial Paper Notes. The Debt Policy also addresses debt issued by the City's various Related Entities, including the former Redevelopment Agency (and Successor Agency), Community Facilities Districts (CFDs), Assessment Districts (ADs), and the Tobacco Settlement Revenue Corporation.

Appendices to the Policy include specific policies for Special Districts, which provide uniform guidelines for CFD and AD formation and financing. The Debt Policy appendix also includes Council Policy 800-14 "Prioritizing CIP Projects"; a list of Related Entities; a description of basic legal documents; a glossary of common terms; and the City's Disclosure Practices Controls and Procedures.

Infrastructure Fund

(Charter Section 77.1)

Charter Section 77.1, which established the Infrastructure Fund, was approved by voters in June 2016. This Charter section requires the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year or for the remainder of a fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – the amount by which the pension cost in the proposed budget for each fiscal year is lower than the pension cost in the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Investment Policy

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The current Investment Policy was effective on January 1, 2024.

Reserve Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002, which was last amended by the City Council on December 16, 2022. The Policy documents the City's approach to establishing and maintaining strong reserves across the spectrum of City operations, including General Fund, risk management, and enterprise operations. The Reserve Policy also includes a Pension Payment Stabilization Reserve. The City's Reserve Policy serves as a policy framework to deploy City resources to meet the City's financial commitments and address unexpected future events in a fiscally prudent manner.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2030. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time. Total General Fund Reserves consist of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent by June 30, 2028, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2030. The reserve amounts shall be based on the percent target level multiplied by the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Annual Comprehensive Financial Report.

Total General Fund Reserves will be based on, and reconciled to, the fund balance of the General Fund. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve will be maintained for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council, when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not to serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is an unassigned fund balance that is not otherwise designated as General Fund Reserves and is available for appropriation. Excess Equity most commonly results from a non-recurring source of revenue. Consistent with the City Council Budget Policy (Council Policy 000-02) and the use of one-time and

Fiscal Policies

ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall impacting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve (Pension Reserve)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur, and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

The City will maintain reserves equal to 100 percent of the value of outstanding long-term disability claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

The City charges a range of fees for services provided to residents and businesses, such as fees for recreational services, inspections and permits, use of City property, and other services. The User Fee Policy establishes the method for setting up these types of fees, and the extent to which they cover the cost of the services provided, as recommended by the Government Finance Officers Association (GFOA), National Advisory Council on State and Local Budgeting (NACSLB), and Federal Government Office of Management and Budget (Circular A-87).

The User Fee Policy (Council Policy 100-05), which was last amended by the City Council on December 20, 2022, requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the current Policy, a comprehensive user fee study and review of the Policy shall be conducted every three to five years. The City completed a comprehensive study of General Fund user fees during Fiscal Year 2022 which were implemented in Fiscal Year 2023.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 1
Performance Management

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities, while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, operating principles, priorities, and outcomes. These efforts help optimize operations to serve City residents, visitors, and communities in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The operating principles form the foundation on which City employees perform work. Priority areas are broad topics of focus for the organization. Outcomes define the intended change in the lives of individuals, families, organizations, or communities to be accomplished through the implementation of the Strategic Plan.

The current City Strategic Plan is designed to be evaluated annually. It provides the framework for City employees' activities and gives departments the foundation necessary to develop more detailed tactical plans.

City staff and residents can follow the progress of the City Strategic Plan, with regularly updated metrics, on the City's Strategic Plan Dashboard website (performance.sandiego.gov).

Tactical Equity Plans

In Fiscal Year 2024, city management created Tactical Equity Plans (TEPs) to combine two organizationally mandated processes: tactical planning (business planning) and equity action planning. Together, these processes enhance each department's capability to think through the necessary operational, policy, program, and budget conditions needed to create equal and equitable outcomes for City services. TEPs contain a department's mission, vision, goals, objectives, and key performance indicators (KPIs), which are published for each department in Volume II of the annual budget document.

The City of San Diego's Key Performance Indicator dashboard (performance.sandiego.gov/budget) provides interactive tables and graphics to visualize performance measures (i.e., KPIs). The performance measures are organized to align with the City Strategic Plan and include department-level KPIs categorized by the City Strategic Plan goals and objectives. The current KPIs for each department can be found in their respective budget pages in Volume II of the Budget document.



Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

City Strategic Plan

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.



Performance Management

Priority Areas and Outcomes

To set a clear vision for the City, the City Strategic Plan outlines five key priority areas to help drive City operations, as well as outcomes and expected results that further define the required changes necessary for success.

The City Strategic Plan contains the following priority areas and outcomes:

Create Homes for All of Us

Ensuring every San Diegan has access to secure, affordable housing.

- San Diegans benefit from a diversity of different housing types, with homes that are affordable to everyone in all communities.
- The City helps San Diegans find ways to build housing cheaper, faster, and easier.
- San Diegans live in vibrant communities with healthy homes and access to opportunity.
- San Diegans experiencing homelessness have access to long-term housing with supportive services.
- San Diego's unsheltered residents are quickly placed in stable housing options.

Protect & Enrich Every Neighborhood

Connecting communities to safe public spaces that offer opportunities to learn, grow, and thrive.

- San Diegans, in all communities, are connected to neighborhood assets that anchor community life, foster interaction, and promote well-being.
- Every San Diegan has access to arts and culture opportunities on their own terms. Visitors can discover and experience local culture.
- San Diegans benefit from accessible, convenient, safe, and comfortable recreational spaces in their communities.
- San Diegans have equitable access to a network of libraries, including robust digital services and programming, that are tailored to local needs and interests.
- San Diegans benefit from public safety services that encompass the diverse needs of residents and communities.

Advance Mobility & Infrastructure

Offering high-quality infrastructure and mobility options that are efficient, safe, and convenient.

- San Diegans in all communities, of all ages and abilities, can efficiently get from point A to point B with mobility options that are safe, affordable, and sustainable.
- San Diegans travel on high-quality infrastructure that creates safe and comfortable spaces for people to walk, roll, ride, or drive.

Champion Sustainability

Creating livable, sustainable communities for all San Diegans, now and in the future.

- San Diegans have equitable access to high-quality, healthy, preserved open spaces.
- The City of San Diego provides a built environment that best sustains our natural environment and public health.
- A resilient San Diego that can adapt to, recover from, and thrive under changing climate conditions.
- San Diegans benefit from diligent, innovative waste management.
- The City of San Diego leads by example with zero emission vehicles, net zero emission facilities, and resilient and efficient delivery of services.

Performance Management

Foster Regional Prosperity

Promoting economic growth and opportunity in every community, for every San Diegan.

- San Diego residents and businesses are supported by a strong local economy, with well-paying jobs, economic activity, and opportunities in every community.
- San Diego businesses benefit from programs and funding opportunities that are accessible and equitably distributed.
- San Diegans have economic opportunity from relations with Mexico as a binational trade partner.
- The San Diego region benefits from a thriving, skilled, and educated workforce capable of tackling the challenges and opportunities of tomorrow.
- San Diegans benefit from a passionate, engaged City workforce that provides the highest level of customer service and represents the San Diego community.
- City employees enjoy a culture of great leadership, appreciation, and acknowledgement, with opportunities for learning and development.
- The City provides a clear, unified pathway for career growth and development.

Strategic Goals & KPIs

In addition to specific priority areas and outcomes outlined in the City Strategic Plan, certain key areas have been identified as both critical for the accomplishment of the City's goals and are highly collaborative in nature. These goal areas are distinct from other strategic objectives as they rise above the control of a single department and, therefore, require a coordinated effort across multiple departments and stakeholders. Highlighting these goal areas separately is intended to emphasize their significance and enhance coordination and accountability in achieving desired outcomes.

These goals are aligned with the priority areas and outcomes identified in the City Strategic Plan and go beyond its general objectives to focus on specific, key operating areas. By addressing these combined topical areas, the City can more effectively address complex challenges and enhance the overall quality of services provided to San Diegans.

To measure progress and ensure accountability, Key Performance Indicators (KPIs) are currently being established for these goal areas. These KPIs will serve as quantifiable metrics to assess the effectiveness of the City's efforts and tracks progress towards achieving the desired outcomes. By monitoring these KPIs above the department-level, the City will be able to identify strengths and areas for improvement, as well as make informed decisions to drive continuous progress.

Citywide Key Performance Indicators

As the City continues to shift to a focus on these highly collaborative areas, Citywide KPIs will be identified to determine progress in each goal area. While specific metrics and performance data for these Citywide KPIs are currently unavailable, performance data is expected to be made available in future iterations of the annual budget document.

FISCAL YEAR
2025

Volume 1
Debt Obligations

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's needs include projects that address life, safety, regulatory requirements, and legally mandated needs, or could impact the core operation of a critical facility or asset, as well as others that can improve the quality of life of residents. Close coordination of capital planning and debt planning ensures that maximum benefits are achieved with limited capital funds. Reliance on short-term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

City of San Diego's Outstanding Debt Obligations¹

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the lease payments that are due and payable during each Fiscal Year (FY) the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues of the City.

Other Outstanding Debt Obligations

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal Water Infrastructure Finance and Innovation Act (WIFIA) programs make low-cost, long-term loans available to local agencies to fund certain public clean water and economic development infrastructure projects. The City is utilizing, or has applied for, SRF funding for various water, wastewater, and stormwater system projects. The City has secured WIFIA loans to finance the Water Utility portion of Phase I of the Pure Water Program and critical stormwater infrastructure improvements. Additionally, the City has secured a California Infrastructure and Economic Development Bank (I-Bank) loan to finance the City's organics processing facility.

California Energy Resources Conservation and Development Commission (CEC) Loans are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

¹Does not reflect debt obligations of City related entities (examples include City as the Successor Agency to the Redevelopment Agency, Community Facilities Districts, or Assessment Districts). See the City's FY 2023 Annual Comprehensive Financial Report for a complete list of outstanding liabilities of the City and its related entities.

Debt Obligations

Capital Leases are utilized by the City to finance various essential equipment and projects via lease-to-own or lease purchase agreements.

- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten years and are based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) projects and equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects.

Short-term Interim Financings

Commercial Paper Notes provide an as-needed interim borrowing tool to meet the cash flow needs of capital improvement projects. They are issued on a short-term basis as capital spending occurs. Notes for the Water and General Fund Lease Revenue Commercial Paper Notes Program mature up to 270 days from issuance and hold short-term rates of interest. Commercial Paper obligations are refinanced with long-term bonds.

- Water Revenue Commercial Paper Notes Program: In 2017, the City established a Water Revenue Commercial Paper Notes Program to finance Water Utility capital projects. Program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Lease Revenue Commercial Paper Notes Program: In 2018, the City established a General Fund Lease Revenue Commercial Paper Notes Program. This program finances General Fund capital expenditures, including infrastructure projects and purchases of equipment and vehicles. The General Fund pays program costs and issuance expenses.

Revolving Credit Loans are currently used by the City's Wastewater Utility to provide as-needed liquidity while the City awaits reimbursement from SRF loans related to the Wastewater Utility's Pure Water expenditures.

Table 1: General Fund Credit Ratings as of June 2024 shows the Issuer Credit Ratings and credit ratings on outstanding General Fund Lease Revenue Bonds and the WIFIA loan.

Table 1: General Fund Credit Ratings as of June 2024

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Issuer Credit Rating	AA+	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds and WIFIA Loan ²	AA	Not Rated	AA-
Outlook	Stable	--	Stable

² Only Fitch Ratings rates the WIFIA loan.

Table 2: Summary of General Fund Debt Obligations summarizes the City's projected outstanding General Fund debt obligations, as of June 30, 2024, and the projected debt/lease payments for each outstanding issuance for Fiscal Year 2025.

Table 2: Summary of General Fund Debt Obligations³

		Principal Outstanding 6/30/2024	FY 2025 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Notes Obligations					
Lease Revenue Bonds					
2012B	Fire & Life Safety Refunding Bonds ⁴	\$9,475,000	\$0	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds ⁴	\$26,920,000	\$0	FY 2043	General Fund

Debt Obligations

		Principal Outstanding 6/30/2024	FY 2025 Debt/Lease Payment	Final Maturity	Primary Funding Source
2015A & B	General Fund CIP Bonds	\$89,705,000	\$6,898,375	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$61,265,000	\$9,288,625	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds	\$74,790,000	\$6,679,560	FY 2039	General Fund
2018A	1996A Stadium Bonds	\$11,490,000	\$4,041,248	FY 2027	Capital Outlay Fund
2020A	Series 2012A Refunding Bonds	\$57,770,000	\$4,169,948	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$45,875,000	\$12,099,511	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds	\$113,580,000	\$7,223,600	FY 2052	General Fund
2023A	General Fund CIP Bonds	\$113,325,000	\$7,230,625	FY 2053	General Fund
2024A	General Fund CIP Bonds ⁵	\$0	\$9,787,736	FY 2055	General Fund
Total Lease Revenue Bonds		\$604,195,000	\$67,419,228		
General Fund Supported Capital Leases					
	Equipment and Vehicle Financing Program (EVFP)	\$73,826,229	\$20,783,650	FY 2034	Fleet Replacement Fund and General Fund
	Qualified Energy Conservation Bonds Equipment Lease ⁶	\$2,030,580	\$1,128,955	FY 2026	Street Light Energy and Maintenance Cost Savings
	Stormwater WIFIA Loan ⁷	\$0	\$1,421,232	FY 2062	General Fund
	Other Capital Leases ⁸	\$13,244,398	\$2,512,367	FY 2033	General Fund
Total General Fund Supported Capital Leases		\$89,101,207	\$25,846,204		
General Fund Commercial Paper Notes					
	General Fund Lease Revenue Commercial Paper Notes Program (not to exceed \$88.5 million) ⁹	\$66,600,000	\$0	--	General Fund
Total General Fund Commercial Paper Notes		\$66,600,000	\$0		
California Energy Resources Conservation and Development Commission (CEC) Loans					
	CEC Loans	\$656,700	\$162,364	FY 2029	General Fund
Total CEC Loans		\$656,700	\$162,364		

³ Principal Outstanding and Debt/Lease Payments are based on established debt service schedules for bonds and the Qualified Energy Conservation Bonds Equipment Lease. Principal Outstanding and Debt/Lease Payments for all other obligations (EVFP, Stormwater WIFIA Loan, Other Capital Leases, General Fund Commercial Paper, and CEC Loans) are based on projections at the time of document publication and are subject to change.

⁴ The 2012B and 2013A General fund Capital Improvements Program (CIP) Bonds are anticipated to be refunded in conjunction with the proposed 2024 Lease Revenue Bonds (see footnote 5).

⁵ In July 2024, the Public Facilities Financing Authority of the City of San Diego issued Lease Revenue and Revenue Refunding Bonds, Series 2024 (Series 2024 Bonds), to refund the 2012B and 2013A CIP Bonds, finance capital improvement projects, as well as pay down outstanding Lease Revenue Commercial Paper notes.

⁶ Represents the full lease payment but does not include an estimated \$71,979 in federal subsidy to offset the lease payment.

⁷ On August 9, 2022, the City executed a \$359.2 million WIFIA Master Lease loan authorization with the Environmental Protection Agency (EPA) for the Stormwater CIP Program. The City anticipates the loan will begin to pay debt service in FY 2025 when funds are anticipated to be drawn.

⁸ Other Capital Leases include General Electric Street Lights (principal outstanding is \$11,627,573 and debt service in FY 2025 is \$1,652,635) and IT Hardware (principal outstanding is \$1,616,825 and debt service in FY 2025 is anticipated to be \$859,733).

⁹ The outstanding principal as of June 30, 2024, will be taken out by the issuance of the Series 2024 Bonds described in footnote five. Due to the issuance of these bonds, there will be no outstanding principal starting early FY 2025 and no note issuances projected for FY 2025, resulting in a debt service projection of \$0. Figures do not reflect fees of \$405,695, which are required for General Fund Lease Revenue Commercial Paper Notes Program operation.

Debt Obligations

Debt Ratio

As outlined in the City's Debt Policy, an important metric analyzed is the City's debt position with respect to General Fund supported debt securities (including lease revenue obligations) by calculating the required annual debt service/lease payment as a percentage of total General Fund revenues (Debt Ratio). This analysis includes the annual debt service/base rental payments for all the General Fund backed long-term fixed obligations of the City such as lease revenue bonds and capital leases. The analysis excludes debt liabilities of the City's related agencies, debt supported by rates and user charges (e.g., enterprise fund-backed revenue bonds), or securitization of revenue such as tobacco settlement bonds. Generally, the City strives to maintain a Debt Ratio below 10.0 percent.

It is a strong financial management practice and important planning tool to also account for pension and Other Post-Employment Benefits (OPEB) costs, which are significant non-discretionary General Fund costs, when calculating the City's overall debt burden. Taken together, the City strives to maintain a Debt Ratio, including pension and OPEB costs, under 25.0 percent.

Based on the projected General Fund debt obligations, the Debt Ratio is anticipated to be 4.3 percent for FY 2025, and when combined with Pension and OPEB costs the ratio is projected to be 22.7 percent.

The City actively monitors the Debt Ratios. Additional capital financing needs, reductions in General Fund revenues, or increases in pension payments would adversely affect the Debt Ratios. For more information about the Debt Ratios and other debt affordability guidelines, please see the City's Debt Policy.

Table 3: Enterprise Fund Credit Ratings as of June 2024 shows the City's credit ratings on outstanding Enterprise Fund Revenue Bonds and the Water Utility's WIFIA loans.

Table 3: Enterprise Fund Credit Ratings as of June 2024

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Public Utilities Obligations			
Wastewater System Bonds (Senior Bonds) Outlook	AA Stable	Not Rated --	AA+ Stable
Wastewater System Bonds (Subordinate Bonds) Outlook	AA Stable	Not Rated --	AA Stable
Water System Bonds (Senior Bonds) Outlook ¹⁰	AA Stable	Aa2 Stable	Not Rated --
Water System Bonds and WIFIA Loans (Subordinate Debt) ¹¹ Outlook	AA- Stable	Aa3 Stable	Not Rated --

¹⁰ In addition, the Water System's 2020 Senior Bonds are rated by Kroll Bond Rating Agency with an AA Rating and a Stable outlook as of June 2024.

¹¹ The WIFIA Loans are rated by Fitch Ratings, with the rating reflected in the table above, and Kroll Bond Rating Agency with an AA- Rating and a Stable outlook as of June 2024.

Table 4: Summary of Enterprise Fund Debt Obligations summarizes the City's projected outstanding Enterprise Fund debt obligations, as of June 30, 2024, and the projected debt payment for each outstanding issuance for Fiscal Year 2025.

Debt Obligations

Table 4: Summary of Enterprise Fund Debt Obligations¹²

		Principal Outstanding 6/30/2024	FY 2025 Debt Payment	Final Maturity	Primary Funding Source
Public Utilities – Sewer and Water Revenue Bonds, Notes, and Loan Obligations					
Sewer Revenue Bonds, Notes, and State Loans					
2015	Sewer Revenue Refunding Bonds	\$113,595,000	\$64,743,700	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$270,130,000	\$13,506,500	FY 2039	Net Wastewater System Revenues
2022A	Sewer Revenue Bonds	\$162,995,000	\$10,939,751	FY 2052	Net Wastewater System Revenues
2024A	Sewer Revenue Bonds ¹³	\$0	\$14,177,750	FY 2054	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$357,400,665	\$8,912,158	FY 2056	Net Wastewater System Revenues
	Sewer Revolving Credit Notes	\$33,400,000	\$2,400,000	FY 2026	Net Wastewater System Revenues
Total Sewer Revenue Bonds, Notes, and Loans		\$937,520,665	\$114,679,859		
Water Revenue Bonds and Federal and State Loans					
2016A	Subordinated Water Revenue Bonds	\$35,040,000	\$2,612,325	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$327,655,000	\$41,157,500	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$222,045,000	\$16,024,300	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$204,235,000	\$12,418,675	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$81,280,000	\$9,931,477	FY 2033	Net Water System Revenues
2023A	Senior Water Revenue Bonds	\$223,155,000	\$14,183,588	FY 2053	Net Water System Revenues
	Water State Revolving Fund Loans	\$65,300,227	\$6,737,003	FY 2057	Net Water System Revenues
	WIFIA Loan – Pure Water Program (not to exceed \$614 million)	\$372,680,411	\$8,100,000	FY 2059	Net Water System Revenues
Total Water Revenue Bonds and Loans		\$1,531,390,638	\$111,164,868		
Water Revenue Commercial Paper Notes					
	Subordinated Water Revenue Commercial Paper Notes Program (not to exceed \$250.0 million) ¹⁴	\$122,656,000	\$5,000,000	--	Net Water System Revenues
Total Water Revenue Commercial Paper Notes		\$122,656,000	\$5,000,000		
Refuse Disposal Enterprise Fund Loan					
	I-Bank Loan	\$40,000,000	\$2,887,736	FY 2044	Net Refuse Disposal System Revenues
Total Refuse Disposal Enterprise Fund Loan		\$40,000,000	\$2,887,736		

¹² Principal Outstanding and Debt Payments are based on established debt service schedules for bonds and the I-Bank Loan. Principal Outstanding and Debt/Lease Payments for all other obligations (State Revolving Fund Loans, Sewer Revolving Credit Notes, Pure Water WIFIA Loans, and Water Revenue Commercial Paper) are based on projections at the time of document publication and are subject to change.

Debt Obligations

¹³ The City plans to issue the 2024A Sewer Revenue Bonds in July 2024 in an amount not-to-exceed \$300 million. The City anticipates debt service payments to begin in FY 2025. The FY 2025 Debt Payment is an estimate and subject to change based on market conditions at the time of pricing.

¹⁴ Figures do not include estimated fees of \$1.2 million, which are required for Water Revenue Commercial Paper Notes Program operation.

FISCAL YEAR
2025

Volume 1
Budget Equity

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



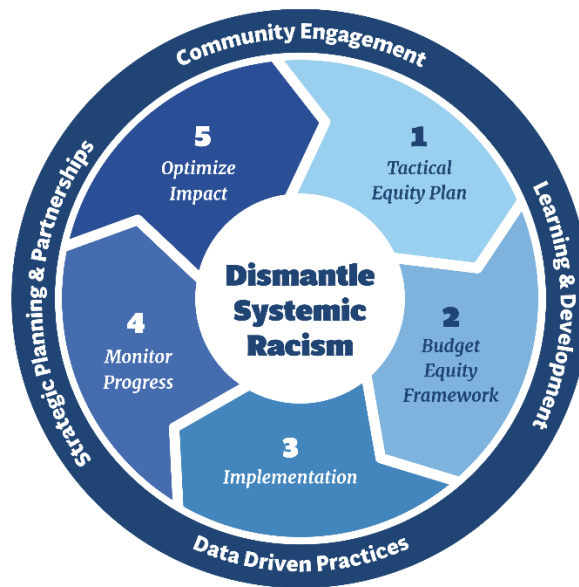
HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Budget Equity Summary

The City of San Diego's Strategic Plan identifies the vision, mission, operating principles, and priority areas of focus for 2024 and beyond. This action-oriented plan outlines the specific outcomes, expected results, and related strategies in which City leaders and employees will work collaboratively to deliver what the community needs. Creating equitable outcomes requires a plan to directly address persistent issues connected to neighborhood inequity and systemic racism in the City of San Diego. To incorporate equity into the budget process and operations, the Department of Finance worked directly with the Department of Race & Equity and the Performance & Analytics Department (PandA) to guide the implementation of a citywide Operationalizing Equity Model, which incorporates the Budget Equity Framework. The image below illustrates the sequence of key action steps and processes each department participates in as the City moves the needle toward equity.



Budget Equity Framework

The ability to eliminate institutional racism and systemic disparities as a collective is unlikely to change if there isn't a baseline understanding of the key terms below to guide race and equity work across all departments.

- **Equity:** An outcome that occurs when institutional racism and systemic disparities are eliminated, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.
- **Equality:** Each, individual, family, neighborhood, or community is given the same resources and opportunities without recognizing that each person has different circumstances.
- **Equity Lens:** Critical and thoughtful analysis of policy, program, practice, and budget decisions as they relate to equitable outcomes.
- **Equity Opportunity:** When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

Budget Equity

This Budget Equity Framework is designed to work together with key terms, trainings, and tools to prepare City Departments (Departments) to systematically integrate an Equity Lens into all aspects of the budget and operations/service delivery, including base budgets and adjustment requests. Each Department applied an Equity Lens when requesting budget adjustments during the budget cycle. This methodology is also used to evaluate how ongoing appropriations (base budgets) and service delivery will be utilized. The Budget Equity Framework is used to prompt Departments to identify disparities and create Equity Highlights, which are integrated into each department's Budget Narrative and City Council Budget Review Committee presentation.

The Budget Equity Framework allows departments to communicate accurately and succinctly—and to advocate for—their equity needs to address identified disparities or gaps. Amending the City's budget process to intentionally include equity aligns with the Strategic Plan and serves as one tool in the growing toolkit to manifest the Operationalizing Equity Model.

The Budget Equity Framework contains key deliverables that, when paired with Equity Centered Coaching, guide staff toward a process to request budget adjustments in each budget cycle and modify existing appropriations and service delivery. These deliverables are:

1. A Budget Equity process, where each budget request is filtered through specific equity lens questions for staff to identify disparities.
2. A Budget Equity Impact Statement (BEIS), which is a brief, public-facing summary of how a department's budget addresses identified disparities and how current fiscal year budgets enhanced equity.
3. Equity Highlights, which are an opportunity for departments to highlight how current fiscal year budgets enhanced equity.

A Budget Equity Impact Statement is included for every department in [Volume II](#) of the Budget document to provide a short summary describing how each department's budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts and potential unintended consequences. In partnership with the Department of Race & Equity and the Performance & Analytics Department, City departments will use a data-driven approach to track and measure how their work impacts equity gaps.

Budget Equity Learning & Development

One of the primary objectives of the Department of Race & Equity is to develop content and facilitate trainings, workshops, and programs focused on advancing racial equity and inclusion within the City of San Diego. The Department of Race & Equity will help other City departments develop equity-driven strategies and specific tasks to improve equity by designing content and practices that promote equitable outcomes. As a part of the learning & development curriculum, identified department leaders attended Budget Equity training prior to the development of budget requests. Addressing implicit bias in Budget Equity work is a challenging but important task. All people, even when well-intentioned, have biases that are normal to human functioning. Since biases are often unconscious or implicit, the Department of Race & Equity team provides training and debiasing tools to intentionally curate the creation of equitable outcomes. All key decision-makers in the budgetary process received training to understand the role of implicit bias to reduce its impact.

A focus on achieving equity cannot occur without using infrastructure investments to cultivate opportunities to address historic divestment, and prioritizing Capital Project Funds in distinct neighborhoods that have unique disparities. A core component of the Budget Equity Framework includes

Budget Equity

using an equity lens to guide infrastructure decisions to support community members' access to employment, healthcare, and education via extensive City assets. These assets span a wide variety of categories and include streets and related right-of-way features; stormwater and drainage systems; water and sewer systems; public buildings such as libraries, parks, recreational and community centers; and public safety facilities such as police, fire, and lifeguard stations. Departments that manage ongoing investments utilize capital improvement funds to enhance the quality of life and design for every neighborhood. The Capital Improvements Program (CIP) Budget amended the priority scoring process when adding new projects to the CIP. [Council Policy 800-14](#) was updated in Fiscal Year 2023 and now includes equity as part of the updated factors in the scoring process. The locations that face the largest barriers based on historical inequities and systemic racism, Communities of Concern and Structurally Excluded Communities, are identified throughout the process of allocating funding.

A Structurally Excluded Community is defined as one of the following:

1. A defined neighborhood, census tract, or council district having documented low levels of access to city services or use of city services and programs.
2. A defined neighborhood, census tract, or council district where established indicators suggest disparities are preventing individuals or communities from participating fully in the economic, social, and political life of the City.
3. A defined neighborhood, census tract, or council district impacted by historically racialized policies and practices that have maintained unfair racial outcomes due to institutional racism.

Budget Equity and the Budget Process

The Department of Race & Equity and the Department of Finance worked together to incorporate the Budget Equity Framework into Operating and Capital Improvements Program budget processes in the summer of 2022. The Budget Equity Framework was included in the operating budget in a two-phased approach. It was first included in the budget adjustment process and subsequently included in the ongoing base budget process. The Budget Equity Framework was first incorporated into the budget adjustment as part of the Fiscal Year 2024 Budget, and it was incorporated into the ongoing base budget process in the Fiscal Year 2025 Budget.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 1
Financial Summary and Schedules

**ADOPTED
BUDGET**

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for operating departments and funds. They also reflect the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Operating Expenditures by Fund

Part III: Summary of Capital Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds, including Agency Funds and Governmental Grant Funds

Schedule III

Summary of General Fund FTE Positions by Department

This schedule summarizes General Fund FTE positions by department

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Financial Summary and Schedules

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds

Schedule VI

Summary of Operating Expenditures by Category by Fund Type

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Capital Project Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balances

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Schedule VIII

Summary of Expenditures for Maintenance Assessment Districts

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Financial Summary and Schedules may not add exactly due to rounding.

Financial Summary and Schedules

Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department.....	166
Schedule I - Summary of General Fund Expenditures by Department.....	167
Schedule II - Summary of Revenues by Fund.....	168
Schedule II - Summary of Operating Expenditures by Fund.....	171
Schedule II - Summary of Capital Expenditures by Fund.....	174
Schedule III - Summary of General Fund FTE Positions by Department.....	179
Schedule IV - Summary of FTE Positions by Fund.....	181
Schedule V - Summary of Revenues by Category by Fund.....	183
Schedule VI - Summary of Operating Expenditures by Category by Fund Type.....	202
Schedule VII - Summary of Revenues, Expenditures and Fund Balances.....	230
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	234

Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
City Attorney	\$ 4,105,272	\$ 4,122,347	\$ 5,981,103
City Auditor	749	-	-
City Clerk	255,009	258,934	368,501
City Council	122,282	-	369,480
City Planning	3,300,024	3,520,450	7,935,138
City Treasurer	44,048,609	42,454,962	46,453,962
Commission on Police Practices	2,772	-	116,741
Communications	525,709	472,107	618,135
Compliance	452,666	360,000	1,676,666
Debt Management	446,559	-	-
Department of Finance	2,094,632	2,758,962	1,345,466
Department of Information Technology	415,778	911,287	-
Development Services	253,040	660,015	6,281,015
Economic Development	6,774,258	5,969,520	7,308,400
Environmental Services	1,787,452	1,497,220	1,497,220
Ethics Commission	11,555	-	-
Fire-Rescue	57,412,051	70,668,602	67,789,467
General Services	3,731,917	4,223,756	4,571,718
Government Affairs	-	319,094	-
Homelessness Strategies & Solutions	1,604,913	34,271,312	40,837,415
Human Resources	431,839	871,221	1,375,308
Library	3,194,351	2,050,199	2,766,847
Major Revenues	1,639,383,073	1,590,579,291	1,597,650,604
Office of Boards & Commissions	14	-	-
Office of Emergency Services	1,536,905	1,620,355	1,603,287
Office of the Chief Operating Officer	45,344	-	197,531
Office of the Mayor	98,479	-	318,731
Parks & Recreation	56,716,440	50,218,753	60,439,536
Performance & Analytics	852	175,167	227,145
Personnel	30,397	5,390	25,228
Police	47,805,248	52,720,310	52,971,377
Public Utilities	1,480,967	1,786,075	1,786,075
Purchasing & Contracting	1,242,267	2,422,363	2,422,363
Race & Equity	3	-	59,542
Real Estate & Airport Management	66,217,087	66,144,543	74,239,925
Stormwater	11,801,207	12,649,052	13,773,750
Sustainability & Mobility	935,065	2,607,228	1,847,137
Transportation	53,685,906	61,449,177	71,643,449
Total General Fund Revenues	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
City Attorney	\$	77,966,696	\$	83,809,234	\$	85,525,071
City Auditor		4,322,250		5,104,700		5,590,854
City Clerk		6,624,616		7,389,266		8,042,320
City Council		19,549,068		24,147,773		24,661,878
City Planning		9,208,075		11,574,291		17,370,598
City Treasurer		18,966,684		21,588,175		21,727,441
Citywide Program Expenditures		228,260,870		206,265,540		199,099,941
Commission on Police Practices		791,820		2,241,817		2,145,832
Communications		5,900,245		6,573,758		7,355,133
Compliance		4,508,841		5,686,109		7,281,336
Debt Management		2,398,804		-		-
Department of Finance		21,788,216		26,894,387		28,816,903
Department of Information Technology		1,702,938		2,849,519		3,282,699
Development Services		10,737,839		13,200,072		12,095,158
Economic Development		15,335,421		15,634,233		14,996,568
Environmental Services		82,933,992		104,703,005		103,543,380
Ethics Commission		1,450,173		1,596,066		1,829,338
Fire-Rescue		349,879,032		351,725,364		353,368,215
General Services		24,957,050		26,918,450		24,714,876
Government Affairs		1,205,653		1,416,713		1,366,668
Homelessness Strategies & Solutions		22,920,182		44,007,454		53,916,571
Human Resources		8,386,745		10,830,034		11,755,474
Library		67,588,129		73,160,862		77,069,362
Office of Boards & Commissions		872,989		863,544		797,136
Office of Emergency Services		3,179,794		4,053,682		3,869,456
Office of the Chief Operating Officer		4,253,792		6,759,685		6,453,192
Office of the IBA		2,328,461		2,750,210		2,837,261
Office of the Mayor		3,990,301		4,111,326		4,459,569
Parks & Recreation		157,889,539		178,289,156		184,235,182
Performance & Analytics		5,031,426		5,290,654		5,660,469
Personnel		13,381,148		14,560,245		15,754,313
Police		588,908,279		622,908,762		673,002,146
Public Utilities		2,572,028		2,973,740		3,110,927
Purchasing & Contracting		8,532,211		10,912,429		11,199,810
Race & Equity		787,692		1,570,569		1,699,024
Real Estate & Airport Management		5,485,298		7,916,692		7,333,744
Stormwater		70,861,457		61,853,502		63,406,482
Sustainability & Mobility		6,638,506		7,876,254		7,827,524
Transportation		97,835,451		101,825,918		103,741,314
Total General Fund Expenditures	\$	1,959,931,710	\$	2,081,833,190	\$	2,160,943,165

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
General Fund	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262
Total General Fund	\$ 2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,567,853	\$ 1,600,000	\$ 1,600,000
Climate Equity Fund	10,385,046	9,188,396	1,500,000
Community Equity Fund (CEF)	50,800	-	-
Concourse and Parking Garages Operating Fund	2,652,589	2,651,073	3,218,267
Convention Center Expansion Administration Fund	13,369,126	18,341,570	13,348,906
Energy Independence Fund	2,208,442	2,244,359	-
Engineering & Capital Projects Fund	131,266,027	139,672,876	172,656,515
Environmental Growth 1/3 Fund	9,555,656	9,653,480	10,550,173
Environmental Growth 2/3 Fund	19,595,912	19,313,955	21,107,342
Facilities Financing Fund	4,369,745	3,495,477	-
Fire and Lifeguard Facilities Fund	1,398,383	1,400,469	1,409,518
Fire/Emergency Medical Services Transport Program Fund	13,837,771	12,771,124	125,740,250
Gas Tax Fund	35,197,917	39,459,743	38,218,843
General Plan Maintenance Fund	4,397,795	4,466,000	4,329,600
GIS Fund	5,444,533	5,354,732	5,358,128
Information Technology Fund	84,581,926	87,449,131	85,195,328
Infrastructure Fund	28,444,223	30,961,972	21,057,697
Junior Lifeguard Program Fund	892,908	942,900	942,900
Local Enforcement Agency Fund	1,043,123	1,121,293	994,637
Long Range Property Management Fund	2,998,892	595,000	595,000
Los Peñasquitos Canyon Preserve Fund	209,198	296,000	36,000
Low & Moderate Income Housing Asset Fund	7,987,999	7,056,674	1,209,014
Maintenance Assessment District (MAD) Funds	30,339,680	29,720,057	31,729,060
Major Events Revolving Fund	457,247	150,000	-
Mission Bay/Balboa Park Improvement Fund	1,410,592	1,447,825	862,936
New Convention Facility Fund	2,655,000	2,734,650	2,816,690
OneSD Support Fund	28,366,186	29,235,225	25,954,866
Parking Meter Operations Fund	9,642,843	9,000,000	9,600,000
PETCO Park Fund	21,461,170	17,545,407	15,041,387
Public Art Fund	1,559,301	85,000	85,000
Public Safety Services & Debt Service Fund	12,867,125	13,402,932	13,564,755
Road Maintenance and Rehabilitation Fund	31,851,153	34,125,003	35,328,918

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Seized Assets - California Fund	122,400	100,000	100,000
Seized Assets - Federal DOJ Fund	308,025	569,307	569,307
Seized Assets - Federal Treasury Fund	74,816	118,812	118,812
State COPS	3,624,588	3,400,000	3,400,000
Storm Drain Fund	5,367,903	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,608,792	1,934,326	1,934,326
Transient Occupancy Tax Fund	146,595,694	155,668,915	155,929,055
Trolley Extension Reserve Fund	1,063,318	-	-
Underground Surcharge Fund	96,438,530	100,985,751	113,511,838
Wireless Communications Technology Fund	10,996,422	13,342,724	10,517,070
Zoological Exhibits Maintenance Fund	18,395,390	19,490,501	20,975,719
Total Special Revenue Funds	\$ 806,662,042	\$ 836,792,659	\$ 956,807,857

Capital Project Funds

Capital Outlay Fund	\$ 246,592	\$ -	\$ -
Mission Bay Park Improvement Fund	12,801,956	12,869,721	13,708,605
San Diego Regional Parks Improvement Fund	6,814,165	6,929,850	7,381,557
TransNet Extension Administration & Debt Fund	317,750	469,350	471,300
TransNet Extension Congestion Relief Fund	28,998,913	32,723,628	32,661,090
TransNet Extension Maintenance Fund	17,857,126	13,939,695	13,997,610
Total Capital Project Funds	\$ 67,036,501	\$ 66,932,244	\$ 68,220,162

Enterprise Funds

Airports Fund	\$ 7,631,963	\$ 8,891,602	\$ 8,981,280
Development Services Fund	121,608,599	118,388,111	139,614,113
Golf Course Fund	36,931,439	24,780,347	28,739,347
Metropolitan Sewer Utility Fund	151,474,712	307,513,398	367,088,398
Municipal Sewer Revenue Fund	359,456,850	376,764,535	559,546,107
Recycling Fund	37,361,045	27,250,760	23,990,760
Refuse Disposal Fund	44,647,475	54,820,826	61,808,567
Sewer Utility - AB 1600 Fund	26,422,319	22,540,000	22,540,000
Water Utility - AB 1600 Fund	18,241,559	15,950,000	15,950,000
Water Utility Operating Fund	778,397,879	970,702,877	942,511,488
Total Enterprise Funds	\$ 1,582,173,838	\$ 1,927,602,456	\$ 2,170,770,060

Internal Service Funds

Central Stores Fund	\$ 9,044,892	\$ 7,636,763	\$ 10,825,641
Energy Conservation Program Fund	7,122,350	5,711,423	6,557,190

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Fleet Operations Operating Fund	62,120,106	71,380,372	75,012,195
Fleet Replacement	82,181,917	70,955,163	72,371,251
Publishing Services Fund	1,577,416	1,947,049	2,232,283
Risk Management Administration Fund	13,398,494	14,870,720	17,098,385
Total Internal Service Funds	\$ 175,445,174	\$ 172,501,490	\$ 184,096,945
Total Combined Budget Revenues	\$ 4,643,268,248	\$ 5,021,596,541	\$ 5,456,393,286

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,160,943,165
Total General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,160,943,165
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
Climate Equity Fund	-	1,613,500	-
Community Equity Fund (CEF)	-	1,500,000	3,085,400
Concourse and Parking Garages Operating Fund	2,007,711	3,561,362	4,740,124
Convention Center Expansion Administration Fund	12,979,032	18,341,570	13,804,906
Downtown Maintenance District MAD Fund	503	-	-
Energy Independence Fund	-	1,000,000	3,702,801
Engineering & Capital Projects Fund	139,671,036	154,236,096	166,357,762
Environmental Growth 1/3 Fund	6,528,111	9,053,200	13,996,449
Environmental Growth 2/3 Fund	15,402,505	16,832,654	30,915,910
Facilities Financing Fund	3,370,965	4,052,022	1,649,600
Fire and Lifeguard Facilities Fund	1,398,113	1,400,469	1,400,869
Fire/Emergency Medical Services Transport Program Fund	11,634,123	13,967,193	124,809,481
Gas Tax Fund	29,850,622	34,717,087	38,218,843
General Plan Maintenance Fund	4,267,906	5,216,000	5,329,600
GIS Fund	5,219,405	5,372,519	6,189,690
Information Technology Fund	83,671,285	87,424,882	87,339,741
Infrastructure Fund	34,947,222	3,805,600	20,272,697
Junior Lifeguard Program Fund	957,153	960,089	967,341
Local Enforcement Agency Fund	926,187	1,060,009	1,134,028
Long Range Property Management Fund	2,108,507	1,783,767	1,783,771
Los Peñasquitos Canyon Preserve Fund	297,810	342,141	20,149
Low & Moderate Income Housing Asset Fund	2,259,835	41,355,716	36,057,822
Maintenance Assessment District (MAD) Funds	29,284,029	38,685,445	41,153,165
Major Events Revolving Fund	450,359	150,000	-
Mission Bay/Balboa Park Improvement Fund	1,412,684	1,447,825	862,936
New Convention Facility Fund	2,655,000	2,734,650	2,816,690
OneSD Support Fund	28,039,741	29,394,948	32,660,788
Parking Meter Operations Fund	9,541,606	8,943,250	9,548,065
PETCO Park Fund	18,812,060	17,801,777	19,453,916
Public Art Fund	248,600	85,000	85,000
Public Safety Services & Debt Service Fund	12,868,011	13,402,932	13,564,755

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Road Maintenance and Rehabilitation Fund	15,737,606	34,125,003	36,113,918
Seized Assets - California Fund	165,647	121,919	517,445
Seized Assets - Federal DOJ Fund	229,045	1,111,501	1,232,378
Seized Assets - Federal Treasury Fund	736,796	119,187	2,005,246
State COPS	3,476,612	3,840,034	3,242,146
Storm Drain Fund	5,250,004	5,700,000	5,686,212
Successor Agency Admin & Project - CivicSD Fund	1,608,792	1,934,326	1,934,326
Transient Occupancy Tax Fund	133,481,427	177,219,451	160,945,225
Trolley Extension Reserve Fund	1,061,530	3,000	-
Underground Surcharge Fund	19,793,427	70,948,191	75,733,351
Wireless Communications Technology Fund	10,417,883	12,048,240	11,185,457
Zoological Exhibits Maintenance Fund	18,345,588	19,490,501	20,975,719
Total Special Revenue Funds	\$ 672,624,541	\$ 848,854,715	\$ 1,003,444,590
Capital Project Funds			
Capital Outlay Fund	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248
TransNet Extension Administration & Debt Fund	353,496	469,350	471,300
TransNet Extension Congestion Relief Fund	4,404,830	5,201,330	7,417,600
TransNet Extension Maintenance Fund	17,857,396	13,939,695	14,364,610
Total Capital Project Funds	\$ 29,922,043	\$ 23,655,473	\$ 26,294,758
Enterprise Funds			
Airports Fund	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007
Development Services Fund	106,497,659	127,301,399	139,753,670
Golf Course Fund	22,896,067	24,967,944	28,375,471
Metropolitan Sewer Utility Fund	256,233,212	283,730,589	300,492,164
Municipal Sewer Revenue Fund	148,371,479	156,446,921	173,287,393
Recycling Fund	28,429,644	29,183,005	31,345,740
Refuse Disposal Fund	44,501,088	46,330,912	50,820,590
Solid Waste Management Fund	-	-	6,625,876
Water Utility Operating Fund	617,414,917	658,916,714	744,116,432
Total Enterprise Funds	\$ 1,231,375,396	\$ 1,336,082,705	\$ 1,483,153,343
Internal Service Funds			
Central Stores Fund	\$ 8,906,343	\$ 7,773,396	\$ 11,469,318
Energy Conservation Program Fund	5,582,619	6,632,601	8,125,531
Fleet Operations Operating Fund	66,029,095	69,726,117	71,208,826
Fleet Replacement	55,327,350	76,219,059	81,580,860
Publishing Services Fund	1,575,522	2,256,617	2,219,450

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Risk Management Administration Fund	13,329,015	15,355,574	17,343,594
Total Internal Service Funds	\$ 150,749,943	\$ 177,963,364	\$ 191,947,579
Total Combined Budget Expenditures	\$ 4,044,603,633	\$ 4,468,389,447	\$ 4,865,783,435

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
ANTENNA LEASE REVENUE	\$ 119,591	\$ -	\$ -
CLIMATE EQUITY FUND	670,151	9,450,000	2,600,000
EGF - CIP ONLY (1/3)	106,453	-	-
EGF O/S ACQ & DEBT SERV (2/3)	124,657	-	-
FIRE AND LIFEGUARD FACILITIES	11,876	-	-
GAS TAX FUND	1,920,828	4,742,656	-
INFRASTRUCTURE FUND	-	27,156,372	785,000
INFRASTRUCTURE FUND (PROPOSITION H)	6,909,901	-	-
IT CIP CONTRIBUTIONS	-	-	3,960,000
ROAD MAINTENANCE & REHABILITATION	13,859,892	-	-
Total General Fund	\$ 23,723,348	\$ 41,349,028	\$ 7,345,000
Enterprise Funds			
BALBOA PARK GOLF COURSE-CIP	\$ 24,054	\$ 4,000,000	\$ 2,000,000
BROWN FIELD SPECIAL AVIATION	59,687	1,500,000	-
DEVELOPMENT SERVICES-CIP	65,646	-	-
METRO SEWER UTILITY - CIP FUNDING SOURCE	113,049,024	46,356,204	97,506,860
MISSION BAY GOLF COURSE-CIP	4,596,710	-	-
MONTGOMERY FIELD SPEC AVIATION	359,259	3,114,497	-
MUNI SEWER UTILITY - CIP FUNDING SOURCE	82,974,952	90,054,890	169,304,730
PUREWATER (WASTEWATER) STATE APPROP	14,735,027	-	-
PUREWATER (WATER) STATE APPROP	2,776,681	-	-
RECYCLING FUND CIP FUND	-	10,000,000	-
RECYCLING FUND-CIP	716,250	-	-
REFUSE DISPOSAL - CIP	1,391,206	400,000	9,874,362
TORREY PINES GOLF COURSE-CIP	768,177	-	-
WATER UTILITY - CIP FUNDING SOURCE	277,005,016	280,753,141	374,719,415
WATER UTILITY OPERATING	(1,746)	-	-
Total Enterprise Funds	\$ 498,519,942	\$ 436,178,732	\$ 653,405,367
Capital Project Funds			
BARRIO LOGAN	\$ 141,288	\$ -	\$ 48,305
BLACK MOUNTAIN RANCH FBA	476,612	-	-
BUS STOP CAPITAL IMPROVEMENT FUND	-	-	382,490
CAPITAL OUTLAY-MISC REVENUE	890,935	-	-
CAPITAL OUTLAY-MISSION VALLEY TRANS	2,003,078	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
CAPITAL OUTLAY-SALES TAX	30,327	-	-
CARMEL VALLEY CONSOLIDATED FBA	2,654,650	2,000,000	251,365
CARMEL VALLEY DEVELOPMENT IMPACT FEE	46,853	7,915,499	800,000
CH-TAB 2010A (TE) PROCEEDS	199,018	-	-
CH-TAB 2010B (T) PROCEEDS	18,682	-	-
CIP CONTRIBUTIONS FROM GENERAL FUND	4,583,205	8,050,000	4,850,000
CITYWIDE FIRE DIF	-	-	1,450,000
CITYWIDE MOBILITY DIF	-	-	11,904,556
CITYWIDE PARK DEVELOPMENT IMPACT FEE	-	-	2,201,167
CITYWIDE PARK DIF-PARK DEF. COC	-	-	3,522,921
CITYWIDE PARK DIF-PARK DEF. UNRSTD	-	-	4,401,822
CLAIREMONT MESA - URBAN COMM	106,700	-	1,900,000
COLLEGE AREA	200,072	-	238,001
CR-TAB 2010A (TE) PROCEEDS	33,663	-	-
DEBT FUNDED GENERAL FUND CIP PROJECTS	55,193,037	104,631,689	177,084,217
DEL MAR HILLS/CARMEL VLY-MAJ D	46,719	-	-
DEL MAR MESA FBA	814,835	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	10,291,390	4,400,000	800,000
ENCANTO NEIGHBORHOODS DIF	1,252,648	300,000	638,100
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	49,379	-	-
FAIRBANKS COUNTRY CLUB-FAC DEV	(3,021)	-	-
FAR BONUS-CIVIC SAN DIEGO	17,651	1,275,291	-
GEN SERV - MAINT/IMPR	9,406	-	-
GENERAL FUND COMMERCIAL PAPER NOTES	2,689,559	-	-
GENERAL FUND WIFIA LOAN-CONSTRUCTION	113,267	6,830,094	-
GOLDEN HILL URBAN COMM	166,183	-	-
KEARNY MESA-URBAN COMM	28,832	760,000	-
LA JOLLA URBAN COMM	-	124,400	128,000
LINDA VISTA URBAN COMM	66,876	-	-
LUSK-GEN'L TRAFFIC IMPRVMTS	198	-	-
MID CITY URBAN COMM	761,480	-	-
MID-CITY - PARK DEV FUND	7,295	-	-
MIDWAY/PACIFIC HWY URBAN COMM	255,299	-	771,044
MIRA MESA - FBA	4,420,797	-	72,794
MIRA MESA DEVELOPMENT IMPACT FEE	-	400,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
MISS CITY PWY BRDG/S D RIVER	2,389,414	-	-
MISSION BAY PARK IMPROVEMENTS	7,678,735	12,869,721	13,708,605
MISSION BEACH - URBAN COMM	35,545	-	-
MISSION TRAILS REGIONAL PARK	277,454	-	-
MISSION VALLEY-URBAN COMM.	180,383	2,000,000	-
MONARCH @ SCRIPPS RANCH LLC	-	923,428	-
NAVAJO URBAN COMM	511,785	5,000,000	3,500,000
NORTH PARK URBAN COMM	1,383,403	940,296	1,540,899
NORTH UNIVERSITY CITY DIF	-	2,000,000	-
NORTH UNIVERSITY CITY-FBA	300,533	510,857	-
NP 2003A (T)BONDS RF OPER	-	136,558	-
NP LOC - BANK OF AMERICA (T)	-	1,011	-
NP LOC - BANK OF AMERICA (TE)	4,169	10,227	-
NP-TAB 2009A (TE) PROCEEDS	99,489	-	-
OCEAN BEACH URBAN COMM	17,872	-	-
OTAY MESA DEVELOPMENT IMPACT FEE	304,651	-	1,172,795
OTAY MESA EIFD CAPITAL PROJECT FUND	-	1,150,000	7,718,165
OTAY MESA FACILITIES BENEFIT ASSESSMENT	7,411,944	6,250,000	584,337
OTAY MESA LOCAL MOBILITY DIF	-	-	3,550,000
OTAY MESA/NESTOR URB COMM	155,413	-	19,960
OTAY MESA-EAST (FROM 39062)	165,102	-	46,956
OTAY MESA-EASTERN DIF	-	-	1,289
OTAY MESA-WEST (FROM 39067)	521,194	-	90,794
OTAY MESA-WESTERN DIF	11,891	-	31,469
OTAY WATER DISTRICT REIMBURSEMENT S15018	789,231	-	-
PACIFIC BEACH URBAN COMM	1,903	1,801	25,000
PACIFIC HIGHLANDS RANCH FBA	10,892,012	15,810,358	4,249,635
PARK BOULEVARD AT-GRADE STATE APPROP	288,802	-	-
PARK NORTH-EAST - PARK DEV FD	37,087	-	2,069
PENINSULA URBAN COMM	42,042	92,800	53,225
PFFA LEASE REVENUE BONDS 2015B-PROJECT	580,788	-	-
PRIVATE & OTHERS CONTRIB-CIP	674,525	-	-
PV EST-OTHER P & R FACILITIES	2,232	-	-
RANCHO BERNARDO-FAC DEV FUND	199,356	-	210,853
RANCHO PENASQUITOS FBA	1,796,101	1,345,161	146,143

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
ROSE & TECOLOTE CREEK WATER QUALITY	30,899	-	-
S.E. SAN DIEGO URBAN COMM	443,815	-	-
SAN DIEGO PARK DIST. NO 3	25,068	-	-
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	1,507,612	6,329,850	6,726,682
SAN YSIDRO URBAN COMM	454,870	-	-
SCRIPPS MIRAMAR RANCH DIF	204,133	910,000	-
SCRIPPS MIRAMAR RANCH FBA	294,020	876,572	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	87	-	-
SEA WORLD TRAFFIC MITIGATION	72,218	-	-
SERRA MESA - MAJOR DISTRICT	7,117	-	-
SKYLINE/PARADISE URB COMM	89,195	-	14,959
SR 209 & 274 COOP WITH STATE	269,000	-	57,857
SUB AREA-2	213,977	-	-
TORREY HIGHLANDS	3,274,719	-	-
TORREY PINES - URBAN COMMUNITY	8,337	-	25,030
TRANSNET EXTENSION 70% CAP	19,390,802	-	-
TRANSNET EXTENSION CONGESTION RELIEF FUND	-	27,324,625	25,243,490
TRANSNET EXTENSION RTCI FEE	3,204,913	50,000	3,077,735
UCSD FIRE STATION	6,686,952	-	-
UNIVERSITY CITY SO.-URBAN COMM	-	-	51
UPTOWN URBAN COMM	1,946,750	-	154,998
WEST PAC CONTRIB TORREY HIGH	450,790	-	-
FIRE DIF-FIRE DEFICIENT COMMUNITIES	-	-	120,000
CITYWIDE LIBRARY DIF	-	-	290,000
Total Capital Project Funds	\$ 162,895,246	\$ 221,220,238	\$ 283,807,778

Special Revenue Funds

CROSSROADS REDEVELOPMEN CIP	\$	-	\$	461,883	\$	-
CONTRIBUTIONS FUND						
DEVELOPER CONTRIBUTIONS CIP		4,103,492		-		-
EDCO COMMUNITY FUND		20,611		325,521		-
EL CAJON BOULEVARD MAD		132,389		-		-
FIESTA ISLAND SLUDGE MITIG.		148,329		-		-
JUNIOR LIFEGUARD PROGRAM		46,551		-		-
LIBRARY IMPROVEMENT TRUST FUND		7,060		300,000		66,186
LIBRARY SYSTEM IMPROVEMENT FUND		-		-		679,264
NTC RDA CONTRIBUTION TO CIP		13,233		-		-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
OCEAN BEACH PIER (CONCESS.)	15,477	-	-
PARKING METER DIST ADMIN	465,546	-	-
PARKING METER DIST DWNTWN	715,994	-	-
PARKING METER DIST UPTOWN	203,358	-	-
PROP 42 REPLACEMENT-TRANSPORTN RELIEF	51,684	-	-
PUBLIC SAFETY TRAINING INST.	11,648	-	-
RANCHO BERNARDO MAD	84,480	-	-
RDA CONTRIBUTION TO SAN YSIDRO PROJECT FUND	-	198,929	-
SAN YSIDRO IRRIGATION DISTRICT	7,601,819	-	-
SC-RDA CONTRIBUTION TO CIP FUND	-	52,359	-
SUNSET CLIFFS NATURAL PARK	57,492	-	-
T.O.T.UNAP.RES-BALBOA PK CIP	683	-	-
TALMAGE MAD	73,210	-	-
TRENCH CUT FEES/EXCAVATION FEE	2,398,986	-	-
TRENCH CUT FEES/EXCAVATION FEE FUND	-	2,000,000	2,470,000
UNDERGROUND SURCHARGE - CIP	2,582,839	-	-
WESTFIELD DVLPMNT TRUST	8,185	-	-
Total Special Revenue Funds	\$ 18,743,064	\$ 3,338,692	\$ 3,215,450
Internal Service Funds			
ENERGY CONSERVATION PGM - CIP	\$ 84,482	\$ -	-
FLEET SERVICES CIP FUND	280,326	2,028,631	2,191,678
Total Internal Service Funds	\$ 364,808	\$ 2,028,631	\$ 2,191,678
Governmental Grant Funds			
GRANT FUND - FEDERAL	\$ 15,839,584	\$ -	-
GRANT FUND - OTHER	1,847,147	-	-
GRANT FUND - STATE	16,798,548	-	-
Total Governmental Grant Funds	\$ 34,485,279	\$ -	-
Enterprise Grant Funds			
GRANT FUND-ENTRPRSE-STATE	\$ 12,154,714	\$ -	-
Total Enterprise Grant Funds	\$ 12,154,714	\$ -	-
Total Capital Budget Expenditures	\$ 750,886,402	\$ 704,115,321	\$ 949,965,273
Total Combined Operating and Capital Budget Expenditures	\$ 4,795,490,035	\$ 5,172,504,768	\$ 5,815,748,708

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
City Attorney	403.73	406.73	423.53
City Auditor	22.00	24.00	24.00
City Clerk	50.32	50.32	52.73
City Council	149.00	149.00	156.77
City Planning	59.75	66.09	92.75
City Treasurer	123.00	124.25	123.25
Commission on Police Practices	11.50	12.00	14.54
Communications	38.00	38.00	38.16
Compliance	34.00	36.00	41.00
Debt Management	17.00	-	-
Department of Finance	116.00	140.00	140.49
Department of Information Technology	0.00	4.00	4.00
Development Services	91.50	94.00	85.00
Economic Development	55.00	56.00	60.50
Environmental Services	295.20	333.68	328.25
Ethics Commission	6.00	6.00	6.25
Fire-Rescue	1,362.00	1,383.88	1,408.38
General Services	177.50	180.50	185.50
Government Affairs	7.00	7.00	7.00
Homelessness Strategies & Solutions	15.00	16.00	16.38
Human Resources	44.00	57.50	69.56
Library	469.10	471.00	484.12
Office of Boards & Commissions	5.00	5.00	4.00
Office of Emergency Services	20.33	20.33	19.37
Office of the Chief Operating Officer	18.00	20.35	22.68
Office of the IBA	11.00	11.00	11.00
Office of the Mayor	23.00	20.00	27.27
Parks & Recreation	1,037.88	1,060.45	1,120.56
Performance & Analytics	17.00	18.00	19.31
Personnel	84.99	85.99	86.49
Police	2,664.14	2,687.14	2,691.64
Purchasing & Contracting	63.00	64.00	69.00
Race & Equity	7.00	7.00	8.50
Real Estate & Airport Management	39.00	38.75	42.25
Stormwater	295.00	305.00	305.00

Financial Summary and Schedules

Sustainability & Mobility	32.75	33.09	34.59
Transportation	471.70	480.94	509.34
Total Budget FTE Positions	8,336.39	8,512.99	8,733.16

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
General Fund	8,336.39	8,512.99	8,733.16
Total General Fund	8,336.39	8,512.99	8,733.16
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	822.50	822.40	839.40
Facilities Financing Fund	19.00	19.00	0.00
Fire/Emergency Medical Services Transport Program Fund	18.00	23.00	37.00
GIS Fund	14.00	12.00	11.49
Information Technology Fund	44.00	47.00	50.78
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	5.50	5.00	5.00
Los Peñasquitos Canyon Preserve Fund	2.00	2.00	0.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	29.00	29.25
Parking Meter Operations Fund	10.00	9.75	9.75
PETCO Park Fund	1.00	1.00	0.00
Transient Occupancy Tax Fund	13.00	13.35	13.75
Underground Surcharge Fund	22.16	24.16	24.74
Wireless Communications Technology Fund	45.35	43.35	40.00
Total Special Revenue Funds	1,074.01	1,078.51	1,088.66
Enterprise Funds			
Airports Fund	24.00	28.25	30.25
Development Services Fund	655.35	685.00	690.00
Golf Course Fund	112.42	119.92	122.92
Metropolitan Sewer Utility Fund	512.92	514.28	529.84
Municipal Sewer Revenue Fund	432.68	438.07	439.70
Recycling Fund	87.43	97.50	102.09
Refuse Disposal Fund	174.63	142.33	162.17
Solid Waste Management Fund	0.00	0.00	16.00
Water Utility Operating Fund	947.59	979.86	1,004.21
Total Enterprise Funds	2,947.02	3,005.21	3,097.18
Internal Service Funds			
Central Stores Fund	21.00	21.00	21.00
Energy Conservation Program Fund	27.25	29.71	30.21
Fleet Operations Operating Fund	225.25	225.25	225.25
Publishing Services Fund	8.00	9.50	9.50
Risk Management Administration Fund	87.23	94.00	94.23

Financial Summary and Schedules

Total Internal Service Funds	368.73	379.46	380.19
Other Funds			
City Employee's Retirement System Fund	51.00	54.00	53.00
Total Other Funds	51.00	54.00	53.00
Total Budget FTE Positions			
	12,777.15	13,030.17	13,352.19

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 721,441,410	\$ 758,616,941	\$ 808,864,655
Property Taxes	721,441,410	758,616,941	808,864,655
Sales Tax	\$ 384,732,753	\$ 401,665,728	\$ 393,480,788
Sales Tax	384,732,753	401,665,728	393,480,788
Transient Occupancy Tax	\$ 161,811,341	\$ 172,641,883	\$ 172,827,052
Transient Occupancy Taxes	161,811,341	172,641,883	172,827,052
Licenses and Permits	\$ 46,483,221	\$ 44,887,030	\$ 47,397,810
Business Tax	25,906,396	28,807,409	26,457,409
Rental Unit Tax	7,671,021	7,284,502	7,284,502
Refuse Collector Business Tax	1,524,980	1,373,000	1,452,000
Other Licenses and Permits	11,380,824	7,422,119	12,203,899
Rev from Federal Agencies	\$ 1,741,414	\$ 3,440,140	\$ 3,517,478
Revenue from Federal Agencies	1,741,414	3,440,140	3,517,478
Rev from Other Agencies	\$ 5,542,603	\$ 6,912,421	\$ 8,668,544
Motor Vehicle License Fees	1,415,989	-	1,304,645
Revenue from Other Agencies	4,126,614	6,912,421	7,363,899
Charges for Services	\$ 201,127,510	\$ 243,394,156	\$ 281,703,524
Charges for Current Services	201,127,510	243,394,156	281,703,524
Fines Forfeitures and Penalties	\$ 43,572,770	\$ 32,662,407	\$ 31,172,407
Parking Citations	22,553,288	25,472,821	23,912,821
Municipal Court	3,032,955	2,780,569	2,975,569
Negligent Impound	11,720	50,000	50,000
Other Fines & Forfeitures	17,974,807	4,359,017	4,234,017
Other Local Taxes	\$ 125,097,475	\$ 122,264,241	\$ 133,803,211
Property Transfer Taxes	11,959,903	11,952,564	10,076,599
SDG&E	76,225,617	76,883,957	84,697,020
CATV	11,846,565	11,522,828	9,897,017
Refuse Collection Franchise	16,189,689	13,200,000	13,500,000
Other Franchises	8,875,702	8,704,892	15,632,575
Rev from Money and Prop	\$ 76,550,504	\$ 72,695,475	\$ 81,799,330
Mission Bay	38,881,660	39,799,571	41,090,162
Pueblo Lands	9,816,258	8,309,838	14,002,621
Interest and Dividends	5,036,046	1,800,000	2,100,000
Other Rents and Concessions	22,816,540	22,786,066	24,606,547

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Other Revenue	\$	3,435,526	\$ 2,000,151	\$ 1,645,833
Other Revenue		3,435,526	2,000,151	1,645,833
Transfers In	\$	240,414,164	\$ 156,587,119	\$ 111,617,630
Transfers In		240,414,164	156,587,119	111,617,630
Total General Fund	\$	2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262
Total General Fund	\$	2,011,950,692	\$ 2,017,767,692	\$ 2,076,498,262

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Special Revenue Funds						
Automated Refuse Container Fund						
Charges for Services	\$	1,529,457	\$	1,600,000	\$	1,600,000
Charges for Current Services		1,529,457		1,600,000		1,600,000
Rev from Money and Prop	\$	38,396	\$	-	\$	-
Interest and Dividends		38,396		-		-
Total Automated Refuse Container Fund	\$	1,567,853	\$	1,600,000	\$	1,600,000
Climate Equity Fund						
Other Local Taxes	\$	1,500,000	\$	1,500,000	\$	1,500,000
Other Franchises		1,500,000		1,500,000		1,500,000
Rev from Money and Prop	\$	162,484	\$	-	\$	-
Interest and Dividends		162,484		-		-
Transfers In	\$	8,722,562	\$	7,688,396	\$	-
Transfers In		8,722,562		7,688,396		-
Total Climate Equity Fund	\$	10,385,046	\$	9,188,396	\$	1,500,000
Community Equity Fund (CEF)						
Rev from Money and Prop	\$	50,800	\$	-	\$	-
Interest and Dividends		50,800		-		-
Total Community Equity Fund (CEF)	\$	50,800	\$	-	\$	-
Concourse and Parking Garages Operating Fund						
Charges for Services	\$	-	\$	600,000	\$	300,000
Charges for Current Services		-		600,000		300,000
Rev from Money and Prop	\$	2,652,569	\$	2,051,073	\$	2,918,267
Other Rents and Concessions		2,652,569		2,051,073		2,918,267
Other Revenue	\$	20	\$	-	\$	-
Other Revenue		20		-		-
Total Concourse and Parking Garages Operating Fund	\$	2,652,589	\$	2,651,073	\$	3,218,267
Convention Center Expansion Administration Fund						
Rev from Money and Prop	\$	25,152	\$	-	\$	-
Interest and Dividends		25,152		-		-
Transfers In	\$	13,343,974	\$	18,341,570	\$	13,348,906
Transfers In		13,343,974		18,341,570		13,348,906
Total Convention Center Expansion Administration Fund	\$	13,369,126	\$	18,341,570	\$	13,348,906

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Energy Independence Fund						
Other Local Taxes	\$	2,170,980	\$	2,244,359	\$	-
Other Franchises		2,170,980		2,244,359		-
Rev from Money and Prop	\$	37,462	\$	-	\$	-
Interest and Dividends		37,462		-		-
Total Energy Independence Fund	\$	2,208,442	\$	2,244,359	\$	-
Engineering & Capital Projects Fund						
Charges for Services	\$	131,313,757	\$	139,672,876	\$	172,656,515
Charges for Current Services		131,313,757		139,672,876		172,656,515
Fines Forfeitures and Penalties	\$	29,830	\$	-	\$	-
Other Fines & Forfeitures		29,831		-		-
Rev from Money and Prop	\$	(250,934)	\$	-	\$	-
Interest and Dividends		(250,934)		-		-
Other Revenue	\$	173,373	\$	-	\$	-
Other Revenue		173,373		-		-
Total Engineering & Capital Projects Fund	\$	131,266,027	\$	139,672,876	\$	172,656,515
Environmental Growth 1/3 Fund						
Other Local Taxes	\$	9,440,938	\$	9,644,480	\$	10,541,173
SDG&E		8,469,513		8,709,329		9,577,447
Other Franchises		971,425		935,151		963,726
Rev from Money and Prop	\$	114,717	\$	9,000	\$	9,000
Interest and Dividends		114,222		9,000		9,000
Other Rents and Concessions		495		-		-
Total Environmental Growth 1/3 Fund	\$	9,555,656	\$	9,653,480	\$	10,550,173
Environmental Growth 2/3 Fund						
Other Local Taxes	\$	19,382,637	\$	19,288,955	\$	21,082,342
SDG&E		16,939,026		17,418,657		19,154,893
Other Franchises		2,443,611		1,870,298		1,927,449
Rev from Money and Prop	\$	213,275	\$	25,000	\$	25,000
Interest and Dividends		212,270		25,000		25,000
Other Rents and Concessions		1,005		-		-
Total Environmental Growth 2/3 Fund	\$	19,595,912	\$	19,313,955	\$	21,107,342
Facilities Financing Fund						
Licenses and Permits	\$	210,538	\$	215,000	\$	-
Other Licenses and Permits		210,538		215,000		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Charges for Services	\$	3,801,463	\$	3,276,877	\$	-
Charges for Current Services		3,801,463		3,276,877		-
Rev from Money and Prop	\$	29,111	\$	3,600	\$	-
Interest and Dividends		29,111		3,600		-
Other Revenue	\$	328,633	\$	-	\$	-
Other Revenue		328,633		-		-
Total Facilities Financing Fund	\$	4,369,745	\$	3,495,477	\$	-
Fire and Lifeguard Facilities Fund						
Rev from Money and Prop	\$	2,214	\$	-	\$	-
Interest and Dividends		2,214		-		-
Transfers In	\$	1,396,169	\$	1,400,469	\$	1,409,518
Transfers In		1,396,169		1,400,469		1,409,518
Total Fire and Lifeguard Facilities Fund	\$	1,398,383	\$	1,400,469	\$	1,409,518
Fire/Emergency Medical Services Transport Program Fund						
Charges for Services	\$	12,510,028	\$	11,371,889	\$	125,601,015
Charges for Current Services		12,510,028		11,371,889		125,601,015
Rev from Money and Prop	\$	1,114,441	\$	990,000	\$	30,000
Interest and Dividends		82,079		30,000		30,000
Other Rents and Concessions		1,032,362		960,000		-
Other Revenue	\$	213,302	\$	409,235	\$	109,235
Other Revenue		213,302		409,235		109,235
Total Fire/Emergency Medical Services Transport Program Fund	\$	13,837,771	\$	12,771,124	\$	125,740,250
Gas Tax Fund						
Other Local Taxes	\$	35,102,175	\$	39,437,623	\$	38,196,188
Other Local Tax		35,102,175		39,437,623		38,196,188
Rev from Money and Prop	\$	95,445	\$	22,120	\$	22,655
Interest and Dividends		79,021		4,300		4,300
Other Rents and Concessions		16,424		17,820		18,355
Other Revenue	\$	297	\$	-	\$	-
Other Revenue		297		-		-
Total Gas Tax Fund	\$	35,197,917	\$	39,459,743	\$	38,218,843
General Plan Maintenance Fund						
Licenses and Permits	\$	4,360,138	\$	4,466,000	\$	4,329,600
Other Licenses and Permits		4,360,138		4,466,000		4,329,600

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Rev from Money and Prop	\$	37,657	\$	-	\$	-
Interest and Dividends		37,657		-		-
Total General Plan Maintenance Fund	\$	4,397,795	\$	4,466,000	\$	4,329,600
GIS Fund						
Rev from Other Agencies	\$	228,624	\$	238,770	\$	238,770
Revenue from Other Agencies		228,624		238,770		238,770
Charges for Services	\$	5,185,631	\$	5,115,962	\$	5,119,358
Charges for Current Services		5,185,631		5,115,962		5,119,358
Rev from Money and Prop	\$	30,278	\$	-	\$	-
Interest and Dividends		30,278		-		-
Total GIS Fund	\$	5,444,533	\$	5,354,732	\$	5,358,128
Information Technology Fund						
Rev from Other Agencies	\$	680	\$	-	\$	-
Revenue from Other Agencies		680		-		-
Charges for Services	\$	83,639,513	\$	87,449,131	\$	85,195,328
Charges for Current Services		83,639,513		87,449,131		85,195,328
Rev from Money and Prop	\$	(74,484)	\$	-	\$	-
Interest and Dividends		(74,484)		-		-
Other Revenue	\$	1,016,217	\$	-	\$	-
Other Revenue		1,016,217		-		-
Total Information Technology Fund	\$	84,581,926	\$	87,449,131	\$	85,195,328
Infrastructure Fund						
Transfers In	\$	28,444,223	\$	30,961,972	\$	21,057,697
Transfers In		28,444,223		30,961,972		21,057,697
Total Infrastructure Fund	\$	28,444,223	\$	30,961,972	\$	21,057,697
Junior Lifeguard Program Fund						
Charges for Services	\$	892,908	\$	942,900	\$	942,900
Charges for Current Services		892,908		942,900		942,900
Total Junior Lifeguard Program Fund	\$	892,908	\$	942,900	\$	942,900
Local Enforcement Agency Fund						
Licenses and Permits	\$	762,972	\$	702,402	\$	808,913
Other Licenses and Permits		762,972		702,402		808,913
Charges for Services	\$	165,737	\$	408,167	\$	175,000
Charges for Current Services		165,737		408,167		175,000
Rev from Money and Prop	\$	314	\$	10,724	\$	10,724

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Interest and Dividends		314		10,724		10,724
Other Revenue	\$	114,100	\$	-	\$	-
Other Revenue		114,100		-		-
Total Local Enforcement Agency Fund	\$	1,043,123	\$	1,121,293	\$	994,637
Long Range Property Management Fund						
Rev from Money and Prop	\$	1,755,769	\$	595,000	\$	595,000
Interest and Dividends		96,801		5,000		5,000
Other Rents and Concessions		1,658,968		590,000		590,000
Other Revenue	\$	1,243,123	\$	-	\$	-
Other Revenue		1,243,123		-		-
Total Long Range Property Management Fund	\$	2,998,892	\$	595,000	\$	595,000
Los Peñasquitos Canyon Preserve Fund						
Rev from Money and Prop	\$	41,438	\$	36,000	\$	36,000
Other Rents and Concessions		41,438		36,000		36,000
Transfers In	\$	167,760	\$	260,000	\$	-
Transfers In		167,760		260,000		-
Total Los Peñasquitos Canyon Preserve Fund	\$	209,198	\$	296,000	\$	36,000
Low & Moderate Income Housing Asset Fund						
Rev from Money and Prop	\$	5,878,368	\$	1,209,014	\$	1,209,014
Interest and Dividends		2,674,304		558,014		558,014
Other Rents and Concessions		3,204,064		651,000		651,000
Other Revenue	\$	2,109,631	\$	5,847,660	\$	-
Other Revenue		2,109,631		5,847,660		-
Total Low & Moderate Income Housing Asset Fund	\$	7,987,999	\$	7,056,674	\$	1,209,014
Maintenance Assessment District (MAD) Funds						
Property Tax Revenue	\$	19,639,849	\$	21,311,266	\$	22,505,399
Property Taxes		19,639,849		21,311,266		22,505,399
Special Assessments	\$	1,311,446	\$	3,000	\$	-
Special Assessments		1,311,446		3,000		-
Charges for Services	\$	4,372,604	\$	4,015,134	\$	4,691,492
Charges for Current Services		4,372,605		4,015,134		4,691,492
Rev from Money and Prop	\$	446,208	\$	133,290	\$	133,290
Interest and Dividends		446,208		133,290		133,290
Other Revenue	\$	427,682	\$	-	\$	-
Other Revenue		427,682		-		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Transfers In	\$	4,141,890	\$	4,257,367	\$	4,398,879
Transfers In		4,141,890		4,257,367		4,398,879
Total Maintenance Assessment District (MAD) Funds	\$	30,339,680	\$	29,720,057	\$	31,729,060
Major Events Revolving Fund						
Other Revenue	\$	457,247	\$	-	\$	-
Other Revenue		457,247		-		-
Transfers In	\$	-	\$	150,000	\$	-
Transfers In		-		150,000		-
Total Major Events Revolving Fund	\$	457,247	\$	150,000	\$	-
Mission Bay/Balboa Park Improvement Fund						
Transfers In	\$	1,410,592	\$	1,447,825	\$	862,936
Transfers In		1,410,592		1,447,825		862,936
Total Mission Bay/Balboa Park Improvement Fund	\$	1,410,592	\$	1,447,825	\$	862,936
New Convention Facility Fund						
Transfers In	\$	2,655,000	\$	2,734,650	\$	2,816,690
Transfers In		2,655,000		2,734,650		2,816,690
Total New Convention Facility Fund	\$	2,655,000	\$	2,734,650	\$	2,816,690
OneSD Support Fund						
Charges for Services	\$	28,127,196	\$	29,235,225	\$	25,954,866
Charges for Current Services		28,127,196		29,235,225		25,954,866
Rev from Money and Prop	\$	238,990	\$	-	\$	-
Interest and Dividends		238,990		-		-
Total OneSD Support Fund	\$	28,366,186	\$	29,235,225	\$	25,954,866
Parking Meter Operations Fund						
Licenses and Permits	\$	9,541,606	\$	9,000,000	\$	9,600,000
Parking Meters		9,542,159		9,000,000		9,600,000
Other Licenses and Permits		(553)		-		-
Rev from Money and Prop	\$	96,899	\$	-	\$	-
Interest and Dividends		96,899		-		-
Other Revenue	\$	4,338	\$	-	\$	-
Other Revenue		4,338		-		-
Total Parking Meter Operations Fund	\$	9,642,843	\$	9,000,000	\$	9,600,000
PETCO Park Fund						
Rev from Money and Prop	\$	7,306,583	\$	2,186,819	\$	5,822,762

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Interest and Dividends		34,488		-		-
Other Rents and Concessions		7,272,095		2,186,819		5,822,762
Other Revenue	\$	2,168,271	\$	1,430,000	\$	1,430,000
Other Revenue		2,168,271		1,430,000		1,430,000
Transfers In	\$	11,986,315	\$	13,928,588	\$	7,788,625
Transfers In		11,986,315		13,928,588		7,788,625
Total PETCO Park Fund	\$	21,461,170	\$	17,545,407	\$	15,041,387
Public Art Fund						
Other Revenue	\$	1,474,301	\$	-	\$	-
Other Revenue		1,474,301		-		-
Transfers In	\$	85,000	\$	85,000	\$	85,000
Transfers In		85,000		85,000		85,000
Total Public Art Fund	\$	1,559,301	\$	85,000	\$	85,000
Public Safety Services & Debt Service Fund						
Sales Tax	\$	12,784,360	\$	13,402,932	\$	13,564,755
Safety Sales Tax		12,784,360		13,402,932		13,564,755
Rev from Money and Prop	\$	82,765	\$	-	\$	-
Interest and Dividends		82,765		-		-
Total Public Safety Services & Debt Service Fund	\$	12,867,125	\$	13,402,932	\$	13,564,755
Road Maintenance and Rehabilitation Fund						
Other Local Taxes	\$	30,815,416	\$	34,125,003	\$	35,328,918
Other Local Tax		30,815,416		34,125,003		35,328,918
Rev from Money and Prop	\$	1,035,737	\$	-	\$	-
Interest and Dividends		1,035,737		-		-
Total Road Maintenance and Rehabilitation Fund	\$	31,851,153	\$	34,125,003	\$	35,328,918
Seized Assets - California Fund						
Rev from Other Agencies	\$	112,541	\$	100,000	\$	100,000
Revenue from Other Agencies		112,541		100,000		100,000
Rev from Money and Prop	\$	9,859	\$	-	\$	-
Interest and Dividends		9,859		-		-
Total Seized Assets - California Fund	\$	122,400	\$	100,000	\$	100,000
Seized Assets - Federal DOJ Fund						
Rev from Federal Agencies	\$	284,731	\$	569,307	\$	569,307
Revenue from Federal Agencies		284,731		569,307		569,307
Rev from Money and Prop	\$	23,294	\$	-	\$	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Interest and Dividends		23,294		-		-
Total Seized Assets - Federal DOJ Fund	\$	308,025	\$	569,307	\$	569,307
Seized Assets - Federal Treasury Fund						
Rev from Federal Agencies	\$	26,213	\$	118,812	\$	118,812
Revenue from Federal Agencies		26,213		118,812		118,812
Rev from Money and Prop	\$	48,604	\$	-	\$	-
Interest and Dividends		48,604		-		-
Total Seized Assets - Federal Treasury Fund	\$	74,816	\$	118,812	\$	118,812
State COPS						
Rev from Other Agencies	\$	3,535,810	\$	3,400,000	\$	3,400,000
Revenue from Other Agencies		3,535,810		3,400,000		3,400,000
Rev from Money and Prop	\$	88,779	\$	-	\$	-
Interest and Dividends		88,779		-		-
Total State COPS	\$	3,624,588	\$	3,400,000	\$	3,400,000
Storm Drain Fund						
Charges for Services	\$	5,367,903	\$	5,700,000	\$	5,700,000
Charges for Current Services		5,367,903		5,700,000		5,700,000
Total Storm Drain Fund	\$	5,367,903	\$	5,700,000	\$	5,700,000
Successor Agency Admin & Project - CivicSD Fund						
Rev from Other Agencies	\$	1,608,792	\$	1,934,326	\$	1,934,326
Revenue from Other Agencies		1,608,792		1,934,326		1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$	1,608,792	\$	1,934,326	\$	1,934,326
Transient Occupancy Tax Fund						
Transient Occupancy Tax	\$	146,263,304	\$	155,548,915	\$	155,779,298
Transient Occupancy Taxes		146,263,304		155,548,915		155,779,298
Licenses and Permits	\$	103,145	\$	120,000	\$	120,000
Other Licenses and Permits		103,145		120,000		120,000
Charges for Services	\$	1,097	\$	-	\$	29,757
Charges for Current Services		1,097		-		29,757
Fines Forfeitures and Penalties	\$	130	\$	-	\$	-
Other Fines & Forfeitures		130		-		-
Other Revenue	\$	228,019	\$	-	\$	-
Other Revenue		228,019		-		-
Total Transient Occupancy Tax Fund	\$	146,595,694	\$	155,668,915	\$	155,929,055

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Trolley Extension Reserve Fund						
Rev from Money and Prop	\$	2,443	\$	-	\$	-
Interest and Dividends		2,443		-		-
Transfers In	\$	1,060,875	\$	-	\$	-
Transfers In		1,060,875		-		-
Total Trolley Extension Reserve Fund	\$	1,063,318	\$	-	\$	-
Underground Surcharge Fund						
Other Local Taxes	\$	91,560,250	\$	97,985,751	\$	110,511,838
SDG&E		91,560,250		97,985,751		110,511,838
Rev from Money and Prop	\$	4,523,696	\$	3,000,000	\$	3,000,000
Interest and Dividends		4,523,696		3,000,000		3,000,000
Other Revenue	\$	354,584	\$	-	\$	-
Other Revenue		354,584		-		-
Total Underground Surcharge Fund	\$	96,438,530	\$	100,985,751	\$	113,511,838
Wireless Communications Technology Fund						
Charges for Services	\$	10,918,649	\$	13,294,463	\$	10,468,809
Charges for Current Services		10,918,649		13,294,463		10,468,809
Rev from Money and Prop	\$	77,194	\$	48,261	\$	48,261
Interest and Dividends		22,069		-		-
Other Rents and Concessions		55,125		48,261		48,261
Other Revenue	\$	579	\$	-	\$	-
Other Revenue		579		-		-
Total Wireless Communications Technology Fund	\$	10,996,422	\$	13,342,724	\$	10,517,070
Zoological Exhibits Maintenance Fund						
Property Tax Revenue	\$	18,395,390	\$	19,490,501	\$	20,975,719
Property Taxes		18,395,390		19,490,501		20,975,719
Total Zoological Exhibits Maintenance Fund	\$	18,395,390	\$	19,490,501	\$	20,975,719
Total Special Revenue Funds	\$	806,662,042	\$	836,792,659	\$	956,807,857

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Capital Project Funds						
Capital Outlay Fund						
Other Revenue	\$	246,592	\$	-	\$	-
Other Revenue		246,592		-		-
Total Capital Outlay Fund	\$	246,592	\$	-	\$	-
Mission Bay Park Improvement Fund						
Rev from Money and Prop	\$	528,876	\$	-	\$	-
Interest and Dividends		528,876		-		-
Transfers In	\$	12,273,079	\$	12,869,721	\$	13,708,605
Transfers In		12,273,079		12,869,721		13,708,605
Total Mission Bay Park Improvement Fund	\$	12,801,956	\$	12,869,721	\$	13,708,605
San Diego Regional Parks Improvement Fund						
Rev from Money and Prop	\$	205,584	\$	-	\$	-
Interest and Dividends		205,584		-		-
Transfers In	\$	6,608,581	\$	6,929,850	\$	7,381,557
Transfers In		6,608,581		6,929,850		7,381,557
Total San Diego Regional Parks Improvement Fund	\$	6,814,165	\$	6,929,850	\$	7,381,557
TransNet Extension Administration & Debt Fund						
Sales Tax	\$	317,750	\$	469,350	\$	471,300
Sales Tax		317,750		469,350		471,300
Total TransNet Extension Administration & Debt Fund	\$	317,750	\$	469,350	\$	471,300
TransNet Extension Congestion Relief Fund						
Sales Tax	\$	28,833,483	\$	32,723,628	\$	32,661,090
Sales Tax		28,833,483		32,723,628		32,661,090
Rev from Money and Prop	\$	165,410	\$	-	\$	-
Interest and Dividends		165,410		-		-
Other Revenue	\$	20	\$	-	\$	-
Other Revenue		20		-		-
Total TransNet Extension Congestion Relief Fund	\$	28,998,913	\$	32,723,628	\$	32,661,090
TransNet Extension Maintenance Fund						
Sales Tax	\$	17,857,126	\$	13,939,695	\$	13,997,610
Sales Tax		17,857,126		13,939,695		13,997,610
Total TransNet Extension Maintenance Fund	\$	17,857,126	\$	13,939,695	\$	13,997,610

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2023		FY 2024		FY 2025	
	Actual		Adopted Budget		Adopted Budget	
Total Capital Project Funds	\$	67,036,501	\$	66,932,244	\$	68,220,162

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Enterprise Funds						
Airports Fund						
Charges for Services	\$	1,106,640	\$	1,134,884	\$	1,224,562
Charges for Current Services		1,106,640		1,134,884		1,224,562
Rev from Money and Prop	\$	6,035,282	\$	7,756,718	\$	7,756,718
Interest and Dividends		331,594		160,000		160,000
Other Rents and Concessions		5,703,689		7,596,718		7,596,718
Other Revenue	\$	490,041	\$	-	\$	-
Other Revenue		490,041		-		-
Total Airports Fund	\$	7,631,963	\$	8,891,602	\$	8,981,280
Development Services Fund						
Licenses and Permits	\$	100,863,864	\$	106,486,954	\$	128,013,333
Other Licenses and Permits		100,863,864		106,486,954		128,013,333
Charges for Services	\$	10,861,108	\$	10,575,062	\$	10,274,685
Charges for Current Services		10,861,108		10,575,062		10,274,685
Rev from Money and Prop	\$	945,822	\$	110,072	\$	110,072
Interest and Dividends		945,822		110,072		110,072
Other Revenue	\$	8,937,806	\$	1,216,023	\$	1,216,023
Other Revenue		8,937,806		1,216,023		1,216,023
Total Development Services Fund	\$	121,608,599	\$	118,388,111	\$	139,614,113
Golf Course Fund						
Charges for Services	\$	33,341,510	\$	22,744,987	\$	25,778,987
Charges for Current Services		33,341,510		22,744,987		25,778,987
Rev from Money and Prop	\$	3,155,727	\$	1,717,800	\$	2,627,800
Interest and Dividends		682,461		393,000		393,000
Other Rents and Concessions		2,473,267		1,324,800		2,234,800
Other Revenue	\$	434,202	\$	317,560	\$	332,560
Other Revenue		434,202		317,560		332,560
Total Golf Course Fund	\$	36,931,439	\$	24,780,347	\$	28,739,347
Metropolitan Sewer Utility Fund						
Charges for Services	\$	106,825,776	\$	110,793,022	\$	115,968,022
Charges for Current Services		106,825,776		110,793,022		115,968,022
Rev from Money and Prop	\$	4,019,447	\$	2,559,000	\$	2,559,000
Interest and Dividends		2,757,730		1,700,000		1,700,000
Other Rents and Concessions		1,261,717		859,000		859,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Other Revenue	\$	40,016,964	\$	20,000,000	\$	74,400,000
Other Revenue		40,016,964		20,000,000		74,400,000
Transfers In	\$	612,524	\$	174,161,376	\$	174,161,376
Transfers In		612,524		174,161,376		174,161,376
Total Metropolitan Sewer Utility Fund	\$	151,474,712	\$	307,513,398	\$	367,088,398
Municipal Sewer Revenue Fund						
Rev from Federal Agencies	\$	8,148,830	\$	-	\$	-
Revenue from Federal Agencies		8,148,830		-		-
Charges for Services	\$	293,507,927	\$	304,660,535	\$	321,842,107
Charges for Current Services		293,507,927		304,660,535		321,842,107
Fines Forfeitures and Penalties	\$	11,492	\$	-	\$	-
Municipal Court		11,492		-		-
Rev from Money and Prop	\$	1,461,247	\$	2,104,000	\$	2,104,000
Interest and Dividends		1,411,610		2,100,000		2,100,000
Other Rents and Concessions		49,637		4,000		4,000
Other Revenue	\$	56,327,354	\$	70,000,000	\$	235,600,000
Other Revenue		56,327,354		70,000,000		235,600,000
Total Municipal Sewer Revenue Fund	\$	359,456,850	\$	376,764,535	\$	559,546,107
Recycling Fund						
Rev from Other Agencies	\$	481,377	\$	550,000	\$	550,000
Revenue from Other Agencies		481,377		550,000		550,000
Charges for Services	\$	24,396,828	\$	18,916,557	\$	19,076,557
Charges for Current Services		24,396,828		18,916,557		19,076,557
Fines Forfeitures and Penalties	\$	2,812,157	\$	2,133,103	\$	2,633,103
Other Fines & Forfeitures		2,812,157		2,133,103		2,633,103
Other Local Taxes	\$	6,396,851	\$	3,910,000	\$	-
Other Franchises		6,396,851		3,910,000		-
Rev from Money and Prop	\$	1,476,733	\$	611,100	\$	611,100
Interest and Dividends		1,195,787		400,000		400,000
Other Rents and Concessions		280,946		211,100		211,100
Other Revenue	\$	962,869	\$	130,000	\$	120,000
Other Revenue		962,869		130,000		120,000
Transfers In	\$	834,231	\$	1,000,000	\$	1,000,000
Transfers In		834,231		1,000,000		1,000,000
Total Recycling Fund	\$	37,361,045	\$	27,250,760	\$	23,990,760
Refuse Disposal Fund						

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Charges for Services	\$	42,159,412	\$	50,821,251	\$	60,115,200
Charges for Current Services		42,159,412		50,821,251		60,115,200
Fines Forfeitures and Penalties	\$	15,205	\$	1,500	\$	1,500
Other Fines & Forfeitures		15,205		1,500		1,500
Rev from Money and Prop	\$	2,007,063	\$	1,149,816	\$	1,201,867
Interest and Dividends		1,224,179		365,867		365,867
Other Rents and Concessions		782,884		783,949		836,000
Other Revenue	\$	465,795	\$	540,000	\$	490,000
Other Revenue		465,795		540,000		490,000
Transfers In	\$	-	\$	2,308,259	\$	-
Transfers In		-		2,308,259		-
Total Refuse Disposal Fund	\$	44,647,475	\$	54,820,826	\$	61,808,567
Sewer Utility - AB 1600 Fund						
Charges for Services	\$	26,137,397	\$	22,500,000	\$	22,500,000
Charges for Current Services		26,137,397		22,500,000		22,500,000
Rev from Money and Prop	\$	284,922	\$	40,000	\$	40,000
Interest and Dividends		284,922		40,000		40,000
Total Sewer Utility - AB 1600 Fund	\$	26,422,319	\$	22,540,000	\$	22,540,000
Water Utility - AB 1600 Fund						
Charges for Services	\$	18,025,251	\$	15,900,000	\$	15,900,000
Charges for Current Services		18,025,251		15,900,000		15,900,000
Rev from Money and Prop	\$	216,308	\$	50,000	\$	50,000
Interest and Dividends		216,308		50,000		50,000
Total Water Utility - AB 1600 Fund	\$	18,241,559	\$	15,950,000	\$	15,950,000
Water Utility Operating Fund						
Rev from Federal Agencies	\$	530,155	\$	259,484	\$	259,484
Revenue from Federal Agencies		530,155		259,484		259,484
Rev from Other Agencies	\$	9,622,300	\$	703,559	\$	703,559
Revenue from Other Agencies		9,622,300		703,559		703,559
Charges for Services	\$	581,983,873	\$	579,459,510	\$	609,459,510
Charges for Current Services		581,983,873		579,459,510		609,459,510
Fines Forfeitures and Penalties	\$	43,264	\$	-	\$	-
Municipal Court		43,265		-		-
Rev from Money and Prop	\$	11,444,029	\$	11,530,178	\$	11,530,178
Interest and Dividends		4,419,555		5,500,000		5,500,000
Other Rents and Concessions		7,024,474		6,030,178		6,030,178

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Other Revenue	\$	174,470,472	\$ 329,566,184	\$ 271,374,795
Other Revenue		174,470,472	329,566,184	271,374,795
Transfers In	\$	303,786	\$ 49,183,962	\$ 49,183,962
Transfers In		303,786	49,183,962	49,183,962
Total Water Utility Operating Fund	\$	778,397,879	\$ 970,702,877	\$ 942,511,488
Total Enterprise Funds	\$	1,582,173,838	\$ 1,927,602,456	\$ 2,170,770,060

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Internal Service Funds						
Central Stores Fund						
Charges for Services	\$	8,887,346	\$	7,460,763	\$	10,649,641
Charges for Current Services		8,887,346		7,460,763		10,649,641
Rev from Money and Prop	\$	14,526	\$	-	\$	-
Interest and Dividends		14,526		-		-
Other Revenue	\$	143,020	\$	176,000	\$	176,000
Other Revenue		143,020		176,000		176,000
Total Central Stores Fund	\$	9,044,892	\$	7,636,763	\$	10,825,641
Energy Conservation Program Fund						
Rev from Other Agencies	\$	541,115	\$	-	\$	-
Revenue from Other Agencies		541,115		-		-
Charges for Services	\$	5,659,404	\$	5,711,423	\$	6,557,190
Charges for Current Services		5,659,404		5,711,423		6,557,190
Rev from Money and Prop	\$	60,515	\$	-	\$	-
Interest and Dividends		60,515		-		-
Other Revenue	\$	861,316	\$	-	\$	-
Other Revenue		861,316		-		-
Total Energy Conservation Program Fund	\$	7,122,350	\$	5,711,423	\$	6,557,190
Fleet Operations Operating Fund						
Charges for Services	\$	61,990,690	\$	71,173,727	\$	74,972,195
Charges for Current Services		61,990,690		71,173,727		74,972,195
Rev from Money and Prop	\$	86,699	\$	140,000	\$	-
Interest and Dividends		90,199		140,000		-
Other Rents and Concessions		(3,500)		-		-
Other Revenue	\$	42,716	\$	38,349	\$	40,000
Other Revenue		42,716		38,349		40,000
Transfers In	\$	-	\$	28,296	\$	-
Transfers In		-		28,296		-
Total Fleet Operations Operating Fund	\$	62,120,106	\$	71,380,372	\$	75,012,195
Fleet Replacement						
Charges for Services	\$	60,455,570	\$	44,625,163	\$	46,041,251
Charges for Current Services		60,455,570		44,625,163		46,041,251
Other Revenue	\$	21,726,346	\$	26,330,000	\$	26,330,000
Other Revenue		21,726,346		26,330,000		26,330,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Total Fleet Replacement	\$	82,181,917	\$	70,955,163	\$	72,371,251
Publishing Services Fund						
Charges for Services	\$	1,175,319	\$	1,947,049	\$	2,232,283
Charges for Current Services		1,175,319		1,947,049		2,232,283
Rev from Money and Prop	\$	(5,071)	\$	-	\$	-
Interest and Dividends		(5,071)		-		-
Transfers In	\$	407,167	\$	-	\$	-
Transfers In		407,167		-		-
Total Publishing Services Fund	\$	1,577,416	\$	1,947,049	\$	2,232,283
Risk Management Administration Fund						
Charges for Services	\$	-	\$	79,000	\$	693,000
Charges for Current Services		-		79,000		693,000
Rev from Money and Prop	\$	8,848	\$	-	\$	-
Interest and Dividends		8,848		-		-
Other Revenue	\$	13,389,647	\$	14,791,720	\$	16,405,385
Other Revenue		13,389,647		14,791,720		16,405,385
Total Risk Management Administration Fund	\$	13,398,494	\$	14,870,720	\$	17,098,385
Total Internal Service Funds	\$	175,445,174	\$	172,501,490	\$	184,096,945
Total Combined Budget Revenues	\$	4,643,268,248	\$	5,021,596,541	\$	5,456,393,286

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 1,283,327,349	\$ 1,401,371,348	\$ 1,503,208,003
Personnel Cost	765,313,383	850,146,861	925,661,936
Fringe Benefits	518,013,967	551,224,487	577,546,067
NON-PERSONNEL	\$ 676,604,361	\$ 680,461,842	\$ 657,735,162
Supplies	37,712,673	43,754,944	31,488,902
Contracts & Services	349,319,591	375,542,684	387,583,729
<i>External Contracts & Services</i>	<i>242,943,235</i>	<i>259,906,956</i>	<i>258,312,886</i>
<i>Internal Contracts & Services</i>	<i>106,376,356</i>	<i>115,635,728</i>	<i>129,270,843</i>
Information Technology	58,217,777	58,649,291	59,159,934
Energy and Utilities	64,016,368	72,328,719	70,937,425
Other	4,091,230	6,045,516	6,626,892
Transfers Out	150,426,516	113,458,773	93,007,234
Capital Expenditures	1,680,241	1,478,279	1,223,500
Debt	11,139,964	9,203,636	7,707,546
Total General Fund	\$ 1,959,931,710	\$ 2,081,833,190	\$ 2,160,943,165

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
Supplies	1,306,959	1,750,000	1,750,000
Contracts & Services	152,282	150,000	150,000
<i>External Contracts & Services</i>	<i>10,256</i>	<i>10,000</i>	<i>10,000</i>
<i>Internal Contracts & Services</i>	<i>142,025</i>	<i>140,000</i>	<i>140,000</i>
Information Technology	50,821	51,659	50,868
Total Automated Refuse Container Fund	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
Climate Equity Fund			
NON-PERSONNEL	\$ -	\$ 1,613,500	\$ -
Contracts & Services	-	1,613,500	-
<i>External Contracts & Services</i>	<i>-</i>	<i>1,613,500</i>	<i>-</i>
Total Climate Equity Fund	\$ -	\$ 1,613,500	\$ -
Community Equity Fund (CEF)			
NON-PERSONNEL	\$ -	\$ 1,500,000	\$ 3,085,400
Contracts & Services	-	1,500,000	-
<i>External Contracts & Services</i>	<i>-</i>	<i>1,500,000</i>	<i>-</i>
Transfers Out	-	-	3,085,400
Total Community Equity Fund (CEF)	\$ -	\$ 1,500,000	\$ 3,085,400
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 208,973	\$ 240,747	\$ 253,004
Personnel Cost	147,309	176,059	187,982
Fringe Benefits	61,664	64,688	65,022
NON-PERSONNEL	\$ 1,798,738	\$ 3,320,615	\$ 4,487,120
Supplies	31,217	57,800	57,800
Contracts & Services	1,738,448	3,201,520	2,624,215
<i>External Contracts & Services</i>	<i>1,563,012</i>	<i>3,146,807</i>	<i>2,538,807</i>
<i>Internal Contracts & Services</i>	<i>175,436</i>	<i>54,713</i>	<i>85,408</i>
Information Technology	28,851	20,647	14,736
Energy and Utilities	222	40,148	394,238
Other	-	500	500
Transfers Out	-	-	1,395,631

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total Concourse and Parking Garages Operating Fund	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906
Contracts & Services	884,451	1,249,395	1,705,395
<i>External Contracts & Services</i>	1,250	20,000	476,000
<i>Internal Contracts & Services</i>	883,201	1,229,395	1,229,395
Transfers Out	12,094,581	17,092,175	12,099,511
Total Convention Center Expansion Administration Fund	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906
Downtown Maintenance District MAD Fund			
NON-PERSONNEL	\$ 503	\$ -	\$ -
Supplies	388	-	-
Contracts & Services	115	-	-
<i>External Contracts & Services</i>	115	-	-
Total Downtown Maintenance District MAD Fund	\$ 503	\$ -	\$ -
Energy Independence Fund			
NON-PERSONNEL	\$ -	\$ 1,000,000	\$ 3,702,801
Contracts & Services	-	1,000,000	500,000
<i>External Contracts & Services</i>	-	1,000,000	500,000
Transfers Out	-	-	3,202,801
Total Energy Independence Fund	\$ -	\$ 1,000,000	\$ 3,702,801
Engineering & Capital Projects Fund			
PERSONNEL	\$ 120,263,682	\$ 132,249,460	\$ 143,496,958
Personnel Cost	73,916,163	85,023,762	95,086,579
Fringe Benefits	46,347,518	47,225,698	48,410,379
NON-PERSONNEL	\$ 19,407,355	\$ 21,986,636	\$ 22,860,804
Supplies	341,350	484,438	885,503
Contracts & Services	8,721,153	10,562,646	10,804,451
<i>External Contracts & Services</i>	6,373,220	7,655,077	7,926,775
<i>Internal Contracts & Services</i>	2,347,933	2,907,569	2,877,676
Information Technology	9,082,149	9,650,798	9,861,079
Energy and Utilities	410,038	422,201	443,218
Other	840,544	866,553	866,553

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Capital Expenditures	12,120	-	-
Total Engineering & Capital Projects Fund	\$ 139,671,036	\$ 154,236,096	\$ 166,357,762
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449
Supplies	-	78,123	78,123
Contracts & Services	4,253,515	211,036	908,306
<i>External Contracts & Services</i>	249,236	211,036	866,036
<i>Internal Contracts & Services</i>	4,004,279	-	42,270
Energy and Utilities	2,274,596	2,671,633	2,047,356
Transfers Out	-	6,092,408	10,962,664
Total Environmental Growth 1/3 Fund	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910
Supplies	904,826	-	-
Contracts & Services	14,494,472	-	6,177,000
<i>External Contracts & Services</i>	835,958	-	6,177,000
<i>Internal Contracts & Services</i>	13,658,514	-	-
Information Technology	1,120	-	-
Energy and Utilities	1,995	-	-
Other	92	-	-
Transfers Out	-	16,832,654	24,738,910
Total Environmental Growth 2/3 Fund	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910
Facilities Financing Fund			
PERSONNEL	\$ 2,581,108	\$ 3,134,317	\$ -
Personnel Cost	1,590,871	2,003,486	-
Fringe Benefits	990,237	1,130,831	-
NON-PERSONNEL	\$ 789,856	\$ 917,705	\$ 1,649,600
Supplies	2,373	5,100	-
Contracts & Services	652,046	697,324	1,649,600
<i>External Contracts & Services</i>	31,241	25,551	-
<i>Internal Contracts & Services</i>	620,805	671,773	1,649,600
Information Technology	134,173	202,707	-
Energy and Utilities	1,154	11,574	-
Other	109	1,000	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total Facilities Financing Fund	\$ 3,370,965	\$ 4,052,022	\$ 1,649,600
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869
Contracts & Services	1,944	2,300	2,300
<i>External Contracts & Services</i>	1,944	1,700	1,700
<i>Internal Contracts & Services</i>	-	600	600
Transfers Out	1,396,169	1,398,169	1,398,569
Total Fire and Lifeguard Facilities Fund	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 3,365,482	\$ 5,394,837	\$ 6,641,562
Personnel Cost	1,898,364	3,401,763	4,601,895
Fringe Benefits	1,467,118	1,993,074	2,039,667
NON-PERSONNEL	\$ 8,268,641	\$ 8,572,356	\$ 118,167,919
Supplies	472,048	256,409	256,409
Contracts & Services	3,253,068	2,378,995	111,086,553
<i>External Contracts & Services</i>	1,637,541	2,201,478	110,790,547
<i>Internal Contracts & Services</i>	1,615,527	177,517	296,006
Information Technology	215,148	278,781	258,452
Energy and Utilities	265	28,688	28,688
Other	-	42,710	42,710
Transfers Out	4,306,473	5,306,473	6,064,807
Capital Expenditures	21,640	280,300	430,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,634,123	\$ 13,967,193	\$ 124,809,481
Gas Tax Fund			
NON-PERSONNEL	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843
Supplies	9,596	9,000	12,000
Contracts & Services	9,652,420	8,447,289	11,442,038
<i>External Contracts & Services</i>	2,770,881	2,508,962	4,352,556
<i>Internal Contracts & Services</i>	6,881,539	5,938,327	7,089,482
Energy and Utilities	189,212	243,800	253,835
Transfers Out	19,999,394	26,016,998	26,510,970
Total Gas Tax Fund	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
General Plan Maintenance Fund			
NON-PERSONNEL	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600
Supplies	1,623	-	-
Contracts & Services	4,266,015	5,216,000	5,329,600
<i>External Contracts & Services</i>	709,061	1,229,660	1,507,827
<i>Internal Contracts & Services</i>	3,556,954	3,986,340	3,821,773
Information Technology	268	-	-
Total General Plan Maintenance Fund	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600
GIS Fund			
PERSONNEL	\$ 1,451,048	\$ 2,171,727	\$ 1,949,922
Personnel Cost	802,920	1,382,124	1,205,057
Fringe Benefits	648,128	789,603	744,865
NON-PERSONNEL	\$ 3,768,357	\$ 3,200,792	\$ 4,239,768
Supplies	-	10,000	10,000
Contracts & Services	1,182,483	1,165,419	972,421
<i>External Contracts & Services</i>	780,817	767,943	807,943
<i>Internal Contracts & Services</i>	401,666	397,476	164,478
Information Technology	2,585,675	2,025,373	3,257,347
Other	199	-	-
Total GIS Fund	\$ 5,219,405	\$ 5,372,519	\$ 6,189,690
Information Technology Fund			
PERSONNEL	\$ 7,860,819	\$ 8,827,216	\$ 10,370,945
Personnel Cost	5,034,029	6,120,939	7,264,240
Fringe Benefits	2,826,790	2,706,277	3,106,705
NON-PERSONNEL	\$ 75,810,467	\$ 78,597,666	\$ 76,968,796
Supplies	5,658	23,195	21,200
Contracts & Services	2,376,603	76,581,498	75,065,466
<i>External Contracts & Services</i>	1,332,972	1,542,472	1,630,387
<i>Internal Contracts & Services</i>	1,043,631	75,039,026	73,435,079
Information Technology	73,258,443	1,964,007	1,864,927
Energy and Utilities	18,481	21,816	13,133
Other	3,650	7,150	4,070
Capital Expenditures	147,633	-	-
Total Information Technology Fund	\$ 83,671,285	\$ 87,424,882	\$ 87,339,741

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Infrastructure Fund			
NON-PERSONNEL	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697
Supplies	-	-	6,858,599
Contracts & Services	2,587,389	3,805,600	12,096,002
<i>External Contracts & Services</i>	<i>2,428,826</i>	<i>3,805,600</i>	<i>6,357,753</i>
<i>Internal Contracts & Services</i>	<i>158,563</i>	-	<i>5,738,249</i>
Transfers Out	-	-	1,318,096
Capital Expenditures	32,359,833	-	-
Total Infrastructure Fund	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697
Junior Lifeguard Program Fund			
PERSONNEL	\$ 184,492	\$ 197,663	\$ 205,094
Personnel Cost	89,784	95,034	101,858
Fringe Benefits	94,708	102,629	103,236
NON-PERSONNEL	\$ 772,662	\$ 762,426	\$ 762,247
Supplies	38,878	56,000	56,000
Contracts & Services	732,026	699,719	699,502
<i>External Contracts & Services</i>	<i>26,234</i>	<i>27,100</i>	<i>27,100</i>
<i>Internal Contracts & Services</i>	<i>705,792</i>	<i>672,619</i>	<i>672,402</i>
Information Technology	1,539	1,524	1,562
Energy and Utilities	219	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 957,153	\$ 960,089	\$ 967,341
Local Enforcement Agency Fund			
PERSONNEL	\$ 821,878	\$ 883,493	\$ 964,566
Personnel Cost	438,081	519,694	583,568
Fringe Benefits	383,797	363,799	380,998
NON-PERSONNEL	\$ 104,309	\$ 176,516	\$ 169,462
Supplies	77	6,000	6,000
Contracts & Services	88,540	148,497	142,631
<i>External Contracts & Services</i>	<i>26,829</i>	<i>52,614</i>	<i>42,823</i>
<i>Internal Contracts & Services</i>	<i>61,710</i>	<i>95,883</i>	<i>99,808</i>
Information Technology	11,705	10,336	8,293
Energy and Utilities	3,785	5,109	5,964
Other	202	6,574	6,574
Total Local Enforcement Agency Fund	\$ 926,187	\$ 1,060,009	\$ 1,134,028

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2023 Actual		FY 2024 Adopted Budget		FY 2025 Adopted Budget
Long Range Property Management Fund						
NON-PERSONNEL	\$	2,108,507	\$	1,783,767	\$	1,783,771
Contracts & Services		2,108,297		1,782,778		1,782,772
<i>External Contracts & Services</i>		1,808,946		1,669,766		1,669,766
<i>Internal Contracts & Services</i>		299,351		113,012		113,006
Energy and Utilities		210		989		999
Total Long Range Property Management Fund	\$	2,108,507	\$	1,783,767	\$	1,783,771
Los Peñasquitos Canyon Preserve Fund						
PERSONNEL	\$	283,169	\$	320,775	\$	-
Personnel Cost		155,766		178,509		-
Fringe Benefits		127,403		142,266		-
NON-PERSONNEL	\$	14,641	\$	21,366	\$	20,149
Supplies		1,896		4,125		4,125
Contracts & Services		8,050		12,591		12,040
<i>External Contracts & Services</i>		6,304		11,000		11,000
<i>Internal Contracts & Services</i>		1,746		1,591		1,040
Information Technology		4,695		4,650		3,984
Total Los Peñasquitos Canyon Preserve Fund	\$	297,810	\$	342,141	\$	20,149
Low & Moderate Income Housing Asset Fund						
NON-PERSONNEL	\$	2,259,835	\$	41,355,716	\$	36,057,822
Contracts & Services		2,249,726		41,345,617		36,047,893
<i>External Contracts & Services</i>		2,026,939		41,025,321		35,677,661
<i>Internal Contracts & Services</i>		222,787		320,296		370,232
Information Technology		6,604		4,842		5,723
Energy and Utilities		3,505		5,257		4,206
Total Low & Moderate Income Housing Asset Fund	\$	2,259,835	\$	41,355,716	\$	36,057,822
Maintenance Assessment District (MAD) Funds						
PERSONNEL	\$	3,638,786	\$	4,059,690	\$	4,284,932
Personnel Cost		2,013,141		2,252,239		2,441,271
Fringe Benefits		1,625,644		1,807,451		1,843,661
NON-PERSONNEL	\$	25,645,243	\$	34,625,755	\$	36,868,233
Supplies		60,689		499,535		417,735
Contracts & Services		17,692,166		24,767,100		26,353,364

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
<i>External Contracts & Services</i>	17,173,484	24,163,736	25,738,858
<i>Internal Contracts & Services</i>	518,682	603,364	614,506
Information Technology	162,519	110,784	95,625
Energy and Utilities	3,741,479	4,885,734	5,497,383
Other	3,988,390	4,116,862	4,258,386
Contingencies	-	245,740	245,740
Total Maintenance Assessment District (MAD) Funds	\$ 29,284,029	\$ 38,685,445	\$ 41,153,165

Major Events Revolving Fund

NON-PERSONNEL	\$ 450,359	\$ 150,000	\$ -
Supplies	66	-	-
Contracts & Services	450,293	150,000	-
<i>External Contracts & Services</i>	450,293	150,000	-
Total Major Events Revolving Fund	\$ 450,359	\$ 150,000	\$ -

Mission Bay/Balboa Park Improvement Fund

NON-PERSONNEL	\$ 1,412,684	\$ 1,447,825	\$ 862,936
Contracts & Services	648,999	674,825	827,936
<i>External Contracts & Services</i>	648,999	644,825	797,936
<i>Internal Contracts & Services</i>	-	30,000	30,000
Energy and Utilities	30,685	35,000	35,000
Transfers Out	733,000	738,000	-
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,412,684	\$ 1,447,825	\$ 862,936

New Convention Facility Fund

NON-PERSONNEL	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690
Contracts & Services	-	2,734,650	2,816,690
<i>External Contracts & Services</i>	-	2,734,650	2,816,690
Transfers Out	2,655,000	-	-
Total New Convention Facility Fund	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690

OneSD Support Fund

PERSONNEL	\$ 6,039,032	\$ 6,324,823	\$ 7,585,106
Personnel Cost	3,750,442	3,967,113	4,930,197
Fringe Benefits	2,288,591	2,357,710	2,654,909
NON-PERSONNEL	\$ 22,000,709	\$ 23,070,125	\$ 25,075,682

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Supplies	3,715	34,570	33,220
Contracts & Services	3,936,323	3,900,800	3,462,423
<i>External Contracts & Services</i>	282,939	333,762	480,052
<i>Internal Contracts & Services</i>	3,653,384	3,567,038	2,982,371
Information Technology	18,056,470	19,127,255	21,572,539
Energy and Utilities	4,200	6,500	6,500
Other	-	1,000	1,000
Total OneSD Support Fund	\$ 28,039,741	\$ 29,394,948	\$ 32,660,788

Parking Meter Operations Fund

PERSONNEL	\$ 1,193,080	\$ 1,326,056	\$ 1,227,589
Personnel Cost	647,820	767,876	766,333
Fringe Benefits	545,260	558,180	461,256
NON-PERSONNEL	\$ 8,348,526	\$ 7,617,194	\$ 8,320,476
Supplies	47,115	41,025	40,075
Contracts & Services	2,452,846	3,332,213	3,446,388
<i>External Contracts & Services</i>	1,797,580	2,515,656	2,506,173
<i>Internal Contracts & Services</i>	655,266	816,557	940,215
Information Technology	31,850	25,892	29,048
Energy and Utilities	16,782	17,564	12,985
Transfers Out	5,799,934	4,200,000	4,791,480
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065

PETCO Park Fund

PERSONNEL	\$ 104,349	\$ 199,467	\$ -
Personnel Cost	70,340	158,437	-
Fringe Benefits	34,009	41,030	-
NON-PERSONNEL	\$ 18,707,711	\$ 17,602,310	\$ 19,453,916
Supplies	-	936	936
Contracts & Services	9,406,496	8,295,552	9,897,139
<i>External Contracts & Services</i>	5,597,201	5,345,080	5,345,080
<i>Internal Contracts & Services</i>	3,809,296	2,950,472	4,552,059
Information Technology	3,162	3,126	3,157
Energy and Utilities	6,731	12,571	14,059
Transfers Out	9,291,322	9,290,125	9,538,625

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Total PETCO Park Fund	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916
Prop 42 Replacement - Transportation Relief Fund			
PERSONNEL	\$ (894)	\$ -	\$ -
Personnel Cost	(420)	-	-
Fringe Benefits	(474)	-	-
NON-PERSONNEL	\$ 894	\$ -	\$ -
Contracts & Services	894	-	-
<i>Internal Contracts & Services</i>	894	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ -	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 248,600	\$ 85,000	\$ 85,000
Supplies	1,474	-	-
Contracts & Services	247,126	85,000	85,000
<i>External Contracts & Services</i>	200,517	85,000	85,000
<i>Internal Contracts & Services</i>	46,610	-	-
Total Public Art Fund	\$ 248,600	\$ 85,000	\$ 85,000
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
Transfers Out	12,868,011	13,402,932	13,564,755
Total Public Safety Services & Debt Service Fund	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
Road Maintenance and Rehabilitation Fund			
PERSONNEL	\$ 894	\$ -	\$ -
Personnel Cost	420	-	-
Fringe Benefits	474	-	-
NON-PERSONNEL	\$ 15,736,713	\$ 34,125,003	\$ 36,113,918
Contracts & Services	15,736,713	34,125,003	36,113,918
<i>External Contracts & Services</i>	14,151,068	34,125,003	36,113,918
<i>Internal Contracts & Services</i>	1,585,645	-	-
Total Road Maintenance and Rehabilitation Fund	\$ 15,737,606	\$ 34,125,003	\$ 36,113,918
Seized Assets - California Fund			
NON-PERSONNEL	\$ 165,647	\$ 121,919	\$ 517,445
Supplies	87,691	121,919	517,445

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Contracts & Services	8,354	-	-
<i>External Contracts & Services</i>	8,354	-	-
Capital Expenditures	69,602	-	-
Total Seized Assets - California Fund	\$ 165,647	\$ 121,919	\$ 517,445

Seized Assets - Federal DOJ Fund

NON-PERSONNEL	\$ 229,045	\$ 1,111,501	\$ 1,232,378
Supplies	9,588	441,276	153,412
Contracts & Services	27,320	254,382	405,518
<i>External Contracts & Services</i>	1,293	240,000	390,000
<i>Internal Contracts & Services</i>	26,028	14,382	15,518
Energy and Utilities	192,136	415,843	523,448
Capital Expenditures	-	-	150,000
Total Seized Assets - Federal DOJ Fund	\$ 229,045	\$ 1,111,501	\$ 1,232,378

Seized Assets - Federal Treasury Fund

NON-PERSONNEL	\$ 736,796	\$ 119,187	\$ 2,005,246
Supplies	115,207	-	1,886,059
Contracts & Services	435,535	119,187	119,187
<i>External Contracts & Services</i>	435,148	119,187	119,187
<i>Internal Contracts & Services</i>	386	-	-
Information Technology	102,880	-	-
Capital Expenditures	83,174	-	-
Total Seized Assets - Federal Treasury Fund	\$ 736,796	\$ 119,187	\$ 2,005,246

State COPS

NON-PERSONNEL	\$ 3,476,612	\$ 3,840,034	\$ 3,242,146
Supplies	(474,834)	617,401	150,000
Contracts & Services	1,255,528	500,034	819,547
<i>External Contracts & Services</i>	1,255,528	500,034	817,435
<i>Internal Contracts & Services</i>	-	-	2,112
Information Technology	2,350,411	2,722,599	2,272,599
Energy and Utilities	314,852	-	-
Capital Expenditures	30,654	-	-
Total State COPS	\$ 3,476,612	\$ 3,840,034	\$ 3,242,146

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Storm Drain Fund			
NON-PERSONNEL	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212
Supplies	105,146	-	-
Contracts & Services	4,272,221	5,624,045	5,624,045
<i>External Contracts & Services</i>	<i>3,895,747</i>	<i>4,715,112</i>	<i>4,715,112</i>
<i>Internal Contracts & Services</i>	<i>376,473</i>	<i>908,933</i>	<i>908,933</i>
Information Technology	108,069	75,955	62,167
Energy and Utilities	749,464	-	-
Capital Expenditures	15,104	-	-
Total Storm Drain Fund	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
Contracts & Services	1,608,792	1,934,326	1,934,326
<i>External Contracts & Services</i>	<i>1,608,792</i>	<i>1,934,326</i>	<i>1,934,326</i>
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,901,177	\$ 2,118,579	\$ 2,298,637
Personnel Cost	1,363,698	1,620,141	1,772,006
Fringe Benefits	537,480	498,438	526,631
NON-PERSONNEL	\$ 131,580,250	\$ 175,100,872	\$ 158,646,588
Supplies	21,006	25,085	18,215
Contracts & Services	71,899,285	107,294,492	102,068,051
<i>External Contracts & Services</i>	<i>12,795,974</i>	<i>19,051,617</i>	<i>15,749,984</i>
<i>Internal Contracts & Services</i>	<i>59,103,311</i>	<i>88,242,875</i>	<i>86,318,067</i>
Information Technology	370,866	393,680	395,605
Energy and Utilities	5,378	8,700	8,700
Other	9,112	2,500	5,000
Transfers Out	59,274,602	67,376,415	56,151,017
Total Transient Occupancy Tax Fund	\$ 133,481,427	\$ 177,219,451	\$ 160,945,225
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,061,530	\$ 3,000	\$ -
Contracts & Services	655	3,000	-
<i>External Contracts & Services</i>	<i>655</i>	<i>2,000</i>	<i>-</i>
<i>Internal Contracts & Services</i>	<i>-</i>	<i>1,000</i>	<i>-</i>

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Transfers Out	1,060,875	-	-
Total Trolley Extension Reserve Fund	\$ 1,061,530	\$ 3,000	\$ -
Underground Surcharge Fund			
PERSONNEL	\$ 3,199,581	\$ 3,844,448	\$ 3,979,841
Personnel Cost	1,923,295	2,501,018	2,736,416
Fringe Benefits	1,276,286	1,343,430	1,243,425
NON-PERSONNEL	\$ 16,593,846	\$ 67,103,743	\$ 71,753,510
Supplies	4,498	16,200	16,200
Contracts & Services	4,641,153	21,504,863	21,475,495
<i>External Contracts & Services</i>	<i>1,631,612</i>	<i>17,484,110</i>	<i>17,324,172</i>
<i>Internal Contracts & Services</i>	<i>3,009,541</i>	<i>4,020,753</i>	<i>4,151,323</i>
Information Technology	264,688	261,600	235,609
Energy and Utilities	10,600	12,180	12,706
Other	11,672,908	45,308,900	50,013,500
Total Underground Surcharge Fund	\$ 19,793,427	\$ 70,948,191	\$ 75,733,351
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,768,407	\$ 6,317,333	\$ 6,721,713
Personnel Cost	3,261,356	3,611,027	4,123,615
Fringe Benefits	2,507,051	2,706,306	2,598,098
NON-PERSONNEL	\$ 4,649,476	\$ 5,730,907	\$ 4,463,744
Supplies	492,371	245,919	245,919
Contracts & Services	3,330,881	4,654,333	3,548,784
<i>External Contracts & Services</i>	<i>2,611,467</i>	<i>4,144,457</i>	<i>2,958,850</i>
<i>Internal Contracts & Services</i>	<i>719,414</i>	<i>509,876</i>	<i>589,934</i>
Information Technology	427,173	388,145	283,583
Energy and Utilities	353,234	441,523	384,508
Other	100	500	500
Capital Expenditures	45,230	-	-
Debt	487	487	450
Total Wireless Communications Technology Fund	\$ 10,417,883	\$ 12,048,240	\$ 11,185,457
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719
Contracts & Services	18,345,588	19,490,501	20,975,719

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
<i>External Contracts & Services</i>		18,345,588	19,490,501	20,975,719
Total Zoological Exhibits Maintenance Fund	\$	18,345,588	\$ 19,490,501	\$ 20,975,719

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 158,865,062	\$ 177,610,631	\$ 189,979,869
Personnel Cost	97,103,378	113,779,221	125,801,017
Fringe Benefits	61,761,684	63,831,410	64,178,852
NON-PERSONNEL	\$ 513,759,479	\$ 671,244,084	\$ 813,464,721
Supplies	3,590,622	4,784,056	13,474,975
Contracts & Services	215,800,211	401,216,030	519,171,715
<i>External Contracts & Services</i>	<i>105,513,824</i>	<i>207,804,643</i>	<i>320,240,173</i>
<i>Internal Contracts & Services</i>	<i>110,286,388</i>	<i>193,411,387</i>	<i>198,931,542</i>
Information Technology	107,259,279	37,324,360	40,276,903
Energy and Utilities	8,329,225	9,287,013	9,687,109
Other	16,515,306	50,354,249	55,198,793
Contingencies	-	245,740	245,740
Transfers Out	129,479,360	167,746,349	174,823,236
Capital Expenditures	32,784,989	285,800	585,800
Debt	487	487	450
Total Special Revenue Funds	\$ 672,624,541	\$ 848,854,715	\$ 1,003,444,590

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 2,478,202	\$ 3,322,737	\$ 3,206,111
Personnel Cost	1,480,404	2,084,698	2,232,310
Fringe Benefits	997,798	1,238,039	973,801
NON-PERSONNEL	\$ 4,553,127	\$ 5,882,484	\$ 5,129,896
Supplies	126,239	206,089	203,389
Contracts & Services	2,879,434	4,549,697	3,861,298
<i>External Contracts & Services</i>	<i>1,797,092</i>	<i>3,701,024</i>	<i>2,983,408</i>
<i>Internal Contracts & Services</i>	<i>1,082,342</i>	<i>848,673</i>	<i>877,890</i>
Information Technology	204,814	369,212	265,960
Energy and Utilities	733,466	731,291	774,405
Other	2,682	7,351	6,000
Transfers Out	-	844	844
Capital Expenditures	606,492	18,000	18,000
Total Airports Fund	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007
Development Services Fund			
PERSONNEL	\$ 84,498,274	\$ 99,546,910	\$ 113,698,576
Personnel Cost	53,042,552	65,773,619	76,641,303
Fringe Benefits	31,455,723	33,773,291	37,057,273
NON-PERSONNEL	\$ 21,999,385	\$ 27,754,489	\$ 26,055,094
Supplies	380,061	1,175,717	1,151,217
Contracts & Services	11,741,503	13,262,093	11,869,959
<i>External Contracts & Services</i>	<i>5,336,356</i>	<i>6,167,616</i>	<i>4,346,749</i>
<i>Internal Contracts & Services</i>	<i>6,405,147</i>	<i>7,094,477</i>	<i>7,523,210</i>
Information Technology	8,365,658	12,028,013	11,668,756
Energy and Utilities	1,032,500	848,282	950,207
Other	479,662	440,384	414,955
Total Development Services Fund	\$ 106,497,659	\$ 127,301,399	\$ 139,753,670
Golf Course Fund			
PERSONNEL	\$ 10,100,862	\$ 11,657,693	\$ 12,634,318
Personnel Cost	5,924,585	7,031,983	7,791,189
Fringe Benefits	4,176,277	4,625,710	4,843,129
NON-PERSONNEL	\$ 12,795,205	\$ 13,310,251	\$ 15,741,153

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Supplies	1,846,098	2,049,189	2,270,939
Contracts & Services	8,290,764	8,084,623	9,563,599
<i>External Contracts & Services</i>	6,292,946	6,219,859	7,351,359
<i>Internal Contracts & Services</i>	1,997,818	1,864,764	2,212,240
Information Technology	388,459	370,149	473,636
Energy and Utilities	2,191,832	2,587,732	3,310,544
Other	14,737	42,820	33,697
Transfers Out	-	66,088	66,088
Capital Expenditures	63,315	109,650	22,650
Total Golf Course Fund	\$ 22,896,067	\$ 24,967,944	\$ 28,375,471

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 62,383,138	\$ 67,389,939	\$ 74,412,936
Personnel Cost	38,224,134	42,951,726	48,369,589
Fringe Benefits	24,159,004	24,438,213	26,043,347
NON-PERSONNEL	\$ 193,850,074	\$ 216,340,650	\$ 226,079,228
Supplies	37,212,976	33,963,156	41,560,628
Contracts & Services	51,265,940	66,499,371	66,710,121
<i>External Contracts & Services</i>	36,189,844	50,074,979	49,496,210
<i>Internal Contracts & Services</i>	15,076,096	16,424,392	17,213,911
Information Technology	7,429,873	11,713,584	11,849,320
Energy and Utilities	27,093,275	43,547,446	37,541,367
Other	115,700	238,654	179,872
Transfers Out	67,945,077	56,916,640	63,293,164
Capital Expenditures	1,658,059	3,461,799	4,944,756
Debt	1,129,174	-	-
Total Metropolitan Sewer Utility Fund	\$ 256,233,212	\$ 283,730,589	\$ 300,492,164

Municipal Sewer Revenue Fund

PERSONNEL	\$ 44,412,841	\$ 51,585,709	\$ 55,344,279
Personnel Cost	26,269,978	31,264,616	34,460,736
Fringe Benefits	18,142,863	20,321,093	20,883,543
NON-PERSONNEL	\$ 103,958,637	\$ 104,861,212	\$ 117,943,114
Supplies	5,948,079	5,834,002	5,600,752
Contracts & Services	36,792,602	41,932,070	44,998,985
<i>External Contracts & Services</i>	13,947,363	19,101,580	19,997,220

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
<i>Internal Contracts & Services</i>	22,845,239	22,830,490	25,001,765
Information Technology	4,440,207	5,749,605	5,621,231
Energy and Utilities	7,486,931	7,824,595	7,467,387
Other	77,601	118,211	86,789
Transfers Out	48,847,707	42,286,772	53,085,713
Capital Expenditures	365,510	1,115,957	1,082,257
Total Municipal Sewer Revenue Fund	\$ 148,371,479	\$ 156,446,921	\$ 173,287,393

Recycling Fund

PERSONNEL	\$ 10,659,157	\$ 12,183,885	\$ 13,684,171
Personnel Cost	6,258,774	7,420,570	8,630,866
Fringe Benefits	4,400,384	4,763,315	5,053,305
NON-PERSONNEL	\$ 17,770,486	\$ 16,999,120	\$ 17,661,569
Supplies	1,621,953	1,555,637	1,356,360
Contracts & Services	14,395,119	12,026,936	15,019,996
<i>External Contracts & Services</i>	8,164,920	6,985,032	11,742,620
<i>Internal Contracts & Services</i>	6,230,199	5,041,904	3,277,376
Information Technology	454,172	624,579	631,180
Energy and Utilities	1,189,271	2,769,468	641,533
Other	58,773	22,500	12,500
Capital Expenditures	51,199	-	-
Total Recycling Fund	\$ 28,429,644	\$ 29,183,005	\$ 31,345,740

Refuse Disposal Fund

PERSONNEL	\$ 16,792,270	\$ 16,278,386	\$ 18,690,918
Personnel Cost	9,824,883	10,011,847	11,769,670
Fringe Benefits	6,967,387	6,266,539	6,921,248
NON-PERSONNEL	\$ 27,708,818	\$ 30,052,526	\$ 32,129,672
Supplies	1,611,985	1,592,278	1,713,710
Contracts & Services	19,968,408	24,338,618	23,024,682
<i>External Contracts & Services</i>	14,410,226	20,146,141	18,778,882
<i>Internal Contracts & Services</i>	5,558,182	4,192,477	4,245,800
Information Technology	1,197,234	1,030,882	1,055,318
Energy and Utilities	2,163,743	2,016,488	2,347,971
Other	27,109	24,260	17,991
Transfers Out	834,231	1,000,000	3,920,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Capital Expenditures	1,906,109	50,000	50,000
Total Refuse Disposal Fund	\$ 44,501,088	\$ 46,330,912	\$ 50,820,590
Solid Waste Management Fund			
PERSONNEL	\$ -	\$ -	\$ 1,592,636
Personnel Cost	-	-	982,287
Fringe Benefits	-	-	610,349
NON-PERSONNEL	\$ -	\$ -	\$ 5,033,240
Supplies	-	-	53,000
Contracts & Services	-	-	3,500,000
<i>External Contracts & Services</i>	-	-	3,500,000
Information Technology	-	-	1,480,240
Total Solid Waste Management Fund	\$ -	\$ -	\$ 6,625,876
Water Utility Operating Fund			
PERSONNEL	\$ 105,261,619	\$ 120,795,132	\$ 130,225,609
Personnel Cost	62,375,636	73,669,971	81,649,898
Fringe Benefits	42,885,983	47,125,161	48,575,711
NON-PERSONNEL	\$ 512,153,298	\$ 538,121,582	\$ 613,890,823
Supplies	241,072,430	231,153,413	282,498,707
Contracts & Services	134,811,136	151,999,577	164,323,295
<i>External Contracts & Services</i>	89,290,930	113,030,995	124,297,365
<i>Internal Contracts & Services</i>	45,520,206	38,968,582	40,025,930
Information Technology	12,053,554	21,483,390	21,793,826
Energy and Utilities	18,956,721	19,703,679	18,940,188
Other	13,381,645	10,307,623	11,903,632
Transfers Out	90,521,581	100,578,240	108,064,868
Capital Expenditures	1,356,231	2,895,660	6,366,307
Total Water Utility Operating Fund	\$ 617,414,917	\$ 658,916,714	\$ 744,116,432

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 336,586,364	\$ 382,760,391	\$ 423,489,554
Personnel Cost	203,400,945	240,209,030	272,527,848
Fringe Benefits	133,185,419	142,551,361	150,961,706
NON-PERSONNEL	\$ 894,789,032	\$ 953,322,314	\$ 1,059,663,789
Supplies	289,819,822	277,529,481	336,408,702
Contracts & Services	280,144,906	322,692,985	342,871,935
<i>External Contracts & Services</i>	<i>175,429,677</i>	<i>225,427,226</i>	<i>242,493,813</i>
<i>Internal Contracts & Services</i>	<i>104,715,230</i>	<i>97,265,759</i>	<i>100,378,122</i>
Information Technology	34,533,970	53,369,414	54,839,467
Energy and Utilities	60,847,739	80,028,981	71,973,602
Other	14,157,910	11,201,803	12,655,436
Transfers Out	208,148,595	200,848,584	228,430,677
Capital Expenditures	6,006,915	7,651,066	12,483,970
Debt	1,129,174	-	-
Total Enterprise Funds	\$ 1,231,375,396	\$ 1,336,082,705	\$ 1,483,153,343

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,437,698	\$ 1,550,242	\$ 1,596,341
Personnel Cost	779,769	817,701	898,366
Fringe Benefits	657,929	732,541	697,975
NON-PERSONNEL	\$ 7,468,645	\$ 6,223,154	\$ 9,872,977
Supplies	6,643,499	5,295,613	8,763,417
Contracts & Services	580,871	445,412	635,205
<i>External Contracts & Services</i>	<i>236,454</i>	<i>40,393</i>	<i>236,168</i>
<i>Internal Contracts & Services</i>	<i>344,417</i>	<i>405,019</i>	<i>399,037</i>
Information Technology	43,342	261,505	262,469
Energy and Utilities	172,826	219,696	210,958
Other	-	928	928
Capital Expenditures	28,107	-	-
Total Central Stores Fund	\$ 8,906,343	\$ 7,773,396	\$ 11,469,318
Energy Conservation Program Fund			
PERSONNEL	\$ 4,171,969	\$ 4,957,043	\$ 5,234,720
Personnel Cost	2,690,666	3,414,009	3,650,298
Fringe Benefits	1,481,304	1,543,034	1,584,422
NON-PERSONNEL	\$ 1,410,650	\$ 1,675,558	\$ 2,890,811
Supplies	6,372	9,020	4,352
Contracts & Services	1,177,258	1,379,833	2,594,512
<i>External Contracts & Services</i>	<i>1,046,964</i>	<i>1,164,584</i>	<i>2,385,686</i>
<i>Internal Contracts & Services</i>	<i>130,294</i>	<i>215,249</i>	<i>208,826</i>
Information Technology	216,788	275,305	280,347
Energy and Utilities	5,929	6,100	7,600
Other	4,303	5,300	4,000
Total Energy Conservation Program Fund	\$ 5,582,619	\$ 6,632,601	\$ 8,125,531
Fleet Operations Operating Fund			
PERSONNEL	\$ 24,441,338	\$ 27,409,633	\$ 28,934,856
Personnel Cost	14,147,452	16,318,089	18,165,691
Fringe Benefits	10,293,886	11,091,544	10,769,165
NON-PERSONNEL	\$ 41,587,756	\$ 42,316,484	\$ 42,273,970
Supplies	16,781,722	16,167,456	15,937,556

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Contracts & Services	5,971,957	5,448,592	5,506,126
<i>External Contracts & Services</i>	3,998,339	4,104,088	4,479,132
<i>Internal Contracts & Services</i>	1,973,618	1,344,504	1,026,994
Information Technology	1,972,576	2,222,138	2,516,469
Energy and Utilities	16,800,068	18,471,898	18,253,819
Other	5,300	6,400	5,000
Capital Expenditures	56,134	-	55,000
Total Fleet Operations Operating Fund	\$ 66,029,095	\$ 69,726,117	\$ 71,208,826

Fleet Replacement

PERSONNEL	\$ 585	\$ -	\$ -
Personnel Cost	363	-	-
Fringe Benefits	221	-	-
NON-PERSONNEL	\$ 55,326,765	\$ 76,219,059	\$ 81,580,860
Supplies	859,353	-	-
Contracts & Services	178,681	-	-
<i>External Contracts & Services</i>	2,848	-	-
<i>Internal Contracts & Services</i>	175,833	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363
Debt	14,073,657	17,967,594	16,928,497
Total Fleet Replacement	\$ 55,327,350	\$ 76,219,059	\$ 81,580,860

Publishing Services Fund

PERSONNEL	\$ 422,371	\$ 844,346	\$ 860,633
Personnel Cost	266,477	583,425	562,552
Fringe Benefits	155,894	260,921	298,081
NON-PERSONNEL	\$ 1,153,151	\$ 1,412,271	\$ 1,358,817
Supplies	159,487	157,888	156,538
Contracts & Services	871,628	1,048,813	945,738
<i>External Contracts & Services</i>	649,183	967,493	876,486
<i>Internal Contracts & Services</i>	222,445	81,320	69,252
Information Technology	28,662	121,290	161,464
Energy and Utilities	93,375	81,001	91,798
Transfers Out	-	3,279	3,279
Total Publishing Services Fund	\$ 1,575,522	\$ 2,256,617	\$ 2,219,450

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Risk Management Administration Fund			
PERSONNEL	\$ 11,241,527	\$ 13,342,780	\$ 14,390,612
Personnel Cost	6,668,071	8,571,357	9,332,806
Fringe Benefits	4,573,455	4,771,423	5,057,806
NON-PERSONNEL	\$ 2,087,488	\$ 2,012,794	\$ 2,952,982
Supplies	74,731	86,349	83,649
Contracts & Services	962,629	840,245	2,039,128
<i>External Contracts & Services</i>	<i>789,064</i>	<i>599,654</i>	<i>1,771,550</i>
<i>Internal Contracts & Services</i>	<i>173,565</i>	<i>240,591</i>	<i>267,578</i>
Information Technology	1,042,120	1,067,359	811,364
Energy and Utilities	4,190	4,841	4,841
Other	3,818	14,000	14,000
Total Risk Management Administration Fund	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Internal Service Funds			
PERSONNEL	\$ 41,715,488	\$ 48,104,044	\$ 51,017,162
Personnel Cost	24,552,799	29,704,581	32,609,713
Fringe Benefits	17,162,689	18,399,463	18,407,449
NON-PERSONNEL	\$ 109,034,456	\$ 129,859,320	\$ 140,930,417
Supplies	24,525,164	21,716,326	24,945,512
Contracts & Services	9,743,024	9,162,895	11,720,709
<i>External Contracts & Services</i>	<i>6,722,852</i>	<i>6,876,212</i>	<i>9,749,022</i>
<i>Internal Contracts & Services</i>	<i>3,020,171</i>	<i>2,286,683</i>	<i>1,971,687</i>
Information Technology	3,303,487	3,947,597	4,032,113
Energy and Utilities	17,076,388	18,783,536	18,569,016
Other	13,420	26,628	23,928
Transfers Out	-	3,279	3,279
Capital Expenditures	40,299,316	58,251,465	64,707,363
Debt	14,073,657	17,967,594	16,928,497
Total Internal Service Funds	\$ 150,749,943	\$ 177,963,364	\$ 191,947,579

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
PERSONNEL	\$ -	\$ -	\$ -
Fringe Benefits	-	-	-
NON-PERSONNEL	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248
Transfers Out	4,045,371	4,045,098	4,041,248
Capital Expenditures	3,260,950	-	-
Total Capital Outlay Fund	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 353,496	\$ 469,350	\$ 471,300
Contracts & Services	353,496	469,350	471,300
<i>Internal Contracts & Services</i>	353,496	469,350	471,300
Total TransNet Extension Administration & Debt Fund	\$ 353,496	\$ 469,350	\$ 471,300
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 4,404,830	\$ 5,201,330	\$ 7,417,600
Supplies	226,726	271,384	271,384
Contracts & Services	4,148,111	4,929,946	7,146,216
<i>External Contracts & Services</i>	70,920	567,600	567,600
<i>Internal Contracts & Services</i>	4,077,191	4,362,346	6,578,616
Energy and Utilities	9,779	-	-
Capital Expenditures	20,213	-	-
Total TransNet Extension Congestion Relief Fund	\$ 4,404,830	\$ 5,201,330	\$ 7,417,600
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 17,857,396	\$ 13,939,695	\$ 14,364,610
Contracts & Services	5,345,677	1,427,976	-
<i>External Contracts & Services</i>	5,345,677	1,427,976	-
Transfers Out	12,511,719	12,511,719	14,364,610
Total TransNet Extension Maintenance Fund	\$ 17,857,396	\$ 13,939,695	\$ 14,364,610

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Capital Project Funds			
NON-PERSONNEL	\$ 29,922,043	\$ 23,655,473	\$ 26,294,758
Supplies	226,726	271,384	271,384
Contracts & Services	9,847,284	6,827,272	7,617,516
<i>External Contracts & Services</i>	<i>5,416,597</i>	<i>1,995,576</i>	<i>567,600</i>
<i>Internal Contracts & Services</i>	<i>4,430,687</i>	<i>4,831,696</i>	<i>7,049,916</i>
Energy and Utilities	9,779	-	-
Transfers Out	16,557,090	16,556,817	18,405,858
Capital Expenditures	3,281,163	-	-
Total Capital Project Funds	\$ 29,922,043	\$ 23,655,473	\$ 26,294,758

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2023 Actual	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,820,494,263	\$ 2,009,846,414	\$ 2,167,694,588
Personnel Cost	1,090,370,505	1,233,839,693	1,356,600,514
Fringe Benefits	730,123,758	776,006,721	811,094,074
NON-PERSONNEL	\$ 2,224,110,870	\$ 2,458,543,033	\$ 2,698,088,847
Supplies	355,875,007	348,056,191	406,589,475
Contracts & Services	864,855,767	1,115,441,866	1,268,965,604
<i>External Contracts & Services</i>	<i>536,026,935</i>	<i>702,010,613</i>	<i>831,363,494</i>
<i>Internal Contracts & Services</i>	<i>328,828,832</i>	<i>413,431,253</i>	<i>437,602,110</i>
Information Technology	203,314,513	153,290,662	158,308,417
Energy and Utilities	150,279,499	180,428,249	171,167,152
Other	34,777,866	67,628,196	74,505,049
Contingencies	-	245,740	245,740
Transfers Out	504,612,311	498,613,802	514,670,284
Capital Expenditures	84,052,624	67,666,610	79,000,633
Debt	26,343,282	27,171,717	24,636,493
Total Operating Budget Expenditures	\$ 4,044,603,633	\$ 4,468,389,447	\$ 4,865,783,435
Total Capital Budget Expenditures	\$ 750,886,402	\$ 704,115,321	\$ 949,965,273
Total Combined Operating and Capital Budget Expenditures	\$ 4,795,490,035	\$ 5,172,504,768	\$ 5,815,748,708

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
General Fund									
General Fund	\$ 291,545,980	\$ 2,076,498,262	\$ 2,368,044,242	\$ -	\$ 2,160,943,165	\$ 2,160,943,165	\$ -	\$ 207,100,000	\$ 1,077
Total General Fund	\$ 291,545,980	\$ 2,076,498,262	\$ 2,368,044,242	\$ -	\$ 2,160,943,165	\$ 2,160,943,165	\$ -	\$ 207,100,000	\$ 1,077
Special Revenue Funds									
Automated Refuse Container Fund	\$ 2,219,855	\$ 1,600,000	\$ 3,819,855	\$ -	\$ 1,950,868	\$ 1,950,868	\$ -	\$ -	\$ 1,868,987
Climate Equity Fund	15,392,874	1,500,000	16,892,874	2,600,000	-	2,600,000	-	14,139,763	153,111
Community Equity Fund (CEF)	3,148,821	-	3,148,821	-	3,085,400	3,085,400	-	-	63,421
Concourse and Parking Garages Operating Fund	1,768,150	3,218,267	4,986,417	-	4,740,124	4,740,124	-	-	246,293
Convention Center Expansion Administration Fund	525,351	13,348,906	13,874,257	-	13,804,906	13,804,906	-	-	69,351
Energy Independence Fund	3,791,187	-	3,791,187	-	3,702,801	3,702,801	-	-	88,386
Engineering & Capital Projects Fund	(156,405)	172,656,515	172,500,110	-	166,357,762	166,357,762	-	-	6,142,348
Environmental Growth 1/3 Fund	6,925,483	10,550,173	17,475,656	-	13,996,449	13,996,449	2,140,579	168,712	1,169,916
Environmental Growth 2/3 Fund	11,660,423	21,107,342	32,767,765	-	30,915,910	30,915,910	50,000	112,264	1,689,591
Facilities Financing Fund	1,456,379	-	1,456,379	-	1,649,600	1,649,600	-	-	(193,221)
Fire and Lifeguard Facilities Fund	(8,649)	1,409,518	1,400,869	-	1,400,869	1,400,869	-	-	-
Fire/Emergency Medical Services Transport Program Fund	1,277,564	125,740,250	127,017,814	-	124,809,481	124,809,481	-	-	2,208,333
Gas Tax Fund	9,697,162	38,218,843	47,916,005	-	38,218,843	38,218,843	4,538,833	4,810,187	348,142
General Plan Maintenance Fund	1,531,606	4,329,600	5,861,206	-	5,329,600	5,329,600	-	-	531,606
GIS Fund	1,261,404	5,358,128	6,619,532	-	6,189,690	6,189,690	-	-	429,842
Information Technology Fund	2,723,268	85,195,328	87,918,596	-	87,339,741	87,339,741	-	-	578,855
Infrastructure Fund	16,264,680	21,057,697	37,322,377	785,000	20,272,697	21,057,697	4,206,696	12,056,352	1,632

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Junior Lifeguard Program Fund	706,077	942,900	1,648,977	-	967,341	967,341	146,212	-	535,424
Local Enforcement Agency Fund	140,793	994,637	1,135,430	-	1,134,028	1,134,028	-	-	1,402
Long Range Property Management Fund	5,471,461	595,000	6,066,461	-	1,783,771	1,783,771	-	-	4,282,690
Los Peñasquitos Canyon Preserve Fund	41,414	36,000	77,414	-	20,149	20,149	-	-	57,265
Low & Moderate Income Housing Asset Fund	105,704,535	1,209,014	106,913,549	-	36,057,822	36,057,822	-	-	70,855,727
Maintenance Assessment District Funds	19,672,049	31,729,060	51,401,109	-	41,153,165	41,153,165	20,000	109,461	10,118,483
Mission Bay/Balboa Park Improvement Fund	109,545	862,936	972,481	-	862,936	862,936	-	-	109,545
New Convention Facility Fund	-	2,816,690	2,816,690	-	2,816,690	2,816,690	-	-	-
OneSD Support Fund	7,485,316	25,954,866	33,440,182	-	32,660,788	32,660,788	-	-	779,394
Parking Meter Operations Fund	975,971	9,600,000	10,575,971	-	9,548,065	9,548,065	-	-	1,027,906
PETCO Park Fund	4,484,350	15,041,387	19,525,737	-	19,453,916	19,453,916	-	-	71,821
Public Art Fund	7,066,081	85,000	7,151,081	-	85,000	85,000	70,473	6,789,848	205,760
Public Safety Services & Debt Service Fund	480,472	13,564,755	14,045,227	-	13,564,755	13,564,755	-	-	480,472
Road Maintenance and Rehabilitation Fund	45,897,409	35,328,918	81,226,327	-	36,113,918	36,113,918	9,000,000	34,345,064	1,767,345
Seized Assets - Federal DOJ Fund	4,940,687	788,119	5,728,806	-	3,755,069	3,755,069	-	-	1,973,737
State COPS	3,733,035	3,400,000	7,133,035	-	3,242,146	3,242,146	-	-	3,890,889
Storm Drain Fund	820,320	5,700,000	6,520,320	-	5,686,212	5,686,212	-	-	834,108

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-
Transient Occupancy Tax Fund	5,036,957	155,929,055	160,966,012	-	160,945,225	160,945,225	-	-	20,787
Underground Surcharge Fund	393,648,246	113,511,838	507,160,084	-	75,733,351	75,733,351	3,000,000	20,441,967	407,984,766
Wireless Communications Technology Fund	824,158	10,517,070	11,341,228	-	11,185,457	11,185,457	-	-	155,771
Zoological Exhibits Maintenance Fund	405,370	20,975,719	21,381,089	-	20,975,719	20,975,719	-	-	405,370
Total Special Revenue Funds	\$ 687,123,399	\$ 956,807,857	\$ 1,643,931,256	\$ 3,385,000	\$ 1,003,444,590	\$ 1,006,829,590	\$ 23,172,793	\$ 92,973,618	\$ 520,955,255
Enterprise Funds									
Airports Fund	\$ 20,520,771	\$ 8,981,280	\$ 29,502,051	\$ -	\$ 8,336,007	\$ 8,336,007	\$ 1,500,000	\$ 7,806,797	\$ 11,859,247
Development Services Fund	6,092,149	139,614,113	145,706,262	-	139,753,670	139,753,670	-	12,925,890	(6,973,298)
Golf Course Fund	53,310,973	28,739,347	82,050,320	2,000,000	28,375,471	30,375,471	-	16,165,802	35,509,047
Municipal Sewer Revenue Fund	692,662,504	949,174,505	1,641,837,009	266,811,590	473,779,557	740,591,147	99,188,410	590,675,342	211,382,110
Recycling Fund	51,796,313	23,990,760	75,787,073	-	31,345,740	31,345,740	12,000,000	22,641,034	9,800,299
Refuse Disposal Fund	39,940,346	61,758,567	101,698,912	9,874,362	50,820,590	60,694,952	-	26,260,265	14,743,696
Refuse Disposal Fund - Miramar Closure Fund	36,076,513	50,000	36,126,513	-	-	-	-	-	36,126,513
Solid Waste Management Fund	(1,156,741)	-	(1,156,741)	-	6,625,876	6,625,876	-	-	(7,782,617)
Water Utility Operating Fund	1,044,834,627	958,461,488	2,003,296,115	374,719,415	744,116,432	1,118,835,847	100,000,000	784,460,268	-
Total Enterprise Funds	\$ 1,944,077,454	\$ 2,170,770,060	\$ 4,114,847,514	\$ 653,405,367	\$ 1,483,153,343	\$ 2,136,558,710	\$ 212,688,410	\$1,460,935,398	\$ 304,664,996
Capital Project Funds									

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/24	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2025
Capital Outlay Fund	\$ 15,452,408	\$ -	\$ 15,452,408	\$ -	\$ 4,041,248	\$ 4,041,248	\$ 700,000	\$ 2,622,631	\$ 8,088,529
Mission Bay Park Improvement Fund	45,374,963	13,708,605	59,083,568	13,708,605	-	13,708,605	-	45,374,963	-
Other Capital Projects	245,304,451	-	245,304,451	245,304,451	-	245,304,451	-	-	-
San Diego Regional Parks Improvement Fund	19,203,447	7,381,557	26,585,004	6,726,682	-	6,726,682	-	19,203,448	654,874
TransNet Extension Congestion Relief Fund	50,748,489	47,130,000	97,878,489	25,243,490	22,253,510	47,497,000	6,000,000	42,587,338	1,794,151
Total Capital Project Funds	\$ 376,083,759	\$ 68,220,162	\$ 444,303,920	\$ 290,983,228	\$ 26,294,758	\$ 317,277,986	\$ 6,700,000	\$ 109,788,380	\$ 10,537,554
Internal Service Funds									
Central Stores Fund	\$ 666,088	\$ 10,825,641	\$ 11,491,729	\$ -	\$ 11,469,318	\$ 11,469,318	\$ -	\$ -	22,411
Energy Conservation Program Fund	1,930,956	6,557,190	8,488,146	-	8,125,531	8,125,531	-	45,610	317,005
Fleet Operations Operating Fund	1,603,419	75,012,195	76,615,614	2,191,678	71,208,826	73,400,504	-	2,745,887	469,223
Fleet Ops Replacement-Rental	129,987,550	72,371,251	202,358,801	-	81,580,860	81,580,860	-	125,399,970	(4,622,029)
Publishing Services Fund	(717,067)	2,232,283	1,515,216	-	2,219,450	2,219,450	-	-	(704,234)
Risk Management Administration Fund	370,668	17,098,385	17,469,053	-	17,343,594	17,343,594	-	-	125,459
Total Internal Service Funds	\$ 133,841,614	\$ 184,096,945	\$ 317,938,559	\$ 2,191,678	\$ 191,947,579	\$ 194,139,257	\$ -	\$ 128,191,467	\$ (4,392,165)
Total Combined Budget	\$ 3,432,672,206	\$ 5,456,393,286	\$ 8,889,065,492	\$ 949,965,273	\$ 4,865,783,435	\$ 5,815,748,708	\$ 242,561,203	\$ 1,998,988,863	\$ 831,766,718

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	FTE Positions	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 66,982	\$ 66,982
Barrio Logan Community Benefit MAD Fund	-	-	434,745	434,745
Bay Terraces - Honey Drive MAD Fund	-	-	23,683	23,683
Bay Terraces - Parkside MAD Fund	-	-	81,919	81,919
Bird Rock MAD Fund	-	-	344,634	344,634
Black Mountain Ranch North MAD Fund	-	-	151,940	151,940
Black Mountain Ranch South MAD Fund	-	-	960,262	960,262
Calle Cristobal MAD Fund	-	-	381,538	381,538
Camino Santa Fe MAD Fund	-	-	199,991	199,991
Campus Point MAD Fund	-	-	80,258	80,258
Carmel Mountain Ranch MAD Fund	-	-	639,220	639,220
Carmel Valley MAD Fund	-	-	3,655,454	3,655,454
Carmel Valley NBHD #10 MAD Fund	-	-	434,974	434,974
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	478,713	478,713
Civita MAD Fund	-	-	1,183,346	1,183,346
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	192,405	192,405
Coronado View MAD Fund	-	-	54,424	54,424
Del Mar Terrace MAD Fund	-	-	805,500	805,500
Eastgate Technology Park MAD Fund	-	-	232,098	232,098
El Cajon Boulevard MAD Fund	-	-	630,672	630,672
First SD River Imp. Project MAD Fund	-	-	337,523	337,523
Gateway Center East MAD Fund	-	-	291,040	291,040
Genesee/North Torrey Pines Road MAD Fund	-	-	357,828	357,828
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	46,098	46,098
Kensington Heights MAD	-	-	219,307	219,307
Kensington Manor MAD	-	-	147,327	147,327
Kensington Park North MAD	-	-	113,911	113,911
Kings Row MAD Fund	-	-	18,863	18,863

Financial Summary and Schedules

Title	FTE Positions	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Adopted Budget
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	98,581	98,581
Liberty Station/NTC MAD Fund	-	-	98,237	98,237
Linda Vista Community MAD Fund	-	-	446,578	446,578
Little Italy MAD Fund	-	-	1,189,156	1,189,156
Maintenance Assessment District (MAD) Management Fund	24.50	4,284,932	775,711	5,060,643
Miramar Ranch North MAD Fund	-	-	1,982,898	1,982,898
Mira Mesa MAD Fund	-	-	1,411,466	1,411,466
Mission Boulevard MAD Fund	-	-	118,029	118,029
Mission Hills Special Lighting MAD Fund	-	-	31,200	31,200
Newport Avenue MAD Fund	-	-	82,981	82,981
North Park MAD Fund	-	-	1,003,938	1,003,938
Ocean View Hills MAD Fund	-	-	850,365	850,365
Otay International Center MAD Fund	-	-	440,116	440,116
Pacific Highlands Ranch MAD Fund	-	-	499,504	499,504
Park Village MAD Fund	-	-	515,065	515,065
Peñasquitos East MAD Fund	-	-	542,651	542,651
Rancho Bernardo MAD Fund	-	-	1,397,553	1,397,553
Rancho Encantada MAD Fund	-	-	256,784	256,784
Remington Hills MAD Fund	-	-	66,298	66,298
Robinhood Ridge MAD Fund	-	-	168,449	168,449
Sabre Springs MAD Fund	-	-	322,129	322,129
Scripps/Miramar Ranch MAD Fund	-	-	2,533,498	2,533,498
Stonecrest Village MAD Fund	-	-	877,661	877,661
Street Light District #1 MAD Fund	-	-	1,056,213	1,056,213
Talmadge MAD Fund	-	-	688,373	688,373
Talmadge Park North MAD	-	-	33,675	33,675
Talmadge Park South MAD	-	-	82,960	82,960
Tierrasanta MAD Fund	-	-	1,921,067	1,921,067
Torrey Highlands MAD Fund	-	-	870,500	870,500
Torrey Hills MAD Fund	-	-	1,853,909	1,853,909
University Heights MAD Fund	-	-	94,542	94,542
Washington Street MAD Fund	-	-	109,061	109,061

Financial Summary and Schedules

Title	FTE Positions	Personnel Expenditures	Non-Personnel Expenditures	FY 2025 Adopted Budget
Webster-Federal Boulevard MAD Fund	-	-	52,133	52,133
Total Combined Budget	24.50	\$ 4,284,932	\$ 36,868,233	\$ 41,153,165

FISCAL YEAR 2025

Volume 1
Capital Improvements Program

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2025 Adopted Capital Improvements Program (CIP) Budget is \$950.0 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$19.29 billion multi-year CIP. The allocation of funds is based on an analysis of available funding sources and a review of project needs and priorities. Since the City's CIP needs outweigh available resources, the Adopted CIP budget is constrained by the availability of funds.

The Fiscal Year 2025 Adopted CIP budget, as summarized in **Table 1 – Fiscal Year 2025 Adopted CIP Budget**, is funded by various sources, including water and sewer enterprise funds, TransNet, Gas Tax, bond financing, and park improvement funds.

Further details on all funding sources and the specific projects are included in the Adopted CIP Budget which can be found in Volume III of the Fiscal Year 2025 Adopted Budget.



Table 1 - Fiscal Year 2025 Adopted CIP Budget

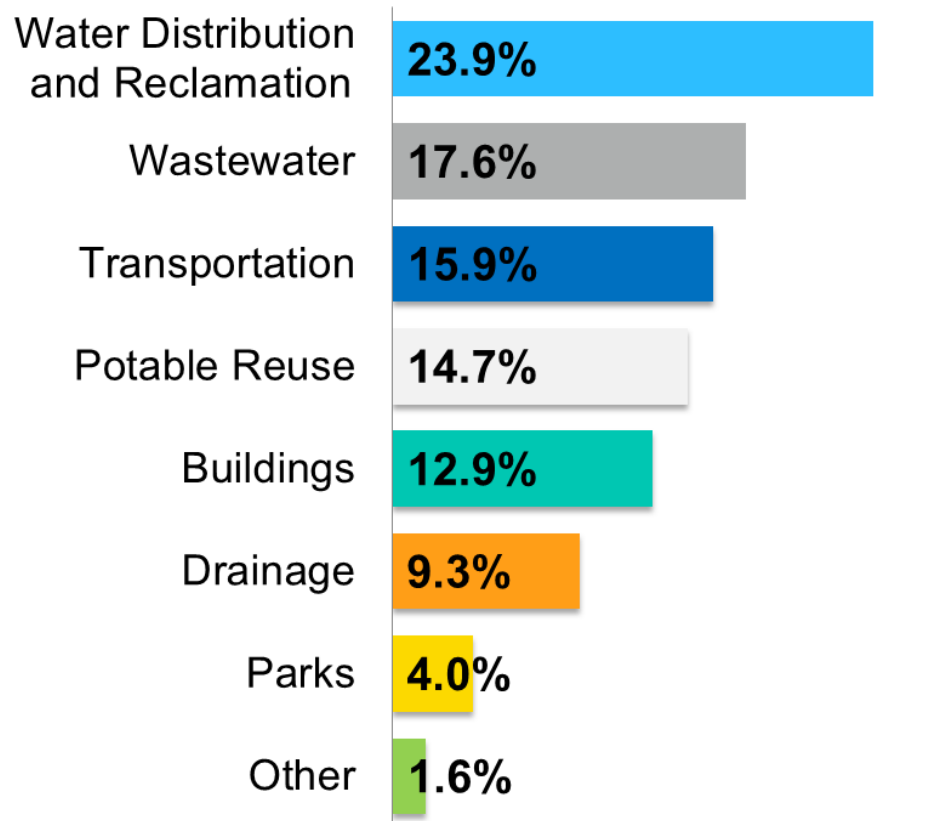
Funding Source	FY 2025		Percent of Total
	Adopted Budget	CIP Budget	
Bond Financing	\$ 177,084,217		18.64%
Bus Stop Capital Improvement Fund	382,490		0.04%
Climate Equity Fund	2,600,000		0.27%
Development Impact Fees	39,516,513		4.16%
Enhanced Infrastructure Financing District Fund	7,718,165		0.81%
Facilities Benefit Assessments	5,442,024		0.57%
Fleet Services Internal Service Fund	2,191,678		0.23%
General Fund	4,850,000		0.51%
Golf Course Enterprise Fund	2,000,000		0.21%
Infrastructure Fund	785,000		0.08%
Library System Improvement Fund	745,450		0.08%
Mission Bay Park Improvement Fund	13,708,605		1.44%
OneSD/ERP Funding	3,960,000		0.42%
Other Funding	57,857		0.01%
Refuse Disposal Fund	9,874,362		1.04%
Regional Transportation Congestion Improvement Program	3,077,735		0.32%
San Diego Regional Parks Improvement Fund	6,726,682		0.71%
Sewer Funds	266,811,590		28.09%
TransNet Funds	25,243,490		2.66%
Trench Cut/Excavation Fee Fund	2,470,000		0.26%
Water Fund	374,719,415		39.45%
Grand Total	\$ 949,965,273		

Capital Improvements Program

An additional \$179.1 million of funding is anticipated to be budgeted during Fiscal Year 2025. This anticipated funding is not included in the Adopted CIP Budget amount of \$950.0 million because the funding sources either require additional City Council approval or are tentative funding sources. City Council approval will be requested to appropriate when funds are received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2025 Proposed CIP Budget will support various types of projects, as displayed in **Figure 1 - Fiscal Year 2025 Adopted CIP Budget by Project Type** below, such as water and wastewater, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Enterprise Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 82.3 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Enterprise Funds. Transportation projects are primarily funded by TransNet, gasoline taxes, and debt financing; these funding sources may also fund transportation components of other project types in the right-of-way, such as certain stormwater projects. Landfill, airport, and golf course project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire-rescue, and library buildings, compete for scarce resources, including Development Impact Fees and the City's General Fund.

Figure 1 - Fiscal Year 2025 Adopted CIP Budget by Project Type



Figures may not foot due to rounding.

Capital Improvements Program

The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, as shown in **Table 2 - Multi-Year CIP by Department**. The largest funding allocation in the Fiscal Year 2025 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$635.0 million, or 66.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$149.0 million, or 15.7 percent, of the Adopted CIP Budget. The distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2 - Multi-Year CIP by Department

Department	Prior Year	FY 2025 Adopted	Future Years	Total
Economic Development	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Citywide	35,999,768	-	681,640,478	717,640,246
Department of Information Technology	23,822,518	3,960,000	134,000,000	161,782,518
Environmental Services	111,884,868	9,589,952	3,250,000	124,724,820
Fire-Rescue	87,811,747	2,870,000	142,414,873	233,096,620
General Services	51,259,094	8,111,168	110,648,294	170,018,556
Homelessness Strategies and Solutions	2,980,543	2,500,000	1,200,000	6,680,543
Library	82,827,680	3,832,319	64,131,701	150,791,700
Parks & Recreation	686,259,426	42,925,981	673,038,664	1,402,224,071
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,840,448,554	634,991,087	5,796,420,259	10,271,859,900
Stormwater	693,149,726	88,354,837	1,696,509,829	2,478,014,392
Sustainability & Mobility	5,072,645	3,844,740	(4,071,846)	4,845,539
Transportation	1,130,915,896	148,985,189	2,221,444,371	3,501,345,456
Grand Total	\$ 6,775,827,652	\$ 949,965,273	\$ 11,565,948,590	\$ 19,291,741,515

The Fiscal Year 2025 Adopted CIP Budget will add \$950.0 million to the City's \$19.29 billion multi-year CIP, which is approximately a \$245.8 million increase from the Fiscal Year 2024 Adopted Budget. The City Council approved over \$6.78 billion for projects in prior fiscal years. Furthermore, an estimated \$11.57 billion of additional funding will be needed in future fiscal years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's Multi-Year CIP does not include all of the City's unfunded CIP needs or new projects that may be added in future years.

Priority scores are given to projects to compare them to other similar projects of the same project type within the CIP Budget. [Council Policy 800-14](#), Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. This policy was last updated in December 2022 to include factors that must be considered when adding projects to the annual Capital Improvements Program budget. Updates to the Council Policy ensure that the guiding principles of the City's recently adopted policies—the Parks Master Plan, Climate Action Plan, and Build Better San Diego Initiative—are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The goal is to establish a capital planning prioritization process to optimize the use of available resources for projects and guide an objective methodology used to produce equal and equitable outcomes. This policy provides guidelines and

Capital Improvements Program

procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2025 Adopted Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's residents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves an ongoing review of the City's capital needs and funding programs to develop a cohesive capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2024, the Engineering & Capital Projects Department released the [Fiscal Year 2025-2029 Five-Year Capital Infrastructure Planning Outlook](#) (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released annually and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

FISCAL YEAR
2025

Volume 1
City Agencies

CITY OF SAN DIEGO
BAYSIDE FIRE STATION No. 2

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

City Agencies

The detailed Fiscal Year 2025 Budgets for the three City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective websites. For each of these agencies, the budget development process is separate from the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

San Diego Housing Commission (SDHC):

Mission: To foster social and economic stability for vulnerable populations in the City of San Diego through quality affordable housing, opportunities for financial self-reliance and homeless solutions.

The San Diego Housing Commission (SDHC) is an award-winning public housing agency that creates innovative programs to provide housing opportunities for individuals and families with low income or experiencing homelessness in the City of San Diego. SDHC helps pay rent for more than 17,000 households with low income by providing federal Section 8 Housing Choice Voucher (HCV) rental assistance. HCV participants pay a predetermined portion of their income toward rent, with the remainder paid by federal funds that SDHC administers, up to the applicable payment standard. SDHC also leads collaborative efforts to address homelessness in the City of San Diego, administering City of San Diego and federal funds for shelters, transitional housing, and permanent housing with supportive services to address homelessness among families, seniors, veterans and individuals. In addition, SDHC develops affordable multifamily rental housing and provides deferred-payment loans and Closing Cost Assistance Grants to help first-time homebuyers.

To explore SDHC's budget visit:

[SDHC FY 2025 Budget](#)

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

SDCERS was established by the City of San Diego on November 29, 1926, to administer retirement benefits for its members. In 1963, the San Diego Unified Port District contracted with SDCERS to administer its employee retirement benefits, followed by the San Diego County Regional Airport Authority in 2003. SDCERS provides a comprehensive range of member services to its nearly 25,000 active, retired, and deferred members, including the administration of retirement, disability, and death benefits. SDCERS' FY 2025 Budget was approved by the Board of Administration on March 8, 2024.

To explore SDCERS' budget visit:

[SDCERS FY 2025 Budget](#)

Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

The San Diego Convention Center Corporation (SDCCC) is a non-profit public benefit corporation created by the City of San Diego to manage, market, and operate the San Diego Convention Center. A seven-

City Agencies

member Board of Directors (Board) comprised of business and community leaders establishes policy for the SDCCC. The Sales and Marketing teams have significantly refined San Diego's event business model, focusing on maximizing Transient Occupancy Tax (TOT) revenues while supporting local businesses and creating quality jobs. Despite projected operational revenue reaching \$49.0 million in Fiscal Year 2025, augmented by \$4.0 million in City support, substantial operational expenses of \$59.1 million result in a planned net loss of \$6.1 million. Non-operating revenues, including a contract extension incentive, aim to bolster reserves to cushion against losses, debt payments, and capital acquisitions, with an anticipated year-end reserve balance of approximately \$12.9 million. In FY2025, SDCCC anticipates hosting 78 events generating an estimated \$1.7 Billion in total regional impact, with a focus on optimizing economic impact through qualified business contracts. Increased expenses include personnel costs and supplies & services, while capital investments of \$8.8 million primarily target critical infrastructure maintenance and upgrades, aligning with the City's budgetary constraints and funding limitations. SDCCC's FY 2025 Budget was approved by the Board of Directors on June 26, 2024.

To explore SDCCC's budget visit:

[SDCCC FY 2025 Budget](#)

FISCAL YEAR 2025

Volume 1
Glossary

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount to the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AFFORDABILITY ANALYSIS: A financial assessment to determine whether an entity can reasonably afford an expense or investment. It usually involves evaluating income, expenses, debt, and other financial variables to determine the feasibility of the added financial commitment.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications devices for the deaf (TDD)/telephone relay services.

AMERICAN RESCUE PLAN ACT (ARPA) OF 2021: A federal bill passed on March 11, 2021, to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. ARPA included \$360 billion in total aid to states and local governments for direct and flexible relief.

ANNUAL COMPREHENSIVE FINANCIAL REPORT: A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The annual comprehensive financial report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

ANNUALIZATION: Annualization/true-up of prior year expenditures or positions that were added for a portion of a year for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The annual official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSEMBLY BILL (AB) 38: This bill requires that when a property that is located in a high or very high fire hazard severity zone is sold, documentation of a compliant Defensible Space Inspection (DSI) that complies with the Public Resources Code or local vegetation management ordinances is needed.

ASSEMBLY BILL (AB) 1869: This bill repealed several administrative fees related to the processing of criminal cases and eliminated outstanding debt incurred as a result of those fees. The unpaid balance of related court-imposed fees is unenforceable and uncollectible.

Glossary

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year-end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds have lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified time period such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUDGETED PERSONNEL EXPENDITURE SAVINGS:

A budgeting tool used to allocate resources that are projected to remain unspent to other priority needs. This amount is attributed to a number of items including: vacancies, normal attrition, projections, add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

Glossary

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short-term rates of interest. Commercial Paper obligations are ultimately refinanced with long-term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS AND SERVICES: This expenditure category consists of contractual agreement expenditures for services provided. It includes external contracts and services and internal contracts and services.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

Glossary

DEVELOPMENT IMPACT FEE: Fees that are collected from developers and used to finance various public improvements either within the communities where they originate or based on asset type. These fees help defray the costs incurred from the impact of the development. There are five categories of impact fees: Development Impact Fees (DIF), Park Development Fees (PDF), Urban Impact Fees (UIF), Facilities Benefit Assessments (FBA) and Other Miscellaneous Fees (OMF). The funds set up to collect and utilize these fees are subject to the reporting requirements set forth in the Mitigation Fee Act.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly subdivided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

EMPLOY AND EMPOWER INTERN PROGRAM: Grant based paid internship program designed to employ and empower the next generation of public servants at the City of San Diego.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENDING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

EQUITY: Defined as an outcome that occurs when we eliminate institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds in the General Fund.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

Glossary

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

EXTERNAL CONTRACTS AND SERVICES: Contracts and services that are paid to an outside agency, consultant, or contractor.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK (FYO): The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks, and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, the fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

Glossary

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): The Government Finance Officers Association (GFOA) represents public finance officials throughout the United States and Canada. GFOA's mission is to advance excellence in public finance.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions is allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER SECTION 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL CONTRACTS AND SERVICES: Contracts and services that support internal and enterprise services among various City departments.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks, and streetlights.

Glossary

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MEASURE A: Measure A was a ballot measure in the 2024 Primary Election where voters approved the Office of the City Auditor to hire independent outside counsel.

METRIC: Specific measurement used to track progress, ideally towards a desired outcome.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

MUNICIPAL STORMWATER PERMIT: Requires operators that serve populations of 100,000 or greater to implement a stormwater management program as a means to control polluted discharges from the Municipal Separate Storm Sewer System.

NET POSITION: The total of revenues less expenditures.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

Glossary

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING PRINCIPLES: Actions that guide employee behavior and show up in what we do every day.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OUTCOME: Defines the intended change in the lives of individuals, families, organizations, or communities to be accomplished through the implementation of the Strategic Plan.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST-EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PAY PERIOD: A pay period lasts 14 calendar days or two weeks. There are around 26 pay periods in each fiscal year, give or take a handful of days.

PERFORMANCE DASHBOARD: Public website that demonstrates progress with regularly updated metrics toward the outcomes and expected results in the Strategic Plan.

PEOPLE'S ORDINANCE/MEASURE B: During the November 2022 election, a majority of City voters approved Measure B, a proposition placed on the ballot by the City Council to amend sections of the Municipal Code commonly referred to as the People's Ordinance. The measure, along with recodifying the City's responsibilities for waste collection services, allows the City to recover the costs of performing solid waste collection services.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured, and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision-making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation, including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRIORITY AREA: Policy topics that are a priority for the Mayor's administration.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

Glossary

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PROPOSITION 218: Augments taxpayer rights to ensure that local governments obtain voter approval and abide by certain requirements when imposing taxes, assessments, and property-related fees.

PRORATING: Budgeting expenditures or positions for a portion of a year over for the purpose of incurring only necessary costs.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

RECOGNIZED EMPLOYEE ORGANIZATIONS: These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

REDISTRIBUTION: A process where departments request to reallocate their non-personnel expenditures and revenue budgets within or across divisions to reflect how the expenses are incurred and revenues are collected.

REGIONAL WATER QUALITY CONTROL BOARD: A regulatory board that has a responsibility for protecting the water quality, bays and estuaries, rivers and streams, and the coastline.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflects the financial information of a fiscal and accounting entity, including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from federal agencies and other agencies; charges for current services; transfers in; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

Glossary

REVENUE FROM FEDERAL AGENCIES AND OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefits are not considered a salary or wage expense.

SAN DIEGO ASSOCIATION OF GOVERNMENTS: (SANDAG): SANDAG is the primary public planning, transportation, and research agency in the San Diego region. SANDAG provides the public forum for regional policy decisions about growth, transportation planning and construction, environmental management, housing, open space, energy, public safety, and binational topics.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for the City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SAN DIEGO CONVENTION CENTER CORPORATION (SDCCC): The San Diego Convention Center Corporation (SDCCC) is a non-profit public benefit corporation created by the City of San Diego to manage, market, and operate the San Diego Convention Center.

SAN DIEGO GAS AND ELECTRIC (SDG&E): San Diego Gas & Electric (SDGE) is a regulated public utility that provides natural gas and electricity to San Diego County and southern Orange County in southwestern California. It is owned by Sempra, a Fortune 500 energy services holding company based in San Diego.

SAN DIEGO HOUSING COMMISSION (SDHC): The San Diego Housing Commission (SDHC) is a public housing agency that creates innovative programs to provide housing opportunities for individuals and families with low income or experiencing homelessness in the City of San Diego.

SAN DIEGO TRANSPORTATION IMPROVEMENT PROGRAM (TransNet): TransNet is the half-cent sales tax administered by SANDAG to fund local transportation projects consistent with the Regional Plan. The first 20-year TransNet measure was approved by voters in 1987. It went into effect in 1988 and was extended by voters in 2004 for an additional 40 years. This program is one of the largest transportation improvement programs in California. TransNet funds numerous transit, highway, freight, bikeway, and walkway programs, in addition to an environmental conservation program, transit fare subsidies, and grants for smart growth, active transportation, and transportation services for seniors and persons with disabilities.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

STATE SENATE BILL (SB) 1383: A bill that set goals to reduce the disposal of organic waste in landfills and edible food by establishing methane reduction targets.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source

Glossary

of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL EQUITY, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical equity or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRATEGY: Determines the action, method, or plan (as outlined in existing City plans, initiatives, and policies) to bring about the future desired state.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

STRUCTURALLY BALANCED BUDGET: The amount of budgeted ongoing expenditures is equal to or less than the amount of budgeted ongoing revenues.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

TRANSPORTATION ALTERNATIVES PROGRAM (TAP): A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

Glossary

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WATER INFRASTRUCTURE FINANCE AND INOVATION ACT (WIFIA): A federal credit program administered by the Environmental Protection Agency for eligible water, wastewater, and stormwater infrastructure projects.

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies exclusively for the maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR 2025

Volume 1
Appendix

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank

Appendix

Fiscal Year 2025 Changes in Full-Time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Adopted Budget by fund and department.

Fiscal Year 2025 – 2029 Five-Year Financial Outlook

ATTACHMENT B

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2025 Adopted Budget.

www.sandiego.gov/sites/default/files/2023-11/fy2025-2029-five-year-financial-outlook-and-attachments-general-fund.pdf

Fiscal Year 2025 Updated City Council Budget Priorities

ATTACHMENT C

Updated City Council budget priorities for Fiscal year 2025, Office of the Independent Budget Analyst, Report Number 24-02 REV, issued February 12, 2024.

<https://www.sandiego.gov/sites/default/files/2024-02/24-02REV%20FY%202025%20Updated%20City%20Council%20Budget%20Priorities%20COMPLETE%20REPORT.pdf>

May Revision to the Fiscal Year 2025 Proposed Budget

ATTACHMENT D

A document that presents the Mayor's recommended revisions to the Fiscal Year 2025 Proposed Budget.

https://www.sandiego.gov/sites/default/files/2024-05/fy2025-may-revision-report_final.pdf

Fiscal Year 2025 Councilmember Budget Modification Memoranda

ATTACHMENT E

Office of the Independent Budget Analyst, Report Number 24-15, issued June 4, 2024.

<https://www.sandiego.gov/sites/default/files/2024-05/24-15-fy-2025-councilmember-budget-modification-memoranda.pdf>

Recommended City Council Modifications to the Mayor's Proposed Fiscal Year 2025 Budget and Review of the May Revision

ATTACHMENT F

Office of the Independent Budget Analyst, Report Number 24-14, issued June 4, 2024.

<https://www.sandiego.gov/sites/default/files/2024-06/24-14-recommended-city-council-modifications-to-the-mayors-proposed-fy-2025-budget-and-review-of-the-may-revision.pdf>

Appendix

Resolution R-315627 Adopting the Fiscal Year 2025 Budget

ATTACHMENT G

A resolution adopting the Fiscal Year 2025 budget.

https://docs.sandiego.gov/council_reso_ordinance/rao2024/R-315627.pdf

Appropriation Ordinance O-21833

ATTACHMENT H

An ordinance adopting the annual budget for Fiscal Year 2025 and appropriating the necessary money to operate the City of San Diego for Fiscal Year 2025. Includes the operating and capital appropriations for Fiscal Year 2025, and the annual Change Letter which reflects changes in FTE Positions, Revenues and Expenditures from the Fiscal Year 2025 Proposed Budget to the Fiscal Year 2025 Adopted Budget by fund, department, and project.

<https://www.sandiego.gov/sites/default/files/2024-07/fy25-ao-21833.pdf>

Approved Fiscal Year 2025 Statement of Budgetary Principles

ATTACHMENT I

Office of the Independent Budget Analyst, Report Number 24-23, issued August 15, 2024.

<https://www.sandiego.gov/sites/default/files/2024-08/24-23-approved-fy-2025-statement-of-budgetary-principles.pdf>

Appendix

Attachment A

Table 1 - General Fund FTE Changes by Department below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2024 Adopted Budget to the Fiscal Year 2025 Adopted Budget by department.

Table 1 - General Fund FTE Changes by Department

Department	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FTE Change
City Attorney	406.73	423.53	16.80
City Auditor	24.00	24.00	0.00
City Clerk	50.32	52.73	2.41
City Planning	66.09	92.75	26.66
City Treasurer	124.25	123.25	(1.00)
Commission on Police Practices	12.00	14.54	2.54
Communications	38.00	38.16	0.16
Compliance	36.00	41.00	5.00
Council Administration	14.00	14.46	0.46
Council District 1	15.00	15.40	0.40
Council District 2	15.00	15.00	0.00
Council District 3	15.00	15.63	0.63
Council District 4	15.00	16.18	1.18
Council District 5	15.00	15.16	0.16
Council District 6	15.00	16.17	1.17
Council District 7	15.00	15.80	0.80
Council District 8	15.00	16.19	1.19
Council District 9	15.00	16.78	1.78
Department of Finance	140.00	140.49	0.49
Department of Information Technology	4.00	4.00	0.00
Development Services	94.00	85.00	(9.00)
Economic Development	56.00	60.50	4.50
Environmental Services	333.68	328.25	(5.43)
Ethics Commission	6.00	6.25	0.25
Fire-Rescue	1,383.88	1,408.38	24.50
General Services	180.50	185.50	5.00
Government Affairs	7.00	7.00	0.00
Homelessness Strategies & Solutions	16.00	16.38	0.38
Human Resources	57.50	69.56	12.06
Library	471.00	484.12	13.12
Office of Boards & Commissions	5.00	4.00	(1.00)
Office of Emergency Services	20.33	19.37	(0.96)
Office of the Chief Operating Officer	20.35	22.68	2.33
Office of the IBA	11.00	11.00	0.00
Office of the Mayor	20.00	27.27	7.27
Parks & Recreation	1,060.45	1,120.56	60.11
Performance & Analytics	18.00	19.31	1.31
Personnel	85.99	86.49	0.50
Police	2,687.14	2,691.64	4.50

Appendix

Department	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FTE Change
Purchasing & Contracting	64.00	69.00	5.00
Race & Equity	7.00	8.50	1.50
Real Estate & Airport Management	38.75	42.25	3.50
Stormwater	305.00	305.00	0.00
Sustainability & Mobility	33.09	34.59	1.50
Transportation	480.94	509.34	28.40
Total General Fund FTE Changes	8,512.99	8,733.16	220.17

Table 2 - Non-General Funds FTE Changes by Fund below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Funds from the Fiscal Year 2024 Adopted Budget to Fiscal Year 2025 Adopted Budget by fund name.

Table 2 - Non-General Funds FTE Changes by Fund

Fund	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FTE Change
Airports Fund	28.25	30.25	2.00
Central Stores Fund	21.00	21.00	0.00
City Employee's Retirement System Fund	54.00	53.00	(1.00)
Concourse and Parking Garages Operating Fund	2.00	2.00	0.00
Development Services Fund	685.00	690.00	5.00
Energy Conservation Program Fund	29.71	29.71	0.00
Engineering & Capital Projects Fund	822.40	836.40	14.00
Facilities Financing Fund	19.00	0.00	(19.00)
Fire/Emergency Medical Services Transport Program Fund	23.00	37.00	14.00
Fleet Operations Operating Fund	225.25	225.25	0.00
GIS Fund	12.00	11.49	(0.51)
Golf Course Fund	119.92	122.92	3.00
Information Technology Fund	47.00	50.78	3.78
Junior Lifeguard Program Fund	1.00	1.00	0.00
Local Enforcement Agency Fund	5.00	5.00	0.00
Los Peñasquitos Canyon Preserve Fund	2.00	0.00	(2.00)
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	0.00
Metropolitan Sewer Utility Fund	514.28	529.84	15.56
Municipal Sewer Revenue Fund	438.07	439.70	1.63
OneSD Support Fund	29.00	29.25	0.25
Parking Meter Operations Fund	9.75	9.75	0.00
PETCO Park Fund	1.00	0.00	(1.00)
Publishing Services Fund	9.50	9.50	0.00
Recycling Fund	97.50	104.30	6.80
Refuse Disposal Fund	142.33	162.17	19.84
Risk Management Administration Fund	94.00	94.23	0.23
Solid Waste Management Fund	0.00	16.00	16.00

Appendix

Fund	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FTE Change
Transient Occupancy Tax Fund	13.35	13.75	0.40
Underground Surcharge Fund	24.16	24.74	0.58
Water Utility Operating Fund	979.86	1,004.21	24.35
Wireless Communications Technology Fund	43.35	40.00	(3.35)
Total Non-General Fund FTE Changes	4,517.18	4,617.74	100.56



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 2
Department Detail

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrell

Executive Director

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



***Rich Lee
2023 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



***Rich Lee
2023 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for adopting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its revenue and expenditure estimates over the course of the fiscal year based on actual economic and financial conditions, which often differ from those existing at the time the annual budget was adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



Page Intentionally Left Blank



Mayor's Message – Fiscal Year 2025 Adopted Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Adopted Budget. This budget protects the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Adopted Budget include both strategic reductions across various departments and targeted investments in critical areas. These measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns, but also exploring new and enhanced sources of revenue alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$43.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Adopted Budget includes dedicated funding to expand the capacity of the City's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking Program by transforming the H Barracks into a Safe Parking site. Once completed, these two projects will triple the opportunities for people experiencing homelessness. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured that the Fiscal Year 2025 Adopted Budget funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing the Development Services Department (DSD) at the heart of a major transformation in how we handle housing development. By integrating these enhancements into DSD's budget, we're

Mayor's Message

sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Adopted Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police Departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring that the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year; and a Fire-Rescue fast response team in the San Pasqual Valley to address fire incidents quicker. These enhancements ensure that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment when the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to effectively maintain our street network. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 Adopted Budget earmarks \$104.6 million for street resurfacing design and construction. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

Mayor's Message

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. The budget includes \$3.0 million, which the San Diego Housing Commission will use to help victims of the January 2024 floods get back on their feet. Additionally, we have identified funding needs for stormwater emergencies and other critical flood resilience and green infrastructure projects totaling \$87.9 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Adopted Budget reflects this strategic shift, with an allocation of \$10.1 million in Citywide DIF funds for parks projects, another \$11.9 million for mobility projects, \$1.6 million earmarked for Fire-Rescue projects, and \$290,000 for a library project. Additionally, we're deploying \$21.1 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$6.7 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our great city. This is more than

Mayor's Message

just a program; it's a pathway to empower our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our commitment to enhancing public services is unwavering, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring that our streets and infrastructure are robust and reliable. The investments we make today in public safety, infrastructure, and our youth will yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges, but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria". The signature is fluid and cursive, with the first name "Todd" and last name "Gloria" clearly distinguishable.

Todd Gloria
Mayor



Todd Gloria
Mayor



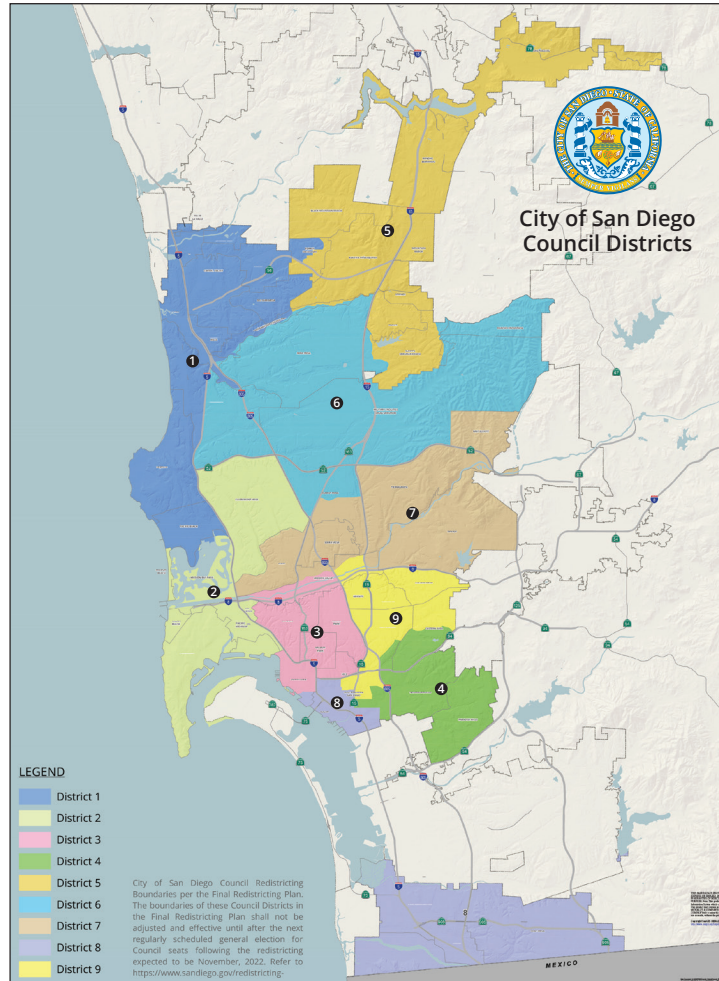
Joe LaCava
Council President Pro Tem
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Henry L. Foster III
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Council President
District 9



Eric K. Dargan
Chief Operating Officer

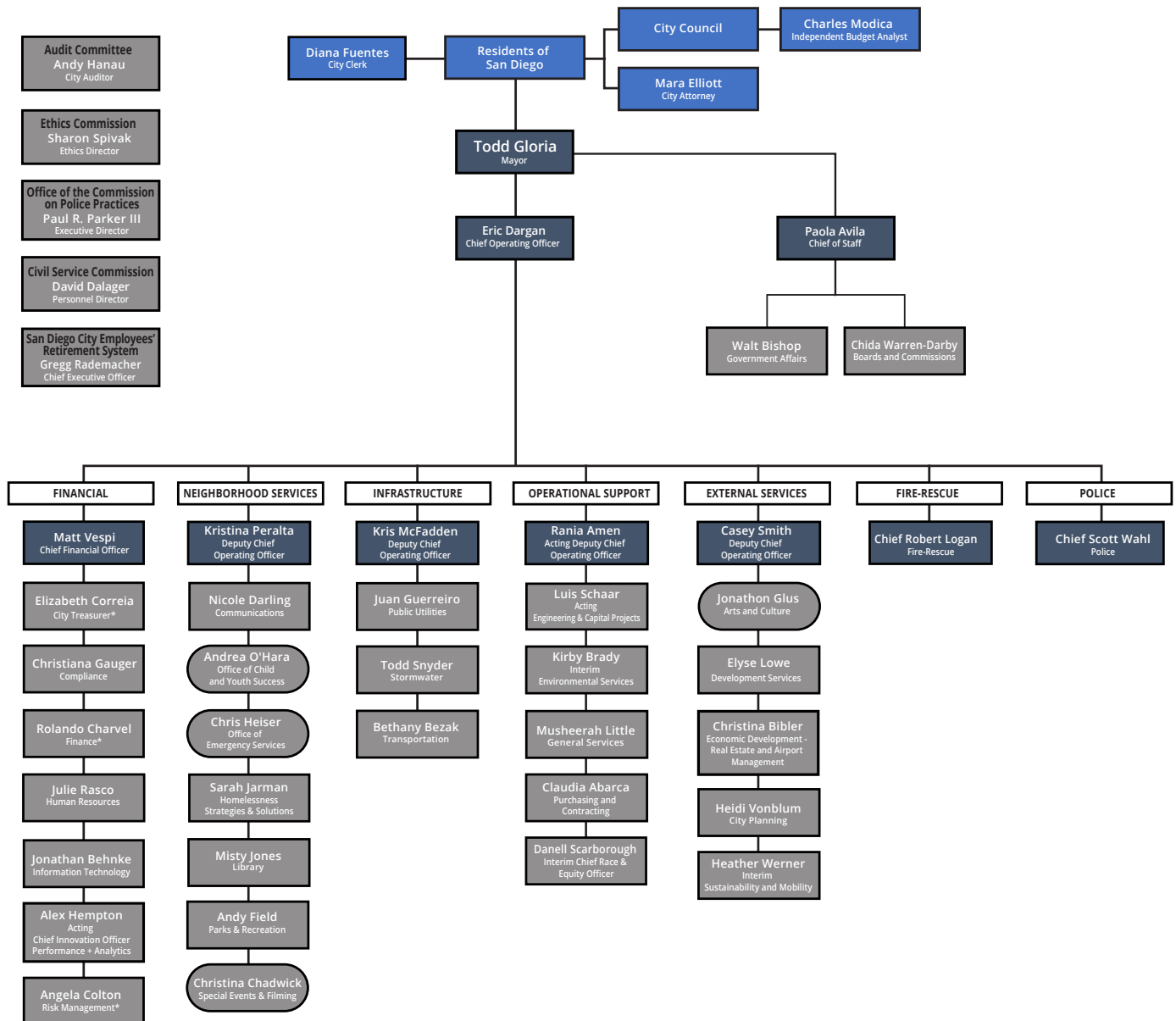


Mara W. Elliott
City Attorney



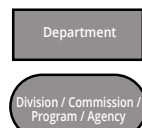
Page Intentionally Left Blank

City Departments Organizational Chart



*These departments must report to the CFO per Charter or San Diego Municipal Code.

KEY:



REVISED: Aug. 26, 2024



Page Intentionally Left Blank



City Strategic Plan

Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





Page Intentionally Left Blank

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and funds. **The sections that are bolded** below are included at the department level. The other sections/tables are included at the department and fund level. The following sections may be included in the department budget pages:

- **Description**
- **Goals and Objectives**
- **Budget Equity Impact Statement**
- **Key Performance Indicators**
- **Department Summary**
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Description

This section is an overview of the department, or fund, which includes its purpose, vision and mission statements, and the services it provides.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. Each department page displays their respective goals and objectives. Note: fund pages do not include goals and objectives.

Budget Equity Impact Statement

The Budget Equity Impact Statement (BEIS) is a brief summary of how a department's budget addresses identified disparities. This statement includes examples of equity highlights from the current fiscal year. It also includes a response to Equity Lens questions for both ongoing operations and budget adjustments to provide a holistic overview of how equity is prioritized and addressed within each Department's budget. The summary highlights Equity Opportunities to implement changes, both in the specific goals, objectives, and clear metrics to address disparities.

This short summary will describe how each Department's budget will directly benefit a specific neighborhood or City employee, in addition to identifying operational impacts, potential unintended consequences and/or burdens connected to a specific budget request. The BEIS also captures opportunities to realign ongoing operations/base budgets and budget adjustments to address identified disparities.

Guide to the Budget

Below is the template that departments completed. Each department page displays its respective Budget Equity Impact Statement. Note: fund pages do not include this statement.

Budget Equity Impact Statement

Equity Highlights
<i>Examples from the current fiscal year.</i> <ul style="list-style-type: none">• Example 1• Example 2• Example 3
Budget Equity Lens Summary
Ongoing Operations <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i> Yes/No/N/A If yes, elaborate.
Budget Adjustment(s) <i>Do the Budget Adjustments address a disparity?</i> Yes/No/N/A If yes, elaborate.

Key Performance Indicators

This section lists the Key Performance Indicators (KPIs) identified by the department. All Mayoral departments have KPIs as well as some independent departments. Fund pages do not have KPIs. These indicators show the results or outcomes of the department's performance. They help readers evaluate City services and enable the City to quantify service levels for all departments.

The table displays a performance indicator and definition along with the baseline, prior year performance and the department goal for Fiscal Year 2025. The table below shows how it will be displayed on each department page. Note that the format of the KPIs was modified in Fiscal Year 2025; historical actual data beyond the prior year is now excluded.

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Performance Indicator 1	Indicator Definition 1	19	21	28
Performance Indicator 2	Indicator Definition 2	14	18	24
Performance Indicator 3	Indicator Definition 3	N/A	70%	100%

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, operating expenditures, and revenue. Grant funds and Capital Improvement Program (CIP) projects are not included in these tables.

	FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
FTE Positions (Budgeted)		386.73		389.73		403.73	14.00
Personnel Expenditures	\$	59,785,578	\$	62,875,251	\$	68,441,444	\$ 5,566,193
Non-Personnel Expenditures		3,756,511		5,924,084		6,464,486	540,402
Total Department Expenditures	\$	63,542,089	\$	68,799,335	\$	74,905,930	\$ 6,106,595
Total Department Revenue	\$	4,124,393	\$	3,910,296	\$	3,748,965	\$ (161,331)

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2024 Budget column by revenue and expenditure category may not match the Fiscal Year 2024 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Department Expenditures and Personnel

The Department Expenditures and Department Personnel tables display expenditures and budgeted full-time equivalent (FTE) positions by fund and division.

Department Expenditures

	FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Division 1	\$	17,193,473	\$	18,363,492	\$	20,452,213	\$ 2,088,721
Division 2		14,437,266		15,804,422		16,420,193	615,771
Division 3		6,041,481		6,591,973		7,373,630	781,657
Division 4		16,638,267		17,660,631		17,252,986	(407,645)
Division 5		861,810		1,029,908		1,695,893	665,985
Division 6		8,369,793		9,348,909		11,711,015	2,362,106
Total	\$	63,542,089	\$	68,799,335	\$	74,905,930	\$ 6,106,595

Department Personnel

	FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Division 1		84.35		83.35		89.35	6.00
Division 2		85.10		86.35		88.35	2.00
Division 3		40.48		39.48		43.48	4.00
Division 4		130.80		134.55		133.55	(1.00)
Division 5		9.00		9.00		13.00	4.00
Division 6		37.00		37.00		36.00	(1.00)
Total		386.73		389.73		403.73	14.00

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments table lists key program expenditure, revenue, and personnel changes by fund. Impacts and a description of the adjustments are also briefly described.

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00 \$	326,383 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(9,957)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(12,957)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00 \$	212,218 \$	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories by fund. This is broken down by Personnel and Non-Personnel Expenditures.

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 38,800,908	\$ 42,959,385	\$ 48,591,253	\$ 5,631,868
Fringe Benefits	26,144,872	25,482,059	27,968,840	2,486,781
PERSONNEL SUBTOTAL	64,945,780	68,441,444	76,560,093	8,118,649
NON-PERSONNEL				
Supplies	\$ 225,288	\$ 376,913	\$ 345,517	\$ (31,396)
Contracts & Services	1,827,578	2,378,609	2,418,733	40,124
<i>External Contracts & Services</i>	<i>861,275</i>	<i>1,491,080</i>	<i>1,491,080</i>	-
<i>Internal Contracts & Services</i>	<i>966,303</i>	<i>887,529</i>	<i>927,653</i>	<i>40,124</i>
Information Technology	2,599,871	3,511,998	2,927,396	(584,602)
Energy and Utilities	42,138	46,842	48,749	1,907
Other	60,211	147,124	147,124	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	4,755,085	6,464,486	5,890,519	(573,967)
Total	\$ 69,700,865	\$ 74,905,930	\$ 82,450,612	\$ 7,544,682

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category and by fund.

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 3,425,437	\$ 3,448,162	\$ 3,395,465	\$ (52,697)
Fines Forfeitures and Penalties	619,458	300,000	300,000	-
Licenses and Permits	1,804	3,500	3,500	-
Other Revenue	57,401	-	-	-
Rev from Money and Prop	(905)	-	-	-
Rev from Other Agencies	15	158,634	50,000	(108,634)
Transfers In	21,183	-	-	-
Total	\$ 4,124,393	\$ 3,910,296	\$ 3,748,965	\$ (161,331)

Personnel Expenditures

The Personnel Expenditures table displays the budgeted positions over three fiscal years, salary ranges by job classification, total budgeted expenditures, special assignment pays, and fringe benefits by fund.

Job Number	Job Title / Wages	FY2023 Actual	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Job Classification 1	1.00	1.00	1.00	\$ 42,047 - 251,127	\$ 209,729
20001233	Job Classification 2	2.00	2.00	2.00	56,929 - 209,339	173,500
20001252	Job Classification 3	1.00	1.00	1.00	71,693 - 271,584	234,780
21000001	Job Classification 4	1.00	1.00	1.00	56,929 - 209,339	148,428
20001135	Job Classification 5	17.00	17.00	17.00	34,070 - 184,017	1,794,340
	Special Assignment Pay 1					41,946
	Special Assignment Pay 2					5,274
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,607,997

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,608	\$ 12,181	\$ 13,082	\$ 901
Flexible Benefits	290,682	298,239	323,733	25,494
Insurance	1,290	-	-	-
Long-Term Disability	9,998	9,266	8,962	(304)
Medicare	32,653	33,506	37,129	3,623
Other Post-Employment Benefits	131,147	128,751	125,158	(3,593)
Retiree Medical Trust	3,564	3,888	4,396	508
Retirement 401 Plan	3,485	3,440	5,763	2,323
Retirement ADC	504,174	592,181	595,421	3,240
Retirement DROP	5,881	6,092	6,397	305
Risk Management Administration	21,623	22,281	25,630	3,349
Supplemental Pension Savings Plan	138,790	154,578	155,869	1,291
Unemployment Insurance	3,385	3,374	3,252	(122)
Workers' Compensation	2,403	13,687	11,019	(2,668)
Fringe Benefits Subtotal	\$ 1,160,681	\$ 1,281,464	\$ 1,315,811	\$ 34,347
Total Personnel Expenditures			\$ 3,923,808	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement table presents all revenues and expenses (Operating and Capital), reserves, and fund balance information for each budgeted non-General Fund. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Fund Name 1	FY2023 Actual	FY2024 Budget	FY2025 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,032,922
Continuing Appropriation - CIP	10,389,887	11,643,134	8,330,649
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
TOTAL BALANCE AND RESERVES	\$ 20,103,712	\$ 28,340,026	\$ 28,278,370
REVENUE			
Charges for Services	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
TOTAL REVENUE	\$ 29,930,902	\$ 20,870,347	\$ 23,470,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 50,034,614	\$ 49,210,373	\$ 51,748,717
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ 2,000,000
TOTAL CIP EXPENSE	\$ 412,376	\$ 3,510,000	\$ 2,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,861,596
Fringe Benefits	3,607,307	3,995,384	3,965,834
Supplies	1,518,310	1,830,946	1,975,236
Contracts & Services	7,385,852	6,755,977	7,191,087
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 20,023,930	\$ 20,830,312	\$ 21,988,760
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,258,281	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,258,281	-	-
TOTAL EXPENSE	\$ 21,694,587	\$ 24,340,312	\$ 23,988,760
RESERVES			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 8,330,649
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
TOTAL RESERVES	\$ 14,557,933	\$ 14,557,933	\$ 11,245,448
BALANCE	\$ 13,782,093	\$ 10,312,128	\$ 16,514,509
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 50,034,614	\$ 49,210,373	\$ 51,748,717



Page Intentionally Left Blank

Table of Contents

Capital Outlay Fund	11
City Attorney	17
City Auditor	31
City Clerk	41
City Council	55
City Planning	87
City Treasurer	105
Citywide Program Expenditures	119
Communications	127
Compliance	141
Convention Center	151
Cultural Affairs	159
Department of Finance	171
Department of Information Technology	181
Development Services	207
Economic Development	229
Engineering and Capital Projects	257
Environmental Services	271
Ethics Commission	299
Fire and Lifeguard Facilities Fund	307
Fire-Rescue	313
Gas Tax Fund	333
General Services	341
Government Affairs	359
Homelessness Strategies and Solutions	369
Human Resources	379
Infrastructure Fund	389
Library	395
Long Range Property Management Fund	407
Low and Moderate Income Housing Asset Fund	413
Mission Bay and Balboa Park Improvement Fund	419
Mission Bay Park Improvement Fund	425
Office of Boards and Commissions	431
Office of Emergency Services	439
Office of the Chief Operating Officer	449
Office of the Commission on Police Practices	457
Office of the IBA	467
Office of the Mayor	475
Parks and Recreation	481
Performance and Analytics	511
Personnel	521
Police	531
Public Safety Services and Debt Service Fund	551
Public Utilities	557
Purchasing and Contracting	595
Race and Equity	609
Risk Management	621
San Diego Regional Parks Improvement Fund	633

Table of Contents

Special Events and Filming 639

Special Promotional Programs 649

Storm Drain Fund 661

Stormwater 667

Strategic Capital Projects 679

Sustainability and Mobility 685

TransNet 705

Transportation 713

Zoological Exhibits Maintenance Fund 729



Page Intentionally Left Blank

Capital Outlay Fund



Page Intentionally Left Blank



Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-managing General Fund departments.

Capital Outlay Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	7,306,321	4,045,098	4,041,248	(3,850)
Total Department Expenditures	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248	\$ (3,850)
Total Department Revenue	\$ 246,592	\$ -	\$ -	-

Capital Outlay Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Capital Outlay Fund	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248	\$ (3,850)
Total	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248	\$ (3,850)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (3,850)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (3,850)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Fringe Benefits	\$ -	\$ -	\$ -	-
PERSONNEL SUBTOTAL	-	-	-	-
NON-PERSONNEL				
Transfers Out	\$ 4,045,371	\$ 4,045,098	\$ 4,041,248	\$ (3,850)
Capital Expenditures	3,260,950	-	-	-
NON-PERSONNEL SUBTOTAL	7,306,321	4,045,098	4,041,248	(3,850)
Total	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248	\$ (3,850)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 246,592	\$ -	\$ -	-
Total	\$ 246,592	\$ -	\$ -	-

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 20,658,653	\$ 16,434,874	\$ 12,129,777
Continuing Appropriation - CIP	7,932,638	4,205,753	3,322,631
TOTAL BALANCE AND RESERVES	\$ 28,591,291	\$ 20,640,627	\$ 15,452,408
REVENUE			
Other Revenue	\$ 246,592	\$ -	\$ -
TOTAL REVENUE	\$ 246,592	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 28,837,883	\$ 20,640,627	\$ 15,452,408
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 123,387	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 123,387	\$ -	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 4,045,371	\$ 4,045,098	\$ 4,041,248
Capital Expenditures	3,260,950	-	-
TOTAL OPERATING EXPENSE	\$ 7,306,321	\$ 4,045,098	\$ 4,041,248
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 767,548	\$ -	\$ 700,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 767,548	\$ -	\$ 700,000
TOTAL EXPENSE	\$ 8,197,256	\$ 4,045,098	\$ 4,741,248
RESERVES			
Continuing Appropriation - CIP	\$ 4,205,753	\$ 4,205,753	\$ 2,622,631
TOTAL RESERVES	\$ 4,205,753	\$ 4,205,753	\$ 2,622,631
BALANCE	\$ 16,434,874	\$ 12,389,776	\$ 8,088,529
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 28,837,883	\$ 20,640,627	\$ 15,452,408

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

City Attorney



Page Intentionally Left Blank



Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego's elected officials and operational departments; prosecuting and defending civil cases involving the City; and as the City's prosecutor by holding accountable those who violate local and state laws.

The Office is divided into six divisions:

The Civil Advisory Division serves as general counsel to the City of San Diego. This Division advises the City Council, Mayor, and all City departments on all civil matters involving the City, including contracts, personnel matters, and City governance. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Councilmembers and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on day-to-day operational issues.

The Civil Litigation Division defends and prosecutes more than 200 new civil lawsuits involving the City and its officials and employees each year. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and identify legal issues early to minimize liability and keep important City projects on track. It also houses specialty programs, including the City Attorney's Gun Violence Response Unit, which secures Gun Violence Restraining Orders to prevent gun violence by those who pose a risk to themselves and others.

The Criminal Division prosecutes criminal misdemeanors and Municipal Code violations committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system.

The Community Justice Division protects the quality of life in our communities by enforcing laws relating to health and safety, substandard housing, nuisance, and zoning. The Division also manages diversion and collaborative court programs intended to prevent recidivism by offering offenders education, treatment, and employment opportunities in lieu of criminal prosecution. These programs

City Attorney

include the Community Justice Initiative and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program.

The Administration Division, led by the City Attorney's General Counsel, manages the Office's personnel, budgeting, accounting, contracts, information technology, recruitment, training, and hiring. The Division includes the Workers Compensation Unit and a team of employment and labor attorneys who advise the administration on human resource and collective bargaining matters.

Your Safe Place (YSP), a Family Justice Center, is a division of the City Attorney's Office that provides free, confidential, and comprehensive services to anyone who has experienced domestic violence, family violence, elder abuse, sexual assault, or sex trafficking. The team at YSP works with dedicated community partners and volunteers to provide judgment-free services that empower clients to become survivors and move forward with their lives. YSP's services include personal safety planning, housing support and financial security, protection from gun violence, legal and immigration services, domestic violence restraining orders, mental health counseling, forensic examinations, sex trafficking-specific services, military advocacy, and personalized wardrobes.

The City Attorney directly manages all Assistant City Attorneys, the Chief Ethics and Compliance Officer, the Communications Chief, Chief of Policy and Legislative Affairs, and the Senior Chief Deputy City Attorney who supervises the Affirmative Civil Enforcement (ACE) Unit.

The vision is:

To stay engaged in the lives of San Diegans so that we can prioritize community needs.

The mission is:

- To protect San Diego by keeping our communities healthy and safe.
- To protect taxpayers by safeguarding the City's limited resources and providing its officials with solid legal advice and day-to-day guidance.
- To protect our natural resources, our quality of life, and our most vulnerable residents

Goals and Objectives

Goal 1: Protect our most vulnerable citizens with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, hate crimes, and gun violence.

- We look forward to launching a game-changing program to prevent homelessness among the survivors of domestic violence by opening a new shelter designed to create a supportive environment for survivors and their families. This new shelter will mark a major milestone in our commitment to provide end-to-end services for the victims of domestic violence as they rebuild their lives.
- Support victims of domestic violence and human trafficking by increasing victim services programs at YSP, expanding outreach efforts, and reaching vulnerable populations by removing cultural, geographic, and language barriers.
- Create a sexual assault center at YSP to expand services related to sexual assault, sex trafficking, youth programming for children/teens, LGBTQIA+ community, court support, Native Americans, and other programming.
- Strengthen support for the victims of domestic crimes by providing services such as court accompaniment and copies of criminal protective orders (restraining orders) to victims more quickly and reliably.

City Attorney

- Improve communication with domestic abuse clients by partnering with the San Diego District Attorney's (SDCDA) office to acquire a new Case Management System for use by the Office's Criminal Division.

Goal 2: *Improve public safety and further reduce gun violence through targeted enforcement and training.*

- Expand the success of the office's Gun Violence Response Unit by strengthening partnerships with the U.S. Attorney's Office, the California Attorney General's Office, the SDCDA's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Provide targeted resources that further our efforts to secure life-saving GVROs and to interact with community members who have suffered from gun violence and other trauma.
- Increase our Office's non-law enforcement gun violence intervention opportunities through victim services.
- Lead implementation of state legislation designed to prevent the presence of concealed weapons in sensitive public areas, which was recently passed and is currently under review by the Court system.

Goal 3: *Strengthen City governance through improved transparency.*

- Work with the Administration to create an Office of Transparency to improve the City's response to Public Records Act requests.

Goal 4: *Expand equity within the City Attorney's Office and across the City.*

- Continue to lead by example within the legal community by working aggressively to diversify our workforce, including a continued commitment to participate in the City's successful Employ and Empower program for management interns.
- Improve recruitment and retention of a diverse, highly qualified workforce.
- Use the Office's civil enforcement powers through the ACE Unit to obtain justice for victims of wage theft, consumer fraud, employment misclassification, and other crimes that impact vulnerable populations.

Goal 5: *Preserve City funds by seeking additional external funding while seeking savings and efficiencies internally in order to deliver taxpayers more value for their tax dollar.*

- Work with City departments to prevent foreseeable lawsuits through the identification and mitigation of recurring issues.
- Champion ethical reforms to ensure transparency in City decisions and expenditures and to help City decision-makers better assess risk. Such reforms include the expansion of ex parte disclosure requirements, conflict checks for board appointments, revisions to the lobbying ordinance, and stronger oversight by the Ethics Commission.
- Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.
- Continue to expand the PLEADS program to divert people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers. Explore a similar program for those experiencing homelessness.
- Secure appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.
- Protect taxpayers by taking proactive steps to reduce litigation costs.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- The Office dedicates more than \$17.0 million – over 20% - of its base budget to address inequities and disparities in the communities we serve.
- Once again, this year, our Office led the state in obtaining gun violence restraining orders necessary to disarm dangerous individuals. In recognition of this leadership, state leaders asked our Office to launch an expanded training program to help protect those living in communities traditionally underserved by law enforcement on the issue of gun violence prevention. The Affirmative Civil Enforcement Unit has initiated civil actions to address environmental justice, patient dumping, wage theft, and consumer fraud. This year, our Office ensured the distribution of funds from the \$46.5 million settlement we achieved on behalf of workers at the supermarket giant Instacart. The workers had been unfairly classified as independent contractors and deprived of millions in overtime pay and other benefits. More than 300,000 workers around the state were impacted.
- The Criminal and Community Justice divisions have developed units and programs targeting domestic violence and sex crimes in conjunction with services to help victims of these crimes; enforcing standards to protect low-income elderly and dependent adults in need of housing and medical intervention; addressing substandard housing while providing relocation assistance to victims; leading prosecutorial efforts to hold accountable those who commit hate crimes against protected individuals; working proactively to develop collaborative court programs that offer alternatives to the criminal justice system; and so much more. Our Office recently took part in a joint operation with the SD Police Department's Vice Unit to close down a massage parlor that served as a front for illegal prostitution and also appears to have engaged in human trafficking, although the full investigation into this matter is ongoing.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The City Attorney's Office has long prioritized addressing inequities and disparities within the City using the Office's civil and criminal law enforcement assets to assist in achieving equitable outcomes for communities of concern. Some examples of such budgetary investments include: \$1.5 million to staff the Affirmative Civil Enforcement Unit. \$262,000 to staff the Criminal Division's LIFT Lifesaving Interventions for Treatment/Conservatorship Unit. \$900,000 to staff the Gun Violence Response Unit. \$5.5 million to staff the Domestic Violence and Sex Crimes Unit. \$1.7 million to staff Your Safe Place (YSP). \$3.6 million to staff both participation in the Unsafe Facilities Task Force and the Office's Substandard Housing Unit. \$1.4 million to staff Office prosecutorial efforts to stop hate crimes. \$2.1 million to staff our partnership with the collaborative courts program. The Office regularly assesses its deployment of assets to adjust as necessary.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

On their face, the requested budget adjustments are not applicable to the budget equity lens process. However, virtually all requests are tied to the existing base budget equity impact, as noted: Addition of 1.00 Program Coordinator for YSP, \$164,635 – supporting implementation of sexual assault center. Addition of 2.00 Victim Services Coordinators, Criminal Division and YSP, currently supplemental, \$144,252 – augments budgeted personnel of the critical life-line DV Unit. Addition of 1.00 Program Manager, \$217,976 to support the Gun Violence Response Unit.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	403.73	406.73	423.53	16.80
Personnel Expenditures	\$ 70,994,570	\$ 77,763,560	\$ 79,178,306	\$ 1,414,746
Non-Personnel Expenditures	6,972,126	6,045,674	6,346,765	301,091
Total Department Expenditures	\$ 77,966,696	\$ 83,809,234	\$ 85,525,071	\$ 1,715,837
Total Department Revenue	\$ 4,105,272	\$ 4,122,347	\$ 5,981,103	\$ 1,858,756

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Civil Advisory	\$ 22,118,981	\$ 24,354,080	\$ 26,663,780	\$ 2,309,700
Civil Litigation	16,369,839	18,426,765	18,777,621	350,856
Community Justice	7,689,901	8,635,924	7,989,159	(646,765)
Criminal Litigation	18,339,236	19,673,134	19,426,435	(246,699)
Management/Administration	11,958,237	11,055,656	10,087,843	(967,813)
Your Safe Place	1,490,501	1,663,675	2,580,233	916,558
Total	\$ 77,966,696	\$ 83,809,234	\$ 85,525,071	\$ 1,715,837

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Civil Advisory	89.35	94.35	107.12	12.77
Civil Litigation	88.35	86.35	86.35	0.00
Community Justice	43.48	44.48	41.48	(3.00)
Criminal Litigation	133.55	134.55	135.58	1.03
Management/Administration	36.00	34.00	37.00	3.00
Your Safe Place	13.00	13.00	16.00	3.00
Total	403.73	406.73	423.53	16.80

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,330,102	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Civil Advisory - Engineering & Capital Projects Addition of 2.00 Deputy City Attorneys, one-time non-personnel expenditures, and associated revenue to support the Civil Advisory Division's work with the Engineering & Capital Projects Department for the Capital Improvements Program.	2.00	660,072	657,464
Employ and Empower Program Support Addition of 7.55 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	7.55	299,557	299,560
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	273,007	-
Support for Consumer Protection Addition of 1.00 Senior City Attorney Investigator and 1.00 City Attorney Investigator 2 and associated revenue to support consumer protection.	2.00	260,020	260,042
Support for Your Safe Place – A Family Justice Center Addition of 3.00 Victim Services Coordinators, one-time non-personnel expenditures, and associated revenue to support the Family Justice Center.	3.00	258,846	258,039
Support for Gun Violence Restraining Orders Addition of 1.00 Program Manager and associated revenue to support gun violence restraining order programs.	1.00	217,976	217,131
Support for Your Safe Place – A Family Justice Center Addition of 1.00 Program Coordinator, one-time non-personnel expenditures, and associated revenue to support the implementation of a sexual assault center at Your Safe Place.	1.00	167,135	166,520
Case Management System Support Addition of one-time non-personnel expenditures for annual license renewal fees.	0.00	91,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	58,977	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	57,584	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Your Safe Place - A Family Justice Center Addition of non-personnel expenditures associated with security services at Your Safe Place.	0.00	18,000	-
Support for Civil Advisory Addition of 0.25 Deputy City Attorney to make this partially budgeted position whole.	0.25	13,773	-
Support for Management and Administration Division Addition of 1.00 Account Clerk and associated one-time non-personnel expenditures to support the department's accounts payable and accounts receivable work.	1.00	5,413	-
Transfer of Resource Access Program Transfer of 1.00 Program Manager from the Office of the City Attorney to the Fire-Rescue Department associated with the Resource Access Program.	(1.00)	(135,135)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(160,000)	-
Operational Efficiency One-time reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(1,700,490)	-
Total	16.80	\$ 1,715,837	\$ 1,858,756

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 43,535,018	\$ 49,769,280	\$ 51,844,796	\$ 2,075,516
Fringe Benefits	27,459,551	27,994,280	27,333,510	(660,770)
PERSONNEL SUBTOTAL	70,994,570	77,763,560	79,178,306	1,414,746
NON-PERSONNEL				
Supplies	\$ 261,692	\$ 345,517	\$ 352,617	\$ 7,100
Contracts & Services	3,568,156	2,418,733	2,738,437	319,704
<i>External Contracts & Services</i>	<i>2,647,221</i>	<i>1,491,080</i>	<i>1,527,080</i>	<i>36,000</i>
<i>Internal Contracts & Services</i>	<i>920,935</i>	<i>927,653</i>	<i>1,211,357</i>	<i>283,704</i>
Information Technology	3,015,143	3,082,396	3,075,980	(6,416)
Energy and Utilities	53,080	48,904	47,607	(1,297)
Other	74,056	147,124	129,124	(18,000)
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	6,972,126	6,045,674	6,346,765	301,091
Total	\$ 77,966,696	\$ 83,809,234	\$ 85,525,071	\$ 1,715,837

City Attorney

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	4,067,999	\$	3,768,847	\$	5,627,603	\$	1,858,756
Fines Forfeitures and Penalties		1,300		300,000		300,000		-
Licenses and Permits		1,466		3,500		3,500		-
Other Revenue		37,108		-		-		-
Rev from Other Agencies		(2,601)		50,000		50,000		-
Total	\$	4,105,272	\$	4,122,347	\$	5,981,103	\$	1,858,756

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	1.00	2.00	\$ 46,777 -	56,281	\$	101,088
20000012	Administrative Aide 1	2.00	2.00	2.00	55,036 -	66,266		130,213
20000024	Administrative Aide 2	0.00	0.00	1.00	63,360 -	76,360		63,360
20001076	Assistant City Attorney	5.00	5.00	5.00	123,203 -	491,871		1,400,463
20001154	Assistant for Community Outreach	2.00	2.00	2.00	36,814 -	235,656		340,670
20000041	Assistant Management Analyst	1.00	1.00	1.00	66,179 -	80,424		80,424
20000050	Assistant Management Analyst	2.00	2.00	0.00	66,179 -	80,424		-
20000119	Associate Management Analyst	4.00	4.00	4.00	80,424 -	97,203		352,841
20000171	Auto Messenger 1	2.00	2.00	2.00	36,814 -	42,517		79,331
20001070	City Attorney	1.00	1.00	1.00	238,479 -	238,479		238,479
20000610	City Attorney Investigator	25.00	25.00	26.00	90,911 -	110,028		2,790,915
90000610	City Attorney Investigator - Hourly	0.90	0.90	0.90	90,911 -	110,028		81,820
20000539	Clerical Assistant 2	17.00	17.00	11.00	44,505 -	53,638		563,918
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	36,814 -	163,775		125,233
20000351	Court Support Clerk 1	16.00	15.00	21.00	46,865 -	56,412		1,020,384
20000353	Court Support Clerk 2	21.00	22.00	22.00	49,049 -	59,231		1,251,971
20001117	Deputy City Attorney	171.25	173.25	175.50	90,417 -	281,482		30,796,306
90001117	Deputy City Attorney - Hourly	0.98	0.98	0.98	90,417 -	281,482		182,230
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	90,417 -	281,482		1,330,446
20001168	Deputy Director	1.00	1.00	1.00	72,886 -	268,057		187,496
20000924	Executive Assistant	1.00	1.00	1.00	63,557 -	76,906		76,906
20001220	Executive Director	1.00	1.00	1.00	72,886 -	268,057		230,646
20000290	Information Systems Analyst 2	2.00	2.00	2.00	81,997 -	99,082		195,761
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 -	108,805		108,805
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 -	77,846		77,846

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
90001128	Legal Intern - Hourly	3.25	3.25	3.25	52,633 - 64,016	171,056
20000587	Legal Secretary 2	35.00	36.00	36.00	78,435 - 94,865	3,262,347
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	78,435 - 94,865	27,452
20000911	Librarian 3	1.00	1.00	1.00	82,062 - 99,585	99,585
90001073	Management Intern - Hourly	0.00	0.00	7.55	36,814 - 45,925	277,948
20000756	Office Support Specialist	3.00	3.00	2.00	45,969 - 55,342	107,292
20000614	Paralegal	22.00	22.00	22.00	85,711 - 103,408	2,195,910
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	115,828
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	40,944 - 248,983	144,021
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	109,700 - 132,881	132,882
20000741	Principal Clerk	1.00	1.00	1.00	58,750 - 71,094	71,094
20000380	Principal Legal Secretary	1.00	1.00	2.00	90,714 - 109,329	200,043
20000063	Principal Paralegal	1.00	- 23 1.00	1.00	104,085 - 125,169	125,169
20001234	Program Coordinator	3.00	3.00	4.00	36,814 - 214,004	578,218
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	617,885
20000933	Senior City Attorney Investigator	5.00	5.00	6.00	99,672 - 120,799	701,855
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	99,672 - 120,799	120,799
20000927	Senior Clerk/Typist	9.00	9.00	9.00	52,633 - 63,469	554,511
20000843	Senior Legal Secretary	7.00	7.00	7.00	86,410 - 104,129	719,665
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	105,171
20000845	Senior Paralegal	5.00	5.00	5.00	94,363 - 113,633	560,211
20000916	Senior Public Information Officer	1.00	1.00	0.00	84,026 - 101,535	-
21000776	Senior Victim Services Coordinator	0.00	0.00	2.00	66,179 - 80,424	156,596
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
20001057	Victim Services Coordinator	9.00	9.00	12.00	56,398 - 67,906	776,249
	Adjust Budget To Approved Levels					(1,719,952)
	Bilingual - Regular					107,744
	Budgeted Personnel					(1,604,131)
	Expenditure Savings					
	Chief Attorney Pay					248,774
	Lead/Supervising Attorney Pay					111,442
	Master Library Degree					4,979
	Other Certification Pays					5,206
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Standby Pay					5,501

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Termination Pay Annual Leave					331,825
	Vacation Pay In Lieu					597,376
FTE, Salaries, and Wages Subtotal		403.73	406.73	423.53	\$	51,844,796

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,649,961	\$ 319,274	\$ 315,097	\$ (4,177)
Flexible Benefits	5,009,096	5,139,354	5,439,683	300,329
Long-Term Disability	215,496	172,187	188,978	16,791
Medicare	672,884	709,476	749,491	40,015
Other Post-Employment Benefits	2,179,277	2,157,079	1,622,097	(534,982)
Retiree Medical Trust	68,028	80,752	88,587	7,835
Retirement 401 Plan	255,596	314,692	345,410	30,718
Retirement ADC	14,189,725	16,773,653	16,228,468	(545,185)
Retirement DROP	54,150	57,064	64,790	7,726
Risk Management Administration	531,278	488,095	543,313	55,218
Supplemental Pension Savings Plan	965,344	1,021,069	1,043,600	22,531
Unemployment Insurance	54,953	55,505	53,792	(1,713)
Workers' Compensation	613,763	706,080	650,204	(55,876)
Fringe Benefits Subtotal	\$ 27,459,551	\$ 27,994,280	\$ 27,333,510	\$ (660,770)
Total Personnel Expenditures			\$ 79,178,306	



Page Intentionally Left Blank

City Auditor



Page Intentionally Left Blank



Description

The Office of the City Auditor is an independent office that reports and is accountable to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the efficiency, effectiveness, and equity of City government.

Goals and Objectives

Goal 1: *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit work plan is prepared and presented to the Audit Committee each fiscal year. The audit work plan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move toward accomplishing this goal by focusing on the following objectives: Improve the performance of government programs and operations.
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources.
- Regularly report the status and encourage implementation of open recommendations.

Goal 2: *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move toward accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders.

Goal 3: *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move toward accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Audit of pedestrian safety identified measures to improve pedestrian safety by increasing evaluations and expanding reporting to ensure efficient and equitable use of resources.
- Audit of the City's classified hiring practices identified that the City's lengthy hiring process negatively impacts the efficiency and equity of services provided to the public.
- Investigations routinely evaluate and respond to allegations of inequity issues pertaining to City staff, City operations, and equity impacts on residents.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

No

This would erode recent efforts to make OCA staff salaries competitive and would likely significantly affect OCA staff morale, recruiting, and retention.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Per City Charter Section 39.1, the Audit Committee recommends the Office of the City Auditor's annual budget. At the January 24, 2024 Audit Committee meeting, the Audit Committee recommended the Office of the City Auditor's Fiscal Year 2025 budget include an addition of \$180,000 for independent legal counsel, contingent upon voter approval of Measure A. \$180,000 is the estimated annual cost of independent legal counsel developed by the Department of Finance and the Independent Budget Analyst, as described in the fiscal impact statement for the ballot measure. In the March 2024 election, approximately 67 percent of voters supported Measure A. After further discussions with the Chair of the Audit Committee, it is likely that the process to implement Measure A and retain independent legal counsel will not be complete by the beginning of Fiscal Year 2025. In light of this as well as the City's current budgetary challenges, we are amending the request to \$90,000 for independent legal counsel for Fiscal Year 2025.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Audit Recommendations	Percentage of audit recommendations management agrees to implement	98%	98%	95%
Audit Work Plan ¹	Percentage of audit work plan completed during the fiscal year	81%	75%	90%
Hotline Investigation	Percentage of hotline investigation recommendations management agrees to implement	85%	100%	90%

¹ The target goal was not met due to staffing vacancies during the first half of the fiscal year and many audits took longer than expected due to complex and significant findings, which prevented us from starting and completing other audits.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	22.00	24.00	24.00	0.00
Personnel Expenditures	\$ 3,686,140	\$ 4,462,000	\$ 4,842,426	\$ 380,426
Non-Personnel Expenditures	636,110	642,700	748,428	105,728
Total Department Expenditures	\$ 4,322,250	\$ 5,104,700	\$ 5,590,854	\$ 486,154
Total Department Revenue	\$ 749	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Auditor	\$ 4,322,250	\$ 5,104,700	\$ 5,590,854	\$ 486,154
Total	\$ 4,322,250	\$ 5,104,700	\$ 5,590,854	\$ 486,154

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Auditor	22.00	24.00	24.00	0.00
Total	22.00	24.00	24.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 448,713	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Independent Legal Counsel	0.00	90,000	-
Addition of non-personnel expenditures to support independent legal counsel as approved by voters.			
Non-Discretionary Adjustment	0.00	19,091	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(3,363)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Operational Efficiency	0.00	(68,287)	-
One-time reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal year 2025.			
Total	0.00	\$ 486,154	\$ -

City Auditor

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,511,085	\$ 3,089,346	\$ 3,460,448	\$ 371,102
Fringe Benefits	1,175,056	1,372,654	1,381,978	9,324
PERSONNEL SUBTOTAL	3,686,140	4,462,000	4,842,426	380,426
NON-PERSONNEL				
Supplies	\$ 12,968	\$ 13,631	\$ 12,281	\$ (1,350)
Contracts & Services	448,799	457,159	567,600	110,441
<i>External Contracts & Services</i>	411,701	420,283	510,283	90,000
<i>Internal Contracts & Services</i>	37,097	36,876	57,317	20,441
Information Technology	168,644	165,710	162,347	(3,363)
Other	5,700	6,200	6,200	-
NON-PERSONNEL SUBTOTAL	636,110	642,700	748,428	105,728
Total	\$ 4,322,250	\$ 5,104,700	\$ 5,590,854	\$ 486,154

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 749	\$ -	\$ -	-
Total	\$ 749	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 53,856 - 321,585	\$ 232,022
20001233	Assistant to the Director	2.00	3.00	3.00	72,886 - 268,057	397,928
20001252	City Auditor	1.00	1.00	1.00	96,395 - 365,173	271,894
21000001	Performance Audit Manager	1.00	1.00	1.00	72,886 - 268,057	182,196
20001135	Performance Auditor	17.00	18.00	18.00	36,814 - 235,656	2,410,431
	Adjust Budget To Approved Levels					(68,287)
	Vacation Pay In Lieu					34,264
FTE, Salaries, and Wages Subtotal		22.00	24.00	24.00		\$ 3,460,448

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 40,630	\$ 10,351	\$ 10,828	\$ 477
Flexible Benefits	266,190	294,633	313,889	19,256
Insurance	1,579	-	-	-
Long-Term Disability	12,719	12,055	12,649	594
Medicare	37,262	47,721	50,668	2,947
Other Post-Employment Benefits	125,320	136,536	99,312	(37,224)
Retiree Medical Trust	5,102	7,251	7,381	130
Retirement 401 Plan	9,471	15,503	16,747	1,244
Retirement ADC	498,467	648,206	662,571	14,365
Risk Management Administration	30,473	30,888	33,264	2,376

City Auditor

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Supplemental Pension Savings Plan	127,645	155,316	150,345	(4,971)
Unemployment Insurance	3,239	3,891	3,603	(288)
Workers' Compensation	16,959	10,303	20,721	10,418
Fringe Benefits Subtotal	\$ 1,175,056	\$ 1,372,654	\$ 1,381,978	\$ 9,324
Total Personnel Expenditures			\$ 4,842,426	



Page Intentionally Left Blank

City Clerk



Page Intentionally Left Blank



Description

The City Clerk has a multifaceted role within the scope of City Government. The 1931 Charter and other governing authorities outlined the duties of the City Clerk as follows: to provide support to the legislative body, to administer municipal elections, to serve as the Filing Officer, to preserve archival records, to oversee the City's records management policies, and more recently to manage passport services. While the core functions of the Office remain unchanged, the way in which these critical services are delivered is ever evolving to provide greater access for all San Diegans.

The City Clerk is committed to achieving greater efficiency and constantly seeks improvement. This commitment has led to integrating innovative practices into daily operations serving our internal and external customers. The Legislative Services Division produces the Council agenda and records and maintains the official minutes of the City Council meetings. Each year, Legislative Services staff process the Council's decisions, including new laws, deeds, contracts, leases, and permits. It also processes notices of land use changes such as rezoning, annexations, and street work. To ensure timely public access to the Council meetings and agendas, the Legislative Services division manages an interactive and user-friendly Legislative Calendar and digitally posts agendas on a kiosk located at the entrance of the City Administration Building and on the City Clerk's website. The City Clerk continues to successfully facilitate hybrid City Council meetings, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real-time.

The Elections Division supports the City Clerk as the City's Elections Official in coordinating and accomplishing the municipal elections with integrity. The division's responsibilities include assisting candidates and public members in understanding procedures and requirements for running for office, submitting initiative or referendum petitions, and any potential recall efforts. The City Clerk is committed to ensuring the office has the resources and staff to meet all legal requirements to maintain accessibility and transparency to the public. During the recent election cycle, the City Clerk prepared new video training modules to assist candidates in navigating the nomination process. By preparing video modules, potential candidates could easily refer to relevant training materials and information at any time during the nomination process. This training was made available online for

the first time, giving the public an educational opportunity to understand the process better and engage in our election process.

As the City's Filing Official, the Office assists designated filers with filing campaign statements, Statements of Economic Interest, and lobbyist registration and disclosure forms. The City Clerk continues to utilize and improve upon a modern, user-friendly electronic filing system for disclosure documents, creating cost efficiencies and maximum transparency for public disclosure. Additionally, in partnership with the Office of Boards and Commissions, the City Clerk continues to utilize an online repository and application system to maintain the rosters for the City's Boards and Commissions, allowing the public and the Council to access information in real-time and in a searchable format to maximize opportunities for public participation.

For over 100 years, the City Clerk has had legal mandates related to Records Management per the 1889 and 1931 Charter. The Records Management Policy creates a framework for the lifecycle of all City records. Elements of records management include updating the Master Records Schedule, protecting vital City records which are safely maintained in off-site storage in case of a local emergency or natural disaster, storing inactive records, digitizing records, and training and advising City departments about records management. The City Clerk continues to advance its utilization of Electronic Trusted Systems to store City records. Additionally, the Research section responds to thousands of requests yearly. It disseminates information regarding legislative actions and policy decisions to other agencies, City staff, and the public.

The Office of the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical materials, including over 1,000,000 items scanned and uploaded to the Digital Archives. The program, recognized by local historic preservation organizations and the California Records Advisory Board, is known for its Archival excellence in long-term preservation. Many of the City's rare documents, maps, and historical images are accessible to the general public. Collections include City Council audio tapes, burial records, silent movies, and the Digital Archives' most sought-after collection of San Diego's neighborhoods from the 1970s, the "Street Views."

Lastly, the Information and Passport Services section is the initial contact for most callers and visitors to the Office of the City Clerk and the City. Located in the City Administration Building Lobby, the Information staff responds to thousands of requests yearly. It disseminates information regarding city business and contacts to other agencies, City staff, and the public. The Passport Acceptance Facility also continues to be an enormous success. Since its establishment in 2013, the agency has processed over 39,000 passport applications and generated over \$1.5 million to the General Fund. The passports section continues to grow and successfully implemented a new scheduling system to maximize daily appointments while still providing walk-in services.

The City Clerk is committed to acting as a gateway to local government, as evidenced by strengthening core services and developing new programs to foster equity, trust, access, and transparency.

The vision is:

To connect all San Diegans and their City Government through greater transparency and equitable access.

The mission is:

To provide accurate information and maximize access to municipal government.

Goals and Objectives

Goal 1: *Customer Service: Provide customers with accurate and thorough information and access to City information and records, City Council meetings, election resources, historical resources, and passport services in a courteous, timely, accessible, and user-friendly manner.*

- Ensure that our services are informative and efficient and cater to our customers' diverse needs, fostering an inclusive and welcoming environment for all.

Goal 2: *Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility.*

- Maintain an accurate inventory of physical records stored with the Office of the City Clerk in the Records Center.

Goal 3: *Legal Requirements: Adhere to State and local mandates and deadlines.*

- Provide guidance and training to City departments to comply with Statement of Economic Interest requirements.

Goal 4: *Community Engagement: Enhance services through civic engagement programming.*

- Cultivate meaningful partnerships with schools, colleges, citizens, and diverse organizations to proactively amplify programming and foster inclusive engagement within the community.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Enhanced the Language Access Program by incorporating guidance on engaging in Council Meetings in eight distinct languages: Arabic, Chinese, Spanish, Filipino, Japanese, Korean, Laotian, and Vietnamese. These languages align with the requirements outlined in the Voting Rights Act and in conformance with recent census data. This eliminates the necessity for community members to request assistance before a hearing. This ensures that community members who speak different languages can participate on par with English speakers in real-time, and that language is not a barrier to engaging during Council Meetings.
- Curated the City Clerk's 5th Annual Archives Exhibit titled, "Dennis V. Allen and other San Diego Firsts." The exhibit ran June 20, 2023, through July 7, 2023, in the lobby of the City Administration Building. The exhibit was a salute and celebration of trailblazers whose hard work achieved social and political milestones for equality in the City of San Diego as they broke significant barriers.
- Re-evaluated the Passport Acceptance Facility's appointment and walk-in schedule to provide greater access and availability to all San Diego residents. The Passport Acceptance Facility increased the number of available appointments, as well as ensured consistent walk-in hours. The new passport schedule broadens access to passport processing, which is especially beneficial for customers who may not have the flexibility to schedule appointments far in advance due to work or family commitments. Additionally, the Office of the City Clerk provided assistance to the January 22nd flood victims whose passports were lost or damaged. This action ensured that individuals affected the January natural disaster could receive the support needed to replace their passports. Additionally, the Office of the City Clerk received City Council approval for the proposed fee waiver for passport photos reducing the financial barriers to flood victims who desire to receive this City service.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Collaborate with the Department of Information Technology to expand the Language Access Program by using AI technology to provide the Council Meeting Summary Agenda in eight distinct languages. This is an additional step in providing community members who speak different languages with information regarding Council Meetings and ensuring that they can participate in real-time on par with English speakers.
2. Collaborate with the Department of Race & Equity to focus on inclusivity in Archives by expanding archival displays and collections to include and highlight historical insight into San Diego's diverse communities and the City's past laws, regulations, and practices.
3. Collaborate with the Library Department to bring rotating passport appointments and service pop-ups to different library branches across City districts. This will increase access to City services and close geographic disparities, bringing greater equity to customers' ability to access passport

appointments. 4. Review, evaluate, and revise internal policies and procedures to address disparities and barriers to City Clerk services.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The budget adjustments address disparities that align with the Office of the City Clerk's Tactical Equity Plan goals: 1. Customer Service: Provide customers with accurate and thorough information and access to City information and records, City Council meetings, elections resources, historical resources, and passport services in a courteous, timely, accessible, and user-friendly manner. 2. Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility 3. Legal Requirements: Adhere to State and local mandates and deadlines. 4. Community Engagement: Enhance services through civic engagement programming. Budget Adjustment #1: Addition of 1.00 Deputy Director to provide technical and procedural support to the City's legislative body. Equity Lens Response #1: The addition of 1.00 Deputy Director of Legislative Services enhances transparency and access to the City's legislative proceedings for all San Diego residents. This public-facing position actively addresses disparities, particularly involving participation to the City's legislative process, facilitating equitable engagement and representation across all communities by understanding the public's perspectives and needs. Additionally, this position provides support to City staff and the City Council to ensure legal compliance and consistency in legislative proceedings. Budget Adjustment #2: Adjustment to reflect revised Passport Services Fees' revenue projections. Equity Lens Response #2: The revenue increase of \$50,000 for the General Fund was a result of the department re-evaluating the Passport Acceptance Facility's appointment and walk-in schedule to provide greater access and availability to all San Diego residents. The Passport Acceptance Facility increased the number of available appointments, as well as ensured consistent walk-in hours. The new passport schedule broadens access to passport processing, which is especially beneficial for customers who may not have the flexibility to schedule appointments far in advance due to work or family commitments. Budget Adjustment #3: The addition of 0.12 Legislative Recorder 2-NP and 0.11 Clerical Assistant 2-NP allow the City Clerk to fulfill a variety of mandated functions. This request maintains Fiscal Year 2024 service levels. Equity Lens Response #3: Fulfillment of mandated deadlines and legal requirements for legislative proceedings resulting in access and transparency for all San Diego residents. Budget Adjustment #4: Vacancy Savings of 1.00 Associate Management Analyst, 1.00 Deputy City Clerk 1, and 0.33 Administrative Aide 2. Equity Lens Response #4: Department planned to create better community engagement with a focus on diversity and inclusion, and a part of the implementation will be delayed by maintaining the vacancy of the Associate Management Analyst position whose focus would be community engagement and special projects. Additionally, maintaining the vacancy of 1.00 Deputy City Clerk 1 position may slow customer service response time to Public Records Act and records management requests which minimizes access to for internal and external customers. Lastly, the 0.33 vacancy of the Administrative Aide 2 in the Archives section will result in a reduction in the number of hours spent conducting research for the exhibits and indexing the archival artifacts highlighting the diverse history of our City.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Customer Service (Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner) ²	Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	97%	98%	N/A
Functionality (Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility) ²	Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	99%	99%	N/A
Legal Requirements (Adhere to state and local mandates and deadlines related to city government) ²	Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	99%	100%	N/A
Serving Our City (Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively) ^{1,2}	Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	82%	N/A
Provide guidance and training to City departments to comply with Statement of Economic Interest requirements ³	Percentage of Statement of Economic Interest (SEI) filers submitting AO/LO/Annual by the 30-day required deadline	80%	N/A	90%
Percentage of favorable customer satisfaction survey scores ³	To best serve San Diegans, the Office of the City Clerk is open to feedback and suggestions for continuous improvement within the department. The team will implement an annual customer satisfaction survey to internal and external customers with a goal of 85% favorable response rates	N/A	N/A	85%
Average response time to customer inquiries ³	The average time to respond to customer inquiries received through various channels, such as phone calls, emails, or online forms, shall be within 4 hours 90% of the time. A shorter average response time indicates that the office is meeting its goal of providing timely and accessible information to customers	85%	N/A	90%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Review of boxes and files with an overdue status ³	Using and ensuring accuracy in a new records management software system, we will complete a 100% review of all boxes and files with an overdue status to ensure accurate tracking of City records	100%	N/A	100%
Perform quarterly risk-based audit of City records ³	Complete quarterly risk-based audits of representative samples to ensure accurate tracking of City records and inform priorities for digitization	N/A	N/A	4
Enhance community engagement and programming ³	20% increase in community engagement activities established with nonprofit organizations, governmental and non-governmental institutions, citizens and/or other regional archives and museums to enhance our community engagement and programming with a focus on highlighting all members of our community and their stories	22%	N/A	20%
Inclusivity in the Archives ³	Ensuring that 40% of our programming promotes diversity, equity, and inclusion, recognizing their profound impact on the enrichment and vibrancy of our City	22%	N/A	40%

¹ Due to increased participation in the City's Employ & Empower Program, the number of volunteer hours was reduced from 2,500 hours to 1,168 hours to accommodate the 5-6 Employ & Empower interns annually. In fiscal year 2024, Employ & Empower interns contributed an estimated 2,400 hours towards various projects implemented by the department.

² Previous fiscal year's KPIs will be phased out to better align with updated departmental goals and objectives.

³ New KPI for Fiscal Year 2025.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	50.32	50.32	52.73	2.41
Personnel Expenditures	\$ 5,237,872	\$ 6,012,919	\$ 6,678,901	\$ 665,982
Non-Personnel Expenditures	1,386,744	1,376,347	1,363,419	(12,928)
Total Department Expenditures	\$ 6,624,616	\$ 7,389,266	\$ 8,042,320	\$ 653,054
Total Department Revenue	\$ 255,009	\$ 258,934	\$ 368,501	\$ 109,567

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Clerk	\$ 3,007,513	\$ 3,212,647	\$ 3,171,749	\$ (40,898)
Elections & Information Services	686,800	771,827	814,604	42,777
Legislative Services	1,729,181	2,017,084	2,298,649	281,565
Records Management	1,201,121	1,387,708	1,757,318	369,610
Total	\$ 6,624,616	\$ 7,389,266	\$ 8,042,320	\$ 653,054

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Clerk	9.50	11.50	14.00	2.50
Elections & Information Services	8.50	7.50	6.50	(1.00)
Legislative Services	18.32	17.32	18.23	0.91
Records Management	14.00	14.00	14.00	0.00
Total	50.32	50.32	52.73	2.41

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 510,604	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Legislative Services Support	1.00	251,742	-
Addition of 1.00 Deputy Director to support the City's legislative proceedings.			
Non-Discretionary Adjustment	0.00	67,727	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Addition of 1.50 Management and Student Interns and associated revenue to support the Employ and Empower Program.	1.50	59,566	59,567
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.09)	(4,146)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(38,050)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(42,605)	-
Operational Efficiency One-time reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(151,784)	-
Revised Passport Services Fee Revenue Adjustment to reflect revised revenue projections for Passport Services Fees.	0.00	-	50,000
Total	2.41	\$ 653,054	\$ 109,567

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,953,384	\$ 3,614,514	\$ 4,185,446	\$ 570,932
Fringe Benefits	2,284,488	2,398,405	2,493,455	95,050
PERSONNEL SUBTOTAL	5,237,872	6,012,919	6,678,901	665,982
NON-PERSONNEL				
Supplies	\$ 116,171	\$ 126,328	\$ 127,128	\$ 800
Contracts & Services	444,464	285,061	315,178	30,117
<i>External Contracts & Services</i>	219,012	61,764	61,764	-
<i>Internal Contracts & Services</i>	225,452	223,297	253,414	30,117
Information Technology	513,015	692,712	612,057	(80,655)
Energy and Utilities	309,457	267,485	304,295	36,810
Other	3,636	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	1,386,744	1,376,347	1,363,419	(12,928)
Total	\$ 6,624,616	\$ 7,389,266	\$ 8,042,320	\$ 653,054

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 240,541	\$ 242,354	\$ 351,921	\$ 109,567
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	13,971	15,580	15,580	-
Other Revenue	497	-	-	-
Total	\$ 255,009	\$ 258,934	\$ 368,501	\$ 109,567

City Clerk

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	5.00	5.00	6.00	\$ 63,360 - 76,360	\$ 426,572
20001078	Assistant City Clerk	0.00	1.00	1.00	72,886 - 268,057	220,584
20000119	Associate Management Analyst	7.00	7.00	7.00	80,424 - 97,203	598,410
20001106	City Clerk	1.00	1.00	1.00	53,856 - 321,585	255,354
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.11	44,505 - 53,638	4,896
20000370	Deputy City Clerk 1	15.00	15.00	15.00	48,940 - 59,100	816,584
20000371	Deputy City Clerk 2	5.00	5.00	4.00	56,172 - 67,948	263,571
20001168	Deputy Director	3.00	2.00	3.00	72,886 - 268,057	600,257
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	107,516
20000347	Legislative Recorder 2	4.00	4.00	4.00	64,693 - 78,326	298,104
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.12	64,693 - 78,326	7,763
90001073	Management Intern - Hourly	0.00	0.00	0.50	36,814 - 45,925	18,407
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	52,565
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	267,247
20000779	Public Information Specialist	1.00	1.00	1.00	44,483 - 53,725	53,725
20000015	Senior Management Analyst	2.00	0.00	0.00	88,289 - 106,773	-
21000775	Senior Records Management Analyst	0.00	2.00	2.00	88,289 - 106,773	213,546
20000950	Stock Clerk	2.00	2.00	2.00	40,550 - 48,962	89,512
20000955	Storekeeper 1	1.00	1.00	1.00	46,712 - 56,019	56,019
90001146	Student Intern - Hourly	0.00	0.00	1.00	36,814 - 39,283	36,814
	Adjust Budget To Approved Levels					(151,784)
	Bilingual - Regular					40,768
	Budgeted Personnel					(194,057)
	Expenditure Savings					
	Other Certification Pays					7,961
	Overtime Budgeted					10,116
	Termination Pay Annual					31,162
	Leave					
	Vacation Pay In Lieu					53,834
FTE, Salaries, and Wages Subtotal		50.32	50.32	52.73	\$	4,185,446

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 156,416	\$ 18,235	\$ 17,377	\$ (858)
Flexible Benefits	473,014	505,218	557,066	51,848
Insurance	1,297	-	-	-
Long-Term Disability	14,400	12,572	15,177	2,605
Medicare	48,371	51,820	61,509	9,689
Other Post-Employment Benefits	245,035	261,694	198,624	(63,070)

City Clerk

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Retiree Medical Trust	4,054	5,097	7,133	2,036
Retirement 401 Plan	15,519	19,129	28,531	9,402
Retirement ADC	1,133,504	1,304,926	1,389,417	84,491
Retirement DROP	1,681	9,449	2,389	(7,060)
Risk Management Administration	59,805	59,202	66,528	7,326
Supplemental Pension Savings Plan	66,515	84,428	68,707	(15,721)
Unemployment Insurance	3,675	4,060	4,322	262
Workers' Compensation	61,201	62,575	76,675	14,100
Fringe Benefits Subtotal	\$ 2,284,488	\$ 2,398,405	\$ 2,493,455	\$ 95,050
Total Personnel Expenditures			\$ 6,678,901	



Page Intentionally Left Blank

City Council



Page Intentionally Left Blank



Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget, while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the communities of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Beach, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and the portion of University City west of the I-5.

City Council - District 2

The second Council district includes the communities of Clairemont, Midway/North Bay, Mission Bay, Mission Beach, Ocean Beach, Old Town and Point Loma.

City Council - District 3

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Middletown, Mission Hills, Mission Valley, North Park, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, Mountain View, North Bay Terraces, Oak Park, O'Farrell, Paradise Hills, Ridgeview, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Rancho Bernardo, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Ranch-Miramar Ranch North, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the communities of Convoy District, Kearny Mesa, Miramar, Mira Mesa, Sorrento Valley, University City, and Scripps Ranch.

City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Del Cerro, Grantville, Linda Vista, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Southcrest, and the Tijuana River Valley.

City Council - District 9

The Ninth Council District includes communities of Alvarado Estates, City Heights, College Area, College View Estates, El Cerrito, Kensington, Mission Valley East, Mountain View, Mt. Hope, Normal Heights, Redwood Village, Rolando Village, Rolando Park, Stockton and Talmadge.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. The department also manages and oversees the City Council Committees, which include Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Budget Review Committee; Community and Neighborhood Services; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety; and Rules.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for the CPPS program will be proposed by the Mayor as part of the Proposed Budget, and shall be distributed evenly amongst the City Council offices' CPPS divisions, in accordance with Council Policy 100-06.

The vision is:

Serving the people of San Diego by providing support to their elected representatives.

The mission is:

To provide excellent support to nine City Council Offices to facilitate their service to San Diego Residents.

Budget Equity Impact Statement

Equity Highlights
<p><i>Examples from the current fiscal year.</i></p> <ul style="list-style-type: none"> • Equal minimum allocations of Community Projects, Programs and Services Funds were allocated to the Council offices. • Equalize Council Office Budgets for Personnel Costs and Discretionary Non-Personnel Expenditures. • Implement a new constituent services application to assist with outreach opportunities and case management of city services to the residents of all districts.
Budget Equity Lens Summary
<p>Ongoing Operations</p> <p><i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i></p> <p>N/A</p>
<p>Budget Adjustment(s)</p> <p><i>Do the Budget Adjustments address a disparity?</i></p> <p>N/A</p>

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	149.00	149.00	156.77	7.77
Personnel Expenditures	\$ 16,497,554	\$ 19,744,062	\$ 20,635,161	\$ 891,099
Non-Personnel Expenditures	3,051,514	4,403,711	4,026,717	(376,994)
Total Department Expenditures	\$ 19,549,068	\$ 24,147,773	\$ 24,661,878	\$ 514,105
Total Department Revenue	\$ 122,282	\$ -	\$ 369,480	\$ 369,480

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Council District 1	\$ 1,756,200	\$ 2,172,870	\$ 2,169,712	\$ (3,158)
Council District 1 - CPPS	135,839	152,091	100,000	(52,091)
Council District 2	1,891,906	2,244,223	2,263,502	19,279
Council District 2 - CPPS	147,215	150,000	100,000	(50,000)
Council District 3	1,906,917	2,220,520	2,186,891	(33,629)
Council District 3 - CPPS	149,000	235,785	100,000	(135,785)
Council District 4	1,710,040	2,116,849	2,188,897	72,048
Council District 4 - CPPS	147,000	252,200	100,000	(152,200)
Council District 5	1,789,979	2,255,158	2,313,029	57,871
Council District 5 - CPPS	122,608	273,729	100,000	(173,729)
Council District 6	1,523,266	2,000,259	2,040,976	40,717
Council District 6 - CPPS	308,197	315,143	100,000	(215,143)
Council District 7	1,817,811	2,145,413	2,214,756	69,343
Council District 7 - CPPS	150,000	191,925	100,000	(91,925)
Council District 8	1,729,853	2,301,476	2,355,726	54,250
Council District 8 - CPPS	259,295	288,371	100,000	(188,371)
Council District 9	1,692,543	1,932,737	2,014,112	81,375
Council District 9 - CPPS	149,500	150,000	100,000	(50,000)
Council Administration	2,161,898	2,749,024	4,014,277	1,265,253
Total	\$ 19,549,068	\$ 24,147,773	\$ 24,661,878	\$ 514,105

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change ¹
Council District 1	15.00	15.00	15.40	0.40
Council District 2	15.00	15.00	15.00	0.00
Council District 3	15.00	15.00	15.63	0.63
Council District 4	15.00	15.00	16.18	1.18
Council District 5	15.00	15.00	15.16	0.16
Council District 6	15.00	15.00	16.17	1.17
Council District 7	15.00	15.00	15.80	0.80
Council District 8	15.00	15.00	16.19	1.19
Council District 9	15.00	15.00	16.78	1.78
Council Administration	14.00	14.00	14.46	0.46
Total	149.00	149.00	156.77	7.77

¹The Fiscal Year 2024 – 2025 change in Department personnel is entirely due to the addition of Interns in the Council Districts which are fully cost-recoverable through the Employ and Empower Grant.

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	23,935 \$	-
Employ and Empower Program Support Addition of 0.24 Student Intern - Hourly and 0.16 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.40	17,996	17,996
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	13,269	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,967	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,838	-
Council District Equity Adjustment Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(34,078)	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Total	0.40 \$	(3,158) \$	17,996

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 936,395	\$ 1,175,000	\$ 1,252,297	77,297
Fringe Benefits	722,910	802,366	746,191	(56,175)
PERSONNEL SUBTOTAL	1,659,305	1,977,366	1,998,488	21,122
NON-PERSONNEL				
Supplies	\$ 4,101	\$ 13,697	\$ 13,697	-
Contracts & Services	34,028	81,345	48,098	(33,247)
<i>External Contracts & Services</i>	16,429	56,937	18,852	(38,085)
<i>Internal Contracts & Services</i>	17,599	24,408	29,246	4,838
Information Technology	49,655	78,012	86,979	8,967
Energy and Utilities	5,628	6,450	6,450	-
Other	3,484	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-

City Council

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL SUBTOTAL	96,896	195,504	171,224	(24,280)
Total	\$ 1,756,200	\$ 2,172,870	\$ 2,169,712	\$ (3,158)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 17,996	\$ 17,996
Total	\$ -	\$ -	\$ 17,996	\$ 17,996

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 177,538
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	10.00	10.00	10.00	36,814 - 162,704	930,792
20001166	Council Representative 2A	3.00	3.00	3.00	36,814 - 162,704	282,762
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.16	36,814 - 45,925	7,348
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.24	36,814 - 39,283	9,429
	Adjust Budget To Approved Levels					(339,931)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.40		\$ 1,252,297

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,890	\$ 6,316	\$ 2,974	\$ (3,342)
Flexible Benefits	102,413	152,584	154,424	1,840
Long-Term Disability	4,756	5,291	5,743	452
Medicare	13,802	21,740	23,010	1,270
Other Post-Employment Benefits	55,703	85,335	62,070	(23,265)
Retiree Medical Trust	1,317	2,787	2,923	136
Retirement 401 Plan	4,054	9,892	11,682	1,790
Retirement ADC	492,582	467,002	430,767	(36,235)
Risk Management Administration	13,574	19,305	20,790	1,485
Supplemental Pension Savings Plan	19,968	18,852	12,091	(6,761)
Unemployment Insurance	1,210	1,710	1,634	(76)
Workers' Compensation	7,640	11,552	18,083	6,531
Fringe Benefits Subtotal	\$ 722,910	\$ 802,366	\$ 746,191	\$ (56,175)
Total Personnel Expenditures		\$ 1,998,488		

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	100,000 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(152,091)	-
Total	0.00 \$	(52,091) \$	-

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services \$	122,000 \$	152,091 \$	100,000 \$	(52,091)
<i>External Contracts & Services</i>	<i>122,000</i>	<i>152,091</i>	<i>100,000</i>	<i>(52,091)</i>
Transfers Out	13,839	-	-	-
NON-PERSONNEL SUBTOTAL	135,839	152,091	100,000	(52,091)
Total	\$ 135,839 \$	\$ 152,091 \$	\$ 100,000 \$	(52,091)

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	130,658 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	20,710	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,521	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	5,202	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operational Efficiency Reduction	0.00	(38,085)	-
Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.			
Council District Equity Adjustment	0.00	(105,727)	-
Reduction of personnel expenditures to achieve budget parity for City Council Districts.			
Total	0.00	\$ 19,279	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,004,578	\$ 1,175,000	\$ 1,235,520	\$ 60,520
Fringe Benefits	800,067	868,200	853,321	(14,879)
PERSONNEL SUBTOTAL	1,804,645	2,043,200	2,088,841	45,641
NON-PERSONNEL				
Supplies	\$ 4,828	\$ 11,406	\$ 11,406	-
Contracts & Services	22,467	84,308	52,744	(31,564)
<i>External Contracts & Services</i>	<i>6,622</i>	<i>57,495</i>	<i>19,410</i>	<i>(38,085)</i>
<i>Internal Contracts & Services</i>	<i>15,845</i>	<i>26,813</i>	<i>33,334</i>	<i>6,521</i>
Information Technology	54,752	83,909	89,111	5,202
Energy and Utilities	4,451	3,400	3,400	-
Other	763	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	87,261	201,023	174,661	(26,362)
Total	\$ 1,891,906	\$ 2,244,223	\$ 2,263,502	\$ 19,279

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	11.00	11.00	11.00	36,814 - 162,704	996,575
20001166	Council Representative 2A	2.00	2.00	2.00	36,814 - 162,704	238,561
	Adjust Budget To Approved Levels					(369,268)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 1,235,520

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,664	\$ 8,462	\$ 9,554	\$ 1,092
Flexible Benefits	114,310	161,531	185,689	24,158
Insurance	1,058	-	-	-
Long-Term Disability	5,077	5,131	5,790	659
Medicare	14,677	21,079	23,191	2,112

City Council

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Post-Employment Benefits	58,819	85,335	62,070	(23,265)
Retiree Medical Trust	1,413	2,495	2,757	262
Retirement 401 Plan	4,230	9,046	9,979	933
Retirement ADC	513,237	517,276	485,348	(31,928)
Risk Management Administration	14,373	19,305	20,790	1,485
Supplemental Pension Savings Plan	29,897	25,694	28,855	3,161
Unemployment Insurance	1,288	1,659	1,647	(12)
Workers' Compensation	8,023	11,187	17,651	6,464
Fringe Benefits Subtotal	\$ 800,067	\$ 868,200	\$ 853,321	\$ (14,879)
Total Personnel Expenditures		\$ 2,088,841		

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (50,000)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 144,470	\$ 150,000	\$ 100,000	\$ (50,000)
<i>External Contracts & Services</i>	<i>144,470</i>	<i>150,000</i>	<i>100,000</i>	<i>(50,000)</i>
Transfers Out	2,745	-	-	-
NON-PERSONNEL SUBTOTAL	147,215	150,000	100,000	(50,000)
Total	\$ 147,215	\$ 150,000	\$ 100,000	\$ (50,000)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1	\$ -	\$ -	-
Total	\$ 1	\$ -	\$ -	-

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support Addition of 0.63 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.63 \$	31,080 \$	31,080
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	17,400	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	4,377	-
Council District Equity Adjustment Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(25,599)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(28,802)	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Total	0.63 \$	(33,629) \$	31,080

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,021,393	\$ 1,175,000	\$ 1,264,453	\$ 89,453
Fringe Benefits	784,038	845,112	749,738	(95,374)
PERSONNEL SUBTOTAL	1,805,431	2,020,112	2,014,191	(5,921)
NON-PERSONNEL				
Supplies	\$ 4,058	\$ 8,662	\$ 8,662	-
Contracts & Services	36,732	88,376	56,291	(32,085)
<i>External Contracts & Services</i>	19,662	64,898	26,813	(38,085)
<i>Internal Contracts & Services</i>	17,070	23,478	29,478	6,000
Information Technology	53,980	82,570	86,947	4,377
Energy and Utilities	5,290	9,800	9,800	-
Other	1,426	11,000	11,000	-
NON-PERSONNEL SUBTOTAL	101,486	200,408	172,700	(27,708)

City Council

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Total	\$	1,906,917	\$	2,220,520	\$	2,186,891	\$	(33,629)

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	9,482	\$	-	\$	31,080	\$	31,080
Other Revenue		838		-		-		-
Total	\$	10,320	\$	-	\$	31,080	\$	31,080

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 162,123
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	11.00	11.00	11.00	36,814 - 162,704	916,206
20001166	Council Representative 2A	2.00	2.00	2.00	36,814 - 162,704	218,555
90001074	Management Intern- Mayor/Council - Hourly Adjust Budget To Approved Levels Vacation Pay In Lieu	0.00	0.00	0.63	36,814 - 45,925	28,933 5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.63		\$ 1,264,453

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	71,656	\$	3,854	\$	718	\$	(3,136)
Flexible Benefits		91,568		128,456		166,367		37,911
Long-Term Disability		4,989		4,965		5,446		481
Medicare		14,819		20,401		21,819		1,418
Other Post-Employment Benefits		66,697		85,335		62,070		(23,265)
Retiree Medical Trust		1,429		2,321		2,765		444
Retirement 401 Plan		5,861		9,286		10,633		1,347
Retirement ADC		487,623		540,301		425,572		(114,729)
Risk Management Administration		16,255		19,305		20,790		1,485
Supplemental Pension Savings Plan		14,104		18,461		15,238		(3,223)
Unemployment Insurance		1,271		1,604		1,549		(55)
Workers' Compensation		7,764		10,823		16,771		5,948
Fringe Benefits Subtotal	\$	784,038	\$	845,112	\$	749,738	\$	(95,374)
Total Personnel Expenditures					\$	2,014,191		

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(235,785)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (135,785)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 149,000	\$ 235,785	\$ 100,000	\$ (135,785)
<i>External Contracts & Services</i>	<i>149,000</i>	<i>235,785</i>	<i>100,000</i>	<i>(135,785)</i>
NON-PERSONNEL SUBTOTAL	149,000	235,785	100,000	(135,785)
Total	\$ 149,000	\$ 235,785	\$ 100,000	\$ (135,785)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 5,000	\$ -	\$ -	\$ -
Total	\$ 5,000	\$ -	\$ -	\$ -

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 147,055	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	1.18	56,691	56,692
Addition of 0.97 Management Intern-Mayor/Council - Hourly and 0.21 Student Intern-Mayor/Council - Hourly and associated revenue to support the Employ and Empower Program.			
One-Time Additions and Annualizations	0.00	20,340	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,641	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	1,515	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Council District Equity Adjustment Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(121,109)	-
Total	1.18	\$ 72,048	\$ 56,692

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 920,926	\$ 1,175,000	\$ 1,269,273	\$ 94,273
Fringe Benefits	685,433	735,691	725,352	(10,339)
PERSONNEL SUBTOTAL	1,606,358	1,910,691	1,994,625	83,934
NON-PERSONNEL				
Supplies	\$ 9,146	\$ 9,535	\$ 9,535	-
Contracts & Services	30,184	75,789	62,388	(13,401)
<i>External Contracts & Services</i>	<i>12,901</i>	<i>42,925</i>	<i>23,883</i>	<i>(19,042)</i>
<i>Internal Contracts & Services</i>	<i>17,283</i>	<i>32,864</i>	<i>38,505</i>	<i>5,641</i>
Information Technology	57,954	90,684	92,199	1,515
Energy and Utilities	5,888	8,150	8,150	-
Other	510	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	103,682	206,158	194,272	(11,886)
Total	\$ 1,710,040	\$ 2,116,849	\$ 2,188,897	\$ 72,048

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 19,207	\$ -	\$ 56,692	\$ 56,692
Total	\$ 19,207	\$ -	\$ 56,692	\$ 56,692

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,135,922

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	109,725
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.97	36,814 - 45,925	44,547
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.21	36,814 - 39,283	8,249
	Adjust Budget To Approved Levels					(398,822)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	16.18		\$ 1,269,273

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 46,581	\$ 3,059	\$ 3,292	\$ 233
Flexible Benefits	114,731	159,745	194,613	34,868
Insurance	1,058	-	-	-
Long-Term Disability	4,546	4,963	6,018	1,055
Medicare	13,909	21,004	24,109	3,105
Other Post-Employment Benefits	53,575	85,335	62,070	(23,265)
Retiree Medical Trust	1,613	2,934	3,305	371
Retirement 401 Plan	6,352	11,733	13,215	1,482
Retirement ADC	404,848	398,153	359,417	(38,736)
Risk Management Administration	13,068	19,305	20,790	1,485
Supplemental Pension Savings Plan	17,025	16,658	19,440	2,782
Unemployment Insurance	1,155	1,653	1,711	58
Workers' Compensation	6,971	11,149	17,372	6,223
Fringe Benefits Subtotal	\$ 685,433	\$ 735,691	\$ 725,352	\$ (10,339)
Total Personnel Expenditures			\$ 1,994,625	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(252,200)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (152,200)	\$ -

City Council

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
NON-PERSONNEL								
Contracts & Services	\$	145,000	\$	252,200	\$	100,000	\$	(152,200)
<i>External Contracts & Services</i>		<i>145,000</i>		<i>252,200</i>		<i>100,000</i>		<i>(152,200)</i>
Transfers Out		2,000		-		-		-
NON-PERSONNEL SUBTOTAL		147,000		252,200		100,000		(152,200)
Total	\$	147,000	\$	252,200	\$	100,000	\$	(152,200)

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Other Revenue	\$	1,482	\$	-	\$	-	\$	-
Total	\$	1,482	\$	-	\$	-	\$	-

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 209,912	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
One-Time Additions and Annualizations	0.00	22,315	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Employ and Empower Program Support	0.16	7,459	7,459
Addition of 0.06 Student Intern-Mayor/Council - Hourly and 0.10 Management Intern-Mayor/Council - Hourly and associated revenue to support the Employ and Empower Program.			
Non-Discretionary Adjustment	0.00	6,219	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	1,128	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Operational Efficiency Reduction	0.00	(38,085)	-
Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Council District Equity Adjustment	0.00	(151,077)	-
Reduction of personnel expenditures to achieve budget parity for City Council Districts.			
Total	0.16	\$ 57,871	\$ 7,459

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 875,977	\$ 1,175,000	\$ 1,242,470	\$ 67,470
Fringe Benefits	819,509	882,229	903,368	21,139
PERSONNEL SUBTOTAL	1,695,485	2,057,229	2,145,838	88,609
NON-PERSONNEL				
Supplies	\$ 4,380	\$ 32,570	\$ 32,570	-
Contracts & Services	35,511	61,440	29,574	(31,866)
<i>External Contracts & Services</i>	<i>17,594</i>	<i>18,273</i>	<i>(19,812)</i>	<i>(38,085)</i>
<i>Internal Contracts & Services</i>	<i>17,917</i>	<i>43,167</i>	<i>49,386</i>	<i>6,219</i>
Information Technology	51,186	81,219	82,347	1,128
Energy and Utilities	2,425	5,200	5,200	-
Other	992	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	94,494	197,929	167,191	(30,738)
Total	\$ 1,789,979	\$ 2,255,158	\$ 2,313,029	\$ 57,871

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,390	\$ -	\$ 7,459	\$ 7,459
Total	\$ 1,390	\$ -	\$ 7,459	\$ 7,459

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 204,975
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	12.00	36,814 - 162,704	1,105,834
20001167	Council Representative 2B	0.00	0.00	1.00	36,814 - 235,656	176,024
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.10	36,814 - 45,925	4,593
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.06	36,814 - 39,283	2,357
	Adjust Budget To Approved Levels					(435,672)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.16		\$ 1,242,470

City Council

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	79,336	\$	9,444	\$	11,430	\$	1,986
Flexible Benefits		90,854		140,739		174,185		33,446
Long-Term Disability		4,334		5,210		6,055		845
Medicare		13,072		21,409		24,256		2,847
Other Post-Employment Benefits		50,392		85,335		62,070		(23,265)
Retiree Medical Trust		872		2,236		2,767		531
Retirement 401 Plan		3,863		9,882		11,062		1,180
Retirement ADC		536,728		556,574		550,417		(6,157)
Risk Management Administration		12,270		19,305		20,790		1,485
Supplemental Pension Savings Plan		20,193		19,045		23,311		4,266
Unemployment Insurance		1,114		1,684		1,721		37
Workers' Compensation		6,482		11,366		15,304		3,938
Fringe Benefits Subtotal	\$	819,509	\$	882,229	\$	903,368	\$	21,139
Total Personnel Expenditures					\$	2,145,838		

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(273,729)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (173,729)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 122,608	\$ 273,729	\$ 100,000	\$ (173,729)
<i>External Contracts & Services</i>	122,608	273,729	100,000	(173,729)
NON-PERSONNEL SUBTOTAL	122,608	273,729	100,000	(173,729)
Total	\$ 122,608	\$ 273,729	\$ 100,000	\$ (173,729)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1,812	\$ -	\$ -	\$ -
Total	\$ 1,812	\$ -	\$ -	\$ -

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support Addition of 1.17 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.17 \$	57,716 \$	57,717
Council District Equity Adjustment Addition of personnel expenditures to achieve budget parity for City Council Districts.	0.00	47,855	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	29,913	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	8,082	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,024	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(71,788)	-
Total	1.17 \$	40,717 \$	57,717

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 938,400	\$ 1,175,000	\$ 1,251,168	\$ 76,168
Fringe Benefits	394,868	628,201	577,644	(50,557)
PERSONNEL SUBTOTAL	1,333,268	1,803,201	1,828,812	25,611
NON-PERSONNEL				
Supplies	\$ 10,723	\$ 4,927	\$ 4,927	-
Contracts & Services	84,121	98,271	105,295	7,024
<i>External Contracts & Services</i>	64,896	75,974	75,974	-
<i>Internal Contracts & Services</i>	19,225	22,297	29,321	7,024
Information Technology	52,087	79,613	87,695	8,082
Energy and Utilities	2,463	4,800	4,800	-
Other	3,303	9,447	9,447	-
Capital Expenditures	37,302	-	-	-
NON-PERSONNEL SUBTOTAL	189,998	197,058	212,164	15,106
Total	\$ 1,523,266	\$ 2,000,259	\$ 2,040,976	\$ 40,717

City Council

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	5,054	\$	-	\$	57,717	\$	57,717
Other Revenue		2,415		-		-		-
Total	\$	7,469	\$	-	\$	57,717	\$	57,717

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 191,073
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	13.00	36,814 - 162,704	1,196,454
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	1.17	36,814 - 45,925	53,732
	Adjust Budget To Approved Levels					(374,451)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	16.17		\$ 1,251,168

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	1,856	\$	-	\$	-	\$	-
Flexible Benefits		70,522		146,877		149,140		2,263
Long-Term Disability		4,491		5,589		5,863		274
Medicare		13,605		22,963		23,492		529
Other Post-Employment Benefits		47,184		85,335		62,070		(23,265)
Retiree Medical Trust		1,668		3,527		3,471		(56)
Retirement 401 Plan		4,934		9,104		13,878		4,774
Retirement ADC		201,352		275,469		279,388		3,919
Risk Management Administration		11,609		19,305		20,790		1,485
Supplemental Pension Savings Plan		29,592		46,000		2,014		(43,986)
Unemployment Insurance		1,126		1,809		1,670		(139)
Workers' Compensation		6,928		12,223		15,868		3,645
Fringe Benefits Subtotal	\$	394,868	\$	628,201	\$	577,644	\$	(50,557)
Total Personnel Expenditures					\$	1,828,812		

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$	-
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.		100,000	\$

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(315,143)	-
Total	0.00	\$ (215,143)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 285,197	\$ 315,143	\$ 100,000	\$ (215,143)
<i>External Contracts & Services</i>	285,197	315,143	100,000	(215,143)
Transfers Out	23,000	-	-	-
NON-PERSONNEL SUBTOTAL	308,197	315,143	100,000	(215,143)
Total	\$ 308,197	\$ 315,143	\$ 100,000	\$ (215,143)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1,500	\$ -	\$ -	\$ -
Total	\$ 1,500	\$ -	\$ -	\$ -

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 167,742	\$ -
Employ and Empower Program Support Addition of 0.80 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.80	39,463	39,464
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	18,670	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,615	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	3,858	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Operational Efficiency Reduction	0.00	(38,085)	-
Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.			
Council District Equity Adjustment	0.00	(127,920)	-
Reduction of personnel expenditures to achieve budget parity for City Council Districts.			
Total	0.80	\$ 69,343	\$ 39,464

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	940,004	\$	1,175,000	\$	1,259,565	\$	84,565
Fringe Benefits		751,734		775,298		775,993		695
PERSONNEL SUBTOTAL		1,691,738		1,950,298		2,035,558		85,260
NON-PERSONNEL								
Supplies	\$	20,058	\$	13,510	\$	13,510	\$	-
Contracts & Services		55,630		86,216		66,441		(19,775)
<i>External Contracts & Services</i>		27,916		40,246		14,856		(25,390)
<i>Internal Contracts & Services</i>		27,714		45,970		51,585		5,615
Information Technology		47,442		78,189		82,047		3,858
Energy and Utilities		2,487		2,200		2,200		-
Other		456		15,000		15,000		-
NON-PERSONNEL SUBTOTAL		126,073		195,115		179,198		(15,917)
Total	\$	1,817,811	\$	2,145,413	\$	2,214,756	\$	69,343

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 39,464	\$ 39,464
Total	\$ -	\$ -	\$ 39,464	\$ 39,464

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 193,011
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,128,587
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	94,254
90001074	Management Intern-	0.00	0.00	0.80	36,814 - 45,925	36,740
	Mayor/Council - Hourly					
	Adjust Budget To Approved Levels					(377,386)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.80		\$ 1,259,565

City Council

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	64,529	\$	4,999	\$	5,790	\$	791
Flexible Benefits		126,481		169,555		202,068		32,513
Long-Term Disability		4,719		5,029		5,905		876
Medicare		13,727		20,661		23,655		2,994
Other Post-Employment Benefits		58,429		85,335		62,070		(23,265)
Retiree Medical Trust		1,660		2,903		3,298		395
Retirement 401 Plan		4,950		9,300		11,258		1,958
Retirement ADC		431,212		421,381		400,782		(20,599)
Retirement DROP		2,557		2,757		2,967		210
Risk Management Administration		14,252		19,305		20,790		1,485
Supplemental Pension Savings Plan		20,824		21,491		18,940		(2,551)
Unemployment Insurance		1,205		1,626		1,679		53
Workers' Compensation		7,189		10,956		16,791		5,835
Fringe Benefits Subtotal	\$	751,734	\$	775,298	\$	775,993	\$	695
Total Personnel Expenditures					\$	2,035,558		

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(191,925)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (91,925)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 148,500	\$ 191,925	\$ 100,000	\$ (91,925)
<i>External Contracts & Services</i>	<i>148,500</i>	<i>191,925</i>	<i>100,000</i>	<i>(91,925)</i>
Transfers Out	1,500	-	-	-
NON-PERSONNEL SUBTOTAL	150,000	191,925	100,000	(91,925)
Total	\$ 150,000	\$ 191,925	\$ 100,000	\$ (91,925)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1,904	\$ -	\$ -	\$ -
Total	\$ 1,904	\$ -	\$ -	\$ -

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support Addition of 1.01 Student Intern - Hourly and 0.18 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.19 \$	51,399 \$	51,399
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	28,211	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,587	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	4,242	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,197	-
Council District Equity Adjustment Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(301)	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Total	1.19 \$	54,250 \$	51,399

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 871,915	\$ 1,175,000	\$ 1,283,463	108,463
Fringe Benefits	752,420	911,296	883,339	(27,957)
PERSONNEL SUBTOTAL	1,624,336	2,086,296	2,166,802	80,506
NON-PERSONNEL				
Supplies	\$ 4,428	\$ 28,943	\$ 28,943	-
Contracts & Services	26,084	66,293	35,795	(30,498)
<i>External Contracts & Services</i>	7,419	2,701	(35,384)	(38,085)
<i>Internal Contracts & Services</i>	18,665	63,592	71,179	7,587
Information Technology	66,654	97,744	101,986	4,242
Energy and Utilities	2,352	2,200	2,200	-

City Council

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other	5,998	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	105,517	215,180	188,924	(26,256)
Total	\$ 1,729,853	\$ 2,301,476	\$ 2,355,726	\$ 54,250

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 24,591	\$ -	\$ 51,399	\$ 51,399
Total	\$ 24,591	\$ -	\$ 51,399	\$ 51,399

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 191,073
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	13.00	13.00	13.00	36,814 - 162,704	1,222,310
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.18	36,814 - 45,925	8,266
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	1.01	36,814 - 39,283	39,677
	Adjust Budget To Approved Levels					(362,222)
	Vacation Pay In Lieu					5,500
FTE, Salaries, and Wages Subtotal		15.00	15.00	16.19		\$ 1,283,463

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,945	\$ 4,197	\$ 4,517	\$ 320
Flexible Benefits	83,995	154,405	187,950	33,545
Insurance	1,058	-	-	-
Long-Term Disability	4,457	5,292	5,939	647
Medicare	12,809	22,616	23,784	1,168
Other Post-Employment Benefits	45,665	85,335	62,070	(23,265)
Retiree Medical Trust	948	2,672	2,680	8
Retirement 401 Plan	3,776	9,451	10,721	1,270
Retirement ADC	538,404	553,136	513,984	(39,152)
Risk Management Administration	11,127	19,305	20,790	1,485
Supplemental Pension Savings Plan	38,517	41,083	33,288	(7,795)
Unemployment Insurance	1,131	1,779	1,690	(89)
Workers' Compensation	6,588	12,025	15,926	3,901
Fringe Benefits Subtotal	\$ 752,420	\$ 911,296	\$ 883,339	\$ (27,957)
Total Personnel Expenditures			\$ 2,166,802	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.	0.00 \$	100,000 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(288,371)	-
Total	0.00 \$	(188,371) \$	-

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services \$	259,295 \$	288,371 \$	100,000 \$	(188,371)
<i>External Contracts & Services</i>	259,295	288,371	100,000	(188,371)
NON-PERSONNEL SUBTOTAL	259,295	288,371	100,000	(188,371)
Total	\$ 259,295	\$ 288,371	\$ 100,000	(188,371)

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	104,943 \$	-
Employ and Empower Program Support Addition of 0.39 Student Intern - Hourly and 1.39 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.78	84,983	84,982
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	20,060	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,970	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	3,931	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(38,085)	-
Council District Equity Adjustment Reduction of personnel expenditures to achieve budget parity for City Council Districts.	0.00	(98,427)	-
Total	1.78	\$ 81,375	\$ 84,982

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,051,649	\$ 1,175,000	\$ 1,314,676	\$ 139,676
Fringe Benefits	517,473	550,141	522,024	(28,117)
PERSONNEL SUBTOTAL	1,569,121	1,725,141	1,836,700	111,559
NON-PERSONNEL				
Supplies	\$ 6,826	\$ 12,150	\$ 12,150	-
Contracts & Services	42,117	84,771	50,656	(34,115)
<i>External Contracts & Services</i>	19,712	51,422	13,337	(38,085)
<i>Internal Contracts & Services</i>	22,405	33,349	37,319	3,970
Information Technology	67,734	86,775	90,706	3,931
Energy and Utilities	6,235	5,900	5,900	-
Other	510	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	123,422	207,596	177,412	(30,184)
Total	\$ 1,692,543	\$ 1,932,737	\$ 2,014,112	\$ 81,375

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 41,499	\$ -	\$ 84,982	\$ 84,982
Total	\$ 41,499	\$ -	\$ 84,982	\$ 84,982

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 36,814 - 231,723	\$ 185,293
20001071	Council Member	1.00	1.00	1.00	178,859 - 178,859	178,859
20001165	Council Representative 1	12.00	12.00	12.00	36,814 - 162,704	1,111,826
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	107,500
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	1.39	36,814 - 45,925	63,836
90001147	Student Intern- Mayor/Council - Hourly	0.00	0.00	0.39	36,814 - 39,283	15,320
	Adjust Budget To Approved Levels					(353,458)

City Council

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Vacation Pay In Lieu				5,500
FTE, Salaries, and Wages Subtotal	15.00	15.00	16.78	\$ 1,314,676

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,269	\$ -	\$ -	-
Flexible Benefits	59,362	93,178	112,712	19,534
Long-Term Disability	5,317	5,098	6,016	918
Medicare	15,282	20,948	24,110	3,162
Other Post-Employment Benefits	64,153	85,335	62,070	(23,265)
Retiree Medical Trust	2,105	3,180	3,514	334
Retirement 401 Plan	3,473	7,647	9,163	1,516
Retirement ADC	288,172	256,064	216,501	(39,563)
Risk Management Administration	15,639	19,305	20,790	1,485
Supplemental Pension Savings Plan	44,335	46,618	47,909	1,291
Unemployment Insurance	1,351	1,649	1,711	62
Workers' Compensation	8,015	11,119	17,528	6,409
Fringe Benefits Subtotal	\$ 517,473	\$ 550,141	\$ 522,024	\$ (28,117)
Total Personnel Expenditures		\$ 1,836,700		

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment to reflect the one-time addition of expenditures for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	0.00	\$ (50,000)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 149,500	\$ 150,000	\$ 100,000	(50,000)
<i>External Contracts & Services</i>	<i>149,500</i>	<i>150,000</i>	<i>100,000</i>	<i>(50,000)</i>
NON-PERSONNEL SUBTOTAL	149,500	150,000	100,000	(50,000)
Total	\$ 149,500	\$ 150,000	\$ 100,000	(50,000)

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Youth Care and Development Program Addition of one-time non-personnel expenditures associated with a Youth Care and Development Drop-In Pilot Program.	0.00 \$	1,002,000 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	332,087	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,078	-
Employ and Empower Program Support Addition of 0.46 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.46	22,691	22,691
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(32,603)	-
Operational Efficiency Reduction Reduction of personnel and/or non-personnel expenditures to achieve operational efficiency target.	0.00	(100,000)	-
Total	0.46 \$	1,265,253 \$	22,691

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,120,635	\$ 1,621,352	\$ 1,910,275	\$ 288,923
Fringe Benefits	587,232	549,176	615,031	65,855
PERSONNEL SUBTOTAL	1,707,867	2,170,528	2,525,306	354,778
NON-PERSONNEL				
Supplies	\$ 26,436	\$ 24,540	\$ 20,490	\$ (4,050)
Contracts & Services	136,710	265,142	1,191,541	926,399
<i>External Contracts & Services</i>	15,961	129,775	1,031,775	902,000
<i>Internal Contracts & Services</i>	120,749	135,367	159,766	24,399
Information Technology	108,265	123,707	91,104	(32,603)
Energy and Utilities	182,620	158,507	179,236	20,729
Other	-	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	454,031	578,496	1,488,971	910,475
Total	\$ 2,161,898	\$ 2,749,024	\$ 4,014,277	\$ 1,265,253

City Council

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	2,497	\$	-	\$	22,691	\$	22,691
Other Revenue		3,612		-		-		-
Total	\$	6,109	\$	-	\$	22,691	\$	22,691

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001165	Council Representative 1	6.00	6.00	6.00	\$ 36,814 - 162,704	\$ 541,939
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	110,024
20001167	Council Representative 2B	1.00	1.00	1.00	36,814 - 235,656	180,658
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	0.46	36,814 - 45,925	21,125
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	126,220
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	592,239
	Adjust Budget To Approved Levels					286,493
	Termination Pay Annual Leave					26,118
	Vacation Pay In Lieu					25,459
FTE, Salaries, and Wages Subtotal		14.00	14.00	14.46		\$ 1,910,275

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	99,227	\$	4,843	\$	5,420	\$	577
Flexible Benefits		95,431		110,400		137,356		26,956
Long-Term Disability		5,553		4,583		5,690		1,107
Medicare		16,266		18,829		22,797		3,968
Other Post-Employment Benefits		71,199		79,646		57,932		(21,714)
Retiree Medical Trust		2,412		2,745		3,426		681
Retirement 401 Plan		9,401		9,398		12,719		3,321
Retirement ADC		234,422		263,947		316,016		52,069
Risk Management Administration		17,261		18,018		19,404		1,386
Supplemental Pension Savings Plan		26,653		27,914		20,778		(7,136)
Unemployment Insurance		1,410		1,481		1,619		138
Workers' Compensation		7,997		7,372		11,874		4,502
Fringe Benefits Subtotal	\$	587,232	\$	549,176	\$	615,031	\$	65,855
Total Personnel Expenditures					\$	2,525,306		



Page Intentionally Left Blank

City Planning



Page Intentionally Left Blank



Description

The City Planning Department is responsible for the City's land use planning and policy. Specifically, the Department develops plans, policies, and regulations that accelerate the creation of more homes and good jobs, further the City's climate goals, protect the environment, improve public spaces and advance social equity. The Department's initiatives are the first step in comprehensively and strategically planning for safe, enjoyable, healthy, and thriving communities in the City of San Diego.

The Department is structured into three divisions, each with focused specialties and staff with varied technical disciplines: Community Planning & Housing, Environmental Policy & Public Spaces, and Community Engagement, Work Culture & Operations.

The Community Planning & Housing Division is responsible for amending and updating the City's General Plan and Community Plans. The Division is also responsible for developing policies and regulations that streamline and incentivize the production of housing. The Department's housing policies are focused on encouraging walking, bicycling and transit ridership, fair housing, and reversing racist zoning regulations of the past. This Division also updates and amends the Land Development Code and prepares housing data reports.

The Environmental Policy & Public Spaces Division is responsible for developing policies and regulations that further the City's climate, open space conservation, and environmental justice goals. The Division is also responsible for the City's long-range park planning, which is focused on the delivery of safe and enjoyable parks in the areas of the City with the greatest needs. The Division manages the implementation and monitoring of the City's Multiple Species Conservation Program. In addition to managing the City's Development Impact Fee Program, the Division is also responsible for long-range infrastructure planning. Additionally, this Division conducts reviews of all City actions under the California Environmental Quality Act (CEQA) and oversees the City's historic preservation planning efforts.

The Community Engagement, Work Culture & Operations Division is responsible for delivery of all operational and support services that enable the implementation of the Department's core activities

City Planning

by overseeing operations, budget, grants, equitable and inclusive community engagement, and mapping and data analysis. This Division is responsible for providing equitable public engagement opportunities that inform all Department initiatives, working to ensure community members have opportunities to provide input into plans that affect their lives so that the City's long-range plans meet the needs of the people who live, work and play in San Diego. This Division is especially focused on reaching and engaging people who have not traditionally participated in the planning process to ensure that input received is truly representative of the City's diverse population. This Division also develops public education to help enhance the understanding of the department's work.

The vision is:

A forward-thinking leader that works together with the people of San Diego to find and implement solutions that improve the lives of the City's community members.

The mission is:

To plan for an equitable and sustainable future with affordable homes, good jobs, infrastructure and public spaces for the people of San Diego.

Goals and Objectives

Goal 1: *HOUSING: Increase new home opportunities in all communities for people of all incomes and families in a manner that furthers the City's fair housing and climate goals and advance anti-racist housing policies to reverse harmful and traumatic redlining and segregation in our City.*

- Increase new home opportunities near transit, with safe and enjoyable walking/rolling and biking investments.
- Increase affordable home opportunities in high-resource communities.
- Increase homes opportunities for families with children and intergenerational families.

Goal 2: *ECONOMY/JOB: Plan for a diverse, innovative, competitive, entrepreneurial, and sustainable local economy in a manner that responds to evolving employer and workforce needs and supports increased opportunities for new homes near good jobs, as well as live-work and telework options.*

- Respond to the evolving needs of employment sectors with appropriate land use and zoning regulations that support the economy, protect the environment and public health, and increase economic prosperity for all San Diegans.
- Increase opportunities for San Diegans to live in close proximity to work and support opportunities for telework and live-work through land use and regulatory changes.

Goal 3: *MOBILITY: Increase opportunities for people to walk/roll, bike, and use transit by planning well-connected, accessible, active, and safe communities, and prioritize investments in the areas with the greatest needs, especially in traditionally underserved communities.*

- Ensure that land use plans and zoning regulations increase walking/rolling, biking, and transit options.
- Incorporate inclusive urban design principles that encourage walking/rolling and biking into the land use plans and zoning regulations.

Goal 4: *PUBLIC SPACES AND INFRASTRUCTURE: Plan for the equitable and efficient delivery of infrastructure and public spaces such as parks, libraries, and streets and trails that connect neighborhoods and the people within them, and prioritize these investments in the areas with the greatest needs, especially in traditionally underserved communities.*

City Planning

- Create more opportunities for innovative, culturally relevant and interactive public spaces (like libraries, parks, bike lanes, sidewalks, and other public spaces), prioritizing investments in areas where the needs are the greatest, particularly in underserved communities.
- Provide opportunities for everyone to recreate citywide within a park system that is relevant, accessible, iconic, diverse, biologically sustainable, and equitable.

Goal 5: *RESILIENCE, CONSERVATION & THE ENVIRONMENT: Conserve and improve the natural environment, increase opportunities for public enjoyment of nature, and prepare our communities to thrive in a changing climate; and comprehensively identify potential adverse environmental impacts and proactively develop plans to avoid and lessen these impacts.*

- Address priorities in traditionally underserved communities such as air quality, public spaces, healthy food access, safe and healthy homes, recreation and physical activity, and equitable civic engagement in the public decision-making process.
- Increase the City's resilience to climate change and reduce impacts to communities.
- Increase preserved natural habitat and open space in order to protect plants and animals, increase public enjoyment of nature, and improve climate resilience.
- Inform government decision-makers and the public about the potentially significant environmental effects of proposed activities, and ensure that City actions avoid or mitigate damage to the environment to the extent feasible, while also advancing strategies that will improve the lives of all San Diegans.

Goal 6: *HISTORIC PRESERVATION & CULTURAL HERITAGE: Improve the quality of the built environment, increase the understanding of and appreciation for the City's history and culture, and enhance the identity of communities through the identification, designation, preservation, and rehabilitation of the City's significant and diverse historical and cultural resources.*

- Identify, designate and protect significant historical resources.
- Preserve the places and honor the histories of all cultures that call San Diego home.

Goal 7: *RECRUITMENT AND RETENTION: Recruit and retain a high-performing workforce that is dedicated to serving the community and is representative of the demographics of the communities that we serve.*

- Further develop a comprehensive internship program that meaningfully prepares interns for a career in public service.
- Develop and strengthen relationships with outside organizations to share knowledge and information about career opportunities in the Department.
- Provide opportunities for existing employees to participate in broad range of continuing professional development opportunities and training.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- **Furthering Fair Housing:** The City Planning Department recently brought forward the Mayor's Housing Action Package 2.0, which included a number of regulatory changes to incentivize development of new homes for people of all incomes, ages, and abilities, as well as final approvals for the Barrio Logan Community Plan Update, allowing for the development of more affordable homes in all communities, and removal of land use incompatibilities that have long harmed the community.
- **Engaging Inclusively:** The City Planning Department is committed to engaging and hearing feedback from community members that reflect the demographics of the communities we serve. Recent efforts include development of an Inclusive Public Engagement Guide for the City and the launching of Equity Forward, which focuses on the importance of community feedback that is truly representative of the demographics of the communities we serve. Following the City Council's adoption of Council Policies 800-14 and 000-32 in December 2022, the Department launched a new program for public engagement on the City's CIP Program, establishing a survey and working with community-based organizations to increase equitable participation in the City's CIP process. Additionally, the Department has been present in our communities at over 200 events and workshops and received an award for excellence in public outreach from the California American Planning Association.
- **Prioritizing Infrastructure Investments Equitably:** The City Planning Department continues its commitment to equity through efforts to allow for infrastructure investments to be prioritized equitably through Partnering for Progress, the release of the General Plan Environmental Justice Element, and the kickoff of the Chollas Creek Watershed Regional Park Master Plan.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

As part of the Base Budget, City Planning worked with DoF to implement a Department restructure, consolidating the Department's Development Impact Fee Program (19.00 FTE, \$4.0 Million) with the rest of the Department in the General Fund. This will provide the Department with critical flexibility to assign staff to emerging projects and initiatives without the limitations imposed by the current structure. This restructure will enable the Department to work more effectively on all initiatives, including initiatives that address disparities in our communities. The change also creates the potential to expand the range of work assignments for staff, producing benefit for both the City and our employees.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The Department's budget adjustments address disparities as follows: 8.00 FTE Employ and Empower Interns: This adjustment supports the Employ and Empower Youth Intern Program and

City Planning

the Department's Work Program, which includes initiatives focused on addressing inequities and past racist land uses decisions. Current initiatives include Community Plan Updates, General Plan Environmental Justice Element, an inclusive Public Engagement Guide, Missing Middle Homes, and efforts to reform the City's Historic Resources Regulations. \$1.0 million General Plan Maintenance Fund non-personnel expenditures: This adjustment supports the City Planning Work Program, which includes initiatives focused on addressing inequities and past racist land uses decisions. Current initiatives include Community Plan Updates, General Plan Environmental Justice Element, an inclusive Public Engagement Guide, Missing Middle Homes, and efforts to reform the City's Historic Resources Regulations.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Increasing capacity for new homes near transit	Percent of adopted plans and regulations that increase capacity for new homes within high and highest resource areas located near transit.	100%	100%	100%
Increasing capacity for jobs near housing and transit	Percent of adopted plans and regulations that increase capacity for jobs near housing and transit, and policies that promote attraction of quality jobs.	100%	100%	100%
Urban design and urban greening	Percent of adopted plans and regulations that address inclusive urban design and urban greening, where applicable.	100%	100%	100%
Prioritizing public infrastructure investments in underinvested communities	Percent of adopted plans and regulations that prioritize public infrastructure investments in the areas where the most people would be served and historically underinvested communities, where applicable.	100%	100%	100%
Minimizing impacts of climate change	Percent of adopted plans and regulations that result in increased community, infrastructure, and environmental resilience to the impacts of climate change, with a focus on frontline communities, where applicable.	100%	100%	100%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Addressing and including history, culture, and resources in marginalized communities	Percent of adopted plans and regulations that address and include the history, culture, and resources important to traditionally underrepresented and marginalized communities, where applicable.	100%	100%	100%
Demographic alignment from City Planning surveys ¹	Percentage of alignment of demographic information from City Planning surveys with applicable local demographics.	N/A	N/A	85%

¹ Due to current variances between how the City of San Diego collects demographic information and how the American Community Survey collects this information, this metric is not reported this year. The City of San Diego is currently working to create an Inclusive Public Engagement Guide which will provide staff guidance on standard survey information to collect and how to measure this data against actual local demographics.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	78.75	85.09	92.75	7.66
Personnel Expenditures	\$ 10,796,464	\$ 13,567,147	\$ 15,911,531	\$ 2,344,384
Non-Personnel Expenditures	6,050,481	7,275,166	8,438,267	1,163,101
Total Department Expenditures	\$ 16,846,945	\$ 20,842,313	\$ 24,349,798	\$ 3,507,485
Total Department Revenue	\$ 12,067,564	\$ 11,481,927	\$ 12,264,738	\$ 782,811

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Planning	\$ 3,437,079	\$ 10,854,618	\$ 17,370,598	\$ 6,515,980
Community Planning & Implementation	3,056,604	-	-	-
Environment & Mobility Planning	2,714,392	719,673	-	(719,673)
Total	\$ 9,208,075	\$ 11,574,291	\$ 17,370,598	\$ 5,796,307

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Planning	14.00	61.09	92.75	31.66
Community Planning & Implementation	24.75	0.00	0.00	0.00
Environment & Mobility Planning	21.00	5.00	0.00	(5.00)
Total	59.75	66.09	92.75	26.66

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Facilities Financing Program	19.00	\$ 3,808,441	\$ 3,495,477
Transfer of 19.00 FTE positions, non-personnel expenditures, and associated revenue from the Facilities Financing Fund to the General Fund associated with the Facilities Financing Program.			
Salary and Benefit Adjustments	0.00	1,802,637	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	8.00	395,967	395,971
Addition of 8.00 Management Intern – Hourly and associated revenue to support the Employ and Empower Program.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	158,619	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	18,747	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.34)	(36,731)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(38,847)	-
Operational Efficiency Budget Reduction Reduction of contractual services and city services billed to meet operational efficiency budget reduction targets.	0.00	(312,526)	-
Revised Development Impact Fee Revenue Adjustment to reflect revised Development Impact Fee program revenue projections.	0.00	-	346,445
Revised Heritage Preservation Revenue Adjustment to reflect revised Heritage Preservation Program fee revenue projections.	0.00	-	176,795
Total	26.66	\$ 5,796,307	\$ 4,414,688

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 5,025,819	\$ 6,802,178	\$ 10,562,436	\$ 3,760,258
Fringe Benefits	3,189,538	3,630,652	5,349,095	1,718,443
PERSONNEL SUBTOTAL	8,215,356	10,432,830	15,911,531	5,478,701
NON-PERSONNEL				
Supplies	\$ 16,397	\$ 33,263	\$ 37,013	\$ 3,750
Contracts & Services	379,334	476,022	701,683	225,661
<i>External Contracts & Services</i>	205,286	233,129	114,256	(118,873)
<i>Internal Contracts & Services</i>	174,048	242,893	587,427	344,534
Information Technology	531,572	575,485	650,402	74,917
Energy and Utilities	61,074	46,421	58,699	12,278
Other	4,342	10,270	11,270	1,000
NON-PERSONNEL SUBTOTAL	992,719	1,141,461	1,459,067	317,606
Total	\$ 9,208,075	\$ 11,574,291	\$ 17,370,598	\$ 5,796,307

City Planning

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	3,282,205	\$	3,152,081	\$	7,303,791	\$	4,151,710
Licenses and Permits		16,691		368,269		631,247		262,978
Other Revenue		1,129		100		100		-
Total	\$	3,300,024	\$	3,520,450	\$	7,935,138	\$	4,414,688

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 -	56,281 \$		54,874
20000024	Administrative Aide 2	2.00	2.00	3.00	63,360 -	76,360		209,929
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 -	268,057		211,926
20001083	Assistant Planning Director	1.00	0.00	0.00	49,246 -	269,958		-
20000143	Associate Engineer-Civil	0.00	0.00	1.00	108,826 -	131,374		131,374
20000119	Associate Management Analyst	1.00	1.00	3.00	80,424 -	97,203		245,749
20000162	Associate Planner	12.00	15.00	19.00	88,486 -	106,904		1,820,529
20001168	Deputy Director	1.00	2.00	2.00	72,886 -	268,057		422,099
20001179	Deputy Planning Director	1.00	1.00	1.00	72,886 -	268,057		199,576
20000105	Development Project Manager 3	5.00	5.00	6.00	123,574 -	149,399		873,754
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	81,997 -	99,082		99,082
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	101,223 -	122,656		114,090
20000290	Information Systems Analyst 2	1.00	0.00	1.00	81,997 -	99,082		94,864
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 -	122,656		101,223
90001073	Management Intern - Hourly	0.00	0.00	8.00	36,814 -	45,925		367,402
20000669	Park Designer	3.00	3.00	3.00	106,550 -	128,670		371,060
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 -	65,305		53,638
20001132	Planning Director	1.00	1.00	1.00	96,395 -	365,173		241,067
20001234	Program Coordinator	1.00	3.00	3.00	36,814 -	214,004		451,647
20001222	Program Manager	6.00	5.00	6.00	72,886 -	268,057		1,021,413
20000885	Senior Civil Engineer	0.00	0.00	1.00	125,388 -	151,584		147,502
20000015	Senior Management Analyst	2.00	2.00	3.00	88,289 -	106,773		303,000
90000015	Senior Management Analyst - Hourly	0.00	0.34	0.00	88,289 -	106,773		-
20000918	Senior Planner	17.75	19.75	23.75	101,901 -	123,225		2,879,746
21000675	Supervising Development Project Manager	1.00	1.00	0.00	135,918 -	164,299		-
20000970	Supervising Management Analyst	0.00	0.00	2.00	94,669 -	114,682		225,350
	Bilingual - Regular							20,384
	Budgeted Personnel Expenditure Savings							(241,971)
	Infrastructure In-Training Pay							10,510

City Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Infrastructure Registration Pay					23,600
	Overtime Budgeted					26,720
	Termination Pay Annual					28,664
	Leave					
	Vacation Pay In Lieu					53,635
FTE, Salaries, and Wages Subtotal		59.75	66.09	92.75	\$	10,562,436

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 309,835	\$ 34,570	\$ 62,947	\$ 28,377
Flexible Benefits	588,684	711,275	1,034,590	323,315
Long-Term Disability	24,956	23,426	37,782	14,356
Medicare	77,535	97,741	150,623	52,882
Other Post-Employment Benefits	271,079	341,340	343,454	2,114
Retiree Medical Trust	8,272	12,449	18,281	5,832
Retirement 401 Plan	25,378	41,330	63,231	21,901
Retirement ADC	1,621,764	2,081,270	3,175,543	1,094,273
Retirement DROP	4,163	3,492	3,758	266
Risk Management Administration	65,617	77,220	115,038	37,818
Supplemental Pension Savings Plan	143,932	157,539	249,531	91,992
Unemployment Insurance	6,359	7,642	10,755	3,113
Workers' Compensation	41,963	41,358	83,562	42,204
Fringe Benefits Subtotal	\$ 3,189,538	\$ 3,630,652	\$ 5,349,095	\$ 1,718,443
Total Personnel Expenditures			\$ 15,911,531	

Facilities Financing Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Planning	\$ -	\$ -	\$ 1,649,600	\$ 1,649,600
Public Facilities Planning	\$ 3,370,965	\$ 4,052,022	\$ -	\$ (4,052,022)
Total	\$ 3,370,965	\$ 4,052,022	\$ -	\$ (2,402,422)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Public Facilities Planning	19.00	19.00	0.00	(19.00)
Total	19.00	19.00	0.00	(19.00)

City Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Development Impact Fee Program Addition of one-time non-personnel expenditures to support Development Impact Fee Program operations.	0.00	1,649,600	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	221,358 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(146,537)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(318,402)	-
Transfer of Facilities Financing Program Transfer of 19.00 FTE positions, non-personnel expenditures, and associated revenue from the Facilities Financing Fund to the General Fund associated with the Facilities Financing Program.	(19.00)	(3,808,441)	(3,495,477)
Total	(19.00) \$	(2,402,422) \$	(3,495,477)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,590,871	\$ 2,003,486	\$ -	(2,003,486)
Fringe Benefits	990,237	1,130,831	-	(1,130,831)
PERSONNEL SUBTOTAL	2,581,108	3,134,317	-	(3,134,317)
NON-PERSONNEL				
Supplies	\$ 2,373	\$ 5,100	\$ -	(5,100)
Contracts & Services	652,046	697,324	1,649,600	952,276
<i>External Contracts & Services</i>	<i>31,241</i>	<i>25,551</i>	<i>-</i>	<i>(25,551)</i>
<i>Internal Contracts & Services</i>	<i>620,805</i>	<i>671,773</i>	<i>1,649,600</i>	<i>977,827</i>
Information Technology	134,173	202,707	-	(202,707)
Energy and Utilities	1,154	11,574	-	(11,574)
Other	109	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	789,856	917,705	1,649,600	731,895
Total	\$ 3,370,965	\$ 4,052,022	\$ 1,649,600	\$ (2,402,422)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 3,801,463	\$ 3,276,877	\$ -	(3,276,877)
Licenses and Permits	210,538	215,000	-	(215,000)
Other Revenue	328,633	-	-	-
Rev from Money and Prop	29,111	3,600	-	(3,600)

City Planning

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Total	\$	4,369,745	\$	3,495,477	\$	-	\$	(3,495,477)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 63,360 - 76,360	\$ -
20000143	Associate Engineer-Civil	1.00	1.00	0.00	108,826 - 131,374	-
20000119	Associate Management Analyst	1.00	2.00	0.00	80,424 - 97,203	-
20000162	Associate Planner	4.00	4.00	0.00	88,486 - 106,904	-
21000432	Geographic Info Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-
20000290	Information Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-
20000756	Office Support Specialist	1.00	0.00	0.00	45,969 - 55,342	-
20001222	Program Manager	1.00	1.00	0.00	72,886 - 268,057	-
20000885	Senior Civil Engineer	1.00	1.00	0.00	125,388 - 151,584	-
20000015	Senior Management Analyst	1.00	1.00	0.00	88,289 - 106,773	-
20000918	Senior Planner	4.00	4.00	0.00	101,901 - 123,225	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	94,669 - 114,682	-
FTE, Salaries, and Wages Subtotal		19.00	19.00	0.00	\$	-

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	50,733	\$	13,374	\$	-	\$	(13,374)
Flexible Benefits		179,837		192,976		-		(192,976)
Long-Term Disability		7,699		6,749		-		(6,749)
Medicare		23,833		28,561		-		(28,561)
Other Post-Employment Benefits		96,530		108,091		-		(108,091)
Retiree Medical Trust		2,293		2,929		-		(2,929)
Retirement 401 Plan		7,526		9,594		-		(9,594)
Retirement ADC		526,209		656,656		-		(656,656)
Retirement DROP		2,778		5,629		-		(5,629)
Risk Management Administration		23,623		24,453		-		(24,453)
Supplemental Pension Savings Plan		53,182		67,843		-		(67,843)
Unemployment Insurance		1,958		2,182		-		(2,182)
Workers' Compensation		14,036		11,794		-		(11,794)
Fringe Benefits Subtotal	\$	990,237	\$	1,130,831	\$	-	\$	(1,130,831)
Total Personnel Expenditures					\$	-		

General Plan Maintenance Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
City Planning	\$ 23,753	\$ 5,216,000	\$ 5,329,600	\$ 113,600
Community Planning & Implementation	2,726,167	-	-	-
Environment & Mobility Planning	1,517,987	-	-	-
Total	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600	\$ 113,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
City Planning Work Program	0.00	\$ 863,600	\$ -
Addition of contractual services expenditures associated with the City Planning Work Program.			
One-Time Additions and Annualizations	0.00	(750,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Revised Application Fee Revenue	0.00	-	(136,400)
Adjustment to reflect revised revenue from permit application fees.			
Total	0.00	\$ 113,600	\$ (136,400)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 1,623	\$ -	\$ -	-
Contracts & Services	4,266,015	5,216,000	5,329,600	113,600
<i>External Contracts & Services</i>	709,061	1,229,660	1,507,827	278,167
<i>Internal Contracts & Services</i>	3,556,954	3,986,340	3,821,773	(164,567)
Information Technology	268	-	-	-
NON-PERSONNEL SUBTOTAL	4,267,906	5,216,000	5,329,600	113,600
Total	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600	\$ 113,600

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Licenses and Permits	\$ 4,360,138	\$ 4,466,000	\$ 4,329,600	\$ (136,400)
Rev from Money and Prop	37,657	-	-	-
Total	\$ 4,397,795	\$ 4,466,000	\$ 4,329,600	\$ (136,400)

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 650,820	\$ 1,649,600	\$ 1,456,379
TOTAL BALANCE AND RESERVES	\$ 650,820	\$ 1,649,600	\$ 1,456,379
REVENUE			
Charges for Services	\$ 3,801,463	\$ 3,276,877	\$ -
Licenses and Permits	210,538	215,000	-
Other Revenue	328,633	-	-
Revenue from Use of Money and Property	29,111	3,600	-
TOTAL REVENUE	\$ 4,369,745	\$ 3,495,477	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,020,565	\$ 5,145,077	\$ 1,456,379
OPERATING EXPENSE			
Personnel Expenses	\$ 1,590,871	\$ 2,003,486	\$ -
Fringe Benefits	990,237	1,130,831	-
Supplies	2,373	5,100	-
Contracts & Services	652,046	697,324	1,649,600
Information Technology	134,173	202,707	-
Energy and Utilities	1,154	11,574	-
Other Expenses	109	1,000	-
TOTAL OPERATING EXPENSE	\$ 3,370,965	\$ 4,052,022	\$ 1,649,600
TOTAL EXPENSE	\$ 3,370,965	\$ 4,052,022	\$ 1,649,600
BALANCE***	\$ 1,649,600	\$ 1,093,055	\$ (193,221)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,020,565	\$ 5,145,077	\$ 1,456,379

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** The Facilities Financing Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances.

****Due to restructure, the Facility Financing Fund will be closed in Fiscal Year 2025.

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,998,596	\$ 2,128,485	\$ 1,531,606
TOTAL BALANCE AND RESERVES	\$ 1,998,596	\$ 2,128,485	\$ 1,531,606
REVENUE			
Licenses and Permits	\$ 4,360,138	\$ 4,466,000	\$ 4,329,600
Revenue from Use of Money and Property	37,657	-	-
TOTAL REVENUE	\$ 4,397,795	\$ 4,466,000	\$ 4,329,600
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,396,391	\$ 6,594,485	\$ 5,861,206
OPERATING EXPENSE			
Supplies	\$ 1,623	\$ -	\$ -
Contracts & Services	4,266,015	5,216,000	5,329,600
Information Technology	268	-	-
TOTAL OPERATING EXPENSE	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600
TOTAL EXPENSE	\$ 4,267,906	\$ 5,216,000	\$ 5,329,600
BALANCE	\$ 2,128,485	\$ 1,378,485	\$ 531,606
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,396,391	\$ 6,594,485	\$ 5,861,206

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

City Treasurer



Page Intentionally Left Blank

City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue; banking and cash management; tax administration; parking administration and parking meter operations; issuance of Short-Term Residential Occupancy (STRO) licenses and Sidewalk Vending permits; and collection of citywide delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for City's Defined Contribution Plans.

The City Treasurer's Divisions include:

Business Operations

Business Operations is responsible for the administration and collection of Business Tax, Cannabis Business Tax, Rental Unit Business Tax, Transient Occupancy Tax and Tourism Marketing District (TMD) assessment. The Division also collects the Business Improvement District fees, maintains the regulatory clearance review data for Police regulated businesses, oversees the Department's lobby operations, issues permits for Sidewalk Vending, and oversees the administration of the Short-Term Residential Occupancy (STRO) licensing process.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating and capital improvements funds which totaled \$3.04 billion as of June 30, 2023. The Division also participates on the City's financing team for all new bond issuances. Additionally, the Investments Division is responsible for cash management, maintains banking relationships and compliance with all applicable banking rules and laws, and evaluates new payment technology to effectively collect revenue citywide.

Revenue Collections

The Revenue Collections Division is comprised of the Parking Administration, Parking Meter Operations, and Delinquent Accounts Programs. The Delinquent Accounts Program is responsible for the administration and the collection of citywide delinquent accounts. Parking Administration

City Treasurer

processes all parking citations, issues residential and temporary overnight RV permits, and processes parking citation appeals. Parking Meter Operations installs and maintains parking meters citywide including the collection of all parking meter coin.

Financial Operations

The Financial Operations Division includes two Programs, Treasury Accounting and Revenue Compliance. Treasury Accounting is responsible for the management of the City's general accounts receivable, cash handling, depositing, and bank reconciliation processes. Revenue Compliance conducts revenue compliance audits of TOT, percentage lease and franchise agreements, and Cannabis Business Tax.

Treasury Systems

The Treasury Systems Division supports the Department's portfolio of applications used to provide services to approximately 1.9 million customer accounts. The Division also serves as the project functional lead on the Department's Information Technology (IT) initiatives and special projects. In addition, the Division manages the Department's IT contracts and provides end user support.

The vision is:

Provide Treasury services that promote transparency and public trust by providing excellent customer service and accessibility to all.

The mission is:

Receive, maintain, and maximize collection of public funds, providing excellent service while upholding the integrity of regulations, to support services and amenities for all.

Goals and Objectives

Goal 1: Provide excellent and equitable customer service to all internal and external customers

- Maintain a highly skilled workforce through adequate training and cross-training opportunities
- Respond to all phone call and email inquiries within one business day
- Provide the guidance and support that our employees need to deliver exceptional customer service

Goal 2: Enhance accessibility of services

- Modernize existing applications to improve accessibility to online customers
- Consistently evaluate opportunities to improve customer access, their awareness of City requirements and available options
- Improve availability of services that consider customers' language and access preferences

Goal 3: Promote transparency and public trust through the delivery of Treasury services

- Enhance accessibility of data and reporting on a continuous basis
- Improve readability and navigation of our website

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Incorporated educational component to quarterly Employee Recognition events
- Expanded customer service surveys to measure service provided to customers via phone and email
- Expanded lobby hours of operation for walk-in customers to provide more equitable services to customers who are tech-limited

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Yes, by Collaborating with Department of Race & Equity and Department of Information Technology to improve customers' access to City requirements and available options. Collaborating with Department of Information Technology to evaluate options to increase customer access to digital services. Collaborating with the Performance and Analytics Department and the Department of Information Technology to increase data available on the City's Open Portal and/or our website.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

No

Budget adjustments added are not anticipated to address potential disparities.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Department employees feel supported and receive feedback ¹	Employees sentiment about management support and being provided feedback from supervisors to do their job well	55.7%	58.0%	80.0%
Number of department training opportunities	Cross-training and/or knowledge sharing to enhance Department services	4	5	6
Customer calls answered within target timeframe ²	Percentage of calls that are answered within target	75%	83%	85%

¹ Survey is conducted on a semi-annual basis.

² A new application was implemented for the customer service call center in January 2024. Prior data is no longer available.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	133.00	134.00	133.00	(1.00)
Personnel Expenditures	\$ 14,931,244	\$ 17,466,566	\$ 17,801,831	\$ 335,265
Non-Personnel Expenditures	13,577,046	13,064,859	13,473,675	408,816
Total Department Expenditures	\$ 28,508,290	\$ 30,531,425	\$ 31,275,506	\$ 744,081
Total Department Revenue	\$ 53,691,453	\$ 51,454,962	\$ 56,053,962	\$ 4,599,000

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administration	\$ 4,248,342	\$ 4,184,709	\$ 4,467,353	\$ 282,644
Revenue Collections	6,193,277	7,347,420	7,374,290	26,870
Treasury Operations	8,525,064	10,056,046	9,885,798	(170,248)
Total	\$ 18,966,684	\$ 21,588,175	\$ 21,727,441	\$ 139,266

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administration	18.00	17.00	16.00	(1.00)
Revenue Collections	47.00	47.25	47.25	0.00
Treasury Operations	58.00	60.00	60.00	0.00
Total	123.00	124.25	123.25	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 699,455	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	18,314	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	15,005	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Photocopy Costs	0.00	(7,970)	-
Reduction of non-personnel expenditures for photocopy costs as a result of maximizing the use of digital copies.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Training Budget One-time reduction in non-personnel expenditures associated with training costs as a result of staff attending local training events.	0.00	(8,815)	-
Reduction of Office Supplies Reduction in non-personnel expenditures associated with office supplies as a result of current spending trends.	0.00	(11,000)	-
Reduction of Security Services Costs One-time reduction in non-personnel expenditures associated with Security Services as a result of aligning with the current cost of services.	0.00	(20,000)	-
Reorganization of Department Operations Reclassification of 1.00 Financial Operations Manager to 1.00 Program Manager position due to reorganization of department operations.	0.00	(27,000)	-
Reduction of Merchant Services Costs Reduction of non-personnel expenditures associated with merchant service fees due to assessing an in-person credit card surcharge for all lobby credit card transactions.	0.00	(50,000)	-
Reduction of Executive Assistant Reduction of 1.00 Executive Assistant and associated non-personnel expenditures.	(1.00)	(92,229)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,494)	-
Reduction of STRO Compliance Contract Reduction in non-personnel expenditures associated with the termination of the Short-Term Residential Occupancy (STRO) compliance contract.	0.00	(230,000)	-
Short-Term Residential Occupancy (STRO) Revenue Addition of one-time revenue for Short-Term Residential Occupancy application and licensing fees.	0.00	-	6,254,000
Transient Occupancy Tax (TOT) Revenue Adjustment to reflect revised revenue associated with reimbursement for the administration of the Transient Occupancy Tax (TOT) Fund.	0.00	-	1,050,000
Revised Parking Citation Revenue Adjustment to reflect revised parking citation revenue due to a realignment of core duties.	0.00	-	(310,000)
Revised Business Tax Revenue Adjustment to reflect revised Business Tax revenue due to a decrease in the number of monthly renewals for small businesses.	0.00	-	(350,000)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(645,000)

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Cannabis Business Tax Revenue	0.00	-	(2,000,000)
Adjustment to reflect revised Cannabis Business Tax revenue due to a decrease in gross receipts reported by cannabis business outlets.			
Total	(1.00)	\$ 139,266	\$ 3,999,000

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 8,063,987	\$ 10,037,186	\$ 10,760,269	\$ 723,083
Fringe Benefits	5,674,177	6,103,324	5,813,973	(289,351)
PERSONNEL SUBTOTAL	13,738,164	16,140,510	16,574,242	433,732
NON-PERSONNEL				
Supplies	\$ 241,304	\$ 265,333	\$ 357,648	\$ 92,315
Contracts & Services	1,845,304	2,164,906	1,843,720	(321,186)
<i>External Contracts & Services</i>	<i>1,449,311</i>	<i>1,521,282</i>	<i>1,367,109</i>	<i>(154,173)</i>
<i>Internal Contracts & Services</i>	<i>395,993</i>	<i>643,624</i>	<i>476,611</i>	<i>(167,013)</i>
Information Technology	3,033,516	2,911,908	2,838,222	(73,686)
Energy and Utilities	102,370	96,968	105,109	8,141
Other	6,025	6,050	6,000	(50)
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	5,228,519	5,447,665	5,153,199	(294,466)
Total	\$ 18,966,684	\$ 21,588,175	\$ 21,727,441	\$ 139,266

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 259,174	\$ 1,578,119	\$ 2,628,119	\$ 1,050,000
Fines Forfeitures and Penalties	3,675,326	3,963,938	3,653,938	(310,000)
Licenses and Permits	39,989,941	36,897,905	40,156,905	3,259,000
Other Revenue	78,538	-	-	-
Rev from Other Agencies	45,631	15,000	15,000	-
Total	\$ 44,048,609	\$ 42,454,962	\$ 46,453,962	\$ 3,999,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	7.00	7.00	7.00	\$ 86,323 - 104,304	\$ 571,616
20000007	Accountant 3	9.00	10.00	10.00	95,084 - 114,900	1,064,201
20000102	Accountant 4	6.00	6.00	6.00	117,041 - 142,233	742,039
20000011	Account Clerk	8.00	8.00	8.00	46,777 - 56,281	435,091
20000024	Administrative Aide 2	15.00	16.00	16.00	63,360 - 76,360	1,112,595
20001208	Assistant Investment Officer	2.00	2.00	2.00	72,886 - 268,057	344,182
20000119	Associate Management Analyst	5.00	5.00	5.00	80,424 - 97,203	441,123
20000267	Collections Investigator 1	15.00	15.00	15.00	59,777 - 72,231	989,438
20000268	Collections Investigator 1	1.00	1.00	1.00	59,777 - 72,231	71,148

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000269	Collections Investigator 2	5.00	5.00	5.00	67,293 - 81,210	399,960
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	73,957 - 89,338	334,285
20000287	Collections Manager	1.00	1.00	1.00	90,081 - 109,176	109,176
20001168	Deputy Director	3.75	3.75	3.75	72,886 - 268,057	748,409
20000924	Executive Assistant	1.00	1.00	0.00	63,557 - 76,906	-
20001172	Financial Operations Manager	1.00	1.00	1.00	72,886 - 268,057	170,472
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	217,610
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	101,223
20001194	Investment Officer	1.00	1.00	1.00	123,203 - 491,871	204,828
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001182	Principal Accountant	3.00	3.00	3.00	36,814 - 235,656	521,130
20000741	Principal Clerk	1.00	1.00	1.00	58,750 - 71,094	71,094
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	150,549
20001222	Program Manager	4.50	4.50	4.50	72,886 - 268,057	781,698
20000783	Public Information Clerk	16.75	16.00	16.00	46,777 - 56,281	831,485
20000869	Senior Account Clerk	2.00	2.00	2.00	53,528 - 64,584	129,168
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	213,546
20000970	Supervising Management Analyst	3.00	3.00	3.00	94,669 - 114,682	342,899
20001148	Treasurer	1.00	1.00	1.00	96,395 - 365,173	246,844
	Bilingual - Regular					69,888
	Budgeted Personnel					(976,463)
	Expenditure Savings					
	Other Certification Pays					7,879
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual					47,343
	Leave					
	Vacation Pay In Lieu					174,508
FTE, Salaries, and Wages Subtotal		123.00	124.25	123.25	\$	10,760,269

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 470,137	\$ 49,335	\$ 42,539	\$ (6,796)
Flexible Benefits	1,303,818	1,451,345	1,499,923	48,578
Insurance	1,411	-	-	-
Long-Term Disability	39,588	34,529	38,409	3,880
Medicare	124,917	142,288	153,538	11,250
Other Post-Employment Benefits	591,622	661,347	460,361	(200,986)
Retiree Medical Trust	12,517	16,836	19,047	2,211
Retirement 401 Plan	44,745	60,416	71,598	11,182
Retirement ADC	2,520,852	3,070,441	2,944,636	(125,805)
Retirement DROP	15,423	16,997	19,231	2,234
Risk Management Administration	144,074	149,615	154,196	4,581

City Treasurer

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Supplemental Pension Savings Plan	216,488	239,905	219,667	(20,238)
Unemployment Insurance	10,146	11,242	10,935	(307)
Workers' Compensation	178,441	199,028	179,893	(19,135)
Fringe Benefits Subtotal	\$ 5,674,177	\$ 6,103,324	\$ 5,813,973	\$ (289,351)
Total Personnel Expenditures		\$ 16,574,242		

Parking Meter Operations Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Revenue Collections	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065	\$ 604,815
Total	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065	\$ 604,815

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Revenue Collections	10.00	9.75	9.75	0.00
Total	10.00	9.75	9.75	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfers to Community Parking District Funds	0.00	\$ 591,480	\$ -
Addition of non-personnel expenditures associated with an increase in the transfer to the Community Parking District Funds.			
Parking Meter Operations Program Support	0.00	175,000	-
Addition of non-personnel expenditures to support parking-related work provided by the Sustainability and Mobility Department.			
Support for Information Technology	0.00	3,156	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(66,354)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(98,467)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Parking Meter Revenue	0.00	-	600,000
Adjustment to reflect revised parking meter revenue due to parking meter revenue trends.			
Total	0.00	\$ 604,815	\$ 600,000

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 647,820	\$ 767,876	\$ 766,333	\$ (1,543)
Fringe Benefits	545,260	558,180	461,256	(96,924)
PERSONNEL SUBTOTAL	1,193,080	1,326,056	1,227,589	(98,467)
NON-PERSONNEL				
Supplies	\$ 47,115	\$ 41,025	\$ 40,075	\$ (950)
Contracts & Services	2,452,846	3,332,213	3,446,388	114,175
<i>External Contracts & Services</i>	<i>1,797,580</i>	<i>2,515,656</i>	<i>2,506,173</i>	<i>(9,483)</i>
<i>Internal Contracts & Services</i>	<i>655,266</i>	<i>816,557</i>	<i>940,215</i>	<i>123,658</i>
Information Technology	31,850	25,892	29,048	3,156
Energy and Utilities	16,782	17,564	12,985	(4,579)
Transfers Out	5,799,934	4,200,000	4,791,480	591,480
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	8,348,526	7,617,194	8,320,476	703,282
Total	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065	\$ 604,815

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Licenses and Permits	\$ 9,541,606	\$ 9,000,000	\$ 9,600,000	\$ 600,000
Other Revenue	4,338	-	-	-
Rev from Money and Prop	96,899	-	-	-
Total	\$ 9,642,843	\$ 9,000,000	\$ 9,600,000	\$ 600,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 80,424 - 97,203	\$ 95,745
20001168	Deputy Director	0.25	0.25	0.25	72,886 - 268,057	49,895
20000678	Parking Meter Supervisor	2.00	2.00	2.00	63,884 - 76,404	148,271
20000674	Parking Meter Technician	5.00	5.00	5.00	55,254 - 66,004	317,950
20001222	Program Manager	0.50	0.50	0.50	72,886 - 268,057	86,852
20000783	Public Information Clerk	0.25	0.00	0.00	46,777 - 56,281	-
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	58,117 - 69,237	58,117
	Bilingual - Regular					2,912
	Budgeted Personnel					(58,117)
	Expenditure Savings					
	Overtime Budgeted					50,608

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Termination Pay Annual Leave					14,100
FTE, Salaries, and Wages Subtotal		10.00	9.75	9.75	\$	766,333

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 41,016	\$ 2,011	\$ 1,494	\$ (517)
Flexible Benefits	164,018	168,194	149,230	(18,964)
Long-Term Disability	3,240	2,529	2,525	(4)
Medicare	9,842	10,401	10,174	(227)
Other Post-Employment Benefits	56,851	55,467	36,199	(19,268)
Retiree Medical Trust	533	565	591	26
Retirement 401 Plan	2,079	2,264	2,376	112
Retirement ADC	202,191	234,327	184,895	(49,432)
Retirement DROP	6,791	7,823	8,458	635
Risk Management Administration	13,789	12,547	12,124	(423)
Supplemental Pension Savings Plan	22,912	25,942	23,813	(2,129)
Unemployment Insurance	836	815	713	(102)
Workers' Compensation	21,163	35,295	28,664	(6,631)
Fringe Benefits Subtotal	\$ 545,260	\$ 558,180	\$ 461,256	\$ (96,924)
Total Personnel Expenditures			\$ 1,227,589	

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 681,315	\$ 782,551	\$ 975,971
TOTAL BALANCE AND RESERVES	\$ 681,315	\$ 782,551	\$ 975,971
REVENUE			
Licenses and Permits	\$ 9,541,606	\$ 9,000,000	\$ 9,600,000
Other Revenue	4,338	-	-
Revenue from Use of Money and Property	96,899	-	-
TOTAL REVENUE	\$ 9,642,843	\$ 9,000,000	\$ 9,600,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,324,158	\$ 9,782,551	\$ 10,575,971
OPERATING EXPENSE			
Personnel Expenses	\$ 647,820	\$ 767,876	\$ 766,333
Fringe Benefits	545,260	558,180	461,256
Supplies	47,115	41,025	40,075
Contracts & Services	2,452,846	3,332,213	3,446,388
Information Technology	31,850	25,892	29,048
Energy and Utilities	16,782	17,564	12,985
Transfers Out	5,799,934	4,200,000	4,791,480
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065
TOTAL EXPENSE	\$ 9,541,606	\$ 8,943,250	\$ 9,548,065
BALANCE	\$ 782,551	\$ 839,301	\$ 1,027,906
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,324,158	\$ 9,782,551	\$ 10,575,971

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Citywide Program Expenditures



Page Intentionally Left Blank

Citywide Program Expenditures



Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditures Department budget is administered by the Department of Finance with input from responsible departments throughout the City.

Citywide Program Expenditures

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ 2,574,051	\$ -	(2,574,051)
Non-Personnel Expenditures	228,260,870	203,691,489	199,099,941	(4,591,548)
Total Department Expenditures	\$ 228,260,870	\$ 206,265,540	\$ 199,099,941	\$ (7,165,599)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Expenditures	\$ -	\$ -	\$ 250,000	\$ 250,000
Assessments to Public Property	1,086,792	1,180,573	1,274,428	93,855
Citywide Elections	1,789,245	4,212,979	8,929,418	4,716,439
Corporate Master Lease Rent	11,892,877	13,305,531	16,297,979	2,992,448
Deferred Capital Debt Service	28,057,430	36,706,250	42,984,441	6,278,191
Insurance	4,131,244	4,397,461	5,901,974	1,504,513
Memberships	1,090,730	1,063,762	1,209,762	146,000
Preservation of Benefits	845,458	1,500,000	1,200,000	(300,000)
Property Tax Administration	4,996,333	4,757,247	5,153,780	396,533
Public Liab. Claims Transfer-Claims Fund	25,566,991	26,400,000	30,211,162	3,811,162
Public Liab. Claims Transfer-Insurance	21,733,589	30,619,671	31,699,628	1,079,957
Public Use Leases	1,445,160	1,308,175	1,308,175	-
Right-of-Way Permits	1,756,802	2,244,681	5,260,489	3,015,808
Special Consulting Services	4,423,480	4,735,611	760,846	(3,974,765)
Supplemental COLA Benefit	1,009,451	1,536,000	960,000	(576,000)
Transfer to Infrastructure Fund	28,444,223	30,961,972	21,057,697	(9,904,275)
Transfer to Other Funds	71,109,404	21,536,056	3,550,000	(17,986,056)
Transfer to Park Improvement Funds	18,881,660	19,799,571	21,090,162	1,290,591
Total	\$ 228,260,870	\$ 206,265,540	\$ 199,099,941	\$ (7,165,599)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Infrastructure Fund	0.00	\$ 21,057,697	\$ -
Addition of non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1.			
Non-Discretionary Adjustment	0.00	12,135,078	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Liability and Excess Insurance Programs Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs.	0.00	9,966,039	-
Citywide Elections Addition of non-personnel expenditures to support the County of San Diego's administration of anticipated citywide elections.	0.00	6,642,113	-
Transfer to the Public Liability Operating Fund Addition of non-personnel expenditures for the transfer to the Public Liability Operating Fund to support public liability claims.	0.00	3,811,162	-
Right-of-Way Permit Reimbursement Addition of non-personnel expenditures to reimburse the Development Services Department for inspections of right-of-way permits performed in Fiscal Years 2022 and 2023.	0.00	2,499,623	-
Mission Bay and Regional Park Improvements Funds Addition of non-personnel expenditures for the transfer to the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	1,290,591	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support preliminary design for the San Carlos Library project.	0.00	1,200,000	-
Debris Assistance Program Support Addition of non-personnel expenditures to support the Debris Assistance Program.	0.00	1,200,000	-
Right-of-Way Permit Reimbursement Addition of non-personnel expenditures to reimburse the Engineering and Capital Projects Department for inspections of right-of-way permits performed in Fiscal Year 2023.	0.00	1,020,676	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support improvements at Jeremy Henwood Memorial Park.	0.00	1,000,000	-
Property Tax Administration Fees Adjustment to reflect revised property tax administration fees paid to the County of San Diego.	0.00	396,533	-
Transfer to the Capital Improvements Program Addition of one-time non-personnel expenditures to support the installation of streetlights in the University City Community.	0.00	150,000	-
Membership Fees Addition of non-personnel expenditures to support membership fee rate increases.	0.00	146,000	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Assessments to Public Property Addition of non-personnel expenditures to support assessments levied on General Fund City property in Maintenance Assessment Districts (MADs) and Property and Business Improvement Districts (PBIDs).	0.00	93,855	-
Sales Tax Consultant Services Adjustment to reflect revised non-personnel expenditures to support consultant services for sales, transactions, and use tax audit services.	0.00	(190,000)	-
Benefits Consulting Services Reclassification of benefits consulting services from the General Fund to the Risk Management Administration Fund.	0.00	(267,544)	-
Preservation of Benefits Adjustment to reflect revised non-personnel expenditures for the preservation of retiree benefits of plan members of the San Diego City Employees' Retirement System.	0.00	(300,000)	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(576,000)	-
Debt Service Reallocation Reallocation of one-time non-discretionary debt service from the General Fund to the Infrastructure Fund.	0.00	(1,318,096)	-
Salary and Benefit Adjustment Reduction of personnel expenditures associated with approved FY 2024 salary increases. The respective salary increases have been appropriated in the impacted departments.	0.00	(2,574,051)	-
Climate Equity Fund Transfer Reduction of non-personnel expenditures associated with the one-time waiver of the transfer to the Climate Equity Fund.	0.00	(7,004,246)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(57,545,029)	-
Total	0.00	\$ (7,165,599)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 2,574,051	\$ -	(2,574,051)
PERSONNEL SUBTOTAL	-	2,574,051	-	(2,574,051)
NON-PERSONNEL				
Supplies	\$ 64	\$ -	\$ -	-
Contracts & Services	73,621,412	88,567,769	105,169,992	16,602,223
<i>External Contracts & Services</i>	71,771,037	86,268,901	99,845,002	13,576,101
<i>Internal Contracts & Services</i>	1,850,374	2,298,868	5,324,990	3,026,122

Citywide Program Expenditures

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Information Technology	6	-	-	-
Energy and Utilities	3,507,124	887,898	928,412	40,514
Other	2,941,701	4,916,665	4,855,660	(61,005)
Transfers Out	147,548,671	109,319,157	88,145,877	(21,173,280)
Debt	641,892	-	-	-
NON-PERSONNEL SUBTOTAL	228,260,870	203,691,489	199,099,941	(4,591,548)
Total	\$ 228,260,870	\$ 206,265,540	\$ 199,099,941	\$ (7,165,599)



Page Intentionally Left Blank

Communications



Page Intentionally Left Blank



Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphics and printed materials, and CityTV programming. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

The vision is:

To be open and accessible to all people in our diverse community, to highlight our employees and programs, promptly answer questions and, in every communication, be responsive, accurate and professional.

The mission is:

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

Goals and Objectives

Goal 1: Provide strategic communications support to all Mayoral City departments, offices and programs.

- Maximize opportunities for promoting public reach and engagement for City communications.
- Ensure City's website sandiego.gov content is updated, accurate and easily understood by the public.
- Refine and develop Communications Department internal processes.

Goal 2: Bolster openness and transparency in City government.

Communications

- Ensure the City follows all requirements under the California Public Records Act (PRA) in responding to requests for records and information.
- Provide live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage.
- Promote a better understanding of City government through education, community engagement and public information.

Goal 3: *Showcase City projects and employees at work in our communities.*

- Actively share information about City initiatives, programs and services to the media.
- Promote educational and engaging information about the City through a variety of avenues, including social media, print publications, sandiego.gov and CityTV.
- Enhance and grow the City's online and digital presence to empower employees, residents and visitors.

Goal 4: *Deliver public information that is accessible to all San Diegans.*

- Determine and implement marketing strategies and best practices for connecting with all residents across the City.
- Provide translation and interpretation services for City communication platforms and services.
- Provide high quality publishing and creative services.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Language Inclusivity (Compliance Dept Title VI and Translation and Interpretation)
- Building Our Future (Branding strategy; Equitable recruitment practices and LinkedIn pilot program)
- Learning and Development (Media training program and Race and Equity Academy)

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

With our base budget, we continue to highlight the department's mission of facilitating timely and honest communication and collaboration that fosters greater transparency and openness in City government.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

This budget reduction creates an operational gap/disparity for the Communications Department. The Graphics Designer team consists of one Graphic Communications Manager, four filled Graphic Designers, and one vacant as the proposed reduction. This leaves the department with only three members to support citywide requests. The reduction of the vacant Graphic Designer will result in the department declining in-house requests and directing client departments to outsource request which will leave community members at a disadvantage.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of Publishing Services jobs completed by deadline	Percentage of Publishing Services jobs completed by the desired deadline.	50%	55%	90%
PRA Requests Closure Time	Proportion of Public Records Act requests that are closed within 24 days since the request was opened.	N/A	84%	80%
Language access services provided	Number includes documents translated into different languages upon departments' request and interpreters at live and virtual events with non-English speakers in attendance.	N/A	1,251	1,500
Social Media Follower Growth ¹	Percentage of increase in follower net growth for the City's social media accounts of Facebook, Instagram, X, Threads and LinkedIn.	17.0%	58.2%	10.0%

¹ Social media net follower growth increased by 58.2%. The high percentage is due in part to the extensive storm coverage in January and February 2024 and a paid LinkedIn advertising campaign.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	46.00	47.50	47.66	0.16
Personnel Expenditures	\$ 5,744,640	\$ 6,841,771	\$ 7,619,039	\$ 777,268
Non-Personnel Expenditures	1,731,127	1,988,604	1,955,544	(33,060)
Total Department Expenditures	\$ 7,475,768	\$ 8,830,375	\$ 9,574,583	\$ 744,208
Total Department Revenue	\$ 2,103,125	\$ 2,419,156	\$ 2,850,418	\$ 431,262

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Communications	\$ 5,900,245	\$ 6,573,758	\$ 7,355,133	\$ 781,375
Total	\$ 5,900,245	\$ 6,573,758	\$ 7,355,133	\$ 781,375

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Communications	38.00	38.00	38.16	0.16
Total	38.00	38.00	38.16	0.16

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 821,081	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	1.16	46,026	46,028
Addition of 1.16 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Support for Information Technology	0.00	43,634	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	19,276	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reallocation of Non-Personnel Expenditures	0.00	(42,516)	-
Reallocation of non-personnel expenditures from the General Fund to the Public, Educational, and Governmental (PEG) Fund.			
Reduction of Graphic Designer	(1.00)	(106,126)	-
Reduction of 1.00 Graphic Designer and associated non-personnel expenditures.			
Revised Reimbursement Revenue	0.00	-	100,000
Adjustment to reflect revised reimbursements for services provided to Enterprise Funds.			
Total	0.16 \$	781,375 \$	146,028

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 3,160,969	\$ 3,718,736	\$ 4,398,325	\$ 679,589
Fringe Benefits	2,161,301	2,278,689	2,360,081	81,392
PERSONNEL SUBTOTAL	5,322,269	5,997,425	6,758,406	760,981
NON-PERSONNEL				
Supplies	\$ 13,287	\$ 27,578	\$ 8,010	\$ (19,568)
Contracts & Services	211,059	142,993	153,535	10,542
<i>External Contracts & Services</i>	<i>108,006</i>	<i>25,001</i>	<i>17,443</i>	<i>(7,558)</i>
<i>Internal Contracts & Services</i>	<i>103,052</i>	<i>117,992</i>	<i>136,092</i>	<i>18,100</i>
Information Technology	290,642	350,078	393,712	43,634
Energy and Utilities	49,799	47,684	33,470	(14,214)
Other	13,189	8,000	8,000	-
NON-PERSONNEL SUBTOTAL	577,976	576,333	596,727	20,394
Total	\$ 5,900,245	\$ 6,573,758	\$ 7,355,133	\$ 781,375

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 524,331	\$ 472,107	\$ 618,135	\$ 146,028
Other Revenue	1,378	-	-	-
Total	\$ 525,709	\$ 472,107	\$ 618,135	\$ 146,028

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	189,072
20000289	Graphic Communications Manager	0.00	0.00	1.00	85,208 - 102,971	91,372
20000487	Graphic Designer	2.00	3.00	2.00	65,589 - 78,829	157,658
90001073	Management Intern - Hourly	0.00	0.00	1.16	36,814 - 45,925	42,704
20000170	Multimedia Production Coordinator	5.00	5.00	4.00	65,982 - 79,877	315,914

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000165	Multimedia Production Specialist	1.00	0.00	0.00	58,379 - 70,155	-
20001234	Program Coordinator	7.00	7.00	7.00	36,814 - 214,004	990,845
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	796,749
20000784	Public Information Officer	3.00	3.00	3.00	67,593 - 81,899	244,622
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000916	Senior Public Information Officer	7.00	7.00	7.00	84,026 - 101,535	679,924
20001021	Supervising Public Information Officer	5.00	5.00	5.00	92,243 - 111,498	546,277
	Bilingual - Regular					2,912
	Budgeted Personnel					(124,841)
	Expenditure Savings					
	Overtime Budgeted					9,525
	Standby Pay					5,575
	Termination Pay Annual					38,960
	Leave					
	Vacation Pay In Lieu					75,297
FTE, Salaries, and Wages Subtotal		38.00	38.00	38.16		\$ 4,398,325

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 123,218	\$ 27,532	\$ 28,255	\$ 723
Flexible Benefits	428,790	459,229	490,570	31,341
Long-Term Disability	15,780	12,896	15,444	2,548
Medicare	47,814	52,112	61,981	9,869
Other Post-Employment Benefits	192,099	204,804	148,968	(55,836)
Retiree Medical Trust	3,914	5,097	6,193	1,096
Retirement 401 Plan	12,954	17,928	22,256	4,328
Retirement ADC	1,147,639	1,311,054	1,373,025	61,971
Retirement DROP	10,354	11,557	13,179	1,622
Risk Management Administration	46,785	46,332	49,896	3,564
Supplemental Pension Savings Plan	104,890	106,238	117,705	11,467
Unemployment Insurance	4,023	4,128	4,394	266
Workers' Compensation	23,040	19,782	28,215	8,433
Fringe Benefits Subtotal	\$ 2,161,301	\$ 2,278,689	\$ 2,360,081	\$ 81,392
Total Personnel Expenditures			\$ 6,758,406	

Communications

Publishing Services Fund¹

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Publishing Services	\$	-	\$	2,256,617	\$	2,219,450	\$	(37,167)
Total	\$	-	\$	2,256,617	\$	2,219,450	\$	(37,167)

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Publishing Services		0.00		9.50		9.50		0.00
Total		0.00		9.50		9.50		0.00

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Support for Information Technology		0.00	\$	40,174	\$	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Salary and Benefit Adjustments		0.00		16,287		-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Non-Discretionary Adjustment		0.00		(93,628)		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Revised Print Shop Revenue		0.00		-		285,234
Adjustment to reflect revised print shop services revenue associated with fee increases.						
Total		0.00	\$	(37,167)	\$	285,234

¹The Publishing Services Fund was restructured out of the Purchasing and Contracting Department and into the Communications Department in Fiscal Year 2024. Fiscal Year 2023 Actuals are shown in the Purchasing & Contracting Department budget pages.

Communications

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	-	\$	583,425	\$	562,552	\$	(20,873)
Fringe Benefits		-		260,921		298,081		37,160
PERSONNEL SUBTOTAL		-		844,346		860,633		16,287
NON-PERSONNEL								
Supplies	\$	-	\$	157,888	\$	156,538	\$	(1,350)
Contracts & Services		-		1,048,813		945,738		(103,075)
<i>External Contracts & Services</i>		-		967,493		876,486		(91,007)
<i>Internal Contracts & Services</i>		-		81,320		69,252		(12,068)
Information Technology		-		121,290		161,464		40,174
Energy and Utilities		-		81,001		91,798		10,797
Transfers Out		-		3,279		3,279		-
NON-PERSONNEL SUBTOTAL		-		1,412,271		1,358,817		(53,454)
Total	\$	-	\$	2,256,617	\$	2,219,450	\$	(37,167)

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	-	\$	1,947,049	\$	2,232,283	\$	285,234
Total	\$	-	\$	1,947,049	\$	2,232,283	\$	285,234

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 63,360 -	76,360 \$	65,272	
20000487	Graphic Designer	0.00	2.00	2.00	65,589 -	78,829	143,236	
20000067	Information Systems Analyst 1	0.00	0.50	0.50	67,468 -	81,997	33,734	
20000752	Print Shop Supervisor	0.00	1.00	1.00	77,146 -	91,938	91,938	
21000193	Publishing Specialist 2	0.00	2.00	2.00	42,473 -	50,295	97,690	
20000912	Senior Offset Press Operator	0.00	2.00	2.00	50,907 -	60,607	111,514	
21000194	Senior Publishing Specialist	0.00	1.00	1.00	49,443 -	59,537	59,537	
	Budgeted Personnel						(65,589)	
	Expenditure Savings						17,516	
	Overtime Budgeted						7,704	
	Vacation Pay In Lieu							
FTE, Salaries, and Wages Subtotal		0.00	9.50	9.50				\$ 562,552

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	-	\$	-	\$	663	\$	663
Flexible Benefits		-		96,356		102,638		6,282
Long-Term Disability		-		1,971		1,944		(27)
Medicare		-		8,094		7,790		(304)
Other Post-Employment Benefits		-		54,045		35,173		(18,872)

Communications

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Retiree Medical Trust	-	1,395	1,179	(216)
Retirement 401 Plan	-	5,467	4,718	(749)
Retirement ADC	-	74,443	116,905	42,462
Risk Management Administration	-	12,227	11,781	(446)
Supplemental Pension Savings Plan	-	-	3,949	3,949
Unemployment Insurance	-	636	553	(83)
Workers' Compensation	-	6,287	10,788	4,501
Fringe Benefits Subtotal	\$ -	\$ 260,921	\$ 298,081	\$ 37,160
Total Personnel Expenditures			\$ 860,633	

Communications

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,893)	\$ -	\$ (717,067)
TOTAL BALANCE AND RESERVES	\$ (1,893)	\$ -	\$ (717,067)
REVENUE			
Charges for Services	\$ 1,175,319	\$ 1,947,049	\$ 2,232,283
Revenue from Use of Money and Property	(5,071)	-	-
Transfers In	407,167	-	-
TOTAL REVENUE	\$ 1,577,416	\$ 1,947,049	\$ 2,232,283
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,575,522	\$ 1,947,049	\$ 1,515,216
OPERATING EXPENSE			
Personnel Expenses	\$ 266,477	\$ 583,425	\$ 562,552
Fringe Benefits	155,894	260,921	298,081
Supplies	159,487	157,888	156,538
Contracts & Services	871,628	1,048,813	945,738
Information Technology	28,662	121,290	161,464
Energy and Utilities	93,375	81,001	91,798
Transfers Out	-	3,279	3,279
TOTAL OPERATING EXPENSE	\$ 1,575,522	\$ 2,256,617	\$ 2,219,450
TOTAL EXPENSE	\$ 1,575,522	\$ 2,256,617	\$ 2,219,450
BALANCE***	\$ -	\$ (309,568)	\$ (704,234)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,575,522	\$ 1,947,049	\$ 1,515,216

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** The Publishing Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances. The Publishing Services Fund was previously budgeted in the Purchasing and Contracting Department. In Fiscal Year 2024, the fund was restructured and is now budgeted under the Communications Department.



Page Intentionally Left Blank

Compliance



Page Intentionally Left Blank



Description

The Compliance Department provides compliance and enforcement support for both internal and external stakeholders in the following areas: City wage laws and labor standards, the City's new Project Labor Agreement for City-procured Capital Improvement Projects, the occupational safety and health of City staff, City responses to internal and external audits, and compliance with external agency regulations including Title VI requirements. The Department also houses the Administrative Hearings program that provides appeals services to City departments. This program ensures that due process is maintained from the initial notice of hearing to the final decision.

Enforcement of the City's Living Wage, Prevailing Wage, and Minimum Wage and Earned Sick Leave Ordinances are provided by the Compliance Department's Office of Labor Standards and Enforcement (OLSE). OLSE staff ensure compliance with City wage ordinances by responding to complaints; conducting site visits and investigations; and, for those City contracts subject to Living and Prevailing Wage Ordinance requirements, conducting payroll monitoring.

Compliance Department's Occupational Safety and Health (OSH) team provides City departments with a central resource on safety standards and regulations, departmental safety plans, workplace ergonomics, and guidance on the implementation of safety protocols. This group provides support to safety teams in other City departments and operates as the safety team for those departments without in-house safety staff. OSH staff also work with the Risk Management department to support the City's Safety and Risk Oversight Committee.

The vision is:

To increase the quality of life for residents and City staff by enforcing labor and federal non-discrimination standards and creating an internal citywide culture of safety management.

The mission is:

To serve our constituents through compliance with operational and fiscal best practices, City wage law, and employee workplace safety.

Goals and Objectives

Goal 1: *Support regional prosperity through wage and labor standards enforcement.*

- Collaborate with regional agencies and organizations to provide efficient and comprehensive wage and labor standard services.
- Conduct data-driven, proactive labor compliance investigations.
- Respond quickly and thoroughly to resident complaints and to violations discovered through wage monitoring.
- Conduct education and outreach with the community to ensure workers are aware of their rights and that employers understand wage requirements and meet their obligations.

Goal 2: *Implement, maintain, and improve City workplace safety practices.*

- Facilitate City compliance with federal, State, and local safety regulations.
- Improve employee safety programs.

Goal 3: *Provide excellent customer service.*

- Seek feedback from internal and external stakeholders to identify areas of improvement.
- Respond timely to requests for service and support.

Goal 4: *Promote the City's non-discrimination climate and ensure compliance with federal Title VI requirements.*

- Collaborate with City departments to ensure federal non-discrimination requirements are implemented across programs and services.
- Respond quickly to any formal complaints and process them according to established procedures.
- Develop and provide trainings for City employees to ensure all are aware of Title VI requirements as well as the program, structure, and resources available to ensure compliance.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Created the City's first full Title 6 annual report and updated Title 6 program information for the public, including providing the information in five different languages.
- As of May 2024, Compliance Department's Minimum and Living Wage programs in the Office of Labor Standards and Enforcement recovered a combined total of over \$93,000 in remedies for workers.
- Conducted outreach and education on the City's new Minimum Wage to 45 employee-based organizations, ten employer-based groups, the 1000 subscribers to the Minimum Wage listserv, payroll and staffing companies, over 22,000 City vendors and contractors, and via 100,000 informational inserts in five languages that accompanied every City of San Diego Business Tax certificate.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Redirecting any Fiscal Year 2024 projected budgetary savings in non-personnel expenses to Minimum Wage outreach efforts which, at a minimum, include both English and Spanish language efforts.
2. Collaborating with City departments that provides services to San Diego businesses and contractors to provide information on complying with wage compliance laws.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Compliance Department budget requests that address a disparity include the addition of positions and non-personnel expenses to support the City's newly negotiated Project Labor Agreement (PLA). This budget will increase union participation in City Capital Improvement Program project work. Increased union participation is meant to equate to increased access to higher-paying, better-benefitted positions for workers while benefitting the City and its residents by ensuring there are no work stoppages on critical infrastructure projects. Compliance Department PLA program staff, with the support of a consultant, will work to monitor the PLA and ensure that all requirements for workers, City staff, contractors, and Trades Council representatives are met.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Continuous Improvement ¹	The number of process or program improvements that have been implemented based on customer feedback.	N/A	3	4
Outreach	The number of outreach events held for City departments, San Diego employers and residents.	33	40	28
Investigations & Site Visits	The number of proactive investigations (investigations initiated by the department), employer site visits, and City department occupational health and safety (OHS) visits.	184	410	172

¹ Key department vacancies reduced the ability of Compliance's Occupational Safety and Health program to reach out to clients for review and feedback.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	34.00	36.00	41.00	5.00
Personnel Expenditures	\$ 4,250,072	\$ 5,351,517	\$ 6,482,460	\$ 1,130,943
Non-Personnel Expenditures	258,770	334,592	798,876	464,284
Total Department Expenditures	\$ 4,508,841	\$ 5,686,109	\$ 7,281,336	\$ 1,595,227
Total Department Revenue	\$ 452,666	\$ 360,000	\$ 1,676,666	\$ 1,316,666

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Compliance	\$ 4,508,841	\$ 5,686,109	\$ 7,281,336	\$ 1,595,227
Total	\$ 4,508,841	\$ 5,686,109	\$ 7,281,336	\$ 1,595,227

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Compliance	34.00	36.00	41.00	5.00
Total	34.00	36.00	41.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Project Labor Agreement Addition of 5.00 FTE positions, associated revenue, and one-time non-personnel expenditures to support the new Project Labor Agreement for the City's Capital Improvements Program.	5.00	\$ 1,197,795	\$ 676,666
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	530,881	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	53,826	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	177	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(2,100)	-

Compliance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(71,630)	-
Operational Efficiency Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(113,722)	-
CIP Prevailing Wage Monitoring Adjustment to reflect revised revenue for reimbursable Prevailing Wage monitoring.	0.00	-	640,000
Total	5.00	\$ 1,595,227	\$ 1,316,666

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,680,549	\$ 3,631,175	\$ 4,457,014	\$ 825,839
Fringe Benefits	1,569,523	1,720,342	2,025,446	305,104
PERSONNEL SUBTOTAL	4,250,072	5,351,517	6,482,460	1,130,943
NON-PERSONNEL				
Supplies	\$ 9,282	\$ 13,856	\$ 13,856	-
Contracts & Services	214,565	127,902	529,219	401,317
<i>External Contracts & Services</i>	<i>178,432</i>	<i>73,140</i>	<i>473,540</i>	<i>400,400</i>
<i>Internal Contracts & Services</i>	<i>36,133</i>	<i>54,762</i>	<i>55,679</i>	<i>917</i>
Information Technology	26,123	190,975	253,341	62,366
Energy and Utilities	2,869	659	1,260	601
Other	5,930	1,200	1,200	-
NON-PERSONNEL SUBTOTAL	258,770	334,592	798,876	464,284
Total	\$ 4,508,841	\$ 5,686,109	\$ 7,281,336	\$ 1,595,227

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 439,605	\$ 360,000	\$ 1,676,666	\$ 1,316,666
Fines Forfeitures and Penalties	10,000	-	-	-
Other Revenue	3,060	-	-	-
Total	\$ 452,666	\$ 360,000	\$ 1,676,666	\$ 1,316,666

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 55,036 - 66,266	\$ 63,531
20000024	Administrative Aide 2	1.00	1.00	1.00	63,360 - 76,360	63,360
20000041	Assistant Management Analyst	0.00	1.00	0.00	66,179 - 80,424	-
21000845	Associate Compliance Officer	0.00	0.00	2.00	98,820 - 119,423	197,640
20000145	Associate Engineer-Civil	2.00	2.00	1.00	108,826 - 131,374	131,374

Compliance

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000119	Associate Management Analyst	12.00	11.00	12.00	80,424 - 97,203	1,086,246
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	194,324
20001234	Program Coordinator	3.00	4.00	4.00	36,814 - 214,004	576,488
20001222	Program Manager	4.00	5.00	6.00	72,886 - 268,057	968,616
20001042	Safety and Training Manager	0.00	0.00	1.00	92,310 - 111,878	100,062
20000847	Safety Officer	3.00	3.00	3.00	80,086 - 96,743	290,229
20000854	Safety Representative 2	2.00	2.00	1.00	69,787 - 84,407	69,787
20000890	Senior Civil Engineer	1.00	1.00	0.00	125,388 - 151,584	-
21000846	Senior Compliance Officer	0.00	0.00	3.00	113,983 - 137,776	341,949
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	210,283
21000847	Supervising Compliance Officer	0.00	0.00	2.00	128,184 - 155,320	260,763
20000970	Supervising Management Analyst	1.00	1.00	0.00	94,669 - 114,682	-
	Adjust Budget To Approved Levels					(113,722)
	Bilingual - Regular					8,736
	Budgeted Personnel					(266,037)
	Expenditure Savings					
	Overtime Budgeted					3,400
	Termination Pay Annual					24,936
	Leave					
	Vacation Pay In Lieu					16,062
FTE, Salaries, and Wages Subtotal		34.00	36.00	41.00	\$	4,457,014

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 104,610	\$ 16,740	\$ 15,544	\$ (1,196)
Flexible Benefits	330,198	367,666	495,794	128,128
Insurance	1,280	-	-	-
Long-Term Disability	13,424	12,531	16,615	4,084
Medicare	41,863	52,369	66,670	14,301
Other Post-Employment Benefits	160,745	199,115	161,382	(37,733)
Retiree Medical Trust	4,495	6,935	8,740	1,805
Retirement 401 Plan	16,599	24,765	36,471	11,706
Retirement ADC	733,459	861,934	1,060,112	198,178
Retirement DROP	2,450	2,755	2,965	210
Risk Management Administration	39,427	45,045	54,054	9,009
Supplemental Pension Savings Plan	77,975	79,421	58,954	(20,467)
Unemployment Insurance	3,423	4,112	4,727	615
Workers' Compensation	39,574	46,954	43,418	(3,536)
Fringe Benefits Subtotal	\$ 1,569,523	\$ 1,720,342	\$ 2,025,446	\$ 305,104
Total Personnel Expenditures			\$ 6,482,460	



Page Intentionally Left Blank

Convention Center



Page Intentionally Left Blank

Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase 2 Project. These funds are administered by the Department of Finance.

Convention Center

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,634,032	21,076,220	16,621,596	(4,454,624)
Total Department Expenditures	\$ 15,634,032	\$ 21,076,220	\$ 16,621,596	\$ (4,454,624)
Total Department Revenue	\$ 16,024,126	\$ 21,076,220	\$ 16,165,596	\$ (4,910,624)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Convention Center Expansion Administration Fund	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906	(4,536,664)
Total	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906	\$ (4,536,664)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Convention Center Pump Station Repairs Addition of one-time non-personnel expenditures associated with Convention Center pump station repairs.	0.00	\$ 456,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,336	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,000,000)	(5,000,000)
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center Expansion Administration Fund.	0.00	-	7,336
Total	0.00	\$ (4,536,664)	\$ (4,992,664)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 884,451	\$ 1,249,395	\$ 1,705,395	456,000
<i>External Contracts & Services</i>	1,250	20,000	476,000	456,000
<i>Internal Contracts & Services</i>	883,201	1,229,395	1,229,395	-

Convention Center

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transfers Out	12,094,581	17,092,175	12,099,511	(4,992,664)
NON-PERSONNEL SUBTOTAL	12,979,032	18,341,570	13,804,906	(4,536,664)
Total	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906	\$ (4,536,664)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 25,152	\$ -	\$ -	-
Transfers In	13,343,974	18,341,570	13,348,906	(4,992,664)
Total	\$ 13,369,126	\$ 18,341,570	\$ 13,348,906	\$ (4,992,664)

New Convention Facility Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
New Convention Facility Fund	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040
Total	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Marketing Contract	0.00	\$ 82,040	\$ -
Addition of non-personnel expenditures to support the San Diego Tourism Authority (SDTA) marketing contract.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	82,040
Adjustment to reflect revised revenue projections related to TOT Fund support of the New Convention Facility Fund.			
Total	0.00	\$ 82,040	\$ 82,040

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ -	\$ 2,734,650	\$ 2,816,690	\$ 82,040
<i>External Contracts & Services</i>	-	2,734,650	2,816,690	82,040
Transfers Out	2,655,000	-	-	-
NON-PERSONNEL SUBTOTAL	2,655,000	2,734,650	2,816,690	82,040
Total	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transfers In	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040
Total	\$ 2,655,000	\$ 2,734,650	\$ 2,816,690	\$ 82,040

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 302,186	\$ 692,280	\$ 525,351
TOTAL BALANCE AND RESERVES	\$ 302,186	\$ 692,280	\$ 525,351
REVENUE			
Revenue from Use of Money and Property	\$ 25,152	\$ -	\$ -
Transfers In	13,343,974	18,341,570	13,348,906
TOTAL REVENUE	\$ 13,369,126	\$ 18,341,570	\$ 13,348,906
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,671,312	\$ 19,033,850	\$ 13,874,257
OPERATING EXPENSE			
Contracts & Services	\$ 884,451	\$ 1,249,395	\$ 1,705,395
Transfers Out	12,094,581	17,092,175	12,099,511
TOTAL OPERATING EXPENSE	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906
TOTAL EXPENSE	\$ 12,979,032	\$ 18,341,570	\$ 13,804,906
BALANCE	\$ 692,280	\$ 692,280	\$ 69,351
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,671,312	\$ 19,033,850	\$ 13,874,257

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
TOTAL BALANCE AND RESERVES	\$ -	\$ -	-
REVENUE			
Transfers In	\$ 2,655,000	\$ 2,734,650	2,816,690
TOTAL REVENUE	\$ 2,655,000	\$ 2,734,650	2,816,690
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,655,000	\$ 2,734,650	2,816,690
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 2,734,650	2,816,690
Transfers Out	2,655,000	-	-
TOTAL OPERATING EXPENSE	\$ 2,655,000	\$ 2,734,650	2,816,690
TOTAL EXPENSE	\$ 2,655,000	\$ 2,734,650	2,816,690
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,655,000	\$ 2,734,650	2,816,690

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Cultural Affairs



Page Intentionally Left Blank



Description

Cultural Affairs advances an equitable and inclusive creative economy and arts ecosystem in San Diego that reflects the cultural diversity of the bi-national region and informs San Diego's brand as a global city.

Cultural Affairs invests in communities across the city through creative placemaking, accessible arts and culture experiences, arts education, creative youth development, and access to state-of-the-art performance space for small and mid-sized organizations and organizations within communities of concern. The goal is to enrich every neighborhood through arts, culture, and creativity through each community's self-determination.

One of the ways Cultural Affairs cultivates this dynamic ecology is through partnerships and financial investments in arts and culture organizations and projects. Partner departments include (but are not exclusive to) Parks and Recreation and San Diego Public Library, where City-funded organizations provide activities and programming for children, seniors, people with special needs, and the general public. Additionally, local schools serve as outreach venues for City-funded arts and culture organizations to engage students in class-based arts instruction and creative experience.

At the same time, through Cultural Affairs, the City funds neighborhood associations, business improvement districts, and community development and social service agencies to activate public spaces with concerts, festivals, cultural celebrations, and large-scale destination cultural tourism events such as Dias de los Muertos, Big Bay Boom, and San Diego Pride. These organizations leverage the City's investment by more than five times with additional corporate, foundation, and individual support.

Cultural Affairs promotes artistic development and works to transform the city's built environment through public art and providing access to high-quality artistic and cultural experiences. Public art, both permanent and temporary, can enhance public places, communicate civically and generate neighborhood pride. Cultural Affairs develops and stewards the over 950-piece Civic Art Collection, integrates art into capital improvement projects and City public places, and ensures the inclusion of

Cultural Affairs

art or space for cultural use in private development projects. Through innovative programs such as "here comes the neighborhood," Cultural Affairs commissions some of the region's most accomplished artists to engage with communities and transform public spaces through art integration. Cultural Affairs will focus on the second iteration of "here comes the neighborhood" in the Encanto area in and around the City's newly-established Black Arts & Culture District. And San Diego's first-ever municipal photo fellowship, "Exposure," project will be on view. This program is designed to provide a platform for artists to explore civic and social issues facing San Diego through the medium of photography, with the first photo fellow supporting the implementation of the City's "Welcoming San Diego" initiative.

In the fiscal year 2025, the City will continue advancing on a transformational initiative for the way it sees arts and culture within its planning and investment strategies. Led by Cultural Affairs, Creative City - the City's first cultural planning process - will complement foundational planning initiatives such as the Parks Master Plan - Parks for All of Us, and Our Climate, Our Future - the City's comprehensive approach to climate action. Capitalizing on this momentum, the City aims to create a policy platform for guiding investments, leveraging existing capital assets, developing creative solutions for civic issues, and building social cohesion through culture and creativity.

Traditionally recognized for its support of nonprofit arts and culture organizations, the City's understanding of its investment in arts and culture has expanded to an investment in artists and the creative sector. In fiscal year 2025, Cultural Affairs will work across departments and with community partners to begin implementation of recommendations and findings coming out of San Diego's updated creative economy study completed in late 2023. The study measures the \$10.8 billion sector, the post-pandemic impact on creative industries, and identifies pathways for more inclusive creative workforce development for the sector's workforce of more than 170,000.

Additionally, Cultural Affairs is leading a regional partnership to implement the California Creative Corps arts workforce program called "Far South/Border North." The \$6.15 million program supports artists and cultural practitioners in collaboration with community service agencies to develop artistic content that increases local awareness of public health, civic engagement, climate, and social justice in San Diego and Imperial counties.

Cultural Affairs works under the premise that arts, culture, and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination and center for creative industries, mirroring the tremendous growth of the innovation sector. San Diego's history and economy and today's culture are inextricably linked to Tijuana, comprising an extraordinary region. Cultural Affairs embraces and elevates this regional characteristic through iconic initiatives that build the region's brand, expand economic activity and drive tourism. In the fiscal year 2025, Cultural Affairs will continue to support regional planning efforts for World Design Capital 2024 San Diego-Tijuana, projected to generate more than \$1.2 billion in economic activity and 4 million unique visitors, including 1.4 overnight stays per visitor.

Every City program, investment, and initiative facilitated by Cultural Affairs is developed and implemented with a commitment to diversity, equity, and inclusion. Through policy and practice, Cultural Affairs works to reduce barriers to accessing City arts and culture funding and provides targeted technical assistance in communities of concern to increase funding applications yearly. At the Lyceum Theatre, the City-funded performing arts fund helps underwrite the cost of facility and equipment rental for some of the city's small and BIPOC-representing organizations. And through SD Practice, the City works to expand the Civic Art Collection holdings by acquiring new works that reflect

Cultural Affairs

the rich diversity of artist talent and expression in San Diego – a step towards building a collection truly reflective of us all. This work continues in the fiscal year 2025 with expanded technical assistance and capacity-building programs and initiatives.

The vision is:

A champion for a cultural capital with a global reputation for its diverse and innovative creative workforce, cultural vitality, and wholly unique art experiences and opportunities for all.

The mission is:

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives and the institutions and systems that amplify creative work and experiences, cultivating local participation and access, and advancing San Diego as a global city.

Goals and Objectives

Goal 1: Expand workforce employment opportunities in creative industries for San Diegans.

- Increase awareness of the creative industries sector through data collection and storytelling.

Goal 2: Animate, activate, and enliven public space throughout San Diego with programming and public art in alignment with city planning efforts and within communities of concern and low-to-moderate income neighborhoods.

- Expand temporary and permanent public art opportunities in historically under-invested neighborhoods, particularly communities of concern and low-to-moderate income neighborhoods.

Goal 3: Expand the impact of the annual arts and culture funding program in communities of concern and low-to-moderate income neighborhoods.

- Engage service providers to conduct nonprofit capacity-building training focused on small and midsized BIPOC-led/representing arts and culture organizations. “Graduate” 10 organizations per year.
- Expand targeted technical assistance in communities of concern and low-to-moderate income neighborhoods through partnerships with social service and community development organizations and other trusted community conveners.
- Incentivize Organizational Support Program funding recipients to deliver outreach programming at City-owned facilities (Parks, Recreation Centers, and Libraries) in communities of concern and low-to-moderate income neighborhoods.

Goal 4: Continue reviewing and implementing recommendations in the 2020 equity assessment of arts and culture programming directly managed by Cultural Affairs in alignment with the City’s equity framework.

Goal 5: Support the City’s collaborative leadership role in World Design Capital San Diego – Tijuana 2024.

- Ensure City’s overall commitment to equity is reflected in World Design Capital engagement and programming.
- Ensure City engagement at all critical junctures in program, outreach, and media development and implementation.
- Ensure principles of equity as utilized by the City through Cultural Affairs/office of Commission for Arts and Culture are included in the World Design Capital program and engagement protocols.

Cultural Affairs

Goal 6: *Deliver to Mayor and City Council for approval in Fiscal Year 2025 a citywide comprehensive equity-based cultural plan.*

- Conduct in-person engagement in all city council districts, with additional engagement in communities of concern, San Diego Promise Zone, and in particular, the San Diego/Tijuana border region to garner direct input from residents.
- Conduct industry-specific focus groups, including design, education, tourism, and economic development sectors. Among the objectives is to identify partners to expand more equitable workforce development pathways.
- Identify a framework to inventory City cultural facilities, the facility uses, and tactics to increase equitable access for residents.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Continued implementation of Arts and Culture Programs Equity Assessment. This highlight includes: increasing cultivation of applications from communities of concern and LMI; increasing in technical assistance for communities of concern and LMI; onboarding of new grants management system to create a more seamless user experience for applicants across all the major stages of the funding program; and implementing Impact funding category.
- Binational Cultural Alliances/Creative City Brand. This highlight includes: official World Design Capital 2024 kickoff; supporting cross-border collaboration to plan and develop key project areas grounded in sustainable and equitable practices; and partnering with WDC 2024 on the Community-Driven Design Grants program and WDC pavilion.
- Citywide Cultural Plan – Creative City. This highlight includes: overseeing the planning process with a guiding principle of racial, cultural, economic, and geographic inclusion; and implementing the Listen and Engage phase encompassing robust public engagement with nearly 1,800 people involved and 70+ events and activities to help inform plan development.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Redistributing staff time to prioritize implementation of cultural planning process. 2. Redistributing staff time to prioritize implementation of Impact funding category. 3. Collaborating with Information Technology to complete onboarding of grants management system.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

No

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Civic Art Collection ¹	Percentage of artworks in the Civic Art Collection on exhibit	70%	70%	72%
Grants and contracts awarded to individuals/organizations in SD Communities of Concern ²	Percentage of grants or contracts awarded to individuals from or organizations based in San Diego Communities of Concern and low-to-moderate income neighborhoods	N/A	N/A	15%
Technical assistance and capacity building opportunities ²	Number of individual artists and small and midsize BIPOC-led/representing arts and culture organizations served through technical assistance and capacity building opportunities	N/A	N/A	N/A
Outreach activities - Parks & Recreation ³	Number of parks and recreation centers within the city where arts and culture outreach activities by Organizational Support Program funding recipients take place	20	20	30
Outreach activities - Libraries ³	Number of libraries within the city where arts and culture outreach activities by Organizational Support Program funding recipients take place	23	23	30

¹ As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

² Data collection for this new KPI begins in Fiscal Year 2025.

³ This new KPI reflects the data that organizations self-report annually and visualize in the Arts and Culture Citywide Impact Map.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 973,315	\$ 1,069,165	\$ 1,184,474	\$ 115,309
Non-Personnel Expenditures	1,383,708	4,002,996	1,777,474	(2,225,522)
Total Department Expenditures	\$ 2,357,023	\$ 5,072,161	\$ 2,961,948	\$ (2,110,213)
Total Department Revenue	\$ 1,787,320	\$ 85,000	\$ 85,000	\$ -

Public Art Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Cultural Affairs	\$ 8,377	\$ -	\$ -	-
Public Art	240,223	85,000	85,000	-
Total	\$ 248,600	\$ 85,000	\$ 85,000	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 1,474	\$ -	\$ -	-
Contracts & Services	247,126	85,000	85,000	-
<i>External Contracts & Services</i>	200,516	85,000	85,000	-
<i>Internal Contracts & Services</i>	46,610	-	-	-
NON-PERSONNEL SUBTOTAL	248,600	85,000	85,000	-
Total	\$ 248,600	\$ 85,000	\$ 85,000	\$ -

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1,474,301	\$ -	\$ -	-
Transfers In	85,000	85,000	85,000	-
Total	\$ 1,559,301	\$ 85,000	\$ 85,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Cultural Affairs	\$	2,108,422	\$	4,987,161	\$	2,876,948	\$	(2,110,213)
Total	\$	2,108,422	\$	4,987,161	\$	2,876,948	\$	(2,110,213)

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Cultural Affairs		7.00		7.00		7.00		0.00
Total		7.00		7.00		7.00		0.00

Significant Budget Adjustments

		FTE		Expenditures		Revenue
World Design Capital 2024 Support		0.00	\$	790,000	\$	-
Addition of one-time non-personnel expenditures for planning and implementing World Design Capital 2024.						
Salary and Benefit Adjustments		0.00		115,309		-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Support for Information Technology		0.00		43,656		-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Non-Discretionary Adjustment		0.00		40,822		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
One-Time Additions and Annualizations		0.00		(3,100,000)		-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.						
Total		0.00	\$	(2,110,213)	\$	-

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	726,195	\$	819,699	\$	927,350	\$	107,651
Fringe Benefits		247,119		249,466		257,124		7,658
PERSONNEL SUBTOTAL		973,315		1,069,165		1,184,474		115,309
NON-PERSONNEL								
Supplies	\$	14,293	\$	16,310	\$	9,440	\$	(6,870)
Contracts & Services		859,296		3,694,295		1,429,487		(2,264,808)

Cultural Affairs

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
External Contracts & Services	787,125	3,644,803	1,370,153	(2,274,650)
Internal Contracts & Services	72,171	49,492	59,334	9,842
Information Technology	251,688	199,791	243,447	43,656
Energy and Utilities	4,319	5,100	5,100	-
Other	5,512	2,500	5,000	2,500
NON-PERSONNEL SUBTOTAL	1,135,108	3,917,996	1,692,474	(2,225,522)
Total	\$ 2,108,422	\$ 4,987,161	\$ 2,876,948	\$ (2,110,213)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 228,019	\$ -	\$ -	-
Total	\$ 228,019	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000752	Arts Management Associate	0.00	2.00	2.00	\$ 80,424 - 97,203	\$ 192,048
20000132	Associate Management Analyst	2.00	0.00	0.00	80,424 - 97,203	-
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	195,960
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	144,758
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	160,971
20000778	Public Art Program Administrator	2.00	2.00	2.00	90,081 - 109,176	218,352
	Vacation Pay In Lieu					15,261
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 927,350

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,821	\$ -	\$ -	-
Flexible Benefits	76,565	80,738	82,735	1,997
Insurance	1,136	-	-	-
Long-Term Disability	3,661	2,877	3,301	424
Medicare	11,117	11,821	13,224	1,403
Other Post-Employment Benefits	38,585	39,823	28,966	(10,857)
Retiree Medical Trust	1,813	2,039	2,280	241
Retirement 401 Plan	3,734	4,414	5,098	684
Retirement ADC	46,454	58,741	68,001	9,260
Risk Management Administration	9,421	9,009	9,702	693
Supplemental Pension Savings Plan	32,201	34,398	37,015	2,617
Unemployment Insurance	929	930	939	9
Workers' Compensation	4,682	4,676	5,863	1,187
Fringe Benefits Subtotal	\$ 247,119	\$ 249,466	\$ 257,124	\$ 7,658
Total Personnel Expenditures			\$ 1,184,474	

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,163,616	\$ -	\$ 205,759
Continuing Appropriation - CIP	-	280,473	70,473
Continuing Appropriation - Operating	4,596,005	6,789,848	6,789,848
TOTAL BALANCE AND RESERVES	\$ 5,759,621	\$ 7,070,321	\$ 7,066,081
REVENUE			
Other Revenue	\$ 1,474,301	\$ -	\$ -
Transfers In	85,000	85,000	85,000
TOTAL REVENUE	\$ 1,559,301	\$ 85,000	\$ 85,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,318,922	\$ 7,155,321	\$ 7,151,081
OPERATING EXPENSE			
Supplies	\$ 1,474	\$ -	\$ -
Contracts & Services	247,126	85,000	85,000
TOTAL OPERATING EXPENSE	\$ 248,600	\$ 85,000	\$ 85,000
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 70,473
Operating Expenditures	1,474	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,474	\$ -	\$ 70,473
TOTAL EXPENSE	\$ 248,600	\$ 85,000	\$ 155,473
RESERVES			
Continuing Appropriation - CIP	\$ 280,473	\$ 280,473	\$ -
Continuing Appropriation - Operating	6,789,848	6,789,848	6,789,848
TOTAL RESERVES	\$ 7,070,321	\$ 7,070,321	\$ 6,789,848
BALANCE	\$ -	\$ -	\$ 205,760
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,318,922	\$ 7,155,321	\$ 7,151,081

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Department of Finance



Page Intentionally Left Blank



Description

The Department of Finance (DoF) provides centralized financial services to the City. DoF has four key areas of responsibilities; (1) oversight of the City's operating and capital budgets, (2) accounting and financial reporting for all City funds, (3) payroll and vendor payments, and (4) financing and management of City debt obligations, all of which are the foundation of the City's financial operation. The DoF comprises three divisions: Financial Planning, External Financial Reporting, and Debt Management & CIP.

The Financial Planning division coordinates the development of the annual budget by working with City departments to identify expenditure savings and implement Mayoral initiatives, develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. Furthermore, the division performs internal financial reporting functions for the City, monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to City Council to forecast year-end results, and coordinates budget adjustments throughout the year to accommodate unforeseen budget changes. This division is also responsible for the development and monitoring of personnel expense components of the operating budgets, including analysis of salaries and fringe benefit rates, and conducts analyses to support labor negotiations.

The External Financial Reporting division prepares the Annual Comprehensive Financial Report (ACFR) which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to the Audit Committee and City Council; maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training. Furthermore, the division is responsible for the general accounting for the City. This division is also responsible for the centralized processing of all vendor payments and payroll processing for the City's approximately 13,000 employees.

The Debt Management & CIP division develops and monitors the CIP Budget, develops financing plans, and conducts issuance activity for all short- and long-term debt, which together support projects that help maintain or improve City infrastructure. Additionally, the division coordinates and monitors

Department of Finance

citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases, and regularly reviews obligations for refunding opportunities and timely refinances to lower interest costs. The division also coordinates, as needed, the City's formation procedures for its Special Financing Districts, related conduit bond issuances to fund public infrastructure, and the enrollment process for assessments and special tax levies.

The vision is:

To set the national standard for municipal financial management.

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability.

Goals and Objectives

Goal 1: Establish strong financial management by applying nationally recognized best practices.

- Establish fiscally sound financial policies
- Prepare fiscally sound balanced budgets
- Promote sound long-term financial and infrastructure planning

Goal 2: Optimize financial resources and safeguard public assets.

- Identify and implement continuous business process improvements to reduce costs and enhance revenues

Goal 3: Provide excellent customer service.

- Encourage collaboration with customer departments
- Pay employees timely and accurately
- Pay vendors timely and accurately

Goal 4: Strengthen the City's financial knowledge, skills, and abilities.

- Develop financial competencies for Department of Finance staff
- Establish and promote financial training programs for relevant staff citywide

Goal 5: Produce relevant, accurate and timely financial information.

- Complete internal and external financial reports accurately and timely, including all relevant disclosures
- Maintain strong internal controls over financial reporting

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Worked with the Department of Race & Equity to train departments on how to view the ongoing operations included in their base budget through an equity lens so they can identify adjustments to better address disparities.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

No

The Department of Finance took actions in Fiscal Year 2024, which carries forward to Fiscal Year 2025, to address disparities by redirecting existing budgetary resources. The Department of Finance incorporated equity into the budget process by enhancing the city's budget software (Public Budget Formulation) allowing departments to identify opportunities within their ongoing operations and budget adjustment requests to address disparities. The Department worked closely with Department of Race and Equity to develop material and provide budget equity training to departments and collaborated with the Department of Race and Equity to modify Executive Budget Review and Budget Review Committee slide-deck templates to incorporate equity-related information.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

No

Budget adjustments are not anticipated to address or impact potential disparities.

Department of Finance

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Annual Comprehensive Financial Report	Number of months after the end of the fiscal year when the Annual Comprehensive Financial Report (ACFR) is issued	6	6	6
Bonds Refinancing Opportunities	Percentage of eligible bonds monitored for refinancing opportunities to lower debt service costs	100%	100%	100%
Debt Service Payments	Percentage of debt services payments made on time	100%	100%	100%
Employee Training	Percentage of departments staff meeting development and technical training goals to maintain skilled workforce	100%	100%	100%
Budget Publications Awards Received	Number of awards received for excellence in financial reporting and budgeting	4	4	4
General Fund Revenue Projections	Percentage of variance between major general fund revenue projections versus year-end actuals	0.33%	0.22%	<2.00%
New Debt Obligations	Percentage of debt obligations that have met the City's Debt Policy guidelines	100%	100%	100%

Department of Finance

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	116.00	140.00	140.49	0.49
Personnel Expenditures	\$ 20,161,693	\$ 24,857,223	\$ 27,029,083	\$ 2,171,860
Non-Personnel Expenditures	1,626,523	2,037,164	1,787,820	(249,344)
Total Department Expenditures	\$ 21,788,216	\$ 26,894,387	\$ 28,816,903	\$ 1,922,516
Total Department Revenue	\$ 2,094,632	\$ 2,758,962	\$ 1,345,466	\$ (1,413,496)

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Debt Management & CIP	\$ -	\$ 2,618,693	\$ 6,230,548	\$ 3,611,855
Department of Finance	3,220,595	3,788,023	2,878,356	(909,667)
External Financial Reporting	7,875,586	8,566,564	14,136,145	5,569,581
Financial Planning	-	-	5,571,854	5,571,854
Financial Planning & CIP	4,870,133	5,409,756	-	(5,409,756)
Internal Financial Reporting	5,821,902	6,511,351	-	(6,511,351)
Total	\$ 21,788,216	\$ 26,894,387	\$ 28,816,903	\$ 1,922,516

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Debt Management & CIP	0.00	16.00	32.00	16.00
Department of Finance	4.00	4.00	3.49	(0.51)
External Financial Reporting	47.00	48.00	75.00	27.00
Financial Planning	0.00	0.00	30.00	30.00
Financial Planning & CIP	28.00	32.00	0.00	(32.00)
Internal Financial Reporting	37.00	40.00	0.00	(40.00)
Total	116.00	140.00	140.49	0.49

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 2,397,121	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Emergency Medical Services (EMS) Alliance Model	1.00	127,846	127,385
Addition of 1.00 Finance Analyst 3 to support the accounting and reporting required by the City's EMS Alliance model.			

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	93,019	-
Employ and Empower Program Support Addition of 1.49 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.	1.49	59,118	59,119
Reduction of Print Shop Services Reduction of non-personnel expenditures associated with no longer printing the budget books.	0.00	(8,800)	-
Reduction of Supplies and Photocopy Services Reduction of non-personnel expenditures for supplies and photocopy services associated with the department's hybrid/remote work model.	0.00	(37,743)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(49,616)	-
Reduction of Training Reduction of one-time non-personnel expenditures associated with training.	0.00	(81,086)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings based on departmental historical trends.	0.00	(96,333)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(118,401)	-
Reduction of Internal Controls Finance Analyst Reduction of 1.00 Finance Analyst 2 that supports the City's Internal Control goals.	(1.00)	(151,332)	-
Reduction of Financial Planning and Analysis Program Coordinator Reduction of 1.00 Program Coordinator that supports the development of the Five-Year Financial Outlook, Major General Fund Revenue budget, and projection deliverables.	(1.00)	(211,277)	-
Revised Charges for Current Services Adjustment to reflect revised Charges for Current Services revenue projections.	0.00	-	(1,600,000)
Total	0.49 \$	1,922,516 \$	(1,413,496)

Department of Finance

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 11,832,574	\$ 15,471,396	\$ 17,355,648	\$ 1,884,252
Fringe Benefits	8,329,119	9,385,827	9,673,435	287,608
PERSONNEL SUBTOTAL	20,161,693	24,857,223	27,029,083	2,171,860
NON-PERSONNEL				
Supplies	\$ 77,631	\$ 122,723	\$ 92,420	\$ (30,303)
Contracts & Services	664,843	600,470	532,176	(68,294)
<i>External Contracts & Services</i>	405,294	293,132	150,951	(142,181)
<i>Internal Contracts & Services</i>	259,549	307,338	381,225	73,887
Information Technology	733,873	1,142,767	1,003,628	(139,139)
Energy and Utilities	146,361	157,304	155,696	(1,608)
Other	3,814	13,900	3,900	(10,000)
NON-PERSONNEL SUBTOTAL	1,626,523	2,037,164	1,787,820	(249,344)
Total	\$ 21,788,216	\$ 26,894,387	\$ 28,816,903	\$ 1,922,516

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,897,969	\$ 2,608,962	\$ 1,195,466	\$ (1,413,496)
Other Revenue	196,663	150,000	150,000	-
Total	\$ 2,094,632	\$ 2,758,962	\$ 1,345,466	\$ (1,413,496)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	2.00	2.00	2.00	\$ 49,159 - 59,122	\$ 112,760
20000024	Administrative Aide 2	7.00	7.00	7.00	63,360 - 76,360	483,467
20001140	Assistant Department Director	1.00	2.00	2.00	96,395 - 365,173	472,680
20000119	Associate Management Analyst	0.00	7.00	0.00	80,424 - 97,203	-
20001113	Chief Accountant	1.00	1.00	1.00	72,886 - 268,057	236,340
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
21000576	Finance Analyst 2	32.00	32.00	37.00	85,777 - 104,304	3,221,310
21000577	Finance Analyst 3	27.00	30.00	34.00	94,428 - 114,704	3,818,658
21000578	Finance Analyst 4	9.00	11.00	11.00	117,041 - 142,233	1,552,276
20001172	Financial Operations Manager	6.00	7.00	7.00	72,886 - 268,057	1,412,838
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
90001073	Management Intern - Hourly	0.00	0.00	1.49	36,814 - 45,925	54,853
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	62,027 - 75,071	375,355
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	74,962 - 90,518	90,518
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001182	Principal Accountant	14.00	15.00	15.00	36,814 - 235,656	2,605,650
20001234	Program Coordinator	6.00	13.00	12.00	36,814 - 214,004	1,876,068
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	56,238 - 67,817	67,817

Department of Finance

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	2.00	0.00	88,289 - 106,773	-
	Budgeted Personnel					(135,393)
	Expenditure Savings					
	Overtime Budgeted					50,769
	Special Assignment Pay					69,883
	Termination Pay Annual					68,829
	Leave					
	Vacation Pay In Lieu					410,505
FTE, Salaries, and Wages Subtotal		116.00	140.00	140.49		\$ 17,355,648

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 635,314	\$ 118,782	\$ 128,672	\$ 9,890
Flexible Benefits	1,516,303	1,724,019	1,862,137	138,118
Insurance	1,502	-	-	-
Long-Term Disability	57,509	52,193	60,840	8,647
Medicare	179,867	217,441	243,833	26,392
Other Post-Employment Benefits	668,389	790,771	571,044	(219,727)
Retiree Medical Trust	15,522	22,718	26,338	3,620
Retirement 401 Plan	57,505	84,142	101,559	17,417
Retirement ADC	4,542,609	5,664,156	5,918,809	254,653
Retirement DROP	15,227	16,682	15,187	(1,495)
Risk Management Administration	162,422	178,893	191,268	12,375
Supplemental Pension Savings Plan	382,503	417,790	411,979	(5,811)
Unemployment Insurance	14,767	17,076	17,299	223
Workers' Compensation	79,680	81,164	124,470	43,306
Fringe Benefits Subtotal	\$ 8,329,119	\$ 9,385,827	\$ 9,673,435	\$ 287,608
Total Personnel Expenditures			\$ 27,029,083	

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology



Description

The Department of Information Technology delivers technology services to 34 City Departments, over 300 locations, more than 13,350 employees, and the 1.4 million residents of the City of San Diego.

Key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services team provides financial services which has three key areas of responsibilities: (1) oversight of the Department's operating and capital budget, (2) accounting and financial reporting for the Department's General Fund, GIS Fund, Information Technology Fund, OneSD Support Fund and Wireless Communication Technology Fund, and (3) payroll and vendor payments.

IT Contracts Management - The Contracts Management Team manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Architecture and Engineering - The IT Architecture and Engineering Team manages the network, datacenter, applications, cloud, telecommunications, call center, desktop phone and directory services for the City. The team sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office manages the contracts for Workplace Services, consisting of the IT Service Desk and End User support functions.

The SMO also manages the contracts for Cross-Functional Services, consisting of the IT Service Management processes and the City's ServiceNow platform. The SMO manages the City's end-user computer hardware and software standards, enterprise change management governance, and develops citywide IT Service Delivery best practices and processes.

Department of Information Technology

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, payment card compliance, internal controls, and leads regional partnerships through the San Diego Regional Cyber Lab.

Enterprise Resource Planning (ERP) - The Enterprise Resource Planning Team provides citywide information technology services, which include Systems, Applications and Products (SAP), web environments, and citywide content management.

Geographic Information Systems (GIS) - The Geographic Information Systems Team is responsible for supporting spatial data analytics, workflows and provisioning GIS tools and technologies for departments across the City. Systems include asset management, risk assessment, public safety, emergency response, field mapping and data capture tools, GPS integration, remote sensing, conflict detection and mapping presentations. GIS also manages San Diego Geographic Information Source (SanGIS), the regional spatial data warehouse joint powers authority in partnership with the County of San Diego.

Digital Strategy - The Digital Strategy Team partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and manages the IT Governance process.

Wireless Technology Services - The Wireless Technology Services Team manages the service delivery for public safety wireless radio communications technologies.

Digital Equity - The SD Access 4 All program supports residents in bridging the digital divide. Programs include: citywide broadband master plan efforts, an open public Wi-Fi program, Digital Navigation services, digital literacy services, and a hotspot and Chromebook lending program.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

The mission is:

To provide high quality, equitable, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

Goals and Objectives

Goal 1: Modernize and Maximize the Business Value and Resiliency of Technology Services

- Expanded cloud services provide agility, resiliency, enhanced security, and availability.
- A citywide platform strategy leverages common standards to maximize business value and reduce costs.
- Expand adaptability and agility for public-facing and City workforce applications to improve efficiency and ease-of-use.
- Standardization and integration of the centralized technology ecosystem will reduce training and support costs, accelerate development, and improve data analytics and security.
- Enhance public safety wireless communications coverage and provide redundancy and resiliency.

Goal 2: Centralize and Modernize City Technologies to Drive Best Practices and Innovation

Department of Information Technology

- Centralized IT services drive efficiencies and economies of scale with common standards, security, and governance requirements.
- Standardized digital transformation ensures alignment with City technologies, support contracts, training, data governance, and security.
- Improved service management through business relationship management, technology automation, and industry best practices.
- Data governance ensures the availability, usability, integrity, and security of the data in enterprise systems.

Goal 3: *Advance IT Service Delivery by Enhancing City Technology Contracts for Transparency, Oversight, and Operational Excellence*

- Engage City departments to make improvements to contract Service Level Agreements to promote innovation and meet changing business requirements.
- Enhance the long-term roadmap of the City's IT contracts and RFPs with agility to adopt to the rapid pace of technology change.
- Develop contracts to improve cross-functional delivery and contract compliance.

Goal 4: *Secure the City's Data and Technology*

- Enhance the automation of cyber security with Security Information and Event Management (SIEM) tools across the City.
- Ensure security is a key decision point for all contracts, RFI/RFP processes, product selection, adoption, and use.
- Optimize the City's network architecture to increase availability and improve security.
- Modernize, maintain evaluate, and improve existing security tools both on-site and in the cloud.

Goal 5: *Advance Digital Equity Citywide for Low-Income Communities*

- Expand free Wi-Fi citywide with a focus on low-income communities.
- Increase laptops and mobile hotspots available from City libraries.
- Work with community outreach partners to get San Diegans connected.
- Partner with nonprofits to provide digital equity training and access.

Goal 6: *Train, develop, and increase employee satisfaction and retention of Department of IT staff*

- Increase career growth opportunities and promotional opportunities for staff to increase employee satisfaction and retention.
- Offer training opportunities to IT staff in cyber security, project management, cloud, IT procurement, GIS, SAP, network, digital equity, and other IT disciplines to grow in their careers and take advantage of promotional opportunities.
- Partner with the Human Resource Department to share technologies and employment opportunities among colleges and post-high school education agencies.

Department of Information Technology

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- SD Access 4 All initiative has provided over 2.5 million Wi-Fi sessions including over 210,000 unique users, and Mobile Internet Hotspots utilization rates of over 90%.
- 2,500 attendees have participated in computer skills classes (English and Spanish) in the program's first year.
- Digital Navigators offer multi-lingual, 1:1 support to the public with the goal of making technology more accessible and include technical tasks, affordable computers, no-cost/low-cost home internet (federal Affordable Connectivity Program), and connection to essential resources online. Digital Navigator Services have been championed by 21 Digital Navigator interns who have worked with the City through the Employ and Empower Program.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Collaborating with San Diego Association of Governments (SANDAG), San Diego Geographic Information Source (SANGIS), San Diego Housing Commission, the County and San Diego Regional Cyber Lab to strengthen regional partnerships to enhance digital equity planning in structurally excluded communities.
2. Collaborating with industry partners to obtain discounted digital equity resources.
3. Collaborating with the Library Department and Parks and Recreation to develop grant proposals for digital equity resources.
4. Collaborating with the Parks and Recreation Department on interim and long-term public Wi-Fi solutions in structurally excluded communities.
5. Collaborating with Engineering & Capital Projects and leveraging Geographic Information Systems (GIS) resources to promote specific capital improvement projects impacting structurally excluded communities.
6. Collaborating with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies.
7. Collaborating with the Purchasing and Contracting Department to promote engagement and utilization of Small Local Business Enterprise (SLBE), Emerging Local Business Enterprises (ELBE), and other small and/or local business enterprises.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals:

1. Advance Digital Equity Citywide for Low-Income Communities and
2. Centralize and Modernize City Technologies to Drive Best Practices and Innovation. The SD Access 4 All program is seeking resources to continue services for the Public Wi-Fi program and Library Mobile Hotspot program.

Department of Information Technology

Budget Adjustments #1: Previously funded by the Parks Foundation in the Parks and Recreation Department, 59 Parks and Recreation locations throughout the city provided Public Wi-Fi service. This funding is no longer available, as such the Department of IT is assuming fiscal responsibility. The goal is to consolidate all sites under SD Access 4 All governance and management.

Budget Adjustments #2: There are approximately 4,000 mobile internet hotspots available for check-out through the City of San Diego Public Library system. Hotspots address disparities in internet access by providing no-cost, portable internet to the public. Library has reported high public demand for hotspots. The proposed investment will maintain the current number of available hotspots. This is due to a scheduled rate increase by the hotspot service provider. This could have a disproportionate impact on neighborhoods most impacted by the digital divide.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Mission Critical Application Availability	99.9% Annual Mission Critical Application Availability	99.9%	99.9%	99.9%
Connection of Public Wi-Fi in Priority Digital Equity Areas	Connecting 80% of the identified Priority Digital Equity Public Wi-Fi Locations	80%	92%	90%
Public Safety Wireless Radio System Availability	The US standard for availability of public safety radio systems is 99.999%.	99.999%	99.999%	99.999%
Cyber Security Incident Percentage	Less than 1% average of cyber security incidents for all active users	<1%	<1%	<1%

Department of Information Technology

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	133.35	135.35	135.52	0.17
Personnel Expenditures	\$ 21,119,306	\$ 24,125,679	\$ 27,086,261	\$ 2,960,582
Non-Personnel Expenditures	107,931,947	112,964,429	113,572,114	607,685
Total Department Expenditures	\$ 129,051,252	\$ 137,090,108	\$ 140,658,375	\$ 3,568,267
Total Department Revenue	\$ 129,804,845	\$ 136,293,099	\$ 127,025,392	\$ (9,267,707)

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Citywide IT Fixed Expenses	\$ 18,000	\$ -	\$ -	-
Department of Information Technology	1,684,938	2,849,519	2,824,124	(25,395)
Enterprise IT Sourcing Operations	-	-	458,575	458,575
Total	\$ 1,702,938	\$ 2,849,519	\$ 3,282,699	\$ 433,180

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	0.00	4.00	0.00	(4.00)
Enterprise IT Sourcing Operations	0.00	0.00	4.00	4.00
Total	0.00	4.00	4.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
SD Access for All Addition of non-personnel expenditures associated with Public Wi-Fi access at Parks and Recreation Sites, Public Library Mobile Hotspot program, and Chromebook lending program.	0.00	\$ 727,000	\$ -
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	6,248	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,063)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(15,000)	(911,287)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(26,005)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reduction to the PC Replacement Lease Program	0.00	(250,000)	-
Reduction of debt expenditures associated with the PC Replacement Lease Program.			
Total	0.00	\$ 433,180	\$ (911,287)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 363,579	\$ 327,245	\$ (36,334)
Fringe Benefits	-	121,001	131,330	10,329
PERSONNEL SUBTOTAL	-	484,580	458,575	(26,005)
NON-PERSONNEL				
Supplies	\$ 284	\$ -	\$ -	-
Contracts & Services	115,754	419,351	1,151,827	732,476
<i>External Contracts & Services</i>	20,000	419,351	1,146,351	727,000
<i>Internal Contracts & Services</i>	95,754	-	5,476	5,476
Information Technology	971,984	772,160	763,408	(8,752)
Debt	614,917	1,173,428	908,889	(264,539)
NON-PERSONNEL SUBTOTAL	1,702,938	2,364,939	2,824,124	459,185
Total	\$ 1,702,938	\$ 2,849,519	\$ 3,282,699	\$ 433,180

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Federal Agencies	\$ 415,778	\$ 648,160	\$ -	\$ (648,160)
Rev from Other Agencies	-	263,127	-	(263,127)
Total	\$ 415,778	\$ 911,287	\$ -	\$ (911,287)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000067	Information Systems Analyst 1	0.00	3.00	3.00	\$ 67,468 - 81,997	\$ 202,404
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
FTE, Salaries, and Wages Subtotal		0.00	4.00	4.00		\$ 327,245

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 30,400	\$ 52,712	\$ 22,312
Long-Term Disability	-	1,284	1,184	(100)
Medicare	-	5,273	4,744	(529)

Department of Information Technology

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Post-Employment Benefits	-	22,756	16,552	(6,204)
Retiree Medical Trust	-	908	819	(89)
Retirement 401 Plan	-	3,636	3,273	(363)
Retirement ADC	-	48,392	43,654	(4,738)
Risk Management Administration	-	5,148	5,544	396
Unemployment Insurance	-	415	336	(79)
Workers' Compensation	-	2,789	2,512	(277)
Fringe Benefits Subtotal	\$ -	\$ 121,001	\$ 131,330	\$ 10,329
Total Personnel Expenditures			\$ 458,575	

GIS Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	\$ -	\$ -	\$ 19,442	\$ 19,442
Information Technology	5,219,405	5,372,519	6,170,248	797,729
Total	\$ 5,219,405	\$ 5,372,519	\$ 6,189,690	\$ 817,171

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	0.00	0.00	0.49	0.49
Information Technology	14.00	12.00	11.00	(1.00)
Total	14.00	12.00	11.49	(0.51)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Environmental Systems Research Institute (ESRI) Contract	0.00	\$ 1,060,000	\$ -
Addition of contractual expenditures associated with the Environmental Systems Research Institute (ESRI).			
Support for Information Technology	0.00	181,974	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Support for SanGIS Joint Powers Authority Contract	0.00	40,000	-
Addition of non-personnel expenditures associated with the SanGIS Joint Powers Authority.			
Employ and Empower Program Support	0.49	19,442	19,442
Addition of 0.49 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.			
One-Time Additions and Annualizations	0.00	(10,000)	204,000
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(76,612)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reduction of Program Coordinator	(1.00)	(164,635)	-
Reduction of 1.00 Program Coordinator that supports GIS requests from City Departments.			
Non-Discretionary Adjustment	0.00	(232,998)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Discretionary Revenue Adjustment	0.00	-	(220,046)
Adjustment to reflect revised revenue projections.			
Total	(0.51)	\$ 817,171	\$ 3,396

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 802,920	\$ 1,382,124	\$ 1,205,057	(177,067)
Fringe Benefits	648,128	789,603	744,865	(44,738)
PERSONNEL SUBTOTAL	1,451,048	2,171,727	1,949,922	(221,805)
NON-PERSONNEL				
Supplies	\$ -	\$ 10,000	\$ 10,000	-
Contracts & Services	1,182,483	1,165,419	972,421	(192,998)
<i>External Contracts & Services</i>	<i>780,817</i>	<i>767,943</i>	<i>807,943</i>	<i>40,000</i>
<i>Internal Contracts & Services</i>	<i>401,666</i>	<i>397,476</i>	<i>164,478</i>	<i>(232,998)</i>
Information Technology	2,585,675	2,025,373	3,257,347	1,231,974
Other	199	-	-	-
NON-PERSONNEL SUBTOTAL	3,768,357	3,200,792	4,239,768	1,038,976
Total	\$ 5,219,405	\$ 5,372,519	\$ 6,189,690	\$ 817,171

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 5,185,631	\$ 5,115,962	\$ 5,119,358	3,396
Rev from Money and Prop	30,278	-	-	-
Rev from Other Agencies	228,624	238,770	238,770	-
Total	\$ 5,444,533	\$ 5,354,732	\$ 5,358,128	3,396

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	1.00	1.00	1.00	\$ 72,886 - 268,057	\$ 214,282
21000432	Geographic Info Systems Analyst 2	6.00	2.00	2.00	81,997 - 99,082	181,079

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000433	Geographic Info Systems Analyst 3	3.00	2.00	2.00	90,015 - 108,805	198,820
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	119,216
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 - 77,846	77,846
90001073	Management Intern - Hourly	0.00	0.00	0.49	36,814 - 45,925	18,039
20001234	Program Coordinator Budgeted Personnel Expenditure Savings	1.00	4.00	3.00	36,814 - 214,004	411,811 (124,841)
FTE, Salaries, and Wages Subtotal		14.00	12.00	11.49	\$	1,205,057

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 73,050	\$ 10,823	\$ 12,070	\$ 1,247
Flexible Benefits	109,939	143,794	142,250	(1,544)
Long-Term Disability	3,928	4,838	4,364	(474)
Medicare	11,789	19,867	17,475	(2,392)
Other Post-Employment Benefits	45,193	68,268	41,380	(26,888)
Retiree Medical Trust	996	2,403	1,832	(571)
Retirement 401 Plan	3,813	9,612	7,327	(2,285)
Retirement ADC	357,363	479,673	465,699	(13,974)
Risk Management Administration	10,978	15,444	13,860	(1,584)
Supplemental Pension Savings Plan	24,830	24,744	28,158	3,414
Unemployment Insurance	1,009	1,559	1,242	(317)
Workers' Compensation	5,240	8,578	9,208	630
Fringe Benefits Subtotal	\$ 648,128	\$ 789,603	\$ 744,865	\$ (44,738)
Total Personnel Expenditures			\$ 1,949,922	

Information Technology Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Citywide IT Fixed Expenses	\$ 73,300,629	\$ 74,476,936	\$ 72,499,614	\$ (1,977,322)
Department of Information Technology	3,299,402	5,066,303	5,633,704	567,401
Enterprise IT Sourcing Operations	1,397,123	1,497,203	2,256,511	759,308
Information Technology	4,187,118	4,720,259	5,174,951	454,692
IT Contract Management	1,487,013	1,664,181	1,774,961	110,780
Total	\$ 83,671,285	\$ 87,424,882	\$ 87,339,741	\$ (85,141)

Department of Information Technology

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	15.00	15.00	15.78	0.78
Enterprise IT Sourcing Operations	8.00	7.00	9.00	2.00
Information Technology	18.00	22.00	23.00	1.00
IT Contract Management	3.00	3.00	3.00	0.00
Total	44.00	47.00	50.78	3.78

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,393,712	\$ -
Application Development and Maintenance Contract Addition of contractual services to support application development and maintenance.	0.00	607,994	-
Digital Productivity Tools Addition of one-time non-personnel expenditures to support automated productivity tools.	0.00	360,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	351,089	-
Employ and Empower Program Support Addition of 3.02 Management Interns and 0.76 Student Interns - Hourly and associated revenue to support the Employ and Empower Program.	3.78	150,017	150,020
Get It Done Maintenance and Support Addition of contractual services associated with maintaining and supporting the Get It Done (GID) application.	0.00	67,583	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,637)	-
Reduction of Wireless Network Infrastructure Reduction of non-personnel expenditures associated with modernizing City work facilities to include wireless network infrastructure.	0.00	(40,000)	-
Reduction of Uninterruptible Power Supply Equipment Reduction of non-personnel expenditures associated with Uninterruptible Power Supply (UPS) network equipment.	0.00	(100,000)	-
Reduction of Network Infrastructure Reduction of non-personnel expenditures associated with increasing network bandwidth at City work facilities.	0.00	(170,000)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Telecommunications Hardware Reduction of non-personnel expenditures associated with the replacement of desktop telephone hardware.	0.00	(275,000)	-
Reduction in IT Licensing Reduction in non-personnel expenditures associated with licensing renewals.	0.00	(300,000)	-
Reduction of Cloud-Based Applications Reduction in non-personnel expenditures associated with the cloud migration and modernization of legacy City applications.	0.00	(300,000)	-
Reduction of Workplace Services Contract Reduction in non-personnel expenditures associated with enhancement projects for the Workplace Services Managed Service Provider.	0.00	(300,000)	-
Reduction of Enterprise Compute Contract Reduction in non-personnel expenditures associated with modernization efforts for the Enterprise Compute Services Managed Service Provider.	0.00	(400,000)	-
Reduction of Call Center Implementation Reduction in non-personnel expenditures associated with the City's call center solution implementation.	0.00	(540,000)	-
Reduction of SAP Maintenance and Support Reduction of non-personnel expenditures due to savings for SAP maintenance and support.	0.00	(587,899)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	552,380
Multifunction Device Program Revenue Adjustment to reflect revised Multifunction Device (MFD) Program revenue projections.	0.00	-	(340,125)
Non-Discretionary Revenue Adjustment Adjustment to reflect revised citywide IT services revenue projections.	0.00	-	(2,616,078)
Total	3.78	\$ (85,141)	\$ (2,253,803)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 5,034,029	\$ 6,120,939	\$ 7,264,240	\$ 1,143,301
Fringe Benefits	2,826,790	2,706,277	3,106,705	400,428
PERSONNEL SUBTOTAL	7,860,819	8,827,216	10,370,945	1,543,729
NON-PERSONNEL				
Supplies	\$ 5,658	\$ 23,195	\$ 21,200	\$ (1,995)
Contracts & Services	2,376,603	76,581,498	75,065,466	(1,516,032)
<i>External Contracts & Services</i>	<i>1,332,972</i>	<i>1,542,472</i>	<i>1,630,387</i>	<i>87,915</i>
<i>Internal Contracts & Services</i>	<i>1,043,631</i>	<i>75,039,026</i>	<i>73,435,079</i>	<i>(1,603,947)</i>
Information Technology	73,258,443	1,964,007	1,864,927	(99,080)

Department of Information Technology

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Energy and Utilities	18,481	21,816	13,133	(8,683)
Other	3,650	7,150	4,070	(3,080)
Capital Expenditures	147,633	-	-	-
NON-PERSONNEL SUBTOTAL	75,810,467	78,597,666	76,968,796	(1,628,870)
Total	\$ 83,671,285	\$ 87,424,882	\$ 87,339,741	\$ (85,141)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 83,639,513	\$ 87,449,131	\$ 85,195,328	\$ (2,253,803)
Other Revenue	1,016,217	-	-	-
Rev from Money and Prop	(74,484)	-	-	-
Rev from Other Agencies	680	-	-	-
Total	\$ 84,581,926	\$ 87,449,131	\$ 85,195,328	\$ (2,253,803)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 74,101
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	228,856
20001202	Assistant Deputy Director	0.00	2.00	2.00	72,886 - 268,057	382,398
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	90,192
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	272,579
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	75,752
20000293	Information Systems Analyst 3	6.00	6.00	6.00	90,015 - 108,805	652,830
20000998	Information Systems Analyst 4	2.00	1.00	1.00	101,223 - 122,656	122,656
20000180	Information Systems Manager	1.00	1.00	1.00	125,584 - 152,152	152,152
90001073	Management Intern - Hourly	0.00	0.00	3.02	36,814 - 45,925	111,179
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001234	Program Coordinator	9.00	9.00	9.00	36,814 - 214,004	1,431,137
20001222	Program Manager	18.00	18.00	18.00	72,886 - 268,057	3,166,766
20000015	Senior Management Analyst	0.00	2.00	2.00	88,289 - 106,773	212,702
90001146	Student Intern - Hourly	0.00	0.00	0.76	36,814 - 39,283	27,979
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Budgeted Personnel Expenditure Savings					(295,313)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					163,207
FTE, Salaries, and Wages Subtotal		44.00	47.00	50.78		\$ 7,264,240

Department of Information Technology

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 380,015	\$ 31,418	\$ 42,383	\$ 10,965
Flexible Benefits	522,496	562,906	641,559	78,653
Long-Term Disability	24,914	20,392	25,690	5,298
Medicare	74,760	85,686	102,898	17,212
Other Post-Employment Benefits	222,962	250,316	186,210	(64,106)
Retiree Medical Trust	9,215	11,900	13,678	1,778
Retirement 401 Plan	33,921	45,992	52,910	6,918
Retirement ADC	1,358,347	1,512,972	1,819,342	306,370
Retirement DROP	2,717	3,085	3,319	234
Risk Management Administration	54,296	56,628	62,370	5,742
Supplemental Pension Savings Plan	100,146	86,358	107,058	20,700
Unemployment Insurance	6,367	6,728	7,311	583
Workers' Compensation	36,634	31,896	41,977	10,081
Fringe Benefits Subtotal	\$ 2,826,790	\$ 2,706,277	\$ 3,106,705	\$ 400,428
Total Personnel Expenditures		\$ 10,370,945		

OneSD Support Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	\$ -	\$ 107,754	\$ 117,672	\$ 9,918
Enterprise Resource Planning	28,039,741	29,287,194	32,543,116	3,255,922
Total	\$ 28,039,741	\$ 29,394,948	\$ 32,660,788	\$ 3,265,840

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	0.00	0.00	0.25	0.25
Enterprise Resource Planning	30.00	29.00	29.00	0.00
Total	30.00	29.00	29.25	0.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for SAP Modernization Project Implementation	0.00	\$ 2,960,000	\$ -
Addition of non-personnel expenditures associated with modernization of the City's ERP system (SAP) which will reach its end of life on December 31, 2027.			
Salary and Benefit Adjustments	0.00	1,250,365	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Budget Module Technical Support Consultant Addition of one-time non-personnel expenditures to provide technical support for the implementation of a new budgeting module.	0.00	1,000,000	-
Employ and Empower Program Support Addition of 0.25 Management Interns - Hourly and associated revenue to support the Employ and Empower Program.	0.25	9,918	9,918
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(439,727)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(514,716)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,000,000)	(1,000,000)
SAP Maintenance and Support Revenue Adjustment to reflect revised SAP maintenance and support revenue projections.	0.00	-	(587,899)
Non-Discretionary Revenue Adjustment Adjustment to reflect revised citywide IT services revenue projections.	0.00	-	(1,702,378)
Total	0.25	\$ 3,265,840	\$ (3,280,359)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 3,750,442	\$ 3,967,113	\$ 4,930,197	\$ 963,084
Fringe Benefits	2,288,591	2,357,710	2,654,909	297,199
PERSONNEL SUBTOTAL	6,039,032	6,324,823	7,585,106	1,260,283
NON-PERSONNEL				
Supplies	\$ 3,715	\$ 34,570	\$ 33,220	\$ (1,350)
Contracts & Services	3,936,323	3,900,800	3,462,423	(438,377)
<i>External Contracts & Services</i>	282,939	333,762	480,052	146,290
<i>Internal Contracts & Services</i>	3,653,384	3,567,038	2,982,371	(584,667)
Information Technology	18,056,470	19,127,255	21,572,539	2,445,284
Energy and Utilities	4,200	6,500	6,500	-
Other	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	22,000,709	23,070,125	25,075,682	2,005,557
Total	\$ 28,039,741	\$ 29,394,948	\$ 32,660,788	\$ 3,265,840

Department of Information Technology

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 28,127,196	\$ 29,235,225	\$ 25,954,866	\$ (3,280,359)
Rev from Money and Prop	238,990	-	-	-
Total	\$ 28,366,186	\$ 29,235,225	\$ 25,954,866	\$ (3,280,359)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 80,249 - 96,963	\$ 96,963
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	214,282
90001073	Management Intern - Hourly	0.00	0.00	0.25	36,814 - 45,925	9,204
20001234	Program Coordinator	17.00	16.00	16.00	36,814 - 214,004	2,561,408
20001222	Program Manager	10.00	11.00	11.00	72,886 - 268,057	1,940,586
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
	Vacation Pay In Lieu					107,754
FTE, Salaries, and Wages Subtotal		30.00	29.00	29.25		\$ 4,930,197

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 85,061	\$ 41,562	\$ 46,564	\$ 5,002
Flexible Benefits	455,382	445,061	540,439	95,378
Long-Term Disability	18,588	13,344	17,461	4,117
Medicare	53,780	54,598	69,929	15,331
Other Post-Employment Benefits	157,526	147,914	120,002	(27,912)
Retiree Medical Trust	5,623	5,822	7,742	1,920
Retirement 401 Plan	18,953	17,979	27,540	9,561
Retirement ADC	1,296,712	1,440,119	1,624,650	184,531
Retirement DROP	4,125	4,422	4,945	523
Risk Management Administration	38,446	33,462	40,194	6,732
Supplemental Pension Savings Plan	122,897	130,519	130,822	303
Unemployment Insurance	4,711	4,392	4,968	576
Workers' Compensation	26,785	18,516	19,653	1,137
Fringe Benefits Subtotal	\$ 2,288,591	\$ 2,357,710	\$ 2,654,909	\$ 297,199
Total Personnel Expenditures			\$ 7,585,106	

Department of Information Technology

Wireless Communications Technology Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Department of Information Technology	\$ -	\$ 19,070	\$ 19,070	\$ -
Wireless Technology Services	10,417,883	12,029,170	11,166,387	(862,783)
Total	\$ 10,417,883	\$ 12,048,240	\$ 11,185,457	\$ (862,783)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Wireless Technology Services	45.35	43.35	40.00	(3.35)
Total	45.35	43.35	40.00	(3.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 748,498	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	23,006	-
Overtime Adjustment Addition of overtime expenditures to align with projections.	0.00	20,776	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(53,311)	-
Reduction of Equipment Technician 2 Reduction of 1.00 Equipment Technician 2 that supports maintenance of the Public Safety Radio System.	(1.00)	(81,941)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(104,562)	-
Reduction of Communications Technicians Reduction of 2.00 Communications Technicians that support maintenance of the Public Safety Radio System.	(2.00)	(229,642)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,185,607)	(1,388,999)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Revenue Adjustment	0.00	-	(1,436,655)
Adjustment to reflect revised citywide IT services revenue projections.			
Total	(3.35)	\$ (862,783)	\$ (2,825,654)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 3,261,356	\$ 3,611,027	\$ 4,123,615	\$ 512,588
Fringe Benefits	2,507,051	2,706,306	2,598,098	(108,208)
PERSONNEL SUBTOTAL	5,768,407	6,317,333	6,721,713	404,380
NON-PERSONNEL				
Supplies	\$ 492,371	\$ 245,919	\$ 245,919	-
Contracts & Services	3,330,881	4,654,333	3,548,784	(1,105,549)
<i>External Contracts & Services</i>	<i>2,611,467</i>	<i>4,144,457</i>	<i>2,958,850</i>	<i>(1,185,607)</i>
<i>Internal Contracts & Services</i>	<i>719,414</i>	<i>509,876</i>	<i>589,934</i>	<i>80,058</i>
Information Technology	427,173	388,145	283,583	(104,562)
Energy and Utilities	353,234	441,523	384,508	(57,015)
Other	100	500	500	-
Capital Expenditures	45,230	-	-	-
Debt	487	487	450	(37)
NON-PERSONNEL SUBTOTAL	4,649,476	5,730,907	4,463,744	(1,267,163)
Total	\$ 10,417,883	\$ 12,048,240	\$ 11,185,457	\$ (862,783)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 10,918,649	\$ 13,294,463	\$ 10,468,809	(2,825,654)
Other Revenue	579	-	-	-
Rev from Money and Prop	77,194	48,261	48,261	-
Total	\$ 10,996,422	\$ 13,342,724	\$ 10,517,070	\$ (2,825,654)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 46,777 - 56,281	\$ -
20000251	Apprentice 1- Communications Technician	3.00	2.00	3.00	57,518 - 76,683	230,049
20000252	Apprentice 2- Communications Technician	1.00	1.00	2.00	71,914 - 91,101	172,494
20000139	Associate Communications Engineer	4.00	4.00	4.00	108,826 - 131,374	525,496
90000139	Associate Communications Engineer - Hourly	0.35	0.35	0.00	108,826 - 131,374	-
21000841	Communications Equipment Technician 1	0.00	0.00	7.00	63,207 - 75,726	485,399

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000403	Communications Technician	16.00	17.00	13.00	83,691 - 100,348	1,275,077
20000405	Communications Technician Supervisor	2.00	2.00	2.00	96,878 - 117,095	234,190
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	214,282
20000419	Equipment Technician 1	7.00	7.00	0.00	50,557 - 60,585	-
20000425	Equipment Technician 2	1.00	1.00	0.00	55,473 - 66,135	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
20000897	Senior Communications Technician	5.00	5.00	5.00	87,855 - 105,341	519,331
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	111,453 - 134,559	134,559
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
20000955	Storekeeper 1	1.00	1.00	1.00	46,712 - 56,019	56,019
	Budgeted Personnel Expenditure Savings					(210,105)
	Infrastructure Registration Pay					87,313
	Overtime Budgeted					55,544
	Reg Pay For Engineers					81,856
	Termination Pay Annual Leave					40,711
	Vacation Pay In Lieu					69,816
FTE, Salaries, and Wages Subtotal		45.35	43.35	40.00	\$	4,123,615

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 113,703	\$ 9,933	\$ 9,088	\$ (845)
Flexible Benefits	496,888	500,448	509,087	8,639
Long-Term Disability	15,226	11,876	13,715	1,839
Medicare	50,302	50,245	57,381	7,136
Other Post-Employment Benefits	218,324	210,493	153,106	(57,387)
Retiree Medical Trust	3,384	3,537	4,614	1,077
Retirement 401 Plan	11,279	11,954	15,964	4,010
Retirement ADC	1,367,142	1,664,571	1,545,261	(119,310)
Retirement DROP	8,723	7,856	14,550	6,694
Risk Management Administration	53,145	47,619	51,282	3,663
Supplemental Pension Savings Plan	119,761	130,221	135,820	5,599
Unemployment Insurance	3,893	3,835	3,901	66
Workers' Compensation	45,280	53,718	84,329	30,611
Fringe Benefits Subtotal	\$ 2,507,051	\$ 2,706,306	\$ 2,598,098	\$ (108,208)
Total Personnel Expenditures			\$ 6,721,713	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 527,093	\$ 752,221	\$ 1,261,404
TOTAL BALANCE AND RESERVES	\$ 527,093	\$ 752,221	\$ 1,261,404
REVENUE			
Charges for Services	\$ 5,185,631	\$ 5,115,962	\$ 5,119,358
Revenue from Other Agencies	228,624	238,770	238,770
Revenue from Use of Money and Property	30,278	-	-
TOTAL REVENUE	\$ 5,444,533	\$ 5,354,732	\$ 5,358,128
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,971,626	\$ 6,106,953	\$ 6,619,532
OPERATING EXPENSE			
Personnel Expenses	\$ 802,920	\$ 1,382,124	\$ 1,205,057
Fringe Benefits	648,128	789,603	744,865
Supplies	-	10,000	10,000
Contracts & Services	1,182,483	1,165,419	972,421
Information Technology	2,585,675	2,025,373	3,257,347
Other Expenses	199	-	-
TOTAL OPERATING EXPENSE	\$ 5,219,405	\$ 5,372,519	\$ 6,189,690
TOTAL EXPENSE	\$ 5,219,405	\$ 5,372,519	\$ 6,189,690
BALANCE	\$ 752,221	\$ 734,434	\$ 429,842
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,971,626	\$ 6,106,953	\$ 6,619,532

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,787,368	\$ 5,834,834	\$ 2,723,268
Continuing Appropriation - CIP	136,825	-	-
TOTAL BALANCE AND RESERVES	\$ 4,924,193	\$ 5,834,834	\$ 2,723,268
REVENUE			
Charges for Services	\$ 83,639,513	\$ 87,449,131	\$ 85,195,328
Other Revenue	1,016,217	-	-
Revenue from Other Agencies	680	-	-
Revenue from Use of Money and Property	(74,484)	-	-
TOTAL REVENUE	\$ 84,581,926	\$ 87,449,131	\$ 85,195,328
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 89,506,119	\$ 93,283,965	\$ 87,918,596
OPERATING EXPENSE			
Personnel Expenses	\$ 5,034,029	\$ 6,120,939	\$ 7,264,240
Fringe Benefits	2,826,790	2,706,277	3,106,705
Supplies	5,658	23,195	21,200
Contracts & Services	2,376,603	76,581,498	75,065,466
Information Technology	73,258,443	1,964,007	1,864,927
Energy and Utilities	18,481	21,816	13,133
Other Expenses	3,650	7,150	4,070
Capital Expenditures	147,633	-	-
TOTAL OPERATING EXPENSE	\$ 83,671,285	\$ 87,424,882	\$ 87,339,741
TOTAL EXPENSE	\$ 83,671,285	\$ 87,424,882	\$ 87,339,741
BALANCE	\$ 5,834,834	\$ 5,859,083	\$ 578,855
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 89,506,119	\$ 93,283,965	\$ 87,918,596

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,091,489	\$ 6,417,934	\$ 7,485,316
TOTAL BALANCE AND RESERVES	\$ 6,091,489	\$ 6,417,934	\$ 7,485,316
REVENUE			
Charges for Services	\$ 28,127,196	\$ 29,235,225	\$ 25,954,866
Revenue from Use of Money and Property	238,990	-	-
TOTAL REVENUE	\$ 28,366,186	\$ 29,235,225	\$ 25,954,866
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,457,675	\$ 35,653,159	\$ 33,440,182
OPERATING EXPENSE			
Personnel Expenses	\$ 3,750,442	\$ 3,967,113	\$ 4,930,197
Fringe Benefits	2,288,591	2,357,710	2,654,909
Supplies	3,715	34,570	33,220
Contracts & Services	3,936,323	3,900,800	3,462,423
Information Technology	18,056,470	19,127,255	21,572,539
Energy and Utilities	4,200	6,500	6,500
Other Expenses	-	1,000	1,000
TOTAL OPERATING EXPENSE	\$ 28,039,741	\$ 29,394,948	\$ 32,660,788
TOTAL EXPENSE	\$ 28,039,741	\$ 29,394,948	\$ 32,660,788
BALANCE	\$ 6,417,934	\$ 6,258,211	\$ 779,394
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,457,675	\$ 35,653,159	\$ 33,440,182

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 146,145	\$ 724,685	\$ 824,158
TOTAL BALANCE AND RESERVES	\$ 146,145	\$ 724,685	\$ 824,158
REVENUE			
Charges for Services	\$ 10,918,649	\$ 13,294,463	\$ 10,468,809
Other Revenue	579	-	-
Revenue from Use of Money and Property	77,194	48,261	48,261
TOTAL REVENUE	\$ 10,996,422	\$ 13,342,724	\$ 10,517,070
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,142,567	\$ 14,067,409	\$ 11,341,228
OPERATING EXPENSE			
Personnel Expenses	\$ 3,261,356	\$ 3,611,027	\$ 4,123,615
Fringe Benefits	2,507,051	2,706,306	2,598,098
Supplies	492,371	245,919	245,919
Contracts & Services	3,330,881	4,654,333	3,548,784
Information Technology	427,173	388,145	283,583
Energy and Utilities	353,234	441,523	384,508
Other Expenses	100	500	500
Capital Expenditures	45,230	-	-
Debt Expenses	487	487	450
TOTAL OPERATING EXPENSE	\$ 10,417,883	\$ 12,048,240	\$ 11,185,457
TOTAL EXPENSE	\$ 10,417,883	\$ 12,048,240	\$ 11,185,457
BALANCE	\$ 724,685	\$ 2,019,169	\$ 155,771
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,142,567	\$ 14,067,409	\$ 11,341,228

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Development Services



Page Intentionally Left Blank

Development Services



Description

The Development Services Department (DSD) provides plan review, permit, inspection, records retention, and building and land use code enforcement services for private and public development projects throughout the City of San Diego, ensuring that all neighborhoods remain equitably sustainable, healthy, safe, and livable.

DSD works with property owners, businesses, engineers, design professionals and contractors, managing the development process and conducting environmental reviews of all residential, commercial, affordable housing, industrial and complex major land development projects from start to finish.

It also provides support for public hearings for the Planning Commission and Hearing Officer while implementing new laws and responding to market trends. These include 100 percent affordable housing, development near transit centers, permanent outdoor dining and gathering spaces, small business assistance, cannabis business regulations, telecommunications facilities, urban planning and review, accessory dwelling units, and new housing initiatives.

The department has transformed the way permits are historically processed by converting to a cloud permitting system in place of paper plans, offering virtual counter services and virtual inspections. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize over 8-million records, and leverage technology to increase productivity and improve service delivery to customers.

DSD development permit review and inspection services are an Enterprise Fund and operated without a General Fund subsidy. Taxpayers and Code Enforcement penalties fund the Building & Land Use Enforcement services.

The vision is:

To employ an engaged workforce and utilize superior services.

Development Services

The mission is:

To ensure safe and quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments.

- Increase the availability of bi-lingual staff for under-represented groups to strengthen understanding of development regulations and department procedures
- Create alternative ways for customers to engage the Department

Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving.

- Increase accessibility of online and paper informational material
- Decrease number of clicks it takes to reach intended service on DSD's website to 3 clicks or less
- Reduce virtual appointments and informational requests by 25%
- Increase predictability of fees for all projects
- Increase workforce technical literacy

Goal 3: Provide efficient administrative and financial services

- Increase access to digital services
- Meet City reserve goal
- Maintain a cost-recoverable operation

Goal 4: Work in partnership with residents and businesses to ensure, improve and maintain safe and desirable San Diego neighborhoods

- Recruit employees that represent the diverse communities we serve
- Meet monthly with local business stakeholders in the development community

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Career Development path creation through 3-year Permit Tech job class creation.
- Homeowner/customer night services for one-time users or users who cannot log in and use virtual services.
- Planning for the Chatbot- low barrier entry point for assistance in multiple languages.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

N/A

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Development Services

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of Applications Submitted Complete on Initial Submittal ¹	Indicator of applicant understanding of what's required to provide a complete application, so that DSD has the information it needs to review their projects. Can also be an indicator for how well the department explains these requirements. High performance in this area should result in departmental efficiencies, due to less need to review application completeness more than once.	50.40%	42.91%	90.00%
Building Construction Average Time (in days) Per Review Cycle ²	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.	23.65	11.25	20.00
Percentage of Scheduled Building Inspections Completed by Target Date	Measures the efficiency and reliability of the building inspection process by tracking the proportion of inspections completed on or before the scheduled inspection date.	85.59%	87.89%	90.00%
Percentage of Building & Land Use Enforcement First Inspections Completed Within Allotted Time Frame	Measures efficiency and reliability of the building and land use enforcement inspection process by tracking the proportion of inspections completed within their target timeframes. The target timeframes reflect prioritization based on urgency and minimizing health and safety risks.	62.22%	72.04%	100.00%

Development Services

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Call Response Rate	Compares the number of calls received to those answered. High performance in this area measures staff responsiveness to call center demand of inquiries.	92.05%	94.05%	93.50%
100% Affordable Housing Average Time (in days) Per Review Cycle	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.	9.17	7.92	30.00
Rapid Review Average Time (in days) Per Review	Measures average duration of each Rapid Review. Rapid Review is a review method for review tasks.	7.59	2.76	1.00

¹ Applicant KPI, not DSD staff.

² Measures longest task of many in cycle.

Development Services

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	752.35	784.00	780.00	(4.00)
Personnel Expenditures	\$ 94,729,297	\$ 111,766,113	\$ 125,824,325	\$ 14,058,212
Non-Personnel Expenditures	23,432,389	29,795,367	27,158,531	(2,636,836)
Total Department Expenditures	\$ 118,161,685	\$ 141,561,480	\$ 152,982,856	\$ 11,421,376
Total Department Revenue	\$ 122,904,762	\$ 120,169,419	\$ 146,889,765	\$ 26,720,346

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administration & Support Services	\$ -	\$ 14,443	\$ (102,366)	\$ (116,809)
Building & Land Use Enforcement	10,737,839	13,185,629	12,197,524	(988,105)
Total	\$ 10,737,839	\$ 13,200,072	\$ 12,095,158	\$ (1,104,914)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Building & Land Use Enforcement	91.50	94.00	85.00	(9.00)
Total	91.50	94.00	85.00	(9.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 882,897	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	15,753	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Transfer of Sidewalk Vending Enforcement	(5.00)	(399,756)	-
Transfer of 5.00 FTE positions and non-personnel expenditures from the Development Services Department to the Police Department associated with the Sidewalk Vending Ordinance.			
Non-Discretionary Adjustment	0.00	(93,345)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,754)	-
Reduction of Personnel and Non-Personnel Expenditures Reduction of 1.00 Zoning Investigator 2 and non-personnel expenditures due to anticipated savings.	(1.00)	(280,423)	-
Transfer of Cannabis Social Equity Program Transfer of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst from the Development Services Department to the Department of Race and Equity associated with the Cannabis Social Equity Program.	(3.00)	(418,661)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(664,625)	-
Transfer from the Civil Penalties Fund Addition of one-time revenue from the Civil Penalties Fund to support code enforcement efforts.	0.00	-	5,824,000
Reimbursement Between Funds/Departments Adjustment to reflect revised reimbursement revenue projections.	0.00	-	(203,000)
Total	(9.00)	\$ (1,104,914)	\$ 5,621,000

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 5,435,103	\$ 6,881,200	\$ 6,975,348	\$ 94,148
Fringe Benefits	3,974,042	4,454,510	4,185,835	(268,675)
PERSONNEL SUBTOTAL	9,409,145	11,335,710	11,161,183	(174,527)
NON-PERSONNEL				
Supplies	\$ 24,810	\$ 46,049	\$ 13,269	\$ (32,780)
Contracts & Services	733,800	1,170,731	321,642	(849,089)
<i>External Contracts & Services</i>	<i>441,664</i>	<i>840,997</i>	<i>9,462</i>	<i>(831,535)</i>
<i>Internal Contracts & Services</i>	<i>292,136</i>	<i>329,734</i>	<i>312,180</i>	<i>(17,554)</i>
Information Technology	423,217	500,999	477,252	(23,747)
Energy and Utilities	90,987	76,583	63,812	(12,771)
Other	55,880	70,000	58,000	(12,000)
NON-PERSONNEL SUBTOTAL	1,328,694	1,864,362	933,975	(930,387)
Total	\$ 10,737,839	\$ 13,200,072	\$ 12,095,158	\$ (1,104,914)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 158,481	\$ 465,713	\$ 262,713	\$ (203,000)
Fines Forfeitures and Penalties	27,998	101,500	101,500	-
Licenses and Permits	66,011	90,802	90,802	-

Development Services

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	550	2,000	2,000	-
Transfers In	-	-	5,824,000	5,824,000
Total	\$ 253,040	\$ 660,015	\$ 6,281,015	\$ 5,621,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$ 55,036 - 66,266	\$ 66,266
20000024	Administrative Aide 2	3.00	3.00	2.00	63,360 - 76,360	145,541
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	188,765
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	95,225
20000214	Combination Inspector 2	17.00	17.00	17.00	81,997 - 99,104	1,597,377
20000303	Community Development Specialist 4	0.00	1.00	0.00	97,444 - 118,068	-
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
90001073	Management Intern - Hourly	0.50	0.00	0.00	36,814 - 45,925	-
20000756	Office Support Specialist	4.00	4.00	3.00	45,969 - 55,342	164,919
20001234	Program Coordinator	0.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	5.00	4.00	3.00	72,886 - 268,057	521,130
20000783	Public Information Clerk	4.00	4.00	4.00	46,777 - 56,281	214,090
20000927	Senior Clerk/Typist	2.00	2.00	2.00	52,633 - 63,469	124,199
20000873	Senior Combination Inspector	4.00	4.00	4.00	94,188 - 113,742	446,057
20000015	Senior Management Analyst	0.00	1.00	0.00	88,289 - 106,773	-
20000918	Senior Planner	1.00	0.00	0.00	101,901 - 123,225	-
20000919	Senior Planner	3.00	4.00	4.00	101,901 - 123,225	461,878
20000928	Senior Zoning Investigator	8.00	8.00	7.00	78,304 - 94,778	602,199
20001069	Zoning Investigator 2	38.00	38.00	35.00	71,204 - 86,126	2,800,473
	Bilingual - Regular					52,416
	Budgeted Personnel					(830,476)
	Expenditure Savings					
	ICBO Certification					6,161
	Night Shift Pay					11,723
	Other Certification Pays					16,329
	Overtime Budgeted					13,418
	Termination Pay Annual					29,945
	Leave					
	Vacation Pay In Lieu					37,633
FTE, Salaries, and Wages Subtotal		91.50	94.00	85.00		\$ 6,975,348

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 290,289	\$ 29,301	\$ 26,634	\$ (2,667)
Flexible Benefits	986,558	1,122,443	1,093,835	(28,608)
Long-Term Disability	27,253	24,670	25,176	506

Development Services

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Medicare	82,445	100,572	102,098	1,526
Other Post-Employment Benefits	412,531	465,550	314,488	(151,062)
Retiree Medical Trust	8,205	11,709	11,218	(491)
Retirement 401 Plan	30,582	44,088	43,867	(221)
Retirement ADC	1,800,728	2,299,131	2,166,719	(132,412)
Retirement DROP	11,827	11,700	19,494	7,794
Risk Management Administration	100,926	105,534	105,336	(198)
Supplemental Pension Savings Plan	136,682	151,325	154,145	2,820
Unemployment Insurance	6,909	7,964	7,166	(798)
Workers' Compensation	79,106	80,523	115,659	35,136
Fringe Benefits Subtotal	\$ 3,974,042	\$ 4,454,510	\$ 4,185,835	\$ (268,675)
Total Personnel Expenditures			\$ 11,161,183	

Development Services Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administration & Support Services	\$ 5,326,707	\$ (500,000)	\$ 486,607	\$ 986,607
Building Construction & Safety	31,202,826	19,856,061	17,230,702	(2,625,359)
Business Operations Support Services	16,561,535	40,197,615	22,979,146	(17,218,469)
Cannabis Permit Bureau	1,235,777	1,243,029	-	(1,243,029)
Customer Care & Employee Development	-	-	9,965,256	9,965,256
Engineering	14,160,124	15,758,888	19,455,167	3,696,279
Information Technology	9,728,970	112,520	-	(112,520)
Land Development Review	9,326,429	10,174,825	9,624,213	(550,612)
Permit Inspections	-	17,300,136	21,843,835	4,543,699
Project Management	-	-	14,191,106	14,191,106
Project Submittal & Management	10,231,951	13,976,211	-	(13,976,211)
Telecom & Utility	8,032,564	8,088,862	7,820,523	(268,339)
Urban & Innovation	-	-	16,157,115	16,157,115
Urban Planning Support	690,776	1,093,252	-	(1,093,252)
Total	\$ 106,497,659	\$ 127,301,399	\$ 139,753,670	\$ 12,452,271

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administration & Support Services	6.00	0.00	0.00	0.00
Building Construction & Safety	189.00	112.00	85.00	(27.00)
Business Operations Support Services	62.35	90.00	47.00	(43.00)
Cannabis Permit Bureau	7.00	6.00	0.00	(6.00)
Customer Care & Employee Development	0.00	0.00	98.00	98.00
Engineering	120.00	98.00	106.00	8.00
Information Technology	12.00	1.00	0.00	(1.00)
Land Development Review	78.50	70.00	69.00	(1.00)
Permit Inspections	0.00	135.00	144.00	9.00

Development Services

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Project Management	0.00	0.00	73.00	73.00
Project Submittal & Management	112.50	113.00	0.00	(113.00)
Telecom & Utility	64.00	54.00	47.00	(7.00)
Urban & Innovation	0.00	0.00	21.00	21.00
Urban Planning Support	4.00	6.00	0.00	(6.00)
Total	655.35	685.00	690.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 13,452,835	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,202,396	-
Accela/ePlanSoft Annual Maintenance Renewal Addition of non-personnel expenditures for Accela/ePlanSoft annual maintenance renewal and Accela staff augmentation.	0.00	485,000	-
Complete Communities Program Addition of 1.00 Development Project Manager 2, 1.00 Life Safety Inspector 2, 1.00 Mechanical Inspector 2, associated revenue, and non-personnel expenditures to support the City's Complete Communities Program.	3.00	420,541	419,085
Permit Discovery Addition of one-time non-personnel expenditures to implement Permit Discovery and support permit compliance.	0.00	250,000	-
Commercial Projects Review Addition of 1.00 Associate Engineer-Mechanical, revenue, and non-personnel expenditures to support the review of energy calculations for commercial projects.	1.00	163,491	162,904
Self-Service Solution to Schedule Inspection Addition of one-time non-personal expenditures to implement a self-service solution to assist in the scheduling of permits for contractor and permit holders.	0.00	150,000	-
Public Improvement Project Permits Addition of 1.00 Land Surveying Assistant and associated revenue for Public Improvement Project permits.	1.00	144,899	144,390
Call Center Enhancement Addition of non-personnel expenditures to enhance Amazon Web Services (AWS) Connect Call Center to improve services and streamline experience.	0.00	60,000	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Data Cloud Licenses Addition of non-personnel expenditures associated with Snowflake data cloud licenses.	0.00	20,000	-
Customer Portal Enhancements Addition of non-personnel expenditures to support Single Sign-On (SSO) for the customer portal.	0.00	8,000	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(25,429)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(189,957)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,689,505)	-
Revised Permit Revenue Adjustment to reflect revised permit revenue projections.	0.00	-	18,000,000
Right-of-Way Permit Reimbursements Addition of revenue associated with reimbursements from the General Fund for review of right-of-way utility permits.	0.00	-	2,499,623
Total	5.00	\$ 12,452,271	\$ 21,226,002

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 53,042,552	\$ 65,773,619	\$ 76,641,303	\$ 10,867,684
Fringe Benefits	31,455,723	33,773,291	37,057,273	3,283,982
PERSONNEL SUBTOTAL	84,498,274	99,546,910	113,698,576	14,151,666
NON-PERSONNEL				
Supplies	\$ 380,061	\$ 1,175,717	\$ 1,151,217	\$ (24,500)
Contracts & Services	11,741,503	13,262,093	11,869,959	(1,392,134)
<i>External Contracts & Services</i>	<i>5,336,356</i>	<i>6,167,616</i>	<i>4,346,749</i>	<i>(1,820,867)</i>
<i>Internal Contracts & Services</i>	<i>6,405,147</i>	<i>7,094,477</i>	<i>7,523,210</i>	<i>428,733</i>
Information Technology	8,365,658	12,028,013	11,668,756	(359,257)
Energy and Utilities	1,032,500	848,282	950,207	101,925
Other	479,662	440,384	414,955	(25,429)
NON-PERSONNEL SUBTOTAL	21,999,385	27,754,489	26,055,094	(1,699,395)
Total	\$ 106,497,659	\$ 127,301,399	\$ 139,753,670	\$ 12,452,271

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 10,861,108	\$ 10,575,062	\$ 10,274,685	\$ (300,377)
Licenses and Permits	100,863,864	106,486,954	128,013,333	21,526,379
Other Revenue	8,937,806	1,216,023	1,216,023	-

Development Services

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	945,822	110,072	110,072	-
Total	\$ 121,608,599	\$ 118,388,111	\$ 139,614,113	\$ 21,226,002

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	0.00	0.00	1.00	\$ 86,323 - 104,304	\$ 67,643
20000007	Accountant 3	1.00	1.00	2.00	95,084 - 114,900	229,101
20000102	Accountant 4	0.00	1.00	1.00	117,041 - 142,233	119,371
20000011	Account Clerk	2.00	2.00	0.00	46,777 - 56,281	-
20000012	Administrative Aide 1	11.00	11.00	26.00	55,036 - 66,266	1,613,927
20000024	Administrative Aide 2	9.00	9.00	9.00	63,360 - 76,360	634,296
20001202	Assistant Deputy Director	7.00	8.00	11.00	72,886 - 268,057	2,232,752
20001075	Assistant Development Services Director	3.00	3.00	4.00	49,246 - 269,958	956,652
20000070	Assistant Engineer-Civil	65.00	61.00	61.00	94,516 - 113,852	6,530,043
20000074	Assistant Engineer-Civil	2.00	2.00	1.00	94,516 - 113,852	94,516
20000077	Assistant Engineer- Electrical	5.00	5.00	5.00	94,516 - 113,852	538,783
20000116	Assistant Engineer-Traffic	21.00	23.00	24.00	94,516 - 113,852	2,455,626
20000041	Assistant Management Analyst	1.00	0.00	0.00	66,179 - 80,424	-
20001230	Assistant to the Development Services Director	0.00	0.00	1.00	72,886 - 268,057	170,472
20001233	Assistant to the Director	0.00	1.00	0.00	72,886 - 268,057	-
20000143	Associate Engineer-Civil	30.00	40.00	39.00	108,826 - 131,374	4,905,444
20000148	Associate Engineer-Civil	3.00	3.00	3.00	108,826 - 131,374	381,366
20000150	Associate Engineer- Electrical	6.00	7.00	7.00	108,826 - 131,374	842,812
21000429	Associate Engineer-Fire Protection	5.00	7.00	7.00	108,826 - 131,374	907,875
20000154	Associate Engineer- Mechanical	6.00	9.00	9.00	108,826 - 131,374	1,123,310
20000167	Associate Engineer-Traffic	10.00	12.00	14.00	108,826 - 131,374	1,756,733
20000119	Associate Management Analyst	7.00	7.00	7.00	80,424 - 97,203	566,669
20000162	Associate Planner	46.00	48.00	47.00	88,486 - 106,904	4,353,202
20000110	Auto Messenger 2	1.00	1.00	1.00	40,376 - 48,656	47,683
20000266	Cashier	3.00	3.00	3.00	49,115 - 59,100	160,966
20000539	Clerical Assistant 2	1.00	1.00	0.00	44,505 - 53,638	-
20000207	Combination Inspector 1	1.00	1.00	0.00	78,086 - 94,428	-
20000214	Combination Inspector 2	29.00	28.00	29.00	81,997 - 99,104	2,789,654
20001168	Deputy Director	8.00	8.00	8.00	72,886 - 268,057	1,715,338
20000103	Development Project Manager 1	2.00	2.00	2.00	93,096 - 112,191	211,693
20000104	Development Project Manager 2	42.00	44.00	45.00	107,232 - 129,473	5,721,094
20000105	Development Project Manager 3	16.00	16.00	16.00	123,574 - 149,399	2,360,077

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001100	Development Services Director	1.00	1.00	1.00	96,395 - 365,173	272,579
21000786	Development Services Technician	0.00	0.00	9.00	57,833 - 69,696	574,335
20000082	Electrical Inspector 2	10.00	11.00	11.00	81,997 - 99,104	1,037,226
21000451	Environmental Biologist 3	1.00	1.00	2.00	96,679 - 117,063	193,358
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	74,214
21000433	Geographic Info Systems Analyst 3	1.00	1.00	0.00	90,015 - 108,805	-
20000178	Information Systems Administrator	1.00	1.00	1.00	109,307 - 132,401	109,307
20000290	Information Systems Analyst 2	3.00	3.00	3.00	81,997 - 99,082	297,246
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	198,820
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	2.00	2.00	2.00	64,584 - 77,846	140,020
20001018	Land Surveying Assistant	4.00	6.00	7.00	94,712 - 114,136	764,398
20001019	Land Surveying Associate	7.00	5.00	5.00	109,045 - 131,680	658,400
20000346	Legislative Recorder 1	1.00	1.00	1.00	61,656 - 74,590	74,590
20000347	Legislative Recorder 2	2.00	2.00	2.00	64,693 - 78,326	155,085
21000426	Life Safety Inspector 2	5.00	5.00	6.00	81,997 - 99,104	560,392
90001073	Management Intern – Hourly	3.00	0.00	0.00	36,814 - 45,925	-
20000093	Mechanical Inspector 2	8.00	8.00	9.00	81,997 - 99,104	853,907
20000756	Office Support Specialist	8.00	8.00	5.00	45,969 - 55,342	275,603
20000680	Payroll Specialist 2	3.00	4.00	4.00	54,075 - 65,305	232,618
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	73,945
20000691	Plan Review Specialist 2	4.00	1.00	0.00	73,410 - 88,595	-
20000692	Plan Review Specialist 3	46.00	47.00	44.00	82,477 - 99,563	3,772,216
20000693	Plan Review Specialist 4	11.00	13.00	14.00	90,474 - 108,936	1,412,053
20001182	Principal Accountant	0.00	1.00	1.00	36,814 - 235,656	132,838
20001234	Program Coordinator	6.00	6.00	6.00	36,814 - 214,004	837,750
20001222	Program Manager	9.00	11.00	7.00	72,886 - 268,057	1,212,732
20000783	Public Information Clerk	37.00	36.00	17.00	46,777 - 56,281	851,500
90000779	Public Information Specialist – Hourly	0.35	0.00	0.00	44,483 - 53,725	-
20001042	Safety and Training Manager	0.00	1.00	1.00	92,310 - 111,878	92,310
20000847	Safety Officer	0.00	0.00	1.00	80,086 - 96,743	80,086
20000864	Senior Cashier	1.00	1.00	1.00	53,528 - 64,584	62,928
20000885	Senior Civil Engineer	10.00	11.00	12.00	125,388 - 151,584	1,753,663
20000927	Senior Clerk/Typist	3.00	3.00	3.00	52,633 - 63,469	157,899
20000873	Senior Combination Inspector	6.00	7.00	7.00	94,188 - 113,742	768,519
20000904	Senior Electrical Engineer	2.00	3.00	3.00	125,388 - 151,584	412,625
20000083	Senior Electrical Inspector	2.00	2.00	2.00	94,188 - 113,742	227,484
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	125,388 - 151,584	303,168

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000830	Senior Engineering Geologist	1.00	1.00	1.00	125,388 - 151,584	146,972
20001014	Senior Land Surveyor	1.00	1.00	1.00	125,672 - 151,911	151,911
20000894	Senior Legislative Recorder	0.00	0.00	1.00	71,400 - 86,148	71,400
21000430	Senior Life Safety Inspector	1.00	1.00	1.00	94,188 - 113,742	104,012
20000015	Senior Management Analyst	6.00	7.00	6.00	88,289 - 106,773	639,036
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	125,388 - 151,584	303,168
20000094	Senior Mechanical Inspector	1.00	2.00	2.00	94,188 - 113,742	207,930
20000918	Senior Planner	17.00	16.00	17.00	101,901 - 123,225	2,044,617
20000099	Senior Structural Inspector	4.00	3.00	3.00	94,188 - 113,742	337,814
20000926	Senior Traffic Engineer	4.00	4.00	4.00	125,388 - 151,584	571,865
20000928	Senior Zoning Investigator	1.00	1.00	1.00	78,304 - 94,778	93,356
20000166	Structural Engineering Associate	25.00	29.00	29.00	108,826 - 131,374	3,613,569
20000923	Structural Engineering Senior	9.00	9.00	9.00	125,388 - 151,584	1,346,779
20000098	Structural Inspector 2	14.00	14.00	14.00	81,997 - 99,104	1,313,237
90000964	Student Engineer – Hourly	2.00	0.00	0.00	36,814 - 43,194	-
21000675	Supervising Development Project Manager	4.00	5.00	5.00	135,918 - 164,299	764,733
20000970	Supervising Management Analyst	3.00	2.00	2.00	94,669 - 114,682	229,364
20001002	Supervising Plan Review Specialist	11.00	11.00	11.00	99,454 - 119,925	1,267,600
21000177	Trainer	0.00	2.00	2.00	74,757 - 90,340	172,419
20001041	Training Supervisor	1.00	1.00	1.00	82,079 - 99,229	99,229
20001069	Zoning Investigator 2	1.00	1.00	1.00	71,204 - 86,126	80,577
	Bilingual – Regular					151,424
	Budgeted Personnel					(6,000,331)
	Expenditure Savings					
	Engineering Geologist Pay					173,413
	Geotechnical Engineer Pay					11,385
	ICBO Certification					61,136
	Infrastructure In-Training					586,044
	Pay					
	Infrastructure Registration					1,679,405
	Pay					
	Landscape Architect Lic					19,421
	Other Certification Pays					18,922
	Overtime Budgeted					1,355,081
	Professional Geologist Pay					32,994
	Reg Pay For Engineers					1,642,985
	Sick Leave – Hourly					4,407
	Structural Registration					69,184
	Termination Pay Annual					245,254
	Leave					
	Vacation Pay In Lieu					797,423
FTE, Salaries, and Wages Subtotal		655.35	685.00	690.00	\$	76,641,303

Development Services

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,177,639	\$ 178,514	\$ 211,940	\$ 33,426
Flexible Benefits	6,322,490	7,035,221	8,010,096	974,875
Long-Term Disability	235,140	216,371	252,666	36,295
Medicare	809,353	928,347	1,070,280	141,933
Other Post-Employment Benefits	2,924,355	3,375,000	2,557,284	(817,716)
Retiree Medical Trust	87,835	118,059	135,186	17,127
Retirement 401 Plan	319,617	440,092	511,944	71,852
Retirement ADC	14,920,243	18,731,608	21,178,556	2,446,948
Retirement DROP	64,822	68,057	75,750	7,693
Risk Management Administration	713,835	764,478	856,548	92,070
Supplemental Pension Savings Plan	1,298,225	1,268,507	1,416,066	147,559
Unemployment Insurance	59,416	69,954	71,842	1,888
Workers' Compensation	522,753	579,083	709,115	130,032
Fringe Benefits Subtotal	\$ 31,455,723	\$ 33,773,291	\$ 37,057,273	\$ 3,283,982
Total Personnel Expenditures		\$ 113,698,576		

Local Enforcement Agency Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Building & Land Use Enforcement	\$ 926,187	\$ 1,060,009	\$ 1,134,028	\$ 74,019
Total	\$ 926,187	\$ 1,060,009	\$ 1,134,028	\$ 74,019

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Building & Land Use Enforcement	5.00	5.00	5.00	0.00
Engineering	0.50	0.00	0.00	0.00
Total	5.50	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 81,073	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	7,059	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(2,043)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(12,070)	-
LEA Facility Fee Revenue Addition of revenue for LEA Facility Fees based on the user fee study and fund balance.	0.00	-	106,511
Reimbursement Between Funds/Departments Adjustment to reflect revised reimbursement revenue projections.	0.00	-	(233,167)
Total	0.00	\$ 74,019	\$ (126,656)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 438,081	\$ 519,694	\$ 583,568	\$ 63,874
Fringe Benefits	383,797	363,799	380,998	17,199
PERSONNEL SUBTOTAL	821,878	883,493	964,566	81,073
NON-PERSONNEL				
Supplies	\$ 77	\$ 6,000	\$ 6,000	-
Contracts & Services	88,540	148,497	142,631	(5,866)
<i>External Contracts & Services</i>	26,829	52,614	42,823	(9,791)
<i>Internal Contracts & Services</i>	61,710	95,883	99,808	3,925
Information Technology	11,705	10,336	8,293	(2,043)
Energy and Utilities	3,785	5,109	5,964	855
Other	202	6,574	6,574	-
NON-PERSONNEL SUBTOTAL	104,309	176,516	169,462	(7,054)
Total	\$ 926,187	\$ 1,060,009	\$ 1,134,028	\$ 74,019

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 165,737	\$ 408,167	\$ 175,000	(233,167)
Licenses and Permits	762,972	702,402	808,913	106,511
Other Revenue	114,100	-	-	-
Rev from Money and Prop	314	10,724	10,724	-
Total	\$ 1,043,123	\$ 1,121,293	\$ 994,637	(126,656)

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	\$ 85,864 - 104,107	\$ 102,545
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	94,581 - 114,638	342,942
20000494	Hazardous Materials Program Manager	1.00	1.00	1.00	113,808 - 138,081	138,081
90001073	Management Intern - Hourly	0.50	0.00	0.00	36,814 - 45,925	-
FTE, Salaries, and Wages Subtotal		5.50	5.00	5.00	\$	583,568

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 29,078	\$ 2,130	\$ 1,381	\$ (749)
Flexible Benefits	76,733	77,305	74,566	(2,739)
Long-Term Disability	2,136	1,834	2,112	278
Medicare	6,735	7,537	8,461	924
Other	145	-	-	-
Other Post-Employment Benefits	25,778	28,445	20,690	(7,755)
Retiree Medical Trust	462	766	543	(223)
Retirement 401 Plan	1,792	3,066	2,171	(895)
Retirement ADC	216,875	224,367	233,097	8,730
Retirement DROP	406	-	3,496	3,496
Risk Management Administration	6,256	6,435	6,930	495
Supplemental Pension Savings Plan	14,572	10,174	22,165	11,991
Unemployment Insurance	554	592	601	9
Workers' Compensation	2,275	1,148	4,785	3,637
Fringe Benefits Subtotal	\$ 383,797	\$ 363,799	\$ 380,998	\$ 17,199
Total Personnel Expenditures			\$ 964,566	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,869,697	\$ 21,185,506	\$ (6,833,741)
Continuing Appropriation - CIP	68,604	-	-
Operating Reserve	10,087,072	10,885,160	12,925,890
TOTAL BALANCE AND RESERVES	\$ 17,025,373	\$ 32,070,666	\$ 6,092,149
REVENUE			
Charges for Services	\$ 10,861,108	\$ 10,575,062	\$ 10,274,685
Licenses and Permits	100,863,864	106,486,954	128,013,333
Other Revenue	8,937,806	1,216,023	1,216,023
Revenue from Use of Money and Property	945,822	110,072	110,072
TOTAL REVENUE	\$ 121,608,599	\$ 118,388,111	\$ 139,614,113
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 138,633,972	\$ 150,458,777	\$ 145,706,262
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 65,646	-	-
TOTAL CIP EXPENSE	\$ 65,646	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 53,042,552	\$ 65,773,619	\$ 76,641,303
Fringe Benefits	31,455,723	33,773,291	37,057,273
Supplies	380,061	1,175,717	1,151,217
Contracts & Services	11,741,503	13,262,093	11,869,959
Information Technology	8,365,658	12,028,013	11,668,756
Energy and Utilities	1,032,500	848,282	950,207
Other Expenses	479,662	440,384	414,955
TOTAL OPERATING EXPENSE	\$ 106,497,659	\$ 127,301,399	\$ 139,753,670
TOTAL EXPENSE	\$ 106,563,306	\$ 127,301,399	\$ 139,753,670
RESERVES			
Operating Reserve	\$ 10,885,160	\$ 10,885,160	\$ 12,925,890
TOTAL RESERVES	\$ 10,885,160	\$ 10,885,160	\$ 12,925,890
BALANCE***	\$ 21,185,506	\$ 12,272,218	\$ (6,973,298)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 138,633,972	\$ 150,458,777	\$ 145,706,262

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** The Development Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances. The department anticipates the revised fee structure beginning in the first quarter of Fiscal Year 2025 will improve projected revenues.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 944	\$ 117,879	\$ 140,793
TOTAL BALANCE AND RESERVES	\$ 944	\$ 117,879	\$ 140,793
REVENUE			
Charges for Services	\$ 165,737	\$ 408,167	\$ 175,000
Licenses and Permits	762,972	702,402	808,913
Other Revenue	114,100	-	-
Revenue from Use of Money and Property	314	10,724	10,724
TOTAL REVENUE	\$ 1,043,123	\$ 1,121,293	\$ 994,637
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,044,066	\$ 1,239,172	\$ 1,135,430
OPERATING EXPENSE			
Personnel Expenses	\$ 438,081	\$ 519,694	\$ 583,568
Fringe Benefits	383,797	363,799	380,998
Supplies	77	6,000	6,000
Contracts & Services	88,540	148,497	142,631
Information Technology	11,705	10,336	8,293
Energy and Utilities	3,785	5,109	5,964
Other Expenses	202	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 926,187	\$ 1,060,009	\$ 1,134,028
TOTAL EXPENSE	\$ 926,187	\$ 1,060,009	\$ 1,134,028
BALANCE	\$ 117,879	\$ 179,163	\$ 1,402
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,044,066	\$ 1,239,172	\$ 1,135,430

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Economic Development



Page Intentionally Left Blank

Economic Development



Description

The Economic Development Department (EDD) leads the City's efforts in Real Estate services, Airport management, Community and Business Engagement, and Strategic Partnerships. EDD implements four key goal areas as identified in the Economic Strategic Plan that: 1.) support workers and families; 2.) support small and local businesses; 3.) bolster trade and innovation; and 4.) strengthen neighborhoods. Economic, business, and community development programs and initiatives create and sustain a resilient and prosperous City of San Diego.

New for Fiscal Year 2025, EDD added the City's real estate portfolio, which includes all the facilities necessary to provide the basic functions of government, such as parks, police stations, fire stations, libraries, maintenance yards, and administrative space. Additionally, the department manages a major league baseball stadium, a sports arena, an 8,000-acre Agricultural Preserve and nearly 60,000 acres of open space. City properties support over 800 leases and agreements with third parties, generating tens of millions in income and providing cultural and community-based services, including the iconic Balboa Park and San Diego's water wonderland, Mission Bay.

Also new in Fiscal Year 2025, EDD now oversees the City's two airports: Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, which provide critical services to aviation users and its citizens. The Federal Aviation Administration (FAA) has classified Montgomery-Gibbs Executive Airport as a reliever airport for San Diego International Airport - Lindbergh Field, which means it's instrumental in preventing major delays at the scheduled passenger service airport. Brown Field Municipal Airport is also a reliever airport and the gateway for international general aviation aircraft entering the United States needing to clear Customs. Combined, City airports support more than 1,500 local jobs and generate \$199.0 million in economic activity annually.

Here is a summary of the more detailed functions of each division in the department:

Acquisitions, Dispositions and Valuation Team is responsible for acquiring property or right of way, for processing sales of City-owned properties and implementation of the Surplus Land Act and in coordination with the Valuations Team to support all City functions requiring real estate appraisal services.

Economic Development

Airports Division is in charge of ensuring the safe and secure operation of both City's general aviation airports. They plan the development of the airports and work hand-in-hand with the FAA to obtain grant funding for critical capital infrastructure needs. They also manage the Airports' Noise Program to ensure that the City's airports and the neighboring communities understand each other's needs.

Business Expansion, Attraction, and Retention (BEAR) Division supports area businesses and nonprofits with technical assistance (including application support), due diligence, expedited permitting, policy advocacy, and utilities coordination services, among others. It administers a suite of ongoing grants programs and has been instrumental for ongoing business resiliency. It also oversees assessment district administration for business improvement districts, maintenance assessment districts and downtown's property business improvement district.

Business Operations and Support Services (BOSS) Division oversees the Department's financial administration, internal operations support activities, records management and a recurring federal and state grants portfolio. BOSS develops and administers the Department's annual budget, processes rents and maintains accounts for all agreements, creates and processes payments of purchase orders and assists staff with financial transactions. BOSS ensures timely processing of payments to business owners, nonprofits, and partner agencies who positively impact quality of life for residents and communities.

Community Development Division (CDD) is comprised of HUD Programs, and the federally designated San Diego Promise Zone. Housing Urban Development (HUD) Programs administers federal entitlement grants via Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs. The Promise Zone is a 10-year designation on 6.4 square miles that include some of the City's most culturally rich and ethnically diverse neighborhoods but also starkly under-resourced and densely populated communities.

Lease Administration Teams administer the City's diverse lease portfolio, including former Successor Agency leases, airport property leases and general city-wide leases. The teams negotiate, develop and administer lease agreements and permits for use of City-owned property by profit and non-profit organizations, citywide.

Municipal Assets Services Team is tasked with planning, organizing and executing transactions that support all of the City's facilities' needs and the office space needs for our workforce of over 12,000 employees. The team works with City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

Strategic Partnerships and Research Division combines high profile corporate partnerships, and economic research and modeling, together these activities contribute to the knowledge on regional and citywide economic development trends, strengthen the City's General Fund, and grow the City's visibility through public-private partnerships with regional, national, and international entities.

The vision is:

San Diego is a global leader in tackling today's toughest challenges, bringing shared prosperity and sustainable growth to residents and the broader community.

Economic Development

The mission is:

Provide targeted resources and outreach to promote economic vibrancy, innovation, and opportunity in every neighborhood.

Goals and Objectives

Goal 1: Promote transparent real estate practices that drive mutual benefit for community members and the City.

- Ensure that the public and decision makers have access to information regarding the City's real estate initiatives.
- Follow City's policies and industry best practices to support the methodology for real estate decisions.
- Negotiate in good faith with all prospective non-profits and businesses to establish fair and equitable terms.

Goal 2: Maintain a cohesive and inclusive work environment where department employees can utilize tools to provide exemplary customer service.

- All staff are provided opportunities for professional development (LinkedIn Learning, Conferences/Seminars, etc.)
- Create equitable framework for OCA and advancement opportunities.
- Prioritize software/programming systems and emerging technologies to facilitate innovation.

Goal 3: Provide exemplary customer service for all public interactions.

- Provide an empathic and solutions-based approach when responding to customers' inquiries and needs.
- Increase overall awareness of department programs, incentives and services with the public.
- Prioritize intentional and authentic outreach opportunities for all for community and stakeholder engagement.

Goal 4: Ensure the sustained financial self-sufficiency, connectivity and economic opportunity for all San Diegans through our City's airports.

- Evaluate airports user fees annually to ensure proper revenues stream that will maintain public air transportation infrastructure for community members and visitors.
- Facilitate transformational development projects at City airports to support the strengthening of neighborhoods, increasing business and tourism, and revenue.
- Reduce regulatory barriers to aeronautical business entrants to enhance diversity and provide for additional airport revenues.
- Seek infrastructure grant opportunities to reduce the airport's share of projects costs.

Goal 5: Support economic success across the community through department-led programs.

- Create more opportunities for well-paying jobs, help workers qualify for and secure employment, and coordinate services like childcare and continuing education.
- Provide targeted engagement and resources to under-resourced communities, build lively centers of culture and commerce, and help increase affordable housing.

Goal 6: Catalyze economic growth for nonprofits, small and large businesses by tapping into emerging trends, advancing economic mobility, and prioritizing sustainability.

Economic Development

- Eliminate barriers to trade, foster growth and collaboration among innovative industries, and enhance San Diego's position as a binational and multicultural economy.
- Increase revenue and in-kind values provided to the City through Corporate Partners.
- Support nonprofits that provide small business resources, provide direct assistance to entrepreneurs, and facilitate additional opportunities for businesses to access funding.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Barrio Logan, Central Commercial, and City Heights Maintenance Assessment Districts (MAD) received additional City contributions which enabled them to focus on health and safety concerns in their communities.
- Small Business Enhancement Program (SBEP) funding provided 12 organizations within the Promise Zone with capacity building grants totaling \$300,000. In addition, SBEP funding was utilized to provide technical assistance to Business Improvement Districts (BID), MAD, and capacity building recipients which provided access to necessary resources to effectively run their organizations.
- Implementation of Economic Development Strategy (EDS) funds provided support of Promise Zone Youth Expo, Junior Achievement financial literacy and job preparedness program for high school aged youth, access to affordable childcare through partnership with YMCA, and launch of cyber-security assessment tool for small businesses located in low and moderate income areas.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

EDD is working to address disparities that align with the following Tactical Equity Plan goals:

TEP Goal 1 Promote transparent real estate practices that drive mutual benefit for community members and the City.

TEP Goal 2 Maintain a cohesive and inclusive work environment where department employees can utilize tools to provide exemplary customer service.

TEP Goal 5 Support economic success across the community through department-led programs.

TEP Goal 6 Catalyze economic growth for nonprofits, small and large businesses by tapping into emerging trends, advancing economic mobility, and prioritizing sustainability.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

1. Assistant Deputy Director Reallocation to General Fund: enables position to have a broader reach with a focus on equity in acquisition and disposition processes across all programs Goal

1. 2.

MAD General Benefit/City Allocation: Low-income areas historically have not had the same level of investment. MAD managers faced with challenges to using their assessment monies consistent with management plan Goal 6.

3. Maintain Small Business Enhancement Program: Low-income areas historically have not had the same level of participation. Small nonprofits are not competitive because they lack the experience and bandwidth to compete for sizable grants. Capacity building targets those who do not otherwise receive funding Goal 6.

4. Focused Economic Development Strategy Implementation: Low-income residents/communities have historically not had opportunity to participate in San Diego's prosperity. Targeted resources and

Economic Development

outreach to promote economic vibrancy, innovation, and opportunity in every neighborhood Goal 5.

5. Successor Agency and Research Contracts Consulting and training resources to prioritize the state-required mandates allowing for data-driven approach to guide future development and assets that targets the greatest needs while balancing return on investment Goal 2.

6. Business Cooperation Rebate Program Incentive attracted investment that enhances San Diego's competitive advantage by increasing workforce development, innovation, and ultimately, quality of life for all San Diegans Goal 6.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Jobs supported ¹	Number of jobs supported or created by the expansion, attraction, and retention of employers working with the Department	N/A	4,096	N/A
Small businesses assisted ¹	Number of small businesses assisted, expanded, and retained as a result of small and neighborhood business programs executed by EDD	N/A	3,698	3,175
Investment in infrastructure of public and private facilities, neighborhood services, and operations ²	Total investment awarded to improve the infrastructure of public and private facilities, neighborhood services, and operations.	N/A	\$70,393,354	N/A
Total amount of corporate partner investment in City and public services, programs, and initiatives ³	This is the total dollar value of corporate partner contracts for monetary and in-kind contributions to City- and public-facing services, programs, and initiatives managed by the City of San Diego.	N/A	\$3,069,342	\$1,906,408
Appraisals Completed within 90 days of Commencement	Percentage of Appraisals Completed within 90 days of Commencement	85%	100%	90%
Leases on a month-to-month holdover	Percentage of leases on a month-to-month holdover status	25.8%	26.3%	15.0%
Noise complaint response time	Average number of working days to respond to a noise complaint	1	3	1
Real Estate Transactions	# of real estate jobs/transactions completed per year	255	397	250
Annual Aircraft Operations	# of annual aircraft operations, take-offs and landings	386,000	451,205	386,000

¹ This is a new KPI for Fiscal Year 2025. Baseline and goals will be established with Fiscal Year 2025 Actuals.

² This is a new KPI for Fiscal Year 2025. Baseline and goals will be established with Fiscal Year 2025 Actuals. \$42M included in capital improvement projects at Petco Park inclusive of the Gallagher Square Renovation.

³ This is a new KPI for Fiscal Year 2025. Baseline and goals will be established with Fiscal Year 2025 Actuals. This reflects both cash and in-kind value.

Economic Development

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	121.00	126.00	135.00	9.00
Personnel Expenditures	\$ 14,479,392	\$ 17,846,110	\$ 18,694,956	\$ 848,846
Non-Personnel Expenditures	35,801,219	38,207,501	38,099,729	(107,772)
Total Department Expenditures	\$ 50,280,611	\$ 56,053,611	\$ 56,794,685	\$ 741,074
Total Department Revenue	\$ 106,345,859	\$ 103,136,471	\$ 110,723,585	\$ 7,587,114

General Fund – Economic Development

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
BID & Commercial MAD	\$ (7,709)	\$ -	\$ -	-
Business Expansion, Attraction & Retention	4,048,291	4,318,044	5,479,414	1,161,370
Community Development	6,539,046	6,862,635	3,339,292	(3,523,343)
Economic Development	4,755,794	4,453,554	6,177,862	1,724,308
Total	\$ 15,335,421	\$ 15,634,233	\$ 14,996,568	\$ (637,665)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Business Expansion, Attraction & Retention	15.00	16.00	16.00	0.00
Community Development	18.00	18.00	18.00	0.00
Economic Development	22.00	22.00	26.50	4.50
Total	55.00	56.00	60.50	4.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Small Business Enhancement Program Addition of one-time non-personnel expenditures to support small businesses.	0.00	\$ 1,061,000	\$ -
Eviction Prevention Program Addition of one-time education and legal services for low-income renters facing eviction.	0.00	962,573	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	854,649	-
Business Cooperation Program Rebate Addition of non-personnel expenditures associated with rebates for activities that generated General Fund Sales and Use Tax revenue in Fiscal Year 2024.	0.00	690,000	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support Addition of 3.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	3.50	153,786	153,787
Maintenance Assessment Districts Addition of non-personnel expenditures to offset general benefits from Maintenance Assessment District services.	0.00	144,622	-
Information Technology Support Addition of 1.00 Information Systems Analyst 4 and associated revenue to support the merged department's IT and GIS needs.	1.00	138,149	138,160
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	9,801	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,415	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(146,975)	-
Operational Efficiency Reduction of contractual services associated with computer maintenance and other agencies.	0.00	(312,685)	-
Reduction of Eviction Notice Registry Reduction of non-personnel expenditures to create and administer the Eviction Notice Registry.	0.00	(400,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,800,000)	-
Community Development Block Grant Adjustment to reflect revised revenue for billable hours for the Community Development Block Grant Program.	0.00	-	910,000
Wayfinding Kiosk Revenue Addition of revenue related to the installation and operation of interactive wayfinding kiosks in Downtown commercial corridors.	0.00	-	136,933
Total	4.50	\$ (637,665)	\$ 1,338,880

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 4,605,105	\$ 5,585,626	\$ 6,373,565	\$ 787,939

Economic Development

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits	3,111,820	3,385,151	3,596,821	211,670
PERSONNEL SUBTOTAL	7,716,926	8,970,777	9,970,386	999,609
NON-PERSONNEL				
Supplies	\$ 13,765	\$ 18,237	\$ 18,387	\$ 150
Contracts & Services	6,657,230	5,649,726	3,486,001	(2,163,725)
<i>External Contracts & Services</i>	6,499,266	5,498,167	3,327,162	(2,171,005)
<i>Internal Contracts & Services</i>	157,964	151,559	158,839	7,280
Information Technology	494,574	657,397	495,198	(162,199)
Energy and Utilities	1,526	7,596	7,596	-
Other	136,402	15,500	704,000	688,500
Transfers Out	315,000	315,000	315,000	-
NON-PERSONNEL SUBTOTAL	7,618,495	6,663,456	5,026,182	(1,637,274)
Total	\$ 15,335,421	\$ 15,634,233	\$ 14,996,568	\$ (637,665)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 6,017,636	\$ 5,196,658	\$ 6,741,467	\$ 1,544,809
Other Revenue	450,169	437,318	430,000	(7,318)
Rev from Federal Agencies	-	94,980	-	(94,980)
Rev from Money and Prop	278,560	-	-	-
Rev from Other Agencies	27,892	240,564	-	(240,564)
Transfers In	-	-	136,933	136,933
Total	\$ 6,774,258	\$ 5,969,520	\$ 7,308,400	\$ 1,338,880

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 42,546
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	59,937
20000024	Administrative Aide 2	4.00	4.00	4.00	63,360 - 76,360	275,269
20001202	Assistant Deputy Director	2.00	2.00	3.00	72,886 - 268,057	566,295
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	159,642
20000295	Community Development Coordinator	6.00	6.00	6.00	114,179 - 138,191	804,408
20000300	Community Development Specialist 2	11.00	11.00	10.00	78,916 - 95,346	896,014
20000301	Community Development Specialist 3	4.00	4.00	5.00	90,889 - 109,832	524,979
20000303	Community Development Specialist 4	10.00	10.00	10.00	97,444 - 118,068	1,176,099
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	246,844
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000998	Information Systems Analyst 4	0.00	0.00	1.00	101,223 - 122,656	101,223
90001073	Management Intern - Hourly	0.00	0.00	3.50	36,814 - 45,925	142,691

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	65,305
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	6.00	6.00	5.00	72,886 - 268,057	868,550
20000015	Senior Management Analyst	3.00	3.00	3.00	88,289 - 106,773	279,591
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular Budgeted Personnel					11,648
	Expenditure Savings					(474,284)
	Other Certification Pays					3,845
	Overtime Budgeted					12,835
	Sick Leave - Hourly					3,193
	Termination Pay Annual Leave					43,514
	Vacation Pay In Lieu					42,164
FTE, Salaries, and Wages Subtotal		55.00	56.00	60.50	\$	6,373,565

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 239,278	\$ 27,958	\$ 34,453	\$ 6,495
Flexible Benefits	606,146	663,168	696,522	33,354
Insurance	1,347	-	-	-
Long-Term Disability	22,967	19,178	23,176	3,998
Medicare	69,986	79,974	93,074	13,100
Other Post-Employment Benefits	273,853	294,880	223,452	(71,428)
Retiree Medical Trust	7,007	9,183	10,440	1,257
Retirement 401 Plan	21,701	30,230	34,313	4,083
Retirement ADC	1,609,715	1,992,391	2,159,219	166,828
Retirement DROP	216	-	-	-
Risk Management Administration	66,609	66,924	74,844	7,920
Supplemental Pension Savings Plan	148,708	158,539	182,359	23,820
Unemployment Insurance	5,847	6,277	6,597	320
Workers' Compensation	38,439	36,449	58,372	21,923
Fringe Benefits Subtotal	\$ 3,111,820	\$ 3,385,151	\$ 3,596,821	\$ 211,670
Total Personnel Expenditures			\$ 9,970,386	

Economic Development

General Fund – Real Estate and Airport Management

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Real Estate	\$	5,485,298	\$	7,916,692	\$	7,333,744	\$	(582,948)
Total	\$	5,485,298	\$	7,916,692	\$	7,333,744	\$	(582,948)

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Real Estate		39.00		38.75		42.25		3.50
Total		39.00		38.75		42.25		3.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of 1.00 Assistant Deputy Director Transfer of 1.00 Assistant Deputy Director from the PETCO Park Fund to the General Fund and addition of revenue to support services provided to the PETCO Park Fund.	1.00	\$ 228,776	\$ 100,000
Employ and Empower Program Support Addition of 2.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	2.50	99,192	99,193
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,196	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(4,129)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(57,883)	-
Reduction of Space Planning Services Reduction of non-personnel expenditures associated with contractual services for downtown office space analysis.	0.00	(150,000)	-
Operational Efficiency Reduction of miscellaneous professional and technical services, and city services billed.	0.00	(158,334)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(170,766)	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(375,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Revised Revenue	0.00	-	4,596,189
Adjustment to reflect revised revenue from rents, concessions, fees, and charges for current services.			
Revised Pueblo Lands Revenue	0.00	-	3,300,000
Adjustment to reflect revised pueblo lands revenue associated with the sale of leased property.			
Total	3.50	\$ (582,948)	\$ 8,095,382

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,614,775	\$ 3,635,782	\$ 3,790,400	\$ 154,618
Fringe Benefits	1,356,168	1,476,600	1,475,055	(1,545)
PERSONNEL SUBTOTAL	3,970,942	5,112,382	5,265,455	153,073
NON-PERSONNEL				
Supplies	\$ 11,712	\$ 25,386	\$ 24,036	\$ (1,350)
Contracts & Services	1,257,100	1,969,627	1,664,399	(305,228)
<i>External Contracts & Services</i>	<i>1,190,620</i>	<i>1,843,290</i>	<i>1,573,290</i>	<i>(270,000)</i>
<i>Internal Contracts & Services</i>	<i>66,480</i>	<i>126,337</i>	<i>91,109</i>	<i>(35,228)</i>
Information Technology	232,447	760,136	327,253	(432,883)
Energy and Utilities	8,362	20,161	23,601	3,440
Other	4,735	29,000	29,000	-
NON-PERSONNEL SUBTOTAL	1,514,356	2,804,310	2,068,289	(736,021)
Total	\$ 5,485,298	\$ 7,916,692	\$ 7,333,744	\$ (582,948)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,635,588	\$ 1,480,519	\$ 1,877,266	\$ 396,747
Licenses and Permits	674,786	759,856	811,039	51,183
Other Revenue	14,492	-	-	-
Rev from Money and Prop	63,892,221	63,904,168	71,551,620	7,647,452
Total	\$ 66,217,087	\$ 66,144,543	\$ 74,239,925	\$ 8,095,382

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20001140	Assistant Department Director	1.00	0.00	0.00	96,395 - 365,173	-
20001202	Assistant Deputy Director	0.00	0.00	1.00	72,886 - 268,057	179,543
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	92,108
20000163	Associate Property Agent	2.00	1.00	3.00	81,997 - 99,082	238,709

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001168	Deputy Director	0.00	1.00	1.00	72,886 - 268,057	204,828
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
90001073	Management Intern - Hourly	0.00	0.00	2.50	36,814 - 45,925	92,036
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	301,098
20001222	Program Manager	6.00	5.75	5.75	72,886 - 268,057	954,822
20000768	Property Agent	13.00	13.00	11.00	90,015 - 108,805	1,056,402
20000783	Public Information Clerk	1.00	1.00	1.00	46,777 - 56,281	46,777
20001137	Real Estate Assets Director	1.00	1.00	1.00	96,395 - 365,173	238,263
21000762	Records Management Analyst	0.00	1.00	1.00	80,424 - 97,203	80,424
20000869	Senior Account Clerk	1.00	1.00	1.00	53,528 - 64,584	64,584
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
20001003	Supervising Property Agent	6.00	6.00	6.00	101,223 - 122,656	682,856
20001005	Supervising Property Agent Bilingual - Regular	2.00	2.00	2.00	101,223 - 122,656	223,773
	Budgeted Personnel Expenditure Savings					2,912
	Other Certification Pays					(960,079)
	Termination Pay Annual					3,845
	Leave					34,803
	Vacation Pay In Lieu					4,827
FTE, Salaries, and Wages Subtotal		39.00	38.75	42.25		\$ 3,790,400

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 189,410	\$ 6,975	\$ 5,943	\$ (1,032)
Flexible Benefits	287,912	354,321	376,743	22,422
Insurance	1,381	-	-	-
Long-Term Disability	12,785	12,389	14,173	1,784
Medicare	38,931	49,485	56,865	7,380
Other Post-Employment Benefits	146,870	186,309	127,246	(59,063)
Retiree Medical Trust	5,256	7,742	8,647	905
Retirement 401 Plan	17,063	26,844	32,357	5,513
Retirement ADC	533,415	693,626	732,702	39,076
Retirement DROP	1,909	3,251	-	(3,251)
Risk Management Administration	35,681	42,146	42,617	471
Supplemental Pension Savings Plan	58,602	64,297	40,531	(23,766)
Unemployment Insurance	3,283	4,075	4,029	(46)
Workers' Compensation	23,671	25,140	33,202	8,062
Fringe Benefits Subtotal	\$ 1,356,168	\$ 1,476,600	\$ 1,475,055	\$ (1,545)
Total Personnel Expenditures			\$ 5,265,455	

Economic Development

Airports Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Airport Management	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007	\$ (869,214)
Total	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007	\$ (869,214)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Airport Management	24.00	28.25	30.25	2.00
Total	24.00	28.25	30.25	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Commercial and Retail Center Repair and Maintenance Addition of non-personnel expenditures to support repairs and maintenance for the Commercial and Retail Center.	0.00	\$ 200,000	\$ -
IT Equipment Upgrade at Brown Field Addition of one-time non-personnel expenditures to upgrade information technology equipment at the Brown Field Customs and Border Patrol facility.	0.00	90,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	66,965	-
Administrative Support Addition of 1.00 Clerical Assistant 2 to assist with administrative duties for the Airports lease and properties section.	1.00	50,832	-
Employ and Empower Program Support Addition of 1.00 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	1.00	39,677	39,678
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	21,748	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(1,351)	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(207,135)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
One-Time Additions and Annualizations	0.00	(1,129,950)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Revised Parking Revenue	0.00	-	50,000
Adjustment to reflect revised parking revenue projections.			
Total	2.00	\$ (869,214)	\$ 89,678

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,480,404	\$ 2,084,698	\$ 2,232,310	\$ 147,612
Fringe Benefits	997,798	1,238,039	973,801	(264,238)
PERSONNEL SUBTOTAL	2,478,202	3,322,737	3,206,111	(116,626)
NON-PERSONNEL				
Supplies	\$ 126,239	\$ 206,089	\$ 203,389	\$ (2,700)
Contracts & Services	2,879,434	4,549,697	3,861,298	(688,399)
<i>External Contracts & Services</i>	<i>1,797,092</i>	<i>3,701,024</i>	<i>2,983,408</i>	<i>(717,616)</i>
<i>Internal Contracts & Services</i>	<i>1,082,342</i>	<i>848,673</i>	<i>877,890</i>	<i>29,217</i>
Information Technology	204,814	369,212	265,960	(103,252)
Energy and Utilities	733,466	731,291	774,405	43,114
Other	2,682	7,351	6,000	(1,351)
Transfers Out	-	844	844	-
Capital Expenditures	606,492	18,000	18,000	-
NON-PERSONNEL SUBTOTAL	4,553,127	5,882,484	5,129,896	(752,588)
Total	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007	\$ (869,214)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,106,640	\$ 1,134,884	\$ 1,224,562	\$ 89,678
Other Revenue	490,041	-	-	-
Rev from Money and Prop	6,035,282	7,756,718	7,756,718	-
Total	\$ 7,631,963	\$ 8,891,602	\$ 8,981,280	\$ 89,678

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	2.00	2.00	\$ 55,036 - 66,266	\$ 131,477
20000036	Airport Manager	2.00	2.00	2.00	83,679 - 100,874	201,748
20000035	Airport Operations Assistant	4.00	7.00	7.00	56,500 - 67,358	395,500

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	97,203
20000540	Clerical Assistant 2	0.00	0.00	1.00	44,505 - 53,638	44,505
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
21000451	Environmental Biologist 3	1.00	1.00	1.00	96,679 - 117,063	115,796
20000426	Equipment Operator 1	1.00	1.00	1.00	52,917 - 63,382	60,373
20000468	Grounds Maintenance Worker 2	2.00	2.00	2.00	47,958 - 57,092	113,599
90001073	Management Intern - Hourly	0.00	0.00	1.00	36,814 - 45,925	36,814
20000172	Payroll Specialist 1	1.00	0.00	0.00	51,693 - 62,224	-
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	2.00	2.25	2.25	72,886 - 268,057	374,636
20000768	Property Agent	2.00	2.00	2.00	90,015 - 108,805	212,261
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	62,071 - 74,131	140,173
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	52,633
20001003	Supervising Property Agent	1.00	1.00	1.00	101,223 - 122,656	122,656
20001053	Utility Worker 2	2.00	2.00	2.00	47,935 - 57,070	105,005
	Bilingual - Regular					5,824
	Budgeted Personnel					(369,978)
	Expenditure Savings					
	Other Certification Pays					3,261
	Overtime Budgeted					26,380
	Termination Pay Annual					16,546
	Leave					
	Vacation Pay In Lieu					16,229
FTE, Salaries, and Wages Subtotal		24.00	28.25	30.25	\$	2,232,310

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 133,436	\$ 4,491	\$ 2,644	\$ (1,847)
Flexible Benefits	192,432	254,975	249,706	(5,269)
Long-Term Disability	6,996	7,182	7,904	722
Medicare	23,399	29,613	31,788	2,175
Other Post-Employment Benefits	102,656	137,964	100,344	(37,620)
Retiree Medical Trust	2,543	3,657	4,726	1,069
Retirement 401 Plan	9,358	13,941	18,478	4,537
Retirement ADC	452,160	687,014	460,603	(226,411)
Risk Management Administration	24,949	31,213	33,613	2,400
Supplemental Pension Savings Plan	25,395	34,190	21,369	(12,821)
Unemployment Insurance	1,793	2,321	2,249	(72)
Workers' Compensation	22,680	31,478	40,377	8,899
Fringe Benefits Subtotal	\$ 997,798	\$ 1,238,039	\$ 973,801	\$ (264,238)
Total Personnel Expenditures			\$ 3,206,111	

Economic Development

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Concourse & Parking Garage	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124	\$ 1,178,762
Total	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124	\$ 1,178,762

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer Out Transfer of fund balance from the Concourse and Parking Garages Operating Fund to the General Fund.	0.00	\$ 1,395,631	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	384,785	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	12,257	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(5,911)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(608,000)	(600,000)
Revised Parking Revenue Adjustment to reflect revised parking revenue projections.	0.00	-	867,194
Reimbursements for Operating Expenditures Adjustment to reflect revised reimbursements of operating expenditures associated with the homeless shelter at Golden Hall.	0.00	-	300,000
Total	0.00	\$ 1,178,762	\$ 567,194

Economic Development

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 147,309	\$ 176,059	\$ 187,982	\$ 11,923
Fringe Benefits	61,664	64,688	65,022	334
PERSONNEL SUBTOTAL	208,973	240,747	253,004	12,257
NON-PERSONNEL				
Supplies	\$ 31,217	\$ 57,800	\$ 57,800	-
Contracts & Services	1,738,448	3,201,520	2,624,215	(577,305)
<i>External Contracts & Services</i>	<i>1,563,012</i>	<i>3,146,807</i>	<i>2,538,807</i>	<i>(608,000)</i>
<i>Internal Contracts & Services</i>	<i>175,436</i>	<i>54,713</i>	<i>85,408</i>	<i>30,695</i>
Information Technology	28,851	20,647	14,736	(5,911)
Energy and Utilities	222	40,148	394,238	354,090
Other	-	500	500	-
Transfers Out	-	-	1,395,631	1,395,631
NON-PERSONNEL SUBTOTAL	1,798,738	3,320,615	4,487,120	1,166,505
Total	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124	\$ 1,178,762

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ 600,000	\$ 300,000	\$ (300,000)
Other Revenue	20	-	-	-
Rev from Money and Prop	2,652,569	2,051,073	2,918,267	867,194
Total	\$ 2,652,589	\$ 2,651,073	\$ 3,218,267	\$ 567,194

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20001003	Supervising Property Agent	1.00	1.00	1.00	101,223 - 122,656	122,656
	Bilingual - Regular					2,912
	Right Of Way Cert					6,133
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 187,982

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Flexible Benefits	\$ 23,459	\$ 23,410	\$ 23,410	-
Long-Term Disability	717	596	648	52
Medicare	2,278	2,553	2,726	173
Other Post-Employment Benefits	11,900	11,378	8,276	(3,102)
Retiree Medical Trust	267	303	329	26
Retirement 401 Plan	834	1,211	1,317	106
Retirement ADC	13,705	16,124	17,569	1,445
Retirement DROP	1,381	1,675	1,717	42
Risk Management Administration	2,894	2,574	2,772	198
Supplemental Pension Savings Plan	2,445	3,322	3,405	83

Economic Development

		FTE	Expenditures	Revenue
Unemployment Insurance	183	193	184	(9)
Workers' Compensation	1,602	1,349	2,669	1,320
Fringe Benefits Subtotal	\$ 61,664	\$ 64,688	\$ 65,022	\$ 334
Total Personnel Expenditures			\$ 253,004	

PETCO Park Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PETCO Park	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916	\$ 1,652,139
Total	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916	\$ 1,652,139

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PETCO Park	1.00	1.00	0.00	(1.00)
Total	1.00	1.00	0.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Safety Services	0.00	\$ 1,606,807	\$ -
Addition of non-personnel expenditures to support Police and Fire-Rescue services at PETCO Park.			
PETCO Park City Suite Revenue	0.00	250,000	250,000
Addition of revenue and non-personnel expenditures associated with the City Suite at PETCO Park.			
Salary and Benefit Adjustments	0.00	182,540	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	31	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(5,232)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transfer of 1.00 Assistant Deputy Director	(1.00)	(382,007)	-
Transfer of 1.00 Assistant Deputy Director from the PETCO Park Fund to the General Fund.			

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Special Events Revenue	0.00	-	3,284,298
Adjustment to reflect revised special events revenue projections.			
Revised Rent Revenue	0.00	-	101,645
Adjustment to reflect revised rent revenue projections.			
Transient Occupancy Tax Transfer	0.00	-	(6,139,963)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.			
Total	(1.00)	\$ 1,652,139	\$ (2,504,020)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 70,340	\$ 158,437	\$ -	(158,437)
Fringe Benefits	34,009	41,030	-	(41,030)
PERSONNEL SUBTOTAL	104,349	199,467	-	(199,467)
NON-PERSONNEL				
Supplies	\$ -	\$ 936	\$ 936	-
Contracts & Services	9,406,496	8,295,552	9,897,139	1,601,587
<i>External Contracts & Services</i>	<i>5,597,201</i>	<i>5,345,080</i>	<i>5,345,080</i>	-
<i>Internal Contracts & Services</i>	<i>3,809,296</i>	<i>2,950,472</i>	<i>4,552,059</i>	<i>1,601,587</i>
Information Technology	3,162	3,126	3,157	31
Energy and Utilities	6,731	12,571	14,059	1,488
Transfers Out	9,291,322	9,290,125	9,538,625	248,500
NON-PERSONNEL SUBTOTAL	18,707,711	17,602,310	19,453,916	1,851,606
Total	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916	\$ 1,652,139

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 2,168,271	\$ 1,430,000	\$ 1,430,000	-
Rev from Money and Prop	7,306,583	2,186,819	5,822,762	3,635,943
Transfers In	11,986,315	13,928,588	7,788,625	(6,139,963)
Total	\$ 21,461,170	\$ 17,545,407	\$ 15,041,387	\$ (2,504,020)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	0.00	\$ 72,886 - 268,057	\$ -
FTE, Salaries, and Wages Subtotal		1.00	1.00	0.00		\$ -

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 626	\$ -	\$ -	-
Flexible Benefits	5,497	7,600	-	(7,600)

- 250 -

City of San Diego
Fiscal Year 2025 Adopted Budget

Economic Development

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Long-Term Disability	335	559	-	(559)
Medicare	1,049	2,297	-	(2,297)
Other Post-Employment Benefits	2,910	5,689	-	(5,689)
Retiree Medical Trust	124	396	-	(396)
Retirement 401 Plan	495	1,584	-	(1,584)
Retirement ADC	20,648	21,088	-	(21,088)
Risk Management Administration	713	1,287	-	(1,287)
Supplemental Pension Savings Plan	1,262	-	-	-
Unemployment Insurance	91	181	-	(181)
Workers' Compensation	260	349	-	(349)
Fringe Benefits Subtotal	\$ 34,009	\$ 41,030	\$ -	\$ (41,030)
Total Personnel Expenditures		\$ -		

Economic Development

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Economic Development	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -
Total	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -

Expenditures by Category

	FY2023		FY2024		FY2025		FY2024-2025
	Actual		Budget		Adopted		Change
NON-PERSONNEL							
Contracts & Services	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -
<i>External Contracts & Services</i>		<i>1,608,792</i>		<i>1,934,326</i>		<i>1,934,326</i>	<i>-</i>
NON-PERSONNEL SUBTOTAL		1,608,792		1,934,326		1,934,326	-
Total	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -

Revenues by Category

	FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Rev from Other Agencies	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -
Total	\$	1,608,792	\$	1,934,326	\$	1,934,326	\$ -

Economic Development

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,804,767	\$ 11,528,399	\$ 11,213,974
Continuing Appropriation - CIP	4,254,711	8,857,356	9,306,797
Operating Reserve	675,000	-	-
TOTAL BALANCE AND RESERVES	\$ 16,734,478	\$ 20,385,754	\$ 20,520,771
REVENUE			
Charges for Services	\$ 1,078,569	\$ 1,134,884	\$ 1,224,562
Other Revenue	3,987,699	-	-
Revenue from Use of Money and Property	6,035,282	7,756,718	7,756,718
TOTAL REVENUE	\$ 11,101,551	\$ 8,891,602	\$ 8,981,280
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,836,029	\$ 29,277,356	\$ 29,502,051
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 209,132	\$ 4,614,497	-
TOTAL CIP EXPENSE	\$ 209,132	\$ 4,614,497	-
OPERATING EXPENSE			
Personnel Expenses	\$ 1,480,404	\$ 2,084,698	\$ 2,232,310
Fringe Benefits	997,798	1,238,039	973,801
Supplies	126,239	206,089	203,389
Contracts & Services	2,879,434	4,549,697	3,861,298
Information Technology	204,814	369,212	265,960
Energy and Utilities	733,466	731,291	774,405
Other Expenses	2,682	7,351	6,000
Transfers Out	-	844	844
Capital Expenditures	606,492	18,000	18,000
TOTAL OPERATING EXPENSE	\$ 7,031,329	\$ 9,205,221	\$ 8,336,007
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 209,814	-	\$ 1,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 209,814	-	\$ 1,500,000
TOTAL EXPENSE	\$ 7,450,275	\$ 13,819,718	\$ 9,836,007
RESERVES			
Continuing Appropriation - CIP	\$ 8,857,356	\$ 5,742,859	\$ 7,806,797
TOTAL RESERVES	\$ 8,857,356	\$ 5,742,859	\$ 7,806,797
BALANCE	\$ 11,528,399	\$ 9,714,779	\$ 11,859,247
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,836,029	\$ 29,277,356	\$ 29,502,051

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Economic Development

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,359,106	\$ 2,175,556	\$ 1,768,150
TOTAL BALANCE AND RESERVES	\$ 1,359,106	\$ 2,175,556	\$ 1,768,150
REVENUE			
Charges for Services	\$ -	\$ 600,000	\$ 300,000
Other Revenue	20	-	-
Revenue from Use of Money and Property	2,824,142	2,051,073	2,918,267
TOTAL REVENUE	\$ 2,824,161	\$ 2,651,073	\$ 3,218,267
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,183,267	\$ 4,826,629	\$ 4,986,417
OPERATING EXPENSE			
Personnel Expenses	\$ 147,309	\$ 176,059	\$ 187,982
Fringe Benefits	61,664	64,688	65,022
Supplies	31,217	57,800	57,800
Contracts & Services	1,738,448	3,201,520	2,624,215
Information Technology	28,851	20,647	14,736
Energy and Utilities	222	40,148	394,238
Other Expenses	-	500	500
Transfers Out	-	-	1,395,631
TOTAL OPERATING EXPENSE	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124
TOTAL EXPENSE	\$ 2,007,711	\$ 3,561,362	\$ 4,740,124
BALANCE	\$ 2,175,556	\$ 1,265,267	\$ 246,293
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,183,267	\$ 4,826,629	\$ 4,986,417

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Economic Development

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 485,750	\$ 3,291,130	\$ 4,484,350
TOTAL BALANCE AND RESERVES	\$ 485,750	\$ 3,291,130	\$ 4,484,350
REVENUE			
Other Revenue	\$ 2,168,271	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	7,462,854	2,186,819	5,822,762
Transfers In	11,986,315	13,928,588	7,788,625
TOTAL REVENUE	\$ 21,617,440	\$ 17,545,407	\$ 15,041,387
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,103,190	\$ 20,836,537	\$ 19,525,737
OPERATING EXPENSE			
Personnel Expenses	\$ 70,340	\$ 158,437	-
Fringe Benefits	34,009	41,030	-
Supplies	-	936	936
Contracts & Services	9,406,496	8,295,552	9,897,139
Information Technology	3,162	3,126	3,157
Energy and Utilities	6,731	12,571	14,059
Transfers Out	9,291,322	9,290,125	9,538,625
TOTAL OPERATING EXPENSE	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916
TOTAL EXPENSE	\$ 18,812,060	\$ 17,801,777	\$ 19,453,916
BALANCE	\$ 3,291,130	\$ 3,034,760	\$ 71,821
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,103,190	\$ 20,836,537	\$ 19,525,737

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Revenue from Other Agencies	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
TOTAL REVENUE	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
OPERATING EXPENSE			
Contracts & Services	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
TOTAL EXPENSE	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,608,792	\$ 1,934,326	\$ 1,934,326

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Engineering and Capital Projects



Page Intentionally Left Blank

Engineering and Capital Projects



Engineering & Capital Projects Department

Description

The Engineering & Capital Projects Department (E&CP) strives to provide quality engineering, program and construction management, and inspection services that enhance the safety and the environment of the City of San Diego. The department has approximately 800 engineers, surveyors, and support staff that provide a full range of engineering services for the City's Capital Improvements Program (CIP), such as structural, electrical, and traffic engineering; materials testing, and surveying. E&CP is responsible for: project planning, designing, and construction management of public improvement projects; the quality assurance and inspection of public and private work permitted in rights-of-way; and surveying, and materials testing services.

E&CP supports a broad range of projects for various asset types including libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded utilities. E&CP is also responsible for the asset management of citywide survey monumentation.

The department is currently undergoing a restructure in Fiscal Year 2024. The Strategic Capital Projects Department (SCP) has merged into E&CP. This restructure is projected to be completed in Fiscal Year 2025. As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II as well as dams and reservoir projects. Furthermore, the department is currently transitioning the inspection of private permit projects within the rights of way to the Development Services Department which will provide customers with a more streamlined permitting process and allow the department to further focus on the CIP delivery.

The vision is:

To be the innovative Industry leader in developing high quality public infrastructure systems.

Engineering and Capital Projects

The mission is:

To deliver high quality public infrastructure systems by cultivating diverse expertise and leveraging our engineering responsibility in a collaborative and inter-disciplinary environment.

Goals and Objectives

Goal 1: Provide quality, safe, reliable, and equitable infrastructure and related services

- Provide high quality customer service
- Produce high quality capital projects
- Conduct community engagement

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget

Goal 3: Cultivate a positive departmental culture that prioritizes diversity and inclusion to foster innovation

- Partner with City departments and other government agencies to improve organizational effectiveness
- Actively recruit new City employees and consultants
- Actively retain existing staff

Engineering and Capital Projects

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- During Fiscal Year 2024, E&CP purchased 285 laptops and associated accessories to increase the productivity of teleworking staff, and to also reduce the number of staff who must use personal equipment to be able to telework.
- Procured training for 140 employees to take the Qualified Storm Water Pollution Prevention Plan Developer (QSD) and Qualified Storm Water Pollution Prevention Plan Practitioner (QSP) certification exams required by California Stormwater Quality Association (CASQA).
- Developed an E&CP Leadership Academy to train supervisors to become effective and ethical leaders, to increase diversity of leaders in the profession, and to inspire employees to seek leadership positions.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The Department's ongoing base budget has been adjusted to fund the replacement of broken and deteriorating equipment in the Materials Test Lab. City employees who work with worn or outdated equipment are not performing at peak productivity levels. Also, the poor equipment conditions can pose a safety risk that could result in injuries and impact the quality of work. The Department's base budget has also been adjusted to increase funding to further support the department-wide training efforts. Learning opportunities offered to City employees can advance their careers, improving job satisfaction and morale, and reducing employee turnover. This can translate into consistent, high-quality service delivery to citizens and neighborhoods.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Provide quality, safe, reliable, and equitable infrastructure and related services; 2. Provide timely and efficient delivery of projects; and 3. Cultivate a positive departmental culture that prioritizes diversity and inclusion to foster innovation. The Department requested 3.00 Assistant Deputy Directors to help manage the Pure Water Program; and 1.00 Program Manager to oversee the Employee Services section. These adjustments will allow the Department to continue to deliver a quality, safe, reliable, and an equitable CIP program, while continuing to attract diverse talent and providing employees with critical training opportunities that will foster innovation.

Engineering and Capital Projects

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Projects awarded	Percentage of Capital Improvement Program (CIP) projects awarded on published target	94.7%	98.2%	80.0%
Projects completed	Percentage of CIP projects substantially completed construction by target date	50.0%	47.0%	80.0%
Projects recognition	Percentage of CIP projects that received an award of recognition from various engineering associations outside the City	N/A	N/A	80.0%

Engineering and Capital Projects

Department Summary¹

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	822.50	787.40	839.40	52.00
Personnel Expenditures	\$ 120,263,682	\$ 126,350,672	\$ 143,496,958	\$ 17,146,286
Non-Personnel Expenditures	19,407,355	21,873,867	22,860,804	986,937
Total Department Expenditures	\$ 139,671,036	\$ 148,224,539	\$ 166,357,762	\$ 18,133,223
Total Department Revenue	\$ 131,266,027	\$ 133,858,610	\$ 172,656,515	\$ 38,797,905

Engineering & Capital Projects Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Architectural Engineering & Parks	\$ 15,513,522	\$ 19,649,060	\$ -	\$ (19,649,060)
Business Operations & Employee Services	22,129,127	32,146,553	33,746,514	1,599,961
Capital Asset Management	11,349,353	311,029	5,764,480	5,453,451
Construction Engineering Support	-	21,865,519	22,499,189	633,670
Construction Management & Field Engineer	37,248,379	28,246,220	29,088,606	842,386
Contracting	15,577	-	-	-
Engineering & Capital Projects	5,416,883	588,005	3,516,777	2,928,772
Facilities & Parks Project Delivery	-	-	10,287,134	10,287,134
Infrastructure Construction Management	-	-	7,804,744	7,804,744
Program & Project Development	26,498,199	13,512,747	8,856,206	(4,656,541)
Project Development & Management	-	-	467,869	467,869
Project Management Office	-	10,658,159	11,573,808	915,649
Public Works-Contracting	51	-	-	-
SW & T Project Delivery	-	-	14,091,715	14,091,715
Transportation Engineering Operations	9,471	-	-	-
Transportation & Utility Engineering	21,490,472	21,247,247	-	(21,247,247)
Utilities Project Delivery	-	-	18,660,720	18,660,720
Total	\$ 139,671,036	\$ 148,224,539	\$ 166,357,762	\$ 18,133,223

¹In Fiscal Year 2024 the Strategic Capital Projects Department was created by transferring a portion of Engineering & Capital Projects Department staff. The Fiscal Year 2025 budget merges both departments back together.

Engineering and Capital Projects

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Architectural Engineering & Parks	92.00	104.80	0.00	(104.80)
Business Operations & Employee Services	91.50	67.00	63.00	(4.00)
Capital Asset Management	79.00	1.00	26.00	25.00
Construction Engineering Support	0.00	143.00	142.00	(1.00)
Construction Management & Field Engineer	212.00	162.00	158.00	(4.00)
Engineering & Capital Projects	4.00	3.00	17.00	14.00
Facilities & Parks Project Delivery	0.00	0.00	57.00	57.00
Infrastructure Construction Management	0.00	0.00	38.00	38.00
Program & Project Development	188.00	94.80	67.00	(27.80)
Project Development & Management	0.00	0.00	2.00	2.00
Project Management Office	0.00	72.00	73.00	1.00
SW & T Project Delivery	0.00	0.00	77.00	77.00
Transportation & Utility Engineering	156.00	139.80	0.00	(139.80)
Utilities Project Delivery	0.00	0.00	119.40	119.40
Total	822.50	787.40	839.40	52.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 7,666,356	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Strategic Capital Projects Department Restructure	35.00	7,584,359	5,814,266
Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Strategic Capital Projects Departments to the Engineering & Capital Projects Department.			
Computer Aided Design and Drafting (CADD) Applications	0.00	978,983	-
Addition of non-personnel expenditures to transition to a new CADD application.			
Pure Water Program Support	3.00	806,541	803,412
Addition of 3.00 Assistant Deputy Directors, non-personnel expenditures, and associated revenue to support the Pure Water Program.			
Pure Water Engineering Support	3.00	576,124	576,159
Addition of 2.00 Senior Civil Engineers and 1.00 Associate Civil Engineer, non-personnel expenditures, and associated revenue to support the Pure Water Program.			

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	486,071	-
Employ and Empower Program Support Addition of 9.00 Management Interns - Hourly and 1.00 Student Intern - Hourly and associated revenue to support the Employ and Empower Program.	10.00	396,817	396,822
Business Operations & Employee Services Support Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Employee Services section within the Business Operations & Employee Services (BOES) Division.	1.00	224,384	-
CADD Application Addition of non-personnel expenditures for current CADD application services required during the department's transition to a new provider.	0.00	97,478	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	11,840	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(22,080)	(1,148,423)
Strategic Capital Projects Branch Support Reduction of 1.00 Department Director and addition of 1.00 Deputy Director and associated revenue to support large, complicated, and unique Capital Improvement Projects.	0.00	(29,303)	140,562
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(644,347)	-
Revised Reimbursements for Services Adjustment to reflect revised reimbursement for services provided to the Capital Improvements Program and other funds.	0.00	-	30,550,499
Right-of-Way Permit Reimbursements Revenue adjustment associated with reimbursements from the General Fund for Fiscal Year 2023 inspections for right-of-way utility permits.	0.00	-	1,664,608
Total	52.00	\$ 18,133,223	\$ 38,797,905

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 73,916,163	\$ 81,033,690	\$ 95,086,579	\$ 14,052,889

- 265 -

City of San Diego
Fiscal Year 2025 Adopted Budget

Engineering and Capital Projects

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits	46,347,518	45,316,982	48,410,379	3,093,397
PERSONNEL SUBTOTAL	120,263,682	126,350,672	143,496,958	17,146,286
NON-PERSONNEL				
Supplies	\$ 341,350	\$ 478,193	\$ 885,503	\$ 407,310
Contracts & Services	8,721,153	10,548,866	10,804,451	255,585
<i>External Contracts & Services</i>	<i>6,373,220</i>	<i>7,649,232</i>	<i>7,926,775</i>	<i>277,543</i>
<i>Internal Contracts & Services</i>	<i>2,347,933</i>	<i>2,899,634</i>	<i>2,877,676</i>	<i>(21,958)</i>
Information Technology	9,082,149	9,560,289	9,861,079	300,790
Energy and Utilities	410,038	419,966	443,218	23,252
Other	840,544	866,553	866,553	-
Capital Expenditures	12,120	-	-	-
NON-PERSONNEL SUBTOTAL	19,407,355	21,873,867	22,860,804	986,937
Total	\$ 139,671,036	\$ 148,224,539	\$ 166,357,762	\$ 18,133,223

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 131,313,757	\$ 133,858,610	\$ 172,656,515	\$ 38,797,905
Fines Forfeitures and Penalties	29,830	-	-	-
Other Revenue	173,373	-	-	-
Rev from Money and Prop	(250,934)	-	-	-
Total	\$ 131,266,027	\$ 133,858,610	\$ 172,656,515	\$ 38,797,905

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	1.00	\$ 46,777 - 56,281	\$ 56,281
20000012	Administrative Aide 1	17.00	15.00	21.00	55,036 - 66,266	1,297,382
20000024	Administrative Aide 2	12.00	12.00	13.00	63,360 - 76,360	938,148
20000058	Assistant Customer Services Supervisor	1.00	0.00	0.00	76,526 - 92,176	-
20001140	Assistant Department Director	4.00	3.00	4.00	96,395 - 365,173	962,124
20001202	Assistant Deputy Director	8.00	7.00	10.00	72,886 - 268,057	2,071,512
20000070	Assistant Engineer-Civil	244.00	234.00	255.00	94,516 - 113,852	27,698,339
20000071	Assistant Engineer-Civil	9.00	3.00	0.00	94,516 - 113,852	-
20000077	Assistant Engineer-Electrical	9.00	9.00	8.00	94,516 - 113,852	880,539
20000116	Assistant Engineer-Traffic	4.00	5.00	5.00	94,516 - 113,852	556,514
20000143	Associate Engineer-Civil	136.00	128.00	144.00	108,826 - 131,374	18,651,946
20000150	Associate Engineer-Electrical	5.00	4.00	4.00	108,826 - 131,374	525,496
20000167	Associate Engineer-Traffic	5.00	5.00	4.00	108,826 - 131,374	525,496
20000119	Associate Management Analyst	18.00	17.00	18.00	80,424 - 97,203	1,451,767
20000162	Associate Planner	10.00	10.00	10.00	88,486 - 106,904	979,811
20000110	Auto Messenger 2	1.50	1.00	1.00	40,376 - 48,656	48,656
20000539	Clerical Assistant 2	5.00	5.00	4.00	44,505 - 53,638	213,747
20000545	Contracts Processing Clerk	3.00	3.00	3.00	44,483 - 53,725	151,846

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000366	Customer Services Supervisor	1.00	2.00	0.00	88,124 - 106,348	-
20001101	Department Director	2.00	1.00	1.00	96,395 - 365,173	278,356
20001168	Deputy Director	8.00	7.00	10.00	72,886 - 268,057	2,235,512
21000451	Environmental Biologist 3	2.00	3.00	3.00	96,679 - 117,063	307,199
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	63,557
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	90,015 - 108,805	90,015
20000178	Information Systems Administrator	1.00	1.00	1.00	109,307 - 132,401	132,401
20000290	Information Systems Analyst 2	3.00	3.00	3.00	81,997 - 99,082	283,401
20000293	Information Systems Analyst 3	4.00	3.00	3.00	90,015 - 108,805	321,489
20000998	Information Systems Analyst 4	2.00	2.00	2.00	101,223 - 122,656	245,312
20000377	Information Systems Technician	1.00	1.00	1.00	64,584 - 77,846	64,584
20001018	Land Surveying Assistant	35.00	34.00	34.00	94,712 - 114,136	3,666,461
20001019	Land Surveying Associate	9.00	10.00	10.00	109,045 - 131,680	1,296,814
90001073	Management Intern - Hourly	4.00	3.40	12.40	36,814 - 45,925	456,496
20000756	Office Support Specialist	4.00	4.00	1.00	45,969 - 55,342	54,512
20000634	Organization Effectiveness Specialist 2	1.00	0.00	0.00	72,952 - 88,158	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	90,081 - 109,176	109,176
20000669	Park Designer	4.00	4.00	4.00	106,550 - 128,670	481,978
20000680	Payroll Specialist 2	4.00	4.00	4.00	54,075 - 65,305	251,932
20000740	Principal Drafting Aide	9.00	9.00	2.00	67,468 - 81,713	149,181
20000743	Principal Engineering Aide	61.00	58.00	61.00	81,669 - 98,842	5,677,770
20000518	Principal Survey Aide	20.00	20.00	20.00	81,844 - 99,126	1,803,557
20001234	Program Coordinator	1.00	0.00	0.00	36,814 - 214,004	-
20001222	Program Manager	3.00	4.00	6.00	72,886 - 268,057	1,021,087
20000760	Project Assistant	32.00	32.00	24.00	86,534 - 104,266	2,338,315
20000761	Project Officer 1	11.00	13.00	11.00	99,676 - 120,342	1,294,568
20000763	Project Officer 2	6.00	6.00	8.00	114,879 - 138,857	1,081,486
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	110,200
20000847	Safety Officer	1.00	0.00	0.00	80,086 - 96,743	-
20000854	Safety Representative 2	0.00	1.00	1.00	69,787 - 84,407	84,407
20000885	Senior Civil Engineer	40.00	38.00	45.00	125,388 - 151,584	6,567,923
20000890	Senior Civil Engineer	1.00	0.00	0.00	125,388 - 151,584	-
20000400	Senior Drafting Aide	0.00	0.00	1.00	59,952 - 72,449	59,952
20000904	Senior Electrical Engineer	1.00	1.00	2.00	125,388 - 151,584	276,971
20000900	Senior Engineering Aide	11.00	11.00	11.00	72,536 - 87,699	837,368
20001014	Senior Land Surveyor	2.00	2.00	2.00	125,672 - 151,911	303,822
20000015	Senior Management Analyst	15.00	16.00	16.00	88,289 - 106,773	1,635,254
20000918	Senior Planner	5.00	6.00	6.00	101,901 - 123,225	663,753
20000916	Senior Public Information Officer	0.00	0.00	1.00	84,026 - 101,535	84,026

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000929	Senior Survey Aide	4.00	4.00	4.00	72,689 - 87,939	269,510
20000926	Senior Traffic Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
90000964	Student Engineer - Hourly	4.00	4.00	4.00	36,814 - 43,194	154,152
90001146	Student Intern - Hourly	0.00	0.00	1.00	36,814 - 39,283	36,814
20000970	Supervising Management Analyst	9.00	9.00	9.00	94,669 - 114,682	985,335
20001021	Supervising Public Information Officer	0.00	0.00	1.00	92,243 - 111,498	92,243
21000177	Trainer	2.00	2.00	2.00	74,757 - 90,340	153,806
20001041	Training Supervisor	2.00	2.00	2.00	82,079 - 99,229	181,308
	Architect License Pay					19,706
	Bilingual - Regular					2,912
	Budgeted Personnel					(8,998,167)
	Expenditure Savings					
	Infrastructure In-Training					1,452,950
	Pay					
	Infrastructure Registration					3,155,779
	Pay					
	Landscape Architect Lic					80,260
	Overtime Budgeted					1,400,000
	Reg Pay For Engineers					3,036,666
	Sick Leave - Hourly					6,273
	Termination Pay Annual					229,235
	Leave					
	Vacation Pay In Lieu					1,337,774
FTE, Salaries, and Wages Subtotal		822.50	787.40	839.40		\$ 95,086,579

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,461,129	\$ 271,406	\$ 306,533	\$ 35,127
Flexible Benefits	9,054,927	8,973,700	10,059,606	1,085,906
Long-Term Disability	326,500	251,642	305,422	53,780
Medicare	1,136,294	1,134,369	1,334,215	199,846
Other Post-Employment Benefits	3,983,775	3,800,252	2,983,498	(816,754)
Retiree Medical Trust	116,163	127,351	154,402	27,051
Retirement 401 Plan	405,569	448,668	560,141	111,473
Retirement ADC	23,026,659	26,628,203	28,555,295	1,927,092
Retirement DROP	110,819	105,333	118,301	12,968
Risk Management Administration	967,034	859,716	999,306	139,590
Supplemental Pension Savings Plan	2,088,214	2,130,443	2,275,338	144,895
Unemployment Insurance	83,346	81,456	86,801	5,345
Workers' Compensation	587,089	504,443	671,521	167,078
Fringe Benefits Subtotal	\$ 46,347,518	\$ 45,316,982	\$ 48,410,379	\$ 3,093,397
Total Personnel Expenditures			\$ 143,496,958	

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (11,768,514)	\$ (20,173,523)	\$ (156,405)
TOTAL BALANCE AND RESERVES	\$ (11,768,514)	\$ (20,173,523)	\$ (156,405)
REVENUE			
Charges for Services	\$ 131,313,757	\$ 139,672,876	\$ 172,656,515
Fines Forfeitures and Penalties	29,830	-	-
Other Revenue	173,373	-	-
Revenue from Use of Money and Property	(250,934)	-	-
TOTAL REVENUE	\$ 131,266,027	\$ 139,672,876	\$ 172,656,515
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 119,497,513	\$ 119,499,353	\$ 172,500,110
OPERATING EXPENSE			
Personnel Expenses	\$ 73,916,163	\$ 85,023,762	\$ 95,086,579
Fringe Benefits	46,347,518	47,225,698	48,410,379
Supplies	341,350	484,438	885,503
Contracts & Services	8,721,153	10,562,646	10,804,451
Information Technology	9,082,149	9,650,798	9,861,079
Energy and Utilities	410,038	422,201	443,218
Other Expenses	840,544	866,553	866,553
Capital Expenditures	12,120	-	-
TOTAL OPERATING EXPENSE	\$ 139,671,036	\$ 154,236,096	\$ 166,357,762
TOTAL EXPENSE	\$ 139,671,036	\$ 154,236,096	\$ 166,357,762
BALANCE	\$ (20,173,523)	\$ (34,736,743)	\$ 6,142,348
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 119,497,513	\$ 119,499,353	\$ 172,500,110

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Environmental Services



Page Intentionally Left Blank

Environmental Services



Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of five Divisions: Clean SD, Collection Services, Disposal & Environmental Protection, Waste Reduction and Support Services.

The Clean SD Division is responsible for managing the waste abatement components of the Clean SD Program which includes abatement of homeless encampments, enforcement of citywide solid waste codes, removal of illegal dumping, waste abatements, providing rolloff bin services to city facilities, organizing planned curbside cleanups in neighborhoods, removing dead animals from public rights-of-way, and conducting sidewalk sanitization to protect public health.

The Collection Services Division provides collection and disposal of residential refuse, collection and proper handling of recyclables and organic waste, and collection of litter from street litter containers in business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill and Greenery. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; provides public education on lead and asbestos; and disposal services for residential household hazardous waste.

The Waste Reduction Division is responsible for managing the Non-Exclusive Solid Waste Collection Franchise system, waste diversion programs, zero waste planning, Senate Bill 1383 reporting and compliance, recycling education and technical assistance, and enforcement and compliance of solid waste and recycling codes for residents and businesses.

The Support Services Division facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, contracting and fiscal management,

Environmental Services

intra-departmental facility maintenance, information systems management, customer service, and safety, training, and employee development programs. The Division functions as a multifaceted resource to the Department, highlighting the commitment to customers and environmental stewardship.

The vision is:

To be a leader in the waste management industry and provide first in class service to all San Diegans.

The mission is:

Manage solid waste in a way that champions sustainability emphasizing resource conservation and protection of the environment.

Goals and Objectives

Goal 1: Maintain a safe and innovative workforce.

Goal 2: Ensure excellence in service delivery.

Goal 3: Protect and enhance environmental quality.

Goal 4: Recognize our employees are the key resource to achieving our mission.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Enhanced the hiring process by collaborating City-wide on interview panels for common classifications. Engaged all levels of supervisory and operational staff and offered Appointing Authority Interview (Hiring Panel) training to increase staff participation in hiring processes.
- Completed roll-out of SB 1383 Organics Collection which included the following equity components: Used the Climate Equity Index Tool and San Diego Promise Zone to prioritize communities of concern to receive new automated green containers and weekly organic waste recycling collection service first. Developed education materials and translated into Spanish, Tagalog, and Vietnamese to increase equitable access to services, customer service, and program information. Established an edible food recovery program to facilitate delivery of food to food-insecure San Diegans.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Collaborating with Human Resources to source and provide staff training that sustains and enhances industry knowledge. Collaborating with the Department of Race & Equity and Human Resources to modify existing employee engagement strategy to yield more authentic, robust and representative engagement. Collaborating with Human Resources and Personnel on a debiased selection process and staff retention. Collaborating with the Performance & Analytics Department to assess what disparities exist within our department.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Maintain a safe and innovative workforce. 2. Ensure excellence in service delivery. 3. Protect and enhance environmental quality. 4. Recognize our employees are the key resource to achieving our mission. Significant budget additions include 36.26 FTE new positions, and \$4.0 million in ongoing non-personnel expenditures for supplies, equipment, and contract services to carry out essential functions. These adjustments will provide support for the internal workforce because service delivery hinges on filled, qualified and productive employees. These adjustments will also allow the department to carry out state mandates and adhere to regulatory compliance requirements.

Environmental Services

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Employee Vacancy Rate	Average daily vacancy rate for budgeted FTE	N/A	13.9%	<13%
Missed Collection Resolution Rate	Average of resident survey response score to missed collection reports generated in Get It Done (responses are based on a score of 0 to 10)	N/A	6.1	8.0
Curbside Recycling Contamination Percentage	Percentage of contamination contained in City forces collected recyclable materials	N/A	23.0%	<18%
Illegal dumping Get-It-Done reports resolved within three calendar days	Average days to close illegal dumping reports generated in Get It Done	N/A	5.2	3.0
Perform sidewalk sanitation services on at least 9,600 City blocks each fiscal year	Number of City sidewalks sanitized to reduce the potential presence of pathogens, bacteria, and communicable diseases	N/A	9,296	9,600
Landfill Regulatory Compliance	Number of instances of regulatory compliance issues (Areas of Concern, Notices of Violation, and related regulatory actions from various agencies)	N/A	6	0

Environmental Services

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	557.26	573.51	608.51	35.00
Personnel Expenditures	\$ 58,311,173	\$ 69,160,743	\$ 75,680,510	\$ 6,519,767
Non-Personnel Expenditures	99,063,613	113,007,838	118,605,944	5,598,106
Total Department Expenditures	\$ 157,374,786	\$ 182,168,581	\$ 194,286,454	\$ 12,117,873
Total Department Revenue	\$ 85,363,825	\$ 85,168,806	\$ 88,896,547	\$ 3,727,741

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Clean SD	\$ -	\$ 18,626,703	\$ 22,501,014	\$ 3,874,311
Collection Services	63,682,327	74,041,660	70,678,700	(3,362,960)
Disposal & Environmental Protection	2,614,478	2,964,124	3,241,116	276,992
Environmental Services	3,736,740	5,212,736	3,969,010	(1,243,726)
Waste Reduction	12,900,447	3,857,782	3,153,540	(704,242)
Total	\$ 82,933,992	\$ 104,703,005	\$ 103,543,380	\$ (1,159,625)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Clean SD	0.00	75.00	77.00	2.00
Collection Services	185.52	194.52	194.52	0.00
Disposal & Environmental Protection	17.95	19.95	18.15	(1.80)
Environmental Services	28.33	22.01	20.58	(1.43)
Waste Reduction	63.40	22.20	18.00	(4.20)
Total	295.20	333.68	328.25	(5.43)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 4,478,644	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	3,818,065	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	130,025	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(245,795)	-
Restructure of Cost of Service Support Restructure of 5.00 FTE positions and non-personnel expenditures from the General Fund to the Solid Waste Management Fund associated with the Cost of Service Study for refuse collection.	5.00	(1,375,650)	-
Reallocation of Positions Reallocation of positions among various Environmental Services Funds to align with operational needs.	(0.43)	(114,671)	-
Reduction of Container Budget Reduction of non-personnel expenditures associated with the distribution of organic waste containers, which was completed in Fiscal Year 2024.	0.00	(1,868,984)	-
Reduction of Refuse Disposal Fees Reduction of one-time non-personnel expenditures which will provide a discount of \$7 per ton to City forces for refuse disposal fees.	0.00	(2,100,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,881,259)	-
Total	(5.43)	\$ (1,159,625)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 18,086,921	\$ 24,684,349	\$ 27,288,911	\$ 2,604,562
Fringe Benefits	12,772,825	16,014,123	16,016,510	2,387
PERSONNEL SUBTOTAL	30,859,746	40,698,472	43,305,421	2,606,949
NON-PERSONNEL				
Supplies	\$ 2,067,676	\$ 2,633,321	\$ 851,114	\$ (1,782,207)
Contracts & Services	43,928,567	50,549,496	51,202,637	653,141
<i>External Contracts & Services</i>	<i>13,408,145</i>	<i>10,744,003</i>	<i>9,024,679</i>	<i>(1,719,324)</i>
<i>Internal Contracts & Services</i>	<i>30,520,421</i>	<i>39,805,493</i>	<i>42,177,958</i>	<i>2,372,465</i>
Information Technology	3,265,297	3,036,470	2,666,495	(369,975)
Energy and Utilities	2,623,132	5,466,125	5,508,577	42,452
Other	162,278	10,862	9,136	(1,726)
Transfers Out	-	2,308,259	-	(2,308,259)
Capital Expenditures	27,296	-	-	-
NON-PERSONNEL SUBTOTAL	52,074,246	64,004,533	60,237,959	(3,766,574)
Total	\$ 82,933,992	\$ 104,703,005	\$ 103,543,380	\$ (1,159,625)

Environmental Services

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	1,421,341	\$	911,720	\$	1,126,720	\$	215,000
Fines Forfeitures and Penalties		60,299		55,500		60,500		5,000
Licenses and Permits		112,905		190,000		150,000		(40,000)
Other Local Taxes		181,008		160,000		160,000		-
Other Revenue		11,898		180,000		-		(180,000)
Total	\$	1,787,452	\$	1,497,220	\$	1,497,220	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.35	2.35	2.35	\$ 46,777 -	56,281 \$	116,787	
20000012	Administrative Aide 1	1.80	0.80	0.00	55,036 -	66,266	-	
20000024	Administrative Aide 2	2.83	3.83	3.55	63,360 -	76,360	235,176	
20000860	Area Refuse Collection Supervisor	9.00	10.00	10.00	86,082 -	102,731	988,310	
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	49,246 -	269,958	82,716	
20000119	Associate Management Analyst	2.58	4.58	2.58	80,424 -	97,203	230,375	
20000266	Cashier	1.00	1.00	1.00	49,115 -	59,100	53,638	
20000306	Code Compliance Officer	49.00	43.00	43.00	58,436 -	70,391	2,926,247	
20000307	Code Compliance Supervisor	9.00	7.00	7.00	67,324 -	80,601	544,459	
20000303	Community Development Specialist 4	0.00	1.00	0.00	97,444 -	118,068	-	
20001168	Deputy Director	2.25	2.25	1.85	72,886 -	268,057	384,895	
20000863	District Refuse Collection Supervisor	2.50	2.50	2.50	100,983 -	120,952	287,401	
21000625	Environmental Health Coordinator	2.00	2.00	2.00	90,867 -	109,832	200,699	
20000038	Environmental Health Inspector 2	8.00	10.00	10.00	80,358 -	97,422	900,606	
20000037	Environmental Health Manager	1.00	1.00	1.00	106,511 -	129,211	120,106	
20001149	Environmental Services Director	0.35	0.35	0.35	96,395 -	365,173	90,809	
20000430	Equipment Operator 2	0.00	1.00	1.00	62,115 -	74,284	74,284	
20000924	Executive Assistant	0.35	0.35	0.00	63,557 -	76,906	-	
20001049	General Utility Supervisor	0.20	1.00	0.00	86,198 -	104,266	-	
20000521	Hazardous Materials Inspector 2	2.00	2.00	2.00	85,864 -	104,107	205,741	
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	94,581 -	114,638	110,012	
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	113,808 -	138,081	51,210	
20000502	Heavy Truck Driver 1	2.00	5.00	5.00	50,841 -	60,607	291,148	
20000501	Heavy Truck Driver 2	3.00	13.00	13.00	52,764 -	63,622	807,320	
20000178	Information Systems Administrator	0.38	0.38	0.38	109,307 -	132,401	50,310	

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	1.14	1.14	1.14	81,997 - 99,082	93,495
20000293	Information Systems Analyst 3	0.76	0.76	0.76	90,015 - 108,805	80,349
20000998	Information Systems Analyst 4	0.76	0.76	0.76	101,223 - 122,656	93,216
90001073	Management Intern - Hourly	1.00	0.00	0.00	36,814 - 45,925	-
20000172	Payroll Specialist 1	0.56	0.56	0.00	51,693 - 62,224	-
20000680	Payroll Specialist 2	1.16	1.50	2.06	54,075 - 65,305	130,654
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	162,129
20001222	Program Manager	3.24	4.24	3.74	72,886 - 268,057	642,717
20000783	Public Information Clerk	6.78	6.78	6.78	46,777 - 56,281	359,536
20000776	Public Works Dispatcher	1.20	2.20	2.20	57,092 - 68,802	139,664
20001050	Public Works Superintendent	0.00	0.00	1.00	106,751 - 128,894	126,961
20001032	Public Works Supervisor	1.00	2.00	3.00	79,146 - 95,825	273,101
20000562	Recycling Specialist 2	1.00	1.00	1.00	78,545 - 94,887	91,764
20000565	Recycling Specialist 3	1.00	1.00	1.00	86,213 - 104,216	102,653
20001042	Safety and Training Manager	0.36	0.36	0.36	92,310 - 111,878	39,673
20000847	Safety Officer	0.35	0.35	0.35	80,086 - 96,743	30,801
20000854	Safety Representative 2	0.35	0.35	0.35	69,787 - 84,407	28,531
20000859	Sanitation Driver 1	16.00	13.00	6.00	61,962 - 74,022	397,224
20000857	Sanitation Driver 2	135.00	138.00	145.00	75,901 - 89,425	12,455,112
20000851	Sanitation Driver 3	7.00	7.00	7.00	79,659 - 93,839	614,329
20000885	Senior Civil Engineer	0.10	0.10	0.10	125,388 - 151,584	15,162
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	74,086 - 88,930	88,930
20000015	Senior Management Analyst	1.45	2.45	1.35	88,289 - 106,773	144,146
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	103,998 - 126,130	126,130
20000970	Supervising Management Analyst	1.60	1.60	1.60	94,669 - 114,682	173,495
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	92,353 - 111,907	92,353
21000177	Trainer	0.00	0.34	0.34	74,757 - 90,340	28,904
20001051	Utility Worker 1	3.00	11.00	11.00	43,905 - 52,211	559,549
20001053	Utility Worker 2	4.00	17.00	17.00	47,935 - 57,070	939,938
	Bilingual - Regular					83,754
	Budgeted Personnel					(1,250,080)
	Expenditure Savings					
	Infrastructure Registration Pay					2,424
	Overtime Budgeted					1,344,789
	Reg Pay For Engineers					2,273
	Standby Pay					2,611
	Termination Pay Annual Leave					67,677
	Vacation Pay In Lieu					252,698
FTE, Salaries, and Wages Subtotal		295.20	333.68	328.25		\$ 27,288,911

Environmental Services

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 629,288	\$ 29,440	\$ 27,197	\$ (2,243)
Flexible Benefits	3,269,060	3,967,225	4,381,114	413,889
Long-Term Disability	80,172	81,495	93,341	11,846
Medicare	267,693	332,744	398,273	65,529
Other Post-Employment Benefits	1,446,152	1,793,206	1,300,506	(492,700)
Retiree Medical Trust	28,032	38,892	45,427	6,535
Retirement 401 Plan	108,379	152,634	182,377	29,743
Retirement ADC	5,238,438	7,383,332	7,570,837	187,505
Retirement DROP	28,807	37,187	38,052	865
Risk Management Administration	351,562	405,731	435,623	29,892
Supplemental Pension Savings Plan	425,396	461,419	443,414	(18,005)
Unemployment Insurance	20,428	26,235	26,600	365
Workers' Compensation	879,419	1,304,583	1,073,749	(230,834)
Fringe Benefits Subtotal	\$ 12,772,825	\$ 16,014,123	\$ 16,016,510	\$ 2,387
Total Personnel Expenditures		\$ 43,305,421		

Automated Refuse Container Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Collection Services	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868	\$ (791)
Total	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868	\$ (791)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ (791)	\$ -
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ (791)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 1,306,959	\$ 1,750,000	\$ 1,750,000	\$ -
Contracts & Services	152,282	150,000	150,000	-
<i>External Contracts & Services</i>	10,256	10,000	10,000	-
<i>Internal Contracts & Services</i>	142,025	140,000	140,000	-
Information Technology	50,821	51,659	50,868	(791)
NON-PERSONNEL SUBTOTAL	1,510,062	1,951,659	1,950,868	(791)
Total	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868	\$ (791)

Environmental Services

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,529,457	\$ 1,600,000	\$ 1,600,000	\$ -
Rev from Money and Prop	38,396	-	-	-
Total	\$ 1,567,853	\$ 1,600,000	\$ 1,600,000	\$ -

Recycling Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Clean SD	\$ -	\$ 188,576	\$ -	\$ (188,576)
Collection Services	14,037,590	14,401,035	10,780,962	(3,620,073)
Disposal & Environmental Protection	1,624,563	1,617,242	2,467,406	850,164
Environmental Services	3,168,190	3,783,338	4,155,038	371,700
Waste Reduction	9,599,301	9,192,814	13,942,334	4,749,520
Total	\$ 28,429,644	\$ 29,183,005	\$ 31,345,740	\$ 2,162,735

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Clean SD	0.00	3.25	1.00	(2.25)
Collection Services	53.98	53.98	53.98	0.00
Disposal & Environmental Protection	5.05	5.05	4.80	(0.25)
Environmental Services	8.49	9.15	14.80	5.65
Waste Reduction	19.91	26.07	27.51	1.44
Total	87.43	97.50	102.09	4.59

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Debris Assistance Program Support Addition of non-personnel expenditures to support the Debris Assistance Program.	0.00	\$ 2,800,000	\$ -
Support for Curbside Recycling Processing Addition of non-personnel expenditures to support curbside recycling processing contract increases.	0.00	1,000,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	882,666	-
Safe Lithium-Ion Battery Recycling Addition of non-personnel expenditures to support safe recycling of lithium-ion batteries.	0.00	500,000	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reallocation of Positions Reallocation of positions among various Environmental Services Funds to align with operational needs.	0.59	321,469	-
Household Hazardous Waste Program Addition of non-personnel expenditures and associated revenue for the management and disposal of household hazardous waste.	0.00	220,000	150,000
Expanded Operations for Household Hazardous Waste Transfer Facility Addition of 1.00 Hazardous Materials Inspector 2 and 1.00 Supervising Hazardous Materials Inspector to implement a plan for expanding the Household Hazardous Waste Transfer Facility.	2.00	188,238	-
Support for Mattress Recycling Addition of 2.00 Utility Worker 1s to support the Mattress Recycling Program.	2.00	101,191	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	6,601	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	722	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(10,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(85,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,763,152)	-
Construction and Demolition Deposits Adjustment to reflect revised construction and demolition deposits revenue projections.	0.00	-	500,000
Revised Facility Franchise Fee Revenue Adjustment to reflect revised facility franchise fee revenue projections and one-time transfer to the General Fund for the Sycamore Facility Franchise Fee.	0.00	-	(3,910,000)
Total	4.59 \$	2,162,735 \$	(3,260,000)

Environmental Services

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 6,258,774	\$ 7,420,570	\$ 8,630,866	\$ 1,210,296
Fringe Benefits	4,400,384	4,763,315	5,053,305	289,990
PERSONNEL SUBTOTAL	10,659,157	12,183,885	13,684,171	1,500,286
NON-PERSONNEL				
Supplies	\$ 1,621,953	\$ 1,555,637	\$ 1,356,360	\$ (199,277)
Contracts & Services	14,395,119	12,026,936	15,019,996	2,993,060
<i>External Contracts & Services</i>	8,164,920	6,985,032	11,742,620	4,757,588
<i>Internal Contracts & Services</i>	6,230,199	5,041,904	3,277,376	(1,764,528)
Information Technology	454,172	624,579	631,180	6,601
Energy and Utilities	1,189,271	2,769,468	641,533	(2,127,935)
Other	58,773	22,500	12,500	(10,000)
Capital Expenditures	51,199	-	-	-
NON-PERSONNEL SUBTOTAL	17,770,486	16,999,120	17,661,569	662,449
Total	\$ 28,429,644	\$ 29,183,005	\$ 31,345,740	\$ 2,162,735

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 24,396,828	\$ 18,916,557	\$ 19,076,557	\$ 160,000
Fines Forfeitures and Penalties	2,812,157	2,133,103	2,633,103	500,000
Other Local Taxes	6,396,851	3,910,000	-	(3,910,000)
Other Revenue	962,869	130,000	120,000	(10,000)
Rev from Money and Prop	1,476,733	611,100	611,100	-
Rev from Other Agencies	481,377	550,000	550,000	-
Transfers In	834,231	1,000,000	1,000,000	-
Total	\$ 37,361,045	\$ 27,250,760	\$ 23,990,760	\$ (3,260,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.61	1.61	1.61	\$ 46,777 - 56,281	\$ 87,413
20000012	Administrative Aide 1	0.11	1.11	1.11	55,036 - 66,266	70,878
20000024	Administrative Aide 2	1.66	2.66	2.81	63,360 - 76,360	197,396
20000860	Area Refuse Collection Supervisor	2.00	2.00	2.00	86,082 - 102,731	205,462
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	49,246 - 269,958	73,266
20000119	Associate Management Analyst	2.37	2.37	2.37	80,424 - 97,203	198,081
20000266	Cashier	1.00	1.00	1.00	49,115 - 59,100	59,100
20000306	Code Compliance Officer	2.00	2.00	2.00	58,436 - 70,391	131,633
20000354	Custodian 2	0.31	0.00	0.00	38,711 - 46,054	-
20001168	Deputy Director	0.50	0.50	1.35	72,886 - 268,057	265,501
20000863	District Refuse Collection Supervisor	0.50	0.50	0.50	100,983 - 120,952	55,486
20001149	Environmental Services Director	0.31	0.31	0.31	96,395 - 365,173	80,429
20000924	Executive Assistant	0.31	0.31	0.00	63,557 - 76,906	-

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000521	Hazardous Materials Inspector 2	1.00	1.00	2.00	85,864 - 104,107	174,044
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	94,581 - 114,638	110,626
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	113,808 - 138,081	51,210
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	50,841 - 60,607	50,841
20000178	Information Systems Administrator	0.28	0.28	0.28	109,307 - 132,401	37,073
20000290	Information Systems Analyst 2	0.84	0.84	0.84	81,997 - 99,082	68,868
20000293	Information Systems Analyst 3	0.56	0.56	0.56	90,015 - 108,805	59,208
20000998	Information Systems Analyst 4	0.56	0.56	0.56	101,223 - 122,656	68,686
90001073	Management Intern - Hourly	1.26	1.26	1.26	36,814 - 45,925	46,386
20000172	Payroll Specialist 1	0.41	0.41	0.00	51,693 - 62,224	-
20000680	Payroll Specialist 2	0.66	0.99	1.40	54,075 - 65,305	88,083
20001222	Program Manager	1.06	2.06	2.31	72,886 - 268,057	398,033
20000783	Public Information Clerk	1.96	1.96	1.96	46,777 - 56,281	102,168
20000776	Public Works Dispatcher	0.70	0.70	0.70	57,092 - 68,802	48,156
20001032	Public Works Supervisor	0.25	0.25	0.00	79,146 - 95,825	-
20000557	Recycling Program Manager	0.38	1.00	1.00	106,139 - 128,512	128,512
20000562	Recycling Specialist 2	6.46	11.25	11.25	78,545 - 94,887	1,000,041
20000565	Recycling Specialist 3	3.00	5.00	5.00	86,213 - 104,216	497,866
20001042	Safety and Training Manager	0.31	0.31	0.31	92,310 - 111,878	34,160
20000847	Safety Officer	0.31	0.31	0.31	80,086 - 96,743	27,276
20000854	Safety Representative 2	0.31	0.31	0.31	69,787 - 84,407	25,266
20000859	Sanitation Driver 1	6.00	6.00	5.00	61,962 - 74,022	341,015
20000857	Sanitation Driver 2	32.00	32.00	33.00	75,901 - 89,425	2,815,428
20000851	Sanitation Driver 3	4.00	4.00	4.00	79,659 - 93,839	361,173
20000927	Senior Clerk/Typist	1.00	0.00	0.00	52,633 - 63,469	-
20000015	Senior Management Analyst	1.41	1.41	1.31	88,289 - 106,773	137,033
20000947	Supervising Hazardous Materials Inspector	0.00	0.00	1.00	103,998 - 126,130	103,998
20000970	Supervising Management Analyst	1.27	1.27	1.27	94,669 - 114,682	135,634
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	92,353 - 111,907	111,907
21000177	Trainer	0.00	0.33	0.33	74,757 - 90,340	28,050
20001051	Utility Worker 1	2.00	2.31	4.31	43,905 - 52,211	206,444
20001053	Utility Worker 2	3.00	3.00	3.00	47,935 - 57,070	162,075
	Bilingual - Regular					21,318
	Budgeted Personnel					(697,087)
	Expenditure Savings					
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					336,088

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Termination Pay Annual Leave					61,166
	Vacation Pay In Lieu					64,684
FTE, Salaries, and Wages Subtotal		87.43	97.50	102.09	\$	8,630,866

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 371,961	\$ 15,324	\$ 21,218	\$ 5,894
Flexible Benefits	1,053,181	1,155,317	1,233,812	78,495
Long-Term Disability	27,526	24,759	29,892	5,133
Medicare	92,379	101,688	120,018	18,330
Other Post-Employment Benefits	477,377	498,270	391,344	(106,926)
Retiree Medical Trust	8,968	10,736	13,171	2,435
Retirement 401 Plan	35,518	41,756	51,706	9,950
Retirement ADC	1,786,584	2,295,204	2,582,958	287,754
Retirement DROP	15,460	19,862	19,649	(213)
Risk Management Administration	116,161	112,899	131,058	18,159
Supplemental Pension Savings Plan	152,540	169,583	184,814	15,231
Unemployment Insurance	7,039	8,047	8,482	435
Workers' Compensation	255,691	309,870	265,183	(44,687)
Fringe Benefits Subtotal	\$ 4,400,384	\$ 4,763,315	\$ 5,053,305	\$ 289,990
Total Personnel Expenditures			\$ 13,684,171	

Refuse Disposal Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Clean SD	\$ -	\$ 1,493,761	\$ -	\$ (1,493,761)
Collection Services	2,158,051	587,040	577,268	(9,772)
Disposal & Environmental Protection	32,016,439	38,528,181	44,350,243	5,822,062
Environmental Services	4,327,587	4,870,059	5,893,079	1,023,020
Waste Reduction	5,999,011	851,871	-	(851,871)
Total	\$ 44,501,088	\$ 46,330,912	\$ 50,820,590	\$ 4,489,678

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Collection Services	9.50	2.50	2.50	0.00
Disposal & Environmental Protection	116.00	125.00	138.05	13.05
Environmental Services	10.18	10.84	21.62	10.78
Waste Reduction	38.95	3.24	0.00	(3.24)
Total	174.63	142.33	162.17	19.84

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	3,023,710 \$	-
Support for Organics Processing Facility Addition of 20.00 FTE positions and non-personnel expenditures to support Organics Processing Facility operations and processing of organic material in compliance with Senate Bill 1383.	20.00	2,702,250	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,060,591	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	24,436	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(6,000)	-
Reallocation of Positions Reallocation of positions between various Environmental Services Funds to align with operational needs.	(0.16)	(185,309)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(2,130,000)	(2,308,259)
Refuse Disposal Fees Revenue Adjustment to reflect revised refuse disposal fees revenue projections.	0.00	-	11,396,000
Refuse Disposal Fee General Fund Discount Reduction of refuse disposal fee revenue associated with a one-time discount to the General Fund.	0.00	-	(2,100,000)
Total	19.84 \$	4,489,678 \$	6,987,741

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 9,824,883	\$ 10,011,847	\$ 11,769,670	1,757,823
Fringe Benefits	6,967,387	6,266,539	6,921,248	654,709
PERSONNEL SUBTOTAL	16,792,270	16,278,386	18,690,918	2,412,532
NON-PERSONNEL				
Supplies	\$ 1,611,985	\$ 1,592,278	\$ 1,713,710	121,432
Contracts & Services	19,968,408	24,338,618	23,024,682	(1,313,936)
External Contracts & Services	14,410,226	20,146,141	18,778,882	(1,367,259)

Environmental Services

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
<i>Internal Contracts & Services</i>	5,558,182	4,192,477	4,245,800	53,323
Information Technology	1,197,234	1,030,882	1,055,318	24,436
Energy and Utilities	2,163,743	2,016,488	2,347,971	331,483
Other	27,109	24,260	17,991	(6,269)
Transfers Out	834,231	1,000,000	3,920,000	2,920,000
Capital Expenditures	1,906,109	50,000	50,000	-
NON-PERSONNEL SUBTOTAL	27,708,818	30,052,526	32,129,672	2,077,146
Total	\$ 44,501,088	\$ 46,330,912	\$ 50,820,590	\$ 4,489,678

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 42,159,412	\$ 50,821,251	\$ 60,115,200	\$ 9,293,949
Fines Forfeitures and Penalties	15,205	1,500	1,500	-
Other Revenue	465,795	540,000	490,000	(50,000)
Rev from Money and Prop	1,452,380	1,099,816	1,151,867	52,051
Transfers In	-	2,308,259	-	(2,308,259)
Total	\$ 44,092,792	\$ 54,770,826	\$ 61,758,567	\$ 6,987,741

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.04	3.04	3.04	\$ 46,777 - 56,281	\$ 167,272
20000012	Administrative Aide 1	2.09	1.09	1.89	55,036 - 66,266	120,207
20000024	Administrative Aide 2	1.51	1.51	2.64	63,360 - 76,360	186,041
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	86,082 - 102,731	102,731
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	170,472
20000070	Assistant Engineer-Civil	1.00	2.00	4.00	94,516 - 113,852	389,872
20000077	Assistant Engineer- Electrical	1.00	1.00	1.00	94,516 - 113,852	94,516
20000087	Assistant Engineer- Mechanical	1.00	1.00	0.00	94,516 - 113,852	-
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	49,246 - 269,958	80,358
20000143	Associate Engineer-Civil	5.00	5.00	7.00	108,826 - 131,374	845,914
20000154	Associate Engineer- Mechanical	0.00	0.00	1.00	108,826 - 131,374	108,826
20000119	Associate Management Analyst	2.05	3.05	3.05	80,424 - 97,203	259,091
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	88,486
20000655	Biologist 2	0.00	1.00	0.00	83,373 - 101,376	-
20000201	Building Maintenance Supervisor	0.00	0.00	1.00	96,438 - 116,670	96,438
20000354	Custodian 2	0.69	0.00	0.00	38,711 - 46,054	-
20001168	Deputy Director	1.25	1.25	0.80	72,886 - 268,057	180,036
20000389	Disposal Site Representative	14.00	14.00	14.00	45,584 - 55,055	740,814
20000390	Disposal Site Supervisor	2.00	3.00	4.00	75,967 - 91,785	319,686
21000440	Environmental Biologist 2	0.00	0.00	1.00	83,788 - 101,857	83,788

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000451	Environmental Biologist 3	1.00	1.00	1.00	96,679 - 117,063	117,063
20001149	Environmental Services Director	0.34	0.34	0.34	96,395 - 365,173	88,211
20000430	Equipment Operator 2	17.00	16.00	23.00	62,115 - 74,284	1,556,179
20000423	Equipment Technician 2	1.00	2.00	3.00	55,473 - 66,135	171,055
20000431	Equipment Technician 3	1.00	2.00	2.00	60,913 - 72,777	133,690
20000924	Executive Assistant	0.34	0.34	0.00	63,557 - 76,906	-
20001049	General Utility Supervisor	2.80	3.00	3.00	86,198 - 104,266	294,730
20000521	Hazardous Materials Inspector 2	4.00	3.00	3.00	85,864 - 104,107	309,105
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	113,808 - 138,081	11,388
20000502	Heavy Truck Driver 1	3.00	0.00	0.00	50,841 - 60,607	-
20000501	Heavy Truck Driver 2	6.00	0.00	0.00	52,764 - 63,622	-
20000178	Information Systems Administrator	0.34	0.34	0.34	109,307 - 132,401	45,018
20000290	Information Systems Analyst 2	1.02	1.02	1.02	81,997 - 99,082	83,628
20000293	Information Systems Analyst 3	0.68	0.68	0.68	90,015 - 108,805	71,892
20000998	Information Systems Analyst 4	0.68	0.68	0.68	101,223 - 122,656	83,410
20000515	Instrumentation and Control Technician	0.00	0.00	1.00	85,280 - 102,385	85,280
20000589	Laborer	19.00	19.00	21.00	43,032 - 51,226	1,002,000
20000580	Landfill Equipment Operator	20.00	21.00	22.00	71,378 - 85,361	1,803,365
20001019	Land Surveying Associate	1.00	1.00	1.00	109,045 - 131,680	127,071
20000439	Master Fleet Technician	1.00	1.00	1.00	77,019 - 92,243	92,243
20000756	Office Support Specialist	1.00	1.00	1.00	45,969 - 55,342	55,342
20000172	Payroll Specialist 1	0.03	0.03	0.00	51,693 - 62,224	-
20000680	Payroll Specialist 2	1.18	1.51	1.54	54,075 - 65,305	96,172
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	162,129
20001222	Program Manager	1.70	1.70	0.95	72,886 - 268,057	165,033
20000783	Public Information Clerk	2.26	2.26	2.26	46,777 - 56,281	122,964
20000776	Public Works Dispatcher	0.10	0.10	0.10	57,092 - 68,802	6,876
20001032	Public Works Supervisor	1.75	0.75	0.00	79,146 - 95,825	-
20000557	Recycling Program Manager	0.62	0.00	1.00	106,139 - 128,512	106,139
20000562	Recycling Specialist 2	4.54	0.00	0.00	78,545 - 94,887	-
20000565	Recycling Specialist 3	2.00	0.00	0.00	86,213 - 104,216	-
20001042	Safety and Training Manager	0.33	0.33	0.33	92,310 - 111,878	36,367
20000847	Safety Officer	0.34	0.34	0.34	80,086 - 96,743	29,919
20000854	Safety Representative 2	0.34	0.34	0.34	69,787 - 84,407	27,710
20000885	Senior Civil Engineer	2.90	2.90	3.90	125,388 - 151,584	564,977
20000907	Senior Disposal Site Representative	4.00	4.00	4.00	49,861 - 60,339	207,776
20000015	Senior Management Analyst	1.14	1.14	1.34	88,289 - 106,773	143,072
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	125,388 - 151,584	125,387

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000918	Senior Planner	1.00	1.00	1.00	101,901 - 123,225	120,760
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	54,876 - 66,317	126,662
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	103,998 - 126,130	126,130
20000970	Supervising Management Analyst	2.13	2.13	2.13	94,669 - 114,682	244,268
20000561	Supervising Recycling Specialist	2.00	1.00	0.00	92,353 - 111,907	-
21000177	Trainer	0.00	0.33	0.33	74,757 - 90,340	28,050
20001051	Utility Worker 1	8.00	0.69	0.69	43,905 - 52,211	36,029
20001053	Utility Worker 2	16.00	3.00	4.00	47,935 - 57,070	200,875
	Bilingual - Regular					25,968
	Budgeted Personnel					(1,993,331)
	Expenditure Savings					
	Exceptional Performance					1,426
	Pay-Classified					
	Infrastructure In-Training					28,157
	Pay					
	Infrastructure Registration					151,099
	Pay					
	Overtime Budgeted					448,846
	Reg Pay For Engineers					160,466
	Standby Pay					3,761
	Termination Pay Annual					16,076
	Leave					
	Vacation Pay In Lieu					84,689
FTE, Salaries, and Wages Subtotal		174.63	142.33	162.17		\$ 11,769,670

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 526,214	\$ 22,803	\$ 26,651	\$ 3,848
Flexible Benefits	1,595,475	1,441,949	1,775,508	333,559
Long-Term Disability	41,116	32,343	41,404	9,061
Medicare	148,662	135,123	169,917	34,794
Other Post-Employment Benefits	731,602	699,185	575,774	(123,411)
Retiree Medical Trust	12,591	13,972	19,407	5,435
Retirement 401 Plan	49,783	55,615	77,661	22,046
Retirement ADC	2,853,781	2,999,717	3,413,716	413,999
Retirement DROP	32,626	34,266	34,015	(251)
Risk Management Administration	178,474	158,369	192,847	34,478
Supplemental Pension Savings Plan	286,403	220,463	233,047	12,584
Unemployment Insurance	10,461	10,383	11,753	1,370
Workers' Compensation	500,199	442,351	349,548	(92,803)
Fringe Benefits Subtotal	\$ 6,967,387	\$ 6,266,539	\$ 6,921,248	\$ 654,709
Total Personnel Expenditures			\$ 18,690,918	

Environmental Services

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Rev from Money and Prop	\$	554,683	\$	50,000	\$	50,000	\$	-
Total	\$	554,683	\$	50,000	\$	50,000	\$	-

Solid Waste Management Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Collection Services	\$	-	\$	-	\$	6,394,420	\$	6,394,420
Environmental Services		-		-		231,456		231,456
Total	\$	-	\$	-	\$	6,625,876	\$	6,625,876

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Collection Services		0.00		0.00		16.00		16.00
Total		0.00		0.00		16.00		16.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
People's Ordinance Amendment Support Addition of 5.00 FTE positions and non-personnel expenditures to provide contact center, administrative, and financial support to implement the amendment of the People's Ordinance.	5.00	\$ 4,332,365	\$ -
Restructure of Cost of Service Support Restructure of 5.00 FTE positions and non-personnel expenditures from the General Fund to the Solid Waste Management Fund associated with the Cost of Service Study for the People's Ordinance.	5.00	1,354,161	-
Support for the Refuse and Organic Collection Programs Addition of non-personnel expenditures for Radio Frequency Identification (RFID) readers for Collections packers in support of the Refuse and Organic Collection Programs.	0.00	480,240	-
People's Ordinance Amendment Addition of 6.00 FTE positions and one-time non-personnel expenditures for customer support and container services to implement the amendment to the People's Ordinance.	6.00	459,110	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	16.00 \$	6,625,876 \$	-

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	982,287 \$	982,287
Fringe Benefits	-	-	610,349	610,349
PERSONNEL SUBTOTAL	-	-	1,592,636	1,592,636
NON-PERSONNEL				
Supplies	\$ -	\$ -	53,000 \$	53,000
Contracts & Services	-	-	3,500,000	3,500,000
<i>External Contracts & Services</i>	-	-	3,500,000	3,500,000
Information Technology	-	-	1,480,240	1,480,240
NON-PERSONNEL SUBTOTAL	-	-	5,033,240	5,033,240
Total	\$ -	\$ -	6,625,876 \$	6,625,876

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 63,360 - 76,360 \$	63,360
20001092	Assistant Environmental Services Director	0.00	0.00	1.00	49,246 - 269,958	159,602
20000119	Associate Management Analyst	0.00	0.00	2.00	80,424 - 97,203	160,848
20000303	Community Development Specialist 4	0.00	0.00	1.00	97,444 - 118,068	118,068
20001222	Program Manager	0.00	0.00	1.00	72,886 - 268,057	170,472
20000783	Public Information Clerk	0.00	0.00	3.00	46,777 - 56,281	140,331
20001032	Public Works Supervisor	0.00	0.00	1.00	79,146 - 95,825	79,146
20000015	Senior Management Analyst	0.00	0.00	1.00	88,289 - 106,773	106,773
20000970	Supervising Management Analyst	0.00	0.00	1.00	94,669 - 114,682	94,669
20001051	Utility Worker 1	0.00	0.00	3.00	43,905 - 52,211	131,715
20001053	Utility Worker 2	0.00	0.00	1.00	47,935 - 57,070	47,935
	Bilingual - Regular					2,912
	Budgeted Personnel					(293,544)
	Expenditure Savings					
FTE, Salaries, and Wages Subtotal		0.00	0.00	16.00	\$	982,287

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	1,181 \$	1,181
Flexible Benefits	-	-	198,516	198,516
Long-Term Disability	-	-	4,607	4,607
Medicare	-	-	18,500	18,500

Environmental Services

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Post-Employment Benefits	-	-	66,208	66,208
Retiree Medical Trust	-	-	2,888	2,888
Retirement 401 Plan	-	-	11,549	11,549
Retirement ADC	-	-	252,052	252,052
Risk Management Administration	-	-	22,176	22,176
Supplemental Pension Savings Plan	-	-	7,319	7,319
Unemployment Insurance	-	-	1,310	1,310
Workers' Compensation	-	-	24,043	24,043
Fringe Benefits Subtotal	\$ -	\$ -	\$ 610,349	\$ 610,349
Total Personnel Expenditures		\$	1,592,636	

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,209,295	\$ 2,267,086	\$ 2,219,855
TOTAL BALANCE AND RESERVES	\$ 2,209,295	\$ 2,267,086	\$ 2,219,855
REVENUE			
Charges for Services	\$ 1,529,457	\$ 1,600,000	\$ 1,600,000
Revenue from Use of Money and Property	38,396	-	-
TOTAL REVENUE	\$ 1,567,853	\$ 1,600,000	\$ 1,600,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,777,148	\$ 3,867,086	\$ 3,819,855
OPERATING EXPENSE			
Supplies	\$ 1,306,959	\$ 1,750,000	\$ 1,750,000
Contracts & Services	152,282	150,000	150,000
Information Technology	50,821	51,659	50,868
TOTAL OPERATING EXPENSE	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
TOTAL EXPENSE	\$ 1,510,062	\$ 1,951,659	\$ 1,950,868
BALANCE	\$ 2,267,086	\$ 1,915,427	\$ 1,868,987
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,777,148	\$ 3,867,086	\$ 3,819,855

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund		FY2023 Actual		FY2024* Budget		FY2025** Adopted
BEGINNING BALANCE AND RESERVES						
Balance from Prior Year	\$	21,118,646	\$	23,852,224	\$	17,155,279
Continuing Appropriation - CIP		16,814,400		22,298,150		29,748,150
Operating Reserve		4,090,000		4,087,614		4,892,884
TOTAL BALANCE AND RESERVES	\$	42,023,046	\$	50,237,988	\$	51,796,313
REVENUE						
Charges for Services	\$	24,396,828	\$	18,916,557	\$	19,076,557
Fines Forfeitures and Penalties		2,812,157		2,133,103		2,633,103
Other Local Taxes		6,396,851		3,910,000		-
Other Revenue		962,659		130,000		120,000
Revenue from Other Agencies		481,377		550,000		550,000
Revenue from Use of Money and Property		1,476,733		611,100		611,100
Transfers In		834,231		1,000,000		1,000,000
TOTAL REVENUE	\$	37,360,835	\$	27,250,760	\$	23,990,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$	79,383,881	\$	77,488,748	\$	75,787,073
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE						
CIP Expenditures	\$	716,250	\$	10,000,000	\$	-
TOTAL CIP EXPENSE	\$	716,250	\$	10,000,000	\$	-
OPERATING EXPENSE						
Personnel Expenses	\$	6,258,774	\$	7,420,570	\$	8,630,866
Fringe Benefits		4,400,384		4,763,315		5,053,305
Supplies		1,621,953		1,555,637		1,356,360
Contracts & Services		14,395,119		12,026,936		15,019,996
Information Technology		454,172		624,579		631,180
Energy and Utilities		1,189,271		2,769,468		641,533
Other Expenses		58,773		22,500		12,500
Capital Expenditures		51,199		-		-
TOTAL OPERATING EXPENSE	\$	28,429,644	\$	29,183,005	\$	31,345,740
EXPENDITURE OF PRIOR YEAR FUNDS						
CIP Expenditures	\$	-	\$	-	\$	12,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$	-	\$	-	\$	12,000,000
TOTAL EXPENSE	\$	29,145,894	\$	39,183,005	\$	43,345,740
RESERVES						
Continuing Appropriation - CIP	\$	22,298,150	\$	22,298,150	\$	17,748,150
Operating Reserve		4,087,614		4,087,614		4,892,884
TOTAL RESERVES	\$	26,385,764	\$	26,385,764	\$	22,641,034
BALANCE	\$	23,852,223	\$	11,919,979	\$	9,800,299
TOTAL BALANCE, RESERVES, AND EXPENSE	\$	79,383,881	\$	77,488,748	\$	75,787,073

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,890,695	\$ 2,793,247	\$ 13,680,080
Continuing Appropriation - CIP	20,343,390	22,052,183	18,098,897
Operating Reserve	6,060,000	6,054,385	8,161,368
TOTAL BALANCE AND RESERVES	\$ 34,294,085	\$ 30,899,816	\$ 39,940,346
REVENUE			
Charges for Services	\$ 42,154,888	\$ 50,821,251	\$ 60,115,200
Fines Forfeitures and Penalties	15,205	1,500	1,500
Other Revenue	464,905	540,000	490,000
Revenue from Use of Money and Property	1,452,380	1,099,816	1,151,867
Transfers In	-	2,308,259	-
TOTAL REVENUE	\$ 44,087,377	\$ 54,770,826	\$ 61,758,567
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 78,381,462	\$ 85,670,642	\$ 101,698,912
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,391,167	\$ 400,000	\$ 9,874,362
TOTAL CIP EXPENSE	\$ 1,391,167	\$ 400,000	\$ 9,874,362
OPERATING EXPENSE			
Personnel Expenses	\$ 9,824,883	\$ 10,011,847	\$ 11,769,670
Fringe Benefits	6,967,387	6,266,539	6,921,248
Supplies	1,611,985	1,592,278	1,713,710
Contracts & Services	19,968,408	24,338,618	23,024,682
Information Technology	1,197,234	1,030,882	1,055,318
Energy and Utilities	2,163,743	2,016,488	2,347,971
Other Expenses	27,109	24,260	17,991
Transfers Out	2,423,582	1,000,000	3,920,000
Capital Expenditures	1,906,109	50,000	50,000
TOTAL OPERATING EXPENSE	\$ 46,090,439	\$ 46,330,912	\$ 50,820,590
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 39	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 39	\$ -	\$ -
TOTAL EXPENSE	\$ 47,481,645	\$ 46,730,912	\$ 60,694,952
RESERVES			
Continuing Appropriation - CIP	\$ 22,052,183	\$ 22,052,183	\$ 18,098,897
Operating Reserve	6,054,385	6,054,385	8,161,368
TOTAL RESERVES	\$ 28,106,568	\$ 28,106,568	\$ 26,260,265
BALANCE	\$ 2,793,249	\$ 10,833,162	\$ 14,743,696
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 78,381,462	\$ 85,670,642	\$ 101,698,912

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 33,134,479	\$ 35,278,513	\$ 36,076,513
TOTAL BALANCE AND RESERVES	\$ 33,134,479	\$ 35,278,513	\$ 36,076,513
REVENUE			
Revenue from Use of Money and Property	\$ 554,683	\$ 50,000	\$ 50,000
Transfers In	1,589,351	-	-
TOTAL REVENUE	\$ 2,144,034	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 35,278,513	\$ 35,328,513	\$ 36,126,513
TOTAL EXPENSE	\$ -	\$ -	\$ -
BALANCE	\$ 35,278,513	\$ 35,328,513	\$ 36,126,513
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 35,278,513	\$ 35,328,513	\$ 36,126,513

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Solid Waste Management Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	(1,156,741)
TOTAL BALANCE AND RESERVES	\$ -	\$ -	(1,156,741)
OPERATING EXPENSE			
Personnel Expenses	\$ -	\$ -	982,287
Fringe Benefits	-	-	610,349
Supplies	-	-	53,000
Contracts & Services	-	-	3,500,000
Information Technology	-	-	1,480,240
TOTAL OPERATING EXPENSE	\$ -	\$ -	6,625,876
TOTAL EXPENSE	\$ -	\$ -	6,625,876
BALANCE***	\$ -	\$ -	(7,782,617)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	(1,156,741)

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** The Solid Waste Management Fund is a new fund in the Fiscal Year 2025 Adopted Budget. It currently reflects a negative beginning balance/ending balance and will be addressed by the end of Fiscal Year 2025.

Ethics Commission



Page Intentionally Left Blank

Ethics Commission



Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics, campaign, and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal technical legal advice to persons within its jurisdiction, conducts live training sessions, administers online training programs, and proposes reforms to the City's ethics laws. The Commission provides training to City officials, including elected officials and unclassified City employees, as well as candidates, campaigns, political committees, and lobbyists. For more information, please visit the Ethics Commission's website at www.sandiego.gov/ethics.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry by monitoring and enforcing compliance with City ethics laws, including the timely disclosure of required financial information by candidates, political committees, lobbyists, and City Officials.

The mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

Goals and Objectives

Goal 1: Educate City officials, unclassified employees, City candidates, campaigns, and lobbyists about the City's governmental ethics laws

- Provide prompt, informal advice regarding the City's ethics, campaign, and lobbying laws, by telephone, email, and in person
- Provide live and online training courses on the City's ethics, campaign, and lobbying laws for those within the Commission's jurisdiction, including City officials, unclassified employees, candidates, and lobbyists

Ethics Commission

- Prepare and disseminate educational materials, such as fact sheets and manuals, to assist compliance with local laws
- Issue formal advisory opinions

Goal 2: *Ensure compliance with the City's governmental ethics laws through audits and enforcement activities*

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate committees and ballot measure committees

Goal 3: *Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption*

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- In Fiscal Year 2024: Increased Campaign Law Training for Candidates and Campaign Staffs
Commission staff offered and provided additional live training sessions and outreach to those seeking elective office and those working on their campaigns. This training advances the goal of empowering all who wish to run for elective office and their campaign staffs, by providing the best possible education regarding the City's campaign laws. The Commission's Education Program helps those who are new to the political process, as well as seasoned campaign officials who need a "refresher" course to avoid violating the law. The training works hand-in-hand with the Commission's "24/7" technical legal advice line, which candidates and campaign staff can call to seek individual advice before taking actions.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

No

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

No

The adjustments are designed to ensure that the core principles of the office are maintained and supported, serving the needs of the regulatory community and the public at large. This includes the core goal of working to prevent corruption and the appearance of corruption in City government, and providing fair, prompt, and transparent regulation and enforcement of the City's ethics, campaign, and lobbying laws. Goals are to ensure that the public will not experience any loss of services during the transition between directors, and that the fair, just, and transparent practices of the office are maintained after the transition in leadership. The adjustment for a director's training period will also assist the successful applicant for the position, as it will help to ensure their success in the role.

Ethics Commission

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Authorized Investigations - Time to Complete ¹	Percentage of authorized investigations completed within 180 calendar days	81%	87%	90%
Authorized Investigations - Time to Complete ¹	Percentage of authorized investigations completed within 360 calendar days	96%	100%	90%
Complaint Reviews	Percentage of complaints reviewed within 30 calendar days	100%	100%	100%
Legislative Updates	Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%
Technical Legal Assistance Response Time	Percentage of requests for technical legal assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%

¹ Complex investigations affect these percentages.

Ethics Commission

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	6.00	6.00	6.25	0.25
Personnel Expenditures	\$ 1,330,321	\$ 1,363,977	\$ 1,589,669	\$ 225,692
Non-Personnel Expenditures	119,851	232,089	239,669	7,580
Total Department Expenditures	\$ 1,450,173	\$ 1,596,066	\$ 1,829,338	\$ 233,272
Total Department Revenue	\$ 11,555	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Ethics Commission	\$ 1,450,173	\$ 1,596,066	\$ 1,829,338	\$ 233,272
Total	\$ 1,450,173	\$ 1,596,066	\$ 1,829,338	\$ 233,272

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Ethics Commission	6.00	6.00	6.25	0.25
Total	6.00	6.00	6.25	0.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 186,939	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Ethics Commission Director Succession Plan	0.25	38,753	-
Addition of 0.25 Ethics Commission Director to support interim succession planning period of three months.			
Non-Discretionary Adjustment	0.00	3,749	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Mobile Services	0.00	2,600	-
Addition of mobile services and equipment to support remote department operations.			
Support for Information Technology	0.00	1,231	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.25	\$ 233,272	\$ -

Ethics Commission

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 786,757	\$ 837,964	\$ 1,042,981	\$ 205,017
Fringe Benefits	543,564	526,013	546,688	20,675
PERSONNEL SUBTOTAL	1,330,321	1,363,977	1,589,669	225,692
NON-PERSONNEL				
Supplies	\$ 5,147	\$ 9,107	\$ 7,757	(1,350)
Contracts & Services	61,321	174,214	173,813	(401)
<i>External Contracts & Services</i>	<i>49,657</i>	<i>163,007</i>	<i>157,507</i>	<i>(5,500)</i>
<i>Internal Contracts & Services</i>	<i>11,663</i>	<i>11,207</i>	<i>16,306</i>	<i>5,099</i>
Information Technology	47,635	43,768	44,999	1,231
Energy and Utilities	2,148	-	2,600	2,600
Other	3,600	5,000	10,500	5,500
NON-PERSONNEL SUBTOTAL	119,851	232,089	239,669	7,580
Total	\$ 1,450,173	\$ 1,596,066	\$ 1,829,338	\$ 233,272

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 25	\$ -	\$ -	-
Fines Forfeitures and Penalties	11,530	-	-	-
Total	\$ 11,555	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.00	1.25	\$ 72,886 - 268,057	\$ 293,759
20001234	Program Coordinator	1.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	4.00	4.00	5.00	72,886 - 268,057	749,222
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.25		\$ 1,042,981

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 63,857	\$ 9,633	\$ 9,706	73
Flexible Benefits	83,145	85,310	91,639	6,329
Long-Term Disability	4,013	2,960	3,776	816
Medicare	11,809	12,150	15,124	2,974
Other Post-Employment Benefits	34,386	34,134	25,862	(8,272)
Retiree Medical Trust	1,210	1,291	1,799	508
Retirement 401 Plan	4,730	5,168	7,195	2,027
Retirement ADC	307,247	344,943	358,050	13,107
Risk Management Administration	8,396	7,722	8,663	941
Supplemental Pension Savings Plan	18,889	19,266	19,412	146
Unemployment Insurance	1,015	957	1,073	116
Workers' Compensation	4,866	2,479	4,389	1,910
Fringe Benefits Subtotal	\$ 543,564	\$ 526,013	\$ 546,688	\$ 20,675
Total Personnel Expenditures			\$ 1,589,669	

Fire and Lifeguard Facilities Fund



Page Intentionally Left Blank

Fire and Lifeguard Facilities Fund



Fire and Lifeguard Facilities

Description

The Fire and Lifeguard Facilities Fund was established as a Special Revenue Fund for the budgeting and administering of Fire and Lifeguard Facilities Projects. The fund includes the debt service payments and administrative fees of associated fire and lifeguard facilities. The source of funding for the Fire and Lifeguard Facilities Fund is Safety Sales Tax revenue, as authorized by Proposition 172, the Local Public Safety Protection and Improvement Act of 1993.

Fire and Lifeguard Facilities Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,398,113	1,400,469	1,400,869	400
Total Department Expenditures	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869	\$ 400
Total Department Revenue	\$ 1,398,383	\$ 1,400,469	\$ 1,409,518	\$ 9,049

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fire and Lifeguard Facilities Fund	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869	\$ 400
Total	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869	\$ 400

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 400	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Safety Sales Tax Revenue	0.00	-	9,049
Adjustment to reflect revised safety sales tax revenue to support Fire and Lifeguard Facilities.			
Total	0.00	\$ 400	\$ 9,049

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 1,944	\$ 2,300	\$ 2,300	\$ -
<i>External Contracts & Services</i>	1,944	1,700	1,700	-
<i>Internal Contracts & Services</i>	-	600	600	-
Transfers Out	1,396,169	1,398,169	1,398,569	400
NON-PERSONNEL SUBTOTAL	1,398,113	1,400,469	1,400,869	400
Total	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869	\$ 400

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 2,214	\$ -	\$ -	-
Transfers In	1,396,169	1,400,469	1,409,518	9,049
Total	\$ 1,398,383	\$ 1,400,469	\$ 1,409,518	\$ 9,049

Fire and Lifeguard Facilities Fund

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (8,919)	\$ (8,648)	\$ (8,649)
Continuing Appropriation - CIP	11,876	-	-
TOTAL BALANCE AND RESERVES	\$ 2,958	\$ (8,648)	\$ (8,649)
REVENUE			
Revenue from Use of Money and Property	\$ 2,214	\$ -	\$ -
Transfers In	1,396,169	1,400,469	1,409,518
TOTAL REVENUE	\$ 1,398,383	\$ 1,400,469	\$ 1,409,518
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,401,341	\$ 1,391,820	\$ 1,400,869
OPERATING EXPENSE			
Contracts & Services	\$ 1,944	\$ 2,300	\$ 2,300
Transfers Out	1,396,169	1,398,169	1,398,569
TOTAL OPERATING EXPENSE	\$ 1,398,113	\$ 1,400,469	\$ 1,400,869
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 11,876	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 11,876	\$ -	\$ -
TOTAL EXPENSE	\$ 1,409,989	\$ 1,400,469	\$ 1,400,869
BALANCE	\$ (8,648)	\$ (8,648)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,401,341	\$ 1,391,820	\$ 1,400,869

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank



Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 326 square miles with a resident population of 1.4 million, Fire-Rescue operates 51 fire stations, three fast response squads, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 34 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, bomb squad, air operations, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Fire-Rescue

Goal 2: *Develop and retain a skilled, inclusive and equitable workforce*

- Recruit and retain a diverse applicant pool that reflects the communities we serve
- Support our workforce to grow and develop the skills needed to provide exceptional fire-rescue services

Goal 3: *Support an environment of inclusivity and empowerment at all Fire-Rescue locations*

- Foster a culture where all people feel included in the fire-rescue environment
- Empower staff members to make continuous improvements in all areas of their work
- Provide staff with the resources and equipment they need to do their day to day work

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Investments to adequately staff Fire, Lifeguard, and administrative operations and maintain our facilities will address both external and internal disparities
- 10.00 FTE reimbursable positions for Community Risk Reduction (fire prevention)
- 5.88 FTE positions in Lifeguard Division (Sergeant for recruitment, 2.00 LG IIs for La Jolla Shores, Advanced LG Academy)

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

No

The Fire-Rescue Department's budget adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Rapidly respond to emergency situations 2. Develop and retain a skilled, inclusive, and equitable workforce. 3. Foster a culture and environment of inclusivity at all Fire-Rescue locations. Operations Budget Adjustment: Position requests 16.00 FTE Logistics Equity Lens Response: Non-Personnel Expenditure (NPE) needs include mandated (NFPA 1851) advanced cleaning and repair of Personal Protective Equipment (PPE). The NFPA mandated cleaning makes it safer for the entire workforce and public when exposed to previously soiled PPE. Staffing for the new Torrey Pines Fire Station and expanded Fast Response Squad in San Pasqual Valley will allow San Diego Fire-Rescue (SDFD) to rapidly respond to emergency situations for the diverse population in these locations and create equity opportunities to further diversify SDFD. Current fire prevention staff are unable to perform all state-mandated (SB 1205) fire inspections. The addition of the prevention inspector will provide the workforce with special assignment opportunities and benefit all neighborhoods within the city through additional fire prevention measures. The addition of the Battalion Chief to coordinate alternative energy emergencies will provide the workforce with a promotional opportunity, a special assignment opportunity, and make all neighborhoods safer with effective alternative energy emergency coordination and training.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

\$4.1 million of \$9.4 million in General Fund budget adjustment requests address disparities that align with Tactical Equity Plan Goals, which includes: *Addition of 22.00 FTE positions, including: 12.00 FTE positions to staff the new Torrey Pines Fire Station; 6.00 FTE positions to expand the Fast Response Squad in San Pasqual Valley; 1.00 Fleet Liaison Captain to coordinate and track Fleet outfitting repairs, equipment cleaning and inspections; 1.00 Brush Management GIS Analyst to identify regulated brush management information; 1.00 Fire Prevention Inspector 2 to process permits and inspections for Petco Park games/events; 1.00 Battalion Chief to coordinate emergencies and training related to alternative energy sources. *\$500K in non-personnel expenditures for mandated advanced cleaning and repair of PPE

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
911 calls answered within 15 seconds	Percentage of calls received that were answered by an operator within 15 seconds	95%	96%	95%
Percentage of first responder arrival within 6:30 minutes from dispatch ¹	Percentage of emergencies that have a first responder on scene in less than or equal to 6:30 minutes from the assignment of the unit.	74.00%	70.24%	90.00%
Percentage of State mandated inspections completed annually ²	Percentage of Health and Safety Code Sections 13146.2 and 13146.3 mandated inspections completed in the year	68%	42%	95%
Percentage of effective response force emergency on-time response arrival within 9:30 minutes	Percentage of effective fire force units that arrive on scene in less than or equal to 9:30 mins from the assignment of the unit.	86.00%	84.78%	90.00%
Ratio of fatal drownings to beach attendance at guarded beaches	Number of drownings (unintentional death caused by respiratory impairment from a non-medical submersion or immersion in the water) with lifeguards on duty, related to total estimated annual beach attendance.	0.3:18M	0:26M	0:18M
Percentage of defensible space inspections completed within 30 days of request	Percentage of Defensible Space Inspections completed (DSI) that comply with Section 4291 of the Public Resources Code or local vegetation management ordinances (SDMC 142.0412).	100%	100%	100%

¹ The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.

² The Department's inability to meet target is due to an increased volume of properties to be inspected in addition to unfilled positions.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	1,381.00	1,407.88	1,446.38	38.50
Personnel Expenditures	\$ 299,095,695	\$ 310,232,620	\$ 314,281,354	\$ 4,048,734
Non-Personnel Expenditures	63,374,613	56,420,026	164,863,683	108,443,657
Total Department Expenditures	\$ 362,470,309	\$ 366,652,646	\$ 479,145,037	\$ 112,492,391
Total Department Revenue	\$ 72,142,730	\$ 84,382,626	\$ 194,472,617	\$ 110,089,991

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Communications	\$ 25,706,371	\$ 26,250,160	\$ 25,924,713	\$ (325,447)
Community Risk Reduction	14,550,148	16,720,139	13,533,460	(3,186,679)
Emergency Medical Services-Fire	923,895	1,182,277	1,243,034	60,757
Emergency Operations	245,902,315	240,699,681	242,235,934	1,536,253
Employee Services	-	12,596,552	13,326,998	730,446
Fiscal Services	15,690,898	7,704,287	12,652,117	4,947,830
Lifeguard Services	33,617,497	33,059,151	31,474,143	(1,585,008)
Logistics	3,177,602	3,821,047	3,580,080	(240,967)
Special Operations	10,310,307	9,692,070	9,397,736	(294,334)
Total	\$ 349,879,032	\$ 351,725,364	\$ 353,368,215	\$ 1,642,851

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Communications	82.00	82.00	81.00	(1.00)
Community Risk Reduction	55.00	66.00	67.00	1.00
Emergency Medical Services-Fire	1.00	2.00	3.00	1.00
Emergency Operations	970.00	954.00	961.00	7.00
Employee Services	0.00	31.00	50.38	19.38
Fiscal Services	40.00	26.00	26.00	0.00
Lifeguard Services	178.00	183.88	181.00	(2.88)
Logistics	10.00	13.00	13.00	0.00
Special Operations	26.00	26.00	26.00	0.00
Total	1,362.00	1,383.88	1,408.38	24.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustment	0.00	\$ 5,040,928	\$ -
Addition of personnel expenditures associated with pending MOU labor negotiations.			

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Overtime Adjustment Addition of overtime expenditures associated with MOU labor negotiations.	0.00	3,429,674	-
Torrey Pines Fire Station Support Addition of 12.00 FTE positions and non-personnel expenditures to support the operation of the new Torrey Pines Fire Station.	12.00	2,580,737	-
Contractual Increases Addition of non-personnel expenditures for required contractual obligations for existing services, including wellness services, helicopter maintenance and repair, and facilities maintenance.	0.00	1,266,697	-
San Pasqual Valley Fast Response Squad Addition of 6.00 FTE positions and non-personnel expenditures associated with a Fast Response Squad in the San Pasqual Valley.	6.00	895,666	-
Personal Protective Equipment Advanced Cleaning/Repair Addition of non-personnel expenditures for mandated advanced cleaning and repair of structural personal protective equipment.	0.00	500,000	-
Employ and Empower Program Support Addition of 10.38 Student Intern-Hourly and associated revenue to support the Employ and Empower Program.	10.38	412,379	412,383
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.88)	290,025	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	267,642	-
Special Events Fire Prevention Inspector Addition of 1.00 Fire Prevention Inspector 2 and associated revenue to process permits and inspections for PETCO Park baseball games and special events.	1.00	235,260	234,413
Grant-Funded Battalion Chief for Alternative Energy Sources Addition of 1.00 Fire Battalion Chief and associated revenue to coordinate emergencies and training related to alternative energy sources.	1.00	229,144	228,077
Transfer of Resource Access Program Transfer of 1.00 Program Manager from the Office of the City Attorney to the Fire-Rescue Department associated with the Resource Access Program.	1.00	135,135	-
False Alarm System Replacement Addition of non-personnel expenditures and associated revenue to replace the false alarm tracking and billing system.	0.00	90,750	90,750

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Dispatch Operations Support Addition of 1.00 Fire Dispatch Supervisor and 1.00 Fire Lead Dispatcher offset by the reduction of 3.00 Fire Dispatcher - Hourly to support dispatch operations.	(1.00)	(22,078)	-
Debt Financing Vehicle Purchases Reduction of non-personnel expenditures associated with the financing of new vehicle purchases.	0.00	(53,530)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(130,323)	-
Reduction of Recruitment Position Reduction of 1.00 Fire Fighter 2 that supports recruitment efforts.	(1.00)	(160,353)	-
Reduction of Training Logistics Position Reduction of 1.00 Fire Fighter 3 in the Training Division that supports training logistics.	(1.00)	(279,575)	-
Reduction of Cancer Health Coordinator Position Reduction of 1.00 Fire Captain associated with the Cancer Awareness and Prevention Program.	(1.00)	(286,846)	-
Elimination of One Fire Academy Reduction of non-personnel expenditures associated with the elimination of one fire academy.	0.00	(431,234)	-
Reduction in Wellness Services Reduction of wellness services as a result of conducting wellness exams on a bi-annual basis.	0.00	(720,000)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(851,328)	-
Reduction in Second Helicopter Staffing Reduction of overtime and non-personnel expenditures associated with not staffing a second helicopter for six months.	0.00	(857,250)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,985,334)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(7,953,335)	(4,751,617)
EMS Transfer to General Fund Addition of one-time revenue associated with the transfer of fund balance from the Fire/Emergency Medical Services Transport Fund to the General Fund.	0.00	-	6,064,807

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Petco Park Revenue	0.00	-	271,718
Addition of revenue associated with an increase in reimbursements for special event support at PETCO Park.			
Safety Sales Tax Allocation	0.00	-	76,388
Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.			
Transient Occupancy Tax Transfer	0.00	-	(623,577)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.			
Revised Emergency Medical Services Fund Transfer	0.00	-	(4,882,477)
Adjustment to reflect revised revenue associated with the Emergency Medical Services Fund transfer due to the change to the Alliance model.			
Total	24.50	\$ 1,642,851	\$ (2,879,135)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 165,879,466	\$ 173,598,432	\$ 192,307,906	\$ 18,709,474
Fringe Benefits	129,666,256	131,041,688	115,126,792	(15,914,896)
PERSONNEL SUBTOTAL	295,545,722	304,640,120	307,434,698	2,794,578
NON-PERSONNEL				
Supplies	\$ 5,847,740	\$ 5,798,961	\$ 5,580,949	\$ (218,012)
Contracts & Services	27,901,891	20,907,902	22,069,185	1,161,283
<i>External Contracts & Services</i>	<i>13,434,450</i>	<i>8,049,577</i>	<i>7,487,544</i>	<i>(562,033)</i>
<i>Internal Contracts & Services</i>	<i>14,467,441</i>	<i>12,858,325</i>	<i>14,581,641</i>	<i>1,723,316</i>
Information Technology	8,165,131	8,334,725	7,649,434	(685,291)
Energy and Utilities	7,114,788	7,897,642	7,803,726	(93,916)
Other	19,671	109,920	109,045	(875)
Transfers Out	400,000	15,174	15,174	-
Capital Expenditures	325,281	524,775	385,775	(139,000)
Debt	4,558,809	3,496,145	2,320,229	(1,175,916)
NON-PERSONNEL SUBTOTAL	54,333,310	47,085,244	45,933,517	(1,151,727)
Total	\$ 349,879,032	\$ 351,725,364	\$ 353,368,215	\$ 1,642,851

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 43,719,103	\$ 54,710,079	\$ 51,344,149	\$ (3,365,930)
Licenses and Permits	919,228	712,899	712,899	-
Other Revenue	67,825	8,229	8,229	-
Rev from Federal Agencies	518,331	-	-	-
Rev from Other Agencies	2,145,170	3,353,687	3,581,764	228,077
Transfers In	10,042,394	11,883,708	12,142,426	258,718
Total	\$ 57,412,051	\$ 70,668,602	\$ 67,789,467	\$ (2,879,135)

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$ 46,777 - 56,281	\$ 157,088
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	65,005
20000024	Administrative Aide 2	10.00	10.00	10.00	63,360 - 76,360	728,670
20000065	Air Operations Chief	1.00	1.00	1.00	113,610 - 137,467	137,467
20001119	Assistant Fire Chief	2.00	2.00	2.00	96,395 - 365,173	500,366
20000075	Assistant Fire Marshal	0.00	2.00	2.00	113,610 - 137,467	274,934
20000076	Assistant Fire Marshal-Civilian	2.00	0.00	0.00	113,610 - 137,467	-
20001188	Assistant to the Fire Chief	1.00	0.00	0.00	72,886 - 268,057	-
20000119	Associate Management Analyst	4.00	4.00	5.00	80,424 - 97,203	389,019
20000539	Clerical Assistant 2	9.00	10.00	10.00	44,505 - 53,638	505,067
20000306	Code Compliance Officer	5.00	5.00	5.00	58,436 - 70,391	340,000
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	77,377
20001168	Deputy Director	0.00	1.00	1.00	72,886 - 268,057	210,080
20001189	Deputy Fire Chief	8.00	8.00	8.00	72,886 - 268,057	1,867,184
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000446	Fire Battalion Chief	34.00	34.00	35.00	113,610 - 137,467	4,811,345
20000449	Fire Captain	249.00	251.00	253.00	92,789 - 112,341	27,816,355
20000450	Fire Captain-Metro Arson Strike Team	4.00	4.00	4.00	92,789 - 112,341	429,815
20001125	Fire Chief	1.00	1.00	1.00	96,395 - 365,173	328,229
20001242	Fire Dispatch Administrator	2.00	2.00	2.00	92,534 - 111,677	223,354
20000460	Fire Dispatcher	51.00	51.00	51.00	66,003 - 79,772	3,838,546
90000460	Fire Dispatcher - Hourly	3.00	3.00	0.00	66,003 - 79,772	-
20000510	Fire Dispatch Supervisor	7.00	7.00	8.00	79,974 - 96,520	772,160
20000454	Fire Engineer	232.00	232.00	238.00	79,768 - 96,450	22,371,036
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	79,768 - 96,450	289,347
20000457	Fire Fighter 2	391.00	393.00	398.00	67,413 - 81,349	30,430,090
20001245	Fire Fighter 3	84.00	84.00	86.00	70,762 - 85,405	7,286,332
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	92,789 - 112,341	449,367
21000832	Fire Lead Dispatcher	0.00	0.00	1.00	72,586 - 87,743	87,743
20000475	Fire Prevention Inspector 2	31.00	39.00	40.00	79,768 - 96,450	3,693,679
20000476	Fire Prevention Inspector 2-Civilian	3.00	3.00	3.00	79,768 - 96,450	286,456
20000477	Fire Prevention Supervisor	2.00	4.00	4.00	92,789 - 112,341	410,260
20000478	Fire Prevention Supervisor-Civilian	2.00	2.00	2.00	92,789 - 112,341	224,682
21000432	Geographic Info Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
21000275	Helicopter Mechanic	4.00	4.00	4.00	94,232 - 113,721	435,395
20000290	Information Systems Analyst 2	6.00	6.00	5.00	81,997 - 99,082	441,212
20000293	Information Systems Analyst 3	3.00	3.00	4.00	90,015 - 108,805	433,916
90000603	Lifeguard 1 - Hourly	53.00	55.88	53.00	50,378 - 60,507	3,206,871
20000606	Lifeguard 2	60.00	62.00	62.00	63,502 - 76,814	4,658,852
20000619	Lifeguard 3	27.00	27.00	27.00	69,992 - 84,656	2,253,418
20001232	Lifeguard Chief	1.00	1.00	1.00	72,886 - 268,057	233,398

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000604	Lifeguard Sergeant	24.00	25.00	25.00	80,496 - 97,323	2,433,075
20000622	Marine Mechanic	2.00	2.00	2.00	60,764 - 72,877	145,754
20000599	Marine Safety Captain	1.00	1.00	1.00	113,458 - 136,923	136,923
20000601	Marine Safety Lieutenant	6.00	6.00	6.00	92,456 - 111,613	669,678
20001196	Paramedic Coordinator	1.00	1.00	0.00	36,814 - 214,004	-
20000680	Payroll Specialist 2	6.00	6.00	6.00	54,075 - 65,305	375,791
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	75,071
20001234	Program Coordinator	1.00	1.00	2.00	36,814 - 214,004	275,390
20001222	Program Manager	3.00	3.00	4.00	72,886 - 268,057	602,202
20000760	Project Assistant	1.00	1.00	1.00	86,534 - 104,266	86,534
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	116,533
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000869	Senior Account Clerk	1.00	1.00	1.00	53,528 - 64,584	63,292
20000927	Senior Clerk/Typist	2.00	2.00	1.00	52,633 - 63,469	63,469
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	74,086 - 88,930	87,151
20000015	Senior Management Analyst	3.00	3.00	3.00	88,289 - 106,773	269,893
20000916	Senior Public Information Officer	1.00	1.00	1.00	84,026 - 101,535	101,535
90001146	Student Intern - Hourly	0.00	0.00	10.38	36,814 - 39,283	382,133
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Adjust Budget To Approved Levels					5,040,928
	Air Operations Pay					125,737
	Airport Transfer					60,814
	Annual Pump Testing					112,056
	Battalion Medical Off					131,628
	Bay Rescue Boat Operator					191,963
	Cert Pay					
	Bilingual Pay Fire					317,729
	Bilingual - Regular					93,184
	Breathing Apparatus Rep					59,602
	Budgeted Personnel					(9,147,929)
	Expenditure Savings					
	Cliff Rescue Inst Pay					46,533
	'D' Div Pay					142,076
	Dispatch Cert Pay					89,064
	Dispatcher Training					29,952
	Dive Team Pay					132,090
	Division Medical Officer Pay					38,181
	Educational Incentive Pay					522,094
	Emergency Medical Tech					10,903,851
	EMS Specialty Pay					104,407
	Explosive Ord Sqd					123,008
	Fire Admin Assign					1,473,718
	Fire Boat Operator Cert Pay					123,032
	Hazardous Mat. Squad					277,633
	Hose Repair					120,191
	K-9 Handler Fire					27,792

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Ladder Repair					106,641
	Metro Arson Strike Team					31,317
	Night Shift Pay					9,213
	Overtime Budgeted					44,805,463
	Paramedic Pay					6,282,016
	Paramedic Recert Bonus					381,277
	River Rescue Team-Part Time					226,220
	Shift Rotation Pay					109,588
	Sick Leave - Hourly					54,441
	Small Eq Repair					51,608
	Special Assignment Pay					141,948
	Standby Pay					11,057
	Star Team Paramedic					99,406
	Surf Boat Operator Cert Pay					100,448
	Termination Pay Annual Leave					748,439
	Unstaffed Aerial Vehicle Pay					5,617
	Urban Search & Rescue					298,282
	Vacation Pay In Lieu					727,525
FTE, Salaries, and Wages Subtotal		1,362.00	1,383.88	1,408.38		\$ 192,307,906

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,646,477	\$ 1,168,766	\$ 1,196,047	\$ 27,281
Flexible Benefits	17,322,797	17,385,441	17,813,053	427,612
Insurance	3,064	-	-	-
Long-Term Disability	519,669	384,855	426,921	42,066
Medicare	2,370,945	1,877,099	2,698,479	821,380
Other Post-Employment Benefits	7,160,667	6,695,953	5,098,016	(1,597,937)
Retiree Health Contribution	630,599	-	-	-
Retiree Medical Trust	18,137	649,125	673,073	23,948
Retirement 401 Plan	65,823	83,873	99,040	15,167
Retirement ADC	80,728,596	89,957,382	74,773,226	(15,184,156)
Retirement DROP	356,630	388,054	349,939	(38,115)
Risk Management Administration	1,733,106	1,514,799	1,707,552	192,753
Supplemental Pension Savings Plan	1,285,813	989,133	1,012,177	23,044
Unemployment Insurance	133,965	124,288	121,482	(2,806)
Workers' Compensation	9,689,968	9,822,920	9,157,787	(665,133)
Fringe Benefits Subtotal	\$ 129,666,256	\$ 131,041,688	\$ 115,126,792	\$ (15,914,896)
Total Personnel Expenditures			\$ 307,434,698	

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Emergency Medical Services	\$	11,634,123	\$	13,967,193	\$	124,809,481	\$	110,842,288
Total	\$	11,634,123	\$	13,967,193	\$	124,809,481	\$	110,842,288

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Emergency Medical Services		18.00		23.00		37.00		14.00
Total		18.00		23.00		37.00		14.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
EMS Alliance Model Addition of 14.00 FTE positions, non-personnel expenditures, and associated revenue to implement the Alliance Model for ambulance transportation services.	14.00	\$ 101,125,752	\$ 103,810,418
Increased Ambulance Services Addition of ambulance services due to contractual increases in hourly rates and increased call volumes.	0.00	9,299,098	-
EMS Transfer to General Fund Addition of one-time transfer of fund balance from the Fire/Emergency Medical Services Transport Fund to the General Fund.	0.00	6,064,807	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	458,565	-
Increase in City Services Billed Addition of non-personnel expenditures due to an increase in billable time to help support the new Alliance Model.	0.00	117,772	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(20,329)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(746,904)	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(1,150,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
EMS Transfer to General Fund	0.00	(4,306,473)	-
Reduction in the transfer to the General Fund associated with the change to the Alliance Model.			
Increased Transport Revenue	0.00	-	7,967,020
Addition of transport revenue associated with revised projected revenues for ambulance transports.			
Revised San Diego Airport Revenue	0.00	-	1,191,688
Adjustment to reflect revised ambulance services revenue associated with providing the San Diego International Airport with 24/7 ambulance services.			
Total	14.00	\$ 110,842,288	\$ 112,969,126

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,898,364	\$ 3,401,763	\$ 4,601,895	\$ 1,200,132
Fringe Benefits	1,467,118	1,993,074	2,039,667	46,593
PERSONNEL SUBTOTAL	3,365,482	5,394,837	6,641,562	1,246,725
NON-PERSONNEL				
Supplies	\$ 472,048	\$ 256,409	\$ 256,409	-
Contracts & Services	3,253,068	2,378,995	111,086,553	108,707,558
<i>External Contracts & Services</i>	<i>1,637,541</i>	<i>2,201,478</i>	<i>110,790,547</i>	<i>108,589,069</i>
<i>Internal Contracts & Services</i>	<i>1,615,527</i>	<i>177,517</i>	<i>296,006</i>	<i>118,489</i>
Information Technology	215,148	278,781	258,452	(20,329)
Energy and Utilities	265	28,688	28,688	-
Other	-	42,710	42,710	-
Transfers Out	4,306,473	5,306,473	6,064,807	758,334
Capital Expenditures	21,640	280,300	430,300	150,000
NON-PERSONNEL SUBTOTAL	8,268,641	8,572,356	118,167,919	109,595,563
Total	\$ 11,634,123	\$ 13,967,193	\$ 124,809,481	\$ 110,842,288

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 12,510,028	\$ 11,371,889	\$ 125,601,015	\$ 114,229,126
Other Revenue	213,302	409,235	109,235	(300,000)
Rev from Money and Prop	1,114,441	990,000	30,000	(960,000)
Total	\$ 13,837,771	\$ 12,771,124	\$ 125,740,250	\$ 112,969,126

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 150,402
20000539	Clerical Assistant 2	0.00	2.00	2.00	44,505 - 53,638	89,010

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001189	Deputy Fire Chief	1.00	1.00	1.00	72,886 - 268,057	233,398
20000446	Fire Battalion Chief	1.00	1.00	2.00	113,610 - 137,467	274,934
20000449	Fire Captain	1.00	3.00	4.00	92,789 - 112,341	429,812
20000460	Fire Dispatcher	0.00	0.00	6.00	66,003 - 79,772	434,976
20000510	Fire Dispatch Supervisor	0.00	0.00	4.00	79,974 - 96,520	351,328
20000457	Fire Fighter 2	2.00	4.00	4.00	67,413 - 81,349	283,588
21000832	Fire Lead Dispatcher	0.00	0.00	2.00	72,586 - 87,743	159,544
20000496	Paramedic 2	6.00	4.00	4.00	57,741 - 81,349	278,180
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	333,522
20001126	Quality Management Coordinator	3.00	4.00	4.00	36,814 - 214,004	588,068
	Battalion Medical Off					5,617
	Bilingual Pay Fire					4,811
	Budgeted Personnel					(396,746)
	Expenditure Savings					
	Educational Incentive Pay					4,434
	Emergency Medical Tech					273,888
	Fire Admin Assign					90,928
	Night Shift Pay					47,296
	Overtime Budgeted					604,247
	Paramedic Pay					60,404
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					8,134
	Termination Pay Annual					80,844
	Leave					
	Vacation Pay In Lieu					26,448
FTE, Salaries, and Wages Subtotal		18.00	23.00	37.00	\$	4,601,895

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 45,371	\$ 23,413	\$ 20,140	\$ (3,273)
Flexible Benefits	222,220	372,975	445,381	72,406
Long-Term Disability	7,420	7,937	11,619	3,682
Medicare	26,915	37,389	53,730	16,341
Other Post-Employment Benefits	81,111	130,847	128,278	(2,569)
Retiree Health Contribution	3,953	-	-	-
Retiree Medical Trust	790	6,425	9,086	2,661
Retirement 401 Plan	1,774	8,675	19,085	10,410
Retirement ADC	931,969	1,190,731	1,089,188	(101,543)
Retirement DROP	16,026	20,409	25,153	4,744
Risk Management Administration	19,705	29,601	42,966	13,365
Supplemental Pension Savings Plan	54,356	60,847	57,221	(3,626)
Unemployment Insurance	1,902	2,640	3,308	668
Workers' Compensation	53,607	101,185	134,512	33,327
Fringe Benefits Subtotal	\$ 1,467,118	\$ 1,993,074	\$ 2,039,667	\$ 46,593
Total Personnel Expenditures			\$ 6,641,562	

Junior Lifeguard Program Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fiscal Services	\$	-	\$	5,026	\$	5,026	\$	-
Lifeguard Services		957,153		955,063		962,315		7,252
Total	\$	957,153	\$	960,089	\$	967,341	\$	7,252

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Lifeguard Services		1.00		1.00		1.00		0.00
Total		1.00		1.00		1.00		0.00

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Salary and Benefit Adjustments		0.00	\$	7,431	\$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Support for Information Technology		0.00		38		-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Non-Discretionary Adjustment		0.00		(217)		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Total		0.00	\$	7,252	\$	-

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	89,784	\$	95,034	\$	101,858	\$	6,824
Fringe Benefits		94,708		102,629		103,236		607
PERSONNEL SUBTOTAL		184,492		197,663		205,094		7,431
NON-PERSONNEL								
Supplies	\$	38,878	\$	56,000	\$	56,000	\$	-
Contracts & Services		732,026		699,719		699,502		(217)
<i>External Contracts & Services</i>		<i>26,234</i>		<i>27,100</i>		<i>27,100</i>		-
<i>Internal Contracts & Services</i>		<i>705,792</i>		<i>672,619</i>		<i>672,402</i>		<i>(217)</i>
Information Technology		1,539		1,524		1,562		38
Energy and Utilities		219		183		183		-
Capital Expenditures		-		5,000		5,000		-
NON-PERSONNEL SUBTOTAL		772,662		762,426		762,247		(179)
Total	\$	957,153	\$	960,089	\$	967,341	\$	7,252

Fire-Rescue

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	892,908	\$	942,900	\$	942,900	\$	-
Total	\$	892,908	\$	942,900	\$	942,900	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 80,096 - 96,832	\$ 96,832
	Vacation Pay In Lieu					5,026
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 101,858

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	839	\$	900	\$	968	\$	68
Flexible Benefits		10,019		9,977		9,977		-
Long-Term Disability		443		318		351		33
Medicare		1,441		1,305		1,404		99
Other Post-Employment Benefits		5,950		5,689		4,138		(1,551)
Retirement ADC		68,596		77,407		78,434		1,027
Risk Management Administration		1,482		1,287		1,386		99
Supplemental Pension Savings Plan		5,396		5,445		5,858		413
Unemployment Insurance		110		103		100		(3)
Workers' Compensation		432		198		620		422
Fringe Benefits Subtotal	\$	94,708	\$	102,629	\$	103,236	\$	607
Total Personnel Expenditures					\$	205,094		

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 631,390	\$ 2,835,038	\$ 1,277,564
TOTAL BALANCE AND RESERVES	\$ 631,390	\$ 2,835,038	\$ 1,277,564
REVENUE			
Charges for Services	\$ 12,510,028	\$ 11,371,889	\$ 125,601,015
Other Revenue	213,302	409,235	109,235
Revenue from Use of Money and Property	1,114,441	990,000	30,000
TOTAL REVENUE	\$ 13,837,771	\$ 12,771,124	\$ 125,740,250
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,469,161	\$ 15,606,162	\$ 127,017,814
OPERATING EXPENSE			
Personnel Expenses	\$ 1,898,364	\$ 3,401,763	\$ 4,601,895
Fringe Benefits	1,467,118	1,993,074	2,039,667
Supplies	472,048	256,409	256,409
Contracts & Services	3,253,068	2,378,995	111,086,553
Information Technology	215,148	278,781	258,452
Energy and Utilities	265	28,688	28,688
Other Expenses	-	42,710	42,710
Transfers Out	4,306,473	5,306,473	6,064,807
Capital Expenditures	21,640	280,300	430,300
TOTAL OPERATING EXPENSE	\$ 11,634,123	\$ 13,967,193	\$ 124,809,481
TOTAL EXPENSE	\$ 11,634,123	\$ 13,967,193	\$ 124,809,481
BALANCE	\$ 2,835,038	\$ 1,638,969	\$ 2,208,333
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,469,161	\$ 15,606,162	\$ 127,017,814

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 902,443	\$ 728,198	\$ 559,865
Continuing Appropriation - CIP	205,038	268,487	146,212
TOTAL BALANCE AND RESERVES	\$ 1,107,481	\$ 996,685	\$ 706,077
REVENUE			
Charges for Services	\$ 892,908	\$ 942,900	\$ 942,900
TOTAL REVENUE	\$ 892,908	\$ 942,900	\$ 942,900
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,000,389	\$ 1,939,585	\$ 1,648,977
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 23,105	- \$	-
TOTAL CIP EXPENSE	\$ 23,105	- \$	-
OPERATING EXPENSE			
Personnel Expenses	\$ 89,784	\$ 95,034	\$ 101,858
Fringe Benefits	94,708	102,629	103,236
Supplies	38,878	56,000	56,000
Contracts & Services	732,026	699,719	699,502
Information Technology	1,539	1,524	1,562
Energy and Utilities	219	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 957,153	\$ 960,089	\$ 967,341
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 23,446	- \$	146,212
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 23,446	- \$	146,212
TOTAL EXPENSE	\$ 1,003,704	\$ 960,089	\$ 1,113,553
RESERVES			
Continuing Appropriation - CIP	\$ 268,487	\$ 268,487	-
TOTAL RESERVES	\$ 268,487	\$ 268,487	-
BALANCE	\$ 728,198	\$ 711,009	\$ 535,424
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,000,389	\$ 1,939,585	\$ 1,648,977

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Gas Tax Fund



Page Intentionally Left Blank



Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline, diesel and a use fuel tax on other types of fuels. The current total State Excise Tax on gasoline is 43.2 cents per gallon and 19.6 cents per gallon on diesel. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 14.7 cent per gallon tax on gasoline and 24.5 cent a gallon tax on diesel, in addition to a transportation improvement fee on new vehicles and \$100 vehicle registration on zero emission vehicles. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of streetlights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. Gas tax revenues have been allocated to support four departments: Transportation, Parks and Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks and Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

Gas Tax Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	45,588,229	68,842,090	74,332,761	5,490,671
Total Department Expenditures	\$ 45,588,229	\$ 68,842,090	\$ 74,332,761	\$ 5,490,671
Total Department Revenue	\$ 67,049,070	\$ 73,584,746	\$ 73,547,761	\$ (36,985)

Gas Tax Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Gas Tax Fund	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843	\$ 3,501,756
Total	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843	\$ 3,501,756

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustments to Gas Tax Allocations	0.00	\$ 3,491,709	\$ (1,240,900)
Adjustment to non-personnel expenditures and revenue due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	10,047	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 3,501,756	\$ (1,240,900)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 9,596	\$ 9,000	\$ 12,000	\$ 3,000
Contracts & Services	9,652,420	8,447,289	11,442,038	2,994,749
<i>External Contracts & Services</i>	2,770,881	2,508,962	4,352,556	1,843,594
<i>Internal Contracts & Services</i>	6,881,539	5,938,327	7,089,482	1,151,155
Energy and Utilities	189,212	243,800	253,835	10,035
Transfers Out	19,999,394	26,016,998	26,510,970	493,972
NON-PERSONNEL SUBTOTAL	29,850,622	34,717,087	38,218,843	3,501,756
Total	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843	\$ 3,501,756

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 35,102,175	\$ 39,437,623	\$ 38,196,188	\$ (1,241,435)
Other Revenue	297	-	-	-
Rev from Money and Prop	95,445	22,120	22,655	535
Total	\$ 35,197,917	\$ 39,459,743	\$ 38,218,843	\$ (1,240,900)

Gas Tax Fund

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Prop 42 Replacement - Transportation Relief Fund	\$	-	\$	-	\$	-	\$	-
Total	\$	-	\$	-	\$	-	\$	-

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	(420)	\$	-	\$	-	\$	-
Fringe Benefits		(474)		-		-		-
PERSONNEL SUBTOTAL		(894)		-		-		-
NON-PERSONNEL								
Contracts & Services	\$	894	\$	-	\$	-	\$	-
<i>Internal Contracts & Services</i>		894		-		-		-
NON-PERSONNEL SUBTOTAL		894		-		-		-
Total	\$	-	\$	-	\$	-	\$	-

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	(4)	\$	-	\$	-	\$	-
Flexible Benefits		(43)		-		-		-
Long-Term Disability		(1)		-		-		-
Medicare		(7)		-		-		-
Other Post-Employment Benefits		(16)		-		-		-
Retirement ADC		(365)		-		-		-
Risk Management Administration		(3)		-		-		-
Supplemental Pension Savings Plan		(32)		-		-		-
Unemployment Insurance		-		-		-		-
Workers' Compensation		(2)		-		-		-
Fringe Benefits Subtotal	\$	(473)	\$	-	\$	-	\$	-
Total Personnel Expenditures		(473)		-		-		-

Road Maintenance and Rehabilitation Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Road Maintenance and Rehabilitation Fund	\$	15,737,606	\$	34,125,003	\$	36,113,918	\$	1,988,915
Total	\$	15,737,606	\$	34,125,003	\$	36,113,918	\$	1,988,915

Gas Tax Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00	\$ 1,988,915	\$ 1,203,915
Adjustment to non-personnel expenditures and revenues due to revised State of California projections.			
Total	0.00	\$ 1,988,915	\$ 1,203,915

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 420	\$ -	\$ -	-
Fringe Benefits	474	-	-	-
PERSONNEL SUBTOTAL	894	-	-	-
NON-PERSONNEL				
Contracts & Services	\$ 15,736,713	\$ 34,125,003	\$ 36,113,918	\$ 1,988,915
<i>External Contracts & Services</i>	<i>14,151,068</i>	<i>34,125,003</i>	<i>36,113,918</i>	<i>1,988,915</i>
<i>Internal Contracts & Services</i>	<i>1,585,645</i>	<i>-</i>	<i>-</i>	<i>-</i>
NON-PERSONNEL SUBTOTAL	15,736,713	34,125,003	36,113,918	1,988,915
Total	\$ 15,737,606	\$ 34,125,003	\$ 36,113,918	\$ 1,988,915

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 30,815,416	\$ 34,125,003	\$ 35,328,918	\$ 1,203,915
Rev from Money and Prop	1,035,737	-	-	-
Total	\$ 31,851,153	\$ 34,125,003	\$ 35,328,918	\$ 1,203,915

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 4	\$ -	\$ -	-
Flexible Benefits	43	-	-	-
Long-Term Disability	1	-	-	-
Medicare	7	-	-	-
Other Post-Employment Benefits	16	-	-	-
Retirement ADC	365	-	-	-
Risk Management Administration	3	-	-	-
Supplemental Pension Savings Plan	32	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	2	-	-	-
Fringe Benefits Subtotal	\$ 473	\$ -	\$ -	-
Total Personnel Expenditures	473	-	-	-

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 107,720	\$ 59,161	\$ 348,142
Continuing Appropriation - CIP	2,878,010	7,950,813	8,749,357
Continuing Appropriation - Operating	2,770,517	1,172,740	599,663
TOTAL BALANCE AND RESERVES	\$ 5,756,247	\$ 9,182,714	\$ 9,697,162
REVENUE			
Other Local Taxes	\$ 35,102,175	\$ 39,437,623	\$ 38,196,188
Other Revenue	297	-	-
Revenue from Use of Money and Property	95,445	22,120	22,655
TOTAL REVENUE	\$ 35,197,917	\$ 39,459,743	\$ 38,218,843
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 40,954,165	\$ 48,642,457	\$ 47,916,005
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,920,828	\$ 4,742,656	\$ -
TOTAL CIP EXPENSE	\$ 1,920,828	\$ 4,742,656	\$ -
OPERATING EXPENSE			
Supplies	\$ 9,596	\$ 9,000	\$ 12,000
Contracts & Services	9,652,420	8,447,289	11,442,038
Energy and Utilities	189,212	243,800	253,835
Transfers Out	19,999,394	26,016,998	26,510,970
TOTAL OPERATING EXPENSE	\$ 29,850,622	\$ 34,717,087	\$ 38,218,843
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 1,990,000	\$ 4,000,000
Operating Expenditures	1,577,662	1,117,649	538,833
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,577,663	\$ 3,107,649	\$ 4,538,833
TOTAL EXPENSE	\$ 31,771,451	\$ 41,449,743	\$ 42,218,843
RESERVES			
Continuing Appropriation - CIP	\$ 7,950,813	\$ 5,960,813	\$ 4,749,357
Continuing Appropriation - Operating	1,172,740	55,091	60,830
TOTAL RESERVES	\$ 9,123,553	\$ 6,015,904	\$ 4,810,187
BALANCE	\$ 59,161	\$ 59,161	\$ 348,142
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 40,954,165	\$ 47,524,808	\$ 47,377,172

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,098,203	\$ 785,313	\$ 2,552,346
Continuing Appropriation - CIP	25,514,413	11,654,521	3,200,580
Continuing Appropriation - Operating	29,667,290	46,093,727	40,144,484
TOTAL BALANCE AND RESERVES	\$ 56,279,907	\$ 58,533,561	\$ 45,897,409
REVENUE			
Other Local Taxes	\$ 30,815,416	\$ 34,125,003	\$ 35,328,918
Revenue from Use of Money and Property	1,035,737	-	-
TOTAL REVENUE	\$ 31,851,153	\$ 34,125,003	\$ 35,328,918
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 88,131,059	\$ 92,658,564	\$ 81,226,327
OPERATING EXPENSE			
Personnel Expenses	\$ 420	\$ -	\$ -
Fringe Benefits	474	-	-
Contracts & Services	15,736,713	34,125,003	36,113,918
TOTAL OPERATING EXPENSE	\$ 15,737,606	\$ 34,125,003	\$ 36,113,918
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 13,859,892	\$ 5,000,000	\$ 1,500,000
Operating Expenditures	-	-	7,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 13,859,892	\$ 5,000,000	\$ 9,000,000
TOTAL EXPENSE	\$ 29,597,498	\$ 39,125,003	\$ 37,613,918
RESERVES			
Continuing Appropriation - CIP	\$ 11,654,521	\$ 6,654,521	\$ 1,700,580
Continuing Appropriation - Operating	46,093,727	46,093,727	32,644,484
TOTAL RESERVES	\$ 57,748,248	\$ 52,748,248	\$ 34,345,064
BALANCE	\$ 785,313	\$ 785,313	\$ 1,767,345
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 88,131,059	\$ 92,658,564	\$ 73,726,327

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

General Services



Page Intentionally Left Blank



Department of General Services

Description

The Department of General Services provides City departments with comprehensive fleet and facilities management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment and maintaining approximately 1,600 buildings and City facilities. For 2023, the Fleet Operations Division was ranked in the top 50 by Government Fleets Top 50 Leading Fleets Awards, 91st in the Top 100 Best Fleets in the Americas, and 26th in the NAFA Green Fleet Awards, Best Policies and Procedures NAFA Green Fleet. The Facilities Services Division provides a variety of maintenance, repair, modernization, and improvements to City facilities and for all asset owning departments including General Fund, with the focus on customer service. The Department provides the core services listed below in support of the city and overall City operations:

- Repair and Maintenance of over 4,500 Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fueling Locations
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication & Welding Services
- Asset Management, Maintenance and Repair Tracking, and Lifecycle Analysis
- Repair and Maintenance of approximately 1,600 City Facilities
- 24 Hour Emergency Facilities Response
- Support to Homelessness Shelter efforts
- Plumbing, electrical, HVAC, carpentry, roofing, locksmith, painting, and plastering services
- Custodial services at the City Administration Building, City Operations Building and the Central Library
- Capital Improvements planning and repairs

General Services

- Elevator maintenance and repairs management
- Building fire alarm and suppression system repairs Management
- Support to the City's Climate Action Plan

The vision is:

An award-winning Department recognized for its excellent customer service, safety, dependability, and environmentally sound initiatives.

The mission is:

Provide our customers with comprehensive fleet and facility management services by delivering environmentally sustainable, safe, equitable and dependable solutions.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically.

- Prioritize Communities of Concern as we support the City's Zero Emissions Municipal Buildings and Operations Policy (ZEMBOP).

Goal 2: Advance a Green Fleet and Sustainable Building program.

- Continue to provide support for the Zero Emissions Building Program which will improve the overall conditions and functions of our facilities for all residents.
- Continue to introduce electric vehicles into the City's Fleet in alignment with the Strategic Plan & Climate Action Plan.
- Install and prioritize Electrical Vehicle infrastructure to support the City's fleet in Communities of Concern.

Goal 3: Continue to develop a trained and certified team of professionals.

- Recruit and maintain a skilled and professional workforce that is representative of the communities we serve.
- Promote professional certifications throughout all levels of the organization.

Goal 4: Improve internal controls and accountability.

- Continue to prioritize the implementation of Enterprise Asset Management systems and appropriate staffing to support ongoing improvements and roll out in order to improve facility conditions in Communities of Concern
- Monitor costs associated with vehicle and facility repairs and maintenance to ensure their alignment with industry benchmarks.

Goal 5: Provide quality, safe, equitable and reliable facility services.

- Prioritize facility improvements in Communities of Concern.
- Prioritize capital projects in Communities of Concern.
- Continue to support the City's unsheltered population with maintenance and development of new shelters.

Budget Equity Impact Statement

Equity Highlights
<i>Examples from the current fiscal year.</i> <ul style="list-style-type: none">• Developing a maintenance action plan for all assets to ensure facilities repairs & maintenance are funded and prioritized equally.• Reduction of greenhouse gas emissions in Communities of Concern via the Fleet Electrification and ZEMBOP programs.
Budget Equity Lens Summary
Ongoing Operations <i>Is there an opportunity to adjust the department's ongoing operations to address a disparity?</i> No Facilities Services and Fleet Operations divisions continue to focus on core functions and balancing priorities with limited resources. Where the opportunity exists, known disparities are factored into operational decisions.
Budget Adjustment(s) <i>Do the Budget Adjustments address a disparity?</i> Yes The addition of positions may address disparities by hiring personnel to support a more diverse work force. These positions will also increase our ability to perform repairs and maintenance on projects in Communities of Concern. In addition, several needs for contractual services may provide the City with opportunities to enlist services with companies owned by minority, women, veteran, or similarly owned businesses.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Facilities Preventative Maintenance ¹	Percentage of preventative maintenance compared to the total maintenance activities	12.50%	13.92%	70.0%
Time to complete medium priority Facilities work orders	Average number of days to complete a request for medium priority (routine) repairs	41	29	30
Availability of Priority 1 Vehicles	Percentage of active Priority 1 vehicles that are currently available for use, and not currently out of service for repairs or maintenance	88.51%	82.58%	90.0%
Fleet Electrification ²	Percentage of Fleet vehicles powered or supplemented by a stored or outside electric source (EV)	3.29%	4.92%	100%
Fleet Greenhouse Gas Reduction	Greenhouse Gas reduction from municipal vehicles (metric tons)	15,389	19,107	19,788

¹ The overall goal of 70.0% is a result of incremental yearly goals starting in Fiscal Year 2024 and ending in Fiscal Year 2028. Assumptions include access to available resources, having an updated maintenance schedule in SAP, and developing an efficient strategy to support the Preventative Maintenance program.

² The overall goal is 90.0% with 100% of light duty vehicles and 75% of medium duty and heavy duty vehicles being electric by Fiscal Year 2035 per the City's Climate Action Plan.

General Services

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	402.75	405.75	410.75	5.00
Personnel Expenditures	\$ 40,881,620	\$ 45,259,085	\$ 48,993,340	\$ 3,734,255
Non-Personnel Expenditures	105,431,874	127,604,541	128,511,222	906,681
Total Department Expenditures	\$ 146,313,494	\$ 172,863,626	\$ 177,504,562	\$ 4,640,936
Total Department Revenue	\$ 148,033,940	\$ 146,559,291	\$ 151,955,164	\$ 5,395,873

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Facilities	\$ 24,807,627	\$ 26,076,632	\$ 24,817,282	\$ (1,259,350)
Facilities Services	149,423	841,818	(102,406)	(944,224)
Total	\$ 24,957,050	\$ 26,918,450	\$ 24,714,876	\$ (2,203,574)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Facilities	177.50	179.50	185.50	6.00
Facilities Services	0.00	1.00	0.00	(1.00)
Total	177.50	180.50	185.50	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,757,542	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Public Utilities Support	3.00	349,181	347,962
Addition of 1.00 HVACR Technician, 1.00 Plumber, 1.00 Electrician, and associated revenue to repair and maintain the Public Utilities Department's facilities.			
Citywide Facility Job Order Contracting	2.00	231,044	-
Addition of 1.00 Project Officer 1, and 1.00 Program Coordinator to support citywide facility related Job Order Contracting processes for operations and maintenance activities.			
Support for Information Technology	0.00	(16,098)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(61,994)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(128,735)	-
Operational Efficiency Reduction Reduction of non-personnel expenditures for facilities maintenance and repairs to meet Citywide operational efficiency targets.	0.00	(538,369)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(750,000)	-
General Services Materials and Contracts Reduction of one-time non-personnel expenditures associated with repair and maintenance for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering, which will be supported in the Infrastructure Fund.	0.00	(3,046,145)	-
Total	5.00	\$ (2,203,574)	\$ 347,962

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 9,515,382	\$ 11,049,310	\$ 12,884,260	\$ 1,834,950
Fringe Benefits	6,924,316	6,800,142	7,174,224	374,082
PERSONNEL SUBTOTAL	16,439,697	17,849,452	20,058,484	2,209,032
NON-PERSONNEL				
Supplies	\$ 2,835,433	\$ 2,869,146	\$ 470,421	\$ (2,398,725)
Contracts & Services	4,080,780	4,519,140	2,561,680	(1,957,460)
<i>External Contracts & Services</i>	<i>2,027,038</i>	<i>2,457,451</i>	<i>578,352</i>	<i>(1,879,099)</i>
<i>Internal Contracts & Services</i>	<i>2,053,742</i>	<i>2,061,689</i>	<i>1,983,328</i>	<i>(78,361)</i>
Information Technology	534,807	692,414	676,316	(16,098)
Energy and Utilities	543,261	572,735	564,056	(8,679)
Other	563	5,000	5,000	-
Capital Expenditures	111,947	-	-	-
Debt	410,562	410,563	378,919	(31,644)
NON-PERSONNEL SUBTOTAL	8,517,353	9,068,998	4,656,392	(4,412,606)
Total	\$ 24,957,050	\$ 26,918,450	\$ 24,714,876	\$ (2,203,574)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 3,727,221	\$ 4,223,756	\$ 4,571,718	\$ 347,962

General Services

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	4,697	-	-	-
Total	\$ 3,731,917	\$ 4,223,756	\$ 4,571,718	\$ 347,962

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	62,611
20000024	Administrative Aide 2	1.00	1.00	1.00	63,360 - 76,360	63,360
20000242	Apprentice 2-Electrician (5 Yr)	2.00	2.00	2.00	72,742 - 85,571	145,484
20000246	Apprentice 2-HVACR Technician	1.00	0.00	0.00	70,772 - 89,668	-
20001140	Assistant Department Director	0.00	1.00	1.00	96,395 - 365,173	230,784
20000119	Associate Management Analyst	1.00	3.00	3.00	80,424 - 97,203	236,063
20000201	Building Maintenance Supervisor	10.00	10.00	10.00	96,438 - 116,670	1,161,112
20000205	Building Service Supervisor	2.00	2.00	2.00	61,722 - 74,634	148,148
20000224	Building Service Technician	20.00	20.00	20.00	44,527 - 53,026	1,021,955
20000202	Building Supervisor	4.00	4.00	4.00	53,659 - 64,409	244,614
20000234	Carpenter	15.00	15.00	15.00	64,059 - 76,644	1,082,047
20000235	Carpenter Supervisor	2.00	2.00	2.00	73,214 - 88,639	175,505
20000617	Construction Estimator	1.00	1.00	1.00	71,772 - 86,803	82,154
20000354	Custodian 2	17.50	17.50	17.50	38,711 - 46,054	757,627
20000355	Custodian 3	1.00	1.00	1.00	42,360 - 50,129	42,360
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	204,828
20000408	Electrician	13.00	13.00	14.00	74,556 - 89,489	1,194,901
20000413	Electrician Supervisor	1.00	1.00	1.00	85,840 - 103,774	103,344
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	94,594 - 114,431	228,862
20000833	HVACR Technician	14.00	15.00	16.00	82,213 - 98,646	1,490,173
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000613	Locksmith	2.00	2.00	2.00	59,100 - 70,657	129,757
20000667	Painter	20.00	19.00	19.00	55,582 - 66,812	1,206,090
20000668	Painter Supervisor	2.00	2.00	2.00	63,928 - 77,278	152,692
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	54,075
20000709	Plasterer	2.00	3.00	3.00	60,804 - 72,886	195,670
20000711	Plumber	12.00	12.00	13.00	72,755 - 87,328	1,111,411
20000713	Plumber Supervisor	1.00	1.00	1.00	83,766 - 101,267	101,267
20001234	Program Coordinator	1.00	1.00	2.00	36,814 - 214,004	275,390
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	173,710
20000761	Project Officer 1	3.00	3.00	3.00	99,676 - 120,342	349,422
20000763	Project Officer 2	0.00	0.00	1.00	114,879 - 138,857	132,627
20000842	Roofer	8.00	8.00	8.00	58,444 - 70,024	534,990
20000841	Roofing Supervisor	1.00	1.00	1.00	67,096 - 81,210	79,586
20000847	Safety Officer	1.00	1.00	1.00	80,086 - 96,743	96,743

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	103,780 - 125,540	103,780
20000966	Senior HVACR Technician	7.00	7.00	7.00	86,310 - 103,594	718,942
20000826	Senior Locksmith	1.00	1.00	1.00	62,071 - 74,284	62,071
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Budgeted Personnel					(1,916,344)
	Expenditure Savings					
	Electrician Cert Pay					13,885
	Night Shift Pay					4,606
	Overtime Budgeted					151,504
	Standby Pay					34,200
	Termination Pay Annual					34,044
	Leave					
	Vacation Pay In Lieu					72,161
FTE, Salaries, and Wages Subtotal		177.50	180.50	185.50		\$ 12,884,260

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 724,403	\$ 20,480	\$ 25,526	\$ 5,046
Flexible Benefits	1,764,231	1,859,247	2,119,460	260,213
Long-Term Disability	46,080	38,217	46,310	8,093
Medicare	149,705	157,296	186,283	28,987
Other Post-Employment Benefits	818,495	818,742	662,080	(156,662)
Retiree Medical Trust	17,004	20,112	25,120	5,008
Retirement 401 Plan	60,198	73,020	94,345	21,325
Retirement ADC	2,457,464	2,998,011	3,158,337	160,326
Retirement DROP	13,234	14,153	14,507	354
Risk Management Administration	199,138	185,328	221,760	36,432
Supplemental Pension Savings Plan	217,041	226,733	216,598	(10,135)
Unemployment Insurance	11,793	12,346	13,180	834
Workers' Compensation	445,530	376,457	390,718	14,261
Fringe Benefits Subtotal	\$ 6,924,316	\$ 6,800,142	\$ 7,174,224	\$ 374,082
Total Personnel Expenditures			\$ 20,058,484	

Fleet Operations Operating Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fleet Administration	\$ 23,086,022	\$ 24,145,545	\$ 25,002,248	\$ 856,703
Fleet Maintenance	42,218,871	44,770,597	45,663,682	893,085
Vehicle Acquisition	724,202	809,975	542,896	(267,079)
Total	\$ 66,029,095	\$ 69,726,117	\$ 71,208,826	\$ 1,482,709

General Services

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fleet Administration	38.00	40.00	40.00	0.00
Fleet Maintenance	180.25	179.25	179.25	0.00
Vehicle Acquisition	7.00	6.00	6.00	0.00
Total	225.25	225.25	225.25	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,525,223	\$ -
Support for Fuel Expenditures Adjustment of non-personnel expenditures and revenue associated with a change in the cost of fuel.	0.00	810,137	884,455
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	606,656	-
Fleet Focus Software Addition of non-personnel expenditures to support Fleet Focus upgrades specific to vehicle repair and diagnostics.	0.00	255,508	-
Kearny Mesa Repair Facility Addition of non-personnel expenditures, including security and janitorial contracts as well as permitting fees to support the maintenance and operations of the new Kearny Mesa Repair Facility.	0.00	225,000	-
Chollas Yard Parking Expansion Addition of non-personnel expenditures associated with expanding parking at the Chollas Operations Yard.	0.00	107,997	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	63,050	-
Operational Efficiency Reduction of non-personnel expenditures by shifting to lower-cost parts (non-original equipment manufacturer parts) for out-of-warranty vehicles.	0.00	(218,350)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(431,038)	(3,625,221)
Assignment Fee Rate Relief Reduction of one-time non-personnel expenditures due to a pause of assignment fees for the Fleet Operations Operating Fund.	0.00	(652,474)	-

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fuel Reduction	0.00	(809,000)	(873,484)
Reduction of non-personnel expenditures and associated revenue for fuel related to the education and enforcement of the City's vehicle anti-idling policy.			
Revised Usage Fees	0.00	-	7,346,073
Adjustment to reflect revised usage fee revenue projections.			
Revised Interest on Pooled Investments	0.00	-	(100,000)
Adjustment to reflect revised interest revenue projections.			
Total	0.00	\$ 1,482,709	\$ 3,631,823

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 14,147,452	\$ 16,318,089	\$ 18,165,691	\$ 1,847,602
Fringe Benefits	10,293,886	11,091,544	10,769,165	(322,379)
PERSONNEL SUBTOTAL	24,441,338	27,409,633	28,934,856	1,525,223
NON-PERSONNEL				
Supplies	\$ 16,781,722	\$ 16,167,456	\$ 15,937,556	\$ (229,900)
Contracts & Services	5,971,957	5,448,592	5,506,126	57,534
<i>External Contracts & Services</i>	<i>3,998,339</i>	<i>4,104,088</i>	<i>4,479,132</i>	<i>375,044</i>
<i>Internal Contracts & Services</i>	<i>1,973,618</i>	<i>1,344,504</i>	<i>1,026,994</i>	<i>(317,510)</i>
Information Technology	1,972,576	2,222,138	2,516,469	294,331
Energy and Utilities	16,800,068	18,471,898	18,253,819	(218,079)
Other	5,300	6,400	5,000	(1,400)
Capital Expenditures	56,134	-	55,000	55,000
NON-PERSONNEL SUBTOTAL	41,587,756	42,316,484	42,273,970	(42,514)
Total	\$ 66,029,095	\$ 69,726,117	\$ 71,208,826	\$ 1,482,709

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 61,990,690	\$ 71,173,727	\$ 74,972,195	\$ 3,798,468
Other Revenue	42,716	38,349	40,000	1,651
Rev from Money and Prop	86,699	140,000	-	(140,000)
Transfers In	-	28,296	-	(28,296)
Total	\$ 62,120,106	\$ 71,380,372	\$ 75,012,195	\$ 3,631,823

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000024	Administrative Aide 2	1.00	1.00	2.00	63,360 - 76,360	149,230
20000254	Apprentice 2-Fleet Technician	1.00	1.00	1.00	61,436 - 77,847	61,436
20000443	Assistant Fleet Technician	27.00	27.00	28.00	59,063 - 70,391	1,883,504
21000175	Assistant Trainer	1.00	0.00	0.00	64,593 - 78,496	-

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	158,262
21000754	Auto Parts Stock Clerk	0.00	1.00	9.00	40,550 - 48,962	401,908
20000193	Body and Fender Mechanic	5.00	5.00	5.00	63,841 - 76,557	382,785
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000426	Equipment Operator 1	0.00	0.00	1.00	52,917 - 63,382	52,917
20000430	Equipment Operator 2	1.00	1.00	1.00	62,115 - 74,284	62,115
20000438	Equipment Painter	2.00	2.00	2.00	63,841 - 76,557	153,114
20000433	Equipment Trainer	2.00	3.00	3.00	64,190 - 77,605	232,815
21000191	Fleet Attendant	2.00	2.00	1.00	42,779 - 50,863	50,863
20000774	Fleet Manager	5.00	5.00	5.00	114,296 - 138,432	679,184
20000183	Fleet Parts Buyer	6.00	6.00	5.00	60,236 - 72,952	334,102
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	70,996 - 86,355	76,241
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	96,967 - 117,386	1,151,023
21000195	Fleet Team Leader	11.00	11.00	11.00	80,735 - 99,072	1,065,369
20000420	Fleet Technician	89.25	89.25	89.25	71,556 - 85,840	7,341,577
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000618	Machinist	1.00	1.00	1.00	66,397 - 79,506	66,397
20000439	Master Fleet Technician	16.00	16.00	16.00	77,019 - 92,243	1,411,336
20000620	Metal Fabrication Services Supervisor	0.00	1.00	1.00	86,332 - 104,535	86,332
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	75,093 - 90,810	181,620
20000445	Motive Service Technician	2.00	2.00	1.00	45,707 - 54,752	54,752
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	53,638
20001234	Program Coordinator	2.00	1.00	0.00	36,814 - 214,004	-
20001222	Program Manager	2.00	2.00	3.00	72,886 - 268,057	509,549
20001042	Safety and Training Manager	0.00	1.00	1.00	92,310 - 111,878	107,621
20000847	Safety Officer	1.00	1.00	1.00	80,086 - 96,743	96,743
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000951	Stock Clerk	9.00	8.00	0.00	40,550 - 48,962	-
20000955	Storekeeper 1	4.00	4.00	4.00	46,712 - 56,019	216,693
20000970	Supervising Management Analyst	2.00	2.00	2.00	94,669 - 114,682	229,364
20001041	Training Supervisor	1.00	1.00	1.00	82,079 - 99,229	82,079
20001058	Welder	10.00	9.00	9.00	63,841 - 76,557	674,937
	ASE Cert					87,672
	ASE Master Cert					50,960
	Budgeted Personnel Expenditure Savings					(2,001,613)
	Class B					73,060
	Collison Repair Cert					1,664
	Exceptional Performance					3,000
	Pay-Classified					
	Night Shift Pay					234,011
	Other Certification Pays					9,261
	Overtime Budgeted					690,000

General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Plant/Tank Vol Cert Pay					23,430
	Standby Pay					20,674
	Termination Pay Annual Leave					65,552
	Vacation Pay In Lieu					91,925
	Welding Certification					10,920
FTE, Salaries, and Wages Subtotal		225.25	225.25	225.25	\$	18,165,691

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 751,516	\$ 34,984	\$ 26,163	\$ (8,821)
Flexible Benefits	2,485,723	2,648,843	2,802,614	153,771
Insurance	983	-	-	-
Long-Term Disability	60,911	53,042	60,853	7,811
Medicare	207,148	224,076	251,084	27,008
Other Post-Employment Benefits	1,029,754	1,093,710	812,083	(281,627)
Retiree Medical Trust	19,530	22,183	27,227	5,044
Retirement 401 Plan	70,147	82,975	99,018	16,043
Retirement ADC	3,973,399	5,279,317	4,904,415	(374,902)
Retirement DROP	46,922	52,790	58,784	5,994
Risk Management Administration	250,684	247,426	272,003	24,577
Supplemental Pension Savings Plan	425,932	443,635	466,336	22,701
Unemployment Insurance	15,577	17,000	17,295	295
Workers' Compensation	955,659	891,563	971,290	79,727
Fringe Benefits Subtotal	\$ 10,293,886	\$ 11,091,544	\$ 10,769,165	\$ (322,379)
Total Personnel Expenditures			\$ 28,934,856	

Fleet Operations Replacement Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fleet Administration	\$ 119	\$ -	\$ -	-
Fleet Maintenance	107,219	-	-	-
Vehicle Acquisition	55,220,012	76,219,059	81,580,860	5,361,801
Total	\$ 55,327,350	\$ 76,219,059	\$ 81,580,860	\$ 5,361,801

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Vehicle Acquisitions	0.00	\$ 6,400,898	\$ -
Addition of non-personnel expenditures to support the purchase of vehicle replacements based on the Vehicle Replacement Schedule.			

General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(1,039,097)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Fleet Assignment Fee Revenue	0.00	-	2,068,562
Adjustment to reflect revised assignment fee revenue projections.			
Revised Fleet Assignment Fee Revenue Due to Rate Relief	0.00	-	(652,474)
Adjustment to reflect revised assignment fee revenue projections as a result of rate relief provided to the Fleet Operations Operating Fund.			
Total	0.00	\$ 5,361,801	\$ 1,416,088

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 363	\$ -	\$ -	-
Fringe Benefits	221	-	-	-
PERSONNEL SUBTOTAL	585	-	-	-
NON-PERSONNEL				
Supplies	\$ 859,353	\$ -	\$ -	-
Contracts & Services	178,681	-	-	-
<i>External Contracts & Services</i>	2,848	-	-	-
<i>Internal Contracts & Services</i>	175,833	-	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363	6,400,898
Debt	14,073,657	17,967,594	16,928,497	(1,039,097)
NON-PERSONNEL SUBTOTAL	55,326,765	76,219,059	81,580,860	5,361,801
Total	\$ 55,327,350	\$ 76,219,059	\$ 81,580,860	\$ 5,361,801

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 60,455,570	\$ 44,625,163	\$ 46,041,251	1,416,088
Other Revenue	21,726,346	26,330,000	26,330,000	-
Total	\$ 82,181,917	\$ 70,955,163	\$ 72,371,251	\$ 1,416,088

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Flexible Benefits	\$ 89	\$ -	\$ -	-
Long-Term Disability	1	-	-	-
Medicare	13	-	-	-
Other Post-Employment Benefits	41	-	-	-
Retiree Medical Trust	1	-	-	-

General Services

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Retirement 401 Plan	4	-	-	-
Retirement ADC	50	-	-	-
Risk Management Administration	8	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	14	-	-	-
Fringe Benefits Subtotal	\$ 221	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	-	

General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,456,901	\$ (431,082)	\$ (1,142,468)
Continuing Appropriation - CIP	1,088,066	1,522,740	2,745,887
TOTAL BALANCE AND RESERVES	\$ 2,544,967	\$ 1,091,658	\$ 1,603,419
REVENUE			
Charges for Services	\$ 61,990,690	\$ 71,173,727	\$ 74,972,195
Other Revenue	42,716	38,349	40,000
Revenue from Use of Money and Property	86,699	140,000	-
Transfers In	-	28,296	-
TOTAL REVENUE	\$ 62,120,106	\$ 71,380,372	\$ 75,012,195
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 64,665,072	\$ 72,472,030	\$ 76,615,614
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 242,363	\$ 2,028,631	\$ 2,191,678
TOTAL CIP EXPENSE	\$ 242,363	\$ 2,028,631	\$ 2,191,678
OPERATING EXPENSE			
Personnel Expenses	\$ 14,147,452	\$ 16,318,089	\$ 18,165,691
Fringe Benefits	10,293,886	11,091,544	10,769,165
Supplies	16,781,722	16,167,456	15,937,556
Contracts & Services	5,971,957	5,448,592	5,506,126
Information Technology	1,972,576	2,222,138	2,516,469
Energy and Utilities	16,800,068	18,471,898	18,253,819
Other Expenses	5,300	6,400	5,000
Transfers Out***	375,000	-	-
Capital Expenditures	56,134	-	55,000
TOTAL OPERATING EXPENSE	\$ 66,404,095	\$ 69,726,117	\$ 71,208,826
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 37,963	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 37,963	\$ -	\$ -
TOTAL EXPENSE	\$ 66,684,420	\$ 71,754,748	\$ 73,400,504
RESERVES			
Continuing Appropriation - CIP	\$ 1,522,740	\$ 1,522,740	\$ 2,745,887
TOTAL RESERVES	\$ 1,522,740	\$ 1,522,740	\$ 2,745,887
BALANCE	\$ (431,082)	\$ (805,458)	\$ 469,223
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,776,078	\$ 72,472,030	\$ 76,615,614

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

**** Transfers Out includes an inter-entity transfer between Fleet Operations Operating Fund and Fleet Operations Replacement Fund of \$375,000; this amount is not included in the Department's expenditures tables.

General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (8,185,852)	\$ 2,045,942	\$ 4,587,581
Continuing Appropriation - Operating	108,402,198	125,399,970	125,399,970
TOTAL BALANCE AND RESERVES	\$ 100,216,345	\$ 127,445,912	\$ 129,987,550
REVENUE			
Charges for Services	\$ 60,455,570	\$ 44,625,163	\$ 46,041,251
Other Revenue	21,726,346	26,330,000	26,330,000
Transfers In****	375,000	-	-
TOTAL REVENUE	\$ 82,556,916	\$ 70,955,163	\$ 72,371,251
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 182,773,261	\$ 198,401,075	\$ 202,358,801
OPERATING EXPENSE			
Personnel Expenses	\$ 363	\$ -	\$ -
Fringe Benefits	221	-	-
Supplies	859,353	-	-
Contracts & Services	178,681	-	-
Capital Expenditures	40,215,075	58,251,465	64,652,363
Debt Expenses	14,073,657	17,967,594	16,928,497
TOTAL OPERATING EXPENSE	\$ 55,327,350	\$ 76,219,059	\$ 81,580,860
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 7,974,620	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,974,620	\$ -	\$ -
TOTAL EXPENSE	\$ 55,327,350	\$ 76,219,059	\$ 81,580,860
RESERVES			
Continuing Appropriation - Operating	\$ 125,399,969	\$ 125,399,970	\$ 125,399,970
TOTAL RESERVES	\$ 125,399,969	\$ 125,399,970	\$ 125,399,970
BALANCE***	\$ 2,045,942	\$ (3,217,954)	\$ (4,622,029)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 182,773,261	\$ 198,401,075	\$ 202,358,801

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** The Fleet Operations Replacement Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2025 to address negative balances. Additionally, the Fiscal Year 2023 Ending Balance includes an adjustment between Retained Earnings and Budgetary Fund Balance.

****Transfers In includes an inter-entity transfer between Fleet Operations Operating Fund and Fleet Operations Replacement Fund of \$375,000; this amount is not included in the Department's revenue tables.

Government Affairs



Page Intentionally Left Blank



Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also includes the Office of Global Affairs, which maintains international governmental relationships, including those with officials from Mexico to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The vision is:

Achieve a strong San Diego presence at all levels of government to secure the financial resources and legislative authority to meet the City's policy priorities.

The mission is:

To effectively manage the City's external legislative and regulatory policy priorities.

Goals and Objectives

Goal 1: Implement the City of San Diego's Legislative Platform.

- Take formal positions and actively advocate for measures that advance the City's legislative goals by maximizing the authority granted to the City, preserving and expanding revenue opportunities, and promoting social justice and equity.

Government Affairs

- Monitor, review, and advocate on legislative and regulatory proposals at local, state, and Federal levels to enhance the ability for the City to serve its communities.
- Develop, advance, and support opportunities to bring additional revenue and resources to the City including working with stakeholders to advance City grant applications, influencing the development of grant guidelines to favor City competitiveness, and creating new funding opportunities through legislation and advocacy.
- Advocate for policies with a focus on equity and ensuring regulations and funding opportunities seek to invest in traditionally marginalized communities and populations.
- Provide updates to the Mayor, City Council, Departments, and other stakeholders to inform the City's advocacy strategy and build coalitions.

Goal 2: *Engage at all levels of government to maximize advantages for city and minimize negative impacts.*

- Communicate regularly with the San Diego Federal and state legislative delegation to inform of and advance City legislative and funding priorities.
- Provide briefings to the San Diego legislative delegation on upcoming City initiatives and priority issues to coordinate strategies to address the City's needs at every level of government.
- Strengthen partnerships and relationships by coordinating and cooperating with international, Federal, state, and regional agencies and stakeholders on legislative and funding priorities.
- Engage with external stakeholders, such as U.S Conference of Mayors and Big City Mayors, to further San Diego priorities on the national and state level.

Goal 3: *Serve departments and stakeholders to promote, support, and enhance grant applications and competitiveness.*

- Provide timely review of Grant Review Team requests and issue memos to allow City Departments to apply for grants.
- Notify Departments and stakeholders of grant opportunities and support efforts to advance grant applications and competitiveness.
- Track, monitor, and report on Citywide grant applications and awards.
- Provide letters of support for City grant applications and to regional stakeholders seeking grants that align with City priorities.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- The Department of Government Affairs supported city staff and secured state funding for homelessness through another round of the HHAP program and several Encampment Resolution Funding grants, which support the lowest income individuals in our city that are experiencing homelessness.
- The Department of Government Affairs secured passage of state legislation that promotes a fairer process for future local actions to reorganize water districts in a way that would have disproportionately negative impacts to City residents by raising their water rates. The bill would help disadvantaged and low-income households as rate increases disproportionately impact these populations more, and it would add transparency to the process by imposing more voter participation in future processes.
- The Department of Government Affairs prioritized advocacy to secure and appropriate funding to address transboundary pollution in the Tijuana River Valley, getting Presidential and local Congressional support for additional funding to the issue which is driving poor water and air quality in some of our City's most disadvantaged neighborhoods in Southern San Diego.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

We will work to advocate for policies and funding that reduce disparities, prioritizing geographic, demographic, and other needs identified by the City.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Number of state bills with position taken	The number of bills that year where the City takes a position	27	30	30
On time performance for legislative reports	A metric to ensure the Department is issuing monthly reports to the Council and Departments on time	76%	75%	80%
Number of grant review memos issued	A absolute number of how many grant application memos the department is approving in the year	87	70	80
Value of grants applied for	The total value of the grants the city applies for in a year	\$252.5M	\$300M	\$200M

Government Affairs

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,112,467	\$ 1,345,051	\$ 1,280,232	\$ (64,819)
Non-Personnel Expenditures	93,186	71,662	86,436	14,774
Total Department Expenditures	\$ 1,205,653	\$ 1,416,713	\$ 1,366,668	\$ (50,045)
Total Department Revenue	\$ -	\$ 319,094	\$ -	\$ (319,094)

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Government Affairs	\$ 1,205,653	\$ 1,416,713	\$ 1,366,668	\$ (50,045)
Total	\$ 1,205,653	\$ 1,416,713	\$ 1,366,668	\$ (50,045)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Government Affairs	7.00	7.00	7.00	0.00
Total	7.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 7,141	\$ -
Cell Phone Operating Costs Addition of non-personnel expenditures to right-size cell phone operating costs and wireless stipend budgets.	0.00	4,500	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	3,133	-
Operational Efficiency Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(28,334)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(36,485)	-

Government Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursement for Services	0.00	-	(319,094)
Adjustment to reflect revised charges for services revenue due to the recovery of this revenue through the City's General Government Services Billing (GGSB) process.			
Total	0.00	\$ (50,045)	\$ (319,094)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 707,484	\$ 886,847	\$ 847,469	(39,378)
Fringe Benefits	404,983	458,204	432,763	(25,441)
PERSONNEL SUBTOTAL	1,112,467	1,345,051	1,280,232	(64,819)
NON-PERSONNEL				
Supplies	\$ 12,142	\$ 12,365	\$ 9,665	(2,700)
Contracts & Services	41,006	42,565	47,391	4,826
<i>External Contracts & Services</i>	29,970	32,611	32,611	-
<i>Internal Contracts & Services</i>	11,036	9,954	14,780	4,826
Information Technology	33,385	10,932	14,065	3,133
Energy and Utilities	3,000	-	9,515	9,515
Other	3,652	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	93,186	71,662	86,436	14,774
Total	\$ 1,205,653	\$ 1,416,713	\$ 1,366,668	\$ (50,045)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ 319,094	\$ -	(319,094)
Total	\$ -	\$ 319,094	\$ -	(319,094)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	1.00	1.00	1.00	\$ 72,886 - 268,057	\$ 158,658
20001129	Governmental Relations Director	1.00	1.00	1.00	53,856 - 321,585	196,878
20001234	Program Coordinator	1.00	1.00	1.00	36,814 - 214,004	72,952
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	432,639
	Adjust Budget To Approved Levels					(28,334)
	Vacation Pay In Lieu					14,676
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 847,469

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 40,455	\$ 7,051	\$ 6,530	(521)
Flexible Benefits	65,260	76,777	87,000	10,223

Government Affairs

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Long-Term Disability	3,504	3,079	3,117	38
Medicare	10,676	12,647	12,487	(160)
Other Post-Employment Benefits	38,000	39,823	28,966	(10,857)
Retiree Medical Trust	1,279	1,592	1,609	17
Retirement 401 Plan	5,123	6,371	6,435	64
Retirement ADC	217,712	286,930	262,144	(24,786)
Risk Management Administration	9,303	9,009	9,702	693
Supplemental Pension Savings Plan	8,553	10,773	9,979	(794)
Unemployment Insurance	889	995	886	(109)
Workers' Compensation	4,229	3,157	3,908	751
Fringe Benefits Subtotal	\$ 404,983	\$ 458,204	\$ 432,763	\$ (25,441)
Total Personnel Expenditures			\$ 1,280,232	



Page Intentionally Left Blank

Homelessness Strategies and Solutions



Page Intentionally Left Blank

Homelessness Strategies and Solutions



Description

The Homelessness Strategies and Solutions Department (HSSD) leads the City's efforts in addressing homelessness. The Department is responsible for creating and coordinating programs and services for individuals experiencing or at-risk of homelessness. HSSD collaborates with other local agencies, service providers, and City departments to administer a comprehensive network of services that offer prevention, diversion, and housing resources with both immediate and long-term solutions. Some examples of City-led programs include emergency shelters, safe parking, transitional storage facilities, and outreach services.

HSSD incorporates strategies from the adopted Community Action Plan on Homelessness and nationally recognized best practices in its service model. In addition, the Department utilizes a compassionate, equitable, data-driven approach to expand and enhance homelessness policies and programs that promote equity in access to services for historically underserved populations. In alignment with the goals outlined in the City's Strategic Plan, HSSD ultimately strives to reduce homelessness and connect individuals to long-term, safe, and stable housing.

Fiscal Year 2024 Key Accomplishments

In Fiscal Year 2024, the Homelessness Strategies and Solutions Department, in collaboration with local partners and service providers, accomplished the following:

- Released the Comprehensive Shelter Strategy to provide an overview of the City's shelter and services landscape along with a menu of site selection options for the expansion of shelters and services.
- Opened two safe sleeping programs located at 20th & B and the O Lot which offers safe, legal space as an alternative to traditional congregate shelters for people experiencing homelessness.
- Opened a new Family Shelter in Barrio Logan.
- Received over \$35.3 million in state and local grant awards.

Homelessness Strategies and Solutions

The vision is:

To promote community with capacity to ensure individuals experiencing homelessness achieve housing stability and long-term success.

The mission is:

To prevent and end homelessness through person-centered, compassionate, and equitable services.

Goals and Objectives

Goal 1: Broaden access to resources for all individuals experiencing homelessness.

Goal 2: Improve existing programs for all individuals experiencing homelessness.

Goal 3: Address the needs of our specific homeless populations.

Homelessness Strategies and Solutions

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Opened two safe sleeping sites to allow for non-congregate sleeping options and services to diverse populations.
- Maintained shelters for diverse populations with specific needs including Senior Shelter and Women's Shelter.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

HSSD is committed to addressing disparity in the homelessness community and acknowledges the disproportionate representation of populations including BIPOC, seniors, and those with mental and physical disabilities. The Department is focused on providing increased shelter access and a variety of services for individuals experiencing homelessness in order to offer greater opportunities for those who are affected with the goal of shortening and ending their experience of homelessness.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

HSSD's budget adjustments will address disparities that align the following Tactical Equity Plan goals: Broaden access to resources for all individuals experiencing homelessness, and address the needs of specific homeless populations.

Homelessness Strategies and Solutions

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Persons Served Through Coordinated Street Outreach	Number of people served through coordinated street outreach.	5,911	6,825	5,911
Persons Served Through the Safe Parking Program	Number of people served through the Safe Parking Program.	1,145	1,174	1,345
Persons Served Through the Safe Sleeping Program ¹	Number of people served through the Safe Sleeping Program.	N/A	1,376	N/A
Persons Served Through Shelters ²	Number of people served through city-funded shelters.	4,929	4,929	4,929

¹ This includes data from both Safe Sleeping sites. It should be noted that the O Lot facility did not open until October 2023, and therefore, does not represent a full year's worth of data.

² The original baseline incorrectly totaled the other program baselines and has been updated using Fiscal Year 2024 actuals.

Homelessness Strategies and Solutions

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	15.00	16.00	16.38	0.38
Personnel Expenditures	\$ 2,054,225	\$ 2,466,562	\$ 2,689,193	\$ 222,631
Non-Personnel Expenditures	20,865,956	41,540,892	51,227,378	9,686,486
Total Department Expenditures	\$ 22,920,182	\$ 44,007,454	\$ 53,916,571	\$ 9,909,117
Total Department Revenue	\$ 1,604,913	\$ 34,271,312	\$ 40,837,415	\$ 6,566,103

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Homelessness Strategies & Solutions	\$ 22,920,182	\$ 44,007,454	\$ 53,916,571	\$ 9,909,117
Total	\$ 22,920,182	\$ 44,007,454	\$ 53,916,571	\$ 9,909,117

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Homelessness Strategies & Solutions	15.00	16.00	16.38	0.38
Total	15.00	16.00	16.38	0.38

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Continued Shelter Operations Addition of non-personnel expenditures to maintain existing operations at interim shelters, and support lease expenses and ancillary costs.	0.00	\$ 5,162,059	\$ -
Safe Sleeping Program Support Addition of non-personnel expenditures to support Safe Sleeping sites.	0.00	4,553,792	-
Additional 1,000 Shelter Beds and Safe Parking Expansion Addition of non-personnel expenditures to add 1,000 new beds to the City's shelter system, and expand the City's safe parking program.	0.00	4,414,634	-
Portable Restrooms Addition of non-personnel expenditures to support portable restrooms and security.	0.00	3,710,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,991,781	-
Multi-Disciplinary Outreach Program Addition of one-time non-personnel expenditures for the San Diego Housing Commission's Multi-Disciplinary Outreach Program.	0.00	1,100,000	-

Homelessness Strategies and Solutions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Living Wage and Cost-of-Living Increases Addition of non-personnel expenditures for cost-of-living and living wage adjustments for front-line staff of service operators.	0.00	1,048,784	-
Day Center Cost Increases Addition of one-time non-personnel expenditures to support site improvements and operating cost increases at the Day Center.	0.00	660,933	-
Expansion of Family Shelter Bed Capacity Addition of non-personnel expenditures to support the expansion of family shelter bed capacity at the Salvation Army Family Interim Shelter Site.	0.00	450,450	-
Family Shelter Operating Costs Addition of one-time non-personnel expenditures to support operations at the Family Shelter site.	0.00	315,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	236,166	-
Employ and Empower Program Support Addition of 0.38 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.38	15,077	15,077
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(11,570)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(28,612)	-
Use of HOME-ARP Funding Reallocation of non-personnel expenditures associated with the one-time use of HOME Investment Partnerships American Rescue Plan (HOME-ARP) program funding for eligible expenditures.	0.00	(240,342)	-
Use of Low-Income Housing Lease Revenue Fund Reallocation of non-personnel expenditures associated with the one-time use of the Low-Income Housing Lease Revenue Fund.	0.00	(834,176)	-
Use of Permanent Local Housing Allocation (PLHA) Program Funding Reallocation of non-personnel expenditures associated with the one-time use of PLHA program funding to support the Housing Instability Prevention Program.	0.00	(2,250,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,384,859)	(610,383)

Homelessness Strategies and Solutions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Use of Affordable Housing Fund	0.00	(8,000,000)	-
Reduction of non-personnel expenditures due to the one-time use of the Affordable Housing Fund to support homelessness programs and services.			
Transient Occupancy Tax Transfer	0.00	-	5,900,000
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.			
Reimbursement Revenue for Grant Administration	0.00	-	1,064,409
Adjustment to reflect revised revenue for the department's grant administration.			
Opioid Settlement Funds	0.00	-	197,000
Addition of one-time Opioid Settlement revenue to support the Community Harm Reduction and the Safe Haven Programs.			
Total	0.38 \$	9,909,117 \$	6,566,103

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,461,442	\$ 1,794,292	\$ 1,981,624	\$ 187,332
Fringe Benefits	592,784	672,270	707,569	35,299
PERSONNEL SUBTOTAL	2,054,225	2,466,562	2,689,193	222,631
NON-PERSONNEL				
Supplies	\$ 130,427	\$ 1,400	\$ 303,400	\$ 302,000
Contracts & Services	20,367,059	41,029,584	48,135,282	7,105,698
<i>External Contracts & Services</i>	<i>20,078,059</i>	<i>40,972,256</i>	<i>47,876,204</i>	<i>6,903,948</i>
<i>Internal Contracts & Services</i>	<i>289,000</i>	<i>57,328</i>	<i>259,078</i>	<i>201,750</i>
Information Technology	89,409	97,161	85,591	(11,570)
Energy and Utilities	269,905	410,247	200,605	(209,642)
Other	9,155	2,500	2,500	-
Transfers Out	-	-	2,500,000	2,500,000
NON-PERSONNEL SUBTOTAL	20,865,956	41,540,892	51,227,378	9,686,486
Total	\$ 22,920,182	\$ 44,007,454	\$ 53,916,571	\$ 9,909,117

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 662,389	\$ 31,574,312	\$ 37,076,006	\$ 5,501,694
Other Revenue	942,523	-	-	-
Rev from Federal Agencies	-	2,697,000	2,697,000	-
Rev from Other Agencies	-	-	1,064,409	1,064,409
Total	\$ 1,604,913	\$ 34,271,312	\$ 40,837,415	\$ 6,566,103

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	2.00	2.00	\$ 63,360 - 76,360	\$ 135,673

Homelessness Strategies and Solutions

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001202	Assistant Deputy Director	0.00	1.00	1.00	72,886 - 268,057	170,953
20000119	Associate Management Analyst	2.00	1.00	1.00	80,424 - 97,203	80,424
20000301	Community Development Specialist 3	0.00	0.00	2.00	90,889 - 109,832	181,778
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	189,072
90001073	Management Intern - Hourly	0.00	0.00	0.38	36,814 - 45,925	13,989
20000756	Office Support Specialist	1.00	0.00	0.00	45,969 - 55,342	-
20001234	Program Coordinator	4.00	4.00	4.00	36,814 - 214,004	535,199
20001222	Program Manager	4.00	3.00	3.00	72,886 - 268,057	444,696
20000015	Senior Management Analyst	2.00	3.00	1.00	88,289 - 106,773	88,289
	Budgeted Personnel Expenditure Savings					(119,501)
	Vacation Pay In Lieu					26,025
FTE, Salaries, and Wages Subtotal		15.00	16.00	16.38	\$	1,981,624

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,538	\$ 4,652	\$ 2,172	\$ (2,480)
Flexible Benefits	117,701	137,793	165,151	27,358
Long-Term Disability	7,266	6,280	7,184	904
Medicare	21,793	25,792	28,770	2,978
Other Post-Employment Benefits	71,292	85,335	62,070	(23,265)
Retiree Medical Trust	2,790	3,715	4,015	300
Retirement 401 Plan	6,295	9,929	10,551	622
Retirement ADC	255,586	306,650	316,651	10,001
Retirement DROP	2,690	3,027	4,521	1,494
Risk Management Administration	17,440	19,305	20,790	1,485
Supplemental Pension Savings Plan	59,444	56,008	71,078	15,070
Unemployment Insurance	1,837	2,030	2,045	15
Workers' Compensation	12,112	11,754	12,571	817
Fringe Benefits Subtotal	\$ 592,784	\$ 672,270	\$ 707,569	\$ 35,299
Total Personnel Expenditures			\$ 2,689,193	

Human Resources



Page Intentionally Left Blank



Description

The Human Resources Department is comprised of the following programs: Employee Relations, Labor Relations, People and Organization Development, Disability Management, Employee Assistance Program (EAP), Talent Acquisition, Citywide Volunteer, Internship and Work Readiness, COVID Response and Recovery, People Analytics, and Veteran and Employee Engagement.

The vision is:

A thriving, skilled, and educated City workforce, empowered to tackle the challenges and opportunities of tomorrow while providing the highest level of customer service.

The mission is:

Position the City as the regional employer of choice through best-in-class recruitment, retention, and employee relations practices.

Goals and Objectives

Goal 1: ATTRACT - City of San Diego is the regional public sector employer of choice.

- Establish and grow a City brand identity that resonates with current and future workforce.
- Develop and implement proactive recruitment practices that maximize the City's recruiting profile and attracts candidates to City internship and job opportunities.
- Employee compensation that meets or exceeds the goals established in the City's Compensation Philosophy.
- Establish a culture of leadership that empowers employees to perform their jobs to the best of their abilities, is committed to their success, and models the City's Operating Principles.
- Prepare the next generation for careers in public service.

Goal 2: RETAIN -- A thriving, skilled, and educated City workforce capable of tackling the challenges and opportunities of tomorrow.

- Upskill the workforce to meet the community needs of today and tomorrow.

Human Resources

- Provide a clear, unified pathway for employee growth and development.
- Where possible, accommodate employees so that they are actively contributing to the organization.

Goal 3: *IMPACT - A passionate, engaged, and appreciated City workforce that provides the highest level of customer service and represents the San Diego community.*

- Ensure that it is easy to provide meaningful rewards and recognition to high-performing employees.
- Provide a work environment that cultivates an optimal employee experience.
- Streamline and optimize strategic human capital management.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Implemented Citywide recruiting program that includes the use of LinkedIn Recruiter and Handshake Early Talent programs. These programs allow the City to expand our recruitment efforts beyond the traditional use of govjobs.com. These new resources enhance our recruiting strategies and allow for targeted outreach to candidates, including populations that have been underrepresented in the City workforce.
- Increased the number of participants in the City's Employ and Empower paid internship program that focuses on providing opportunities for individuals from underserved communities and backgrounds. To date, 815 youth have interned across 40 City departments, with 80% of those living or going to school in a community of concern. Additionally, 60 interns that completed the internship program transitioned to permanent employment with the City of San Diego.
- The City's pay equity studies have found that women and people of color are over-represented in lower paying career paths, accounting for approximately 67% of the City's gender pay gap and 82% of the City's racial/ethnic pay gap. To address this occupation sorting, the Human Resources Department is developing a Learning and Development Strategy to support employees in obtaining the skills and abilities necessary to move into higher paying career paths.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The Human Resources Department continues to have a need to identify and improve processes for City employees that allow for the hiring, retaining, and development of individuals from diverse backgrounds and experiences. Budget allowing, the department will continue to expand our recruiting efforts to reach a broad and diverse applicant pool. The department will also continue to look for opportunities to provide career growth and development opportunities for City employees that prepares them to move into higher earning positions within the City.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The budget reductions will impact the City's ability to recruit and retain a highly skilled and diverse workforce. The reductions will reduce the use of applicant sourcing platforms that allow for targeted outreach to candidates, including populations that have been underrepresented within the City workforce. The reductions will also eliminate the City's Management Academy program that provides critical leadership training and development to the City's management level employees.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Net Promoter Score - Likelihood to Recommend the City as an Employer	City's Net Promoter Score from Employee Satisfaction Surveys, based on the question "How likely would you be to recommend the City of San Diego as a place to work to a friend, family member or colleague?"	15.0	12.7	100.0
Internship Conversion Rate	Percentage of paid interns who transition to full-time employment with the City.	13%	17%	25%
Leadership Training Engagement Rate ¹	Percentage of employees in a supervisory role who have completed leadership and supervisory training programs.	N/A	N/A	100%
Rewards & Recognition Program Utilization Rate ¹	Percentage of employees in a supervisory role who have recognized a subordinate in the past 12 months using City Rewards & Recognition processes.	N/A	N/A	100%

¹ Measurement tracking will begin for Fiscal Year 2025.

Human Resources

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	44.00	57.50	69.56	12.06
Personnel Expenditures	\$ 6,836,965	\$ 9,042,185	\$ 10,117,901	\$ 1,075,716
Non-Personnel Expenditures	1,549,780	1,787,849	1,637,573	(150,276)
Total Department Expenditures	\$ 8,386,745	\$ 10,830,034	\$ 11,755,474	\$ 925,440
Total Department Revenue	\$ 431,839	\$ 871,221	\$ 1,375,308	\$ 504,087

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Human Resources	\$ 8,386,745	\$ 10,830,034	\$ 11,755,474	\$ 925,440
Total	\$ 8,386,745	\$ 10,830,034	\$ 11,755,474	\$ 925,440

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Human Resources	44.00	57.50	69.56	12.06
Total	44.00	57.50	69.56	12.06

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 758,392	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	12.06	478,502	478,505
Addition of 12.06 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Non-Discretionary Adjustment	0.00	39,125	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	27,200	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	4,679	297,978
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Employee Training Reduction of non-personnel expenditures associated with employee training and travel.	0.00	(12,000)	-
Citywide Employee Training and Development Reduction of non-personnel expenditures associated with the citywide employee training and development program.	0.00	(54,775)	-
Citywide Recruiting and Compensation Reduction of non-personnel expenditures associated with the Citywide Employee Recruiting and Compensation Program.	0.00	(149,826)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(165,857)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(272,396)
Total	12.06	\$ 925,440	\$ 504,087

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 4,479,277	\$ 6,407,086	\$ 7,255,221	\$ 848,135
Fringe Benefits	2,357,688	2,635,099	2,862,680	227,581
PERSONNEL SUBTOTAL	6,836,965	9,042,185	10,117,901	1,075,716
NON-PERSONNEL				
Supplies	\$ 25,030	\$ 23,940	\$ 21,240	\$ (2,700)
Contracts & Services	1,216,615	1,545,256	1,367,690	(177,566)
<i>External Contracts & Services</i>	<i>1,153,563</i>	<i>1,455,826</i>	<i>1,239,225</i>	<i>(216,601)</i>
<i>Internal Contracts & Services</i>	<i>63,052</i>	<i>89,430</i>	<i>128,465</i>	<i>39,035</i>
Information Technology	284,788	192,894	220,094	27,200
Energy and Utilities	18,397	22,159	24,949	2,790
Other	4,949	3,600	3,600	-
NON-PERSONNEL SUBTOTAL	1,549,780	1,787,849	1,637,573	(150,276)
Total	\$ 8,386,745	\$ 10,830,034	\$ 11,755,474	\$ 925,440

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 430,878	\$ 871,221	\$ 1,375,308	\$ 504,087
Other Revenue	961	-	-	-
Total	\$ 431,839	\$ 871,221	\$ 1,375,308	\$ 504,087

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 138,628
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	199,576
21000175	Assistant Trainer	2.00	0.00	0.00	64,593 - 78,496	-
20000311	Associate Department Human Resources Analyst	4.00	1.00	1.00	80,424 - 97,203	97,203
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	1.00	1.00	2.00	72,886 - 268,057	393,900
90001073	Management Intern - Hourly	0.00	0.00	12.06	36,814 - 45,925	443,982
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	62,224
20001234	Program Coordinator	14.00	24.00	24.00	36,814 - 214,004	3,275,022
20001222	Program Manager	15.00	17.00	16.00	72,886 - 268,057	2,629,517
90001146	Student Intern - Hourly	0.00	7.50	7.50	36,814 - 39,283	276,108
20000313	Supervising Department Human Resources Analyst	3.00	0.00	0.00	99,301 - 120,362	-
21000177	Trainer	0.00	2.00	2.00	74,757 - 90,340	180,680
	Bilingual - Regular					5,824
	Budgeted Personnel					(790,062)
	Expenditure Savings					
	Termination Pay Annual					29,238
	Leave					
	Vacation Pay In Lieu					78,354
FTE, Salaries, and Wages Subtotal		44.00	57.50	69.56		\$ 7,255,221

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 300,108	\$ 23,392	\$ 27,029	\$ 3,637
Flexible Benefits	475,840	561,205	668,145	106,940
Insurance	1,280	-	-	-
Long-Term Disability	21,909	22,281	26,457	4,176
Medicare	66,122	91,524	106,045	14,521
Other Post-Employment Benefits	194,352	261,694	186,210	(75,484)
Retiree Medical Trust	7,457	12,113	13,071	958
Retirement 401 Plan	27,891	46,997	52,298	5,301
Retirement ADC	1,060,339	1,409,939	1,546,943	137,004
Retirement DROP	10,556	8,632	9,713	1,081
Risk Management Administration	47,333	59,202	62,370	3,168
Supplemental Pension Savings Plan	103,962	94,529	108,025	13,496
Unemployment Insurance	5,641	7,128	7,531	403
Workers' Compensation	34,898	36,463	48,843	12,380
Fringe Benefits Subtotal	\$ 2,357,688	\$ 2,635,099	\$ 2,862,680	\$ 227,581
Total Personnel Expenditures			\$ 10,117,901	



Page Intentionally Left Blank

Infrastructure Fund



Page Intentionally Left Blank



Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

Infrastructure Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	34,947,222	3,805,600	20,272,697	16,467,097
Total Department Expenditures	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697	\$ 16,467,097
Total Department Revenue	\$ 28,444,223	\$ 30,961,972	\$ 21,057,697	\$ (9,904,275)

Infrastructure Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Infrastructure Fund	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697	\$ 16,467,097
Total	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697	\$ 16,467,097

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Right-of-Way Materials and Contracts Addition of one-time non-personnel expenditures for materials and contracts associated with sidewalks, streetlights, traffic signals and signage maintenance.	0.00	\$ 11,098,528	\$ -
Stormwater Materials and Contracts Addition of one-time non-personnel expenditures for materials and contracts associated with channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance.	0.00	4,799,562	-
Facilities Materials and Contracts Addition of one-time non-personnel expenditures associated with facility repair and maintenance for electrical, HVAC, plumbing, carpentry, roofing, painting, and plastering.	0.00	3,046,145	-
Debt Service Reallocation Reallocation of one-time non-discretionary debt service from the General Fund to the Infrastructure Fund.	0.00	1,318,096	-
Slurry Seal Maintenance Addition of non-personnel expenditures to support slurry seal maintenance of City streets.	0.00	10,366	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(3,805,600)	(30,961,972)
Infrastructure Fund Contribution Adjustment to reflect revised revenue related to the General Fund contribution to the Infrastructure Fund.	0.00	-	21,057,697
Total	0.00	\$ 16,467,097	\$ (9,904,275)

Infrastructure Fund

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 6,858,599	\$ 6,858,599
Contracts & Services	2,587,389	3,805,600	12,096,002	8,290,402
<i>External Contracts & Services</i>	2,428,826	3,805,600	6,357,753	2,552,153
<i>Internal Contracts & Services</i>	158,563	-	5,738,249	5,738,249
Transfers Out	-	-	1,318,096	1,318,096
Capital Expenditures	32,359,833	-	-	-
NON-PERSONNEL SUBTOTAL	34,947,222	3,805,600	20,272,697	16,467,097
Total	\$ 34,947,222	\$ 3,805,600	\$ 20,272,697	\$ 16,467,097

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transfers In	\$ 28,444,223	\$ 30,961,972	\$ 21,057,697	\$ (9,904,275)
Total	\$ 28,444,223	\$ 30,961,972	\$ 21,057,697	\$ (9,904,275)

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 59,813	\$ 1,632	\$ 1,632
Continuing Appropriation - CIP	19,574,588	8,807,284	15,056,352
Continuing Appropriation - Operating	3,131,844	544,430	1,206,696
TOTAL BALANCE AND RESERVES	\$ 22,766,245	\$ 9,353,346	\$ 16,264,680
REVENUE			
Transfers In	\$ 28,444,223	\$ 30,961,972	\$ 21,057,697
TOTAL REVENUE	\$ 28,444,223	\$ 30,961,972	\$ 21,057,697
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,210,468	\$ 40,315,318	\$ 37,322,377
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 327,349	\$ 27,156,372	\$ 785,000
TOTAL CIP EXPENSE	\$ 327,349	\$ 27,156,372	\$ 785,000
OPERATING EXPENSE			
Supplies	\$ -	\$ -	\$ 6,858,599
Contracts & Services	-	3,805,600	12,096,002
Transfers Out	-	-	1,318,096
Capital Expenditures	32,359,833	-	-
TOTAL OPERATING EXPENSE	\$ 32,359,833	\$ 3,805,600	\$ 20,272,697
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 6,582,552	\$ -	\$ 3,000,000
Operating Expenditures	2,587,389	-	1,206,696
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 9,169,940	\$ -	\$ 4,206,696
TOTAL EXPENSE	\$ 41,857,122	\$ 30,961,972	\$ 25,264,393
RESERVES			
Continuing Appropriation - CIP	\$ 8,807,258	\$ 8,807,284	\$ 12,056,352
Continuing Appropriation - Operating	544,456	544,430	-
TOTAL RESERVES	\$ 9,351,714	\$ 9,351,714	\$ 12,056,352
BALANCE	\$ 1,632	\$ 1,632	\$ 1,632
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,210,468	\$ 40,315,318	\$ 37,322,377

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Library



Page Intentionally Left Blank



Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,549 periodical subscriptions, 1.4 million government publications, and over 127,000 books in 20 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 325 square miles. The Library system consists of the Central Library, 36 branch libraries, and the adult literacy program (READ/San Diego).

The vision is:

The place for opportunity, discovery, and inspiration.

The mission is:

To inspire lifelong learning through connections to knowledge and each other.

Goals and Objectives

Goal 1: Foster an inclusive, safe and engaging environment at all library locations

- Foster a skilled and sustainable workforce
- Maintain and improve facilities
- Challenge censorship and maintain a relevant and attractive collection, inclusive of all voices

Goal 2: Expand access to library resources

- Provide equitable opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Lead in innovative and equity-based programs and services

- Assess community needs
- Develop culturally affirming early literacy learning programs for youth ages 0-5

Library

- Explore alternate service models
- Create an atmosphere for participation

Goal 4: *Establish the library as the model for radical inclusion throughout the City*

- Increase community outreach
- Cultivate strategic partnerships
- Strengthen engagement and improve the library experience

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Adoption of Library Master Plan - Equitable - Experiential - Everywhere - Effective
- Improvements to Youth Library Card Access - Excel Cards - Elimination of Foster Youth Cards - My First Library Card
- SD Access 4 All - Hotspots - Chromebooks - Digital Navigators

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

During the Fiscal Year 2025 process, redistributions to the Library base budget were made to fully fund priorities such as: Additional funding for Changing Tables in Communities of Concern, an allocation to support public outreach to increase programming marketing in Communities of Concern, and Free for Me program to make menstrual products available in the Library. Overall, the base budget adjustments allow for more funding for materials and equipment to make programs more accessible and increase participation from patrons with varying abilities. The redistribution towards marketing will allow us to target communities of concern to increase overall participation. It gives people with disabilities an opportunity for workforce development and improved quality of life while promoting social inclusion and more vibrant communities. Overall, these programs foster a sense of community and equity in neighborhoods.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The addition of the Security Program Manager plays a key role in implementing and overseeing safety protocols, training of security personnel and contract oversight. Being part of the Library team will ensure that we are leading with empathy and maintaining safety while still adhering to the mission and vision of the library to be inclusive and accessible. The Reduction of Systemwide Programming impacts our ability to address the Tactical Equity Plan objectives of developing an equitable approach to library services and meeting each community library's needs by providing and allocating funding to provide relevant and responsive programming, collections and resources and access to innovative technology. Reduction of the training budget impacts our objective to foster a skilled and sustainable workforce by providing equitable professional development for staff at all levels.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Library users in communities of concern ¹	Percentage increase in library card registrations each year in communities of concern (CEI definition)	N/A	91.1%	60.0%
Library Accessibility	Percentage of positive reviews (8+ on the Likert Scale) on the Patron Satisfaction Survey questions related to accessibility of the library	82.5%	79.0%	85.0%
Early literacy parental/caregiver confidence ²	Percentage of parents/caregivers participating in early literacy programs at libraries in communities of concern report feeling more confident helping their children learn	91%	93%	96%
Positive program impact	Percentage of patrons surveyed that feel positively about the programs at the library	90%	88%	100%

¹ Fiscal Year 2024 Actuals are higher than expected due to mass registrations for Student EXCEL Library Cards.

² Fiscal Year 2024 Actuals for January 2024-June 2024 data. This is a systemwide metric, still implementing measure to curve out communities of concern.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	469.10	471.00	484.12	13.12
Personnel Expenditures	\$ 46,001,624	\$ 51,899,268	\$ 55,377,420	\$ 3,478,152
Non-Personnel Expenditures	21,586,505	21,261,594	21,691,942	430,348
Total Department Expenditures	\$ 67,588,129	\$ 73,160,862	\$ 77,069,362	\$ 3,908,500
Total Department Revenue	\$ 3,194,351	\$ 2,050,199	\$ 2,766,847	\$ 716,648

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Central Library	\$ 24,586,111	\$ 1,639,383	\$ 7,976,658	\$ 6,337,275
Library Administration	6,574,103	5,194,624	5,024,230	(170,394)
Public Services	36,427,696	49,835,698	53,069,007	3,233,309
Support Services	218	16,491,157	10,999,467	(5,491,690)
Total	\$ 67,588,129	\$ 73,160,862	\$ 77,069,362	\$ 3,908,500

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Central Library	135.00	9.50	13.50	4.00
Library Administration	25.10	19.00	19.00	0.00
Public Services	309.00	391.00	398.62	7.62
Support Services	0.00	51.50	53.00	1.50
Total	469.10	471.00	484.12	13.12

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 3,485,624	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Janitorial Services	0.00	730,934	-
Addition of non-personnel expenditures to support contractual increases for janitorial services.			
Employ and Empower Program Support	14.02	556,643	556,648
Addition of 6.75 Management Intern - Hourly and 7.27 Student Intern - Hourly positions and associated revenue to support the Employ and Empower Program.			
Non-Standard Hour Personnel Funding	6.10	534,026	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Youth Services Librarians Addition of 3.00 Librarian 2s to support public youth services programs.	3.00	382,857	-
Landscaping Services Addition of non-personnel expenditures to support contractual increases for landscaping services.	0.00	295,000	-
Library Materials Addition of one-time non-personnel expenditures for library materials.	0.00	230,000	-
Chilled Water Increase Addition of non-personnel expenditures to align the budget with the contract for chilled water at the Central Library.	0.00	200,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	118,197	-
Parking Services Addition of non-personnel expenditures and associated revenue for parking services at the Central and Mission Hills Branch libraries.	0.00	103,000	160,000
Consolidation of Positions for READ San Diego Reduction of two 0.50 Library Assistant 1 positions totaling 1.00 FTE and addition of 1.00 full-time Library Assistant 1 to support READ San Diego.	0.00	(12,973)	-
Printing Services Reduction of non-personnel expenditures and associated revenue for printing services due to the transition to a new service provider.	0.00	(17,000)	(100,000)
Consolidation of Positions for San Carlos Branch Reduction of two 0.50 Library Assistant 1 positions totaling 1.00 FTE and addition of 1.00 full-time Library Assistant 1.	0.00	(17,225)	-
Consolidation of Positions for Scripps Miramar Ranch Branch Reduction of two 0.50 Library Assistant 1 positions and addition of 1.00 Library Assistant 1.	0.00	(17,225)	-
Consolidation of Positions for Access Services Reduction of four 0.50 Library Assistant 1 positions totaling 2.00 FTE and addition of 2.00 Library Assistant 1s.	0.00	(34,450)	-
Consolidation of Positions for Pacific Highlands Ranch Branch Reduction of two 0.50 Library Assistant 2 positions and two 0.50 Library Assistant 3 positions totaling 2.00 FTE and addition of 1.00 Library Assistant 2 and 1.00 Library Assistant 3.	0.00	(34,458)	-
Security Services Addition of 1.00 Program Manager to support security services and the reduction security services to offset this position.	1.00	(102,367)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for meeting refreshments, transportation allowance, print shop services, tree trimming, office supplies and staff training.	0.00	(144,295)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(173,952)	-
Public PC Replacement Reduction of one-time non-personnel expenditures which will delay the replacement of outdated computer hardware and software.	0.00	(200,000)	-
Window Washing Services Reduction of one-time non-personnel expenditures associated with window washing at the Central Library.	0.00	(221,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(254,000)	-
Vacancy Savings Reduction of one-time personnel expenditures associated with savings resulting from vacant positions.	0.00	(260,922)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(329,845)	-
Reduction of Personnel Expenditures Reduction of 11.00 FTE positions to meet the operational efficiency target.	(11.00)	(908,069)	-
Special Events Fee Revenue Adjustment to reflect revised special event fee revenue.	0.00	-	100,000
Total	13.12	\$ 3,908,500	\$ 716,648

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 24,569,526	\$ 28,725,307	\$ 32,337,305	\$ 3,611,998
Fringe Benefits	21,432,098	23,173,961	23,040,115	(133,846)
PERSONNEL SUBTOTAL	46,001,624	51,899,268	55,377,420	3,478,152
NON-PERSONNEL				
Supplies	\$ 3,544,378	\$ 3,749,778	\$ 3,636,679	\$ (113,099)
Contracts & Services	8,835,967	8,218,557	8,896,736	678,179
<i>External Contracts & Services</i>	<i>7,052,925</i>	<i>6,439,087</i>	<i>7,250,431</i>	<i>811,344</i>
<i>Internal Contracts & Services</i>	<i>1,783,042</i>	<i>1,779,470</i>	<i>1,646,305</i>	<i>(133,165)</i>
Information Technology	4,243,897	3,714,483	3,632,680	(81,803)
Energy and Utilities	3,868,570	4,327,626	4,284,067	(43,559)
Other	40,072	51,150	41,780	(9,370)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transfers Out	1,053,621	1,200,000	1,200,000	-
Capital Expenditures	-	-	-	-
NON-PERSONNEL SUBTOTAL	21,586,505	21,261,594	21,691,942	430,348
Total	\$ 67,588,129	\$ 73,160,862	\$ 77,069,362	\$ 3,908,500

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 890,180	\$ 625,961	\$ 1,182,609	\$ 556,648
Fines Forfeitures and Penalties	-	3,500	3,500	-
Other Revenue	22,437	19,136	19,136	-
Rev from Federal Agencies	800,000	-	-	-
Rev from Money and Prop	1,088,462	761,000	921,000	160,000
Rev from Other Agencies	393,272	225,000	225,000	-
Transfers In	-	415,602	415,602	-
Total	\$ 3,194,351	\$ 2,050,199	\$ 2,766,847	\$ 716,648

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 46,777 - 56,281	\$ 46,777
20000012	Administrative Aide 1	2.00	2.00	3.00	55,036 - 66,266	173,842
20000024	Administrative Aide 2	7.00	6.00	6.00	63,360 - 76,360	449,200
21000752	Arts Management Associate	0.00	1.00	1.00	80,424 - 97,203	87,305
20000048	Assistant Management Analyst	12.00	3.00	0.00	66,179 - 80,424	-
90000048	Assistant Management Analyst - Hourly	6.10	0.00	6.10	66,179 - 80,424	490,585
20000119	Associate Management Analyst	2.00	3.00	3.00	80,424 - 97,203	258,234
20000132	Associate Management Analyst	1.00	0.00	0.00	80,424 - 97,203	-
20001108	City Librarian	1.00	1.00	1.00	96,395 - 365,173	253,146
20001174	Deputy Library Director	3.00	3.00	3.00	72,886 - 268,057	614,484
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000290	Information Systems Analyst 2	1.00	1.00	2.00	81,997 - 99,082	181,079
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	3.00	3.00	1.00	64,584 - 77,846	77,846
20000594	Librarian 2	65.50	66.00	69.00	74,066 - 89,163	5,804,120
20000910	Librarian 3	29.00	30.00	29.00	82,062 - 99,585	2,805,005
20000596	Librarian 4	24.00	25.00	26.00	90,168 - 109,460	2,825,984
20000600	Library Assistant I	76.50	72.50	64.50	37,726 - 41,263	2,636,884
20000602	Library Assistant II	133.00	139.50	139.00	45,532 - 55,080	7,201,010
20000597	Library Assistant III	71.50	74.50	73.00	57,920 - 69,827	4,920,480
20000772	Library Technician	8.00	8.00	8.00	45,576 - 55,080	431,136

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000770	Literacy Program Administrator	1.00	1.00	1.00	98,186 - 118,942	114,389
21000761	Literacy Tutor/Learner Coordinator	0.00	9.00	12.00	66,179 - 80,424	914,960
90001073	Management Intern - Hourly	0.00	0.00	6.75	36,814 - 45,925	248,497
20000680	Payroll Specialist 2	2.50	2.50	2.50	54,075 - 65,305	136,745
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	3.00	3.00	4.00	72,886 - 268,057	666,130
20000760	Project Assistant	1.00	1.00	1.00	86,534 - 104,266	97,648
20000927	Senior Clerk/Typist	2.00	1.00	0.00	52,633 - 63,469	-
20000773	Senior Library Technician	1.00	1.00	1.00	52,370 - 63,316	63,316
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	195,062
90001146	Student Intern - Hourly	0.00	0.00	7.27	36,814 - 39,283	267,640
20000992	Supervising Librarian	7.00	7.00	7.00	104,348 - 125,999	877,936
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular					297,024
	Budgeted Personnel					(2,024,984)
	Expenditure Savings					
	Master Library Degree					503,803
	Sick Leave - Hourly					53,715
	Termination Pay Annual					107,323
	Leave					
	Vacation Pay In Lieu					121,899
FTE, Salaries, and Wages Subtotal		469.10	471.00	484.12	\$	32,337,305

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,115,617	\$ 115,342	\$ 119,132	\$ 3,790
Flexible Benefits	5,746,700	6,435,896	6,631,883	195,987
Long-Term Disability	117,317	95,547	115,389	19,842
Medicare	400,692	397,052	471,218	74,166
Other Post-Employment Benefits	3,070,925	3,350,347	2,503,490	(846,857)
Retiree Medical Trust	35,040	41,697	51,401	9,704
Retirement 401 Plan	124,913	151,690	192,289	40,599
Retirement ADC	8,868,214	10,630,117	10,632,581	2,464
Retirement DROP	29,483	30,124	36,329	6,205
Risk Management Administration	748,738	758,043	838,530	80,487
Supplemental Pension Savings Plan	697,452	727,500	764,876	37,376
Unemployment Insurance	29,927	30,835	32,816	1,981
Workers' Compensation	447,081	409,771	650,181	240,410
Fringe Benefits Subtotal	\$ 21,432,098	\$ 23,173,961	\$ 23,040,115	\$ (133,846)
Total Personnel Expenditures			\$ 55,377,420	



Page Intentionally Left Blank

Long Range Property Management Fund



Page Intentionally Left Blank

Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency restructured its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with State Assembly Bill 1484.

Long Range Property Management Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,108,507	1,783,767	1,783,771	4
Total Department Expenditures	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771	\$ 4
Total Department Revenue	\$ 2,998,892	\$ 595,000	\$ 595,000	\$ -

Long Range Property Management Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Long Range Property Management Fund	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771	4
Total	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771	4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 4	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 4	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 2,108,297	\$ 1,782,778	\$ 1,782,772	\$ (6)
<i>External Contracts & Services</i>	1,808,946	1,669,766	1,669,766	-
<i>Internal Contracts & Services</i>	299,351	113,012	113,006	(6)
Energy and Utilities	210	989	999	10
NON-PERSONNEL SUBTOTAL	2,108,507	1,783,767	1,783,771	4
Total	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771	4

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 1,243,123	\$ -	\$ -	-
Rev from Money and Prop	1,755,769	595,000	595,000	-
Total	\$ 2,998,892	\$ 595,000	\$ 595,000	\$ -

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,902,844	\$ 5,793,228	\$ 5,471,461
TOTAL BALANCE AND RESERVES	\$ 4,902,844	\$ 5,793,228	\$ 5,471,461
REVENUE			
Other Revenue	\$ 1,243,123	\$ -	\$ -
Revenue from Use of Money and Property	1,755,769	595,000	595,000
TOTAL REVENUE	\$ 2,998,892	\$ 595,000	\$ 595,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,901,735	\$ 6,388,228	\$ 6,066,461
OPERATING EXPENSE			
Contracts & Services	\$ 2,108,297	\$ 1,782,778	\$ 1,782,772
Energy and Utilities	210	989	999
TOTAL OPERATING EXPENSE	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771
TOTAL EXPENSE	\$ 2,108,507	\$ 1,783,767	\$ 1,783,771
BALANCE	\$ 5,793,228	\$ 4,604,461	\$ 4,282,690
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,901,735	\$ 6,388,228	\$ 6,066,461

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Low and Moderate Income Housing Asset Fund



Page Intentionally Left Blank

Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency restructured its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

Low and Moderate Income Housing Asset Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,259,835	41,355,716	36,057,822	(5,297,894)
Total Department Expenditures	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822	\$ (5,297,894)
Total Department Revenue	\$ 7,987,999	\$ 7,056,674	\$ 1,209,014	\$ (5,847,660)

Low & Moderate Income Housing Asset Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Low & Moderate Income Housing Asset Fund	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822	(5,297,894)
Total	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822	\$ (5,297,894)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Bridge to Home Program Addition of non-personnel expenditures for administrative support and consulting services for Bridge to Home projects.	0.00	\$ 550,000	\$ -
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	881	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,115)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,847,660)	(5,847,660)
Total	0.00	\$ (5,297,894)	\$ (5,847,660)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 2,249,726	\$ 41,345,617	\$ 36,047,893	(5,297,724)
<i>External Contracts & Services</i>	2,026,939	41,025,321	35,677,661	(5,347,660)
<i>Internal Contracts & Services</i>	222,787	320,296	370,232	49,936

Low and Moderate Income Housing Asset Fund

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Information Technology	6,604	4,842	5,723	881
Energy and Utilities	3,505	5,257	4,206	(1,051)
NON-PERSONNEL SUBTOTAL	2,259,835	41,355,716	36,057,822	(5,297,894)
Total	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822	\$ (5,297,894)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 2,109,631	\$ 5,847,660	\$ -	(5,847,660)
Rev from Money and Prop	5,878,368	1,209,014	1,209,014	-
Total	\$ 7,987,999	\$ 7,056,674	\$ 1,209,014	\$ (5,847,660)

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 50,059,811	\$ 55,787,974	\$ 105,704,535
TOTAL BALANCE AND RESERVES	\$ 50,059,811	\$ 55,787,974	\$ 105,704,535
REVENUE			
Other Revenue	\$ 2,109,631	\$ 5,847,660	\$ -
Revenue from Use of Money and Property	5,878,368	1,209,014	1,209,014
TOTAL REVENUE	\$ 7,987,999	\$ 7,056,674	\$ 1,209,014
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,047,809	\$ 62,844,648	\$ 106,913,549
OPERATING EXPENSE			
Contracts & Services	\$ 2,249,726	\$ 41,345,617	\$ 36,047,893
Information Technology	6,604	4,842	5,723
Energy and Utilities	3,505	5,257	4,206
TOTAL OPERATING EXPENSE	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822
TOTAL EXPENSE	\$ 2,259,835	\$ 41,355,716	\$ 36,057,822
BALANCE	\$ 55,787,974	\$ 21,488,932	\$ 70,855,727
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,047,809	\$ 62,844,648	\$ 106,913,549

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Mission Bay and Balboa Park Improvement Fund



Page Intentionally Left Blank

Mission Bay and Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

Mission Bay and Balboa Park Improvement Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,412,684	1,447,825	862,936	(584,889)
Total Department Expenditures	\$ 1,412,684	\$ 1,447,825	\$ 862,936	\$ (584,889)
Total Department Revenue	\$ 1,410,592	\$ 1,447,825	\$ 862,936	\$ (584,889)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,412,684	\$ 1,447,825	\$ 862,936	(584,889)
Total	\$ 1,412,684	\$ 1,447,825	\$ 862,936	\$ (584,889)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Balboa Park Tram	0.00	\$ 153,111	\$ -
Addition of non-personnel expenditures to support operating and maintenance costs for the Balboa Park tram.			
Non-Discretionary Adjustment	0.00	(738,000)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	(584,889)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ (584,889)	\$ (584,889)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 648,999	\$ 674,825	\$ 827,936	\$ 153,111
<i>External Contracts & Services</i>	648,999	644,825	797,936	153,111
<i>Internal Contracts & Services</i>	-	30,000	30,000	-
Energy and Utilities	30,685	35,000	35,000	-
Transfers Out	733,000	738,000	-	(738,000)
NON-PERSONNEL SUBTOTAL	1,412,684	1,447,825	862,936	(584,889)
Total	\$ 1,412,684	\$ 1,447,825	\$ 862,936	\$ (584,889)

Mission Bay and Balboa Park Improvement Fund

Revenues by Category

	FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Transfers In	\$	1,410,592	\$	1,447,825	\$	862,936	\$ (584,889)
Total	\$	1,410,592	\$	1,447,825	\$	862,936	\$ (584,889)

Mission Bay and Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 111,638	\$ 109,545	\$ 109,545
TOTAL BALANCE AND RESERVES	\$ 111,638	\$ 109,545	\$ 109,545
REVENUE			
Transfers In	\$ 1,410,592	\$ 1,447,825	\$ 862,936
TOTAL REVENUE	\$ 1,410,592	\$ 1,447,825	\$ 862,936
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,522,230	\$ 1,557,370	\$ 972,481
OPERATING EXPENSE			
Contracts & Services	\$ 648,999	\$ 674,825	\$ 827,936
Energy and Utilities	30,685	35,000	35,000
Transfers Out	733,000	738,000	-
TOTAL OPERATING EXPENSE	\$ 1,412,684	\$ 1,447,825	\$ 862,936
TOTAL EXPENSE	\$ 1,412,684	\$ 1,447,825	\$ 862,936
BALANCE	\$ 109,545	\$ 109,545	\$ 109,545
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,522,230	\$ 1,557,370	\$ 972,481

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Mission Bay Park Improvement Fund



Page Intentionally Left Blank

Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Park Improvement Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 12,801,956	\$ 12,869,721	\$ 13,708,605	\$ 838,884

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Mission Bay Revenue	0.00	\$ -	\$ 838,884
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay.			
Total	0.00	\$ -	\$ 838,884

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 528,876	\$ -	\$ -	-
Transfers In	12,273,079	12,869,721	13,708,605	838,884
Total	\$ 12,801,956	\$ 12,869,721	\$ 13,708,605	\$ 838,884

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
Continuing Appropriation - CIP	36,103,819	41,227,039	45,374,963
TOTAL BALANCE AND RESERVES	\$ 36,103,819	\$ 41,227,039	\$ 45,374,963
REVENUE			
Revenue from Use of Money and Property	\$ 528,876	\$ -	-
Transfers In	12,273,079	12,869,721	13,708,605
TOTAL REVENUE	\$ 12,801,956	\$ 12,869,721	\$ 13,708,605
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 48,905,775	\$ 54,096,760	\$ 59,083,568
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 7,124,347	\$ 12,869,721	\$ 13,708,605
TOTAL CIP EXPENSE	\$ 7,124,347	\$ 12,869,721	\$ 13,708,605
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 554,388	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 554,388	\$ -	-
TOTAL EXPENSE	\$ 7,678,735	\$ 12,869,721	\$ 13,708,605
RESERVES			
Continuing Appropriation - CIP	\$ 41,227,039	\$ 41,227,039	\$ 45,374,963
TOTAL RESERVES	\$ 41,227,039	\$ 41,227,039	\$ 45,374,963
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 48,905,775	\$ 54,096,760	\$ 59,083,568

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Office of Boards and Commissions



Page Intentionally Left Blank

Office of Boards and Commissions



Description

The Office of Boards and Commissions supports the day-to-day operations for the City's 40 plus boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Human Relations Commission; Commission on Gang Prevention & Intervention; and Citizens Advisory Board on Police/Community Relations. For more details visit the Office of Boards and Commissions web page:

<https://www.sandiego.gov/boards-and-commissions>

The vision is:

A bedrock of participatory, representative, and responsive city governance.

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

Goals and Objectives

Goal 1: Continue to increase diversity within the City's boards and commissions and application process.

- Increase the dissemination of information about boards and commissions through diverse channels, reaching broader audiences and providing application support to those technologically challenged.

Goal 2: Provide boards and commissions with the resources they need to effectively carry out their duties.

- Secure funding for more of our boards and commissions.

Goal 3: Ensure staff liaisons, board members and commissioners are equipped to carry out their duties.

- Create and implement ongoing training for staff liaisons, board members, and commissioners.

Office of Boards and Commissions

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Some boards and commissions offer hybrid meeting options, which has made meetings more accessible for San Diego residents by providing multiple ways to connect.
- Boards and Commissions has created social media accounts on various platforms, in order to promote access to information about the work the department is doing and to engage with the public.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Part of the Office's ongoing work is to increase the number of applicants for boards and commissions with open seats, as well as to strive for a diversity of perspectives on boards and commissions. The Office is working on outreach for applicants by intentionally prioritizing the previously most effective platforms to reach San Diego residents, including: Facebook, X, Instagram, and the Mayor's newsletter.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Boards and Commissions meeting attendance	Percentage of meetings that met quorum	31%	39%	100%
Advisory Actions taken	Percentage of boards/commissions with Advisory Action	27%	11%	100%
Active Board and Commission seats	Percentage of council-nominated seats filled and active	N/A	47%	100%

Office of Boards and Commissions

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	5.00	5.00	4.00	(1.00)
Personnel Expenditures	\$ 819,371	\$ 818,466	\$ 755,474	\$ (62,992)
Non-Personnel Expenditures	53,617	45,078	41,662	(3,416)
Total Department Expenditures	\$ 872,989	\$ 863,544	\$ 797,136	\$ (66,408)
Total Department Revenue	\$ 14	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of Boards & Commissions	\$ 872,989	\$ 863,544	\$ 797,136	\$ (66,408)
Total	\$ 872,989	\$ 863,544	\$ 797,136	\$ (66,408)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of Boards & Commissions	5.00	5.00	4.00	(1.00)
Total	5.00	5.00	4.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 44,989	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Department Administrative Management	0.00	8,000	-
Addition of non-personnel expenditures associated with the ClerkBase Software contract that supports tracking of Boards and Commissions services.			
Non-Discretionary Adjustment	0.00	4,210	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(6,643)	-
Reduction of non-personnel expenditures including transportation allowance, cell phone operating costs, and various contracts and services to meet the operational efficiency target.			

Office of Boards and Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(8,983)	-
Executive Assistant Reduction Reduction of 1.00 Executive Assistant which supports the Gang Commission, Human Relations Commission, and the Office of Boards and Commissions.	(1.00)	(107,981)	-
Total	(1.00)	\$ (66,408)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 512,685	\$ 556,738	\$ 521,613	\$ (35,125)
Fringe Benefits	306,686	261,728	233,861	(27,867)
PERSONNEL SUBTOTAL	819,371	818,466	755,474	(62,992)
NON-PERSONNEL				
Contracts & Services	\$ 22,260	\$ 8,920	\$ 10,087	\$ 1,167
<i>External Contracts & Services</i>	<i>6,884</i>	<i>2,102</i>	<i>-</i>	<i>(2,102)</i>
<i>Internal Contracts & Services</i>	<i>15,376</i>	<i>6,818</i>	<i>10,087</i>	<i>3,269</i>
Information Technology	26,857	32,558	31,575	(983)
Energy and Utilities	-	1,800	-	(1,800)
Other	4,500	1,800	-	(1,800)
NON-PERSONNEL SUBTOTAL	53,617	45,078	41,662	(3,416)
Total	\$ 872,989	\$ 863,544	\$ 797,136	\$ (66,408)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Revenue	\$ 14	\$ -	\$ -	-
Total	\$ 14	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 80,424 - 97,203	\$ 97,203
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	158,085
20000924	Executive Assistant	1.00	1.00	0.00	63,557 - 76,906	-
20001220	Executive Director	2.00	2.00	2.00	72,886 - 268,057	258,726
	Vacation Pay In Lieu					7,599
FTE, Salaries, and Wages Subtotal		5.00	5.00	4.00		\$ 521,613

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 64,308	\$ 903	\$ 972	\$ 69

Office of Boards and Commissions

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Flexible Benefits	61,491	62,487	52,682	(9,805)
Insurance	1,499	-	-	-
Long-Term Disability	2,565	1,944	1,860	(84)
Medicare	7,939	7,967	7,453	(514)
Other Post-Employment Benefits	29,749	28,445	16,552	(11,893)
Retiree Medical Trust	1,081	1,149	1,041	(108)
Retirement 401 Plan	4,088	4,587	4,169	(418)
Retirement ADC	117,651	138,757	134,338	(4,419)
Risk Management Administration	7,246	6,435	5,544	(891)
Supplemental Pension Savings Plan	5,732	5,465	5,881	416
Unemployment Insurance	656	626	529	(97)
Workers' Compensation	2,680	2,963	2,840	(123)
Fringe Benefits Subtotal	\$ 306,686	\$ 261,728	\$ 233,861	\$ (27,867)
Total Personnel Expenditures			\$ 755,474	



Page Intentionally Left Blank

Office of Emergency Services



Page Intentionally Left Blank

Office of Emergency Services



Description

The Office of Emergency Services (SD OES) oversees disaster preparedness, emergency management and response, including recovery and mitigation programs. SD OES also administers homeland security and emergency management grants that provide funding for a variety of emergency training, equipment and other resources for the city and San Diego region.

The Emergency Operations division of SD OES is responsible for citywide emergency prevention, protection, mitigation, response and recovery. The Emergency Operations division leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's Emergency Operations Center (EOC), and coordinates and oversees relevant citywide emergency training and exercises. The Emergency Operations division also leads City-level efforts and activities regarding advanced planning, hazard mitigation, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field.

The Finance and Administration division manages the Disaster Cost-Recovery and Grant Management sections of SD OES. The Grant Management section manages federal Homeland Security grant funds for the entire San Diego region, and other Federal Emergency Management Agency (FEMA) grant programs awarded or allocated directly to the City to improve its emergency preparedness. The Disaster Cost Recovery section is responsible for the management and coordination of citywide disaster cost recovery to include federal Public Assistance and state California Disaster Assistance Act. Additionally, this division leads the development and review of San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

Office of Emergency Services

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.

Goal 3: Increase emergency coordination and collaboration with regional stakeholders.

- Enhance Emergency Operations Center (EOC) facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- During the Hurricane Hilary Emergency Operations Center activation, Office of Emergency Services examined regional shelter locations with an equity perspective, confirming their capability for geographically equitable access.
- In coordination with the Department of Information Technology, Office of Emergency Services created and launched the San Diego Hazard Dashboard. This innovative online tool is designed with a focus on accessibility, ensuring all residents can access crucial information regarding current weather conditions, potential environmental threats and emerging information about regional incidents.
- Established an Incident Management Team (IMT) to support Homelessness Strategies and Solutions in coordinating shelter relocation activities and managing logistics.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Ongoing collaboration with the Department of Race and Equity to enhance shelter worker training to address diversity and equity of impacted populations. 2. Ongoing collaboration with Performance and Analytics to develop emergency preparedness outreach measurement tool.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

1. Engage with the whole community through outreach and education to improve emergency preparedness.

2. Increase emergency coordination and collaboration with regional stakeholders. Budget Adjustment - Maintain Non-Standard Hourly Positions FTE Increase City emergency management capabilities and community outreach benefit all neighborhoods and communities. Operational impacts include increased emergency management capabilities and community outreach and education. If these positions were not funded the outreach and education provided would not occur. Additionally, Office of Emergency Services' emergency management capabilities would be reduced. Office of Emergency Services OES is in the initial stages of developing a mechanism to monitor and measure equity. Budget Adjustment - Increased Unified Disaster Council (UDC) UDC dues bolstering current partnerships and expanding collaborative efforts with regional stakeholders are essential steps in cultivating a more inclusive and equitable approach to cohesive community preparedness. The Unified Disaster Council, as a regional committee, plays a pivotal role in orchestrating plans and programs across the county to safeguard life and property. Participating in the Unified Disaster Council UDC not only facilitates coordination but also offers a unique opportunity to infuse diversity and equity considerations into the fabric of emergency preparedness.

Office of Emergency Services

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Identified emergency shelter facilities prepared for activation and operation	Percentage of identified emergency shelters (safe, sanitary, and secure places for evacuees and disaster survivors) prepared for activation and operation	20%	40%	100%
Newly identified Emergency Operations Center staff who receive onboarding within 180 days of assignment	Percentage of newly identified Emergency Operations Center staff who receive Emergency Operations Center orientation and software training within 180 days of assignment	N/A	100%	100%
Fully staffed Emergency Operations Center positions	Percentage of Emergency Operations Center position sections fully staffed	95%	95%	100%

Office of Emergency Services

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	20.33	20.33	19.37	(0.96)
Personnel Expenditures	\$ 2,337,996	\$ 3,151,746	\$ 2,957,316	\$ (194,430)
Non-Personnel Expenditures	841,798	901,936	912,140	10,204
Total Department Expenditures	\$ 3,179,794	\$ 4,053,682	\$ 3,869,456	\$ (184,226)
Total Department Revenue	\$ 1,536,905	\$ 1,620,355	\$ 1,603,287	\$ (17,068)

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of Emergency Services	\$ 3,179,794	\$ 4,053,682	\$ 3,869,456	\$ (184,226)
Total	\$ 3,179,794	\$ 4,053,682	\$ 3,869,456	\$ (184,226)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of Emergency Services	20.33	20.33	19.37	(0.96)
Total	20.33	20.33	19.37	(0.96)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	\$ 57,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	34,278	-
Membership Dues Addition of non-personnel expenditures associated with Unified Disaster Council (UDC) membership dues.	0.00	28,806	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with Emergency Operations Center maintenance, staff training, and satellite phone service.	0.00	(28,806)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.96)	(28,919)	177,790

Office of Emergency Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(41,344)	-
Operational Efficiency Target Reduction of miscellaneous non-personnel expenditures to comply with the required 2% operational efficiency target.	0.00	(81,074)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(124,167)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(194,858)
Total	(0.96)	\$ (184,226)	\$ (17,068)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,445,033	\$ 2,008,827	\$ 1,991,785	\$ (17,042)
Fringe Benefits	892,962	1,142,919	965,531	(177,388)
PERSONNEL SUBTOTAL	2,337,996	3,151,746	2,957,316	(194,430)
NON-PERSONNEL				
Supplies	\$ 11,179	\$ 20,931	\$ 9,469	\$ (11,462)
Contracts & Services	396,795	438,648	442,839	4,191
<i>External Contracts & Services</i>	<i>341,270</i>	<i>382,906</i>	<i>342,399</i>	<i>(40,507)</i>
<i>Internal Contracts & Services</i>	<i>55,525</i>	<i>55,742</i>	<i>100,440</i>	<i>44,698</i>
Information Technology	370,578	327,307	375,207	47,900
Energy and Utilities	58,818	110,050	81,625	(28,425)
Other	4,428	5,000	3,000	(2,000)
NON-PERSONNEL SUBTOTAL	841,798	901,936	912,140	10,204
Total	\$ 3,179,794	\$ 4,053,682	\$ 3,869,456	\$ (184,226)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,536,842	\$ 1,620,355	\$ 1,603,287	\$ (17,068)
Other Revenue	63	-	-	-
Total	\$ 1,536,905	\$ 1,620,355	\$ 1,603,287	\$ (17,068)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 63,360 - 76,360	\$ 229,080

Office of Emergency Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	97,203
21000755	Emergency Services Coordinator	0.00	2.00	4.00	88,289 - 106,773	364,134
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	206,719
90001073	Management Intern - Hourly	1.28	1.28	0.32	36,814 - 45,925	11,781
90000599	Marine Safety Captain - Hourly	0.35	0.35	0.35	113,458 - 136,923	39,710
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	147,920 - 177,080	51,772
20001234	Program Coordinator	5.00	5.00	4.00	36,814 - 214,004	536,166
20001222	Program Manager	1.00	1.00	2.00	72,886 - 268,057	347,420
90001222	Program Manager - Hourly	0.35	0.35	0.35	72,886 - 268,057	59,665
20000015	Senior Management Analyst	1.00	1.00	2.00	88,289 - 106,773	195,062
20000023	Senior Management Analyst	5.00	3.00	0.00	88,289 - 106,773	-
21000779	Supervising Emergency Services Coordinator	0.00	0.00	1.00	94,581 - 114,638	114,638
20000986	Supervising Management Analyst	1.00	1.00	0.00	94,669 - 114,682	-
	Advanced Post Certificate Budgeted Personnel Expenditure Savings					4,401
	Sick Leave - Hourly					(306,211)
	Termination Pay Annual Leave					1,040
	Vacation Pay In Lieu					20,961
						18,244
FTE, Salaries, and Wages Subtotal		20.33	20.33	19.37	\$	1,991,785

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 64,302	\$ 10,340	\$ 7,043	\$ (3,297)
Flexible Benefits	165,509	198,456	192,226	(6,230)
Long-Term Disability	6,978	6,997	7,198	201
Medicare	22,311	28,846	28,895	49
Other Post-Employment Benefits	75,751	96,713	62,070	(34,643)
Retiree Medical Trust	1,671	2,588	2,804	216
Retirement 401 Plan	4,188	7,693	8,382	689
Retirement ADC	455,882	634,839	541,468	(93,371)
Retirement DROP	4,077	4,308	5,298	990
Risk Management Administration	18,426	21,879	20,790	(1,089)
Supplemental Pension Savings Plan	54,223	65,002	70,427	5,425
Unemployment Insurance	1,788	2,258	2,049	(209)
Workers' Compensation	17,856	63,000	16,881	(46,119)
Fringe Benefits Subtotal	\$ 892,962	\$ 1,142,919	\$ 965,531	\$ (177,388)
Total Personnel Expenditures			\$ 2,957,316	



Page Intentionally Left Blank

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer



Description

Nearly 1.4 million people call San Diego home. The City of San Diego's 13,350+ dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are four Deputy Chief Operating Officers, the Chief Financial Officer, the Police Chief and the Fire Chief. Other functions and programs that fall under the Office of the Chief Operating Officer are the Docket Office, and Office of Child and Youth Success.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	18.00	20.35	22.68	2.33
Personnel Expenditures	\$ 3,765,763	\$ 4,987,216	\$ 5,773,897	\$ 786,681
Non-Personnel Expenditures	488,029	1,772,469	679,295	(1,093,174)
Total Department Expenditures	\$ 4,253,792	\$ 6,759,685	\$ 6,453,192	\$ (306,493)
Total Department Revenue	\$ 45,344	\$ -	\$ 197,531	\$ 197,531

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Docket Office	\$ 568,598	\$ 534,351	\$ 554,819	\$ 20,468
Office of Child & Youth Success	473,639	1,755,959	1,140,933	(615,026)
Office of Immigrant Affairs	-	498,598	-	(498,598)
Office of the Chief Operating Officer	3,211,555	3,970,777	4,757,440	786,663
Total	\$ 4,253,792	\$ 6,759,685	\$ 6,453,192	\$ (306,493)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Docket Office	3.00	2.00	2.00	0.00
Office of Child & Youth Success	3.00	3.00	8.50	5.50
Office of Immigrant Affairs	0.00	3.00	0.00	(3.00)
Office of the Chief Operating Officer	12.00	12.35	12.18	(0.17)
Total	18.00	20.35	22.68	2.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,106,187	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	4.50	197,530	197,531
Addition of 4.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Non-Discretionary Adjustment	0.00	30,493	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	26,641	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	23,743	-
Office of Child and Youth Success Support Addition of 1.00 Community Development Specialist 2 and 1.00 Associate Management Analyst, offset by the reduction of 1.00 Senior Management Analyst and non-personnel expenditures to support the Office of Child and Youth Success.	1.00	8,462	-
Reduction of Youth Programming Reduction of non-personnel expenditures associated with programs and services for children and youth.	0.00	(50,000)	-
Support for Special Projects Reduction of 0.17 Assistant Chief Operating Officer - Hourly which supports special projects.	(0.17)	(83,689)	-
Reduction of the Office of Immigrant Affairs Reduction of 1.00 Executive Director, 1.00 Program Coordinator, and 1.00 Community Development Specialist 2, and associated non-personnel expenditures that support immigrant affairs.	(3.00)	(563,860)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,002,000)	-
Total	2.33	\$ (306,493)	\$ 197,531

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,454,086	\$ 3,489,298	\$ 3,928,341	\$ 439,043
Fringe Benefits	1,311,677	1,497,918	1,845,556	347,638
PERSONNEL SUBTOTAL	3,765,763	4,987,216	5,773,897	786,681
NON-PERSONNEL				
Supplies	\$ 39,268	\$ 40,072	\$ 27,722	\$ (12,350)
Contracts & Services	267,974	1,566,471	447,134	(1,119,337)
<i>External Contracts & Services</i>	230,788	1,509,825	377,367	(1,132,458)
<i>Internal Contracts & Services</i>	37,186	56,646	69,767	13,121
Information Technology	84,082	72,454	99,095	26,641
Energy and Utilities	60,888	55,372	67,244	11,872
Other	35,817	38,100	38,100	-
NON-PERSONNEL SUBTOTAL	488,029	1,772,469	679,295	(1,093,174)
Total	\$ 4,253,792	\$ 6,759,685	\$ 6,453,192	\$ (306,493)

Office of the Chief Operating Officer

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	34,768	\$	-	\$	197,531	\$	197,531
Other Revenue		10,576		-		-		-
Total	\$	45,344	\$	-	\$	197,531	\$	197,531

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90001096	Assistant to the Chief Operating Officer - Hourly	0.00	0.35	0.18	\$ 123,203 - 491,871	\$ 83,625
20000119	Associate Management Analyst	1.00	0.00	1.00	80,424 - 97,203	80,424
20001099	Chief Financial Officer	1.00	1.00	1.00	96,395 - 365,173	328,229
20001109	Chief Operating Officer	1.00	1.00	1.00	123,203 - 491,871	413,595
20000300	Community Development Specialist 2	0.00	0.00	1.00	78,916 - 95,346	78,916
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	36,814 - 163,775	135,494
20001118	Deputy Chief Operating Officer	3.00	4.00	4.00	96,395 - 365,173	1,312,916
20000924	Executive Assistant	3.00	2.00	2.00	63,557 - 76,906	153,812
20001220	Executive Director	1.00	2.00	1.00	72,886 - 268,057	206,719
90001073	Management Intern - Hourly	0.00	0.00	3.15	36,814 - 45,925	128,421
90001074	Management Intern- Mayor/Council - Hourly	0.00	0.00	1.35	36,814 - 45,925	55,038
20001234	Program Coordinator	3.00	6.00	5.00	36,814 - 214,004	747,881
20001222	Program Manager	2.00	1.00	1.00	72,886 - 268,057	173,710
20000015	Senior Management Analyst	2.00	2.00	0.00	88,289 - 106,773	-
	Budgeted Personnel Expenditure Savings					(19,103)
	Vacation Pay In Lieu					48,664
FTE, Salaries, and Wages Subtotal		18.00	20.35	22.68		\$ 3,928,341

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	96,238	\$	22,084	\$	31,278	\$	9,194
Flexible Benefits		166,123		216,594		241,650		25,056
Insurance		7,571		-		-		-
Long-Term Disability		6,924		11,659		14,114		2,455
Medicare		36,898		47,886		56,532		8,646
Other Post-Employment Benefits		66,178		108,091		74,484		(33,607)
Retiree Medical Trust		3,466		6,410		6,183		(227)
Retirement 401 Plan		13,343		23,670		24,733		1,063
Retirement ADC		833,325		974,327		1,268,241		293,914
Retirement DROP		157		-		-		-
Risk Management Administration		14,683		24,453		24,948		495
Supplemental Pension Savings Plan		53,896		45,587		78,274		32,687

Office of the Chief Operating Officer

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Unemployment Insurance	3,109	3,920	4,019	99
Workers' Compensation	9,765	13,237	21,100	7,863
Fringe Benefits Subtotal	\$ 1,311,677	\$ 1,497,918	\$ 1,845,556	\$ 347,638
Total Personnel Expenditures			\$ 5,773,897	



Page Intentionally Left Blank

Office of the Commission on Police Practices



Page Intentionally Left Blank

Office of the Commission on Police Practices



Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices (Commission). The purpose of the Commission is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department (SDPD) and its personnel, in a process that will be transparent and accountable to the community. The Commission also evaluates and reviews SDPD policies, practices, training, and protocols and represents the community in making recommendations for changes.

The Office of the Commission on Police Practices was established in April 2021 as an independent department that is responsible for managing and coordinating the day-to-day operations of the Commission so that the Commission follows its purpose and mission as well as state, local, and federal law. In Fiscal Year 2025, the department will continue to hire and train essential staff, to support the Commission with creating operating procedures, and to provide administrative support for the Commission's work.

For more information, please visit the Commission's website at www.sandiego.gov/cpp.

The vision is:

The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices also evaluates and reviews SDPD policies, practices, training and protocols and represents the community in making recommendations for changes.

Office of the Commission on Police Practices

The mission is:

The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

Goals and Objectives

Goal 1: To ensure the Commission provides an unbiased evaluation of all complaints against San Diego Police Department officers and its personnel in a process that is transparent and accountable to the community. To ensure that the Commission provides an independent investigation of officer involved shootings, in-custody deaths, and other significant incidents.

- Assist the Commission in finalizing operating procedures on discipline review, complaint administration, and independent investigations.
- Support the Commission in reviewing all San Diego Police Department investigations including officer involved shootings, in-custody deaths, and death resulting from interactions with a police officer, Category I and Category II allegations on a timely basis.

Goal 2: To advocate for policies that promote fair and humane policing and ensure the safety of both community members and police officers.

- Based on data collected from case review, investigations, research, and community hearings, continue to identify and produce recommendations to the Police Chief, City Council, and the Mayor.
- Facilitate the convening of forums that identify policies of concern to the community for the Commission's consideration.

Goal 3: To operate transparently, keep the community informed about the activities of the Commission, and provide opportunities to receive public input on the Commission's operations.

- Continue to compile and release data as required by the ordinance to the City's Open Data Portal.
- Release case reports that meet the criteria for SB1421 and SB16.
- Maintain a robust communication plan that includes community email groups, social media, monthly newsletter, press releases, media opportunities, and updates on the Commission website.

Goal 4: To widely publicize the procedures for filing a complaint and to encourage persons with complaints about the actions of the San Diego Police Department's sworn personnel to submit their concerns.

- Collaborate with SDPD to streamline the intake process.
- Seek stakeholder feedback for process improvements.
- Continue to provide presentations on the complaint process at community events, meetings, schools, and churches.

Goal 5: To ensure that the Commission reaches and maintains an expert level of understanding of policies and procedures through ongoing training and education.

- Implement the training academy schedule for newly appointed Commissioners.
- Provide education to Commissioners to ensure compliance with Commission procedures, Bylaws, the City's Ethics Ordinance, and the Brown Act.
- Encourage Commissioner participation in additional training opportunities such as attendance at NACOLE conferences and webinars and other specialized trainings.

Office of the Commission on Police Practices

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Since their appointment in August 2023, members of the Commission on Police Practices have reviewed, communicated findings with the complainant, and closed 23 cases and are continuing to review active cases.
- While the City ordinance establishing the Commission was being finalized, there were cases that were not reviewed within the statute of limitations. The Commission voted to use the assistance of an outside investigator to review and analyze trends in these cases. This analysis and any resulting recommendations will be communicated to the cases' complainants.
- To support timely and responsive work of the Commission including community outreach and engagement, staff was hired - Chief Investigator, Community Engagement Coordinator, and Administrative Aide II.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

To address disparities in ability of all residents to access the complaint process, the Commission will streamline and increase accessibility of the complaint process. A new by Complaint Operating Procedure will be developed. The Commission will also work on developing a shared complaint tracking system between the Commission and SDPD with the ultimate goal of making this visible to the complainant. The Commission is implementing a Training Academy for Commissioners that incorporates issues of race and equity and how these are integrated throughout our work. The Commission will conduct educational presentations about the Commission with particular focus on communities that have more police interactions.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

No

The budget adjustments for Fiscal Year 2025 do not address a disparity.

Office of the Commission on Police Practices

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Public Meetings	Number of Public Regular and Special Meetings, and Community Hearings	19	23	28
Closed Session Meetings	Number of Closed Session Meetings to Review Cases and Investigations	14	18	24
Cases Reviewed	Percentage of cases reviewed and returned to SDPD at least 90 days prior to expiration date	N/A	8%	100%

Office of the Commission on Police Practices

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	11.50	12.00	14.54	2.54
Personnel Expenditures	\$ 534,214	\$ 1,742,795	\$ 1,772,218	\$ 29,423
Non-Personnel Expenditures	257,606	499,022	373,614	(125,408)
Total Department Expenditures	\$ 791,820	\$ 2,241,817	\$ 2,145,832	\$ (95,985)
Total Department Revenue	\$ 2,772	\$ -	\$ 116,741	\$ 116,741

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Commission on Police Practices	\$ 791,820	\$ 2,241,817	\$ 2,145,832	\$ (95,985)
Total	\$ 791,820	\$ 2,241,817	\$ 2,145,832	\$ (95,985)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Commission on Police Practices	11.50	12.00	14.54	2.54
Total	11.50	12.00	14.54	2.54

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support	2.54	\$ 116,740	\$ 116,741
Addition of 2.54 Management Intern - Hourly and associated revenue to support the Employ and Empower Program..			
Support for Information Technology	0.00	12,006	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(78)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Moving Expenditures	0.00	(44,836)	-
Reduction of non-personnel expenditures related to an office move that will be completed in Fiscal Year 2024.			
Salary and Benefit Adjustments	0.00	(87,317)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Office of the Commission on Police Practices

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(92,500)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Total	2.54	\$ (95,985)	\$ 116,741

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 347,742	\$ 1,293,329	\$ 1,381,549	\$ 88,220
Fringe Benefits	186,472	449,466	390,669	(58,797)
PERSONNEL SUBTOTAL	534,214	1,742,795	1,772,218	29,423
NON-PERSONNEL				
Supplies	\$ 4,664	\$ 12,695	\$ 16,336	\$ 3,641
Contracts & Services	236,045	453,273	304,415	(148,858)
<i>External Contracts & Services</i>	<i>221,435</i>	<i>434,953</i>	<i>284,356</i>	<i>(150,597)</i>
<i>Internal Contracts & Services</i>	<i>14,610</i>	<i>18,320</i>	<i>20,059</i>	<i>1,739</i>
Information Technology	11,042	25,554	45,060	19,506
Energy and Utilities	1,956	5,000	5,303	303
Other	3,900	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	257,606	499,022	373,614	(125,408)
Total	\$ 791,820	\$ 2,241,817	\$ 2,145,832	\$ (95,985)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 2,598	\$ -	\$ 116,741	\$ 116,741
Other Revenue	174	-	-	-
Total	\$ 2,772	\$ -	\$ 116,741	\$ 116,741

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 58,914
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20001220	Executive Director	1.00	1.00	1.00	72,886 - 268,057	227,640
20001153	General Counsel	0.50	1.00	1.00	90,417 - 281,482	185,949
90000028	Management Trainee - Hourly	0.00	0.00	0.79	54,905 - 66,266	43,375
20001234	Program Coordinator	3.00	3.00	3.00	36,814 - 214,004	362,023
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	682,369
20000015	Senior Management Analyst	1.00	1.00	1.00	88,289 - 106,773	88,289
90001146	Student Intern - Hourly	0.00	0.00	1.75	36,814 - 39,283	64,425
	Budgeted Personnel Expenditure Savings					(420,154)
	Vacation Pay In Lieu					11,813
FTE, Salaries, and Wages Subtotal		11.50	12.00	14.54		\$ 1,381,549

Office of the Commission on Police Practices

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	39,646	\$	710	\$	-	\$	(710)
Flexible Benefits		38,286		91,050		114,891		23,841
Insurance		1,100		-		-		-
Long-Term Disability		1,718		4,875		4,958		83
Medicare		5,107		20,030		19,861		(169)
Other Post-Employment Benefits		18,090		56,889		37,242		(19,647)
Retiree Medical Trust		768		3,276		3,154		(122)
Retirement 401 Plan		2,999		13,103		12,620		(483)
Retirement ADC		69,230		235,462		168,462		(67,000)
Risk Management Administration		4,406		12,871		12,474		(397)
Supplemental Pension Savings Plan		1,771		2,129		5,018		2,889
Unemployment Insurance		436		1,575		1,412		(163)
Workers' Compensation		2,914		7,496		10,577		3,081
Fringe Benefits Subtotal	\$	186,472	\$	449,466	\$	390,669	\$	(58,797)
Total Personnel Expenditures					\$	1,772,218		

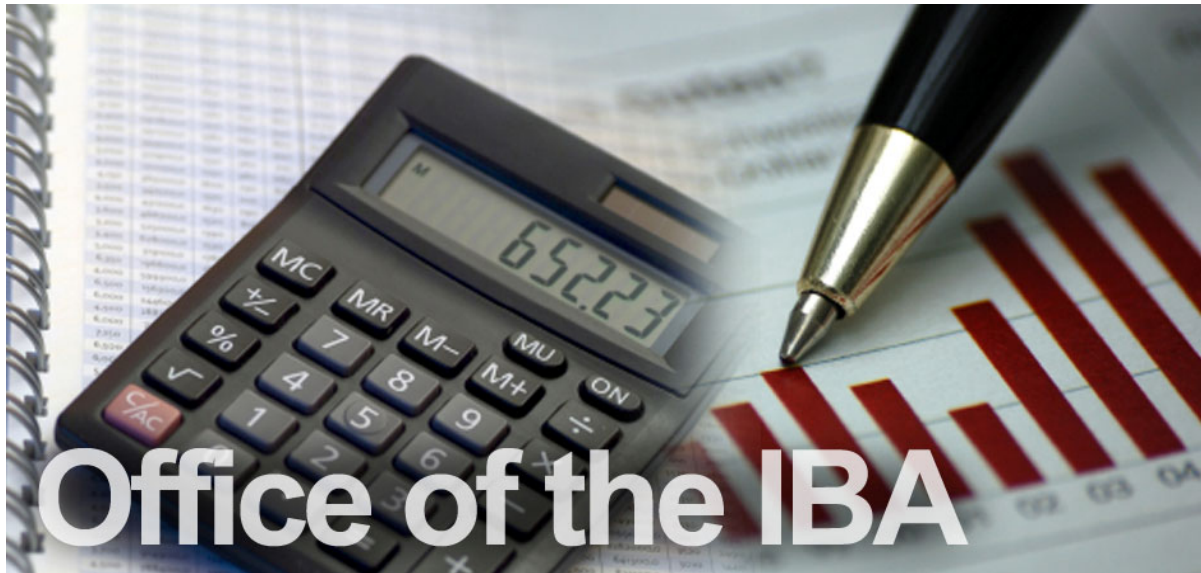


Page Intentionally Left Blank

Office of the IBA



Page Intentionally Left Blank



Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about the Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The vision is:

A City Council and Public empowered to fully and effectively participate in the City's governance

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *Support the City Council's adoption of balanced budgets and the implementation of best financial and government practices*

- Prepare thorough and timely analyses of the Proposed Budget, financial monitoring reports, and financial outlooks, including a review of projected revenues and expenditures to ensure reasonableness
- Make recommendations that allow the City Council to adopt a balanced budget each fiscal year, and note the long-term impact that budget decisions may have on the ability to adopt balanced budgets in future fiscal years
- Ensure all fiscal recommendations adhere to best financial practices, including alignment with GFOA budgeting best practices
- Provide two Council trainings per year covering a variety relevant of financial topics to aid Council in carrying out its oversight responsibilities

Goal 2: *Assist the City Council in making sound decisions on all items brought before it, and in ensuring the City Council retains its full role in the City's governance*

- Review all items docketed for consideration by the City Council and Council Committees, and provide comments, background, context, and analyses as needed and appropriate
- Prepare thorough and unbiased analyses of significant items brought before Council, including budgetary, policy, and operational impacts, and considerations of best government practices and principles
- Respond in a timely fashion to ad-hoc requests from the City Council and Councilmembers for analyses and information on a variety of topics
- When appropriate, serve as an interface between the City Council and other City operating departments and staff, to ensure Council has the information necessary to make operationally-informed decisions and to ensure operating departments understand the objectives of the City Council

Goal 3: *Ensure public access to information and enhance the public's ability for informed participation in the decision-making process*

- Provide public copies of all IBA reports, analyses, and presentations, and ensure that those items are written in clear, plain, and understandable language
- Make presentations to a wide and diverse number of interested public and stake-holder groups, both proactively and on request, on significant budget and policy items facing the City
- Prepare and release Public Guides to City processes and issues, including the City's Budget Process and the City's Capital Program
- Lead development of fiscal impact statements for all ballot items submitted to voters
- Respond promptly to all requests for information from the public and the press

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Provided the public with a Spanish-translated “Public’s Guide to the Budget” and “Public’s Guide to Infrastructure”.
- Partnered with Department of Race & Equity on Public Budget Crash Courses
- Created an additional avenue for public feedback on IBA presentations and reports through our website

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

1. Continue partnership with Department of Race & Equity and enhance Public Budget Crash Courses
2. Expand language translation of public guides on the budget process and infrastructure and continue translation of Public Budget Crash Courses
3. Increase proactive outreach in communities of concern on the budget process
4. Continue to create additional avenues for public feedback on IBA presentations and reports, including survey at the end of Public Budget Crash Courses, and opportunities through our website for the public to provide input on subjects they would like to know more about

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Financial training usefulness	Average rating of City Council financial trainings (100% being most useful)	98%	95%	95%
IBA reports issued ¹	Total number of IBA reports issued	31	40	35
Council Offices attendance at docket briefings ²	Average number of Council Offices in attendance at docket briefings	N/A	7	9
Quality of IBA reports ³	Average rating (out of ten) of report quality by Council in IBA performance evaluation	9.4	9.8	10.0
Budget Town Halls ⁴	Number of Council Districts that held at least one budget town hall meeting	6	5	9

¹ One driver of the number of reports issued is the volume of Council docket items reviewed. For Fiscal Year 2024, our Office reviewed 759 items.

² This is a new KPI. Staff started collecting data on 1/4/2024. District 4 Council seat was vacant from 12/4/2023 to 4/8/2024.

³ This is a new KPI.

⁴ For context, in Fiscal Year 2024, the total number of budget-related presentations made to the public was 15.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	11.00	11.00	11.00	0.00
Personnel Expenditures	\$ 2,211,536	\$ 2,554,258	\$ 2,672,450	\$ 118,192
Non-Personnel Expenditures	116,925	195,952	164,811	(31,141)
Total Department Expenditures	\$ 2,328,461	\$ 2,750,210	\$ 2,837,261	\$ 87,051
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of the IBA	\$ 2,328,461	\$ 2,750,210	\$ 2,837,261	\$ 87,051
Total	\$ 2,328,461	\$ 2,750,210	\$ 2,837,261	\$ 87,051

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Office of the IBA	11.00	11.00	11.00	0.00
Total	11.00	11.00	11.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 131,565	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	9,068	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	1,422	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Reduction of Non-Personnel Expenditures	0.00	(55,004)	-
Reduction of non-personnel expenditures due to anticipated savings in postage, supplies, training expenses, and miscellaneous professional services.			
Total	0.00	\$ 87,051	\$ -

Office of the IBA

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,411,948	\$ 1,693,867	\$ 1,800,906	\$ 107,039
Fringe Benefits	799,589	860,391	871,544	11,153
PERSONNEL SUBTOTAL	2,211,536	2,554,258	2,672,450	118,192
NON-PERSONNEL				
Supplies	\$ 1,028	\$ 6,100	\$ 600	\$ (5,500)
Contracts & Services	40,942	120,399	91,894	(28,505)
<i>External Contracts & Services</i>	<i>10,589</i>	<i>82,620</i>	<i>51,200</i>	<i>(31,420)</i>
<i>Internal Contracts & Services</i>	<i>30,353</i>	<i>37,779</i>	<i>40,694</i>	<i>2,915</i>
Information Technology	51,138	46,093	47,515	1,422
Energy and Utilities	18,117	17,460	19,102	1,642
Other	5,700	5,900	5,700	(200)
NON-PERSONNEL SUBTOTAL	116,925	195,952	164,811	(31,141)
Total	\$ 2,328,461	\$ 2,750,210	\$ 2,837,261	\$ 87,051

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	8.00	8.00	8.00	\$ 36,814 - 235,656	\$ 1,245,446
20001166	Council Representative 2A	1.00	1.00	1.00	36,814 - 162,704	104,219
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	208,463
20001110	Independent Budget Analyst	1.00	1.00	1.00	96,395 - 365,173	267,512
	Adjust Budget To Approved Levels					(57,154)
	Vacation Pay In Lieu					32,420
FTE, Salaries, and Wages Subtotal		11.00	11.00	11.00	\$	1,800,906

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 80,024	\$ 12,867	\$ 13,905	\$ 1,038
Flexible Benefits	131,570	148,133	147,833	(300)
Long-Term Disability	7,096	6,020	6,607	587
Medicare	20,835	24,726	26,471	1,745
Other Post-Employment Benefits	55,844	62,579	45,518	(17,061)
Retiree Medical Trust	2,500	3,192	3,405	213
Retirement 401 Plan	9,725	11,319	13,621	2,302
Retirement ADC	444,328	538,722	557,137	18,415
Risk Management Administration	13,671	14,157	15,246	1,089
Supplemental Pension Savings Plan	26,096	25,948	28,042	2,094
Unemployment Insurance	1,795	1,801	1,880	79
Workers' Compensation	6,105	10,927	11,879	952
Fringe Benefits Subtotal	\$ 799,589	\$ 860,391	\$ 871,544	\$ 11,153
Total Personnel Expenditures		\$	2,672,450	

Office of the Mayor



Page Intentionally Left Blank



Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	23.00	20.00	27.27	7.27
Personnel Expenditures	\$ 3,647,258	\$ 3,783,001	\$ 4,110,482	\$ 327,481
Non-Personnel Expenditures	343,042	328,325	349,087	20,762
Total Department Expenditures	\$ 3,990,301	\$ 4,111,326	\$ 4,459,569	\$ 348,243
Total Department Revenue	\$ 98,479	\$ -	\$ 318,731	\$ 318,731

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Mayor/Community & Legislative Services	\$ 3,990,301	\$ 4,111,326	\$ 4,459,569	\$ 348,243
Total	\$ 3,990,301	\$ 4,111,326	\$ 4,459,569	\$ 348,243

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Mayor/Community & Legislative Services	23.00	20.00	27.27	7.27
Total	23.00	20.00	27.27	7.27

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support Addition of 7.27 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	7.27	\$ 318,729	\$ 318,731
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	90,979	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	25,048	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(4,286)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operational Efficiency Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.	0.00	(82,227)	-
Total	7.27	\$ 348,243	\$ 318,731

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,429,679	\$ 2,460,606	\$ 2,839,541	\$ 378,935
Fringe Benefits	1,217,579	1,322,395	1,270,941	(51,454)
PERSONNEL SUBTOTAL	3,647,258	3,783,001	4,110,482	327,481
NON-PERSONNEL				
Supplies	\$ 19,170	\$ 18,800	\$ 18,800	-
Contracts & Services	121,885	80,340	97,757	17,417
<i>External Contracts & Services</i>	<i>41,832</i>	<i>8,905</i>	<i>8,905</i>	-
<i>Internal Contracts & Services</i>	<i>80,054</i>	<i>71,435</i>	<i>88,852</i>	<i>17,417</i>
Information Technology	104,252	142,979	138,693	(4,286)
Energy and Utilities	77,922	76,627	84,258	7,631
Other	19,813	9,579	9,579	-
NON-PERSONNEL SUBTOTAL	343,042	328,325	349,087	20,762
Total	\$ 3,990,301	\$ 4,111,326	\$ 4,459,569	\$ 348,243

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 97,756	-	\$ 318,731	\$ 318,731
Other Revenue	723	-	-	-
Total	\$ 98,479	\$ -	\$ 318,731	\$ 318,731

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$ 123,203 - 491,871	\$ 252,922
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	96,395 - 365,173	182,402
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	36,814 - 162,704	103,371
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	96,395 - 365,173	202,337
90001073	Management Intern - Hourly	0.00	0.00	2.45	36,814 - 45,925	99,883
90001074	Management Intern-Mayor/Council - Hourly	0.00	0.00	4.82	36,814 - 45,925	196,506
20001072	Mayor	1.00	1.00	1.00	238,479 - 238,479	238,479
20001255	Mayor Representative 2	15.00	15.00	15.00	36,814 - 235,656	1,637,655
20001234	Program Coordinator	1.00	0.00	0.00	36,814 - 214,004	-

Office of the Mayor

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001222	Program Manager	1.00	0.00	0.00	72,886 - 268,057	-
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
	Adjust Budget To Approved Levels					(82,227)
	Vacation Pay In Lieu					8,213
FTE, Salaries, and Wages Subtotal		23.00	20.00	27.27	\$	2,839,541

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 171,304	\$ 24,881	\$ 26,464	\$ 1,583
Flexible Benefits	202,141	214,161	196,439	(17,722)
Insurance	1,552	-	-	-
Long-Term Disability	12,242	8,583	10,548	1,965
Medicare	35,802	35,260	42,246	6,986
Other Post-Employment Benefits	120,474	110,935	82,760	(28,175)
Retiree Medical Trust	4,410	4,426	4,884	458
Retirement 401 Plan	14,676	14,955	17,010	2,055
Retirement ADC	567,658	835,299	788,968	(46,331)
Retirement DROP	3,678	3,943	4,243	300
Risk Management Administration	29,344	25,740	27,720	1,980
Supplemental Pension Savings Plan	38,117	35,693	41,755	6,062
Unemployment Insurance	3,117	2,771	3,001	230
Workers' Compensation	13,065	5,748	24,903	19,155
Fringe Benefits Subtotal	\$ 1,217,579	\$ 1,322,395	\$ 1,270,941	\$ (51,454)
Total Personnel Expenditures			\$ 4,110,482	

Parks and Recreation



Page Intentionally Left Blank



Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

While the City's current park system has resulted in many beautiful and enjoyable parks, it has also resulted in corresponding disinvestments for many, which results in an inequitable park system. The Parks Master Plan, which was adopted in August 2021, provides recommendations to address these inequities so that everyone has equal access to safe, clean, and thriving park spaces. The initiative helps to frame a new park system for all that prioritizes the greatest needs and allows the Department to plan holistically for the future.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 227 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature/visitors' centers, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim,

Parks and Recreation

karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

Proposed Balboa Park, Mission Bay and Shoreline Parks, and Park Rangers Divisions

For Fiscal Year 2025, the Parks and Recreation Department will create three new divisions: Balboa Park, Mission Bay and Shoreline Parks, and Park Rangers, while also dismantling the existing Developed Regional Parks Division.

The creation of the new Balboa Park Division will result in the transfer of staff and non-personnel expenditures, along with Balboa Park maintenance and management of Balboa Park, Presidio Park, and Mission Hills Park from the existing Developed Regional Parks Division. Balboa Park Division staff will provide maintenance services, site inspections, site permits, special event coordination, project oversight, and liaison work with Balboa Park philanthropic organizations, including museums and cultural institutions. In addition, staff will work with the Balboa Park Committee as advisory to the Parks and Recreation Board on policy issues.

The creation of the new Mission Bay and Shoreline Parks Division will result in the transfer of staff and non-personnel expenditures, along with maintenance and operations of multiple regional parks, including 13 miles of beaches consisting of Ocean Beach, Dog Beach, Mission Beach, Pacific Beach, Windansea Beach, and La Jolla Shores Beach from the existing Developed Regional Parks Division. Shoreline Parks includes parks adjacent to the Pacific Ocean, such as E.B. Scripps Park, Law Street Park/Palisades, Sunset Cliffs Natural Park, Tourmaline Surfing Park, and Torrey Pines City Park. Mission Bay includes popular visitor servicing attractions such as Bonita Cove, Crown Point, Dana Landing, DeAnza Cove, Fiesta Island, Hospitality Point, Mariners Point, Mission Point, Playa Pacifica, Quivira Point, Sail Bay, Santa Clara Point, Tecolote Shores, South Shores, and Vacation Isle. Mission Bay and Shoreline Parks Division staff are also responsible for relocating and replacing safety buoys on the water at the direction of San Diego Lifeguards Service. Staff also liaises with various community planning groups, as well as non-profit organizations, such as the Friends of Windansea Beach, La Jolla Parks and Beaches, Inc., La Jolla Shores Association, Mission Beach Town Council, Ocean Beach Town Council, Pacific Beach Town Council, and Sunset Cliffs Natural Park Council.

The creation of the new Park Rangers Division will result in the transfer of staff and non-personnel expenditures, along with park ranger services from the existing Developed Regional Parks Division. Park Rangers Division responsibilities include centralized park ranger services at all park locations, including Balboa Park, Chicano Park, community and neighborhood parks, Downtown Parks, Mission Bay Park, Mission Hills Park, Presidio Park, Sunset Cliffs Park, and Torrey Pines City Park (Gliderport). This proposal calls for the park rangers currently housed within the existing Developed Regional Parks Division to shift into the new Park Ranger Division, which will not only serve the listed parks, but will also be the lead on the City's Sidewalk Vending Ordinance (SVO) education and enforcement, as well as creating San Diego Municipal Code (SDMC) changes that affect related expressive (First Amendment) activities such as buskers and religious practitioners.

These newly created divisions are consistent with the Department's Tactical Equity Plan. Centralizing these functions will have numerous benefits, including improved service delivery that meets the demands of the community, outcome-based approach for basic services, customer service, enhanced accountability, consistent policy interpretation/shared approach to providing these services, and a balanced workload.

Parks and Recreation

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Goals and Objectives

Goal 1: Provide access to clean, safe, well-maintained parks, open space, and landscaped areas

- Provide well-maintained parks
- Provide clean parks
- Provide safe and enjoyable access to parks

Goal 2: Access to enjoyable fulfilling recreational opportunities to all

- Serve areas in and around Climate Equity Index communities of concern ("service area") by reducing impediments to program participation
- Serve areas in and around Climate Equity Index communities of concern ("service area") by marketing programs to San Diegans
- Serve areas in and around Climate Equity Index communities of concern ("service area") by identifying and closing gaps in services between various recreation facilities
- Connect all San Diegans with their local park by understanding and offering desired community recreation activities, programs, and events
- Expand digital equity by providing Wi-Fi (wireless internet) in communities

Goal 3: Foster employee-centric sustainable growth and development

- Compensate employees at rates at or above average for various governmental agencies within San Diego County
- Create innovative ways to recognize and reward exceptional performance and special projects
- Improve recruitment and retention efforts, and create a desirable and attainable workforce

Goal 4: Cultivate a diverse, equitable, and inclusive environment for our employees and the public

- Strategize environmental scans to our facilities to ensure that they are culturally inclusive and free of insensitive or racist materials
- Cultivate a culture of respect in our facilities by following principles of respect, equity, and inclusion

Goal 5: Implement Climate Action Plan goals including fossil fuel use reduction, natural resource management, preservation, restoration, and tree planting

- Reduce fossil fuel usage in buildings by electrification, appliance swaps, and use of new emerging technologies in accordance with Climate Action Plan objectives
- Expand natural resource management plans to identify sensitive habitats, establish resource needs and proper management techniques, and restore and protect valuable open space areas
- Build the urban shade canopy by planting trees in parks and replacing dead/dying trees

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- The Department established the Opportunity Fund, and in FY 2024 the allocated \$400K across recreation center funds; Azalea, Cesar Solis, Mountain View, Penn Athletic, Skyline Hills and Stockton
- The Open Space Division, was able to conduct multiple improvement projects in the Chollas River Creek, and North Chollas Park to include, replacement of fencing, established regular trash removal program, removed invasive plants and brush, and installed a decomposed granite path for increased visitor safety.
- The Department was able to fund continued free Wi-Fi service at all our recreation center locations.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The Department recognizes through its Tactical Equity Plan (TEP) that the park system as currently configured is inequitable and has numerous systemic flaws that need to be addressed in terms of access, programming, resources, and cleanliness/safety. To help restore service levels and achieve outcomes that align with the TEP, the Department proposes to restructure its base budget and recommends the elimination of Developed Regional Parks Division and creation of three new divisions in its place that would serve (1) Balboa Park/Presidio Park/Permit Center, Mission Bay Park/Shoreline Parks/Beaches, and Park Rangers, including the Animal Services Program. The changes recommended in the base budget would:

- Improve service delivery
- Increase customer service
- Create pathways for employees to cross-train and promote
- Increase opportunities for in-service training for Park Rangers
- Expand park ranger roles of interpretation, education, and resource management
- Developing and implementing safety, programs, procedures, and guidelines
- Implementing special events in a safe manner

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Of the \$7.02 million in requested budgetary adjustments in Fiscal Year 2025, approximately \$4.1 million of the Parks and Recreation Department adjustments will address disparities that align with the following TEP goals: Provide access to clean, safe, well-maintained parks, open space, and landscaped areas. Ensure access to enjoyable, fulfilling recreational opportunities to all. Foster employee-centric sustainable growth and development. Cultivate a diverse, equitable, and inclusive environment for employees and the public. Focus on Climate Action Plan including fossil fuel use reduction, natural resource management, preservation, restoration, and tree planting. TEP Goal #1: The Fiscal Year 2025 budget includes adjustments that will address the need for a clean and safe

Parks and Recreation

environment within our Parks system, to include additional Rangers, and additional staffing for new facilities and increased Open Space acreage. Multiple new facilities in the budget also address TEP Goals #2 and #4. TEP Goal #3: One (1) of the department's budget adjustments totaling \$185,781 will address areas in Asset Management staffing, providing support to project development and acquisitions. TEP Goal #5: Three (3) of the Department's budget adjustments totaling \$2.5 million will support the Climate Action Plan goals by enhancing support for Multi Habitat Planning Areas, Natural Resources Management Plans and Open Space increased acreage.

Parks and Recreation

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage customer satisfaction with park system ¹	This measures the customers who rate satisfaction with parks systems as excellent or good on our annual summer survey	89.9%	90.0%	90.0%
Percentage of acres of brush management completed	This measures the percentage of acres towards our annual target that we met	93%	94%	95%
Number of park acres decommissioned converted to sustainable landscapes	This represents the number of decommissioned acres that were able to be converted to sustainable landscape in any one year	0.08	0.00	2.37
Number of acres where habitat restoration occurred	This represents the number of acres in Open Space areas that had habitat restoration done in a year	18.48	162.80	5.00
Percentage of increase with on-line registration participation	This represents the percentage increase in registrations from the previous fiscal year to current year	27.85%	11.80%	1.00%
Percentage customer satisfaction with recreational program activities ¹	This measures the customers who rate satisfaction with park programs as Excellent or good on our annual summer survey	90.2%	87.0%	90.0%
Number of aquatic users ²	Total number of aquatic users at all our pool facilities in one Fiscal Year	149,569	201,220	285,000
Number of hours of operation of recreation centers	Total number of hours of operation for our recreation facilities in one Fiscal Year	154,659	162,712	172,432
Number of acres of parks and open spaces per 1,000 population	Based on most recent census and park acres, this represents number of acres per 1,000 people	32.51	32.49	32.49

¹ The target is based on a five-year average.

² Fiscal Year 2024 Actuals are lower than anticipated due to reduced operational hours affected by limited staffing, as well as extended maintenance causing longer than anticipated pool closures.

Parks and Recreation

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	1,152.30	1,182.37	1,243.48	61.11
Personnel Expenditures	\$ 94,239,769	\$ 110,730,310	\$ 120,708,612	\$ 9,978,302
Non-Personnel Expenditures	108,778,032	118,754,785	136,834,549	18,079,764
Total Department Expenditures	\$ 203,017,802	\$ 229,485,095	\$ 257,543,161	\$ 28,058,066
Total Department Revenue	\$ 123,008,645	\$ 104,262,535	\$ 120,872,398	\$ 16,609,863

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ 8,775,216	\$ 7,804,101	\$ 8,778,033	\$ 973,932
Balboa Park Division	-	-	13,630,096	13,630,096
Citywide Maintenance Services	-	19,310,077	20,919,073	1,608,996
Citywide Recreation Services	-	4,001,145	5,395,785	1,394,640
Community Parks I	33,065,607	37,342,329	36,742,352	(599,977)
Community Parks II	50,566,227	58,269,051	55,573,224	(2,695,827)
Developed Regional Parks	50,374,995	33,702,410	-	(33,702,410)
Mission Bay Park & Shoreline Parks	-	-	17,479,908	17,479,908
Open Space	15,100,074	17,838,603	19,240,839	1,402,236
Park Ranger Division	-	-	6,475,872	6,475,872
Parks & Recreation	7,420	21,440	-	(21,440)
Total	\$ 157,889,539	\$ 178,289,156	\$ 184,235,182	\$ 5,946,026

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	42.75	33.75	39.81	6.06
Balboa Park Division	0.00	0.00	111.92	111.92
Citywide Maintenance Services	0.00	123.00	128.00	5.00
Citywide Recreation Services	0.00	35.00	58.64	23.64
Community Parks I	221.61	212.17	212.02	(0.15)
Community Parks II	313.03	311.21	308.38	(2.83)
Developed Regional Parks	385.55	263.50	0.00	(263.50)
Mission Bay Park & Shoreline Parks	0.00	0.00	112.60	112.60
Open Space	74.94	81.82	98.84	17.02
Park Ranger Division	0.00	0.00	50.35	50.35
Total	1,037.88	1,060.45	1,120.56	60.11

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	6,917,203 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,680,483	-
Employ and Empower Program Support Addition of 22.74 Management Intern - Hourly and 19.52 Student Intern - Hourly and associated revenue to support the Employ and Empower Program.	42.26	1,677,748	1,677,763
New Facility - Los Peñasquitos Open Space Addition of 4.00 FTE positions and non-personnel expenditures to support operations and maintenance of Los Peñasquitos Open Space.	4.00	1,107,671	-
New Facility - Multi Habitat Planning Area (MHPA) and Famosa Slough Addition of 1.00 Park Ranger, 1.00 Biologist 3, 1.00 Grounds Maintenance Worker 2, non-personnel expenditures, and associated revenue to support operations and maintenance of Multi Habitat Planning Area (MHPA) and Famosa Slough.	3.00	827,989	587,324
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.85	813,915	-
New Facility - SDSU River Park Addition of 3.00 Park Rangers and non-personnel expenditures associated with operations and maintenance of the SDSU River Park.	3.00	735,496	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	644,955	-
Balboa Park Botanical Building Addition of 1.00 Public Information Clerk, 1.00 Nursery Gardener, 1.00 Building Supervisor, non-personnel expenses, and associated revenue due to increased operating hours and permitting at the Botanical Building in Balboa Park.	3.00	560,626	20,000
New Facility - East Elliot Open Space Addition of 1.00 Park Ranger, 1.00 Biologist 3, and associated non-personnel expenditures to support operations and maintenance of East Elliot Open Space.	2.00	554,913	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Los Peñasquitos Canyon Preserve Park Rangers Transfer of 1.00 Senior Park Ranger, 1.00 Park Ranger, and associated revenue from the Los Peñasquitos Fund and the Environmental Growth Fund to the General Fund to support the Los Peñasquitos Canyon Preserve.	2.00	301,850	307,667
Mandatory General Benefit Contribution Adjustment in State-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).	0.00	288,294	-
Land Acquisition Support Addition of 1.00 Program Coordinator, non-personnel expenditures, and associated revenue to support land acquisition program development.	1.00	186,480	185,781
New Facility - Whitman Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Whitman Elementary School Joint Use site.	0.50	129,506	-
New Facility-Pacific View Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Pacific View Elementary Joint Use site.	0.50	126,452	-
New Facility-Boone Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Boone Elementary School Joint Use site.	0.50	125,871	-
New Facility - Spreckels Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Spreckels Elementary School Joint Use site.	0.50	116,477	-
New Facility Operations - Memorial Senior Center Addition of 2.50 Recreation Leader 1 - Hourly positions and non-personnel expenditures to support the maintenance and operations of the Memorial Senior Center.	2.50	102,904	-
New Facility - Naval Training Center (NTC)/Esplanade Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures associated with the operations and maintenance of the NTC/Esplanade site.	0.50	86,232	-
New Facility - Canon Street Pocket Park Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the operations and maintenance of the Canon Street Pocket Park.	0.50	75,437	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Ocean Air Community Park Enhancements Addition of non-personnel expenditures to support operations and maintenance of the new comfort station and shade structure at the Ocean Air Community Park site.	0.00	17,593	-
After School & Teen Center Program Addition of non-personnel expenditures that support the after school and teen center programs.	0.00	3,725	-
Reduction of Handwashing Stations Reduction of non-personnel expenditures for handwashing stations.	0.00	(50,808)	-
Reduction of Grounds Maintenance Worker 2 Reduction of 1.00 Grounds Maintenance Worker 2 associated with Robb Field.	(1.00)	(74,353)	-
Reduction of Brush Management Staff Reduction of 2.00 Grounds Maintenance Worker 1 - Hourly positions that support brush management.	(2.00)	(95,267)	-
Reduction of After School & Teen Center Program Reduction of 1.50 FTE positions and associated non-personnel expenditures that support after school and teen center programs.	(1.50)	(149,389)	-
Reduction of Citywide Park Maintenance Staff Reduction of 1.00 Equipment Tech 1, 1.00 Equipment Operator 1, and associated non-personnel expenditures associated with the Citywide Irrigation Maintenance Section.	(2.00)	(166,299)	-
Alignment of Water Budget Reduction of water services associated with aligning it with prior year actuals.	0.00	(724,000)	-
Reduction of Downtown Portable Restrooms Reduction of non-personnel expenditures added in a prior year to support eight portable restrooms in the Downtown area.	0.00	(898,160)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(1,059,445)	-
Delay Open Space New Facility Additions Reduction of expenditures associated with the delayed opening of new open space facilities.	0.00	(1,415,493)	(440,493)
Debt Financing Vehicle Purchases Reduction of non-personnel expenditures associated with financing new vehicle purchases instead of purchasing with cash.	0.00	(1,444,600)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,057,980)	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Environmental Growth Fund Reimbursements	0.00	-	12,496,741
Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).			
Increase In Permit Sales	0.00	-	386,000
Adjustment to reflect revised revenue from the sale of permits for volleyball leagues and building use.			
Transient Occupancy Tax Reimbursements	0.00	-	(5,000,000)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax fund.			
Total	60.11	\$ 5,946,026	\$ 10,220,783

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 48,676,871	\$ 57,849,659	\$ 66,049,667	\$ 8,200,008
Fringe Benefits	35,178,868	40,902,183	42,024,627	1,122,444
PERSONNEL SUBTOTAL	83,855,738	98,751,842	108,074,294	9,322,452
NON-PERSONNEL				
Supplies	\$ 6,151,766	\$ 6,139,181	\$ 6,340,484	\$ 201,303
Contracts & Services	45,290,659	46,960,802	42,949,258	(4,011,544)
<i>External Contracts & Services</i>	<i>35,458,655</i>	<i>37,027,638</i>	<i>31,659,212</i>	<i>(5,368,426)</i>
<i>Internal Contracts & Services</i>	<i>9,832,005</i>	<i>9,933,164</i>	<i>11,290,046</i>	<i>1,356,882</i>
Information Technology	3,189,256	3,315,997	3,967,535	651,538
Energy and Utilities	18,944,991	22,309,237	22,170,049	(139,188)
Other	92,809	134,505	139,505	5,000
Transfers Out	100,000	1,183	1,183	-
Capital Expenditures	99,914	512,004	510,671	(1,333)
Debt	164,404	164,405	82,203	(82,202)
NON-PERSONNEL SUBTOTAL	74,033,800	79,537,314	76,160,888	(3,376,426)
Total	\$ 157,889,539	\$ 178,289,156	\$ 184,235,182	\$ 5,946,026

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 54,734,347	\$ 48,595,739	\$ 58,666,522	\$ 10,070,783
Fines Forfeitures and Penalties	89,450	70,145	70,145	-
Licenses and Permits	215,560	166,865	166,865	-
Other Revenue	218,749	27,739	27,739	-
Rev from Money and Prop	329,209	502,065	502,065	-
Rev from Other Agencies	392,245	103,200	103,200	-
Transfers In	736,880	753,000	903,000	150,000
Total	\$ 56,716,440	\$ 50,218,753	\$ 60,439,536	\$ 10,220,783

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 46,777 - 56,281	\$ 271,466
20000024	Administrative Aide 2	7.00	6.00	6.00	63,360 - 76,360	440,442
21000825	Aging Recreation Specialist	0.00	0.00	4.00	62,006 - 74,525	270,709
21000750	Aquatics Recreation Specialist	0.00	0.00	1.00	63,513 - 76,360	74,103
20000753	Aquatics Technician 1	2.00	2.00	2.00	54,115 - 64,525	118,640
20000749	Aquatics Technician 2	6.00	6.00	6.00	56,846 - 67,727	406,362
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	62,645 - 74,914	74,914
20000040	Area Manager 2	26.00	26.00	26.00	78,545 - 95,149	2,416,478
20001140	Assistant Department Director	2.00	2.00	3.00	96,395 - 365,173	690,114
20001202	Assistant Deputy Director	1.00	1.75	1.75	72,886 - 268,057	330,341
20000108	Assistant Recreation Center Director	46.00	46.00	46.00	43,636 - 52,771	2,333,405
20000143	Associate Engineer-Civil	1.00	1.00	1.00	108,826 - 131,374	131,374
20000119	Associate Management Analyst	6.00	6.00	6.00	80,424 - 97,203	543,934
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	106,904
20000202	Building Supervisor	1.00	1.00	2.00	53,659 - 64,409	123,225
20000234	Carpenter	2.00	2.00	2.00	64,059 - 76,644	150,560
20000236	Cement Finisher	2.00	2.00	2.00	68,779 - 82,437	157,112
20000539	Clerical Assistant 2	3.00	2.00	1.00	44,505 - 53,638	53,638
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.00	44,505 - 53,638	-
90000352	Custodian 1 - Hourly	2.00	2.00	2.00	37,726 - 42,360	84,720
20000354	Custodian 2	12.50	11.50	11.50	38,711 - 46,054	500,236
20000355	Custodian 3	3.00	3.00	3.00	42,360 - 50,129	144,135
20001168	Deputy Director	4.75	6.75	5.75	72,886 - 268,057	1,202,709
20000395	District Manager	15.00	15.00	15.00	88,355 - 106,576	1,549,552
20000408	Electrician	1.00	1.00	1.00	74,556 - 89,489	74,556
21000440	Environmental Biologist 2	1.00	1.00	1.00	83,788 - 101,857	98,292
21000451	Environmental Biologist 3	4.00	4.00	6.00	96,679 - 117,063	655,172
20000426	Equipment Operator 1	13.00	13.00	12.00	52,917 - 63,382	725,556
20000430	Equipment Operator 2	9.00	9.00	10.00	62,115 - 74,284	705,132
20000418	Equipment Technician 1	10.00	10.00	9.00	50,557 - 60,585	502,479
20000423	Equipment Technician 2	9.00	9.00	9.00	55,473 - 66,135	580,991
20000431	Equipment Technician 3	1.00	1.00	1.00	60,913 - 72,777	68,410
21000432	Geographic Info Systems Analyst 2	0.00	1.00	2.00	81,997 - 99,082	163,994
21000433	Geographic Info Systems Analyst 3	1.00	0.00	0.00	90,015 - 108,805	-
21000436	Geographic Info Systems Technician	1.00	1.00	1.00	64,584 - 77,846	70,406
20000675	Grounds Maintenance Manager	10.00	11.00	12.00	74,757 - 90,609	1,064,425
20000472	Grounds Maintenance Supervisor	16.00	18.00	18.00	57,719 - 69,406	1,182,013
20000467	Grounds Maintenance Worker 1	5.00	5.00	3.00	43,368 - 51,383	152,094
90000467	Grounds Maintenance Worker 1 - Hourly	24.00	21.00	21.50	43,368 - 51,383	1,118,240

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000468	Grounds Maintenance Worker 2	301.85	311.00	314.00	47,958 - 57,092	17,223,563
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	50,841 - 60,607	341,565
20000503	Horticulturist	3.00	3.00	3.00	78,960 - 95,455	262,621
20000290	Information Systems Analyst 2	2.00	2.00	2.00	81,997 - 99,082	180,243
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000497	Irrigation Specialist	5.00	6.00	7.00	54,446 - 65,130	423,858
20000589	Laborer	10.00	10.00	10.00	43,032 - 51,226	489,502
20000608	Light Equipment Operator	16.00	16.00	16.00	49,923 - 59,515	937,658
90001073	Management Intern - Hourly	8.08	2.32	25.06	36,814 - 45,925	937,723
20000660	Nursery Gardener	5.00	5.00	6.00	51,802 - 61,656	346,390
20000661	Nursery Supervisor	1.00	1.00	1.00	57,674 - 69,317	69,317
20000756	Office Support Specialist	1.00	2.00	2.00	45,969 - 55,342	109,494
20001138	Park and Recreation Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20000669	Park Designer	8.00	8.00	8.00	106,550 - 128,670	1,005,926
20000666	Park Ranger	53.00	55.00	61.00	67,358 - 81,822	4,630,112
20000680	Payroll Specialist 2	4.75	4.75	4.75	54,075 - 65,305	299,131
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	62,027
20000676	Pesticide Applicator	8.00	8.00	9.00	58,189 - 69,406	584,044
20000677	Pesticide Supervisor	1.00	1.00	1.00	67,705 - 81,407	67,705
20001015	Pool Guard 2	5.50	23.00	23.00	42,670 - 51,409	1,007,627
90001015	Pool Guard 2 - Hourly	36.16	26.81	26.81	42,670 - 51,409	1,390,904
20001234	Program Coordinator	1.75	1.00	2.00	36,814 - 214,004	266,402
20001222	Program Manager	5.00	5.00	5.00	72,886 - 268,057	874,135
20000763	Project Officer 2	3.00	3.00	3.00	114,879 - 138,857	411,711
20000783	Public Information Clerk	3.00	3.00	5.00	46,777 - 56,281	250,571
90000798	Recreation Aide - Hourly	6.42	6.33	4.63	36,814 - 39,283	191,757
20000921	Recreation Center Director 1	12.00	13.00	13.00	52,414 - 63,120	744,482
20000802	Recreation Center Director 2	14.00	14.00	14.00	56,347 - 67,773	926,295
20000751	Recreation Center Director 3	34.00	35.00	35.00	60,476 - 72,668	2,449,804
20000569	Recreation Leader 1	15.50	33.00	20.00	36,814 - 40,529	758,564
90000569	Recreation Leader 1 - Hourly	76.16	40.16	42.66	36,814 - 40,529	1,727,228
20000530	Recreation Leader 2	3.50	6.00	20.00	38,803 - 46,734	887,537
20000534	Recreation Leader 2	1.25	5.00	5.00	38,803 - 46,734	213,840
90000530	Recreation Leader 2 - Hourly	6.58	0.50	0.00	38,803 - 46,734	-
90000534	Recreation Leader 2 - Hourly	2.91	0.00	0.00	38,803 - 46,734	-
20000804	Recreation Specialist	5.00	6.00	5.00	60,498 - 72,733	340,732
20000807	Recreation Specialist	1.00	3.00	0.00	60,498 - 72,733	-
20000817	Recreation Specialist	1.00	1.00	0.00	60,498 - 72,733	-
20000927	Senior Clerk/Typist	1.00	2.00	2.00	52,633 - 63,469	125,986

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000015	Senior Management Analyst	6.00	7.00	8.00	88,289 - 106,773	793,232
20000844	Senior Park Ranger	11.00	15.00	13.00	84,400 - 102,272	1,283,638
20000918	Senior Planner	5.00	5.00	5.00	101,901 - 123,225	609,964
20001046	Senior Utility Supervisor	1.00	1.00	0.00	67,257 - 81,407	-
20000928	Senior Zoning Investigator	1.00	1.00	1.00	78,304 - 94,778	94,778
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	52,917 - 63,382	610,672
90001146	Student Intern - Hourly	0.00	0.00	19.52	36,814 - 39,283	718,617
21000778	Supervising Aquatic Recreation Specialist	0.00	1.00	4.00	73,039 - 88,508	341,451
20000988	Supervising Custodian	0.00	1.00	1.00	45,674 - 55,189	55,189
20000970	Supervising Management Analyst	4.00	4.00	4.00	94,669 - 114,682	458,728
20001007	Supervising Recreation Specialist	6.00	6.00	4.00	69,565 - 84,291	337,164
21000835	Supervising Safety Ranger	0.00	0.00	4.00	97,094 - 117,610	388,376
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	71,269 - 86,432	172,864
20000959	Swimming Pool Manager 1	3.50	15.00	15.00	49,028 - 58,969	814,169
90000959	Swimming Pool Manager 1 - Hourly	6.08	6.70	6.70	49,028 - 58,969	399,677
20000960	Swimming Pool Manager 2	6.00	5.00	5.00	57,352 - 69,281	337,185
20000961	Swimming Pool Manager 3	8.00	10.00	10.00	63,142 - 76,229	735,538
21000407	Therap Recreatn Leader	1.25	5.00	2.00	41,774 - 50,360	96,400
91000407	Therap Recreatn Leader - Hourly	4.83	4.83	4.83	41,774 - 50,360	243,241
21000406	Therap Recreatn Spec	5.00	5.00	5.00	62,006 - 74,525	366,169
21000177	Trainer	1.00	1.00	1.00	74,757 - 90,340	90,340
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	52,611 - 62,683	59,613
20001039	Tree Trimmer	3.00	3.00	3.00	50,295 - 59,886	170,067
20001044	Utility Supervisor	4.00	4.00	4.00	63,137 - 75,541	289,998
20001045	Utility Supervisor	6.00	6.00	6.00	63,137 - 75,541	445,146
20001051	Utility Worker 1	4.00	4.00	4.00	43,905 - 52,211	208,844
20001053	Utility Worker 2	11.00	11.00	11.00	47,935 - 57,070	597,999
90001067	Work Service Aide - Hourly	0.50	0.00	0.10	36,814 - 39,283	3,928
	Bilingual - Regular					110,656
	Budgeted Personnel					(6,857,248)
	Expenditure Savings					
	Infrastructure Registration					21,020
	Pay					
	Landscape Architect Lic					175,779
	Night Shift Pay					9,871
	Other Certification Pays					32,990
	Overtime Budgeted					421,809
	Reg Pay For Engineers					19,706
	Sick Leave - Hourly					77,806
	Special Assignment Pay					65,343
	Standby Pay					10,192
	Termination Pay Annual					153,028
	Leave					

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Vacation Pay In Lieu					719,531
FTE, Salaries, and Wages Subtotal		1,037.88	1,060.45	1,120.56	\$	66,049,667

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,721,517	\$ 139,958	\$ 150,676	\$ 10,718
Flexible Benefits	8,369,436	10,201,025	11,101,491	900,466
Insurance	1,455	-	-	-
Long-Term Disability	225,953	198,860	239,543	40,683
Medicare	744,450	810,659	978,662	168,003
Other Post-Employment Benefits	4,063,646	5,094,030	3,774,887	(1,319,143)
Retiree Medical Trust	54,571	77,232	92,813	15,581
Retirement 401 Plan	203,586	291,465	361,700	70,235
Retirement ADC	15,282,151	19,076,629	20,118,827	1,042,198
Retirement DROP	97,704	110,960	116,395	5,435
Risk Management Administration	968,944	1,152,827	1,264,370	111,543
Supplemental Pension Savings Plan	1,624,782	1,582,092	1,667,845	85,753
Unemployment Insurance	59,099	64,100	68,189	4,089
Workers' Compensation	1,761,572	2,102,346	2,089,229	(13,117)
Fringe Benefits Subtotal	\$ 35,178,868	\$ 40,902,183	\$ 42,024,627	\$ 1,122,444
Total Personnel Expenditures			\$ 108,074,294	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Environmental Growth 1/3	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449	\$ 4,943,249
Total	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449	\$ 4,943,249

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Eligible Expenditures	0.00	\$ 4,979,749	\$ -
Adjustment to reflect an increase in reimbursements to the General Fund.			
Stormwater Mitigation	0.00	655,000	-
Addition of one-time non-personnel expenditures to support wetlands mitigation for prior channel maintenance activities as required by federal and State environmental laws.			
Mandatory General Benefit Contribution	0.00	507	-
Adjustment in State-mandated funding associated with the general benefit contribution for city parks maintained by Maintenance Assessment Districts (MADs).			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(110,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(582,007)	-
Revised Franchise Fee Revenue Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	868,118
SDG&E Minimum Bid Payment Adjustment to reflect revised SDG&E Minimum Bid Payment projections.	0.00	-	28,575
Total	0.00	\$ 4,943,249	\$ 896,693

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts & Services	4,253,515	211,036	908,306	697,270
<i>External Contracts & Services</i>	249,236	211,036	866,036	655,000
<i>Internal Contracts & Services</i>	4,004,279	-	42,270	42,270
Energy and Utilities	2,274,596	2,671,633	2,047,356	(624,277)
Transfers Out	-	6,092,408	10,962,664	4,870,256
NON-PERSONNEL SUBTOTAL	6,528,111	9,053,200	13,996,449	4,943,249
Total	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449	\$ 4,943,249

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 9,440,938	\$ 9,644,480	\$ 10,541,173	\$ 896,693
Rev from Money and Prop	114,717	9,000	9,000	-
Total	\$ 9,555,656	\$ 9,653,480	\$ 10,550,173	\$ 896,693

Environmental Growth 2/3 Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Environmental Growth 2/3	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910	\$ 14,083,256
Total	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910	\$ 14,083,256

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Eligible Expenditures Adjustment to reflect an increase in reimbursements to the General Fund.	0.00 \$	7,748,589 \$	-
Stormwater Mitigation Addition of one-time non-personnel expenditures to support wetlands mitigation for prior channel maintenance activities as required by federal and State environmental laws.	0.00	6,177,000	-
Transfer of Los Peñasquitos Canyon Preserve Park Rangers Transfer of 1.00 Senior Park Ranger, 1.00 Park Ranger, and associated revenue from the Los Peñasquitos Fund and the Environmental Growth Fund to the General Fund that support the Los Peñasquitos Canyon Preserve.	0.00	157,667	-
Revised Franchise Fee Revenue Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	1,736,236
SDG&E Minimum Bid Payment Adjustment to reflect revised SDG&E Minimum Bid Payment projections.	0.00	-	57,151
Total	0.00 \$	14,083,256 \$	1,793,387

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 904,826	\$ -	\$ -	-
Contracts & Services	14,494,472	-	6,177,000	6,177,000
<i>External Contracts & Services</i>	835,958	-	6,177,000	6,177,000
<i>Internal Contracts & Services</i>	13,658,514	-	-	-
Information Technology	1,120	-	-	-
Energy and Utilities	1,995	-	-	-
Other	92	-	-	-
Transfers Out	-	16,832,654	24,738,910	7,906,256
NON-PERSONNEL SUBTOTAL	15,402,505	16,832,654	30,915,910	14,083,256
Total	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910	\$ 14,083,256

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 19,382,637	\$ 19,288,955	\$ 21,082,342	\$ 1,793,387
Rev from Money and Prop	213,275	25,000	25,000	-
Total	\$ 19,595,912	\$ 19,313,955	\$ 21,107,342	\$ 1,793,387

Parks and Recreation

Golf Course Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Golf Operations	\$ 22,899,838	\$ 24,967,944	\$ 28,375,471	\$ 3,407,527
Total	\$ 22,899,838	\$ 24,967,944	\$ 28,375,471	\$ 3,407,527

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Golf Operations	112.42	119.92	122.92	3.00
Total	112.42	119.92	122.92	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,323,838	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	779,453	-
Balboa Park Golf Course Irrigation Valve Replacements Addition of non-personnel expenditures to support irrigation valve replacements at the Balboa Park Golf Course.	0.00	250,000	-
Mission Bay and Balboa Golf Course Support Addition of 2.00 Golf Operations Supervisor and 1.00 Golf Course Greenskeeper to support golf course maintenance and operations at the Mission Bay and Balboa Park Golf courses.	3.00	185,132	-
Balboa Park Golf Course Clubhouse Facility Improvements Addition of non-personnel expenditures to support Balboa Park Golf Course Facility improvements to include roof repair, flooring, window replacement, new paint and asbestos abatement.	0.00	159,700	-
Balboa Park Golf Course Fence Installation and Repair Addition of non-personnel expenditures to support Balboa Park Golf Course fence installation and repair.	0.00	150,000	-
Mission Bay Golf Course Lighting Repairs Addition of non-personnel expenditures for lighting repairs for the Mission Bay Golf Course.	0.00	150,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mission Bay Golf Shop Merchandise and Supplies Addition of non-personnel expenditures and associated revenue to support the operations of the new Mission Bay Golf Course Clubhouse and Golf Shop.	0.00	115,000	15,000
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	103,487	-
Balboa Park Golf Course Spray Program Addition of non-personnel expenditures for spray program supplies at the Balboa Park Golf Course.	0.00	100,000	-
Golf Operations Consultant Addition of one-time non-personnel expenditures associated with consultant services to develop a new business plan for Golf Operations.	0.00	100,000	-
Equipment Lease Addition of non-personnel expenditures to support additional golf course maintenance equipment contractual costs.	0.00	75,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	12,040	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(9,123)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(87,000)	-
Revised Revenue Adjustment to reflect revised revenue projections for greens fees, and rents and concessions.	0.00	-	3,944,000
Total	3.00	\$ 3,407,527	\$ 3,959,000

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 5,924,585	\$ 7,031,983	\$ 7,791,189	\$ 759,206
Fringe Benefits	4,176,277	4,625,710	4,843,129	217,419
PERSONNEL SUBTOTAL	10,100,862	11,657,693	12,634,318	976,625
NON-PERSONNEL				
Supplies	\$ 1,846,098	\$ 2,049,189	\$ 2,270,939	\$ 221,750
Contracts & Services	8,294,535	8,084,623	9,563,599	1,478,976
<i>External Contracts & Services</i>	<i>6,292,946</i>	<i>6,219,859</i>	<i>7,351,359</i>	<i>1,131,500</i>
<i>Internal Contracts & Services</i>	<i>1,997,818</i>	<i>1,864,764</i>	<i>2,212,240</i>	<i>347,476</i>
Information Technology	388,459	370,149	473,636	103,487

Parks and Recreation

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Information Technology	388,459	370,149	473,636	103,487
Energy and Utilities	2,191,832	2,587,732	3,310,544	722,812
Other	14,737	42,820	33,697	(9,123)
Transfers Out	-	66,088	66,088	-
Capital Expenditures	63,315	109,650	22,650	(87,000)
NON-PERSONNEL SUBTOTAL	2,798,976	13,310,251	15,741,153	2,430,902
Total	\$ 22,899,838	\$ 24,967,944	\$ 28,375,471	\$ 3,407,527

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 33,341,510	\$ 22,744,987	\$ 25,778,987	\$ 3,034,000
Other Revenue	434,202	317,560	332,560	15,000
Rev from Money and Prop	3,155,727	1,717,800	2,627,800	910,000
Total	\$ 36,931,439	\$ 24,780,347	\$ 28,739,347	\$ 3,959,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 112,562
20000024	Administrative Aide 2	0.00	1.00	1.00	63,360 - 76,360	72,802
20001202	Assistant Deputy Director	1.00	1.25	1.25	72,886 - 268,057	235,954
20000482	Assistant Golf Course Superintendent	6.00	6.00	6.00	67,011 - 80,556	427,596
20000119	Associate Management Analyst	1.00	0.00	0.00	80,424 - 97,203	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	44,505 - 53,638	53,638
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	210,080
20000426	Equipment Operator 1	3.00	5.00	5.00	52,917 - 63,382	295,980
20000418	Equipment Technician 1	1.00	0.00	0.00	50,557 - 60,585	-
20000423	Equipment Technician 2	3.00	3.00	3.00	55,473 - 66,135	187,743
20000431	Equipment Technician 3	2.00	2.00	2.00	60,913 - 72,777	142,778
20000481	Golf Course Greenskeeper	30.00	30.00	31.00	49,989 - 59,384	1,772,158
20000819	Golf Course Manager	2.00	2.00	2.00	80,271 - 96,832	191,770
20000498	Golf Course Superintendent	2.00	2.00	2.00	73,392 - 88,728	177,456
20000479	Golf Operations Assistant	16.00	20.50	20.50	45,607 - 54,965	1,115,094
90000479	Golf Operations Assistant - Hourly	5.36	5.36	5.36	45,607 - 54,965	290,100
20000480	Golf Operations Supervisor	1.00	2.00	4.00	52,726 - 63,294	228,641
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	43,368 - 51,383	451,809
20000503	Horticulturist	1.00	0.00	0.00	78,960 - 95,455	-
20000497	Irrigation Specialist	3.00	4.00	4.00	54,446 - 65,130	259,488
20000608	Light Equipment Operator	5.00	5.00	5.00	49,923 - 59,515	297,575
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	50,674
20000676	Pesticide Applicator	5.00	5.00	5.00	58,189 - 69,406	334,270
20001234	Program Coordinator	0.25	0.00	0.00	36,814 - 214,004	-
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	356,243
90000798	Recreation Aide - Hourly	1.81	1.81	1.81	36,814 - 39,283	71,103

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000818	Recreation Specialist	4.00	4.00	4.00	60,498 - 72,733	284,399
20000015	Senior Management Analyst	0.00	1.00	1.00	88,289 - 106,773	105,171
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	52,917 - 63,382	126,764
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular					2,912
	Budgeted Personnel					(572,150)
	Expenditure Savings					
	Grds/Greenskpr Eq Op					9,381
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					13,022
	Termination Pay Annual					6,548
	Leave					
	Vacation Pay In Lieu					82,937
FTE, Salaries, and Wages Subtotal		112.42	119.92	122.92		\$ 7,791,189

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 230,974	\$ 12,567	\$ 19,160	\$ 6,593
Flexible Benefits	1,062,122	1,209,376	1,321,384	112,008
Long-Term Disability	26,256	22,997	27,015	4,018
Medicare	92,310	94,466	107,814	13,348
Other Post-Employment Benefits	535,766	604,456	456,212	(148,244)
Retiree Medical Trust	8,953	10,591	11,829	1,238
Retirement 401 Plan	33,280	40,686	45,693	5,007
Retirement ADC	1,675,134	2,077,329	2,253,369	176,040
Retirement DROP	7,521	8,566	11,189	2,623
Risk Management Administration	130,424	136,746	152,809	16,063
Supplemental Pension Savings Plan	145,341	146,339	169,129	22,790
Unemployment Insurance	6,698	7,433	7,683	250
Workers' Compensation	221,499	254,158	259,843	5,685
Fringe Benefits Subtotal	\$ 4,176,277	\$ 4,625,710	\$ 4,843,129	\$ 217,419
Total Personnel Expenditures			\$ 12,634,318	

Parks and Recreation

Los Peñasquitos Canyon Preserve Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Los Peñasquitos Reserve	\$	297,810	\$	342,141	\$	20,149	\$	(321,992)
Total	\$	297,810	\$	342,141	\$	20,149	\$	(321,992)

Department Personnel

		FY2023 Budget		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Los Peñasquitos Reserve		2.00		2.00		0.00		(2.00)
Total		2.00		2.00		0.00		(2.00)

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Non-Discretionary Adjustment		0.00	\$	(551)	\$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Support for Information Technology		0.00		(666)		-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.						
Salary and Benefit Adjustments		0.00		(18,925)		-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Transfer of Los Peñasquitos Canyon Preserve Park Rangers		(2.00)		(301,850)		(150,000)
Transfer of 1.00 Senior Park Ranger, 1.00 Park Ranger, and associated revenue from the Los Peñasquitos Fund and the Environmental Growth Fund to the General Fund to support the Los Peñasquitos Canyon Preserve.						
One-Time Additions and Annualizations		0.00		-		(110,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.						
Total		(2.00)	\$	(321,992)	\$	(260,000)

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	155,766	\$	178,509	\$	-	\$	(178,509)
Fringe Benefits		127,403		142,266		-		(142,266)
PERSONNEL SUBTOTAL		283,169		320,775		-		(320,775)

Parks and Recreation

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 1,896	\$ 4,125	\$ 4,125	-
Contracts & Services	8,050	12,591	12,040	(551)
<i>External Contracts & Services</i>	6,304	11,000	11,000	-
<i>Internal Contracts & Services</i>	1,746	1,591	1,040	(551)
Information Technology	4,695	4,650	3,984	(666)
NON-PERSONNEL SUBTOTAL	14,641	21,366	20,149	(1,217)
Total	\$ 297,810	\$ 342,141	\$ 20,149	\$ (321,992)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 41,438	\$ 36,000	\$ 36,000	-
Transfers In	167,760	260,000	-	(260,000)
Total	\$ 209,198	\$ 296,000	\$ 36,000	\$ (260,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	0.00	\$ 67,358 - 81,822	\$ -
20000844	Senior Park Ranger	1.00	1.00	0.00	84,400 - 102,272	-
FTE, Salaries, and Wages Subtotal		2.00	2.00	0.00		\$ -

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 825	\$ 951	-	\$ (951)
Flexible Benefits	30,075	30,000	-	(30,000)
Long-Term Disability	757	604	-	(604)
Medicare	2,204	2,481	-	(2,481)
Other Post-Employment Benefits	11,900	11,378	-	(11,378)
Retirement ADC	66,960	81,746	-	(81,746)
Retirement DROP	2,006	2,319	-	(2,319)
Risk Management Administration	2,895	2,574	-	(2,574)
Supplemental Pension Savings Plan	6,551	7,452	-	(7,452)
Unemployment Insurance	192	195	-	(195)
Workers' Compensation	3,037	2,566	-	(2,566)
Fringe Benefits Subtotal	\$ 127,403	\$ 142,266	\$ -	\$ (142,266)
Total Personnel Expenditures		\$ -		

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,280,734	\$ 6,308,280	\$ 4,616,192
Continuing Appropriation - CIP	304,015	195,572	160,839
Continuing Appropriation - Operating	5,883	7,873	2,148,452
TOTAL BALANCE AND RESERVES	\$ 3,590,632	\$ 6,511,725	\$ 6,925,483
REVENUE			
Other Local Taxes	\$ 9,440,938	\$ 9,644,480	\$ 10,541,173
Revenue from Use of Money and Property	114,717	9,000	9,000
TOTAL REVENUE	\$ 9,555,656	\$ 9,653,480	\$ 10,550,173
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,146,288	\$ 16,165,205	\$ 17,475,656
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts & Services	4,253,515	211,036	908,306
Energy and Utilities	2,274,596	2,671,633	2,047,356
Transfers Out	-	6,092,408	10,962,664
TOTAL OPERATING EXPENSE	\$ 6,528,111	\$ 9,053,200	\$ 13,996,449
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 106,453	\$ -	\$ -
Operating Expenditures	-	-	2,140,579
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 106,453	\$ -	\$ 2,140,579
TOTAL EXPENSE	\$ 6,634,563	\$ 9,053,200	\$ 16,137,028
RESERVES			
Continuing Appropriation - CIP	\$ 195,572	\$ 195,572	\$ 160,839
Continuing Appropriation - Operating	7,873	7,873	7,873
TOTAL RESERVES	\$ 203,445	\$ 203,445	\$ 168,712
BALANCE	\$ 6,308,280	\$ 6,908,560	\$ 1,169,916
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,146,288	\$ 16,165,205	\$ 17,475,656

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,179,713	\$ 7,373,121	\$ 11,498,159
Continuing Appropriation - CIP	493,425	368,768	162,264
TOTAL BALANCE AND RESERVES	\$ 3,673,138	\$ 7,741,889	\$ 11,660,423
REVENUE			
Other Local Taxes	\$ 19,382,637	\$ 19,288,955	\$ 21,082,342
Revenue from Use of Money and Property	213,275	25,000	25,000
TOTAL REVENUE	\$ 19,595,912	\$ 19,313,955	\$ 21,107,342
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,269,050	\$ 27,055,844	\$ 32,767,765
OPERATING EXPENSE			
Supplies	\$ 904,826	\$ -	\$ -
Contracts & Services	14,494,472	-	6,177,000
Information Technology	1,120	-	-
Energy and Utilities	1,995	-	-
Other Expenses	92	-	-
Transfers Out	-	16,832,654	24,738,910
TOTAL OPERATING EXPENSE	\$ 15,402,505	\$ 16,832,654	\$ 30,915,910
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 124,657	\$ -	\$ 50,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 124,657	\$ -	\$ 50,000
TOTAL EXPENSE	\$ 15,527,161	\$ 16,832,654	\$ 30,965,910
RESERVES			
Continuing Appropriation - CIP	\$ 368,768	\$ 368,768	\$ 112,264
TOTAL RESERVES	\$ 368,768	\$ 368,768	\$ 112,264
BALANCE	\$ 7,373,121	\$ 9,854,422	\$ 1,689,591
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,269,050	\$ 27,055,844	\$ 32,767,765

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 21,044,301	\$ 32,326,701	\$ 37,145,171
Continuing Appropriation - CIP	9,128,444	6,239,504	12,417,162
Operating Reserve	3,048,120	3,297,320	3,748,640
TOTAL BALANCE AND RESERVES	\$ 33,220,865	\$ 41,863,525	\$ 53,310,973
REVENUE			
Charges for Services	\$ 33,341,510	\$ 22,744,987	\$ 25,778,987
Other Revenue	434,202	317,560	332,560
Revenue from Use of Money and Property	3,155,727	1,717,800	2,627,800
TOTAL REVENUE	\$ 36,931,439	\$ 24,780,347	\$ 28,739,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 70,152,304	\$ 66,643,872	\$ 82,050,320
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,092,611	\$ 4,000,000	\$ 2,000,000
TOTAL CIP EXPENSE	\$ 1,092,611	\$ 4,000,000	\$ 2,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 5,924,585	\$ 7,031,983	\$ 7,791,189
Fringe Benefits	4,176,277	4,625,710	4,843,129
Supplies	1,846,098	2,049,189	2,270,939
Contracts & Services	8,294,535	8,084,623	9,563,599
Information Technology	388,459	370,149	473,636
Energy and Utilities	2,191,832	2,587,732	3,310,544
Other Expenses	14,737	42,820	33,697
Transfers Out	-	66,088	66,088
Capital Expenditures	63,315	109,650	22,650
TOTAL OPERATING EXPENSE	\$ 22,899,838	\$ 24,967,944	\$ 28,375,471
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,296,330	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,296,330	\$ -	\$ -
TOTAL EXPENSE	\$ 28,288,779	\$ 28,967,944	\$ 30,375,471
RESERVES			
Continuing Appropriation - CIP	\$ 6,239,504	\$ 6,239,504	\$ 12,417,162
Operating Reserve	3,297,320	3,297,320	3,748,640
TOTAL RESERVES	\$ 9,536,824	\$ 9,536,824	\$ 16,165,802
BALANCE	\$ 32,326,701	\$ 28,139,104	\$ 35,509,047
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 70,152,304	\$ 66,643,872	\$ 82,050,320

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 89,797	\$ 1,185	\$ 41,414
TOTAL BALANCE AND RESERVES	\$ 89,797	\$ 1,185	\$ 41,414
REVENUE			
Revenue from Use of Money and Property	\$ 41,438	\$ 36,000	\$ 36,000
Transfers In	167,760	260,000	-
TOTAL REVENUE	\$ 209,198	\$ 296,000	\$ 36,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 298,995	\$ 297,185	\$ 77,414
OPERATING EXPENSE			
Personnel Expenses	\$ 155,766	\$ 178,509	-
Fringe Benefits	127,403	142,266	-
Supplies	1,896	4,125	4,125
Contracts & Services	8,050	12,591	12,040
Information Technology	4,695	4,650	3,984
TOTAL OPERATING EXPENSE	\$ 297,810	\$ 342,141	\$ 20,149
TOTAL EXPENSE	\$ 297,810	\$ 342,141	\$ 20,149
BALANCE	\$ 1,185	\$ (44,956)	\$ 57,265
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 298,995	\$ 297,185	\$ 77,414

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Performance and Analytics



Page Intentionally Left Blank



Description

Our team members are data analysts, project managers, researchers, designers, and community members. We track progress and achieve results. Through a commitment to data, transparency, equity, and innovation, we aim to change how residents engage with the City of San Diego and how employees deliver services to our communities. As self-proclaimed data nerds who work in local government, we often use strangely specific words to describe what we do. At the end of the day, our job is to make City services more efficient and accessible. We do that through data collection and analysis, strategic planning, customer engagement, and a lot of research.

The vision is:

A City that can confidently confront the complex and uncertain challenges of today and tomorrow.

The mission is:

We discover, innovate, and optimize to help City employees better serve San Diegans.

Goals and Objectives

Goal 1: Build the City's capacity to respond to change

- Drive citizen and staff engagement
- Create and promote sustainable innovation
- Improve data accessibility and use

Goal 2: Transform the way the City works

- Modernize and streamline City processes and technology
- Improve how the City pursues and develops digital services
- Equip City leadership with the insights they need to improve the employee experience
- Build organizational capability to solve people, process, technology, or policy issues

Goal 3: Improve the quality of City decision making

Performance and Analytics

- Champion diversity and collaboration
- Leverage analytics and insights as key tools for driving organizational decision-making
- Institutionalize learning and effective knowledge management
- Foster the development of strategy in driving the City's near- and long-term actions

Goal 4: Develop and support a team capable of tackling the realities of operating a local government.

- Nurture the development of key department knowledge, skills, and abilities
- Ensure each team member has the tools they need to effectively do their work
- Support each team member to reach their full potential while on the team
- Create cross-functional, integrated project teams that maximize the strengths of each of our divisions and teammates
- Effectively manage the department portfolio of projects to ensure projects align with department/City goals and are appropriately managed

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- As part of the Fiscal Year 2024 improvement project to City KPIs, integrated equity implications and equity lens questions to KPIs for all City departments.
- Released the second edition of the City's Pay Equity Study.
- Conducted a preliminary analysis of disparities in Get It Done reporting to determine potential under- and over-reporting of Get It Done issues by different communities. This will help inform future outreach activities.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

In collaboration with the Department of Race & Equity, Performance & Analytics will be undertaking a comprehensive analysis of disparities within the City's Strategic Management System (SMS). Implementing the City's Digital Customer Experience (DCX) Strategy to assess the needs of different communities, provide targeted outreach/engagement, and improve the accessibility of digital services. Analyzing City services, in collaboration with service-providing departments, to determine how resources and work are prioritized, assigned, utilized, and performed throughout all of San Diego's communities.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Performance and Analytics

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Medallia User Engagement	Percentage of employee users who log into the Medallia platform	N/A	44%	75%
Open Data Portal Conversion Rate	Percentage of users who download a dataset from the Open Data Portal	N/A	46%	75%
Get It Done Customer Effort Score	Percentage of closure surveys scored with a 9 or 10 (on a scale of 1-10)	60%	61%	70%
Projects with Demonstrated Impact	Number of projects that demonstrated an impact (ex: decrease in response time)	10	8	10
Public User Experience Standards of Get It Done Services	Percentage of services that are at or above the minimum threshold of customer experience metrics (60%)	15%	21%	53%
Strategic Plan Awareness	Percentage of employees who understand how their work relates to the City Strategic Plan, as captured through the Employee Satisfaction Survey (ESS)	40%	49%	80%

Performance and Analytics

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	17.00	18.00	19.31	1.31
Personnel Expenditures	\$ 2,849,267	\$ 3,266,318	\$ 3,716,543	\$ 450,225
Non-Personnel Expenditures	2,182,159	2,024,336	1,943,926	(80,410)
Total Department Expenditures	\$ 5,031,426	\$ 5,290,654	\$ 5,660,469	\$ 369,815
Total Department Revenue	\$ 852	\$ 175,167	\$ 227,145	\$ 51,978

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Performance & Analytics	\$ 5,031,426	\$ 5,290,654	\$ 5,660,469	\$ 369,815
Total	\$ 5,031,426	\$ 5,290,654	\$ 5,660,469	\$ 369,815

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Performance & Analytics	17.00	18.00	19.31	1.31
Total	17.00	18.00	19.31	1.31

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 526,110	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	132,841	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Employ and Empower Program Support	1.31	51,978	51,978
Addition of 1.31 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Executive Approval to Fill Vacancies	0.00	(22,050)	-
Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.			
Performance Dashboard/Open Budget Tool Reduction	0.00	(100,000)	-
Reduction of expenditures associated with the online performance dashboard and open budget tool.			

Performance and Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Personnel Expenditures	0.00	(105,813)	-
Reduction of personnel expenditures due to an anticipated delay in hiring for any vacancies that may occur in Fiscal Year 2025.			
Non-Discretionary Adjustment	0.00	(113,251)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	1.31	\$ 369,815	\$ 51,978

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 1,894,997	\$ 2,328,832	\$ 2,691,993	\$ 363,161
Fringe Benefits	954,270	937,486	1,024,550	87,064
PERSONNEL SUBTOTAL	2,849,267	3,266,318	3,716,543	450,225
NON-PERSONNEL				
Supplies	\$ 5,054	\$ 8,100	\$ 8,100	-
Contracts & Services	864,904	553,102	336,455	(216,647)
<i>External Contracts & Services</i>	<i>636,863</i>	<i>370,347</i>	<i>270,347</i>	<i>(100,000)</i>
<i>Internal Contracts & Services</i>	<i>228,041</i>	<i>182,755</i>	<i>66,108</i>	<i>(116,647)</i>
Information Technology	813,004	1,330,421	1,463,262	132,841
Energy and Utilities	35,184	29,113	32,509	3,396
Other	3,600	3,600	3,600	-
Capital Expenditures	(490)	100,000	100,000	-
Debt	460,902	-	-	-
NON-PERSONNEL SUBTOTAL	2,182,159	2,024,336	1,943,926	(80,410)
Total	\$ 5,031,426	\$ 5,290,654	\$ 5,660,469	\$ 369,815

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ 175,167	\$ 227,145	\$ 51,978
Other Revenue	852	-	-	-
Total	\$ 852	\$ 175,167	\$ 227,145	\$ 51,978

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 228,987
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	199,576
90001073	Management Intern - Hourly	0.00	0.00	1.31	36,814 - 45,925	48,227
20001234	Program Coordinator	13.00	14.00	14.00	36,814 - 214,004	2,091,008
20001222	Program Manager	2.00	2.00	2.00	72,886 - 268,057	356,243

Performance and Analytics

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Budgeted Personnel					(252,704)
	Expenditure Savings					
	Vacation Pay In Lieu					20,656
FTE, Salaries, and Wages Subtotal		17.00	18.00	19.31	\$	2,691,993

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 151,042	\$ 6,581	\$ 7,435	\$ 854
Flexible Benefits	197,380	219,273	243,723	24,450
Insurance	1,311	-	-	-
Long-Term Disability	9,655	8,144	10,134	1,990
Medicare	28,123	33,465	40,589	7,124
Other Post-Employment Benefits	85,420	91,024	70,346	(20,678)
Retiree Medical Trust	4,015	4,999	6,014	1,015
Retirement 401 Plan	10,433	12,769	16,480	3,711
Retirement ADC	364,257	443,939	498,769	54,830
Risk Management Administration	20,924	20,592	23,562	2,970
Supplemental Pension Savings Plan	66,539	79,418	92,425	13,007
Unemployment Insurance	2,436	2,555	2,884	329
Workers' Compensation	12,736	14,727	12,189	(2,538)
Fringe Benefits Subtotal	\$ 954,270	\$ 937,486	\$ 1,024,550	\$ 87,064
Total Personnel Expenditures			\$ 3,716,543	



Page Intentionally Left Blank

Personnel



Page Intentionally Left Blank



Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of nine sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Outstation; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination, harassment, and retaliation based on protected classifications made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Outstation Section provides onsite advice and assistance to hiring departments on a myriad of personnel issues including the development of interview processes, coordinating organizational structure changes, and providing career counseling and training. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section performs data analytics, manages the functional and technical aspects of the software used to recruit and track City applicants, and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the

Personnel

department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities.

The mission is:

Excellence in personnel services.

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce.

- Promote employment opportunities through job/career fairs, online advertising, and outreach.
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool.
- Produce eligible lists of qualified candidates.
- Provide information regarding career development.

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers.

- Respond to customer inquiries in a timely manner.
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations.
- Provide training on a variety of processes under the purview of the Civil Service Commission.
- Implement process improvements with input from hiring departments and other partners.

Goal 3: Continue to maintain the integrity of the merit system.

- Apply Civil Service Rules and Personnel Regulations consistently.
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management.
- Provide reports and recommendations at Civil Service Commission meetings.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Allowed candidates to schedule medical pre-employment appointments at two locations in San Diego County (Chula Vista clinic added).
- Connected with various community groups to present information about applying for positions with the City.
- Increased the number of evening and weekend tests for Police Recruit written tests.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Collaborate with the Library Department and Parks and Recreation Department to establish a regular schedule to visit various library branches and recreation centers to promote City employment opportunities and assist applicants with the online application process. Relocate a fingerprint machine to another location. Allow for fingerprinting appointments at other locations statewide. Provide more employee education on the EEIO complaint process to raise awareness. Develop talent management strategy in partnership with City Administration.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Additional funding will help facilitate access by candidates in different demographics to an additional location to schedule their pre-employment medical examinations and fingerprint appointments. It will ensure the continuation of the current practice of sworn City employees having access to multiple locations that can conduct random drug and alcohol testing as well as the continuation of the timely review of unemployment claims and appeals for all claimants. Processing time for EEIO complaints will be impacted due to a vacancy not being filled.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Appointing Authority Interview Training (AAIT) ¹	Percentage of new supervisors who attend the Appointing Authority Interview Training (AAIT)	59%	N/A	70%
Employee Performance Review Program (EPRP) Training ¹	Percentage of new supervisors who attend the Employee Performance Review Program (EPRP) training	49%	N/A	60%
Completion of Classification Studies	Number of days classification studies conducted and completed	23	15	22
Days to Certify an Eligible List without a Recruitment	Number of days to issue certification list to hiring departments (without recruitment)	15	10	12
Days to Certify an Eligible List with a Recruitment	Number of days to issue certification list to hiring departments when recruitment is required	64	49	57
Online PCR Actions Approval Workflows	Percentage of Personnel Change Request (PCR) actions converted to an online approval workflow	40%	40%	100%

¹ New for Fiscal Year 2025.

Personnel

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	84.99	85.99	86.49	0.50
Personnel Expenditures	\$ 11,718,775	\$ 13,225,059	\$ 13,957,699	\$ 732,640
Non-Personnel Expenditures	1,662,372	1,335,186	1,796,614	461,428
Total Department Expenditures	\$ 13,381,148	\$ 14,560,245	\$ 15,754,313	\$ 1,194,068
Total Department Revenue	\$ 30,397	\$ 5,390	\$ 25,228	\$ 19,838

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Liaison, Outstation, Records & Cert	\$ 5,440,012	\$ 5,152,599	\$ 5,964,739	\$ 812,140
Personnel	4,673,427	5,618,789	5,496,320	(122,469)
Recruiting & Exam Management	3,267,709	3,788,857	4,293,254	504,397
Total	\$ 13,381,148	\$ 14,560,245	\$ 15,754,313	\$ 1,194,068

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Liaison, Outstation, Records & Cert	29.00	30.00	30.00	0.00
Personnel	22.00	28.00	27.50	(0.50)
Recruiting & Exam Management	33.99	27.99	28.99	1.00
Total	84.99	85.99	86.49	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 993,159	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Medical Examinations Support	0.00	400,613	-
Addition of non-personnel expenditures to support the increase in utilization and cost of pre-employment medical examinations and random drug and alcohol testing.			
Non-Discretionary Adjustment	0.00	48,595	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employ and Empower Program Support	0.50	19,838	19,838
Addition of 0.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Support for Information Technology	0.00	12,220	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	10,848	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Personnel Expenditure Savings	0.00	(291,205)	-
Reduction in one-time personnel expenditures associated with savings resulting from vacant positions.			
Total	0.50	\$ 1,194,068	\$ 19,838

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 7,089,994	\$ 8,399,902	\$ 9,135,898	\$ 735,996
Fringe Benefits	4,628,781	4,825,157	4,821,801	(3,356)
PERSONNEL SUBTOTAL	11,718,775	13,225,059	13,957,699	732,640
NON-PERSONNEL				
Supplies	\$ 78,316	\$ 66,856	\$ 61,286	\$ (5,570)
Contracts & Services	1,043,799	675,074	1,129,852	454,778
<i>External Contracts & Services</i>	<i>926,705</i>	<i>551,961</i>	<i>952,574</i>	<i>400,613</i>
<i>Internal Contracts & Services</i>	<i>117,094</i>	<i>123,113</i>	<i>177,278</i>	<i>54,165</i>
Information Technology	529,834	574,375	586,595	12,220
Energy and Utilities	5,305	7,100	7,100	-
Other	5,119	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	1,662,372	1,335,186	1,796,614	461,428
Total	\$ 13,381,148	\$ 14,560,245	\$ 15,754,313	\$ 1,194,068

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 29,566	\$ 5,390	\$ 25,228	\$ 19,838
Other Revenue	832	-	-	-
Total	\$ 30,397	\$ 5,390	\$ 25,228	\$ 19,838

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 53,856 - 321,585	\$ 233,764
20001233	Assistant to the Director	1.00	1.00	1.00	72,886 - 268,057	177,744
20000119	Associate Management Analyst	1.00	1.00	1.00	80,424 - 97,203	76,360

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000158	Associate Personnel Analyst	27.00	27.00	29.00	88,027 - 106,292	2,713,779
20001184	Deputy Personnel Director	2.00	2.00	2.00	72,886 - 268,057	424,774
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	72,886 - 268,057	202,414
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	74,214
20000290	Information Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
90001073	Management Intern - Hourly	0.00	0.00	0.50	36,814 - 45,925	18,407
20000756	Office Support Specialist	5.00	5.00	4.00	45,969 - 55,342	219,664
20000681	Payroll Audit Specialist 2	10.00	10.00	10.00	62,027 - 75,071	741,420
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	74,962 - 90,518	179,678
20000697	Personnel Assistant 2	1.00	1.00	1.00	57,461 - 69,259	58,877
20001131	Personnel Director	1.00	1.00	1.00	96,395 - 365,173	246,659
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	67,817 - 81,909	81,909
20001234	Program Coordinator	7.00	8.00	8.00	36,814 - 214,004	1,421,952
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	202,414
20000682	Senior Personnel Analyst	10.00	10.00	10.00	96,548 - 116,779	1,167,790
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	58,859 - 71,313	69,530
20001000	Supervising Personnel Analyst	1.00	1.00	1.00	108,695 - 131,571	108,695
20000396	Test Administration Specialist	6.00	6.00	6.00	53,507 - 64,584	381,562
21000181	Test Monitor 2	1.00	1.00	0.00	40,376 - 48,656	-
91000181	Test Monitor 2 - Hourly	2.99	2.99	2.99	40,376 - 48,656	120,723
	Adjust Budget To Approved Levels					(291,205)
	Bilingual - Regular					52,416
	Budgeted Personnel					(108,695)
	Expenditure Savings					
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Special Assignment Pay					138,992
	Termination Pay Annual					52,762
	Leave					
	Vacation Pay In Lieu					251,080
FTE, Salaries, and Wages Subtotal		84.99	85.99	86.49		\$ 9,135,898

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 391,667	\$ 59,766	\$ 55,128	\$ (4,638)
Flexible Benefits	1,016,550	1,087,329	1,161,282	73,953
Long-Term Disability	34,063	27,950	32,270	4,320
Medicare	108,650	117,889	132,005	14,116
Other Post-Employment Benefits	433,724	466,498	339,316	(127,182)
Retiree Medical Trust	10,909	13,324	16,181	2,857

Personnel

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Retirement 401 Plan	41,824	50,807	63,894	13,087
Retirement ADC	2,215,908	2,628,630	2,624,985	(3,645)
Retirement DROP	11,237	13,155	9,437	(3,718)
Risk Management Administration	105,904	105,534	113,652	8,118
Supplemental Pension Savings Plan	168,489	180,191	158,368	(21,823)
Unemployment Insurance	25,655	9,114	9,172	58
Workers' Compensation	64,203	64,970	106,111	41,141
Fringe Benefits Subtotal	\$ 4,628,781	\$ 4,825,157	\$ 4,821,801	\$ (3,356)
Total Personnel Expenditures			\$ 13,957,699	

Police



Page Intentionally Left Blank



Description

For 135 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The vision is:

Serve as America's Finest Police Department and advance the highest levels of public safety, trust, and professionalism through fair and impartial policing, strong community partnerships, and a robust workforce.

The mission is:

To maintain public safety by providing the highest quality police services to all of our communities.

Goals and Objectives

Goal 1: *Recruit and retain a diverse, service-minded and highly trained workforce.*

- Recruit new, diverse officers to join SDPD.
- Recruit more female officers to reach the goal of 30% female academy recruits by 2030.
- Retain current workforce.
- Create an equitable system for personnel to attend and receive training.
- Develop basic skills training programs for various positions.
- Work with Department of Race and Equity for Equity Academy Training similar to what is being asked of all City Departments.

Goal 2: *Improve service to residents through faster response times and lower wait times for 9-1-1 callers.*

- Increase number of Police Investigative Service Officer (PISO) positions to augment sworn patrol and investigative personnel.
- Hire and retain Communications Division staff.

Goal 3: *Invest in facilities and technology to support the needs of a 21st century Police Department.*

- Compile a list of current and future facility improvement needs across the department with prioritization and cost estimates.
- Improve security at Police facilities.
- Develop long-term plan for SDPD's firearms training range.
- Develop list of technology needs with priority assessment.

Goal 4: *Enhance trust with communities we serve.*

- Continue community engagement and program development.
- Bolster community centered programs such as Lights On, Hate Crime Reporting, Blue Envelope Program, Game Changers, and others.

Goal 5: *Strengthen transparency and accountability.*

- Develop a department strategic plan.
- Develop a greater strategy for outreach and communication across the department, both internally and externally.
- Develop public facing dashboards for crime and other data important to communities.
- Implement a customer service feedback tool to gauge department interactions with the public.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- San Diego Police Officers Association (SDPOA) Childcare Center - Opened the nation's first Childcare Center for SDPD officers that offers extended hours to meet the unique needs of law enforcement.
- Hate Crime Reporting – Worked to develop a website and flyer for officers to provide to community organizations or at community meetings.
- Sexual Assault Evidence Kit (SAEK) Testing – SDPD had just over 1,700 untested kits in 2020 before it sent them to an independent lab for testing. Effective 2020, Senate Bill 22 mandated that departments complete an analysis of all kits from 2016 and after. SDPD exceeded the state mandate and tested all kits in its backlog, which was completed in October 2023.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

SDPD continually analyzes and adjusts its staffing model for units and commands to ensure staffing is assigned according to updated community response needs. Additional assessments could also be made for certain types of work being completed currently by sworn staff that could be transitioned to non-sworn staff if positions were approved.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Rental of a Police firearms training facility addresses Tactical Equity Plan goal of investing in facilities by ensuring officers can maintain Peace Officer's Standards and Training (POST) standards for firearms qualifications. The Department's only firearms training facility at 4008 Federal Boulevard was recently decommissioned and moving the range from the Fairmount Park neighborhood addresses concerns for lead exposure to employees and community impacts with sound and environmental concerns.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Violent crime rate per 1,000 residents	Number of Federal Bureau of Investigation (FBI) Uniform Crime Reporting (UCR) Part 1 violent crime cases (Murder, Rape, Robbery, Aggravated Assault) per 1,000 residents.	3.9	4.3	4.0
Violent crime clearance rate	Percentage of FBI Uniform Crime Reporting Part 1 violent crime cases (Murder, Rape, Robbery, Aggravated Assault) cleared by arrest or exceptional means.	39.4%	45.5%	50.0%
9-1-1 call response	Percentage of all 9-1-1 emergency calls answered within 15 seconds.	87.4%	88.1%	90.0%
Non-emergency calls response	Percentage of calls to the non-emergency, 619-531-2000, line answered within 2 minutes.	65.2%	55.2%	70.0%
Response time to priority 0 calls (in minutes)	Average time between when a Priority 0 (dispatch immediately) call is entered into the system and when the first unit arrives on scene.	7.0	6.6	7.0
Response time to priority 1 calls (in minutes)	Average time between when a Priority 1 (dispatch immediately) call is entered into the system and when the first unit arrives on scene.	14.0	31.5	14.0
Response time to priority 2 calls (in minutes)	Average time between when a Priority 2 (dispatch as quickly as possible) call is entered into the system and when the first unit arrives on scene.	27.0	102.8	27.0
Response time to priority 3 calls (in minutes)	Average time between when a Priority 3 (dispatch as quickly as possible) call is entered into the system and when the first unit arrives on scene.	80.0	153.1	80.0
Response time to priority 4 calls (in minutes)	Average time between when a Priority 4 (dispatch when no higher priority calls are waiting) call is entered into the system and when the first unit arrives on scene.	90.0	102.1	90.0

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Academy recruits	Total number of recruits that attend the San Diego Regional Academy per year.	138	139	200
Female academy recruits	Percentage of female academy recruits who attend the San Diego Regional Academy per year.	29%	18%	30%
Complaint allegations compared to previous year	Percentage change of community member allegations against officers compared to the previous fiscal year.	-1.5%	-20%	<5%
Category I sustained allegations (compared to total Category I allegations)	Percentage of Category I allegations (i.e. use of force, arrests, search and seizure, discrimination, etc.) that resulted in a sustained finding.	4%	1.7%	<5%
Category II sustained allegations (compared to total Category II allegations)	Percentage of Category II allegations (i.e. procedures, courtesy, service, etc.) that resulted in a sustained finding.	30%	19%	<30%
Patrol available time	Percentage of time officers are available to be assigned to event calls as compared to the overall logged on time during the course of a patrol shift.	20.0%	21.7%	40.0%
Community sentiment ¹	Percentage increase in average trust and safety score aggregation.	0%	N/A	>0%
Annual attrition rate of professional staff	Number of professional (non-sworn) personnel who leave each year due to retirement or other reasons.	66	67	75
Vacancies among professional positions	Percentage of vacant professional (non-sworn) positions within the department.	18%	15%	<13%
Annual attrition rate of sworn personnel	Number of officers who leave each year due to retirement or other employment.	176	118	<156
Severe and fatal traffic collisions	Percentage reduction in severe and fatal traffic collisions from the previous year.	-5.48%	0.00%	-10.00%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
-----------------------	------------	----------	--------------------	------

- 1

The Zensity survey tool used to derive the trust and safety score underwent a data format change beginning on 01/01/2024. The data change by the vendor caused the data for the first 6 months of Fiscal Year 2024 to be inconsistent with the latter half of the fiscal year. Due to the inconsistency in the data, the Department is unable to facilitate an accurate calculation for the entire Fiscal Year 2024..

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	2,664.14	2,687.14	2,691.64	4.50
Personnel Expenditures	\$ 504,457,455	\$ 534,395,359	\$ 586,125,303	\$ 51,729,944
Non-Personnel Expenditures	89,058,923	93,706,044	93,874,058	168,014
Total Department Expenditures	\$ 593,516,378	\$ 628,101,403	\$ 679,999,361	\$ 51,897,958
Total Department Revenue	\$ 51,935,077	\$ 56,908,429	\$ 57,159,496	\$ 251,067

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ 5,406	\$ -	\$ -	-
Centralized Investigations Division	97,182,680	104,981,705	114,414,704	9,432,999
Neighborhood Policing	19,197,788	24,660,385	27,372,674	2,712,289
Patrol Operations Division	246,919,786	259,442,045	280,631,679	21,189,634
Police Operations	39,023,955	42,103,006	47,138,884	5,035,878
Support Operations	92,008,075	93,372,356	103,068,467	9,696,111
Traffic, Youth & Event Services	48,860,565	48,749,256	55,228,418	6,479,162
Training/Employee Development	45,710,025	49,600,009	45,147,320	(4,452,689)
Total	\$ 588,908,279	\$ 622,908,762	\$ 673,002,146	\$ 50,093,384

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Centralized Investigations Division	426.73	451.73	435.23	(16.50)
Neighborhood Policing	87.15	73.15	71.15	(2.00)
Patrol Operations Division	1,158.00	1,170.00	1,150.00	(20.00)
Police Operations	111.00	117.00	118.00	1.00
Support Operations	319.84	314.84	319.84	5.00
Traffic, Youth & Event Services	257.06	250.06	249.06	(1.00)
Training/Employee Development	304.36	310.36	348.36	38.00
Total	2,664.14	2,687.14	2,691.64	4.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 58,926,376	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reinstate Overtime	0.00	5,024,050	-
Addition of overtime expenditures to reinstate the one-time adjustment in Fiscal Year 2024 to align with projections.			
Overtime Adjustment	0.00	2,409,842	-
Addition of overtime expenditures associated with approved MOU labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental of Police Firearms Training Facility Addition of non-personnel expenditures for the rental of a firearms training facility.	0.00	975,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	468,905	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	372,128	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	300,335	-
Employ and Empower Program Support Addition of 4.50 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	4.50	178,545	178,548
Transfer of Sidewalk Vending Enforcement Transfer of 5.00 FTE positions and non-personnel expenditures from the Development Services Department to the Police Department associated with the Sidewalk Vending Ordinance.	5.00	399,756	-
Reclassification of Police Dispatchers Positions Reclassification of two full-time Police Dispatcher positions to four half-time positions.	0.00	2,661	-
Reclassification of Office Support Specialist Reclassification of two part-time Office Support Specialists to one full-time Office Support Specialist for the Training Command.	0.00	(5,766)	-
Salary and Benefit Adjustments Adjustment to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(14,893)	-
Reduction of Shared Mobility Device Enforcement Reduction of overtime and associated fringe expenditures associated with shared mobility device enforcement.	0.00	(149,352)	-
Reduction of Police Investigative Service Officers Reduction of 5.00 Police Investigative Service Officers that support sworn patrol and investigative personnel.	(5.00)	(414,970)	-
Fuel Operational Efficiency Reduction of non-personnel expenditures for fuel due to the operational change of including two officers per vehicle.	0.00	(753,593)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(820,188)	-
Reduction of Sworn Academies Reduction of 13 Police Recruits, lowering the budgeted academy size to 30 Police Recruits per academy, with four academies per year.	0.00	(3,869,810)	-
Reduction of Extension of Shift/Backfill Overtime Reduction of overtime expenditures associated with extension of shift and patrol staffing backfill.	0.00	(5,275,400)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(7,660,242)	-
Vehicle Code Violation Revenue Adjustment to reflect revised vehicle code violations revenue projections.	0.00	-	195,000
Transient Occupancy Tax Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	112,512
Safety Sales Tax Allocation Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services and Debt Services Fund.	0.00	-	76,388
Other Licenses and Permits Adjustment to reflect revised Other Licenses and Permit revenue projections.	0.00	-	(311,381)
Total	4.50	\$ 50,093,384	\$ 251,067

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 311,215,510	\$ 327,054,116	\$ 341,752,152	\$ 14,698,036
Fringe Benefits	193,241,945	207,341,243	244,373,151	37,031,908
PERSONNEL SUBTOTAL	504,457,455	534,395,359	586,125,303	51,729,944
NON-PERSONNEL				
Supplies	\$ 7,773,978	\$ 11,977,195	\$ 10,439,795	\$ (1,537,400)
Contracts & Services	41,238,746	42,066,814	43,007,501	940,687
<i>External Contracts & Services</i>	<i>19,713,311</i>	<i>18,225,509</i>	<i>18,011,728</i>	<i>(213,781)</i>
<i>Internal Contracts & Services</i>	<i>21,525,435</i>	<i>23,841,305</i>	<i>24,995,773</i>	<i>1,154,468</i>
Information Technology	19,123,503	17,587,845	18,056,250	468,405
Energy and Utilities	14,910,494	16,684,949	14,846,697	(1,838,252)
Other	321,340	171,600	171,600	-
Transfers Out	30,557	-	-	-
Capital Expenditures	423,587	25,000	25,000	-
Debt	628,619	-	330,000	330,000
NON-PERSONNEL SUBTOTAL	84,450,824	88,513,403	86,876,843	(1,636,560)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Total	\$ 588,908,279	\$ 622,908,762	\$ 673,002,146	\$ 50,093,384

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 16,961,016	\$ 19,669,067	\$ 19,952,827	\$ 283,760
Fines Forfeitures and Penalties	20,025,976	21,008,935	21,203,935	195,000
Licenses and Permits	2,567,840	2,972,357	2,660,976	(311,381)
Other Local Taxes	1,645,987	1,672,118	1,672,118	-
Other Revenue	456,647	537,879	537,879	-
Rev from Federal Agencies	7,305	-	7,300	7,300
Rev from Other Agencies	404,556	858,723	858,723	-
Transfers In	5,735,921	6,001,231	6,077,619	76,388
Total	\$ 47,805,248	\$ 52,720,310	\$ 52,971,377	\$ 251,067

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 46,777 - 56,281	\$ 251,679
20000012	Administrative Aide 1	2.00	3.00	3.00	55,036 - 66,266	197,804
20000024	Administrative Aide 2	13.00	14.00	15.00	63,360 - 76,360	1,094,227
20000041	Assistant Management Analyst	1.00	1.00	1.00	66,179 - 80,424	80,424
20001190	Assistant Police Chief	6.00	7.00	7.00	96,395 - 365,173	1,891,855
20000311	Associate Department Human Resources Analyst	2.00	3.00	3.00	80,424 - 97,203	258,051
20000119	Associate Management Analyst	18.00	18.00	17.00	80,424 - 97,203	1,506,941
20000134	Associate Management Analyst	3.00	4.00	0.00	80,424 - 97,203	-
20000231	Cal-ID Technician	4.00	2.00	2.00	48,962 - 59,034	121,970
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	48,962 - 59,034	51,950
20000539	Clerical Assistant 2	10.00	7.00	7.00	44,505 - 53,638	352,212
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	44,505 - 53,638	141,067
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	36,814 - 163,775	121,873
20000441	Crime Scene Specialist	8.00	9.00	10.00	76,316 - 92,134	863,960
20000348	Criminalist 2	21.00	23.00	27.00	111,492 - 134,739	3,220,856
20000349	Criminalist 2	9.00	7.00	3.00	111,492 - 134,739	404,217
21000450	Criminalist 3	5.00	5.00	5.00	117,041 - 141,468	707,254
20001168	Deputy Director	0.00	1.00	3.00	72,886 - 268,057	598,728
20000386	Dispatcher 2	83.00	83.00	83.00	59,913 - 72,362	5,715,368
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	59,913 - 72,362	136,040
20000391	DNA Technical Manager	1.00	1.00	1.00	117,041 - 141,468	141,468
20000398	Documents Examiner 3	1.00	1.00	0.00	91,785 - 110,837	-
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	96,395 - 365,173	283,769
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	5.00	5.00	5.00	81,997 - 99,082	465,390
20000293	Information Systems Analyst 3	6.00	6.00	6.00	90,015 - 108,805	645,524
20000998	Information Systems Analyst 4	3.00	3.00	3.00	101,223 - 122,656	346,535
20000590	Laboratory Technician	10.00	16.00	16.00	63,316 - 76,513	1,069,233
20000577	Latent Print Examiner 2	11.00	10.00	10.00	88,258 - 106,639	1,028,001
21000500	Latent Print Examiner 3	1.00	1.00	1.00	92,333 - 111,610	111,610
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	60,137 - 72,586	199,811
90001073	Management Intern - Hourly	0.75	0.75	5.25	36,814 - 45,925	200,108
20000756	Office Support Specialist	32.00	33.00	33.00	45,969 - 55,342	1,722,287
20000672	Parking Enforcement Officer 1	52.00	52.00	52.00	53,070 - 63,775	3,005,899
20000663	Parking Enforcement Officer 2	24.00	24.00	24.00	58,226 - 70,111	1,635,124
20000670	Parking Enforcement Supervisor	8.00	8.00	8.00	67,358 - 80,904	628,415
20000680	Payroll Specialist 2	6.00	8.00	8.00	54,075 - 65,305	490,995
20000173	Payroll Supervisor	1.00	2.00	2.00	62,027 - 75,071	141,972
20000717	Police Captain	21.00	21.00	21.00	175,652 - 210,393	4,416,362
20001133	Police Chief	1.00	1.00	1.00	96,395 - 365,173	328,229
20000308	Police Code Compliance Officer	7.00	7.00	7.00	64,302 - 77,377	495,041
21000801	Police Code Compliance Officer	0.00	0.00	2.00	64,302 - 77,377	128,604
21000800	Police Code Compliance Supervisor	0.00	0.00	1.00	73,951 - 88,907	73,951
20000719	Police Detective	323.00	323.00	323.00	100,048 - 120,880	36,844,116
90000719	Police Detective - Hourly	1.73	1.73	1.73	100,048 - 120,880	209,122
20000111	Police Dispatch Administrator	3.00	4.00	4.00	98,669 - 119,871	474,824
20000729	Police Dispatcher	59.00	59.00	59.00	72,429 - 87,318	5,034,875
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	72,429 - 87,318	105,654
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	87,631 - 105,721	1,573,997
20000715	Police Investigative Service Officer 2	19.00	28.00	23.00	54,839 - 66,200	1,399,034
20000696	Police Lead Dispatcher	12.00	12.00	12.00	79,660 - 96,072	1,120,040
20000718	Police Lieutenant	56.00	58.00	58.00	147,920 - 177,080	10,171,151
20000721	Police Officer 2	1,315.00	1,316.00	1,316.00	95,289 - 115,126	142,781,261
90000721	Police Officer 2 - Hourly	1.15	1.15	1.15	95,289 - 115,126	132,394
20000723	Police Officer 3	11.00	11.00	11.00	100,048 - 120,880	1,268,676
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	47,868 - 57,406	816,696
20000735	Police Records Clerk	35.00	33.00	33.00	51,409 - 62,071	1,883,805
20000725	Police Recruit	1.00	0.00	0.00	63,555 - 76,642	-
20000724	Police Sergeant	301.00	300.00	300.00	115,623 - 139,786	41,572,307
20000329	Police Service Officer 2	3.00	3.00	3.00	52,873 - 63,622	171,394
20000730	Polygrapher 3	4.00	3.00	3.00	96,635 - 116,495	348,140
20001234	Program Coordinator	8.00	9.00	10.00	36,814 - 214,004	1,565,143
20001222	Program Manager	3.00	2.00	0.00	72,886 - 268,057	-

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	59,063 - 71,063	212,478
20000783	Public Information Clerk	0.00	2.00	2.00	46,777 - 56,281	107,857
21000762	Records Management Analyst	0.00	0.00	4.00	80,424 - 97,203	358,798
20000869	Senior Account Clerk	1.00	2.00	2.00	53,528 - 64,584	127,285
20000927	Senior Clerk/Typist	12.00	12.00	12.00	52,633 - 63,469	758,610
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	88,289 - 106,773	106,773
20000015	Senior Management Analyst	3.00	4.00	5.00	88,289 - 106,773	527,053
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	82,281 - 99,191	99,191
20000957	Senior Police Property & Evidence Supervisor	1.00	1.00	1.00	74,757 - 90,340	80,872
20000882	Senior Police Records Clerk	9.00	9.00	9.00	59,056 - 71,422	632,512
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	59,056 - 71,422	60,709
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	45,838 - 55,080	2,151,408
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	61,022 - 73,301	293,204
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	98,645 - 119,248	119,248
20000892	Supervising Criminalist	5.00	5.00	5.00	128,250 - 154,926	747,954
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	108,028 - 130,641	130,563
20000970	Supervising Management Analyst	2.00	2.00	2.00	94,669 - 114,682	189,338
	2nd Watch Shift					1,622,669
	2-Wheel Motorcycle (POA)					153,806
	3rd Watch Shift					1,812,679
	3-Wheel Motorcycle (MEA)					99,216
	Acct Recon Pay					81,933
	Adjust Budget To Approved Levels					(3,814,500)
	Admin Assign Pay					230,637
	Advanced Post Certificate					11,426,744
	Air Support Trainer					34,824
	Bilingual - POA					1,270,700
	Bilingual - Regular					276,640
	Budgeted Personnel					(28,987,991)
	Expenditure Savings					
	Canine Care					197,083
	Comm Relations					112,812
	Core Instructor Pay					23,601
	Detective Pay					740,834
	Dispatch Cert Pay					2,383,905
	Dispatcher Training					255,011
	Emergency Negotiator					110,112
	Field Training Pay					2,568,299
	Flight Pay					124,582

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					2,041,095
	Latent Print Exam Cert					38,768
	Night Shift Pay					6,620
	Overtime Budgeted					46,373,409
	Service Pay					2,667,088
	Shift Rotation Pay					467,011
	Sick Leave - Hourly					42,963
	Special Assignment Pay					28,615
	Split Shift Pay					69,348
	Standby Pay					2,835
	Swat Team Pay					495,933
	Tactical Flight Officer Pay					17,268
	Termination Pay Annual Leave					2,051,381
	Vacation Pay In Lieu					4,096,387
FTE, Salaries, and Wages Subtotal		2,664.14	2,687.14	2,691.64		\$ 341,752,152

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,183,798	\$ 3,091,139	\$ 3,112,185	\$ 21,046
Flexible Benefits	30,549,582	32,938,111	33,413,605	475,494
Long-Term Disability	1,163,317	870,460	946,675	76,215
Medicare	4,548,344	4,083,678	4,932,590	848,912
Other	1,210	-	-	-
Other Post-Employment Benefits	13,683,698	13,180,939	9,575,332	(3,605,607)
Retiree Medical Trust	53,407	57,353	66,377	9,024
Retirement 401 Plan	186,507	198,949	249,157	50,208
Retirement ADC	113,301,079	126,443,874	169,860,228	43,416,354
Retirement DROP	978,356	1,032,750	1,097,762	65,012
Risk Management Administration	3,330,380	2,981,979	3,207,204	225,225
Supplemental Pension Savings Plan	1,777,780	1,875,759	1,873,038	(2,721)
Unemployment Insurance	297,869	280,590	269,671	(10,919)
Workers' Compensation	18,186,619	20,305,662	15,769,327	(4,536,335)
Fringe Benefits Subtotal	\$ 193,241,945	\$ 207,341,243	\$ 244,373,151	\$ 37,031,908
Total Personnel Expenditures			\$ 586,125,303	

Seized Assets - California Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Police Operations	\$ 165,647	\$ 121,919	\$ 517,445	\$ 395,526
Total	\$ 165,647	\$ 121,919	\$ 517,445	\$ 395,526

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Supplies Addition of one-time non-personnel expenditures for supplies.	0.00 \$	395,526 \$	-
Total	0.00 \$	395,526 \$	-

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 87,691	\$ 121,919	\$ 517,445	\$ 395,526
Contracts & Services	8,354	-	-	-
<i>External Contracts & Services</i>	8,354	-	-	-
Capital Expenditures	69,602	-	-	-
NON-PERSONNEL SUBTOTAL	165,647	121,919	517,445	395,526
Total	\$ 165,647	\$ 121,919	\$ 517,445	\$ 395,526

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 9,859	\$ -	\$ -	-
Rev from Other Agencies	112,541	100,000	100,000	-
Total	\$ 122,400	\$ 100,000	\$ 100,000	-

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Police Operations	\$ 229,045	\$ 1,111,501	\$ 1,232,378	\$ 120,877
Total	\$ 229,045	\$ 1,111,501	\$ 1,232,378	\$ 120,877

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00 \$	385,000 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,741	-
Reduction of Supplies Reduction of non-personnel expenditures for supplies to align with remaining fund balance available for use.	0.00	(272,864)	-
Total	0.00 \$	120,877 \$	-

Police

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 9,588	\$ 441,276	\$ 153,412	\$ (287,864)
Contracts & Services	27,320	254,382	405,518	151,136
<i>External Contracts & Services</i>	1,293	240,000	390,000	150,000
<i>Internal Contracts & Services</i>	26,028	14,382	15,518	1,136
Energy and Utilities	192,136	415,843	523,448	107,605
Capital Expenditures	-	-	150,000	150,000
NON-PERSONNEL SUBTOTAL	229,045	1,111,501	1,232,378	120,877
Total	\$ 229,045	\$ 1,111,501	\$ 1,232,378	\$ 120,877

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Federal Agencies	\$ 284,731	\$ 569,307	\$ 569,307	-
Rev from Money and Prop	23,294	-	-	-
Total	\$ 308,025	\$ 569,307	\$ 569,307	-

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Police Operations	\$ 709,809	\$ 119,187	\$ 2,005,246	\$ 1,886,059
Support Operations	26,600	-	-	-
Training/Employee Development	386	-	-	-
Total	\$ 736,796	\$ 119,187	\$ 2,005,246	\$ 1,886,059

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Officer Equipment	0.00	\$ 1,886,059	\$ -
Addition of non-personnel expenditures to purchase upgraded equipment for officers.			
Total	0.00	\$ 1,886,059	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 115,207	\$ -	\$ 1,886,059	\$ 1,886,059
Contracts & Services	435,535	119,187	119,187	-
<i>External Contracts & Services</i>	435,148	119,187	119,187	-
<i>Internal Contracts & Services</i>	386	-	-	-
Information Technology	102,880	-	-	-
Capital Expenditures	83,174	-	-	-
NON-PERSONNEL SUBTOTAL	736,796	119,187	2,005,246	1,886,059
Total	\$ 736,796	\$ 119,187	\$ 2,005,246	\$ 1,886,059

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Rev from Federal Agencies	\$	26,213	\$	118,812	\$	118,812	\$	-
Rev from Money and Prop		48,604		-		-		-
Total	\$	74,816	\$	118,812	\$	118,812	\$	-

State COPS

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Police Operations	\$	3,476,612	\$	3,840,034	\$	3,242,146	\$	(597,888)
Total	\$	3,476,612	\$	3,840,034	\$	3,242,146	\$	(597,888)

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Non-Discretionary Adjustment		0.00	\$	2,112	\$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
One-Time Additions and Annualizations		0.00		(600,000)		-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.						
Total		0.00	\$	(597,888)	\$	-

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
NON-PERSONNEL								
Supplies	\$	(474,834)	\$	617,401	\$	150,000	\$	(467,401)
Contracts & Services		1,255,528		500,034		819,547		319,513
<i>External Contracts & Services</i>		1,255,528		500,034		817,435		317,401
<i>Internal Contracts & Services</i>		-		-		2,112		2,112
Information Technology		2,350,411		2,722,599		2,272,599		(450,000)
Energy and Utilities		314,852		-		-		-
Capital Expenditures		30,654		-		-		-
NON-PERSONNEL SUBTOTAL		3,476,612		3,840,034		3,242,146		(597,888)
Total	\$	3,476,612	\$	3,840,034	\$	3,242,146	\$	(597,888)

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Rev from Money and Prop	\$	88,779	\$	-	\$	-	\$	-
Rev from Other Agencies		3,535,810		3,400,000		3,400,000		-
Total	\$	3,624,588	\$	3,400,000	\$	3,400,000	\$	-

Revenue and Expense Statement (Non-General Fund)

Seized Asset - Funds	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,172,769	\$ 4,567,060	\$ 4,940,687
TOTAL BALANCE AND RESERVES	\$ 5,172,769	\$ 4,567,060	\$ 4,940,687
REVENUE			
Revenue from Federal Agencies	\$ 310,944	\$ 688,119	\$ 688,119
Revenue from Other Agencies	132,401	100,000	100,000
Revenue from Use of Money and Property	82,433	-	-
TOTAL REVENUE	\$ 525,778	\$ 788,119	\$ 788,119
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,698,546	\$ 5,355,179	\$ 5,728,806
OPERATING EXPENSE			
Supplies	\$ 212,486	\$ 563,195	\$ 2,556,916
Contracts & Services	471,209	373,569	524,705
Information Technology	102,880	-	-
Energy and Utilities	192,136	415,843	523,448
Capital Expenditures	152,776	-	150,000
TOTAL OPERATING EXPENSE	\$ 1,131,487	\$ 1,352,607	\$ 3,755,069
TOTAL EXPENSE	\$ 1,131,487	\$ 1,352,607	\$ 3,755,069
BALANCE	\$ 4,567,060	\$ 4,002,572	\$ 1,973,737
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,698,546	\$ 5,355,179	\$ 5,728,806

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,988,227	\$ 3,136,203	\$ 3,733,035
TOTAL BALANCE AND RESERVES	\$ 2,988,227	\$ 3,136,203	\$ 3,733,035
REVENUE			
Revenue from Other Agencies	\$ 3,535,810	\$ 3,400,000	\$ 3,400,000
Revenue from Use of Money and Property	88,779	-	-
TOTAL REVENUE	\$ 3,624,588	\$ 3,400,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,612,815	\$ 6,536,203	\$ 7,133,035
OPERATING EXPENSE			
Supplies	\$ (474,834)	\$ 617,401	\$ 150,000
Contracts & Services	1,255,528	500,034	819,547
Information Technology	2,350,411	2,722,599	2,272,599
Energy and Utilities	314,852	-	-
Capital Expenditures	30,654	-	-
TOTAL OPERATING EXPENSE	\$ 3,476,612	\$ 3,840,034	\$ 3,242,146
TOTAL EXPENSE	\$ 3,476,612	\$ 3,840,034	\$ 3,242,146
BALANCE	\$ 3,136,203	\$ 2,696,169	\$ 3,890,889
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,612,815	\$ 6,536,203	\$ 7,133,035

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Public Safety Services and Debt Service Fund



Page Intentionally Left Blank

Public Safety Services and Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue Departments.

Public Safety Services and Debt Service Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	12,868,011	13,402,932	13,564,755	161,823
Total Department Expenditures	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823
Total Department Revenue	\$ 12,867,125	\$ 13,402,932	\$ 13,564,755	\$ 161,823

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Public Safety Services & Debt Service Fund	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823
Total	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Support	0.00	\$ 161,823	\$ 161,823
Adjustment to reflect revised revenue and non-personnel expenditures related to safety sales tax support of the Public Safety Services and Debt Services Fund.			
Total	0.00	\$ 161,823	\$ 161,823

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Transfers Out	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823
NON-PERSONNEL SUBTOTAL	12,868,011	13,402,932	13,564,755	161,823
Total	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755	\$ 161,823

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 82,765	\$ -	\$ -	-
Sales Tax	12,784,360	13,402,932	13,564,755	161,823
Total	\$ 12,867,125	\$ 13,402,932	\$ 13,564,755	\$ 161,823

Public Safety Services and Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,006,072	\$ 1,005,187	\$ 480,472
TOTAL BALANCE AND RESERVES	\$ 1,006,072	\$ 1,005,187	\$ 480,472
REVENUE			
Revenue from Use of Money and Property	\$ 82,765	\$ -	\$ -
Sales Tax	12,784,360	13,402,932	13,564,755
TOTAL REVENUE	\$ 12,867,125	\$ 13,402,932	\$ 13,564,755
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,873,197	\$ 14,408,119	\$ 14,045,227
OPERATING EXPENSE			
Transfers Out	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
TOTAL OPERATING EXPENSE	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
TOTAL EXPENSE	\$ 12,868,011	\$ 13,402,932	\$ 13,564,755
BALANCE	\$ 1,005,187	\$ 1,005,187	\$ 480,472
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,873,197	\$ 14,408,119	\$ 14,045,227

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Public Utilities



Page Intentionally Left Blank



Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department is committed to the following in its management of Water and Wastewater services:

- Reliable Water and Wastewater Services
- Water Quality and Environmental Protection
- Customer Satisfaction and Community Engagement
- Organizational Excellence

The water system serves the City and certain surrounding areas, including retail, wholesale, reclaimed water customers and provides regional water security through its dams and reservoirs. The water system's service area covers 403 miles, including 342 miles in the City, and has approximately 1.4 million retail customers.

The wastewater system consists of two sub-systems: the Municipal Sub-System and the Metropolitan Sub-System. The Municipal system is a sewage collection and conveyance system for the City's residents, and the Metropolitan system treats and disposes of the wastewater generated by the City and 12 other cities and districts near the city. The Metropolitan system has sufficient capacity to accommodate a regional population in excess of 2.5 million. The entire wastewater system covers approximately 450 square miles and a population of over 2.3 million. The system can treat up to 255 million gallons of wastewater per day and includes: 82 pump stations; 3 wastewater treatment plants; a bio-solid processing plant; 2 ocean outfalls; and more than 3,000 miles of pipeline.

Public Utilities

The City is implementing a large-scale potable reuse project called Pure Water San Diego that uses proven water purification technology to produce a safe, sustainable, and high-quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally controlled, and drought-proof drinking water supply.

Goals and Objectives

Goal 1: *Reliable Water and Wastewater Services*

- Asset Management
- Infrastructure Investment

Goal 2: *Water Quality and Environmental Protection*

- Water Quality and Compliance
- Environmental Protection

Goal 3: *Customer Satisfaction and Community Engagement*

- Customer Service
- Community Engagement

Goal 4: *Organizational Excellence*

- Rate Structure Optimization
- Workforce Planning & Development

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Approximately 1,000 customers have benefitted from the Low-Income Household Assistance Program helping them pay down their water and wastewater balances.
- Passed the 40% construction completion mark for Pure Water Phase I which will provide a sustainable water supply making the City less reliant on expensive imported water benefiting all communities.
- Implemented Amazon Connect software in our customer contact center to enhance operational efficiency, utilizing technology to streamline non-customer interaction touchpoints. This ensures our team members can concentrate on meeting the diverse needs of our customers, promoting an inclusive and responsive service environment.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

There is an opportunity to adjust the department's ongoing operations to address disparities, particularly in customer satisfaction, equitable service delivery, and asset management to ensure access to safe and affordable drinking water and wastewater services.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The proposed budget adjustments help address disparities by prioritizing equity in asset management, advancing the utilization of GIS data for data-driven decision-making and infrastructure equity, and ensuring all residents receive equitable, timely, and respectful service. These requests are within our existing rate model and continue our commitment to financial sustainability and affordability for all residents.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Sewer system overflows	Number of sewer system overflows per 100 miles of pipe	1.28	1.34	2.00
Water system pipeline breakage ¹	Number of water system pipeline breaks per 100 miles of pipe	1.90	0.82	<1.25
Sewer mains maintenance ²	Number of miles sewer pipes contracted to be repaired	40.00	27.26	40.00
Water mains maintenance ²	Number of miles of water mains contracted to be repaired	34.70	7.81	35.00
Completion of high priority dam safety projects ³	Percentage of planned regulatory milestones completed for all high priority dam projects	54%	100%	100%
Meter replacements ⁴	Percentage of planned monthly replacements completed	100%	108%	100%
Treated drinking water	Percentage of drinking water samples that meet established safety and quality regulations	99.20%	99.34%	100%
Treated wastewater	Percentage of samples from treated wastewater that meets safety and quality regulations	99.90%	99.95%	100%
Water quality regulatory reports	Percentage of water quality regulatory reports submitted on time	100%	100%	100%
Locally sourced water	Percentage of local water supplies with a goal of 60% by 2040	~15%	24%	60%
Water main break response time (in minutes)	Average time to respond to water main breaks	30	29	30
Sewer overflow response time (in minutes)	Average time to respond to sewer pipe breaks	30	26	30
Customer Service Sentiment ⁵	Percentage of customer service surveys rated satisfied or very satisfied	80%	82%	90%
First call resolution ⁵	Percentage of calls resolved without escalation, transfer or return of call	83%	86%	85%
Billing accuracy rate ⁶	Percentage of customer billing statements issued accurately and on time	99%	99%	99%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Debt Service Coverage Ratio - Water	Revenue can cover costs and related expenses	1.45	1.50	>1.50
Debt Service Coverage Ratio - Sewer	Revenue can cover costs and related expenses	1.45	1.42	>1.50

- ¹ Industry average in 2023 was 11.1 water main breaks per 100 miles of pipe. PUD has an aggressive internal goal of less than 1.25.
- ² Awarded Miles.
- ³ Complete regulatory milestones, mandated by the California Division of Safety of Dams, for three (3) high priority dam projects.
- ⁴ Based on an estimated 12,100 per year.
- ⁵ Data for this measure became available starting late September, upon the launch of Amazon Connect. It does not include data prior to Amazon Connect.
- ⁶ Based on correct meter reads.

Public Utilities

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	1,893.19	1,932.21	1,973.75	41.54
Personnel Expenditures	\$ 212,057,598	\$ 239,770,780	\$ 259,982,824	\$ 20,212,044
Non-Personnel Expenditures	812,534,038	862,297,184	961,024,092	98,726,908
Total Department Expenditures	\$ 1,024,591,636	\$ 1,102,067,964	\$ 1,221,006,916	\$ 118,938,952
Total Department Revenue	\$ 1,335,474,285	\$ 1,695,256,885	\$ 1,909,422,068	\$ 214,165,183

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Water Production	\$ 2,572,028	\$ 2,973,740	\$ 3,110,927	\$ 137,187
Total	\$ 2,572,028	\$ 2,973,740	\$ 3,110,927	\$ 137,187

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reservoir Recreation Addition of non-personnel expenditures to support recreation staff charges.	0.00	\$ 194,683	\$ -
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	1,162	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	817	-
Reduction of Recreation Program Reduction of non-personnel expenditures for the reservoir recreation program.	0.00	(59,475)	-
Total	0.00	\$ 137,187	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 36,892	\$ 61,800	\$ 61,800	-
Contracts & Services	2,440,783	2,853,455	2,993,257	139,802
<i>External Contracts & Services</i>	782,559	901,611	902,946	1,335
<i>Internal Contracts & Services</i>	1,658,224	1,951,844	2,090,311	138,467
Information Technology	8,742	6,410	7,572	1,162
Energy and Utilities	85,611	52,075	48,298	(3,777)
NON-PERSONNEL SUBTOTAL	2,572,028	2,973,740	3,110,927	137,187
Total	\$ 2,572,028	\$ 2,973,740	\$ 3,110,927	\$ 137,187

Public Utilities

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,222,504	\$ 1,557,115	\$ 1,557,115	\$ -
Other Revenue	900	-	-	-
Rev from Money and Prop	257,563	228,960	228,960	-
Total	\$ 1,480,967	\$ 1,786,075	\$ 1,786,075	\$ -

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	\$ -	\$ -	\$ (5)	\$ (5)
Employee Services & Quality Assurance	5,003,356	7,773,027	8,840,070	1,067,043
Engineering & Program Management	3,913,941	5,666,311	6,633,207	966,896
Environmental Monitoring & Technical Services	19,517,435	20,988,337	23,197,740	2,209,403
Finance & Budget	3,878,661	4,582,612	4,435,354	(147,258)
Innovation & Technology	4,313,240	6,220,514	6,347,650	127,136
Public Utilities	81,884,696	68,863,104	75,104,830	6,241,726
Pure Water Program Management	5,212,823	8,859,413	10,261,686	1,402,273
Wastewater Collection	2,643,353	28,109,662	33,075,949	4,966,287
Wastewater Treatment & Disposal	125,634,765	127,348,844	127,904,673	555,829
Water Distribution	3,018,523	3,184,006	3,047,011	(136,995)
Water Meter Services	1,212,421	2,118,569	1,627,809	(490,760)
Water Production	-	16,190	16,190	-
Total	\$ 256,233,212	\$ 283,730,589	\$ 300,492,164	\$ 16,761,575

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	0.30	0.30	0.30	0.00
Employee Services & Quality Assurance	30.84	33.90	37.25	3.35
Engineering & Program Management	23.57	22.45	22.67	0.22
Environmental Monitoring & Technical Services	112.42	112.75	113.89	1.14
Finance & Budget	21.61	20.91	20.91	0.00
Innovation & Technology	11.80	13.15	13.15	0.00
Public Utilities	4.80	3.35	3.65	0.30
Pure Water Program Management	10.46	11.21	10.78	(0.43)
Wastewater Collection	0.00	1.00	52.98	51.98
Wastewater Treatment & Disposal	271.98	274.00	235.00	(39.00)
Water Distribution	14.00	11.00	10.00	(1.00)
Water Meter Services	10.14	9.26	9.26	-
Water Production	1.00	1.00	0.00	(1.00)
Total	512.92	514.28	529.84	15.56

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.82 \$	5,592,112 \$	-
Water Treatment Chemicals Addition of non-personnel expenditures associated with increased water treatment chemical costs.	0.00	5,500,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,786,368	-
Pure Water Phase 2 Implementation Addition of non-personnel expenditures associated with the program management consultant for Pure Water Phase 2.	0.00	1,520,000	-
Equipment Upgrades and Replacements Addition of one-time non-personnel expenditures to fund equipment upgrades and replacements for the Metropolitan Biosolids Center, Point Loma Wastewater Treatment Plant, and South Bay Water Reclamation Plant.	0.00	1,220,000	-
Metro Pump Stations Support Addition of 9.00 FTE positions to operate power reliability facilities at the Metro and Municipal pump stations.	9.00	825,595	-
Pure Water Phase 1 Addition of 1.00 Environmental Scientist 2, and one-time non-personnel expenditures associated with Pure Water Phase 1 operations.	1.00	692,014	-
Equipment Maintenance Addition of non-personnel expenditures associated with equipment maintenance at the Point Loma Wastewater Treatment Plant and South Bay Water Reclamation Plant.	0.00	555,000	-
Metropolitan Wastewater Plan Support Addition of non-personnel expenditures for engineering and project management.	0.00	500,000	-
Geographic Information Systems (GIS) Support Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.44	340,181	-
Street Preservation Ordinance Support Addition of 11.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	3.30	232,935	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Point Loma Water Treatment Plant Support Addition of 2.00 Senior Wastewater Plant Operators for 24-hour coverage at the Point Loma Wastewater Treatment Plant.	2.00	203,847	-
Laboratory Information Management Systems (LIMS) Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	184,000	-
Support for Certifications and Regulatory Requirements Addition of 1.00 Environmental Scientist 2 in the Environmental Monitoring and Technical Services Division to support regulatory requirements from the ocean outfall permits.	1.00	92,014	-
Reallocation of Positions Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	(50)	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(41,401)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.00)	(78,651)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(175,014)	-
Capital Expenditures Reduction Reduction of non-personnel expenditures for capital costs.	0.00	(500,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(1,687,375)	(12,000,000)
Metropolitan System Revised Revenue Adjustment to reflect revised revenue projections associated with the contributions from the Metropolitan Joint Powers Authority members and debt proceeds.	0.00	-	71,575,000
Total	15.56	\$ 16,761,575	\$ 59,575,000

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 38,224,134	\$ 42,951,726	\$ 48,369,589	\$ 5,417,863
Fringe Benefits	24,159,004	24,438,213	26,043,347	1,605,134
PERSONNEL SUBTOTAL	62,383,138	67,389,939	74,412,936	7,022,997
NON-PERSONNEL				

Public Utilities

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Supplies	\$ 37,212,976	\$ 33,963,156	\$ 41,560,628	\$ 7,597,472
Contracts & Services	51,265,940	66,499,371	66,710,121	210,750
<i>External Contracts & Services</i>	<i>36,189,844</i>	<i>50,074,979</i>	<i>49,496,210</i>	<i>(578,769)</i>
<i>Internal Contracts & Services</i>	<i>15,076,096</i>	<i>16,424,392</i>	<i>17,213,911</i>	<i>789,519</i>
Information Technology	7,429,873	11,713,584	11,849,320	135,736
Energy and Utilities	27,093,275	43,547,446	37,541,367	(6,006,079)
Other	115,700	238,654	179,872	(58,782)
Transfers Out	67,945,077	56,916,640	63,293,164	6,376,524
Capital Expenditures	1,658,059	3,461,799	4,944,756	1,482,957
Debt	1,129,174	-	-	-
NON-PERSONNEL SUBTOTAL	193,850,074	216,340,650	226,079,228	9,738,578
Total	\$ 256,233,212	\$ 283,730,589	\$ 300,492,164	\$ 16,761,575

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 106,825,776	\$ 110,793,022	\$ 115,968,022	\$ 5,175,000
Other Revenue	40,016,964	20,000,000	74,400,000	54,400,000
Rev from Money and Prop	4,019,447	2,559,000	2,559,000	-
Transfers In	612,524	174,161,376	174,161,376	-
Total	\$ 151,474,712	\$ 307,513,398	\$ 367,088,398	\$ 59,575,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.59	0.65	0.65	\$ 95,084 - 114,900	\$ 68,737
20000102	Accountant 4	0.30	0.30	0.35	117,041 - 142,233	40,261
20000011	Account Clerk	4.72	4.72	4.37	46,777 - 56,281	222,015
20000012	Administrative Aide 1	1.96	1.96	1.96	55,036 - 66,266	128,575
20000024	Administrative Aide 2	5.97	5.70	6.11	63,360 - 76,360	433,410
21000753	Asset Management Coordinator	0.00	0.00	0.95	106,642 - 129,102	114,785
20000057	Assistant Chemist	36.00	35.31	30.95	83,876 - 101,857	2,981,016
20001140	Assistant Department Director	1.10	1.40	2.00	96,395 - 365,173	490,224
20001081	Assistant Deputy Chief Operating Officer	0.30	0.30	0.30	96,395 - 365,173	81,774
20001202	Assistant Deputy Director	2.95	3.30	3.30	72,886 - 268,057	676,578
20000070	Assistant Engineer-Civil	11.99	11.13	11.70	94,516 - 113,852	1,239,291
20000071	Assistant Engineer-Civil	0.30	0.30	0.30	94,516 - 113,852	34,157
20000077	Assistant Engineer- Electrical	0.22	0.22	0.22	94,516 - 113,852	25,049
20000087	Assistant Engineer- Mechanical	0.22	0.22	0.22	94,516 - 113,852	20,796
20000080	Assistant Laboratory Technician	1.00	1.00	0.00	52,502 - 63,295	-
20001228	Assistant Metropolitan Wastewater Director	0.30	0.00	0.00	49,246 - 269,958	-
20001233	Assistant to the Director	0.30	0.00	0.00	72,886 - 268,057	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001091	Assistant to the Water Department Director	0.00	0.30	0.30	36,814 - 182,980	52,117
20000140	Associate Chemist	9.89	10.94	9.04	96,679 - 117,063	1,040,400
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	80,424 - 97,203	145,805
21000727	Associate Eng-Control Systems	0.00	0.00	0.35	108,826 - 131,374	38,093
20000143	Associate Engineer-Civil	14.37	13.92	13.76	108,826 - 131,374	1,764,464
20000145	Associate Engineer-Civil	1.20	1.20	1.20	108,826 - 131,374	156,281
20000150	Associate Engineer-Electrical	1.44	1.44	1.44	108,826 - 131,374	179,254
20000154	Associate Engineer-Mechanical	0.22	0.22	0.22	108,826 - 131,374	28,902
20000119	Associate Management Analyst	11.02	10.73	11.73	80,424 - 97,203	931,802
20000134	Associate Management Analyst	0.30	0.30	0.00	80,424 - 97,203	-
20000162	Associate Planner	1.32	1.32	1.32	88,486 - 106,904	132,607
20000655	Biologist 2	10.52	10.84	9.04	83,373 - 101,376	888,005
20000648	Biologist 3	3.27	3.07	2.79	96,220 - 116,495	320,060
20000195	Boat Operator	1.00	1.00	1.00	73,593 - 87,765	86,448
20000539	Clerical Assistant 2	2.28	4.28	4.22	44,505 - 53,638	196,140
20000829	Compliance and Metering Manager	0.36	0.36	0.36	101,595 - 122,897	44,238
20001168	Deputy Director	2.80	2.80	3.02	72,886 - 268,057	670,132
20000434	Electronics Technician	0.30	0.30	0.30	66,135 - 79,397	19,841
21000451	Environmental Biologist 3	0.44	0.44	0.44	96,679 - 117,063	47,021
21000839	Environmental Scientist 2	0.00	0.00	8.60	83,788 - 101,857	738,097
21000840	Environmental Scientist 3	0.00	0.00	1.90	96,679 - 117,063	183,686
20000430	Equipment Operator 2	0.00	0.00	0.30	62,115 - 74,284	20,332
20000436	Equipment Operator 3	0.00	0.00	0.30	64,824 - 77,583	21,276
20000438	Equipment Painter	2.00	2.00	2.00	63,841 - 76,557	151,966
20000418	Equipment Technician 1	0.00	0.00	1.00	50,557 - 60,585	60,585
20000924	Executive Assistant	0.30	0.30	0.30	63,557 - 76,906	23,072
20000184	Fleet Parts Buyer	0.60	0.60	0.00	60,236 - 72,952	-
21000432	Geographic Info Systems Analyst 2	0.22	0.22	0.44	81,997 - 99,082	41,601
21000433	Geographic Info Systems Analyst 3	0.22	0.22	0.44	90,015 - 108,805	45,738
20000501	Heavy Truck Driver 2	3.00	3.00	3.90	52,764 - 63,622	243,150
20000290	Information Systems Analyst 2	1.75	2.05	2.05	81,997 - 99,082	180,055
20000293	Information Systems Analyst 3	2.45	2.45	2.45	90,015 - 108,805	259,997
20000998	Information Systems Analyst 4	1.40	1.40	1.40	101,223 - 122,656	156,716
20000999	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
20000377	Information Systems Technician	0.35	0.70	0.70	64,584 - 77,846	49,849
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	113,199

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000515	Instrumentation and Control Technician	10.30	10.30	10.30	85,280 - 102,385	920,581
20000590	Laboratory Technician	22.25	22.25	22.25	63,316 - 76,513	1,591,754
20000618	Machinist	4.00	4.00	4.00	66,397 - 79,506	318,024
90001073	Management Intern - Hourly	1.50	1.50	0.00	36,814 - 45,925	-
20000624	Marine Biologist 2	14.00	14.00	14.00	83,788 - 101,857	1,402,251
20000626	Marine Biologist 3	4.00	4.00	4.00	96,679 - 117,063	464,740
20000756	Office Support Specialist	8.51	6.06	5.06	45,969 - 55,342	251,859
20000634	Organization Effectiveness Specialist 2	0.30	0.00	0.00	72,952 - 88,158	-
20000627	Organization Effectiveness Specialist 3	0.60	0.30	0.30	80,096 - 96,832	29,053
20000639	Organization Effectiveness Supervisor	0.30	0.30	0.30	90,081 - 109,176	32,748
20000680	Payroll Specialist 2	3.00	3.00	3.00	54,075 - 65,305	186,710
20000173	Payroll Supervisor	0.60	0.60	0.60	62,027 - 75,071	43,775
21000725	Plant Maintenance Coordinator	0.00	0.00	6.70	91,348 - 110,465	719,344
20000701	Plant Process Control Electrician	20.00	20.00	20.00	85,280 - 102,385	1,877,378
20000703	Plant Process Control Supervisor	5.00	5.00	6.00	93,609 - 113,199	638,316
20000705	Plant Process Control Supervisor	6.70	6.70	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	21.00	21.00	21.00	57,137 - 68,332	1,262,321
20000688	Plant Technician 2	29.00	29.00	29.00	62,622 - 74,757	2,063,541
20000689	Plant Technician 3	18.00	18.00	18.00	68,690 - 82,213	1,449,089
20000706	Plant Technician Supervisor	12.00	12.00	12.00	80,332 - 95,825	1,092,320
20000732	Power Plant Operator	8.00	8.00	14.00	81,676 - 97,527	1,264,227
20000755	Power Plant Superintendent	1.00	1.00	1.00	115,237 - 139,171	139,171
20000733	Power Plant Supervisor	2.00	2.00	4.00	91,504 - 110,490	412,140
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.36	0.36	79,504 - 96,296	31,358
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	69,138 - 83,735	167,470
20000740	Principal Drafting Aide	0.66	0.66	0.66	67,468 - 81,713	44,529
20000743	Principal Engineering Aide	0.66	0.22	0.22	81,669 - 98,842	21,745
20000707	Principal Plant Technician Supervisor	0.98	0.00	0.98	109,819 - 132,499	129,853
21000790	Principal Water Resources Specialist	0.00	0.00	0.22	114,879 - 138,857	25,272
20000227	Procurement Specialist	0.30	0.30	0.30	66,266 - 80,271	24,079
20001234	Program Coordinator	0.70	1.40	1.75	36,814 - 214,004	239,377
20001222	Program Manager	4.25	4.20	3.25	72,886 - 268,057	549,968
20000760	Project Assistant	0.44	0.88	0.88	86,534 - 104,266	84,193
20000763	Project Officer 2	0.72	0.22	0.22	114,879 - 138,857	30,551
20000766	Project Officer 2	0.44	0.44	0.22	114,879 - 138,857	30,551
20001150	Public Utilities Director	0.30	0.30	0.30	96,395 - 365,173	87,917

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001050	Public Works Superintendent	0.00	0.00	0.30	106,751 - 128,894	35,196
20001032	Public Works Supervisor	0.00	0.00	0.30	79,146 - 95,825	26,142
20000319	Pump Station Operator	10.00	10.00	10.00	64,081 - 76,513	735,362
20000320	Pump Station Operator Supervisor	2.00	2.00	2.00	70,942 - 84,619	169,238
21000762	Records Management Analyst	0.00	0.00	0.30	80,424 - 97,203	29,161
20000560	Recycling Program Manager	0.52	0.95	0.00	106,139 - 128,512	-
20001042	Safety and Training Manager	0.90	0.90	0.90	92,310 - 111,878	100,600
20000847	Safety Officer	0.60	0.60	0.60	80,086 - 96,743	58,042
20000854	Safety Representative 2	2.70	2.40	2.40	69,787 - 84,407	184,657
21000438	Security Officer	0.30	0.30	0.30	80,086 - 96,743	29,021
21000437	Security Representative 2	0.00	0.30	0.30	69,787 - 84,407	25,325
20000869	Senior Account Clerk	0.70	0.70	0.70	53,528 - 64,584	37,474
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	61,436 - 74,242	331,307
20000828	Senior Biologist	0.50	0.50	0.50	111,361 - 134,171	67,086
20000196	Senior Boat Operator	1.00	1.00	1.00	80,959 - 96,676	96,676
20000883	Senior Chemist	2.32	2.17	1.22	111,863 - 134,848	164,510
20000885	Senior Civil Engineer	5.10	5.48	5.48	125,388 - 151,584	800,998
20000890	Senior Civil Engineer	0.30	0.30	0.30	125,388 - 151,584	44,796
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	52,633
20000312	Senior Department Human Resources Analyst	0.00	0.60	0.60	88,289 - 106,773	58,517
20000400	Senior Drafting Aide	2.10	2.10	2.10	59,952 - 72,449	145,685
20000904	Senior Electrical Engineer	0.22	0.22	0.22	125,388 - 151,584	33,354
20000905	Senior Electrical Engineer	1.00	1.00	1.00	125,388 - 151,584	151,584
21000837	Senior Environmental Scientist	0.00	0.00	0.95	111,885 - 134,848	115,814
20000015	Senior Management Analyst	7.51	7.28	7.28	88,289 - 106,773	717,788
20000880	Senior Marine Biologist	1.00	1.00	1.00	111,885 - 134,848	134,848
20000918	Senior Planner	1.10	1.32	1.32	101,901 - 123,225	159,076
20000920	Senior Planner	0.52	0.30	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	6.35	6.35	6.00	99,654 - 120,274	719,840
20000968	Senior Power Plant Supervisor	1.00	1.00	2.00	105,162 - 126,834	242,295
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	113,177 - 136,909	795,668
20000055	Senior Wastewater Plant Operator	9.00	11.00	11.00	93,922 - 112,349	1,183,844
21000785	Senior Water Plant Operator	0.00	0.00	2.00	93,766 - 112,102	204,816
20000950	Stock Clerk	1.50	1.50	1.50	40,550 - 48,962	63,355
20000955	Storekeeper 1	1.50	1.50	1.50	46,712 - 56,019	79,836
20000956	Storekeeper 2	1.20	1.20	1.20	51,060 - 61,722	70,237
20000954	Storekeeper 3	0.30	0.30	0.00	53,725 - 64,605	-
90000964	Student Engineer - Hourly	0.50	0.50	0.00	36,814 - 43,194	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000313	Supervising Department Human Resources Analyst	0.60	0.90	0.90	99,301 - 120,362	108,321
20000995	Supervising Economist	0.35	0.35	0.35	90,081 - 109,176	31,525
20000970	Supervising Management Analyst	4.28	4.16	4.16	94,669 - 114,682	468,448
21000177	Trainer	2.10	2.10	2.10	74,757 - 90,340	183,516
20001041	Training Supervisor	0.60	0.60	0.60	82,079 - 99,229	58,950
20001053	Utility Worker 2	0.00	0.00	1.20	47,935 - 57,070	62,652
21000781	Warehouse Manager	0.00	0.00	0.30	53,725 - 64,605	19,381
21000726	Wastewater Chief Plant Operator	1.00	1.00	1.00	154,293 - 186,628	146,890
20000937	Wastewater Operations Supervisor	23.00	23.00	22.00	104,535 - 124,954	2,701,486
20000941	Wastewater Plant Operator	43.00	43.00	43.00	89,176 - 106,662	4,252,809
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	143,693 - 173,852	695,408
21000782	Water Resources Specialist	0.00	0.00	0.30	101,901 - 123,225	36,967
20000003	Water Systems Technician 3	7.00	7.00	6.00	62,622 - 74,757	365,075
20000004	Water Systems Technician 4	2.00	2.00	2.00	72,608 - 86,691	173,382
20000005	Water Systems Technician Supervisor	1.00	1.00	1.00	95,803 - 114,364	114,364
21000783	Water Utility Parts Buyer	0.00	0.00	0.60	60,236 - 72,952	42,018
20001058	Welder	2.00	2.00	2.00	63,841 - 76,557	153,114
	Bilingual - Regular					875
	Budgeted Personnel					(6,584,580)
	Expenditure Savings					
	Coast Guard License Pay					13,833
	Electrician Cert Pay					35,381
	Exceptional Performance					927
	Pay-Classified					
	Exceptional Performance					1,045
	Pay-Unclassified					
	Infrastructure In-Training					90,439
	Pay					
	Infrastructure Registration					300,924
	Pay					
	Night Shift Pay					88,044
	Overtime Budgeted					2,606,253
	Plant/Tank Vol Cert Pay					150,340
	Reg Pay For Engineers					282,164
	Sick Leave - Hourly					4,942
	Split Shift Pay					55,350
	Standby Pay					4,274
	Termination Pay Annual					225,242
	Leave					
	Vacation Pay In Lieu					271,311
	Welding Certification					7,280
FTE, Salaries, and Wages Subtotal		512.92	514.28	529.84	\$	48,369,589

Public Utilities

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,641,328	\$ 105,759	\$ 115,295	\$ 9,536
Flexible Benefits	5,361,214	5,581,804	6,179,958	598,154
Long-Term Disability	164,756	137,559	162,278	24,719
Medicare	572,586	576,336	662,738	86,402
Other Post-Employment Benefits	2,354,039	2,428,474	1,897,215	(531,259)
Retiree Medical Trust	53,455	60,217	72,649	12,432
Retirement 401 Plan	188,488	213,873	272,460	58,587
Retirement ADC	11,120,727	12,716,475	13,748,685	1,032,210
Retirement DROP	117,514	134,672	126,775	(7,897)
Risk Management Administration	564,189	549,976	634,511	84,535
Supplemental Pension Savings Plan	1,180,165	1,161,259	1,145,516	(15,743)
Unemployment Insurance	42,757	44,569	46,033	1,464
Workers' Compensation	797,785	727,240	979,234	251,994
Fringe Benefits Subtotal	\$ 24,159,004	\$ 24,438,213	\$ 26,043,347	\$ 1,605,134
Total Personnel Expenditures		\$ 74,412,936		

Municipal Sewer Revenue Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	\$ 6,044,743	\$ 9,293,046	\$ 9,407,557	\$ 114,511
Employee Services & Quality Assurance	3,209,844	4,291,242	5,156,936	865,694
Engineering & Program Management	6,065,347	8,820,967	8,789,821	(31,146)
Environmental Monitoring & Technical Services	6,334,176	7,330,508	8,272,045	941,537
Finance & Budget	4,762,776	6,697,300	6,111,499	(585,801)
Innovation & Technology	1,228,694	2,616,273	4,463,595	1,847,322
Public Utilities	56,162,923	54,975,745	64,611,342	9,635,597
Wastewater Collection	51,995,336	57,477,820	61,361,057	3,883,237
Wastewater Treatment & Disposal	11,128,819	2,832,409	2,648,940	(183,469)
Water Meter Services	1,438,821	2,049,237	2,464,601	415,364
Water Production	-	62,374	-	(62,374)
Total	\$ 148,371,479	\$ 156,446,921	\$ 173,287,393	\$ 16,840,472

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	56.26	58.76	59.26	0.50
Employee Services & Quality Assurance	23.62	25.95	28.49	2.54
Engineering & Program Management	34.27	34.67	34.99	0.32
Environmental Monitoring & Technical Services	42.92	43.82	44.54	0.72
Finance & Budget	12.35	11.95	11.95	0.00
Innovation & Technology	6.10	6.30	6.30	0.00
Public Utilities	3.68	2.50	2.73	0.23
Wastewater Collection	229.00	236.00	233.02	(2.98)

Public Utilities

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Wastewater Treatment & Disposal	6.02	0.00	0.00	0.00
Water Meter Services	18.46	17.82	18.42	0.60
Water Production	0.00	0.30	0.00	(0.30)
Total	432.68	438.07	439.70	1.63

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 13,104,156	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.46	3,595,852	-
Geographic Information Systems (GIS) Support Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.64	482,995	-
Laboratory Information Management Systems (LIMS) Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	98,500	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	96,650	(58,000,000)
Reallocation of Positions Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	(25)	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(36,241)	-
Street Preservation Ordinance Support Addition of 11.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	2.53	(83,155)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.00)	(94,736)	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(323,524)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Municipal System Revised Revenue	0.00	-	240,781,572
Adjustment to reflect revised revenue projections associated with rate increases and debt proceeds.			
Total	1.63	\$ 16,840,472	\$ 182,781,572

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 26,269,978	\$ 31,264,616	\$ 34,460,736	\$ 3,196,120
Fringe Benefits	18,142,863	20,321,093	20,883,543	562,450
PERSONNEL SUBTOTAL	44,412,841	51,585,709	55,344,279	3,758,570
NON-PERSONNEL				
Supplies	\$ 5,948,079	\$ 5,834,002	\$ 5,600,752	\$ (233,250)
Contracts & Services	36,792,602	41,932,070	44,998,985	3,066,915
<i>External Contracts & Services</i>	<i>13,947,363</i>	<i>19,101,580</i>	<i>19,997,220</i>	<i>895,640</i>
<i>Internal Contracts & Services</i>	<i>22,845,239</i>	<i>22,830,490</i>	<i>25,001,765</i>	<i>2,171,275</i>
Information Technology	4,440,207	5,749,605	5,621,231	(128,374)
Energy and Utilities	7,486,931	7,824,595	7,467,387	(357,208)
Other	77,601	118,211	86,789	(31,422)
Transfers Out	48,847,707	42,286,772	53,085,713	10,798,941
Capital Expenditures	365,510	1,115,957	1,082,257	(33,700)
NON-PERSONNEL SUBTOTAL	103,958,637	104,861,212	117,943,114	13,081,902
Total	\$ 148,371,479	\$ 156,446,921	\$ 173,287,393	\$ 16,840,472

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 293,507,927	\$ 304,660,535	\$ 321,842,107	\$ 17,181,572
Fines Forfeitures and Penalties	11,492	-	-	-
Other Revenue	56,327,354	70,000,000	235,600,000	165,600,000
Rev from Federal Agencies	8,148,830	-	-	-
Rev from Money and Prop	1,461,247	2,104,000	2,104,000	-
Total	\$ 359,456,850	\$ 376,764,535	\$ 559,546,107	\$ 182,781,572

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.36	0.43	0.43	\$ 95,084 - 114,900	\$ 44,856
20000102	Accountant 4	0.23	0.23	0.20	117,041 - 142,233	23,005
20000011	Account Clerk	2.63	2.63	2.43	46,777 - 56,281	123,733
20000012	Administrative Aide 1	0.77	0.77	0.77	55,036 - 66,266	49,818
20000024	Administrative Aide 2	7.38	7.60	7.88	63,360 - 76,360	556,070
21000753	Asset Management Coordinator	0.00	0.00	0.66	106,642 - 129,102	80,712

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000057	Assistant Chemist	2.83	3.33	3.13	83,876 - 101,857	295,325
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	76,526 - 92,176	38,266
20001140	Assistant Department Director	0.46	0.69	1.15	96,395 - 365,173	280,884
20001081	Assistant Deputy Chief Operating Officer	0.23	0.23	0.23	96,395 - 365,173	62,693
20001202	Assistant Deputy Director	2.06	2.26	2.76	72,886 - 268,057	551,262
20000070	Assistant Engineer-Civil	11.53	12.92	12.92	94,516 - 113,852	1,378,176
20000071	Assistant Engineer-Civil	0.23	0.23	0.23	94,516 - 113,852	26,183
20000077	Assistant Engineer-Electrical	0.32	0.32	0.32	94,516 - 113,852	36,431
20000087	Assistant Engineer-Mechanical	0.32	0.32	0.32	94,516 - 113,852	30,242
20001228	Assistant Metropolitan Wastewater Director	0.23	0.00	0.00	49,246 - 269,958	-
20001233	Assistant to the Director	0.23	0.00	0.00	72,886 - 268,057	-
20001091	Assistant to the Water Department Director	0.00	0.23	0.23	36,814 - 182,980	39,949
20000140	Associate Chemist	2.29	2.40	2.30	96,679 - 117,063	268,625
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	80,424 - 97,203	111,780
21000727	Associate Eng-Control Systems	0.00	0.00	0.20	108,826 - 131,374	21,756
20000143	Associate Engineer-Civil	10.05	10.70	11.16	108,826 - 131,374	1,443,376
20000145	Associate Engineer-Civil	0.92	0.92	0.92	108,826 - 131,374	119,813
20000150	Associate Engineer-Electrical	0.64	0.64	0.64	108,826 - 131,374	69,658
20000154	Associate Engineer-Mechanical	0.32	0.32	0.32	108,826 - 131,374	42,038
20000119	Associate Management Analyst	10.60	10.18	10.18	80,424 - 97,203	836,034
20000134	Associate Management Analyst	0.23	0.23	0.00	80,424 - 97,203	-
20000162	Associate Planner	1.92	1.92	1.92	88,486 - 106,904	192,909
20000655	Biologist 2	0.23	0.46	0.46	83,373 - 101,376	46,284
20000648	Biologist 3	0.23	0.27	0.50	96,220 - 116,495	57,779
20000266	Cashier	2.00	2.00	2.00	49,115 - 59,100	112,384
20000236	Cement Finisher	1.00	1.00	1.00	68,779 - 82,437	82,437
20000539	Clerical Assistant 2	4.40	4.40	4.32	44,505 - 53,638	201,393
20000829	Compliance and Metering Manager	0.30	0.30	0.30	101,595 - 122,897	36,870
20000801	Customer Information and Billing Manager	0.00	0.50	0.50	101,595 - 122,897	55,836
20000369	Customer Services Representative	24.25	24.25	24.25	50,264 - 60,697	1,406,976
20000366	Customer Services Supervisor	3.00	3.00	3.00	88,124 - 106,348	317,339
20001168	Deputy Director	2.76	2.76	2.76	72,886 - 268,057	610,914
20000434	Electronics Technician	0.23	0.23	0.23	66,135 - 79,397	15,210
21000451	Environmental Biologist 3	0.64	0.64	0.64	96,679 - 117,063	68,399
21000839	Environmental Scientist 2	0.00	0.00	0.66	83,788 - 101,857	55,299

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000840	Environmental Scientist 3	0.00	0.00	0.10	96,679 - 117,063	9,672
20000428	Equipment Operator 1	1.00	1.00	0.00	52,917 - 63,382	-
20000429	Equipment Operator 1	31.00	31.00	0.00	52,917 - 63,382	-
20000430	Equipment Operator 2	12.00	12.00	12.23	62,115 - 74,284	832,496
20000436	Equipment Operator 3	2.00	2.00	2.23	64,824 - 77,583	171,478
20000924	Executive Assistant	0.23	0.23	0.23	63,557 - 76,906	17,688
20000461	Field Representative	19.20	19.20	19.20	49,278 - 59,354	1,098,560
20000184	Fleet Parts Buyer	0.46	0.46	0.00	60,236 - 72,952	-
21000756	Food Establishment Wastewater Discharge Manager	0.00	0.00	1.00	98,208 - 119,008	119,008
20000483	General Water Utility Supervisor	4.00	4.00	3.30	98,445 - 119,088	392,988
21000432	Geographic Info Systems Analyst 2	0.32	0.32	0.64	81,997 - 99,082	60,513
21000433	Geographic Info Systems Analyst 3	0.32	0.32	0.64	90,015 - 108,805	66,524
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	50,841 - 60,607	60,607
20000501	Heavy Truck Driver 2	1.00	1.00	1.69	52,764 - 63,622	103,708
20000290	Information Systems Analyst 2	1.00	0.60	0.60	81,997 - 99,082	56,026
20000293	Information Systems Analyst 3	1.90	1.90	1.90	90,015 - 108,805	202,955
20000998	Information Systems Analyst 4	0.80	0.80	0.80	101,223 - 122,656	89,554
20000377	Information Systems Technician	0.20	0.40	0.40	64,584 - 77,846	28,488
20000515	Instrumentation and Control Technician	0.23	0.23	0.23	85,280 - 102,385	19,615
20000497	Irrigation Specialist	2.00	2.00	2.00	54,446 - 65,130	128,430
20000590	Laboratory Technician	6.75	6.75	6.75	63,316 - 76,513	495,784
90000589	Laborer - Hourly	2.00	2.00	0.00	43,032 - 51,226	-
20000756	Office Support Specialist	6.15	5.92	5.92	45,969 - 55,342	306,165
20000634	Organization Effectiveness Specialist 2	0.23	0.00	0.00	72,952 - 88,158	-
20000627	Organization Effectiveness Specialist 3	0.46	0.23	0.23	80,096 - 96,832	22,267
20000639	Organization Effectiveness Supervisor	0.23	0.23	0.23	90,081 - 109,176	25,116
20000680	Payroll Specialist 2	2.30	2.26	2.30	54,075 - 65,305	143,170
20000173	Payroll Supervisor	0.46	0.46	0.46	62,027 - 75,071	33,572
21000725	Plant Maintenance Coordinator	0.00	0.00	5.70	91,348 - 110,465	606,008
20000701	Plant Process Control Electrician	8.00	8.00	8.00	85,280 - 102,385	814,106
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	113,199
20000705	Plant Process Control Supervisor	5.40	5.40	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	7.00	7.00	7.00	57,137 - 68,332	444,884
20000688	Plant Technician 2	8.00	8.00	8.00	62,622 - 74,757	586,950
20000689	Plant Technician 3	2.00	2.00	2.00	68,690 - 82,213	150,903

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000706	Plant Technician Supervisor	2.00	2.00	2.00	80,332 - 95,825	187,884
20000737	Principal Customer Services Representative	1.50	1.50	1.50	66,361 - 80,175	105,139
20000740	Principal Drafting Aide	0.96	0.96	0.96	67,468 - 81,713	64,764
20000743	Principal Engineering Aide	7.96	6.32	6.32	81,669 - 98,842	600,770
20000707	Principal Plant Technician Supervisor	0.02	1.00	0.02	109,819 - 132,499	2,646
21000790	Principal Water Resources Specialist	0.00	0.00	0.32	114,879 - 138,857	36,758
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	79,325 - 95,825	190,213
20000227	Procurement Specialist	0.23	0.23	0.23	66,266 - 80,271	18,463
20001234	Program Coordinator	1.93	4.33	4.53	36,814 - 214,004	607,965
20001222	Program Manager	6.10	6.13	5.65	72,886 - 268,057	936,242
20000760	Project Assistant	0.64	1.28	1.28	86,534 - 104,266	122,477
20000763	Project Officer 2	0.32	0.32	0.32	114,879 - 138,857	44,431
20000766	Project Officer 2	0.64	0.64	0.32	114,879 - 138,857	44,431
20000783	Public Information Clerk	0.50	0.50	0.50	46,777 - 56,281	23,392
20001150	Public Utilities Director	0.23	0.23	0.23	96,395 - 365,173	67,404
20001050	Public Works Superintendent	0.00	0.00	0.23	106,751 - 128,894	26,983
20001032	Public Works Supervisor	0.00	0.00	0.23	79,146 - 95,825	20,042
20000319	Pump Station Operator	5.00	5.00	5.00	64,081 - 76,513	375,381
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	70,942 - 84,619	84,619
21000762	Records Management Analyst	0.00	0.00	0.23	80,424 - 97,203	22,356
20000560	Recycling Program Manager	0.55	0.66	0.00	106,139 - 128,512	-
20001042	Safety and Training Manager	0.69	0.69	0.69	92,310 - 111,878	77,143
20000847	Safety Officer	0.46	0.46	0.46	80,086 - 96,743	44,510
20000854	Safety Representative 2	2.07	1.84	1.84	69,787 - 84,407	141,573
21000438	Security Officer	0.23	0.23	0.23	80,086 - 96,743	22,255
21000437	Security Representative 2	0.00	0.23	0.23	69,787 - 84,407	19,410
20000869	Senior Account Clerk	0.40	0.40	0.40	53,528 - 64,584	21,406
20000864	Senior Cashier	0.50	0.50	0.50	53,528 - 64,584	32,298
20000883	Senior Chemist	0.53	0.55	0.50	111,863 - 134,848	67,428
20000885	Senior Civil Engineer	2.60	2.60	2.60	125,388 - 151,584	394,063
20000890	Senior Civil Engineer	0.23	0.23	0.23	125,388 - 151,584	34,338
20000898	Senior Customer Services Representative	4.00	4.00	4.00	57,697 - 69,787	259,415
20000312	Senior Department Human Resources Analyst	0.00	0.46	0.46	88,289 - 106,773	44,868
20000400	Senior Drafting Aide	1.60	1.60	1.60	59,952 - 72,449	106,539
20000904	Senior Electrical Engineer	0.32	0.32	0.32	125,388 - 151,584	48,504
20000900	Senior Engineering Aide	10.00	10.00	10.00	72,536 - 87,699	811,435
21000837	Senior Environmental Scientist	0.00	0.00	0.05	111,885 - 134,848	6,096
20000015	Senior Management Analyst	5.56	5.21	5.21	88,289 - 106,773	514,833
20000918	Senior Planner	1.60	1.92	1.92	101,901 - 123,225	231,419

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000920	Senior Planner	0.55	0.23	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	0.20	0.20	0.00	99,654 - 120,274	-
20000914	Senior Water Utility Supervisor	12.50	12.30	12.30	71,981 - 87,094	1,066,905
21000777	Sewer Maintenance Equipment Operator	0.00	0.00	32.00	52,938 - 63,382	1,927,029
20000950	Stock Clerk	1.15	1.15	1.15	40,550 - 48,962	48,553
20000955	Storekeeper 1	1.15	1.15	1.15	46,712 - 56,019	61,216
20000956	Storekeeper 2	0.92	0.92	0.92	51,060 - 61,722	53,851
20000954	Storekeeper 3	0.23	0.23	0.00	53,725 - 64,605	-
20000313	Supervising Department Human Resources Analyst	0.46	0.69	0.69	99,301 - 120,362	83,049
20000995	Supervising Economist	0.20	0.20	0.20	90,081 - 109,176	18,024
20000990	Supervising Field Representative	0.60	0.60	0.60	56,689 - 68,197	40,922
20000970	Supervising Management Analyst	4.47	4.62	4.62	94,669 - 114,682	524,821
20000997	Supervising Meter Reader	0.90	0.90	0.90	56,779 - 68,175	60,550
20000333	Supervising Wastewater Pretreatment Inspector	5.00	5.00	5.00	107,953 - 130,959	631,083
21000177	Trainer	1.61	1.61	1.61	74,757 - 90,340	140,691
20001041	Training Supervisor	0.46	0.46	0.46	82,079 - 99,229	45,177
20001051	Utility Worker 1	45.00	45.00	45.00	43,905 - 52,211	2,250,722
20001053	Utility Worker 2	0.00	0.00	0.92	47,935 - 57,070	48,036
21000781	Warehouse Manager	0.00	0.00	0.23	53,725 - 64,605	14,863
20000323	Wastewater Pretreatment Inspector 2	9.00	9.00	9.00	89,163 - 108,105	769,422
20000325	Wastewater Pretreatment Inspector 3	6.00	6.00	6.00	98,208 - 119,008	672,838
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	0.00	98,208 - 119,008	-
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	118,199 - 143,347	143,347
21000782	Water Resources Specialist	0.00	0.00	0.23	101,901 - 123,225	28,344
21000783	Water Utility Parts Buyer	0.00	0.00	0.46	60,236 - 72,952	32,202
20001063	Water Utility Supervisor	15.30	15.30	15.30	66,272 - 79,280	1,150,663
20001065	Water Utility Worker	36.50	36.50	36.50	50,331 - 59,891	2,028,683
	Bilingual - Regular					46,928
	Budgeted Personnel					(4,690,308)
	Expenditure Savings					
	Electrician Cert Pay					20,327
	Exceptional Performance					7,275
	Pay-Classified					
	Exceptional Performance					570
	Pay-Unclassified					
	Infrastructure In-Training					102,370
	Pay					
	Infrastructure Registration					164,048
	Pay					
	Night Shift Pay					41,797
	Overtime Budgeted					2,936,720

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Plant/Tank Vol Cert Pay					66,083
	Reg Pay For Engineers					153,748
	Sick Leave - Hourly					6,917
	Split Shift Pay					6,995
	Standby Pay					15,539
	Termination Pay Annual Leave					138,593
	Vacation Pay In Lieu					151,102
FTE, Salaries, and Wages Subtotal		432.68	438.07	439.70	\$	34,460,736

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 722,834	\$ 87,651	\$ 92,876	\$ 5,225
Flexible Benefits	4,158,086	4,609,434	4,994,052	384,618
Long-Term Disability	109,557	97,641	111,457	13,816
Medicare	394,199	405,277	450,710	45,433
Other	15	-	-	-
Other Post-Employment Benefits	1,879,786	2,077,590	1,551,224	(526,366)
Retiree Medical Trust	30,004	36,065	42,976	6,911
Retirement 401 Plan	111,468	133,427	165,275	31,848
Retirement ADC	8,361,505	10,511,410	11,018,284	506,874
Retirement DROP	91,242	102,346	98,295	(4,051)
Risk Management Administration	452,859	470,143	520,820	50,677
Supplemental Pension Savings Plan	898,638	893,462	877,725	(15,737)
Unemployment Insurance	28,252	31,798	32,431	633
Workers' Compensation	904,419	864,849	927,418	62,569
Fringe Benefits Subtotal	\$ 18,142,863	\$ 20,321,093	\$ 20,883,543	\$ 562,450
Total Personnel Expenditures			\$ 55,344,279	

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 26,137,397	\$ 22,500,000	\$ 22,500,000	\$ -
Rev from Money and Prop	284,922	40,000	40,000	-
Total	\$ 26,422,319	\$ 22,540,000	\$ 22,540,000	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 18,025,251	\$ 15,900,000	\$ 15,900,000	\$ -
Rev from Money and Prop	216,308	50,000	50,000	-
Total	\$ 18,241,559	\$ 15,950,000	\$ 15,950,000	\$ -

Water Utility Operating Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	\$ 5,565,508	\$ 9,136,583	\$ 9,199,386	\$ 62,803
Employee Services & Quality Assurance	8,681,203	10,182,063	12,120,431	1,938,368
Engineering & Program Management	17,595,366	25,556,273	24,918,785	(637,488)
Environmental Monitoring & Technical Services	8,994,068	10,934,486	11,872,374	937,888
Finance & Budget	4,513,176	5,358,339	5,167,854	(190,485)
Innovation & Technology	5,696,058	7,793,596	8,133,853	340,257
Public Utilities	126,921,532	133,165,470	142,811,574	9,646,104
Pure Water Operations	2,226,778	5,445,205	8,368,699	2,923,494
Pure Water Program Management	9,292,591	11,734,713	13,044,223	1,309,510
Wastewater Treatment & Disposal	33,995	920,000	922,316	2,316
Water Distribution	63,008,332	68,011,218	71,913,549	3,902,331
Water Meter Services	20,856,258	27,359,908	30,659,396	3,299,488
Water Production	344,030,052	343,318,860	404,983,992	61,665,132
Total	\$ 617,414,917	\$ 658,916,714	\$ 744,116,432	\$ 85,199,718

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Customer Support Service	56.44	58.94	58.44	(0.50)
Employee Services & Quality Assurance	48.04	53.11	58.26	5.15
Engineering & Program Management	53.10	61.88	67.34	5.46
Environmental Monitoring & Technical Services	57.66	61.43	63.57	2.14
Finance & Budget	27.79	26.89	26.89	0.00
Innovation & Technology	14.10	15.55	15.55	0.00
Public Utilities	7.52	5.15	5.62	0.47
Pure Water Operations	31.50	36.00	47.00	11.00
Pure Water Program Management	11.54	12.79	12.22	(0.57)
Water Distribution	274.00	277.00	273.00	(4.00)
Water Meter Services	165.90	168.42	169.32	0.90
Water Production	200.00	202.70	207.00	4.30
Total	947.59	979.86	1,004.21	24.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases	0.00	\$ 53,112,771	\$ -
Addition of non-personnel expenditures associated with changes in the wholesale rate to purchase water.			
Non-Discretionary Adjustment	0.00	11,203,965	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(1.24)	7,258,332	-
Water Treatment Chemicals Addition of non-personnel expenditures associated with increased water treatment chemical costs.	0.00	6,000,000	-
Pure Water Phase 2 Implementation Addition of non-personnel expenditures associated with specialized parts and equipment, and management consultant costs for Phase 2.	0.00	5,105,000	-
Dam Repairs and Replacement Addition of 4.00 FTE positions and one-time non-personnel expenditures to support dam safety and reservoir crews.	4.00	3,612,875	-
Water Treatment Plant Maintenance Addition of non-personnel expenditures to support the Filter Media replacement for the Otay Water Treatment Plant.	0.00	2,500,000	-
Pure Water Phase 1 Operations Addition of 13.00 FTE positions to support facilities and pump stations related to Pure Water Phase 1 operations, and non-personnel expenditures to support infrastructure investments and programs.	13.00	1,570,225	-
Chollas Yard Parking Expansion Addition of non-expenditures associated with expanding parking at the Chollas Operations Yard.	0.00	257,722	-
Geographic Information Systems (GIS) Support Addition of 1.00 Geographic Information Systems Analyst 3, 1.00 Geographic Information Systems Analyst 2, and associated non-personnel expenditures to support the editing and digitizing backlog, and the Integrated Master Plan Amendment.	0.92	100,889	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.00	92,453	-
Laboratory Information Management Systems (LIMS) Addition of information technology expenditures for the reporting of regulatory data required by multiple compliance permits.	0.00	88,000	-
Water Meter Services Addition of 0.50 Customer Services Representative to support Water Meter Services.	0.50	30,711	-
Reallocation of Positions Reallocation of positions among various Public Utilities Funds to align with operational needs.	0.00	75	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(7,164)	-
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	(57,609)	-
Support for Street Preservation Ordinance Addition of 11.00 FTE positions across multiple funds associated with the Trench Restoration Program to comply with the Street Preservation Ordinance.	5.17	(308,127)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(5,360,400)	-
Water System Revised Revenue Adjustment to reflect revised revenue projections associated with rate increases and debt proceeds.	0.00	-	(28,191,389)
Total	24.35	\$ 85,199,718	\$ (28,191,389)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 62,375,636	\$ 73,669,971	\$ 81,649,898	\$ 7,979,927
Fringe Benefits	42,885,983	47,125,161	48,575,711	1,450,550
PERSONNEL SUBTOTAL	105,261,619	120,795,132	130,225,609	9,430,477
NON-PERSONNEL				
Supplies	\$ 241,072,430	\$ 231,153,413	\$ 282,498,707	\$ 51,345,294
Contracts & Services	134,811,136	151,999,577	164,323,295	12,323,718
<i>External Contracts & Services</i>	<i>89,290,930</i>	<i>113,030,995</i>	<i>124,297,365</i>	<i>11,266,370</i>
<i>Internal Contracts & Services</i>	<i>45,520,206</i>	<i>38,968,582</i>	<i>40,025,930</i>	<i>1,057,348</i>
Information Technology	12,053,554	21,483,390	21,793,826	310,436
Energy and Utilities	18,956,721	19,703,679	18,940,188	(763,491)
Other	13,381,645	10,307,623	11,903,632	1,596,009
Transfers Out	90,521,581	100,578,240	108,064,868	7,486,628
Capital Expenditures	1,356,231	2,895,660	6,366,307	3,470,647
NON-PERSONNEL SUBTOTAL	512,153,298	538,121,582	613,890,823	75,769,241
Total	\$ 617,414,917	\$ 658,916,714	\$ 744,116,432	\$ 85,199,718

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 581,983,873	\$ 579,459,510	\$ 609,459,510	\$ 30,000,000
Fines Forfeitures and Penalties	43,264	-	-	-
Other Revenue	174,470,472	329,566,184	271,374,795	(58,191,389)
Rev from Federal Agencies	530,155	259,484	259,484	-
Rev from Money and Prop	11,444,029	11,530,178	11,530,178	-
Rev from Other Agencies	9,622,300	703,559	703,559	-

Public Utilities

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transfers In	303,786	49,183,962	49,183,962	-
Total	\$ 778,397,879	\$ 970,702,877	\$ 942,511,488	\$ (28,191,389)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.55	0.92	0.92	\$ 95,084 - 114,900	\$ 96,391
20000102	Accountant 4	0.47	0.47	0.45	117,041 - 142,233	51,758
20000011	Account Clerk	5.65	5.65	5.20	46,777 - 56,281	265,909
20000012	Administrative Aide 1	4.27	4.27	5.27	55,036 - 66,266	323,935
20000024	Administrative Aide 2	13.65	14.70	16.01	63,360 - 76,360	1,128,093
21000753	Asset Management Coordinator	0.00	0.00	1.39	106,642 - 129,102	169,349
20000057	Assistant Chemist	21.17	21.36	16.92	83,876 - 101,857	1,675,338
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	76,526 - 92,176	38,260
20001140	Assistant Department Director	1.44	1.91	2.85	96,395 - 365,173	697,836
20001081	Assistant Deputy Chief Operating Officer	0.47	0.47	0.47	96,395 - 365,173	128,112
20001202	Assistant Deputy Director	4.99	5.44	6.94	72,886 - 268,057	1,382,652
20000070	Assistant Engineer-Civil	28.42	29.95	31.38	94,516 - 113,852	3,293,177
20000071	Assistant Engineer-Civil	0.47	0.47	0.47	94,516 - 113,852	53,512
21000176	Assistant Engineer- Corrosion	2.00	3.00	3.00	94,516 - 113,852	322,220
20000077	Assistant Engineer- Electrical	0.46	0.46	0.46	94,516 - 113,852	52,372
20000087	Assistant Engineer- Mechanical	0.46	0.46	0.46	94,516 - 113,852	43,478
20001228	Assistant Metropolitan Wastewater Director	0.47	0.00	0.00	49,246 - 269,958	-
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	52,458 - 62,552	477,434
20001233	Assistant to the Director	0.47	0.00	0.00	72,886 - 268,057	-
20001091	Assistant to the Water Department Director	0.00	0.47	0.47	36,814 - 182,980	81,644
20000140	Associate Chemist	6.82	7.66	7.66	96,679 - 117,063	845,616
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	80,424 - 97,203	228,430
21000727	Associate Eng-Control Systems	0.00	0.00	0.45	108,826 - 131,374	48,977
20000143	Associate Engineer-Civil	22.58	28.38	30.08	108,826 - 131,374	3,730,161
20000145	Associate Engineer-Civil	1.88	1.88	1.88	108,826 - 131,374	244,804
20000350	Associate Engineer- Corrosion	3.00	3.00	3.00	108,826 - 131,374	394,122
20000150	Associate Engineer- Electrical	1.92	1.92	1.92	108,826 - 131,374	231,488
20000154	Associate Engineer- Mechanical	0.46	0.46	0.46	108,826 - 131,374	60,434
20000119	Associate Management Analyst	20.38	21.09	21.09	80,424 - 97,203	1,716,531

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000134	Associate Management Analyst	0.47	0.47	0.00	80,424 - 97,203	-
20000162	Associate Planner	2.76	3.76	3.76	88,486 - 106,904	365,790
20000655	Biologist 2	7.25	8.70	7.50	83,373 - 101,376	743,231
20000648	Biologist 3	2.50	3.66	2.71	96,220 - 116,495	307,434
20000234	Carpenter	1.00	1.00	1.00	64,059 - 76,644	64,059
20000266	Cashier	2.00	2.00	2.00	49,115 - 59,100	112,376
20000236	Cement Finisher	2.00	2.00	2.00	68,779 - 82,437	144,941
20000539	Clerical Assistant 2	8.32	8.32	6.46	44,505 - 53,638	314,902
20000306	Code Compliance Officer	4.00	4.00	4.00	58,436 - 70,391	268,018
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	75,655
20000829	Compliance and Metering Manager	1.34	1.34	1.34	101,595 - 122,897	164,686
20000801	Customer Information and Billing Manager	0.00	0.50	0.50	101,595 - 122,897	55,831
20000369	Customer Services Representative	25.25	25.25	25.75	50,264 - 60,697	1,489,095
20000366	Customer Services Supervisor	3.00	3.00	3.00	88,124 - 106,348	317,305
20001168	Deputy Director	6.44	6.44	6.22	72,886 - 268,057	1,330,131
20000434	Electronics Technician	0.47	0.47	0.47	66,135 - 79,397	31,084
21000451	Environmental Biologist 3	0.92	0.92	1.92	96,679 - 117,063	204,898
21000839	Environmental Scientist 2	0.00	0.00	7.74	83,788 - 101,857	666,048
21000840	Environmental Scientist 3	0.00	0.00	1.00	96,679 - 117,063	96,679
20000430	Equipment Operator 2	13.00	13.00	13.47	62,115 - 74,284	945,340
20000436	Equipment Operator 3	0.00	1.00	1.47	64,824 - 77,583	110,915
20000418	Equipment Technician 1	5.00	5.00	3.00	50,557 - 60,585	171,727
20000924	Executive Assistant	0.47	0.47	0.47	63,557 - 76,906	36,146
20000461	Field Representative	34.80	34.80	34.80	49,278 - 59,354	1,970,798
20000184	Fleet Parts Buyer	0.94	0.94	0.00	60,236 - 72,952	-
20000483	General Water Utility Supervisor	0.00	0.00	0.70	98,445 - 119,088	83,364
21000431	Geographic Info Systems Analyst 1	2.00	0.00	0.00	67,468 - 81,997	-
21000432	Geographic Info Systems Analyst 2	0.46	2.46	2.92	81,997 - 99,082	268,062
21000433	Geographic Info Systems Analyst 3	0.46	0.46	1.92	90,015 - 108,805	185,640
20000822	Golf Course Manager	2.00	2.00	0.00	80,271 - 96,832	-
20000501	Heavy Truck Driver 2	1.00	1.00	2.41	52,764 - 63,622	145,537
20000290	Information Systems Analyst 2	2.25	2.35	2.35	81,997 - 99,082	208,074
20000293	Information Systems Analyst 3	3.65	3.65	3.65	90,015 - 108,805	388,698
20000998	Information Systems Analyst 4	1.80	1.80	1.80	101,223 - 122,656	201,488
20000999	Information Systems Analyst 4	1.00	1.00	0.00	101,223 - 122,656	-
20000377	Information Systems Technician	0.45	0.90	0.90	64,584 - 77,846	64,093

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000514	Instrumentation and Control Supervisor	6.00	6.00	6.00	93,609 - 113,199	636,052
20000515	Instrumentation and Control Technician	15.97	16.47	18.47	85,280 - 102,385	1,634,127
20000497	Irrigation Specialist	2.00	2.00	2.00	54,446 - 65,130	128,401
20000590	Laboratory Technician	12.00	12.00	12.00	63,316 - 76,513	856,930
20000589	Laborer	0.00	1.00	0.00	43,032 - 51,226	-
90000589	Laborer - Hourly	11.00	0.00	0.00	43,032 - 51,226	-
20000564	Lake Aide 2	12.00	12.00	12.00	38,173 - 45,204	535,079
20000616	Lakes Program Manager	1.00	1.00	1.00	101,602 - 123,006	123,006
90001073	Management Intern - Hourly	1.00	1.00	2.50	36,814 - 45,925	101,925
20000622	Marine Mechanic	1.00	1.00	1.00	60,764 - 72,877	72,877
20000756	Office Support Specialist	8.34	8.02	8.02	45,969 - 55,342	423,081
20000634	Organization Effectiveness Specialist 2	0.47	0.00	0.00	72,952 - 88,158	-
20000627	Organization Effectiveness Specialist 3	0.94	0.47	0.47	80,096 - 96,832	45,512
20000639	Organization Effectiveness Supervisor	0.47	0.47	0.47	90,081 - 109,176	51,312
20000680	Payroll Specialist 2	4.70	4.70	4.70	54,075 - 65,305	292,476
20000173	Payroll Supervisor	0.94	0.94	0.94	62,027 - 75,071	68,585
21000725	Plant Maintenance Coordinator	0.00	2.00	12.60	91,348 - 110,465	1,351,148
20000701	Plant Process Control Electrician	11.00	11.00	12.00	85,280 - 102,385	1,178,955
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	93,609 - 113,199	320,007
20000705	Plant Process Control Supervisor	12.90	10.90	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	7.00	7.00	9.00	57,137 - 68,332	554,362
20000688	Plant Technician 2	8.50	8.50	9.50	62,622 - 74,757	632,170
20000689	Plant Technician 3	6.00	6.00	6.00	68,690 - 82,213	467,261
20000706	Plant Technician Supervisor	3.00	3.00	3.00	80,332 - 95,825	284,365
21000789	Principal Backflow and Cross Connection Specialist Supervisor	0.00	0.64	0.64	79,504 - 96,296	55,750
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	69,138 - 83,735	248,449
20000737	Principal Customer Services Representative	1.50	1.50	1.50	66,361 - 80,175	105,105
20000740	Principal Drafting Aide	1.38	1.38	1.38	67,468 - 81,713	93,111
20000743	Principal Engineering Aide	2.38	1.46	1.46	81,669 - 98,842	127,133
20001187	Principal Planner	1.00	1.00	0.00	72,886 - 268,057	-
21000790	Principal Water Resources Specialist	0.00	0.00	0.46	114,879 - 138,857	52,849
21000350	Principle Corrosion Engineering Aide	2.00	3.00	3.00	81,669 - 98,842	279,353
20000227	Procurement Specialist	0.47	0.47	0.47	66,266 - 80,271	37,729
20001234	Program Coordinator	3.37	6.27	5.72	36,814 - 214,004	770,252
20001222	Program Manager	8.65	9.67	8.10	72,886 - 268,057	1,373,463
20000760	Project Assistant	0.92	1.84	1.84	86,534 - 104,266	176,046

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000763	Project Officer 2	1.96	1.46	1.46	114,879 - 138,857	178,754
20000766	Project Officer 2	2.92	2.92	1.46	114,879 - 138,857	202,732
20000783	Public Information Clerk	0.50	0.50	0.50	46,777 - 56,281	23,385
20001150	Public Utilities Director	0.47	0.47	0.47	96,395 - 365,173	137,741
20001050	Public Works Superintendent	0.00	0.00	0.47	106,751 - 128,894	55,140
20001032	Public Works Supervisor	0.00	0.00	0.47	79,146 - 95,825	40,955
21000630	Pure Water Plant Operations Supervisor	0.50	3.00	3.00	106,998 - 130,058	372,599
21000627	Pure Water Plant Operator	0.00	6.00	10.00	92,154 - 111,990	959,240
21000632	Pure Water Treatment Superintendent	1.00	1.00	1.00	150,164 - 182,539	174,826
20000373	Ranger/Diver 1	3.00	3.00	3.00	61,394 - 74,131	205,764
20000375	Ranger/Diver 2	2.00	2.00	2.00	67,380 - 81,451	148,831
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	73,957 - 89,447	89,447
21000762	Records Management Analyst	0.00	0.00	0.47	80,424 - 97,203	45,686
20000560	Recycling Program Manager	0.93	1.39	0.00	106,139 - 128,512	-
20000840	Reservoir Keeper	8.00	8.00	8.00	60,083 - 71,815	562,017
21000784	Reservoir Maintenance Supervisor	0.00	0.00	2.00	80,271 - 96,832	190,275
20001042	Safety and Training Manager	1.41	1.41	1.41	92,310 - 111,878	157,634
20000847	Safety Officer	0.94	0.94	0.94	80,086 - 96,743	90,934
20000854	Safety Representative 2	4.23	3.76	3.76	69,787 - 84,407	289,298
21000438	Security Officer	0.47	0.47	0.47	80,086 - 96,743	45,467
21000437	Security Representative 2	0.00	0.47	0.47	69,787 - 84,407	39,672
20000869	Senior Account Clerk	0.90	0.90	0.90	53,528 - 64,584	48,176
21000183	Senior Backflow & Cross Connection Specialist	11.00	14.00	14.00	61,436 - 74,242	957,191
20000828	Senior Biologist	1.50	1.50	1.50	111,361 - 134,171	201,256
20000864	Senior Cashier	0.50	0.50	0.50	53,528 - 64,584	32,286
20000883	Senior Chemist	2.15	2.28	1.28	111,863 - 134,848	172,606
20000885	Senior Civil Engineer	6.30	9.92	9.92	125,388 - 151,584	1,439,481
20000890	Senior Civil Engineer	0.47	0.47	0.47	125,388 - 151,584	70,176
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	125,388 - 151,584	151,584
20000898	Senior Customer Services Representative	4.00	4.00	4.00	57,697 - 69,787	259,357
20000312	Senior Department Human Resources Analyst	0.00	0.94	0.94	88,289 - 106,773	91,677
20000400	Senior Drafting Aide	2.30	2.30	2.30	59,952 - 72,449	153,162
20000904	Senior Electrical Engineer	0.46	0.46	0.46	125,388 - 151,584	69,726
21000837	Senior Environmental Scientist	0.00	0.00	1.00	111,885 - 134,848	111,885
20000015	Senior Management Analyst	12.68	12.26	12.26	88,289 - 106,773	1,216,958
20000918	Senior Planner	2.30	3.76	3.76	101,901 - 123,225	434,535
20000920	Senior Planner	0.93	0.47	0.00	101,901 - 123,225	-
20000708	Senior Plant Technician Supervisor	5.45	5.45	5.00	99,654 - 120,274	591,747

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000631	Senior Pure Water Plant Operations Supervisor	1.00	1.00	1.00	117,632 - 143,044	143,044
21000629	Senior Pure Water Plant Operator	1.00	6.00	6.00	96,766 - 117,610	580,596
20000055	Senior Wastewater Plant Operator	10.50	0.00	0.00	93,922 - 112,349	-
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	117,879 - 142,552	285,104
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	117,879 - 142,552	397,409
21000785	Senior Water Plant Operator	0.00	6.00	6.00	93,766 - 112,102	672,612
20000914	Senior Water Utility Supervisor	0.50	0.70	0.70	71,981 - 87,094	60,963
20000950	Stock Clerk	2.35	2.35	2.35	40,550 - 48,962	99,254
20000955	Storekeeper 1	2.35	2.35	2.35	46,712 - 56,019	125,096
20000956	Storekeeper 2	1.88	1.88	1.88	51,060 - 61,722	110,043
20000954	Storekeeper 3	0.47	0.47	0.00	53,725 - 64,605	-
90000964	Student Engineer - Hourly	0.00	0.00	0.50	36,814 - 43,194	19,707
20000313	Supervising Department Human Resources Analyst	0.94	1.41	1.41	99,301 - 120,362	169,716
20000995	Supervising Economist	0.45	0.45	0.45	90,081 - 109,176	40,532
20000990	Supervising Field Representative	1.40	1.40	1.40	56,689 - 68,197	95,472
20000970	Supervising Management Analyst	9.25	10.22	10.22	94,669 - 114,682	1,160,820
20000997	Supervising Meter Reader	2.10	2.10	2.10	56,779 - 68,175	141,248
21000177	Trainer	3.29	3.29	3.29	74,757 - 90,340	287,546
20001041	Training Supervisor	0.94	0.94	0.94	82,079 - 99,229	92,346
20001053	Utility Worker 2	0.00	0.00	1.88	47,935 - 57,070	98,156
21000781	Warehouse Manager	0.00	0.00	0.47	53,725 - 64,605	30,362
20000937	Wastewater Operations Supervisor	2.50	0.50	0.50	104,535 - 124,954	52,267
20000941	Wastewater Plant Operator	6.00	0.00	0.00	89,176 - 106,662	-
20000317	Water Distribution Operations Supervisor	2.00	2.00	2.00	95,803 - 114,364	221,555
20000316	Water Distribution Operator	12.00	12.00	12.00	86,310 - 103,012	1,168,080
20001059	Water Operations Supervisor	6.00	6.00	6.00	103,774 - 123,969	738,211
20001061	Water Plant Operator	30.00	30.00	30.00	89,310 - 106,751	2,658,807
20000932	Water Production Superintendent	5.00	5.00	5.00	130,327 - 157,754	781,810
21000782	Water Resources Specialist	0.00	0.00	1.47	101,901 - 123,225	159,815
20000006	Water Systems District Manager	4.00	4.00	4.00	114,341 - 137,447	549,044
20000003	Water Systems Technician 3	226.00	232.00	235.00	62,622 - 74,757	14,605,485
20000004	Water Systems Technician 4	57.00	59.00	59.00	72,608 - 86,691	4,959,985
20000005	Water Systems Technician Supervisor	20.00	21.00	21.00	95,803 - 114,364	2,305,705

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000783	Water Utility Parts Buyer	0.00	0.00	0.94	60,236 - 72,952	65,829
20001063	Water Utility Supervisor	0.70	0.70	0.70	66,272 - 79,280	52,644
20001065	Water Utility Worker	3.50	3.50	3.50	50,331 - 59,891	204,315
20001058	Welder	3.00	3.00	3.00	63,841 - 76,557	216,955
	AWWA WDP Cert Pay					193,282
	Backflow Cert					24,960
	Bilingual - Regular					89,061
	Budgeted Personnel					(10,822,229)
	Expenditure Savings					
	Electrician Cert Pay					20,882
	Emergency Medical Tech					44,405
	Exceptional Performance					18,949
	Pay-Classified					
	Exceptional Performance					1,832
	Pay-Unclassified					
	Infrastructure In-Training					183,086
	Pay					
	Infrastructure Registration					575,520
	Pay					
	Night Shift Pay					47,704
	Overtime Budgeted					3,277,118
	Plant/Tank Vol Cert Pay					212,487
	Reg Pay For Engineers					577,172
	Sick Leave - Hourly					17,651
	Split Shift Pay					166,597
	Standby Pay					65,434
	Termination Pay Annual					226,770
	Leave					
	Vacation Pay In Lieu					968,255
	Welding Certification					7,280
FTE, Salaries, and Wages Subtotal		947.59	979.86	1,004.21		\$ 81,649,898

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,146,880	\$ 206,787	\$ 208,742	\$ 1,955
Flexible Benefits	9,177,804	10,475,727	11,708,117	1,232,390
Long-Term Disability	253,233	237,748	273,828	36,080
Medicare	932,944	995,662	1,121,244	125,582
Other Post-Employment Benefits	4,154,697	4,803,628	3,652,375	(1,151,253)
Retiree Medical Trust	84,522	105,154	123,963	18,809
Retirement 401 Plan	318,497	401,809	487,347	85,538
Retirement ADC	19,649,364	24,561,742	25,377,834	816,092
Retirement DROP	128,018	150,012	141,336	(8,676)
Risk Management Administration	995,834	1,086,250	1,223,040	136,790
Supplemental Pension Savings Plan	1,794,862	1,760,400	1,735,017	(25,383)
Unemployment Insurance	65,681	76,970	77,308	338
Workers' Compensation	2,183,647	2,263,272	2,445,560	182,288
Fringe Benefits Subtotal	\$ 42,885,983	\$ 47,125,161	\$ 48,575,711	\$ 1,450,550
Total Personnel Expenditures			\$ 130,225,609	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Funds	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	90,390,897	-	-
Continuing Appropriation - CIP	625,297,642	664,231,331	548,021,156
Rate Stabilization Reserve	98,250,000	89,250,000	69,250,000
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	54,083,232	54,083,232	65,391,348
Pension Stability Reserve	945,545	-	-
TOTAL BALANCE AND RESERVES	\$ 878,967,315	\$ 817,564,563	\$ 692,662,504
REVENUE			
Charges for Services	\$ 426,471,100	\$ 437,953,557	\$ 460,310,129
Fines Forfeitures and Penalties	11,492	-	-
Other Revenue	98,216,353	90,000,000	310,000,000
Revenue from Federal Agencies	8,148,830	-	-
Revenue from Use of Money and Property	5,765,616	4,703,000	4,703,000
Transfers In	612,524	174,161,376	174,161,376
TOTAL REVENUE	\$ 539,225,914	\$ 706,817,933	\$ 949,174,505
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,418,193,230	\$ 1,524,382,496	\$ 1,641,837,009
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 182,955,211	\$ 136,411,094	\$ 266,811,590
TOTAL CIP EXPENSE	\$ 182,955,211	\$ 136,411,094	\$ 266,811,590
OPERATING EXPENSE			
Personnel Expenses	\$ 64,494,112	\$ 74,216,342	\$ 82,830,325
Fringe Benefits	42,301,867	44,759,306	46,926,890
Supplies	43,161,055	39,797,158	47,161,380
Contracts & Services	88,058,542	108,431,441	111,709,106
Information Technology	11,870,080	17,463,189	17,470,551
Energy and Utilities	34,580,206	51,372,041	45,008,754
Other Expenses	193,301	356,865	266,661
Transfers Out	116,792,784	99,203,412	116,378,877
Capital Expenditures	2,023,569	4,577,756	6,027,013
Debt Expenses	1,129,174	-	-
TOTAL OPERATING EXPENSE	\$ 404,604,691	\$ 440,177,510	\$ 473,779,557
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 13,068,765	\$ 293,088,906	\$ 99,188,410
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 13,068,765	\$ 293,088,906	\$ 99,188,410
TOTAL EXPENSE	\$ 600,628,667	\$ 869,677,510	\$ 839,779,557
RESERVES			
Continuing Appropriation - CIP	\$ 664,231,331	\$ 371,142,425	\$ 448,832,746
Rate Stabilization Reserve	89,250,000	79,300,000	63,300,000
Capital Reserve	10,000,000	10,000,000	10,000,000

Public Utilities

Sewer Revenue Funds	FY2023 Actual	FY2024* Budget	FY2025** Adopted
Operating Reserve	54,083,232	65,392,293	68,542,596
TOTAL RESERVES	\$ 817,564,563	\$ 525,834,718	\$ 590,675,342
BALANCE	\$ -	\$ 128,870,268	\$ 211,382,110
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,418,193,230	\$ 1,524,382,496	\$ 1,641,837,009

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 12,832,136
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	218,882,249	-	145,182,869
Continuing Appropriation - CIP	663,967,481	794,924,743	731,298,880
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	44,859,527	44,859,527	55,775,552
Rate Stabilization Reserve	114,117,000	105,117,000	78,117,000
Secondary Purchase Reserve	16,628,190	16,628,190	16,628,190
Pension Stability Reserve	836,196	-	-
TOTAL BALANCE AND RESERVES	\$ 1,064,290,644	\$ 966,529,460	\$ 1,044,834,627
REVENUE			
Charges for Services	\$ 600,009,124	\$ 595,359,510	\$ 625,359,510
Fines Forfeitures and Penalties	43,264	-	-
Other Revenue	174,488,037	329,566,184	271,374,795
Revenue from Federal Agencies	530,155	259,484	259,484
Revenue from Other Agencies	9,622,300	703,559	703,559
Revenue from Use of Money and Property	11,660,337	11,580,178	11,580,178
Transfers In	303,786	49,183,962	49,183,962
TOTAL REVENUE	\$ 796,657,003	\$ 986,652,877	\$ 958,461,488
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,860,947,647	\$ 1,953,182,337	\$ 2,003,296,115
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 267,970,395	\$ 280,753,141	\$ 374,719,415
TOTAL CIP EXPENSE	\$ 267,970,395	\$ 280,753,141	\$ 374,719,415
OPERATING EXPENSE			
Personnel Expenses	\$ 62,375,636	\$ 73,669,971	\$ 81,649,898
Fringe Benefits	42,885,983	47,125,161	48,575,711
Supplies	241,072,430	231,153,413	282,498,707
Contracts & Services	134,811,136	151,999,577	164,323,295
Information Technology	12,053,554	21,483,390	21,793,826
Energy and Utilities	18,956,721	19,703,679	18,940,188
Other Expenses	17,353,693	14,807,623	11,903,632
Transfers Out	86,549,533	96,078,240	108,064,868
Capital Expenditures	1,356,231	2,895,660	6,366,307
TOTAL OPERATING EXPENSE	\$ 617,414,917	\$ 658,916,714	\$ 744,116,432
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 9,032,875	\$ 198,546,859	\$ 100,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 9,032,875	\$ 198,546,859	\$ 100,000,000
TOTAL EXPENSE	\$ 894,418,187	\$ 1,138,216,714	\$ 1,218,835,847
RESERVES			
Continuing Appropriation - CIP	\$ 794,924,743	\$ 596,377,884	\$ 631,298,880
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Water Utility Operating Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
Operating Reserve	44,859,527	55,775,329	60,226,623
Rate Stabilization Reserve	105,117,000	96,100,000	69,100,000
Secondary Purchase Reserve	16,628,190	15,647,998	18,834,765
TOTAL RESERVES	\$ 966,529,460	\$ 768,901,211	\$ 784,460,268
BALANCE	\$ -	\$ 46,064,412	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,860,947,647	\$ 1,953,182,337	\$ 2,003,296,115

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Purchasing and Contracting



Page Intentionally Left Blank

Purchasing and Contracting



Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of all contracts for goods, services, and public works in conformance with the City's Charter and Municipal Code.

In addition, the Department manages the Central Stores and Equal Opportunity Contracting (EOC) programs. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services.
- Providing oversight to the City's CIP construction, minor repair, and architectural and engineering consultant services contracts.
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse.
- Monitoring and enforcing City, State, and Federal equal opportunity contracting requirements and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The vision is:

To be a leader in fostering a purchasing climate in which diverse and small vendors are encouraged to compete and participate in City contracts.

The mission is:

Ensure open and fair procurements, competitive and fair pricing, environmentally-sustainable solutions, best practices, and utilization of small, local, woman- and minority- owned businesses, when applicable, in City contracting.

Purchasing and Contracting

Goals and Objectives

Goal 1: *Promote transparency regarding requirements within the procurement process.*

- Use technology to provide information on upcoming bids and procurements.
- Post information on awarded formal and informal procurement timely.

Goal 2: *Increase efficiency of procurement process.*

- Ensure all procurements consistently follow the appropriate rules and requirements based on the contract type.
- Conduct Citywide Training.
- Streamline the contracting process.

Goal 3: *Promote small and local, disadvantaged, minority, and woman- owned business participation in City procurement.*

- Develop a more robust Small Local Business Enterprise Program.
- Enhance community outreach.

Goal 4: *Ensure excellent customer service.*

- Enhance customer service skills of P&C staff.
- Foster a skilled and sustainable workforce.

Purchasing and Contracting

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Inclusion of mandatory SLBE goals on Architectural & Engineering (A&E) contracts.
- Development of sheltered competition contracts for A&E consultant contracts.
- Implementation of Living Wage Ordinance alert in Ariba purchase requisitions.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Collaborating with Council Offices to enhance community outreach related to under-served populations and provide information on the City's Small Local Business Enterprise (SLBE) Program certification and benefits and How to do Business with the City. Collaborating with the Communications Department to use social media platforms to help provide information on upcoming procurement and the Library Department to help create landing pages on computers directing patrons on where they can find bid opportunities and information on the City's SLBE Program. Collaborate with outside agencies, organizations, and Council Offices to conduct SLBE certification workshops to help develop a more robust SLBE Program.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

1. Increase efficiency of procurement process.
2. Ensure excellent customer service.

Existing staff are unable to keep up with the volume of contract and purchase order requests received on an annual basis. Investing in adequate staffing will address internal and external disparities. Internally, workload and assignments will be distributed in an equitable manner and will allow for existing staff to provide better service to external departments and engage in trainings and professional development on a more regular basis. Externally, with increased staff, the time to process contract awards should decrease, which means contractors will be able to start their services sooner and help avoid cash flow issues. Operationally, the addition of this FTE will help ensure that departments are obtaining contracts and/or POs in a timely manner.

Purchasing and Contracting

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Percentage of low bid contracts awarded on time	Percentage of low bid contracts awarded within 90 days for all goods, services, and construction contracts, regardless of funding source	N/A	59%	85%
Percentage of total dollar value of contracts awarded to minority and women owned firms	Dollar value of contracts awarded to minority- and women-owned firms, as a prime contractor or subcontractor, on goods, services, and public works contracts.	N/A	11%	31%
Percentage of total dollar value of City-funded contracts awarded to Small Local Business Enterprises	Dollar value of City-funded contracts awarded to Small Local Business Enterprises (SLBE)-certified firms, as a prime contractor or subcontractor, on City-funded contracts.	N/A	17%	15%
Small Local Business Enterprise (SLBE) applications as a result of outreach efforts	Number of new applications resulting from outreach efforts conducted to promote the City's Small Local Business Enterprise (SLBE) Program.	N/A	0%	20%
Increased procurement knowledge	Percentage of external department staff that increased procurement knowledge/understanding after training	N/A	100%	25%

Purchasing and Contracting

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	92.00	85.00	90.00	5.00
Personnel Expenditures	\$ 9,485,074	\$ 10,758,391	\$ 11,514,103	\$ 755,712
Non-Personnel Expenditures	9,529,003	7,927,434	11,155,025	3,227,591
Total Department Expenditures	\$ 19,014,076	\$ 18,685,825	\$ 22,669,128	\$ 3,983,303
Total Department Revenue	\$ 11,864,575	\$ 10,059,126	\$ 13,248,004	\$ 3,188,878

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Equal Opportunity Contracting	\$ 592,959	\$ 1,576,979	\$ 1,336,717	\$ (240,262)
Publishing Services	4,959	-	-	-
Purchasing & Contracting	7,934,293	9,335,450	9,863,093	527,643
Total	\$ 8,532,211	\$ 10,912,429	\$ 11,199,810	\$ 287,381

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Equal Opportunity Contracting	12.00	11.00	13.00	2.00
Purchasing & Contracting	51.00	53.00	56.00	3.00
Total	63.00	64.00	69.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 278,365	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Goods and Services Division	3.00	261,530	-
Addition of 3.00 Associate Procurement Contracting Officers to support the Goods and Services Division due to increased workload and to better manage City department requests.			
Job Order Contracting Support	2.00	230,746	-
Addition of 1.00 Senior Contract Specialist and 1.00 Associate Contract Specialist to support the Construction Contracts Division to manage the job order contracts not subject to Project Labor Agreements.			
Support for Information Technology	0.00	140,808	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	36,960	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Executive Approval to Fill Vacancies	0.00	(61,028)	-
Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.			
Reduction of Consulting Services Contract	0.00	(600,000)	-
Reduction of consulting services expenditures for services that were brought in-house.			
Total	5.00	\$ 287,381	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 4,617,327	\$ 5,832,754	\$ 6,499,825	\$ 667,071
Fringe Benefits	3,007,678	3,375,395	3,417,937	42,542
PERSONNEL SUBTOTAL	7,625,005	9,208,149	9,917,762	709,613
NON-PERSONNEL				
Supplies	\$ 51,714	\$ 48,424	\$ 44,374	\$ (4,050)
Contracts & Services	319,604	1,062,127	500,548	(561,579)
<i>External Contracts & Services</i>	252,917	960,251	357,662	(602,589)
<i>Internal Contracts & Services</i>	66,687	101,876	142,886	41,010
Information Technology	517,521	577,207	718,015	140,808
Energy and Utilities	14,361	11,411	14,000	2,589
Other	4,007	5,111	5,111	-
NON-PERSONNEL SUBTOTAL	907,206	1,704,280	1,282,048	(422,232)
Total	\$ 8,532,211	\$ 10,912,429	\$ 11,199,810	\$ 287,381

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,241,700	\$ 2,422,363	\$ 2,422,363	-
Other Revenue	566	-	-	-
Total	\$ 1,242,267	\$ 2,422,363	\$ 2,422,363	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	4.00	4.00	4.00	\$ 55,036 - 66,266	\$ 252,081
20000071	Assistant Engineer-Civil	8.00	8.00	9.00	94,516 - 113,852	958,173
20000145	Associate Engineer-Civil	5.00	5.00	6.00	108,826 - 131,374	788,244
20000119	Associate Management Analyst	7.00	7.00	6.00	80,424 - 97,203	477,295

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
21000328	Associate Procurement Contracting Officer	3.00	3.00	3.00	98,820 - 119,423	337,666
91000328	Associate Procurement Contracting Officer - Hourly	0.00	0.00	3.00	98,820 - 119,423	358,269
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	235,027
20001168	Deputy Director	2.00	2.00	2.00	72,886 - 268,057	378,144
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	101,223
20000680	Payroll Specialist 2	1.00	1.00	1.00	54,075 - 65,305	62,693
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	72,068
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	249,682
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	671,678
20000890	Senior Civil Engineer	2.00	2.00	2.00	125,388 - 151,584	303,168
20000015	Senior Management Analyst	6.00	6.00	7.00	88,289 - 106,773	646,704
21000329	Senior Procurement Contracting Officer	9.00	9.00	9.00	113,983 - 137,776	1,156,312
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
21000330	Supervising Procurement Contracting Officer	4.00	5.00	5.00	128,184 - 155,320	745,345
	Bilingual - Regular Budgeted Personnel Expenditure Savings					2,912
	Termination Pay Annual Leave					(1,678,258)
	Vacation Pay In Lieu					17,178
						82,618
FTE, Salaries, and Wages Subtotal		63.00	64.00	69.00		\$ 6,499,825

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 170,436	\$ 36,324	\$ 38,162	\$ 1,838
Flexible Benefits	517,803	586,273	609,693	23,420
Long-Term Disability	22,738	20,255	24,176	3,921
Medicare	70,072	83,216	96,881	13,665
Other Post-Employment Benefits	254,813	290,139	206,900	(83,239)
Retiree Medical Trust	6,890	9,456	10,747	1,291
Retirement 401 Plan	26,595	35,635	43,002	7,367
Retirement ADC	1,711,752	2,069,618	2,123,237	53,619
Retirement DROP	2,873	3,227	3,472	245
Risk Management Administration	62,220	65,637	69,300	3,663
Supplemental Pension Savings Plan	116,091	128,986	132,291	3,305
Unemployment Insurance	5,837	6,450	6,874	424
Workers' Compensation	39,558	40,179	53,202	13,023
Fringe Benefits Subtotal	\$ 3,007,678	\$ 3,375,395	\$ 3,417,937	\$ 42,542
Total Personnel Expenditures			\$ 9,917,762	

Purchasing and Contracting

Central Stores Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Central Stores	\$ 8,798,050	\$ 7,666,889	\$ 7,807,171	\$ 140,282
Purchasing & Contracting	108,293	106,507	3,662,147	3,555,640
Total	\$ 8,906,343	\$ 7,773,396	\$ 11,469,318	\$ 3,695,922

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Central Stores	20.00	20.00	20.00	0.00
Purchasing & Contracting	1.00	1.00	1.00	0.00
Total	21.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Central Stores Inventory Addition of non-personnel expenditures for supplies to meet increased citywide demand.	0.00	\$ 3,469,154	\$ -
Security Guard Services Addition of non-personnel expenditures for security guard services at the Chollas Yard.	0.00	115,000	-
Chollas Yard Parking Expansion Addition of non-expenditures associated with expanding parking at the Chollas Operations Yard.	0.00	80,755	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	46,099	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	964	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(16,070)	-
Charges for Current Services Adjustment to reflect revised materials and surcharge revenue projections.	0.00	-	3,188,878
Total	0.00	\$ 3,695,922	\$ 3,188,878

Purchasing and Contracting

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 779,769	\$ 817,701	\$ 898,366	\$ 80,665
Fringe Benefits	657,929	732,541	697,975	(34,566)
PERSONNEL SUBTOTAL	1,437,698	1,550,242	1,596,341	46,099
NON-PERSONNEL				
Supplies	\$ 6,643,499	\$ 5,295,613	\$ 8,763,417	\$ 3,467,804
Contracts & Services	580,871	445,412	635,205	189,793
<i>External Contracts & Services</i>	236,454	40,393	236,168	195,775
<i>Internal Contracts & Services</i>	344,417	405,019	399,037	(5,982)
Information Technology	43,342	261,505	262,469	964
Energy and Utilities	172,826	219,696	210,958	(8,738)
Other	-	928	928	-
Capital Expenditures	28,107	-	-	-
NON-PERSONNEL SUBTOTAL	7,468,645	6,223,154	9,872,977	3,649,823
Total	\$ 8,906,343	\$ 7,773,396	\$ 11,469,318	\$ 3,695,922

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 8,887,346	\$ 7,460,763	\$ 10,649,641	\$ 3,188,878
Other Revenue	143,020	176,000	176,000	-
Rev from Money and Prop	14,526	-	-	-
Total	\$ 9,044,892	\$ 7,636,763	\$ 10,825,641	\$ 3,188,878

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 93,554
20000171	Auto Messenger 1	4.00	4.00	4.00	36,814 - 42,517	163,515
20000110	Auto Messenger 2	7.00	7.00	7.00	40,376 - 48,656	317,152
20001222	Program Manager	1.00	1.00	1.00	72,886 - 268,057	170,472
20000950	Stock Clerk	2.00	2.00	2.00	40,550 - 48,962	89,512
20000955	Storekeeper 1	3.00	3.00	3.00	46,712 - 56,019	166,937
20000956	Storekeeper 2	1.00	1.00	1.00	51,060 - 61,722	61,721
20000538	Stores Operations Supervisor	1.00	1.00	1.00	61,525 - 74,306	74,306
	Budgeted Personnel					(264,026)
	Expenditure Savings					
	Overtime Budgeted					19,276
	Vacation Pay In Lieu					5,947
FTE, Salaries, and Wages Subtotal		21.00	21.00	21.00		\$ 898,366

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 38,456	\$ 2,972	\$ 2,224	\$ (748)
Flexible Benefits	205,902	236,440	267,092	30,652
Long-Term Disability	3,117	2,799	3,160	361

Purchasing and Contracting

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Medicare	12,352	11,494	12,659	1,165
Other Post-Employment Benefits	83,758	96,713	74,484	(22,229)
Retiree Medical Trust	1,198	1,240	1,629	389
Retirement 401 Plan	4,008	4,261	5,784	1,523
Retirement ADC	248,279	312,986	257,699	(55,287)
Retirement DROP	238	-	-	-
Risk Management Administration	20,337	21,879	24,948	3,069
Supplemental Pension Savings Plan	21,035	21,025	19,592	(1,433)
Unemployment Insurance	804	903	901	(2)
Workers' Compensation	18,445	19,829	27,803	7,974
Fringe Benefits Subtotal	\$ 657,929	\$ 732,541	\$ 697,975	\$ (34,566)
Total Personnel Expenditures		\$ 1,596,341		

Publishing Services Fund¹

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Publishing Services	\$ 1,569,441	\$ -	\$ -	-
Purchasing & Contracting	6,081	-	-	-
Total	\$ 1,575,522	\$ -	\$ -	-

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Publishing Services	8.00	0.00	0.00	0.00
Total	8.00	0.00	0.00	0.00

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 266,477	\$ -	\$ -	-
Fringe Benefits	155,894	-	-	-
PERSONNEL SUBTOTAL	422,371	-	-	-
NON-PERSONNEL				
Supplies	\$ 159,487	\$ -	\$ -	-
Contracts & Services	871,628	-	-	-
<i>External Contracts & Services</i>	<i>649,183</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Internal Contracts & Services</i>	<i>222,445</i>	<i>-</i>	<i>-</i>	<i>-</i>
Information Technology	28,662	-	-	-
Energy and Utilities	93,375	-	-	-
NON-PERSONNEL SUBTOTAL	1,153,151	-	-	-
Total	\$ 1,575,522	\$ -	\$ -	-

¹The Publishing Services Fund was restructured out of the Purchasing and Contracting Department and into the Communications Department in Fiscal Year 2024. Fiscal Year 2024 and Fiscal Year 2025 budgets are shown in the Communications Department budget page.

Purchasing and Contracting

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 1,175,319	\$ -	\$ -	-
Rev from Money and Prop	(5,071)	-	-	-
Transfers In	407,167	-	-	-
Total	\$ 1,577,416	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000487	Graphic Designer	2.00	0.00	0.00	\$ 65,589 - 78,829	\$ -
20000752	Print Shop Supervisor	1.00	0.00	0.00	77,146 - 91,938	-
21000193	Publishing Specialist 2	2.00	0.00	0.00	42,473 - 50,295	-
20000912	Senior Offset Press Operator	2.00	0.00	0.00	50,907 - 60,607	-
21000194	Senior Publishing Specialist	1.00	0.00	0.00	49,443 - 59,537	-
FTE, Salaries, and Wages Subtotal		8.00	0.00	0.00		\$ -

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 26,576	\$ -	\$ -	-
Flexible Benefits	55,512	-	-	-
Long-Term Disability	1,301	-	-	-
Medicare	4,025	-	-	-
Other Post-Employment Benefits	25,461	-	-	-
Retiree Medical Trust	617	-	-	-
Retirement 401 Plan	2,417	-	-	-
Retirement ADC	29,350	-	-	-
Retirement DROP	306	-	-	-
Risk Management Administration	6,226	-	-	-
Supplemental Pension Savings Plan	1,281	-	-	-
Unemployment Insurance	326	-	-	-
Workers' Compensation	2,495	-	-	-
Fringe Benefits Subtotal	\$ 155,894	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	\$ -	-

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (14,286)	\$ 137,451	\$ 666,088
TOTAL BALANCE AND RESERVES	\$ (14,286)	\$ 137,451	\$ 666,088
REVENUE			
Charges for Services	\$ 8,887,346	\$ 7,460,763	\$ 10,649,641
Other Revenue	143,020	176,000	176,000
Revenue from Use of Money and Property	14,526	-	-
TOTAL REVENUE	\$ 9,044,892	\$ 7,636,763	\$ 10,825,641
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,030,607	\$ 7,774,214	\$ 11,491,729
OPERATING EXPENSE			
Personnel Expenses	\$ 779,769	\$ 817,701	\$ 898,366
Fringe Benefits	657,929	732,541	697,975
Supplies	6,630,312	5,295,613	8,763,417
Contracts & Services	580,871	445,412	635,205
Information Technology	43,342	261,505	262,469
Energy and Utilities	172,826	219,696	210,958
Other Expenses	-	928	928
Capital Expenditures	28,107	-	-
TOTAL OPERATING EXPENSE	\$ 8,893,156	\$ 7,773,396	\$ 11,469,318
TOTAL EXPENSE	\$ 8,893,156	\$ 7,773,396	\$ 11,469,318
BALANCE	\$ 137,451	\$ 818	\$ 22,411
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,030,607	\$ 7,774,214	\$ 11,491,729

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Race and Equity



Page Intentionally Left Blank

Race and Equity



Description

Established in 2020 by Ordinance through advocacy from then Councilmember Monica Montgomery Steppe, the Department of Race and Equity is a deliberate step toward advancing racial and social equity in the City of San Diego. Through strategic initiatives grounded in best practices, the department will play a pivotal role in visualizing, normalizing, organizing, and operationalizing equity in policies, practices, administrative regulations, programs, and budgetary allocations. In partnership with city departments, the Department of Race and Equity will reduce and eliminate systemic racism, inequity, and barriers to fair and just distribution of resources, access, and opportunity. Led by the City's Chief Race & Equity Officer, the Department will work to advance equity and social justice initiatives that achieve measurable results.

Equity Definition:

Equity occurs with eliminating institutional racism and systemic disparities, providing everyone with equitable access to opportunity and resources to thrive, no matter where they live or how they identify.

Equality Definition:

Equality means each individual, family, neighborhood, or community is given the same resources and opportunities without recognition that each person has different circumstances.

Inclusive Equity Lens:

An Equity Lens is a set of specific questions asked to critically and thoughtfully analyze policies, programs, practices, and budget decisions to achieve equitable outcomes.

Equity Opportunity:

When a disparity is identified in a policy, program, practice, or budget decision, an Equity Opportunity emerges to promote equitable outcomes and inclusive access.

The Department of Race and Equity partners with all City departments to develop and sustain equity-driven strategies. The Department of Race and Equity will intentionally create a culture of inclusivity

Race and Equity

by advancing equitable outcomes; dismantling policies, procedures, and budget decisions that perpetuate inequity and systemic racism.

To achieve this mission, our department has four domains that ground our operations:

Domain 1 - Strategic Planning and Partnerships: The Department of Race and Equity is committed to supporting and working collaboratively with internal and external entities to create a sustainable network of support and synergy towards achieving equitable outcomes that are long term and far reaching.

Domain 2 - Data Driven Practices: In collaboration with academic partners and the Performance & Analytics Department (PandA), the Department of Race & Equity uses insights from behavioral science and research-based evidence to integrate racial equity tools into policymaking, practice, and budget allocations into government decisions.

Domain 3 - Learning and Development: The Department of Race & Equity designs and facilitates expansive training modalities on racial equity and inclusion to empower city employees, departments, and our local government with the relevant tools to build equitable outcomes. Our Learning and Development curriculum contextualizes historic oppression, systemic racism, and implicit and explicit biases within the history of the City of San Diego and the United States more broadly. This suite of educational offerings equips employees and departments with the skills and an equity lens to identify, address, and eliminate disparities. Learning and Development opportunities are innovatively designed with a framework of inclusion and belonging, encompassing a broad range of modalities and various levels of depth, in order to meet the needs of all employees on their own equity journeys.

Domain 4 - Community Engagement: The Department of Race & Equity partners with each City department to cultivate an intentional approach to inclusive engagement by creating a space for community members to contribute their lived experience and ideas to transform local government policies, programs, practices, and budget decisions. DRE manages a robust reinvestment portfolio to provide fiscal resources to individuals and organizations doing intentional work on the ground aimed at producing equitable outcomes.

These four domains are both distinct and interconnected. Throughout all aspects of our department's work, we apply all four domains because they are necessary and interwoven, permeating every aspect of our work. Each domain revolves around executing the following action steps:

1. Each department operationalize equity within individualized Tactical Equity Plan.
2. Each department will utilize an Equity Lens to drive our Budget Equity process.
3. Each department will focus on implementation to guide our approach to completing objectives and identified goals.
4. Each department will monitor progress.
5. Each department will continually optimize impact through eliminating racial disparities.

The mission is:

The Department of Race and Equity will address all forms of disparities experienced by individuals in San Diego. The Department will intentionally create a culture of inclusivity by advancing equitable outcomes; dismantling policies, procedures, and budget decisions that perpetuate inequity and systemic racism.

Goals and Objectives

Goal 1: *Support City departments with equity-centered practices to inform departmental and Citywide policies, practices, programs, and budgetary decisions.*

- Tactical Equity Plan - Work with City departments to implement an action plan to achieve racial equity in City operations and public programs
- Equity Centered Coaching - Facilitate monthly sessions between DRE and department Equity Teams to manage Tactical Equity Plan (TEP) and execute DRE deliverables outside of TEP
- Equity Lens Toolkits - Continuously apply an equity lens toolkit to evaluate policies, practices, and programs
- Internal Engagement - Create a direct pipeline for City staff outside of Equity Teams to engage with DRE and learn about CoSD race and equity initiatives
- Strategic Department Partnership - Develop and launch key projects with fellow departments

Goal 2: *Engage with local community as well as regional and national organizations, governments, and practitioners to showcase and maximize our collective impact working towards equity and anti-racism*

- External Engagement - Create interactive and passive opportunities for the public to directly engage with DRE staff, updates and resources
- Government Partnerships - Cultivate partnerships with city, state and federal government offices/departments of race and equity
- Non-Government Partnerships - Cultivate partnerships with individuals, practitioners and organizations that are focused on anti-racism and equity
- Academic Partnerships - Cultivate and sustain partnerships with academic institutions to evaluate learning and development offerings

Goal 3: *Leverage locally and nationally recognized research and data-driven practices to support the City's progress toward delivering equitable outcomes*

- Data Use Agreement - Contract with Academic Partners to evaluate impact of DRE initiatives while preserving privacy of City employees
- Equity Indicator Report - Publish comprehensive analysis of the City's racial disparities across select indicators to inform data-driven decision making
- Data Dashboards - Inputs and outcomes of DRE initiatives tracked and published data onto department website so stakeholders can see the impact of internal and external initiatives. Updated on quarterly basis.
- Randomized Control Trials - Evaluate citywide trainings via RCTs to inform best practices and promote equitable outcomes.
- Employee Survey Data Integrity - Update and standardize survey creation, deployment and review processes to eliminate influence of flawed results on decision-making

Goal 4: *Design and facilitate educational offerings on racial equity, inclusion, and anti-racism to equip city employees, departments, and our local government with the relevant tools to build equitable outcomes*

- Citywide Trainings - Develop a menu of virtual and in-person race and equity trainings accessible to all City employees and evaluated by Academic Partners
- Leadership Trainings - Develop a menu of race and equity offerings specifically designed for City employees who are supervisors or in leadership positions

Race and Equity

- Equity Lens Toolkit Trainings - Design and facilitate training sessions to accompany published Equity Lens Toolkits and support City departments to implement protocols into their operations
- Tactical Equity Plan (TEP) Training - Design and facilitate training sessions for City departments to implement an action plan to achieve racial equity in City operations and public programs

Goal 5: *Provide funding and programming opportunities to address complex disparities and reduce the disproportionate impacts of systemic racism on structurally excluded communities*

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Partnered with the Department of Transportation to introduce Equity Factors into the 2024 Pavement Assessment.
- Designed and facilitated Race and Equity Academy training for City employees, which is an in-person, day-long training offering.
- Onboarded 7 interns through the Employ and Empower Internship Program. A key project completed within department Learning & Development domain includes conducting research used for the Race and Equity Academy curriculum, helping create a historic timeline of institutional racism, implicit and explicit bias, inequity, and injustice that are embedded in structures of government.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Equitable Evaluation: We partnered with the People Lab from the Harvard Kennedy School because we recognized the need for rigorous evaluation of our operations. This collaboration allowed us to enhance the inclusivity of our Citywide Employee Sentiment Survey. We gathered more comprehensive and representative data, ensuring that the voices and experiences of all city staff are heard and considered in our efforts to promote belonging as each employee promotes equitable outcomes to meet the unique needs within each neighborhood.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Race and Equity

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Learning and Development - In-person Offerings	Percentage of employees that participate in at least one in-person DRE offering	9%	3%	10%
Learning and Development - Virtual Offerings	Percentage of employees that participate in at least one virtual DRE offering	N/A	N/A	15%
Strategic Planning - Equity-Centered Coaching Sessions	Percentage of departments with at least 10 hours of Equity-Centered Coaching sessions.	90%	30%	100%
Social Equity and Investment Fund - Organizations Awarded	Dollars of social equity and investment funds awarded to community-based organizations and SEED Program	N/A	N/A	\$3,382,389
Social Equity and Investment Fund - Clients Served	Number of clients served through the social equity and investment funds awarded to community-based organizations	N/A	N/A	N/A

Race and Equity

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	7.00	7.00	8.50	1.50
Personnel Expenditures	\$ 600,307	\$ 1,283,559	\$ 1,413,370	\$ 129,811
Non-Personnel Expenditures	187,385	1,787,010	3,371,054	1,584,044
Total Department Expenditures	\$ 787,692	\$ 3,070,569	\$ 4,784,424	\$ 1,713,855
Total Department Revenue	\$ 50,804	\$ -	\$ 59,542	\$ 59,542

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Race & Equity	\$ 787,692	\$ 1,570,569	\$ 1,699,024	\$ 128,455
Total	\$ 787,692	\$ 1,570,569	\$ 1,699,024	\$ 128,455

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Race & Equity	7.00	7.00	8.50	1.50
Total	7.00	7.00	8.50	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Cannabis Social Equity Program Transfer of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst from the Development Services Department to the Department of Race and Equity associated with the Cannabis Social Equity Program.	3.00	\$ 418,661	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	70,270	-
Employ and Empower Program Support Addition of 1.50 Student Intern-Hourly and associated revenue to support the Employ and Empower Program.	1.50	59,541	59,542
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	18,326	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,729	-

Race and Equity

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operational Efficiency Reduction	0.00	(31,411)	-
Reduction of non-personnel expenditures associated with grants for community-based organizations.			
Reduction of Cannabis Social Equity Program	(3.00)	(418,661)	-
Reduction of 1.00 Program Coordinator, 1.00 Community Development Specialist 4, and 1.00 Senior Management Analyst associated with the Cannabis Social Equity Program.			
Total	1.50	\$ 128,455	\$ 59,542

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 463,368	\$ 999,424	\$ 1,125,530	\$ 126,106
Fringe Benefits	136,940	284,135	287,840	3,705
PERSONNEL SUBTOTAL	600,307	1,283,559	1,413,370	129,811
NON-PERSONNEL				
Supplies	\$ 3,347	\$ 16,000	\$ 13,500	\$ (2,500)
Contracts & Services	143,487	245,836	208,001	(37,835)
<i>External Contracts & Services</i>	<i>129,394</i>	<i>224,714</i>	<i>181,003</i>	<i>(43,711)</i>
<i>Internal Contracts & Services</i>	<i>14,093</i>	<i>21,122</i>	<i>26,998</i>	<i>5,876</i>
Information Technology	35,905	19,674	49,600	29,926
Energy and Utilities	1,046	1,900	10,953	9,053
Other	3,600	3,600	3,600	-
NON-PERSONNEL SUBTOTAL	187,385	287,010	285,654	(1,356)
Total	\$ 787,692	\$ 1,570,569	\$ 1,699,024	\$ 128,455

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ -	\$ 59,542	\$ 59,542
Other Revenue	3	-	-	-
Total	\$ 3	\$ -	\$ 59,542	\$ 59,542

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 96,395 - 365,173	\$ 227,640
90001073	Management Intern - Hourly	0.00	0.00	1.00	36,814 - 45,925	36,814
20001234	Program Coordinator	2.00	2.00	2.00	36,814 - 214,004	249,691
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	592,978
90001146	Student Intern - Hourly	0.00	0.00	0.50	36,814 - 39,283	18,407
FTE, Salaries, and Wages Subtotal		7.00	7.00	8.50		\$ 1,125,530

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				

Race and Equity

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Flexible Benefits	\$	36,631	\$	67,100	\$	64,000	\$	(3,100)
Insurance		1,320		-		-		-
Long-Term Disability		2,363		3,527		4,076		549
Medicare		6,708		14,493		16,319		1,826
Other Post-Employment Benefits		18,112		39,823		28,966		(10,857)
Retiree Medical Trust		1,158		2,497		2,677		180
Retirement 401 Plan		4,576		9,995		10,700		705
Retirement ADC		58,529		133,023		142,780		9,757
Risk Management Administration		4,500		9,009		9,702		693
Supplemental Pension Savings Plan		-		-		2,071		2,071
Unemployment Insurance		602		1,139		1,161		22
Workers' Compensation		2,440		3,529		5,388		1,859
Fringe Benefits Subtotal	\$	136,940	\$	284,135	\$	287,840	\$	3,705
Total Personnel Expenditures					\$	1,413,370		

Community Equity Fund (CEF)

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Race & Equity	\$	-	\$	1,500,000	\$	3,085,400	\$	1,585,400
Total	\$	-	\$	1,500,000	\$	3,085,400	\$	1,585,400

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to San Diego Housing Commission	0.00	\$ 3,085,400	\$ -
Addition of one-time non-personnel expenditures to provide direct housing and rental assistance to support City residents impacted by the floods.			
Reduction of Community Equity Fund	0.00	(1,500,000)	-
Reduction of non-personnel expenditures associated with grants for community-based organizations.			
Total	0.00	\$ 1,585,400	\$ -

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
NON-PERSONNEL								
Contracts & Services	\$	-	\$	1,500,000	\$	-	\$	(1,500,000)
<i>External Contracts & Services</i>		-		1,500,000		-		(1,500,000)
Transfers Out		-		-		3,085,400		3,085,400
NON-PERSONNEL SUBTOTAL		-		1,500,000		3,085,400		1,585,400
Total	\$	-	\$	1,500,000	\$	3,085,400	\$	1,585,400

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Rev from Money and Prop	\$	50,800	\$	-	\$	-	\$	-
Total	\$	50,800	\$	-	\$	-	\$	-

Race and Equity

Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,034,600	\$ 3,085,400	\$ 3,148,821
TOTAL BALANCE AND RESERVES	\$ 3,034,600	\$ 3,085,400	\$ 3,148,821
REVENUE			
Revenue from Use of Money and Property	\$ 50,800	\$ -	\$ -
TOTAL REVENUE	\$ 50,800	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,085,400	\$ 3,085,400	\$ 3,148,821
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 1,500,000	\$ -
Transfers Out	-	-	3,085,400
TOTAL OPERATING EXPENSE	\$ -	\$ 1,500,000	\$ 3,085,400
TOTAL EXPENSE	\$ -	\$ 1,500,000	\$ 3,085,400
BALANCE	\$ 3,085,400	\$ 1,585,400	\$ 63,421
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,085,400	\$ 3,085,400	\$ 3,148,821

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Risk Management



Page Intentionally Left Blank



Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation and public liability claims to City departments. This data provides City departments the information needed to monitor liability exposures and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, loss prevention, and oversight of the insurance program which are administered through the Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Loss Control, Finance/Administration, and IT Support sections.

The vision is:

Proactively reduce risk exposure and champion a culture of health and safety for the well-being of employees and the public.

The mission is:

Provide optimum services to City employees and the public through the administration of claims, employee benefits, loss control, and partnering with City departments to mitigate and manage risks.

Goals and Objectives

Goal 1: Create innovative workflows and processes.

- Implementing new technology to streamline operations
- Going paperless

Goal 2: Provide high quality customer service and stewardship of City finances.

- Training for staff

Risk Management

- Succession planning and career development plans

Goal 3: *Support data-informed decision making to reduce the City's risk exposure.*

- Analyzing and sharing data to inform decisions and strategy
- Ensuring data integrity

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- An on-line Public Liability Form has been launched which will expedite processing of claims, improve claim data accuracy, reduce errors, and faster payments for claimants.
- Analyzed adjusters' caseloads to assess whether appropriate caseloads are assigned to adjusters based on complexity of the claim, and how their caseloads compare to the industry standard by job classifications. The analysis concluded that additional staff will be needed to reduce staff caseloads to industry standard. Risk Management has developed a plan to increase staffing levels over the next three years.
- Ongoing efforts continued to procure a new claim management system, to allow for better tracking of demographic data and better focus City resources to address disparities in service delivery.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The Risk Management Department is implementing internal efficiencies to address disparities in workload and free up staff time to improve customer service. This will primarily be achieved through the department's first Tactical Equity Plan goal #1: Create innovative workflows and processes.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The budget adjustments will address disparities that align with the Risk Management Department's Tactical Equity Plan goals: 1. Create innovative workflows and processes. 2. Provide high quality customer service and stewardship of City finances. 3. Support data-informed decision making to reduce the City's risk exposure. The budget adjustments requested collectively address disparities among employee workload as well as our service delivery to City employees and external customers.

Risk Management

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Public Liability Staff Caseloads	The average caseload for Public Liability adjusters compared to industry standards.	264	245	132
Workers' Compensation Staff Caseloads	The average caseload for Workers' Compensation adjusters compared to industry standards.	210	210	167

Risk Management

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	87.23	94.00	94.23	0.23
Personnel Expenditures	\$ 11,241,527	\$ 13,342,780	\$ 14,390,612	\$ 1,047,832
Non-Personnel Expenditures	2,087,488	2,012,794	2,952,982	940,188
Total Department Expenditures	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594	\$ 1,988,020
Total Department Revenue	\$ 13,398,494	\$ 14,870,720	\$ 17,098,385	\$ 2,227,665

Risk Management Administration Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Risk Management	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594	\$ 1,988,020
Total	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594	\$ 1,988,020

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Risk Management	87.23	94.00	94.23	0.23
Total	87.23	94.00	94.23	0.23

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,035,271	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Retiree Health Administration	0.00	600,000	600,000
Addition of non-personnel expenditures for the administration of the City's Retiree Health benefits with offsetting revenue from the OPEB Fund.			
Benefits Consulting Services	0.00	407,440	-
Addition of non-personnel expenditures for benefits consulting services.			
Non-Discretionary Adjustment	0.00	188,743	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Workers' Compensation Temporary Staffing Support	0.23	12,561	-
Addition of 0.23 Clerical Assistant-Hourly to support the Workers' Compensation Division.			

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(52,500)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Support for Information Technology	0.00	(203,495)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Revised Risk Management Administration Revenue	0.00	-	1,627,665
Adjustment to reflect revised risk management administration revenue projections.			
Total	0.23	\$ 1,988,020	\$ 2,227,665

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 6,668,071	\$ 8,571,357	\$ 9,332,806	\$ 761,449
Fringe Benefits	4,573,455	4,771,423	5,057,806	286,383
PERSONNEL SUBTOTAL	11,241,527	13,342,780	14,390,612	1,047,832
NON-PERSONNEL				
Supplies	\$ 74,731	\$ 86,349	\$ 83,649	\$ (2,700)
Contracts & Services	962,629	840,245	2,039,128	1,198,883
<i>External Contracts & Services</i>	<i>789,064</i>	<i>599,654</i>	<i>1,771,550</i>	<i>1,171,896</i>
<i>Internal Contracts & Services</i>	<i>173,565</i>	<i>240,591</i>	<i>267,578</i>	<i>26,987</i>
Information Technology	1,042,120	1,067,359	811,364	(255,995)
Energy and Utilities	4,190	4,841	4,841	-
Other	3,818	14,000	14,000	-
NON-PERSONNEL SUBTOTAL	2,087,488	2,012,794	2,952,982	940,188
Total	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594	\$ 1,988,020

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ -	\$ 79,000	\$ 693,000	\$ 614,000
Other Revenue	13,389,647	14,791,720	16,405,385	1,613,665
Rev from Money and Prop	8,848	-	-	-
Total	\$ 13,398,494	\$ 14,870,720	\$ 17,098,385	\$ 2,227,665

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$ 63,360 - 76,360	\$ 139,268
20000119	Associate Management Analyst	2.00	2.00	2.00	80,424 - 97,203	185,492
20000277	Claims Aide	2.00	2.00	1.00	55,036 - 66,266	65,272
20000278	Claims Clerk	12.00	11.00	12.00	46,865 - 56,412	621,735
20000281	Claims Representative 1	0.00	1.00	0.00	65,108 - 78,785	-
20000285	Claims Representative 2	7.00	10.00	0.00	78,785 - 95,259	-

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
90000539	Clerical Assistant 2 - Hourly	0.23	0.00	0.23	44,505 - 53,638	11,281
20001168	Deputy Director	2.00	2.00	2.00	72,886 - 268,057	370,048
20000393	Employee Benefits Administrator	1.00	1.00	1.00	90,081 - 109,176	90,081
20000383	Employee Benefits Specialist 2	8.00	8.00	8.00	72,952 - 88,158	674,852
20000293	Information Systems Analyst 3	2.00	2.00	2.00	90,015 - 108,805	217,610
21000757	Liability Claims Aide	0.00	0.00	1.00	55,036 - 66,266	55,036
21000758	Liability Claims Representative 1	0.00	0.00	1.00	65,108 - 78,785	74,572
21000759	Liability Claims Representative 2	0.00	0.00	7.00	78,785 - 95,259	663,955
20000172	Payroll Specialist 1	1.00	1.00	1.00	51,693 - 62,224	51,693
20001234	Program Coordinator	10.00	10.00	10.00	36,814 - 214,004	1,505,490
20001222	Program Manager	5.00	7.00	7.00	72,886 - 268,057	1,151,754
20001122	Risk Management Director	1.00	1.00	1.00	96,395 - 365,173	241,067
20001016	Senior Claims Representative	3.00	2.00	2.00	86,650 - 104,785	207,998
20000927	Senior Clerk/Typist	1.00	1.00	1.00	52,633 - 63,469	62,517
20000015	Senior Management Analyst	1.00	2.00	1.00	88,289 - 106,773	88,289
21000188	Senior Workers' Compensation Claims Representative	4.00	4.00	4.00	95,106 - 115,031	455,766
20000357	Supervising Claims Representative	1.00	1.00	0.00	95,237 - 115,053	-
20000358	Supervising Claims Representative	2.00	3.00	0.00	95,237 - 115,053	-
21000780	Supervising Liability Claims Representative	0.00	0.00	3.00	95,237 - 115,053	345,159
21000189	Supervising Workers' Compensation Claims Representative	1.00	1.00	2.00	104,522 - 126,240	247,287
21000190	Workers' Compensation Claims Aide	4.00	5.00	5.00	55,036 - 66,266	311,206
21000186	Workers' Compensation Claims Representative 2	15.00	15.00	18.00	86,410 - 104,544	1,812,867
	Bilingual - Regular					17,472
	Budgeted Personnel Expenditure Savings					(505,025)
	Overtime Budgeted					35,824
	Sick Leave - Hourly					752
	Termination Pay Annual Leave					23,585
	Vacation Pay In Lieu					109,903
FTE, Salaries, and Wages Subtotal		87.23	94.00	94.23	\$	9,332,806

Risk Management

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 512,321	\$ 46,373	\$ 57,951	\$ 11,578
Flexible Benefits	1,010,283	1,111,116	1,200,919	89,803
Insurance	1,151	-	-	-
Long-Term Disability	32,496	29,718	33,097	3,379
Medicare	104,386	122,159	132,856	10,697
Other Post-Employment Benefits	429,204	506,321	355,868	(150,453)
Retiree Medical Trust	10,829	15,145	16,345	1,200
Retirement 401 Plan	40,667	57,755	63,282	5,527
Retirement ADC	2,104,548	2,535,677	2,786,293	250,616
Retirement DROP	7,893	10,203	6,697	(3,506)
Risk Management Administration	99,481	114,543	119,196	4,653
Supplemental Pension Savings Plan	151,162	155,481	172,395	16,914
Unemployment Insurance	8,296	9,601	9,425	(176)
Workers' Compensation	60,737	57,331	103,482	46,151
Fringe Benefits Subtotal	\$ 4,573,455	\$ 4,771,423	\$ 5,057,806	\$ 286,383
Total Personnel Expenditures		\$ 14,390,612		

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 378,383	\$ 447,863	\$ 370,668
TOTAL BALANCE AND RESERVES	\$ 378,383	\$ 447,863	\$ 370,668
REVENUE			
Charges for Services	\$ -	\$ 79,000	\$ 693,000
Other Revenue	13,389,647	14,791,720	16,405,385
Revenue from Use of Money and Property	8,848	-	-
TOTAL REVENUE	\$ 13,398,494	\$ 14,870,720	\$ 17,098,385
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,776,877	\$ 15,318,583	\$ 17,469,053
OPERATING EXPENSE			
Personnel Expenses	\$ 6,668,071	\$ 8,571,357	\$ 9,332,806
Fringe Benefits	4,573,455	4,771,423	5,057,806
Supplies	74,731	86,349	83,649
Contracts & Services	962,629	840,245	2,039,128
Information Technology	1,042,120	1,067,359	811,364
Energy and Utilities	4,190	4,841	4,841
Other Expenses	3,818	14,000	14,000
TOTAL OPERATING EXPENSE	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594
TOTAL EXPENSE	\$ 13,329,015	\$ 15,355,574	\$ 17,343,594
BALANCE	\$ 447,863	\$ (36,991)	\$ 125,459
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,776,877	\$ 15,318,583	\$ 17,469,053

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

San Diego Regional Parks Improvement Fund



Page Intentionally Left Blank

San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

San Diego Regional Parks Improvement Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 6,814,165	\$ 6,929,850	\$ 7,381,557	\$ 451,707

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Mission Bay Park Revenue	0.00	\$ -	\$ 451,707
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay Park.			
Total	0.00	\$ -	\$ 451,707

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Rev from Money and Prop	\$ 205,584	\$ -	\$ -	-
Transfers In	6,608,581	6,929,850	7,381,557	451,707
Total	\$ 6,814,165	\$ 6,929,850	\$ 7,381,557	\$ 451,707

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
Continuing Appropriation - CIP	12,915,000	18,221,553	19,203,448
TOTAL BALANCE AND RESERVES	\$ 12,915,000	\$ 18,221,553	\$ 19,203,447
REVENUE			
Revenue from Use of Money and Property	\$ 205,584	\$ -	-
Transfers In	6,608,581	6,929,850	7,381,557
TOTAL REVENUE	\$ 6,814,165	\$ 6,929,850	\$ 7,381,557
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,729,165	\$ 25,151,403	\$ 26,585,004
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,499,653	\$ 6,329,850	\$ 6,726,682
TOTAL CIP EXPENSE	\$ 1,499,653	\$ 6,329,850	\$ 6,726,682
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,959	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,959	\$ -	-
TOTAL EXPENSE	\$ 1,507,612	\$ 6,329,850	\$ 6,726,682
RESERVES			
Continuing Appropriation - CIP	\$ 18,221,553	\$ 18,221,553	\$ 19,203,448
TOTAL RESERVES	\$ 18,221,553	\$ 18,221,553	\$ 19,203,448
BALANCE	\$ -	\$ 600,000	\$ 654,874
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,729,165	\$ 25,151,403	\$ 26,585,004

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Special Events and Filming



Page Intentionally Left Blank

Special Events and Filming



Description

The Special Events and Filming Office provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Office is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the staff provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

The Office works with studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Office seeks to maximize civic and economic returns to the San Diego region.

The vision is:

To be the leader of the municipal special event and filming permitting industry by putting customer service, innovation and attention at the forefront of everything we do.

The mission is:

To serve as a conduit between event applicants and the public. The mission of the team is to provide a unified customer service experience, increase public safety and reduce liability to the City of San Diego while enhancing the vitality and economic prosperity of San Diego through the support of special events and expansion of filming in the region.

Special Events and Filming

Goals and Objectives

Goal 1: *Promote special events for community benefit and effective event planning*

- Educate new organizers on how to host events in San Diego
- Creation of a start-up fund for new events in communities of concern

Goal 2: *Make it easier and more efficient to submit and process a permit application for special events and/or filming*

- Explore additional efficiencies of Eproval
- Overcome technical challenges in the application submission process
- Improve customers' experience when applying for permits with the City

Goal 3: *Finalize City of San Diego responsibilities relating to the new Regional Filming coordination in conjunction with the County of San Diego and other cities.*

- Coordinate with the new regional filming efforts to develop ease of multi-jurisdictional permitting for productions
- Increase awareness of under-represented areas in San Diego through increasing listings in the online location gallery to filmmakers

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Finalizing contract with non-profit partner to launch start-up funding for new events or first year events in order to grow and eventually secure funding on their own with expected program application submittal launch date of 2nd quarter 2024.
- Provided up to ten shuttles for free transportation in downtown locations to December Nights.
- Completed inclusion of all public park locations in communities of concerns in Reel-Scout location gallery to highlight for filmmakers.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

The Office of Special Events and Filming facilitates communication with event organizers and is a one-stop shop for permitting of special events and filming authorizations in the public right of way which is a time intensive but necessary to assist the community. Office restructure occurred to provide the customer service levels and support needed to educate new event organizers and provide the tools necessary for successful events. The current structure will allow us to provide outreach to new event organizers and assist with education efforts.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

N/A

Special Events and Filming

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
GIS Mobile Mapping Tool ¹	Percentage of applicants that use the GIS mapping tool	N/A	N/A	N/A
Start Up Fund ²	Percentage of awardees that had a repeat event after receiving funding	N/A	N/A	100%
Improved Permit Options ³	Percentage of applications submitted that are of the new permit type	N/A	N/A	N/A
Regional Filming MOU ⁴	Percentage of eligible jurisdictions participating in development of MOU	22%	33%	100%

¹ Tool still in development stage. Target launch Fiscal Year 2025.

² Target goal for funding to be awarded in Fiscal Year 2025.

³ Pending ordinance update. Target date Fiscal Year 2026.

⁴ Waiting on new MOU draft from County of San Diego.

Special Events and Filming

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	6.00	6.35	6.75	0.40
Personnel Expenditures	\$ 927,863	\$ 1,049,414	\$ 1,114,163	\$ 64,749
Non-Personnel Expenditures	169,281	396,911	381,612	(15,299)
Total Department Expenditures	\$ 1,097,143	\$ 1,446,325	\$ 1,495,775	\$ 49,450
Total Department Revenue	\$ 104,372	\$ 120,000	\$ 149,757	\$ 29,757

Transient Occupancy Tax Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Special Events & Filming	\$ 1,097,143	\$ 1,446,325	\$ 1,495,775	\$ 49,450
Total	\$ 1,097,143	\$ 1,446,325	\$ 1,495,775	\$ 49,450

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Special Events & Filming	6.00	6.35	6.75	0.40
Total	6.00	6.35	6.75	0.40

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 93,709	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Employ and Empower Program Support	0.75	29,757	29,757
Addition of 0.75 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.			
Non-Discretionary Adjustment	0.00	26,432	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(41,731)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	(0.35)	(58,717)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Total	0.40	\$ 49,450	\$ 29,757

Special Events and Filming

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	637,502	\$	800,442	\$	844,656	\$	44,214
Fringe Benefits		290,361		248,972		269,507		20,535
PERSONNEL SUBTOTAL		927,863		1,049,414		1,114,163		64,749
NON-PERSONNEL								
Supplies	\$	6,601	\$	8,775	\$	8,775	\$	-
Contracts & Services		38,841		190,647		217,079		26,432
<i>External Contracts & Services</i>		34,755		175,054		198,071		23,017
<i>Internal Contracts & Services</i>		4,086		15,593		19,008		3,415
Information Technology		119,178		193,889		152,158		(41,731)
Energy and Utilities		1,060		3,600		3,600		-
Other		3,600		-		-		-
NON-PERSONNEL SUBTOTAL		169,281		396,911		381,612		(15,299)
Total	\$	1,097,143	\$	1,446,325	\$	1,495,775	\$	49,450

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	1,097	\$	-	\$	29,757	\$	29,757
Fines Forfeitures and Penalties		130		-		-		-
Licenses and Permits		103,145		120,000		120,000		-
Total	\$	104,372	\$	120,000	\$	149,757	\$	29,757

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 63,360 -	76,360 \$	66,266	
20000119	Associate Management Analyst	1.00	0.00	0.00	80,424 -	97,203	-	
20001220	Executive Director	1.00	1.00	1.00	72,886 -	268,057	190,958	
90001073	Management Intern - Hourly	0.00	0.00	0.75	36,814 -	45,925	27,611	
20001234	Program Coordinator	0.00	2.00	1.00	36,814 -	214,004	130,145	
20001222	Program Manager	2.00	1.00	2.00	72,886 -	268,057	314,994	
90001222	Program Manager - Hourly	0.00	0.35	0.00	72,886 -	268,057	-	
20000783	Public Information Clerk	1.00	0.00	0.00	46,777 -	56,281	-	
20000918	Senior Planner	1.00	0.00	0.00	101,901 -	123,225	-	
20000970	Supervising Management Analyst	0.00	1.00	1.00	94,669 -	114,682	114,682	
FTE, Salaries, and Wages Subtotal		6.00	6.35	6.75	\$			844,656

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Fringe Benefits								
Employee Offset Savings	\$	20,411	\$	3,092	\$	7,344	\$	4,252
Flexible Benefits		77,777		73,400		92,625		19,225
Insurance		1,109		-		-		-

Special Events and Filming

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Long-Term Disability	3,235	2,826	3,057	231
Medicare	9,021	11,605	12,248	643
Other Post-Employment Benefits	30,755	34,134	24,828	(9,306)
Retiree Medical Trust	1,277	1,863	1,756	(107)
Retirement 401 Plan	4,661	7,450	7,024	(426)
Retirement ADC	124,469	99,158	93,695	(5,463)
Retirement DROP	-	-	3,498	3,498
Risk Management Administration	7,516	7,722	8,316	594
Supplemental Pension Savings Plan	4,664	2,079	7,973	5,894
Unemployment Insurance	825	912	869	(43)
Workers' Compensation	4,641	4,731	6,274	1,543
Fringe Benefits Subtotal	\$ 290,361	\$ 248,972	\$ 269,507	\$ 20,535
Total Personnel Expenditures			\$ 1,114,163	



Page Intentionally Left Blank

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs



Description

The purpose of Transient Occupancy Tax (TOT) is to advance the City's economy health by: promoting the city of San Diego as a visitor destination and place of creativity, innovation, and entrepreneurship in the national and international marketplace; supporting programs that increase hotel occupancy as well as attract and retain base-sector businesses and entrepreneurs, resulting in the generation of TOT and other revenue; development of visitor-related facilities; and supporting the City of San Diego's artistic and cultural amenities, and natural attractions.

Special Promotional Programs

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	130,275,861	170,785,965	156,572,502	(14,213,463)
Total Department Expenditures	\$ 130,275,861	\$ 170,785,965	\$ 156,572,502	\$ (14,213,463)
Total Department Revenue	\$ 146,263,304	\$ 155,548,915	\$ 155,779,298	\$ 230,383

Transient Occupancy Tax Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Arts, Culture, & Community Festivals	\$ 11,620,778	\$ 13,289,560	\$ 13,239,560	\$ (50,000)
Discretionary Funding	28,732,846	30,609,782	31,155,860	546,078
Economic Development	1,759,775	2,027,200	1,027,200	(1,000,000)
Support to Other Funds	88,162,462	124,859,423	111,149,882	(13,709,541)
Total	\$ 130,275,861	\$ 170,785,965	\$ 156,572,502	\$ (14,213,463)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Adjustment to reflect revised reimbursements to the General Fund to support the safety and maintenance of visitor-related facilities.	0.00	\$ 1,438,935	\$ -
One-Cent TOT Discretionary Adjustment to reflect an increase in the One-Cent Transient Occupancy Tax (TOT) transfer to support the General Fund.	0.00	546,078	-
Reduction of Arts, Culture and Community Festivals Allocation Reduction of non-personnel expenditures for the Arts, Culture and Community Festivals allocation for the Mayor's Office.	0.00	(50,000)	-
Reduction of Economic Development and Tourism Support Reduction of non-personnel expenditures for economic development and tourism support for outside organizations.	0.00	(1,000,000)	-
Operational Support to Other Funds Adjustment to reflect revised allocations for operating support of the Mission Bay/Balboa Park Improvement, Convention Center, PETCO Park, Risk Management Administration, and the Major Events Revolving Funds.	0.00	(6,771,476)	-

Special Promotional Programs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(8,377,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Revised Transient Occupancy Tax Revenue	0.00	-	230,383
Adjustment to reflect revised Transient Occupancy Tax (TOT) revenue projections.			
Total	0.00	\$ (14,213,463)	\$ 230,383

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 112	\$ -	\$ -	-
Contracts & Services	71,001,147	103,409,550	100,421,485	(2,988,065)
<i>External Contracts & Services</i>	<i>11,974,094</i>	<i>15,231,760</i>	<i>14,181,760</i>	<i>(1,050,000)</i>
<i>Internal Contracts & Services</i>	<i>59,027,054</i>	<i>88,177,790</i>	<i>86,239,725</i>	<i>(1,938,065)</i>
Transfers Out	59,274,602	67,376,415	56,151,017	(11,225,398)
NON-PERSONNEL SUBTOTAL	130,275,861	170,785,965	156,572,502	(14,213,463)
Total	\$ 130,275,861	\$ 170,785,965	\$ 156,572,502	\$ (14,213,463)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Transient Occupancy Tax	\$ 146,263,304	\$ 155,548,915	\$ 155,779,298	\$ 230,383
Total	\$ 146,263,304	\$ 155,548,915	\$ 155,779,298	\$ 230,383

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Reason To Survive	\$ 5,000	\$ 5,000	\$ -
Adams Avenue Business Association	18,956	24,545	26,945
Allí y Allá / Here and There	-	5,000	-
Armed Services YMCA - San Diego Branch	115,636	64,589	178,205
ASCENDtials	-	5,000	-
Asian Culture and Media Alliance	5,000	8,271	8,801
Asian Story Theater	5,000	5,000	5,000
Ballet Folklorica El Tapatio	-	5,000	-
Bayside Community Center	5,000	-	-
Best Practice	5,000	11,724	12,475
Bocón	12,492	35,469	46,894
Bodhi Tree Concerts	5,000	5,000	5,000
Boys & Girls Clubs of San Dieguito	15,698	20,736	-
Cabrillo National Monument Foundation	5,000	-	-
California Lawyers for the Arts	59,865	71,939	76,548
CARPA San Diego	5,000	7,070	-
Casa Familiar	31,578	37,943	40,374
Centro Cultural de la Raza	-	-	7,641
Chicano Park Steering Committee (via Via International)	5,000	5,000	-
City Heights Community Development Corporation	5,000	-	-
Contact Arts, dba San Diego Fringe Festival	78,857	111,486	118,628
CoTA (Collaborations: Teachers and Artists)	-	-	11,096
Design Forward Alliance	-	-	55,874
Director of Public Realm	-	-	7,747
Diamond Business Association, Inc.	-	5,891	-
DISCO RIOT	7,641	5,747	-
Forever Balboa Park	-	24,821	-
Fourth District Seniors Resource Center	5,000	-	-
Fusion Movement Arts	-	5,000	-
Generation STEAM (former BIOCOM Institute)	65,894	87,165	-
Gente Unida	5,000	5,000	5,000
Get Empowered Today	-	-	7,068
Gray Area Foundation for the Arts	-	193,286	204,091
Hillcrest Business Improvement Association	8,603	9,928	19,172
House of Panama	-	5,000	5,000
Ilan-Lael Inc.	5,000	5,000	5,000
Indian Fine Arts Academy of San Diego	19,940	22,819	27,628
Italian American Art and Culture Association of San Diego	8,913	11,787	14,034
Jacobs & Cushman San Diego Food Bank	31,756	-	-
Karama	5,000	5,000	5,000
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization	53,805	77,772	84,347
La Jolla Kiwanis Foundation	-	5,000	-
La Maestra Family Clinic Inc.	57,670	69,302	72,679
Linda Vista Multi-Cultural Fair Inc.	6,992	8,402	8,941
Little Saigon San Diego	14,708	16,143	23,096
Mandate Project Impact Inc.	15,803	18,991	25,027
Maraya Performing Arts	6,660	7,753	-
Mariachi Scholarship Foundation	20,567	29,785	34,094

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
Media Heritage Inc.	7,816	10,134	9,560
Medium Photography Inc.	11,527	12,872	14,074
Monarch School Project	-	-	34,625
Mother Sponge Inc dba Set + Drift	-	-	5,000
Mundo Gardens	-	9,627	-
Musicians For Education Inc.	16,264	26,234	19,976
North Park Organization of Business	11,929	-	25,296
Ocean Beach Merchants Association Inc.	13,698	21,870	24,851
Old Town Chamber of Commerce	20,004	5,000	-
Olongapo Disco (via Jacobs Center for Neighborhood Innovation)	9,179	11,031	-
Onstage Playhouse	5,000	-	-
Pacific Beach Community Development Corp	-	14,004	17,906
Pacific Beach Town Council	5,000	6,760	7,157
PASACAT Inc.	5,000	15,920	-
Paving Great Futures	-	17,675	-
Point Loma Summer Concerts	11,211	14,638	-
Poway Center for the Performing Arts Foundation	9,953	11,960	11,724
Rolando Community Council Inc.	5,000	6,221	7,447
Saikat	-	-	23,071
San Diego African American Museum of Fine Art	5,331	5,891	-
San Diego Alpha Foundation	-	-	5,000
San Diego Audubon Society	15,387	23,034	25,836
San Diego Entertainment Arts Guil	-	5,000	-
San Diego College of Continuing Education Foundation	4,250	-	-
San Diego Earth Day	-	-	-
San Diego Festival of the Arts Foundation Inc. (previously Torrey Pines Kwanis Foundation)	-	-	-
San Diego Film Foundation	108,605	144,233	152,620
San Diego Guild of Puppetry Inc.	8,978	12,840	16,933
San Diego LGBT Pride	138,893	204,091	204,091
San Diego Made	-	-	7,366
San Diego Parks Foundation	-	-	25,102
San Diego Performing Arts League	5,000	-	5,000
San Diego State University Research Foundation for KPBS	18,797	21,985	26,446
San Diego Synergy Arts Network	-	-	5,000
San Diego Underground Arts	-	-	5,000
San Diego Urban Warriors Inc	-	15,113	-
Scripps Theatre Arts	-	5,702	-
Sherman Heights Community Center	5,000	5,305	5,000
Speed of Change Inc.	-	18,753	-
Spirit of the Fourth Inc.	5,251	9,284	9,944
T3 Triple Threat Youth Mentors	-	-	5,000
Teatro San Diego	6,839	8,130	5,000
Tekura Jegnas Inc.	4,250	-	-
The Bon Temps Social Club of San Diego	81,256	104,441	115,781
The Cooper Family Foundation	6,930	9,288	14,632
The High Steppers Drill Team	-	22,046	24,259
The Rosin Box Project Inc.	5,360	-	-
transcendANCE Youth Arts Project	15,560	22,275	-
Traveling Stories	-	5,000	-
Two Rooms	-	-	5,000

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
VAPA Foundation	38,519	156,191	25,810
Viet Vote	-	5,000	5,000
Creative Communities San Diego Subtotal	\$ 1,332,821	\$ 2,040,912	\$ 2,040,912
Organizational Support			
Art of Elan	\$ 41,124	\$ 35,893	\$ 36,516
Art Produce	5,190	6,978	10,000
Artreach	54,062	60,718	66,907
Arts Education Connection San Diego	82,148	81,169	67,347
Bach Collegium San Diego	27,095	39,868	42,412
Backyard Renaissance	5,000	9,959	15,369
Balboa Art Conservation Center	72,276	61,425	105,830
Balboa Park Cultural Partnership	116,092	182,573	210,327
Balboa Park Online Collaborative Inc.	93,956	102,028	64,120
Black Mountain Dance Foundation	48,396	60,306	-
Blindspot Collective	19,170	25,197	24,030
Camarada	20,662	28,221	29,713
Center for World Music	28,922	36,886	-
Centro Cultural de la Raza	-	5,000	-
Choral Consortium of San Diego	5,000	5,893	10,000
City Ballet, Inc.	72,269	87,896	95,784
Classics for Kids, Inc.	34,024	32,036	47,856
Common Ground Theater	6,250	-	-
CoTA (Collaborations: Teachers and Artists)	-	54,448	-
Culture Shock Dance Troupe, Inc.	11,908	33,148	49,229
Cygnnet Theatre Company	142,861	127,243	156,308
DanzArts	6,562	-	10,000
Diversinary Theater Productions Inc.	88,594	115,772	95,417
Encore Vocal Ensemble of San Diego	-	-	10,000
Fern Street Community Arts, Inc.	44,998	55,530	55,132
Finest City Performing Arts, Inc., dba San Diego Gay Men's Chorus Inc.	28,091	33,366	53,129
Flying Leatherneck Historical Foundation	26,818	-	-
Gaslamp Quarter Historical Foundation	15,365	49,238	31,840
Get Empowered Today	-	15,265	-
Guitars in the Classroom	50,227	83,429	71,044
Hausmann Quartet Foundation	29,638	16,149	24,854
Isadoranow Foundation	-	-	22,415
Japan Society of San Diego and Tijuana	15,481	-	-
Japanese Friendship Garden Society of San Diego	246,987	270,549	230,276
La Jolla Historical Society	59,038	105,962	118,609
La Jolla Music Society	270,320	312,508	305,613
La Jolla Symphony and Chorus Association	38,405	54,050	30,613
Lambda Archives of San Diego	34,086	27,416	29,927
Lao Community Cultural Center of San Diego	6,553	7,625	10,000
Library Association of La Jolla	149,629	110,100	113,846
Little Fish Comic Book Studio	-	18,428	-
Loud Fridge Theatre Group	-	-	10,000
Mainly Mozart, Inc.	169,184	146,942	149,822
Malashock Dance & Company	44,600	41,977	60,749
Maritime Museum Association of San Diego	196,180	202,870	213,640
Media Arts Center San Diego	103,916	130,773	110,101

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
Mid-City Community Music	27,076	33,295	-
Mingei International Inc.	150,730	238,864	221,405
Mojalet Dance Collective	12,103	12,270	16,930
MOXIE Theatre, Inc.	29,569	45,497	39,473
Museum of Contemporary Art San Diego	220,678	384,153	273,062
Museum of Photographic Arts	227,861	114,514	-
New Americans Museum	37,688	34,580	29,008
NTC Foundation	303,936	282,215	277,114
Old Globe Theatre	540,475	437,363	393,533
Opera NEO	39,069	36,003	38,876
Opera4Kids	-	6,123	-
Otic Theater Collective	-	-	16,821
Outside the Lens	82,024	77,569	134,117
Pacific Arts Movement	81,114	63,453	61,828
Persian Cultural Center	34,470	39,022	37,517
Playwrights Project	49,807	38,006	40,795
Project [BLANK]	5,000	5,000	10,000
Prophet World Beat Productions	35,159	31,859	35,947
Putnam Foundation, dba Timken Museum of Art	182,143	201,157	179,645
Resounding Joy Inc.	49,340	47,759	49,004
Reuben H. Fleet Science Center	290,734	366,274	308,870
Revision Project	-	-	26,555
SACRA/PROFANA	14,188	12,130	19,309
San Diego Air & Space Museum	261,719	323,760	282,530
San Diego Archaeological Center	32,990	33,521	35,638
San Diego Architectural Foundation	21,885	19,226	18,575
San Diego Art Institute	52,114	56,627	69,118
San Diego Automotive Museum	80,481	132,497	109,150
San Diego Ballet	45,970	66,390	71,665
San Diego Center for Jewish Culture	85,484	82,593	82,489
San Diego Chapter of Sweet Adelines Intl	9,365	7,869	11,229
San Diego Children's Choir	58,549	56,753	74,510
San Diego Chinese Historical Society and Museum	26,045	16,413	21,964
San Diego Civic Youth Ballet	48,857	63,924	74,322
San Diego Collaborative Arts Project	-	-	18,789
San Diego Comic Convention	149,603	253,320	387,441
San Diego Craft Collective	14,006	18,132	25,323
San Diego Dance Theater	31,292	46,516	45,713
San Diego Early Music Society	10,228	17,207	24,650
San Diego Filipino Cinema	-	13,026	-
San Diego Historical Society	105,537	138,832	69,737
San Diego Junior Theatre	80,002	91,144	89,213
San Diego Master Chorale	20,487	-	37,828
San Diego Model Railroad Museum, Inc.	58,589	92,894	76,106
San Diego Museum Council Inc.	14,589	19,736	18,473
San Diego Museum of Art	514,819	387,018	390,371
San Diego Museum of Us	156,456	181,069	146,908
San Diego Musical Theatre	68,275	54,244	71,659
San Diego Opera Association	351,858	335,874	302,714
San Diego Pro Arte Voices	4,304	-	-
San Diego Repertory Theatre	-	-	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
San Diego Society of Natural History, dba San Diego Natural History Museum	470,971	373,740	374,268
San Diego Symphony Orchestra Association	579,595	421,330	345,985
San Diego Watercolor Society	31,699	28,709	36,514
San Diego Women's Chorus	21,712	17,203	19,800
San Diego Writers, Ink	33,206	22,552	21,626
San Diego Young Artists Music Academy	23,213	10,781	11,054
San Diego Youth Symphony and Conservatory	171,867	152,222	139,605
Save Our Heritage Organisation	65,506	75,247	53,728
Scripps Ranch Theatre	7,058	21,525	20,664
So Say We All	23,418	16,023	-
Southern California Ballet	-	-	68,750
Space 4 Art, Inc.	59,456	40,244	40,682
Spreckels Organ Society	29,942	52,367	49,016
Tap Fever Studios	14,750	15,913	23,617
The Aja Project	62,874	55,569	41,459
The David's Harp Foundation	108,504	80,578	60,170
The House of China	-	5,406	10,000
The Italian Cultural Center of San Diego	23,242	21,403	16,548
The New Children's Museum	181,384	170,586	250,309
The Rosin Box Project Inc.	-	32,872	35,036
The Roustabouts	-	16,939	14,634
Theater and Arts Foundation of San Diego, dba as La Jolla Playhouse	349,423	406,779	417,784
transcenDANCE Youth Arts Project	-	-	71,195
Trinity One Theatre Troupe, Inc.	15,404	16,403	39,037
Unscripted Learning	15,977	13,894	22,018
Vanguard Culture	7,258	6,354	10,456
Villa Musica	97,352	89,952	90,715
Visions Museum of Textile Art (formerly Quilt San Diego)	29,553	39,647	24,570
Voices of Our City Choir	56,262	-	110,357
Westwind Brass	5,000	-	10,000
Wheelchair Dancers Organization	9,357	-	11,763
Women's History Reclamation Project, dba Women's Museum of California	20,176	17,258	28,245
Words Alive	-	-	75,390
Write Out Loud	21,451	19,963	31,077
Youth Philharmonic Orchestra	18,708	31,664	32,877
Organizational Support Subtotal	\$ 9,782,062	\$ 10,163,648	\$ 10,163,648
Other			
Cultural Affairs, Arts and Culture Administration	\$ 2,108,422	\$ 4,987,161	\$ 2,876,948
Impact	-	500,000	500,000
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	478,756	500,000	450,000
Arts, Culture, and Community Festivals - Public Art Fund	85,000	85,000	85,000
Other Subtotal	\$ 2,672,178	\$ 6,072,161	\$ 3,911,948
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 13,787,061	\$ 18,276,721	\$ 16,116,508
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,094,581	\$ 12,092,175	\$ 12,099,510
Mission Bay Park/Balboa Park Improvements	733,000	738,000	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2023 Actual	FY2024 Budget	FY2025 Adopted
PETCO Park	9,291,500	9,290,125	7,788,625
Trolley Extension Reserve	1,060,875	-	-
Capital Improvements Subtotal	\$ 23,179,956	\$ 22,120,300	\$ 19,888,135
TOTAL CAPITAL IMPROVEMENTS	\$ 23,179,956	\$ 22,120,300	\$ 19,888,135
ECONOMIC DEVELOPMENT PROGRAMS			
Economic Development and Tourism Support			
Economic Development and Tourism Support	\$ 437,450	\$ 1,000,000	\$ -
Economic Development and Tourism Support Subtotal	\$ 437,450	\$ 1,000,000	\$ -
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 1,182,442	\$ 847,200	\$ 847,200
Economic Development Program Administration	139,883	180,000	180,000
Other Subtotal	\$ 1,322,325	\$ 1,027,200	\$ 1,027,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,759,775	\$ 2,027,200	\$ 1,027,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 28,732,846	\$ 30,609,783	\$ 31,155,860
Mission Bay Park/Balboa Park Improvements	677,592	709,826	862,937
Convention Center	3,904,394	8,984,045	4,066,084
PETCO Park	2,694,815	4,638,463	-
Major Events Revolving Fund	-	150,000	-
Risk Management	-	79,000	93,000
Special Events and Filming	1,097,143	1,446,325	1,495,775
TOT Administration and Promotional Activities	57,705,706	88,177,790	86,239,725
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 94,812,496	\$ 134,795,232	\$ 123,913,382
TOTAL Special Promotional Programs	\$ 133,539,288	\$ 177,219,453	\$ 160,945,224
SUMMARY			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 13,787,061	\$ 18,276,721	\$ 16,116,508
CAPITAL IMPROVEMENTS	23,179,956	22,120,300	19,888,135
ECONOMIC DEVELOPMENT PROGRAMS	1,759,775	2,027,200	1,027,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	94,812,496	134,795,232	123,913,382
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 133,539,288	\$ 177,219,453	\$ 160,945,224

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 16,343,130	\$ 29,457,397	\$ 5,036,957
TOTAL BALANCE AND RESERVES	\$ 16,343,130	\$ 29,457,397	\$ 5,036,957
REVENUE			
Charges for Services	\$ 1,097	\$ -	\$ 29,757
Fines Forfeitures and Penalties	130	-	-
Licenses and Permits	103,145	120,000	120,000
Other Revenue	228,019	-	-
Transient Occupancy Taxes	146,263,304	155,548,915	155,779,298
TOTAL REVENUE	\$ 146,595,694	\$ 155,668,915	\$ 155,929,055
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 162,938,824	\$ 185,126,312	\$ 160,966,012
OPERATING EXPENSE			
Personnel Expenses	\$ 1,363,698	\$ 1,620,141	\$ 1,772,006
Fringe Benefits	537,480	498,438	526,631
Supplies	21,006	25,085	18,215
Contracts & Services	71,899,285	107,294,492	102,068,051
Information Technology	370,866	393,680	395,605
Energy and Utilities	5,378	8,700	8,700
Other Expenses	9,112	2,500	5,000
Transfers Out	59,274,602	67,376,415	56,151,017
TOTAL OPERATING EXPENSE	\$ 133,481,427	\$ 177,219,451	\$ 160,945,225
TOTAL EXPENSE	\$ 133,481,427	\$ 177,219,451	\$ 160,945,225
BALANCE	\$ 29,457,397	\$ 7,906,861	\$ 20,787
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 162,938,824	\$ 185,126,312	\$ 160,966,012

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

*** In addition to the data from Special Promotional Programs, the Transient Occupancy Tax Fund statement reflects data budgeted in the Cultural Affairs and Special Events & Filming Departments.

Storm Drain Fund



Page Intentionally Left Blank



Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

Storm Drain Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,250,004	5,700,000	5,686,212	(13,788)
Total Department Expenditures	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212	\$ (13,788)
Total Department Revenue	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Storm Drain Fund	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212	\$ (13,788)
Total	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212	\$ (13,788)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ (13,788)	\$ -
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Total	0.00	\$ (13,788)	\$ -

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 105,146	\$ -	\$ -	-
Contracts & Services	4,272,221	5,624,045	5,624,045	-
<i>External Contracts & Services</i>	3,895,747	4,715,112	4,715,112	-
<i>Internal Contracts & Services</i>	376,473	908,933	908,933	-
Information Technology	108,069	75,955	62,167	(13,788)
Energy and Utilities	749,464	-	-	-
Capital Expenditures	15,104	-	-	-
NON-PERSONNEL SUBTOTAL	5,250,004	5,700,000	5,686,212	(13,788)
Total	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212	\$ (13,788)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 702,420	\$ 820,320	\$ 820,320
TOTAL BALANCE AND RESERVES	\$ 702,420	\$ 820,320	\$ 820,320
REVENUE			
Charges for Services	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,367,903	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,070,323	\$ 6,520,320	\$ 6,520,320
OPERATING EXPENSE			
Supplies	\$ 105,146	\$ -	\$ -
Contracts & Services	4,272,221	5,624,045	5,624,045
Information Technology	108,069	75,955	62,167
Energy and Utilities	749,464	-	-
Capital Expenditures	15,104	-	-
TOTAL OPERATING EXPENSE	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212
TOTAL EXPENSE	\$ 5,250,004	\$ 5,700,000	\$ 5,686,212
BALANCE	\$ 820,320	\$ 820,320	\$ 834,108
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,070,323	\$ 6,520,320	\$ 6,520,320

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Stormwater



Page Intentionally Left Blank



Description

The Stormwater Department works in all weather conditions to build, maintain and modernize efficient stormwater infrastructure that lays the foundation for safe, sustainable and thriving San Diego communities. The Stormwater Department achieves this by safeguarding water quality, reducing pollution and the risk of flooding, pursuing the use of stormwater to enhance water supplies, and protecting and restoring natural habitats and recreation areas. Clean stormwater ensures clean water and clean beaches for all San Diegans.

The vision is:

Create vibrant, sustainable communities by reducing flood risk and protecting water quality.

The mission is:

Proactively build and maintain efficient stormwater infrastructure for safe, sustainable, and thriving San Diego communities.

Goals and Objectives

Goal 1: Clean Water: Provide safe, clean water and meet the requirements of the Clean Water Act

- Meet current and future MS4 Permit requirements

Goal 2: Flood-Safe Communities: Ensure stormwater is safely conveyed away from streets and property to safeguard our communities from floods and minimize community and economic impacts.

- Inspect, maintain and repair all existing asset infrastructure

Goal 3: Clean and Green Streets: Increase neighborhood livability, sustainable development, adding green spaces, and smart stormwater management along City streets and rights-of-way.

- Optimize debris removal programs (street sweeping & catch basin cleaning)

Goal 4: Habitat and Community Enhancement: Restore habitat, revitalize streams, and integrate community features in stormwater management along water bodies.

Stormwater

- Establish mitigation projects to meet maintenance needs

Goal 5: *Stormwater Capture and Use: Increase stormwater capture to improve water quality, flood management and value as a resource to boost local water supply.*

- Implement structural and non-structural stormwater harvesting projects

Goal 6: *Education, Outreach, and Engagement: Educate, outreach to, and engage local businesses, industry, and residents to increase awareness of the value of stormwater, stormwater in general, and create behavior change essential to pollution prevention.*

- Increase public awareness of stormwater issues and inspire behavioral changes to protect and improve water quality

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Secured Flood Insurance Discounts for ~3,000 property owners. Entered the National Flood Insurance Program's Community Rating System at Level 7
- Revamped Approach to Parking Enforcement - Promotion of sign maintenance, tree trimming, and public education to increase public awareness of the street sweeping program and reduce need for parking citations.
- Utilized emergency permitting to clear vegetation, trash, and debris from more than 18 miles of storm channels, including 12 miles within the highly impacted Chollas Creek Watershed, following the unprecedented storm event of January 22, 2024. Enhanced process to prioritize Channel Maintenance and Pollution Abatement Efforts - Equity now built in explicitly as a scoring factor in allocating resources

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

With Stormwater's ongoing operations budget, the department will reassign staffing resources to ensure that the 18 miles of storm channels cleared of debris and vegetation following the January 22, 2024, storm event, most of which are located within the highly impacted Chollas Creek Watershed, will continue to be maintained during FY2025. In addition, the Department will continue to: Collaborate with Human Resources to source and provide staff trainings that sustain and enhance employee industry knowledge, skills and growth; Collaborate with Department of Race & Equity on community engagement and education; Use an equity lens to optimize: Street Sweeping and Catch Basin Cleaning with our limited resources; Prioritize water quality pollution investigations impacting communities of concern.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

2% reduction of \$1,237,070 will impact: Training and professional development opportunities for staff; Consultant contracts – stop work on a master drainage plan for the San Diego River Watershed as an example; Efforts to track down and abate sources of pollution detected in storm drains Citywide. Requested budget increases would support: State Mandated Time Schedule Order - monitoring of bacteria levels in communities that drain to the San Diego River and Chollas/Tecolote. The City's ability to deploy monitoring resources in other neighborhoods will be limited; Establishment of more than 9 acres of new wetlands in communities along the Otay River and Los Peñasquitos Canyon Preserve providing benefits such as improved water quality, flood storage capacity, and enhanced wildlife habitat.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Channel capacity	Percentage of channels that can carry stormwater flows as originally designed	34%	71%	100%
Drain inlet inspections	Percentage of storm drain inlets inspected	55%	85%	100%
Levees	Percentage of identified levee deficiencies addressed	12.6%	12.6%	100%
Drain pipes useful life	Percentage of total storm drain miles past their useful life	6.89%	6.70%	0%
Pump station uptime	Percentage of days during wet season (Oct - Apr) when stormwater pump stations are at 100% functionality	70%	86%	100%
Street sweeping	Amount of debris collected (tons) per mile of street sweeping	0.05	0.07	0.05
Illicit Discharge Detection and Elimination (IDDE)	Percentage of IDDE cases, which are illegal discharges of substances to the City's stormwater system, investigated and abated within 30 days.	85.33%	81.67%	100%
Commercial and industrial business inspections	Percentage of stormwater inspections for commercial and industrial facilities conducted once every five years	52.70%	70%	80%
Think Blue - Education and outreach	Number of advertisement or media story impressions (millions)	53	33	45
Think Blue - Community cleanups	Amount of trash and debris removed (pounds) during watershed cleanups	35,000	38,000	35,000
Corrugated Metal Pipe (CMP) drainage infrastructure	Miles of CMP drainage infrastructure replaced and/or rehabilitated annually	1.20	0.78	5.00

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	295.00	305.00	305.00	0.00
Personnel Expenditures	\$ 32,453,615	\$ 34,850,358	\$ 39,581,176	\$ 4,730,818
Non-Personnel Expenditures	38,407,842	27,003,144	23,825,306	(3,177,838)
Total Department Expenditures	\$ 70,861,457	\$ 61,853,502	\$ 63,406,482	\$ 1,552,980
Total Department Revenue	\$ 11,801,207	\$ 12,649,052	\$ 13,773,750	\$ 1,124,698

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Capital Improvements Program	\$ -	\$ 9,780,444	\$ 11,381,361	\$ 1,600,917
Operations	42,507,154	35,225,034	32,271,316	(2,953,718)
Planning	26,220,943	15,268,458	17,356,946	2,088,488
Stormwater	2,133,361	1,579,566	2,396,859	817,293
Total	\$ 70,861,457	\$ 61,853,502	\$ 63,406,482	\$ 1,552,980

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Capital Improvements Program	0.00	61.00	66.00	5.00
Operations	215.00	173.00	166.00	(7.00)
Planning	75.00	69.00	65.00	(4.00)
Stormwater	5.00	2.00	8.00	6.00
Total	295.00	305.00	305.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,923,670	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	1,172,112	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	795,650	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			

Stormwater

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bacteria TMDL Time Schedule Order Addition of non-personnel expenditures to support additional water quality monitoring, pollution tracking/abatement, and regulatory reporting as mandated in the Bacteria Total Maximum Daily Load (TMDL) Time Schedule Order (TSO) issued by the Regional Water Quality Control Board.	0.00	750,000	-
Employ and Empower Program Support Addition of 6.00 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	6.00	280,296	280,308
Chollas Yard Parking Expansion Addition of non-personnel expenditures associated with expanding parking at the Chollas Operations Yard.	0.00	145,532	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,500)	344,390
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(6.00)	(234,636)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(238,512)	-
Contract Reductions Reduction of non-personnel expenditures for as-needed engineering and public education consultants.	0.00	(1,237,070)	-
Stormwater Materials and Contracts Reduction of one-time non-personnel expenditures associated with channels, pump stations, storm drains, watershed planning, capital support, and levee maintenance to be supported in the Infrastructure Fund.	0.00	(4,799,562)	-
CIP and Work Order Reimbursements Adjustment to reflect revised revenue for reimbursements from work orders and capital improvement projects.	0.00	-	1,250,000
Community Parking District Transfer Adjustment to reflect revised revenue for Community Parking Districts related to street sweeping and inlet cleanings from the Parking Meter Operations Fund.	0.00	-	500,000
Parking Citation Revenue Reduction Adjustment to reflect revised parking citation revenue projections.	0.00	-	(1,250,000)
Total	0.00	\$ 1,552,980	\$ 1,124,698

Stormwater

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 20,218,323	\$ 22,396,526	\$ 26,338,204	\$ 3,941,678
Fringe Benefits	12,235,292	12,453,832	13,242,972	789,140
PERSONNEL SUBTOTAL	32,453,615	34,850,358	39,581,176	4,730,818
NON-PERSONNEL				
Supplies	\$ 1,920,211	\$ 1,558,392	\$ 919,540	\$ (638,852)
Contracts & Services	33,372,403	21,930,478	18,088,251	(3,842,227)
<i>External Contracts & Services</i>	<i>24,116,292</i>	<i>14,549,320</i>	<i>8,743,603</i>	<i>(5,805,717)</i>
<i>Internal Contracts & Services</i>	<i>9,256,112</i>	<i>7,381,158</i>	<i>9,344,648</i>	<i>1,963,490</i>
Information Technology	1,837,404	1,314,921	2,338,911	1,023,990
Energy and Utilities	828,310	1,591,610	2,012,848	421,238
Other	8,070	5,026	8,526	3,500
Capital Expenditures	38,727	200,000	85,554	(114,446)
Debt	402,716	402,717	371,676	(31,041)
NON-PERSONNEL SUBTOTAL	38,407,842	27,003,144	23,825,306	(3,177,838)
Total	\$ 70,861,457	\$ 61,853,502	\$ 63,406,482	\$ 1,552,980

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 6,200,245	\$ 5,051,752	\$ 7,426,450	\$ 2,374,698
Fines Forfeitures and Penalties	5,327,038	6,932,639	5,682,639	(1,250,000)
Other Revenue	12,230	-	-	-
Rev from Other Agencies	261,694	599,661	599,661	-
Transfers In	-	65,000	65,000	-
Total	\$ 11,801,207	\$ 12,649,052	\$ 13,773,750	\$ 1,124,698

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$ 46,777 - 56,281	\$ 99,245
20000012	Administrative Aide 1	1.00	1.00	1.00	55,036 - 66,266	55,036
20000024	Administrative Aide 2	2.00	2.00	2.00	63,360 - 76,360	128,779
20001202	Assistant Deputy Director	2.00	1.00	1.00	72,886 - 268,057	211,926
20000070	Assistant Engineer-Civil	10.00	9.00	9.00	94,516 - 113,852	866,703
20000143	Associate Engineer-Civil	18.00	18.00	18.00	108,826 - 131,374	2,262,318
20000119	Associate Management Analyst	3.00	3.00	3.00	80,424 - 97,203	231,455
20000162	Associate Planner	12.00	12.00	12.00	88,486 - 106,904	1,046,785
21000328	Associate Procurement Contracting Officer	1.00	1.00	0.00	98,820 - 119,423	-
20000648	Biologist 3	0.00	1.00	1.00	96,220 - 116,495	106,052
20000236	Cement Finisher	5.00	5.00	5.00	68,779 - 82,437	401,225
20000539	Clerical Assistant 2	0.00	1.00	2.00	44,505 - 53,638	96,266
20000306	Code Compliance Officer	7.00	5.00	5.00	58,436 - 70,391	332,541
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	77,377
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	259,449
20001168	Deputy Director	2.00	3.00	3.00	72,886 - 268,057	670,094

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000105	Development Project Manager 3	1.00	1.00	1.00	123,574 - 149,399	143,423
20000426	Equipment Operator 1	9.00	9.00	9.00	52,917 - 63,382	530,487
20000429	Equipment Operator 1	1.00	1.00	1.00	52,917 - 63,382	63,382
20000430	Equipment Operator 2	6.00	6.00	6.00	62,115 - 74,284	406,199
20000436	Equipment Operator 3	4.00	4.00	4.00	64,824 - 77,583	302,186
20000418	Equipment Technician 1	7.00	5.00	2.00	50,557 - 60,585	101,114
20000423	Equipment Technician 2	6.00	4.00	1.00	55,473 - 66,135	66,135
20000924	Executive Assistant	0.00	1.00	1.00	63,557 - 76,906	72,644
20000461	Field Representative	2.00	2.00	2.00	49,278 - 59,354	116,334
21000432	Geographic Info Systems Analyst 2	2.00	1.00	1.00	81,997 - 99,082	96,346
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
21000434	Geographic Info Systems Analyst 4	0.00	1.00	1.00	101,223 - 122,656	119,725
20000501	Heavy Truck Driver 2	15.00	15.00	15.00	52,764 - 63,622	926,231
20000290	Information Systems Analyst 2	1.00	0.00	0.00	81,997 - 99,082	-
20000293	Information Systems Analyst 3	1.00	2.00	2.00	90,015 - 108,805	217,610
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
90001073	Management Intern - Hourly	0.00	6.00	6.00	36,814 - 45,925	260,088
20000658	Motor Sweeper Operator	20.00	20.00	20.00	60,804 - 72,864	1,389,970
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	66,026 - 79,069	154,185
20000672	Parking Enforcement Officer 1	14.00	13.00	13.00	53,070 - 63,775	782,142
20000663	Parking Enforcement Officer 2	1.00	2.00	2.00	58,226 - 70,111	137,418
20000670	Parking Enforcement Supervisor	2.00	1.00	1.00	67,358 - 80,904	80,904
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	101,664
21000725	Plant Maintenance Coordinator	1.00	1.00	2.00	91,348 - 110,465	204,564
20000701	Plant Process Control Electrician	4.00	4.00	4.00	85,280 - 102,385	405,956
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	93,609 - 113,199	93,609
20000705	Plant Process Control Supervisor	2.00	1.00	0.00	93,609 - 113,199	-
20000687	Plant Technician 1	0.00	2.00	5.00	57,137 - 68,332	321,416
20000688	Plant Technician 2	0.00	2.00	4.00	62,622 - 74,757	267,902
20000689	Plant Technician 3	0.00	0.00	1.00	68,690 - 82,213	72,008
20000743	Principal Engineering Aide	1.00	1.00	1.00	81,669 - 98,842	97,621
20001222	Program Manager	4.00	4.00	4.00	72,886 - 268,057	698,037
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	120,342
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000783	Public Information Clerk	2.00	1.00	1.00	46,777 - 56,281	56,281
20001050	Public Works Superintendent	4.00	5.00	5.00	106,751 - 128,894	634,757

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20001032	Public Works Supervisor	9.00	9.00	9.00	79,146 - 95,825	851,995
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	111,878
20000847	Safety Officer	0.00	1.00	1.00	80,086 - 96,743	80,086
20000869	Senior Account Clerk	0.00	1.00	1.00	53,528 - 64,584	61,534
20000885	Senior Civil Engineer	6.00	9.00	9.00	125,388 - 151,584	1,266,153
20000015	Senior Management Analyst	2.00	2.00	2.00	88,289 - 106,773	189,211
20000918	Senior Planner	8.00	8.00	9.00	101,901 - 123,225	1,014,193
21000400	Storm Water Compliance Manager	4.00	4.00	4.00	110,247 - 133,755	526,525
21000626	Storm Water Environmental Specialist 2	5.00	5.00	6.00	89,753 - 109,154	600,797
21000182	Storm Water Environmental Specialist 3	2.00	2.00	3.00	103,561 - 125,366	360,451
21000375	Storm Water Inspector II	9.00	11.00	9.00	82,761 - 100,349	860,937
21000402	Storm Water Inspector III	3.00	3.00	3.00	91,173 - 110,509	319,199
20000964	Student Engineer	1.00	1.00	0.00	36,814 - 43,194	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
21000401	Supervising Storm Water Inspector	2.00	2.00	2.00	100,262 - 121,586	221,848
20001044	Utility Supervisor	4.00	4.00	4.00	63,137 - 75,541	293,057
20001051	Utility Worker 1	22.00	22.00	22.00	43,905 - 52,211	1,039,803
20001053	Utility Worker 2	28.00	28.00	28.00	47,935 - 57,070	1,533,115
20001058	Welder	1.00	1.00	1.00	63,841 - 76,557	76,557
	Bilingual - Regular					2,912
	Budgeted Personnel					(2,035,477)
	Expenditure Savings					
	Confined Space Pay					9,991
	Electrician Cert Pay					15,357
	Infrastructure In-Training Pay					68,693
	Infrastructure Registration Pay					308,167
	Night Shift Pay					69,235
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					326,524
	Sick Leave - Hourly					1,582
	Termination Pay Annual Leave					130,618
	Vacation Pay In Lieu					247,182
FTE, Salaries, and Wages Subtotal		295.00	305.00	305.00	\$	26,338,204

Stormwater

		FY2023		FY2024		FY2025	FY2024-2025
		Actual		Budget		Adopted	Change
Fringe Benefits							
Employee Offset Savings	\$	1,016,876	\$	51,437	\$	51,427	\$ (10)
Flexible Benefits		2,884,881		3,132,963		3,415,045	282,082
Long-Term Disability		82,793		72,404		86,814	14,410
Medicare		309,615		303,238		384,076	80,838
Other Post-Employment Benefits		1,365,161		1,445,006		1,125,536	(319,470)
Retiree Medical Trust		33,783		37,001		45,534	8,533
Retirement 401 Plan		126,369		137,095		177,072	39,977
Retirement ADC		4,725,547		5,672,092		6,351,086	678,994
Retirement DROP		35,286		45,076		40,306	(4,770)
Risk Management Administration		328,691		326,898		376,992	50,094
Supplemental Pension Savings Plan		475,674		452,270		430,655	(21,615)
Unemployment Insurance		21,253		23,368		24,694	1,326
Workers' Compensation		829,362		754,984		733,735	(21,249)
Fringe Benefits Subtotal	\$	12,235,292	\$	12,453,832	\$	13,242,972	\$ 789,140
Total Personnel Expenditures					\$	39,581,176	

Strategic Capital Projects



Page Intentionally Left Blank

Strategic Capital Projects



Strategic Capital Projects Department

Description

The Strategic Capital Projects Department will merge its functions into the Engineering and Capital Projects Department (E&CP). As a result of the Departmental merger, E&CP will take on the added responsibility for the delivery of the City's largest and most complex capital projects, such as Pure Water phases I and II as well as dams and reservoir projects. This restructure is projected to be completed in Fiscal Year 2025.

Strategic Capital Projects

Department Summary¹

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	0.00	35.00	0.00	(35.00)
Personnel Expenditures	\$ -	\$ 5,898,788	\$ -	(5,898,788)
Non-Personnel Expenditures	-	112,769	-	(112,769)
Total Department Expenditures	\$ -	\$ 6,011,557	\$ -	(6,011,557)
Total Department Revenue	\$ -	\$ 5,814,266	\$ -	(5,814,266)

Engineering & Capital Projects Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Infrastructure Project Delivery	\$ -	\$ 3,924,673	\$ -	(3,924,673)
Program Development & Financial Services	-	970,869	-	(970,869)
Strategic Capital Projects Department	-	1,116,015	-	(1,116,015)
Total	\$ -	\$ 6,011,557	\$ -	(6,011,557)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,627,191	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
One-Time Additions and Annualizations	0.00	(1,056)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Support for Information Technology	0.00	(53,333)	-
Adjustment to expenditure allocations according to an annual review of information technology funding requirements.			
Strategic Capital Projects Department Restructure	(35.00)	(7,584,359)	(5,814,266)
Transfer of 35.00 FTE positions, non-personnel expenditures, and associated revenue from the Strategic Capital Projects Departments to the Engineering & Capital Projects Department.			
Total	(35.00)	\$ (6,011,557)	\$ (5,814,266)

¹In Fiscal Year 2024 the Strategic Capital Projects Department was created by transferring a portion of Engineering & Capital Projects Department staff. The Fiscal Year 2025 budget merges both departments back together.

Strategic Capital Projects

Expenditures by Category

		FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL					
Personnel Cost	\$	-	\$ 3,990,072	\$ -	(3,990,072)
Fringe Benefits		-	1,908,716	-	(1,908,716)
PERSONNEL SUBTOTAL		-	5,898,788	-	(5,898,788)
NON-PERSONNEL					
Supplies	\$	-	\$ 6,245	\$ -	(6,245)
Contracts & Services		-	13,780	-	(13,780)
<i>External Contracts & Services</i>		-	5,845	-	(5,845)
<i>Internal Contracts & Services</i>		-	7,935	-	(7,935)
Information Technology		-	90,509	-	(90,509)
Energy and Utilities		-	2,235	-	(2,235)
NON-PERSONNEL SUBTOTAL		-	112,769	-	(112,769)
Total	\$	-	\$ 6,011,557	\$ -	(6,011,557)

Revenues by Category

		FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$	-	\$ 5,814,266	\$ -	(5,814,266)
Total	\$	-	\$ 5,814,266	\$ -	(5,814,266)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	2.00	0.00	\$ 55,036 - 66,266	\$ -
20000024	Administrative Aide 2	0.00	1.00	0.00	63,360 - 76,360	-
20001140	Assistant Department Director	0.00	1.00	0.00	96,395 - 365,173	-
20001202	Assistant Deputy Director	0.00	1.00	0.00	72,886 - 268,057	-
20000070	Assistant Engineer-Civil	0.00	12.00	0.00	94,516 - 113,852	-
20000143	Associate Engineer-Civil	0.00	9.00	0.00	108,826 - 131,374	-
20001101	Department Director	0.00	1.00	0.00	96,395 - 365,173	-
20001168	Deputy Director	0.00	1.00	0.00	72,886 - 268,057	-
20000293	Information Systems Analyst 3	0.00	1.00	0.00	90,015 - 108,805	-
20001222	Program Manager	0.00	1.00	0.00	72,886 - 268,057	-
20000760	Project Assistant	0.00	1.00	0.00	86,534 - 104,266	-
20000885	Senior Civil Engineer	0.00	4.00	0.00	125,388 - 151,584	-
FTE, Salaries, and Wages Subtotal		0.00	35.00	0.00	\$	-

		FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits					
Employee Offset Savings	\$	-	\$ 13,409	\$ -	(13,409)
Flexible Benefits		-	394,918	-	(394,918)
Long-Term Disability		-	12,435	-	(12,435)
Medicare		-	56,450	-	(56,450)
Other Post-Employment Benefits		-	176,359	-	(176,359)
Retiree Medical Trust		-	5,732	-	(5,732)

Strategic Capital Projects

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Retirement 401 Plan	-	20,035	-	(20,035)
Retirement ADC	-	1,020,575	-	(1,020,575)
Retirement DROP	-	22,162	-	(22,162)
Risk Management Administration	-	39,897	-	(39,897)
Supplemental Pension Savings Plan	-	119,098	-	(119,098)
Unemployment Insurance	-	4,144	-	(4,144)
Workers' Compensation	-	23,502	-	(23,502)
Fringe Benefits Subtotal	\$ -	\$ 1,908,716	\$ -	\$ (1,908,716)
Total Personnel Expenditures			\$ -	

Sustainability and Mobility



Page Intentionally Left Blank

Sustainability and Mobility



Description

The Sustainability and Mobility Department leads the implementation of the City's Climate Action Plan to reach net zero by 2035. Focused on interdepartmental coordination, regional alignment, and forward-looking initiatives, the Department was created in 2021 to address citywide sectors that have the greatest greenhouse gas emissions - transportation, buildings, and energy. The Department is dedicated to a culture of innovation and collaboration to develop new pathways for the City to achieve its climate and equity goals in partnership with key stakeholders and the broader San Diego community. The Department is organized into three divisions - Climate Policy, Energy, and Mobility - with overlapping and complimentary Work Plans.

The Climate Policy Division oversees the implementation of the Climate Action Plan and maintains the Climate Equity Index, as well as managing the Climate Equity Fund. To further the Strategic Plan goals of improving transparency, this Division has developed and maintains a public-facing climate data dashboard to track the progress of the CAP implementation, identify near-term programmed funding, and highlights opportunities for public-private partnerships. The Division also prepares reports on the City's sustainability practices for external submittal, including Carbon Disclosure Project and LEED for Cities. The Climate Policy Division often serves as a liaison for various external and internal partners for the purpose of community engagement on issues surrounding climate change and the City's Climate Action Plan implementation. This Division is responsible for developing the roadmap for decarbonization of the built environment outside of the municipal building sector in alignment with CAP strategies and continues to facilitate innovative efforts across multiple City departments to further equitable and sustainable policy, programs and operations.

The Energy Division leads the efforts for decarbonization and electrification of municipal buildings, such as libraries, recreation centers and pools, city offices, and police and fire stations. Through the development of plans, policies, and programs, this Division works with city departments and private sector partners to reach the goal of zero emissions municipal facilities and the rapid expansion of EV charging infrastructure across all communities. The division also manages all city energy accounts with San Diego Community Power and San Diego Gas & Electric (SDG&E), which includes overseeing energy budgets and monitoring, billing and payments, tracking citywide energy usage, and analyzing

Sustainability and Mobility

rates and opportunities for future reductions. The Energy Division is also responsible for the administrative oversight of the SDG&E franchise as well as the assessment of public power feasibility.

The Mobility Division performs transportation planning, oversees curb space and parking districts, manages new mobility programs, and leads the City's Americans with Disabilities Act (ADA) compliance and accessibility services. This Division, in coordination with City Planning, develops long-range community plans for mobility infrastructure and related programs. The Mobility Division also develops and manages the City's new mobility programs which provide a variety of short-duration travel options to complement transit and other modes, including shared mobility devices and neighborhood electric vehicle shuttles. Through coordination with community parking districts, the Mobility Division develops and implements neighborhood-specific strategies to improve mobility options, review parking policies, and collaborate with the City Treasurer's parking meter operations. The ADA Compliance and Accessibility section of the Division ensures that City facilities, activities, benefits, programs, and services operated or funded by the City are fully accessible to, and useable by, people with disabilities in accordance with the Americans with Disabilities Act, as well as other federal, state, and local access codes and disability rights laws.

The vision is:

A sustainable city with opportunity and access for people in every community.

The mission is:

Leading San Diego to address climate change through equitable, accessible, and innovative solutions to improve quality of life today and for future generations.

Goals and Objectives

Goal 1: Engage City Departments, residents, and businesses to implement solutions to reach Sustainability, Mobility, and Accessibility goals

- Showcase the city as a leader regionally, nationally, and internationally
- Provide reporting, analytics, and support to City departments to identify opportunities for increased energy efficiency and decarbonization.
- Engage with local CBOs, non-profits, and other organizations to proactively engage on the implementation of the CAP
- Increase training to consultants and staff throughout the City on accessibility and mobility solutions to ensure City programs, services, infrastructure, and activities are accessible to all

Goal 2: Demonstrate positive impacts, both quantitative and qualitative, from sustainability and mobility policy and projects in historically underserved communities

- Implement Sustainability and Mobility through an equity lens to respond to structural challenges by prioritizing actions in structurally disadvantaged communities
- Develop a Mobility Master Plan and mobility programs that prioritize equitable and accessible transportation options
- Expand mobility options to facilitate diverse, sustainable, and equitable solutions that address user needs in alignment with the CAP

Goal 3: Collaborate with local, state, and federal partners to implement citywide programs and initiatives to reach sustainability goals.

Sustainability and Mobility

- Maximize all funding and financing opportunities to accelerate implementation of sustainability, mobility, and energy programs
- Collaborate with mobility partners to maximize opportunities to bring additional investments to the San Diego region through competitive grant funded programs and strategic partnerships at all levels
- Work interdepartmentally to ensure projects align with federal, state, and regional efforts
- Engage private sector businesses and research institutions to explore and understand new sustainability innovations and partnerships to further implementation of the CAP

Goal 4: Maintain transparency and accountability in implementation and reporting of Sustainability, Energy, and Mobility goals and targets

- Ensure City maintains its trajectory toward its 2030 and 2035 GHG reduction targets
- Maintain dashboards and reports that provide transparency on Climate Action implementation
- Regularly incorporate new technologies, data, market transformations, and business advancements in CAP implementation
- Consistently track and analyze energy markets and regulation to accurately anticipate changes in energy technology, costs, and uses
- Create citywide mobility structures and standards for communication, collaboration, and implementation

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Approval of a Council Policy on Complete Streets and released the Draft Mobility Master Plan both with emphasis on equitable access to clean transportation options across the city prioritizing Communities of Concern.
- Launch of Beach Bug increasing equitable access to coastal community via low-cost, sustainable transit options funded by parking district revenue, paired with regional investment into the Mid-Coast Trolley Line (Tijuana to UCSD).
- Construction and installation of renewable microgrid at a recreation center and a fire station serving identified structurally disadvantaged communities for reliable energy during extreme weather conditions.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Engage City departments, residents, and businesses to implement solutions in order to reach sustainability, mobility, and energy goals. Implement sustainable solutions in contracting and operations to respond to structural challenges by utilizing and leveraging an equity lens to prioritize strategies, measures, actions and projects in structurally disadvantaged communities. Collaborate with local, state, and federal partners to implement department-wide strategies and plans in order to improve air quality, mobility, public health and quality of life. Provide transparency and accountability in implementation and reporting of sustainability, energy, and mobility goals and targets in order to balance, mitigate, and rectify the historical inequities and underinvestment within structurally disadvantaged communities.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

The addition of 1.00 Associate Planner under the Zero Emissions Vehicle program helps address disparities through targeted outreach and ensuring equitable deployment and operations of the public electric vehicle charging network. The grant expenditures and revenues all address a variety of disparities across the City, including accessibility, access to bicycle infrastructure, and other mobility and safety disparities.

Sustainability and Mobility

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Accessibility complaints resolved	Percentage of accessibility-related (ADA) complaints resolved by all City departments in a fiscal year.	72%	78%	80%
Municipal buildings under clean energy contracts	Number of City facilities under contract to remove all fossil fuel systems and/or install clean energy solution(s)	8	8	25
CAP Actions In-Progress ¹	Percentage of actions identified in the Climate Action Plan that have a lifecycle that are in-progress	49%	54%	43%
CAP Actions Completed ¹	Percentage of actions identified in the Climate Action Plan that have a lifecycle that are completed	14%	14%	57%

¹ Data pulled on 7/16/24 from <https://climatedashboard.sandiego.gov/>

Sustainability and Mobility

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	60.00	62.80	64.80	2.00
Personnel Expenditures	\$ 8,685,608	\$ 10,099,099	\$ 11,723,075	\$ 1,623,976
Non-Personnel Expenditures	3,535,517	7,023,256	7,932,781	909,525
Total Department Expenditures	\$ 12,221,125	\$ 17,122,355	\$ 19,655,856	\$ 2,533,501
Total Department Revenue	\$ 20,650,903	\$ 19,751,406	\$ 9,904,327	\$ (9,847,079)

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ 264,915	\$ 670,124	\$ 423,091	\$ (247,033)
Climate Action	1,104,156	1,118,430	1,684,247	565,817
Energy	539,168	375,000	191,603	(183,397)
Mobility	4,730,267	5,712,700	5,528,583	(184,117)
Total	\$ 6,638,506	\$ 7,876,254	\$ 7,827,524	\$ (48,730)

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	1.00	3.00	1.50	(1.50)
Climate Action	9.50	9.23	10.23	1.00
Energy	0.00	0.00	1.00	1.00
Mobility	22.25	20.86	21.86	1.00
Total	32.75	33.09	34.59	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,196,489	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Zero Emissions Vehicle Strategy	1.00	91,103	58,090
Addition of 1.00 Associate Planner and associated revenue to support the Zero Emissions Vehicle Strategy, which is offset by a reduction of consultant support.			
Department Payroll Support	0.50	45,329	-
Addition of 0.50 FTE Payroll Specialist 1 position to support payroll duties.			
Non-Standard Hour Personnel Funding	0.00	14,941	54,047
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,401	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(36,563)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(41,905)	-
Climate Action Plan Monitoring Reduction of non-personnel expenditures for the development of Climate Action Plan Monitoring software that has been completed.	0.00	(50,000)	-
Reduction of Climate Action Plan Support Reduction of non-personnel expenditures to support the City's de-carbonization efforts related to the Climate Action Plan.	0.00	(50,000)	-
Reduction of Bicycle Master Plan Reduction of non-personnel expenditures for the Bicycle Master Plan due to the use of grant funding.	0.00	(157,525)	-
Reduction of Complete Streets Design Reduction of non-personnel expenditures associated with the Complete Streets Design guidelines.	0.00	(250,000)	-
Sweep Contract Reduction Reduction of non-personnel expenditures for the Sweep contract due to changes in the hourly rate contract structure.	0.00	(260,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(562,000)	(312,228)
Community Parking District Revenue Adjustment to reflect revised Community Parking District revenue projections.	0.00	-	175,000
Comprehensive Multi-Corridor Plan Reimbursement Addition of one-time revenue for support of the SANDAG Comprehensive Multi-Corridor Plan.	0.00	-	55,000
Shared Mobility Device Fee Reduction Adjustment to reflect revised shared mobility device revenue due to a contraction of scooter operations in the City.	0.00	-	(790,000)
Total	1.50 \$	(48,730) \$	(760,091)

Sustainability and Mobility

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	2,906,481	\$	3,407,596	\$	4,488,088	\$	1,080,492
Fringe Benefits		1,607,158		1,734,460		2,000,267		265,807
PERSONNEL SUBTOTAL		4,513,639		5,142,056		6,488,355		1,346,299
NON-PERSONNEL								
Supplies	\$	16,800	\$	2,030	\$	3,100	\$	1,070
Contracts & Services		1,843,235		2,484,922		1,109,663		(1,375,259)
<i>External Contracts & Services</i>		<i>1,800,861</i>		<i>2,421,856</i>		<i>1,042,673</i>		<i>(1,379,183)</i>
<i>Internal Contracts & Services</i>		<i>42,374</i>		<i>63,066</i>		<i>66,990</i>		<i>3,924</i>
Information Technology		260,513		238,996		224,904		(14,092)
Energy and Utilities		3,279		2,350		-		(2,350)
Other		1,040		5,900		1,502		(4,398)
NON-PERSONNEL SUBTOTAL		2,124,868		2,734,198		1,339,169		(1,395,029)
Total	\$	6,638,506	\$	7,876,254	\$	7,827,524	\$	(48,730)

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Charges for Services	\$	453,284	\$	1,057,228	\$	1,232,137	\$	174,909
Fines Forfeitures and Penalties		11,720		50,000		50,000		-
Licenses and Permits		354,160		1,300,000		510,000		(790,000)
Rev from Other Agencies		115,901		200,000		55,000		(145,000)
Total	\$	935,065	\$	2,607,228	\$	1,847,137	\$	(760,091)

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 -	76,360 \$	75,069	
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	94,516 -	113,852	301,763	
20000041	Assistant Management Analyst	1.00	0.00	0.00	66,179 -	80,424	-	
20000167	Associate Engineer-Traffic	3.00	3.00	3.00	108,826 -	131,374	389,978	
20000119	Associate Management Analyst	0.00	2.00	2.00	80,424 -	97,203	185,382	
20000162	Associate Planner	1.00	1.00	2.00	88,486 -	106,904	169,739	
20000303	Community Development Specialist 4	1.00	1.00	1.00	97,444 -	118,068	118,068	
20001168	Deputy Director	2.00	2.00	2.00	72,886 -	268,057	418,886	
20001220	Executive Director	1.00	0.00	0.00	72,886 -	268,057	-	
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 -	108,805	108,805	
90001073	Management Intern - Hourly	3.75	3.09	3.09	36,814 -	45,925	125,977	
20000172	Payroll Specialist 1	0.00	0.00	0.50	51,693 -	62,224	31,112	
20001234	Program Coordinator	2.00	2.00	2.00	36,814 -	214,004	312,678	
20001222	Program Manager	3.00	5.00	5.00	72,886 -	268,057	871,105	
20000760	Project Assistant	1.00	1.00	1.00	86,534 -	104,266	103,367	
20000763	Project Officer 2	1.00	1.00	1.00	114,879 -	138,857	138,857	

Sustainability and Mobility

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000015	Senior Management Analyst	1.00	0.00	0.00	88,289 - 106,773	-
20000918	Senior Planner	3.00	3.00	3.00	101,901 - 123,225	352,283
20000926	Senior Traffic Engineer	4.00	4.00	4.00	125,388 - 151,584	606,336
	Bilingual - Regular					11,648
	Budgeted Personnel					(207,035)
	Expenditure Savings					
	Infrastructure In-Training					25,945
	Pay					
	Infrastructure Registration					138,704
	Pay					
	Reg Pay For Engineers					130,038
	Sick Leave - Hourly					328
	Termination Pay Annual					43,066
	Leave					
	Vacation Pay In Lieu					35,989
FTE, Salaries, and Wages Subtotal		32.75	33.09	34.59	\$	4,488,088

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 103,653	\$ 14,060	\$ 15,888	\$ 1,828
Flexible Benefits	310,646	324,928	401,605	76,677
Long-Term Disability	13,282	11,262	14,984	3,722
Medicare	42,952	50,149	64,457	14,308
Other Post-Employment Benefits	141,504	141,751	126,209	(15,542)
Retiree Medical Trust	4,960	5,941	8,116	2,175
Retirement 401 Plan	19,069	23,767	32,477	8,710
Retirement ADC	851,936	1,040,777	1,187,301	146,524
Retirement DROP	3,556	3,885	4,324	439
Risk Management Administration	34,096	32,175	42,273	10,098
Supplemental Pension Savings Plan	60,686	62,845	69,562	6,717
Unemployment Insurance	3,406	3,638	4,263	625
Workers' Compensation	17,412	19,282	28,808	9,526
Fringe Benefits Subtotal	\$ 1,607,158	\$ 1,734,460	\$ 2,000,267	\$ 265,807
Total Personnel Expenditures			\$ 6,488,355	

Climate Equity Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ -	\$ 1,613,500	\$ -	(1,613,500)
Total	\$ -	\$ 1,613,500	\$ -	(1,613,500)

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (1,613,500)	\$ (9,188,396)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.			
Transfer to the Climate Equity Fund	0.00	-	1,500,000
Adjustment to reflect revised revenue projections for the contributions to the Climate Equity Fund per Franchise Ordinances 21327 and 21328.			
Total	0.00	\$ (1,613,500)	\$ (7,688,396)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ -	\$ 1,613,500	\$ -	(1,613,500)
<i>External Contracts & Services</i>	-	1,613,500	-	(1,613,500)
NON-PERSONNEL SUBTOTAL	-	1,613,500	-	(1,613,500)
Total	\$ -	\$ 1,613,500	\$ -	(1,613,500)

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	-
Rev from Money and Prop	162,484	-	-	-
Transfers In	8,722,562	7,688,396	-	(7,688,396)
Total	\$ 10,385,046	\$ 9,188,396	\$ 1,500,000	(7,688,396)

Energy Conservation Program Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ 1,881,629	\$ 1,993,515	\$ 1,782,033	(211,482)
Climate Action	6,694	-	309,343	309,343
Energy	3,693,571	4,639,086	6,034,155	1,395,069
Mobility	724	-	-	-
Total	\$ 5,582,619	\$ 6,632,601	\$ 8,125,531	1,492,930

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	9.00	9.00	8.50	(0.50)
Climate Action	1.00	0.00	2.00	2.00
Energy	17.25	20.71	19.71	(1.00)
Total	27.25	29.71	30.21	0.50

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Procure America Contract Addition of non-personnel expenditures associated with contractor payments for citywide energy bill savings.	0.00 \$	1,345,197 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	214,409	-
Employ and Empower Program Support Addition of 1.86 Management Intern hourly positions and associated revenue to support the Employ and Empower Program.	1.86	81,726	81,391
Department Payroll Support Addition of 0.50 Payroll Specialist 1 position to support payroll duties.	0.50	45,329	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	32,114	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(2,058)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.86)	(63,787)	-
Electrification Assessments Reduction of non-personnel expenditures for electrification assessments as all assessments for City buildings will be complete in Fiscal Year 2024.	0.00	(160,000)	-
Revised Non-Discretionary Revenue Adjustment to reflect revised non-discretionary revenue projections.	0.00	-	831,568
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	-	(67,192)
Total	0.50 \$	1,492,930 \$	845,767

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 2,690,666 \$	3,414,009 \$	3,650,298 \$	236,289
Fringe Benefits	1,481,304	1,543,034	1,584,422	41,388
PERSONNEL SUBTOTAL	4,171,969	4,957,043	5,234,720	277,677

Sustainability and Mobility

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Supplies	\$ 6,372	\$ 9,020	\$ 4,352	\$ (4,668)
Contracts & Services	1,177,258	1,379,833	2,594,512	1,214,679
<i>External Contracts & Services</i>	<i>1,046,964</i>	<i>1,164,584</i>	<i>2,385,686</i>	<i>1,221,102</i>
<i>Internal Contracts & Services</i>	<i>130,294</i>	<i>215,249</i>	<i>208,826</i>	<i>(6,423)</i>
Information Technology	216,788	275,305	280,347	5,042
Energy and Utilities	5,929	6,100	7,600	1,500
Other	4,303	5,300	4,000	(1,300)
NON-PERSONNEL SUBTOTAL	1,410,650	1,675,558	2,890,811	1,215,253
Total	\$ 5,582,619	\$ 6,632,601	\$ 8,125,531	\$ 1,492,930

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 5,659,404	\$ 5,711,423	\$ 6,557,190	\$ 845,767
Other Revenue	861,316	-	-	-
Rev from Money and Prop	60,515	-	-	-
Rev from Other Agencies	541,115	-	-	-
Total	\$ 7,122,350	\$ 5,711,423	\$ 6,557,190	\$ 845,767

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 64,941
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	94,516 - 113,852	113,852
20000143	Associate Engineer-Civil	2.00	2.00	2.00	108,826 - 131,374	258,150
20000119	Associate Management Analyst	3.00	3.00	3.00	80,424 - 97,203	236,497
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	241,067
20001168	Deputy Director	1.00	1.00	1.00	72,886 - 268,057	218,934
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
90001073	Management Intern - Hourly	2.25	3.71	3.71	36,814 - 45,925	151,254
20000172	Payroll Specialist 1	0.00	0.00	0.50	51,693 - 62,224	31,112
20001234	Program Coordinator	3.00	3.00	3.00	36,814 - 214,004	437,519
20001222	Program Manager	3.00	3.00	3.00	72,886 - 268,057	532,766
20000763	Project Officer 2	1.00	1.00	1.00	114,879 - 138,857	138,857
20000885	Senior Civil Engineer	2.00	3.00	3.00	125,388 - 151,584	423,250
20000015	Senior Management Analyst	4.00	4.00	4.00	88,289 - 106,773	405,799
20000970	Supervising Management Analyst	1.00	1.00	1.00	94,669 - 114,682	114,682
	Bilingual - Regular					2,912
	Budgeted Personnel					(125,387)
	Expenditure Savings					
	Infrastructure In-Training Pay					19,618

Sustainability and Mobility

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Infrastructure Registration Pay					69,526
	Reg Pay For Engineers					65,182
	Termination Pay Annual Leave					23,088
	Vacation Pay In Lieu					40,968
FTE, Salaries, and Wages Subtotal		27.25	29.71	30.21	\$	3,650,298

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 139,689	\$ 9,075	\$ 8,876	\$ (199)
Flexible Benefits	321,750	347,855	350,924	3,069
Long-Term Disability	12,752	11,288	12,413	1,125
Medicare	40,736	48,728	52,000	3,272
Other Post-Employment Benefits	138,510	142,225	105,519	(36,706)
Retiree Medical Trust	4,437	5,533	6,354	821
Retirement 401 Plan	11,854	14,759	20,438	5,679
Retirement ADC	640,076	774,364	855,458	81,094
Retirement DROP	7,844	11,183	5,519	(5,664)
Risk Management Administration	33,567	32,175	35,343	3,168
Supplemental Pension Savings Plan	101,693	118,471	102,036	(16,435)
Unemployment Insurance	3,271	3,644	3,532	(112)
Workers' Compensation	25,124	23,734	26,010	2,276
Fringe Benefits Subtotal	\$ 1,481,304	\$ 1,543,034	\$ 1,584,422	\$ 41,388
Total Personnel Expenditures			\$ 5,234,720	

Energy Independence Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Administrative Services	\$ -	\$ -	\$ 3,202,801	\$ 3,202,801
Energy	-	1,000,000	500,000	(500,000)
Total	\$ -	\$ 1,000,000	\$ 3,702,801	\$ 2,702,801

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fund Balance Transfer	0.00	\$ 3,202,801	\$ -
Addition of non-personnel expenditures to transfer fund balance to the General Fund.			
Phase 2 Public Power Feasibility Study	0.00	(500,000)	-
Reduction of non-personnel expenditures for Phase 2 of the Public Power Feasibility Study.			

Sustainability and Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Franchise Fee Revenue	0.00	-	(2,244,359)
Adjustment to reflect the one-time reduction of revenue associated with the use of fund balance in the Energy Independence Fund to support the General Fund.			
Total	0.00	\$ 2,702,801	\$ (2,244,359)

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ -	\$ 1,000,000	\$ 500,000	\$ (500,000)
<i>External Contracts & Services</i>	-	1,000,000	500,000	(500,000)
Transfers Out	-	-	3,202,801	3,202,801
NON-PERSONNEL SUBTOTAL	-	1,000,000	3,702,801	2,702,801
Total	\$ -	\$ 1,000,000	\$ 3,702,801	\$ 2,702,801

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Other Local Taxes	\$ 2,170,980	\$ 2,244,359	\$ -	\$ (2,244,359)
Rev from Money and Prop	37,462	-	-	-
Total	\$ 2,208,442	\$ 2,244,359	\$ -	\$ (2,244,359)

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 104,266	\$ 1,985,065	\$ 1,253,110
Continuing Appropriation - CIP	6,823,769	14,657,865	12,532,097
Continuing Appropriation - Operating	-	-	1,607,666
TOTAL BALANCE AND RESERVES	\$ 6,928,035	\$ 16,642,930	\$ 15,392,874
REVENUE			
Other Local Taxes	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Revenue from Use of Money and Property	162,484	-	-
Transfers In	8,722,562	7,688,396	-
TOTAL REVENUE	\$ 10,385,046	\$ 9,188,396	\$ 1,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,313,081	\$ 25,831,326	\$ 16,892,874
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 509,931	\$ 9,450,000	\$ 2,600,000
TOTAL CIP EXPENSE	\$ 509,931	\$ 9,450,000	\$ 2,600,000
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 1,613,500	\$ -
TOTAL OPERATING EXPENSE	\$ -	\$ 1,613,500	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 160,220	\$ -	\$ 235,532
Operating Expenditures	\$ -	\$ -	\$ 1,483,792
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 160,220	\$ -	\$ 1,719,324
TOTAL EXPENSE	\$ 670,151	\$ 11,063,500	\$ 1,719,324
RESERVES			
Continuing Appropriation - CIP	\$ 14,657,865	\$ 14,657,865	\$ 12,296,565
Continuing Appropriation - Operating	-	-	123,874
TOTAL RESERVES	\$ 14,657,865	\$ 14,657,865	\$ 12,420,439
BALANCE	\$ 1,985,065	\$ 109,961	\$ 153,111
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,313,081	\$ 25,831,326	\$ 16,892,874

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 895,169	\$ 2,434,900	\$ 1,885,346
Continuing Appropriation - CIP	130,092	45,610	45,610
TOTAL BALANCE AND RESERVES	\$ 1,025,261	\$ 2,480,510	\$ 1,930,956
REVENUE			
Charges for Services	\$ 5,659,404	\$ 5,711,423	\$ 6,557,190
Other Revenue	861,316	-	-
Revenue from Other Agencies	541,115	-	-
Revenue from Use of Money and Property	60,515	-	-
TOTAL REVENUE	\$ 7,122,350	\$ 5,711,423	\$ 6,557,190
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,147,611	\$ 8,191,933	\$ 8,488,146
OPERATING EXPENSE			
Personnel Expenses	\$ 2,690,666	\$ 3,414,009	\$ 3,650,298
Fringe Benefits	1,481,304	1,543,034	1,584,422
Supplies	6,372	9,020	4,352
Contracts & Services	1,177,258	1,379,833	2,594,512
Information Technology	216,788	275,305	280,347
Energy and Utilities	5,929	6,100	7,600
Other Expenses	4,303	5,300	4,000
TOTAL OPERATING EXPENSE	\$ 5,582,619	\$ 6,632,601	\$ 8,125,531
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 84,482	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 84,482	\$ -	\$ -
TOTAL EXPENSE	\$ 5,667,101	\$ 6,632,601	\$ 8,125,531
RESERVES			
Continuing Appropriation - CIP	\$ 45,610	\$ 45,610	\$ 45,610
TOTAL RESERVES	\$ 45,610	\$ 45,610	\$ 45,610
BALANCE	\$ 2,434,900	\$ 1,513,722	\$ 317,005
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,147,611	\$ 8,191,933	\$ 8,488,146

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Sustainability and Mobility

Revenue and Expense Statement (Non-General Fund)

Energy Independence Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 2,208,442	\$ 3,791,187
TOTAL BALANCE AND RESERVES	\$ -	\$ 2,208,442	\$ 3,791,187
REVENUE			
Other Local Taxes	\$ 2,170,980	\$ 2,244,359	\$ -
Revenue from Use of Money and Property	37,462	-	-
TOTAL REVENUE	\$ 2,208,442	\$ 2,244,359	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,208,442	\$ 4,452,801	\$ 3,791,187
OPERATING EXPENSE			
Contracts & Services	\$ -	\$ 1,000,000	\$ 500,000
Transfers Out	-	-	3,202,801
TOTAL OPERATING EXPENSE	\$ -	\$ 1,000,000	\$ 3,702,801
TOTAL EXPENSE	\$ -	\$ 1,000,000	\$ 3,702,801
BALANCE	\$ 2,208,442	\$ 3,452,801	\$ 88,386
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,208,442	\$ 4,452,801	\$ 3,791,187

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

TransNet



Page Intentionally Left Blank



Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	22,615,722	19,610,375	22,253,510	2,643,135
Total Department Expenditures	\$ 22,615,722	\$ 19,610,375	\$ 22,253,510	\$ 2,643,135
Total Department Revenue	\$ 47,173,789	\$ 47,132,673	\$ 47,130,000	\$ (2,673)

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
TransNet Extension Administration & Debt Fund	\$ 353,496	\$ 469,350	\$ 471,300	1,950
Total	\$ 353,496	\$ 469,350	\$ 471,300	1,950

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocation	0.00	\$ 1,950	\$ 1,950
Addition of non-personnel expenditures and revenues to reflect a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 1,950	\$ 1,950

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 353,496	\$ 469,350	\$ 471,300	1,950
<i>Internal Contracts & Services</i>	353,496	469,350	471,300	1,950
NON-PERSONNEL SUBTOTAL	353,496	469,350	471,300	1,950
Total	\$ 353,496	\$ 469,350	\$ 471,300	1,950

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Sales Tax	\$ 317,750	\$ 469,350	\$ 471,300	1,950
Total	\$ 317,750	\$ 469,350	\$ 471,300	1,950

TransNet Extension Congestion Relief Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
TransNet Extension Congestion Relief Fund	\$	4,404,830	\$	5,201,330	\$	7,417,600	\$	2,216,270
Total	\$	4,404,830	\$	5,201,330	\$	7,417,600	\$	2,216,270

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Adjustment to TransNet Allocation		0.00	\$	2,216,270	\$	(62,538)
Addition of non-personnel expenditures and a reduction in revenues to reflect a projected decrease in TransNet revenue from SANDAG and a shift of expenditures from the Capital Improvements Program (CIP) to the Transportation Department's congestion relief efforts.						
Total		0.00	\$	2,216,270	\$	(62,538)

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	-	\$	-	\$	-	\$	-
Fringe Benefits		-		-		-		-
PERSONNEL SUBTOTAL		-		-		-		-
NON-PERSONNEL								
Supplies	\$	226,726	\$	271,384	\$	271,384	\$	-
Contracts & Services		4,148,111		4,929,946		7,146,216		2,216,270
<i>External Contracts & Services</i>		70,920		567,600		567,600		-
<i>Internal Contracts & Services</i>		4,077,191		4,362,346		6,578,616		2,216,270
Energy and Utilities		9,779		-		-		-
Capital Expenditures		20,213		-		-		-
NON-PERSONNEL SUBTOTAL		4,404,830		5,201,330		7,417,600		2,216,270
Total	\$	4,404,830	\$	5,201,330	\$	7,417,600	\$	2,216,270

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Other Revenue	\$	20	\$	-	\$	-	\$	-
Rev from Money and Prop		165,410		-		-		-
Sales Tax		28,833,483		32,723,628		32,661,090		(62,538)
Total	\$	28,998,913	\$	32,723,628	\$	32,661,090	\$	(62,538)

TransNet Extension Maintenance Fund

Department Expenditures

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
TransNet Extension Maintenance Fund	\$	17,857,396	\$	13,939,695	\$	14,364,610	\$	424,915
Total	\$	17,857,396	\$	13,939,695	\$	14,364,610	\$	424,915

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Adjustment to TransNet Allocation		0.00	\$	424,915	\$	57,915
Addition of non-personnel expenditures and revenues to reflect a projected increase in TransNet revenue from SANDAG.						
Total		0.00	\$	424,915	\$	57,915

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
NON-PERSONNEL								
Contracts & Services	\$	5,345,677	\$	1,427,976	\$	-	\$	(1,427,976)
<i>External Contracts & Services</i>		<i>5,345,677</i>		<i>1,427,976</i>		<i>-</i>		<i>(1,427,976)</i>
Transfers Out		12,511,719		12,511,719		14,364,610		1,852,891
NON-PERSONNEL SUBTOTAL		17,857,396		13,939,695		14,364,610		424,915
Total	\$	17,857,396	\$	13,939,695	\$	14,364,610	\$	424,915

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Sales Tax	\$	17,857,126	\$	13,939,695	\$	13,997,610	\$	57,915
Total	\$	17,857,126	\$	13,939,695	\$	13,997,610	\$	57,915

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,131,405	\$ 1,515,559	\$ 2,161,152
Continuing Appropriation - CIP	37,539,354	49,476,679	46,699,938
Continuing Appropriation - Operating	618,330	1,214,830	1,887,400
TOTAL BALANCE AND RESERVES	\$ 45,289,089	\$ 52,207,068	\$ 50,748,489
REVENUE			
Other Revenue	\$ 20	\$ -	\$ -
Revenue from Use of Money and Property	165,410	-	-
Sales Tax	47,008,359	47,132,673	47,130,000
TOTAL REVENUE	\$ 47,173,789	\$ 47,132,673	\$ 47,130,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 92,462,878	\$ 99,339,741	\$ 97,878,489
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 18,034,817	\$ 27,324,625	\$ 25,243,490
TOTAL CIP EXPENSE	\$ 18,034,817	\$ 27,324,625	\$ 25,243,490
OPERATING EXPENSE			
Supplies	\$ 226,726	\$ 271,384	\$ 271,384
Contracts & Services	9,847,284	6,827,272	7,617,516
Energy and Utilities	9,779	-	-
Transfers Out	12,511,719	12,511,719	14,364,610
Capital Expenditures	20,213	-	-
TOTAL OPERATING EXPENSE	\$ 22,615,722	\$ 19,610,375	\$ 22,253,510
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,355,986	\$ -	\$ 5,000,000
Operating Expenditures	-	660,592	1,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,355,986	\$ 660,592	\$ 6,000,000
TOTAL EXPENSE	\$ 42,006,524	\$ 46,935,000	\$ 52,497,000
RESERVES			
Continuing Appropriation - CIP	\$ 49,476,679	\$ 49,476,679	\$ 41,699,938
Continuing Appropriation - Operating	1,214,830	554,238	887,400
TOTAL RESERVES	\$ 50,691,509	\$ 50,030,917	\$ 42,587,338
BALANCE	\$ 1,515,559	\$ 1,713,232	\$ 1,794,151
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 94,213,592	\$ 98,679,149	\$ 96,878,489

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

Transportation



Page Intentionally Left Blank



Description

The Transportation Department has four divisions: Transportation, Right-of-Way Management, Street, and Traffic Engineering.

The newly created Transportation Division manages the fiscal, administrative, executive, and other internal-facing department-wide functions. The division is responsible for all financial, budgetary, information systems management, safety and litigation, and customer service functions, including dispatch communication services performed by Station 38.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy for tree preservation, maintenance, and planting as well as addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic control and safety devices. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation/mobility network which provides the safe, reliable, and efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve mobility and enhance safety for, and including but not limited to, motorists, transit users, cyclists, and pedestrians. The Division coordinates its efforts with regional transportation agencies, such as the San Diego Association of

Transportation

Governments (SANDAG), the San Diego Metropolitan Transit System (MTS), and the California Department of Transportation (Caltrans).

The vision is:

Sustain and maintain quality of life and safe access to all destinations in the City of San Diego.

The mission is:

Build, operate, and maintain a world-class network of transportation infrastructure to ensure that all San Diegans can safely and effectively get where they need to go.

Goals and Objectives

Goal 1: Ensure efficient and cost-effective implementation of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way.

Goal 2: Ensure a safe and reliable street network

- Provide high quality maintenance of public right of way assets.
- Reach an average Pavement Condition Index (PCI) of 70 or greater for the City's streets network.
- Convert overhead utility lines to underground services.
- Improve the condition of the City's sidewalk network.

Goal 3: Ensure an equitable multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation.
- Improve safety for all modes of transportation.
- Implement the Traffic Signal Communications Master Plan.

Goal 4: Ensure excellence in customer service delivery

- Provide exceptional customer service.
- Ensure appropriate information is provided to constituents about initiatives, programs and services performed by the department.
- Foster a high-performance culture with a motivated and innovative workforce.
- Promote Fiscal Stability

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Incorporated Communities of Concern prioritization criteria for future undergrounding projects and equitable community investment factor into street selection process. In addition, established prioritization methodology for improvement of unimproved streets and alleys
- Awarded \$10M grant with 100% of tree planting and protection in disadvantaged communities
- Started performing sidewalk repairs that are private property owner responsibility in locations within a census tract that is deemed eligible for Community Development Block Grant (CDBG) funds, in a Promise Zone, or located in a Community of Concern identified per the Climate Equity Index (very low, low, or moderate access to opportunity)

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to address a disparity?

Yes

Collaborating with the Human Resources and Personnel Departments to continue existing recruitment efforts for filling of vacancies with the highest vacancy rate, specifically traffic signal technicians, heavy truck drivers, and equipment operators, and explore the application of sign on bonuses and incentives. Collaborating with the Performance and Analytics Department to improve service request response times and create maintenance prioritization processes for street, streetlights and sidewalk repairs. Collaborate with the Department of Race and Equity to continue on ongoing equity analysis on the pavement management plan and unimproved streets to increase equity standards. Coordinating with the Communications Department to ensure transparent and consistent communication with constituents and City Council Offices regarding service notifications updates and resolutions. Collaborate with the Department of Finance, now that a Pavement Management Plan has been completed and equity factors have been incorporated in the street selection process for paving and improvement of unimproved streets and alleys, to explore funding sources and innovative avenues to address street repair needs and be able to achieve an average Pavement Condition Index (PCI) of 70 or higher in over 10 years. Assess any heat index implications regarding tree covering and shade in areas outside of the designated communities of concern due to the reduction of tree planting citywide and ensure that remaining traffic signal replacement budget maximizes safety for all.

Budget Adjustment(s)

Do the Budget Adjustments address a disparity?

Yes

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Ensure a safe and reliable street network 2. Ensure excellence in customer service delivery
Equity Lens Response: Significant budget additions include \$2.7 million for 28.40 FTE positions, and \$2.3 million in one-time and on-going non-personnel expenditures for supplies, equipment and contract services to carry out essential transportation functions. Existing staff are unable to meet the

Transportation

increasing needs and demands for improved mobility, street pavement and asset management, and safety and compliance in association with the Vision Zero Program, Climate Action Plan, and Street Preservation Ordinance. Additionally, staff are impacted by excessive workloads and necessary overtime to meet transportation service demands and by responsibilities that address areas of concern and inquiries by internal service departments. These adjustments will address the Department's goal of improving the condition of the City's pavement network and provide the equipment support for traffic signal, streetlights, street and sidewalk repairs, and graffiti removal. These adjustments will also allow the Department to meet legal settlement mandates and will provide additional resources for a tree planting and tree well covering program in historically undeserved communities.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2024 Performance	Goal
Response Times - Graffiti	Average number of working days to abate a reported graffiti in the right-of-way	7	3	3
Citywide Tree Canopy ¹	Percentage of vegetation coverage with a minimum height of 6-feet within the City	13%	N/A	35%
Sidewalk Repairs	Percentage of sidewalk locations repaired compared to the total sidewalk locations that need to be repaired	4%	7%	100%
Citywide Pavement Condition	The Pavement Condition Index (PCI) describes pavement condition on a scale from 0 (failed pavement) to 100 (excellent condition)	63	63	70
Functional Streetlights	Percentage of streetlights functioning correctly	88%	91%	100%

¹ LiDAR data collected from 2022 will be used and needs to be assessed and recalibrated to determine estimated vegetation area. Baseline percentage was completed in 2014.

Transportation

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions (Budgeted)	493.86	505.10	534.08	28.98
Personnel Expenditures	\$ 53,645,310	\$ 59,510,981	\$ 67,072,372	\$ 7,561,391
Non-Personnel Expenditures	63,983,568	113,263,128	112,402,293	(860,835)
Total Department Expenditures	\$ 117,628,878	\$ 172,774,109	\$ 179,474,665	\$ 6,700,556
Total Department Revenue	\$ 150,124,436	\$ 162,434,928	\$ 185,155,287	\$ 22,720,359

General Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Right-of-Way Management	\$ 13,763,394	\$ 14,312,980	\$ 12,046,903	\$ (2,266,077)
Street	70,903,354	72,441,802	69,177,708	(3,264,094)
Traffic Engineering	13,168,703	15,071,136	15,614,459	543,323
Transportation	-	-	6,902,244	6,902,244
Total	\$ 97,835,451	\$ 101,825,918	\$ 103,741,314	\$ 1,915,396

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Right-of-Way Management	46.77	56.77	35.77	(21.00)
Street	355.68	354.42	361.00	6.58
Traffic Engineering	69.25	69.75	69.75	0.00
Transportation	0.00	0.00	42.82	42.82
Total	471.70	480.94	509.34	28.40

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 5,155,790	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	1,275,132	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Street Repair Support	12.00	1,004,560	1,002,326
Addition of 12.00 FTE positions, non-personnel expenditures, and associated revenue to support the City's Street Resurfacing Program.			

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Urban Forestry Tree Services Addition of non-personnel expenditures to plant trees in support of a settlement agreement with the Air Pollution Control District.	0.00	969,169	-
Central Asphalt Support Addition of 10.00 FTE positions and associated non-personnel expenditures to support a new central asphalt team.	10.00	897,065	-
Ready, Set, Grow San Diego Grant Addition of 5.00 FTE positions, non-personnel expenditures and associated revenue to support the City's new Ready, Set, Grow San Diego tree planting grant.	5.00	816,233	813,178
Street Damage Fee Transfer Addition of non-personnel expenditures to transfer estimated street damage fees to the Trench Cut Fees/Excavation Fees Fund to support street repair in accordance with State Video Franchise Fee agreements.	0.00	470,000	-
Chollas Yard Parking Expansion Addition of non-personnel expenditures associated with expanding parking at the Chollas Operations Yard.	0.00	307,974	-
Street Division Management Support Addition of 1.00 Assistant Deputy Director to support the Street Division management.	1.00	218,163	-
Pothole Repair Vehicle Addition of one-time non-personnel expenditures to purchase a pothole repair vehicle.	0.00	174,000	-
Street Damage Fee Transfer Transfer to the Trench Cut Fees/Excavation Fees Fund to support street repairs.	0.00	60,000	-
Employ and Empower Program Support Addition of 0.40 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.40	15,871	15,871
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	15,305	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(209,688)	-
Executive Approval to Fill Vacancies Addition of estimated savings associated with the implementation of the Executive Approval to Fill Vacancies process.	0.00	(414,569)	-
Reduction of Tree Planting Reduction of non-personnel expenditures related to tree planting services.	0.00	(562,000)	-

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Traffic Signal Cabinet Supplies Reduction of non-personnel expenditures related to traffic signal cabinet supplies.	0.00	(700,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(772,190)	-
Public Right-of-Way Materials and Contracts Reduction of one-time non-personnel expenditures associated with roadways, signage maintenance, streetlights, traffic signals, and sidewalks to be supported in the Infrastructure Fund.	0.00	(6,805,419)	-
Revised TransNet Revenue Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	4,564,478
Public Right-of-Way Labor Support Adjustment to reflect revised one-time reimbursement revenue associated with traffic maintenance support from the Infrastructure Fund.	0.00	-	4,293,109
Revised Gas Tax Revenue Adjustment to reflect revised Gas Tax revenue projections.	0.00	-	1,071,843
Revised Qualified Energy Conservation Bond Revenue Adjustment to reflect revised Qualified Energy Conservation Bond revenue projections.	0.00	-	(34,750)
Revised Citations Revenue Adjustment to reflect revised revenue projections for Code Compliance citations based on historical trends.	0.00	-	(130,000)
Revised 50/50 Sidewalk Cost Share Program Revenue Adjustment to reflect revised revenue projections from the cancellation of the 50/50 Sidewalk Cost Share Program.	0.00	-	(167,000)
Revised Trench Restoration Revenue Adjustment to reflect revised revenue projections for trench restoration services provided to the Public Utilities Department in compliance with the Street Preservation Ordinance.	0.00	-	(1,234,783)
Total	28.40	\$ 1,915,396	\$ 10,194,272

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
PERSONNEL				
Personnel Cost	\$ 30,665,328	\$ 35,021,399	\$ 41,397,067	\$ 6,375,668
Fringe Benefits	19,780,401	20,645,134	21,695,464	1,050,330
PERSONNEL SUBTOTAL	50,445,729	55,666,533	63,092,531	7,425,998
NON-PERSONNEL				
Supplies	\$ 6,229,467	\$ 7,482,509	\$ 1,430,216	\$ (6,052,293)

Transportation

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Contracts & Services	22,935,551	19,603,664	19,638,171	34,507
<i>External Contracts & Services</i>	<i>13,684,529</i>	<i>10,399,213</i>	<i>9,286,961</i>	<i>(1,112,252)</i>
<i>Internal Contracts & Services</i>	<i>9,251,023</i>	<i>9,204,451</i>	<i>10,351,210</i>	<i>1,146,759</i>
Information Technology	3,411,392	4,228,508	4,076,550	(151,958)
Energy and Utilities	9,943,506	10,811,861	11,182,451	370,590
Other	60,401	83,465	82,765	(700)
Transfers Out	935,583	300,000	830,000	530,000
Capital Expenditures	616,678	93,000	93,000	-
Debt	3,257,143	3,556,378	3,315,630	(240,748)
NON-PERSONNEL SUBTOTAL	47,389,722	46,159,385	40,648,783	(5,510,602)
Total	\$ 97,835,451	\$ 101,825,918	\$ 103,741,314	\$ 1,915,396

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Charges for Services	\$ 20,416,286	\$ 21,956,152	\$ 29,322,133	\$ 7,365,981
Fines Forfeitures and Penalties	14,919	175,250	45,250	(130,000)
Licenses and Permits	25,682	35,997	35,997	-
Other Revenue	572,181	637,750	470,750	(167,000)
Rev from Federal Agencies	-	-	813,178	813,178
Rev from Other Agencies	145,726	115,310	80,560	(34,750)
Transfers In	32,511,113	38,528,718	40,875,581	2,346,863
Total	\$ 53,685,906	\$ 61,449,177	\$ 71,643,449	\$ 10,194,272

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 46,777 - 56,281	\$ 109,180
20000012	Administrative Aide 1	1.00	1.00	2.00	55,036 - 66,266	119,418
20000024	Administrative Aide 2	7.00	5.00	5.00	63,360 - 76,360	357,577
20001140	Assistant Department Director	1.00	1.00	1.00	96,395 - 365,173	247,632
20001202	Assistant Deputy Director	1.00	1.00	3.00	72,886 - 268,057	594,324
20000070	Assistant Engineer-Civil	21.00	21.00	22.00	94,516 - 113,852	2,298,563
20000116	Assistant Engineer-Traffic	35.00	35.00	35.00	94,516 - 113,852	3,777,732
20000143	Associate Engineer-Civil	11.00	11.00	10.00	108,826 - 131,374	1,280,964
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	108,826 - 131,374	1,688,098
20000119	Associate Management Analyst	4.00	6.00	7.00	80,424 - 97,203	550,227
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	106,904
20000236	Cement Finisher	22.00	22.00	22.00	68,779 - 82,437	1,787,995
20000539	Clerical Assistant 2	1.00	1.00	0.00	44,505 - 53,638	-
20000306	Code Compliance Officer	5.00	5.00	5.00	58,436 - 70,391	328,802
20000307	Code Compliance Supervisor	1.00	1.00	1.00	67,324 - 80,601	76,376
20001101	Department Director	1.00	1.00	1.00	96,395 - 365,173	272,579
20001168	Deputy Director	4.00	4.00	4.00	72,886 - 268,057	882,699
20000408	Electrician	18.00	18.00	18.00	74,556 - 89,489	1,512,967
20000413	Electrician Supervisor	2.00	2.00	2.00	85,840 - 103,774	198,815
20000434	Electronics Technician	1.00	1.00	1.00	66,135 - 79,397	66,135

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000426	Equipment Operator 1	3.00	3.00	3.00	52,917 - 63,382	175,082
20000430	Equipment Operator 2	18.00	18.00	23.00	62,115 - 74,284	1,543,573
20000436	Equipment Operator 3	3.00	3.00	4.00	64,824 - 77,583	295,245
20000924	Executive Assistant	1.00	1.00	1.00	63,557 - 76,906	76,906
21000432	Geographic Info Systems Analyst 2	2.00	2.00	2.00	81,997 - 99,082	198,164
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	90,015
20000502	Heavy Truck Driver 1	10.00	8.00	0.00	50,841 - 60,607	-
20000501	Heavy Truck Driver 2	35.00	35.00	45.00	52,764 - 63,622	2,640,258
20000503	Horticulturist	5.00	5.00	6.00	78,960 - 95,455	587,179
20000290	Information Systems Analyst 2	1.00	1.00	1.00	81,997 - 99,082	99,082
20000293	Information Systems Analyst 3	1.00	1.00	1.00	90,015 - 108,805	108,805
20000998	Information Systems Analyst 4	1.00	1.00	1.00	101,223 - 122,656	122,656
90000552	Junior Engineer-Civil - Hourly	0.75	0.75	0.75	81,669 - 98,842	61,252
90001073	Management Intern - Hourly	2.00	2.00	2.40	36,814 - 45,925	88,354
20000756	Office Support Specialist	4.00	4.00	4.00	45,969 - 55,342	218,834
21000788	Patch Truck Operator	0.00	2.00	9.00	56,587 - 67,446	588,546
20000680	Payroll Specialist 2	2.00	2.00	2.00	54,075 - 65,305	107,617
20000173	Payroll Supervisor	1.00	1.00	1.00	62,027 - 75,071	72,460
20000676	Pesticide Applicator	2.00	2.00	2.00	58,189 - 69,406	137,771
20000743	Principal Engineering Aide	3.00	3.00	2.00	81,669 - 98,842	177,052
20001054	Principal Utility Supervisor	1.00	1.00	1.00	73,727 - 89,131	76,790
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20001222	Program Manager	5.00	6.00	5.00	72,886 - 268,057	908,956
20000760	Project Assistant	0.00	1.00	1.00	86,534 - 104,266	86,534
20000761	Project Officer 1	1.00	1.00	2.00	99,676 - 120,342	242,663
20000784	Public Information Officer	0.00	1.00	1.00	67,593 - 81,899	67,593
20000776	Public Works Dispatcher	12.50	12.50	12.50	57,092 - 68,802	844,655
90000776	Public Works Dispatcher - Hourly	2.18	1.92	1.92	57,092 - 68,802	109,617
20000777	Public Works Dispatch Supervisor	2.00	2.00	2.00	65,623 - 79,168	142,450
20001050	Public Works Superintendent	4.00	4.00	4.00	106,751 - 128,894	471,290
20001032	Public Works Supervisor	17.00	17.00	19.00	79,146 - 95,825	1,754,941
20001042	Safety and Training Manager	1.00	1.00	1.00	92,310 - 111,878	105,639
20000847	Safety Officer	2.00	2.00	2.00	80,086 - 96,743	160,172
20000885	Senior Civil Engineer	3.00	3.00	4.00	125,388 - 151,584	592,934
20000927	Senior Clerk/Typist	1.00	1.00	0.00	52,633 - 63,469	-
20000904	Senior Electrical Engineer	0.00	1.00	1.00	125,388 - 151,584	141,394
20000900	Senior Engineering Aide	1.00	1.00	1.00	72,536 - 87,699	87,699
20000015	Senior Management Analyst	6.00	6.00	6.00	88,289 - 106,773	586,867
20000918	Senior Planner	0.00	0.00	1.00	101,901 - 123,225	145,553
20000926	Senior Traffic Engineer	7.00	7.00	7.00	125,388 - 151,584	1,051,742

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
20000942	Sign Shop Technician	2.00	2.00	2.00	59,668 - 71,269	137,533
90000964	Student Engineer - Hourly	3.27	3.77	3.77	36,814 - 43,194	138,789
20000970	Supervising Management Analyst	2.00	2.00	3.00	94,669 - 114,682	365,884
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	98,758 - 119,558	341,752
20001031	Traffic Signal Technician 2	24.00	24.00	24.00	85,728 - 102,900	2,208,875
20000659	Traffic Stripper Operator	6.00	6.00	6.00	54,096 - 64,846	381,986
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	52,611 - 62,683	115,294
20001039	Tree Trimmer	4.00	4.00	5.00	50,295 - 59,886	298,062
20001051	Utility Worker 1	62.00	66.00	69.00	43,905 - 52,211	3,330,357
20001053	Utility Worker 2	50.00	50.00	52.00	47,935 - 57,070	2,885,238
	Bilingual - Regular					26,208
	Budgeted Personnel					(3,663,166)
	Expenditure Savings					
	Electrician Cert Pay					8,948
	Infrastructure In-Training Pay					186,139
	Infrastructure Registration Pay					726,496
	Night Shift Pay					13,702
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					700,804
	Sick Leave - Hourly					5,811
	Standby Pay					33,010
	Termination Pay Annual Leave					185,517
	Vacation Pay In Lieu					306,869
FTE, Salaries, and Wages Subtotal		471.70	480.94	509.34	\$	41,397,067

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,723,557	\$ 56,692	\$ 60,231	\$ 3,539
Flexible Benefits	4,636,256	5,109,962	5,742,389	632,427
Insurance	2,322	-	-	-
Long-Term Disability	130,623	112,994	139,517	26,523
Medicare	460,107	481,361	608,070	126,709
Other Post-Employment Benefits	2,165,425	2,338,179	1,878,652	(459,527)
Retiree Medical Trust	50,993	57,802	75,265	17,463
Retirement 401 Plan	190,969	216,167	288,740	72,573
Retirement ADC	7,933,892	9,762,866	10,334,559	571,693
Retirement DROP	54,593	62,730	54,104	(8,626)
Risk Management Administration	525,320	528,957	629,244	100,287
Supplemental Pension Savings Plan	686,855	733,817	698,375	(35,442)
Unemployment Insurance	33,390	36,456	39,698	3,242
Workers' Compensation	1,186,098	1,147,151	1,146,620	(531)
Fringe Benefits Subtotal	\$ 19,780,401	\$ 20,645,134	\$ 21,695,464	\$ 1,050,330
Total Personnel Expenditures			\$ 63,092,531	

Transportation

Underground Surcharge Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Right-of-Way Management	\$ 19,793,427	\$ 70,948,191	\$ 75,733,351	\$ 4,785,160
Total	\$ 19,793,427	\$ 70,948,191	\$ 75,733,351	\$ 4,785,160

Department Personnel

	FY2023 Budget	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Right-of-Way Management	22.16	24.16	24.74	0.58
Total	22.16	24.16	24.74	0.58

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Construction Addition of one-time non-personnel expenditures to align with projected surcharge construction activity in Fiscal Year 2025.	0.00	\$ 4,704,600	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	140,875	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2024.	0.00	(4,470)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(29,004)	-
Utilities Undergrounding Program Support Addition of 0.58 Student Engineer - Hourly to support Utilities Undergrounding Program staff.	0.58	23,522	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(21,521)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(28,842)	-
Revised Franchise Fees Revenue Adjustment to reflect revised franchise fee revenue projections.	0.00	-	12,526,087
Total	0.58	\$ 4,785,160	\$ 12,526,087

Transportation

Expenditures by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
PERSONNEL								
Personnel Cost	\$	1,923,295	\$	2,501,018	\$	2,736,416	\$	235,398
Fringe Benefits		1,276,286		1,343,430		1,243,425		(100,005)
PERSONNEL SUBTOTAL		3,199,581		3,844,448		3,979,841		135,393
NON-PERSONNEL								
Supplies	\$	4,498	\$	16,200	\$	16,200	\$	-
Contracts & Services		4,641,153		21,504,863		21,475,495		(29,368)
<i>External Contracts & Services</i>		1,631,612		17,484,110		17,324,172		(159,938)
<i>Internal Contracts & Services</i>		3,009,541		4,020,753		4,151,323		130,570
Information Technology		264,688		261,600		235,609		(25,991)
Energy and Utilities		10,600		12,180		12,706		526
Other		11,672,908		45,308,900		50,013,500		4,704,600
NON-PERSONNEL SUBTOTAL		16,593,846		67,103,743		71,753,510		4,649,767
Total	\$	19,793,427	\$	70,948,191	\$	75,733,351	\$	4,785,160

Revenues by Category

		FY2023 Actual		FY2024 Budget		FY2025 Adopted		FY2024-2025 Change
Other Local Taxes	\$	91,560,250	\$	97,985,751	\$	110,511,838	\$	12,526,087
Other Revenue		354,584		-		-		-
Rev from Money and Prop		4,523,696		3,000,000		3,000,000		-
Total	\$	96,438,530	\$	100,985,751	\$	113,511,838	\$	12,526,087

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 63,360 - 76,360	\$ 66,981
20001202	Assistant Deputy Director	1.00	1.00	1.00	72,886 - 268,057	211,926
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	94,516 - 113,852	782,277
20000143	Associate Engineer-Civil	3.00	3.00	3.00	108,826 - 131,374	387,441
20000119	Associate Management Analyst	0.00	1.00	1.00	80,424 - 97,203	83,037
20000162	Associate Planner	1.00	1.00	1.00	88,486 - 106,904	105,300
20000290	Information Systems Analyst 2	1.00	1.00	0.00	81,997 - 99,082	-
20000293	Information Systems Analyst 3	0.00	0.00	1.00	90,015 - 108,805	108,805
90000551	Junior Engineer-Civil - Hourly	0.58	0.58	0.58	81,669 - 98,842	25,826
20000743	Principal Engineering Aide	1.00	1.00	0.00	81,669 - 98,842	-
20001234	Program Coordinator	0.00	1.00	1.00	36,814 - 214,004	124,841
20000760	Project Assistant	3.00	3.00	3.00	86,534 - 104,266	312,798
20000761	Project Officer 1	1.00	1.00	1.00	99,676 - 120,342	99,676
20000885	Senior Civil Engineer	1.00	1.00	1.00	125,388 - 151,584	146,279
20000918	Senior Planner	1.00	1.00	1.00	101,901 - 123,225	123,225
90000964	Student Engineer - Hourly	0.58	0.58	1.16	36,814 - 43,194	33,907
20000970	Supervising Management Analyst	0.00	0.00	1.00	94,669 - 114,682	108,302

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2023 Budget	FY2024 Budget	FY2025 Adopted	Salary Range	Total
	Budgeted Personnel					(124,841)
	Expenditure Savings					
	Infrastructure In-Training Pay					18,216
	Infrastructure Registration Pay					45,273
	Overtime Budgeted					15,000
	Reg Pay For Engineers					42,444
	Vacation Pay In Lieu					19,703
FTE, Salaries, and Wages Subtotal		22.16	24.16	24.74	\$	2,736,416

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Fringe Benefits				
Employee Offset Savings	\$ 187,225	\$ 9,402	\$ 9,106	\$ (296)
Flexible Benefits	229,551	257,917	274,578	16,661
Long-Term Disability	9,207	8,546	9,394	848
Medicare	29,763	37,073	39,177	2,104
Other Post-Employment Benefits	112,342	125,158	91,036	(34,122)
Retiree Medical Trust	3,421	4,624	5,283	659
Retirement 401 Plan	12,721	16,335	19,007	2,672
Retirement ADC	597,518	774,575	687,558	(87,017)
Risk Management Administration	27,306	28,314	30,492	2,178
Supplemental Pension Savings Plan	48,612	62,664	55,149	(7,515)
Unemployment Insurance	2,358	2,760	2,672	(88)
Workers' Compensation	16,262	16,062	19,973	3,911
Fringe Benefits Subtotal	\$ 1,276,286	\$ 1,343,430	\$ 1,243,425	\$ (100,005)
Total Personnel Expenditures			\$ 3,979,841	

Transportation

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 201,564,258	\$ 278,209,360	\$ 370,206,278
Continuing Appropriation - CIP	24,131,857	26,549,018	23,441,967
TOTAL BALANCE AND RESERVES	\$ 225,696,115	\$ 304,758,379	\$ 393,648,246
REVENUE			
Other Local Taxes	\$ 96,560,250	\$ 97,985,751	\$ 110,511,838
Other Revenue	354,584	-	-
Revenue from Use of Money and Property	4,523,696	3,000,000	3,000,000
TOTAL REVENUE	\$ 101,438,530	\$ 100,985,751	\$ 113,511,838
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 327,134,645	\$ 405,744,130	\$ 507,160,084
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 2,582,839	-	-
TOTAL CIP EXPENSE	\$ 2,582,839	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 1,923,295	\$ 2,501,018	\$ 2,736,416
Fringe Benefits	1,276,286	1,343,430	1,243,425
Supplies	4,498	16,200	16,200
Contracts & Services	4,641,153	21,504,863	21,475,495
Information Technology	264,688	261,600	235,609
Energy and Utilities	10,600	12,180	12,706
Other Expenses	11,672,908	45,308,900	50,013,500
TOTAL OPERATING EXPENSE	\$ 19,793,427	\$ 70,948,191	\$ 75,733,351
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 3,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 3,000,000
TOTAL EXPENSE	\$ 22,376,266	\$ 70,948,191	\$ 78,733,351
RESERVES			
Continuing Appropriation - CIP	\$ 26,549,018	\$ 26,549,018	\$ 20,441,967
TOTAL RESERVES	\$ 26,549,018	\$ 26,549,018	\$ 20,441,967
BALANCE	\$ 278,209,360	\$ 308,246,921	\$ 407,984,766
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 327,134,645	\$ 405,744,130	\$ 507,160,084

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.

Zoological Exhibits Maintenance Fund



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

Zoological Exhibits Maintenance Fund

Department Summary

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	18,345,588	19,490,501	20,975,719	1,485,218
Total Department Expenditures	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
Total Department Revenue	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Zoological Exhibits Maintenance Fund	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
Total	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Exhibit Maintenance Tax	0.00	\$ 1,485,218	\$ 1,485,218
Adjustment to reflect revised revenue and non-personnel expenditures related to the fixed property tax levy support of the Zoological Exhibits Maintenance Fund.			
Total	0.00	\$ 1,485,218	\$ 1,485,218

Expenditures by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
NON-PERSONNEL				
Contracts & Services	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
<i>External Contracts & Services</i>	<i>18,345,588</i>	<i>19,490,501</i>	<i>20,975,719</i>	<i>1,485,218</i>
NON-PERSONNEL SUBTOTAL	18,345,588	19,490,501	20,975,719	1,485,218
Total	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218

Revenues by Category

	FY2023 Actual	FY2024 Budget	FY2025 Adopted	FY2024-2025 Change
Property Tax Revenue	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218
Total	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719	\$ 1,485,218

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2023 Actual	FY2024* Budget	FY2025** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 355,568	\$ 405,370	\$ 405,370
TOTAL BALANCE AND RESERVES	\$ 355,568	\$ 405,370	\$ 405,370
REVENUE			
Property Taxes	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719
TOTAL REVENUE	\$ 18,395,390	\$ 19,490,501	\$ 20,975,719
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 18,750,958	\$ 19,895,871	\$ 21,381,089
OPERATING EXPENSE			
Contracts & Services	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719
TOTAL OPERATING EXPENSE	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719
TOTAL EXPENSE	\$ 18,345,588	\$ 19,490,501	\$ 20,975,719
BALANCE	\$ 405,370	\$ 405,370	\$ 405,370
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 18,750,958	\$ 19,895,871	\$ 21,381,089

* At the time of publication, audited financial statements for Fiscal Year 2024 were not available. Therefore, the Fiscal Year 2024 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2024 Adopted Budget, while the beginning Fiscal Year 2024 balance amount reflects the audited Fiscal Year 2023 ending balance.

** Fiscal Year 2025 Beginning Fund Balance reflects the projected Fiscal Year 2024 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2024.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 3
Capital Improvements Program

**ADOPTED
BUDGET**

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morill

Executive Director

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



Rich Lee

***Rich Lee
2023 CSMFO President***

James Russell-Field

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2023-2024

Presented to the

City of San Diego

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024



***Rich Lee
2023 CSMFO President***

***James Russell-Field, Chair
Recognition Committee***

Dedicated to Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for adopting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its revenue and expenditure estimates over the course of the fiscal year based on actual economic and financial conditions, which often differ from those existing at the time the annual budget was adopted. These differences are sometimes material. As such, the annual budget may be modified by the Mayor and City Council throughout the fiscal year. For the purposes of this document, estimated revenues and expenditures are in line with what was originally adopted, and have not yet been updated.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions that the City presents in the annual budget have been prepared for budgetary purposes, which assumptions may differ materially from those that the City would use to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, annual comprehensive financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



Page Intentionally Left Blank



Mayor's Message – Fiscal Year 2025 Adopted Budget

Dear San Diegans:

I am proud to present the City of San Diego's Fiscal Year 2025 Adopted Budget. This budget protects the considerable progress made over the last three fiscal years while continuing to invest in my administration's top priorities including homelessness, housing, infrastructure, and public safety.

The fiscal strategies laid out in the Fiscal Year 2025 Adopted Budget include both strategic reductions across various departments and targeted investments in critical areas. These measures, while significant, are part of a longer-term process to rectify the city's structural budget deficit. Addressing this issue is a complex and nuanced challenge, one that cannot be resolved overnight. It requires a multifaceted approach that combines immediate cost-saving measures with strategic planning for revenue generation and efficient service delivery over the coming years. It involves not only reevaluating current expenditure patterns, but also exploring new and enhanced sources of revenue alongside the judicious use of one-time solutions to bridge gaps without compromising essential city services.

This budget continues to prioritize funding for our most vulnerable residents. Funding for homelessness in the City of San Diego is set to increase by \$43.3 million. This significant investment underscores the city's commitment to addressing homelessness with both urgency and compassion. In line with the City's Comprehensive Shelter Strategy, the Fiscal Year 2025 Adopted Budget includes dedicated funding to expand the capacity of the City's shelter system in alignment with calls from the City Council to expand shelter options. Specifically, the budget aims to increase the number of shelter beds available to people experiencing homelessness by at least 1,000 with on-site security, meals, housing navigation and case management services. The budget also includes funding to double the size of the City's Safe Parking Program by transforming the H Barracks into a Safe Parking site. Once completed, these two projects will triple the opportunities for people experiencing homelessness. This approach demonstrates a collaborative effort across the City to effectively leverage resources in the ongoing battle against homelessness, ensuring a comprehensive and sustainable strategy moving forward.

In my commitment to push forward initiatives that accelerate housing development and enhance affordability across San Diego, I've ensured that the Fiscal Year 2025 Adopted Budget funds our "Complete Communities Now" program, a key component of my strategy to make our housing project review process more efficient. By setting a new standard that requires housing projects under the Complete Communities framework to be reviewed within 30 days, we're placing the Development Services Department (DSD) at the heart of a major transformation in how we handle housing development. By integrating these enhancements into DSD's budget, we're

Mayor's Message

sending a clear message about our dedication to making housing more affordable and accessible, and speeding up the creation of new homes across the City.

In navigating the fiscal landscape for the Fiscal Year 2025 Adopted Budget, all City of San Diego departments were tasked with identifying potential budgetary reductions to address our structural deficit. However, it was crucial for my administration that reductions impacting our critical public safety services, specifically within the Fire-Rescue and Police Departments, be kept to a minimum. This careful approach underscores our commitment to maintaining the safety and security of our community. Cost-cutting measures in the Police Department have been thoughtfully implemented to ensure efficiency without compromising the quality of service. Among these measures is the rightsizing of the police academies to up to 30 Police Recruits per academy, with four academies held annually. Additionally, we are implementing a policy to have two Police Officers per vehicle to reduce fuel costs and an overall reduction in extension of shift overtime. These adjustments reflect a balanced approach to budgetary management, ensuring that the Police Department remains agile and responsive while also being fiscally responsible.

We are also making strategic investments in the Fire-Rescue Department. Notably, the budget includes the addition of 12 new positions along with necessary non-personnel expenditures to support the operational needs of the new Torrey Pines Fire Station, which is slated to open next year; and a Fire-Rescue fast response team in the San Pasqual Valley to address fire incidents quicker. These enhancements ensure that our Fire-Rescue Department is better equipped to respond to emergencies, reinforcing our dedication to public safety.

As Mayor of San Diego, I stand before you at a pivotal moment when the need to expand and rejuvenate our city's infrastructure, public spaces, and facilities has never been more pressing. Our commitment to improving the quality of services for our growing community is unwavering, yet we face the challenge of modernizing and enhancing these services amidst a backdrop of historical underinvestment and deferred maintenance. These are not just assets from the past; they are the backbone of our future.

I'm thrilled to share that our Transportation Department has developed a groundbreaking Pavement Management Plan (PMP), marking a first in the City's efforts to optimize our street maintenance and investment strategies. This plan is a pivotal step in our ongoing commitment to providing a reliable and efficient transportation network for our community. Based on the most recent pavement condition assessment conducted in 2023, the PMP leverages comprehensive, data-driven insights to strategically address our city-wide street conditions and identify necessary investments to effectively maintain our street network. This innovative approach allows us to proactively pinpoint funding needs, ensuring that our streets—vital arteries of our community—are kept in good condition. The Fiscal Year 2025 Adopted Budget earmarks \$104.6 million for street resurfacing design and construction. This significant investment represents an increase from the 60 miles of major street resurfacing goal in Fiscal Year 2024, to 75 miles in Fiscal Year 2025, while also funding the design work necessary to improve 105 miles in Fiscal Year 2026.

Mayor's Message

As your Mayor, I want to address the urgency of investing in our stormwater infrastructure to ensure we are keeping residents safe. The budget includes \$3.0 million, which the San Diego Housing Commission will use to help victims of the January 2024 floods get back on their feet. Additionally, we have identified funding needs for stormwater emergencies and other critical flood resilience and green infrastructure projects totaling \$87.9 million. This is a substantial figure, but it's critical to ensure the resilience and safety of our city's infrastructure against future challenges. Importantly, this funding need comes in addition to our proactive investments under the Water Infrastructure Finance and Innovation Act (WIFIA). Through WIFIA, the City has the opportunity to utilize the Environmental Protection Agency's special loan program for water infrastructure projects, covering 49% of up to \$733.0 million in stormwater upgrades. These upgrades range from pipeline replacements and pump station repairs to comprehensive watershed restoration. The remainder of the project costs will be identified by the City through loans, grants, and other financing methods.

Our city needs significant investment to rebuild essential infrastructure like our stormwater systems and roads, while continuing to provide vital services that our residents depend upon daily. That's why San Diegans deserve to vote on increasing the City's revenue in November 2024. However, it's not simply about raising revenue; it's about unlocking the potential of our city and ensuring that every neighborhood thrives. By dedicating funds to improve essential neighborhood services, modernizing our aging infrastructure, and maintaining the safety of our families, we're laying the foundation for a more resilient and prosperous San Diego. By making the investments needed to upgrade infrastructure and address deferred maintenance, we can prevent more costly repairs in the future, saving taxpayers money over time.

As Mayor of San Diego, I'm proud to say that the dividends of our Build Better SD initiative are truly beginning to manifest. This innovative program, designed to streamline and enhance the efficiency of how we allocate Development Impact Fees (DIF), is proving to be a game-changer for our city's infrastructure development by addressing our infrastructure needs more holistically across San Diego, ensuring that funding is directed towards high-priority projects. The Fiscal Year 2025 Adopted Budget reflects this strategic shift, with an allocation of \$10.1 million in Citywide DIF funds for parks projects, another \$11.9 million for mobility projects, \$1.6 million earmarked for Fire-Rescue projects, and \$290,000 for a library project. Additionally, we're deploying \$21.1 million in legacy DIF funds to community-based projects that will make a tangible difference in the lives of our residents. Beyond these allocations, we're also investing \$13.7 million in improvements for Mission Bay Park and \$6.7 million for enhancements to our other regional parks.

Continuing with my dedication to the welfare and development of San Diego's younger generation, this budget continues to maximize the "Employ + Empower" youth workforce training program. Thanks to \$18.5 million in State funding for this program, we will continue to offer young individuals aged 16 to 30 the chance to engage in paid internships and job training opportunities right here with the City of San Diego. This budget includes funding for many opportunities within nearly every City department to boost youth employment and to usher in a new era of public servants who are as diverse and dynamic as our great city. This is more than

Mayor's Message

just a program; it's a pathway to empower our city's youth, ensuring they have the tools, resources, and support they need to thrive and contribute to our community.

This budget is a plan for protecting our progress, addressing immediate needs while laying the groundwork for sustainable growth. We are tackling the structural budget deficit with a careful balance of reductions and investments, ensuring that our city remains vibrant and resilient. Our commitment to enhancing public services is unwavering, from increasing shelter beds for people experiencing homelessness to streamlining housing development and ensuring that our streets and infrastructure are robust and reliable. The investments we make today in public safety, infrastructure, and our youth will yield dividends for generations to come. As your Mayor, I pledge to continue steering our city with a vision that embraces all San Diegans, fostering a community that is inclusive, dynamic, and thriving. Together, we are building a San Diego that not only addresses today's challenges, but also secures a bright and prosperous future for all.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Gloria". The signature is fluid and cursive, with the first name "Todd" and last name "Gloria" clearly distinguishable.

Todd Gloria
Mayor



Todd Gloria
Mayor



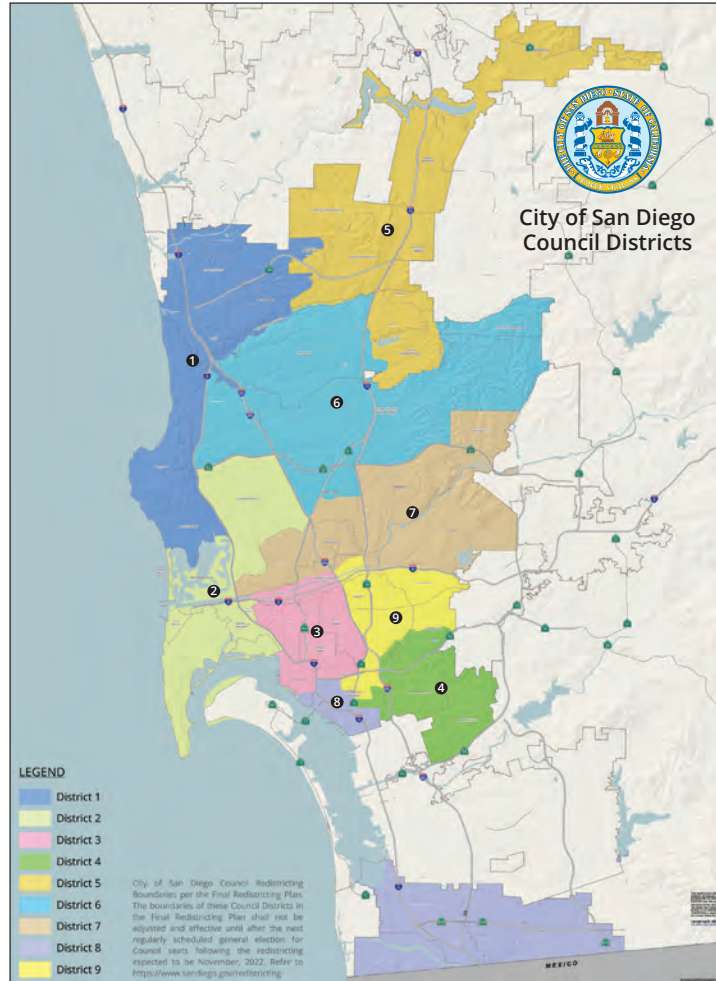
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Councilmember
District 3



Henry L. Foster III
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Kent Lee
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Council President
District 9



Eric K. Dargan
Chief Operating Officer

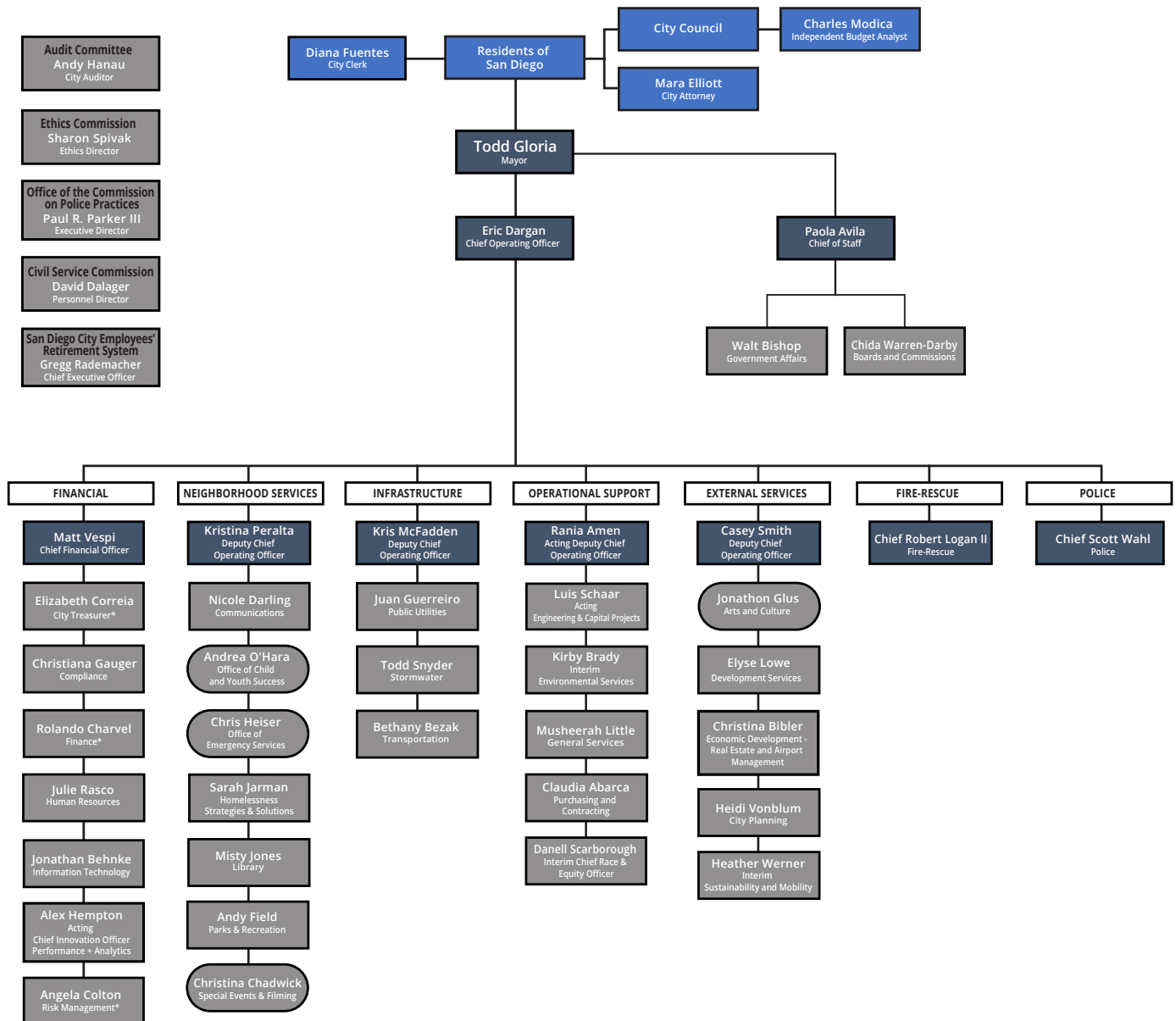


Mara W. Elliott
City Attorney



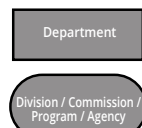
Page Intentionally Left Blank

City Departments Organizational Chart



*These departments must report to the CFO per Charter or San Diego Municipal Code.

KEY:



REVISED: Aug. 26, 2024



Page Intentionally Left Blank



Vision

Opportunity in every neighborhood, excellent service for every San Diegan.

Mission

Every day we serve our communities to make San Diego not just a fine city, but a great city.

Priority Areas

Create Homes for All of Us
Protect & Enrich Every Neighborhood
Advance Mobility & Infrastructure
Champion Sustainability
Foster Regional Prosperity

City Strategic Plan

Operating Principles

Customer Service

We value our residents, customers, and employees by designing solutions and services that put people first.

Equity & Inclusion

We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment & Engagement

We value a "Culture of Yes" where we empower employees to creatively solve problems and offer solutions.

Trust & Transparency

We value transparency by using data to make better-informed decisions and build trust with the public.





Page Intentionally Left Blank

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2025 Adopted Budget Summary	5
Profile of the City of San Diego's CIP	29
Fiscal Year 2024 Budget Update.....	45
Project Prioritization	51
Project Types	63
Funding Sources.....	69
Community Planning	77
Guide to the Capital Improvement Projects	81

Capital Improvement Projects

Citywide	89
Department of Information Technology	103
Economic Development	113
Environmental Services	121
Fire-Rescue.....	131
General Services.....	151
Homelessness Strategies and Solutions	163
Library.....	171
Parks & Recreation.....	189
Police.....	283
Public Utilities	291
Stormwater	369
Sustainability & Mobility.....	391
Transportation.....	399

Glossary, Indexes, and Appendix

Glossary	471
Index by Project Name	475
Index by Project Number	481
Appendix A - Fiscal Year Annual Allocations	487



Page Intentionally Left Blank

FISCAL YEAR 2025

Volume 3 Capital Improvements Program Summary

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

Capital Improvements Program

Capital Budget Introduction

The City of San Diego's Capital Budget document summarizes key features of the City's Capital Improvements Program (CIP), highlights various essential processes, and provides project-to-date information for 284 projects, including both standalone projects and annual allocations, in or across 14 asset-managing sections of the City. Below is a summary of the various sections included in the Capital Budget document.

The **Fiscal Year FY2025 Adopted Budget Summary** (page 5) describes the various fund allocations that support new and ongoing capital projects. The summary includes funding source descriptions, a high-level synopsis of total budget allocations by project type, and brief overviews of developer credits and planned construction contracts.

The **Profile of the City of San Diego's CIP** (page 29) details the City's Budgeting Best Practices, with an overview of the multi-year program in accordance with the City's budget policy. It also explains the CIP prioritization process, available funding options, operating budget impacts, and total project cost estimates. In addition, this section describes the CIP budget development process, which follows the timeline established by the [City Charter \[Section 69\]](#) and is developed in conjunction with the City's operating budget.

The **Fiscal Year 2024 Budget Update** (page 45) details changes made to the CIP since the Fiscal Year 2024 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year, and a summary of contracts awarded.

Additional sections provide further resources to help understand the CIP budget development process:

- **Project Prioritization** (page 51) describes the project prioritization process.
- **Project Types** (page 63) provides a high-level overview of CIP project types.
- **Funding Sources** (page 69) explains the most common funding sources used in development of the CIP budget.
- **Community Planning** (page 77) provides additional details and maps of the City's planning areas.
- **Guide to the Capital Improvement Projects** (page 81) explains project page organization.
- **Glossary** (page 471) defines important CIP and budget-related terms.
- **Indexes** (page 475) guides the reader to specific projects within the budget document.
- **Fiscal Year Adopted Budget Annual Allocations** (page 487) lists the sublets by their Annual Allocations and their respective appropriations as part of the Fiscal Year 2025 Adopted Budget.

Additional capital project information can be found online on the City's CIP webpage at the following link: www.sandiego.gov/cip/projectinfo.



Page Intentionally Left Blank

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

The Capital Improvements Program (CIP) Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP and is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs outweigh available resources; therefore, the Adopted Budget is constrained by funding availability. In preparing the Fiscal Year 2025 Adopted Budget, the City considered project readiness for construction, continuation of the Street Resurfacing Program, investments in the Stormwater neighborhood, and infrastructure investments focusing on equity. Council Policy 800-14 was used when updating prioritization for the Fiscal Year 2025 funding requests. More information on the updated policy can be found in the Project Prioritization section. The CIP requests are reviewed by the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee (CBERC). The \$950.0 million Fiscal Year 2025 Adopted CIP Budget, summarized in **Table 1** below, is funded by a variety of sources including, but not limited to, Water and Sewer Enterprise Funds, TransNet, General Fund, Debt Financing sources, and Park Improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2025 Adopted CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2024 Adopted CIP Budget

Funding Source	FY 2025	Percent of Total CIP Budget
Bond Financing	\$ 177,084,217	18.64%
Bus Stop Capital Improvement Fund	382,490	0.04%
Climate Equity Fund	2,600,000	0.27%
Development Impact Fees	39,516,513	4.16%
Enhanced Infrastructure Financing District Fund	7,718,165	0.81%
Facilities Benefit Assessments	5,442,024	0.57%
Fleet Services Internal Service Fund	2,191,678	0.23%
General Fund	4,850,000	0.51%
Golf Course Enterprise Fund	2,000,000	0.21%
Infrastructure Fund	785,000	0.08%
Library System Improvement Fund	745,450	0.08%
Mission Bay Park Improvement Fund	13,708,605	1.44%
OneSD/ERP Funding	3,960,000	0.42%
Other Funding	57,857	0.01%
Refuse Disposal Fund	9,874,362	1.04%
Regional Transportation Congestion Improvement Program	3,077,735	0.32%
San Diego Regional Parks Improvement Fund	6,726,682	0.71%
Sewer Funds	266,811,590	28.09%

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 1: Fiscal Year 2024 Adopted CIP Budget

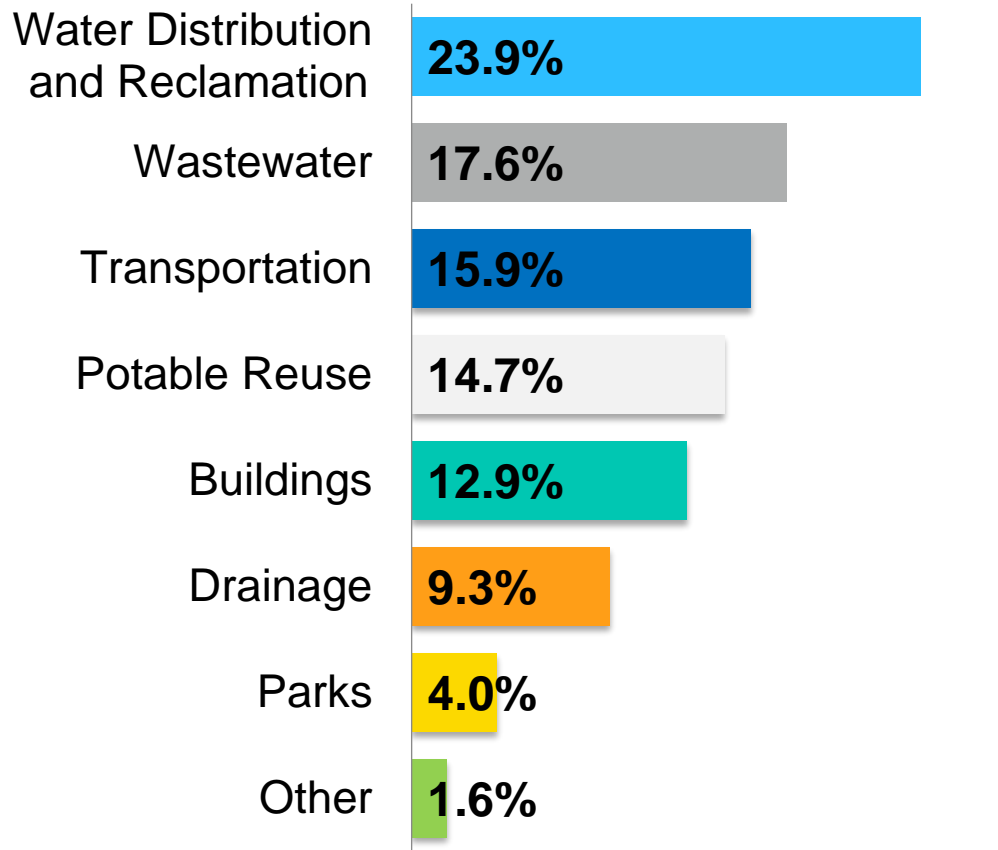
Funding Source	FY 2025	Percent of Total CIP Budget
TransNet Funds	25,243,490	2.66%
Trench Cut/Excavation Fee Fund	2,470,000	0.26%
Water Fund	374,719,415	39.45%
Grand Total	\$ 949,965,273	

An additional \$179.1 million of funding, which is not included in the Adopted Budget, is anticipated to be budgeted during Fiscal Year 2025 and requires additional City Council approval. Anticipated funding includes a variety of sources, such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2025 Adopted CIP Budget supports various types of projects, such as water and sewer facilities, buildings, and transportation projects, displayed in **Figure 1**. Fund allocations are primarily driven by availability. As such, Water and Sewer Funds, which support water and wastewater project types, account for the majority of the Adopted CIP Budget, including 82.3 percent of allocations for City buildings that are maintained and operated by the Public Utilities Department. Transportation projects are primarily funded by TransNet, gasoline taxes, and debt financing, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by their respective enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Capital Improvements Program Fiscal Year 2025 Adopted Budget Summary

Figure 1: Fiscal Year 2025 Adopted Budget by Project Type



The City's multi-year CIP includes assets that are maintained and operated by a variety of City departments and asset-managing sections, shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2025 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$635.0 million, or 66.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$149.0 million, or 15.7 percent, of the Adopted CIP Budget. Project pages for each asset managing department can be found later in this volume, beginning on page 89.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2025 Adopted	Future Years	Total
Citywide	\$ 35,999,768	\$ -	\$ 681,640,478	\$ 717,640,246
Department of Information Technology	23,822,518	3,960,000	134,000,000	161,782,518
Economic Development	11,395,187	-	39,521,967	50,917,154
Environmental Services	111,884,868	9,589,952	3,250,000	124,724,820
Fire-Rescue	87,811,747	2,870,000	142,414,873	233,096,620

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 2: Multi-Year CIP

Department	Prior Year	FY 2025 Adopted	Future Years	Total
General Services	51,259,094	8,111,168	110,648,294	170,018,556
Homelessness Strategies and Solutions	2,980,543	2,500,000	1,200,000	6,680,543
Library	82,827,680	3,832,319	64,131,701	150,791,700
Parks & Recreation	686,259,426	42,925,981	673,038,664	1,402,224,071
Police	12,000,000	-	5,800,000	17,800,000
Public Utilities	3,840,448,554	634,991,087	5,796,420,259	10,271,859,900
Stormwater	693,149,726	88,354,837	1,696,509,829	2,478,014,392
Sustainability & Mobility	5,072,645	3,844,740	(4,071,846)	4,845,539
Transportation	1,130,915,896	148,985,189	2,221,444,371	3,501,345,456
Grand Total	\$ 6,775,827,652	\$ 949,965,273	\$ 11,565,948,590	\$ 19,291,741,515

The Fiscal Year 2025 Adopted CIP Budget adds \$950.0 million to the City's \$19.29 billion multi-year CIP, reflected in **Table 2**. City Council previously approved \$6.78 billion towards projects that are continuing from previous fiscal years. An estimated \$11.57 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all unfunded CIP needs or new projects that may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 29.

Funding Sources for the Fiscal Year 2025 Adopted CIP Budget

The Fiscal Year 2025 Adopted CIP Budget includes funding for 108 CIP projects, of which 14 are new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

The following summarizes Fiscal Year 2025 funding source allocations and describes each funding source, including purpose, restrictions, and constraints. The Fiscal Year 2025 Adopted CIP Budget was developed by evaluating available funding sources for new and continuing CIP projects. For more information on common funding sources used in the CIP, refer to the Funding Sources section beginning on page 69.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2025. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2025 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2025 Adopted Budget amount. Annual Allocations are not scored.

While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source. For more information on prioritization, refer to the Project Prioritization section beginning on page 51.

Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes. The Debt Funded GF CIP budget for Fiscal Year 2025 is \$177.1 million, as shown in **Table 3**.

Table 3: Bond Financing

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Beyer Park Development / S00752	205	Continuing	68	High	\$ 108,340
Chollas Fleet Electrification Assessment / P25003	157	New	55	Low	1,000,000
City Facilities Improvements / ABT00001	159	Continuing	Annual	Annual	1,011,168
Fleet Operations Facilities / L14002	160	Continuing	57	Low	1,000,000
Flood Resilience Infrastructure / ACA00001	380	Continuing	Annual	Annual	75,185,380
Grove Neighborhood Park / S22002	229	Continuing	62	High	3,856,037
Installation of City Owned Street Lights / AIH00001	430	Continuing	Annual	Annual	1,554,600
Landfill Improvements / AFA00001	127	Continuing	Annual	Annual	189,952
Park Improvements / AGF00007	257	Continuing	Annual	Annual	800,000
San Carlos Branch Library / S00800	185	Continuing	76	Medium	1,596,869
Sidewalk Repair and Reconstruction / AIK00003	448	Continuing	Annual	Annual	3,865,812
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	562,210
Street Light Circuit Upgrades / AIH00002	453	Continuing	Annual	Annual	150,000
Street Resurfacing and Reconstruction / AID00005	454	Continuing	Annual	Annual	79,497,149
Traffic Calming / AIL00001	456	Continuing	Annual	Annual	206,700
University Ave Bikeway Pavement Repair / RD25000	459	New	90	High	6,500,000
Total					\$ 177,084,217

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Bus Stop Capital Improvement Fund

Bus Stop Capital Improvement Fund is provided by the City's share of bus stop advertising revenue. Funding is provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015 and is used to support installation of improvements such as bus pads and sidewalks near bus stops citywide, which will expire on December 31, 2024. For Fiscal Year 2025, \$382,490 of Bus Stop Capital Improvement Fund has been added to the CIP budget, as shown in **Table 4**.

Table 4: Bus Stop Capital Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Bus Stop Improvements / AID00007	416	Continuing	Annual	Annual	\$ 382,490
Total					\$ 382,490

Climate Equity Fund

The Climate Equity Fund (CEF) contributions are used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change. To be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In Fiscal Year 2025, \$2.6 million of CEF has been added to the CIP budget, as shown in **Table 5**.

Table 5: Climate Equity Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	\$ 1,500,000
Traffic Calming / AIL00001	456	Continuing	Annual	Annual	675,000
Traffic Signals Modification / AIL00005	458	Continuing	Annual	Annual	425,000
Total					\$ 2,600,000

Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of assets, or in specific areas. For Fiscal Year 2025, \$39.5 million of developer funding has been allocated to the CIP budget in 30 projects and 9 annual allocations, as shown in **Table 6**.

Table 6: Development Impact Fees

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Beyer Park Development Phase II / S23008	207	Continuing	67	High	\$ 400,000
Bicycle Facilities / AIA00001	414	Continuing	Annual	Annual	51

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

BSU Lifeguard Locker Room Repl / S25000	139	New	41	Low	500,000
Canon Street Pocket Park / S16047	210	Continuing	45	Low	152,807
Carmel Del Mar NP Comfort Station-Development / S16034	212	Continuing	42	Low	800,000
Children's Park Improvements / S16013	218	Continuing	60	High	300,000
Chollas Lake Drainage Study / P25002	198	New	56	Medium	400,000
City Facilities Improvements / ABT00001	159	Continuing	Annual	Annual	700,000
Dennerly Ranch Neigh Park / RD22001	222	Continuing	60	High	443,303
East Village Green Phase 1 / S16012	223	Continuing	69	High	800,000
Fire Station No. 49 - Otay Mesa / S00784	142	Continuing	71	Medium	362,250
Flood Resilience Infrastructure / ACA00001	380	Continuing	Annual	Annual	5,246,029
Golf Course Drive Improvements / S15040	228	Continuing	47	Low	2,375,618
Grove Neighborhood Park / S22002	229	Continuing	62	High	649,683
Install T/S Interconnect Systems / AIL00002	429	Continuing	Annual	Annual	190,000
John Baca Park / S22004	234	Continuing	80	High	50,000
Market Street-47th to Euclid-Complete Street / S16061	436	Warranty	84	High	50,000
MLK Pool Improvements / P24009	199	New	77	High	900,000
New Walkways / AIK00001	440	Continuing	Annual	Annual	1,504,780
Normal Street Promenade / S22012	441	Continuing	55	Medium	6,429,550
North Pacific Beach Lifeguard Station / S10119	147	Underfunded	76	Medium	120,000
North Park Mini Park / S10050	248	Warranty	61	High	157,393
OB Lifeguard Station Replacement Study / P25000	137	New	67	Medium	250,000
Olive Grove Community Park ADA Improve / S15028	253	Continuing	39	Low	400,000
Olive St Park Acquisition and Development / S10051	254	Continuing	50	Medium	251,585
OM T-11.1 Caliente Avenue / RD23009	443	New	73	High	1,169,949
Otay Mesa Truck Route Phase 4 / S11060	444	Warranty	56	Medium	94,196
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	78	High	2,285,855
Park Improvements / AGF00007	257	Continuing	Annual	Annual	2,253,683

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Pump Station C Assessment / P25001	375	New	45	Low	500,000
Rancho Bernardo CP Improvements / L20000	258	Continuing	35	Low	1,776,572
San Carlos Branch Library / S00800	185	Continuing	76	Medium	290,000
South Clairemont CP Rec Cntr Renovation / P24008	201	New	57	Medium	900,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	201	New	51	Low	500,000
Streamview Drive Improvements Phase 2 / S18000	452	Continuing	67	Medium	4,582,760
Traffic Calming / AIL00001	456	Continuing	Annual	Annual	181,045
Traffic Signals - Citywide / AIL00004	457	Continuing	Annual	Annual	776,100
Traffic Signals Modification / AIL00005	458	Continuing	Annual	Annual	273,304
University Avenue Mobility / S00915	461	Warranty	83	High	500,000
Total					\$ 39,516,513

Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) is authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2025, \$7.7 million of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, as shown in **Table 7**.

Table 7: Enhanced Infrastructure Financing District Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Airway Road Improvements / P19007	409	Continuing	65	Medium	\$ 500,000
Dennerly Ranch Neigh Park / RD22001	222	Continuing	60	High	4,368,165
Fire Station No. 49 - Otay Mesa / S00784	142	Continuing	71	Medium	1,500,000
Hidden Trails Neighborhood Park / S00995	231	Continuing	44	Low	850,000
Siempre Viva Road Improvements / P19006	409	Continuing	65	Medium	500,000
Total					\$ 7,718,165

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$5.4 million of funding has been allocated in Fiscal Year 2025, as shown in **Table 8**.

Table 8: Facilities Benefit Assessments

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Carmel Grove NP Comfort Station and Park / S16038	213	Continuing	45	Low	\$ 1,365
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	424	Continuing	55	Medium	4,249,635
Fire Station No. 49 - Otay Mesa / S00784	142	Continuing	71	Medium	137,750
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	78	High	584,337
Penasquitos Creek NP Comfort Station / P24006	201	New	47	Medium	146,143
Torrey Highlands NP Upgrades / S16036	272	Continuing	39	Low	250,000
Traffic Signals - Citywide / AIL00004	457	Continuing	Annual	Annual	72,794
Total					\$ 5,442,024

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Fund is funded by other City departments on a cost-reimbursement basis. A total of \$2.2 million has been added in Fiscal Year 2025, as shown in **Table 9**.

Table 9: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	\$ 2,191,678
Total					\$ 2,191,678

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are typically used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the availability of funding for operational budgets of the departments requesting capital funds. The General Fund CIP budget for Fiscal Year 2025 is \$4.9 million, as shown in **Table 10**.

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 10: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
City Heights Urban Village/Henwood Park / P24002	198	Continuing	76	High	\$ 1,000,000
Citywide Homeless Shelters / L24002	169	New	65	Medium	2,500,000
Installation of City Owned Street Lights / AIH00001	430	Continuing	Annual	Annual	150,000
San Carlos Branch Library / S00800	185	Continuing	76	Medium	1,200,000
Total					\$ 4,850,000

Golf Course Enterprise Fund

The Golf Course Enterprise Fund supports the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Balboa Park Golf Course received additional funding in Fiscal Year 2025, resulting in a total Golf Course Enterprise Fund allocation of \$2.0 million, as shown in **Table 11**.

Table 11: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Balboa Park Golf Course / AEA00002	204	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. This fund is used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The allocation in **Table 12** below reflects the contribution from the General Fund to the Infrastructure fund of \$785,000.

Table 12: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Traffic Signals Modification / AIL00005	458	Continuing	Annual	Annual	\$ 785,000
Total					\$ 785,000

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Library System Improvement Fund

On July 30, 2002, the City Council authorized capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2025, a total of \$745,450 has been allocated to one project, as shown in **Table 13**.

Table 13: Library System Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Oak Park Library / S22011	181	Continuing	86	High	\$ 745,450
Total					\$ 745,450

Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2025, \$13.7 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 14**.

Table 14: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Mission Bay Improvements / AGF00004	242	Continuing	Annual	Annual	\$ 13,708,605
Total					\$ 13,708,605

OneSD/ERP Funding

The IT CIP Contributions Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2025 Budget includes \$4.0 million of IT CIP Contributions Funds, as shown in **Table 15**.

Table 15: OneSD/ERP Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Governmental Funded IT Projects / ATT00001	110	Continuing	Annual	Annual	\$ 1,000,000
SAP Modernization / T25000	111	New	N/A	N/A	2,960,000
Total					\$ 3,960,000

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Other Funding

The Fiscal Year 2025 Adopted Budget includes \$57,857 in SR 209 & 274 Coop with State funding source, as shown in **Table 16**.

Table 16: Other Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Median Installation / AIG00001	437	Continuing	Annual	Annual	\$ 57,857
Total					\$ 57,857

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2025, \$9.9 million has been allocated, as shown in **Table 17**.

Table 17: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Landfill Improvements / AFA00001	127	Continuing	Annual	Annual	\$ 8,650,000
Miramar Landfill Facility Improvements / L17000	128	Continuing	77	Medium	750,000
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	474,362
Total					\$ 9,874,362

Regional Transportation Congestion Improvement Program

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2025, \$3.1 million has been added to the CIP budget, as shown in **Table 18**.

Table 18: Regional Transportation Congestion Improvement Program

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Coastal Rail Trail / S00951	422	Continuing	82	High	\$ 50,000
Guard Rails / AIE00002	428	Continuing	Annual	Annual	100,000
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	78	High	2,239,339
W Mission Bay Dr Bridge Over SD River / S00871	464	Warranty	70	Medium	688,396
Total					\$ 3,077,735

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2025, \$6.7 million has been allocated to six projects, as shown in **Table 19**.

Table 19: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
City Facilities Improvements / ABT00001	159	Continuing	Annual	Annual	\$ 4,400,000
Junipero Serra Museum ADA Improvements / S15034	235	Continuing	57	Medium	984,792
Mohnike Adobe and Barn Restoration / S13008	243	Continuing	30	Low	506,954
Old Mission Dam Dredging / P23002	200	Continuing	33	Low	484,936
Park Improvements / AGF00007	257	Continuing	Annual	Annual	48,000
Resource-Based Open Space Parks / AGE00001	261	Continuing	Annual	Annual	302,000
Total					\$ 6,726,682

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$266.8 million in Sewer Funds has been allocated to the CIP budget for Fiscal Year 2025, as shown in **Table 20**. This funding will support projects to meet the requirements of the Clean Water Act as well as projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 20: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Alvarado Laboratory Improvements / L22000	304	Continuing	85	High	\$ 6,430,000
Alvarado Trunk Sewer Phase IV / S15019	305	Continuing	86	Low	20,000,000
Citywide Energy Improvements / ABT00003	397	Continuing	Annual	Annual	3,844,740
Harbor Drive Trunk Sewer / S18006	318	Continuing	89	High	6,500,000
Kearny Mesa Trunk Sewer / L24004	319	Continuing	88	Medium	8,550,000

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

MBC Equipment Upgrades / S17013	327	Continuing	85	High	3,415,585
Metropolitan System Pump Stations / ABP00002	329	Continuing	Annual	Annual	4,849,792
Metropolitan Waste Water Department Trunk Sewers / AJB00001	330	Continuing	Annual	Annual	250,000
Metro Treatment Plants / ABO00001	328	Continuing	Annual	Annual	11,993,421
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	336	Continuing	90	High	19,000,000
NCWRP Improvements to 30 mgd / S17012	337	Continuing	85	High	1,189,986
Pipeline Rehabilitation / AJA00002	345	Continuing	Annual	Annual	16,813,198
PS 1 & 2 Improvements & Modernization / L24000	347	New	82	High	18,500,000
Pure Water Program / ALA00001	351	Continuing	Annual	Annual	49,447,336
Sewer Main Replacements / AJA00001	356	Continuing	Annual	Annual	78,027,532
Tecolote Canyon Trunk Sewer Improvement / S15020	359	Continuing	88	Medium	18,000,000
Total					\$ 266,811,590

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. Efforts are made to distribute funding among all transportation asset types, such as roadways, traffic signals, traffic calming measures, and bicycle facilities. The Fiscal Year 2025 Adopted Budget of \$25.2 million, as shown in **Table 21**, allocates funding to 9 projects.

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 21: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Bicycle Facilities / AIA00001	414	Continuing	Annual	Annual	\$ 272,789
Installation of City Owned Street Lights / AIH00001	430	Continuing	Annual	Annual	226,600
Install T/S Interconnect Systems / AIL00002	429	Continuing	Annual	Annual	1,000,000
Median Installation / AIG00001	437	Continuing	Annual	Annual	333,686
New Walkways / AIK00001	440	Continuing	Annual	Annual	790,325
Street Resurfacing and Reconstruction / AID00005	454	Continuing	Annual	Annual	16,117,852
Traffic Calming / AIL00001	456	Continuing	Annual	Annual	146,000
Traffic Signals - Citywide / AIL00004	457	Continuing	Annual	Annual	2,880,000
Traffic Signals Modification / AIL00005	458	Continuing	Annual	Annual	3,476,238
Total					\$ 25,243,490

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2025, \$2.5 million has been allocated to support street resurfacing, as shown in **Table 22**.

Table 22: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Street Resurfacing and Reconstruction / AID00005	454	Continuing	Annual	Annual	\$ 2,470,000
Total					\$ 2,470,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2025 Adopted Budget of \$374.7 million from the Water Fund, as shown in **Table 23**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 23: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2025
Alvarado 2nd Extension Pipeline / S12013	303	Continuing	78	Medium	\$ 35,000,000
Alvarado Laboratory Improvements / L22000	304	Continuing	85	High	3,570,000
Alvarado WTP Filter Gallery Piping Repl / S24000	306	Continuing	80	High	2,000,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	307	Continuing	78	High	2,000,000
El Camino Real Pipeline / L23001	312	Continuing	72	Low	2,402,405
El Monte Pipeline No 2 / S10008	313	Continuing	78	Medium	5,247,000
Lake Hodges Dam Replacement / S23002	323	Continuing	97	High	20,402,630
Lakeside Valve Station Replacement / S22003	324	Continuing	76	Medium	31,944,673
Large Diameter Water Transmission PPL / AKA00003	325	Continuing	Annual	Annual	11,152,353
Lower Otay Dam Outlet Improvements / S24003	326	Continuing	89	High	2,000,000
Miramar WTP Residuals Redirection / S23012	332	Continuing	39	Low	1,572,000
Montezuma/Mid-City Pipeline Phase II / S11026	333	Continuing	98	High	11,000,000
Morena Pipeline / S16027	335	Continuing	92	High	6,860,195
Otay 1st/2nd PPL West of Highland Avenue / S12016	339	Continuing	79	Medium	400,000
Otay 2nd Pipeline Phase 4 / S20001	340	Continuing	85	High	500,000
Pure Water Program / ALA00001	351	Continuing	Annual	Annual	90,071,043
Rancho Bernardo Industrial Pump Stn Replacement / S21004	353	Continuing	81	High	3,498,000
Standpipe and Reservoir Rehabilitations / ABL00001	358	Continuing	Annual	Annual	10,568,980
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	2,695,178
Water Main Replacements / AKB00003	365	Continuing	Annual	Annual	122,689,387
Water Pump Station Restoration / ABJ00001	366	Continuing	Annual	Annual	3,600,000
Water Treatment Plants / ABI00001	368	Continuing	Annual	Annual	5,545,571
Total					\$ 374,719,415

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The credit amount is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not always provide cash as reimbursement for capital improvements provided by the developer, DIF, FBA, and RTCIP credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 24**.

Table 24: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2025	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park Phase 1	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 24: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2025	Future Fiscal Year	Funding Source Total
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
Total Black Mountain Ranch FBA		\$ 40,733,529	\$ -	\$ -	\$ 40,733,529
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 40,209,252	\$ -	\$ 690,748	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 40,608,124	\$ -	\$ 9,001,876	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 5,114,152	\$ -	\$ -	\$ 5,114,152
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	3,357,081	-	-	3,357,081
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 8,471,233	\$ -	\$ 22,292,819	\$ 30,764,052
Torrey Highlands FBA					
Camino Del Sur Widening - South (Merge 56)	T-3.1A	\$ 6,641,608	\$ -	\$ -	\$ 6,641,608
Camino Del Sur Widening - North (Merge 56)	T-3.1B	6,442,093	-	-	6,442,093
Carmel Mountain Rd Widening (Merge 56)	T-5.2	3,127,760	-	-	3,127,760
TH 16" Water Mains (Merge 56)	U-3	942,947	-	-	942,947

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 24: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2025	Future Fiscal Year	Funding Source Total
Torrey Highlands Trail System (Merge 56)	P-6	89,935	-	-	89,935
Total Torrey Highlands FBA		\$ 17,244,343	\$ -	\$ -	\$ 17,244,343
Total		\$ 107,057,229	\$ -	\$ 31,294,695	\$ 138,351,924

Notes:

¹ The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

² Except for the Prior Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

³ In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

⁴ A full description of each project is contained in the respective Black Mountain Ranch, Mission Valley, and Torrey Highlands Public Facilities Financing Plans and the Quarry Falls Transportation Phasing Plan.

⁵ Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

⁶ The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

⁷ No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds for City Council-approved projects provided the contract is under \$30.0 million, which has reduced project execution timelines. To improve and maintain transparency, and because they are no longer brought before City Council prior to award, individual contracts are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2025 is shown in **Table 25**. The list of planned contracts is updated throughout the year as project schedules and cost estimates are amended. Additional up-to-date information on CIP contracts can be found online on the City's CIP Bid & Contracting Opportunities webpage at the following link:

<https://www.sandiego.gov/cip/bidopps>.

The list is organized by Asset Managing Department then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Environmental Services				
Miramar Landfill Facility Improvements / L17000	128		\$ -	\$ -
Miramar Landfill Office Trailer Replacement / L17000.7		Design Build	2,000,000	2,500,000

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Environmental Services Total			\$ 2,000,000	\$ 2,500,000
Fire-Rescue				
Fire Station No. 48 - Black Mountain Ranch / S15015	141	Design Build	\$ 25,850,000	\$ 32,000,000
Fire-Rescue Total			\$ 25,850,000	\$ 32,000,000
General Services				
City Facilities Improvements / ABT00001	159		\$ -	\$ -
Scripps Miramar Ranch Lib Fire Sys Repl / B23160		Job Order Contract	300,000	400,000
Police HQ Security Fencing / B22080		Design Bid Build	1,588,000	2,514,350
General Services Total			\$ 1,888,000	\$ 2,914,350
Library				
Old Logan Heights Library Renovation / S22010	183	Design Bid Build	\$ 2,687,000	\$ 6,341,521
Oak Park Library / S22011	181	Design Build	\$ 29,000,000	\$ 37,285,000
Library Total			\$ 31,687,000	\$ 43,626,521
Parks & Recreation				
Coastal Erosion and Access / AGF00006	221		\$ -	\$ -
Old Salt Pool Access Stairs / B22012		Design Build	449,598	1,198,000
Park Improvements / AGF00007	257		\$ -	\$ -
San Ysidro Act Cntr Prking Lot & ADA Imp / B20097		Design Bid Build	3,850,666	5,800,000
Chicano Park Improvements Phase III / B20060		Job Order Contract	1,202,065	2,024,321
Mt View Sports Courts ADA Improvements / B21114		Design Bid Build	365,894	863,873
Willie Henderson Lighting Upgrades / B23011		Design Bid Build	795,781	1,312,359
Rancho Bernardo CP Improvements / L20000	258		\$ -	\$ -
Rancho Bernardo CP Dog Park / L20000.2		Design Bid Build	3,073,178	5,149,197
Hidden Trails Neighborhood Park / S00995	231	Design Bid Build	\$ 7,638,107	\$ 11,313,196
El Cuervo Adobe Improvements / S14006	227	Design Bid Build	\$ 353,480	\$ 606,000
Solana Highlands NP-Comfort Station Development / S16032	266	Design Bid Build	\$ 2,554,900	\$ 4,031,000
Parks & Recreation Total			\$ 20,283,669	\$ 32,297,946
Public Utilities				
Water Treatment Plants / ABI00001	368		\$ -	\$ -
Miramar WTP Interim Solids Management / B23049		Design Bid Build	4,409,785	5,612,453
Otay WTP Raw Water PS Switchboard Replac / B22037		Design Bid Build	1,100,000	1,990,000
Miramar WTP Caustic Pumping System / B23014		Design Bid Build	600,000	1,678,250
Metro Treatment Plants / ABO00001	328		\$ -	\$ -
NCWRP - Chiller Replacement / B20148		Design Bid Build	3,065,385	3,705,121
Metropolitan System Pump Stations / ABP00002	329		\$ -	\$ -
PQPS VFD Replacement Project / B22032		Design Bid Build	900,000	1,352,744
PQPS Gas Sensor Replacement / B22035		Design Bid Build	109,519	594,679

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sewer Main Replacements / AJA00001	356		\$ -	\$ -
Mountain View Improv 1 (S) / B20149		Design Bid Build	453,800	715,799
Rolando Improv 2 (S) / B21031		Design Build	6,354,247	8,458,021
Accelerated Sewer Referral Group 847 / B18183		Design Bid Build	1,242,900	2,028,300
AC Water & Sewer Group 1049 (S) / B18097		Design Bid Build	27,204,758	29,393,096
Normal Heights Improv 1 (S) / B21048		Design Build	3,300,799	4,149,799
Ocean Beach Improv 1 (S) / B22004		Design Bid Build	1,567,612	2,141,532
College East Improv 1 (S) / B21028		Design Build	6,260,580	10,251,000
Morena Improv 3 (S) / B21064		Design Bid Build	1,061,220	1,421,911
North Park Improv 4 (S) / B24033		Design Bid Build	2,698,000	4,110,000
East Village Improv 1 (S) / B20134		Design Build	4,099,100	5,636,300
Sewer & AC Water Group 1037 (S) / B18111		Design Build	5,009,300	7,163,400
Valencia Park Improv 4 (S) / B21096		Design Bid Build	470,300	736,800
Morena Improv 2 (s) / B20133		Design Bid Build	1,893,100	2,865,600
Sewer & AC Water Group 1055 (S) / B18112		Design Bid Build	4,475,700	6,646,500
Accelerated Sewer Referral Group 852 / B19064		Design Bid Build	1,573,000	2,609,600
Pipeline Rehabilitation / AJA00002	345		\$ -	\$ -
Roseville/Fleet Ridge Improv 1 (S) / B22097		Design Build	2,954,000	4,315,000
Serra Mesa Improv 1 Rehab (S) / B23112		Design Bid Build	1,429,200	2,203,000
Citywide Referral Rehab 1 (S) / B24043		Design Bid Build	2,205,000	3,394,000
Pressure Reduction Facility Upgrades / AKA00002	346		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	8,600,000	11,470,575
Large Diameter Water Transmission PPL / AKA00003	325		\$ -	\$ -
Otay 2nd Pipeline Phase 3 / B16158		Design Bid Build	15,000,000	25,422,257
San Carlos Interconnect Trans Pipeline / B21109		Design Bid Build	7,500,000	9,120,900
Water Main Replacements / AKB00003	365		\$ -	\$ -
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	1,440,444	2,047,698
Oak Park Improv 2 (W) / B22023		Design Build	13,000,000	15,408,300
Rolando Improv 2 (W) / B21033		Design Build	11,298,328	14,433,349
AC Water & Sewer Group 1049 (W) / B18089		Design Bid Build	6,018,669	9,605,803
Roseville/Fleet Ridge Improv 1 (W) / B22092		Design Build	2,976,000	4,347,000
Normal Heights Improv 1 (W) / B21049		Design Build	23,670,211	27,689,811
College East Improv 1 (W) / B21029		Design Build	2,817,990	4,662,100
Morena Improv 3A (W) / B22152		Design Bid Build	406,875	596,574
East Village Improv 1 (W) / B20125		Design Build	1,004,500	1,381,200
Ocean Beach Improv 1 (W) / B22003		Design Bid Build	1,698,246	2,342,646
Sewer & AC Water Group 1037 (W) / B18114		Design Build	1,493,800	2,136,200
Morena Improv 2 (w) / B20128		Design Bid Build	5,672,400	8,445,800
Valencia Park Improv 4 (W) / B21097		Design Bid Build	387,639	514,800
Sewer & AC Water Group 1055 (W) / B18115		Design Bid Build	2,509,000	3,725,900
Paradise Hills Improv 2 (W) / B24044		Design Build	13,513,770	19,559,000
Azalea Park Improv 2 (W) / B22019		Design Bid Build	4,284,900	6,940,000

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Pure Water Program / ALA00001	351		\$ -	\$ -
PW Genesee Avenue Median Improv / B22085		Design Bid Build	1,100,000	2,007,591
Alvarado Laboratory Improvements / L22000	304		\$ -	\$ -
Alvarado Laboratory Improvements Trailers / L22000.3		Job Order Contract	1,500,000	2,102,000
PS 1 & 2 Improvements & Modernization / L24000	347		\$ -	\$ -
Pump Station 1 Improvement and Modernization / L24000.1		Design Bid Build	57,000,000	70,086,964
Tecolote Canyon Trunk Sewer Improvement / S15020	359	Design Bid Build	\$ 44,495,069	\$ 55,137,803
Morena Pipeline / S16027	335	Design Bid Build	\$ 72,462,403	\$ 94,010,263
Rancho Bernardo Industrial Pump Stn Replacement / S21004	353	Design Bid Build	\$ 8,533,000	\$ 13,048,000
Public Utilities Total			\$ 392,820,549	\$ 519,415,439
Stormwater				
Flood Resilience Infrastructure / ACA00001	380		\$ -	\$ -
South Mission Beach SD Replacement / B18117		Design Bid Build	33,081,385	45,576,670
5th and Brookes SD Upgrade / B19073		Design Bid Build	3,219,464	5,173,856
Stormwater Green Infrastructure / ACC00001	386		\$ -	\$ -
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	4,089,417	5,698,405
South Mission Beach GI / B18118		Design Bid Build	8,343,678	12,961,722
Stormwater Total			\$ 48,733,944	\$ 69,410,653
Transportation				
Bicycle Facilities / AIA00001	414		\$ -	\$ -
Morena Pipeline (BL) / B22107		Design Bid Build	373,688	373,688
South Mission Beach SD Replacement (BL) / B23088		Design Bid Build	63,834	66,440
Utilities Undergrounding Program / AID00001	462		\$ -	\$ -
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Job Order Contract	2,641,453	3,100,000
32nd St PHII (Market-Imp.) Rd Imp UU17 / B18141		Job Order Contract	910,000	1,190,450
Block 7G2 Rd Imp (CS) UU209 / B24086		Job Order Contract	2,350,000	3,348,000
Hughes St (58th St-Jodi St) Rd Imp UU101 / B18151		Job Order Contract	509,250	738,463
Block 1M (La Jolla 4) Rd Imp UU659_RP / B18155		Job Order Contract	2,267,380	2,762,182
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Job Order Contract	1,550,000	2,258,546
Cass (Grand-Pacific Bch Dr) Rd Imp UU143 / B18148		Job Order Contract	703,750	915,674
Block 2BB (Pacific Beach) SL UU854 / B18023		Job Order Contract	1,348,000	1,943,757
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	454,277	835,167

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	701,052	1,086,105
Coronado SB (27th SB-Madden)Rd Imp UU193 / B18137		Design Bid Build	895,392	1,136,146
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	656,452	900,000
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	2,450,215	2,984,764
32nd St PH I (Market-F St) Rd Imp UU386 / B18144		Design Bid Build	502,852	649,448
31st Street (Market-L St) Rd Imp UU11 / B18147		Design Bid Build	614,250	890,846
25th (SB) (Coronado-Grove) Rd Imp UU995 / B18150		Design Bid Build	177,537	300,000
District 1 Block 1-J UUD / B00836		Job Order Contract	2,075,809	2,571,809
Street Resurfacing and Reconstruction / AID00005	454		\$ -	\$ -
Undergrounding Resurfacing (SS) / B22145		Job Order Contract	2,147,201	2,147,201
AC Overlay 2202 Phase 2 (SS) / B24014		Job Order Contract	4,458,616	5,548,463
AC Water & Sewer Group 1029 (P) / B22062		Job Order Contract	2,100,000	2,100,000
AC Overlay Group 2403 / B24013		Job Order Contract	6,262,037	8,250,000
Block 7G2 Rd Improv UU209 UU629 (P) / B24087		Job Order Contract	1,880,000	1,880,000
Asphalt Overlay Group 2501 / B25001		Job Order Contract	4,500,000	5,168,000
Asphalt Overlay Group 2503 / B25003		Job Order Contract	4,500,000	6,001,000
Asphalt Overlay Group 2404 / B24148		Job Order Contract	4,500,000	6,358,000
Asphalt Overlay Group 2405 / B24149		Job Order Contract	4,500,000	6,167,000
Asphalt Overlay Group 2504 / B25004		Job Order Contract	4,500,000	5,730,000
AC Overlay Group 2401 / B24011		Design Bid Build	8,000,000	10,875,000
AC Overlay Group 2402 / B24012		Design Bid Build	16,000,000	21,420,000
AC Overlay Group 2304 / B23157		Design Bid Build	7,000,000	9,520,000
AC Overlay Group 2303 / B23156		Design Bid Build	4,400,000	5,984,000
Median Installation / AIG00001	437		\$ -	\$ -
Chatsworth Blvd RRFB & Ped Refuge Island / B21117		Design Bid Build	514,900	979,035
Morena Bl & W. Bernardo Medians / B15015		Multiple	245,000	506,561
New Walkways / AIK00001	440		\$ -	\$ -
Genesee Ave-Chateau to Sauk Sidewalk / B15168		Design Bid Build	2,730,910	4,899,015
Sidewalk Repair and Reconstruction / AIK00003	448		\$ -	\$ -

Capital Improvements Program

Fiscal Year 2025 Adopted Budget Summary

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sidewalk Replacement Group 2331 - CMR, R / B23092		Design Bid Build	2,000,000	3,268,906
Sidewalk Replacement Group 2330 - LV & N / B23091		Design Bid Build	2,000,000	3,121,906
Traffic Calming / AIL00001	456		\$ -	\$ -
Kettner & Palm Pedestrian Hybrid Beacon / B18046		Job Order Contract	890,000	1,580,810
Traffic Signals - Citywide / AIL00004	457		\$ -	\$ -
El Cajon & Kansas - Traffic Signal / B19060		Design Bid Build	608,200	1,100,000
Traffic Signals Modification / AIL00005	458		\$ -	\$ -
Signal Mods in Barrio Logan / B13010		Job Order Contract	1,430,000	2,151,900
Palm Avenue Interstate 805 Interchange / S00869	445	Agency/ Developer Managed Built - City Paid	\$ 31,308,867	\$ 49,320,373
Transportation Total			\$ 137,720,922	\$ 192,128,655
Total			\$ 660,984,084	\$ 894,293,564

Conclusion

The Fiscal Year 2025 Adopted CIP Budget provides a \$950.0 million increase to the City's multi-year CIP. This budget publishes 284 projects spanning a variety of departments and project types, including 31 new projects (14 of which received new funding) and adds funding to 88 continuing projects and 2 warranty projects. The Fiscal Year 2025 Adopted CIP Budget also includes a list of funding sources, a list of anticipated construction contracts, and a list of projects that received or will receive developer credits.

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 51.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the

Capital Improvements Program

Profile of the City of San Diego's CIP

corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2025 Adopted CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 23, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2025 Adopted CIP Budget have been organized into four project status categories as shown in Table 2 at the end of this section on page 36. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2025 Adopted CIP Budget
 - Continuing: projects initiated in Fiscal Year 2024, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2025 allocations approved by City Council can be found in the Fiscal Year 2025 Adopted CIP Budget Summary (pages 5-28).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, the Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in November and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a debt financing update, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of

Capital Improvements Program

Profile of the City of San Diego's CIP

the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In January 2024, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Parks & Recreation/Golf Courses, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

Capital Improvements Program

Profile of the City of San Diego's CIP

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 2** provides a listing of projects by current status.

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Total by Source
Airport Funds	\$ -	\$ -	\$ 15,644	\$ 9,772	\$ 2,870	\$ 11,236	\$ 39,522
Bond Financing	177,084	36,504	83,934	55,128	278	-	352,930
Bus Stop Capital Improvement Fund	382	-	98	98	98	98	774
Climate Equity Fund	2,600	-	-	-	-	-	2,600
Development Impact Fees	39,517	500	-	-	-	-	40,017
Donations	-	-	3,000	-	-	-	3,000
Energy Upgrades CEC Loan Fund	-	(10,031)	-	-	-	-	(10,031)
Enhanced Infrastructure Financing District Fund	7,718	2,090	-	-	-	-	9,809
Facilities Benefit Assessments	5,442	(204)	-	-	-	-	5,238
Federal Grants	-	79,133	-	-	-	-	79,133
Fleet Services Internal Service Fund	2,192	-	-	-	-	-	2,192
General Fund	4,850	(400)	268	111	500	-	5,330
Golf Course Enterprise Fund	2,000	-	-	15,000	8,000	32,910	57,910
Infrastructure Fund	785	300	-	-	-	-	1,085
Library System Improvement Fund	745	-	-	-	-	-	745
Loans	-	29,530	80,643	77,314	-	-	187,487

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Total by Source
Mission Bay Park Improvement Fund	13,709	-	15,421	16,789	18,224	19,727	83,870
OneSD/ERP Funding	3,960	-	-	-	-	-	3,960
Other Funding	58	-	-	-	-	-	58
Parking Meter Districts	-	3,000	-	-	-	-	3,000
Refuse Disposal Fund	9,874	(5,800)	3,800	700	4,550	-	13,124
Regional Transportation Congestion Improvement Program	3,078	-	-	-	-	-	3,078
San Diego Regional Parks Improvement Fund	6,727	(658)	8,945	4,140	5,813	4,554	29,521
Sewer Funds	266,812	7,392	318,909	293,222	221,345	1,121,615	2,229,295
State Grants	-	35,754	-	-	-	-	35,754
TransNet Funds	25,243	-	20,940	22,059	23,020	23,907	115,170
Trench Cut/Excavation Fee Fund	2,470	-	2,000	2,000	2,000	2,000	10,470
Utilities Undergrounding Program Fund	-	-	10,000	10,000	10,000	10,000	40,000
Water Fund	374,719	2,000	406,689	269,488	269,338	2,585,936	3,908,170
Total	\$ 949,965	\$ 179,111	\$ 970,292	\$ 775,822	\$ 566,036	\$ 3,811,983	\$ 7,253,210

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2030 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2025:

Capital Improvements Program

Profile of the City of San Diego's CIP

- The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2025, the Transportation Department would need to overlay over 105 miles and apply surface seals to over 209 miles of streets. Additionally, the Department's goal is to design 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network. The Department's goal is to overlay 75 miles in Fiscal Year 2025 and begin design for Fiscal Year 2026 miles.
- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).
- 12 new Stormwater projects are scheduled to begin design or construction in Fiscal Year 2025, including, Hawthorn St and 3rd Ave Storm Drain, 5th and Brookes Storm Drain upgrade, and Elm Ave and Harris Ave Storm Drain Replacement.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages): Canon Street Park, Marcy Neighborhood Park Improvements, North Cove Comfort Station Improvements, Ventura Comfort Station Improvements. Additionally, six new Joint Use Sites are anticipated to be placed into service, including Clairemont Canyons Academy and Wilson Middle School.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of 40 sewer miles and the construction award of 35 water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the City Planning Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook, council priorities, community input, and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee (CBERC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by the Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

Capital Improvements Program

Profile of the City of San Diego's CIP

- **February - March:** In coordination with asset managing departments and the Engineering and Capital Projects Department, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. City Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** The Office of the Independent Budget Analyst releases their report, doing an analysis of the Councilmember priorities and making recommendations for final modifications to the budget. City Council reviews final modifications, makes additional modifications if necessary, and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Projects by Project Status

Project Name	Page No	FY 2024	Project Total
New			
Balboa Park International Cottages Study / P24000	197	\$ -	\$ 1,447,170
Beta St Channel and SD Improvement / S24011	377	-	56,557,204
BSU Lifeguard Locker Room Repl / S25000	139	500,000	500,000
Camino De La Costa Stairs / P24012	197	-	2,807,174
Canyonside Comm Park Tennis Expansion / RD23004	211	-	1,000,000
Chollas Fleet Electrification Assessment / P25003	157	1,000,000	1,000,000
Chollas Lake Drainage Study / P25002	198	400,000	400,000
Citywide Homeless Shelters / L24002	169	2,500,000	5,650,000
Crystal Pier Improvements / P24017	198	-	1,000,000
EB Scripps Park Expanded Walkway / P24015	198	-	1,578,444
Howard Lane Improvements / L24003	232	-	6,000,000
Linda Vista Library Patio Improv / S24007	180	-	1,150,000
Marston House Restoration & Repair Work / RD23005	236	-	1,500,000
MLK Pool Improvements / P24009	199	900,000	5,100,000
Mountain View Racquet Club / RD23006	244	-	500,000
Natural History Museum Improvements / RD23007	246	-	3,300,000
OB Lifeguard Station Replacement Study / P25000	137	250,000	250,000
OM T-11.1 Caliente Avenue / RD23009	443	1,169,949	2,974,018
Penasquitos Creek NP Comfort Station / P24006	201	146,143	2,100,000
PS 1 & 2 Improvements & Modernization / L24000	347	18,500,000	165,179,425
Pump Station C Assessment / P25001	375	500,000	500,000
SAP Modernization / T25000	111	2,960,000	136,960,000
SD East of Rachael Ave SWD / S24008	385	-	57,000,000
SD FR Training Ctr-Feasibility Study / P24013	137	-	3,865,265
SD Humane Society Roof and HVAC Repl / S24014	265	-	1,700,000
South Clairemont CP Rec Cntr Renovation / P24008	201	900,000	5,100,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	201	500,000	500,000
Spindrift Drive Beach Access Walkway / P24011	202	-	1,354,135
Stormwater CIP Program Management / P24010	375	-	8,500,000
University Ave Bikeway Pavement Repair / RD25000	459	6,500,000	6,500,000
Villa Montezuma Museum / RD23008	276	-	5,000,000
Total		\$ 36,726,092	\$ 487,722,835

Capital Improvements Program

Profile of the City of San Diego's CIP

Continuing			
101 Ash Improvements / S17009	97	\$ -	\$ 27,628,947
5th Avenue Promenade / L22002	411	-	1,473,537
Airway Road Improvements / P19007	409	500,000	510,000
Alvarado 2nd Extension Pipeline / S12013	303	35,000,000	156,958,533
Alvarado Canyon Rd Realignment Project / S22005	412	-	39,800,001
Alvarado Laboratory Improvements / L22000	304	10,000,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	305	20,000,000	72,349,085
Alvarado WTP Filter Gallery Piping Repl / S24000	306	2,000,000	15,660,000
Balboa Park Botanical Bldg Improvments / S20005	203	-	28,453,000
Balboa Park Golf Course / AEA00002	204	2,000,000	14,411,194
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	307	2,000,000	17,500,000
Barrio Logan Roundabouts / L24005	413	-	2,614,000
Berardini Field GDP / P22006	197	-	700,000
Beyer Park Development Phase II / S23008	207	400,000	17,988,000
Beyer Park Development / S00752	205	108,340	22,446,340
Bicycle Facilities / AIA00001	414	272,840	129,365,193
Billie Jean King Tennis Center Improve / RD22005	208	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	209	-	13,547,900
Boston Ave Linear Park GDP / P22005	197	-	2,000,000
Bridge Rehabilitation / AIE00001	415	-	137,387,458
Brown Field / AAA00002	119	-	18,442,600
Bus Stop Improvements / AID00007	416	382,490	779,432
Camino Del Sur N. Upgrades & Improvements / RD21005	417	-	5,981,251
Camino Del Sur S. Upgrades & Improvements / RD21004	418	-	7,916,516
Canon Street Pocket Park / S16047	210	152,807	3,455,922
Carmel Country Road Low Flow Channel / S00969	378	-	9,855,940
Carmel Del Mar NP Comfort Station-Development / S16034	212	800,000	4,730,564
Carmel Grove NP Comfort Station and Park / S16038	213	1,365	2,462,865
Carmel Knolls NP Comfort Station-Development / S16033	214	-	3,254,031
Carmel Mission NP Comfort Station Development / S16039	215	-	-
Carmel Mountain Road Upgrades & Improvements / RD21006	419	-	2,521,803
Carmel Valley CP-Turf Upgrades / S16029	216	-	6,074,121
Carroll Canyon Road Planning Study / P21000	409	-	800,000
Casa Del Prado Reconstruction / S22007	217	-	5,900,000
Children's Park Improvements / S16013	218	300,000	9,300,920

Capital Improvements Program

Profile of the City of San Diego's CIP

Chollas Creek Oak Park Trail / S20012	219	-	4,112,000
Chollas Lake Improvements / L18001	220	-	1,749,509
Chollas Triangle Park / P20005	198	-	6,288,899
Cielo & Woodman Pump Station / S12012	308	-	18,522,000
CIP Emergency Reserve / ABT00006	98	-	1,000,000
City Facilities Improvements / ABT00001	159	6,111,168	140,865,244
City Heights Sidewalks and Streetlights / S19005	421	-	3,500,000
City Heights Urban Village/Henwood Park / P24002	198	1,000,000	1,750,000
City Hts Library Performance Annex Imp / S23013	179	-	5,615,956
Citywide Energy Improvements / ABT00003	397	3,844,740	4,845,539
Civic Center Complex Redevelopment / P23007	95	-	2,000,000
Coastal Erosion and Access / AGF00006	221	-	11,570,679
Coastal Rail Trail / S00951	422	50,000	30,158,000
Convoy District Gateway Sign / S23007	100	-	1,500,000
Corrosion Control / AKA00001	309	-	1,288,981
Cypress Dr Cultural Corridor / S23011	423	-	4,300,000
Dams & Reservoirs Security Improvements / S22013	310	-	27,300,000
Dennery Ranch Neigh Park / RD22001	222	4,811,468	22,000,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	311	-	57,183,804
East Village Green Phase 1 / S16012	223	800,000	79,300,725
Ed Brown Center Improvements / RD22003	225	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	226	-	6,980,145
El Camino Real Pipeline / L23001	312	2,402,405	8,510,588
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	424	4,249,635	102,639,440
El Cuervo Adobe Improvements / S14006	227	-	606,000
Electronic Positive Response Software / T24000	101	-	500,000
El Monte Pipeline No 2 / S10008	313	5,247,000	50,663,789
Emerald Hills Park GDP / P20003	199	-	6,100,291
EMTS Boat Dock Esplanade / S00319	314	-	3,430,851
Enterprise Funded IT Projects / ATT00002	109	-	23,148,874
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	315	-	54,125,501
Fairmount Avenue Fire Station / S14018	140	-	28,000,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	425	-	1,000,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	426	-	10,877,787
Fire-Rescue Air Ops Facility - PH II / S18007	146	-	23,150,245
Fire Station No. 48 - Black Mountain Ranch / S15015	141	-	32,000,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Fire Station No. 49 - Otay Mesa / S00784	142	2,000,000	36,000,119
Fire Station No. 51 - Skyline Hills / S14017	144	-	28,424,991
Fleet Operations Facilities / L14002	160	1,000,000	11,731,711
Flood Resilience Infrastructure / ACA00001	380	80,431,409	1,263,443,590
Freeway Relocation / AKB00002	316	-	1,097,619
Golf Course Drive Improvements / S15040	228	2,375,618	9,659,307
Governmental Funded IT Projects / ATT00001	110	1,000,000	1,673,644
Groundwater Asset Development Program / ABM00001	317	-	495,329
Grove Neighborhood Park / S22002	229	4,505,720	26,878,001
Guard Rails / AIE00002	428	100,000	5,301,708
Harbor Drive Trunk Sewer / S18006	318	6,500,000	44,200,000
Hickman Fields Athletic Area / S00751	230	-	12,376,320
Hidden Trails Neighborhood Park / S00995	231	850,000	11,313,196
Installation of City Owned Street Lights / AIH00001	430	1,931,200	313,901,915
Install T/S Interconnect Systems / AIL00002	429	1,190,000	18,520,308
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	431	-	2,260,000
Jerabek Park Improvements / S20007	233	-	7,676,400
John Baca Park / S22004	234	50,000	4,996,000
Junipero Serra Museum ADA Improvements / S15034	235	984,792	2,834,569
Kearny Mesa Facility Improvements / S20009	161	-	16,421,600
Kearny Mesa Trunk Sewer / L24004	319	8,550,000	25,886,587
Kearny Villa Rd Pipeline / S23001	320	-	48,400,000
Kelly Street Park GDP / P22004	199	-	400,000
La Jolla View Reservoir / S15027	322	-	11,000,001
Lake Hodges Dam Replacement / S23002	323	20,402,630	275,000,000
Lakeside Valve Station Replacement / S22003	324	31,944,673	55,702,455
La Media Improv-Siempre Viva to Truck Rte / S22006	433	-	17,602,032
La Media Road Improvements / S15018	434	-	60,635,000
Landfill Improvements / AFA00001	127	8,839,952	28,974,820
Large Diameter Water Transmission PPL / AKA00003	325	11,152,353	82,507,495
Lower Otay Dam Outlet Improvements / S24003	326	2,000,000	24,390,000
Marie Widman Memorial Park GDP / P23005	199	-	500,000
Market St-Euclid to Pitta-Improvements / S16022	435	-	592,500
MBC Equipment Upgrades / S17013	327	3,415,585	59,740,766
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	237	-	8,935,084
MBGC Irrigation & Electrical Upgrades / S11010	238	-	6,100,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Median Installation / AIG00001	437	391,543	37,929,667
Metropolitan System Pump Stations / ABP00002	329	4,849,792	79,981,145
Metropolitan Waste Water Department Trunk Sewers / AJB00001	330	250,000	47,314,838
Metro Treatment Plants / ABO00001	328	11,993,421	96,800,444
Miramar Landfill Facility Improvements / L17000	128	750,000	85,450,000
Miramar Landfill Storm Water Improvements / L18002	129	-	10,300,000
Miramar WTP Residuals Redirection / S23012	332	1,572,000	34,110,000
Mira Mesa Community Pk Improvements / L16002	240	-	55,524,058
Mission Bay Golf Course / AEA00003	241	-	50,000
Mission Bay Improvements / AGF00004	242	13,708,605	252,513,940
Mission Beach Seawall Repair / P24001	199	-	1,629,557
Mohnike Adobe and Barn Restoration / S13008	243	506,954	3,692,000
Montezuma/Mid-City Pipeline Phase II / S11026	333	11,000,000	63,092,200
Montezuma Park General Dev Plan Amendment / P21002	200	-	1,350,000
Montgomery-Gibbs Executive Airport / AAA00001	120	-	32,474,554
Morena Dam Upstream Face Replacement / S24001	334	-	16,775,000
Morena Pipeline / S16027	335	6,860,195	94,010,263
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	200	-	750,000
MTRP Trail System Management / S23010	245	-	200,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	336	19,000,000	51,600,000
NCWRP Improvements to 30 mgd / S17012	337	1,189,986	41,834,868
New Walkways / AIK00001	440	2,295,105	34,645,341
Normal Street Promenade / S22012	441	6,429,550	20,784,550
North Chollas CP Improvements / L22004	247	-	22,600,000
North Park Recreation Center / P24003	200	-	750,000
North/South Metro Interceptors Rehabilitation / S22001	338	-	31,960,000
NTC Aquatic Center / L23002	249	-	1,955,282
Oak Park Library / S22011	181	745,450	37,285,000
Ocean Air Comfort Station and Park Improvements / S16031	250	-	3,181,793
Ocean Beach Branch Library / S20015	182	-	12,751,489
Ocean Beach Pier Replacement / L22001	252	-	189,663,000
Old Logan Heights Library Renovation / S22010	183	-	6,341,521
Old Mission Dam Dredging / P23002	200	484,936	1,234,936
Olive Grove Community Park ADA Improve / S15028	253	400,000	6,722,186
Olive St Park Acquisition and Development / S10051	254	251,585	5,956,067
Otay 1st/2nd PPL West of Highland Avenue / S12016	339	400,000	33,290,500

Capital Improvements Program

Profile of the City of San Diego's CIP

Otay 2nd Pipeline Phase 4 / S20001	340	500,000	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	341	-	30,129,000
Otay 2nd PL Relocation-PA / L24001	342	-	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	343	-	32,000,000
Pacific Highlands Ranch Branch Library / S14023	184	-	29,264,178
Palm Avenue Interstate 805 Interchange / S00869	445	5,109,531	49,320,373
Park Boulevard At-Grade Crossing / S15045	446	-	27,255,948
Paradise Hills Community Park Trail / S24013	255	-	750,000
Park Improvements / AGF00007	257	3,101,683	128,646,463
Pipeline Rehabilitation / AJA00002	345	16,813,198	130,674,807
Police Range Refurbishment Phase II / S18005	289	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	346	-	19,900,696
PS2 Power Reliability & Surge Protection / S00312	348	-	76,100,800
Pump Station D Upgrade / S22015	383	-	42,890,000
Pump Station G & 17 Full Improvement / S24006	384	-	67,135,700
Pump Station Restorations / ABP00001	349	-	22,587,468
Pure Water Phase 2 / ALA00002	350	-	3,688,736,568
Pure Water Pooled Contingency / P19002	299	-	27,735,084
Pure Water Program / ALA00001	351	139,518,379	1,619,204,926
Rancho Bernardo CP Improvements / L20000	258	1,776,572	7,655,861
Rancho Bernardo Industrial Pump Stn Replacement / S21004	353	3,498,000	13,048,000
Recycled Water Systems Upgrades / AHC00004	354	-	50,000
Regional Park Improvements / AGF00005	260	-	128,132,732
Resource-Based Open Space Parks / AGE00001	261	302,000	5,034,883
Riviera Del Sol Neighborhood Park / S00999	262	-	9,570,838
Rose Canyon Safe Parking / S23014	170	-	1,030,543
Sage Canyon NP Improvements / S16035	263	-	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	264	-	11,287,278
San Carlos Branch Library / S00800	185	3,086,869	47,501,500
S. Bancroft & Greely Unimproved Street / P22007	409	-	600,000
Scripps Miramar Ranch Library / S00811	186	-	10,842,056
Sefton Field Improvements / P23006	201	-	5,000,000
Sewer CIP Emergency Reserve / ABT00007	355	-	10,000,000
Sewer Main Replacements / AJA00001	356	78,027,532	822,317,754
Sidewalk Repair and Reconstruction / AIK00003	448	3,865,812	101,317,000
Siempre Viva Road Improvements / P19006	409	500,000	510,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Smart Metering Infrastructure / S17008	302	-	126,535,325
Solana Highlands NP-Comfort Station Development / S16032	266	-	4,031,000
Solterra Vista Neighborhood Park / RD22000	239	-	9,966,640
Southeastern Mini Park Improvements / L16000	267	-	8,198,152
South San Diego Reservoir Replacement / S23004	357	-	45,600,000
Spruce St Bridge Rehab / P23004	410	-	288,871
Standpipe and Reservoir Rehabilitations / ABL00001	358	10,568,980	49,757,112
Starlight Bowl Improvements / S23009	268	-	600,000
State Route 56 Freeway Expansion / RD14000	451	-	23,029,026
Stormwater Green Infrastructure / ACC00001	386	7,423,428	766,534,713
Streamview Drive Improvements Phase 2 / S18000	452	4,582,760	17,171,841
Street Light Circuit Upgrades / AIH00002	453	150,000	72,898,609
Street Resurfacing and Reconstruction / AID00005	454	98,085,001	1,494,053,522
Sunset Cliffs Park Drainage Improvements / L14005	270	-	7,740,999
Sunset Cliffs Seawall Improvement / S23006	455	-	7,827,900
Switzer Canyon Bridge Enhancement / P21006	202	-	33,358
Tecolote Canyon Trunk Sewer Improvement / S15020	359	18,000,000	55,137,802
TH 16" Water Mains / RD21007	360	-	630,259
Torrey Highlands NP Upgrades / S16036	272	250,000	2,448,401
Torrey Highlands Trail System / RD21003	273	-	133,622
Torrey Pines Fire Station / S19003	148	-	24,256,000
Torrey Pines GC Clubhouse & Maintenance / S23005	274	-	59,910,000
Torrey Pines Golf Course / AEA00001	275	-	4,410,000
Traffic Calming / AIL00001	456	1,208,745	11,975,950
Traffic Signals - Citywide / AIL00004	457	3,728,894	29,792,730
Traffic Signals Modification / AIL00005	458	4,959,542	37,211,207
University Avenue Complete Street Phase1 / S18001	460	-	12,380,291
University Community Library / P22008	177	-	40,000
Utilities Undergrounding Program / AID00001	462	-	79,009,768
Via de la Valle Upgrades & Improvements / RD11001	463	-	35,037,867
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	410	-	3,800,000
Wangenheim Joint Use Facility / S15007	277	-	10,617,667
Water CIP Emergency Reserve / ABT00008	364	-	5,000,000
Water Main Replacements / AKB00003	365	122,689,387	1,089,746,083
Water Pump Station Restoration / ABJ00001	366	3,600,000	24,379,008
Water SCADA IT Upgrades / T22001	367	-	16,100,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Water Treatment Plants / ABI00001	368	5,545,571	34,362,333
West Valley River Crossing / P24016	410	-	2,000,000
Total		\$ 911,629,196	\$ 17,052,080,259
Warranty			
69th & Mohawk Pump Station / S12011	301	\$ -	\$ 18,338,594
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	420	-	20,768,154
EB Scripps Pk Comfort Station Replacement / S15035	224	-	5,718,470
Fire Station No. 50 - North University City / S13021	143	-	15,000,000
Georgia Street Bridge Improvements / S00863	427	-	16,402,457
La Jolla Scenic Drive 16inch Main / S12009	321	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	432	-	23,974,536
Market Street-47th to Euclid-Complete Street / S16061	436	50,000	11,655,084
Miramar Clearwell Improvements / S11024	331	-	120,328,744
Miramar Road-I-805 Easterly Ramps / S00880	438	-	11,429,930
North Park Mini Park / S10050	248	157,393	6,172,897
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	439	-	16,675,652
Ocean Beach Pier Improvements / S20011	251	-	1,232,907
OM Road T-9.2 & Traffic Signals T-35 / RD22002	442	-	3,134,395
Otay Mesa Truck Route Phase 4 / S11060	444	94,196	19,823,494
Pacific Beach Pipeline South (W) / S12015	344	-	44,359,933
Park de la Cruz Community Ctr & Gym Bldg / S16059	256	-	10,353,669
Rancho Mission Canyon Park Upgrades / S15004	259	-	2,404,695
SR 163/Clairemont Mesa Blvd Interchange / S00905	449	-	18,093,777
SR 163/Friars Road / S00851	450	-	64,080,996
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	269	-	4,404,874
Talmadge Traffic Calming Infrastructure / S17001	271	-	343,000
University Avenue Mobility / S00915	461	500,000	12,467,401
University Ave Pipeline Replacement / S11021	361	-	29,800,000
Upas St Pipeline Replacement / S11022	362	-	36,665,020
Water & Sewer Group Job 816 (W) / S13015	363	-	16,099,392
Wightman Street Neighborhood Park / S00767	278	-	3,516,584
W Mission Bay Dr Bridge Over SD River / S00871	464	688,396	153,924,112
Total		\$ 1,489,985	\$ 699,516,768
Underfunded			
Chollas Creek Restoration 54th St & Euclid Ave / S22009	379	\$ -	\$ 23,000,000

Capital Improvements Program Profile of the City of San Diego's CIP

Convention Center Phase III Expansion / S12022	99	-	685,011,298
Fire Station No. 54 - Paradise Hills / S00785	145	-	30,000,001
Maple Canyon Storm Drain Upgrade / S20003	382	-	38,265,001
North Pacific Beach Lifeguard Station / S10119	147	120,000	11,650,000
Sea World Dr/I5 Interchange Improvement / S00888	447	-	120,163,109
Sunshine Berardini Restoration / S24005	387	-	82,984,893
Upper Auburn Creek Revitalization Project / S22008	388	-	61,347,352
Total		\$ 120,000	\$ 1,052,421,653

Capital Improvements Program

Fiscal Year 2024 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2024 Adopted Budget.

Table 1: Summary of Changes in the 2025 Adopted Budget

Description of Change	No.
Published Projects in 2024 Adopted Budget	268
Number of New Projects Initiated Since Adoption	31
Number of Projects Closed Since Adoption	15
Number of Projects Converted to New Project Accounting Structure	6
Published Projects in 2025 Adopted Budget	284
Number of Active Projects (Including Sublets)	1,408

Table 2 lists the newly published projects, which includes 31 newly published projects, of which, 14 are receiving funding in the Fiscal Year 2025 Adopted Budget.

Table 2: Projects Added in the Fiscal Year 2025 CIP Budget

Project	Continuing Appropriations	FY2025	FY2025 Anticipated
Balboa Park International Cottages Study / P24000	\$513,004	\$-	\$-
Beta St Channel and SD Improvement / S24011	2,320,270	-	-
BSU Lifeguard Locker Room Repl / S25000	-	500,000	-
Camino De La Costa Stairs / P24012	660,878	-	2,000,000
Canyonside Comm Park Tennis Expansion / RD23004	-	-	1,000,000
Chollas Fleet Electrification Assessment / P25003	-	1,000,000	-
Chollas Lake Drainage Study / P25002	-	400,000	-
Citywide Homeless Shelters / L24002	1,717,733	2,500,000	1,200,000
Crystal Pier Improvements / P24017	1,000,000	-	-
EB Scripps Park Expanded Walkway / P24015	828,444	-	750,000
Howard Lane Improvements / L24003	1,000,000	-	5,000,000
Linda Vista Library Patio Improv / S24007	150,000	-	500,000
Marston House Restoration & Repair Work / RD23005	1,000,000	-	-
MLK Pool Improvements / P24009	2,098,431	900,000	2,100,000

Capital Improvements Program

Fiscal Year 2024 Budget Update

Project	Continuing Appropriations	FY2025	FY2025 Anticipated
Mountain View Racquet Club / RD23006	252,000	-	-
Natural History Museum Improvements / RD23007	550,000	-	-
OB Lifeguard Station Replacement Study / P25000	-	250,000	-
OM T-11.1 Caliente Avenue / RD23009	1,183,862	1,169,949	-
Penasquitos Creek NP Comfort Station / P24006	100,000	146,143	1,853,857
PS 1 & 2 Improvements & Modernization / L24000	4,174,727	18,500,000	900,000
Pump Station C Assessment / P25001	-	500,000	-
SAP Modernization / T25000	-	2,960,000	-
SD East of Rachael Ave SWD / S24008	25,753,275	-	29,529,881
SD FR Training Ctr-Feasibility Study / P24013	3,278,594	-	-
SD Humane Society Roof and HVAC Repl / S24014	500,000	-	-
South Clairemont CP Rec Cntr Renovation / P24008	2,098,234	900,000	2,100,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	-	500,000	-
Spindrift Drive Beach Access Walkway / P24011	92,475	-	-
Stormwater CIP Program Management / P24010	5,203,130	-	-
University Ave Bikeway Pavement Repair / RD25000	-	6,500,000	-
Villa Montezuma Museum / RD23008	5,000,000	-	-

Through June of Fiscal Year 2024, 15 projects were closed, which resulted in \$7.22 million in a variety of sources returning to fund balances or reallocated to other projects. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** lists the projects that have been closed and are no longer published. **Table 4** lists the projects that have changed accounting structure since last budget publication.

Table 3: Projects Removed from the Capital Improvements Program since Fiscal Year 2024

Project	Department
30th Street Pipeline Replacement / S12010	Public Utilities
Balboa Avenue Corridor Improvements / S00831	Transportation
Canyonside Community Park Improvements / S12004	Parks & Recreation
City Heights Pedestrian Improvements / S15044	Transportation
Fairbrook Neighborhood Park Development / S01083	Parks & Recreation
Grape Street Dog Park Improvements / P23001	Parks & Recreation
La Paz Mini Park / S11103	Parks & Recreation

Capital Improvements Program Fiscal Year 2024 Budget Update

Project	Department
Old Otay Mesa Road- Westerly / S00870	Transportation
Playa del Sol Parkway / RD20000	Transportation
SD River Dredging Qualcomm Way to SR163 / S00606	Stormwater
SR94/Euclid Av Interchange Phase 2 / S14009	Transportation
Taft Joint Use Facility Development / S15026	Parks & Recreation
Tierrasanta (Via Dominique) Pump Station / S12040	Public Utilities
Torrey Meadows Dr Overcrossing / S10015	Transportation
Unscheduled Projects / AJA00003	Public Utilities

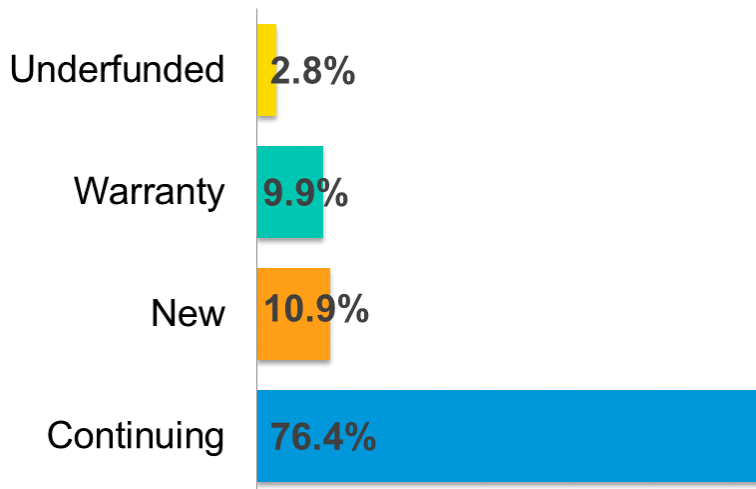
Table 4: Projects that Changed Accounting Structure since Fiscal Year 2024

Previous Project	Current Project	Department
Barrio Logan Traffic Calming Truck Route / P22003	Barrio Logan Roundabouts / L24005	Transportation
Kearny Mesa Trunk Sewer / S20000	Kearny Mesa Trunk Sewer / L24004	Public Utilities
Otay 2nd PL Relocation-PA / S15016	Otay 2nd PL Relocation-PA / L24001	Public Utilities
Paradise Hills Community Park Trail / P24004	Paradise Hills Community Park Trail / S24013	Parks & Recreation
Village Cntr Loop Rd-N Carmel Valley Rd / S19002	Village Cntr Loop Rd-N Carmel Valley Rd / P24007	Transportation
West Valley River Crossing / S24004	West valley River Crossing / P24016	Transportation

Project Progress

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 36. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status

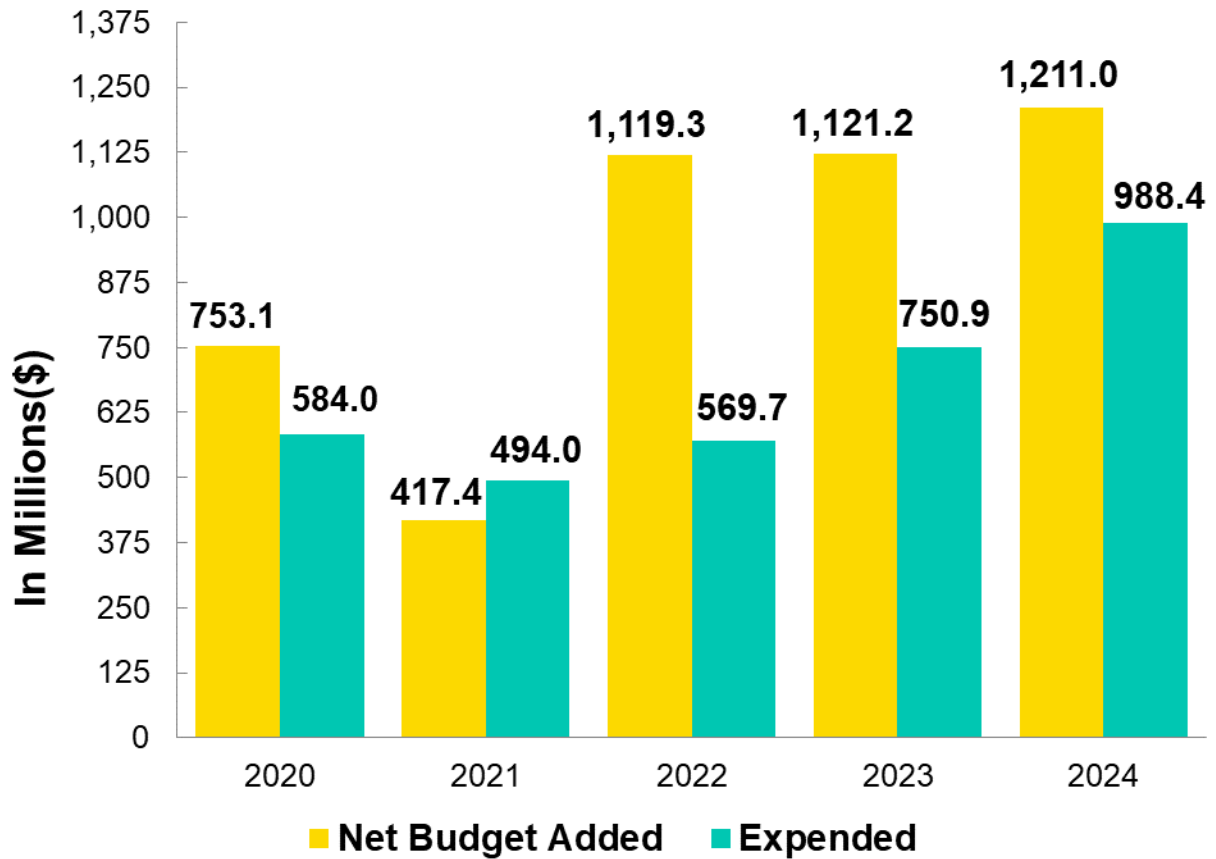


Capital Improvements Program Fiscal Year 2024 Budget Update

Project Expenditures

Since Fiscal Year 2020, \$4.62 billion dollars has been added to the Capital Improvements Program budget with \$3.39 billion expended. Annual budget additions support on-going multi-year CIP needs, and funds appropriated in a certain year may be expended over several years. For Fiscal Year 2024, the largest portion of CIP dollars were spent on potable reuse, water, transportation, and wastewater projects. These four project types represent 69.0 percent of the \$988.4 million in CIP expenditures during Fiscal Year 2024. **Figure 2** below provides a 5-year programmatic summary of budget added and expended by fiscal year.

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2024 Net Budget Added and Expended include unaudited activity through June 30, 2024.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP) is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP, at least 110 consultant and construction contracts, totaling \$921.85 million, were awarded during Fiscal Year 2024.

One goal of [City Council Policy 000-31](#), Capital Improvements Program Transparency is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget

Capital Improvements Program Fiscal Year 2024 Budget Update

document, City Council can review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year, which reduces project execution time. The list of projects expecting to enter contracts during Fiscal Year 2025 can be found on page 23.



Page Intentionally Left Blank

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

Priority Scoring

Table 1 lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Parks & Rec and Golf Assets	Library Assets	Mobility Assets	Public Safety & General Service Assets	Enterprise & Fee-Funded Assets	Flood Resiliency & Water Quality Assets
1. Legal Compliance and Risk to Health, Safety and Environment	18	13	25	25	25	25
2. Asset Condition and Level of Service	25	25	25	28	25	25
3. Equal and Equitable Community Investment	20	20	20	20	20	20
4. Sustainability and Conservation	25	25	15	15	15	15
5. Funding Availability	5	10	5	5	5	5
6. Project Readiness	5	5	5	5	5	5
7. Multi Asset Benefit	2	2	5	2	5	5
Total	100	100	100	100	100	100

Capital Improvements Program

Project Prioritization

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	119	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	120	Continuing	Annual	Annual
Building				
Lake Hodges Dam Replacement / S23002	323	Continuing	97	High
Otay Water Treatment Plant Upgrade Ph 3 / S23003	343	Continuing	91	High
Lower Otay Dam Outlet Improvements / S24003	326	Continuing	89	High
Cielo & Woodman Pump Station / S12012	308	Continuing	88	High
Oak Park Library / S22011	181	Continuing	86	High
Alvarado Laboratory Improvements / L22000	304	Continuing	85	High
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	315	Continuing	85	High
MBC Equipment Upgrades / S17013	327	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	337	Continuing	85	High
PS 1 & 2 Improvements & Modernization / L24000	347	New	82	High
Rancho Bernardo Industrial Pump Stn Replacement / S21004	353	Continuing	81	High
Alvarado WTP Filter Gallery Piping Repl / S24000	306	Continuing	80	High
Fire Station No. 51 - Skyline Hills / S14017	144	Continuing	80	High
Morena Dam Upstream Face Replacement / S24001	334	Continuing	80	High
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	307	Continuing	78	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Fairmount Avenue Fire Station / S14018	140	Continuing	78	High
Miramar Clearwell Improvements / S11024	331	Warranty	78	High
Fire Station No. 54 - Paradise Hills / S00785	145	Underfunded	76	Medium
Linda Vista Library Patio Improv / S24007	180	New	76	Medium
North Pacific Beach Lifeguard Station / S10119	147	Underfunded	76	Medium
Old Logan Heights Library Renovation / S22010	183	Continuing	76	Medium
San Carlos Branch Library / S00800	185	Continuing	76	Medium
Civic Center Complex Redevelopment / P23007	95	Continuing	75	Medium
Dams & Reservoirs Security Improvements / S22013	310	Continuing	75	Medium
69th & Mohawk Pump Station / S12011	301	Warranty	74	Medium
City Hts Library Performance Annex Imp / S23013	179	Continuing	73	Medium
101 Ash Improvements / S17009	97	Continuing	71	Medium
Fire Station No. 49 - Otay Mesa / S00784	142	Continuing	71	Medium
EMTS Boat Dock Esplanade / S00319	314	Continuing	70	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	141	Continuing	70	Medium
PS2 Power Reliability & Surge Protection / S00312	348	Continuing	70	Medium
South San Diego Reservoir Replacement / S23004	357	Continuing	70	Medium
Villa Montezuma Museum / RD23008	276	New	69	Medium
SD Humane Society Roof and HVAC Repl / S24014	265	New	68	Medium
Kearny Mesa Facility Improvements / S20009	161	Continuing	67	Medium
OB Lifeguard Station Replacement Study / P25000	137	New	67	Medium
Citywide Homeless Shelters / L24002	169	New	65	Medium
Casa Del Prado Reconstruction / S22007	217	Continuing	60	Medium
Park de la Cruz Community Ctr & Gym Bldg / S16059	256	Warranty	60	Medium
Convention Center Phase III Expansion / S12022	99	Underfunded	59	Medium
Smart Metering Infrastructure / S17008	302	Continuing	59	Medium
Torrey Pines Fire Station / S19003	148	Continuing	58	Low
Fire-Rescue Air Ops Facility - PH II / S18007	146	Continuing	57	Low
Fleet Operations Facilities / L14002	160	Continuing	57	Low
Police Range Refurbishment Phase II / S18005	289	Continuing	56	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Chollas Fleet Electrification Assessment / P25003	157	New	55	Low
Fire Station No. 50 - North University City / S13021	143	Warranty	54	Low
Ocean Beach Branch Library / S20015	182	Continuing	53	Low
Southcrest Rec Ctr & Park Drainage Imp / P25004	201	New	51	Low
Balboa Park Botanical Bldg Improvments / S20005	203	Continuing	50	Low
Pacific Highlands Ranch Branch Library / S14023	184	Continuing	50	Low
Natural History Museum Improvements / RD23007	246	New	49	Low
SD FR Training Ctr-Feasibility Study / P24013	137	New	43	Low
Mira Mesa Community Pk Improvements / L16002	240	Continuing	42	Low
BSU Lifeguard Locker Room Repl / S25000	139	New	41	Low
Rose Canyon Safe Parking / S23014	170	Continuing	41	Low
Scripps Miramar Ranch Library / S00811	186	Continuing	40	Low
University Community Library / P22008	177	Continuing	40	Low
Miramar WTP Residuals Redirection / S23012	332	Continuing	39	Low
EB Scripps Pk Comfort Station Replacement / S15035	224	Warranty	33	Low
NTC Aquatic Center / L23002	249	Continuing	32	Low
CIP Emergency Reserve / ABT00006	98	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	159	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	397	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	317	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	329	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	328	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	349	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	355	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	358	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	364	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	366	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	368	Continuing	Annual	Annual
Drainage				
Upper Auburn Creek Revitalization Project / S22008	388	Underfunded	88	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Beta St Channel and SD Improvement / S24011	377	New	86	High
Maple Canyon Storm Drain Upgrade / S20003	382	Underfunded	86	High
Chollas Creek Restoration 54th St & Euclid Ave / S22009	379	Underfunded	82	High
Sunshine Berardini Restoration / S24005	387	Underfunded	80	Medium
SD East of Rachael Ave SWD / S24008	385	New	74	Medium
Pump Station G & 17 Full Improvement / S24006	384	Continuing	67	Medium
Pump Station D Upgrade / S22015	383	Continuing	65	Medium
Stormwater CIP Program Management / P24010	375	New	53	Low
Pump Station C Assessment / P25001	375	New	45	Low
Carmel Country Road Low Flow Channel / S00969	378	Continuing	41	Low
Flood Resilience Infrastructure / ACA00001	380	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual
Golf Courses				
Torrey Pines GC Clubhouse & Maintenance / S23005	274	Continuing	51	High
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	237	Continuing	47	Medium
MBGC Irrigation & Electrical Upgrades / S11010	238	Continuing	29	Low
Balboa Park Golf Course / AEA00002	204	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	241	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	275	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	109	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	110	Continuing	Annual	Annual
Electronic Positive Response Software / T24000	101	Continuing	N/A	N/A
SAP Modernization / T25000	111	New	N/A	N/A
Water SCADA IT Upgrades / T22001	367	Continuing	N/A	N/A
Landfills				
Miramar Landfill Storm Water Improvements / L18002	129	Continuing	88	High
Miramar Landfill Facility Improvements / L17000	128	Continuing	77	Medium
Landfill Improvements / AFA00001	127	Continuing	Annual	Annual
Parks				

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Crystal Pier Improvements / P24017	198	New	100	High
John Baca Park / S22004	234	Continuing	80	High
MLK Pool Improvements / P24009	199	New	77	High
City Heights Urban Village/Henwood Park / P24002	198	Continuing	76	High
Chollas Creek Oak Park Trail / S20012	219	Continuing	73	High
Boston Ave Linear Park GDP / P22005	197	Continuing	72	High
Sefton Field Improvements / P23006	201	Continuing	71	High
East Village Green Phase 1 / S16012	223	Continuing	69	High
Hickman Fields Athletic Area / S00751	230	Continuing	69	High
Beyer Park Development / S00752	205	Continuing	68	High
Beyer Park Development Phase II / S23008	207	Continuing	67	High
Emerald Hills Park GDP / P20003	199	Continuing	65	High
Wightman Street Neighborhood Park / S00767	278	Warranty	64	High
Grove Neighborhood Park / S22002	229	Continuing	62	High
North Park Mini Park / S10050	248	Warranty	61	High
Solterra Vista Neighborhood Park / RD22000	239	Continuing	61	High
Children's Park Improvements / S16013	218	Continuing	60	High
Chollas Triangle Park / P20005	198	Continuing	60	High
Dennerly Ranch Neigh Park / RD22001	222	Continuing	60	High
Mountain View Racquet Club / RD23006	244	New	60	High
Paradise Hills Community Park Trail / S24013	255	Continuing	60	High
Starlight Bowl Improvements / S23009	268	Continuing	59	High
Carmel Mission NP Comfort Station Development / S16039	215	Continuing	58	Medium
Mission Beach Seawall Repair / P24001	199	Continuing	58	Medium
Riviera Del Sol Neighborhood Park / S00999	262	Continuing	58	Medium
Sage Canyon NP Improvements / S16035	263	Continuing	58	Medium
Junipero Serra Museum ADA Improvements / S15034	235	Continuing	57	Medium
South Clairemont CP Rec Cntr Renovation / P24008	201	New	57	Medium
Chollas Lake Drainage Study / P25002	198	New	56	Medium
North Chollas CP Improvements / L22004	247	Continuing	55	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Howard Lane Improvements / L24003	232	New	54	Medium
North Park Recreation Center / P24003	200	Continuing	54	Medium
Salk Neighborhood Park & Joint Use Devel / S14007	264	Continuing	54	Medium
Southeastern Mini Park Improvements / L16000	267	Continuing	54	Medium
Berardini Field GDP / P22006	197	Continuing	53	Medium
Chollas Lake Improvements / L18001	220	Continuing	53	Medium
Torrey Highlands Trail System / RD21003	273	Continuing	53	Medium
Kelly Street Park GDP / P22004	199	Continuing	52	Medium
Balboa Park International Cottages Study / P24000	197	New	51	Medium
Ed Brown Center Improvements / RD22003	225	Continuing	51	Medium
Olive St Park Acquisition and Development / S10051	254	Continuing	50	Medium
Jerabek Park Improvements / S20007	233	Continuing	49	Medium
Ocean Beach Pier Replacement / L22001	252	Continuing	49	Medium
Black Mountain Ranch Park Ph2 / RD21001	209	Continuing	47	Medium
Penasquitos Creek NP Comfort Station / P24006	201	New	47	Medium
Rancho Mission Canyon Park Upgrades / S15004	259	Warranty	47	Medium
Camino De La Costa Stairs / P24012	197	New	46	Medium
Egger/South Bay Community Park ADA Improvements / S15031	226	Continuing	46	Medium
Canon Street Pocket Park / S16047	210	Continuing	45	Low
Carmel Grove NP Comfort Station and Park / S16038	213	Continuing	45	Low
Carmel Knolls NP Comfort Station-Development / S16033	214	Continuing	45	Low
Ocean Air Comfort Station and Park Improvements / S16031	250	Continuing	45	Low
Solana Highlands NP-Comfort Station Development / S16032	266	Continuing	45	Low
Spindrift Drive Beach Access Walkway / P24011	202	New	45	Low
Billie Jean King Tennis Center Improve / RD22005	208	Continuing	44	Low
Hidden Trails Neighborhood Park / S00995	231	Continuing	44	Low
Marston House Restoration & Repair Work / RD23005	236	New	44	Low
Wangenheim Joint Use Facility / S15007	277	Continuing	44	Low
Sunset Cliffs Park Drainage Improvements / L14005	270	Continuing	43	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Carmel Del Mar NP Comfort Station-Development / S16034	212	Continuing	42	Low
MTRP Trail System Management / S23010	245	Continuing	42	Low
EB Scripps Park Expanded Walkway / P24015	198	New	41	Low
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	269	Warranty	41	Low
Carmel Valley CP-Turf Upgrades / S16029	216	Continuing	39	Low
Ocean Beach Pier Improvements / S20011	251	Warranty	39	Low
Olive Grove Community Park ADA Improve / S15028	253	Continuing	39	Low
Torrey Highlands NP Upgrades / S16036	272	Continuing	39	Low
Marie Widman Memorial Park GDP / P23005	199	Continuing	38	Low
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	200	Continuing	36	Low
Rancho Bernardo CP Improvements / L20000	258	Continuing	35	Low
Canyonside Comm Park Tennis Expansion / RD23004	211	New	33	Low
Montezuma Park General Dev Plan Amendment / P21002	200	Continuing	33	Low
Old Mission Dam Dredging / P23002	200	Continuing	33	Low
Mohnike Adobe and Barn Restoration / S13008	243	Continuing	30	Low
El Cuervo Adobe Improvements / S14006	227	Continuing	20	Low
Coastal Erosion and Access / AGF00006	221	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	242	Continuing	Annual	Annual
Park Improvements / AGF00007	257	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	260	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	261	Continuing	Annual	Annual
Potable Reuse				
Pure Water Pooled Contingency / P19002	299	Continuing	85	High
Pure Water Phase 2 / ALA00002	350	Continuing	Annual	Annual
Pure Water Program / ALA00001	351	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	354	Continuing	Annual	Annual
Transportation				
University Ave Bikeway Pavement Repair / RD25000	459	New	90	High
University Avenue Complete Street Phase1 / S18001	460	Continuing	85	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
La Media Road Improvements / S15018	434	Continuing	84	High
Market Street-47th to Euclid-Complete Street / S16061	436	Warranty	84	High
Park Boulevard At-Grade Crossing / S15045	446	Continuing	83	High
University Avenue Mobility / S00915	461	Warranty	83	High
Coastal Rail Trail / S00951	422	Continuing	82	High
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	78	High
Georgia Street Bridge Improvements / S00863	427	Warranty	75	High
La Media Improv-Siempre Viva to Truck Rte / S22006	433	Continuing	75	High
City Heights Sidewalks and Streetlights / S19005	421	Continuing	74	High
Cypress Dr Cultural Corridor / S23011	423	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	420	Warranty	73	High
OM Road T-9.2 & Traffic Signals T-35 / RD22002	442	Warranty	73	High
OM T-11.1 Caliente Avenue / RD23009	443	New	73	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	449	Warranty	72	High
5th Avenue Promenade / L22002	411	Continuing	71	Medium
Miramar Road-I-805 Easterly Ramps / S00880	438	Warranty	71	Medium
W Mission Bay Dr Bridge Over SD River / S00871	464	Warranty	70	Medium
Alvarado Canyon Rd Realignment Project / S22005	412	Continuing	69	Medium
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	410	Continuing	68	Medium
Streamview Drive Improvements Phase 2 / S18000	452	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	431	Continuing	66	Medium
Airway Road Improvements / P19007	409	Continuing	65	Medium
Barrio Logan Roundabouts / L24005	413	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	409	Continuing	65	Medium
La Jolla Village Drive-I-805 Ramps / S00857	432	Warranty	56	Medium
Otay Mesa Truck Route Phase 4 / S11060	444	Warranty	56	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	424	Continuing	55	Medium
Normal Street Promenade / S22012	441	Continuing	55	Medium
Talmadge Traffic Calming Infrastructure / S17001	271	Warranty	53	Medium
West Valley River Crossing / P24016	410	Continuing	52	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
SR 163/Friars Road / S00851	450	Warranty	51	Medium
Camino Del Sur N. Upgrades & Improvements / RD21005	417	Continuing	50	Low
Carmel Mountain Road Upgrades & Improvements / RD21006	419	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	435	Continuing	50	Low
Camino Del Sur S. Upgrades & Improvements / RD21004	418	Continuing	49	Low
Golf Course Drive Improvements / S15040	228	Continuing	47	Low
Switzer Canyon Bridge Enhancement / P21006	202	Continuing	47	Low
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	425	Continuing	46	Low
Fenton Pkwy Ext to Camino Del Rio N / RD23000	426	Continuing	46	Low
Spruce St Bridge Rehab / P23004	410	Continuing	46	Low
State Route 56 Freeway Expansion / RD14000	451	Continuing	45	Low
Sunset Cliffs Seawall Improvement / S23006	455	Continuing	45	Low
Via de la Valle Upgrades & Improvements / RD11001	463	Continuing	45	Low
S. Bancroft & Greely Unimproved Street / P22007	409	Continuing	43	Low
Sea World Dr/I5 Interchange Improvement / S00888	447	Underfunded	42	Low
Carroll Canyon Road Planning Study / P21000	409	Continuing	36	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	439	Warranty	32	Low
Bicycle Facilities / AIA00001	414	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	415	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	416	Continuing	Annual	Annual
Guard Rails / AIE00002	428	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	430	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	429	Continuing	Annual	Annual
Median Installation / AIG00001	437	Continuing	Annual	Annual
New Walkways / AIK00001	440	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	448	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	453	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	454	Continuing	Annual	Annual
Traffic Calming / AIL00001	456	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	457	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Traffic Signals Modification / AIL00005	458	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	462	Continuing	Annual	Annual
Convoy District Gateway Sign / S23007	100	Continuing	N/A	N/A
Wastewater				
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	336	Continuing	90	High
Harbor Drive Trunk Sewer / S18006	318	Continuing	89	High
Kearny Mesa Trunk Sewer / L24004	319	Continuing	88	Medium
North/South Metro Interceptors Rehabilitation / S22001	338	Continuing	88	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	359	Continuing	88	Medium
Alvarado Trunk Sewer Phase IV / S15019	305	Continuing	86	Low
East Cty Residuals Line & Mission Gorge Force Main / RD23001	311	Continuing	81	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	330	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	345	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	356	Continuing	Annual	Annual
Water				
Montezuma/Mid-City Pipeline Phase II / S11026	333	Continuing	98	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	341	Continuing	95	High
Morena Pipeline / S16027	335	Continuing	92	High
Kearny Villa Rd Pipeline / S23001	320	Continuing	86	High
University Ave Pipeline Replacement / S11021	361	Warranty	86	High
Otay 2nd Pipeline Phase 4 / S20001	340	Continuing	85	High
Otay 1st/2nd PPL West of Highland Avenue / S12016	339	Continuing	79	Medium
Alvarado 2nd Extension Pipeline / S12013	303	Continuing	78	Medium
El Monte Pipeline No 2 / S10008	313	Continuing	78	Medium
Pacific Beach Pipeline South (W) / S12015	344	Warranty	78	Medium
Lakeside Valve Station Replacement / S22003	324	Continuing	76	Medium
Otay 2nd PL Relocation-PA / L24001	342	Continuing	75	Low
Upas St Pipeline Replacement / S11022	362	Warranty	75	Low
Water & Sewer Group Job 816 (W) / S13015	363	Warranty	75	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
La Jolla View Reservoir / S15027	322	Continuing	74	Low
El Camino Real Pipeline / L23001	312	Continuing	72	Low
La Jolla Scenic Drive 16inch Main / S12009	321	Warranty	71	Low
TH 16" Water Mains / RD21007	360	Continuing	69	Low
Corrosion Control / AKA00001	309	Continuing	Annual	Annual
Freeway Relocation / AKB00002	316	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	325	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	346	Continuing	Annual	Annual
Water Main Replacements / AKB00003	365	Continuing	Annual	Annual

Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees; Montgomery and Brown Field Airports. These assets are managed by the Economic Development Department. The Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Total	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154

Building

Building projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 82,827,680	\$ 3,832,319	\$ 64,131,701	\$ 150,791,700
Bldg - MWWWD - Laboratories	22,121,851	10,000,000	145,657,501	177,779,352
Bldg - MWWWD - Pump Stations	94,479,950	23,349,792	226,019,096	343,848,838
Bldg - MWWWD - Treatment Plants	130,919,014	16,598,992	50,858,073	198,376,079
Bldg - Operations Facility / Structures	46,000,547	2,500,000	1,200,000	49,700,547
Bldg - Other City Facility / Structures	185,179,072	11,955,908	841,956,150	1,039,091,130
Bldg - Parks - Recreation/Pool Centers	67,833,009	500,000	-	68,333,009
Bldg - Pub Safety - Fire Fac / Struct	86,986,926	2,000,000	131,709,695	220,696,621
Bldg - Pub Safety - Lifeguard Stations	824,822	870,000	10,705,178	12,400,000
Bldg - Pub Safety - Police Fac / Struct	12,000,000	-	5,800,000	17,800,000
Bldg - Water - Pump Stations	46,877,227	7,098,000	20,312,375	74,287,602

Capital Improvements Program

Project Types

Bldg - Water - Reservoirs/Dams	32,556,860	24,402,630	349,605,510	406,565,000
Bldg - Water - Standpipes	143,080,568	10,568,980	16,436,308	170,085,856
Bldg - Water - Treatment Plants	22,164,207	9,117,571	84,850,555	116,132,333
Bldg - Water - Wells	495,329	-	-	495,329
Total	\$ 974,347,062	\$ 122,794,192	\$ 1,949,242,142	\$ 3,046,383,396

Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, storm drain pipes, and green infrastructure. These assets are managed by the Stormwater Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 112,347,420	\$ 7,423,428	\$ 739,611,217	\$ 859,382,065
Drainage - Channels	13,176,942	-	174,486,096	187,663,038
Drainage - Pump Stations	14,725,181	500,000	95,300,519	110,525,700
Drainage - Storm Drain Pipes	552,900,184	80,431,409	687,111,997	1,320,443,590
Total	\$ 693,149,726	\$ 88,354,837	\$ 1,696,509,829	\$ 2,478,014,392

Golf Courses

Golf Course projects are related to the three golf courses owned by the City of San Diego; Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 28,906,278	\$ 2,000,000	\$ 62,910,000	\$ 93,816,278
Total	\$ 28,906,278	\$ 2,000,000	\$ 62,910,000	\$ 93,816,278

Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include computer software, easements, water rights, patents, and trademarks. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

Capital Improvements Program

Project Types

Table 5: Intangible Assets - Information Tech

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 32,022,518	\$ 3,960,000	\$ 142,400,000	\$ 178,382,518
Total	\$ 32,022,518	\$ 3,960,000	\$ 142,400,000	\$ 178,382,518

Landfills

Landfill projects take place at landfills owned or operated by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include improvements to operations yards, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 111,884,868	\$ 9,589,952	\$ 3,250,000	\$ 124,724,820
Total	\$ 111,884,868	\$ 9,589,952	\$ 3,250,000	\$ 124,724,820

Parks

The Parks and Recreation Department manages a wide variety of projects to improve and expand the City Park System. Projects are planned in numerous park locations, such as regional parks, including open space, developed regional parks, resource-based parks, river parks, shoreline parks, beaches, and urban watershed parks; community and neighborhood parks as well as mini parks, pocket parks, plazas, trailheads, and linear parks; and recreation facilities, including recreation centers, aquatics complexes, skate parks, dog off leash areas, and other special park amenities. **Table 7** provides a list of typical park project types along with their financial allocations.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 55,964,592	\$ 4,084,912	\$ 47,110,145	\$ 107,159,649
Parks - Developed Regional Park	3,067,613	400,000	1,879,557	5,347,170
Parks - Mini Parks	19,918,138	408,978	-	20,327,116
Parks - Miscellaneous Parks	307,617,776	19,447,887	341,317,652	668,383,315
Parks - Neighborhood	118,271,177	12,414,696	35,396,169	166,082,042
Parks - Open Space	6,685,636	506,954	1,510,284	8,702,874
Parks - Resource Based	5,381,026	786,936	301,857	6,469,819
Parks - Shorelines	11,837,041	-	181,413,000	193,250,041
Parks - Trails	4,245,622	-	-	4,245,622
Total	\$ 532,988,622	\$ 38,050,363	\$ 608,928,664	\$ 1,179,967,649

Capital Improvements Program

Project Types

Potable Reuse

Potable Reuse projects are needed to meet the permit requirement stipulated in the Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 1,492,141,119	\$ 139,518,379	\$ 3,704,017,080	\$ 5,335,676,578
Total	\$ 1,492,141,119	\$ 139,518,379	\$ 3,704,017,080	\$ 5,335,676,578

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 50,000	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ 50,000

Transportation

Transportation projects include a variety of different project subtypes. Some of these include roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in **Table 10**.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 62,879,650	\$ 2,698,458	\$ 105,864,392	\$ 171,442,500
Trans - Bridge - Pedestrian	2,000,000	-	-	2,000,000
Trans - Bridge - Vehicular	362,927,362	10,047,562	213,067,682	586,042,606
Trans - Ped Fac - Sidewalks	51,874,030	6,160,917	83,019,894	141,054,841
Trans - Roads/Expansion/Reconfiguration	60,635,000	-	-	60,635,000
Trans - Roads/Widening/Reconfiguration	820,000	1,000,000	-	1,820,000

Capital Improvements Program Project Types

Trans - Roadway	440,948,425	110,814,396	1,265,363,709	1,817,126,530
Trans - Roadway - Enhance/Scape/Medians	45,976,174	941,543	25,398,331	72,316,048
Trans - Roadway - GRails/BRails/Safety	8,762,959	100,000	134,115,079	142,978,038
Trans - Roadway - Street Lighting	25,944,523	2,081,200	358,774,800	386,800,523
Trans - Signals - Calming/Speed Abatement	30,874,055	7,638,295	6,628,441	45,140,791
Trans - Signals - Traffic Signals	46,433,765	9,878,436	29,212,043	85,524,244
Total	\$ 1,140,075,943	\$ 151,360,807	\$ 2,221,444,371	\$ 3,512,881,121

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for a population of approximately 2.3 million in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Interceptor	\$ 57,183,804	\$ -	\$ -	\$ 57,183,804
Wastewater - Collection Sys - Main	558,231,891	94,840,730	331,879,940	984,952,561
Wastewater - Collection Sys - Trunk Swr	92,927,103	72,300,000	131,261,209	296,488,312
Total	\$ 708,342,798	\$ 167,140,730	\$ 463,141,149	\$ 1,338,624,677

Water

Water projects include distribution and transmission systems that allow the City to provide water to a population of approximately 1.4 million in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 761,972,352	\$ 141,338,792	\$ 403,363,548	\$ 1,306,674,692
Water - Distribution Sys - Transmission	288,551,178	85,857,221	271,219,840	645,628,239
Total	\$ 1,050,523,530	\$ 227,196,013	\$ 674,583,388	\$ 1,952,302,931



Page Intentionally Left Blank

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond Financing is used to support General Fund asset type projects, such as fire stations, libraries, parks, road improvements, and storm drain improvements, through the issuance of Lease Revenue Bonds. This also includes the use of the Commercial Paper Notes program as an interim source until the issuance of Lease Revenue Bonds to pay off the notes.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Climate Equity Fund

The Climate Equity Fund (CEF) was created by [Resolution 313454](#) in March 2021 to help underserved communities effectively respond to impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieving other climate equity concerns and be in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

Development Impact Fees

Development Impact Fees (DIF) are fees charged to projects to cover all or a portion of the cost of new public facilities needed to serve the new development. The City then uses the DIF funds collected from all new developments to design and construct the infrastructure needed to serve the City's new growth. All DIFs must be expended for the purpose for which it was collected in accordance with the California Mitigation Fee Act (California Government Code section 66000 et seq.). Prior to 2021, all DIFs were community-specific, meaning that they could only be used for specific facilities identified in community-specific Public Facilities Financing Plans (PFFP) or Impact Fee Studies (IFS). The PFFPs or IFS documents were used as the nexus studies that formed the basis for the amount of the applicable DIF. Beginning in 2021, with the adoption of a Citywide Park DIF, and then in 2022, with the adoption of a Citywide Mobility DIF, Citywide Fire DIF, and Citywide Library DIF, separate nexus studies have been prepared as the basis for each new Citywide DIF. Citywide DIF funds must be utilized and expended as outlined in each of the nexus studies. Community-specific DIF will continue to be expended in accordance with the community specific PFFPs and IFS documents and the Mitigation Fee Act requirements. Citywide DIF can now be used for expanded purposes, including providing additional needed funds for projects identified in community-specific documents to help close the gap between remaining community-specific funds and infrastructure needs.

Facilities Benefit Assessments

FBA's were development impact fees that were applied in communities that were identified in the General Plan as Facilities Benefit Assessment communities. FBAs were imposed in accordance with the City's

Capital Improvements Program

Funding Sources

Facilities Benefit Assessment Ordinance, which was repealed by the City Council in 2016 by San Diego Ordinance No. 20627. FBAs were intended to ensure that greenfield development paid all of the costs of the infrastructure needed to serve these new communities. As development trends have shifted toward infill development, more nuanced methodologies became necessary to address the City's growing population. FBAs generally provided up to 100% of funds for public facilities projects identified in the respective community's Public Facilities Financing Plan (PFFP). The dollar amount of the assessment was based upon the cost of each public facility distributed over the community.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a State tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of public right-of-way to continue to receive funding.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by the City Charter, Article VII, Section 77.1 to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Loans

Loans are a form of financing used to support specific projects or a specific group of assets, such as storm drain improvements. These loans can be used on both General Fund and Non-General Fund assets. Typical loans that the City uses are State Revolving Fund (SRF) loans, Water Infrastructure Finance and Innovation Act (WIFIA) loans, and California Infrastructure and Economic Development Bank (IBank) loans.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Creek Park, Chollas Lake

Capital Improvements Program

Funding Sources

Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvements and activities that increase the availability, supply, and effective use of parking to residents, visitors, and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and infrastructure, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public right-of-way to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. The Streets Preservation Ordinance, adopted in January 2013, established fees that depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount

Capital Improvements Program

Funding Sources

is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2025	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154
Antenna Lease Fund	1,452,748	-	-	1,452,748
Bond Financing	692,259,397	177,084,217	175,845,336	1,045,188,950
Bus Stop Capital Improvement Fund	4,942	382,490	392,000	779,432
Capital Outlay - Land Sales	23,044,042	-	-	23,044,042
Capital Outlay - Other	30,896,407	-	-	30,896,407
Capital Outlay - Police Decentralization Land Sales	1,157,990	-	-	1,157,990
Climate Equity Fund	15,475,275	2,600,000	-	18,075,275
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	14,977,728	-	-	14,977,728
Developer Funding	27,245,752	-	-	27,245,752
Development Impact Fees	255,464,378	39,516,513	500,000	295,480,891
Donations	9,531,032	-	3,000,000	12,531,032
EDCO Community Fund	1,295,706	-	-	1,295,706
Energy Conservation Program Fund	45,610	-	-	45,610
Energy Upgrades CEC Loan Fund	-	-	(10,031,381)	(10,031,381)
Enhanced Infrastructure Financing District Fund	10,454,139	7,718,165	2,090,436	20,262,740
Environmental Growth Funds	2,331,341	-	-	2,331,341
Facilities Benefit Assessments	342,505,800	5,442,024	(203,543)	347,744,281
Federal Grants	218,891,238	-	79,132,876	298,024,114
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	5,957,229	2,191,678	-	8,148,907
Gas Tax Fund	49,724,229	-	-	49,724,229
General Fund	59,958,709	4,850,000	479,557	65,288,266
Golf Course Enterprise Fund	28,906,278	2,000,000	62,910,000	93,816,278
Infrastructure Fund	41,123,901	785,000	300,000	42,208,901

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2025	Future Fiscal Years	Funding Source Total
Library System Improvement Fund	1,337,405	745,450	-	2,082,855
Loans	265,110,226	-	187,486,858	452,597,084
Maintenance Assessment Districts	1,075,358	-	-	1,075,358
Mission Bay Park Improvement Fund	86,554,328	13,708,605	70,161,151	170,424,084
Mission Trails Regional Park Fund	864,552	-	-	864,552
Non-CIP Funds	8,135,372	-	-	8,135,372
OneSD/ERP Funding	-	3,960,000	-	3,960,000
Other Funding	72,517,880	57,857	-	72,575,737
Other Grants	6,072,274	-	-	6,072,274
Parking Meter Districts	10,551,580	-	3,000,000	13,551,580
Park Service District Funds	1,667,741	-	-	1,667,741
Proposition 42 Replacement - Transportation Relief Fund	5,323,779	-	-	5,323,779
Recycling Fund	33,014,400	-	-	33,014,400
Redevelopment Funding	9,444,200	-	-	9,444,200
Refuse Disposal Fund	34,404,085	9,874,362	3,250,000	47,528,447
Regional Transportation Congestion Improvement Program	61,909,217	3,077,735	-	64,986,952
San Diego Regional Parks Improvement Fund	38,264,017	6,726,682	22,794,115	67,784,814
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,599,212,548	266,811,590	1,975,663,069	3,841,687,207
State Grants	176,294,008	-	35,754,335	212,048,343
Sunset Cliffs Natural Park Fund	1,349,835	-	-	1,349,835
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	208,199,331	25,243,490	89,926,682	323,369,503
Trench Cut/Excavation Fee Fund	14,900,770	2,470,000	8,000,000	25,370,770
Unidentified Funding	-	-	4,935,817,196	4,935,817,196
Utilities Undergrounding Program Fund	39,009,768	-	40,000,000	79,009,768
Water Fund	2,238,730,726	374,719,415	3,840,157,936	6,453,608,077
Total	\$ 6,775,827,652	\$ 949,965,273	\$ 11,565,948,590	\$ 19,291,741,515

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is

Capital Improvements Program

Funding Sources

summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
University Avenue Complete Street Phase1 / S18001	460	85	High	\$ 441	0.00%
Coastal Erosion and Access / AGF00006	221	Annual	Annual	1,500	0.00%
Cypress Dr Cultural Corridor / S23011	423	74	High	17,808	0.40%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	431	66	Medium	10,000	0.40%
Pump Station D Upgrade / S22015	383	65	Medium	350,805	0.80%
Ocean Beach Branch Library / S20015	182	53	Low	200,000	1.60%
Pacific Highlands Ranch Branch Library / S14023	184	50	Low	800,000	2.70%
Children's Park Improvements / S16013	218	60	High	300,000	3.20%
Market Street-47th to Euclid-Complete Street / S16061	436	84	High	407,122	3.50%
University Avenue Mobility / S00915	461	83	High	500,000	4.00%
Palm Avenue Interstate 805 Interchange / S00869	445	78	High	2,192,179	4.40%
Fire Station No. 48 - Black Mountain Ranch / S15015	141	70	Medium	2,000,000	6.30%
Scripps Miramar Ranch Library / S00811	186	40	Low	719,000	6.60%
Carmel Grove NP Comfort Station and Park / S16038	213	45	Low	250,000	10.20%
Traffic Signals - Citywide / AIL00004	457	Annual	Annual	4,000,000	13.40%
Traffic Calming / AIL00001	456	Annual	Annual	1,628,000	13.60%
New Walkways / AIK00001	440	Annual	Annual	5,151,894	14.90%
Oak Park Library / S22011	181	86	High	5,947,892	16.00%
Chollas Creek Oak Park Trail / S20012	219	73	High	755,500	18.40%
Black Mountain Ranch Park Ph2 / RD21001	209	47	Medium	2,513,425	18.60%
Install T/S Interconnect Systems / AIL00002	429	Annual	Annual	3,600,000	19.40%
Coastal Rail Trail / S00951	422	82	High	6,158,894	20.40%
Carmel Country Road Low Flow Channel / S00969	378	41	Low	2,128,441	21.60%
Rancho Bernardo CP Improvements / L20000	258	35	Low	2,117,978	27.70%
Beyer Park Development Phase II / S23008	207	67	High	5,290,610	29.40%
Mission Bay Improvements / AGF00004	242	Annual	Annual	75,843,984	30.00%
Police Range Refurbishment Phase II / S18005	289	56	Low	5,800,000	32.60%
Marston House Restoration & Repair Work / RD23005	236	44	Low	500,000	33.30%
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	424	55	Medium	35,902,839	35.00%
Traffic Signals Modification / AIL00005	458	Annual	Annual	14,212,043	38.20%

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Flood Resilience Infrastructure / ACA00001	380	Annual	Annual	493,742,626	39.10%
Mohnike Adobe and Barn Restoration / S13008	243	30	Low	1,510,284	40.90%
Linda Vista Library Patio Improv / S24007	180	76	Medium	500,000	43.50%
Beta St Channel and SD Improvement / S24011	377	86	High	28,195,399	49.90%
Median Installation / AIG00001	437	Annual	Annual	19,316,523	50.90%
Guard Rails / AIE00002	428	Annual	Annual	2,708,161	51.10%
Park Improvements / AGF00007	257	Annual	Annual	66,203,735	51.50%
John Baca Park / S22004	234	80	High	2,653,366	53.10%
Fleet Operations Facilities / L14002	160	57	Low	7,324,152	62.40%
Bicycle Facilities / AIA00001	414	Annual	Annual	84,521,498	65.30%
San Carlos Branch Library / S00800	185	76	Medium	31,447,259	66.20%
SD Humane Society Roof and HVAC Repl / S24014	265	68	Medium	1,200,000	70.60%
Street Resurfacing and Reconstruction / AID00005	454	Annual	Annual	1,069,969,585	71.60%
Sidewalk Repair and Reconstruction / AIK00003	448	Annual	Annual	73,868,000	72.90%
City Facilities Improvements / ABT00001	159	Annual	Annual	103,580,127	73.50%
North Chollas CP Improvements / L22004	247	55	Medium	16,971,077	75.10%
Street Light Circuit Upgrades / AIH00002	453	Annual	Annual	55,548,400	76.20%
Stormwater Green Infrastructure / ACC00001	386	Annual	Annual	595,521,613	77.70%
Grove Neighborhood Park / S22002	229	62	High	21,097,979	78.50%
Fire-Rescue Air Ops Facility - PH II / S18007	146	57	Low	18,382,447	79.40%
La Media Improv-Siempre Viva to Truck Rte / S22006	433	75	High	14,831,849	84.30%
Fire Station No. 49 - Otay Mesa / S00784	142	71	Medium	30,663,705	85.20%
Fairmount Avenue Fire Station / S14018	140	78	High	24,272,205	86.70%
Regional Park Improvements / AGF00005	260	Annual	Annual	112,731,740	88.00%
Chollas Creek Restoration 54th St & Euclid Ave / S22009	379	82	High	20,302,145	88.30%
Alvarado Canyon Rd Realignment Project / S22005	412	69	Medium	35,768,955	89.90%
North Pacific Beach Lifeguard Station / S10119	147	76	Medium	10,705,178	91.90%
Fire Station No. 51 - Skyline Hills / S14017	144	80	High	26,474,991	93.10%
Via de la Valle Upgrades & Improvements / RD11001	463	45	Low	32,828,638	93.70%
Bridge Rehabilitation / AIE00001	415	Annual	Annual	130,606,918	95.10%
Ocean Beach Pier Replacement / L22001	252	49	Medium	180,413,000	95.10%
Installation of City Owned Street Lights / AIH00001	430	Annual	Annual	298,926,400	95.20%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Upper Auburn Creek Revitalization Project / S22008	388	88	High	58,804,437	95.90%
Maple Canyon Storm Drain Upgrade / S20003	382	86	High	37,310,160	97.50%
SAP Modernization / T25000	111	N/A	N/A	134,000,000	97.80%
Sea World Dr/I5 Interchange Improvement / S00888	447	42	Low	119,072,571	99.10%
Convention Center Phase III Expansion / S12022	99	59	Medium	681,640,478	99.50%
Fire Station No. 54 - Paradise Hills / S00785	145	76	Medium	29,916,347	99.70%
Sunshine Berardini Restoration / S24005	387	80	Medium	82,984,893	100.00%
Total				\$ 4,935,817,196	

Capital Improvements Program

Community Planning

[The City of San Diego General Plan \(2008\)](#) sets out a long-range vision and policy framework for how the City should plan for future growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the [City's community plans](#) and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD. It provides guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, toolboxes to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly, of different scales, linked to the transit system. The Village Propensity Map shows areas across the City with village-like characteristics. Villages are unique to the community in which they are located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2021 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The City is in the process of conducting a focused update to the General Plan, also known as Blueprint SD. This initiative will update the General Plan to reflect the City's latest housing needs, Climate Action Plan

Capital Improvements Program

Community Planning

goals, and planned regional transportation network identified by the San Diego Association of Governments (SANDAG). Blueprint SD will update the Village Propensity Map to identify areas that can accommodate more homes and jobs while also encouraging opportunities to walk, bike, and ride transit to meet daily needs. The City is in the process of preparing an Environmental Justice Element, as well.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives.

Community Plans

The City has 52 community planning areas due to San Diego's unique size and geography. The General Plan provides the overarching direction to guide the growth of these areas, and community plans are written to refine the General Plan's Citywide policies into location-based policies and recommendations to guide development over a 20 to 30-year timeframe. Together, the General Plan and community plans identify land uses and public improvements that work toward enhancing the qualities that define the City of San Diego and making progress toward key goals, such as reducing transportation-related pollution (or "greenhouse gas emissions").

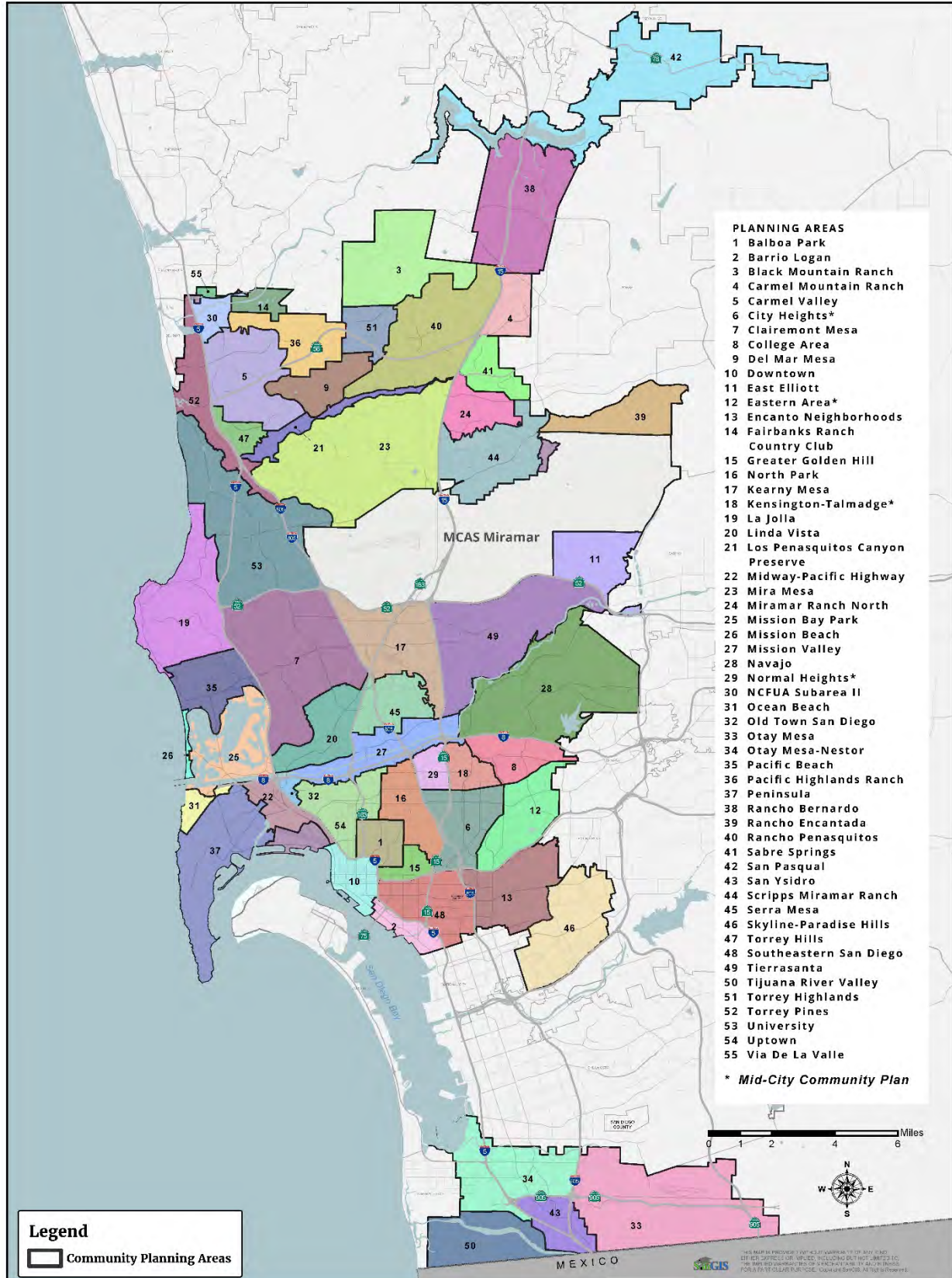
The General Plan, community plans, and other adopted plans and policies, such as mobility plans, Parks Master Plan, Climate Action Plan, and Climate Resilient SD, are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, specific plans, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use; development and design; and, similar to community plans, rely on equitable public engagement to inform their successful implementation.

CIP Conformance to the City's General Plan, Community Plans, and Other Adopted Plans and Policies

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan, community plans, and other adopted plans and policies, as required by [Council Policy 000-02](#) and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, other adopted plans and policies, and facilities financing plans.

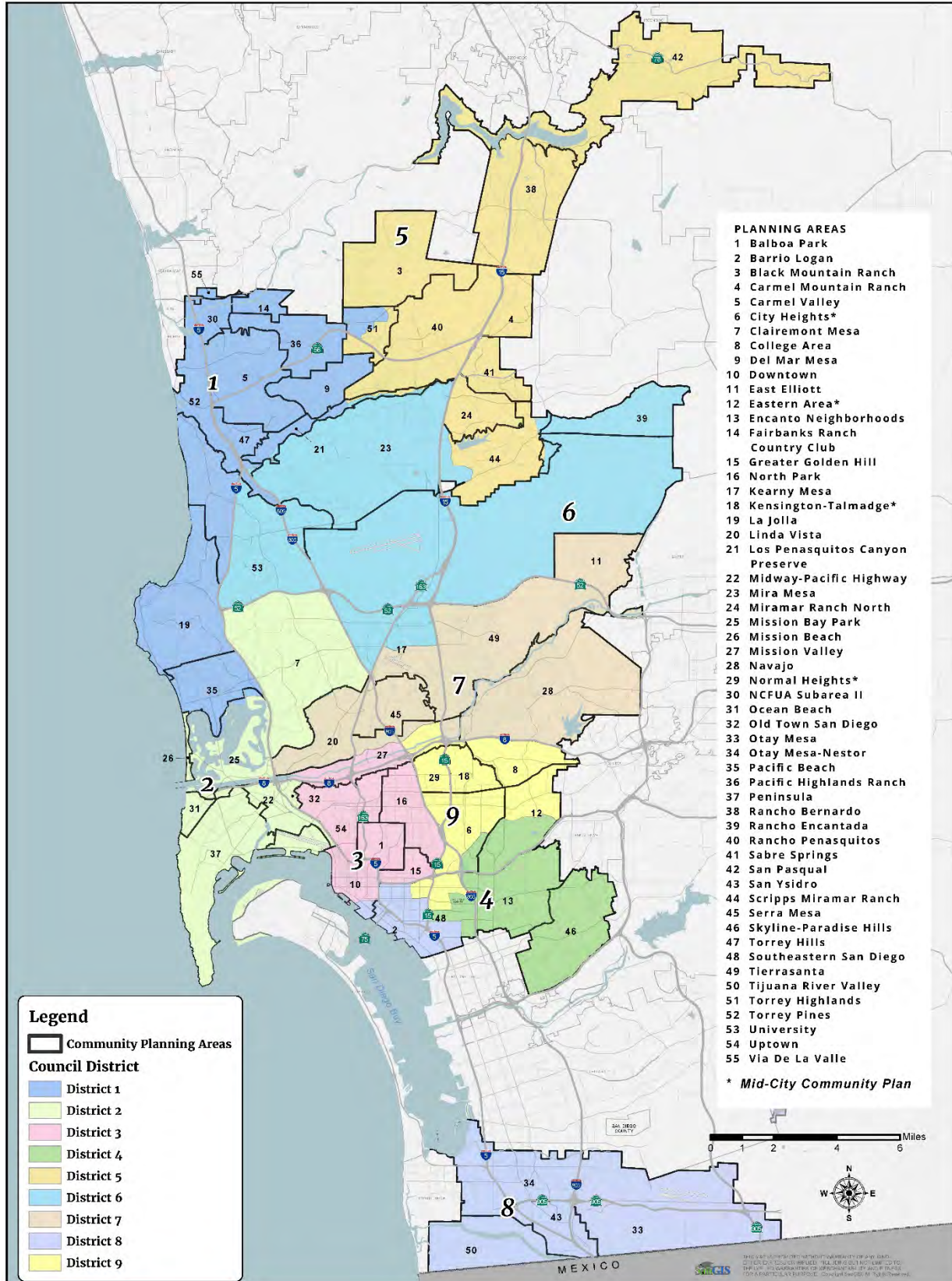
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. They include all active projects, as well as new projects scheduled to begin in Fiscal Year 2025. Within the Capital Improvement Projects section, CIP project pages are organized by asset-managing section, then alphabetically by project title. Refer to the Indexes beginning on page 475 to locate a specific project page.

Each asset-managing section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2024 accomplishments and Fiscal Year 2025 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost. If applicable, Preliminary Engineering projects are summarized before the comprehensive summaries for projects that are already in progress (see below for more information on the Preliminary Engineering project accounting type).

Project Accounting Structure

The CIP uses several project accounting structures to differentiate project size, project scope, and other project characteristics. A comprehensive list of project accounting types is below.

- *A: Annual Allocation* - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.
- *L: Large* - These projects are a combination of multiple assets into a single project to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed.
- *P: Preliminary Engineering* - These projects are still in the planning phase of developing scope, schedule, and project cost, and will either be converted to other project types or abandoned. This is a pre-design phase to determine the viability of construction, conformity to policy, and any known constraints related to timeframe and budget.
- *RD: Reimbursement to Developer* - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.
- *S: Standalone* - These projects are typically limited to a single asset and may be of any size and duration.
- *T: Technology* - These projects are information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Page Guide

As mentioned above, project information is provided in comprehensive tables referred to as a "Project Page." The section below explains the different data points and information provided in each project page based on the example provided in **Figure 1**. The numbers in the figure (1 through 6) correspond to a thorough explanation below.

Capital Improvements Program Guide to the Capital Improvements Projects

Figure 1: Example Project Page

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	44
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2008 - 2028		619-533-4601
Improvement Type:	New		dgenova@sanidiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities include an open turfing area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2025.

Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$850,000 due to revised engineer's construction cost estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa BIFD Capital Project Fund	400870		\$ 1,150,000	\$ 850,000	Anticipated							\$ 2,000,000
Otay Mesa Facilities Benefit Assessment	400856	\$ 987,319	7,192,681									\$ 8,180,000
Otay Mesa West (From 39067)	400093	1,133,196										1,133,196
Total		\$ 2,120,515	\$ 8,342,680	\$ 850,000								\$ 11,313,196

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.50	1.50	1.50	1.50
Total Impact \$		205,511	213,680	217,912	222,607

1. Project Attributes: Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Phase	Ph
Concrete	CRC	Pipeline	PL
Ductile Iron	DI	Pump Station	PS
Golf Course	GC	Regional Park	RP
Maintenance Assessment District	MAD	Steel	STL
Mini Park	MP	Water Treatment Plant	WTP

2. Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available beginning on page 63. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Capital Improvements Program

Guide to the Capital Improvements Projects

3. Project Information

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 77.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 77.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

- *New* - This indicates that the project is newly established as part of the Fiscal Year 2025 Adopted Budget.
- *Continuing* - This indicates that the project was initiated in Fiscal Year 2024, or in a prior year, and is currently in progress.
- *Warranty* - This indicates that the project is technically completed, and the asset has been put into service but has not yet been closed.
- *Underfunded* - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Priority scores range from 0-100. Technology projects do not have a priority score listed as they are not evaluated using the same metrics as infrastructure type projects. Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 51.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 51.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

4. Project Description

This section includes a description of the project, justification for the need of the project, operating budget impacts (if any), the project's relationship to the General Plan and Community Plans, project schedule, summary of project changes since the prior year's budget publication.

Capital Improvements Program

Guide to the Capital Improvements Projects

- *Description* - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).
- *Justification* - This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.
- *Operating Budget Impact* - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.
- *Relationship to General and Community Plans* - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 77.
- *Schedule* - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.
- *Summary of Project Changes* - This component explains any changes that have occurred since publication of the Fiscal Year 2024 Adopted Budget. Changes may have been a result of modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, or changes in project schedule.

5. Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 69.

- *Expended and Encumbered (Exp/Enc)* - Projects initiated prior to Fiscal Year 2025 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2024. The expended and encumbered amount is cumulative since project inception.
- *Continuing Appropriations (Con Appn)* - Funding budgeted prior to Fiscal Year 2025, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2024.
- *FY 2025* - This is the amount of funding appropriated for the Fiscal Year 2025 Adopted CIP Budget. This amount is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.
- *FY 2025 Anticipated* - Funding that is budgeted after June 30, 2024 or planned to be budgeted during Fiscal Year 2025 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The City is not legally bound to any Fiscal Year 2025 Anticipated funding because it is not included in the annual Appropriations Ordinance.
- *Outlying Fiscal Years* - Projects that will extend beyond Fiscal Year 2025 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2025 because they are not included in the

Capital Improvements Program

Guide to the Capital Improvements Projects

annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.

- *Unidentified Funding* - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.
- *Project Total* - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

6. Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

- *Full-time Equivalents (FTEs)* - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset upon completion.
- *Total Impact* - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. An Unfunded Needs List follows the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 74.



Page Intentionally Left Blank

FISCAL YEAR
2025

Volume 3
Capital Improvement Projects

**ADOPTED
BUDGET**

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

Citywide



Page Intentionally Left Blank

The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to city operations buildings, information technology, and the Convention Center.

2024 CIP Accomplishments

The following Citywide project accomplishments were made in Fiscal Year 2024:

- Completed design of Convoy District Gateway Sign (S23007)
- Initiated replacement of Electronic Positive Response Software (T24000)

2025 CIP Goals

The following Citywide project accomplishments are anticipated for Fiscal Year 2025:

- Complete Convoy District Gateway Sign (S23007)
- Complete replacement of Electronic Positive Response Software (T24000)



Page Intentionally Left Blank

Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 27,628,947	\$ -	\$ -	\$ 27,628,947
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Civic Center Complex Redevelopment / P23007	2,000,000	-	-	2,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Convoy District Gateway Sign / S23007	1,500,000	-	-	1,500,000
Electronic Positive Response Software / T24000	500,000	-	-	500,000
Total	\$ 35,999,768	\$ -	\$ 681,640,478	\$ 717,640,246



Page Intentionally Left Blank

Citywide – Preliminary Engineering Projects

Civic Center Complex / P23007

Redevelopment

Priority Category: Medium

Priority Score: 75

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 1,391,521	\$ 608,479	\$ -	\$ 2,000,000
Total		\$ 1,391,521	\$ 608,479	\$ -	\$ 2,000,000



Page Intentionally Left Blank

Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	71
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2017 - 2025		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project funded the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements were anticipated to increase building's occupancy and bring the building into compliance with current Americans with Disabilities Act (ADA) standards. After near completion of tenant improvements, project work was suspended due to the discovery of Asbestos Containing Materials (ACM).

Justification: These tenant improvements were intended to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements were intended to provide the needed office space for the more than 500 employees who were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate, has more than \$90 million in deferred maintenance.

Operating Budget Impact: No significant changes have been made to this project in Fiscal Year 2025.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently on hold. Notice of Availability was issued in Fiscal Year 2024. The project is on hold pending the outcome of the Civic Center Core Revitalization initiative and related activities.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,994,135	\$ 5,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,594,964	155,485	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	9,288,875	-	-	-	-	-	-	-	-	-	9,288,875
Total		\$ 27,467,598	\$ 161,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,628,947

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pelayo, Michael
Duration:	2010 - 2040		619-236-6763
Improvement Type:	Betterment		mpelayo@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	59
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Cetin, Elif
Duration:	2015 - 2035		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion is intended to increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction costs and schedule will be revised when the financing plan is approved.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,521,576	\$ 105,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,265,602	\$ 105,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide
Convoy District Gateway Sign / S23007

Trans - Roadway - Enhance/Scape/Medians

Council District:	6	Priority Score:	N/A
Community Planning:	Kearny Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Lind, Lisa
Duration:	2023 - 2025		619-236-6485
Improvement Type:	New		llind@sanidiego.gov

Description: This project will install a custom 30-foot illuminated sign, welcoming visitors to the Convoy District. It is managed by the Asian Business Association Foundation through a compensation agreement with the City.

Justification: This project will provide civic brand identity to the community, which will result in energized collaborative efforts and increased community participation.

Operating Budget Impact: Ongoing maintenance will be provided by the local business association.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning activities began in Fiscal Year 2023. Design also began in Fiscal Year 2023 and was completed in Fiscal Year 2024. Construction is anticipated to begin and be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025. This project is anticipated to be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 992,724	\$ 57,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000
Debt Funded General Fund CIP Projects	400881	-	450,000	-	-	-	-	-	-	-	-	450,000
Total		\$ 992,724	\$ 507,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Citywide

Electronic Positive Response Software / T24000

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Sainz, Yolanda
Duration:	2024 - 2025		858-292-6330
			ysainz@sandiego.gov

Description: Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

Justification: Replacement of legacy Electronic Positive Response Solution. The new solution benefits the City departments Transportation, Stormwater and Public Utilities that perform location services of underground City owned assets.

Operating Budget Impact: None.

Schedule: RFP was released in Fiscal Year 2024. Vendor selection was completed in Fiscal Year 2024. Implementation of new solution is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$285,000 in CIP Contributions from General Fund was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	-	25,000	-	-	-	-	-	-	-	-	25,000
Water Utility - CIP Funding Source	700010	-	190,000	-	-	-	-	-	-	-	-	190,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Unfunded Needs List

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 681,640,478		

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology

The Department of Information Technology provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services and manages Information Technology (IT) services contracts and assets.

The purpose of technology is to support business and operations by allowing customers to operate more efficiently, provide better data for decision-makers, and drive higher customer satisfaction for stakeholders. In order to achieve these goals, the City will need to continue modernizing its software applications and hardware. The IT annual allocations provide for upgrades and enhancements to information technology projects that are eligible for capitalization. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

2025 CIP Goals

The Department of Information Technology plans on implementing the following in Fiscal Year 2025:

- DCS Network Equipment Upgrades at NCWRP, SBWRP & PS2 (NEW)
- Pt. Loma WWTP DCS Upgrades Phase 2 (NEW)
- Pump Station 1 PLC Upgrades (NEW)
- Pump Station 64 Distributed Control System (DSC) (NEW)
- Water Information Management System (WIMS) (NEW)
- PBF Replacement (B25000)
- SAP Modernization (T25000)



Page Intentionally Left Blank

Department of Information Technology

Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Enterprise Funded IT Projects / ATT00002	\$ 23,148,874	\$ -	\$ -	\$ 23,148,874
Governmental Funded IT Projects / ATT00001	673,644	1,000,000	-	1,673,644
SAP Modernization / T25000	-	2,960,000	134,000,000	136,960,000
Total	\$ 23,822,518	\$ 3,960,000	\$ 134,000,000	\$ 161,782,518



Page Intentionally Left Blank

Department of Information Technology

Enterprise Funded IT Projects / ATT00002

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Alatorre, Samuel
Duration:	2020 - 2040		619-533-3465
			salatorre@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total cost of the project has decreased due to updates to the cost and schedule of subprojects. Public Utilities department subprojects will be updated in conjunction with the cost-of-service studies.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,390,499	\$ 11,430,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,820,503
Muni Sewer Utility - CIP Funding Source	700008	190,196	1,391,381	-	-	-	-	-	-	-	-	1,581,577
Water Utility - CIP Funding Source	700010	639,143	2,107,651	-	-	-	-	-	-	-	-	2,746,793
Total		\$ 8,219,838	\$ 14,929,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,148,874

Department of Information Technology

Governmental Funded IT Projects / ATT00001

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Alatorre, Samuel
Duration:	2020 - 2040		619-533-3465
			salatorre@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The total cost of the project has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027							
CIP Contributions from General Fund	400265	\$ 393,000	\$ 280,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	673,643
IT CIP Contributions	200802	-	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 393,000	\$ 280,643	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,673,643

Department of Information Technology

SAP Modernization / T25000

Intangible Assets - Information Tech

Project Status:	New	Contact Information:	Alatorre, Samuel
Duration:	2025 - 2029		619-533-3465
			salatorre@sandiego.gov

Description: This project provides for the modernization of the City's SAP system to implement a modernized Enterprise Resource Planning (ERP) system using emerging cloud, data analytics, and intelligent technologies.

Justification: This is a new ERP solution with technologies to facilitate optimized application development, integrations, and infrastructure management. These upgrades are critical for effective asset management and service delivery.

Operating Budget Impact: None.

Schedule: Consultant selection to help with implementation is anticipated to be completed in Fiscal Year 2025. Implementation of the new solution is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
IT CIP Contributions	200802	\$ -	\$ -	\$ 2,960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	134,000,000	134,000,000
Total		\$ -	\$ -	\$ 2,960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 134,000,000	\$ 136,960,000

Unfunded Needs List

Department of Information Technology

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
SAP Modernization / T25000	\$ 136,960,000	\$ 134,000,000	97.84%	This project provides for the modernization of the City's SAP system to implement a modernized ERP system using emerging cloud, data analytics, and intelligent technologies. A portion of implementation is currently unfunded.
Total		\$ 134,000,000		

Economic Development



Page Intentionally Left Blank

Economic Development

The Economic Development Department's Airport Management Division manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of property. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate approximately 400,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as Airport Management Enterprise Fund. Additionally, Airport Management oversees several other Capital Improvement and Infrastructure needs to accommodate and serve more than 200 aviation and commercial tenants.

2024 CIP Accomplishments

During Fiscal Year 2024, Airport Management successfully allocated funding and initiated the following projects:

Montgomery-Gibbs Executive Airport (KMYF)

- Initiated the Design of the Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiated the Design of the Spiders Ramp Rehabilitation Project (B23012)
- Initiated the Design for the Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)

Brown Field (KSDM)

- Initiated the Design for the Brown Field Runway 8R/26L G1 Rehabilitation (B19129)

2025 CIP Goals

The CIP Goals of Airport Management are the provision of safety, and compliance with federal, State, and local regulations and policies; and to improve the infrastructure of landlord responsibilities in order to provide better facilities to its tenants. To achieve this in Fiscal Year 2025, Airport Management is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Design - Build Contract Bid for Alternative Fuel Infrastructure Project at Montgomery-Gibbs Airport (B23013)
- Construction Contract Bid for Terminal Parking Lot (East) Pavement Rehabilitation Project (B22157)
- Initiate the Terminal Aircraft Apron Rehabilitation (NEW)
- Initiate the Retail Center Roof Replacement Project (B22146)

Brown Field (KSDM)

- 30% design completion for Brown Field Runway 8R/26L G1 Rehabilitation and the Taxiway Bravo/Charlie Rehab and Realignment (B19129)



Page Intentionally Left Blank

Economic Development

Economic Development: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 3,720,200	\$ -	\$ 14,722,400	\$ 18,442,600
Montgomery-Gibbs Executive Airport / AAA00001	7,674,987	-	24,799,567	32,474,554
Total	\$ 11,395,187	\$ -	\$ 39,521,967	\$ 50,917,154



Page Intentionally Left Blank

Economic Development

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Otay Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Municipal Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure which is a landlord's responsibility.

Justification: This project maintains an airport, which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 1,732,887	\$ 1,987,312	\$ -	\$ -	\$ 8,237,000	\$ 1,945,620	\$ -	\$ 4,539,780	\$ -	\$ -	\$ 18,442,600
Total		\$ 1,732,887	\$ 1,987,312	\$ -	\$ -	\$ 8,237,000	\$ 1,945,620	\$ -	\$ 4,539,780	\$ -	\$ -	\$ 18,442,600

Economic Development

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport, which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation, to meet current Federal Aviation Administration (FAA) standards; and to improve tenant facility infrastructure, which is a landlord's responsibility.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and in compliance with Federal Americans with Disabilities Act (ADA) regulations. Additionally, the project improves aging infrastructure to better serve tenants in order to continue to generate revenue and be financially self-sustaining.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Montgomery Field Special Aviation	700030	\$ 2,329,746	\$ 5,345,239	\$ -	\$ -	\$ 7,407,338	\$ 7,826,263	\$ 2,869,790	\$ 6,696,176	\$ -	\$ -	\$ 32,474,553
Total		\$ 2,329,746	\$ 5,345,239	\$ -	\$ -	\$ 7,407,338	\$ 7,826,263	\$ 2,869,790	\$ 6,696,176	\$ -	\$ -	\$ 32,474,553

Environmental Services



Page Intentionally Left Blank

Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction, recycling, and environmentally sound landfill management.

2024 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2024:

- Completed the design of the expansion of the Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection (B22041)
- Completed replacement of two in-place truck scales at the entrance to the Miramar Landfill (B22086)

2025 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2025:

- Solicit RFP for system improvements to the Landfill Gas (LFG) collection system at the Arizona Street Landfill (B22030)
- Complete design of LFG collection system improvement at the South Chollas Landfill (B22031)
- Complete the permitting and construction of the expansion of the CNG Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organics collection (B22041)
- Solicit RFP for LFG collection system improvements at the South Miramar Landfill (B22079)
- Complete design for a central basin expansion project at West Miramar Landfill (B23000)
- Complete design for landfill gas flare facility improvements at Miramar Landfill (B23023)
- Begin construction of the Organic Processing Facility Project (L17000.2)
- Solicit RFP for design-build of facility improvements and installation of new modular office buildings at the Miramar Landfill (L17000.7)
- Complete construction of the Miramar Basin Storm Water Improvements at the Miramar Landfill (L18002.3)



Page Intentionally Left Blank

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Landfill Improvements / AFA00001	\$ 11,084,868	\$ 8,839,952	\$ 9,050,000	\$ 28,974,820
Miramar Landfill Facility Improvements / L17000	90,500,000	750,000	(5,800,000)	85,450,000
Miramar Landfill Storm Water Improvements / L18002	10,300,000	-	-	10,300,000
Total	\$ 111,884,868	\$ 9,589,952	\$ 3,250,000	\$ 124,724,820



Page Intentionally Left Blank

Environmental Services

Landfill Improvements / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2010 - 2040		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

Justification: This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects in relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 4,034,268	\$ 1,147,379	\$ 189,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,371,600
Recycling Fund CIP Fund	700049	-	514,400	-	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	891,894	4,496,927	8,650,000	-	3,800,000	700,000	4,550,000	-	-	-	23,088,820
Total		\$ 4,926,162	\$ 6,158,706	\$ 8,839,952	\$ -	\$ 3,800,000	\$ 700,000	\$ 4,550,000	\$ -	\$ -	\$ -	\$ 28,974,820

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	Non-City	Priority Score:	77
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2017 - 2026		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the construction of the Organic Processing Facility project as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular restroom and locker trailers that have exceeded their service life. Phase VII will provide for replacement of modular office trailers that have exceeded their service life. The total project cost includes all identified phases of the project.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance and regulatory compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I was abandoned and closed in Fiscal Year 2021. Phase II planning began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Design-build contract began in Fiscal Year 2023 and construction is anticipated to be completed in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV was completed in Fiscal Year 2019. Phase V was determined to be unnecessary due to acquisition of infrastructure in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations and phase closeout completed in Fiscal Year 2022. Phase VII procurement is anticipated to be completed in Fiscal Year 2025 with installations to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$750,000 due to revised Phase VII scope. \$40.0 million in Organics Processing Facility funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Organics Processing Facility L17000.2	700122	\$ -	\$ 40,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000
Recycling Fund CIP Fund	700049	16,905,981	15,294,019	-	-	-	-	-	-	-	-	32,200,000
Refuse Disposal CIP Fund	700040	11,180,355	7,119,645	750,000	(5,800,000)	-	-	-	-	-	-	13,250,000
Total		\$ 28,086,336	\$ 62,413,663	\$ 750,000	\$ (5,800,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,450,000

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	Non-City	Priority Score:	88
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of stormwater infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible. The total project cost includes all identified phases of the project.

Justification: The stormwater basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phases I and II were completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2025. Project completion is expected to be complete at the end of Fiscal Year 2025.

Summary of Project Changes: Total project cost has decreased by \$2.0 million due to revised project cost for future stormwater-related projects to be included in AFA00001 (Landfill Improvements). \$2.0 million in Refuse Disposal funding has been removed from this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	Actual							
Refuse Disposal CIP Fund	700040	\$ 9,196,897	\$ 1,103,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,300,000
Total		\$ 9,196,897	\$ 1,103,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,300,000



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 51 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock, and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components, such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects comes from a variety of sources, such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2024 CIP Accomplishments

In Fiscal Year 2024, the San Diego Fire-Rescue Department accomplished the following:

- Initiated environmental impact report and held public scoping meeting for Fairmount Avenue Fire Station (S14018)
- Completed 60% design for new permanent Fire Station 51 (Skyline Hills) (S14017)
- Completed environmental permitting and began implementation of the Santa Clara Junior Lifeguard Facility (B21057)
- Initiated preliminary engineering for Fire Station 49 (Otay Mesa) (S00784)
- Initiated project and executed contract for the Lifeguard Northern Garage Sleeping Quarters Replacement (La Jolla) (B24015)

2025 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete construction of Torrey Pines Fire Station (S19003)
- Award design-build contract for Black Mountain Ranch Fire Station 48 (S15015)
- Complete environmental surveys and development permits and initiate design of Fire Air Operations Facility Phase II (S18007)
- Initiate design of Lifeguard Headquarters Boating Safety Unit locker and bathrooms (Mission Beach) (S25000)
- Complete Phase II and Initiate Phase III for Fire-Rescue Training Facility Feasibility Study (P24013)
- Complete Final Design for Fire Station - (Skyline Hills) (S14017)
- Initiate planning for Ocean Beach Lifeguard Station (P25000)
- Initiate design for Emergency Command and Data Center HVAC Replacement and Dispatch floor Electrical Upgrades (NEW)



Page Intentionally Left Blank

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
BSU Lifeguard Locker Room Repl / S25000	\$ -	\$ 500,000	\$ -	\$ 500,000
Fairmount Avenue Fire Station / S14018	3,727,795	-	24,272,205	28,000,000
Fire-Rescue Air Ops Facility - PH II / S18007	4,767,798	-	18,382,447	23,150,245
Fire Station No. 48 - Black Mountain Ranch / S15015	30,000,000	-	2,000,000	32,000,000
Fire Station No. 49 - Otay Mesa / S00784	3,336,414	2,000,000	30,663,705	36,000,119
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,950,000	-	26,474,991	28,424,991
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	29,916,347	30,000,001
North Pacific Beach Lifeguard Station / S10119	824,822	120,000	10,705,178	11,650,000
OB Lifeguard Station Replacement Study / P25000	-	250,000	-	250,000
SD FR Training Ctr-Feasibility Study / P24013	3,865,265	-	-	3,865,265
Torrey Pines Fire Station / S19003	24,256,000	-	-	24,256,000
Total	\$ 87,811,747	\$ 2,870,000	\$ 142,414,873	\$ 233,096,620



Page Intentionally Left Blank

Fire-Rescue – Preliminary Engineering Projects

OB Lifeguard Station Replacement / P25000

Study

Priority Category: Medium

Priority Score: 67

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Fire DIF	400885	\$ -	\$ -	\$ 250,000	\$ 250,000
Total		\$ -	\$ -	\$ 250,000	\$ 250,000

SD FR Training Ctr-Feasibility Study / P24013

Priority Category: Low

Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 2,206,341	\$ -	\$ 2,206,341
Public Safety Training Instructions Fund	200313	-	113,835	-	113,835
Capital Outlay Fund	400002	586,671	501,905	-	1,088,576
CIP Contributions from General Fund	400265	-	456,513	-	456,513
Total		\$ 586,671	\$ 3,278,594	\$ -	\$ 3,865,265



Page Intentionally Left Blank

Fire-Rescue

BSU Lifeguard Locker Room Repl / S25000

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	41
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	New	Contact Information:	Bracci, Stephanie
Duration:	2025 - 2027		858-573-1362
Improvement Type:	Replacement		sbracci@sandiego.gov

Description: This project provides for the replacement of a prefabricated modular building for Boasting Safety Unit (BSU) Lifeguard Locker Room at 2581 Quivira Court. This will replace the existing prefabricated trailer which is in poor condition and will have two bathrooms and two locker rooms.

Justification: The existing trailer is in poor condition and requires replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Fire DIF	400885	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	78
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2030		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 22,400 square feet. The project will also include the purchase of a new EV fire engine apparatus. The facility will accommodate ten fire personnel and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for a fire station to meet emergency response times for the community. This project was included in the Citygate Report.

Operating Budget Impact: Once construction is complete, annual operating costs to staff this station will be \$2.3 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. An Environmental Impact Report (EIR) is being completed as part of the environmental permitting, which began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Design completion to follow contingent upon support of EIR and the identification of funding to address increased design efforts to incorporate recent code upgrades, sustainability, and permit required off-site improvements.

Summary of Project Changes: The project description, justification, and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	386,061	-	-	-	-	-	-	-	-	-	386,061
Debt Funded General Fund CIP Projects	400881	509,867	490,133	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	295,073	-	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	837,984	211,954	-	-	-	-	-	-	-	-	1,049,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,272,205	24,272,205
Total		\$ 3,024,110	\$ 703,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,272,205	\$ 28,000,000

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	70
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2031		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include an apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one EV fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Citygate Associates Consultant Report.

Operating Budget Impact: Annual operating costs to staff this station is approximately \$2.3 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design-build procurement began in Fiscal Year 2022, with a design-build construction solicitation in February of 2022. However, the City did not receive responsive bidders within the identified construction cost limit. The design-build solicitation has been revised to include recent sustainability requirements and an increased construction cost limitation. Procurement under the revised RFP is anticipated to be completed in Fiscal Year 2025. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: Total project cost has increased by \$2.0 million due to increase in construction costs. The project justification has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 834,674	\$ 25,765,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,600,000
Debt Funded General Fund CIP Projects	400881	-	3,400,000	-	-	-	-	-	-	-	-	3,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,000,000	2,000,000
Total		\$ 834,674	\$ 29,165,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 32,000,000

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	2,301,072	2,301,072	2,301,072

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2003 - 2032		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room and outside training area. This project will also include the cost for the purchase of one EV fire engine, one EV fire truck, and one Battalion Chief vehicle. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenditures. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2022. The project was re-initiated in Fiscal Year 2024. Design and construction will be determined after environmental permits are obtained, which is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$4.9 million due to revised engineer's estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ -	\$ -	\$ 329,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 329,492
Otay Mesa EIFD Capital Project Fund	400870	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Otay Mesa Facilities Benefit Assessment	400856	3,085,970	174,030	-	-	-	-	-	-	-	-	3,260,000
Otay Mesa-East (From 39062)	400092	-	-	46,956	-	-	-	-	-	-	-	46,956
Otay Mesa-Eastern DIF	400100	-	-	1,289	-	-	-	-	-	-	-	1,289
Otay Mesa-West (From 39067)	400093	76,414	-	90,794	-	-	-	-	-	-	-	167,208
Otay Mesa-Western DIF	400102	-	-	31,469	-	-	-	-	-	-	-	31,469
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	30,663,705	30,663,705
Total		\$ 3,162,383	\$ 174,029	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,663,705	\$ 36,000,118

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	54
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Gibson, William
Duration:	2013 - 2026		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station is approximately 13,500 square feet. The building design will comply with Fire's current design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Operating and maintenance funding for this facility was previously included in the Fire-Rescue budget.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 14,939,876	\$ 60,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 14,939,876	\$ 60,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	80
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2015 - 2030		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. During the design, the size of the station increased from approximately 10,700 square feet to 13,000 square feet to meet identified operational needs.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees who currently work in the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction will be scheduled when funding is identified.

Summary of Project Changes: The total project cost increased by \$13.6 million due to design changes, programming for electric apparatus, and increase in construction costs. The project description has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	55,135	-	-	-	-	-	-	-	-	-	55,135
Debt Funded General Fund CIP Projects	400881	1,150,625	49,375	-	-	-	-	-	-	-	-	1,200,000
General Fund Commercial Paper Notes	400869	328,957	-	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	26,474,991	26,474,991
Total		\$ 1,900,625	\$ 49,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,474,991	\$ 28,424,991

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	76
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2001 - 2028		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of an EV fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled after a project site and funding have been identified.

Summary of Project Changes: Total project cost has increased by \$11.4 million due to revised project estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated											
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	-	-	-	29,916,347	29,916,347
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	29,916,347	\$ 30,000,000

Fire-Rescue

Fire-Rescue Air Ops Facility - PH II / S18007

Bldg - Pub Safety - Fire Fac / Struct

Council District:	7	Priority Score:	57
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2018 - 2035		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-site mitigation in Otay Mesa in conjunction with the La Media Road Improvement project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: SDFD Air Ops personnel currently do not have any hangar space to house or perform maintenance on aircraft. The proposed hangars will mitigate equipment corrosion from the elements and increase both the safety & lifespan of the aircraft. This project will provide a much-needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: Once Phase II is completed; additional non-personnel expenditures budget will be needed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase II design began in Fiscal Year 2018 and bridging documents were completed in Fiscal Year 2021. CEQA Environmental Permits were completed in Fiscal Year 2022. NEPA and Clean Water Act Section 404 Environmental Permits are ongoing with anticipated completion in Fiscal Year 2025. The off-site vernal pool mitigation in Otay Mesa began in Fiscal Year 2023 and was completed in Fiscal Year 2024. After vernal pool construction has been completed, the off-site mitigation will include a five-year maintenance and monitoring contract anticipated to be completed in Fiscal Year 2029. Phase II construction is contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 325,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,761
CIP Contributions from General Fund	400265	611,103	-	-	-	-	-	-	-	-	-	611,103
General Fund Commercial Paper Notes	400869	312,071	-	-	-	-	-	-	-	-	-	312,071
Kearny Mesa-Urban Comm	400136	1,330,015	1,385,073	-	-	-	-	-	-	-	-	2,715,088
SDTFC Series 2018C Tax Exempt	400868	803,774	-	-	-	-	-	-	-	-	-	803,774
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,447	18,382,447
Total		\$ 3,382,724	\$ 1,385,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,382,447	\$ 23,150,244

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	76
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Bracci, Stephanie
Duration:	2011 - 2030		858-573-1362
Improvement Type:	Replacement		sbracci@sanidiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. Land acquisition is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Design and construction schedules are dependent on land acquisition and the identification of funding.

Summary of Project Changes: Total project cost has increased by \$140,000 due to updated engineer's estimates and property acquisition. \$20,000 in Pacific Beach DIF funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 28,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Fire DIF-Fire Deficient Communities	400886	-	-	120,000	-	-	-	-	-	-	-	120,000
Pacific Beach Urban Comm	400117	190,141	19,859	-	-	-	-	-	-	-	-	210,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,705,178	10,705,178
Total		\$ 804,962	\$ 19,859	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,705,178	\$ 11,649,999

Fire-Rescue

Torrey Pines Fire Station / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	58
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2019 - 2030		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 14,664 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress. This facility will allow for an EV fire engine including electric vehicle charging stations.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Fire-Rescue budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. A five-year plant restoration maintenance and monitoring to begin after an initial three-month plant establishment period to ensure the growth of the plants per Coastal Permitting.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 2,336,530	\$ 163,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
North University City-FBA	400080	31,863	1,168,137	-	-	-	-	-	-	-	-	1,200,000
UCSD Fire Station	400871	20,556,000	-	-	-	-	-	-	-	-	-	20,556,000
Total		\$ 22,924,392	\$ 1,331,607	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,256,000

Unfunded Needs List

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 48 - Black Mountain Ranch / S15015	\$ 32,000,000	\$ 2,000,000	6.25%	This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications. Construction is partially unfunded.
Fire-Rescue Air Ops Facility - PH II / S18007	\$ 23,150,245	\$ 18,382,447	79.40%	This project provides the design and construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road Improvement project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms. Construction of phase II is currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 36,000,119	\$ 30,663,705	85.18%	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 28,000,000	\$ 24,272,205	86.69%	This project will provide for a new fire station to serve the City Heights community. Design is 60% completed but additional funds are need to complete design due to environmental permitting requirements and updated design costs. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	\$ 11,650,000	\$ 10,705,178	91.89%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Remaining design and construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 28,424,991	\$ 26,474,991	93.14%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 30,000,001	\$ 29,916,347	99.72%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 142,414,873		



Page Intentionally Left Blank

General Services



Page Intentionally Left Blank

General Services

The Department of General Services provides repair, modernization, and improvement services to over 1,600 municipal facilities encompassing nine million square feet of floor space.

Facilities Services CIP projects include improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Facilities Services CIP program is funded by a variety of sources including, Debt Funds, Regional Parks Improvement Fund, the General Fund, Infrastructure Funds, and Federal Grants.

Fleet Operations CIP projects provide improvements with the City's Fleet operations repair and carwash facilities.

2024 CIP Accomplishments

The following projects were either completed or entered the design or construction phases in Fiscal Year 2024:

- Completed Kearny Mesa Repair Facility Project (S20009)
- Completed Skyline Recreation Roof Replacement (B22133)

2025 CIP Goals

The following milestones are anticipated to be completed in Fiscal Year 2025:

- FS #23 Facility Repair (B16096)
- Chollas Paint Booth - Replacement (L140025)
- Police Headquarters Elevator Renovation - Construction (B22081)
- Tierrasanta Library Roof Replacement - Design (B22132)
- Paradise Hill Library HVAC - Replacement (B23104)
- Scripps Miramar Ranch Library Fire System - Replacement (B23160)
- Complete Design and Award Construction Contract for Police Headquarters Security Fencing (B22080)



Page Intentionally Left Blank

General Services

General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Chollas Fleet Electrification Assessment / P25003	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
City Facilities Improvements / ABT00001	31,429,934	6,111,168	103,324,142	140,865,244
Fleet Operations Facilities / L14002	3,407,559	1,000,000	7,324,152	11,731,711
Kearny Mesa Facility Improvements / S20009	16,421,600	-	-	16,421,600
Total	\$ 51,259,094	\$ 8,111,168	\$ 110,648,294	\$ 170,018,556



Page Intentionally Left Blank

General Services – Preliminary Engineering Projects

Chollas Fleet Electrification / P25003

Assessment

Priority Category: Low

Priority Score: 55

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ 1,000,000



Page Intentionally Left Blank

General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ragucos, Rex
Duration:	2010 - 2040		619-527-7593
Improvement Type:	Betterment		rexragucos@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, security upgrades, generator and gear panels transformers replacements, and building repairs.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 195,107	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,167
C.O.-Pueblo Land/Pol. Decentra	400006	212,331	945,658	-	-	-	-	-	-	-	-	1,157,990
Capital Outlay Fund	400002	431,909	12,957	-	-	-	-	-	-	-	-	444,866
CIP Contributions from General Fund	400265	1,186,302	504,789	-	-	-	-	-	-	-	-	1,691,091
Citywide Fire DIF	400885	-	-	700,000	-	-	-	-	-	-	-	700,000
Debt Funded General Fund CIP Projects	400881	9,636,159	10,985,917	1,011,168	-	-	-	-	-	-	-	21,633,244
Energy Conservation Program CIP Fund	200225	-	12	-	-	-	-	-	-	-	-	12
General Fund Commercial Paper Notes	400869	2,360	-	-	-	-	-	-	-	-	-	2,360
Grant Fund - Federal	600000	1,683,413	116,587	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	2,117,968	508,277	-	-	-	-	-	-	-	-	2,626,245
Junior Lifeguard Program Fund	200373	246,998	113,002	-	-	-	-	-	-	-	-	360,000
Linda Vista Urban Comm	400113	24,441	141,478	-	-	-	-	-	-	-	-	165,919
Metro Sewer Utility - CIP Funding Source	700009	-	35,000	-	-	-	-	-	-	-	-	35,000
Muni Sewer Utility - CIP Funding Source	700008	-	115,000	-	-	-	-	-	-	-	-	115,000
PFFA Lease Revenue Bonds 2015B-Project	400860	27,567	-	-	-	-	-	-	-	-	-	27,567
Recycling Fund CIP Fund	700049	-	300,000	-	-	-	-	-	-	-	-	300,000
San Diego Regional Parks Improvement Fund	200391	1,045,742	840,900	4,400,000	(255,985)	-	-	-	-	-	-	6,030,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	103,580,127	103,580,127
Total		\$ 16,810,297	\$ 14,619,636	\$ 6,111,168	\$ (255,985)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 103,580,127	\$ 140,865,244

General Services

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	57
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2019 - 2030		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations. The total project cost includes all identified phases of the project.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable Community Plans and is in conformance with the City's General Plan.

Schedule: Phases 1 & 2 completed design in Fiscal Year 2017 and were closed in 2020 after alternative solutions were implemented. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019. Phase 3 is on hold contingent upon the identification of funding. Phase 4 Design completed in Fiscal Year 2021. Construction of Phase 4 began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design of Phase 5 was complete in Fiscal Year 2021. Construction of Phase 5 began in Fiscal Year 2023 and is anticipated to be complete in Fiscal Year 2025. Phase 6 will be reactivated in Fiscal Year 2025 and a schedule is to be determined.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Fleet Services CIP Fund	400676	2,783,800	254,798	-	-	-	-	-	-	-	-	3,038,598
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,324,152	7,324,152
Total		\$ 3,152,761	\$ 254,797	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,324,152	\$ 11,731,711

General Services

Kearny Mesa Facility Improvements / S20009

Bldg - Operations Facility / Structures

Council District:	6	Priority Score:	67
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2020 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

Justification: In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of first refusal to purchase the facility, if owner desires to sell.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design & Permitting began in Fiscal Year 2020 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and was completed in Fiscal Year 2024.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,421,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,421,600
Fleet Services CIP Fund	400676	956,983	43,017	-	-	-	-	-	-	-	-	1,000,000
Infrastructure Fund	100012	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Total		\$ 16,378,582	\$ 43,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,421,600

Unfunded Needs List

General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 11,731,711	\$ 7,324,152	62.43%	This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 6 is currently unfunded.
City Facilities Improvements / ABT00001	\$ 140,865,244	\$ 103,580,127	73.53%	Funding for these projects are requested from the Infrastructure Fund.
Total		\$ 110,904,279		

Homelessness Strategies and Solutions



Page Intentionally Left Blank

Homelessness Strategies and Solutions

The Homelessness Strategies and Solutions Department (HSSD) leads the City's efforts in addressing homelessness. The Department is responsible for creating and coordinating programs and services for individuals experiencing or at-risk of homelessness. The Homeless Strategies and Solutions Capital Improvements Program (CIP) plays an important role in delivering new shelter facilities and addressing the capital needs of existing facilities. The CIP is comprised of various projects that provide benefits citywide.

2024 CIP Accomplishments

The following Homelessness Strategies and Solutions project accomplishments were completed for Fiscal Year 2024:

- Initiated electrical improvements planning of Rose Canyon Safe Parking (S23014)
- Initiated Citywide Homeless Shelters (L24002)

2025 CIP Goals

The following Homelessness Strategies and Solutions project goals are anticipated for Fiscal Year 2025:

- Complete Rose Canyon Safe Parking (S23014)
- Completion of Phases 1 and 2 of Citywide Homeless Shelters (L24002)



Page Intentionally Left Blank

Homelessness Strategies and Solutions

Homelessness Strategies and Solutions: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Citywide Homeless Shelters / L24002	\$ 1,950,000	\$ 2,500,000	\$ 1,200,000	\$ 5,650,000
Rose Canyon Safe Parking / S23014	1,030,543	-	-	1,030,543
Total	\$ 2,980,543	\$ 2,500,000	\$ 1,200,000	\$ 6,680,543



Page Intentionally Left Blank

Homelessness Strategies and Solutions

Citywide Homeless Shelters / L24002

Bldg - Operations Facility / Structures

Council District:	2	Priority Score:	65
Community Planning:	Peninsula; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	New	Contact Information:	Lewis, Nikki
Duration:	2024 - 2025		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides design and construction of improvements, new infrastructure, and buildings city-wide to provide additional shelter options for unhoused residents. Phase 1 is planned to be sited at the H Barracks site located within the San Diego Police and Fire Training Center at 4285 Spruance Rd, San Diego, CA 92101. The project constructs site improvements to enable infrastructure for electric, water & sewer connections, and site lighting to support ancillary services to be operational at the site. Phase 2 is planned to include site improvements at 2334 Mission Village Drive. The total project cost includes all identified phases of the project.

Justification: The project is necessary to implement the City's Comprehensive Shelter Strategy to achieve shelter outcomes aligned with Community Action Plan on Homelessness.

Operating Budget Impact: Operational costs for the project will be developed and revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Community Action Plan on Homelessness and is in conformance with the City's General Plan.

Schedule: Abatement and demolition work under the Pure Water project began in Fiscal Year 2023, in which abatement was completed in Fiscal Year 2024 and demolition is anticipated to be completed in Fiscal Year 2025. Phase 1 will commence upon completion of abatement and demolition work. Design of Phase 1 began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase 1 is anticipated to begin and be completed in Fiscal Year 2025. Phase 2 was initiated in Fiscal Year 2024 and a project schedule and future phases will be determined at a later date.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000
CIP Contributions from General Fund	400265	-	640,000	2,500,000	-	-	-	-	-	-	-	3,140,000
Grant Fund - Federal	600000	-	-	-	1,200,000	-	-	-	-	-	-	1,200,000
Infrastructure Fund	100012	232,267	817,733	-	-	-	-	-	-	-	-	1,050,000
Total		\$ 232,266	\$ 1,717,733	\$ 2,500,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,650,000

Homelessness Strategies and Solutions

Rose Canyon Safe Parking / S23014

Bldg - Other City Facility / Structures

Council District:	2	Priority Score:	41
Community Planning:	Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lowther, John
Duration:	2023 - 2025		619-613-0049
Improvement Type:	New		jlowther@sanidiego.gov

Description: This project includes safe parking improvements to 3775 Morena Blvd. including: installation of a new sewer main, manholes, water & sewer connections, electric panels, grinding and overlay of the parking lot, and an electric gate.

Justification: The County provided capital to establish an overnight safe parking/camper shelter for homeless families.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Homelessness Strategies and Solutions budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2023. Construction began and was substantially completed in Fiscal Year 2023. Final electrical improvements are to be constructed by the end Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 574,515	\$ 456,027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,030,543
Total		\$ 574,515	\$ 456,027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,030,543

Library



Page Intentionally Left Blank

The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 36 branch libraries.

2024 CIP Accomplishments

In Fiscal Year 2024, the Library Department achieved the following:

- Initiated the construction of the Scripps Miramar Ranch Library parking lot (S00811)
- Finalized bridging documents for the San Carlos Branch Library (S00800)
- City took possession of the lower lot for San Carlos Branch Library (S00800)

2025 CIP Goals

The Library Department is looking forward to Fiscal Year 2025 with the following goals:

- Complete construction on the Pacific Highlands Ranch Branch Library (S14023)
- Complete Design-build RFP and short listed two firms for Oak Park Branch Library (S22011)
- Award Design-Build contract and initiate design for Oak Park Branch Library (S22011)
- Complete design and initiate construction for the Old Logan Heights Library Building Rehabilitation (S22010)
- Initiate site preparation on lower lot for the San Carlos Branch Library (S00800)
- Initiate and complete preliminary engineering and design for Linda Vista Branch Library Early Learning Patio project (S24007)
- Initiate design for the City Heights Performance Annex Improvement project (S23013)



Page Intentionally Left Blank

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
City Hts Library Performance Annex Imp / S23013	\$ 1,305,319	\$ -	\$ 4,310,637	\$ 5,615,956
Linda Vista Library Patio Improv / S24007	150,000	-	1,000,000	1,150,000
Oak Park Library / S22011	21,500,745	745,450	15,038,805	37,285,000
Ocean Beach Branch Library / S20015	5,551,489	-	7,200,000	12,751,489
Old Logan Heights Library Renovation / S22010	2,725,521	-	3,616,000	6,341,521
Pacific Highlands Ranch Branch Library / S14023	28,464,178	-	800,000	29,264,178
San Carlos Branch Library / S00800	12,967,372	3,086,869	31,447,259	47,501,500
Scripps Miramar Ranch Library / S00811	10,123,056	-	719,000	10,842,056
University Community Library / P22008	40,000	-	-	40,000
Total	\$ 82,827,680	\$ 3,832,319	\$ 64,131,701	\$ 150,791,700



Page Intentionally Left Blank

Library – Preliminary Engineering Projects

University Community Library / P22008

Priority Category: Low

Priority Score: 40

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 39,964	\$ 36	\$ -	\$ 40,000
Total		\$ 39,964	\$ 36	\$ -	\$ 40,000



Page Intentionally Left Blank

Library

City Hts Library Performance Annex Imp / S23013

Bldg - Libraries

Council District:	9	Priority Score:	73
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2023 - 2028		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project will provide infrastructure repair of essential building systems to create a more environmentally and financially sustainable facility, addressing necessary replacement of the existing HVAC system, energy management systems, inclusive access points, structure foundation, and repair of nonfunctioning essential building components. Additionally, a second floor will be added to the Performance Annex, which will include rehearsal space and staff office space. The existing first floor will be expanded to include box office, staff office space, storage space.

Justification: Built in 1998, the City Heights/Weingart Branch Library's Performance Annex is the only publicly accessible black box theatre and amphitheater in the Mid-City area and is also the only black box venue and theater that the City of San Diego owns and operates. The existing facility does not have adequate space for programming and also lacks ADA amenities.

Operating Budget Impact: This facility will require ongoing operational budget for non-personnel expenditures. Estimates for the operating budget impact will be developed when final square footage is determined.

Relationship to General and Community Plans: This project is consistent with the Mid-City Communities Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028, contingent upon grant extension.

Summary of Project Changes: Total project cost has decreased by \$876,975 due to refined scope. \$650,000 in Library System Improvement funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 655,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 655,319
Grant Fund - Federal	600000	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Grant Fund - State	600001	-	-	-	3,310,637	-	-	-	-	-	-	3,310,637
Library System Improvement Fund	200209	-	650,000	-	-	-	-	-	-	-	-	650,000
Total		\$ -	\$ 1,305,319	\$ -	\$ 4,310,637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,615,956

Library

Linda Vista Library Patio Improv / S24007

Bldg - Libraries

Council District:	7	Priority Score:	76
Community Planning:	Linda Vista	Priority Category:	Medium
Project Status:	New	Contact Information:	Lewis, Nikki
Duration:	2024 - 2027		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for improvements to the Outdoor Early Learning Patio at the existing Linda Vista Branch Library. The improvements entail adding a meeting and crafts space; seating for friends, families and readers' and space for nature-based play and learning. Specifically, a new exit gate, concrete patio, concrete band, stucco wall, concrete steppers, decomposed granite paving, iron fence, sidewalk, shade canopies, concrete tabletop, lintel, steel edging and irrigation drainage pipes will be added to the existing patio. In addition, an existing wall will be demolished to make way for the improvements.

Justification: The existing Linda Vista Branch Library was built in 1942 and was expanded in 1951 and again in 1987, to its current size of approximately 10,000 square feet. The current library is the busiest in the City of San Diego for youth summer reading programs and "Do Your Homework at the Library" programs and as a result, has reached operational capacity and is unable to accommodate the needs of the growing community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering is anticipated to begin and be completed in Fiscal Year 2025. Design is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the receipt of anticipated funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Library System Improvement Fund	200209	-	150,000	-	-	-	-	-	-	-	-	150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ -	\$ 150,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,150,000

Library

Oak Park Library / S22011

Bldg - Libraries

Council District:	4	Priority Score:	86
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2022 - 2030		619-533-5401
Improvement Type:	New		wgibson@sandiego.gov

Description: This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, technology lab, reader service area, informal reading/special feature area, reference area, multipurpose room, community room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from nearby school and park areas. This project was converted from P20004 in Fiscal Year 2022.

Justification: The existing Oak Park Library is only 5,200 square feet and is insufficient to meet the needs of the growing community. The existing library is too small to provide adequate programming and informational services to the library system and the region, and could not support the technological and programmatic needs of the future. The proposed project will utilize a Community Based Competitive Design (CBCD) delivery method to reach the ultimate goal of expanding the Oak Park Branch Library to a new 20,000 square foot facility. Under the CBCD method, teams of designers and contractors will compete for public votes on their unique designs of the library. Designs will be based on community input and desires, including exterior looks and interior features and amenities.

Operating Budget Impact: Staff from the existing library will be used to support operations in the expanded facility. Ongoing operational budget for non-personnel expenditures will be needed for the book sorting facility and for the increased landscaping, janitorial services, and security needs.

Relationship to General and Community Plans: This project is consistent with the Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: RFP solicitation began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Design-build contract is anticipated to be awarded in Fiscal Year 2025. The design component of the design-build is anticipated to be completed in Fiscal Year 2026, with the construction component anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: \$20.0 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$5.2 million due to increase in construction costs. The project description, schedule, and operating budget impact have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 92,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,874
Crossroads Redevelopmen CIP Contributions Fund	200357	245,551	216,332	-	-	-	-	-	-	-	-	461,883
Debt Funded General Fund CIP Projects	400881	-	345,987	-	-	-	-	-	-	-	-	345,987
Grant Fund - State	600001	253,404	20,046,596	-	9,090,913	-	-	-	-	-	-	29,390,913
Library Improvement Trust Fund	200369	-	300,000	66,186	-	-	-	-	-	-	-	366,186
Library System Improvement Fund	200209	-	-	679,264	-	-	-	-	-	-	-	679,264
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,947,892	5,947,892
Total		\$ 591,829	\$ 20,908,915	\$ 745,450	\$ 9,090,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,947,892	\$ 37,285,000

Library

Ocean Beach Branch Library / S20015

Bldg - Libraries

Council District:	2	Priority Score:	53
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2029		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts and a teen room, storage rooms, outdoor gathering area and two restrooms.

Justification: This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Operating Budget Impact: This facility will require ongoing operational budget non-personnel expenses. Operational costs for the project will be developed and revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and the design bridging documents are anticipated be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the receipt of anticipated funding.

Summary of Project Changes: \$4.5 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 590,933	\$ (1,143)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 589,789
General Fund Commercial Paper Notes	400869	217,881	-	-	-	-	-	-	-	-	-	217,881
Grant Fund - Federal	600000	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
Grant Fund - State	600001	78,454	4,421,546	-	-	-	-	-	-	-	-	4,500,000
Infrastructure Fund	100012	162,330	-	-	-	-	-	-	-	-	-	162,330
Library System Improvement Fund	200209	13,070	-	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	68,419	-	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	-	3,000,000	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 1,131,086	\$ 4,420,402	\$ -	\$ 4,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 12,751,488

Library

Old Logan Heights Library Renovation / S22010

Bldg - Libraries

Council District:	8	Priority Score:	76
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2022 - 2028		619-533-5401
Improvement Type:	Replacement - Rehab		wgibson@sandiego.gov

Description: This project consists of renovation and rehabilitation of the Old Logan Heights Library Building. The future use of this building will be determined at a later date, under a different project. The building is located at 811 South 28th Street, San Diego, CA within District 8.

Justification: The Old Logan Heights Library Building will be rehabilitated to become a new and safe community space for the residents of Logan Heights. Currently, the historic building is in a dilapidated state, with broken windows, damaged doors, lead pipes, a broken HVAC system and a leaky roof. The structure is also non-ADA compliant. Direction on the improvements to be made will ultimately depend on the findings of the site assessment, as well as available funding and public input from Logan Heights residents about the future use of the facility.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Southeastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Rehabilitation design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Rehabilitation construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$2.6 million due to increase in construction costs and additional scope due to condition of the facility.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 4,471	\$ 321,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,521
Grant Fund - State	600001	669,219	1,730,781	-	3,616,000	-	-	-	-	-	-	6,016,000
Total		\$ 673,690	\$ 2,051,830	\$ -	\$ 3,616,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,341,521

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	50
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2016 - 2027		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: Operating and maintenance funding for this facility was previously included in the Library Department's budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. The facility will be opened in Fiscal Year 2025.

Summary of Project Changes: \$800,000 in Pacific Highlands Ranch FBA funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost has increased by \$1.6 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 11,118,594	\$ 128,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,247,376
Del Mar Mesa FBA	400089	1,008,945	122,000	-	-	-	-	-	-	-	-	1,130,945
Pacific Highlands Ranch FBA	400090	9,843,893	1,493,814	-	-	-	-	-	-	-	-	11,337,707
Torrey Highlands	400094	4,748,148	-	-	-	-	-	-	-	-	-	4,748,148
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	800,000	800,000
Total		\$ 26,719,581	\$ 1,744,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 29,264,178

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	76
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	1998 - 2030		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was initially completed in Fiscal Year 2019. Land acquisition was completed in Fiscal Year 2023. Bridging design documents were updated and completed in Fiscal Year 2024. Design and construction will begin contingent upon the identification of funding to award Design-Build contract.

Summary of Project Changes: Total project cost increased by \$12.2 million due to cost escalation and inflation in the construction industry. \$3.2 million in various funding sources has been allocated to this project in Fiscal Year 2024 via City Council ordinance and resolutions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 15,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,444
CIP Contributions from General Fund	400265	50,000	1,563,409	1,200,000	-	-	-	-	-	-	-	2,813,409
Citywide Library DIF	400887	-	-	290,000	-	-	-	-	-	-	-	290,000
Debt Funded General Fund CIP Projects	400881	17,724	2,214,720	1,596,869	-	-	-	-	-	-	-	3,829,313
Grant Fund - State	600001	548,550	951,450	-	-	-	-	-	-	-	-	1,500,000
Infrastructure Fund	100012	-	97,687	-	-	-	-	-	-	-	-	97,687
Library Improvement Trust Fund	200369	7,060	148,545	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	1,877,233	4,904,127	-	-	-	-	-	-	-	-	6,781,360
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	31,447,259	31,447,259
Total		\$ 3,071,990	\$ 9,895,381	\$ 3,086,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,447,259	\$ 47,501,500

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	40
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2003 - 2029		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied, and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost has increased by \$1.2 million due to increase in construction costs. \$90,000 in Scripps Miramar Ranch DIF, \$551,127 in Scripps Miramar Ranch FBA, and \$77,545 in Miramar Ranch North Library funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
Library System Improvement Fund	200209	33,859	1,741	-	-	-	-	-	-	-	-	35,600
Monarch @ Scripps Ranch Llc	400270	923,428	-	-	-	-	-	-	-	-	-	923,428
MRN RED'G-Bond Fund	300014	178,007	-	-	-	-	-	-	-	-	-	178,007
MRN-Library	400225	-	77,545	-	-	-	-	-	-	-	-	77,545
Scripps Miramar Ranch DIF	400863	3,696,377	390,000	-	-	-	-	-	-	-	-	4,086,377
Scripps Miramar Ranch FBA	400086	4,402,987	389,111	-	-	-	-	-	-	-	-	4,792,099
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	719,000	719,000
Total		\$ 9,264,657	\$ 858,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 719,000	\$ 10,842,056

Unfunded Needs List

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 12,751,489	\$ 200,000	1.57%	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. A portion of the construction phase is currently unfunded.
Pacific Highlands Ranch Branch Library / S14023	\$ 29,264,178	\$ 800,000	2.73%	This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA). A portion of the construction phase is unfunded.
Scripps Miramar Ranch Library / S00811	\$ 10,842,056	\$ 719,000	6.63%	This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. A portion of construction is currently unfunded.
Oak Park Library / S22011	\$ 37,285,000	\$ 5,947,892	15.95%	This project provides for the design and construction of a new library of approximately 20,000 square feet and a new book sorting facility of approximately 10,000 square feet. The library building will consist of entry/community services, technology lab, reader service area, informal reading/special feature area, reference area, multipurpose room, community room, adult/young adult area, children's area, and staff support areas. The facility will also require a parking lot as well as building entrance and path of travel from closed by school and park areas. A portion of construction is currently unfunded.
Linda Vista Library Patio Improv / S24007	\$ 1,150,000	\$ 500,000	43.48%	This project provides for the construction of an outdoor early learning patio at the existing Linda Vista Branch Library. A portion of the construction phase remains unfunded, however two grant funding sources have been identified for application.
San Carlos Branch Library / S00800	\$ 47,501,500	\$ 31,447,259	66.20%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 39,614,151		



Page Intentionally Left Blank

Parks & Recreation



Page Intentionally Left Blank

Parks & Recreation

The Parks and Recreation Department oversees over 42,400 acres of developed parks, open space, the La Jolla Underwater Park, golf courses, beaches, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet the goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 60 recreation centers, 15 aquatic centers, approximately 297 playgrounds in over 8,792 acres of developed parks, as well as nearly 27,404 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City partners with multiple school districts and one community college district to provide joint use facilities for the benefit of its residents. San Diego's Joint Use Program with School Districts is one of the oldest and largest programs in the country. One facet of this program is the ongoing implementation of the Play All Day Program with San Diego Unified School District, which is intended to expand the joint use system by over 45 sites in most areas of the City.

Joint use provides for the shared use of the public facilities and resources filling an essential gap in addressing the City's need for more parkland and additional recreational opportunities in our communities in accordance with the recently adopted Parks Master Plan. A Joint-Use Facility is usually a portion of an existing school site or park that is separated from the main campus by fencing. Each joint use area includes neighborhood park amenities such as multi-purpose turf field, walking track, play equipment, hardcourts, and/or off-street parking. Joint Use Facilities are utilized by the public when school is not in session and are reserved for student use during school hours. There are currently 103 joint use facilities.

2024 CIP Accomplishments

In Fiscal Year 2024, the Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service in Fiscal Year 2024:
 - Bermuda Avenue Coastal Access Replacement (B17110)
 - Children's Park Improvements (S16013)
 - Martin Luther King Recreation Center Moisture Intrusion (B19001)
 - Quince Drive Runoff and Erosion Control Improvements (B23122)
 - Tecolote South Comfort Station Improvements (B19015)
 - Tecolote South Parking Lot Improvements (B19017)
 - Tecolote South Playground Improvements (B19016)
 - Mission Bay Golf Course Clubhouse Irrigation & Electrical Upgrades (S11010)
- New joint-use facilities put into service:
 - Marston Middle School Joint Use Facility

2025 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint-use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Botanical Building Improvements (S20005)
 - Canon Street Park (S16047)
 - Coral Gate Neighborhood Park Playground Improvements (B20057)
 - De Anza Northeast Parking Lot (B20107)
 - Egger/South Bay Community Park ADA Improvements (S15031)
 - El Carmel Comfort Station Improvements (B18226)
 - El Cuervo Adobe Improvements (S14006)
 - Hickman Fields Athletic Area (S00751)
 - Hospitality Point Comfort Station Improvements (B19179)
 - Hospitality Point Parking Lot Improvements (B19156)
 - Jerabek Park Improvements (S20007)
 - John F. Kennedy Neighborhood Park Restroom and Playground Improvements (B18005)
 - Marcy Neighborhood Park Improvements (B19188)
 - Mission Bay Athletic Comfort Station Modifications (B17179)
 - Mission Bay Golf Course Clubhouse Demolition/Portable Building Installation (S01090)
 - North Cove Comfort Station Improvements (B18234)
 - Ocean Air Comfort Station and Park Improvements (S16031)
 - Sunset Point Parking Lot Improvements (B19159)
 - Ventura Comfort Station Improvements (B18227)
- New joint-use facilities to be put into service:
 - Boone Elementary School Joint Use Facility
 - Clairemont Canyons Academy Joint Use Facility
 - Pacific View Elementary School Joint Use Facility
 - Spreckels Elementary School Joint Use Facility
 - Whitman Elementary School Joint Use Facility
 - Wilson Middle School Joint Use Facility

Parks & Recreation

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 28,453,000	\$ -	\$ -	\$ 28,453,000
Balboa Park Golf Course / AEA00002	4,411,194	2,000,000	8,000,000	14,411,194
Balboa Park International Cottages Study / P24000	567,613	-	879,557	1,447,170
Berardini Field GDP / P22006	700,000	-	-	700,000
Beyer Park Development Phase II / S23008	4,297,390	400,000	13,290,610	17,988,000
Beyer Park Development / S00752	22,338,000	108,340	-	22,446,340
Billie Jean King Tennis Center Improve / RD22005	2,500,000	-	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	11,034,475	-	2,513,425	13,547,900
Boston Ave Linear Park GDP / P22005	2,000,000	-	-	2,000,000
Camino De La Costa Stairs / P24012	807,174	-	2,000,000	2,807,174
Canon Street Pocket Park / S16047	3,303,115	152,807	-	3,455,922
Canyonside Comm Park Tennis Expansion / RD23004	-	-	1,000,000	1,000,000
Carmel Del Mar NP Comfort Station-Development / S16034	3,930,564	800,000	-	4,730,564
Carmel Grove NP Comfort Station and Park / S16038	2,211,500	1,365	250,000	2,462,865
Carmel Knolls NP Comfort Station-Development / S16033	2,646,317	-	607,714	3,254,031
Carmel Mission NP Comfort Station Development / S16039	1,428,000	-	(1,428,000)	-
Carmel Valley CP-Turf Upgrades / S16029	6,074,121	-	-	6,074,121
Casa Del Prado Reconstruction / S22007	5,900,000	-	-	5,900,000
Children's Park Improvements / S16013	8,700,920	300,000	300,000	9,300,920
Chollas Creek Oak Park Trail / S20012	4,112,000	-	-	4,112,000
Chollas Lake Drainage Study / P25002	-	400,000	-	400,000
Chollas Lake Improvements / L18001	1,749,509	-	-	1,749,509
Chollas Triangle Park / P20005	3,288,899	-	3,000,000	6,288,899
City Heights Urban Village/Henwood Park / P24002	750,000	1,000,000	-	1,750,000
Coastal Erosion and Access / AGF00006	7,962,679	-	3,608,000	11,570,679
Crystal Pier Improvements / P24017	1,000,000	-	-	1,000,000
Dennery Ranch Neigh Park / RD22001	15,098,096	4,811,468	2,090,436	22,000,000
East Village Green Phase 1 / S16012	78,500,725	800,000	-	79,300,725
EB Scripps Park Expanded Walkway / P24015	828,444	-	750,000	1,578,444
EB Scripps Pk Comfort Station Replacement / S15035	5,718,470	-	-	5,718,470
Ed Brown Center Improvements / RD22003	300,000	-	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	6,980,145	-	-	6,980,145
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	4,004,213	-	2,096,078	6,100,291
Golf Course Drive Improvements / S15040	7,283,689	2,375,618	-	9,659,307
Grove Neighborhood Park / S22002	1,274,302	4,505,720	21,097,979	26,878,001
Hickman Fields Athletic Area / S00751	12,376,320	-	-	12,376,320
Hidden Trails Neighborhood Park / S00995	10,463,196	850,000	-	11,313,196
Howard Lane Improvements / L24003	1,000,000	-	5,000,000	6,000,000
Jerabek Park Improvements / S20007	7,676,400	-	-	7,676,400
John Baca Park / S22004	2,292,634	50,000	2,653,366	4,996,000
Junipero Serra Museum ADA Improvements / S15034	1,849,777	984,792	-	2,834,569
Kelly Street Park GDP / P22004	400,000	-	-	400,000

Parks & Recreation

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Marie Widman Memorial Park GDP / P23005	500,000	-	-	500,000
Marston House Restoration & Repair Work / RD23005	1,000,000	-	500,000	1,500,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	8,935,084	-	-	8,935,084
MBGC Irrigation & Electrical Upgrades / S11010	6,100,000	-	-	6,100,000
Mira Mesa Community Pk Improvements / L16002	55,524,058	-	-	55,524,058
Mission Bay Golf Course / AEA00003	50,000	-	-	50,000
Mission Bay Improvements / AGF00004	92,800,200	13,708,605	146,005,135	252,513,940
Mission Beach Seawall Repair / P24001	750,000	-	879,557	1,629,557
MLK Pool Improvements / P24009	2,100,000	900,000	2,100,000	5,100,000
Mohnike Adobe and Barn Restoration / S13008	1,674,762	506,954	1,510,284	3,692,000
Montezuma Park General Dev Plan Amendment / P21002	1,350,000	-	-	1,350,000
Mountain View Racquet Club / RD23006	500,000	-	-	500,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	750,000	-	-	750,000
MTRP Trail System Management / S23010	200,000	-	-	200,000
Natural History Museum Improvements / RD23007	3,300,000	-	-	3,300,000
North Chollas CP Improvements / L22004	2,228,000	-	20,372,000	22,600,000
North Park Mini Park / S10050	6,015,504	157,393	-	6,172,897
North Park Recreation Center / P24003	750,000	-	-	750,000
NTC Aquatic Center / L23002	1,955,282	-	-	1,955,282
Ocean Air Comfort Station and Park Improvements / S16031	3,181,793	-	-	3,181,793
Ocean Beach Pier Improvements / S20011	1,232,907	-	-	1,232,907
Ocean Beach Pier Replacement / L22001	9,250,000	-	180,413,000	189,663,000
Old Mission Dam Dredging / P23002	750,000	484,936	-	1,234,936
Olive Grove Community Park ADA Improve / S15028	6,322,186	400,000	-	6,722,186
Olive St Park Acquisition and Development / S10051	5,704,482	251,585	-	5,956,067
Paradise Hills Community Park Trail / S24013	750,000	-	-	750,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	59,341,045	3,101,683	66,203,735	128,646,463
Penasquitos Creek NP Comfort Station / P24006	100,000	146,143	1,853,857	2,100,000
Rancho Bernardo CP Improvements / L20000	3,761,311	1,776,572	2,117,978	7,655,861
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	11,400,992	-	116,731,740	128,132,732
Resource-Based Open Space Parks / AGE00001	4,431,026	302,000	301,857	5,034,883
Riviera Del Sol Neighborhood Park / S00999	9,570,838	-	-	9,570,838
Sage Canyon NP Improvements / S16035	5,410,500	-	686,857	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	11,287,278	-	-	11,287,278
SD Humane Society Roof and HVAC Repl / S24014	500,000	-	1,200,000	1,700,000
Sefton Field Improvements / P23006	3,000,000	-	2,000,000	5,000,000
Solana Highlands NP-Comfort Station Development / S16032	4,031,000	-	-	4,031,000
Solterra Vista Neighborhood Park / RD22000	8,992,183	-	974,457	9,966,640
South Clairemont CP Rec Cntr Renovation / P24008	2,100,000	900,000	2,100,000	5,100,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	-	500,000	-	500,000
Southeastern Mini Park Improvements / L16000	8,198,152	-	-	8,198,152
Spindrift Drive Beach Access Walkway / P24011	354,135	-	1,000,000	1,354,135
Starlight Bowl Improvements / S23009	600,000	-	-	600,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,404,874	-	-	4,404,874
Sunset Cliffs Park Drainage Improvements / L14005	4,271,957	-	3,469,042	7,740,999

Parks & Recreation

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-	33,358
Talmadge Traffic Calming Infrastructure / S17001	343,000	-	-	343,000
Torrey Highlands NP Upgrades / S16036	2,198,401	250,000	-	2,448,401
Torrey Highlands Trail System / RD21003	133,622	-	-	133,622
Torrey Pines GC Clubhouse & Maintenance / S23005	5,000,000	-	54,910,000	59,910,000
Torrey Pines Golf Course / AEA00001	4,410,000	-	-	4,410,000
Villa Montezuma Museum / RD23008	5,000,000	-	-	5,000,000
Wangenheim Joint Use Facility / S15007	10,617,667	-	-	10,617,667
Wightman Street Neighborhood Park / S00767	3,516,584	-	-	3,516,584
Total	\$ 686,259,426	\$ 42,925,981	\$ 673,038,664	\$ 1,402,224,071



Page Intentionally Left Blank

Parks & Recreation – Preliminary Engineering Projects

Balboa Park International Cottages / P24000

Study

Priority Category: Medium

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ 54,609	\$ 513,004	\$ -	\$ 1,447,170
Total		\$ 54,609	\$ 513,004	\$ -	\$ 1,447,170

Berardini Field GDP / P22006

Priority Category: Medium

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ 400,000	\$ -	\$ -	\$ 400,000
Citywide Park Development Impact Fee	400883	44,806	255,194	-	300,000
Total		\$ 444,806	\$ 255,194	\$ -	\$ 700,000

Boston Ave Linear Park GDP / P22005

Priority Category: High

Priority Score: 72

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ 60,166	\$ 1,839,834	\$ -	\$ 1,900,000
CIP Contributions from General Fund	400265	-	100,000	-	100,000
Total		\$ 60,166	\$ 1,939,834	\$ -	\$ 2,000,000

Camino De La Costa Stairs / P24012

Priority Category: Medium

Priority Score: 46

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ 128,077	\$ 349,962	\$ -	\$ 478,039
CIP Contributions from General Fund	400265	-	4,135	-	4,135
Grant Fund - State	600001	18,219	306,781	-	2,325,000
Total		\$ 146,296	\$ 660,878	\$ -	\$ 2,807,174

Parks & Recreation

Chollas Lake Drainage Study / P25002

Priority Category: Medium

Priority Score: 56

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ 400,000	\$ 400,000
Total		\$ -	\$ -	\$ 400,000	\$ 400,000

Chollas Triangle Park / P20005

Priority Category: High

Priority Score: 60

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 800,000	\$ -	\$ 800,000
Environmental Growth 2/3 Fund	200109	235,000	-	-	235,000
San Diego Regional Parks Improvement Fund	200391	-	-	-	3,000,000
Capital Outlay Fund	400002	1,000	899,000	-	900,000
Mid City Urban Comm	400114	395,431	23,468	-	418,899
Citywide Park DIF-Park Def. Unrstd	400892	-	935,000	-	935,000
Total		\$ 631,431	\$ 2,657,468	\$ -	\$ 6,288,899

City Heights Urban Village/Henwood Park / P24002

Priority Category: High

Priority Score: 76

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ 1,000,000	\$ 1,750,000
Total		\$ -	\$ 750,000	\$ 1,000,000	\$ 1,750,000

Crystal Pier Improvements / P24017

Priority Category: High

Priority Score: 100

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

EB Scripps Park Expanded Walkway / P24015

Priority Category: Low

Priority Score: 41

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
La Jolla Urban Comm	400123	\$ -	\$ 78,444	\$ -	\$ 78,444
Citywide Park DIF-Park Def. COC	400891	-	750,000	-	1,500,000
Total		\$ -	\$ 828,444	\$ -	\$ 1,578,444

Parks & Recreation

Emerald Hills Park GDP

/ P20003

Priority Category: High

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Climate Equity Fund	100015	\$ 48,329	\$ 951,671	\$ -	\$ 1,000,000
San Diego Regional Parks Improvement Fund	200391	-	-	-	2,096,078
CIP Contributions from General Fund	400265	367,057	32,943	-	400,000
Encanto Neighborhoods DIF	400864	104,213	-	-	104,213
Grant Fund - State	600001	-	2,500,000	-	2,500,000
Total		\$ 519,599	\$ 3,484,614	\$ -	\$ 6,100,291

Kelly Street Park GDP

/ P22004

Priority Category: Medium

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 361,348	\$ 38,652	\$ -	\$ 400,000
Total		\$ 361,348	\$ 38,652	\$ -	\$ 400,000

Marie Widman Memorial Park GDP / P23005

Priority Category: Low

Priority Score: 38

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 366,696	\$ 133,304	\$ -	\$ 500,000
Total		\$ 366,696	\$ 133,304	\$ -	\$ 500,000

Mission Beach Seawall Repair

/ P24001

Priority Category: Medium

Priority Score: 58

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 1,629,557
Total		\$ -	\$ 750,000	\$ -	\$ 1,629,557

MLK Pool Improvements

/ P24009

Priority Category: High

Priority Score: 77

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 100,000	\$ -	\$ 200,000
Citywide Park Development Impact Fee	400883	-	-	900,000	900,000
Grant Fund - State	600001	1,569	1,998,431	-	4,000,000
Total		\$ 1,569	\$ 2,098,431	\$ 900,000	\$ 5,100,000

Parks & Recreation

Montezuma Park General Dev Plan / P21002

Amendment

Priority Category: Low

Priority Score: 33

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
College Area	400127	\$ 286,704	\$ 63,296	\$ -	\$ 350,000
Citywide Park DIF-Park Def. Unrstd	400892	-	1,000,000	-	1,000,000
Total		\$ 286,704	\$ 1,063,296	\$ -	\$ 1,350,000

Mt. Hope Rec Ctr @ Dennis V Allen / P23003

Park

Priority Category: Low

Priority Score: 36

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 99,378	\$ 20,412	\$ -	\$ 119,790
Capital Outlay Fund	400002	63,802	187,632	-	251,434
CIP Contributions from General Fund	400265	-	378,776	-	378,776
Total		\$ 163,180	\$ 586,820	\$ -	\$ 750,000

North Park Recreation Center / P24003

Priority Category: Medium

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ 750,000
Total		\$ -	\$ 750,000	\$ -	\$ 750,000

Old Mission Dam Dredging / P23002

Priority Category: Low

Priority Score: 33

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 224,324	\$ 525,676	\$ -	\$ 750,000
San Diego Regional Parks Improvement Fund	200391	-	-	484,936	484,936
Total		\$ 224,324	\$ 525,676	\$ 484,936	\$ 1,234,936

Parks & Recreation

Penasquitos Creek NP Comfort / P24006

Station

Priority Category: Medium

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 100,000	\$ -	\$ 200,000
Rancho Penasquitos FBA	400083	-	-	146,143	146,143
Grant Fund - State	600001	-	-	-	1,753,857
Total		\$ -	\$ 100,000	\$ 146,143	\$ 2,100,000

Sefton Field Improvements / P23006

Priority Category: High

Priority Score: 71

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ -	\$ -	\$ 2,000,000
Mission Valley-Urban Comm.	400135	133,274	2,866,726	-	3,000,000
Total		\$ 133,274	\$ 2,866,726	\$ -	\$ 5,000,000

South Clairemont CP Rec Cntr / P24008

Renovation

Priority Category: Medium

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ -	\$ 100,000	\$ -	\$ 200,000
Citywide Park Development Impact Fee	400883	-	-	900,000	900,000
Grant Fund - State	600001	1,766	1,998,234	-	4,000,000
Total		\$ 1,766	\$ 2,098,234	\$ 900,000	\$ 5,100,000

Southcrest Rec Ctr & Park Drainage / P25004

Imp

Priority Category: Low

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ 500,000	\$ 500,000
Total		\$ -	\$ -	\$ 500,000	\$ 500,000

Parks & Recreation

Spindrift Drive Beach Access / P24011 Walkway

Priority Category: Low

Priority Score: 45

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
San Diego Regional Parks Improvement Fund	200391	\$ 233,238	\$ 16,762	\$ -	\$ 1,250,000
CIP Contributions from General Fund	400265	28,421	75,714	-	104,135
Total		\$ 261,659	\$ 92,475	\$ -	\$ 1,354,135

Switzer Canyon Bridge / P21006 Enhancement

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
North Park MAD Fund	200063	\$ -	\$ 33,358	\$ -	\$ 33,358
Total		\$ -	\$ 33,358	\$ -	\$ 33,358

Parks & Recreation

Balboa Park Botanical Bldg Improvments / S20005

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	50
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2020 - 2026		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$500,000 due to increase in construction costs. \$4.0 million of San Diego Regional Parks Improvement funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 29,820	\$ 70,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Debt Funded General Fund CIP Projects	400881	12,272,844	-	-	-	-	-	-	-	-	-	12,272,844
Grant Fund - State	600001	7,998,879	1,121	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	3,368,795	4,711,361	-	-	-	-	-	-	-	-	8,080,156
Total		\$ 23,670,338	\$ 4,782,661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,453,000

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Balboa Park Golf Course CIP Fund	700044	\$ 308,977	\$ 4,102,216	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,411,194
Total		\$ 308,977	\$ 4,102,216	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,411,194

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	68
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2002 - 2031		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and construction of approximately four useable acres and 14 acres of habitat restoration, out of approximately 43 total acres of undeveloped land, for a community and neighborhood park on Beyer Boulevard. Beyer Park will be constructed in two phases. Phase I consists of the design of all amenities. Phase I also includes the construction of the children's play area, picnic area, basketball court, fitness equipment, on-site parking walkways, pedestrian light, Right of Way improvements, habitat restoration, and skate park. Phase II will be completed under S23008 - Beyer Park Development Phase II.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phase I and II were completed concurrently in Fiscal Year 2023. Construction for Phase I was awarded in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. A five-year vegetation maintenance and monitoring period to be completed in Fiscal Year 2031. Closeout activities to be completed in Fiscal Year 2031.

Summary of Project Changes: \$2.3 million in Otay Mesa Development Impact Fee and \$1.0 million in Citywide Park DIF Communities of Concern funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$3.4 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 176,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,697
Citywide Park DIF-Park Def. COC	400891	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Debt Funded General Fund CIP Projects	400881	1,767,730	255,401	108,340	-	-	-	-	-	-	-	2,131,470
Grant Fund - Federal	600000	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	8,500,000	-	-	-	-	-	-	-	-	-	8,500,000
Infrastructure Fund	100012	-	200,172	-	-	-	-	-	-	-	-	200,172
Otay Mesa Development Impact Fee	400857	2,715,681	-	-	-	-	-	-	-	-	-	2,715,681
Otay Mesa Facilities Benefit Assessment	400856	2,107,541	1,331,899	-	-	-	-	-	-	-	-	3,439,439
Otay Mesa-West (From 39067)	400093	250,138	-	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	15,540	-	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	1,517,202	-	-	-	-	-	-	-	-	-	1,517,202
Total		\$ 19,550,528	\$ 2,787,471	\$ 108,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,446,340

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$ -	253,640	173,586	176,408	179,539

Parks & Recreation

Beyer Park Development Phase II / S23008

Parks - Community

Council District:	8	Priority Score:	67
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2023 - 2031		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for Phase II construction to Beyer Community Park. Amenities include a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design for Phases I and II were completed concurrently in Fiscal Year 2023. Phase I construction will be completed before Phase II can begin construction.

Summary of Project Changes: Total project cost has increased by \$2.8 million due to increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Grant Fund - Federal	600000	-	-	-	8,000,000	-	-	-	-	-	-	8,000,000
Otay Mesa Development Impact Fee	400857	-	1,222,128	400,000	-	-	-	-	-	-	-	1,622,128
Otay Mesa Facilities Benefit Assessment	400856	251,001	1,125,332	-	-	-	-	-	-	-	-	1,376,333
RDA Contribution to San Ysidro Project Fund	200354	8,342	190,587	-	-	-	-	-	-	-	-	198,929
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,290,610	5,290,610
Total		\$ 259,343	\$ 4,038,046	\$ 400,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,290,610	\$ 17,988,000

Parks & Recreation

Billie Jean King Tennis Center Improve / RD22005

Parks - Developed Regional Park

Council District:	2	Priority Score:	44
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2022 - 2026		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project provides for the design and construction of improvements to the Billie Jean King tennis courts at the Barnes Tennis Center.

Justification: This project is needed to improve the tennis courts as operated under a lease.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Total		\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000

Parks & Recreation

Black Mountain Ranch Park Ph2 / RD21001

Parks - Neighborhood

Council District:	5	Priority Score:	47
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2021 - 2028		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of Phase 2 of the 30-acre Black Mountain Ranch Community Park. Phase 1 was completed by a developer per a Reimbursement Agreement with the City in 2006 and included the following amenities: Four multipurpose sports fields comprising 13 acres of turf, four basketball courts, security lighting and prefabricated restroom facility. Phase 2 is expected to provide for the design and construction of an additional 17 acres of multipurpose sports fields, hardcourts, two restrooms, one including a concession stand, two children's playgrounds, concrete pedestrian paving to meet ADA accessibility requirements, sports field lighting, drainage facilities, off-leash dog areas, landscaping and irrigation improvements.

Justification: This project implements the Black Mountain Ranch Subarea Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design began in Fiscal Year 2020 and was completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2026 and are expected to be finalized in Fiscal Year 2027.

Summary of Project Changes: Total project cost has increased by \$2.5 million due to revised cost estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 168,853	\$ 10,865,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,034,475
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,513,425	2,513,425
Total		\$ 168,853	\$ 10,865,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,513,425	\$ 13,547,900

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	45
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park of approximately 0.75 acres and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Warranty is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$125,575 due to an increase in construction costs. \$10,000 in Public Arts funding was allocated to this project in Fiscal Year 2024 via City Council ordinance. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ 99,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,582
Debt Funded General Fund CIP Projects	400881	988,190	537,718	-	-	-	-	-	-	-	-	-	1,525,908
Peninsula Urban Comm	400118	1,742,207	25,000	53,225	-	-	-	-	-	-	-	-	1,820,432
Public Art Fund	200002	-	10,000	-	-	-	-	-	-	-	-	-	10,000
Total		\$ 2,730,396	\$ 572,717	\$ 152,807	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,455,921

Parks & Recreation

Canyonside Comm Park Tennis Expansion / RD23004

Parks - Developed Regional Park

Council District:	5	Priority Score:	33
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2026		619-964-7670
Improvement Type:	Replacement - Retrofit		mshon@sandiego.gov

Description: This project provides for the addition of two new tennis courts at Canyonside Park to the west of the existing north courts. The project would require existing baseball batting cages to be relocated to the west in cooperation with the user organizations.

Justification: The project is needed to meet increased demand.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Master Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a non-profit. The reimbursement was executed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and complete in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	42
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2027		619-533-6653
Improvement Type:	Replacement		nlewis@sanidiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$699,000 due to an increase in construction costs. \$1.0 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 943,804	\$ 1,358,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,302,223
Carmel Valley Development Impact Fee	400855	169,175	1,459,166	800,000	-	-	-	-	-	-	-	2,428,341
Total		\$ 1,112,979	\$ 2,817,584	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,730,563

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	45
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2028		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2024 and be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost has increased by \$250,000 due to an increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 862,835	\$ 898,664	\$ 1,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,762,865
Carmel Valley Development Impact Fee	400855	4,378	445,622	-	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	250,000	250,000
Total		\$ 867,212	\$ 1,344,287	\$ 1,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,462,865

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	45
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2028		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station and enhanced parking lot within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and will be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$927,714 due to increase in construction costs. \$807,617 in Carmel Valley Development Impact Fee was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 673,150	\$ 505,549	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Carmel Valley Development Impact Fee	400855	-	1,467,617	-	-	-	-	-	-	-	-	1,467,617
Grant Fund - State	600001	-	-	-	607,714	-	-	-	-	-	-	607,714
Total		\$ 673,150	\$ 1,973,166	\$ -	\$ 607,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,254,031

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Daniels, Charles
Duration:	2016 - 2025		619-533-6597
Improvement Type:	New		cdaniels@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and neared completion in Fiscal Year 2023. After community input and City Council approval, the project has been canceled.

Summary of Project Changes: This project is canceled and will be closed by the end of the Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 516,160	\$ 661,839	\$ -	\$ (1,178,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Carmel Valley Development Impact Fee	400855	-	250,000	-	(250,000)	-	-	-	-	-	-	-
Total		\$ 516,160	\$ 911,839	\$ -	\$ (1,428,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	39
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2027		619-533-6613
Improvement Type:	Expansion		elozano@sandiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$659,579 due to increase in construction costs. \$1.3 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 3,657,991	\$ (205)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Carmel Valley Development Impact Fee	400855	1,140,948	159,052	-	-	-	-	-	-	-	-	1,300,000
Del Mar Hills/Carmel Vly-Maj D	400026	1,116,335	-	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 5,915,274	\$ 158,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,074,121

Parks & Recreation

Casa Del Prado Reconstruction / S22007

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	60
Community Planning:	Balboa Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2022 - 2025		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: This project provides for the preparation of a feasibility study for assessment and evaluation of the current condition of the historic buildings, the Casa Del Prado, and Theater. The outcome determination will be used to develop the final scope for the design and construction of the buildings.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Feasibility assessment began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Future scheduling is dependent on the outcome of the study and will be completed as part of a follow-on project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 202,247	\$ (2,247)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Grant Fund - State	600001	397,743	5,302,257	-	-	-	-	-	-	-	-	5,700,000
Total		\$ 599,990	\$ 5,300,009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,900,000

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2017 - 2026		619-533-7159
Improvement Type:	Betterment		kay@civiccommunities.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that include large multi-purpose lawn areas, a comfort station, children's play area, Civic Pond, Martin Luther King promenade walkway curbs, lighting system, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and completed in Fiscal Year 2024. Warranty began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost increased by \$600,000 due to increased project scope and closeout costs. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Downtown DIF (Formerly Centre City DIF)	400122	8,200,920	-	-	-	-	-	-	-	-	-	8,200,920
Far Bonus-Civic San Diego	400850	18,497	481,503	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 8,219,416	\$ 481,503	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 9,300,920

Parks & Recreation

Chollas Creek Oak Park Trail / S20012

Parks - Trails

Council District:	4 9	Priority Score:	73
Community Planning:	Mid-City: Eastern Area; City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2017 - 2028		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

Justification: The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

Schedule: Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction will be scheduled after the completion of design.

Summary of Project Changes: Total project cost has increased by \$655,500 due to revised construction costs. \$100,000 in Citywide Parks DIF Non-Communities of Concern funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. Unrstd	400892	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Climate Equity Fund	100015	961,501	2,038,499	-	-	-	-	-	-	-	-	3,000,000
Grant Fund - State	600001	96,500	755,500	-	(755,500)	-	-	-	-	-	-	96,500
Mid-City - Park Dev Fund	400109	7,295	152,705	-	-	-	-	-	-	-	-	160,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	755,500	755,500
Total		\$ 1,065,296	\$ 3,046,703	\$ -	\$ (755,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 755,500	\$ 4,112,000

Parks & Recreation
Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	53
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2026		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides electrical service to the park which will allow extended use of the park and provide a higher level of security. The total project cost includes all identified phases of the project.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2019 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2025. Future phases are not anticipated.

Summary of Project Changes: The total project cost increased by \$339,997 due to redesign of electrical service during the construction phase. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	752,000
San Diego Regional Parks Improvement Fund	200391	663,609	333,899	-	-	-	-	-	-	-	-	997,509
Total		\$ 1,415,609	\$ 333,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,749,508

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$ 0	26,225	27,012	35,115	35,115

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,185
Debt Funded General Fund CIP Projects	400881	2,124,047	7,900	-	-	-	-	-	-	-	-	2,131,947
San Diego Regional Parks Improvement Fund	200391	2,900,987	2,927,559	-	-	1,111,458	2,029,342	283,483	182,217	-	-	9,435,046
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500	1,500
Total		\$ 5,025,033	\$ 2,937,644	\$ -	\$ -	\$ 1,111,458	\$ 2,029,342	\$ 283,483	\$ 182,217	\$ -	\$ 1,500	\$ 11,570,678

Parks & Recreation

Dennerly Ranch Neigh Park / RD22001

Parks - Neighborhood

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2022 - 2028		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. This project was converted from a standalone project, S00636, to a developer reimbursement project in Fiscal Year 2022.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Tripointe Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ -	\$ -	\$ 443,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,303
Otay Mesa EIFD Capital Project Fund	400870	-	-	4,368,165	2,090,436	-	-	-	-	-	-	6,458,601
Otay Mesa Facilities Benefit Assessment	400856	7,903,478	7,124,394	-	-	-	-	-	-	-	-	15,027,872
Otay Mesa-West (From 39067)	400093	-	70,224	-	-	-	-	-	-	-	-	70,224
Total		\$ 7,903,477	\$ 7,194,618	\$ 4,811,468	\$ 2,090,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.50	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND	Total Impact \$ -	452,604	288,633	288,633	287,028

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	69
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2016 - 2027		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage standards set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost has increased by \$500,000 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
6th & K-Civic San Diego	400852	\$ 8,385,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,385,000
6th & Market-Civic San Diego	400851	4,002,000	-	-	-	-	-	-	-	-	-	4,002,000
Downtown DIF (Formerly Centre City DIF)	400122	48,208,158	3,574,330	800,000	-	-	-	-	-	-	-	52,582,488
Excess Redevelopment Bond Proceeds Exp	400862	5,672,051	325,670	-	-	-	-	-	-	-	-	5,997,721
Far Bonus-Civic San Diego	400850	262,600	4,037,400	-	-	-	-	-	-	-	-	4,300,000
Parking Meter District - Downtown	200489	3,753,043	-	-	-	-	-	-	-	-	-	3,753,043
Public Art Fund	200002	280,473	-	-	-	-	-	-	-	-	-	280,473
Total		\$ 70,563,325	\$ 7,937,399	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,300,725

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs	0.00	12.00	12.00	12.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	1,677,094	1,510,094	1,510,094

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	33
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2025		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. The warranty phase of this project was completed in Fiscal Year 2023.

Summary of Project Changes: The project is complete and will be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 62,941	\$ 2,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Debt Funded General Fund CIP Projects	400881	193,627	6,373	-	-	-	-	-	-	-	-	200,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	40,000	-	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,934,362	17	-	-	-	-	-	-	-	-	4,934,379
Total		\$ 5,710,020	\$ 8,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,718,469

Parks & Recreation

Ed Brown Center Improvements / RD22003

Parks - Community

Council District:	5	Priority Score:	51
Community Planning:	Rancho Bernardo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2022 - 2026		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project provides for the installation of solar at the site and the addition of automatic doors at the entrance for accessibility as well as adding more storage areas and interior improvements. These funds will be part of a reimbursement agreement between the City and the Ed Brown Center.

Justification: This project is needed to improve the facility as operated under a lease.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	46
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2017 - 2027		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated											
Debt Funded General Fund CIP Projects	400881	\$ 386,900	\$ 1,763,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,150,000
Grant Fund - Federal	600000	2,900,000	-	-	-	-	-	-	-	-	-	-	-	-	-	2,900,000
Otay Mesa/Nestor Urb Comm	400125	1,930,145	-	-	-	-	-	-	-	-	-	-	-	-	-	1,930,145
Total		\$ 5,217,045	\$ 1,763,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,980,144

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	1	Priority Score:	20
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2028		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019 and are anticipated to be completed in Fiscal Year 2025. Interpretive signage installation is anticipated to begin and be completed in Fiscal Year 2026.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 504,787	\$ 1,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	85,362	14,638	-	-	-	-	-	-	-	-	100,000
Total		\$ 590,149	\$ 15,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	606,000

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	47
Community Planning:	Balboa Park; Greater Golden Hill	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2016 - 2028		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost has increased by \$2.8 million due to design changes. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Citywide Park DIF-Park Def. Unrstd	400892	-	-	2,375,618	-	-	-	-	-	-	-	2,375,618
Debt Funded General Fund CIP Projects	400881	-	4,136,219	-	-	-	-	-	-	-	-	4,136,219
Golden Hill - Major District	400060	9,164	-	-	-	-	-	-	-	-	-	9,164
Golden Hill Urban Comm	400111	1,476,899	911,406	-	-	-	-	-	-	-	-	2,388,306
Total		\$ 1,486,063	\$ 5,797,625	\$ 2,375,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,659,306

Parks & Recreation

Grove Neighborhood Park / S22002

Parks - Neighborhood

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2022 - 2029		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Preliminary Engineering was completed under P18010 and the project was converted to a standalone in Fiscal Year 2022. This project was renamed from "Southwest Neighborhood Park" in Fiscal Year 2024.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa Nestor community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses upon project completion.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027, contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 676	\$ 93,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,846
Citywide Park DIF-Park Def. COC	400891	-	-	629,723	-	-	-	-	-	-	-	629,723
Climate Equity Fund	100015	1,124,233	56,222	-	-	-	-	-	-	-	-	1,180,455
Debt Funded General Fund CIP Projects	400881	-	-	3,856,037	-	-	-	-	-	-	-	3,856,037
Otay Mesa/Nestor Urb Comm	400125	-	-	19,960	-	-	-	-	-	-	-	19,960
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,097,979	21,097,979
Total		\$ 1,124,909	\$ 149,391	\$ 4,505,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,097,979	\$ 26,878,000

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	69
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2026		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: The scope of work for this facility includes two restrooms, one including a concession stand, automobile parking and park circulation roads, ingress and egress improvements along Hickman Field Drive, security lighting, paved pedestrian pathways, landscaping, irrigation and infrastructure and utility improvements for current and future needs on the 44-acre athletic area. The improvements will serve residents within the Kearny Mesa, Clairemont Mesa and Serra Mesa Communities and shall be in compliance with federal, state and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and future residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

Operating Budget Impact: Site is maintained by Hickman Youth Athletic Association.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Design began in Fiscal Year 2017 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 366,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Climate Equity Fund	100015	389,598	2,648	-	-	-	-	-	-	-	-	392,246
Debt Funded General Fund CIP Projects	400881	1,594,787	-	-	-	-	-	-	-	-	-	1,594,787
Developer Contributions CIP	200636	4,606,424	-	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	1,282,964	81,020	-	-	-	-	-	-	-	-	1,363,984
General Fund Commercial Paper Notes	400869	900,000	-	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	520,990	41,252	-	-	-	-	-	-	-	-	562,242
Kearny Mesa-Urban Comm	400136	1,934,666	655,800	-	-	-	-	-	-	-	-	2,590,466
Total		\$ 11,595,600	\$ 780,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,376,319

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	44
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2008 - 2028		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design began in Fiscal Year 2022 and will be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$850,000 due to revised engineer's construction cost estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ 1,150,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Otay Mesa Facilities Benefit Assessment	400856	987,319	7,192,681	-	-	-	-	-	-	-	-	8,180,000
Otay Mesa-West (From 39067)	400093	1,133,196	-	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 2,120,515	\$ 8,342,680	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,313,196

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs	0.00	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	205,511	213,680	217,912

Parks & Recreation

Howard Lane Improvements / L24003

Parks - Community

Council District:	8	Priority Score:	54
Community Planning:	San Ysidro	Priority Category:	Medium
Project Status:	New	Contact Information:	Bose, Sheila
Duration:	2024 - 2026		619-533-4698
Improvement Type:	Betterment		sbose@sandiego.gov

Description: This project provides for improvements to Howard Lane Neighborhood Park, including the replacement of the children’s playground. As part of replacement project, scope may include shade structure, re-establishing/creating ADA compliant pathway circling the park, adding fitness equipment to the park, re-surfacing/upgrading the basketball courts to include court lines to allow for multiple uses such as futsal, volleyball, pickleball, or other hard-court activities, and installation of security lighting along the pathways and other areas of the park as needed. This project also includes the addition of a high intensity activated crosswalk (HAWK) beacon for pedestrians near the park improvements. The total project cost includes all identified phases of the project.

Justification: This project has been requested by the community and stakeholder groups.
Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City’s General Plan.
Schedule: Design will begin in Fiscal Year 2025. Further scheduling will be dependent on design.
Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. Unrstd	400892	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - Federal	600000	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Parks & Recreation

Jerabek Park Improvements / S20007

Parks - Neighborhood

Council District:	5	Priority Score:	49
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2020 - 2026		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of improvements, including walkway accessibility improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, picnic shade structure, drinking fountains, landscape and irrigation, sewer and water services, and outdoor fitness areas.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027							
Antenna Lease Revenue Fund	200324	\$ 149,372	\$ 627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Debt Funded General Fund CIP Projects	400881	42,086	-	-	-	-	-	-	-	-	-	-	-	42,086
General Fund Commercial Paper Notes	400869	125,501	-	-	-	-	-	-	-	-	-	-	-	125,501
Grant Fund - State	600001	3,880,000	-	-	-	-	-	-	-	-	-	-	-	3,880,000
Scripps Miramar Ranch DIF	400863	3,011,362	394,171	-	-	-	-	-	-	-	-	-	-	3,405,533
Scripps/Miramar-Major District	400029	73,279	-	-	-	-	-	-	-	-	-	-	-	73,279
Total		\$ 7,281,601	\$ 394,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,676,400

Parks & Recreation

John Baca Park / S22004

Parks - Neighborhood

Council District:	7	Priority Score:	80
Community Planning:	Linda Vista	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2021 - 2029		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, shade structure, picnic tables, fitness equipment, a nature exploration area, a passive open lawn area, benches, drinking fountains, barbeques, and fencing. Preliminary engineering was performed under P19003 and the project was converted to a standalone project in Fiscal Year 2022.

Justification: This project is needed to upgrade existing site conditions and play area facilities to meet current federal and state safety and accessibility regulations.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan guidelines for population-based park acreage and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) was completed in Fiscal Year 2022 under a separate project. Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin and be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost increased by \$23,000 due to a refined engineer's estimate. \$750,000 in Citywide Park DIF Communities of Concern funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41
CIP Contributions from General Fund	400265	70,067	72,526	-	-	-	-	-	-	-	-	142,593
Citywide Park Development Impact Fee	400883	-	-	50,000	-	-	-	-	-	-	-	50,000
Citywide Park DIF-Park Def. COC	400891	-	750,000	-	-	-	-	-	-	-	-	750,000
Climate Equity Fund	100015	494,254	5,746	-	-	-	-	-	-	-	-	500,000
Debt Funded General Fund CIP Projects	400881	-	900,000	-	-	-	-	-	-	-	-	900,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,653,366	2,653,366
Total		\$ 564,362	\$ 1,728,271	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,653,366	\$ 4,996,000

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	57
Community Planning:	Old Town San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2028		619-533-6649
Improvement Type:	Betterment		eschrothnich@saniego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 but was placed on hold in Fiscal Year 2020 due to funding constraints. Funding was allocated in Fiscal Year 2024 and the project has resumed design, with the inclusion of additional scope. Design is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost has increased by \$24,782 due to revised engineer's estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ 66,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,620
San Diego Regional Parks Improvement Fund	200391	1,322,092	461,064	984,792	-	-	-	-	-	-	-	2,767,948
Total		\$ 1,388,712	\$ 461,064	\$ 984,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,834,568

Parks & Recreation

Marston House Restoration & Repair Work / RD23005

Parks - Community

Council District:	3	Priority Score:	44
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2026		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project provides for the design and construction of improvements to the historic Marston House.

Justification: Restoration work is needed to maintain the historic structure.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a non-profit. Reimbursement agreement was executed in Fiscal Year 2024. Construction is anticipated begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Grant Fund - State	600001	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,500,000

Parks & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	1	Priority Score:	47
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2027		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. The project is anticipated to be closed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$500,000 due to added scope during construction. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 8,231,890	\$ 703,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,935,084
Total		\$ 8,231,890	\$ 703,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,935,084

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	1	Priority Score:	29
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2027		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems, and electrical upgrades.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$100,000 due to added construction scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 6,018,118	\$ 81,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,100,000
Total		\$ 6,018,118	\$ 81,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,100,000

Parks & Recreation

Solterra Vista Neighborhood Park / RD22000

Parks - Neighborhood

Council District:	6	Priority Score:	61
Community Planning:	Pacific Highlands Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2026		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design, and construction of a five usable acre neighborhood park site in the Pacific Highlands Ranch Community Plan area. The park may include turfed multi-purpose sports fields, a children's play area, multi-purpose courts, picnic facilities, walkways, security lighting, landscaping, a comfort station, and half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within Pacific Highlands Ranch Community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Tripointe Homes. Land acquisition occurred in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2025 and conveyance of the completed park, to the City, is expected to occur in Fiscal Year 2026. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2025 and are expected to be finalized in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$974,457 due to an increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified	Project
Pacific Highlands Ranch FBA	400090	\$ 3,468,051	\$ 5,524,131	\$ -	\$ 974,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,966,640
Total		\$ 3,468,051	\$ 5,524,131	\$ -	\$ 974,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,966,640

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs 0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$ -	252,249	167,695	170,517	173,648

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	42
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2028		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center. The total project cost includes all identified phases of the project.

Justification: This project will contribute to satisfying the population-based park acreage needs identified in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase II began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2025 and to be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost has increased by \$8.0 million due to increase in construction costs. The project schedule and operating budget impact table have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 8,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,435
Mira Mesa - FBA	400085	4,891,114	43,639,080	-	-	-	-	-	-	-	-	48,530,193
Mira Mesa Development Impact Fee	400858	-	6,964,750	-	-	-	-	-	-	-	-	6,964,750
Mira Mesa Senior Citizen Centr	400261	-	20,679	-	-	-	-	-	-	-	-	20,679
Total		\$ 4,891,113	\$ 50,632,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,524,058

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Parks & Recreation - GENERAL FUND	FTEs	0.00	7.75	7.75	7.75
Parks & Recreation - GENERAL FUND	Total Impact \$	-	869,347	570,183	570,183

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects are initiated based on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 57,659	\$ 17,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	113,000	-	-	-	-	-	-	-	-	-	113,000
Citywide Park DIF-Park Def. Unrstd	400892	-	750,000	-	-	-	-	-	-	-	-	750,000
Fiesta Island Sludge Mitigation Fund	200389	1,129,777	3,712,007	-	-	-	-	-	-	-	-	4,841,784
Grant Fund - State	600001	-	250,000	-	-	-	-	-	-	-	-	250,000
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	61,219,677	25,334,651	13,708,605	-	15,420,925	16,789,378	18,223,721	19,727,127	-	-	170,424,084
Ocean Beach Urban Comm	400124	70,057	73,627	-	-	-	-	-	-	-	-	143,684
Pacific Beach Urban Comm	400117	72,278	-	-	-	-	-	-	-	-	-	72,278
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	75,843,984	75,843,984
Total		\$ 62,662,574	\$ 30,137,625	\$ 13,708,605	\$ -	\$ 15,420,925	\$ 16,789,378	\$ 18,223,721	\$ 19,727,127	\$ -	\$ 75,843,984	\$ 252,513,940

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	30
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2028		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Construction will begin in Fiscal Year 2025 and be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost has increased by \$350,000 due to revised scope. \$472,238 of San Diego Regional Parks Improvement funds was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 599,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	391,949	683,732	506,954	-	-	-	-	-	-	-	1,582,636
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,510,284	1,510,284
Total		\$ 991,029	\$ 683,732	\$ 506,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,510,284	\$ 3,692,000

Parks & Recreation

Mountain View Racquet Club / RD23006

Parks - Community

Council District:	4	Priority Score:	60
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2026		619-964-7670
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the design and construction of improvements to the Mountain View Racquet Club.

Justification: Improvements are needed to meet increased demand.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a non-profit. A reimbursement agreement was executed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ 248,000	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Total		\$ 248,000	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Parks & Recreation
MTRP Trail System Management / S23010

Parks - Resource Based

Table with project details: Council District (6 7), Community Planning (Rancho Encantada; East Elliott; Tierrasanta; Navajo), Project Status (Continuing), Duration (2024 - 2026), Improvement Type (Replacement - Rehab), Priority Score (42), Priority Category (Low), Contact Information (Ball, Laura; 619-685-1301; lball@sandiego.gov).

Description: The project provides for the design and construction of additional trails at Mission Trails Regional Park.
Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.
Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan, the Mission Trails Regional Park Master Plan Update, and is in conformance with the City's General Plan.
Schedule: Design is anticipated to begin and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.
Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Table with 13 columns: Fund Name, Fund No, Exp/Enc, Con Appn, FY 2025, FY 2025 Anticipated, FY 2026, FY 2027, FY 2028, FY 2029, Future FY, Unidentified Funding, Project Total. Rows include Debt Funded General Fund CIP Projects, Grant Fund - State, and a Total row.

Parks & Recreation

Natural History Museum Improvements / RD23007

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	49
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	New	Contact Information:	Daniels, Charles
Duration:	2023 - 2026		619-533-6597
Improvement Type:	Replacement - Rehab		cdaniels@san Diego.gov

Description: This project provides for the design and construction of the following improvements to the Natural History Museum in Balboa Park, roof replacement, elevators, collections storage replacement, coil system, and building security improvements.

Justification: This project is needed to meet increased demand.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by the Natural History Museum. A reimbursement agreement was executed in Fiscal Year 2024. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Grant Fund - State	600001	\$ 2,750,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000
Total		\$ 2,750,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000

Parks & Recreation

North Chollas CP Improvements / L22004

Parks - Community

Council District:	4	Priority Score:	55
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2022 - 2030		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of improvements at North Chollas Community Park for Phase I & II. Phase I will include improvements of the fencing and lighting for the sports fields, a batting cage/tunnel, cargo storage, a tot lot, a new maintenance/service road, a paved pedestrian plaza, a new pedestrian pathway, a new temporary dog park, new temporary ADA access to the dog park, and electric vehicle charging stations. Phase II will include creek enhancements, extension of road and parking, pedestrian bridges, basketball courts, parking lot and lawn/picnic area, a new north entrance with parking and overlook deck, and retaining walls. The total project cost includes all identified phases of the project.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Phase I design is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2027. Construction of Phase I is contingent upon the identification of funding. Phase II design is anticipated to begin in Fiscal Year 2025. Construction of Phase II is contingent upon the identification of funding.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park DIF-Park Def. COC	400891	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
CR-TAB 2010A (TE) Proceeds	400696	-	165,749	-	-	-	-	-	-	-	-	165,749
Mid City Urban Comm	400114	340,270	453,981	-	-	-	-	-	-	-	-	794,251
Mid-City - Park Dev Fund	400109	-	18,000	-	-	-	-	-	-	-	-	18,000
San Diego Regional Parks Improvement Fund	200391	-	450,000	-	-	-	-	1,029,290	2,371,633	-	-	3,850,923
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,971,077	16,971,077
Total		\$ 340,270	\$ 1,887,729	\$ -	\$ -	\$ -	\$ -	\$ 1,029,290	\$ 2,371,633	\$ -	\$ 16,971,077	\$ 22,600,000

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	61
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2016 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project includes plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2022. Additional construction for the shade structure began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Warranty is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. The project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	2,206,457	421,929	155,324	-	-	-	-	-	-	-	2,783,710
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP 2003A (T)Bonds Rf Oper	400312	136,558	-	-	-	-	-	-	-	-	-	136,558
NP Loc - Bank Of America (T)	400318	51,011	-	-	-	-	-	-	-	-	-	51,011
NP Loc - Bank of America (TE)	400319	54,490	5,738	-	-	-	-	-	-	-	-	60,228
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,923,480	-	2,069	-	-	-	-	-	-	-	2,925,549
Total		\$ 5,587,837	\$ 427,667	\$ 157,393	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,172,897

Parks & Recreation

NTC Aquatic Center / L23002

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	32
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2023 - 2028		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project will provide for the planning, design and construction of a new aquatic facility in the Naval Training Center Park. The proposed facility may include but not be limited to two competitive and recreation pools, a leisure pool with water playground features, spectator seating deck, locker room facility and associated site improvements. Phase I provides for a feasibility study. This project was converted from S10000 NTC Aquatic Center to be consistent with the planned phased delivery of the project and lack of identified funding. The total project cost includes all identified phases of the project.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan, Midway Pacific Highway Community Plan, and is in conformance with the City's General Plan.

Schedule: Feasibility Study for Phase I began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Subsequent Phases for design and construction will be determined when project scope is further defined and funding is identified.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 225,709	\$ 1,394,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,635
NTC RdA Contribution to CIP	200619	334,647	-	-	-	-	-	-	-	-	-	334,647
Total		\$ 560,356	\$ 1,394,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,955,281

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031 Parks - Community

Council District:	1	Priority Score:	45
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2027		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and will be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$223,021 due to revised engineer's estimate. \$1.0 million in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,068,615	\$ 113,177	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Carmel Valley Development Impact Fee	400855	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 2,068,615	\$ 1,113,177	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,181,793

Parks & Recreation

Ocean Beach Pier Improvements / S20011

Parks - Shorelines

Council District:	2	Priority Score:	39
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2020 - 2025		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project includes studies of the existing condition of the pier and analyzes alternatives for the repair, rehabilitation, or replacement of the pier. Additionally, this project provides for the emergency construction to repair two piles of the Ocean Beach Pier to address the immediate damage and to open the full length of the pier.

Justification: The project is needed to address the immediate structural damage with the pier that may be safety issues to the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty phase of the project was completed in Fiscal Year 2023.

Summary of Project Changes: Grant reimbursement is required for project closeout. A reimbursement request is pending and the project will be closed out following receipt of payment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 163,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	163,678
CIP Contributions from General Fund	400265	66,977	77,804	-	-	-	-	-	-	-	-	144,781
Grant Fund - State	600001	200,000	-	-	-	-	-	-	-	-	-	200,000
Infrastructure Fund	100012	217,881	-	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	495,036	11,530	-	-	-	-	-	-	-	-	506,566
Total		\$ 1,143,572	\$ 89,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,232,906

Parks & Recreation

Ocean Beach Pier Replacement / L22001

Parks - Shorelines

Council District:	2	Priority Score:	49
Community Planning:	Ocean Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2022 - 2029		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Phase II was initiated in Fiscal Year 2023 to address damage caused by winter storm events. Phase III was initiated in Fiscal Year 2024 to evaluate the extent of damages caused by significant wave event in December 2023. The total project cost includes all identified phases of the project.

Justification: The Pier has exceeded its useful life after 56 years of exposure to the harsh marine environment, wind, waves, and salt-laden air. The Pier needs to be replaced based on the required operational improvements and projected sea level rise in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2023, with the construction schedule dependent on environmental permitting and future funding. Phase II was initiated in Fiscal Year 2023 and was completed in Fiscal Year 2024. Phase III was initiated in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost has increased by \$90.0 million due to revised scope and cost estimates for Phase I. The project description and schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 24,945	\$ 25,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Grant Fund - State	600001	7,931,105	268,895	-	-	-	-	-	-	-	-	8,200,000
San Diego Regional Parks Improvement Fund	200391	345,069	654,931	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	180,413,000	180,413,000
Total		\$ 8,301,118	\$ 948,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,413,000	\$ 189,663,000

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	39
Community Planning:	Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, new children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$1.7 million due to increased construction costs. \$2.7 million in various funding sources was allocated to this project in Fiscal Year 2024 via City Council ordinance and resolutions. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 1,239,470	\$ 232,706	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,872,176
Debt Funded General Fund CIP Projects	400881	-	1,567,736	-	-	-	-	-	-	-	-	1,567,736
Grant Fund - State	600001	3,000,000	-	-	-	-	-	-	-	-	-	3,000,000
Infrastructure Fund	100012	-	100,000	-	-	-	-	-	-	-	-	100,000
Olive Grove - Major District	400040	182,273	-	-	-	-	-	-	-	-	-	182,273
Total		\$ 4,421,744	\$ 1,900,442	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,722,186

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	50
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2027		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This operational budget was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project no longer requires a site development permit (SDP), as it meets all stipulation of the exemption of a site development permit. The General Development Plan (GDP) design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. The warranty phase of the project is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$50,000 due to increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Park Development Impact Fee	400883	\$ -	\$ -	\$ 251,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 251,585
Debt Funded General Fund CIP Projects	400881	-	300,000	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	201,585	-	-	-	-	-	-	-	-	-	201,585
Infrastructure Fund	100012	142,690	90,207	-	-	-	-	-	-	-	-	232,897
Uptown Urban Comm	400121	4,970,000	-	-	-	-	-	-	-	-	-	4,970,000
Total		\$ 5,314,275	\$ 390,206	\$ 251,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,956,067

Parks & Recreation

Paradise Hills Community Park Trail / S24013

Parks - Community

Council District:	4	Priority Score:	60
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Daniels, Charles
Duration:	2025 - 2029		619-533-6597
Improvement Type:	Betterment		cdaniels@sanidiego.gov

Description: The project proposes a trail at Paradise Hills Community Park to connect to Inyo Street and a future joint use field at Perry Elementary School. The proposed trail spans approximately 0.5 miles and is consistent with the approved GDP for Paradise Hills Community Park. Project scope includes marking the trail route, brush clearing, grading and cutting the trail, construction of footbridge over existing v-ditch, installation of trailhead sign, and revegetation to reduce erosion with 25 months of maintenance and monitoring.

Justification: The trail is consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline – Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. A 25-month maintenance and monitoring period is anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total		\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Parks & Recreation

Park de la Cruz Community Ctr & Gym Bldg / S16059

Bldg - Parks - Recreation/Pool Centers

Council District:	9	Priority Score:	60
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2016 - 2025		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2025.

Summary of Project Changes: The project is complete and will be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 242,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,845
CH-TAB 2010B (T) Proceeds	400695	1,037,006	10,897	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,884	116	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,978	22	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	5,466	17,454	-	-	-	-	-	-	-	-	22,921
Total		\$ 10,325,179	\$ 28,489	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,353,669

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 342,041	\$ 172,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,735
Barrio Logan	400128	609,442	383	-	-	-	-	-	-	-	-	609,825
Capital Outlay Fund	400002	145,723	107,569	-	-	-	-	-	-	-	-	253,292
CH-TAB 2010A (TE) Proceeds	400694	366,291	-	-	-	-	-	-	-	-	-	366,291
CH-TAB 2010B (T) Proceeds	400695	60,216	-	-	-	-	-	-	-	-	-	60,216
CIP Contributions from General Fund	400265	831,375	44,126	-	-	-	-	-	-	-	-	875,501
Citywide Park Development Impact Fee	400883	-	981,504	-	-	-	-	-	-	-	-	981,504
Citywide Park DIF-Park Def. COC	400891	8,912	2,408,732	1,693,198	-	-	-	-	-	-	-	4,110,842
Citywide Park DIF-Park Def. Unrstd	400892	59,139	1,893,076	460,485	-	-	-	-	-	-	-	2,412,700
Climate Equity Fund	100015	166,828	300,721	-	-	-	-	-	-	-	-	467,549
Debt Funded General Fund CIP Projects	400881	6,524,190	7,901,545	800,000	-	-	-	-	-	-	-	15,225,736
EDCO Community Fund	700042	50,185	-	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	521,727	106,047	100,000	-	-	-	-	-	-	-	727,774
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	6,716,895	4,623,966	-	-	-	-	-	-	-	-	11,340,860
Grant Fund - State	600001	608,826	12,759,126	-	-	-	-	-	-	-	-	13,367,952
Infrastructure Fund	100012	2,106,229	86,541	-	-	-	-	-	-	-	-	2,192,770
Mid City Urban Comm	400114	1,922,283	-	-	-	-	-	-	-	-	-	1,922,283
Mid-City - Park Dev Fund	400109	14,244	1,090	-	-	-	-	-	-	-	-	15,334
Midway/Pacific Hwy Urban Comm	400115	534,441	626,888	-	-	-	-	-	-	-	-	1,161,329
Normal Hgts/Kensington Maj Dis	400056	1,048	-	-	-	-	-	-	-	-	-	1,048
Otay Mesa/Nestor Urb Comm	400125	-	75,000	-	-	-	-	-	-	-	-	75,000
Park North-East - Park Dev Fd	400110	-	11,356	-	-	-	-	-	-	-	-	11,356
S.E. San Diego Urban Comm	400120	1,137,390	141,383	-	-	-	-	-	-	-	-	1,278,774
San Diego Regional Parks Improvement Fund	200391	32,510	254,655	48,000	-	-	-	-	-	-	-	335,165
San Ysidro Urban Comm	400126	1,460,575	8,723	-	-	-	-	-	-	-	-	1,469,297
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	66,203,735	66,203,735
University City So.-Urban Comm	400134	65,411	-	-	-	-	-	-	-	-	-	65,411
Total		\$ 26,835,922	\$ 32,505,122	\$ 3,101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,203,735	\$ 128,646,462

Parks & Recreation

Rancho Bernardo CP Improvements / L20000

Parks - Community

Council District:	5	Priority Score:	35
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2020 - 2029		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: Phase I of this project will provide for the design and construction of additional sports fields lighting at the existing fields at the park. Phase II will provide for the design and construction of parking lot accessibility improvements, including improvements leading to and in the dog off-leash area at the Rancho Bernardo Community Park. The total project cost includes all identified phases of the project.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase 1 is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. Design of Phase II began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase II is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: \$16,332 in Rancho Bernardo Major District and \$750,000 in Citywide Parks DIF Non-Communities of Concern funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Contributions from General Fund	400265	-	409,451	-	-	-	-	-	-	-	-	409,451
Citywide Park DIF-Park Def. Unrstd	400892	-	750,000	1,565,719	-	-	-	-	-	-	-	2,315,719
Grant Fund - State	600001	353,357	131,643	-	-	-	-	-	-	-	-	485,000
Infrastructure Fund	100012	46,655	398,845	-	-	-	-	-	-	-	-	445,500
Rancho Bernardo-Fac Dev Fund	400099	1,139,405	414,595	210,853	-	-	-	-	-	-	-	1,764,853
Rancho Bernardo-Major District	400021	16,549	-	-	-	-	-	-	-	-	-	16,549
Rancho Bernardo-Pk Dev Fund	400107	812	-	-	-	-	-	-	-	-	-	812
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,117,978	2,117,978
Total		\$ 1,556,776	\$ 2,204,534	\$ 1,776,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,117,978	\$ 7,655,861

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	47
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2015 - 2025		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Project closeout activities will be completed in Fiscal Year 2025.

Summary of Project Changes: The project is complete and will be closed by the end of the Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,378,842	22,158	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
Total		\$ 2,382,537	\$ 22,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,404,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Creek, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks.

These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Capital Outlay Fund	400002	701,473	-	-	-	-	-	-	-	-	-	701,473
Capital Outlay-Sales Tax	400000	1,008,738	191,262	-	-	-	-	-	-	-	-	1,200,000
CIP Contributions from General Fund	400265	200,000	-	-	-	-	-	-	-	-	-	200,000
Debt Funded General Fund CIP Projects	400881	828,144	421,024	-	-	-	-	-	-	-	-	1,249,168
Grant Fund - State	600001	-	6,000,000	-	-	-	-	-	-	-	-	6,000,000
San Diego Regional Parks Improvement Fund	200391	1,734,907	65,443	-	-	-	2,000,000	1,000,000	1,000,000	-	-	5,800,350
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	112,731,740	112,731,740
Total		\$ 4,473,262	\$ 6,927,729	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 112,731,740	\$ 128,132,731

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sanchez, Lisa
Duration:	2010 - 2040		619-685-1315
Improvement Type:	New		lcsanchez@sanidiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included, as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 63,466	\$ 319,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	382,962
CIP Contributions from General Fund	400265	-	100,000	-	-	-	-	-	-	-	-	100,000
Debt Funded General Fund CIP Projects	400881	71,833	428,167	-	-	-	-	-	-	-	-	500,000
Del Mar Mesa FBA	400089	35,306	66,377	-	-	-	-	-	-	-	-	101,683
Developer Contributions CIP	200636	99,512	488	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	314,213	95,457	-	-	-	-	-	-	-	-	409,670
Environmental Growth 2/3 Fund	200109	94,188	-	-	-	-	-	-	-	-	-	94,188
Grant Fund - State	600001	1,695	398,305	-	703,857	-	-	-	-	-	-	1,103,857
Mission Trails Regional Park Fund	200403	669,220	195,332	-	-	-	-	-	-	-	-	864,552
San Diego Regional Parks Improvement Fund	200391	88,467	1,327,521	302,000	(402,000)	-	-	-	-	-	-	1,315,988
Serra Mesa - Major District	400035	59,883	2,098	-	-	-	-	-	-	-	-	61,981
Total		\$ 1,497,783	\$ 2,933,242	\$ 302,000	\$ 301,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,034,883

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	58
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2017 - 2026		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Improvements include open lawn areas, basketball court, picnic areas, playgrounds, fitness stations, security lighting, picnic shelters, restroom building, site furnishings, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: Operational budget was previously added to the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 7,303,873	\$ 346,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 9,224,711	\$ 346,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,570,838

Parks & Recreation

Sage Canyon NP Improvements / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2027		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new concession building, playground, and the associated ADA improvements within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 795,722	\$ 2,447,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,243,563
Carmel Valley Development Impact Fee	400855	93	2,166,843	-	-	-	-	-	-	-	-	2,166,936
Grant Fund - State	600001	-	-	-	686,857	-	-	-	-	-	-	686,857
Total		\$ 795,815	\$ 4,614,684	\$ -	\$ 686,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,097,357

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This Joint Use Project provides for recreation improvements on 4.1 useable park acres of City property and 2.0 useable acres at the Salk Elementary School within the Mira Mesa Community. Joint Use Improvements will include a comfort station, turfed multi-purpose fields, auto parking areas, pedestrian walkways, passive viewing areas, exercise track and hard court amenities. The project also includes improvements on the adjacent Maddox park, including upgrades to the existing dog off lease areas and tot lot/playground area.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements, set forth in the General Plan, to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The project required a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2025. Warranty is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 3,200,539	\$ 1,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	100,000	-	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	6,333,210	1,652,119	-	-	-	-	-	-	-	-	7,985,329
Total		\$ 9,633,749	\$ 1,653,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,287,278

Parks & Recreation

SD Humane Society Roof and HVAC Repl / S24014

Bldg - Other City Facility / Structures

Council District:	7	Priority Score:	68
Community Planning:	Linda Vista	Priority Category:	Medium
Project Status:	New	Contact Information:	Bose, Sheila
Duration:	2025 - 2026		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project provides for the demolition and deconstruction work as well as the repair and construction of improvements to the roof and HVAC system located at 5480 Gaines Street, San Diego, CA 92110.

Justification: Repair and construction of improvements to the roof and HVAC system need to be completed. A full roof replacement on the facility will be needed.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2025, with the remaining schedule to be established as the design progresses.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,200,000	\$ 1,700,000

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032 Parks - Neighborhood

Council District:	1	Priority Score:	45
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2027		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 350 square foot comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and will be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$42,730 due to increase in construction costs. \$550,000 in Carmel Valley Development Impact Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 798,440	\$ 1,392,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Carmel Valley Development Impact Fee	400855	-	1,840,000	-	-	-	-	-	-	-	-	1,840,000
Total		\$ 798,440	\$ 3,232,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,031,000

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	54
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Genova, Darren
Duration:	2016 - 2026		619-533-4601
Improvement Type:	Betterment		dgenova@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible. The total project cost includes all identified phases of the project.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Gamma Street Mini Park: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty period began in Fiscal Year 2021 and was completed in Fiscal Year 2022. Island Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Clay Ave Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2023 and will be completed in Fiscal Year 2025. The warranty period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026. J St Mini Park: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The warranty period began in Fiscal Year 2022 and was completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 919,669	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Grant Fund - Federal	600000	5,858,747	116,253	-	-	-	-	-	-	-	-	5,975,000
S.E. San Diego Urban Comm	400120	1,123,832	179,320	-	-	-	-	-	-	-	-	1,303,152
Total		\$ 7,902,247	\$ 295,904	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,198,152

Parks & Recreation

Starlight Bowl Improvements / S23009

Parks - Community

Council District:	3	Priority Score:	59
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2027		619-964-7670
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for, but is not limited to, pavement demolition, plumbing, electrical, tile work, wall repair, toilet installation and partitions, door relocation, sewer line installation, concrete work, installation of handrails, and refined grading to comply with ADA and other related improvements.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027.

Summary of Project Changes: Total project cost has decreased by \$100,000 due to revised project cost estimates. \$500,000 in Federal Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - Federal	600000	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	41
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants. The total project cost includes all identified phases of the project.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2025.

Summary of Project Changes: This project is anticipated to be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	3,032,641	34,414	-	-	-	-	-	-	-	-	3,067,055
Sunset Cliffs Natural Park	200463	369,613	70,000	-	-	-	-	-	-	-	-	439,613
Total		\$ 4,300,459	\$ 104,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,404,873

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	43
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2033		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system. The total project cost includes all identified phases of the project.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2025. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase I is anticipated to begin and be completed in Fiscal Year 2026. Construction of Phase II is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2027. A five-year environmental monitoring period will be required after the completion of construction activities, which is anticipated to be completed in Fiscal Year 2032.

Summary of Project Changes: \$161,704 in Sunset Cliffs National Park funding was allocated to this project in Fiscal Year 2024 via City Council resolution. \$169,431 in San Diego Regional Parks Improvement funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 1,429,804	\$ 1,931,930	\$ -	\$ -	\$ 3,469,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,830,777
Sunset Cliffs Natural Park	200463	673,185	237,036	-	-	-	-	-	-	-	-	910,222
Total		\$ 2,102,990	\$ 2,168,967	\$ -	\$ -	\$ 3,469,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,740,999

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington - Talmadge	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2018 - 2026		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs which are required as part of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed. Design began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2024. The warranty period for this project will continue through Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 330,750	\$ 12,249	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,000
Total		\$ 330,750	\$ 12,249	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	39
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2026		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020.

Construction began in Fiscal Year 2022 and was completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost has increased by \$250,000 due to increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,051,096	\$ 21,008	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,322,105
North Center-Maj Dist	400025	126,296	-	-	-	-	-	-	-	-	-	126,296
Total		\$ 2,177,392	\$ 21,008	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,448,401

Parks & Recreation

Torrey Highlands Trail System / RD21003

Parks - Trails

Council District:	5	Priority Score:	53
Community Planning:	Torrey Highlands	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4-foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6-foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The described segment of the trails project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: \$59,291 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. The total project cost increased by \$41,923 due to increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Highlands	400094	\$ 133,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,621
Total		\$ 133,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,621

Parks & Recreation

Torrey Pines GC Clubhouse & Maintenance / S23005

Golf Courses

Council District:	1	Priority Score:	51
Community Planning:	Torrey Pines	Priority Category:	High
Project Status:	Continuing	Contact Information:	Gibson, William
Duration:	2023 - 2032		619-533-5401
Improvement Type:	Betterment		wgibson@sandiego.gov

Description: The project provides design needs for a new clubhouse and maintenance facility at Torrey Pines Golf Course. The project would include the following: Demolition of the current clubhouse and maintenance buildings, temporary facilities to accommodate golf course operations during the construction phase, relocation of two putting greens, construction of new clubhouse and maintenance facility, and parking lot improvements and fulfill the ordinance requirements for sustainability.

Justification: The current clubhouse experienced structural damage that required emergency action and it is necessary to replace the building before it becomes a liability to the City. The maintenance facility is not of adequate size to house all the equipment necessary to maintain the property. Torrey Pines Golf Course hosts major national championships. The enhancement of the property would not only improve the chances to host future U.S. Opens but would be a benefit to the annual PGA Tour event hosted at Torrey Pines Golf Course, the Farmers Insurance Open.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Master Plan and is in conformance with the City's General Plan.

Schedule: Design procurement began in Fiscal Year 2024 and Design-Build bridging documents are anticipated to be completed in Fiscal Year 2026. The RFP process for the design builder will begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027. Construction schedule is dependent on design completion and identification of funding.

Summary of Project Changes: \$3.0 million in Golf Course Enterprise funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	Actual							
Torrey Pines Golf Course CIP Fund	700045	\$ 247,895	\$ 4,752,104	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 32,910,000	\$ 7,000,000	\$ -	\$ 59,910,000
Total		\$ 247,895	\$ 4,752,104	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 32,910,000	\$ 7,000,000	\$ -	\$ 59,910,000

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Beach; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ferguson, Sharon
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		snferguson@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.
Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.
Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.
Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Pines Golf Course CIP Fund	700045	\$ 2,568,251	\$ 1,841,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
Total		\$ 2,568,251	\$ 1,841,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000

Parks & Recreation

Villa Montezuma Museum / RD23008

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	69
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	New	Contact Information:	Abella-Shon, Michelle
Duration:	2023 - 2029		619-964-7670
Improvement Type:	Replacement - Rehab		mshon@sandiego.gov

Description: This project will provide for the design and construction to the restore the Villa Montezuma Museum.

Justification: This project is needed to maintain this historic building.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Logan Heights Master Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a non-profit. A reimbursement agreement is anticipated to be executed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Parks & Recreation
Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	44
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2026		619-533-5139
Improvement Type:	Expansion		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements include multi-use sports fields, multi-purpose courts, comfort station, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$957,326 due to increase in construction costs. \$1.1 million in Mira Mesa FBA funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 10,002,729	\$ 240,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,243,211
Mira Mesa Development Impact Fee	400858	343,554	-	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
Total		\$ 10,377,185	\$ 240,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,617,667

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	64
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Genova, Darren
Duration:	2007 - 2025		619-533-4601
Improvement Type:	New		dgenova@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began in Fiscal Year 2017 and was completed in Fiscal Year 2022.

Summary of Project Changes: Total project cost has decreased by \$14,195 due to project cost savings. This project is complete and is anticipated to be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 391,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 391,150
Debt Funded General Fund CIP Projects	400881	34,329	-	-	-	-	-	-	-	-	-	34,329
Environmental Growth 2/3 Fund	200109	321,747	15,655	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,500,928	\$ 15,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,516,584

Unfunded Needs List

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Erosion and Access / AGF00006	\$ 11,570,679	\$ 1,500	0.01%	This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards. Design and construction phases of additional locations are currently unfunded.
Children's Park Improvements / S16013	\$ 9,300,920	\$ 300,000	3.23%	This project provides for the design and construction of improvements to the existing Children's Park that include large multi-purpose lawn areas, a comfort station, children's play area, and vendor's building. A portion of project closeout cost is currently unfunded.
Carmel Grove NP Comfort Station and Park / S16038	\$ 2,462,865	\$ 250,000	10.15%	This project provides for the design and construction of a new 350 square foot prefabricated comfort station within the neighborhood park. A portion of construction is currently unfunded.
Chollas Creek Oak Park Trail / S20012	\$ 4,112,000	\$ 755,500	18.37%	The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection. A portion of design is currently unfunded.
Black Mountain Ranch Park Ph2 / RD21001	\$ 13,547,900	\$ 2,513,425	18.55%	This project provides for the design and construction of Phase 2 of the 30-acre Black Mountain Ranch Community Park. Phase 1 was completed by a developer per a Reimbursement Agreement with the City in 2006 and included the following amenities: Four multipurpose sports fields comprising 13 acres of turf, four basketball courts, security lighting and prefabricated restroom facility. Phase 2 is expected to provide for the design and construction of an additional 17 acres of multipurpose sports fields, hardcourts, two restrooms, one including a concession stand, two children's playgrounds, concrete pedestrian paving to meet ADA accessibility requirements, sports field lighting, drainage facilities, off-leash dog areas, landscaping and irrigation improvements. A portion of the reimbursement payment is currently unfunded.
Rancho Bernardo CP Improvements / L20000	\$ 7,655,861	\$ 2,117,978	27.66%	Phase I of this project will provide for the design and construction of sports field lighting at the RB Community Park. Phase II of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase III of this project will provide for the design and construction of tennis courts at the Rancho Bernardo Community Park. A portion of construction is unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Beyer Park Development Phase II / S23008	\$ 17,988,000	\$ 5,290,610	29.41%	This project provides for Phase II construction to Beyer Community Park. Amenities includes a pedestrian walkway, dog park, comfort station, parking lot, and athletic fields. Portions of Phases I and II are currently unfunded.
Mission Bay Improvements / AGF00004	\$ 252,513,940	\$ 75,843,984	30.04%	This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities. Design and construction phases of additional improvements are currently unfunded.
Marston House Restoration & Repair Work / RD23005	\$ 1,500,000	\$ 500,000	33.33%	This project provides for the design and construction of improvements to the historic Marston House. A portion of the reimbursement payment is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 3,692,000	\$ 1,510,284	40.91%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011. A portion of construction is currently unfunded.
Park Improvements / AGF00007	\$ 128,646,463	\$ 66,203,735	51.46%	This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks. Design and construction phases of additional improvements are currently unfunded.
John Baca Park / S22004	\$ 4,996,000	\$ 2,653,366	53.11%	This project provides for the design and construction of improvements of an existing park. The improvements for this project include the addition of a children's playground, ADA upgrades, new walkways, landscape and irrigation, upgraded security lights, and other improvements as identified during the community input process. Design and construction are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
SD Humane Society Roof and HVAC Repl / S24014	\$ 1,700,000	\$ 1,200,000	70.59%	This project provides for the demolition and deconstruction work as well as the repair and construction of improvements to the roof and HVAC system located at 5480 Gaines Street, San Diego, CA 92110. A portion of design is currently unfunded.
North Chollas CP Improvements / L22004	\$ 22,600,000	\$ 16,971,077	75.09%	This project provides for the design and construction of improvements at North Chollas Community Park for Phases I and II. Construction of Phase I and design and construction of Phase II are currently unfunded.
Grove Neighborhood Park / S22002	\$ 26,878,001	\$ 21,097,979	78.50%	This project provides for the design and construction of a 11.53-acre neighborhood park. Park amenities may include multi-sports field (lighted), multi-purpose courts, picnic area shelter, parking lots, comfort station, and security lighting. Construction is currently unfunded.
Regional Park Improvements / AGF00005	\$ 128,132,732	\$ 112,731,740	87.98%	This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks. Design and construction phases of additional improvements are currently funded.
Ocean Beach Pier Replacement / L22001	\$ 189,663,000	\$ 180,413,000	95.12%	Phase I of this project provides for the pre-design services to achieve complete bridging documents for the replacement of the Ocean Beach Pier using a design build contract. Phase I will also include the construction of a new pier, as well as the demolition of the existing pier. Future emergency repairs to the existing pier will be considered part of Phase II future phases. Construction is currently unfunded.
Total		\$ 490,354,178		



Page Intentionally Left Blank

Police



Page Intentionally Left Blank

The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

2024 CIP Accomplishments

In Fiscal Year 2024, the Police Department accomplished the following:

- Completed design of Police Headquarters security fencing and started the permitting process (B22080)

2025 CIP Goals

In Fiscal Year 2025, the Police Department anticipates accomplishing the following:

- Begin construction for Police Headquarters security fencing (B22080)
- Begin construction for Police Headquarters elevator modernization (B22081)



Page Intentionally Left Blank

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Police Range Refurbishment Phase II / S18005	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000
Total	\$ 12,000,000	\$ -	\$ 5,800,000	\$ 17,800,000



Page Intentionally Left Blank

Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	56
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2018 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems, sidewalk improvements, and other needed improvements throughout the facility.

Justification: This project was intended to enhance safety and provide usability as a training academy for the San Diego Police Department and multiple law enforcement agencies.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase IIA began in Fiscal Year 2020 and a portion was completed in Fiscal Year 2021. The project is currently on hold as plans for this site are being reconsidered.

Summary of Project Changes: The facility is not currently in operation. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,938,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,938,025
CIP Contributions from General Fund	400265	844,081	2,402,702	-	-	-	-	-	-	-	-	3,246,783
Infrastructure Fund	100012	822,760	-	-	-	-	-	-	-	-	-	822,760
SDTFC Series 2018C Tax Exempt	400868	5,992,432	-	-	-	-	-	-	-	-	-	5,992,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,800,000	5,800,000
Total		\$ 9,597,297	\$ 2,402,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,800,000	\$ 17,800,000

Unfunded Needs List

Police

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment Phase II / S18005	\$ 17,800,000	\$ 5,800,000	32.58%	This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility. The second phase of construction is currently underfunded.
Total		\$ 5,800,000		

Public Utilities



Page Intentionally Left Blank

Public Utilities

The Public Utilities Department (PUD) provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 3.0 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water deliveries of approximately 175,000 acres feet per year. This system includes 49 water pump stations, 29 treated water storage facilities, nine surface reservoirs, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 99 miles of purple pipe, delivering an annual average of over 9.5 million gallons per day (MGD) for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is constructing an innovative water purification program known as Pure Water San Diego. Pure Water San Diego is an integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by 12 regional Participating Agencies, made up of Cities and special districts in the San Diego Metropolitan Area.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2024 CIP Accomplishments

In Fiscal Year 2024, the Department awarded the replacement and rehabilitation of 43.4 sewer miles and 34.0 water miles.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments occurred in Fiscal Year 2024:

- Construction began on the Lakeside Valve Station Replacement (B17082)
- Construction began on the MBC Operations Roof Replacement (B23021)
- Construction continues for Morena Dam Spillway Near-Term Repairs (21005333)
- Construction continues for Harbor Drive Trunk Sewer (S18006)
- Construction continues for Hodges Near-Term Repairs Improvement Project (21005332)

Public Utilities

- Projects throughout the City of San Diego (distribution, collection, transmission, and treatment)
- Completion of 69th & Mohawk Pump Station (S12011)

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project (S17008)
- North City Water Reclamation Plant Improvements to 30 MGD project (S17012)
- Pure Water Program (ALA00001)
- Pure Water Program Phase 2 (ALA00002)

The following accomplishments were reached on the Pure Water Program:

- Reached 50% construction complete milestone for Phase 1 Program
- Began PWP Phase 2 Central Area Small-Scale Facility construction (B21151)
- Awarded PWP Phase 2 Program Management consultant contract
- Continued Pure Water Independent Advisory Panel activities for PWP Phase 2 regulatory topics and discussions

2025 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to award the replacement and rehabilitation of 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. The department started the process of creating an integrated master plan to look comprehensively at all infrastructure managed by the Department. In addition, the department continues its ongoing condition assessment efforts including inspection of 60 to 70 miles of sewer mains per fiscal year. The department anticipates making significant progress on preliminary engineering on a replacement of the Lakes Hodges Dam, as well as other repairs to other key dams, and continue with several key technology projects focused on the department's Distributed Control Systems in 2025.

In Fiscal Year 2025, the PUD anticipates accomplishing the following goals:

- Complete repairs for El Capitan Dam Spillway Near-Term Repairs (11004710)
- Complete repairs for Lower Otay Outlet Tower Repairs (21005173)
- Complete MBC Gas Detect System Replacement (B20121)
- Complete Soledad Pump Station Upgrades (B11072)
- Complete Storm Drain Diversion at MBC (B19197)
- Complete Storm Drain Diversion at South Bay Water Reclamation Plant (B20002)
- Complete Pump Station 2 Power Reliability & Surge Protection (S00312)
- Complete Murphy Canyon Trunk Sewer Repair and Rehabilitation (B17005)

Public Utilities

In Fiscal Year 2025, the PUD anticipates accomplishing the following goals for the Pure Water Program:

- Continue construction on the PWP North City Water Reclamation Plant Expansion (B21060) & NCWR Influent Pump Station and Pipeline (B16140), the Flow Equalization Basin (B21059), Metro Biosolids Center Improvements (B17006), Morena Pump Station (B21061), Morena Conveyance Northern Alignment (B15141), Morena Conveyance South & Middle Pipelines (B15141), North City Pure Facility (B15139) and Pure Water Pump Station (B15140), Pure Water Pipeline and De-Chlorination Facility and Miramar Reservoir Pump Station Improvements and the Penasquitos Pump Station Oxygenation System (B21001).
- Continue activities for the Pure Water Independent Advisory Panel



Page Intentionally Left Blank

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
69th & Mohawk Pump Station / S12011	\$ 18,338,594	\$ -	\$ -	\$ 18,338,594
Alvarado 2nd Extension Pipeline / S12013	36,878,418	35,000,000	85,080,115	156,958,533
Alvarado Laboratory Improvements / L22000	13,291,000	10,000,000	96,932,000	120,223,000
Alvarado Trunk Sewer Phase IV / S15019	8,553,092	20,000,000	43,795,993	72,349,085
Alvarado WTP Filter Gallery Piping Repl / S24000	500,000	2,000,000	13,160,000	15,660,000
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	4,000,000	2,000,000	11,500,000	17,500,000
Cielo & Woodman Pump Station / S12012	9,878,000	-	8,644,000	18,522,000
Corrosion Control / AKA00001	900,000	-	388,981	1,288,981
Dams & Reservoirs Security Improvements / S22013	13,556,860	-	13,743,140	27,300,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	57,183,804	-	-	57,183,804
El Camino Real Pipeline / L23001	1,700,000	2,402,405	4,408,183	8,510,588
El Monte Pipeline No 2 / S10008	12,398,000	5,247,000	33,018,789	50,663,789
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	5,400,000	-	48,725,501	54,125,501
Freeway Relocation / AKB00002	1,097,619	-	-	1,097,619
Groundwater Asset Development Program / ABM00001	495,329	-	-	495,329
Harbor Drive Trunk Sewer / S18006	37,700,000	6,500,000	-	44,200,000
Kearny Mesa Trunk Sewer / L24004	6,450,000	8,550,000	10,886,587	25,886,587
Kearny Villa Rd Pipeline / S23001	500,000	-	47,900,000	48,400,000
La Jolla Scenic Drive 16inch Main / S12009	12,348,000	-	-	12,348,000
La Jolla View Reservoir / S15027	6,217,501	-	4,782,500	11,000,001
Lake Hodges Dam Replacement / S23002	7,500,000	20,402,630	247,097,370	275,000,000
Lakeside Valve Station Replacement / S22003	23,757,782	31,944,673	-	55,702,455
Large Diameter Water Transmission PPL / AKA00003	53,220,395	11,152,353	18,134,747	82,507,495
Lower Otay Dam Outlet Improvements / S24003	4,500,000	2,000,000	17,890,000	24,390,000
MBC Equipment Upgrades / S17013	53,669,302	3,415,585	2,655,879	59,740,766
Metropolitan System Pump Stations / ABP00002	10,639,168	4,849,792	64,492,185	79,981,145
Metropolitan Waste Water Department Trunk Sewers / AJB00001	13,086,623	250,000	33,978,215	47,314,838
Metro Treatment Plants / ABO00001	40,268,092	11,993,421	44,538,931	96,800,444
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Miramar WTP Residuals Redirection / S23012	200,000	1,572,000	32,338,000	34,110,000
Montezuma/Mid-City Pipeline Phase II / S11026	52,092,200	11,000,000	-	63,092,200
Morena Dam Upstream Face Replacement / S24001	2,500,000	-	14,275,000	16,775,000
Morena Pipeline / S16027	48,807,619	6,860,195	38,342,449	94,010,263
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	17,957,388	19,000,000	14,642,612	51,600,000
NCWRP Improvements to 30 mgd / S17012	36,981,619	1,189,986	3,663,263	41,834,868
North/South Metro Interceptors Rehabilitation / S22001	3,500,000	-	28,460,000	31,960,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	31,890,500	400,000	1,000,000	33,290,500
Otay 2nd Pipeline Phase 4 / S20001	4,400,000	500,000	33,108,900	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	4,800,000	-	25,329,000	30,129,000
Otay 2nd PL Relocation-PA / L24001	16,846,171	-	11,247,053	28,093,224

Public Utilities

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Otay Water Treatment Plant Upgrade Ph 3 / S23003	500,000	-	31,500,000	32,000,000
Pacific Beach Pipeline South (W) / S12015	44,359,933	-	-	44,359,933
Pipeline Rehabilitation / AJA00002	85,713,632	16,813,198	28,147,977	130,674,807
Pressure Reduction Facility Upgrades / AKA00002	9,212,101	-	10,688,595	19,900,696
PS 1 & 2 Improvements & Modernization / L24000	5,200,000	18,500,000	141,479,425	165,179,425
PS2 Power Reliability & Surge Protection / S00312	76,100,800	-	-	76,100,800
Pump Station Restorations / ABP00001	2,539,982	-	20,047,486	22,587,468
Pure Water Phase 2 / ALA00002	63,736,568	-	3,625,000,000	3,688,736,568
Pure Water Pooled Contingency / P19002	27,735,084	-	-	27,735,084
Pure Water Program / ALA00001	1,400,669,467	139,518,379	79,017,080	1,619,204,926
Rancho Bernardo Industrial Pump Stn Replacement / S21004	3,200,000	3,498,000	6,350,000	13,048,000
Recycled Water Systems Upgrades / AHC00004	50,000	-	-	50,000
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Sewer Main Replacements / AJA00001	469,018,259	78,027,532	275,271,963	822,317,754
Smart Metering Infrastructure / S17008	73,996,101	-	52,539,224	126,535,325
South San Diego Reservoir Replacement / S23004	500,000	-	45,100,000	45,600,000
Standpipe and Reservoir Rehabilitations / ABL00001	22,751,824	10,568,980	16,436,308	49,757,112
Tecolote Canyon Trunk Sewer Improvement / S15020	9,180,000	18,000,000	27,957,802	55,137,802
TH 16" Water Mains / RD21007	630,259	-	-	630,259
University Ave Pipeline Replacement / S11021	29,800,000	-	-	29,800,000
Upas St Pipeline Replacement / S11022	36,665,020	-	-	36,665,020
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	605,902,620	122,689,387	361,154,076	1,089,746,083
Water Pump Station Restoration / ABJ00001	15,460,633	3,600,000	5,318,375	24,379,008
Water SCADA IT Upgrades / T22001	7,700,000	-	8,400,000	16,100,000
Water & Sewer Group Job 816 (W) / S13015	16,099,392	-	-	16,099,392
Water Treatment Plants / ABI00001	20,964,207	5,545,571	7,852,555	34,362,333
Total	\$ 3,840,448,554	\$ 634,991,087	\$ 5,796,420,259	\$ 10,271,859,900

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: High

Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 19,362,547	\$ -	\$ 19,362,547
Water Utility - CIP Funding Source	700010	-	8,372,537	-	8,372,537
Total		\$ -	\$ 27,735,084	\$ -	\$ 27,735,084



Page Intentionally Left Blank

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	9	Priority Score:	74
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2027		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new pump station at the corner of 69th Street and Mohawk Street. The new pump station is to feed water to the 645 Redwood Village Pressure Zone.

Justification: This project is to replace the existing 40-year-old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and the project was substantially completed in Fiscal Year 2024. The project is anticipated to be closed by Fiscal Year 2027 upon completion of the pending closeout activities.

Summary of Project Changes: \$500,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 17,609,958	\$ 728,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,338,594
Total		\$ 17,609,958	\$ 728,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,338,594

Public Utilities

Smart Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Davenport, Rachel
Duration:	2017 - 2031		619-527-3110
Improvement Type:	Betterment		rdavenport@sandiego.gov

Description: This project deploys Smart Metering Infrastructure (and) technology to approximately 280,000 water meters citywide. The technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter readings. Smart Metering offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the implementation. A contractor was successfully onboarded in Fiscal Year 2024 and is currently reassessing the project and formulating a deployment plan. Implementation of deployment plan is anticipated to begin in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Grant Fund-Enterprise-Federal	710000	\$ 7,283	\$ 992,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,679
Muni Sewer Utility - CIP Funding Source	700008	11,979,126	9,919,800	-	-	3,725,238	5,353,494	6,683,035	-	-	-	-	37,660,693
Water Utility - CIP Funding Source	700010	29,133,131	21,964,365	-	-	8,692,223	12,491,487	15,593,747	-	-	-	-	87,874,953
Total		\$ 41,119,539	\$ 32,876,561	\$ -	\$ -	\$ 12,417,461	\$ 17,844,981	\$ 22,276,782	\$ -	\$ -	\$ -	\$ -	\$ 126,535,325

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7 9	Priority Score:	78
Community Planning:	Mission Valley; Mission Bay Park; Linda Vista	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ramos-Banuelos, Jaime
Duration:	2016 - 2032		619-533-5103
Improvement Type:	Expansion		jramosbanuel@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main, extending the existing Alvarado 2nd Pipeline westerly, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Pipeline Extension will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11, which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2030.

Summary of Project Changes: The total project cost increased by \$11.3 million due to general regional increases in construction cost. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 20,259,543	\$ 16,618,874	\$ 35,000,000	\$ -	\$ 55,000,000	\$ 15,000,000	\$ 11,000,000	\$ 4,080,115	\$ -	\$ -	\$ 156,958,533
Total		\$ 20,259,543	\$ 16,618,874	\$ 35,000,000	\$ -	\$ 55,000,000	\$ 15,000,000	\$ 11,000,000	\$ 4,080,115	\$ -	\$ -	\$ 156,958,533

Public Utilities

Alvarado Laboratory Improvements / L22000

Bldg - MWWWD - Laboratories

Council District:	7	Priority Score:	85
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2022 - 2032		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project will renovate Alvarado Laboratory to meet State of CA Environmental Laboratory Accreditation Program (ELAP) standards. Phase 1 includes the construction of a new lab building to increase footprint capacity from 52,595 to 73,115 square feet. New lab spaces shall create an open design concept to increase opportunities for communication and collaboration to house the City's drinking water and wastewater chemistry and biology labs. In addition, new space capacity will also accommodate Industrial Wastewater Control Program and Water Systems Operation (WSO) Division staff at Alvarado. Also, a 72" transmission main underneath the existing building will be relocated as part of scope. Phase 1 also includes the design/bridging documents for the existing Lab renovation, design of temporary housing, and design of a 72" transmission main realignment. Phase 2 includes the improvement and retrofitting of the existing lab building and relocation of employees from the existing lab to the new building. Phase 3 includes the installation of temporary trailers to house approximately 20 PUD staff from the Environmental Monitoring & Technical Services Division. In Fiscal Year 2022, this project was converted from standalone project S22000 to an L-project. The total project cost includes all identified phases of the project.

Justification: ELAP standards are required to be met for the labs to analyze samples for multiple regulatory programs; failure to meet these standards could jeopardize laboratory certifications, effectively preventing the laboratories from conducting permit-required analyses. Lab testing groups can be reorganized to share common equipment, thus reducing needs for additional lab equipment. Labs shall have independently functioning climate control systems to minimize possibility of contamination from other lab systems.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Navajo neighborhood and is in conformance with the City's General Plan.

Schedule: Conceptual design and bridging documents of Phases 1 & 2 began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026. Design Build contract of Phases 1 & 2 are anticipated to begin in Fiscal Year 2027. Construction of Phases 1 & 2 are anticipated to be completed in Fiscal Year 2031. Design of Phase 3 began in Fiscal Year 2023 and will be completed in Fiscal Year 2025. Construction of Phase 3 will begin and be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,431,298	\$ 3,992,701	\$ 4,016,000	\$ -	\$ 10,235,000	\$ 16,805,000	\$ -	\$ 11,609,200	\$ -	\$ -	\$ 48,089,200
Muni Sewer Utility - CIP Funding Source	700008	633,074	2,603,926	2,414,000	-	6,349,000	9,890,000	-	10,448,280	-	-	32,338,280
Water Utility - CIP Funding Source	700010	690,144	3,939,856	3,570,000	-	9,585,000	15,045,000	-	6,965,520	-	-	39,795,520
Total		\$ 2,754,516	\$ 10,536,483	\$ 10,000,000	\$ -	\$ 26,169,000	\$ 41,740,000	\$ -	\$ 29,023,000	\$ -	\$ -	\$ 120,223,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	86
Community Planning:	Navajo; College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2031		619-533-3851
Improvement Type:	Replacement		jjaro@sanidiego.gov

Description: This project replaces and upsizes 4.73 miles of the Alvarado Trunk Sewer to provide additional capacity. The first phase will replace and upsize 0.76 miles, and the second phase will replace and upsize the remaining 3.97 miles.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2025.

Construction of Phase 1 is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2026. Construction of Phase 2 is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2030.

Summary of Project Changes: The project schedule and description have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 7,230,457	\$ 1,322,634	\$ 20,000,000	\$ 2,491,991	\$ 20,843,917	\$ 11,780,000	\$ 8,680,085	\$ -	\$ -	\$ -	\$ 72,349,085
Total		\$ 7,230,457	\$ 1,322,634	\$ 20,000,000	\$ 2,491,991	\$ 20,843,917	\$ 11,780,000	\$ 8,680,085	\$ -	\$ -	\$ -	\$ 72,349,085

Public Utilities

Alvarado WTP Filter Gallery Piping Repl / S24000

Bldg - Water - Treatment Plants

Council District:	7	Priority Score:	80
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2024 - 2030		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: Alvarado Water Treatment Plant 9-16 Filter Gallery contains piping, valves and appurtenances consisting of various sizes which conveys water to and from each filter including water used to backwash each filter. This project will replace approximately 2970 linear feet of existing 304 stainless steel piping with cement-mortar lined carbon steel.
Justification: Filter gallery piping has reached its service life and needs to be replaced.
Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the Navajo neighborhood and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028. Remaining construction activities are anticipated to be completed in Fiscal Year 2029.
Summary of Project Changes: Total project cost increased by \$3.5 million due to revised project cost. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 144,409	\$ 355,590	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 7,000,000	\$ 4,400,000	\$ 760,000	\$ -	\$ -	\$ 15,660,000
Total		\$ 144,409	\$ 355,590	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 7,000,000	\$ 4,400,000	\$ 760,000	\$ -	\$ -	\$ 15,660,000

Public Utilities

Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002 Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	78
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2024 - 2032		619-533-6651
Improvement Type:	New		dvanmartin@sandiego.gov

Description: Place a reinforced concrete bulkhead at the upstream end of the outlet tunnel, approximately 15 ft. into the outlet tunnel. This bulkhead will be anchored into the outlet tunnel wall. To achieve fully redundant emergency outlet control, a reinforced concrete outlet control vault with a manually operated sluice gate is to be installed downstream of the conduit. Replacement of the existing 30-inch tee at the base of the outlet tower and upgrade to a 42-inch tee. In addition, the 15 feet of 30-inch cast iron pipe that discharges into the outlet tunnel will be replaced with 15 feet of 42-inch stainless steel pipe. The reinforced concrete and rock lined tunnel will be cleaned and patched for spalls and cracks. The entire tunnel will be lined with polyurea lining or other similar structural liner. This project was initiated as a maintenance effort and was determined to be capital in nature.

Justification: California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Barrett Dam and required the City to take immediate action in repairing the deficiencies identified by the DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

Summary of Project Changes: \$2.0 million in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution for construction costs. The total project cost increased by \$2.0 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,318,224	\$ 1,681,776	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 17,500,000
Total		\$ 2,318,224	\$ 1,681,776	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 17,500,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	88
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2014 - 2033		619-533-3647
Improvement Type:	Expansion		rubalcavae@sandiego.gov

Description: This project provides for the replacement of the existing Cielo and Woodman Pump Station with a new 9.12 MGD (6,330 gpm) capacity pump station with a backup generator. The new pump station will be capable to draw water from both Alvarado 536 pressure zone and Otay 490 pressure zone to provide water to the Paradise Mesa 610 pressure zone.

Justification: This replacement of the existing deteriorating pump station will expand capacity and improve efficiency and reliability of the water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. The project scope was re-evaluated. Design is anticipated to be re-initiated in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2033.

Summary of Project Changes: Total project cost has increased by \$3.1 million due to scope modification. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,070,766	\$ 7,807,233	\$ -	\$ -	\$ 1,162,973	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 4,481,027	\$ -	\$ 18,522,000
Total		\$ 2,070,766	\$ 7,807,233	\$ -	\$ -	\$ 1,162,973	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 4,481,027	\$ -	\$ 18,522,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems need rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 795,960	\$ 104,039	\$ -	\$ -	\$ -	\$ 87,637	\$ 98,299	\$ 101,348	\$ 101,697	\$ -	\$ -	\$ 1,288,981
Total		\$ 795,960	\$ 104,039	\$ -	\$ -	\$ -	\$ 87,637	\$ 98,299	\$ 101,348	\$ 101,697	\$ -	\$ -	\$ 1,288,981

Public Utilities

Dams & Reservoirs Security Improvements / S22013

Bldg - Water - Reservoirs/Dams

Council District:	5 7 8 Non-City	Priority Score:	75
Community Planning:	Navajo; Scripps Miramar Ranch; Rancho Bernardo; Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2022 - 2029		619-533-3647
Improvement Type:	Replacement		rubalcavae@sandiego.gov

Description: Security improvement is required to be performed at ten City-owned and operated dams to improve security and protect the raw water supply across the San Diego Region including physical and electronic security. The project was converted from sublet B21067 (ABL00001 Standpipe & Reservoir Rehabilitations) to a standalone CIP in Fiscal Year 2022.

Justification: The City of San Diego owns and operates 10 dams and reservoirs (lakes) to store water for use when needed. While some monitoring and guarding elements are already in place and operating, there are additional security improvements that can be implemented to augment the existing security elements. This project will add physical and electronic security measures and a wireless microwave communication system to further secure the safety and security of this critical infrastructure, preventing potential loss of life should any of these facilities catastrophically fail.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,914,796	\$ 10,642,063	\$ -	\$ -	\$ 13,743,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,300,000
Total		\$ 2,914,796	\$ 10,642,063	\$ -	\$ -	\$ 13,743,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,300,000

Public Utilities

East Cty Residuals Line & Mission Gorge Force Main / RD23001 Wastewater - Collection Sys - Intercptor

Council District:	7 9	Priority Score:	81
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2023 - 2028		619-533-7443
Improvement Type:	New		ngeorge@sandieg.gov

Description: The Regional Brine Line (RBL) formerly called the East County Residuals Line and the East Mission Gorge Force Main (EMGFM) rehabilitation project involves slip lining 8 miles of the existing 48-inch EMGFM with two new pipeline for the RBL and EMGFM. The existing EMGFM conveys sewage from the East Mission Gorge Pump Station to the North Mission Valley Interceptor Sewer. The RBL will convey brine and centrate from the new East County Advanced Water Purification Residuals Pump Station to the South Mission Valley Trunk Sewer. The brine and centrate flows must bypass the North Mission Valley Interceptor so as not to be conveyed to Morena Pump Station and ultimately the City's North City Pure Water Facility. Both pipelines will be constructed by the East County Advanced Water Purification Project Joint Powers Association's (ECAWP JPA) Progressive Design-Build Contractor and partially funded by the City through a cost-sharing agreement. The JPA selected Orion Construction as the progressive design-builder with GHD Inc serving as the EOR. Both pipelines will be owned by the City of San Diego at the end of the project.

Justification: The substantial completion of the RBL prior to the initiation of operations of Pure Water Phase 1 is crucial. The RBL will convey brine and centrate to a point within the City's sewer system that will bypass the influent of the North City Pure Water Facility and instead convey the brine/centrate flow to Point Loma Wastewater Treatment Plant. By bypassing the North City Pure Water Facility influent, the RBL avoids potential influent water quality issues at the Pure Water Facility that may result from the introduction of the brine and centrate.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed Fiscal Year 2026. Final schedule will be determined by ECAWP JPA and communicated to the City as new developments in cost and schedule arise.

Summary of Project Changes: The project schedule and justification have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 11,375	\$ 1,147,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,502
Muni Sewer Utility - CIP Funding Source	700008	6,154,009	17,520,125	-	-	-	-	-	-	-	-	23,674,134
Water Utility - CIP Funding Source	700010	8,699,347	23,651,821	-	-	-	-	-	-	-	-	32,351,168
Total		\$ 14,864,731	\$ 42,319,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,183,804

Public Utilities

El Camino Real Pipeline / L23001

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	72
Community Planning:	Via De La Valle; Carmel Valley; Fairbanks Country Club; N Cty Future Urbanizing Area - Subarea 2	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2023 - 2030		619-236-6251
Improvement Type:	New		rfrekani@sanidiego.gov

Description: This project provides for construction of new water mains for El Camino North Pipeline and El Camino South Pipeline. Phase I in El Camino North will include approximately 2,685 linear feet of new water mains in El Camino Real from San Dieguito Road connecting to new pipeline on Via De La Valle. Phase II in El Camino South will include construction of approximately 4,032 linear feet of new water mains. The project also proposes to upsize the existing Pressure Reducing Station located at the north-west corner of the intersection of El Camino Real and Half Mile Dr. from 10-inch and 2-inch to dual 12-inch lines. This project was converted from S23000 - El Camino Real Pipeline in Fiscal Year 2023. The total project cost includes all identified phases of the project.

Justification: This project will provide water service to the Via De La Valle Pipeline.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley, Fairbanks Country Club, NCFUA Subarea II and Via De La Valle neighborhoods and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase I is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029. Design of Phase II began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026. Construction of Phase II is anticipated to begin in Fiscal Year 2027 and be completed Fiscal Year 2028.

Summary of Project Changes: \$250,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost decreased by \$6.7 million due to refined project cost estimates and scope. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified	Project
Water Utility - CIP Funding Source	700010	\$ 479,180	\$ 1,220,819	\$ 2,402,405	Anticipated	\$ -	\$ 4,118,282	\$ 289,901	\$ -	\$ -	\$ -	\$ 8,510,588
Total		\$ 479,180	\$ 1,220,819	\$ 2,402,405	\$ -	\$ 4,118,282	\$ 289,901	\$ -	\$ -	\$ -	\$ -	\$ 8,510,588

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7 Non-City	Priority Score:	78
Community Planning:	Navajo; Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2018 - 2030		619-533-3647
Improvement Type:	Replacement - Rehab		rubalcavae@sandiego.gov

Description: This project consists of the replacement of pipeline segments and tunnel repair to the El Monte Pipeline. This project also includes spot repair of the pipeline walls and joints, new manway installations, and air/vacuum relief valves adjustment.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to start in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2028. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: \$250,000 in Water Utility CIP funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,315,875	\$ 6,081,145	\$ 5,247,000	\$ -	\$ 10,000,000	\$ 5,000,000	\$ 18,018,789	\$ -	\$ -	\$ -	\$ 50,662,809
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 6,316,854	\$ 6,081,145	\$ 5,247,000	\$ -	\$ 10,000,000	\$ 5,000,000	\$ 18,018,789	\$ -	\$ -	\$ -	\$ 50,663,789

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWWD - Laboratories

Council District:	2	Priority Score:	70
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2027		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Public Utilities Department (PUD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-Personnel expenditures for lease of boat dock space at Driscoll's Wharf will decrease by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2024 due to additional landscaping design required by the Coastal Commission. Construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,668,355	\$ 762,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 2,668,355	\$ 762,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Metro Wastewtr Metro - METRO SEWER UTILITY	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - METRO SEWER UTILITY	Total Impact \$ -	(14,040)	(14,040)	(14,040)	(14,040)

Public Utilities

Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 Bldg - MWWDD - Laboratories

Council District:	2	Priority Score:	85
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2021 - 2031		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project will renovate, remodel, and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building, including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

Justification: Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural and seismic code. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

Schedule: Design procurement began in Fiscal Year 2021 and design completion is anticipated in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2029. Post-construction phase is anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: Total project cost increased by \$20.8 million due to higher cost of temporary spaces required for lab & office staff relocation during construction, cost escalation and rising inflation. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 3,062,508	\$ 2,337,491	\$ -	\$ -	\$ 44,703,956	\$ 1,200,000	\$ 1,200,000	\$ 1,621,545	\$ -	\$ -	\$ 54,125,501
Total		\$ 3,062,508	\$ 2,337,491	\$ -	\$ -	\$ 44,703,956	\$ 1,200,000	\$ 1,200,000	\$ 1,621,545	\$ -	\$ -	\$ 54,125,501

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 882,820	\$ 214,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,097,618
Total		\$ 882,820	\$ 214,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,097,618

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Carlson, Sandra
Duration:	2010 - 2040		619-533-4235
Improvement Type:	Replacement		carlsons@saniego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 495,328
Total		\$ -	\$ 495,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 495,328

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan; Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2027		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The project was originally setup as a participation agreement under RD16001 and was later converted to a standalone project.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate growth and future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2022. Construction began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$6.5 million in Muni Sewer Utility CIP funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 36,184,155	\$ 1,515,844	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000
Total		\$ 36,184,155	\$ 1,515,844	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,200,000

Public Utilities

Kearny Mesa Trunk Sewer / L24004

Wastewater - Collection Sys - Trunk Swr

Council District:	3 6 7	Priority Score:	88
Community Planning:	Kearny Mesa; Serra Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2019 - 2034		619-533-3647
Improvement Type:	Replacement - Rehab		rubalcavae@sandiego.gov

Description: This project involves the rehabilitation of approximately 33,900 LF (6.42 miles) of 33-, 30-, 27-, 18-, 15-, and 12-inch VC Trunk Sewer mains; Replacement of approximately 13,800 LF (2.61 mi) of 33-, 30-, 18-, and 12-inch VC Trunk Sewer; Abandonment of approximately 3,800 LF (0.72 mi) of 12-inch VC Trunk Sewer; and point repairs; sewer lateral (rehab and/or replacement, sewer manholes (rehab, repair, and/or replacement), cleanouts and other appurtenances. The project would also include the following improvements: curb ramps, slurry and street resurfacing and traffic control. This project will be executed in two phases. Phase 1, which was converted from S-20000 (Kearny Mesa Trunk Sewer), is planned to deliver 2.7 miles of sewer pipeline; Phase 2 is planned to deliver the remaining scope. The total project cost includes all identified phases of the project.

Justification: The project will replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa, Serra Mesa, and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was initiated in Fiscal Year 2019 and was completed in Fiscal Year 2020. Design for Phase 1 began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2026. Construction for Phase 1 is anticipated to begin in Fiscal Year 2026 and is anticipated to be substantially completed in Fiscal Year 2027. Design for Phase 2 began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2030 and construction is expected to be substantially completed in Fiscal Year 2033. Remaining construction activities are anticipated to be completed in Fiscal Year 2034.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 5,581,889	\$ 868,110	\$ 8,550,000	\$ -	\$ 8,886,587	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 25,886,587
Total		\$ 5,581,889	\$ 868,110	\$ 8,550,000	\$ -	\$ 8,886,587	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 25,886,587

Public Utilities

Kearny Villa Rd Pipeline / S23001

Water - Distribution Sys - Transmission

Council District:	6	Priority Score:	86
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2023 - 2031		858-614-5712
Improvement Type:	New		mfaber@sanidiego.gov

Description: This project will install 24,170 linear feet of 36-inch pipeline on Kearny Villa Road between Miramar Road and Clairemont Mesa Boulevard.

Justification: To provide a second feed to ensure water reliability to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa neighborhood and is in conformance with the City's General Plan

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be substantially completed in Fiscal Year 2030. Remaining construction activities are anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 10,000,000	\$ 20,900,000	\$ -	\$ 48,400,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 10,000,000	\$ 20,900,000	\$ -	\$ 48,400,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	71
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Narvaez, Rex
Duration:	2015 - 2025		619-533-5127
Improvement Type:	Expansion		rnarvaez@sandiego.gov

Description: This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2023. The project is anticipated to be closed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,992,462	\$ 355,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000
Total		\$ 11,992,462	\$ 355,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,348,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	74
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2012 - 2030		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This project will abandon and demolish the existing La Jolla View Reservoir, demolish the existing paved reservoir access road in La Jolla Scenic Park, and perform site restoration. In addition, this project will upsize 2,500 feet of 12-inch pipe to new 16-inch pipe between Sierra Mar Drive and Country Club Drive, replace Muirlands Vista Way Pressure Regulating Station, and install 1,000 feet of 12-inch pipe to connect the La Jolla Hermosa 370 pressure zone.

Justification: This project will address the water quality issues and comply with a compliance order by removing cast-iron pipes from the City's water system.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.
Schedule: Planning began in Fiscal Year 2024. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2030.
Summary of Project Changes: Total project cost has decreased by \$24.8 million due to revised scope. The project description, justification, and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,811,688	\$ 2,405,812	\$ -	\$ -	\$ 500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,282,500	\$ -	\$ -	\$ 11,000,001
Total		\$ 3,811,688	\$ 2,405,812	\$ -	\$ -	\$ 500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,282,500	\$ -	\$ -	\$ 11,000,001

Public Utilities

Lake Hodges Dam Replacement / S23002

Bldg - Water - Reservoirs/Dams

Council District:	5	Priority Score:	97
Community Planning:	San Pasqual	Priority Category:	High
Project Status:	Continuing	Contact Information:	Botica, James
Duration:	2023 - 2036		619-533-5109
Improvement Type:	Replacement - Rehab		jbotica@sandiego.gov

Description: This project will construct a new roller compacted concrete dam about 100 feet downstream of the existing dam. While the dam is a City asset, the project will include cost-sharing with the other jurisdictions, including the San Diego County Water Authority, which maintains capacity rights in the reservoir. The City expects to maintain ownership of the new dam.

Justification: Hodges Dam is over 100 years old and is the second oldest dam in the City's system. Currently, the dam has its capacity limited to 5,996 AF based on restrictions from the California Department of Water Resources' Division of Safety of Dams to mitigate risk of dam failure. This project will provide a long-term solution to mitigate these risks and ensure that Lake Hodges continues to be a critical asset in the region's water delivery system.

Operating Budget Impact: To be determined further in the design process.

Relationship to General and Community Plans: This project is consistent with the San Pasqual Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2029. Construction is anticipated to begin in Fiscal Year 2030 and be completed in Fiscal Year 2034.

Summary of Project Changes: The total project cost increased by \$125.0 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 2,365,332	\$ 5,134,667	\$ 20,402,630	\$ -	\$ 12,525,000	\$ 2,200,000	\$ 2,500,000	\$ -	\$ 229,872,370	\$ -	\$ -	\$ 275,000,000
Total		\$ 2,365,332	\$ 5,134,667	\$ 20,402,630	\$ -	\$ 12,525,000	\$ 2,200,000	\$ 2,500,000	\$ -	\$ 229,872,370	\$ -	\$ -	\$ 275,000,000

Public Utilities

Lakeside Valve Station Replacement / S22003

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	76
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2022 - 2028		619-533-3647
Improvement Type:	Replacement		rubalcavae@sandiego.gov

Description: This project will replace the existing deteriorated and underground Lakeside Valve Station with a new valve station. Relocate the new station above ground by demolishing the onsite out-of-service Lakeside Valve Station and adjacent out-of-service keeper's house. Build a new valve station and building at the location of the existing valve station and also includes an emergency generator. This project was converted from sublet project B17082 (AKA00003 Large Diameter Water Transmission PPL) to a standalone CIP in Fiscal Year 2022.

Justification: This replacement of the existing deteriorating valve station will improve efficiency and reliability of the raw water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for the Lakeside Community Planning Group.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2023. Construction began in Fiscal Year 2024 and is anticipated to be substantially completed in Fiscal Year 2026.

Summary of Project Changes: \$550,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$1.2 million due to additional construction administration consultant costs and adjustments for the awarded construction cost from the winning contractor. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 23,364,944	\$ 392,837	\$ 31,944,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,702,455
Total		\$ 23,364,944	\$ 392,837	\$ 31,944,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,702,455

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 39,026,319	\$ 14,194,075	\$ 11,152,353	\$ -	\$	\$ 10,189,196	\$ 4,220,471	\$ 1,639,026	\$ 2,086,054	\$ -	\$ -	\$ 82,507,495
Total		\$ 39,026,319	\$ 14,194,075	\$ 11,152,353	\$ -	\$	\$ 10,189,196	\$ 4,220,471	\$ 1,639,026	\$ 2,086,054	\$ -	\$ -	\$ 82,507,495

Public Utilities

Lower Otoy Dam Outlet Improvements / S24003

Bldg - Water - Reservoirs/Dams

Council District:	8	Priority Score:	89
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2024 - 2033		619-533-6651
Improvement Type:	New		dvanmartin@sandiego.gov

Description: Project provides for the installation of a 66-inch diameter steel conduit at the dam's mid-level outlet, new valves at the upstream and downstream ends of the conduit, and all associated improvements such as air vent, platform, drain lines and access for operations and maintenance. The existing low-level outlet that is no longer in operation will be abandoned in place by grout filling.

Justification: California Department of Water Resources, Division Safety of Dam (DSOD) is a regulatory body who oversees and enforces dam and safety compliance of all City of San Diego raw reservoirs (Dams, Spillways, Outlet Towers and critical appurtenances). DSOD conducts annual inspection of Savage Dam and required the City to take immediate action in repairing the deficiencies identified by DSOD. DSOD has requested this work to be completed as soon as possible due to safety concerns.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2031.

Summary of Project Changes: \$2.5 million in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution for construction costs and supporting services. The total project cost increased \$2.5 million due to increase in construction costs. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified	Project
				Anticipated							Funding	Total
Water Utility - CIP Funding Source	700010	\$ 1,902,038	\$ 2,597,961	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	\$ 13,890,000	\$ -	\$ -	\$ -	\$ 24,390,000
Total		\$ 1,902,038	\$ 2,597,961	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	\$ 13,890,000	\$ -	\$ -	\$ -	\$ 24,390,000

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWWD - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2027		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$681,213 due to a change order and future assumed soft costs which changed project cost estimates for Fiscal Year 2025 and Fiscal Year 2026. \$1.6 million in Metro Sewer Utility CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 53,661,517	\$ 7,784	\$ 3,415,585	\$ -	\$ 2,655,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,740,766
Total		\$ 53,661,517	\$ 7,784	\$ 3,415,585	\$ -	\$ 2,655,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,740,766

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWWD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sanidiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 30,618,841	\$ 9,649,251	\$ 11,993,421	\$ -	\$ 11,704,527	\$ 14,513,218	\$ 12,219,379	\$ 6,101,807	\$ -	\$ -	\$ 96,800,444
Total		\$ 30,618,841	\$ 9,649,251	\$ 11,993,421	\$ -	\$ 11,704,527	\$ 14,513,218	\$ 12,219,379	\$ 6,101,807	\$ -	\$ -	\$ 96,800,444

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWd - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,897,502	\$ 2,741,666	\$ 4,849,792	\$ -	\$ 7,474,879	\$ 16,848,514	\$ 16,439,544	\$ 23,729,248	\$ -	\$ -	\$ -	\$ 79,981,145
Total		\$ 7,897,502	\$ 2,741,666	\$ 4,849,792	\$ -	\$ 7,474,879	\$ 16,848,514	\$ 16,439,544	\$ 23,729,248	\$ -	\$ -	\$ -	\$ 79,981,145

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 58,305	\$ 322,430	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,736
Muni Sewer Utility - CIP Funding Source	700008	9,285,362	3,420,525	-	-	2,159,982	6,558,696	8,110,175	17,149,362	-	-	46,684,102
Total		\$ 9,343,667	\$ 3,742,955	\$ 250,000	\$ -	\$ 2,159,982	\$ 6,558,696	\$ 8,110,175	\$ 17,149,362	\$ -	\$ -	\$ 47,314,838

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	78
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2012 - 2027		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (MGD), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2023. Project closeout activities will be completed in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025 due to unforeseen site conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 118,694,482	\$ 1,629,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 118,698,977	\$ 1,629,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Miramar WTP Residuals Redirection / S23012

Bldg - Water - Treatment Plants

Council District:	5	Priority Score:	39
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2023 - 2032		858-243-5036
Improvement Type:	New		rdmartin@sandiego.gov

Description: This project creates a permanent solution to redirect Miramar Water Treatment Plant (WTP) residuals to the wastewater system. Redirection of residuals away from Miramar Reservoir is required due to the retention time needed to meet Indirect Potable Reuse (IPR) requirements. To eliminate the discharge of residual solids into the Miramar reservoir, the following facilities will need to be designed/built: clarifiers for filter backwash, an equalization tank for sedimentation basin solids, sludge pumps, and piping to transport sludge to Trunk Sewer 54. The existing equalization basin at Miramar WTP will need to be evaluated to determine if retrofitting or replacement of the piping and pumps will be required to accommodate the new solids handling facilities. To avoid surcharging downstream pipes, a 582-foot section of sewer main on Canyon Lake Drive will also need to be upsized from 8-inch to 10-inch per attached modeling results.

Justification: To ensure water quality does not deteriorate in Miramar Reservoir, and thereby to comply with future NPDES permit requirements for Drinking Water Systems, the City will need to implement the MWTP Permanent Residuals Redirection project at Miramar Water Treatment Plant. Acceptable water quality levels at Miramar Reservoir are necessary for the Pure Water program to comply with the Surface Water Augmentation regulations and maintain water quality prior to the treated water produced by Pure Water being introduced into MWTP. Pure Water Phase 1 cannot be fully realized without the implementation of the MWTP Permanent Residuals Redirection project.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2031.

Summary of Project Changes: Total project cost increased by \$12.5 million due to updated cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 38,866	\$ 161,133	\$ 1,572,000	\$ -	\$ 1,820,000	\$ 1,501,000	\$ 1,311,000	\$ 9,352,000	\$ 18,354,000	\$ -	\$ 34,110,000
Total		\$ 38,866	\$ 161,133	\$ 1,572,000	\$ -	\$ 1,820,000	\$ 1,501,000	\$ 1,311,000	\$ 9,352,000	\$ 18,354,000	\$ -	\$ 34,110,000

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2029		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa. This project was added to the City's existing litigation with SDG&E (which is primarily associated with the Pure Water project) regarding costs to relocated SDG&E in Fiscal Year 2021.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2025 and to be substantially completed in Fiscal Year 2027. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 1,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,000
Water Utility - CIP Funding Source	700010	26,095,936	24,392,153	11,000,000	-	-	-	-	-	-	-	61,488,088
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 27,700,047	\$ 24,392,152	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,092,200

Public Utilities

Morena Dam Upstream Face Replacement / S24001

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	80
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2023 - 2032		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: This project provides for the replacement of an entire concrete facing on the upstream side of Morena Dam. The new concrete facing of 8 inches thick will be anchored into the underlying rock. The project was initiated as a maintenance effort and was later determined to be capital in nature.

Justification: To address deficiencies with the Morena Dam Concrete face. Also, Implementation of the Project will further protect this important water infrastructure asset and support the overall goal to continue providing existing and new customers with a safe and reliable water supply in a cost-effective manner.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2030.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,600,355	\$ 899,644	\$ -	\$ -	\$ 500,000	\$ 10,500,000	\$ 3,275,000	\$ -	\$ -	\$ -	\$ 16,775,000
Total		\$ 1,600,355	\$ 899,644	\$ -	\$ -	\$ 500,000	\$ 10,500,000	\$ 3,275,000	\$ -	\$ -	\$ -	\$ 16,775,000

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Tadros, Sameh
Duration:	2015 - 2028		858-292-6434
Improvement Type:	Expansion		stadros@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2023. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: The total project cost increased by \$11.0 million due to revised cost estimates. \$2.0 million in Water SDG&E Utility Relocation funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project was recently advertised but cancelled and will be re-advertised. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 11,558,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,558,742
Water Utility - CIP Funding Source	700010	6,035,904	31,212,973	6,860,195	-	38,342,449	-	-	-	-	-	82,451,521
Total		\$ 17,594,646	\$ 31,212,972	\$ 6,860,195	\$ -	\$ 38,342,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,010,263

Public Utilities

Murphy Canyon Trunk Sewer Repair/Rehab / S22014

Wastewater - Collection Sys - Trunk Swr

Council District:	6 7 9	Priority Score:	90
Community Planning:	Kearny Mesa; Mission Valley; Serra Mesa; Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2022 - 2029		619-533-5105
Improvement Type:	Replacement - Rehab		bvitelle@sanidiego.gov

Description: This project will improve the capacity of existing trunk sewer infrastructure by installing approximately 1.3 miles of new gravity sewer pipelines, rehabilitating approximately 5.2 miles of existing sewer pipelines, and abandoning approx. 1.1 miles of existing sewer pipeline and manholes. The existing trunk sewer is located parallel to I-15, mainly on or near Murphy Canyon Road from Clairemont Mesa Boulevard to south of Friars Road. In addition, part of sewer rehabilitation will take place on Ruffin Road from Balboa Avenue to Aero Drive and on Aero Drive from Ruffin Road to Sandrock Road. This project was converted from sublet B17005 (AJB00001 Metropolitan Waste Water Department Trunk Sewers) to a standalone project in Fiscal Year 2022.

Justification: This project will replace or rehabilitate more than 35,765 linear feet of aging and deteriorating sewer pipe servicing communities. The new and rehabilitated sewer distribution pipelines will bring the existing mains up to modern standards, accommodate community growth and reduce maintenance requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa and Mission Valley community plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2023. Construction began in Fiscal Year 2023 and is anticipated to be substantially completed in Fiscal Year 2026. Remaining construction activities are anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 9,558,515	\$ 8,398,872	\$ 19,000,000	\$ -	\$ 14,642,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,600,000
Total		\$ 9,558,515	\$ 8,398,872	\$ 19,000,000	\$ -	\$ 14,642,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,600,000

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWd - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2027		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (MGD). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 MGD.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: \$485,832 in Metro Sewer Utility CIP and \$18,743 in Water Utility CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 30,573,843	\$ 513,036	\$ 1,189,986	\$ -	\$ 3,523,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800,824
Water Utility - CIP Funding Source	700010	3,172,758	2,721,982	-	-	139,304	-	-	-	-	-	6,034,044
Total		\$ 33,746,600	\$ 3,235,018	\$ 1,189,986	\$ -	\$ 3,663,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,834,868

Public Utilities

North/South Metro Interceptors Rehabilitation / S22001

Wastewater - Collection Sys - Main

Council District:	2 3 7 8	Priority Score:	88
Community Planning:	Centre City - East Village; Centre City - Little Italy; Centre City - Columbia/Core; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2023 - 2029		619-533-3647
Improvement Type:	Replacement - Rehab		rubalcavae@sanidiego.gov

Description: Repair and rehabilitation of the North Metropolitan Interceptors (NMI) and South Metropolitan Interceptors (SMI) and access structures. Several pipeline segments will be rehabilitated or repaired. Several access structures and siphon access structures will be repaired.

Justification: NMI and SMI are singular critical interceptors conveying wastewater flows from North and South of the City to PLWTP via PS2. SMI and a portion of NMI do not have a redundancy pipeline for backup in the event these pipelines go out of service. If NMI and SMI are not repaired or maintained, there is the potential risk of major wastewater collection interruption, sewer overflow, property and environmental damage, and fines due to pipe failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown, Midway-Pacific Highway, and Military Facilities neighborhoods and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering began and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 374,308	\$ 3,125,691	\$ -	\$ -	\$ 15,023,414	\$ 13,436,586	\$ -	\$ -	\$ -	\$ -	\$ 31,960,000
Total		\$ 374,308	\$ 3,125,691	\$ -	\$ -	\$ 15,023,414	\$ 13,436,586	\$ -	\$ -	\$ -	\$ -	\$ 31,960,000

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	79
Community Planning:	City Heights; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2026		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2024. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$900,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The total project cost increased by \$2.3 million due to unforeseen conditions during construction. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 31,268,776	\$ 621,723	\$ 400,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,290,500
Total		\$ 31,268,776	\$ 621,723	\$ 400,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,290,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	85
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2020 - 2034		619-533-3647
Improvement Type:	Replacement		rubalcavae@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48” Cement Mortar Lined and Tape Coated piping and construct approximately 1,041 linear feet of new 8” distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8” distribution pipe in compliance with the City’s design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City’s General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2027. Construction is scheduled to start in Fiscal Year 2028 and is anticipated to be substantially completed in Fiscal Year 2031.

Summary of Project Changes: \$250,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,136,208	\$ 263,791	\$ 500,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,108,900	\$ -	\$ -	\$ 38,008,900
Total		\$ 4,136,208	\$ 263,791	\$ 500,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 3,108,900	\$ -	\$ -	\$ 38,008,900

Public Utilities

Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

Water - Distribution Sys - Transmission

Council District:	4	Priority Score:	95
Community Planning:	Mid-City: Eastern Area; Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2021 - 2031		619-533-3647
Improvement Type:	Replacement		rubalcavae@sanidiego.gov

Description: This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to begin in Fiscal Year 2027 and is anticipated to be substantially completed in Fiscal Year 2029. Remaining construction activities are anticipated to be completed in Fiscal Year 2030.

Summary of Project Changes: The total project cost increased by \$10.0 million due to further development of the construction cost estimate during the design stage.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,638,821	\$ 2,161,178	\$ -	\$ -	\$ 9,500,000	\$ 8,000,000	\$ 7,829,000	\$ -	\$ -	\$ -	\$ 30,129,000
Total		\$ 2,638,821	\$ 2,161,178	\$ -	\$ -	\$ 9,500,000	\$ 8,000,000	\$ 7,829,000	\$ -	\$ -	\$ -	\$ 30,129,000

Public Utilities

Otay 2nd PL Relocation-PA / L24001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	75
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Li, David
Duration:	2015 - 2030		619-446-5102
Improvement Type:	Replacement		dli@sandiego.gov

Description: This project is a developer-led participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work. This project was converted from standalone project S15016 to an L-Project in Fiscal Year 2024. The total project cost includes all identified phases of the project.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015. Construction of Phase 1 began in Fiscal Year 2019 and is anticipated to be substantially completed in Fiscal Year 2025. Design of Phase 2 began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase 2 is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2028. Design of Phase 3 began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction of Phase 3 is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029. Subsequent design and construction for future phases will be determined at a later date.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 13,606,388	\$ 3,239,782	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 3,000,000	\$ 4,247,053	\$ -	\$ -	\$ 28,093,224
Total		\$ 13,606,388	\$ 3,239,782	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 3,000,000	\$ 4,247,053	\$ -	\$ -	\$ 28,093,224

Public Utilities

Otay Water Treatment Plant Upgrade Ph 3 / S23003

Bldg - Water - Treatment Plants

Council District:	Non-City	Priority Score:	91
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2023 - 2031		858-614-5712
Improvement Type:	Betterment		mfaber@sandiego.gov

Description: The project will rehabilitate two existing flocculation and sedimentation basins by adding plate settlers, launders, and a new sludge collection system. Apply coatings to filter effluent channels and the filters 9-16 influent channel and replace valves on filters 1-16. Upgrade chemical tanks, feed systems, and install flow controls. Expand and improve the operations building. Other improvements include install raw water meter, throttling valve and overflow structure on San Diego County Water Authority connection, perform seismic improvements, and perform improvements for security guard station.

Justification: Ongoing operability and reliability of the plant are currently jeopardized. Some of those needs are related to design and construction problems of the late 1990's plant expansion project and some of them are related to older plant equipment that was not improved during the expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2028 and be substantially completed in Fiscal Year 2030. Remaining construction activities are anticipated to be completed in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 567	\$ 499,432	\$ -	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 10,000,000	\$ 13,000,000	\$ -	\$ 32,000,000
Total		\$ 567	\$ 499,432	\$ -	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 5,000,000	\$ 10,000,000	\$ 13,000,000	\$ -	\$ 32,000,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	1 2 7	Priority Score:	78
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Jaro, Janice
Duration:	2012 - 2026		619-533-3851
Improvement Type:	Expansion		jjaro@sandiego.gov

Description: The project will replace approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2022. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 43,450,342	\$ 909,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933
Total		\$ 43,450,342	\$ 909,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,359,933

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 76,032,010	\$ 9,681,622	\$ 16,813,198	\$ -	\$ 8,731,248	\$ 6,358,114	\$ 3,718,345	\$ 9,340,270	\$ -	\$ -	\$ 130,674,807
Total		\$ 76,032,010	\$ 9,681,622	\$ 16,813,198	\$ -	\$ 8,731,248	\$ 6,358,114	\$ 3,718,345	\$ 9,340,270	\$ -	\$ -	\$ 130,674,807

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sanidiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 2,243,439	\$ 6,968,661	\$ -	\$ -	\$ -	\$ 5,035,114	\$ 4,390,422	\$ 754,575	\$ 508,484	\$ -	\$ -	\$ 19,900,696
Total		\$ 2,243,439	\$ 6,968,661	\$ -	\$ -	\$ -	\$ 5,035,114	\$ 4,390,422	\$ 754,575	\$ 508,484	\$ -	\$ -	\$ 19,900,696

Public Utilities

PS 1 & 2 Improvements & Modernization / L24000

Bldg - MWWWD - Pump Stations

Council District:	2 8	Priority Score:	82
Community Planning:	Barrio Logan; Peninsula	Priority Category:	High
Project Status:	New	Contact Information:	Rubalcava, Eric
Duration:	2024 - 2030		619-533-3647
Improvement Type:	Replacement - Rehab		rubalcavae@sandiego.gov

Description: The project scope for Pump Station 1 (PS1) includes the installation of mechanical screens aboveground and pump bypass system, rehabilitation of wet wells #1 and #2. Replacement of pumps, starters with Variable Frequency Drives (VFDs), suction pipes, gate valves, and flow meters. At Pump Station 2 (PS2), project scope includes the replacement of top supports at mechanical screens 1 through 4, liquid rheostats with VFDs, pump cone valve actuators, suction valves, discharge valves, and suction pipe. Rehabilitation of wet wells #1 and #2 and 7 pumps (# 1,2,3,5,6,7, and 8). Repair of concrete and liner in influent channel. The total project cost includes all identified phases of the project.

Justification: The existing pump stations have reached or exceeded their anticipated service life. These improvements will allow the stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System. Pump stations 1 and 2 working in conjunction are critical components for successful operation of the entire sewer system.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Barrio Logan neighborhoods and is in conformance with the City's General Plan

Schedule: Design for phase 1 started in Fiscal Year 2022 and will be completed in Fiscal Year 2025. Construction for phase 1 is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2029. Design for phase 2 started in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Construction for phase 2 is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2030.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,025,272	\$ 4,174,727	\$ 18,500,000	\$ 900,000	\$ 25,400,000	\$ 45,000,000	\$ 45,000,000	\$ 12,000,000	\$ 13,179,425	\$ -	\$ 165,179,425
Total		\$ 1,025,272	\$ 4,174,727	\$ 18,500,000	\$ 900,000	\$ 25,400,000	\$ 45,000,000	\$ 45,000,000	\$ 12,000,000	\$ 13,179,425	\$ -	\$ 165,179,425

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWWD - Pump Stations

Council District:	2	Priority Score:	70
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2027		619-533-5493
Improvement Type:	Expansion		jchoi@sanidiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be always provided during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be substantially completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 74,426,720	\$ 1,609,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 74,490,886	\$ 1,609,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,100,800

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,056,888	\$ 1,483,093	\$ -	\$ -	\$ 1,494,894	\$ 1,807,096	\$ 6,575,818	\$ 10,169,678	\$ -	\$ -	\$ 22,587,467
Total		\$ 1,056,888	\$ 1,483,093	\$ -	\$ -	\$ 1,494,894	\$ 1,807,096	\$ 6,575,818	\$ 10,169,678	\$ -	\$ -	\$ 22,587,467

Public Utilities

Pure Water Phase 2 / ALA00002

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2022 - 2040		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase 2 of the Program. It includes the design and construction of several facilities including a Small-Scale Facility that will be used to pilot technology, a 53 million gallon per day (MGD) Pure Water Facility, and a Central Area Water Reclamation Plant. An extensive conveyance system to deliver pure water between each facility and, ultimately, to a reservoir is also included.

Justification: This project is needed to meet the requirements in the upcoming Ocean Pollution Reduction Act II (OPRA II) legislation and to reduce reliance on external water sources by providing a resilient local water supply.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the Facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The Small-Scale Facility design began in Fiscal Year 2021 and is expected to complete construction in Fiscal Year 2025. The remaining facilities and the conveyances are expected to begin design in phases between Fiscal Year 2026 and Fiscal Year 2027 with all infrastructure in service in Fiscal Year 2035. The City hired an external consultant in Fiscal Year 2024 to review the schedule and cost estimates. Future budget pages will reflect the revisions made in this process.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 17,455,221	\$ 6,869,062	\$ -	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 25,000,000	\$ 1,000,000,000	\$ -	\$ -	\$ 1,064,324,284
Water Utility - CIP Funding Source	700010	28,369,238	11,043,046	-	-	10,000,000	20,000,000	55,000,000	2,500,000,000	-	-	2,624,412,284
Total		\$ 45,824,459	\$ 17,912,108	\$ -	\$ -	\$ 15,000,000	\$ 30,000,000	\$ 80,000,000	\$ 3,500,000,000	\$ -	\$ -	\$ 3,688,736,568

Public Utilities

Pure Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2015 - 2030		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (MGD) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 MGD to 52 MGD, 30 MGD Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 MGD pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the Metro Biosolids Center (MBC) Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing a secure local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Pure Water Phase 1 is currently in construction which is expected to be completed in Fiscal Year 2027. Construction activities will be followed by start-up and testing as well as ramp-up regulatory acceptance.

Summary of Project Changes: Total project cost has increased due to the cost and schedule of subprojects, which includes incorporation of revised soft costs estimates and approval of contingency change orders.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 21,754,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,754,714
Metro SDG&E Utility Relocation	700104	13,197,068	1	-	-	3,507,471	-	-	-	-	-	16,704,540
Metro Sewer Utility - CIP Funding Source	700009	510,139,688	43,570,225	49,447,336	-	24,444,945	18,607,145	-	-	-	-	646,209,339
Purewater (Wastewater) State Approp	700114	22,680,245	-	-	-	-	-	-	-	-	-	22,680,245
Purewater (Water) State Approp	700113	2,883,736	-	-	-	-	-	-	-	-	-	2,883,736
Water SDG&E Utility Relocation	700105	9,533,710	-	-	-	5,895,671	-	-	-	-	-	15,429,381
Water Utility - CIP Funding Source	700010	756,880,206	20,029,874	90,071,043	-	19,726,436	6,835,412	-	-	-	-	893,542,971
Water Utility Operating Fund	700011	209	(209)	-	-	-	-	-	-	-	-	-
Total		\$ 1,337,069,575	\$ 63,599,891	\$ 139,518,379	\$ -	\$ 53,574,523	\$ 25,442,557	\$ -	\$ -	\$ -	\$ -	\$ 1,619,204,925

Operating Budget Impact

Department - Fund		FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Public Utilities - METRO SEWER UTILITY	FTEs	4.52	4.52	4.52	4.52	4.52
Public Utilities - METRO SEWER UTILITY	Total Impact \$	1,625,427	2,009,692	1,492,062	1,145,500	1,145,500
Public Utilities - WATER UTILITY OPERATING	FTEs	16.98	21.48	22.48	22.48	22.48
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	4,629,714	24,731,160	28,114,008	25,096,797	25,096,797

Public Utilities

Rancho Bernardo Industrial Pump Stn Replacement / S21004 Bldg - Water - Pump Stations

Council District:	5	Priority Score:	81
Community Planning:	Rancho Bernardo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2021 - 2029		619-533-3647
Improvement Type:	Replacement		rubalcavae@sandiego.gov

Description: Construct a new Rancho Bernardo Industrial Pump Station (RBI PS) to meet future demand and fire flow in the Pomerado Park HGL 920 zone. This project also includes the demolition of the existing pump station.

Justification: The existing RBI PS needs to be replaced due to aging infrastructure and exceeded service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo neighborhood and is in conformance with the City's General Plan

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027. Remaining construction activities are anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: Total project cost has decreased by \$150,000 due to revised cost estimates. \$150,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,080,881	\$ 119,118	\$ 3,498,000	\$ -	\$ 4,500,000	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 13,048,000
Total		\$ 3,080,881	\$ 119,118	\$ 3,498,000	\$ -	\$ 4,500,000	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 13,048,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Expansion		mfaber@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Balo, Keli
Duration:	2010 - 2040		858-292-6423
Improvement Type:	Betterment		kbalo@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sanidiego.gov

Description: This annual allocation provides for the installation/replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,730,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,730,287
Muni Sewer Utility - CIP Funding Source	700008	437,208,729	27,778,580	78,027,532	-	80,109,484	90,831,167	86,348,949	17,982,363	-	-	818,286,804
Municipal Sewer Revenue Fund	700000	300,663	-	-	-	-	-	-	-	-	-	300,663
Total		\$ 441,239,679	\$ 27,778,579	\$ 78,027,532	\$ -	\$ 80,109,484	\$ 90,831,167	\$ 86,348,949	\$ 17,982,363	\$ -	\$ -	\$ 822,317,753

Public Utilities

South San Diego Reservoir Replacement / S23004

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	70
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2023 - 2030		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: The project will replace the existing 15 million gallons (MG) rectangular concrete reservoir with two (2) 7.7 MG prestressed circular tanks and relocate Coronado Wye valving to reservoir site.

Justification: The reservoir has reached the end of its estimated useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is outside of the city limits and there is no community planning area.

Schedule: The schedule and scope of the project are being reevaluated. The Public Utilities Department expects to take a future action to City Council in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 15,169	\$ 484,830	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 8,000,000	\$ 10,000,000	\$ 20,100,000	\$ -	\$ 45,600,000
Total		\$ 15,169	\$ 484,830	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 8,000,000	\$ 10,000,000	\$ 20,100,000	\$ -	\$ 45,600,000

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 21,957,281	\$ 759,113	\$ 10,568,980	\$ -	\$ 5,706,236	\$ 4,639,171	\$ 3,548,482	\$ 2,542,419	\$ -	\$ -	\$ 49,721,682
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
Total		\$ 21,992,711	\$ 759,113	\$ 10,568,980	\$ -	\$ 5,706,236	\$ 4,639,171	\$ 3,548,482	\$ 2,542,419	\$ -	\$ -	\$ 49,757,112

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2 7	Priority Score:	88
Community Planning:	Clairemont Mesa; Linda Vista	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Narvaez, Rex
Duration:	2015 - 2029		619-533-5127
Improvement Type:	Replacement - Rehab		rnarvaez@sandiego.gov

Description: This project upsizes approximately 3.82 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18- to 30-inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.21 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be substantially completed in Fiscal Year 2027.

Summary of Project Changes: \$8.0 million of Muni Sewer Utility CIP funds were removed from this project in Fiscal Year 2024 via City Council Resolution. Total project cost has increased by \$6.5 million in Fiscal Year 2025 due to revised project cost. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,164,968	\$ 1,015,031	\$ 18,000,000	\$ -	\$ 18,000,000	\$ 8,500,000	\$ 200,000	\$ 1,257,802	\$ -	\$ -	\$ 55,137,802
Total		\$ 8,164,968	\$ 1,015,031	\$ 18,000,000	\$ -	\$ 18,000,000	\$ 8,500,000	\$ 200,000	\$ 1,257,802	\$ -	\$ -	\$ 55,137,802

Public Utilities

TH 16" Water Mains / RD21007

Water - Distribution Sys - Transmission

Council District:	5	Priority Score:	69
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Public Utilities Department's budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: \$161,046 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. The total project cost increased by \$5,771 due to increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 630,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,258
Total		\$ 630,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,258

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	86
Community Planning:	Uptown; North Park	Priority Category:	High
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2011 - 2026		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2020. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: \$250,000 in Water Utility - CIP funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$250,000 due to revised construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated											
Water Utility - CIP Funding Source	700010	\$ 28,974,245	\$ 695,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	29,669,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 29,104,449	\$ 695,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	29,800,000

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	75
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2011 - 2025		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2020. The project is expected to be completed in Fiscal Year 2025.

Summary of Project Changes: \$400,000 in Water Utility - CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost increased by \$400,000 due to revised cost estimates. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,317,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,317,395
Water Utility - CIP Funding Source	700010	33,676,610	557,912	-	-	-	-	-	-	-	-	34,234,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 36,107,107	\$ 557,912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,665,019

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	75
Community Planning:	Pacific Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2025		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2020. Remaining construction activities are anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: Total project cost has decreased by \$100,000 due to project cost savings. \$100,000 in Water Utility CIP funding was removed from this project in Fiscal Year 2024 via City Council ordinance. Project is anticipated to be closed by the end of the Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 15,945,895	\$ 153,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,099,392
Total		\$ 15,945,895	\$ 153,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,099,392

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Balo, Keli
Duration:	2010 - 2040		858-292-6423
Improvement Type:	Betterment		kbalo@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sanidiego.gov

Description: This annual allocation allows for the installation/replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 255,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	255,290
PFFA-Water Rev Bonds Series 2016A	700095	652,743	-	-	-	-	-	-	-	-	-	652,743
San Ysidro Irrigation District	700109	8,035,372	-	-	-	-	-	-	-	-	-	8,035,372
Water Utility - CIP Funding Source	700010	552,086,938	44,783,837	122,689,387	-	141,888,335	117,497,478	82,867,434	18,900,829	-	-	1,080,714,239
Water Utility Operating Fund	700011	88,439	-	-	-	-	-	-	-	-	-	88,439
Total		\$ 561,118,782	\$ 44,783,837	\$ 122,689,387	\$ -	\$ 141,888,335	\$ 117,497,478	\$ 82,867,434	\$ 18,900,829	\$ -	\$ -	\$ 1,089,746,083

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2010 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 14,556,185	\$ 904,446	\$ 3,600,000	\$ -	\$	\$ 3,138,136	\$ 1,621,294	\$ 558,945	\$ -	\$ -	\$ -	\$ 24,379,007
Total		\$ 14,556,185	\$ 904,446	\$ 3,600,000	\$ -	\$	\$ 3,138,136	\$ 1,621,294	\$ 558,945	\$ -	\$ -	\$ -	\$ 24,379,007

Public Utilities

Water SCADA IT Upgrades / T22001

Intangible Assets - Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Lee, Jerome
Duration:	2021 - 2026		858-614-4087
Improvement Type:	Replacement		jlee@sandiego.gov

Description: This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system. This project was converted from S21001 - Water SCADA IT Upgrades in Fiscal Year 2022.

Justification: The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planning and design for the SCADA upgrade began in Fiscal Year 2020 and was completed in Fiscal Year 2024. Implementation is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,222,282	\$ 6,477,717	\$ -	\$ -	\$ 8,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000
Total		\$ 1,222,282	\$ 6,477,717	\$ -	\$ -	\$ 8,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non-City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Faber, Melissa
Duration:	2013 - 2040		858-614-5712
Improvement Type:	Replacement		mfaber@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of sub-projects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 17,229,588	\$ 3,734,618	\$ 5,545,571	\$ -	\$	6,493,930	\$ 1,307,853	\$ 50,772	\$ -	\$ -	\$ -	\$ 34,362,333
Total		\$ 17,229,588	\$ 3,734,618	\$ 5,545,571	\$ -	\$	6,493,930	\$ 1,307,853	\$ 50,772	\$ -	\$ -	\$ -	\$ 34,362,333

Stormwater



Page Intentionally Left Blank

The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

2024 CIP Accomplishments

The Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, completed construction of the following stormwater projects in Fiscal Year 2024, which will improve storm drain infrastructure and meet pollution prevention mandates:

- Highland and Monroe Aves Storm Drain Rep (B12096)
- Adams Ave 1620 Storm Drain Replacement (B13102)
- Mira Mesa South Storm Drain Replacement (B16175)
- 6118 Caminita Sacate SD Emergency (B23004)
- 728 PB Dr Pump Station G Emergency (B23095)
- Pump Station H Catwalk Emergency (B23125)
- 7671 Macaw Lane SD Emergency (B23135)
- 12200 Escala Drive SD Emergency (B23161)
- Bannock Ave Streetscape Enhancements (B10027)
- Logan Heights LID (South) (B15051)
- CMP Storm Drain Lining II (B20086)
- Pump Station N SD Emerg 914 Santa Clara (B22067)
- Guy St and Pringle St SD Improv SWD (B22127)
- 4101 Pacific Hwy Pump StationC Emergency (B22129)
- 6933 Neptune Place SD Emergency (B23107)
- 4356 Altamirano Way SD Emergency (B23115)
- Aldine Dr Storm Drain Emergency (B23134)
- 8803 Gilman Dr SD Emergency (B23153)
- 10428 Clairemont Mesa Blvd SD Emergency (B23154)
- 8519 Sugarman Dr SD Emergency (B24006)
- Health Center Dr SD SWD (B24016)
- 4502 Rhode Island Street SD Emergency (B24066)
- 4451 Hermosa Way SD Emergency (B24067)
- 3575 Nile Street SD Emergency (B24081)
- Tonawanda Dr. and Marmil Way SD (B23068)

2025 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as a function of flood risk management and installing green infrastructure to improve water quality and to address stormwater emergencies and high risk locations, as they arise. To improve storm drain infrastructure and meet pollution removal mandates, the Department and its in-house Pipe Repair Crew, in coordination with the Engineering & Capital Projects Department, is scheduled to begin design or construction in Fiscal Year 2025 for the following projects:

Stormwater

- Jamacha Lomita Storm Drain (B16094)
- Southcrest Green Infrastructure GI (B16112)
- South Mission Beach SD Replacement (B18117)
- South Mission Beach GI (B18118)
- 5th and Brookes SD Upgrade (B19073)
- 6576 Parkside Ave SD Repl SWD (B22126)
- Hawthorn St and 3rd Ave SD SWD (B24021)
- Storm Drain Group 1023 (B15101)
- Storm Drain Group 763 (B17143)
- Elm Ave & Harris Ave SD Replacement SWD (B23097)
- Auburn Creek Trash Capture Devices (B23098)
- 6100 Block Rancho Mission Rd SD SWD (B24022)

Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Beta St Channel and SD Improvement / S24011	\$ 4,494,602	\$ -	\$ 52,062,602	\$ 56,557,204
Carmel Country Road Low Flow Channel / S00969	7,727,499	-	2,128,441	9,855,940
Chollas Creek Restoration 54th St & Euclid Ave / S22009	2,697,855	-	20,302,145	23,000,000
Flood Resilience Infrastructure / ACA00001	525,430,065	80,431,409	657,582,116	1,263,443,590
Maple Canyon Storm Drain Upgrade / S20003	954,841	-	37,310,160	38,265,001
Pump Station C Assessment / P25001	-	500,000	-	500,000
Pump Station D Upgrade / S22015	6,242,701	-	36,647,299	42,890,000
Pump Station G & 17 Full Improvement / S24006	8,482,480	-	58,653,220	67,135,700
SD East of Rachael Ave SWD / S24008	27,470,119	-	29,529,881	57,000,000
Stormwater CIP Program Management / P24010	8,500,000	-	-	8,500,000
Stormwater Green Infrastructure / ACC00001	98,606,650	7,423,428	660,504,635	766,534,713
Sunshine Berardini Restoration / S24005	-	-	82,984,893	82,984,893
Upper Auburn Creek Revitalization Project / S22008	2,542,915	-	58,804,437	61,347,352
Total	\$ 693,149,726	\$ 88,354,837	\$ 1,696,509,829	\$ 2,478,014,392



Page Intentionally Left Blank

Stormwater – Preliminary Engineering Projects

Pump Station C Assessment / P25001

Priority Category: Low

Priority Score: 45

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 500,000	\$ 500,000
Total		\$ -	\$ -	\$ 500,000	\$ 500,000

Stormwater CIP Program / P24010 Management

Priority Category: Low

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
General Fund WIFIA Loan-Construction	400884	\$ 3,296,870	\$ 5,203,130	\$ -	\$ 8,500,000
Total		\$ 3,296,870	\$ 5,203,130	\$ -	\$ 8,500,000



Page Intentionally Left Blank

Stormwater

Beta St Channel and SD Improvement / S24011

Drainage - Channels

Council District:	8	Priority Score:	86
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	New	Contact Information:	Dastgheibi, Sara
Duration:	2024 - 2031		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: The Beta Street Channel and SD Improvement Project is located in the southwestern corner of the Southcrest community, bordered by South Las Chollas Creek to the north, Interstate 5 to the west, South 41st Street to the east, and Birch Street to the south. The project is currently evaluating various design alternatives to effectively develop a sustainable and cost-effective design solution to minimize flooding and upgrade existing drainage system. Potential improvements that are being evaluated include floodwalls, pump station, channel widening, drainage system improvements and trail improvements.

Justification: This project aims to alleviate flooding in the Southcrest community by enhancing the drainage capacity of Chollas Creek and improving the drainage system, safeguarding the community from potential flood risks.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase was completed in Fiscal Year 2024. Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2027. Construction will be scheduled contingent upon the identification of the remainder of funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 419	\$ 677,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 678,196
General Fund WIFIA Loan-Construction	400884	2,173,913	1,642,493	-	-	-	23,867,203	-	-	-	-	27,683,609
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	28,195,399	28,195,399
Total		\$ 2,174,332	\$ 2,320,269	\$ -	\$ -	\$ -	\$ 23,867,203	\$ -	\$ -	\$ -	\$ 28,195,399	\$ 56,557,204

Stormwater

Carmel Country Road Low Flow Channel / S00969

Drainage - Channels

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Salvani, Anthony
Duration:	2012 - 2028		858-654-4487
Improvement Type:	New		asalvani@sandiego.gov

Description: The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes to improve drainage capacity of Carmel Creek in the vicinity of the bike path.

Justification: This project will provide for relief of water pooling of the bike path crossing over the creek located just upstream of the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This flooding condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Stormwater Department's budget.

Relationship to General and Community Plans: This project is consistent with the 2018 Carmel Valley Public Facilities Financing Plan (Project M-47) and is in conformance with the City's General Plan.

Schedule: Preliminary studies were completed in Fiscal Year 2014. Design began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026. Construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: Total project cost has decreased by \$5.1 million due to refinements in engineering scoping and cost estimates. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,545,998	\$ 166,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Carmel Valley Development Impact Fee	400855	-	5,015,499	-	-	-	-	-	-	-	-	5,015,499
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,128,441	2,128,441
Total		\$ 2,545,998	\$ 5,181,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,128,441	\$ 9,855,940

Stormwater

Chollas Creek Restoration 54th St & Euclid Ave / S22009

Drainage - Best Mgt Practices (BMPs)

Council District:	4 9	Priority Score:	82
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Eckert, Kristopher
Duration:	2022 - 2030		858-541-4387
Improvement Type:	New		keckert@sanidiego.gov

Description: This project aims to restore and enhance a segment of Chollas Creek channel, spanning from 54th St to the existing concrete drop structure. The restoration will focus on reducing erosive flows by adding several rip-rap drop structures and increasing both the channel's conveyance capacity and jurisdictional habitat areas. The project will involve the installation of two new culverts: one at 54th Street and one at Euclid Avenue, to improve stream conveyance. Additionally, new storm drain inlets will also be installed on N. Chollas Parkway.

Justification: The project, which is located along the outer extents of a highly urbanized area in City Heights, shows signs of high-velocity, erosive flows and overtopping during extreme weather events as observed in the January 2023 Storm. This project will increase the conveyance capacity of las Chollas Creek, reduce the velocity of flows, provide native habitat for biological resources, and reduce the flood risk for the area. By Increasing the Capacity of the Culvert at 54th Street and the Culvert at Euclid St the creeks "choke" points will be reduced which will allow for increased conveyance and flood resilience along this portion of Chollas Creek. Finally increasing the number of storm drain inlets on N. Chollas Parkway will address street ponding and protect properties from flooding.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, will contribute to the Chollas Creek Watershed Regional Park Master Plan in development, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design and construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: Total project cost has decreased by \$36.0 million due to revised project scope to address flood resilience deficiencies observed during the January 2024 Storm Event. \$187,758 in Debt Funded General Fund CIP funding was allocated to this project in Fiscal Year 2024 via City Council resolution. \$1.3 million in General Fund WIFIA Loan funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project description, justification, and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 92,098	\$ 480,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 572,855
General Fund WIFIA Loan-Construction	400884	900,000	1,225,000	-	-	-	-	-	-	-	-	2,125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,302,145	20,302,145
Total		\$ 992,098	\$ 1,705,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,302,145	\$ 23,000,000

Stormwater

Flood Resilience Infrastructure / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

Justification: There are currently 1,148 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered. There are also 15 pump stations in the City of San Diego that were installed in the early 1940's. Mechanical, structural, and electrical improvements and upgrades are needed to respond to the higher hydraulic demand due to population growth, and changes in the watershed land uses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

-Financial Table on next page-

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,205,910	\$ 124,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,330,369
Capital Outlay-Sales Tax	400000	32,247	-	-	-	-	-	-	-	-	-	32,247
CIP Contributions from General Fund	400265	5,966,476	152,180	-	-	-	-	-	-	-	-	6,118,656
Clairemont Mesa - Urban Comm	400129	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
College Area	400127	666,985	133,015	48,001	-	-	-	-	-	-	-	848,001
Debt Funded General Fund CIP Projects	400881	94,272,998	189,370,283	75,185,380	-	57,457,262	16,352,832	-	-	-	-	432,638,755
Deferred Maint Revenue 2009A-Project	400624	75,000	-	-	-	-	-	-	-	-	-	75,000
Deferred Maintenance Revenue 2012A-Project	400848	962,198	-	-	-	-	-	-	-	-	-	962,198
Financing	9300	-	-	-	28,400,000	-	-	-	-	-	-	28,400,000
General Fund Commercial Paper Notes	400869	25,697,608	-	-	-	-	-	-	-	-	-	25,697,608
General Fund WIFIA Loan-Construction	400884	19,479,794	151,625,645	-	-	45,917,851	15,711,545	-	-	-	-	232,734,835
Infrastructure Fund	100012	6,424,329	2,129,336	-	-	-	-	-	-	-	-	8,553,665
La Jolla Urban Comm	400123	1,104,917	63,441	128,000	-	-	-	-	-	-	-	1,296,358
Linda Vista Urban Comm	400113	236,465	463,535	-	-	-	-	-	-	-	-	700,000
Mid City Urban Comm	400114	616,099	510	-	-	-	-	-	-	-	-	616,609
Mission Beach - Urban Comm	400130	107,410	-	-	-	-	-	-	-	-	-	107,410
Navajo Urban Comm	400116	1,156,305	686,836	3,500,000	-	-	-	-	-	-	-	5,343,141
North Park Urban Comm	400112	630,290	210,794	-	-	-	-	-	-	-	-	841,084
Pacific Beach Urban Comm	400117	94,481	192,606	-	-	-	-	-	-	-	-	287,087
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,499,586	-	-	-	-	-	-	-	-	-	2,499,586
PFFA Lease Revenue Bonds 2015B-Project	400860	3,509,195	292,040	-	-	-	-	-	-	-	-	3,801,235
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	108,155	-	-	-	-	-	-	-	-	-	108,155
Private & Others Contrib-CIP	400264	149,768	232	-	-	-	-	-	-	-	-	150,000
SDTFC Series 2018C Tax Exempt	400868	3,629,601	-	-	-	-	-	-	-	-	-	3,629,601
Skyline/Paradise Urb Comm	400119	107,194	-	-	-	-	-	-	-	-	-	107,194
Torrey Pines - Urban Community	400133	35,873	-	25,030	-	-	-	-	-	-	-	60,903
TransNet ARRA Exchange Fund	400677	240,504	-	-	-	-	-	-	-	-	-	240,504
TransNet Extension Congestion Relief Fund	400169	5,253,092	19,698	-	-	-	-	-	-	-	-	5,272,789
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	493,742,626	493,742,626
Uptown Urban Comm	400121	2,674,957	1,028,019	44,998	-	-	-	-	-	-	-	3,747,973
Total		\$ 178,937,437	\$ 346,492,627	\$ 80,431,409	\$ 28,400,000	\$ 103,375,113	\$ 32,064,377	\$ -	\$ -	\$ -	\$ 493,742,626	\$ 1,263,443,589

Stormwater

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	2 3	Priority Score:	86
Community Planning:	Centre City; Uptown; Midway - Pacific Highway	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Straughn, Jayna
Duration:	2021 - 2032		858-573-5027
Improvement Type:	Replacement		jstraughn@sandiego.gov

Description: This project aims to replace, realign, and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Operating Budget Impact: No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City Plan, Uptown Community Plan, Midway - Pacific Highway Plan, and is in conformance with the City's General Plan.

Schedule: A feasibility study began in Fiscal Year 2021 and was completed in Fiscal Year 2023. Design and construction schedules are contingent upon the identification of funding.

Summary of Project Changes: \$120,159 in Debt Funded General Fund CIP and \$5,254,468 in General Fund WIFIA Loan funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 40,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,305
Debt Funded General Fund CIP Projects	400881	914,535	-	-	-	-	-	-	-	-	-	914,535
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	37,310,160	37,310,160
Total		\$ 954,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,310,160	\$ 38,265,000

Stormwater

Pump Station D Upgrade / S22015

Drainage - Pump Stations

Council District:	2	Priority Score:	65
Community Planning:	Old Town San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2022 - 2032		619-533-3647
Improvement Type:	Replacement - Retrofit		rubalcavae@sandiego.gov

Description: Complete rehabilitation of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. B17119 (ACA00001) was converted to a standalone project in Fiscal Year 2022.

Justification: Pump Station D (PS-D) is located at 3992 Rosecrans St. in San Diego, California, PS-D is one of the City's larger storm water facilities and serves an area of approximately 500 acres. PS-D is operating beyond its intended service life (originally built in 1941) and requires a complete rehabilitation to meet current design standards and service needs for the Midway and Old Town areas. The scope has significantly increased from an upgrade to full improvements to increase the station's capacity to twice that of the existing capacity (from 130,000 gpm to 270,000 gpm).

Operating Budget Impact: Operation and maintenance budget is anticipated to be reduced due to reduced flooding frequency.

Relationship to General and Community Plans: This project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The feasibility study began in Fiscal Year 2018 and was completed in Fiscal Year 2021. This feasibility study determined additional scope was needed and resulted in project conversion. Design began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2027. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2029.

Summary of Project Changes: \$3.6 million in General Fund WIFIA Loan funding was allocated to this project in Fiscal Year 2024 via City Council resolution. \$1.3 million in Debt Funded General Fund CIP funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,164,000	\$ -	\$ -	\$ 2,515,500	\$ 9,284,699	\$ -	\$ -	\$ -	\$ -	\$ 12,964,199
General Fund WIFIA Loan-Construction	400884	3,556,093	-	-	-	15,575,703	8,920,592	-	-	-	-	28,052,388
Midway/Pacific Hwy Urban Comm	400115	1,140,263	382,345	-	-	-	-	-	-	-	-	1,522,608
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,805	350,805
Total		\$ 4,696,355	\$ 1,546,345	\$ -	\$ -	\$ 18,091,203	\$ 18,205,291	\$ -	\$ -	\$ -	\$ 350,805	\$ 42,889,999

Stormwater

Pump Station G & 17 Full Improvement / S24006

Drainage - Pump Stations

Council District:	1 2	Priority Score:	67
Community Planning:	Mission Beach; Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2023 - 2035		619-533-6613
Improvement Type:	Replacement		elozano@sandiego.gov

Description: This project is a joint effort between Public Utilities and Stormwater departments that will share the same design and construction contract. Currently, Pump Station G and Pump Station 17 are housed in the same structure with separate wet wells. In this project, the existing pumping facilities will be replaced with two independent pumping facilities. The larger stormwater pumping facility (Pump Station G) will house a single stand-by at-grade power generator. Pump Station G will install four new submersible pumps configured for dry pit mounting, each with a capacity of 15,000 gpm. Pump Station 17 will install three dry pit submersible pumps, each with a capacity of 1,400 gpm. The existing comfort station will be removed and a new one will be constructed to meet current standards. The downstream conveyance pipe will be upsized due to the increase of flow and a new outfall is proposed into Mission Bay. The project design will be managed by HDR Engineering.

Justification: The existing pump station has structural and mechanical deficiencies and is currently running via temporary pumps. The pump station collects runoff from Mission Boulevard and Pacific Beach Drive with a drainage basin of approximately 15.9 acres and undersized to handle storm events. Flooding occurs along Pacific Beach Drive, Mission Boulevard and in the adjacent alleyways during storm events, which may cause damage to local businesses and homes. The New Pump Station will separate the Stormwater Pump Station and the Sewer Pump Station, and the latest equipment will be installed to meet the 100-year storm event standard to prevent flooding and limit maintenance in the future. A backup generator will be installed to ensure the pump station remains working during even the most extreme weather events and the comfort station will be brought up to existing City Standards and ADA Compliance.

Operating Budget Impact: As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began and was completed in Fiscal Year 2024. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028. Construction is anticipated to begin in Fiscal Year 2028 and be completed in Fiscal Year 2029. A five-year maintenance, mitigation, and monitoring period is anticipated to be completed in Fiscal Year 2035.

Summary of Project Changes: Total project cost has increased by \$2.5 million due to refined scope and increase in construction costs. \$896,496 in Debt Funded General Fund CIP and \$1,585,984 in General Fund WIFIA Loan funding was allocated in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 110,572	\$ 1,585,923	\$ -	\$ -	\$ -	\$ 22,671,132	\$ 278,416	\$ -	\$ -	\$ -	\$ 24,646,044
General Fund WIFIA Loan-Construction	400884	-	4,785,984	-	-	-	22,262,461	-	-	-	-	27,048,445
Muni Sewer Utility - CIP Funding Source	700008	55,279	1,944,721	-	-	-	12,864,763	576,448	-	-	-	15,441,211
Total		\$ 165,851	\$ 8,316,628	\$ -	\$ -	\$ -	\$ 57,798,356	\$ 854,864	\$ -	\$ -	\$ -	\$ 67,135,700

Stormwater

SD East of Rachael Ave SWD / S24008

Drainage - Storm Drain Pipes

Council District:	4	Priority Score:	74
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	New	Contact Information:	Valencia, Jake
Duration:	2024 - 2027		619-964-9166
Improvement Type:	Replacement		jvalencia@sandiego.gov

Description: This project provides the replacement, abandonment, upgrade, and realignment to the right of way of existing CMP storm drain pipes ranging in diameter from 18 inches to 36 inches.

Justification: The project will alleviate flooding problems and pipe failures that can cause sinkholes by replacing an inadequate and failing CMP pipe system that has reached its useful life. The new pipe system will improve the storm drain conveyance level of service and provide life and safety in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Planning Phase was completed in Fiscal Year 2024. Design is anticipated to be completed in Fiscal Year 2025. Construction is contingent upon coordination with the City of National City.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Debt Funded General Fund CIP Projects	400881	\$ 402,981	\$ 20,005,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,408,815
General Fund WIFIA Loan-Construction	400884	1,313,862	5,747,442	-	29,529,881	-	-	-	-	-	-	-	36,591,185
Total		\$ 1,716,843	\$ 25,753,275	\$ -	\$ 29,529,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,000,000

Stormwater

Stormwater Green Infrastructure / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: This annual allocation provides for the design and construction of green infrastructure, restoration, and revitalization capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 894,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 894,233
CIP Contributions from General Fund	400265	6,973,421	120,258	-	-	-	-	-	-	-	-	7,093,680
Climate Equity Fund	100015	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
Debt Funded General Fund CIP Projects	400881	18,343,556	18,064,309	562,210	-	23,961,695	6,819,705	-	-	-	-	67,751,475
Deferred Maintenance Revenue 2012A-Project	400848	616,183	-	-	-	-	-	-	-	-	-	616,183
Financing	9300	-	-	-	8,500,000	-	-	-	-	-	-	8,500,000
Fleet Services CIP Fund	400676	115,219	1,803,412	2,191,678	-	-	-	-	-	-	-	4,110,309
General Fund Commercial Paper Notes	400869	9,836,561	-	-	-	-	-	-	-	-	-	9,836,561
General Fund WIFIA Loan-Construction	400884	6,602,272	17,557,728	-	-	19,149,356	6,552,266	-	-	-	-	49,861,622
Grant Fund - Federal	600000	4,614,836	1,360,746	-	-	-	-	-	-	-	-	5,975,582
Grant Fund - State	600001	630,500	3,100,000	-	-	-	-	-	-	-	-	3,730,500
Infrastructure Fund	100012	612,356	4,779	-	-	-	-	-	-	-	-	617,135
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,535,213	-	-	-	-	-	-	-	-	-	1,535,213
PFFA Lease Revenue Bonds 2015B-Project	400860	1,090,966	-	-	-	-	-	-	-	-	-	1,090,966
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	327,325	-	-	-	-	-	-	-	-	-	327,325
Private & Others Contrib-CIP	400264	1,173,779	-	-	-	-	-	-	-	-	-	1,173,779
Refuse Disposal CIP Fund	700040	34,614	380,651	474,362	-	-	-	-	-	-	-	889,627
Rose & Tecolote Creek Water Quality	400631	401,972	-	-	-	-	-	-	-	-	-	401,972
SC-RDA Contribution to CIP Fund	200353	52,359	-	-	-	-	-	-	-	-	-	52,359
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	595,521,613	595,521,613
Water Utility - CIP Funding Source	700010	196,730	2,162,671	2,695,178	-	-	-	-	-	-	-	5,054,579
Total		\$ 54,052,096	\$ 44,554,553	\$ 7,423,428	\$ 8,500,000	\$ 43,111,051	\$ 13,371,971	\$ -	\$ -	\$ -	\$ 595,521,613	\$ 766,534,712

Stormwater

Sunshine Berardini Restoration / S24005

Drainage - Channels

Council District:	4 9	Priority Score:	80
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Eckert, Kristopher
Duration:	2024 - 2031		858-541-4387
Improvement Type:	Betterment		keckert@sandiego.gov

Description: The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Berardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin.

Justification: The Chollas Parkway and Sunshine Berardini segments of Las Chollas Creek show signs of high velocity flows which have caused severe erosion along the two segments. At multiple segments along the study area, the side slopes are very steep (slopes larger than 1H:1V) which could be unstable specifically in high flow events. Rapid growth of urban development in the watershed has resulted in larger areas with impervious cover which leads to higher flow rates and peak flows within the channel. The higher runoff peak flows and subsequent velocities within the channel will result in degradation of soils on channel side slopes and bottom, exacerbating their instability. In addition to the geomorphic issues noted, the watershed to the project area does not have regional stormwater quality measures in place, and significant amounts of trash and debris have been observed within the project area. This stream restoration project proposes stream restoration, water quality, and hydraulic conveyance improvements within the existing channel.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement, revitalized wetland, and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, will contribute to the Chollas Creek Watershed Regional Park Master Plan in development, and is in conformance with the City's General Plan.

Schedule: This project is on hold, contingent upon the identification of funding.

Summary of Project Changes: Total project cost has increased by \$16.3 million due to an updated cost estimate reflecting current economic conditions. \$450,000 in Debt Funded General Fund CIP funding and \$3.6 million in General Fund WIFIA Loan funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Unidentified Funding	9999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,984,893	\$ 82,984,893
Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,984,893	\$ 82,984,893

Stormwater

Upper Auburn Creek Revitalization Project / S22008

Drainage - Best Mgt Practices (BMPs)

Council District:	9	Priority Score:	88
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Dastgheibi, Sara
Duration:	2022 - 2033		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meet Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutant load. The stream restoration will also increase jurisdictional habitat areas. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage.

Justification: The Auburn Creek channel between University Avenue and Auburn Drive frequently experiences storm events that cause flooding of adjacent areas, including residential structures, roads, and public parks. Auburn Creek also shows signs of severe erosion caused by high-velocity flows and restricted creek capacity along much of the creek corridor. The project proposes creek widening, pedestrian trail, water quality basin, and culvert improvements.

Operating Budget Impact: Operation and maintenance budget anticipated to be reduced due to channel enhancement and stream restoration. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2024. Design and construction will be scheduled contingent upon the identification of funding.

Summary of Project Changes: Total project cost has decreased by \$29.0 million due to revised project updates based on preliminary design. \$853,968 in Debt Funded General Fund CIP and \$1.5 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. \$3.8 million in General Fund WIFIA funding was removed from this project in Fiscal Year 2024 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ 1,070,915	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,070,915
Grant Fund - State	600001	-	1,472,000	-	-	-	-	-	-	-	-	1,472,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	58,804,437	58,804,437
Total		\$ 1,070,915	\$ 1,472,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,804,437	\$ 61,347,352

Unfunded Needs List

Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Pump Station D Upgrade / S22015	\$ 42,890,000	\$ 350,805	0.82%	Comprehensive improvements of structural, mechanical and electrical components to increase the Pump Station capacity and upgrade all components to current standards to protect the surrounding community from flooding. A portion of construction is unfunded.
Carmel Country Road Low Flow Channel / S00969	\$ 9,855,940	\$ 2,128,441	21.60%	The Carmel Valley Creek Bike Path is located along the banks of Carmel Valley Creek and is heavily used daily by cyclists, runners, and pedestrians. The portion of the path which crosses the creek just upstream of the Carmel Country Road Bridge has experienced flooding during rain events preventing use by the public during and for days following rain events. This project provides drainage improvements to Carmel Creek downstream of the bike path to alleviate flooding. The project proposes channel enhancement and vegetation removal to improve drainage capacity of Carmel Creek in the vicinity of the bike path. Construction is currently unfunded.
Flood Resilience Infrastructure / ACA00001	\$ 1,263,443,590	\$ 493,742,626	39.08%	This annual allocation provides for restructuring or replacing failed flood resilience infrastructure citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported flood resilience infrastructure projects based on condition assessments.
Beta St Channel and SD Improvement / S24011	\$ 56,557,204	\$ 28,195,399	49.85%	The Beta Street Channel and SD Improvement Project is located in the southwestern corner of the Southcrest community, bordered by South Las Chollas Creek to the north, Interstate 5 to the west, South 41st Street to the east, and Birch Street to the south. The project is currently evaluating various design alternatives to effectively develop a sustainable and cost-effective design solution to minimize flooding and upgrade existing drainage system. Potential improvements that are being evaluated include floodwalls, pump station, channel widening, drainage system improvements and trail improvements. Construction is currently unfunded.
Stormwater Green Infrastructure / ACC00001	\$ 766,534,713	\$ 595,521,613	77.69%	This annual allocation provides for the design and construction of green infrastructure capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported green infrastructure projects.
Chollas Creek Restoration 54th St & Euclid Ave / S22009	\$ 23,000,000	\$ 20,302,145	88.27%	This project will restore and enhance segments of Chollas Creek channel from 54th St to Euclid Ave and stabilize the stream bank to reduce erosive flows and increase the channel's conveyance capacity. The project also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Upper Auburn Creek Revitalization Project / S22008	\$ 61,347,352	\$ 58,804,437	95.85%	This project proposes flood resilience improvements, green infrastructure features and stream restoration. The project will alleviate flooding and reduce erosion through the replacement and upgrade of existing severely undersized culverts and channel widening. It also includes a biofiltration basin north of the channel to improve water quality and help meeting Chollas Creek Total Maximum Daily Load (TMDL) goals by reducing pollutants load. The stream restoration will also increase jurisdictional habitat areas and yield additional storage volume to help decrease peak flow. In addition, the project incorporates public access, a pedestrian bridge, a hiking trail, and interpretive signage. Construction is currently unfunded.
Maple Canyon Storm Drain Upgrade / S20003	\$ 38,265,001	\$ 37,310,160	97.50%	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
Sunshine Berardini Restoration / S24005	\$ 82,984,893	\$ 82,984,893	100.00%	The project aims to restore and enhance the environmental health and stormwater conveyance capacity of the Chollas Parkway and Sunshine Berardini segment of Las Chollas Creek. This segment, stretching from the culvert outlet at Euclid Avenue to the Fairmount Avenue bridge outlet, is facing severe erosion and instability caused by high-velocity flows. The project will employ streambed restoration techniques to address these issues, reducing erosion, mitigating flooding, enhancing biodiversity, creating habitat, and improving water quality. Additionally, the project will create recreational opportunities by establishing a pedestrian trail, constructing a bridge crossing, and developing two wetland areas and a water quality basin. Construction is currently unfunded.
Total		\$ 1,319,340,519		

Sustainability & Mobility



Page Intentionally Left Blank

Sustainability & Mobility

The Department of Sustainability & Mobility leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social, and environmental sustainability. These efforts promote renewable electricity, water, and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Municipal Energy Strategy, released in 2021, established a new goal to achieve zero emissions municipal facilities and operations by 2035. Zero emissions buildings are super energy efficient, all-electric, and fueled solely by renewable energy. To reach the 2035 goal, the City must begin to electrify its end uses - that is, to shift away from using fossil fuels including natural gas, gasoline, diesel fuel, and other carbon-heavy fuels in municipal operations. The City has transitioned its electricity accounts to 100% renewable electricity procured by San Diego Community Power and is supporting all departments in the implementation of the Zero Emissions Municipal Building and Operations Policy (900-03).

The Department's CIP funds are dedicated to projects that deliver electrification benefits, energy efficiency improvements, and associated energy cost savings. Projects may include deep energy retrofits of existing buildings to increase efficiency and eliminate emissions via electrification of energy systems, along with installation of renewable energy technologies, such as solar photovoltaic (PV), microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

2024 CIP Accomplishments

The Department continues to support other City departments in the development of projects that meet Municipal Energy goals in alignment with the Zero Emissions Municipal Buildings & Operations Policy and the Climate Action Plan. While the Sustainability and Mobility Department did not execute any CIP projects in Fiscal Year 2024, the Department did establish partnerships with clean energy vendors and began investigating opportunities for municipal facility retrofits that would increase energy efficiency, deploy renewable energy generation and storage, electric vehicle charging systems, and electrify gas burning systems.

2025 CIP Goals

The Department will continue to support asset managing departments, Engineering & Capital Projects, and the Department of General Services with staff and resources for the implementation of Council Policy 900-03, and the development of Fossil Fuel Elimination Plans for all city facilities. The Department will continue the progress towards implementing deep energy retrofits and electrification projects at city buildings in partnership with Energy Service Companies (ESCOs) and other clean energy vendors. Sustainability and Mobility Department did not request any CIP projects for Fiscal Year 2025.



Page Intentionally Left Blank

Sustainability & Mobility

Sustainability & Mobility: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 5,072,645	\$ 3,844,740	\$ (4,071,846)	\$ 4,845,539
Total	\$ 5,072,645	\$ 3,844,740	\$ (4,071,846)	\$ 4,845,539



Page Intentionally Left Blank

Sustainability & Mobility

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hawes, Lindsey
Duration:	2010 - 2040		858-627-3352
Improvement Type:	Betterment		lhawes@sanidiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 45,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,598
GEGF California Master Lease Agreement	400867	-	-	-	(10,031,381)	-	-	-	-	-	-	(10,031,381)
Metro Sewer Utility - CIP Funding Source	700009	842,442	314,408	3,844,740	4,000,000	291,922	868,411	593,548	205,654	-	-	10,961,125
Muni Sewer Utility - CIP Funding Source	700008	458,710	589,505	-	-	-	-	-	-	-	-	1,048,216
Water Utility - CIP Funding Source	700010	1,862,831	959,149	-	-	-	-	-	-	-	-	2,821,980
Total		\$ 3,163,983	\$ 1,908,661	\$ 3,844,740	\$ (6,031,381)	\$ 291,922	\$ 868,411	\$ 593,548	\$ 205,654	\$ -	\$ -	\$ 4,845,538



Page Intentionally Left Blank

Transportation



Page Intentionally Left Blank

Transportation

The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle, and vehicular improvements, and upgrading obsolete streetlight circuits.

2024 CIP Accomplishments

In Fiscal Year 2024, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2024, the City paved 75 miles and slurry sealed 252 miles of streets. The Department also completed design on 2 capital sidewalk projects that will result in 681 sidewalk locations totaling 84,000 square feet of replacement. Transportation was also awarded \$3.5 million in grant funding to replace outdated series circuit infrastructure in the Pacific Beach and Logan areas.

Transportation projects that were completed in Fiscal Year 2024 include:

- Abbot Street Series Circuit (B17145)
- AC Overlay Group 2305 (B24003)
- AC Overlay Group 2306 (B24004)
- AC Overlay Navajo Rd (SS) (B24009)
- AC Water Group 1013 (P) (B21086)
- AC Water Group 1024 (P) (B22108)
- AC Water Group 1027A (P) (B24080)
- AC Water & Sewer Group 1036 (P) (B23094)
- AC Water & Sewer Group 1042 (SS) (B22128)
- ADA Improvement Group 2305 (CD 2,7) (B23149)
- ADA Torrey Pines APS PROW-S25 (B18061)
- ADACA Linda Vista & Tait CR PROW (B22102)
- Asphalt Overlay Group 2110 (B21089)
- Asphalt Overlay Group 2110 (SS) (B22116)
- Asphalt Overlay Group 2111 (B21090)
- Asphalt Overlay Group 2111 (SS) (B22117)
- Asphalt Resurfacing Group 1901 (B18134)
- Asphalt Resurfacing Group 1901 (SS) (B22115)
- Castle Neighborhood New Streetlights (B19080)
- Citywide Street Lights Group 1601 (B16007)
- Citywide Street Lights Group 1602 (B16008)
- Clairemont Mesa E Improv 1 (P) (B24062)
- Curb Ramp Improvement Group 1701 (B17114)
- Dagget St & Red Rock Dr Paving (B24064)
- El Cajon Bl-Highland-58th Improv (B17003)
- El Cajon Blvd (Mid-City) Street Lights (B21065)

Transportation

- Electronic Speed Signs Group 1904 (B19118)
- Elm Av (14th to Thermal) Sidewalk (B22001)
- Hillside Dr (SD Install/Resurf) Improv (B20151)
- Howard Ave-Village Pine to Iris Sidewalk (B18019)
- HSIP Cycle 9 GR Improvements (B20113)
- Jutland Dr & Huerfano Av ESS (B20139)
- Marlesta/Beagle (Gen-B/M-Ashf) SL UU465 (B18127)
- Otay 1st/2nd PPL West of Highland (P) (B21124)
- Regional Arterial Guardrail Group 1 (B17154)
- Redland Improv (P) (B23016)
- Sewer and AC Water Group 765 (P) (B22110)
- Witch Creek Fire Street Improv (B22155)

In Fiscal Year 2024, the Department funded and programmed pedestrian countdown timers for 58 intersections, 20 Rectangular Rapid Flashing Beacons, and 3 Pedestrian Hybrid Flashing Beacons throughout the City. Construction of the Park Boulevard Bus and Bikeway project was completed and over 90 miles of striping pans were delivered in Fiscal Year 2024.

As part of the Utilities Undergrounding Program, the Department installed 135 streetlights and 64 streetlights became operational in Fiscal Year 2024.

2025 CIP Goals

The City has a goal of maintaining the average Pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2025, the Department would need to overlay over 105 miles and apply surface seals to over 209 miles of streets. Additionally, the Department's goal is to design 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 10 traffic signal systems and add 50 non-communicating intersections to the citywide communication network. The Department's goal is to overlay 75 miles in Fiscal Year 2025 and begin design for Fiscal Year 2026 miles.

2025 goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2025 include:

- 25th (SB) (Coronado-Grove) Rd Imp UU995 (B18150)
- 31st Street (Market-L St) Rd Imp UU11 (B18147)
- 31st St & Market St School Traffic Signal (B15014)
- 32nd St PH I (Market-F St) Rd Imp UU386 (B18144)
- 32nd St PHII (Market-Imp.) Rd Imp UU17 (B18141)
- 54th-Market to Santa Margarita Sidwlk (B18158)
- 6th & Palm Ped Refuge Island (B20090)
- 70th-Alvarado to Saranac-Sidewalk (B17065)
- AC Overlay 2202 2 (SS) (B24014)
- AC Overlay Group 2303 (B23156)

Transportation

- AC Overlay Group 2304 (B23157)
- AC Overlay Group 2401 (B24011)
- AC Overlay Group 2402 (B24012)
- AC Overlay Group 2403 (B24013)
- AC Water & Sewer Group 1029 (P) (B22062)
- ADA Improvement Group 2302 - Navajo (B23078)
- ADA Improvement Group 2303 - Navajo (B23079)
- ADA Improvement Group 2306 (OM - Nestor) (B23150)
- ADA Improvement Group 2307 (CD 1,2,6) (B23151)
- Allied Gardens Improv 3 (P) (B20099)
- Alvarado 2nd Extension Pipeline (BL) (B22025)
- Ashely Falls Dr ESS (B24085)
- Block 1M (La Jolla 1) Rd Imp UU659_RP (B18155)
- Block 2BB (Pacific Beach) SL UU410 (B18023)
- Block 6DD1 (Clairemont Mesa) Rd Imp UU410 (B18142)
- Block 7G2 Rd Imp (CS) UU209 (B24086)
- Block 7G2 Rd Improv UU209 UU629 (P) (B24087)
- Camino Del Rio West & Moore St Median (B19049)
- Cass (Grand-Pacific Bch Dr) Rd Imp UU143 (B18148)
- Chatsworth Blvd RRFB & Ped Refuge Island (B21117)
- Coronado SB (27th SB-Madden) Rd Imp UU193 (B18137)
- District 1 Block 1-J UUD (B00836)
- El Cajon & Kansas Traffic Signal (B19060)
- Fanuel St III (Grand-PB Dr) Rd Imp UU188 (B17071)
- Genesee Ave-Chateau to Sauk Sidewalk (B15168)
- Golfcrest (Jackson-Wandermere) Rd Imp UU584 (B18149)
- Howard PHI-II(Park-Texas) Rd Imp UU71-72 (B18136)
- Hughes St (58th St-Jodi St) Rd Imp UU101 (B18151)
- Kettner & Palm Pedestrian Hybrid Beacon (B18046)
- Matinal Rd ESS (B23158)
- Mission Bl (Loring-Turquoise) Rd Imp UU30 (B18140)
- Montezuma PPL/Mid-City Pipeline Ph 2 (P) (B24001)
- Morena Blvd & W. Bernardo Medians (B15015)
- Morena Pipeline (BL) (B22107)
- Palm Avenue Interstate 805 Interchange (S00869)
- RRFB Group 2401 (SG) (B24082)
- San Vicente PH I-II Rd Imp UU505-UU506 (B17098)
- Saturn Blvd Sidewalk Installation (B24109)
- Sea World Drive Sidewalk (B20059)
- Sidewalk Replacement Group 2330 - LV & N (B23091)

Transportation

- Sidewalk Replacement Group 2331 - CMR, R (B23092)
- Signal Mods in Barrio Logan (B13010)
- South Mission Beach SD Replacement (BL) (B23088)
- Torrey Pines Rd Ped Hybrid Beacon (B20146)
- Traffic Signal Mods Grp 19-02 (B19071)
- Transportation Management Center (B24058)
- Undergrounding Resurfacing (SS) (B22145)
- W. San Ysidro Bl & Sunset Lane RRFB (B18048)
- Wabaska-Voltaire St to Tennyson Sidewalk (B19030)
- Wightman (Chamoune-Euclid) Rd Imp UU388 (B18138)

In Fiscal Year 2025, the Department's Utilities Undergrounding Program plans to:

- Install approximately 71 streetlights
- Resurface/slurry seal approximately 8.78 miles of streets in project areas
- Install approximately 234 curb ramps

2025 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego.

In the Fiscal Year 2025 Adopted Budget, \$43.6 million is being allocated to implement the City's Vision Zero goals, including \$13.4 million for bicycle facilities, \$100,000 for guard rails, \$10.7 million for sidewalks, \$2.1 million for streetlights, \$1.2 million for traffic calming measures, \$10.2 million for traffic signals, \$391,543 for median installation, \$4.9 million for bridges, and \$550,000 for street and road modifications.

The allocation of funds to projects is listed below:

Bicycle Facilities

- Bike Racks Citywide (O&M): \$50,000
- Bike Striping Citywide (O&M): \$400,000
- Safe & Sustainable Transportation All Ages & Abilities Team (STAAT) (O&M): \$1,100,000
- Bicycle Facilities (AIA00001): \$272,840
 - ACC Sewer Group 851 (BL) (B23089): \$51,000
 - Balboa Park Pipeline Repl (BL) (B23017): \$101,995
 - Lake Murray Improv 2 (BL) (B24000): \$50,000
 - South Mission Beach SD Replacement (BL) (B23088): \$12,543
 - University City Improv 1 (BL) (B22105): \$57,302
- Coastal Rail Trail (S00951): \$50,000
- Normal Street Promenade (S22012): \$6,429,550
- Palm Avenue Interstate 805 Interchange (S00869): \$5,109,531

Guard Rails

- Guard Rails (AIE00002): \$100,000
 - Torrey Pines Rd, Prospect-Coast Walk GR (B19056): \$100,000

Sidewalks

- New Walkways (AIK00001): \$2,295,105
 - 70th-Alvarado to Saranac-Sidewalk (B17065): \$60,000
 - ADA Mid-City MS TSW-1 (B18054): \$98,000
 - ADA S/W Group 3E W Point Loma (B16100): \$3,000
 - New Sidewalk in CD4 (B22089): \$240,000
 - North Park Mini Park Ped Improvements (B17102): \$676,575
 - Saturn Blvd Sidewalk Installation (B24109): \$542,246
 - Sea World Dr Sidewalk (B20059): \$350,000
 - Wabaska-Voltaire St to Tennyson Sidewalks (B19030): \$325,284
- Sidewalk Repair and Reconstruction (AIK00003): \$3,865,812
 - Sidewalk Replacement Group 1902-CM (B19013): \$1,475,000
 - Sidewalk Replacement Group 2330 (B23091): \$1,121,906
 - Sidewalk Replacement Group 2331 (B23092): \$1,268,906
- Streamview Drive Improvements Phase 2 (S18000): \$4,582,760

Street Lights

- Installation of City Owned Street Lights (AIH00001): \$1,931,200
 - Citywide Street Lights 1950 (B19125): 47,600
 - Citywide Street Lights Group 1601 (B16007): \$42,000
 - Citywide Street Lights Group 1801 (B18012): \$137,000
 - Installation of City Owned SL 2201 (NSG) (B22149): \$672,000
 - Streetlight Installations in CD4 (B23127): \$360,500
 - Streetlight Installations in CD7 (B23128): \$172,300
 - Streetlight Installations in CD8 (B23129): \$349,800
 - Streetlights in UTC (New): \$150,000
- Street Light Circuit Upgrades (AIH00002): \$150,000
 - Abbot Street Series Circuit (B17145): \$22,000
 - Pacific Beach 1 SL Series Circuit Conversion (B16119): \$128,000

Traffic Calming

- Traffic Calming (AIL00001): \$1,208,745
 - Garnet & Everts Curb Extension (B19041): \$25,000
 - Gompers Prep 47th St Safety Enhancements (B23146): \$675,000
 - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$156,045
 - Osler Street Traffic Calming (B23147): \$206,700
 - Rectangular Rapid Flash Beacons GRP 2001 (B20093): \$146,000

Traffic Signals

- Traffic Signal Modification (O&M): \$300,000
- Install Traffic Signal Interconnect System (AIL00002): \$1,190,000

Transportation

- Montezuma Road Communications Upgrade (B17130): \$190,000
- Traffic Management Center (B24058): \$1,000,000
- Traffic Signals – Citywide (AIL00004): 3,728,894
 - 31st & Market St School Traffic Signal (B15014): \$270,100
 - 31st @ National Ave Traffic Signal (B17019): \$417,360
 - 47th St & Hartley St HAWK (B23145): \$488,100
 - Aquarius Camino Ruiz Traffic Signal (B19057): \$92,794
 - Beyer Bl @ Smythe Abe Traffic Signal (B14015): \$912,582
 - Center City Traffic Signals-15th Street (B22111): \$1,000,000
 - Center City Traffic Signals-17th Street (B22112): \$170,619
 - El Cajon Blvd HAWKS (VZ) (B22000): \$89,339
 - Mississippi St @ El Cajon Blvd Traffic Signal (B20140): \$288,000
- Traffic Signals Modifications (AIL00005): \$4,959,542
 - 32nd St & Market St Intersection Upgrade (B23076): \$520,030
 - Front & Washington TS Modification (B22101): \$110,000
 - Linda Vista & Comstock Intersection Upgrade (B23030): \$531,200
 - Pacific Hwy & W Palm St Signal Mod (B13008): \$114,999
 - Palm (I-5 to Georgia St) Traffic Sig Mod (VZ) (B21120): \$711,200
 - Signal Mods in Barrio Logan (B13010): \$1,069,517
 - Traffic Signal Mods Grp 19-01 (B19069): \$709,496
 - Traffic Signal Mods Grp 20-01 (B20075): \$620,000
 - Traffic Signal Upgrades Citywide FY14 (B14048): \$51,500
 - TS Mod at First Ave & Market St (B24119): \$521,600

Medians

- Median Installation (AIG00001): \$391,543
 - 6th Ave @ Juniper St Roundabout (B20142): \$137,416
 - Camino Del Rio West & Moore St Median (B19049): \$57,857
 - Foothill Blvd & Loring St Roundabout (B18008): \$196,270

Bridges

- El Camino Real to Via De LaValle (1/2 mile) (S00856): \$4,249,635
- W Mission Bay Dr Bridge Over SD River (S00871): \$688,396

Street Road Modifications

- Market Street-47th to Euclid-Complete Street (S16061): \$50,000
- University Ave Mobility (S00915): \$500,000

Transportation

Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
5th Avenue Promenade / L22002	\$ 1,473,537	\$ -	\$ -	\$ 1,473,537
Airway Road Improvements / P19007	10,000	500,000	-	510,000
Alvarado Canyon Rd Realignment Project / S22005	4,031,046	-	35,768,955	39,800,001
Barrio Logan Roundabouts / L24005	1,550,000	-	1,064,000	2,614,000
Bicycle Facilities / AIA00001	29,396,855	272,840	99,695,498	129,365,193
Bridge Rehabilitation / AIE00001	5,980,540	-	131,406,918	137,387,458
Bus Stop Improvements / AID00007	4,942	382,490	392,000	779,432
Camino Del Sur N. Upgrades & Improvements / RD21005	5,981,251	-	-	5,981,251
Camino Del Sur S. Upgrades & Improvements / RD21004	7,916,516	-	-	7,916,516
Carmel Mountain Road Upgrades & Improvements / RD21006	2,521,803	-	-	2,521,803
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
City Heights Sidewalks and Streetlights / S19005	3,500,000	-	-	3,500,000
Coastal Rail Trail / S00951	23,949,106	50,000	6,158,894	30,158,000
Cypress Dr Cultural Corridor / S23011	2,782,192	-	1,517,808	4,300,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	29,686,601	4,249,635	68,703,204	102,639,440
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	1,000,000	-	-	1,000,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	10,877,787	-	-	10,877,787
Georgia Street Bridge Improvements / S00863	17,302,729	-	(900,272)	16,402,457
Guard Rails / AIE00002	2,493,547	100,000	2,708,161	5,301,708
Installation of City Owned Street Lights / AIH00001	12,244,315	1,931,200	299,726,400	313,901,915
Install T/S Interconnect Systems / AIL00002	13,330,308	1,190,000	4,000,000	18,520,308
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	10,000	2,260,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Improv-Siempre Viva to Truck Rte / S22006	2,770,183	-	14,831,849	17,602,032
La Media Road Improvements / S15018	60,635,000	-	-	60,635,000
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	-	592,500
Market Street-47th to Euclid-Complete Street / S16061	11,605,084	50,000	-	11,655,084
Median Installation / AIG00001	15,221,601	391,543	22,316,523	37,929,667
Miramar Road-I-805 Easterly Ramps / S00880	11,429,930	-	-	11,429,930
New Walkways / AIK00001	23,198,342	2,295,105	9,151,894	34,645,341
Normal Street Promenade / S22012	11,355,000	6,429,550	3,000,000	20,784,550
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	16,675,652	-	-	16,675,652
OM Road T-9.2 & Traffic Signals T-35 / RD22002	3,134,395	-	-	3,134,395
OM T-11.1 Caliente Avenue / RD23009	1,804,069	1,169,949	-	2,974,018
Otay Mesa Truck Route Phase 4 / S11060	19,729,298	94,196	-	19,823,494
Palm Avenue Interstate 805 Interchange / S00869	18,018,663	5,109,531	26,192,179	49,320,373
Park Boulevard At-Grade Crossing / S15045	27,255,948	-	-	27,255,948
S. Bancroft & Greely Unimproved Street / P22007	600,000	-	-	600,000
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	23,583,188	3,865,812	73,868,000	101,317,000
Siempre Viva Road Improvements / P19006	10,000	500,000	-	510,000

Transportation

Project	Prior Fiscal Years	FY 2025 Adopted	Future Fiscal Years	Project Total
Spruce St Bridge Rehab / P23004	288,871	-	-	288,871
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,093,777	-	-	18,093,777
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
State Route 56 Freeway Expansion / RD14000	23,029,026	-	-	23,029,026
Streamview Drive Improvements Phase 2 / S18000	12,589,081	4,582,760	-	17,171,841
Street Light Circuit Upgrades / AIH00002	13,700,209	150,000	59,048,400	72,898,609
Street Resurfacing and Reconstruction / AID00005	259,054,154	98,085,001	1,136,914,367	1,494,053,522
Sunset Cliffs Seawall Improvement / S23006	3,200,000	-	4,627,900	7,827,900
Traffic Calming / AIL00001	7,139,205	1,208,745	3,628,000	11,975,950
Traffic Signals - Citywide / AIL00004	18,063,836	3,728,894	8,000,000	29,792,730
Traffic Signals Modification / AIL00005	15,039,622	4,959,542	17,212,043	37,211,207
University Ave Bikeway Pavement Repair / RD25000	-	6,500,000	-	6,500,000
University Avenue Complete Street Phase1 / S18001	12,379,850	-	441	12,380,291
University Avenue Mobility / S00915	11,467,401	500,000	500,000	12,467,401
Utilities Undergrounding Program / AID00001	39,009,768	-	40,000,000	79,009,768
Via de la Valle Upgrades & Improvements / RD11001	2,209,229	-	32,828,638	35,037,867
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	3,800,000	-	-	3,800,000
West Valley River Crossing / P24016	2,000,000	-	-	2,000,000
W Mission Bay Dr Bridge Over SD River / S00871	153,235,716	688,396	-	153,924,112
Total	\$ 1,130,915,896	\$ 148,985,189	\$ 2,221,444,371	\$ 3,501,345,456

Transportation – Preliminary Engineering Projects

Airway Road Improvements / P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Otay Mesa EIFD Capital Project Fund	400870	-	-	500,000	500,000
Total		\$ 196	\$ 9,804	\$ 500,000	\$ 510,000

Carroll Canyon Road Planning Study / P21000

Priority Category: Low

Priority Score: 36

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Mira Mesa - FBA	400085	\$ 279,889	\$ 478,721	\$ -	\$ 758,610
Mitigation Funds for Carroll Canyon Road	400843	41,390	-	-	41,390
Total		\$ 321,279	\$ 478,721	\$ -	\$ 800,000

S. Bancroft & Greely Unimproved Street / P22007

Priority Category: Low

Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
CIP Contributions from General Fund	400265	\$ 51,161	\$ 548,839	\$ -	\$ 600,000
Total		\$ 51,161	\$ 548,839	\$ -	\$ 600,000

Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Otay Mesa EIFD Capital Project Fund	400870	-	-	500,000	500,000
Total		\$ 196	\$ 9,804	\$ 500,000	\$ 510,000

Transportation

Spruce St Bridge Rehab

/ P23004

Priority Category: Low

Priority Score: 46

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Infrastructure Fund	100012	\$ 73,071	\$ 126,929	\$ -	\$ 200,000
Developer Contributions CIP	200636	-	88,871	-	88,871
Total		\$ 73,071	\$ 215,799	\$ -	\$ 288,871

Village Cntr Loop Rd-N Carmel

/ P24007

Valley Rd

Priority Category: Medium

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Pacific Highlands Ranch FBA	400090	\$ 153,369	\$ 3,646,631	\$ -	\$ 3,800,000
Total		\$ 153,369	\$ 3,646,631	\$ -	\$ 3,800,000

West Valley River Crossing

/ P24016

Priority Category: Medium

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	Project
Mission Valley-Urban Comm.	400135	\$ 81,052	\$ 1,918,948	\$ -	\$ 2,000,000
Total		\$ 81,052	\$ 1,918,948	\$ -	\$ 2,000,000

Transportation

5th Avenue Promenade / L22002

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	71
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2022 - 2025		619-533-3012
Improvement Type:	Betterment		erhauser@sandiego.gov

Description: This is a multi-phased project. The scope of Phase 1 includes the installation of barricades to prevent vehicular traffic from entering 5th Ave between Broadway and L Street during the closure hours. Phase 2 is the feasibility study for permanent closure of Fifth Avenue. Future phases will be determined based on the results of the feasibility study. Preliminary Engineering phase started within P21001 and the project was converted to a standalone project in Fiscal Year 2022. The total project cost includes all identified phases of the project.

Justification: The purpose of this project is to close 5th Ave between Broadway and K Street to vehicular traffic daily between 11 a.m. to 2 a.m. and use the space as a pedestrian plaza. Pedestrian Plazas provide cultural and economic benefits and foster a more walkable, pedestrian-friendly environment.

Operating Budget Impact: Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Phases 1 and 2 began in Fiscal Year 2022. Phase 1 was completed in Fiscal Year 2023. Phase 2 was completed in Fiscal Year 2024 and scope, along with future phases, will be re-evaluated in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	Actual							
Parking Meter District - Downtown	200489	\$ 1,299,987	\$ 173,549	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536
Total		\$ 1,299,987	\$ 173,549	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,473,536

Transportation

Alvarado Canyon Rd Realignment Project / S22005

Trans - Roadway

Council District:	7	Priority Score:	69
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2022 - 2032		619-533-3781
Improvement Type:	New		mashrafzadeh@saniego.gov

Description: Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, conversion of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. Preliminary Engineering started within P18007 and the project was converted to a standalone project in Fiscal Year 2022.

Justification: The project purpose is to alleviate current and projected future traffic congestion on Fairmount Avenue, Mission Gorge Road, Alvarado Canyon Road, and the westbound I-8 off-ramp at Fairmount Ave, along with the adjoining intersections, and address localized flooding issues within the Grantville area north of Alvarado Creek. A project study report has been completed.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering started in Fiscal Year 2018 and was completed in Fiscal Year 2023. Project approval and environmental determinations began in Fiscal Year 2024 and are anticipated to be completed in Fiscal Year 2025. Design is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Further project schedule will be developed once the project design has been completed and funding has been identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,075,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,075,867
Debt Funded General Fund CIP Projects	400881	31,033	1,331,457	-	-	-	-	-	-	-	-	1,362,490
Infrastructure Fund	100012	-	224,132	-	-	-	-	-	-	-	-	224,132
Navajo Urban Comm	400116	31,046	-	-	-	-	-	-	-	-	-	31,046
TransNet Extension Congestion Relief Fund	400169	1,337,510	-	-	-	-	-	-	-	-	-	1,337,510
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	35,768,955	35,768,955
Total		\$ 1,399,588	\$ 2,631,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,768,955	\$ 39,800,000

Transportation

Barrio Logan Roundabouts / L24005

Trans - Roadway - Enhance/Scape/Medians

Council District:	8	Priority Score:	65
Community Planning:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Diab, Joseph
Duration:	2024 - 2029		619-533-4615
Improvement Type:	Betterment		jdiab@sandiego.gov

Description: This is a multi-phased project. The scope of Phase 1 is to install a roundabout at the intersection of Beardsley Street and Newton Avenue. Phase 2 provides the installation of a roundabout at the intersection of Boston Avenue and South 30th Street. The preliminary engineering phase started within P-22003 (Barrio Logan Traffic Calming Truck Route) and the project was converted to a standalone project in Fiscal Year 2024. The total project cost includes all identified phases of the project.

Justification: This project will serve to calm traffic and deter oversize truck traffic from accessing residential streets that are not part of the truck route from the bayside industries to the I-5.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan, the Climate Action Plan, and is in conformance with the City's General Plan.

Schedule: Phases 1 and 2 were initiated in Fiscal Year 2024. Phase 1 design is anticipated to be completed in Fiscal Year 2026. Phase 2 design is anticipated to begin and be completed in Fiscal Year 2026. Phases 1 and 2 construction are anticipated to begin and be completed in Fiscal Year 2027.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 37,669	\$ 1,512,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,550,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	1,064,000	-	-	-	-	-	1,064,000
Total		\$ 37,669	\$ 1,512,330	\$ -	\$ -	\$ 1,064,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,614,000

Transportation

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2010 - 2040		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by the Transportation Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority and funding availability basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 447,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	132,389	117,651	-	-	-	-	-	-	-	-	250,040
Climate Equity Fund	100015	-	90,000	-	-	-	-	-	-	-	-	90,000
Debt Funded General Fund CIP Projects	400881	-	500,000	-	-	-	-	-	-	-	-	500,000
Downtown DIF (Formerly Centre City DIF)	400122	15,655,529	3,082,067	-	-	-	-	-	-	-	-	18,737,596
Gas Tax Fund	200118	-	9,919	-	-	-	-	-	-	-	-	9,919
Grant Fund - Federal	600000	291,522	-	-	3,144,000	-	-	-	-	-	-	3,435,522
Grant Fund - Other	600002	4,500,000	-	-	-	-	-	-	-	-	-	4,500,000
Grant Fund - State	600001	575,966	-	-	4,030,000	-	-	-	-	-	-	4,605,966
Infrastructure Fund	100012	84,775	225,247	-	-	-	-	-	-	-	-	310,022
Prop 42 Replacement - Transportation Relief Fund	200306	2	-	-	-	-	-	-	-	-	-	2
TransNet Extension Congestion Relief Fund	400169	2,016,354	1,668,325	272,789	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	11,957,467
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	84,521,498	84,521,498
University City So.-Urban Comm	400134	-	-	51	-	-	-	-	-	-	-	51
Total		\$ 23,703,646	\$ 5,693,208	\$ 272,840	\$ 7,174,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 84,521,498	\$ 129,365,192

Transportation

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the expansion, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 27,279	\$ 572,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Gas Tax Fund	200118	759	112,479	-	-	-	-	-	-	-	-	113,238
Grant Fund - Federal	600000	1,872,981	208,158	-	-	-	-	-	-	-	-	2,081,139
Grant Fund - State	600001	398,561	30,700	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	-	36,216	-	-	-	-	-	-	-	-	36,216
Prop 42 Replacement - Transportation Relief Fund	200306	186,762	-	-	-	-	-	-	-	-	-	186,762
TransNet Extension Congestion Relief Fund	400169	408,535	897,458	-	-	200,000	200,000	200,000	200,000	-	-	2,105,993
TransNet Extension RTCI Fee	400174	317,554	910,378	-	-	-	-	-	-	-	-	1,227,931
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	130,606,918	130,606,918
Total		\$ 3,212,431	\$ 2,768,109	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 130,606,918	\$ 137,387,458

Transportation

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2040		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015, which will expire on December 31, 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ 382,490	\$ -	\$	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ -	\$ 779,432
Total		\$ -	\$ 4,942	\$ 382,490	\$ -	\$	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ -	\$ 779,432

Transportation

Camino Del Sur N. Upgrades & Improvements / RD21005

Trans - Roadway

Council District:	5	Priority Score:	50
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: \$1.4 million in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$153,393 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Highlands	400094	\$ 5,965,766	\$ 15,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,981,250
Total		\$ 5,965,766	\$ 15,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,981,250

Transportation

Camino Del Sur S. Upgrades & Improvements / RD21004

Trans - Roadway

Council District:	5	Priority Score:	49
Community Planning:	Torrey Highlands; Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur South as a two-lane modified collector street from Carmel Mountain Road to approximately 1,600 feet north of Park Village Road. The project includes a roundabout with sound attenuation at the Camino Del Sur/Dormouse intersection. This is project T-3.1A in the Torrey Highlands Public Facilities Financing Plan, and project T-4B in the Rancho Peñasquitos Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan, Rancho Peñasquitos Community Plan, and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: \$53,035 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$53,035 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated											
Rancho Penasquitos FBA	400083	\$ 4,412,921	\$ 985,658	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,398,580
Torrey Highlands	400094	1,315,895	49,119	-	-	-	-	-	-	-	-	-	-	-	-	1,365,015
West Pac Contrib Torrey High	400096	1,152,921	-	-	-	-	-	-	-	-	-	-	-	-	-	1,152,921
Total		\$ 6,881,738	\$ 1,034,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,916,516

Transportation

Carmel Mountain Road Upgrades & Improvements / RD21006 Trans - Roadway

Council District:	5	Priority Score:	50
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2021 - 2025		619-533-3710
Improvement Type:	New		bbusby@sandiego.gov

Description: This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. These improvements were divided into four phases. Three phases have been completed. The final phase are the improvements from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan. This project is partially funded by credits to the developer against the FBA and partially in cash.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The final phase of this project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and was completed in Fiscal Year 2024. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: \$689,597 in Torrey Highlands FBA funding has been allocated to this project in Fiscal Year 2024 via City Council ordinance. Total project cost has increased by \$144,023 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Highlands	400094	\$ 2,501,954	\$ 19,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,521,802
Total		\$ 2,501,954	\$ 19,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,521,802

Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2000 - 2026		619-236-6251
Improvement Type:	New		rfrekani@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, the Torrey Pines Community Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Caltrans-funded post-construction activity for a retaining wall was continued through Fiscal Year 2024 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated											
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,147,263	160,614	-	-	-	-	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,607,061	\$ 161,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,768,153

Transportation

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	74
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2018 - 2026		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin and be completed in Fiscal Year 2025. The project is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 349,561	\$ 489,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	161,311	-	-	-	-	-	-	-	-	-	161,311
Debt Funded General Fund CIP Projects	400881	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 510,871	\$ 2,989,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000

Transportation

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1 6	Priority Score:	82
Community Planning:	La Jolla; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2002 - 2029		619-236-6251
Improvement Type:	New		rfrekani@sanidiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2017. The environmental phase was completed in Fiscal Year 2022. The design and right-of-way phases are anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be substantially completed in Fiscal Year 2027. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2029.

Summary of Project Changes: The total project cost increased by \$6.6 million due to increase in design, parcel acquisition, and construction costs. \$438,326 in TransNet Extension RTCIP Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,817,521	-	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	2,800,893	9,132,457	-	-	-	-	-	-	-	-	11,933,350
TransNet Extension RTCI Fee	400174	-	9,903,959	50,000	-	-	-	-	-	-	-	9,953,959
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,158,894	6,158,894
Total		\$ 4,912,689	\$ 19,036,416	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,158,894	\$ 30,158,000

Transportation

Cypress Dr Cultural Corridor / S23011

Trans - Roadway - Enhance/Scape/Medians

Council District:	8	Priority Score:	74
Community Planning:	San Ysidro	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2023 - 2028		619-533-5138
Improvement Type:	Betterment		lschultz@sanidiego.gov

Description: This project provides for the installation of new pedestrian, bicycle, and lighting improvements along Cypress Drive from E San Ysidro Blvd to 450 feet north of Sellway Street. The work will include new traffic calming devices, pedestrian striping enhancements, streetlights, and signage. A feasibility study started in P22002 and was converted to a standalone project in Fiscal Year 2023.

Justification: These improvements will improve pedestrian and bicycle safety along Cypress Drive.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. Construction schedule is contingent upon community feedback.

Summary of Project Changes: Total project cost has increased by \$1.5 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ 241,645	\$ 395,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 636,992
Debt Funded General Fund CIP Projects	400881	-	2,145,199	-	-	-	-	-	-	-	-	2,145,199
Grant Fund - State	600001	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,808	17,808
Total		\$ 241,645	\$ 2,540,547	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,808	\$ 4,300,000

Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	55
Community Planning:	N Cty Future Urbanizing Area - Subarea 2	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2000 - 2034		619-236-6251
Improvement Type:	Replacement		rfrekani@sanidiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and converting the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito River, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2025. Land acquisition began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2026 and be completed in Fiscal Year 2029. A five-year plant establishment and mitigation period is anticipated to begin in Fiscal Year 2029 and be completed in Fiscal Year 2034.

Summary of Project Changes: The total project cost has increased by \$22.2 million due to an updated construction cost estimate. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,651,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,651,354
Fairbanks Country Club-Fac Dev	400097	736,561	-	-	-	-	-	-	-	-	-	736,561
Grant Fund - Federal	600000	6,154,915	1,231,258	-	32,800,365	-	-	-	-	-	-	40,186,538
Pacific Highlands Ranch FBA	400090	82,368	16,496,703	4,249,635	-	-	-	-	-	-	-	20,828,707
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	1,271,063	554,058	-	-	-	-	-	-	-	-	1,825,121
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	839,278	-	-	-	-	-	-	-	-	-	839,278
TransNet Extension RTCI Fee	400174	192	-	-	-	-	-	-	-	-	-	192
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	35,902,839	35,902,839
Total		\$ 11,404,582	\$ 18,282,018	\$ 4,249,635	\$ 32,800,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,902,839	\$ 102,639,440

Transportation

Federal Blvd Sidewalk Improv& SW Upgrade / RD24000

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	46
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2024 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project is setup for the reimbursement to a non-profit organization to subsidize portion of the design and construction of the street improvements on Federal Blvd. between Home Ave and Sunshine Berardini Field Park.

Justification: The Project will enhance safety and provide pedestrian access on the south side of Federal Blvd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a non-profit pursuant to an executed reimbursement agreement with the City of San Diego. The schedule will be revised as the project progresses.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Debt Funded General Fund CIP Projects	400881	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation

Fenton Pkwy Ext to Camino Del Rio N / RD23000

Trans - Roadway

Council District:	9	Priority Score:	46
Community Planning:	Mission Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Palaseyed, Abi
Duration:	2023 - 2029		619-533-4654
Improvement Type:	New		apalaseyed@sandiego.gov

Description: The project consists of an all-weather bridge extending Fenton Parkway south over the San Diego River to Camino Del Rio North at grade with the trolley crossing, with left turn lanes from southbound Fenton Parkway to Camino Del Rio North and Eastbound Camino Del Rio North to Fenton Parkway, and traffic signal modifications at the intersection of Camino Del Rio North and Fenton Parkway.

Justification: The Mission Valley Community Plan affirms the necessity of extending Fenton Parkway over the San Diego River to Camino Del Rio North to improve long-term local and regional circulation. Per the term of the Purchase and Sale Agreement for the former San Diego County Credit Union Stadium, California State University (CSU) agreed to build the bridge as part of the San Diego State University Mission Valley Campus Master Plan. On December 6, 2022, the City and CSU entered into a Memorandum of Understanding (MOU) regarding the design, permitting and construction of the Bridge.

Operating Budget Impact: The operating budget impacts will reflect the staffing and non-personnel expenditures required to bring the facilities online for continued operation and maintenance. As the project develops and progresses, operating impacts will be identified.

Relationship to General and Community Plans: The project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The MOU between the City and CSU took effect in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026. Construction is anticipated to begin in Fiscal Year 2027 and be completed in Fiscal Year 2028.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay-Mission Valley Trans	400874	\$ 2,021,571	\$ 6,478,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,023
Miss City Pwy Brdg/S D River	400247	2,377,764	-	-	-	-	-	-	-	-	-	2,377,764
Total		\$ 4,399,335	\$ 6,478,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,877,787

Transportation

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	75
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	1999 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period was completed in Fiscal Year 2021. The project is anticipated to be closed in Fiscal Year 2025 following the grant closeout.

Summary of Project Changes: This project is anticipated to be closed by the end of Fiscal Year 2025. Total project cost has decreased by \$298,132 due to project cost savings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,307	\$ 400,000	\$ -	\$ (400,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,307
Debt Funded General Fund CIP Projects	400881	-	395,905	-	(395,905)	-	-	-	-	-	-	-
Grant Fund - Federal	600000	14,004,289	104,367	-	(104,367)	-	-	-	-	-	-	14,004,289
Infrastructure Fund	100012	19,338	-	-	-	-	-	-	-	-	-	19,338
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,865,088	-	-	-	-	-	-	-	-	-	1,865,088
Total		\$ 16,402,455	\$ 900,272	\$ -	\$ (900,272)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,402,456

Transportation

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rust, Phillip
Duration:	2010 - 2040		619-533-3714
Improvement Type:	Replacement		prust@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,147
Debt Funded General Fund CIP Projects	400881	270,748	203,607	-	-	-	-	-	-	-	-	474,355
Gas Tax Fund	200118	-	1,000	-	-	-	-	-	-	-	-	1,000
General Fund Commercial Paper Notes	400869	160,995	-	-	-	-	-	-	-	-	-	160,995
Grant Fund - Federal	600000	277,269	413,824	-	-	-	-	-	-	-	-	691,093
Grant Fund - State	600001	128,400	-	-	-	-	-	-	-	-	-	128,400
Infrastructure Fund	100012	21,055	228,945	-	-	-	-	-	-	-	-	250,000
TransNet Extension RTCI Fee	400174	589,037	196,520	100,000	-	-	-	-	-	-	-	885,557
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,708,161	2,708,161
Total		\$ 1,447,504	\$ 1,046,042	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,708,161	\$ 5,301,708

Transportation

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	300,985	25,436	-	-	-	-	-	-	-	-	326,421
College Area	400127	354	109,646	190,000	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	944	2,019,806	-	-	-	-	-	-	-	-	2,020,750
Infrastructure Fund	100012	109,325	-	-	-	-	-	-	-	-	-	109,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	123,874	176,126	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	218,234	777,968	-	-	-	-	-	-	-	-	996,203
TransNet Extension Congestion Relief Fund	400169	3,010,275	619,921	1,000,000	-	100,000	100,000	100,000	100,000	-	-	5,030,196
TransNet Extension RTCI Fee	400174	1,432,993	4,135,420	-	-	-	-	-	-	-	-	5,568,413
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,600,000	3,600,000
Total		\$ 5,273,650	\$ 8,056,657	\$ 1,190,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 3,600,000	\$ 18,520,307

Transportation

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	New		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

Justification: Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 408,108	\$ 13,651	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 421,759
CIP Contributions from General Fund	400265	494,439	94,728	150,000	-	-	-	-	-	-	-	739,168
Climate Equity Fund	100015	608,044	2,167,056	-	-	-	-	-	-	-	-	2,775,100
Debt Funded General Fund CIP Projects	400881	2,373,409	232,081	1,554,600	-	-	-	-	-	-	-	4,160,090
El Cajon Boulevard MAD Fund	200095	447,515	2,485	-	-	-	-	-	-	-	-	450,000
Gas Tax Fund	200118	12,281	808	-	-	-	-	-	-	-	-	13,089
Grant Fund - State	600001	156,541	113,459	-	-	-	-	-	-	-	-	270,000
Infrastructure Fund	100012	48,897	11,577	-	-	-	-	-	-	-	-	60,474
Sabre Springs-FBA	400082	148,620	342,108	-	-	-	-	-	-	-	-	490,728
San Pasqual Vly Dev Fd	400103	-	39,922	-	-	-	-	-	-	-	-	39,922
TransNet (Prop A 1/2% Sales Tax)	400156	1,350	-	-	-	-	-	-	-	-	-	1,350
TransNet Extension Congestion Relief Fund	400169	4,361,108	166,127	226,600	-	200,000	200,000	200,000	200,000	-	-	5,553,835
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	298,926,400	298,926,400
Total		\$ 9,060,312	\$ 3,184,002	\$ 1,931,200	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 298,926,400	\$ 313,901,914

Transportation

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2009 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the project schedule and rate of project delivery. Construction was completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost has increased by \$10,000 due to project closeout activities. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	619,771
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000	10,000
Total		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	\$ 2,260,000

Transportation

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	56
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2027		619-533-5138
Improvement Type:	Replacement		lschultz@sanidiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including converting the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for converting La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period, which was delayed by environmental impacts and landscaping requirements, will continue through Fiscal Year 2025 as required by Caltrans. Warranty is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
North University City-FBA	400080	\$ 23,360,289	\$ 478,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 23,496,203	\$ 478,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation

La Media Improv-Siempre Viva to Truck Rte / S22006

Trans - Roadway

Council District:	8	Priority Score:	75
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2022 - 2030		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. This project was converted from B19020 (AIK00001 - New Walkways) in Fiscal Year 2022.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2027. The environmental and right-of-way phases began in Fiscal Year 2023 and are anticipated to be completed in Fiscal Year 2025. Construction phase schedule will be determined once design is completed, and funding is identified.

Summary of Project Changes: \$400,000 in Federal Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Grant Fund - Federal	600000	\$ 234,925	\$ 165,074	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
TransNet Extension Congestion Relief Fund	400169	1,186,869	1,183,314	-	-	-	-	-	-	-	-	-	2,370,183
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	14,831,849	14,831,849
Total		\$ 1,421,794	\$ 1,348,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,831,849	\$ 17,602,031

Transportation

La Media Road Improvements / S15018

Trans - Roads/Expansion/Reconfiguration

Council District:	8	Priority Score:	84
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2015 - 2033		619-533-3781
Improvement Type:	Expansion		mashrafzadeh@sandiego.gov

Description: This project will improve and reconfigure La Media Road between SR-905 to Siempre Viva Road. La Media Road will be upgraded to a six-lane primary arterial from SR-905 to Airway Road and a five-lane major between Airway Road and Siempre Viva Road, with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and environmental phases began in Fiscal Year 2018 and were completed in Fiscal Year 2023. Property acquisition began in Fiscal Year 2021 and was completed in Fiscal Year 2022. The construction phase began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025. There will be a minimum five-year wetland and vernal pool monitoring period after construction completion.

Summary of Project Changes: \$5.6 million in Otay Mesa EIFD Capital Project Fund was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 267,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,500
Grant Fund - State	600001	22,700,000	-	-	-	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	3,635,925	5,668,214	-	-	-	-	-	-	-	-	9,304,139
Otay Mesa Facilities Benefit Assessment	400856	5,724,270	-	-	-	-	-	-	-	-	-	5,724,270
Otay Mesa-East (From 39062)	400092	5,451,373	-	-	-	-	-	-	-	-	-	5,451,373
Otay Mesa-Eastern DIF	400100	1,135,603	-	-	-	-	-	-	-	-	-	1,135,603
Otay Water District Reimbursement S15018	400889	1,771,170	428,841	-	-	-	-	-	-	-	-	2,200,011
TransNet Extension Congestion Relief Fund	400169	11,053,373	10,731	-	-	-	-	-	-	-	-	11,064,104
TransNet Extension RTCI Fee	400174	535,813	2,252,187	-	-	-	-	-	-	-	-	2,788,000
Total		\$ 52,275,028	\$ 8,359,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,635,000

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 but has been put on hold due to additional discussions involving the scope of work.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
CIP Contributions from General Fund	400265	\$ 230,816	\$ 361,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	592,500
Total		\$ 230,816	\$ 361,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	592,500

Transportation

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	84
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation within the community to access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedications began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and was completed in Fiscal Year 2023. An additional three-year maintenance period began in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,031
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Encanto Neighborhoods DIF	400864	1,361,790	138,210	50,000	-	-	-	-	-	-	-	1,550,000
Grant Fund - Federal	600000	3,561,268	345,732	-	(407,122)	-	-	-	-	-	-	3,499,878
TransNet Extension Congestion Relief Fund	400169	5,364,812	11,064	-	-	-	-	-	-	-	-	5,375,875
TransNet Extension RTCI Fee	400174	298,358	1,642	-	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	407,122	407,122
Total		\$ 11,108,436	\$ 496,648	\$ 50,000	\$ (407,122)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 407,122	\$ 11,655,084

Transportation

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 595,934	\$ 1,892,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,488,360
CIP Contributions from General Fund	400265	196,348	586,783	-	-	-	-	-	-	-	-	783,132
Gas Tax Fund	200118	-	211,817	-	-	-	-	-	-	-	-	211,817
Midway/Pacific Hwy Urban Comm	400115	-	727,300	-	-	-	-	-	-	-	-	727,300
Old San Diego - Urban Comm	400131	-	46,328	-	-	-	-	-	-	-	-	46,328
Prop 42 Replacement - Transportation Relief Fund	200306	55,662	-	-	-	-	-	-	-	-	-	55,662
Rancho Bernardo MAD Fund	200038	185,637	63,363	-	-	-	-	-	-	-	-	249,000
SR 209 & 274 Coop with State	400633	595,207	450,729	57,857	-	-	-	-	-	-	-	1,103,793
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	5,593,549	3,992,804	333,686	-	-	1,000,000	1,000,000	1,000,000	-	-	12,920,039
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,316,523	19,316,523
Total		\$ 7,250,051	\$ 7,971,549	\$ 391,543	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 19,316,523	\$ 37,929,667

Transportation

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	6	Priority Score:	71
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2026		619-533-5138
Improvement Type:	Expansion		lschultz@sandiego.gov

Description: This two-phase project provides for the conversion of Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in Fiscal Year 2008. Construction of Phase II began and was completed in Fiscal Year 2021. Warranty was completed in Fiscal Year 2023. The project is anticipated to be closed once the eminent domain process has been completed.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
General Fund Commercial Paper Notes	400869	\$ 148,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	148,038
North University City DIF	400849	1,178,459	888,502	-	-	-	-	-	-	-	-	-	2,066,961
North University City-FBA	400080	8,756,857	-	-	-	-	-	-	-	-	-	-	8,756,857
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	106,259	-	-	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	-	28,741
Total		\$ 10,541,427	\$ 888,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,429,930

Transportation

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	32
Community Planning:	Torrey Pines	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2000 - 2026		619-533-5138
Improvement Type:	Replacement - Retrofit		lschultz@saniego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally expanding both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp including the approval of the Coastal Development Permit was completed in Fiscal Year 2022. Construction of Phase II began and is anticipated to be completed in Fiscal Year 2025. The warranty period will end in Fiscal Year 2026.

Summary of Project Changes: The total project cost increased by \$490,000 due to cost escalation during the construction phase. \$1.2 million of Transnet Extension RTCIP Fee funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	348,000	-	-	-	-	-	-	-	-	-	348,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	1,315,246	-	-	-	-	-	-	-	-	-	1,315,246
TransNet Extension RTCI Fee	400174	1,836,271	178,729	-	-	-	-	-	-	-	-	2,015,000
Total		\$ 16,496,923	\$ 178,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,675,652

Transportation

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 506,360	\$ 6,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 512,842
CIP Contributions from General Fund	400265	380,171	977,755	-	-	-	-	-	-	-	-	1,357,925
CI-TE TI Bonds 2007B	400323	45,000	-	-	-	-	-	-	-	-	-	45,000
Citywide Mobility DIF	400888	-	-	892,246	-	-	-	-	-	-	-	892,246
Climate Equity Fund	100015	-	157,754	-	-	-	-	-	-	-	-	157,754
College Area	400127	233,537	637,251	-	-	-	-	-	-	-	-	870,788
Debt Funded General Fund CIP Projects	400881	702,585	721,417	-	-	-	-	-	-	-	-	1,424,002
Encanto Neighborhoods DIF	400864	743,189	191,234	-	-	-	-	-	-	-	-	934,423
Grant Fund - Federal	600000	950,060	900,000	-	-	-	-	-	-	-	-	1,850,060
Grant Fund - State	600001	542,291	(7,291)	-	-	-	-	-	-	-	-	535,000
Infrastructure Fund	100012	-	39,925	-	-	-	-	-	-	-	-	39,925
Mid City Urban Comm	400114	944,426	12,242	-	-	-	-	-	-	-	-	956,668
North Park Urban Comm	400112	-	-	597,575	-	-	-	-	-	-	-	597,575
NP-Tab 2009A (TE) Proceeds	400672	2,835,672	2	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	302,701	38,008	-	-	-	-	-	-	-	-	340,709
Skyline/Paradise Urb Comm	400119	-	-	14,959	-	-	-	-	-	-	-	14,959
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	6,462,452	1,493,869	790,325	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	12,746,645
TransNet Extension RTCI Fee	400174	646,888	2,582,972	-	-	-	-	-	-	-	-	3,229,860
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,151,894	5,151,894
Total		\$ 15,446,721	\$ 7,751,620	\$ 2,295,105	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 5,151,894	\$ 34,645,341

Transportation

Normal Street Promenade / S22012

Trans - Signals - Calming/Speed Abatement

Council District:	3	Priority Score:	55
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2019 - 2027		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This project will construct a pedestrian promenade and bikeway on Normal Street from University Avenue to Washington Street; part of the Eastern Hillcrest bikeway project designed and managed by SANDAG. The City is partnering to include additional community plan elements, stormwater improvements and thematic feature enhancements at Pride Plaza. Preliminary Engineering started in Fiscal Year 2019 under B19096 (AIK00001 - New Walkways) and was converted to a standalone project in Fiscal Year 2022.

Justification: Normal Street Promenade is part of the Uptown Community Plan. The project will improve pedestrian and bicycle safety and provide activated community space.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget and the newly formed assessment district.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Engineering began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and was completed in Fiscal Year 2024. Construction is estimated to begin in Fiscal Year 2025. The project is estimated to be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$7.5 million due to scope changes and revised construction cost estimates. \$1.2 million in State Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Mobility DIF	400888	\$ -	\$ -	\$ 6,429,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,429,550
Grant Fund - State	600001	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Parking Meter District - Administration	200488	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Parking Meter District - Uptown	200490	3,089,650	10,350	-	3,000,000	-	-	-	-	-	-	6,100,000
TransNet Extension Congestion Relief Fund	400169	2,261,749	193,251	-	-	-	-	-	-	-	-	2,455,000
Uptown Urban Comm	400121	3,484,819	115,181	-	-	-	-	-	-	-	-	3,600,000
Total		\$ 11,036,217	\$ 318,782	\$ 6,429,550	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,784,550

Transportation

OM Road T-9.2 & Traffic Signals T-35 / RD22002

Trans - Roadway

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Busby, Breanne
Duration:	2022 - 2025		619-533-3710
Improvement Type:	Betterment		bbusby@sandiego.gov

Description: This project provides for the design and construction of improvements including the installation of intersection turn lanes, sidewalk and curb and gutters on a portion of the North side and all of the South side of the road, as well as landscaping and street lighting on both sides. This road segment is approximately 5,680 feet.

Justification: The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the goals and objectives of the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer utilizing a reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Developer submitted for 100% payment which was completed in Fiscal Year 2024.

Summary of Project Changes: This project is complete and is anticipated to be closed in Fiscal Year 2025. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,647,766	\$ 486,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395
Total		\$ 2,647,766	\$ 486,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,395

Transportation

OM T-11.1 Caliente Avenue / RD23009

Trans - Roadway

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	New	Contact Information:	Busby, Breanne
Duration:	2023 - 2025		619-533-3710
Improvement Type:	Expansion		bbusby@sandiego.gov

Description: This project provides for the design and construction of improvements including altering the westerly side of Caliente Avenue including demolition of existing improvements, installation of new raised median, curb, gutter, sidewalk, asphalt paving, striping, signage, and a traffic signal modification. These improvements will convert the segment of Caliente Avenue going south from two through lanes and one shared through-right turn lane into three through lanes, one dedicated right turn lane and a 6-foot-wide class II bike lane.

Justification: The Otay Mesa Community Plan transportation element suggests that an integrated transportation network will provide mobility and accessibility to the residents and businesses of the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the goals and objectives of the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Otay Mesa Local Mobility DIF	400890	\$ 620,206	\$ 1,183,862	\$ 1,169,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,974,018
Total		\$ 620,206	\$ 1,183,862	\$ 1,169,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,974,018

Transportation

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	56
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2012 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2023. A two-year maintenance and monitoring period began in Fiscal Year 2023 and is anticipated to end in Fiscal Year 2025. The schedule and cost for the Otay Truck Route Western Phase are not yet determined and will be reflected in a future project. The project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,975,611	3,687	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,800,000	-	-	-	-	-	-	-	-	-	7,800,000
Otay Mesa Local Mobility DIF	400890	-	-	94,196	-	-	-	-	-	-	-	94,196
TransNet Extension Congestion Relief Fund	400169	9,558,715	361,285	-	-	-	-	-	-	-	-	9,920,000
Total		\$ 19,364,326	\$ 364,971	\$ 94,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,823,494

Transportation

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	78
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2008 - 2028		619-236-6251
Improvement Type:	Replacement - Retrofit		rfrekani@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge improvements to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge improvements to the north, relocation of north bound on/off ramps and improvements of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Preliminary Engineering and Environmental Document Phase for Phase II was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. The construction of Phase II is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2027. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: Total project cost has increased by \$5.2 million due to an increase in construction cost estimates, and refinements in the costs of the construction cooperative agreement with Caltrans. \$2.7 million in Otay Mesa FBA and \$6.1 million in TransNet RTCIP funding was allocated to the project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000
Otay Mesa Development Impact Fee	400857	650,000	-	-	-	-	-	-	-	-	-	650,000
Otay Mesa Facilities Benefit Assessment	400856	144,945	2,509,950	584,337	-	-	-	-	-	-	-	3,239,232
Otay Mesa Local Mobility DIF	400890	-	-	2,285,855	-	-	-	-	-	-	-	2,285,855
Otay Mesa-East (From 39062)	400092	5,168,571	-	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,900,092	-	-	-	-	-	-	-	-	-	2,900,092
TransNet Extension RTCI Fee	400174	242,430	6,402,675	2,239,339	-	-	-	-	-	-	-	8,884,444
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,192,179	2,192,179
Total		\$ 9,106,037	\$ 8,912,625	\$ 5,109,531	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,192,179	\$ 49,320,373

Transportation

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	83
Community Planning:	Barrio Logan; Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Kay, Daniel
Duration:	2015 - 2026		619-533-7159
Improvement Type:	New		kay@civiccommunities.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for expanding of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2021. Due to funding delays, construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Closeout activities will begin and be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	1,402,558	758,668	-	-	-	-	-	-	-	-	2,161,226
East Village-Pedestrian Bridge	400429	2,578,580	-	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	21,000,000	-	-	-	-	-	-	-	-	-	21,000,000
Total		\$ 26,497,279	\$ 758,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	27,255,948

Transportation

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	42
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2026		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Converting Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering are on hold until funding can be identified.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is allocated.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 371,214	\$ 268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 371,483
CIP Contributions from General Fund	400265	1,929,720	15,894	-	-	-	-	-	-	-	-	1,945,614
Debt Funded General Fund CIP Projects	400881	7,021,482	3,621,459	3,865,812	-	-	-	-	-	-	-	14,508,753
Deferred Maintenance Revenue 2012A-Project	400848	101,509	-	-	-	-	-	-	-	-	-	101,509
Downtown DIF (Formerly Centre City DIF)	400122	2,145,588	69,084	-	-	-	-	-	-	-	-	2,214,672
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	4,748,050	749,892	-	-	-	-	-	-	-	-	5,497,942
Mission Beach - Urban Comm	400130	65,782	4,450	-	-	-	-	-	-	-	-	70,232
North Park Urban Comm	400112	562,453	-	-	-	-	-	-	-	-	-	562,453
Pacific Beach Urban Comm	400117	75,998	101,319	-	-	-	-	-	-	-	-	177,317
Parking Meter District - Administration	200488	1,225,000	-	-	-	-	-	-	-	-	-	1,225,000
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	29,554	-	-	-	-	-	-	-	-	-	29,554
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Torrey Pines - Urban Community	400133	155,000	-	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	73,868,000	73,868,000
Uptown Urban Comm	400121	162,340	-	-	-	-	-	-	-	-	-	162,340
Total		\$ 19,020,820	\$ 4,562,367	\$ 3,865,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,868,000	\$ 101,316,999

Transportation

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	72
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2002 - 2025		619-236-6251
Improvement Type:	Replacement - Retrofit		rfrekani@sanidiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge improvements and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and was completed in Fiscal Year 2023. Caltrans' acceptance of the project is anticipated in Fiscal Year 2025.

Summary of Project Changes: Total project cost has decreased by \$217,422 due to unused contingency. \$252,422 in Kearny Mesa DIF and \$3,519 in CIP Contributions from General Fund funding was removed from this project in Fiscal Year 2024 via City Council ordinance. The project schedule has been updated for Fiscal Year 2025. This project is anticipated to be closed by the end of Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 48,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,713
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	618,131	15,000	-	-	-	-	-	-	-	-	633,131
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	-	-	-	-	-	-	-	-	-	7,805,964
TransNet Extension RTCI Fee	400174	2,162,768	-	-	-	-	-	-	-	-	-	2,162,768
Total		\$ 18,078,777	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,093,777

Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	3 7	Priority Score:	51
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2002 - 2028		619-236-6251
Improvement Type:	Replacement - Retrofit		rfrekani@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, conversion the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road improvements and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. A plant establishment period for Phase I was completed in Fiscal Year 2022, initiating a four-year landscape maintenance period, anticipated to be completed in Fiscal Year 2026. Phase I of this project is anticipated to close in Fiscal Year 2028. Phases II and III are planned to be designed and constructed in future fiscal years as a separate project.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,471,300	\$ 205,712	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,013
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,449,284	302,746	-	-	-	-	-	-	-	-	18,752,030
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,671,930	-	-	-	-	-	-	-	-	-	31,671,930
TransNet Extension RTCI Fee	400174	8,491,574	-	-	-	-	-	-	-	-	-	8,491,574
Total		\$ 63,572,537	\$ 508,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,080,996

Transportation

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	45
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2014 - 2027		619-533-3770
Improvement Type:	Expansion		gchui@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. The City's fair share of the project is \$22.5 million. The project is being designed and will be constructed by Caltrans.

Justification: SR 56 currently experience significant levels of congestion and is currently identified in the current community plan to be widened to a six (6) lane freeway. The corridor, due to increases in interregional and commuter traffic and in consideration of projected increases generated by proposed developments adjacent to the SR 56 corridor, are expected to experience heavier congestion in the future. Transportation improvements will be needed to reduce traffic congestion. A Project Study Report (PSR) was completed by Caltrans in 2019. Proposed improvements include adding High Occupancy Vehicle (HOV) lanes on SR56 for westbound and eastbound traffic between I-5 and Gonzales Creek Bridge, and ped/bike improvement at the SR56/I-15 interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. Caltrans is implementing the project and will control the project schedule and rate of project delivery. The project is scheduled to start construction in Fiscal Year 2025.

Summary of Project Changes: \$35,128 in SR 56 Participation Agreement and \$10,055 Black Mountain Ranch Development SR 56 funding has been allocated to this project in Fiscal Year 2024 via City Council resolution. Total project cost has increased by \$45,183 due to soft cost increases. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
BMR Development-SR-56	400246	\$ 139,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,271
Del Mar Mesa FBA	400089	564,394	2,606	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	12,091,000	-	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	7,710,393	35,607	-	-	-	-	-	-	-	-	7,746,000
SR-56 Participation Agree.	400181	485,755	-	-	-	-	-	-	-	-	-	485,755
Torrey Highlands	400094	1,985,080	14,920	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 22,975,892	\$ 53,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,029,026

Transportation

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	9	Priority Score:	67
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rekani, Ronak
Duration:	2018 - 2032		619-236-6251
Improvement Type:	New		rfrekani@sandiego.gov

Description: This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project - Streamview Drive between Gayle Street and Lynn/Michael Streets - has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2025. Construction is expected to begin in Fiscal Year 2026 and is anticipated to be completed in Fiscal Year 2027. The project will closeout following the 5-year Maintenance and Reporting period.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Citywide Mobility DIF	400888	\$ -	\$ -	\$ 4,582,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,582,760
CR-TAB 2010A (TE) Proceeds	400696	268,898	36,951	-	-	-	-	-	-	-	-	305,849
Debt Funded General Fund CIP Projects	400881	23,005	8,524,928	-	-	-	-	-	-	-	-	8,547,933
Grant Fund - Other	600002	477,151	-	-	-	-	-	-	-	-	-	477,151
Mid City Urban Comm	400114	-	970,000	-	-	-	-	-	-	-	-	970,000
TransNet Extension Congestion Relief Fund	400169	2,288,148	-	-	-	-	-	-	-	-	-	2,288,148
Total		\$ 3,057,201	\$ 9,531,878	\$ 4,582,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,171,840

Transportation

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoffman, Ivan
Duration:	2010 - 2040		619-527-8052
Improvement Type:	New		ihoffman@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete streetlight series circuits.

Justification: Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 794,393	\$ 22,136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	1,451,316	4,247	-	-	-	-	-	-	-	-	1,455,563
Debt Funded General Fund CIP Projects	400881	5,085,041	6,127,959	150,000	-	-	-	-	-	-	-	11,363,000
Gas Tax Fund	200118	90,665	-	-	-	-	-	-	-	-	-	90,665
Grant Fund - State	600001	-	-	-	3,500,000	-	-	-	-	-	-	3,500,000
Infrastructure Fund	100012	20,000	-	-	-	-	-	-	-	-	-	20,000
Prop 42 Replacement - Transportation Relief Fund	200306	104,450	-	-	-	-	-	-	-	-	-	104,450
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	55,548,400	55,548,400
Total		\$ 7,545,865	\$ 6,154,342	\$ 150,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,548,400	\$ 72,898,608

Transportation

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2040		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 100,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,157
CIP Contributions from General Fund	400265	403,299	297,727	-	-	-	-	-	-	-	-	701,026
Debt Funded General Fund CIP Projects	400881	85,826,338	46,179,642	79,497,149	-	-	-	-	-	-	-	211,503,129
Gas Tax Fund	200118	8,658,573	6,865,944	-	-	-	-	-	-	-	-	15,524,517
General Fund Commercial Paper Notes	400869	16,238,391	-	-	-	-	-	-	-	-	-	16,238,391
Grant Fund - State	600001	2,500,000	-	-	710,000	-	-	-	-	-	-	3,210,000
Infrastructure Fund	100012	1,771,008	407,346	-	-	-	-	-	-	-	-	2,178,354
PFFA Lease Revenue Bonds 2015B-Project	400860	1,183,691	-	-	-	-	-	-	-	-	-	1,183,691
Private & Others Contrib-CIP	400264	146,517	3,853,483	-	-	-	-	-	-	-	-	4,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	4,662,931	-	-	-	-	-	-	-	-	-	4,662,931
Road Maintenance and Rehabilitation Fund	200731	30,561,289	2,892,068	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	300,000	-	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	31,112,054	192,924	16,117,852	-	14,125,807	15,309,151	11,642,442	17,157,382	-	-	105,657,613
Trench Cut Fees/Excavation Fee Fund	200203	13,006,767	1,894,003	2,470,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	25,370,770
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,069,969,585	1,069,969,585
Total		\$ 196,370,857	\$ 62,683,295	\$ 98,085,001	\$ 710,000	\$ 16,125,807	\$ 17,309,151	\$ 13,642,442	\$ 19,157,382	\$ -	\$ 1,069,969,585	\$ 1,494,053,521

Transportation

Sunset Cliffs Seawall Improvement / S23006

Trans - Roadway

Council District:	2	Priority Score:	45
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2023 - 2032		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: The bluff along Sunset Cliffs Boulevard near Spalding Point, between Adair Street and Osprey Street, have experience significant regression due to coastal erosion and some areas have experienced bluff failure. The purpose of this project is to protect and secure the bluffs, ensure public safety, and protect infrastructure assets and associated underground utilities along Sunset Cliffs Boulevard near Spalding Point with minimal impact to the surrounding resources and to the public. The project will consist of the design and construction of structural seawalls and transportation improvements, as well as survey and coastal erosion monitoring of the bluff area.

Justification: Significant retreat of the bluffs between 1981 and 2021 triggered this project. The recession of the bluffs is emphasized by the exposure of the south end of the seawall which imposes potential threats to surrounding critical infrastructure.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2022 and was completed in Fiscal Year 2023. Design began in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2029, which is dependent on the environmental permit acquisition task. Construction schedule will be determined upon the environmental permit acquisition task.

Summary of Project Changes: \$2.0 million in Transnet Extension funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
TransNet Extension Congestion Relief Fund	400169	\$ 2,844,406	\$ 355,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,627,900	\$ -	\$ -	\$ -	\$ 7,827,900
Total		\$ 2,844,406	\$ 355,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,627,900	\$ -	\$ -	\$ -	\$ 7,827,900

Transportation

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has increased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 13,739	\$ 27,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,042
CIP Contributions from General Fund	400265	55,869	110,561	-	-	-	-	-	-	-	-	166,429
Climate Equity Fund	100015	212,213	587,787	675,000	-	-	-	-	-	-	-	1,475,000
Debt Funded General Fund CIP Projects	400881	284,725	1,964,981	206,700	-	-	-	-	-	-	-	2,456,406
Developer Contributions CIP	200636	43,872	20,128	-	-	-	-	-	-	-	-	64,000
Gas Tax Fund	200118	119,981	46,647	-	-	-	-	-	-	-	-	166,628
General Fund Commercial Paper Notes	400869	300,000	-	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	17,065	935	-	-	-	-	-	-	-	-	18,000
Infrastructure Fund	100012	118,812	323,189	-	-	-	-	-	-	-	-	442,001
Lusk-Gen'l Traffic Imprvmnts	400211	33,718	58,282	-	-	-	-	-	-	-	-	92,000
Midway/Pacific Hwy Urban Comm	400115	-	-	156,045	-	-	-	-	-	-	-	156,045
Navajo Urban Comm	400116	113,334	165,858	-	-	-	-	-	-	-	-	279,192
Pacific Beach Urban Comm	400117	-	-	25,000	-	-	-	-	-	-	-	25,000
Prop 42 Replacement - Transportation Relief Fund	200306	61,843	-	-	-	-	-	-	-	-	-	61,843
TransNet (Prop A 1/2% Sales Tax)	400156	10,329	-	-	-	-	-	-	-	-	-	10,329
TransNet Extension Congestion Relief Fund	400169	1,172,099	566,492	146,000	-	500,000	500,000	500,000	500,000	-	-	3,884,590
TransNet Extension RTCI Fee	400174	635,333	74,111	-	-	-	-	-	-	-	-	709,444
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,628,000	1,628,000
Total		\$ 3,192,932	\$ 3,946,272	\$ 1,208,745	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 1,628,000	\$ 11,975,949

Transportation

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2040		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6 and are prioritized along with other Capital Improvement Program projects per Council Policy 800-14.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 506,803	\$ 915,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,422,265
Debt Funded General Fund CIP Projects	400881	-	22,788	-	-	-	-	-	-	-	-	22,788
Downtown DIF (Formerly Centre City DIF)	400122	1,606,373	200,106	-	-	-	-	-	-	-	-	1,806,479
Encanto Neighborhoods DIF	400864	-	-	488,100	-	-	-	-	-	-	-	488,100
Excess Redevelopment Bond Proceeds Exp	400862	21,620	1,084,701	-	-	-	-	-	-	-	-	1,106,321
Mira Mesa - FBA	400085	399,400	-	72,794	-	-	-	-	-	-	-	472,194
North Park Urban Comm	400112	294,485	1,099,467	288,000	-	-	-	-	-	-	-	1,681,952
S.E. San Diego Urban Comm	400120	253,519	919,254	-	-	-	-	-	-	-	-	1,172,774
Torrey Pines - Urban Community	400133	560,000	-	-	-	-	-	-	-	-	-	560,000
TransNet Extension Congestion Relief Fund	400169	7,626,749	2,553,108	2,880,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	17,059,857
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,000,000	4,000,000
Total		\$ 11,268,949	\$ 6,794,886	\$ 3,728,894	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 4,000,000	\$ 29,792,729

Transportation

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 284,346	\$ 192,382	\$ 48,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,033
Capital Outlay Fund	400002	19,655	5,163	-	-	-	-	-	-	-	-	24,818
CIP Contributions from General Fund	400265	157,828	284,820	-	-	-	-	-	-	-	-	442,648
Climate Equity Fund	100015	276,192	1,098,986	425,000	-	-	-	-	-	-	-	1,800,178
Debt Funded General Fund CIP Projects	400881	413,679	598,280	-	-	-	-	-	-	-	-	1,011,958
Downtown DIF (Formerly Centre City DIF)	400122	409,966	435,414	-	-	-	-	-	-	-	-	845,380
Infrastructure Fund	100012	-	1,000	785,000	-	-	-	-	-	-	-	786,000
Midway/Pacific Hwy Urban Comm	400115	216,166	12,576	114,999	-	-	-	-	-	-	-	343,740
Navajo Urban Comm	400116	350,000	18,074	-	-	-	-	-	-	-	-	368,074
North Park Urban Comm	400112	-	59,368	-	-	-	-	-	-	-	-	59,368
Private & Others Contrib-CIP	400264	248,760	551,240	-	-	-	-	-	-	-	-	800,000
S.E. San Diego Urban Comm	400120	11,185	48,990	-	-	-	-	-	-	-	-	60,175
SR 209 & 274 Coop with State	400633	252,639	1,117,449	-	-	-	-	-	-	-	-	1,370,088
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	4,926,738	1,602,469	3,476,238	-	750,000	750,000	750,000	750,000	-	-	13,005,445
TransNet Extension RTCI Fee	400174	443,299	664,580	-	-	-	-	-	-	-	-	1,107,879
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,212,043	14,212,043
Uptown Urban Comm	400121	102,162	174,217	110,000	-	-	-	-	-	-	-	386,379
Westfield Dvlpmnt Trust	400197	17,000	-	-	-	-	-	-	-	-	-	17,000
Total		\$ 8,174,612	\$ 6,865,009	\$ 4,959,542	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 14,212,043	\$ 37,211,206

Transportation

University Ave Bikeway Pavement Repair / RD25000

Trans - Roadway

Council District:	9	Priority Score:	90
Community Planning:	Mid-City: City Heights; Mid-City: Eastern Area	Priority Category:	High
Project Status:	New	Contact Information:	Hauser, Everett
Duration:	2025 - 2029		619-533-3012
Improvement Type:	Replacement - Rehab		erhauser@sandiego.gov

Description: This project will construct a bikeway on University Avenue. The Project is managed by SANDAG as part of the Early Action Program. The project includes pavement repair that the city is contributing funding towards.

Justification: University Avenue is on the bicycle master plan bikeway network. Pavement repairs concurrent with construction will improve road conditions for all users.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community plan and is in conformance with the City's General Plan.

Schedule: This project is designed and constructed by SANDAG. Construction is scheduled to begin Fiscal Year 2025 and be completed in Fiscal Year 2028. The project is anticipated to be closed in Fiscal Year 2029.

Summary of Project Changes: This is a newly published project for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025					FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2026	FY 2027	FY 2028					
Debt Funded General Fund CIP Projects	400881	\$ -	\$ -	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ -	\$ -	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Transportation

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	85
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2028		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2023 and is anticipated to be substantially completed in Fiscal Year 2025. An additional three-year maintenance period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2028.

Summary of Project Changes: \$1.0 million in Federal Grant funding was allocated to this project in Fiscal Year 2024 via City Council resolution. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ 796,170	\$ 3,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Developer Contributions CIP	200636	29,500	-	-	-	-	-	-	-	-	-	29,500
Grant Fund - Federal	600000	6,689,583	851,637	-	-	-	-	-	-	-	-	7,541,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	1,646,122	10,691	-	-	-	-	-	-	-	-	1,656,813
TransNet Extension RTCI Fee	400174	1,867,304	285,013	-	-	-	-	-	-	-	-	2,152,317
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	441	441
Total		\$ 11,228,679	\$ 1,151,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441	\$ 12,380,291

Transportation

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	83
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2006 - 2027		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Project warranty period is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost has increased by \$894,442 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	5,170,740	(91,881)	500,000	-	-	-	-	-	-	-	5,578,859
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	226,261	-	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	308,404	-	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	52,129	-	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	2,041,173	-	-	-	-	-	-	-	-	-	2,041,173
TransNet Extension RTCI Fee	400174	2,770,892	-	-	-	-	-	-	-	-	-	2,770,892
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 11,559,282	\$ (91,881)	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 12,467,401

Transportation

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Del Rincon, Ana Legy
Duration:	2010 - 2040		858-541-4330
Improvement Type:	Betterment		adelrincon@san Diego.gov

Description: This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

Justification: The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has decreased due to updates to the cost and schedule of subprojects and relation to the CIP Five Year Outlook Planning document.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025		FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
					Anticipated								
Underground Surcharge CIP Fund	200218	\$ 17,003,327	\$ 22,006,440	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 79,009,767
Total		\$ 17,003,327	\$ 22,006,440	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 79,009,767

Transportation

Via de la Valle Upgrades & Improvements / RD11001

Trans - Roadway

Council District:	1	Priority Score:	45
Community Planning:	Black Mountain Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Busby, Breanne
Duration:	2011 - 2028		619-533-3710
Improvement Type:	Expansion		bbusby@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design has been put on hold. Schedule and reimbursement payments are dependent upon the project design and construction as coordinated by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 1,144,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,144,000
San Andres Cost Reim. Dist.	400272	-	1,065,229	-	-	-	-	-	-	-	-	1,065,229
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	32,828,638	32,828,638
Total		\$ -	\$ 2,209,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,828,638	\$ 35,037,867

Transportation

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	Midway - Pacific Highway; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Rekani, Ronak
Duration:	2000 - 2026		619-236-6251
Improvement Type:	Replacement		rfrekani@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department's budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge was completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2026. The project is anticipated to be closed out in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2025. Total project cost increased by \$2.3 million due to an increase in TransNet commercial paper debt service. \$2.1 million in various funding sources was allocated to this project in Fiscal Year 2024 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2025	FY 2025 Anticipated	FY 2026	FY 2027	FY 2028	FY 2029	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 121,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,302
CIP Contributions from General Fund	400265	-	24,559	-	-	-	-	-	-	-	-	24,559
Debt Funded General Fund CIP Projects	400881	-	1,379,028	-	-	-	-	-	-	-	-	1,379,028
Developer Contributions CIP	200636	20,000	-	-	-	-	-	-	-	-	-	20,000
Grant Fund - Federal	600000	116,531,430	5,252,871	-	-	-	-	-	-	-	-	121,784,302
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,547,747	348,871	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	5,614,321	800,001	-	-	-	-	-	-	-	-	6,414,322
TransNet Extension RTCI Fee	400174	11,166,444	855,141	688,396	-	-	-	-	-	-	-	12,709,981
Total		\$ 144,453,943	\$ 8,781,773	\$ 688,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,924,112

Unfunded Needs List

Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
University Avenue Complete Street Phase1 / S18001	\$ 12,380,291	\$ 441	0.00%	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is currently unfunded.
Cypress Dr Cultural Corridor / S23011	\$ 4,300,000	\$ 17,808	0.41%	This project provides for the installation or new pedestrian, bicycle, and lighting improvement along Cypress Drive from E San Ysidro Blvd to 450 feet north of Sellsway Street. The work will include new traffic calming devices, pedestrian striping enhancements, streetlights, and signage. A portion of construction is currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	\$ 2,260,000	\$ 10,000	0.44%	This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange. City labor costs are currently unfunded.
Market Street-47th to Euclid-Complete Street / S16061	\$ 11,655,084	\$ 407,122	3.49%	This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School. A portion of construction is currently unfunded.
University Avenue Mobility / S00915	\$ 12,467,401	\$ 500,000	4.01%	The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking. A portion of construction is unidentified.
Palm Avenue Interstate 805 Interchange / S00869	\$ 49,320,373	\$ 2,192,179	4.44%	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 29,792,730	\$ 4,000,000	13.43%	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Traffic Calming / AIL00001	\$ 11,975,950	\$ 1,628,000	13.59%	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
New Walkways / AIK00001	\$ 34,645,341	\$ 5,151,894	14.87%	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 18,520,308	\$ 3,600,000	19.44%	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Coastal Rail Trail / S00951	\$ 30,158,000	\$ 6,158,894	20.42%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Construction of the project is currently unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 102,639,440	\$ 35,902,839	34.98%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and converting the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Traffic Signals Modification / AIL00005	\$ 37,211,207	\$ 14,212,043	38.19%	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Median Installation / AIG00001	\$ 37,929,667	\$ 19,316,523	50.93%	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Guard Rails / AIE00002	\$ 5,301,708	\$ 2,708,161	51.08%	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
Bicycle Facilities / AIA00001	\$ 129,365,193	\$ 84,521,498	65.34%	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 1,494,053,522	\$ 1,069,969,585	71.62%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Sidewalk Repair and Reconstruction / AIK00003	\$ 101,317,000	\$ 73,868,000	72.91%	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's sidewalks based on condition assessments.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Street Light Circuit Upgrades / AIH00002	\$ 72,898,609	\$ 55,548,400	76.20%	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
La Media Improv-Siempre Viva to Truck Rte / S22006	\$ 17,602,032	\$ 14,831,849	84.26%	Project will improve La Media Road from Siempre Viva to the Otay Truck Route to a three-lane facility with two southbound truck route lanes as well as one northbound lane for Customs and Border Protection vehicles. Additional project improvements include sidewalk, curb and gutters, streetlights, and curb ramps. Construction is currently unfunded.
Alvarado Canyon Rd Realignment Project / S22005	\$ 39,800,001	\$ 35,768,955	89.87%	Realignment of Alvarado Canyon Road to the intersection with Fairmount Ave and Mission Gorge Road, conversion of Fairmount Ave from a four-lane Major Street to a 6-lane Major Street, widened sidewalks, bicycle and pedestrian improvements including buffered bike lanes and ADA compliant curb ramps and cross walks, storm drain upgrades, water quality features, upgrades to the existing triple-box culvert within Alvarado Creek, Alvarado Creek channel wall reconstruction, a new bridge over Alvarado Creek, traffic congestion improvements, roadway geometric improvements and utility relocations. A portion of design and construction are currently unfunded.
Via de la Valle Upgrades & Improvements / RD11001	\$ 35,037,867	\$ 32,828,638	93.69%	This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan. A portion of reimbursement payments is currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 137,387,458	\$ 130,606,918	95.06%	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 313,901,915	\$ 298,926,400	95.23%	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Design and construction phases are currently unfunded.
Total		\$ 2,011,748,718		

FISCAL YEAR 2025

Volume 3
Glossary, Indexes, and Appendix

ADOPTED BUDGET

The City of
SAN DIEGO
MAYOR TODD GLORIA



HOUSING | PROTECT & ENRICH | INFRASTRUCTURE | SUSTAINABILITY | PROSPERITY

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority to expend and obligate resources.

ASSET TYPE: Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost-effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing

Capital Improvements Program

Glossary

department's management convened to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury or the act of spending funds.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

Capital Improvements Program

Glossary

FUND: A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: An external contribution by a government or other organization to support a particular function or project.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implement the improvement requirements set forth in a designated area and provides funding by the FBA.

PUNCHLIST: A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

REIMBURSEMENT: Fees or credit received as payment for the provision of specific municipal services or improvements.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans,

Capital Improvements Program

Glossary

engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion for which no funding source has been identified

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No.
S17009	101 Ash Improvements	97
L22002	5th Avenue Promenade	411
S12011	69th & Mohawk Pump Station	301
P19007	Airway Road Improvements	409
S12013	Alvarado 2nd Extension Pipeline	303
S22005	Alvarado Canyon Rd Realignment Project	412
L22000	Alvarado Laboratory Improvements	304
S15019	Alvarado Trunk Sewer Phase IV	305
S24000	Alvarado WTP Filter Gallery Piping Repl	306
S20005	Balboa Park Botanical Bldg Improvments	203
AEA00002	Balboa Park Golf Course	204
P24000	Balboa Park International Cottages Study	197
S24002	Barret Dam Outlet Bulkhead & Drawdown Improvements	307
L24005	Barrio Logan Roundabouts	413
P22006	Berardini Field GDP	197
S24011	Beta St Channel and SD Improvement	377
S00752	Beyer Park Development	205
S23008	Beyer Park Development Phase II	207
AIA00001	Bicycle Facilities	414
RD22005	Billie Jean King Tennis Center Improve	208
RD21001	Black Mountain Ranch Park Ph2	209
P22005	Boston Ave Linear Park GDP	197
AIE00001	Bridge Rehabilitation	415

Project Number	Project Name	Page No.
AAA00002	Brown Field	119
S25000	BSU Lifeguard Locker Room Repl	139
AID00007	Bus Stop Improvements	416
P24012	Camino De La Costa Stairs	197
RD21005	Camino Del Sur N. Upgrades & Improvements	417
RD21004	Camino Del Sur S. Upgrades & Improvements	418
S16047	Canon Street Pocket Park	210
RD23004	Canyonside Comm Park Tennis Expansion	211
S00969	Carmel Country Road Low Flow Channel	378
S16034	Carmel Del Mar NP Comfort Station-Development	212
S16038	Carmel Grove NP Comfort Station and Park	213
S16033	Carmel Knolls NP Comfort Station-Development	214
S16039	Carmel Mission NP Comfort Station Development	215
RD21006	Carmel Mountain Road Upgrades & Improvements	419
S16029	Carmel Valley CP-Turf Upgrades	216
P21000	Carroll Canyon Road Planning Study	409
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	420
S22007	Casa Del Prado Reconstruction	217
S16013	Children's Park Improvements	218
S20012	Chollas Creek Oak Park Trail	219
S22009	Chollas Creek Restoration 54th St & Euclid Ave	379
P25003	Chollas Fleet Electrification Assessment	157
P25002	Chollas Lake Drainage Study	198
L18001	Chollas Lake Improvements	220
P20005	Chollas Triangle Park	198

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
S12012	Cielo & Woodman Pump Station	308
ABT00006	CIP Emergency Reserve	98
ABT00001	City Facilities Improvements	159
S19005	City Heights Sidewalks and Streetlights	421
P24002	City Heights Urban Village/Henwood Park	198
S23013	City Hts Library Performance Annex Imp	179
ABT00003	Citywide Energy Improvements	397
L24002	Citywide Homeless Shelters	169
P23007	Civic Center Complex Redevelopment	95
AGF00006	Coastal Erosion and Access	221
S00951	Coastal Rail Trail	422
S12022	Convention Center Phase III Expansion	99
S23007	Convoy District Gateway Sign	100
AKA00001	Corrosion Control	309
P24017	Crystal Pier Improvements	198
S23011	Cypress Dr Cultural Corridor	423
S22013	Dams & Reservoirs Security Improvements	310
RD22001	Dennerly Ranch Neigh Park	222
RD23001	East Cty Residuals Line & Mission Gorge Force Main	311
S16012	East Village Green Phase 1	223
P24015	EB Scripps Park Expanded Walkway	198
S15035	EB Scripps Pk Comfort Station Replacement	224
RD22003	Ed Brown Center Improvements	225
S15031	Egger/South Bay Community Park ADA Improvements	226
L23001	El Camino Real Pipeline	312

Project Number	Project Name	Page No.
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	424
S14006	El Cuervo Adobe Improvements	227
S10008	El Monte Pipeline No 2	313
T24000	Electronic Positive Response Software	101
P20003	Emerald Hills Park GDP	199
S00319	EMTS Boat Dock Esplanade	314
ATT00002	Enterprise Funded IT Projects	109
S21003	Enviro Monitoring Tech Svcs Div Lab Remodel at NTC	315
S14018	Fairmount Avenue Fire Station	140
RD24000	Federal Blvd Sidewalk Improv& SW Upgrade	425
RD23000	Fenton Pkwy Ext to Camino Del Rio N	426
S15015	Fire Station No. 48 - Black Mountain Ranch	141
S00784	Fire Station No. 49 - Otay Mesa	142
S13021	Fire Station No. 50 - North University City	143
S14017	Fire Station No. 51 - Skyline Hills	144
S00785	Fire Station No. 54 - Paradise Hills	145
S18007	Fire-Rescue Air Ops Facility - PH II	146
L14002	Fleet Operations Facilities	160
ACA00001	Flood Resilience Infrastructure	380
AKB00002	Freeway Relocation	316
S00863	Georgia Street Bridge Improvements	427
S15040	Golf Course Drive Improvements	228
ATT00001	Governmental Funded IT Projects	110
ABM00001	Groundwater Asset Development Program	317
S22002	Grove Neighborhood Park	229

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No.
AIE00002	Guard Rails	428
S18006	Harbor Drive Trunk Sewer	318
S00751	Hickman Fields Athletic Area	230
S00995	Hidden Trails Neighborhood Park	231
L24003	Howard Lane Improvements	232
AIL00002	Install T/S Interconnect Systems	429
AIH00001	Installation of City Owned Street Lights	430
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	431
S20007	Jerabek Park Improvements	233
S22004	John Baca Park	234
S15034	Junipero Serra Museum ADA Improvements	235
S20009	Kearny Mesa Facility Improvements	161
L24004	Kearny Mesa Trunk Sewer	319
S23001	Kearny Villa Rd Pipeline	320
P22004	Kelly Street Park GDP	199
S12009	La Jolla Scenic Drive 16inch Main	321
S15027	La Jolla View Reservoir	322
S00857	La Jolla Village Drive-I-805 Ramps	432
S22006	La Media Improv-Siempre Viva to Truck Rte	433
S15018	La Media Road Improvements	434
S23002	Lake Hodges Dam Replacement	323
S22003	Lakeside Valve Station Replacement	324
AFA00001	Landfill Improvements	127
AKA00003	Large Diameter Water Transmission PPL	325
S24007	Linda Vista Library Patio Improv	180

Project Number	Project Name	Page No.
S24003	Lower Otay Dam Outlet Improvements	326
S20003	Maple Canyon Storm Drain Upgrade	382
P23005	Marie Widman Memorial Park GDP	199
S16022	Market St-Euclid to Pitta-Improvements	435
S16061	Market Street-47th to Euclid-Complete Street	436
RD23005	Marston House Restoration & Repair Work	236
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	237
S17013	MBC Equipment Upgrades	327
S11010	MBGC Irrigation & Electrical Upgrades	238
AIG00001	Median Installation	437
ABO00001	Metro Treatment Plants	328
ABP00002	Metropolitan System Pump Stations	329
AJB00001	Metropolitan Waste Water Department Trunk Sewers	330
L16002	Mira Mesa Community Pk Improvements	240
S11024	Miramar Clearwell Improvements	331
L17000	Miramar Landfill Facility Improvements	128
L18002	Miramar Landfill Storm Water Improvements	129
S00880	Miramar Road-I-805 Easterly Ramps	438
S23012	Miramar WTP Residuals Redirection	332
AEA00003	Mission Bay Golf Course	241
AGF00004	Mission Bay Improvements	242
P24001	Mission Beach Seawall Repair	199
P24009	MLK Pool Improvements	199
S13008	Mohnike Adobe and Barn Restoration	243
P21002	Montezuma Park General Dev Plan Amendment	200

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No.
S11026	Montezuma/Mid-City Pipeline Phase II	333
AAA00001	Montgomery-Gibbs Executive Airport	120
S24001	Morena Dam Upstream Face Replacement	334
S16027	Morena Pipeline	335
RD23006	Mountain View Racquet Club	244
P23003	Mt. Hope Rec Ctr @ Dennis V Allen Park	200
S23010	MTRP Trail System Management	245
S22014	Murphy Canyon Trunk Sewer Repair/Rehab	336
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	439
RD23007	Natural History Museum Improvements	246
S17012	NCWRP Improvements to 30 mgd	337
AIK00001	New Walkways	440
S22012	Normal Street Promenade	441
L22004	North Chollas CP Improvements	247
S10119	North Pacific Beach Lifeguard Station	147
S10050	North Park Mini Park	248
P24003	North Park Recreation Center	200
S22001	North/South Metro Interceptors Rehabilitation	338
L23002	NTC Aquatic Center	249
S22011	Oak Park Library	181
P25000	OB Lifeguard Station Replacement Study	137
S16031	Ocean Air Comfort Station and Park Improvements	250
S20015	Ocean Beach Branch Library	182
S20011	Ocean Beach Pier Improvements	251
L22001	Ocean Beach Pier Replacement	252

Project Number	Project Name	Page No.
S22010	Old Logan Heights Library Renovation	183
P23002	Old Mission Dam Dredging	200
S15028	Olive Grove Community Park ADA Improve	253
S10051	Olive St Park Acquisition and Development	254
RD22002	OM Road T-9.2 & Traffic Signals T-35	442
RD23009	OM T-11.1 Caliente Avenue	443
S12016	Otay 1st/2nd PPL West of Highland Avenue	339
S20001	Otay 2nd Pipeline Phase 4	340
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	341
L24001	Otay 2nd PL Relocation-PA	342
S11060	Otay Mesa Truck Route Phase 4	444
S23003	Otay Water Treatment Plant Upgrade Ph 3	343
S12015	Pacific Beach Pipeline South (W)	344
S14023	Pacific Highlands Ranch Branch Library	184
S00869	Palm Avenue Interstate 805 Interchange	445
S24013	Paradise Hills Community Park Trail	255
S15045	Park Boulevard At-Grade Crossing	446
S16059	Park de la Cruz Community Ctr & Gym Bldg	256
AGF00007	Park Improvements	257
P24006	Penasquitos Creek NP Comfort Station	201
AJA00002	Pipeline Rehabilitation	345
S18005	Police Range Refurbishment Phase II	289
AKA00002	Pressure Reduction Facility Upgrades	346
L24000	PS 1 & 2 Improvements & Modernization	347
S00312	PS2 Power Reliability & Surge Protection	348

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No.
P25001	Pump Station C Assessment	375
S22015	Pump Station D Upgrade	383
S24006	Pump Station G & 17 Full Improvement	384
ABP00001	Pump Station Restorations	349
ALA00002	Pure Water Phase 2	350
P19002	Pure Water Pooled Contingency	299
ALA00001	Pure Water Program	351
L20000	Rancho Bernardo CP Improvements	258
S21004	Rancho Bernardo Industrial Pump Stn Replacement	353
S15004	Rancho Mission Canyon Park Upgrades	259
AHC00004	Recycled Water Systems Upgrades	354
AGF00005	Regional Park Improvements	260
AGE00001	Resource-Based Open Space Parks	261
S00999	Riviera Del Sol Neighborhood Park	262
S23014	Rose Canyon Safe Parking	170
P22007	S. Bancroft & Greely Unimproved Street	409
S16035	Sage Canyon NP Improvements	263
S14007	Salk Neighborhood Park & Joint Use Devel	264
S00800	San Carlos Branch Library	185
T25000	SAP Modernization	111
S00811	Scripps Miramar Ranch Library	186
S24008	SD East of Rachael Ave SWD	385
P24013	SD FR Training Ctr-Feasibility Study	137
S24014	SD Humane Society Roof and HVAC Repl	265
S00888	Sea World Dr/I5 Interchange Improvement	447

Project Number	Project Name	Page No.
P23006	Sefton Field Improvements	201
ABT00007	Sewer CIP Emergency Reserve	355
AJA00001	Sewer Main Replacements	356
AIK00003	Sidewalk Repair and Reconstruction	448
P19006	Siempre Viva Road Improvements	409
S17008	Smart Metering Infrastructure	302
S16032	Solana Highlands NP-Comfort Station Development	266
RD22000	Solterra Vista Neighborhood Park	239
P24008	South Clairemont CP Rec Cntr Renovation	201
S23004	South San Diego Reservoir Replacement	357
P25004	Southcrest Rec Ctr & Park Drainage Imp	201
L16000	Southeastern Mini Park Improvements	267
P24011	Spindrift Drive Beach Access Walkway	202
P23004	Spruce St Bridge Rehab	410
S00905	SR 163/Clairemont Mesa Blvd Interchange	449
S00851	SR 163/Friars Road	450
ABL00001	Standpipe and Reservoir Rehabilitations	358
S23009	Starlight Bowl Improvements	268
RD14000	State Route 56 Freeway Expansion	451
P24010	Stormwater CIP Program Management	375
ACC00001	Stormwater Green Infrastructure	386
S18000	Streamview Drive Improvements Phase 2	452
AIH00002	Street Light Circuit Upgrades	453
AID00005	Street Resurfacing and Reconstruction	454
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	269

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
L14005	Sunset Cliffs Park Drainage Improvements	270
S23006	Sunset Cliffs Seawall Improvement	455
S24005	Sunshine Berardini Restoration	387
P21006	Switzer Canyon Bridge Enhancement	202
S17001	Talmadge Traffic Calming Infrastructure	271
S15020	Tecolote Canyon Trunk Sewer Improvement	359
RD21007	TH 16" Water Mains	360
S16036	Torrey Highlands NP Upgrades	272
RD21003	Torrey Highlands Trail System	273
S19003	Torrey Pines Fire Station	148
S23005	Torrey Pines GC Clubhouse & Maintenance	274
AEA00001	Torrey Pines Golf Course	275
AIL00001	Traffic Calming	456
AIL00004	Traffic Signals - Citywide	457
AIL00005	Traffic Signals Modification	458
RD25000	University Ave Bikeway Pavement Repair	459
S11021	University Ave Pipeline Replacement	361
S18001	University Avenue Complete Street Phase1	460
S00915	University Avenue Mobility	461
P22008	University Community Library	177
S11022	Upas St Pipeline Replacement	362
S22008	Upper Auburn Creek Revitalization Project	388
AID00001	Utilities Undergrounding Program	462
RD11001	Via de la Valle Upgrades & Improvements	463
RD23008	Villa Montezuma Museum	276

Project Number	Project Name	Page No.
P24007	Village Cntr Loop Rd-N Carmel Valley Rd	410
S00871	W Mission Bay Dr Bridge Over SD River	464
S15007	Wangenheim Joint Use Facility	277
S13015	Water & Sewer Group Job 816 (W)	363
ABT00008	Water CIP Emergency Reserve	364
AKB00003	Water Main Replacements	365
ABJ00001	Water Pump Station Restoration	366
T22001	Water SCADA IT Upgrades	367
ABI00001	Water Treatment Plants	368
P24016	West Valley River Crossing	410
S00767	Wightman Street Neighborhood Park	278

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No.
AAA00001	Montgomery-Gibbs Executive Airport	120
AAA00002	Brown Field	119
ABI00001	Water Treatment Plants	368
ABJ00001	Water Pump Station Restoration	366
ABL00001	Standpipe and Reservoir Rehabilitations	358
ABM00001	Groundwater Asset Development Program	317
ABO00001	Metro Treatment Plants	328
ABP00001	Pump Station Restorations	349
ABP00002	Metropolitan System Pump Stations	329
ABT00001	City Facilities Improvements	159
ABT00003	Citywide Energy Improvements	397
ABT00006	CIP Emergency Reserve	98
ABT00007	Sewer CIP Emergency Reserve	355
ABT00008	Water CIP Emergency Reserve	364
ACA00001	Flood Resilience Infrastructure	380
ACC00001	Stormwater Green Infrastructure	386
AEA00001	Torrey Pines Golf Course	275
AEA00002	Balboa Park Golf Course	204
AEA00003	Mission Bay Golf Course	241
AFA00001	Landfill Improvements	127
AGE00001	Resource-Based Open Space Parks	261
AGF00004	Mission Bay Improvements	242
AGF00005	Regional Park Improvements	260
AGF00006	Coastal Erosion and Access	221

Project Number	Project Name	Page No.
AGF00007	Park Improvements	257
AHC00004	Recycled Water Systems Upgrades	354
AIA00001	Bicycle Facilities	414
AID00001	Utilities Undergrounding Program	462
AID00005	Street Resurfacing and Reconstruction	454
AID00007	Bus Stop Improvements	416
AIE00001	Bridge Rehabilitation	415
AIE00002	Guard Rails	428
AIG00001	Median Installation	437
AIH00001	Installation of City Owned Street Lights	430
AIH00002	Street Light Circuit Upgrades	453
AIK00001	New Walkways	440
AIK00003	Sidewalk Repair and Reconstruction	448
AIL00001	Traffic Calming	456
AIL00002	Install T/S Interconnect Systems	429
AIL00004	Traffic Signals - Citywide	457
AIL00005	Traffic Signals Modification	458
AJA00001	Sewer Main Replacements	356
AJA00002	Pipeline Rehabilitation	345
AJB00001	Metropolitan Waste Water Department Trunk Sewers	330
AKA00001	Corrosion Control	309
AKA00002	Pressure Reduction Facility Upgrades	346
AKA00003	Large Diameter Water Transmission PPL	325
AKB00002	Freeway Relocation	316
AKB00003	Water Main Replacements	365

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
ALA00001	Pure Water Program	351
ALA00002	Pure Water Phase 2	350
ATT00001	Governmental Funded IT Projects	110
ATT00002	Enterprise Funded IT Projects	109
L14002	Fleet Operations Facilities	160
L14005	Sunset Cliffs Park Drainage Improvements	270
L16000	Southeastern Mini Park Improvements	267
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	269
L16002	Mira Mesa Community Pk Improvements	240
L17000	Miramar Landfill Facility Improvements	128
L18001	Chollas Lake Improvements	220
L18002	Miramar Landfill Storm Water Improvements	129
L20000	Rancho Bernardo CP Improvements	258
L22000	Alvarado Laboratory Improvements	304
L22001	Ocean Beach Pier Replacement	252
L22002	5th Avenue Promenade	411
L22004	North Chollas CP Improvements	247
L23001	El Camino Real Pipeline	312
L23002	NTC Aquatic Center	249
L24000	PS 1 & 2 Improvements & Modernization	347
L24001	Otay 2nd PL Relocation-PA	342
L24002	Citywide Homeless Shelters	169
L24003	Howard Lane Improvements	232
L24004	Kearny Mesa Trunk Sewer	319
L24005	Barrio Logan Roundabouts	413

Project Number	Project Name	Page No.
P19002	Pure Water Pooled Contingency	299
P19006	Siempre Viva Road Improvements	409
P19007	Airway Road Improvements	409
P20003	Emerald Hills Park GDP	199
P20005	Chollas Triangle Park	198
P21000	Carroll Canyon Road Planning Study	409
P21002	Montezuma Park General Dev Plan Amendment	200
P21006	Switzer Canyon Bridge Enhancement	202
P22004	Kelly Street Park GDP	199
P22005	Boston Ave Linear Park GDP	197
P22006	Berardini Field GDP	197
P22007	S. Bancroft & Greely Unimproved Street	409
P22008	University Community Library	177
P23002	Old Mission Dam Dredging	200
P23003	Mt. Hope Rec Ctr @ Dennis V Allen Park	200
P23004	Spruce St Bridge Rehab	410
P23005	Marie Widman Memorial Park GDP	199
P23006	Sefton Field Improvements	201
P23007	Civic Center Complex Redevelopment	95
P24000	Balboa Park International Cottages Study	197
P24001	Mission Beach Seawall Repair	199
P24002	City Heights Urban Village/Henwood Park	198
P24003	North Park Recreation Center	200
P24006	Penasquitos Creek NP Comfort Station	201
P24007	Village Cntr Loop Rd-N Carmel Valley Rd	410

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
P24008	South Clairemont CP Rec Cntr Renovation	201
P24009	MLK Pool Improvements	199
P24010	Stormwater CIP Program Management	375
P24011	Spindrift Drive Beach Access Walkway	202
P24012	Camino De La Costa Stairs	197
P24013	SD FR Training Ctr-Feasibility Study	137
P24015	EB Scripps Park Expanded Walkway	198
P24016	West Valley River Crossing	410
P24017	Crystal Pier Improvements	198
P25000	OB Lifeguard Station Replacement Study	137
P25001	Pump Station C Assessment	375
P25002	Chollas Lake Drainage Study	198
P25003	Chollas Fleet Electrification Assessment	157
P25004	Southcrest Rec Ctr & Park Drainage Imp	201
RD11001	Via de la Valle Upgrades & Improvements	463
RD14000	State Route 56 Freeway Expansion	451
RD21001	Black Mountain Ranch Park Ph2	209
RD21003	Torrey Highlands Trail System	273
RD21004	Camino Del Sur S. Upgrades & Improvements	418
RD21005	Camino Del Sur N. Upgrades & Improvements	417
RD21006	Carmel Mountain Road Upgrades & Improvements	419
RD21007	TH 16" Water Mains	360
RD22000	Solterra Vista Neighborhood Park	239
RD22001	Dennerly Ranch Neigh Park	222
RD22002	OM Road T-9.2 & Traffic Signals T-35	442

Project Number	Project Name	Page No.
RD22003	Ed Brown Center Improvements	225
RD22005	Billie Jean King Tennis Center Improve	208
RD23000	Fenton Pkwy Ext to Camino Del Rio N	426
RD23001	East Cty Residuals Line & Mission Gorge Force Main	311
RD23004	Canyonside Comm Park Tennis Expansion	211
RD23005	Marston House Restoration & Repair Work	236
RD23006	Mountain View Racquet Club	244
RD23007	Natural History Museum Improvements	246
RD23008	Villa Montezuma Museum	276
RD23009	OM T-11.1 Caliente Avenue	443
RD24000	Federal Blvd Sidewalk Improv& SW Upgrade	425
RD25000	University Ave Bikeway Pavement Repair	459
S00312	PS2 Power Reliability & Surge Protection	348
S00319	EMTS Boat Dock Esplanade	314
S00751	Hickman Fields Athletic Area	230
S00752	Beyer Park Development	205
S00767	Wightman Street Neighborhood Park	278
S00784	Fire Station No. 49 - Otay Mesa	142
S00785	Fire Station No. 54 - Paradise Hills	145
S00800	San Carlos Branch Library	185
S00811	Scripps Miramar Ranch Library	186
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	420
S00851	SR 163/Friars Road	450
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	424
S00857	La Jolla Village Drive-I-805 Ramps	432

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S00863	Georgia Street Bridge Improvements	427
S00869	Palm Avenue Interstate 805 Interchange	445
S00871	W Mission Bay Dr Bridge Over SD River	464
S00880	Miramar Road-I-805 Easterly Ramps	438
S00888	Sea World Dr/I5 Interchange Improvement	447
S00905	SR 163/Clairemont Mesa Blvd Interchange	449
S00915	University Avenue Mobility	461
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	439
S00951	Coastal Rail Trail	422
S00969	Carmel Country Road Low Flow Channel	378
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	431
S00995	Hidden Trails Neighborhood Park	231
S00999	Riviera Del Sol Neighborhood Park	262
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	237
S10008	El Monte Pipeline No 2	313
S10050	North Park Mini Park	248
S10051	Olive St Park Acquisition and Development	254
S10119	North Pacific Beach Lifeguard Station	147
S11010	MBGC Irrigation & Electrical Upgrades	238
S11021	University Ave Pipeline Replacement	361
S11022	Upas St Pipeline Replacement	362
S11024	Miramar Clearwell Improvements	331
S11026	Montezuma/Mid-City Pipeline Phase II	333
S11060	Otay Mesa Truck Route Phase 4	444
S12009	La Jolla Scenic Drive 16inch Main	321

Project Number	Project Name	Page No.
S12011	69th & Mohawk Pump Station	301
S12012	Cielo & Woodman Pump Station	308
S12013	Alvarado 2nd Extension Pipeline	303
S12015	Pacific Beach Pipeline South (W)	344
S12016	Otay 1st/2nd PPL West of Highland Avenue	339
S12022	Convention Center Phase III Expansion	99
S13008	Mohnike Adobe and Barn Restoration	243
S13015	Water & Sewer Group Job 816 (W)	363
S13021	Fire Station No. 50 - North University City	143
S14006	El Cuervo Adobe Improvements	227
S14007	Salk Neighborhood Park & Joint Use Devel	264
S14017	Fire Station No. 51 - Skyline Hills	144
S14018	Fairmount Avenue Fire Station	140
S14023	Pacific Highlands Ranch Branch Library	184
S15004	Rancho Mission Canyon Park Upgrades	259
S15007	Wangenheim Joint Use Facility	277
S15015	Fire Station No. 48 - Black Mountain Ranch	141
S15018	La Media Road Improvements	434
S15019	Alvarado Trunk Sewer Phase IV	305
S15020	Tecolote Canyon Trunk Sewer Improvement	359
S15027	La Jolla View Reservoir	322
S15028	Olive Grove Community Park ADA Improve	253
S15031	Egger/South Bay Community Park ADA Improvements	226
S15034	Junipero Serra Museum ADA Improvements	235
S15035	EB Scripps Pk Comfort Station Replacement	224

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S15040	Golf Course Drive Improvements	228
S15045	Park Boulevard At-Grade Crossing	446
S16012	East Village Green Phase 1	223
S16013	Children's Park Improvements	218
S16022	Market St-Euclid to Pitta-Improvements	435
S16027	Morena Pipeline	335
S16029	Carmel Valley CP-Turf Upgrades	216
S16031	Ocean Air Comfort Station and Park Improvements	250
S16032	Solana Highlands NP-Comfort Station Development	266
S16033	Carmel Knolls NP Comfort Station-Development	214
S16034	Carmel Del Mar NP Comfort Station-Development	212
S16035	Sage Canyon NP Improvements	263
S16036	Torrey Highlands NP Upgrades	272
S16038	Carmel Grove NP Comfort Station and Park	213
S16039	Carmel Mission NP Comfort Station Development	215
S16047	Canon Street Pocket Park	210
S16059	Park de la Cruz Community Ctr & Gym Bldg	256
S16061	Market Street-47th to Euclid-Complete Street	436
S17001	Talmadge Traffic Calming Infrastructure	271
S17008	Smart Metering Infrastructure	302
S17009	101 Ash Improvements	97
S17012	NCWRP Improvements to 30 mgd	337
S17013	MBC Equipment Upgrades	327
S18000	Streamview Drive Improvements Phase 2	452
S18001	University Avenue Complete Street Phase1	460

Project Number	Project Name	Page No.
S18005	Police Range Refurbishment Phase II	289
S18006	Harbor Drive Trunk Sewer	318
S18007	Fire-Rescue Air Ops Facility - PH II	146
S19003	Torrey Pines Fire Station	148
S19005	City Heights Sidewalks and Streetlights	421
S20001	Otay 2nd Pipeline Phase 4	340
S20003	Maple Canyon Storm Drain Upgrade	382
S20005	Balboa Park Botanical Bldg Improvments	203
S20007	Jerabek Park Improvements	233
S20009	Kearny Mesa Facility Improvements	161
S20011	Ocean Beach Pier Improvements	251
S20012	Chollas Creek Oak Park Trail	219
S20015	Ocean Beach Branch Library	182
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	341
S21003	Enviro Monitoring Tech Svcs Div Lab Remodel at NTC	315
S21004	Rancho Bernardo Industrial Pump Stn Replacement	353
S22001	North/South Metro Interceptors Rehabilitation	338
S22002	Grove Neighborhood Park	229
S22003	Lakeside Valve Station Replacement	324
S22004	John Baca Park	234
S22005	Alvarado Canyon Rd Realignment Project	412
S22006	La Media Improv-Siempre Viva to Truck Rte	433
S22007	Casa Del Prado Reconstruction	217
S22008	Upper Auburn Creek Revitalization Project	388
S22009	Chollas Creek Restoration 54th St & Euclid Ave	379

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S22010	Old Logan Heights Library Renovation	183
S22011	Oak Park Library	181
S22012	Normal Street Promenade	441
S22013	Dams & Reservoirs Security Improvements	310
S22014	Murphy Canyon Trunk Sewer Repair/Rehab	336
S22015	Pump Station D Upgrade	383
S23001	Kearny Villa Rd Pipeline	320
S23002	Lake Hodges Dam Replacement	323
S23003	Otay Water Treatment Plant Upgrade Ph 3	343
S23004	South San Diego Reservoir Replacement	357
S23005	Torrey Pines GC Clubhouse & Maintenance	274
S23006	Sunset Cliffs Seawall Improvement	455
S23007	Convoy District Gateway Sign	100
S23008	Beyer Park Development Phase II	207
S23009	Starlight Bowl Improvements	268
S23010	MTRP Trail System Management	245
S23011	Cypress Dr Cultural Corridor	423
S23012	Miramar WTP Residuals Redirection	332
S23013	City Hts Library Performance Annex Imp	179
S23014	Rose Canyon Safe Parking	170
S24000	Alvarado WTP Filter Gallery Piping Repl	306
S24001	Morena Dam Upstream Face Replacement	334
S24002	Barret Dam Outlet Bulkhead & Drawdown Improvements	307
S24003	Lower Otay Dam Outlet Improvements	326

Project Number	Project Name	Page No.
S24005	Sunshine Berardini Restoration	387
S24006	Pump Station G & 17 Full Improvement	384
S24007	Linda Vista Library Patio Improv	180
S24008	SD East of Rachael Ave SWD	385
S24011	Beta St Channel and SD Improvement	377
S24013	Paradise Hills Community Park Trail	255
S24014	SD Humane Society Roof and HVAC Repl	265
S25000	BSU Lifeguard Locker Room Repl	139
T22001	Water SCADA IT Upgrades	367
T24000	Electronic Positive Response Software	101
T25000	SAP Modernization	111

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
Department of Information Technology			\$1,000,000
ATT00001 - Governmental Funded IT Projects			\$1,000,000
B25000 - PBF Replacement	Non-City	200802 - IT CIP CONTRIBUTIONS	\$1,000,000
Environmental Services			\$8,839,952
AFA00001 - Landfill Improvement			\$8,839,952
B22031 - South Chollas Landfill-Gas Collection Sys Improv	4	700040 - REFUSE DISPOSAL - CIP	\$200,000
B22041 - Miramar Place CNG Facility Upgrades	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$189,952
B22079 - Landfill Gas Collection Sys Improv-South Miramar	6	700040 - REFUSE DISPOSAL - CIP	\$1,050,000
B23000 - West Miramar Landfill Central Basin Expansion Proj	6	700040 - REFUSE DISPOSAL - CIP	\$3,500,000
B23023 - Miramar LF Gas Collection Fac Improv	6	700040 - REFUSE DISPOSAL - CIP	\$3,900,000
General Services			\$6,111,168
ABT00001 - City Facility Improvements			\$6,111,168
B20116 - Air & Space Museum Roof Replacement	3	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$4,400,000
B22139 - Scripps Miramar Ranch Library Roof Repl	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$661,168
NEW - Backflow Preventer Conversion	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$350,000
NEW - Fire-Rescue ECDC HVAC and Electrical Upgrades	7	400885 - CITYWIDE FIRE DIF	\$700,000
Parks and Recreation			\$19,112,288
AEA00002 - Balboa Park Golf Course			\$2,000,000
B23071 - Balboa Park Golf Course Improvements	3	700044 - BALBOA PARK GOLF COURSE - CIP	\$2,000,000
AGE00001 - Resource-Based Open Space Parks			\$302,000
B18236 - Black Mountain Arsenic Mine Remediation	5	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$302,000
AGF00004 - Mission Bay Improvements			\$13,708,605
B18231 - Tecolote North Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$12,447
B18232 - Tecolote North Playground Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$30,443
B18233 - Tecolote North Comfort Station Imp	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$42,503
B19017 - Tecolote South Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$7,000
B19133 - Robb Field Turf & Irrigation Improvement	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$3,089,999
B19157 - Robb Field Parking Lot Improvements	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,623,000
B19162 - South De Anza Parking Lot	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$3,814,200
B19163 - Rose Marie Starns So Parking Lt Imprvemt	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,409,642
B19174 - Robb Field Comfort Station Imp	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$1,666,000
B19181 - Dusty Rhodes Playground	2	200386 - MISSION BAY PARK IMPROVEMENTS	\$2,013,371
AGF00007 - Park Improvements			\$3,101,683

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B18005 - John F Kennedy Np Restroom And Playground Improve	4	400864 - ENCANTO NEIGHBORHOODS DIF	\$100,000
B20060 - Chicano Park Improvements Phase III	8	200391 - SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$48,000
B20096 - Willie Henderson Sports Complex Improvements	4	400891 - CITYWIDE PARK DIF - PARK DEF. COC	\$1,019,383
B20097 - San Ysidro Colonel Salomon Activity Center	8	400891 - CITYWIDE PARK DIF - PARK DEF. COC	\$323,815
B22045 - Parks Hardcourt Improvements	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$800,000
B22047 - Clay Park Improvements	9	400892 - CITYWIDE PARK DIF - PARK DEF. UNRSTD	\$460,485
B23011 - Willie Henderson Sports Complex Lighting	4	400891 - CITYWIDE PARK DIF - PARK DEF. COC	\$350,000
Public Utilities			\$405,008,613
ABI00001 - Water Treatment Plants			\$5,545,571
B17092 - Otay WTP-Basin #1 Concrete Restoration	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B19099 - Miramar Reservoir PS New Generator & Upg	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$419,000
B21053 - Otay WTP Raw Water PS Slope Restoration	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$555,320
B21054 - Alvarado WTP Basins Baffle Wall Doors	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,788
B21130 - Alvarado WTP Area 40 Sludge PS	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22037 - Otay WTP Raw Water PS Switchboard Replac	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$114,959
B23014 - Miramar WTP Caustic Pumping System	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$854,504
B23049 - Miramar WTP Interim Solids Management	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,941,000
B23051 - Alvarado WTP Chemical Piping Repl	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
ABJ00001 - Water Pump Station Restoration			\$3,600,000
B11072 - Soledad Pump Station Upgrade	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B20123 - Gatewood Hills Pump Station	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,200,000
B23082 - Eagle Ridge PS Replacement	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,400,000
ABL00001 - Standpipe and Reservoir Rehabilitations			\$10,568,980
B11024 - La Jolla Country Club Reservoir	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B21108 - San Carlos Reservoir Replacement	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$665,300
B22002 - SV Dam Low Level Outlet Improvements	Non-City	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,725,431
B22017 - San Vicente Drainage Improvements	Non-City	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,715,349
B23110 - Black Mountain Reservoir Spillway Stairs	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$422,900
B23136 - Miramar Reservoir Recreation Facilities	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,650,000
B24005 - El Capitan Dam Spillway Slope Stability	Non-City	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$240,000
ABO00001 - Metro Treatment Plants			\$11,993,421
B19197 - Storm Drain Diversion at the MBC	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$500,000
B20001 - Storm Water Diversion at the PLWTP	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,700,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B20121 - MBC Gas Detect Syst Replace	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B20122 - SBWRP Reverse Osmosis System	8	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$1,728,300
B20137 - PLWTP Scum Injection Concentrators Impro	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$650,000
B20148 - NCWRP - Chiller Replacement	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$705,121
B23021 - MBC Operations Blding Roof Repl	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$160,000
B24112 - Storm Water Diversion at the NCWRP	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$750,000
B24113 - PLWTP Sludge Pump Replacement	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,500,000
ABP00002 - Pump Station Restorations			\$4,849,792
B21001 - Penasquitos Pump Station Oxygenation System	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$464,218
B22032 - PQPS VFD Replacement Project	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$360,574
B22035 - PQPS Gas Sensor Replacement	5	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B24150 - Pump Station 2 Emergency Repair	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$4,000,000
AJA00001 - Sewer Main Replacements			\$78,027,532
B00369 - Sewer and AC Water Group 765 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$50,000
B00374 - Sewer & AC Water Group 763 (S)	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$69,423
B00394 - Sewer and AC Water Group 793 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$195,593
B00426 - Sewer and AC Water Group 812 (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$500,000
B10210 - Sewer & Water GJ Crown Pt s La Playa (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,069,972
B12048 - Water & Sewer Group 965 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$100,158
B12117 - Pacific Beach Pipeline South (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$175,762
B13232 - Sewer Group 836	2, 3, 6, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$852,075
B15079 - AC Water & Sewer Group 1014 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$780,003
B15116 - AC Water & Sewer Group 1017 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B15147 - AC Water & Sewer Group 1013 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$199,999
B16018 - Priority Sewer Main Replacement Group 16	1, 2, 3, 4, 7, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B16025 - College Areas Swr & AC Wtr Main Repl (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$268,871
B16106 - AC Water & Sewer Group 1018 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B16145 - Sewer & AC Water Crown Point West (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$591,526
B17104 - Sewer and AC Water Group 1032 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$469,676
B17176 - AC Water & Sewer Group 1042 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B18063 - Sewer & AC Water Group 1034 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$400,000
B18066 - AC Water & Sewer Group 1040 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$900,000
B18073 - Sewer & AC Water Group 765A (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,146,730

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B18094 - AC Water & Sewer Group 1050 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$315,736
B18095 - AC Water & Sewer Group 1048 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$3,439,964
B18096 - AC Water & Sewer Group 1052 (S)	4, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$23,898
B18097 - AC Water & Sewer Group 1049 (S)	6, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B18098 - AC Water & Sewer Group 1051 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$15,000
B18099 - AC Water & Sewer Group 1053 (S)	4, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$250,000
B18112 - Sewer & AC Water Group 1055 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,164,214
B18182 - AC Water & Sewer Group 1056 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$11,605
B18183 - Accelerated Sewer Referral Group 847	1, 2, 3, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$324,400
B18191 - Sewer & AC Water Group 1058 (S)	1, 2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,526,125
B18194 - AC Water & Sewer Group 1057 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$235,090
B18202 - Clairemont Mesa E Improv 1 (S)	Non-City	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$60,000
B18206 - Encanto Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$4,182,221
B19025 - Morena Improv1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$108,847
B19033 - Hillcrest Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,507,817
B19035 - Encanto Improv 2 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19063 - Accelerated Sewer Referral Group 851	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,830,620
B19064 - Accelerated Sewer Referral Group 852	2, 3, 4, 5, 6, 7, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$299,000
B19082 - Allied Gardens Improv 1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,310,524
B19087 - University City Improv 1 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,220,738
B19104 - Bay Ho Improv 2(S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$5,000,000
B19105 - La Jolla Improv 2 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19136 - Bay Ho Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$204,510
B19139 - Redwood Village/Rolando Park Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B19155 - Sewer & AC Water Group 793A (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B19206 - Mission Valley West Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$534,793
B20004 - Clairemont Mesa East Improv 2 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$41,166
B20024 - Paradise Hills Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$137,500
B20026 - Clairemont Mesa East Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$431,394
B20027 - Bay Terraces Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$280,189
B20033 - Clairemont Mesa West Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$527,076
B20034 - Clairemont Mesa East Improv 4 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,151,398
B20036 - Corridor Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$706,994

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B20038 - Chollas Creek Improv 1 (S)	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$301,222
B20042 - Corridor Improv 2 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,756,000
B20069 - Kensington Improvements 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$341,980
B20071 - Egger Highland Improvements 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$5,905,000
B20094 - Nestor Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,270,298
B20101 - Allied Gardens Improve 3 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,099,676
B20131 - Valencia Park Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B20133 - Morena Improv 2 (S)	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,245,600
B21028 - College East Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$3,398,508
B21048 - Normal Heights Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,246,300
B21073 - Mount Hope Improv 2 (S)	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B21075 - Valencia Park Improv 3 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B21131 - Crespo Dr (Mecca-Soledad) Improv (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B22038 - Barrio Logan Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$320,000
B22043 - Adams North Improv 1 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,557,142
B22075 - Midway District Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B22091 - Golden Hill Improv 2 (S)	3, 8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$229,320
B22094 - Adams North Improv 2 (S)	9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B22113 - Skyline Improv 2 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$350,000
B23007 - Pt Loma Heights Improv. 2 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$199,440
B23032 - North Park Improv 3 (S)	3, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$415,300
B23034 - Shelltown Improv 1 (S)	8	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$65,340
B23039 - Midway District Improv 3 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B23041 - Tierrasanta Improv 2 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B23057 - La Playa Improv 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$150,000
B23065 - University Heights Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$145,800
B23072 - Cortez Improv 1 (S)	3	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$200,000
AJA00002 - Pipeline Rehabilitation			\$16,813,198
B17151 - Pipeline Rehabilitation AQ-1	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B18037 - Pipeline Rehabilitation AU-1	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$67,250
B18062 - Pipeline Rehabilitation AV-1	4, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$185,848
B18085 - Pipeline Rehabilitation AP-1a	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,493,500
B18185 - Accelerated Pipeline Rehab Ref Group 846	3, 4, 6, 7, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$10,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B18224 - Accelerated Pipeline Rehab Ref Group 850	2, 3, 6, 8, 9	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B19201 - Pipeline Rehabilitation BB-1	2, 7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$294,692
B20014 - Pipeline Rehabilitation BA-1	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B21043 - Mira Mesa Improv 1 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$25,000
B21044 - University City Improv 2 (S)	6	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,262,718
B21045 - Torrey Pines Improv 1 (S)	1	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,066,023
B22007 - Encanto Improv 3 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B22008 - Chollas View Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$755,370
B22011 - Jamacha Lomita Improv 1 (S)	4	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$74,297
B22022 - Lake Murray Improv 3 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,698,800
B22071 - Pt. Loma Heights Improv. 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$951,700
B22097 - Roseville/Fleet ridge Improv. 1 (S)	2	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B23042 - Rancho Bernardo Improv 1 (S)	5	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B23111 - Scripps Improv 2 (S)	5	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$300,000
B23112 - Serra Mesa Imp 1 (S)	7	700008 - MUNI SEWER UTILITY - CIP FUNDING SOURCE	\$2,003,000
AJB00001 - MWWWD Trunk Sewers			\$250,000
B24090 - North/South Metro Intercep Manhole Rehab	2, 3, 8	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$250,000
AKA00003 - Large Diameter Water Transmission PPL			\$11,152,353
B16158 - Otay 2nd Pipeline Phase 3	Non-City	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,344,156
B21109 - San Carlos Interconnect Trans Pipeline	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,808,197
AKB00003 - Water Main Replacements			\$122,689,387
B12057 - Water & Sewer Group 965 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,500,000
B12072 - Water & Sewer Group 963 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$323,309
B13011 - Sewer & Water GJ Crown Pt s La Playa (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$319,767
B15001 - AC Water & Sewer Group 1026 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$47,939
B15030 - Redwood Village Standpipe Main Replcm.	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$426,000
B15119 - AC Water & Sewer Group 1017 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B15156 - AC Water & Sewer Group 1013 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B15203 - Tecolote Cyn GC Water Conn	2, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$45,000
B16022 - College Areas Swr & AC Wtr Main Repl (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$40,227
B16082 - AC Water & Sewer Group 1024 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$18,282
B16087 - Sewer and AC Water Group 807 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$350,647
B17115 - Sewer and AC Water Group 812 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$178,481

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B17140 - Balboa Park Pipeline Repl Phase II (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$234,456
B17141 - Balboa Park Pipeline Repl Ph III (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$308,085
B17167 - Sewer and AC Water Group 765 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$13,846
B17169 - Mission Beach Water & Sewer Repl (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,211,812
B17177 - AC Water & Sewer Group 1042 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B18013 - AC Water Group 1039	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$715,000
B18021 - AC Water & Sewer Group 1033 (W)	2, 3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,049,639
B18064 - Sewer & AC Water Group 1034 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,000,000
B18068 - AC Water & Sewer Group 1040 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,119,746
B18071 - Sewer & AC Water Group 765A (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,721,773
B18072 - Sewer & AC Water Group 841 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$46,762
B18077 - Water Group 972 CI	3, 4, 7, 8, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$283,780
B18088 - AC Water & Sewer Group 1048 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,700,000
B18089 - AC Water & Sewer Group 1049 (W)	2, 6, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,014,504
B18091 - AC Water & Sewer Group 1051 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$15,000
B18092 - AC Water & Sewer Group 1052 (W)	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$195,750
B18093 - AC Water & Sewer Group 1053 (W)	4, 8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B18114 - Sewer & AC Water Group 1037 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,200,000
B18121 - AC Water & Sewer Group 1036 (W)	1, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,000
B18181 - AC Water & Sewer Group 1056 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B18193 - Sewer & AC Water Group 1058 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$107,910
B18195 - AC Water & Sewer Group 1057 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$538,550
B18197 - Talmadge AC Water Main Replacement	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$25,000
B18208 - Scripps Ranch Improv 1 (W)	5, 6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$100,000
B18209 - Encanto Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$5,000,000
B18210 - Lincoln Park Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
B18215 - Damon Ave Water Main Extension & AC Repl	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$108,699
B19027 - Bay Park Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$480,160
B19028 - Morena Improv 1 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$249,066
B19034 - Hillcrest Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$249,060
B19083 - Allied Gardens Improv 1 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,500,000
B19086 - University City Improv 1 (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,079,114
B19093 - Rancho Penasquitos Improv 1(W)	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$7,881

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B19117 - La Jolla Improv 2 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,000,000
B19119 - AC Water & Sewer Group 1054A (W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$197,980
B19120 - La Jolla Improv 1 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,000,000
B19134 - Bay Ho Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$745,399
B19135 - Lake Murray Improv 2 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B19141 - Redwood Village/Rolando Park Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,760,850
B19142 - Pacific Beach Improv 1 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$648,410
B19148 - College West Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B19149 - College West Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$370,000
B19160 - Sewer & AC Water Group 793A (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B19190 - Allied Gardens Improv 2 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$80,000
B19194 - Redwood Village/Rolando Park Improv 2 (W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,590,366
B19196 - Mission Valley West Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B19199 - AC Water Group 1023A	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$20,000
B19202 - Bay Ho Improv 2A (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$25,000
B19205 - AC Water and Sewer Group 1023B (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$109,244
B20005 - Clairemont Mesa East Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$6,000,000
B20009 - Bay Park Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B20010 - Colina Del Sol Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$566,045
B20023 - La Jolla Improv 3 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$800,000
B20025 - Paradise Hills Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$117,004
B20029 - Bay Terraces Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$627,655
B20030 - Stockton Improv 1 (W)	8, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$89,703
B20032 - Clairemont Mesa West Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$43,022
B20037 - Corridor Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,274,454
B20039 - Chollas Creek Improv 1 (W)	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$617,470
B20043 - Clairemont Mesa East Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$470,000
B20044 - Corridor Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$8,985,000
B20084 - College West Improv 3 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$1,400,000
B20100 - Allied Gardens Improve 3 (W)	7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B20102 - El Cerrito Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$263,530
B20126 - Rolando Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B20127 - Valencia Park Improv 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$351,810

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B20129 - Old Town Improv 1 (W)	2, 3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$260,201
B21023 - Del Mar Heights Improvements 1 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$300,000
B21024 - Oak Park Improvements 1 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$32,896
B21027 - North Park Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B21029 - College East Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$281,799
B21033 - Rolando Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B21047 - Golden Hill Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B21049 - Normal Heights Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$6,200,000
B21055 - AC Water Group 1027A	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$199,999
B21072 - Mount Hope Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$800,000
B21074 - Mount Hope Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B21076 - Rancho Penasquitos Improv 2 (W)	5	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$205,320
B21081 - Azalea Hollywood Park Improvements 1 (W)	7, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,085
B21097 - Valencia Park Improv 4 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$198,300
B21132 - Crespo Dr (Mecca-Soledad) Improv (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B22020 - Fairmount Park Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B22021 - North Park Improv 2 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B22023 - Oak Park Improv 2(W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,500,000
B22026 - Talmadge Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,000,000
B22044 - Adams North Improv 1 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$3,500,000
B22060 - Barrio Logan Improv 1 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$220,000
B22070 - Point Loma Heights 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$305,900
B22072 - Midway District 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$415,530
B22074 - Midway District 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$530,160
B22090 - Adams North Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22092 - Roseville/Fleet Ridge Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
B22093 - Golden Hill Improv 2 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$250,000
B22114 - Skyline Improv 2 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$400,000
B22137 - La Jolla Improv 4 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$528,200
B22151 - Paradise Hills Pipeline Replacement	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$208,710
B23006 - Park West Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$500,000
B23008 - Point Loma Heights Improv 2 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$557,460
B23010 - Jamacha Lomita Improv 2 (W)	4	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$295,821

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B23015 - Redland Improv (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,000
B23033 - North Park Improv 3 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$330,000
B23035 - Shelltown Improv 1 (W)	8	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$832,905
B23038 - Pacific Beach Improv 2 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$712,917
B23040 - Midway District Improv 3 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B23047 - Redwood Village/Rolando Park Imp 1A (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$111,974
B23056 - La Jolla Improv 5 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$618,903
B23058 - La Playa Improv 1 (W)	2	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$150,000
B23064 - La Jolla Improv 6 (W)	1	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$471,420
B23066 - University Heights Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$378,800
B23073 - Cortez Improv 1 (W)	3	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$200,000
B23142 - Talmadge Improv 2 (W)	9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$550,900
B23143 - Eastgate Mall AC Replacement	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,000,000
ALA00001 - Pure Water Program Phase 1			\$139,518,379
B15141 - NC Morena Blvd Pump Stations & Pipelines	2, 3, 6, 7	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$20,263,081
B15141 - NC Morena Blvd Pump Stations & Pipelines	2, 3, 6, 7	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$4,150,270
B16035 - North City Pure Water Pipeline	5, 6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$7,778,773
B16140 - NCPWF Influent Pump Station and Pipeline	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$10,000,000
B21058 - PWP North City Pure Water Facility Package 2	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$50,850,000
B21060 - PWP North City Water Rec Plant Expansion	6	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$14,184,255
B21061 - PWP Morena Wastewater Pump Station	3, 7	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$15,000,000
B21128 - PWP NC Wtr Rec Plant Expansion (W)	6	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$17,292,000
Stormwater			\$87,854,837
ACA00001 - Flood Resilience Infrastructure			\$80,431,409
B13102 - Adams Ave (1620) Storm Drain Replacement	3	400121 - UPTOWN URBAN COMM DIF	\$44,998
B19126 - 6500 Montezuma Rd SD Emergency	9	400127 - COLLEGE AREA DIF	\$10,000
B20019 - Crest Canyon Park Emergency SD Replace Emergency	1	400133 - TORREY PINES - URBAN COMMUNITY DIF	\$25,030
B21020 - St Therese Way CMP Storm Drain Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$20,000
B21115 - Cajon Way CMP Storm Emergency	9	400127 - COLLEGE AREA DIF	\$38,000
B22127 - Guy St and Pringle St SD Improv SWD	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,593,380
B22153 - 2870 Mobley SD Repl	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$250,000
B24006 - 8519 Sugarman Dr SD Emergency	1	400123 - LA JOLLA DIF	\$128,000
B24006 - 8519 Sugarman Dr SD Emergency	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$22,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B24106 - Villa La Jolla Drainage System Emergency	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$15,700,000
B24128 - 2348 Greenwing Dr SD Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,000,000
B24129 - 4605 Alma Place SD Emergency	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,000,000
B24131 - 8097 Hemingway Ave SD Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,000,000
B24139 - 535 University Pl SD Replacement Emergency	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,000,000
B24140 - 2681 Palace Drive Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
B24141 - 5124 Argonne Ct SD Replacement Emergency	2	400129 - CLAIREMONT MESA - URBAN COMM DIF	\$1,500,000
B24141 - 5124 Argonne Ct SD Replacement Emergency	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,500,000
B24142 - 6137 Tarragona Dr Emergency	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
B24143 - 6201 Lorca Drive Emergency	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,500,000
B24144 - 6760 High Country Ct Emergency	7	400116 - NAVAJO URBAN COMM DIF	\$3,500,000
B24144 - 6760 High Country Ct Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$500,000
B24145 - 7403 Rowena St Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,400,000
B24146 - 11091 Negley Ave SD Replacement Emergency	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,500,000
B25044 - 1655 S 32nd Street Emergency	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 2501 Mobley St SD Replacement Emergency	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,000,000
NEW - 6569 Calle Pavana Emergency	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$3,200,000
NEW - FY25 Emergencies Projects	Citywide	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$24,000,000
ACC00001 - Stormwater Green Infrastructure			\$7,423,428
B12040 - Maple Canyon Restora	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$562,210
B15214 - Cherokee Point South Green Infrastructure	9	100015 - CLIMATE EQUITY FUND	\$1,500,000
B19095 - Streamview Drive Green Infrastructure	4, 9	400676 - FLEET SERVICES CIP FUND	\$2,191,678
B19095 - Streamview Drive Green Infrastructure	4, 9	700010 - WATER UTILITY - CIP FUNDING SOURCE	\$2,695,178
B19095 - Streamview Drive Green Infrastructure	4, 9	700040 - REFUSE DISPOSAL - CIP	\$474,362
Sustainability & Mobility			\$3,844,740
ABT00003 - Citywide Energy Improvements			\$3,844,740
B21069 - Solar Impementation @ ETDC Building	7	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$250,000
B21070 - Solar Implementation @ EMTS Lab Bldg	2	700009 - METRO SEWER UTILITY - CIP FUNDING SOURCE	\$3,594,740
Transportation			\$118,561,172
AIA00001 - Bicycle Facilities			\$272,840
B22105 - University City Improv 1 (BL)	6	400134 - UNIVERSITY CITY URBAN COMM DIF	\$51
B22105 - University City Improv 1 (BL)	6	400169 - TRANSNET EXTENSION 70% CAP	\$57,251
B23017 - Balboa Park Pipeline Repl (BL)	3	400169 - TRANSNET EXTENSION 70% CAP	\$101,995

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B23088 - South Mission Beach SD Replacement (BL)	2	400169 - TRANSNET EXTENSION 70% CAP	\$12,543
B23089 - ACC Sewer Group 851 (BL)	2	400169 - TRANSNET EXTENSION 70% CAP	\$51,000
B24000 - Lake Murray Improv 2 (BL)	7	400169 - TRANSNET EXTENSION 70% CAP	\$50,000
AID00005 - Street Resurfacing and Reconstruction			\$98,085,001
B19007 - Miramar Ranch North Paving G1	5, 6	400169 - TRANSNET EXTENSION 70% CAP	\$125,555
B20145 - La Jolla Scenic Drive Paving	1	400169 - TRANSNET EXTENSION 70% CAP	\$249,652
B21087 - AC Water & Sewer Group 1018 (P)	1, 2	400169 - TRANSNET EXTENSION 70% CAP	\$191,811
B21124 - Otay 1st/2nd PPL West of Highland (P)	3, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$140,485
B21149 - Sewer and AC Water Group 807 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$81,142
B22062 - AC Water & Sewer Group 1029 (P)	4	200203 - TRENCH CUT FEES/EXCAVATION FEE	\$2,470,000
B22062 - AC Water & Sewer Group 1029 (P)	4	400169 - TRANSNET EXTENSION 70% CAP	\$408,759
B22109 - Sewer & Water GJ Crown Pt S La Playa (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$50,000
B22138 - Crespo Dr (Mecca-Soledad) Improv (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$663,400
B22140 - Balboa Park Pipeline Repl Ph II (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$200,000
B22141 - Balboa Park Pipeline Repl Ph III (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$50,000
B23060 - Sewer and AC Water GJ 778 (P)	4	400169 - TRANSNET EXTENSION 70% CAP	\$49,000
B23087 - Sewer Group 836 (P)	3	400169 - TRANSNET EXTENSION 70% CAP	\$30,000
B23094 - AC Water & Sewer Group 1036 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$373,598
B23156 - AC Overlay Group 2303	1, 2, 8, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,884,000
B23157 - AC Overlay Group 2304	2, 3, 7, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$7,050,000
B24011 - AC Overlay Group 2401	2, 4, 6, 8	400169 - TRANSNET EXTENSION 70% CAP	\$3,382,207
B24012 - AC Overlay Group 2402	1, 5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$9,122,682
B24013 - AC Overlay Group 2403	5	400169 - TRANSNET EXTENSION 70% CAP	\$4,093,221
B24078 - North City Pure Water Pipeline (P)	5, 6	400169 - TRANSNET EXTENSION 70% CAP	\$992,641
B24092 - AC Water & Sewer Group 1052 (P)	4, 8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$725,374
B24116 - Morena Improv 1 (P)	7	400169 - TRANSNET EXTENSION 70% CAP	\$240,116
B24132 - Clairemont Mesa West Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$133,962
B24147 - AC Overlay Group 2406	7	400169 - TRANSNET EXTENSION 70% CAP	\$2,561,511
B24148 - AC Overlay Group 2404	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$5,828,000
B24149 - AC Overlay Group 2405	2, 6	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$5,625,489
B25001 - AC Overlay Group 2501	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$5,168,000
B25002 - AC Overlay Group 2502	6, 7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,831,000
B25003 - AC Overlay Group 2503	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$6,001,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B25004 - AC Overlay Group 2504	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$5,730,000
B25005 - AC Overlay Group 2505	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$300,000
B25006 - AC Overlay Group 2506	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$300,000
B25007 - AC Overlay Group 2507	3, 8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$300,000
B25011 - Accelerated Sewer Referral Group 851 (P)	1, 2, 3, 5	400169 - TRANSNET EXTENSION 70% CAP	\$258,457
B25012 - Bay Ho Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$505,486
B25013 - Clairemont Mesa East Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$846,829
B25018 - Clairemont Mesa East Improv 3 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$56,120
B25019 - AC Overlay Group 2519 UUP	1, 9	400169 - TRANSNET EXTENSION 70% CAP	\$124,673
B25019 - AC Overlay Group 2519 UUP	1, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$689,074
NEW - 25th (SB) (Coronado-Grove) Rd Imp UU995 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$80,646
NEW - 31st Street (Market-L St) Rd Imp UU11 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$152,436
NEW - 32nd St PH I (Market-F St) Rd Imp UU386 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$99,393
NEW - 32nd St Ph II UU17	9	400169 - TRANSNET EXTENSION 70% CAP	\$137,000
NEW - AC Overlay Group 2500 Series	Citywide	400169 - TRANSNET EXTENSION 70% CAP	\$610,965
NEW - AC Overlay Group 2500 Series	Citywide	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$6,989,036
NEW - AC Water & Sewer Group 1049 (P)	2, 6, 7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$680,000
NEW - AC Water and Sewer Group 1023A (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$25,593
NEW - Accelerated 4275 48th St SD Improv (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Adams North Improv 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$160,000
NEW - Adams North Improv 2 (P)	2, 6	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Azalea Park Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Baker Street/Shawnee Road UUP (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$150,000
NEW - Block 1J (La Jolla 2) Rd Imp UU379 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$305,000
NEW - Block 6DD1 (Clairemont Mesa)Rd Imp UU410 (P)	2	400169 - TRANSNET EXTENSION 70% CAP	\$369,889
NEW - Block 6DD1 (Clairemont Mesa)Rd Imp UU410 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$189,724
NEW - Cabrillo Palisades 600 Rezoning (P)	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Cass (Grand-Pacific Bch Dr) Rd Imp UU143 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$258,409
NEW - College East Improv 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Coronado SB (27th SB-Madden)Rd Imp UU193 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$377,093
NEW - Corridor Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Cortez Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Del Mar Heights Improv 1 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
NEW - Delta Fund Needs 2025	Citywide	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$857,316
NEW - Egger Highlands Improv 1 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Encanto Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$596,278
NEW - Encanto Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$971,783
NEW - Fairmont Park Improv 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Fanuel St III (Grand-PB Dr) Rd Imp UU188 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$24,322
NEW - Golden Hill Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Golden Hill Improv 2 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Hillcrest Improv 2 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Hillcrest Improv 3 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Howard PHI-II(Park-Texas) Rd Imp UU71-72 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$8,670
NEW - Jamacha Lomita Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Jolla Improv 2 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$824,834
NEW - La Jolla Improv 3 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,085,000
NEW - La Jolla Improv 5 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Jolla Improv 6 (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - La Playa Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Lake Murray Improv 2	7	400169 - TRANSNET EXTENSION 70% CAP	\$221,278
NEW - Lake Murray Improv 2	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$747,470
NEW - Midtown Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Midway District Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Midway District Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Mission Bl(Loring-Turquoise) Rd Imp UU30 (P)	1	400169 - TRANSNET EXTENSION 70% CAP	\$216,520
NEW - Morena Improv 2 (P)	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Morena North Conveyance (P)	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$4,500,000
NEW - Mountain View Improve 1 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$20,000
NEW - Mt Hope Improv 1 (P)	3, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Mt Hope Improv 2 (P)	3, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Normal Heights Improv 1 (P)	9	400169 - TRANSNET EXTENSION 70% CAP	\$200,000
NEW - North Park Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 2 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 3 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - North Park Improv 4 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
NEW - Oak Park Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Ocean Beach Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Pacific Beach Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Paradise Hills Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Paradise Hills Improv 3 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Park West Improv 1 (P)	2, 3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 1 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 2 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Point Loma Heights Improv 3 (P)	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Rancho Penasquitos Improv 2 (P)	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$74,225
NEW - Redwood Village Standpipe Replacement	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$171,535
NEW - Ridgeview Webster Improv 1 (P)	4, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Rolando Improv 2 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Roseville/Fleet Ridge Improv 1 (P)	2	400169 - TRANSNET EXTENSION 70% CAP	\$10,000
NEW - Seminole PHII (El Cajon Stanley) Rd Imp UU630 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$51,000
NEW - Sewer and AC Water Group 1040 (P)	8	400169 - TRANSNET EXTENSION 70% CAP	\$226,457
NEW - Shelltown Improv 1 (P)	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Skyline Improvement 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Tierrasanta Improv 2A (P)	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - University Heights Improv 1 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 1 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 2 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park improv 3 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Valencia Park Improv 4 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$40,000
NEW - Valencia Park Improv 5 (P)	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$10,000
NEW - Water & Sewer Group 965	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$761,260
NEW - Water Group 952 (P)	3	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$566,159
NEW - Wightman (Chamoune -Euclid) Rd Imp UU388 (P)	9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$22,466
AID00007 - Bus Stop Improvements			\$382,490
B25017 - Bus Stop Group 2500	2, 3, 6, 8	400691 - BUS STOP CAPITAL IMPROVEMENT FUND	\$382,490
AIE00002 - Guard Rails			\$100,000
B19056 - Torrey Pines Rd, Prospect-Coast Walk GR	1	400174 - TRANSNET EXTENSION RTCIP FEE	\$100,000
AIG00001 - Median Installation			\$391,543

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B18008 - Foothill Blvd & Loring St Roundabout	1	400169 - TRANSNET EXTENSION 70% CAP	\$196,270
B19049 - Camino Del Rio West & Moore St Median	2	400633 - SR 209 & 274 COOP W/STATE	\$57,857
B20142 - 6th Ave @ Juniper St Roundabout	3	400169 - TRANSNET EXTENSION 70% CAP	\$137,416
AIH00001 - Installation of City Owned Street Lights			\$1,931,200
B16007 - Citywide Street Lights Group 1601	1, 2, 3, 4, 6, 9	400169 - TRANSNET EXTENSION 70% CAP	\$42,000
B18012 - Citywide Street Lights Group 1801	7	400169 - TRANSNET EXTENSION 70% CAP	\$137,000
B19125 - Citywide Street Lights 1950	9	400169 - TRANSNET EXTENSION 70% CAP	\$47,600
B22149 - Installation of City Owned SL 2201 (NSG)	4, 8, 9	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$672,000
B23127 - Streetlight Installations in CD4	4	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$360,500
B23128 - Streetlight Installations in CD7	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$172,300
B23129 - Streetlight Installations in CD8	8	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$349,800
NEW - Street Lights in UTC	1	400265 - GFCIP CONTRIBUTIONS	\$150,000
AIH00002 - Street Light Circuit Upgrades			\$150,000
B16119 - Pacific Beach 1 SL Series Circuit Conversion	1	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$128,000
B17145 - Abbot Street Series Circuit Conversion	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$22,000
AIK00001 - New Walkways			\$2,295,105
B16100 - ADA S/W Group 3E W Point Loma	2	400169 - TRANSNET EXTENSION 70% CAP	\$3,000
B17065 - 70th-Alvarado to Saranac-Sidewalk	9	400169 - TRANSNET EXTENSION 70% CAP	\$60,000
B17102 - North Park Mini Park Ped Improvements	3	400112 - NORTH PARK URBAN COMM DIF	\$597,575
B17102 - North Park Mini Park Ped Improvements	3	400169 - TRANSNET EXTENSION 70% CAP	\$79,000
B18054 - ADA Mid-City MS TSW-1	9	400169 - TRANSNET EXTENSION 70% CAP	\$98,000
B19030 - Wabaska-Voltaire St to Tennyson Sidewalk	2	400169 - TRANSNET EXTENSION 70% CAP	\$325,284
B20059 - Sea World Dr Sidewalk	2	400888 - CITYWIDE MOBILITY DIF	\$350,000
B22089 - New Sidewalks in CD4	4	400119 - SKYLINE/PARADISE URB COMM DIF	\$14,959
B22089 - New Sidewalks in CD4	4	400169 - TRANSNET EXTENSION 70% CAP	\$225,041
B24109 - Saturn Blvd Sidewalk Installation	8	400888 - CITYWIDE MOBILITY DIF	\$542,246
AIK00003 - Sidewalk Repair & Replacement			\$3,865,812
B19013 - Sidewalk Replacement Group 1902-CM	2	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,475,000
B23091 - Sidewalk Replacement Group 2330 - LV & N	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,121,906
B23092 - Sidewalk Replacement Group 2331 - CMR, R	5	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$1,268,906
AIL00001 - Traffic Calming			\$1,208,745
B18046 - Kettner & Palm Pedestrian Hybrid Beacon	2	400115 - MIDWAY/PACIFIC HWY URBAN COMM DIF	\$156,045
B19041 - Garnet & Everts Curb Extensions	1	400117 - PACIFIC BEACH URBAN DIF	\$25,000

Fiscal Year 2025 Adopted Budget Annual Allocations

Appendix A

Project	Council District	Funding Source	Fiscal Year 2025 Adopted Request
B20093 - Rectangular Rapid Flash Beacons GRP 2001	Citywide	400169 - TRANSNET EXTENSION 70% CAP	\$146,000
B23146 - Gompers Prep 47th St Safety Enhancements	4	100015 - CLIMATE EQUITY FUND	\$675,000
B23147 - Osler Street Traffic Calming	7	400881 - DEBT FUNDED GENERAL FUND CIP PROJECTS	\$206,700
AIL00002 - Install T/S Interconnect Systems			\$1,190,000
B17130 - Montezuma Road Communications Upgrade	9	400127 - COLLEGE AREA DIF	\$190,000
B24058 - Transportation Management Center	7	400169 - TRANSNET EXTENSION 70% CAP	\$1,000,000
AIL00004 - Traffic Signals			\$3,728,894
B14015 - Beyer Bl @ Smythe Ave Traffic Signal	8	400169 - TRANSNET EXTENSION 70% CAP	\$912,582
B15014 - 31st St & Market St School Traffic Sgnal	9	400169 - TRANSNET EXTENSION 70% CAP	\$270,100
B17019 - 31st St @ National Ave Traffic Signal	8	400169 - TRANSNET EXTENSION 70% CAP	\$417,360
B19057 - Aquarius & Camino Ruiz Traff. Signal	6	400085 - MIRA MESA FBA	\$72,794
B19057 - Aquarius & Camino Ruiz Traff. Signal	6	400169 - TRANSNET EXTENSION 70% CAP	\$20,000
B20140 - Mississippi St @ El Cajon Blvd Traffic Signal	3	400112 - NORTH PARK URBAN COMM DIF	\$288,000
B22000 - El Cajon Blvd HAWKS (VZ)	9	400169 - TRANSNET EXTENSION 70% CAP	\$89,339
B22111 - Center City Traffic Signals-15th Street	3	400169 - TRANSNET EXTENSION 70% CAP	\$1,000,000
B22112 - Center City Traffic Signals -17th Street	3	400169 - TRANSNET EXTENSION 70% CAP	\$170,619
B23145 - 47th St & Hartley St HAWK	4	400864 - ENCANTO NEIGHBORHOODS DIF	\$488,100
AIL00005 - Traffic Signals Modification			\$4,959,542
B13008 - Pacific Hwy & W Palm St Signal Mod	2	400115 - MIDWAY/PACIFIC HWY URBAN COMM DIF	\$114,999
B13010 - Signal Mods in Barrio Logan	8	100015 - CLIMATE EQUITY FUND	\$425,000
B13010 - Signal Mods in Barrio Logan	8	400128 - BARRIO LOGAN DIF	\$48,305
B13010 - Signal Mods in Barrio Logan	8	400169 - TRANSNET EXTENSION 70% CAP	\$596,212
B14048 - Traffic Signal Upgrades Citywide FY14	1, 2, 3, 6, 7, 9	400169 - TRANSNET EXTENSION 70% CAP	\$51,500
B19069 - Traffic Signal Mods Grp 19-01	2, 7, 9	400169 - TRANSNET EXTENSION 70% CAP	\$709,496
B20075 - Traffic Signal Mods Grp 20-01	3, 4, 6	100012 - INFRASTRUCTURE FUND	\$263,400
B20075 - Traffic Signal Mods Grp 20-01	3, 4, 6	400169 - TRANSNET EXTENSION 70% CAP	\$356,600
B21120 - Palm (I-5 to Georgia St) Traffic Sig Mod (VZ)	8	400169 - TRANSNET EXTENSION 70% CAP	\$711,200
B22101 - Front & Washington TS Modification	3	400121 - UPTOWN URBAN COMM DIF	\$110,000
B23030 - Linda Vista & Comstock Intersection Upg	7	400169 - TRANSNET EXTENSION 70% CAP	\$531,200
B23076 - 32nd St & Market St Intersection Upgrade	9	400169 - TRANSNET EXTENSION 70% CAP	\$520,030
B24119 - TS Mod at First Ave & Market St	3	100012 - INFRASTRUCTURE FUND	\$521,600
Grand Total			\$650,332,770