



**COUNCILMEMBER STEPHEN WHITBURN
THIRD COUNCIL DISTRICT
M E M O R A N D U M**

DATE: September 25, 2024

TO: Charles Modica, Independent Budget Analyst

FROM: Councilmember Stephen Whitburn, District 3

SUBJECT: Fiscal Year 2026 Budget Priorities

My top budget priorities are to reduce homelessness and increase housing affordability, create cleaner and safer neighborhoods, and improve our infrastructure. I want to thank the hundreds of District 3 residents and organizations who have engaged with our office on their community priorities. Based on those conversations, the top three priorities include:

1. Homelessness Solutions and Affordable Housing
2. Clean and Safe Neighborhoods
3. Streets, Sidewalks, and Other Infrastructure

As we begin the Fiscal Year 2026 budget process, the District 3 budget request remains focused on these top priorities, and I respectfully request the following investments to be included:

Homelessness Solutions and Affordable Housing

San Diego is grappling with an urgent housing affordability crisis, which is driving an increasing number of residents into homelessness, especially seniors on a fixed income. Expanding shelter options and creating more affordable housing are the only proven ways to address this crisis. In August 2024 alone, 1,352 people in San Diego became newly homeless. I am committed to ensuring that the Fiscal Year 2026 Proposed Budget reflects the critical need to address the situation on our streets.

Safe Sleeping:

I request fully funding and expanding the Safe Sleeping Program (also known as Safe Camping), at the O Lot and 20th and B Street. Safe sleeping sites provide a safe place for people to stay in new tents with cots. The sites give people access to restrooms, showers, laundry, meals, healthcare, and connections to supportive services and housing options. The City of San Diego's first Safe Sleeping Site has been successful and demonstrated that this concept fills a service gap for many people who are unsheltered and have been resistant to congregate shelter. According to HSSD 88% of people who enter have never entered a shelter prior. Therefore, this intervention is key in reducing chronic street homelessness.

Short-Term & Long-Term Shelter Plan Options

I would ask that the budget include funding for options needed to maintain, replace and expand shelter in the city to address the current crisis. I request fully funding current shelters HSSD plans in the short-term shelter plan. I would request funding for the development of a larger shelter campus, if the city deems the cost and terms of agreement of such a facility is fair for a longer-term investment.

Safe Parking

The Safe Parking Program should be expanded into every district of San Diego. The program provides safety, security, and support for San Diegans living out of their vehicles, many of whom are experiencing homelessness for the first time. According to the non-profit Jewish Family Services more than one-third of the clients have moved into more stable housing from Safe Parking. I am requesting full budget allocation for this program to provide safe parking in more neighborhoods across all San Diego Council Districts.

Harm Reduction and Shelters with Behavioral Health Services

Solutions for people experiencing homelessness with mental health and substance use disorder continues to be one of the most pressing needs in San Diego. We should build on programs like Community HARM Reduction shelter, the Rosecrans Shelter, and programs like the collaboration with NAMI at the Old Downtown San Diego

Library Site. Additional partnerships with the County of San Diego and other community organizations who can provide health and behavioral healthcare resources will help the city to reach its goal of decreasing unsheltered homelessness by 50 percent. It will also help address chronic homelessness, one of the most challenging types of homelessness to solve.

LGBTQ Non-Congregate Shelter with Services

Allocate full funding to expand LGBTQ-affirming shelter with wrap-around services to those over the age of 24 through the San Diego Housing Commission.

Senior Shelters and Education for Service Providers

The City must work with and find service providers that can provide additional supportive services for mature adults during shelter stays. We must dedicate space for durable medical equipment, provide ergonomic and age-appropriate beds (i.e., not top bunks), and institute policies and programs to address the health, safety, and quality of life of older adults. Establishing and funding partnerships with hospitals and care providers to support onsite non-medical caregiving, recuperative, and/or hospice care programs San Diego must improve its support, outreach, and education to its aging community.

Permanent Housing: New Permanent Supportive Housing

The City must make significant investments in permanent solutions, including housing creation, subsidies, supportive housing, low-income housing, and rapid re-housing to meet the City's needs. Permanent housing must focus on both individuals and families and provide them with consistency, flexibility, and extended duration wraparound services.

Old Central Library Redevelopment: \$5,000,000

Funding will support predevelopment and project design for redevelopment of the former Central Library (820 E Street) into an innovative, high-density housing development serving persons experiencing or previously experiencing homelessness, low-income and middle-income residents. Site to include affordable housing, on-site system navigation, and shelter services and placement.

Naturally Occurring Affordable Housing Preservation Fund and Consultant: \$3,000,000

In May 2020, the San Diego Housing Commission (SDHC) published "Preserving Affordable Housing in the City of San Diego," which analyzed the City of San Diego's housing preservation needs. Trend analysis from SDHC's 2020 Preservation Study found that San Diego is projected to lose 682 units per year between 2020 and 2040;

210 deed-restricted affordable housing units, and 472 naturally occurring affordable housing (NOAH) units. This equates to \$86 million in local gap financing per year needed to attract the state and federal affordable housing finance programs to acquire and rehabilitate the units (total development cost of \$400 million annually). Without intervention, it is estimated that 35 percent of all new production will simply replace units whose affordability status was lost, severely limiting gains made by new production. The report's recommendations included the creation of an Interagency Preservation Working Group, which consisted of entities responsible for the production and preservation of affordable housing. \$300,000 will fund a consultant to structure a preservation fund, market the fund for preservation partnerships, and fund management. \$3 million will provide seed funding for a 1:1 matching budget request to the State.

Prevention and Diversion: Housing Instability Prevention Program (HIPP): \$5,800,000

This fund was created in FY23 and helps pay rent and other housing-related expenses for families and individuals with low income and unstable housing situations. Almost 70 percent of those receiving assistance through HIPP are seniors, at least 55 years old. The City should consider allocating additional funding to support more hard-working San Diego families and seniors through additional staffing and subsidy adjustments to account for rent increases. This \$1.7 million increase from last Fiscal Year will increase service to 75 additional households.

Prevention and Diversion: Eviction Prevention Program (EPP): \$3,000,000

The EPP helps renters with low income in the City of San Diego who are facing eviction for not paying their rent due to the financial effects of the COVID-19 pandemic. EPP is operated by Legal Aid Society of San Diego through a contract with the San Diego Housing Commission (SDHC). Since December 2021, the EPP has provided critical outreach, education and legal services to tenants in order to prevent evictions and homelessness. Funding would provide support for direct legal assistance, outreach and education and housing stability financial assistance. I request \$3.0 million to be allocated to the EPP.

Co-Locating Affordable Housing at Public Facilities

The City should prioritize making greater investments to help increase the supply of our affordable housing stock. Opportunities like co-locating or adding affordable housing projects above existing and newly renovated public facilities, such as libraries, can achieve maximum efficiency of land-use. Co-locating affordable housing with public facilities helps leverage additional funds for projects which contribute to the creation and expansion of affordable multi-use neighborhoods.

Family Reunification Program: \$750,000

The Downtown San Diego Partnership administers this program which is once again achieving impressive results to solve homelessness, helping 420 people in 2022 alone. I would like to see an increase in the budget from \$500,000 to \$750,000 to help connect more people experiencing homelessness in San Diego with family. One of the fastest growing groups of people facing homelessness is seniors. In many cases this program helps people move closer to family in locations where they not only get better care and support, but their social security check can go a lot further. This offers the opportunity for a higher quality of life for many seniors.

San Diego Unified School District Housing Development Fund

In 2023 the City of San Diego began discussions with the San Diego Unified School District to collaborate on developing shelter and or housing for families with children in the SDUSD who are experiencing homelessness. SDUSD owns at least two sites which could support homeless services including emergency shelter, safe parking, or safe camping. Early conversations indicate SDUSD may need some funding to move forward with a project that would benefit families and children facing homelessness in San Diego.

Skilled Nursing Care Facility

Develop a partnership with the County to address a gap in service for people who are experiencing homelessness are discharged from the hospital and continue to need care.

Fostering Futures Program: A Bridge to Stability for former foster youth

Promises2Kids' Foster Futures Program offers a lifeline to former foster youth on the brink of homelessness. By providing the necessary support and resources, they empower these individuals to build a brighter future for themselves and their communities. They have a path to going from a job to a career that includes partnerships with San Diego Workforce Partnership, San Diego Community College and others, but the missing part for these young people is that income that they need to keep them off the streets while they are completing the plan/ training they need to raise their monthly income.

Clean and Safe Neighborhoods

Bicycle Lane Violation Enforcement

Daily, our office receives multiple complaints regarding cars, delivery vehicles, and other obstructions of our city's bike lanes, leaving cyclists feeling unsafe and at risk of injury. With the City's investment in safer mobility options, we should be

dedicating resources to enforcement of bicycle lane violations.

Additional Sworn Staffing Needs:

SDPD remains critically understaffed with over one hundred officers set to retire before the end of FY 2026. Currently SDPD is down 139 sworn positions. However, recruits/ new officers account for 128 of those filled positions. These recruits are in training and not available for full duty. The staffing crisis has led to high response times and ineffectiveness in addressing quality of life issues. The recent reorganization reduced rank and file police officer positions. The number of budgeted police officers remains lower than it was 20 years ago while the city population and demands of the job have grown. We need additional sworn police officer positions to police San Diego. A large city such as San Diego should have 2 officers per a residential population of 1,000 residents, requiring a sworn staffing level of 2,800 positions. We are currently budgeted for 2,038 positions.

Salary, DROP. and Longevity

The last contract failed to recruit and retain officers at the levels needed to sustain current staffing levels given that retirements will drastically increase in the next two years. Academies have not been full and are graduating anywhere from 20% - 40% under the allotted 50 budgets recruit positions. It is critically important the city find ways to recruit and retain new officers via financial incentives and a strong multi-year contract. Current employees need incentives to remain with the Department such as DROP before they leave in mass over the next few years.

Police Facilities – Tenant and Capital Improvements

SDPD Facilities need numerous updates and replacement. Bathroom plumbing frequently fails, carpets/airducts are dirty and ragged, and the Traffic Division has been in temporary trailers for long past their life span. The refurbishment of Police Plaza and the relocation of the Traffic Division out of trailers is needed in the Capital Improvement Program. The city completed space planning for this facility in FY20 but it has yet to be fully funded.

Towing Prevention Program Fund: \$250,000

Allocate \$250,000 to establish a program and fund to assist qualified individuals to apply for financial assistance with the payment of car registration, citations, or smog fees to avoid disproportionate tows. The goal is to reduce car impounds and lien sales and therefore fees to the city for towing program. This is in response to recent audit of the city's towing program which showed the loss of a vehicle due to towing can have devastating effects on economically disadvantaged individuals.

Investments for Police Response Times

District Three residents have the reasonable expectation that when they call the SDPD they will receive a response within minutes and not hours. I have been made aware of a few situations within Council District 3 where the SDPD took substantially longer to respond than was expected. I have also heard from several residents that response times for non-emergency calls continue to lag and that sometimes the line goes unanswered. We must work together to ensure that our residents' expectations are met in their time of need.

Enhanced Policing in High Crime Corridors

Increased funding for dedicated walking SDPD patrols in high call-volume corridors, including 5th Avenue, C Street, Imperial Avenue and J Street and increased resources to expand the narcotics division.

Clean SD

Increase funding for the environmental services department and increase programs to help with graffiti abatement, litter removal, brush and weed abatement, code compliance, the addition of public trash receptacles, increasing the number of curbside community clean-ups, and continuing funding for Clean SD services such as waste and litter removal and sidewalk sanitation.

Code Compliance

San Diego's Code Compliance Department protects the public's health, safety, welfare, and property value by enforcing the City, State, and Federal land use, zoning, neighborhood ordinances, and public nuisance concerns. The Code Compliance Department should receive the funding needed to be fully staffed and include proper enforcement of the new short-term vacation rental ordinance. The use and enjoyment of all San Diego neighborhoods are affected by violations and violators should be held accountable to fix the problems.

Increase Brush and Weed Abatement

The City canyon brush management backlog represents an immediate danger to our neighborhoods. San Diego has a history of wildfires and the presence of homeless encampments in some areas which are hidden due to added brush; it is important that we provide adequate resources needed to take preventative approaches in the following areas throughout the year: regional parks, open space parks and canyon lands.

Arts and Culture

Creativity and the arts play an important role in creating jobs, educational

opportunities and help enhance San Diego's neighborhoods. Our region's ability to attract and retain our workforce and tourists to our beautiful city will be increased through our vital arts and culture funding.

The City has been making progress toward its Penny for the Arts goal set by the City Council in 2012 aimed to ultimately dedicate 9.52 percent of the Transient Occupancy Tax (TOT) to arts and culture programs. **For FY26, we should fund the Commission for Arts and Culture to at least 6.5 percent of the current TOT** to continue the City's commitment and move toward the Penny for the Arts goal by FY26.

LGBTQ Community Fund Pilot Program

This pilot program will fund LGBTQ services and programs in the City of San Diego, specifically serving BIPOC, youth, and transgender and nonbinary communities.

Fully Fund the Climate Action Plan (CAP)

In June 2022, this Council updated the City's Climate Action Plan which is critical to addressing our climate emergency. Our update was a significant update from the original CAP plan. It continued setting goals, measurements, and actions of the current CAP while stating a goal to achieve net-zero GHG emissions by 2035. Due to the urgency of the climate crisis and the fact that the City is behind in reducing emissions as mitigation for continued project development, the City must double down on its efforts. The City should fund the Implementation Plan, detail cost estimates, and specify funding and financing sources, including local, state, federal, non-governmental, and private sector opportunities.

Fund Mobility Master Plan and Vision Zero Quick Build Projects

The Mobility Master Plan (MMP) sets the goal of 36% of all trips via walking/rolling, cycling, and public transit by 2030 and 50% by 2035, it is critical to ensure funding the modernization of community infrastructure now. To begin working on utilizing the MMP for funding immediate safety improvements, the City should look to fund the 11 Focus Areas designated in the MMP. These 11 areas span all council districts. We recommend the Council appropriate \$150,000 to every focus area for quick-build projects that add and enhance the local community by providing safer ways for residents to walk/roll, bike, and connect to public transit. Missing mid-block crossings and separated bikeways can help the City reach its climate goals and its 2025 Vision Zero goal. A small annual investment of \$1.65 million can help spur action on the MMP and Vision Zero in 2026 and for years to come.

Pedestrian Master Plan

The City should update the Pedestrian Master Plan to include planning for future slow

streets and promenades. The City should also fund amenities for pedestrians, cyclists, and transit users along major corridors. These amenities should include strategically located and secure bike parking, accessible public restrooms, street trees, and shaded places to sit, rest, and build community.

ADA Funding

The City has approximately \$45 million of unfunded ADA Transition Plan projects. These projects seek to address barriers to access for people with disabilities at existing City facilities such as libraries, recreation centers, playgrounds, museums, and beach and bay comfort stations. Additionally, the City has approximately \$35 million of identified and unfunded ADA projects resulting from formal ADA complaints made by citizens. These projects are primarily located in the public right-of-way and include missing curb ramps, sidewalks, and missing audible pedestrian signals at key roadway crossings. This ADA funding should be allocated to address the highest priority projects.

Tree Planting and Maintenance

Allocate funding to increase tree planting, pruning, and maintenance programs that safeguard and increase our urban forest canopy, as well as appropriate staff, including re-establishing the Free Tree SD program. In coordination with the community, ensure that by 2035 the tree canopy is 35% of the total area in census tracts with very low or low access to opportunity, as identified in the San Diego Climate Equity Index. Green space and the urban tree canopy bring environmental health benefits, making our neighborhoods less vulnerable to climate and health risks by lowering local temperatures, improving air quality, and mitigating flooding.

Parks and Recreation

The City of San Diego Park system provides healthy, sustainable, and enriching environments for all its residents and tourists. Funding for facility improvements at Balboa Park, neighborhood parks, and recreation centers are critical to improving the quality of life of our communities. With the increased focus on outdoor activities, it is more important than ever that we maintain adequate funding for the park system.

I am requesting funds for these park improvements:

- Add Off-Leash Dog Park area to Pioneer Park
- Broadway & Glendale Ave pocket park, E & 28th Streets Pocket Park, Elm & Bancroft Streets pocket park, F Street linear park
- Continued funding for Grape Street Dog Park Improvements
- Continued funding for the Dog Park at North Park Community Park
- Continued funding for the Dog Park at University Heights

- Enhance the North Park Dog Park by replacing the existing dirt surface with a more dog-friendly and sustainable alternative.
- Finish landscaping around Comfort station at the Sixth Avenue playground in Balboa Park
- Funding for a feasibility study for a permanent stage in Trolley Barn Park
- Improve/upgrade playground equipment at Pioneer Park
- Improve/upgrade playground equipment at the Sixth Avenue playground in Balboa Park
- Irrigation Upgrades for the Golden Hill Community Garden
- Palm Arboretum Balboa Park bathroom rehabilitation
- Refinish metal benches, light poles, and bridge railings in Trolley Barn Park
- Reynard Way Feasibility Study
- West Mesa Balboa Park Study

Balboa Park Security

Balboa Park is known as our city's crown jewel, and it is home to many historical buildings and artifacts that have been threatened by recent acts of vandalism and arson. To protect the current and future investments made by the City and our community partners, I request additional funding be provided to the Parks and Recreation Department for security within Balboa Park. Funding should be allocated for two 24/7 security guards at the West Mesa/playground portion of the park and to add a dedicated Ranger Unit.

Restroom Maintenance

Allocate additional funding for enhanced cleaning and maintenance of the City's public restrooms, as well as repairs due to vandalism and other crimes.

Small Business Enhancement Program

With the large number of applicable small businesses, the program needs additional funding from the proposed FY 2026 budget.

San Diego Public Library

The San Diego Library system consists of the Central Library, 35 branch libraries, and provides online tutoring to support families with distance learning, virtual STEAM, college admission test preparation courses, adult literacy programs, free internet at outdoor computer labs, contactless pick-up services, as well as the opportunity to earn an accredited high school diploma free through Career Online High School.

University Heights and North Park Library Development

I am requesting the funds needed to design upgraded facilities at both the University

Heights and North Park library facilities in the FY26 budget. The City should begin exploring how affordable housing can be added to public facilities like our libraries including the University Heights and North Park branches.

Increase the Library Materials Budget: \$250,000

Even with recent additions, the Library’s materials budget is still lagging. The San Diego Library’s collection is too small to meet the community’s interests, particularly for materials in multiple languages. The City must add additional materials funding to maintain the digital databases, online tutoring programs, and eBooks needed to build the capacity for the future.

Library’s Maintenance Budget: \$500,000

With over \$50 million in deferred maintenance needs at San Diego Libraries, many locations are in poor condition, including University Heights. We must meet the ever-growing list of basic deferred maintenance needs.

Enhancing Workforce Recruitment, Retention and Labor Standards

The City of San Diego must remain competitive in the recruitment, retention and hiring of city employees. The City should also enhance the administration and enforcement of labor standards. I respectfully request the following added to our FY26 budget.

Add 4 FTE into the Lifeguard Division

Addition of three Marine Safety Lieutenants to provide consistent supervisory coverage in each Lifeguard district and addition of one Marine Safety Captain, in order to improve response times and safety during night operations.

Streets, Sidewalks, and Other Infrastructure

Downtown Public Safety Plan Implementation

The new Downtown five-point safety plan is focused on reducing crime and improving public safety and cleanliness in Downtown. I am requesting the following budget priorities:

- Homelessness and Housing:
 - Continue to support the funding of the Downtown Coordinated Street Outreach Program.
 - Expand the funding and program eligibility criteria for the Family Reunification program.
- Public Health and Safety:

- Increase funding to deploy dedicated resources to address the behavioral health episodes, rampant drug use, and drug sales on Downtown sidewalks, through funding to operate the SDPD Fentanyl Task Force, fully fund, and expand, the PERT Program, add 2 dedicated Downtown homelessness response clinicians to provide 7 day per week coverage, and expand funding for the RAP program to deploy a dedicated “CARE Team” in Downtown footprint (including MTS stops and Port property) to address top 20% of frequent 911 system users and those most in need of services but may not qualify for “emergency” response or 5150 hold.
- Secure funding for dedicated walking SDPD Patrol in high traffic corridors, including 5th Avenue, C Street, Imperial Avenue, and J Street.
- Maintenance:
 - Add dedicated environmental services code enforcement offer to Downtown.
 - Securing funding for street light replacements to ensure 30-day replacement cycle.
 - Increase funding of the Environmental Services Department to increase public right of way corner trash can service to five times a week.
 - Dedicate funding to replace 100 damaged and outdated trash receptacles.
 - Additional funding to address the environmental impact of street vendors.
 - Increase funding for the Transportation department to hire a dedicated team of electricians to repair the midblock and Downtown streetlight backlog and install anti-pry plates for 50% of Downtown streetlights, and update backlog of missing and outdated streetlights with new smart/LED lights.
- Infrastructure & Urban Enhancements:
 - Conduct an audit to update lettering, lighting, and signs on the MLK Promenade.
 - Perform a thorough evaluation of the redesign proposal for Broadway Street.
 - For the next phase of physical improvements for 3 southern most blocks.
 - Allocate funds for the development and beautification of the Columbia Paseo on B Street, between India and Columbia Street.
 - Fund and expedite creative sidewalks and park activations to allow art, music, and activations.
- Economic Development and Business Support:
 - Revise the storefront improvement 50/50 cost sharing program: Add

funding to support match requirement for small businesses or those located in underutilized commercial areas.

- Create an incentive for business recruitment and investment on C Street between 2nd and 10th Ave.
- Park Improvements:
 - Hire a dedicated park ranger for the Downtown public parks.
 - Allocate funds to Tweet Street Linear Park enhancements and improvements.
 - Allocate funds for Gaslamp Pocket Park improvements.

Invest in countermeasures along the 6 Critical Corridors in SANDAG's Regional Safety Focus Network.

The Safety Focus Network identifies the most dangerous corridors. 54% of fatal and severe injury crashes occur in just 6% of our region's roadways. The following six corridors are near schools and are essential walking routes for students and families. They are also the **most** dangerous corridors for pedestrians within the City of San Diego: District 2: Garnet from Mission Blvd to Balboa Ave, District 3: Broadway from North Harbor to 21st St, Districts 3 & 8: Market from 2nd to 26th, District 8: Palm from Georgia St to Manning Way, District 9: El Cajon from 48th to Dawson, and District 9: University from 35th to 48th.

AB 43 Implementation

The City should implement AB 43 to reduce speed limits, especially in School Zones throughout San Diego.

Increase Funding for Public Works

The City of San Diego is experiencing an unprecedented backlog of streetlight repairs. Additional electricians are greatly needed to address the streetlight backlog. Funding is also needed to install additional anti-pry plates for streetlights and update the feasibility of updating the backlog of missing and outdated streetlights with new smart/LED lights.

Installation of New Streetlights

List of streetlights for repair or installation. Streetlights priority projects are:

- University Avenue between Grim and 32nd Street
- India Street from Ash Street to Broadway
- Broadway from State Street to Park Blvd
- Pacific Highway from E Street to G street
- Market Street from 17th Street to 6th Street
- Morley Field Drive

- Cedar Street
- Juniper Street and 30th Street
- Imperial and 17th Street

Streets

The City must maintain its focus on resurfacing, slurry sealing, and paving our City streets, throughout all Council Districts. I am requesting funds for street improvements at the following locations:

- 1900 block of Lincoln Avenue
- 1st Avenue between Elm Street and Fir Street
- 2400-2800 blocks of Russ Blvd
- 28th St. between Upas Street and University Ave.
- 32nd Street between Redwood Street and Juniper Street, and Thorn Street and Upas Street
- 4400-4500 Hermosa Way
- Alameda Drive and Saint James Place
- Ash Street between Harbor and Kettner
- Crosswalk on State Street near E Street
- Dale Street from Ash to Date Street
- Front between Fir Street and West Cedar Street
- Harbor Drive
- Herbert Place
- Howard Ave From 30th to 805
- Ibis between West Lewis and Montecito
- Lyndon Road
- Petra Drive West of Pentucket
- Raised crosswalk at 32nd and Thorn, and at 32nd and Palm and Nutmeg
- Robinson Between 3rd and Front
- Saint James Place
- Sheridan Avenue
- Third Avenue, from Brooks to Robinson Avenue
- University Ave. between Ibis Street and Goldfinch Street

Traffic Calming and Safe Streets

Fund traffic calming infrastructure improvements where traffic fatalities, speeding, and crashes have taken place. Utilize AB 43 to lower speed limits across the city's business and residential corridors, making a priority to those that have experienced high levels of traffic fatalities, speeding, crashes, and areas with highly concentrated vulnerable pedestrian groups such as bicyclists, children, seniors, persons with disabilities, users of personal assistive mobility devices, and the unhoused. This

includes funding traffic calming measures in the following areas:

- 30th and Upas Street
- 6th Avenue
- Ash Street
- Adams Avenue
- Bancroft Street
- C Street (Golden Hill)
- El Cajon Blvd between Florida Street and Louisiana Street
- Fort Stockton Dr & Sunset Blvd
- Howard Avenue
- India Street
- Lincoln Ave and Maryland Street
- Madison Ave between Maryland Street and North Ave
- Mission Ave and Alabama Street
- Park Blvd, Washington St, and El Cajon Boulevard
- Texas Street
- University Avenue
- Upas St intersections with 30th St and Grim Ave
- Upas St traffic diverter that would direct through-traffic onto 33rd and Bancroft streets by rerouting it to appropriate arterial roads such as 30th, Pershing, Boundary, and the 805/94/28th Street route
- Zoo Place – Balboa Park

I am also requesting funds for the following projects:

- 25th Street, 28th Street, Beech Street, & Fern Street pedestrian improvements
- 28th Street & Russ Boulevard Accessibility
- 5th Avenue and Olive or Palm Street stop sign
- 6th Avenue near Balboa Park street lighting and safe pedestrian crossing locations
- Add a pedestrian crosswalk, for City College students' safety at campus main entrance at C Street and 15th Street
- All Middletown streets surrounding commercial development with parking studies. Parking study for all streets not already studied for angled parking or non-utilized curb-cut conversions.
- Build a roundabout at 6th and Juniper
- Crosswalk on State Street near E Street
- Crosswalk on El Cajon Blvd & Mississippi Street
- 30th, Upas and Ray Street flashing lights at the crosswalk of. Pedestrian safety improvements at intersection of North Park Wy. and Ray St. Putting in traffic calming measures, such as curb extensions/bump-outs, or perhaps a

realignment of the intersection would help tie this area together as a walkable area and would create a safer walking route from Jefferson Elementary School to the North Park branch library.

- Harbor Drive pedestrian bridge step repairs
- Improve the medians along W Washington St. in the Mission Hills and Hillcrest neighborhoods (from First to Front, and Front to Albatross) with landscaping, improved lighting, and pedestrian-friendly features.
- Improvements on Washington/San Diego Ave./ India/Winder/Andrews Streets. Pedestrian safety improvements at the major streets of Five Points area. Add no right turn on red light controlled by pedestrian signals and reduce high speed rights turns & radiuses specifically at Washington and San Diego Avenue for improved pedestrian and bike safety.
- Install flashers on pedestrian crosswalk at Myrtle Avenue and Park Boulevard intersection
- Left turn lane at 1st and Market Street (CIP: B24119)
- Madison, Meade, and Cleveland Avenue pedestrian improvements
- Morley Field Drive from Park Blvd. to Upas St. Pedestrian Improvements
- Pedestrian Improvements on Madison Ave, Meade Ave and Cleveland Ave
- Pershing Drive speed limit analysis
- Repainting crosswalk East of F and G St, Island Ave from 13th-17th Street
- Repainting crosswalks at Cedar, Date, and Fir on India Street
- Repairs on Washington Street median from Vermont Street Bridge to Cleveland Street
- State and Columbia stop sign
- University Avenue and Robinson Avenue, replace existing pedestrian signals with touchless signals
- Washington Street median from Vermont Street Bridge to Cleveland Street is dilapidated
- Washington Street, flex post dedicated bike lanes up and down the hill
- West G and California Streets, raised crosswalk with Rapid Rectangular Flashing Beacons

STAAT Team

The City should continue allocating funding for the Safe and Sustainable Transportation for All Ages and Abilities Team (STAAT).

Safe Streets for All Team

With dedicated FTEs and operational budget, the Transportation Department could stand up a 'Safe Streets for All Team' that is focused solely on implementing and maintaining quick-build safety enhancement installations.

Fix San Diego's Most Dangerous Fatal 15 Intersections

The City should continue its work fixing the most dangerous intersections according to the Systemic Safety Analysis Report Program. These improvements should include effective, low- cost measures like lead pedestrian interval blank-out signs, audible pedestrian signals, countdown timers, and high visibility crosswalks. The City should increase funding and prioritize the most dangerous intersections, including:

- El Cajon Blvd and Park Blvd
- Texas St and El Cajon Blvd
- University Ave and Alabama St

Install Physical Protection for All New Full-build Class IV Bikeways

Almost all recent Class IV bikeway projects in San Diego have used flexible bollards to separate bikeways from travel lanes. While flexible bollards are useful for demarcating space for bicyclists, they do not have any stopping power to prevent drivers from hitting bicyclists. All new full-build Class IV bikeways should use physical protection such as concrete curbs, jersey barriers, or inflexible bollards to separate bikeways from traffic lanes. This item would require increasing the Transportation Department's budget for each new Class IV bikeway.

- 6th Avenue, from Elm St to Upas St
- Camino de la Reina, from Hotel Circle S to Camino de la Siesta
- Camino del Este, from Rio San Diego Dr to Camino de la Reina
- Fashion Valley Rd, from Friars Rd to Hotel Circle N
- Hotel Circle N, from Hotel Circle Pl to Fashion Valley Rd (recommend Class 1 Multi-use Path)
- Hotel Circle S, from Hotel Circle Ct to Camino de la Reina
- Mission Valley West Improv 1
- Rio San Diego Dr from Gill Village Way to Fenton Parkway

Downtown C Street Revitalization

C street from 1st Avenue to 10th Avenue. Funding for this transformative initiative would be aimed at rejuvenating a vital corridor of our city. This project holds the potential to enhance the overall quality of life for our residents, stimulate economic growth, and create a more vibrant and sustainable urban environment.

Unimproved Streets and Alleys

The Council Policy was recently updated to allow the City to pave and maintain currently unimproved streets and alleys. I am requesting funds to improve the following streets and alleys:

- 2601–2713 Block of Russ Blvd
- 3134 Nile Street
- Alley at 2860 Lincoln Avenue
- Alley behind 1700 block of Edgemont Street
- Alley in between Landis, Dwight, Grim and Ray Streets
- Alley Landis, Dwight Grim, and 31st Streets
- Alley on Hamilton between Adams and Monroe
- Pascoe Street Alley between 9th and 10th Avenue at Johnson Avenue

Sidewalks

Sidewalk infrastructure, maintenance and repair projects must be funded in a wide variety of locations. A safe network of sidewalks is essential to walkable neighborhoods and the City should set a goal of a minimum of two miles per year. The current backlog of sidewalks and ADA projects need to be addressed and a proactive program to inspect, evaluate, and notify property owners about needed repairs should be implemented.

Maintenance and repair projects must be funded in a wide variety of locations:

- 4082 St. James Place, sidewalk and curb in need of repair
- Adams Avenue sidewalk and curb repairs
- Between Bird Park and the Pershing/Redwood roundabout, Complete the sidewalk connection for a continuous path
- Eagle Street sidewalk repairs
- Fourth Avenue between Maple Street and Thorn Street, sidewalk repairs.
- J Street, F Street, and Imperial Avenue on the Northside between 14th and 17th Street sidewalk repairs
- Meade Avenue and Arizona Street, repair sidewalks
- Morena Boulevard, north of Balboa, install and maintain sidewalks
- Robinson Street between Eighth Avenue and Tenth Avenue, Increase height of railings (adjoining sidewalks)
- Sutter Street, repair sidewalks
- The perimeter of Golden Hill Park, provide a proper sidewalk next to the park

Stormwater Drains

- F Street between 25th and 22nd Street, install storm drains to mitigate existing hazards on the street during rain.
- Fern Street and 31st Street, install additional storm drains in areas where streets poll water.

New Capital Improvement Project Priorities

HVAC Upgrades in Balboa Park buildings / No CIP #

HVAC upgrades/replacements are needed for the Timken Museum of Art as well as the House of Charm Building, which houses the Mingei International Museum and the Institute of Contemporary Art, San Diego. HVAC system units that are well beyond their expected lifespan and in a deteriorating condition cause equipment failures that require costly repairs and maintenance, as well as heat and humidity irregularities. Maintaining a controlled environment is paramount to the preservation and protection of existing art collections and necessary to receive loans from other institutions. New HVAC systems are also an investment in sustainability. The Timken Museum's existing chiller uses a refrigerant that has been phased out by the U.S. Department of Energy and the Environmental Protection Agency. Newer HVAC systems have more energy-efficient technologies that are better for the environment. Upgrades/replacements to HVAC systems would reduce greenhouse gas emissions, in line with the goals of the City's Climate Action Plan.

North Park Pedestrian Facility Improvements / No CIP #

This project provides for the implementation of pedestrian facility improvements on Morley Field Drive from Park Boulevard to Upas Street, as well as sidewalks, lighting, curb ramps, and crosswalks at locations including, but not limited to, the following: Morley Field and the East Mesa areas of Balboa Park adjacent to North Park including Morley Field Drive from Park Blvd to Florida Street, Morley Field Drive from Florida Street to Upas Street, and Upas Street from Park Blvd.

El Cajon Blvd, Park Blvd and Normal St Intersection / No CIP #

The City should also evaluate and study the feasibility of a traffic reorganization project at the intersection of El Cajon Blvd, Park Blvd, and Normal Street. Residents have called my office regarding traffic calming measures to make this unique intersection safer for residents, drivers, pedestrians, and cyclists.

Vermont Street Bridge / No CIP #

The Vermont Street Pedestrian Bridge is a 420 ft. long steel and concrete pedestrian bridge spanning a canyon and connecting two distinct San Diego communities. Currently, the bridge needs a circuit repair and lighting rehabilitation to improve safety and increase visibility.

Robinson Street and SR-163 Intersection / No CIP #

This project provides for improvements to traffic flow with a focus on pedestrian and bicycle safety on Robinson Ave at SR-163. Guardrails and other structural safety enhancements.

Hillcrest Pocket Park / No CIP #

Any of the potential parks / pocket parks / plazas that are listed in the Hillcrest Focused Plan Amendment.

California Street Crosswalk / No CIP #

MLK promenade continuation across G St, including a raised crosswalk with Rapid Rectangular Flashing Beacons.

Lifeguard Stations / No CIP #

New stations in North Pacific Beach and Ocean Beach would provide employee essentials such as restrooms, clean drinking water, security, and locker rooms, as well as greatly increase rescuer effectiveness and beach safety.

Amici Park / No CIP #

Amici Park encompasses the Little Italy Dog Park, the Amici Park Amphitheater and the Bocce Ball Courts, and serves as a staple in the Little Italy community. I'm asking for a dedicated \$1,000,000 for Amici Park security and fencing.

Continue Existing Capital Improvement Project Priorities**Traffic Signals at 15th & F, 15th & Broadway, and 15th & Market / B22111**

This project is currently in the design phase and only partially funded. The scope of work encompasses the installation of a new traffic signal at the intersections of 15th Street and Broadway, 15th Street and F Street, and 15th Street and Market Street. These locations include the installation of traffic signal poles, vehicle and pedestrian indications, audible pedestrian signals, ADA curb ramps, pedestrian countdown timers, ADA pedestrian push buttons, and Emergency Vehicle Pre-Emption Equipment (EVPE).

Golf Course Drive Improvements/26th Street / S15040

Recently renovated trail should be made ADA accessible, stairs at start of trail are inaccessible to both wheelchairs and cyclists.

5th Avenue Promenade Phase 2 / L22002.2

Phase 2 will build upon the success of the Gaslamp Promenade. Phase 1 fostered community by building a place for social connections, conversation, dining, and entertainment. While the initial installation of the bollards marks important progress, it is essential to move forward with the remaining components of Phase 2 to fully realize our vision of transforming Fifth Avenue into a pedestrian-friendly, vibrant public space.

Downtown Complete Streets Phase 3 / B23046, B23118, B23119, B23120

The Downtown complete Streets CIP project continues implementation of the mobility plan with installation of cycle tracks, traffic signal modifications, street resurfacing, signage & striping, and ADA curb ramps.

Convention Center Phase III Expansion / S12022

This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet. The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and number of events held at the facility and provide significant economic benefits to the region.

East Village Green Phase 1 / S16012

This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping. This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Olive St Park Acquisition and Development / S10051

This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, children's play area, AIDS Memorial, seating, walkways, landscaping, and security lighting. This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Maple Canyon Storm Drain Upgrade / S20003

The project aims to realign and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial facility, and Pacific Highway. The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath the private property. The system is significantly undersized to convey the flow and sediment coming from the large, connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Park Boulevard At-Grade Crossing / S15045

This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project. This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

University Avenue Mobility / S00915

The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking. This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Casa Del Prado Reconstruction / S22007

The Casa del Prado and the adjacent Theatre are historic reconstructions of buildings from the 1915 Panama-California Exposition. They are also home to several youth arts organizations, the Park & Recreation Dance Program, and the San Diego Botanical Garden Foundation and Library. The scope of work for this project includes hiring a consultant to prepare a Feasibility Study for assessment and evaluation of the current condition of the historic buildings. The outcome determination will be used to develop the final scope of work, schedule, and cost estimate for the design and reconstruction of the buildings. The Casa Del Prado Reconstruction should also accommodate repairs to stage curtains, drape, legs, and borders, curtain replacement in the theatre lobby, and new lighting instruments.

Thank you for the opportunity to voice my budget priorities for this upcoming fiscal year.

Should you have any further questions, please free to contact Jordan Latchford in my office at (619) 236-6374 or JLatchford@san Diego.gov.