



DATE: April 17, 2025  
TO: Honorable Members of the Audit Committee  
FROM: Andy Hanau, City Auditor  
SUBJECT: City Auditor Activity Report – March 2025

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This report provides information on the Office of the City Auditor’s activities in the month of March 2025. This includes audit reports issued, the status of current audit projects, and a list of planned audits that have not yet started.

The “Target Completion Date” provided for each audit project indicates our estimate of when the audit report will be issued. However, report issuances may be delayed by future circumstances, such as delays in receiving data for review, numerous and extensive findings that require further evaluation, and additional discussions with management to demonstrate that our audit findings are valid and recommendations for improvement are necessary.

**The Office of the City Auditor did not issue audit reports or other work products in March 2025.**

**Audits in Progress – Report Writing Stage**

<b>Audit</b>	<b>Audit Objective</b>	<b>Target Completion Date</b>	<b>Audit Hours Used</b>	<b>Budgeted Hours</b>
<b>Fire-Rescue: Overtime</b>	The objectives are: 1) To determine what factors contribute most to the Fire Rescue Department's overtime costs and if there are opportunities to reduce overtime costs; 2) To determine if the Fire-Rescue Department's current staffing model is optimized to meet the department's service delivery requirements; and 3) To determine if there are opportunities to improve the Fire-Rescue Department's overtime budgeting process.	April 2025	4,104	2,000
<b>Public Utilities and Strategic Capital Projects: Pure Water</b>	The objective is to determine if the City ensures that project deliverables from Pure Water consultants, contractors, and City staff meet project requirements.	May 2025	3,420	2,400

### Audits in Progress – Fieldwork Stage

Audit	Audit Objective	Target Completion Date	Audit Hours Used	Budgeted Hours
<b>Environmental Services: Trash, Recycling, and Organics Collection</b>	The objective of this audit is to evaluate the agreements, oversight, and fee structure for the City's franchised waste haulers to determine if the agreements and operations align with City goals, state requirements, and other related objectives.	April 2025	2,428	2,000
<b>Disaster Response</b>	In response to the January 2024 floods, the objectives are to: (1) Determine if the City's overall disaster planning and preparedness efforts aligned with best practices and positioned the City to respond effectively, facilitate recovery, and coordinate and communicate with key stakeholders; (2) Determine if roles and responsibilities for response and recovery were clear between the City, the County of San Diego, and other stakeholders; and (3) Determine if any changes are necessary to the City's disaster planning and preparedness efforts to respond effectively to—and facilitate recovery from—future major emergencies and disasters.	June 2025	2,399	2,200
<b>Annual Mission Bay and San Diego Regional Parks Improvement Funds Audit, FY2024</b>	The Annual Mission Bay Funds Audit is required by the City Charter, Article V, Section 55.2 (e). The objective of this audit is to verify the prior fiscal year collection, allocation, and use of Mission Bay Funds comply with City Charter requirements.	September 2025	99	310

### Audits in Progress – Planning Stage

Audit	Audit Objective	Target Completion Date	Audit Hours Used	Budgeted Hours
<b>IT Performance Audit of Citywide Cybersecurity Defenses</b>	The primary objective of this audit is to evaluate the effectiveness of Citywide cyber defenses against both internal and external cyber threats, including cyberattacks. The audit may include a contract for specialized cybersecurity skills, which OCA anticipates could be funded through its current budget allocation.	September 2025	452	1,000
<b>Performance Audit of Citywide Performance Monitoring</b>	The tentative objective of this audit is to evaluate the effectiveness of the City's process for developing and reporting Key Performance Indicators (KPIs) and other performance metrics, including a review of performance metrics used by a sample of critical departments and programs.	TBD	352	1,800
<b>Performance Audit of the Historical Designation Process</b>	The tentative objective of this audit is to determine whether the historical designation and related processes ensure a fair and consistent application of historical significance criteria, adhere to established timeframes for completion, and follow applicable best practices.	TBD	12	1,600

### Other Audit Activity

Audit	Audit Objective	Target Completion Date	Audit Hours Used	Budgeted Hours
<b>Follow-up on Audit Report Recommendations</b>	We report the implementation status in a semi-annual follow-up report, and we periodically issue other recommendation follow-up reports.  We issued our second semi-annual report of the fiscal year in April 2025, and we updated our <a href="#">interactive recommendation tracking dashboard</a> to accompany the report.	On-going	824	750
<b>Fraud, Waste, and Abuse Hotline</b>	City Auditor investigative staff reviews Fraud Hotline calls received and performs investigations for allegations of material fraud, waste, or abuse. We issue reports for substantiated fraud-related allegations, and we issue a Quarterly Fraud Hotline Report with the status of activities.	On-going	2,681	2,960

### Audit Reports and Other Work Products Completed During FY2025

**07/12/2024**

[City Auditor's Quarterly Fraud Hotline Report – Fiscal Year 2024 Quarter 4](#)

**07/16/2024**

[Performance Audit of Facility Maintenance](#)

- [Report Highlights](#)

**07/17/2024**

[Performance Audit of the City's Contract Management Process](#)

- [Report Highlights](#)

**07/19/2024**

[Annual Citywide Risk Assessment and Audit Work Plan – Fiscal Year 2025](#)

**09/11/2024**

[Recommendation Follow-Up Report – Status Update as of June 30, 2024](#)

**09/30/2024**

[Agreed-Upon Procedures Related to the Central Stores Physical Inventory – Fiscal Year 2024](#)

**10/14/2024**

[City Auditor's Quarterly Fraud Hotline Report – Fiscal Year 2025 Quarter 1](#)

**11/06/2024**

[Performance Audit of the Mission Bay and San Diego Regional Parks Improvement Funds, Fiscal Year 2023](#)

- [Report Highlights](#)

**11/13/2024**

[Hotline Report of Boat Storage Permits](#)

- [Report Highlights](#)

**01/23/2025**

[2024 Accomplishments Report](#)

**01/28/2025**

[City Auditor's Quarterly Fraud Hotline Report – Fiscal Year 2025 Quarter 2](#)

**01/31/2025**

[Performance Audit of the City's Fleet Maintenance](#)

- [Report Highlights](#)
- [Report Highlights \(en español\)](#)

**02/24/2025**

[Performance Audit of the City's Grants Program](#)

- [Report Highlights](#)
- [Report Highlights \(en español\)](#)

In addition, the Office of the City Auditor completed work in July 2024 on the IT Risk Assessment Improvement Project, which produced an improved inventory of City IT systems and applications, including how departments use those systems and applications and potential risks to City data and supported City activities. The refined inventory served as the foundation for the FY2025 IT Risk Assessment, which was completed in August 2024. However, both documents are confidential because they identify potential security risks.

**FY2025 Planned Audits Not Yet Started**

<b>Planned Audits</b>	<b>Estimated Audit Hours</b>
Unsafe Camping Ordinance	2,400
Fire-Rescue - Dispatch	1,600
SDPD - Internal Affairs	2,200
Parks and Recreation - Golf Division	1,400
Fire-Rescue – Brush Management on Private Property	1,000
Annual Central Stores Agreed-Upon Procedures Review FY2025	10

Respectfully submitted,



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Andy Hanau  
City Auditor

cc: Honorable Mayor Todd R. Gloria  
Honorable Members of the City Council  
Honorable City Attorney Heather Ferbert  
Christiana Gauger, Chief Compliance Officer  
Charles Modica, Independent Budget Analyst