

Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department is committed to the following in its management of Water and Wastewater services:

- Reliable Water and Wastewater Services
- Water Quality and Environmental Protection
- Customer Satisfaction and Community Engagement
- · Organizational Excellence

The water system serves the City and certain surrounding areas, including retail, wholesale, reclaimed water customers and provides regional water security through its dams and reservoirs. The water system's service area covers 403 miles, including 342 miles in the City, and has approximately 1.4 million retail customers.

The wastewater system consists of two sub-systems: the Municipal Sub-System and the Metropolitan Sub-System. The Municipal system is a sewage collection and conveyance system for the City's residents, and the Metropolitan system treats and disposes of the wastewater generated by the City and 12 other cities and districts near the city. The Metropolitan system has sufficient capacity to accommodate a regional population in excess of 2.5 million. The entire wastewater system covers approximately 450 square miles and a population of over 2.3 million. The system can treat up to 255 million gallons of wastewater per day and includes: 82 pump stations; 3 wastewater treatment plants; a bio-solid processing plant; 2 ocean outfalls; and more than 3,000 miles of pipeline.

The City is implementing a large-scale potable reuse project called Pure Water San Diego that uses proven water purification technology to produce a safe, sustainable, and high-quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally controlled, and drought-proof drinking water supply.

The vision is:

A world-class water utility for a world-class city.

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment.

Goals and Objectives

- Goal 1: Water Supply- To reduce the number of sewer spills.
 - Optimize the sewer cleaning schedule.
- Goal 2: Organization Excellence To prioritize the training and development of the workforce.
 - Training staff on SOP based on current industry standards.
- Goal 3: Community Engagement- To improve customer service strategies and outreach.
 - Implement software to improve the effectiveness and efficiency of Customer Support Division employee training and allow team members ongoing access to training materials.
 - Secure a contract with a language relay service so Customer Support Division can better assist customers who speak/write languages other than English and Spanish. Contract should include written materials translation services if possible.
 - Develop an SAP-integrated Customer Self-Service Portal.
- Goal 4: Infrastructure Management- For the average age of replacement pipes to be consistent Citywide.
 - Perform planned maintenance at identified frequencies.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Passed the 70% construction completion mark for Pure Water Phase I which will provide a sustainable water supply making the City less reliant on expensive imported water benefiting all communities.
- Call wait times have been reduced by 89%, and unbilled accounts have decreased by 67%, enhancing community engagement and customer service by leveraging technology and operational efficiency. This allows our team members to focus on delivering inclusive and responsive customer service.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to mitigate the impacts of existing or potential disparities?

Yes

The department can adjust its ongoing operations to reduce existing and potential disparities particularly in customer satisfaction, equitable service delivery, and strategic asset management to ensure to safe, reliable, and affordable drinking water and wastewater services.

Budget Adjustment(s)

Do the requests impact existing or potential disparities?

Yes

The proposed budget adjustments promote equity in asset management by leveraging GIS data for data-driven decision-making and infrastructure improvements to ensure all residents receive equitable, timely, and respectful service. These requests align with our existing and draft rate model, reinforcing our commitment to financial sustainability and affordability for all residents.

Key Performance Indicators

Performance Indicator	Baseline	FY2025 Performance	Goal	
Sewer system overflows	Number of sewer system overflows per 100 miles of pipe.	1.28	1.57	2.00
Water system pipeline breakage ¹	Number of water system pipeline breaks per 100 miles of pipe.	3	1.4	<3.0

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2025 Performance	Goal
Completion of high priority dam safety projects ⁴	Percentage of planned regulatory milestones completed for all high priority dam projects.	54%	88%	100%
Meter replacements ⁵	Percentage of planned monthly replacements completed.	100%	100%	100%
Treated drinking water ⁶	Percentage of drinking water samples that meet established safety and quality regulations.	99.20%	99.63%	100%
Treated wastewater ⁷	Percentage of samples from treated wastewater that meets safety and quality regulations.	99.90%	99.75%	100%
Water quality regulatory reports ⁸	Percentage of water quality regulatory reports submitted on time.	100%	100%	100%
Locally sourced water ⁹	Percentage of local water supplies with a goal of 60% by 2040.	15%	36%	60%
Water main break response time (in minutes) ¹⁰	Average time to respond to water main breaks.	30	24	30
Sewer overflow response time (in minutes)	Average time to respond to sewer pipe breaks.	30	31	30
Customer Service Sentiment	Percentage of customer service surveys rated satisfied or very satisfied.	82%	84%	90%
First call resolution	Percentage of customers who are reporting that their issue was resolved during their initial call to us through post call surveys.		86%	85%
Billing accuracy rate	Percentage of customer billing statements issued accurately and on time.	96.00%	98.21%	99.00%
Debt Service Coverage Ratio - Water ¹¹	Revenue can cover costs and related expenses.	1.45	1.43	>1.5X
Debt Service Coverage Ratio - Sewer ¹¹	Revenue can cover costs and related expenses.	1.45	1.3	>1.5X

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2025 Performance	Goal
Sewer mains maintenance ²	Number of miles sewer pipes contracted to be repaired.	40.0	N/A	40.0
Water mains maintenance ³	Number of miles of water mains contracted to be repaired.	34.7	N/A	35.0

- 1. The industry standard is less than 15.0 (AWWA, 2023). National Rate is 11.1 (Utah Study, 2023). AC Master Plan goal is 3.0 (PUD, 2024). Break Defined: Main break from a blown AC collar gasket, circumference break, hole/split/broken piece in pipe, rusted transmission main. In Fiscal Year 2025, there were 45 breaks.
- PUD existing sewer pipeline performance currently exceeds industry standards and this KPI will be removed for future years starting in Fiscal Year 2026. There is a need to focus resources on vertical facilities such as pump stations and treatment facilities. Pipeline goals will be re-evaluated in future fiscal years.
- PUD existing water pipeline performance currently exceeds industry standards and this KPI will be removed for future years starting in Fiscal Year 2026. There is a need to focus resources on vertical facilities such as pump stations and treatment facilities. Pipeline goals will be re-evaluated in future fiscal years.
- 4. While the goal of 100% was not met, significant progress was made on planning and assessments, repair projects and ongoing maintenance to support dam safety. For Fiscal Year 2025, 7 of the 8 regulatory projects were completed on time to meet state mandates.
- 5. Meter replacements for Fiscal Year 2026 are estimated at 12,000 annually due to anticipated effective completion of the backlog so that resources can be reallocated to other priority projects.
- 6. Compliance with regulatory levels for treated drinking water samples are based off of 1) exceedances of Maximum Contaminant Levels and Fluoride Control Range specified by the California State Water Resources Control Board, Division of Drinking Water (DDW), and 2) exceedances of microbiological analyses under the California State Revised Total Coliform Rule limits and Surface Water Treatment Rule enforced by DDW.
- 7. Compliance with regulatory levels for treated wastewater are based off of effluent limits specified in 1) the City's ocean discharge permit for the South Bay Water Reclamation Plant (SBWRP) and South Bay Ocean Outfall, 2) the City's ocean discharge permit for the Point Loma Wastewater Treatment Plant (PLWTP) and Point Loma Ocean Outfall, 3) the City's discharge permit for the North City Water Reclamation Plant.
- 8. Regulatory reports considered include those required by the City's SBWRP and PLWTP ocean discharge permits for treated wastewater quality results, ocean monitoring results, and associated monitoring requirements.
- 9. Fiscal Year 2025 KPI Calculation: (surface water + groundwater + recycled water + Pure Water)/total water production. Used more local reservoir water in Fiscal Year 2025. With Pure Water implementation and production, percent of local water will greatly increase. Fiscal Year 2025 number is still preliminary.
- External influences can adversely impact response: time of day, day of the week, holiday schedules, high volume traffic or congestion, road detours, distances required for traveling, and incomplete information (such as a bad address).
- 11. Fiscal Year 2025 Actuals will not be finalized until the release of the 2025 ACFR in December. Estimates are based on Cost of Service Study projections.

Department Summary

		FY2024	FY2025	FY2026	FY2025-2026
		Actual	Budget	Adopted	Change
FTE Positions (Budgeted)	_	1,932.21	1,973.75	2,021.75	48.00
Personnel Expenditures	\$	241,090,881	\$ 259,982,824	\$ 291,475,291	\$ 31,492,467
Non-Personnel Expenditures		851,212,186	961,024,092	1,030,139,804	69,115,712
Total Department Expenditures	\$	1,092,303,0	\$ 1,221,006,916	\$ 1,321,615,095	\$ 100,608,179
		67			
Total Department Revenue	\$	1,616,569,0	\$ 1,909,422,068	\$ 1,599,535,133	\$ (309,886,935)
		69			

General Fund

Department Expenditures

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Water Production	\$ 2,903,461 \$	3,110,927 \$	3,125,836 \$	14,909
Total	\$ 2.903.461 \$	3.110.927 \$	3.125.836 \$	14.909

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	16,069 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(1,160)	-
Lake Programs User Fees Adjustment to reflect revised Lake Programs user fee revenue projections associated with the Comprehensive User Fee Study.	0.00	-	59,111
Total	0.00 \$	14,909 \$	59,111

Expenditures by Category

	FY2024 Actual	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
NON-PERSONNEL		<u> </u>	· ·	<u> </u>
Supplies	\$ 54,298	\$ 61,800	\$ 61,800	\$ -
Contracts & Services	2,758,851	2,993,257	3,015,984	22,727
External Contracts & Services	817,609	902,946	926,547	23,601
Internal Contracts & Services	1,941,242	2,090,311	2,089,437	(874)
Information Technology	9,268	7,572	6,412	(1,160)
Energy and Utilities	81,044	48,298	41,640	(6,658)
NON-PERSONNEL SUBTOTAL	2,903,461	3,110,927	3,125,836	14,909
Total	\$ 2,903,461	\$ 3,110,927	\$ 3,125,836	\$ 14,909

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Charges for Services	\$ 1,360,170	\$ 1,557,115	\$ 1,616,226	\$ 59,111
Other Revenue	40	-	-	-
Rev from Money and Prop	265,101	228,960	228,960	-
Total	\$ 1,625,310	\$ 1,786,075	\$ 1,845,186	\$ 59,111

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Customer Support Service	\$ -	\$ (5)	\$ -	\$ 5
Employee Services & Quality Assurance	6,257,716	8,840,070	9,128,174	288,104
Finance & Budget	3,293,674	4,435,354	5,100,748	665,394
Innovation & Technology	5,899,320	6,347,650	6,872,616	524,966
Public Utilities	84,798,450	75,104,830	63,533,006	(11,571,824)
Pure Water Program Management	7,556,167	10,261,686	9,799,380	(462,306)
Wastewater Collection	21,181,820	33,075,949	31,732,174	(1,343,775)
Water Distribution	3,972,591	3,047,011	-	(3,047,011)
Water Meter Services	1,027,992	1,627,809	-	(1,627,809)
Water Production	3,624	16,190	16,190	-
Engineering & Program Management	4,335,458	6,633,207	6,716,896	83,689
Environmental Monitoring & Technical	21,003,330	23,197,740	25,732,511	2,534,771
Services				
Wastewater Treatment & Disposal	120,625,065	127,904,673	135,203,356	7,298,683
Total	\$ 279,955,206	\$ 300,492,164	\$ 293,835,051	\$ (6,657,113)

Department Personnel

	FY2024	FY2025	FY2026	FY2025-2026
	Budget	Budget	Adopted	Change
Customer Support Service	0.30	0.30	0.00	(0.30)
Employee Services & Quality Assurance	33.90	37.25	39.30	2.05
Finance & Budget	20.91	20.91	20.56	(0.35)
Innovation & Technology	13.15	13.15	14.37	1.22
Public Utilities	3.35	3.65	3.98	0.33
Pure Water Program Management	11.21	10.78	10.66	(0.12)
Wastewater Collection	1.00	52.98	62.13	9.15
Water Distribution	11.00	10.00	0.00	(10.00)
Water Meter Services	9.26	9.26	1.00	(8.26)
Water Production	1.00	0.00	0.00	0.00
Engineering & Program Management	22.45	22.67	22.44	(0.23)
Environmental Monitoring & Technical	112.75	113.89	118.02	4.13
Services				
Wastewater Treatment and Disposal	274.00	235.00	237.00	2.00
Total	514.28	529.84	529.46	(0.38)

Significant Budget Adjustments

Significant Budget Adjustments	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(15.70) \$	5,437,949	
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(13.70) \$	3,437,949	.
North City Expansion Readiness Addition of 2.00 Plant Technician 2s to support San Diego's Pure Water Program that will provide nearly half of San Diego's water supply locally by the end of Fiscal Year 2035.	2.00	4,165,815	-
Pure Water Readiness Addition of 1.42 Environmental Scientist 2s and non-personnel expenditures associated with Pure Water operations.	1.42	793,304	-
Morena Pump Stations Support Addition of 5.00 FTE positions to operate power reliability facilities at the Morena pump station.	5.00	615,594	-
Shop and Programming Upgrades Addition of one-time non-personnel expenditures to support the Central Support Facility and Metropolitan Biosolids Center with equipment and facility upgrades.	0.00	329,500	-
Street Preservation Ordinance Support Addition of 10.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	3.00	294,772	-
Regulatory Compliance Addition of 5.00 FTE positions across multiple funds associated with air quality regulatory compliance.	2.18	286,404	-
Wastewater Pump Stations Operations Addition of 0.50 Power Plant Superintendent and 0.67 Senior Power Plant Supervisor to oversee all pump station operations.	1.17	206,930	-
Wastewater Equipment Addition of one-time non-personnel expenditures for a new Equalization Basin at the North City Water Reclamation Plant and two odor control fans at the South Bay Water Reclamation Plant.	0.00	200,000	-
Dual Port Charging Stations Addition of non-personnel expenditures associated to Dual Port Charging Stations to support the charging of electric vehicles.	0.00	69,300	-
Development Intake and Review Addition of 0.22 Associate Civil Engineer for the development intake and review process.	0.22	37,018	-
Employ and Empower Program Support Addition of 0.33 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.33	17,796	17,805

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	4,000	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(173,740)	-
Pure Water Phase 2 Program Management Consultant Reduction of non-personnel expenditures associated with the program management consultant for Pure Water Phase 2.	0.00	(1,000,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2025.	0.00	(1,820,000)	(74,400,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(16,121,755)	-
Total	(0.38) \$	(6,657,113) \$	(74,382,195)

Expenditures by Category

	_	FY2024 Actual	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
PERSONNEL				-	
Personnel Cost	\$	43,811,169	\$ 48,369,589	\$ 52,818,800	\$ 4,449,211
Fringe Benefits		24,005,416	26,043,347	28,907,061	2,863,714
PERSONNEL SUBTOTAL		67,816,585	74,412,936	81,725,861	7,312,925
NON-PERSONNEL					
Supplies	\$	58,162,157	\$ 41,560,628	\$ 42,161,255	\$ 600,627
Contracts & Services		60,202,146	66,710,121	69,895,183	3,185,062
External Contracts & Services		41,519,476	49,496,210	52,339,092	2,842,882
Internal Contracts & Services		18,682,671	17,213,911	17,556,091	342,180
Information Technology		7,419,339	11,849,320	11,565,635	(283,685)
Energy and Utilities		25,292,562	37,541,367	33,950,370	(3,590,997)
Other		105,996	179,872	181,208	1,336
Transfers Out		55,116,616	63,293,164	50,010,783	(13,282,381)
Capital Expenditures		4,426,805	4,944,756	4,344,756	(600,000)
Debt		1,413,000	-	-	-
NON-PERSONNEL SUBTOTAL		212,138,621	226,079,228	212,109,190	(13,970,038)
Total	\$	279,955,206	\$ 300,492,164	\$ 293,835,051	\$ (6,657,113)

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Charges for Services	\$ 123,785,352	\$ 115,968,022	\$ 115,985,827	\$ 17,805

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Fines Forfeitures and Penalties	109,915	-	-	-
Other Revenue	161,941,556	74,400,000	-	(74,400,000)
Rev from Money and Prop	5,839,889	2,559,000	2,559,000	-
Transfers In	2,925,280	174,161,376	174,161,376	-
Total	\$ 294,601,992 \$	367,088,398 \$	292,706,203 \$	(74,382,195)

Personr	iel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000007	Accountant 3	0.65	0.65	0.70		121,824	\$ 77,928
20000102	Accountant 4	0.30	0.35	0.35	124,095 -	150,805	46,164
20000011	Account Clerk	4.72	4.37	4.37	49,620 -	59,689	243,812
20000012	Administrative Aide 1	1.96	1.96	1.90	58,356 -	70,259	129,401
20000024	Administrative Aide 2	5.70	6.11	5.49	67,180 -	80,983	413,130
21000753	Asset Management Coordinator	0.00	0.95	0.95	113,088 -	136,893	128,544
20000057	Assistant Chemist (Terminal)	35.31	30.95	0.00	88,954 -	107,999	-
20001140	Assistant Department Director	1.40	2.00	1.70	98,302 -	372,372	446,429
20001081	Assistant Deputy Chief Operating Officer	0.30	0.30	0.30	98,302 -	372,372	86,711
20001202	Assistant Deputy Director	3.30	3.30	3.24	78,886 -	290,057	715,609
20000070	Assistant Engineer-Civil	11.13	11.70	9.98	100,224 -	120,710	1,127,612
20000071	Assistant Engineer-Civil	0.30	0.30	0.30	100,224 -	120,710	36,216
20000077	Assistant Engineer- Electrical	0.22	0.22	0.22	100,224 -	120,710	22,044
20000087	Assistant Engineer- Mechanical	0.22	0.22	0.22	100,224 -	120,710	22,044
20000080	Assistant Laboratory Technician	1.00	0.00	0.00	55,670 -	67,114	-
20001091	Assistant to the Water Department Director	0.30	0.30	0.30	35,880 -	187,890	55,259
20000140	Associate Chemist (Terminal)	10.94	9.04	0.00	97,636 -	118,222	-
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	85,285 -	103,085	154,625
21000727	Associate Eng-Control Systems	0.00	0.35	0.35	115,403 -	139,317	40,392
20000143	Associate Engineer-Civil	13.92	13.76	13.42	115,403 -	139,317	1,784,498
20000145	Associate Engineer-Civil	1.20	1.20	1.20	115,403 -	139,317	165,295
20000150	Associate Engineer- Electrical	1.44	1.44	1.44	115,403 -	139,317	199,026
20000154	Associate Engineer- Mechanical	0.22	0.22	0.22	115,403 -	139,317	30,648
20000119	Associate Management Analyst	10.73	11.73	11.26	85,285 -	103,085	1,037,516
20000134	Associate Management Analyst (Terminal)	0.30	0.00	0.00	85,285 -	103,085	-

Personn	iel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
20000162	Associate Planner	1.32	1.32	1.32	93,825 -	113,371	137,394
20000655	Biologist 2 (Terminal)	10.84	9.04	0.00	84,199 -	102,380	-
20000648	Biologist 3 (Terminal)	3.07	2.79	0.00	97,173 -	117,649	-
20000195	Boat Operator	1.00	1.00	1.00	81,933 -	97,760	93,850
20000539	Clerical Assistant 2	4.28	4.22	4.22	47,174 -	56,871	237,441
20000829	Compliance and Metering Manager	0.36	0.36	0.00	107,737 -	130,319	-
20001168	Deputy Director	2.80	3.02	2.74	78,886 -	290,057	640,487
20000434	Electronics Technician	0.30	0.30	0.30	70,128 -	84,193	24,623
21000451	Environmental Biologist 3	0.44	0.44	0.44	102,517 -	124,117	47,791
21000839	Environmental Scientist 2	0.00	8.60	63.65	88,845 -	107,999	6,559,277
21000840	Environmental Scientist 3	0.00	1.90	19.00	102,517 -	124,117	2,283,061
20000430	Equipment Operator 2	0.00	0.30	0.90	65,869 -	78,777	62,890
20000436	Equipment Operator 3	0.00	0.30	0.30	68,752 -	82,271	20,629
20000438	Equipment Painter	2.00	2.00	2.00	67,704 -	81,179	161,140
20000418	Equipment Technician 1	0.00	1.00	0.00	53,617 -	64,253	· -
20000924	Executive Assistant	0.30	0.30	0.30	67,398 -	81,551	20,218
20000184	Fleet Parts Buyer (Terminal)	0.60	0.00	0.00	63,860 -	77,357	-
21000432	Geographic Info Systems Analyst 2	0.22	0.44	0.44	86,945 -	105,050	42,241
21000433	Geographic Info Systems Analyst 3	0.22	0.44	0.79	95,463 -	115,381	79,791
20000501	Heavy Truck Driver 2	3.00	3.90	4.80	55,954 -	67,464	308,184
20000290	Information Systems Analyst 2	2.05	2.05	1.05	86,945 -	105,050	97,635
20000293	Information Systems Analyst 3	2.45	2.45	2.80	95,463 -	115,381	320,641
20000998	Information Systems Analyst 4	1.40	1.40	1.40	107,322 -	130,079	171,517
20000999	Information Systems Analyst 4	1.00	1.00	1.00	107,322 -	130,079	130,079
20000377	Information Systems Technician	0.70	0.70	0.70	68,468 -	82,555	55,417
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	104,252 -	126,056	126,056
20000515	Instrumentation and Control Technician	10.30	10.30	9.30	94,961 -	114,034	954,105
20000590	Laboratory Technician	22.25	22.25	22.87	67,136 -	81,136	1,700,943
20000618	Machinist	4.00	4.00	4.00	70,412 -	84,324	334,766
90001073	Management Intern - Hourly	1.50	0.00	0.33	38,548 -	49,686	16,396
20000624	Marine Biologist 2 (Terminal)	14.00	14.00	1.00	88,845 -	107,999	88,845
20000626	Marine Biologist 3 (Terminal)	4.00	4.00	0.00	97,636 -	118,222	-
20000756	Office Support Specialist	6.06	5.06	4.77	48,747 -	58,684	265,101
20000627	Organization Effectiveness Specialist 3	0.30	0.30	0.30	84,936 -	102,670	30,803
20000639	Organization Effectiveness Supervisor	0.30	0.30	0.30	95,528 -	115,774	34,728

	iei Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
20000172	Payroll Specialist 1	0.00	0.00	0.30	54,818 -	65,979	16,441
20000680	Payroll Specialist 2	3.00	3.00	3.00	57,330 -	69,255	194,538
20000173	Payroll Supervisor	0.60	0.60	0.60	65,782 -	79,585	47,281
21000725	Plant Maintenance	0.00	6.70	7.68	96,860 -	117,128	866,871
	Coordinator						
20000701	Plant Process Control	20.00	20.00	24.00	94,961 -	114,034	2,583,090
	Electrician						
20000703	Plant Process Control	5.00	6.00	6.00	104,252 -	126,056	730,120
	Supervisor						
20000705	Plant Process Control	6.70	0.00	0.00	104,252 -	126,056	-
	Supervisor (Terminal)					•	
20000687	Plant Technician 1	21.00	21.00	24.00	63,621 -	76,090	1,585,488
20000688	Plant Technician 2	29.00	29.00	32.00	69,732 -	83,254	2,562,442
20000689	Plant Technician 3	18.00	18.00	19.00	76,515 -	91,559	1,666,311
20000706	Plant Technician Supervisor	12.00	12.00	13.00	89,477 -	106,714	1,329,501
20000732	Power Plant Operator	8.00	14.00	14.00	90,977 -	108,617	1,439,318
20000755	Power Plant	1.00	1.00	1.50	128,339 -	155,001	225,528
20000733	Superintendent		1.00	1.50	120,555	133,001	223,320
20000733	Power Plant Supervisor	2.00	4.00	4.00	101,901 -	123,056	449,914
21000789	Principal Backflow and	0.36	0.36	0.00	88,537 -	107,229	-17,517
21000703	Cross Connection Specialist	0.50	0.50	0.00	00,557	107,223	
	Supervisor						
21000184	Principal Backflow & Cross	2.00	2.00	0.00	77,008 -	93,260	
21000164	Connection Specialist	2.00	2.00	0.00	77,006 -	93,200	-
20000740	Principal Drafting Aide	0.66	0.66	0.66	71,548 -	86,661	54,590
20000740	Principal Engineering Aide	0.86	0.00	0.00	86,617 -	104,810	23,053
		0.22	0.22	0.22	122,295 -	147,569	23,033 144,616
20000707	Principal Plant Technician	0.00	0.96	0.96	122,295 -	147,569	144,010
21000700	Supervisor	0.00	0.22	0.22	121.047	1 47 270	22.400
21000790	Principal Water Resources	0.00	0.22	0.22	121,847 -	147,278	32,400
20000227	Specialist	0.20	0.20	0.20	70.250	05 440	24.072
20000227	Procurement Specialist	0.30	0.30	0.30	70,259 -	85,110	21,072
20001234	Program Coordinator	1.40	1.75	1.75	36,364 -	218,225	259,459
20001222	Program Manager	4.20	3.25	3.89	78,886 -	290,057	706,486
20000760	Project Assistant	0.88	0.88	0.66	96,372 -	116,116	76,193
20000763	Project Officer 2	0.22	0.22	0.22	127,936 -	154,642	34,020
20000766	Project Officer 2	0.44	0.22	0.22	127,936 -	154,642	28,147
20001150	Public Utilities Director	0.30	0.30	0.30	•	372,372	93,227
20001050	Public Works	0.00	0.30	0.30	118,892 -	143,539	35,670
	Superintendent						
20001032	Public Works Supervisor	0.00	0.30	0.60	88,156 -	106,714	55,560
20000319	Pump Station Operator	10.00	10.00	10.00	67,944 -	81,136	778,203
20000320	Pump Station Operator	2.00	2.00	2.00	75,239 -	89,741	179,482
	Supervisor						
21000762	Records Management	0.00	0.30	0.30	85,285 -	103,085	30,925
	Analyst						
20000560	Recycling Program	0.95	0.00	0.00	112,542 -	136,260	-
	Manager (Terminal)						
20001042	Safety and Training	0.90	0.90	0.90	102,819 -	124,600	112,137
	Manager						
20000847	Safety Officer	0.60	0.60	0.60	89,186 -	107,744	64,642
20000854	Safety Representative 2	2.40	2.40	1.80	77,724 -	93,999	164,965
	-				-	-	•

Personr	iel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
21000438	Security Officer	0.30	0.30	0.30	89,186 -	107,744	32,321
21000437	Security Representative 2	0.30	0.30	0.90	77,724 -	93,999	81,471
20000869	Senior Account Clerk	0.70	0.70	0.70	56,762 -	68,468	39,722
21000183	Senior Backflow & Cross	5.00	5.00	0.00	68,434 -	82,694	-
	Connection Specialist						
20000828	Senior Biologist (Terminal)	0.50	0.50	0.00	112,463 -	135,499	-
20000196	Senior Boat Operator	1.00	1.00	1.00	90,171 -	107,677	107,677
20000883	Senior Chemist (Terminal)	2.17	1.22	0.00	112,971 -	136,183	-
20000885	Senior Civil Engineer	5.48	5.48	5.48	132,962 -	160,742	868,946
20000890	Senior Civil Engineer	0.30	0.30	0.30	132,962 -	160,742	48,217
20000927	Senior Clerk/Typist	1.00	1.00	1.00	55,801 -	67,289	66,280
21000728	Senior Control Systems	0.00	0.00	0.70	132,962 -	160,742	102,794
	Engineer				•	•	,
20000312	Senior Department Human	0.60	0.60	0.60	93,628 -	113,219	62,053
	Resources Analyst				•	•	,
20000400	Senior Drafting Aide	2.10	2.10	2.10	63,576 -	76,833	151,740
20000904	Senior Electrical Engineer	0.22	0.22	0.22	132,962 -	160,742	35,364
20000905	Senior Electrical Engineer	1.00	1.00	1.00	132,962 -	160,742	160,742
21000837	Senior Environmental	0.00	0.95	3.87	118,657 -	142,986	517,628
	Scientist				-,	,	, , ,
20000015	Senior Management	7.28	7.28	6.98	93,628 -	113,219	756,565
	Analyst				,	,	
20000880	Senior Marine Biologist	1.00	1.00	0.00	112,993 -	136,183	-
	(Terminal)				,	,	
20000918	Senior Planner	1.32	1.32	1.32	108,064 -	130,669	170,495
20000920	Senior Planner (Terminal)	0.30	0.00	0.00	108,064 -	130,669	-
20000708	Senior Plant Technician	6.35	6.00	6.00	110,990 -	133,958	801,739
	Supervisor						
20000968	Senior Power Plant	1.00	2.00	2.67	117,124 -	141,278	344,554
	Supervisor						
20000938	Senior Wastewater	6.00	6.00	6.00	126,033 -	152,471	883,814
	Operations Supervisor						
20000055	Senior Wastewater Plant	11.00	11.00	13.00	104,610 -	125,115	1,520,831
	Operator						
21000785	Senior Water Plant	0.00	2.00	0.00	104,431 -	124,847	_
	Operator						
20000950	Stock Clerk	1.50	1.50	1.50	43,003 -	51,936	75,805
20000955	Storekeeper 1	1.50	1.50	1.50	49,533 -	59,405	80,207
20000956	Storekeeper 2	1.20	1.20	1.20	54,141 -	65,454	75,897
20000954	Storekeeper 3 (Terminal)	0.30	0.00	0.00	56,959 -	68,512	-
90000964	Student Engineer - Hourly	0.50	0.00	0.00	38,220 -	45,798	_
20000313	Supervising Department	0.90	0.90	0.90	105,312 -	127,633	114,876
20000313	Human Resources Analyst	0.50	0.50	0.50	103,312	127,033	111,070
20000995	Supervising Economist	0.35	0.35	0.35	95,528 -	115,774	33,431
20000970	Supervising Management	4.16	4.16	4.44	100,377 -	121,605	532,499
20000370	Analyst	4.10	4.10	7.77	100,577	121,003	332,433
21000177	Trainer	2.10	2.10	1.80	83,254 -	100,603	163,656
20001041	Training Supervisor	0.60	0.60	0.60	91,402 -	110,497	64,205
20001053	Utility Worker 2	0.00	1.20	2.40	53,413 -	63,554	133,888
21000781	Warehouse Manager	0.00	0.30	0.30	56,959 -	68,512	17,087
21000701		3.00	0.50	5.50	30,333	00,012	17,007

Job	ici Experiareares	FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
21000726	Wastewater Chief Plant	1.00	1.00	1.00	171,793 -		213,013
	Operator				,	,	.,.
20000937	Wastewater Operations	23.00	22.00	22.00	116,430 -	139,151	3,025,373
	Supervisor						
20000941	Wastewater Plant Operator	43.00	43.00	43.00	99,304 -	118,803	4,544,853
20000931	Wastewater Treatment	4.00	4.00	4.00	160,038 -	193,639	774,556
	Superintendent						
21000782	Water Resources Specialist	0.00	0.30	0.30	108,064 -	130,669	39,204
20000003	Water Systems Technician	7.00	6.00	0.00	69,732 -	83,254	-
20000004	3	2.00	2.00	0.00	00.050	06 554	
20000004	Water Systems Technician	2.00	2.00	0.00	80,858 -	96,551	-
2000000	4 Water Cystems Tashnisian	1.00	1 00	0.00	100 002	127254	
20000005	Water Systems Technician Supervisor	1.00	1.00	0.00	106,692 -	127,354	-
21000783	Water Utility Parts Buyer	0.00	0.60	0.60	63,860 -	77,357	46,071
2000783	Welder	2.00	2.00	2.00	67,704 -	81,179	161,140
20001030	Bilingual - Regular	2.00	2.00	2.00	07,704	01,173	875
	Budgeted Personnel						(6,978,441)
	Expenditure Savings						(=,= : =, : : : ,
	Coast Guard License Pay						15,408
	Electrician Cert Pay						58,211
	Exceptional Performance						927
	Pay-Classified						
	Exceptional Performance						1,045
	Pay-Unclassified						
	Geographic Info Cert Pay						2,727
	Infrastructure In-Training						73,603
	Pay						245 700
	Infrastructure Registration						345,708
	Pay						E2 404
	Night Shift Pay Overtime Budgeted						53,494 2,606,253
	Plant/Tank Vol Cert Pay						206,513
	Reg Pay For Engineers						324,137
	Sick Leave - Hourly						4,942
	Split Shift Pay						50,903
	Standby Pay						38,149
	Termination Pay Annual						203,964
	Leave						
	Vacation Pay In Lieu						353,746
	Welding Certification						7,280
FTE, Salarie	es, and Wages Subtotal	514.28	529.84	529.46		\$	52,818,800

	FY2024 Actual	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
Fringe Benefits				
Employee Offset Savings	\$ 106,152	\$ 115,295	\$ 121,705	\$ 6,410
Flexible Benefits	5,528,087	6,179,958	6,301,515	121,557
Long-Term Disability	153,792	162,278	245,577	83,299
Medicare	637,353	662,738	764,663	101,925
Other Post-Employment Benefits	1,845,838	1,897,215	1,837,321	(59,894)

Personnel Expenditures

Job	FY2024 F	Y2025	FY2026			
Number Job Title / Wages	Budget E	Budget	Adopted	Salary Rang	ge	Total
Retiree Medical Trust	66,708		72,649	83,726		11,077
Retirement 401 Plan	246,176		272,460	320,064		47,604
Retirement ADC	12,617,725		13,748,685	16,031,198		2,282,513
Retirement DROP	109,038		126,775	104,055		(22,720)
Risk Management Administration	548,671		634,511	752,310		117,799
Supplemental Pension Savings Plan	1,111,619		1,145,516	1,077,503		(68,013)
Unemployment Insurance	42,272		46,033	45,800		(233)
Workers' Compensation	991,984		979,234	1,221,624		242,390
Fringe Benefits Subtotal	\$ 24,005,416	\$	26,043,347	\$ 28,907,061	\$	2,863,714
Total Personnel Expenditures				\$ 81,725,861		

Municipal Sewer Revenue Fund

Department Expenditures

	FY2024 Actual	FY2025 Budget	FY2026 Adopted		FY2025-2026 Change
Customer Support Service	\$ 8,686,614	\$ 9,407,557	\$ 10,608,709 \$	5	1,201,152
Employee Services & Quality Assurance	3,721,782	5,156,936	5,535,603		378,667
Finance & Budget	4,406,287	6,111,499	6,491,792		380,293
Innovation & Technology	2,405,154	4,463,595	4,513,857		50,262
Public Utilities	55,089,703	64,611,342	60,960,280		(3,651,062)
Wastewater Collection	60,842,210	61,361,057	66,866,973		5,505,916
Water Meter Services	2,153,784	2,464,601	2,803,374		338,773
Engineering & Program Management	7,850,765	8,789,821	9,773,292		983,471
Environmental Monitoring & Technical	7,717,543	8,272,045	8,974,222		702,177
Services					
Wastewater Treatment & Disposal	1,367,307	2,648,940	357,622		(2,291,318)
Total	\$ 154,241,149	\$ 173,287,393	\$ 176,885,724 \$;	3,598,331

Department Personnel

	FY2024 Budget	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
Customer Support Service	58.76	59.26	60.50	1.24
Employee Services & Quality Assurance	25.95	28.49	30.13	1.64
Finance & Budget	11.95	11.95	11.75	(0.20)
Innovation & Technology	6.30	6.30	7.03	0.73
Public Utilities	2.50	2.73	3.07	0.34
Wastewater Collection	236.00	233.02	231.87	(1.15)
Water Meter Services	17.82	18.42	18.50	0.08
Water Production	0.30	0.00	0.00	0.00
Engineering & Program Management	34.67	34.99	34.64	(0.35)
Environmental Monitoring & Technical	43.82	44.54	45.90	1.36
Services				
Total	438.07	439.70	443.39	3.69

		Public Othlices				
Significant Budget Adjustments	FTE	Expenditures	Revenue			
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(1.63) \$	4,423,620 \$	— Revenue			
Strategic Assessments and Upgrades Addition of ongoing non-personnel expenditures to support master planning, condition assessments and energy for the Municipal Sewer System.	0.00	840,000	-			
Blueworx Upgrade for Service Notifications Addition of non-personnel expenditures associated with the automation of service investigations for customer support.	0.00	250,000	-			
Wastewater Pump Stations Operations Addition of 0.33 Power Plant Superintendent and 0.50 Senior Power Plant Supervisor to oversee all pump station operations.	0.83	148,974	-			
Regulatory Compliance Addition of 5.00 FTE positions across multiple funds associated with air quality regulatory compliance.	1.07	137,906	-			
Dual Port Charging Stations Addition of non-personnel expenditures associated to Dual Port Charging Stations to support the charging of electric vehicles.	0.00	102,300	-			
Pure Water Readiness Addition of 0.46 Environmental Scientist 2 and non- personnel expenditures associated with Pure Water operations.	0.46	62,618	-			
Development Intake and Review Addition of 0.32 Associate Civil Engineer for the development intake and review process.	0.32	53,845	-			
Employ and Empower Program Support Addition of 0.34 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.34	18,334	18,344			
Shop and Programming Upgrades Addition of one-time expenditures to support the Central Support Facility and Metropolitan Biosolids Center with equipment and facility upgrades.	0.00	3,500	-			
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	2,000	-			
Street Preservation Ordinance Support Addition of 10.00 FTE positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	2.30	(10,218)	-			

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(163,817)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,270,731)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2025.	0.00	-	(235,600,000)
otal	3.69 \$	3,598,331 \$	(235,581,656)

Expenditures by Category

=npenantanes ay careager	,				
		FY2024	FY2025	FY2026	FY2025-2026
		Actual	Budget	Adopted	Change
PERSONNEL					
Personnel Cost	\$	30,393,544	\$ 34,460,736	\$ 37,558,950	\$ 3,098,214
Fringe Benefits		19,211,433	20,883,543	22,856,608	1,973,065
PERSONNEL SUBTOTAL		49,604,977	55,344,279	60,415,558	5,071,279
NON-PERSONNEL					
Supplies	\$	6,037,930	\$ 5,600,752	\$ 6,396,307	\$ 795,555
Contracts & Services		39,861,440	44,998,985	47,187,762	2,188,777
External Contracts & Services		17,676,434	19,997,220	21,244,465	1,247,245
Internal Contracts & Services		22,185,006	25,001,765	25,943,297	941,532
Information Technology		7,087,905	5,621,231	5,624,046	2,815
Energy and Utilities		8,397,268	7,467,387	8,009,579	542,192
Other		151,683	86,789	88,789	2,000
Transfers Out		42,371,538	53,085,713	48,167,330	(4,918,383)
Capital Expenditures		728,407	1,082,257	996,353	(85,904)
NON-PERSONNEL SUBTOTAL		104,636,172	 117,943,114	 116,470,166	 (1,472,948)
Total	\$	154,241,149	\$ 173,287,393	\$ 176,885,724	\$ 3,598,331

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Charges for Services	\$ 300,117,127	\$ 321,842,107	\$ 321,860,451	\$ 18,344
Fines Forfeitures and Penalties	10,639	-	-	-
Other Revenue	3,457,961	235,600,000	-	(235,600,000)
Rev from Federal Agencies	14,741,487	-	-	-
Rev from Money and Prop	113,533	2,104,000	2,104,000	-
Total	\$ 318,440,748	\$ 559,546,107	\$ 323,964,451	\$ (235,581,656)

	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000007	Accountant 3	0.43	0.43	0.40	\$ 100,835 -	121,824	
20000102	Accountant 4	0.23	0.20	0.20	124,095 -	150,805	26,377
20000011	Account Clerk	2.63	2.43	2.43	49,620 -	59,689	135,807
20000012	Administrative Aide 1	0.77	0.77	0.77	58,356 -	70,259	50,769
20000024	Administrative Aide 2	7.60	7.88	7.88	67,180 -	80,983	607,903
21000753	Asset Management Coordinator	0.00	0.66	0.66	113,088 -	136,893	89,492
20000057	Assistant Chemist (Terminal)	3.33	3.13	0.00	88,954 -	107,999	-
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	85,224 -	102,662	42,618
20001140	Assistant Department Director	0.69	1.15	0.92	98,302 -	372,372	241,588
20001081	Assistant Deputy Chief Operating Officer	0.23	0.23	0.23	98,302 -	372,372	66,480
20001202	Assistant Deputy Director	2.26	2.76	2.76	78,886 -	290,057	593,070
20000070	Assistant Engineer-Civil	12.92	12.92	13.60	100,224 -	120,710	1,521,534
20000071	Assistant Engineer-Civil	0.23	0.23	0.23	100,224 -	120,710	27,757
20000077	Assistant Engineer-	0.32	0.32	0.32	100,224 -	120,710	32,076
	Electrical						
20000087	Assistant Engineer- Mechanical	0.32	0.32	0.32	100,224 -	120,710	32,076
20001091	Assistant to the Water Department Director	0.23	0.23	0.23	35,880 -	187,890	42,370
20000140	Associate Chemist (Terminal)	2.40	2.30	0.00	97,636 -	118,222	-
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	85,285 -	103,085	118,565
21000727	Associate Eng-Control Systems	0.00	0.20	0.20	115,403 -	139,317	23,076
20000143	Associate Engineer-Civil	10.70	11.16	12.48	115,403 -	139,317	1,681,769
20000145	Associate Engineer-Civil	0.92	0.92	0.92	115,403 -	139,317	126,719
20000150	Associate Engineer- Electrical	0.64	0.64	0.64	115,403 -	139,317	86,834
20000154	Associate Engineer- Mechanical	0.32	0.32	0.32	115,403 -	139,317	44,579
20000119	Associate Management Analyst	10.18	10.18	10.98	85,285 -	103,085	1,012,700
20000134	Associate Management Analyst (Terminal)	0.23	0.00	0.00	85,285 -	103,085	-
20000162	Associate Planner	1.92	1.92	1.92	93,825 -	113,371	199,787
20000655	Biologist 2 (Terminal)	0.46	0.46	0.00	84,199 -	102,380	-
20000648	Biologist 3 (Terminal)	0.27	0.50	0.00	97,173 -	117,649	-
20000266	Cashier	2.00	2.00	2.00	52,088 -	62,659	120,040
20000236	Cement Finisher	1.00	1.00	1.00	76,605 -	91,805	89,969
20000539	Clerical Assistant 2	4.40	4.32	4.32	47,174 -	56,871	216,587
20000829	Compliance and Metering	0.30	0.30	0.30	107,737 -		39,096
20000801	Manager Customer Information and Billing Manager	0.50	0.50	0.50	107,737 -	130,319	62,486

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted		ry Range	Total
20000369	Customer Services	24.25	24.25	25.00	55,987 -	67,583	1,588,777
	Representative						
20000366	Customer Services	3.00	3.00	3.00	98,140 -	118,444	345,198
	Supervisor						
20001168	Deputy Director	2.76	2.76	2.76	78,886 -	290,057	649,763
20000434	Electronics Technician	0.23	0.23	0.23	70,128 -	84,193	18,876
21000451	Environmental Biologist 3	0.64	0.64	0.64	102,517 -	124,117	69,537
21000839	Environmental Scientist 2	0.00	0.66	5.13	88,845 -	107,999	522,786
21000840	Environmental Scientist 3	0.00	0.10	3.01	102,517 -	124,117	358,071
20000428	Equipment Operator 1	1.00	0.00	0.00	56,107 -	67,202	-
20000429	Equipment Operator 1	31.00	0.00	0.00	56,107 -	67,202	
20000430	Equipment Operator 2	12.00	12.23	12.69	65,869 -	78,777	910,044
20000436	Equipment Operator 3	2.00	2.23	2.23	68,752 -	82,271	180,347
20000924	Executive Assistant	0.23	0.23	0.23	67,398 -	81,551	15,503
20000461	Field Representative	19.20	19.20	19.20	54,890 -	66,106	1,241,539
20000184	Fleet Parts Buyer	0.46	0.00	0.00	63,860 -	77,357	-
	(Terminal)						
21000756	Food Establishment	0.00	1.00	1.00	104,155 -	126,192	126,192
	Wastewater Discharge						
	Manager						
20000483	General Water Utility	4.00	3.30	3.30	109,624 -	132,637	437,703
	Supervisor						
21000432	Geographic Info Systems	0.32	0.64	0.64	86,945 -	105,050	61,431
	Analyst 2						
21000433	Geographic Info Systems	0.32	0.64	0.84	95,463 -	115,381	86,569
	Analyst 3						
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	53,901 -	64,275	64,275
20000501	Heavy Truck Driver 2	1.00	1.69	2.38	55,954 -	67,464	148,551
20000290	Information Systems	0.60	0.60	0.60	86,945 -	105,050	55,792
	Analyst 2						
20000293	Information Systems	1.90	1.90	1.60	95,463 -	115,381	183,230
	Analyst 3				407.000	100.070	00.044
20000998	Information Systems	0.80	0.80	0.80	107,322 -	130,079	98,014
	Analyst 4						
20000377	Information Systems	0.40	0.40	0.40	68,468 -	82,555	31,665
	Technician			4.00	0.1.051		440.046
20000515	Instrumentation and	0.23	0.23	1.23	94,961 -	114,034	112,216
20000407	Control Technician	2.00	2.00	2.00	57745	60.050	427.704
20000497	Irrigation Specialist	2.00	2.00	2.00	57,745 -	69,058	137,701
20000590	Laboratory Technician	6.75	6.75	7.13	67,136 -	81,136	560,323
90000589	Laborer - Hourly	2.00	0.00	0.00	47,928 -	57,062	-
90001073	Management Intern -	0.00	0.00	0.34	38,548 -	49,686	16,893
	Hourly						
20000756	Office Support Specialist	5.92	5.92	5.60	48,747 -	58,684	304,896
20000627	Organization Effectiveness	0.23	0.23	0.23	84,936 -	102,670	23,616
	Specialist 3						
20000639	Organization Effectiveness	0.23	0.23	0.23	95,528 -	115,774	26,627
	Supervisor					AF	
20000172	Payroll Specialist 1	0.00	0.00	0.23	54,818 -	65,979	12,612
20000680	Payroll Specialist 2	2.26	2.30	2.30	57,330 -	69,255	149,262
20000173	Payroll Supervisor	0.46	0.46	0.46	65,782 -	79,585	36,241

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
21000725	Plant Maintenance	0.00	5.70	4.72	96,860 -	117,128	549,563
	Coordinator						
20000701	Plant Process Control	8.00	8.00	5.00	94,961 -	114,034	570,170
20000702	Electrician	4.00	4.00	4.00	404050	126.056	126.056
20000703	Plant Process Control	1.00	1.00	1.00	104,252 -	126,056	126,056
20000705	Supervisor Plant Process Control	Г 40	0.00	0.00	104 252	126.056	
20000705		5.40	0.00	0.00	104,252 -	126,056	-
20000687	Supervisor (Terminal) Plant Technician 1	7.00	7.00	5.00	63,621 -	76,090	345,434
20000687	Plant Technician 2	8.00	8.00	8.00	69,732 -	83,254	655,904
20000689	Plant Technician 3	2.00	2.00	2.00	76,515 -	91,559	178,564
20000000	Plant Technician Supervisor	2.00	2.00	2.00	89,477 -	106,714	211,294
20000755	Power Plant	0.00	0.00	0.50	128,339 -	155,001	70,527
20000733	Superintendent	0.00	0.00	0.50	120,333	133,001	70,327
20000737	Principal Customer	1.50	1.50	1.50	73,919 -	89,275	118,561
20000737	Services Representative	1.50	1.50	1.50	75,515	05,275	110,501
20000740	Principal Drafting Aide	0.96	0.96	0.96	71,548 -	86,661	79,406
20000743	Principal Engineering Aide	6.32	6.32	6.32	86,617 -	104,810	641,168
20000707	Principal Plant Technician	1.00	0.02	0.02	122,295 -	147,569	2,952
	Supervisor		0.02	0.02	,	, 5 6 5	_,55_
21000790	Principal Water Resources	0.00	0.32	0.32	121,847 -	147,278	47,131
	Specialist				,.	,	,
20000750	Principal Water Utility	2.00	2.00	2.00	88,358 -	106,714	211,294
	Supervisor				•	,	,
20000227	Procurement Specialist	0.23	0.23	0.23	70,259 -	85,110	16,164
20001234	Program Coordinator	4.33	4.53	4.00	36,364 -	218,225	608,816
20001222	Program Manager	6.13	5.65	5.91	78,886 -	290,057	1,050,814
20000760	Project Assistant	1.28	1.28	0.96	96,372 -	116,116	110,807
20000763	Project Officer 2	0.32	0.32	0.32	127,936 -	154,642	49,487
20000766	Project Officer 2	0.64	0.32	0.32	127,936 -	154,642	40,939
20000783	Public Information Clerk	0.50	0.50	0.50	49,620 -	59,689	29,845
20001150	Public Utilities Director	0.23	0.23	0.23	98,302 -	372,372	71,472
20001050	Public Works	0.00	0.23	0.23	118,892 -	143,539	27,343
	Superintendent						
20001032	Public Works Supervisor	0.00	0.23	0.46	88,156 -	106,714	42,599
20000319	Pump Station Operator	5.00	5.00	5.00	67,944 -	81,136	400,092
20000320	Pump Station Operator	1.00	1.00	1.00	75,239 -	89,741	89,741
	Supervisor						
21000762	Records Management	0.00	0.23	0.23	85,285 -	103,085	23,713
	Analyst						
20000560	Recycling Program	0.66	0.00	0.00	112,542 -	136,260	-
	Manager (Terminal)						
20001042	Safety and Training	0.69	0.69	0.69	102,819 -	124,600	85,986
	Manager						
20000847	Safety Officer	0.46	0.46	0.46	89,186 -	107,744	49,570
20000854	Safety Representative 2	1.84	1.84	1.38	77,724 -	93,999	126,511
21000438	Security Officer	0.23	0.23	0.23		107,744	24,785
21000437	Security Representative 2	0.23	0.23	0.69	77,724 -	93,999	62,469
20000869	Senior Account Clerk	0.40	0.40	0.40	56,762 -		22,728
20000864	Senior Cashier	0.50	0.50	0.50	56,762 -	68,468	34,234
20000883	Senior Chemist (Terminal)	0.55	0.50	0.00	112,971 -	136,183	-

Personn	iel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
20000885	Senior Civil Engineer	2.60	2.60	2.60	132,962 -	160,742	415,772
20000890	Senior Civil Engineer	0.23	0.23	0.23	132,962 -	160,742	36,972
21000728	Senior Control Systems	0.00	0.00	0.40	132,962 -	160,742	58,740
	Engineer						
20000898	Senior Customer Services	4.00	4.00	4.00	64,270 -	77,724	305,341
	Representative						
20000312	Senior Department Human	0.46	0.46	0.46	93,628 -	113,219	47,580
	Resources Analyst						
20000400	Senior Drafting Aide	1.60	1.60	1.60	63,576 -	76,833	108,911
20000904	Senior Electrical Engineer	0.32	0.32	0.32	132,962 -	160,742	51,433
20000900	Senior Engineering Aide	10.00	10.00	10.00	76,920 -	93,017	828,696
21000837	Senior Environmental	0.00	0.05	0.51	118,657 -	142,986	70,220
	Scientist						
20000015	Senior Management	5.21	5.21	5.73	93,628 -	113,219	624,396
	Analyst						
20000918	Senior Planner	1.92	1.92	1.92	108,064 -	130,669	247,937
20000920	Senior Planner (Terminal)	0.23	0.00	0.00	108,064 -	130,669	-
20000708	Senior Plant Technician	0.20	0.00	0.00	110,990 -	133,958	-
	Supervisor						
20000968	Senior Power Plant	0.00	0.00	0.33	117,124 -	141,278	42,433
	Supervisor						
20000914	Senior Water Utility	12.30	12.30	12.30	80,187 -	96,999	1,169,972
	Supervisor						
21000777	Sewer Maintenance	0.00	32.00	32.00	56,129 -	67,202	2,091,286
	Equipment Operator						
20000950	Stock Clerk	1.15	1.15	1.15	43,003 -	51,936	58,165
20000955	Storekeeper 1	1.15	1.15	1.15	49,533 -	59,405	61,535
20000956	Storekeeper 2	0.92	0.92	0.92	54,141 -	65,454	58,195
20000954	Storekeeper 3 (Terminal)	0.23	0.00	0.00	56,959 -	68,512	-
20000313	Supervising Department	0.69	0.69	0.69	105,312 -	127,633	88,059
	Human Resources Analyst						
20000995	Supervising Economist	0.20	0.20	0.20	95,528 -	115,774	19,114
20000990	Supervising Field	0.60	0.60	0.60	63,129 -	75,956	45,576
	Representative						
20000970	Supervising Management	4.62	4.62	4.79	100,377 -	121,605	578,263
	Analyst						
20000997	Supervising Meter Reader	0.90	0.90	0.90	63,240 -	75,933	67,893
20000333	Supervising Wastewater	5.00	5.00	5.00	114,485 -	138,881	689,544
	Pretreatment Inspector						
21000177	Trainer	1.61	1.61	1.88	83,254 -	100,603	167,132
20001041	Training Supervisor	0.46	0.46	0.46	91,402 -	110,497	49,234
20001051	Utility Worker 1	45.00	45.00	45.00	48,891 -	58,159	2,362,532
20001053	Utility Worker 2	0.00	0.92	1.84	53,413 -	63,554	102,656
21000781	Warehouse Manager	0.00	0.23	0.23	56,959 -	68,512	13,102
20000323	Wastewater Pretreatment	9.00	9.00	9.00	94,545 -	114,638	817,336
	Inspector 2						_
20000325	Wastewater Pretreatment	6.00	6.00	6.00	104,155 -	126,192	729,832
	Inspector 3						
20000326	Wastewater Pretreatment	1.00	0.00	0.00	104,155 -	126,192	-
	Inspector 3 (Terminal)						

	ici Experiarca es					
Job		FY2024	FY2025	FY2026		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
20000523	Wastewater Pretreatment	1.00	1.00	1.00	125,340 - 151,985	151,985
	Program Manager					
21000782	Water Resources Specialist	0.00	0.23	0.23	108,064 - 130,669	30,049
21000783	Water Utility Parts Buyer	0.00	0.46	0.46	63,860 - 77,357	35,309
20001063	Water Utility Supervisor	15.30	15.30	15.30	73,807 - 88,313	1,303,021
20001065	Water Utility Worker	36.50	36.50	36.50	56,055 - 66,710	2,279,836
	Bilingual - Regular					84,089
	Budgeted Personnel					(4,971,278)
	Expenditure Savings					
	Electrician Cert Pay					17,106
	Exceptional Performance					7,275
	Pay-Classified					
	Exceptional Performance					570
	Pay-Unclassified					
	Geographic Info Cert Pay					3,969
	Infrastructure In-Training					133,155
	Pay					
	Infrastructure Registration					160,489
	Pay					
	Night Shift Pay					42,736
	Overtime Budgeted					2,936,720
	Plant/Tank Vol Cert Pay					73,519
	Reg Pay For Engineers					150,463
	Sick Leave - Hourly					6,917
	Split Shift Pay					15,387
	Standby Pay					23,870
	Termination Pay Annual					145,900
	Leave					
	Vacation Pay In Lieu					192,950
FTE, Salarie	es, and Wages Subtotal	438.07	439.70	443.39		\$ 37,558,950
	-					

		FY2024	FY2025	FY2026	FY2025-2026
Fuir and Bourn Sta		Actual	Budget	Adopted	Change
Fringe Benefits					
Employee Offset Savings	\$	82,587	\$ 92,876	\$ 95,177	\$ 2,301
Flexible Benefits		4,360,377	4,994,052	5,049,051	54,999
Long-Term Disability		105,330	111,457	170,857	59,400
Medicare		441,618	450,710	543,914	93,204
Other Post-Employment Benefits		1,480,626	1,551,224	1,509,487	(41,737)
Retiree Medical Trust		37,871	42,976	49,955	6,979
Retirement 401 Plan		145,536	165,275	192,523	27,248
Retirement ADC		10,169,225	11,018,284	12,572,399	1,554,115
Retirement DROP		89,227	98,295	104,059	5,764
Risk Management Administration		439,045	520,820	617,446	96,626
Supplemental Pension Savings Plan		921,581	877,725	901,985	24,260
Unemployment Insurance		28,884	32,431	32,865	434
Workers' Compensation		909,527	927,418	1,016,890	89,472
Fringe Benefits Subtotal	\$	19,211,433	\$ 20,883,543	\$ 22,856,608	\$ 1,973,065
Total Personnel Expenditures	•			\$ 60,415,558	

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Charges for Services	\$ 32,505,687	\$ 22,500,000	\$ 22,500,000	\$ -
Rev from Money and Prop	639,888	40,000	40,000	-
Total	\$ 33,145,575	\$ 22,540,000	\$ 22,540,000	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Charges for Services	\$ 19,727,960	\$ 15,900,000	\$ 15,900,000	\$ -
Rev from Money and Prop	388,388	50,000	50,000	-
Total	\$ 20,116,348	\$ 15,950,000	\$ 15,950,000	\$ -

Water Utility Operating Fund

Department Expenditures

•	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
Customer Support Service	\$ 9,566,182	\$ 9,199,386	\$ 9,862,228 \$	662,842
Employee Services & Quality Assurance	10,492,246	12,120,431	12,886,395	765,964
Finance & Budget	3,712,577	5,167,854	6,024,079	856,225
Innovation & Technology	7,284,613	8,133,853	9,509,731	1,375,878
Public Utilities	149,447,082	142,811,574	158,464,332	15,652,758
Pure Water Operations	4,424,073	8,368,699	15,578,220	7,209,521
Pure Water Program Management	15,345,604	13,044,223	14,727,392	1,683,169
Water Distribution	64,031,007	71,913,549	83,587,854	11,674,305
Water Meter Services	25,148,542	30,659,396	34,530,768	3,871,372
Water Production	337,466,454	404,983,992	455,567,671	50,583,679
Engineering & Program Management	17,237,849	24,918,785	33,166,382	8,247,597
Environmental Monitoring & Technical	11,001,816	11,872,374	12,938,681	1,066,307
Services				
Wastewater Treatment & Disposal	45,205	922,316	924,751	2,435
Total	\$ 655,203,251	\$ 744,116,432	\$ 847,768,484 \$	103,652,052

Department Personnel

	FY2024	FY2025	FY2026	FY2025-2026
	Budget	Budget	Adopted	Change
Customer Support Service	58.94	58.44	59.50	1.06
Employee Services & Quality Assurance	53.11	58.26	61.57	3.31
Finance & Budget	26.89	26.89	26.44	(0.45)
Innovation & Technology	15.55	15.55	15.60	0.05
Public Utilities	5.15	5.62	5.95	0.03
Pure Water Operations	36.00	47.00	48.00	1.00
Pure Water Program Management	12.79	12.22	12.34	0.12

Department Personnel

	FY2024 Budget	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
Water Distribution	277.00	273.00	305.00	32.00
Water Meter Services	168.42	169.32	180.50	11.18
Water Production	202.70	207.00	200.00	(7.00)
Engineering & Program Management	61.88	67.34	67.92	0.58
Environmental Monitoring & Technical	61.43	63.57	66.08	2.51
Services				
Total	979.86	1,004.21	1,048.90	44.69

Significant Budget Adjustments

Significant Budget Adjustments			
	FTE	Expenditures	Revenue
Water Purchases Addition of one-time non-personnel expenditures associated with changes in the wholesale water rate to support water production.	0.00 \$	37,252,147 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	26,424,538	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	17.33	15,901,942	-
Dams and Reservoir Water Production Addition of one-time non-personnel expenditure to support water production, raw water engineering operational and maintenance of dams.	0.00	10,000,000	-
Pure Water Phase 1 Operations Addition of non-personnel expenditures needed for Phase I Operations for preventative/corrective maintenance.	0.00	7,735,000	-
Development Intake and Review Addition of a 0.46 Associate Civil Engineer position and associated non-personnel expenditures to support the development intake and review process.	0.46	7,077,401	-
Maintain Distribution System Water Quality Addition of 17.00 FTE positions and non-personnel expenditures to maintain the desired water quality.	17.00	2,984,399	-
Dams and Reservoir Maintenance Addition of one-time non-personnel expenditure to support the operations, maintenance, and compliance mandated by the State for Raw Water Projects.	0.00	1,500,000	-
Pure Water Phase 2 Program Management Consultant Addition of non-personnel expenditures associated with the program management consultant for Pure Water Phase 2.	0.00	1,000,000	-

Significant Budget Adjustments

Significant Budget Adjustments	FTE	Expenditures	Revenue
Blueworx Upgrade for Service Notification Addition of non-personnel expenditures associated with the automation of service investigations for customer support.	0.00	250,000	revenue -
Regulatory Compliance Addition of 5.00 FTE positions across multiple funds associated with air quality regulatory compliance.	1.75	242,169	-
Regulatory Compliance Maintenance Addition of 1.00 Principal Backflow & Cross Connection Specialist Supervisor and 1.00 Senior Cross Connection and Backflow Specialist to ensure compliance and regulation mandates for annual testing and maintenance of all City maintained backflows.	2.00	241,804	-
Dual Port Charging Stations Addition of non-personnel expenditures associated to Dual Port Charging Stations to support the charging of electric vehicles.	0.00	158,400	-
Pure Water Readiness Addition of 1.12 Environmental Scientists 2s and non- personnel expenditures associate with Pure Water operations.	1.12	152,462	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	28,512	-
Employ and Empower Program Support Addition of 0.33 Management Intern - Hourly and associated revenue to support the Employ and Empower Program.	0.33	17,796	17,805
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	5,000	-
Street Preservation Ordinance Support Addition of 10.00 FTE Positions across multiple funds associated with Trench Restoration Program needs to comply with the Street Preservation Ordinance.	4.70	(169,146)	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(292,650)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2025.	0.00	(6,857,722)	-
Total	44.69 \$	103,652,052 \$	17,805

Expenditures by Category

	EV2024	FV202F	FV202C	EV202E 2026
	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Adopted	Change
PERSONNEL				
Personnel Cost	\$ 77,567,610	\$ 81,649,898	\$ 93,301,065	\$ 11,651,167
Fringe Benefits	46,101,709	48,575,711	56,032,807	7,457,096
PERSONNEL SUBTOTAL	123,669,319	130,225,609	149,333,872	19,108,263
NON-PERSONNEL				
Supplies	\$ 231,191,190	\$ 282,498,707	\$ 320,566,571	\$ 38,067,864
Contracts & Services	165,586,690	164,323,295	188,639,036	24,315,741
External Contracts & Services	123,318,016	124,297,365	146,899,804	22,602,439
Internal Contracts & Services	42,268,674	40,025,930	41,739,232	1,713,302
Information Technology	12,531,714	21,793,826	20,995,426	(798,400)
Energy and Utilities	16,850,702	18,940,188	29,891,192	10,951,004
Other	6,302,912	11,903,632	16,001,665	4,098,033
Transfers Out	96,718,905	108,064,868	117,912,115	9,847,247
Capital Expenditures	2,351,818	6,366,307	4,428,607	(1,937,700)
NON-PERSONNEL SUBTOTAL	531,533,932	613,890,823	698,434,612	84,543,789
Total	\$ 655,203,251	\$ 744,116,432	\$ 847,768,484	\$ 103,652,052

Revenues by Category

	FY2024 Actual	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
Charges for Services	\$ 594,193,416	\$ 609,459,510	\$ 609,477,315	\$ 17,805
Fines Forfeitures and Penalties	44,890	-	-	-
Other Revenue	306,870,119	271,374,795	271,374,795	-
Rev from Federal Agencies	31,363,006	259,484	259,484	-
Rev from Money and Prop	10,911,552	11,530,178	11,530,178	-
Rev from Other Agencies	3,616,760	703,559	703,559	-
Transfers In	1,639,352	49,183,962	49,183,962	<u>-</u>
Total	\$ 948,639,095	\$ 942,511,488	\$ 942,529,293	\$ 17,805

Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000007	Accountant 3	0.92	0.92	0.90	\$ 100,835 -	121,824	\$ 100,188
20000102	Accountant 4	0.47	0.45	0.45	124,095 -	150,805	59,352
20000011	Account Clerk	5.65	5.20	5.20	49,620 -	59,689	291,157
20000012	Administrative Aide 1	4.27	5.27	5.33	58,356 -	70,259	349,535
20000024	Administrative Aide 2	14.70	16.01	16.63	67,180 -	80,983	1,255,844
21000753	Asset Management	0.00	1.39	1.39	113,088 -	136,893	188,362
	Coordinator						
20000057	Assistant Chemist	21.36	16.92	0.00	88,954 -	107,999	-
	(Terminal)						
20000058	Assistant Customer	0.50	0.50	0.50	85,224 -	102,662	42,606
	Services Supervisor						
20001140	Assistant Department	1.91	2.85	2.38	98,302 -	372,372	624,978
	Director						
20001081	Assistant Deputy Chief	0.47	0.47	0.47	98,302 -	372,372	135,850
	Operating Officer						
20001202	Assistant Deputy Director	5.44	6.94	7.00	78,886 -	290,057	1,540,429
20000070	Assistant Engineer-Civil	29.95	31.38	31.42	100,224 -	120,710	3,489,509
	•				•	•	•

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted		ry Range	Total
20000071	Assistant Engineer-Civil	0.47	0.47	0.47	100,224 -	120,710	56,737
21000176	Assistant Engineer- Corrosion	3.00	3.00	3.00	100,224 -	120,710	319,347
20000077	Assistant Engineer- Electrical	0.46	0.46	1.46	100,224 -	120,710	146,328
20000087	Assistant Engineer- Mechanical	0.46	0.46	0.46	100,224 -	120,710	46,104
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	55,626 -	66,350	520,420
20001091	Assistant to the Water Department Director	0.47	0.47	0.47	35,880 -	187,890	86,578
20000140	Associate Chemist (Terminal)	7.66	7.66	0.00	97,636 -	118,222	-
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	85,285 -	103,085	242,235
21000727	Associate Eng-Control Systems	0.00	0.45	0.45	115,403 -	139,317	51,935
20000143	Associate Engineer-Civil	28.38	30.08	31.10	115,403 -	139,317	4,189,432
20000145	Associate Engineer-Civil	1.88	1.88	1.88	115,403 -	139,317	258,985
20000350	Associate Engineer- Corrosion	3.00	3.00	3.00	115,403 -	139,317	415,165
20000150	Associate Engineer- Electrical	1.92	1.92	1.92	115,403 -	139,317	264,161
20000154	Associate Engineer- Mechanical	0.46	0.46	0.46	115,403 -	139,317	64,090
20000119	Associate Management Analyst	21.09	21.09	20.76	85,285 -	103,085	1,924,215
20000134	Associate Management Analyst (Terminal)	0.47	0.00	0.00	85,285 -	103,085	-
20000162	Associate Planner	3.76	3.76	3.76	93,825 -	113,371	364,566
20000655	Biologist 2 (Terminal)	8.70	7.50	0.00	84,199 -	102,380	· -
20000648	Biologist 3 (Terminal)	3.66	2.71	0.00	97,173 -	117,649	_
20000234	Carpenter	1.00	1.00	0.00	67,922 -	81,267	_
20000266	Cashier	2.00	2.00	2.00	52,088 -	62,659	120,025
20000236	Cement Finisher	2.00	2.00	3.00	76,605 -	91,805	243,638
20000539	Clerical Assistant 2	8.32	6.46	6.46	47,174 -	56,871	336,306
20000306	Code Compliance Officer	4.00	4.00	4.00	63,467 -		296,240
20000307	Code Compliance Supervisor	1.00	1.00	1.00	73,164 -		85,781
20000829	Compliance and Metering Manager	1.34	1.34	1.70	107,737 -	130,319	221,542
20000801	Customer Information and Billing Manager	0.50	0.50	0.50	107,737 -	130,319	62,476
20000369	Customer Services Representative	25.25	25.75	25.00	55,987 -	67,583	1,588,325
20000366	Customer Services Supervisor	3.00	3.00	3.00	98,140 -	118,444	345,162
20001168	Deputy Director	6.44	6.22	6.50	78,886 -	290,057	1,482,250
20001100	Electronics Technician	0.47	0.47	0.47	70,128 -	84,193	38,589
21000454	Environmental Biologist 3	0.47	1.92	1.92	102,517 -		202,462
21000431	Environmental Scientist 2	0.00	7.74	35.22	88,845 -	107,999	3,572,344
21000840	Environmental Scientist 3	0.00	1.00	10.99	102,517 -		1,322,794

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted		ry Range	Total
20000430	Equipment Operator 2	13.00	13.47	15.41	65,869 -	78,777	1,181,337
20000436	Equipment Operator 3	1.00	1.47	1.47	68,752 -	82,271	114,589
20000418	Equipment Technician 1	5.00	3.00	3.00	53,617 -	64,253	182,123
20000924	Executive Assistant	0.47	0.47	0.47	67,398 -	81,551	31,677
20000461	Field Representative	34.80	34.80	34.80	54,890 -	66,106	2,235,677
20000184	Fleet Parts Buyer	0.94	0.00	0.00	63,860 -	77,357	-
	(Terminal)						
20000483	General Water Utility	0.00	0.70	0.70	109,624 -	132,637	92,845
	Supervisor						
21000432	Geographic Info Systems	2.46	2.92	2.92	86,945 -	105,050	289,348
	Analyst 2						
21000433	Geographic Info Systems	0.46	1.92	1.37	95,463 -	115,381	139,947
	Analyst 3						
20000822	Golf Course Manager	2.00	0.00	0.00	85,110 -	102,670	-
	(Terminal)						
20000501	Heavy Truck Driver 2	1.00	2.41	3.82	55,954 -	67,464	233,214
20000290	Information Systems	2.35	2.35	1.35	86,945 -	105,050	125,513
	Analyst 2						
20000293	Information Systems	3.65	3.65	3.60	95,463 -	115,381	412,289
	Analyst 3						
20000998	Information Systems	1.80	1.80	1.80	107,322 -	130,079	220,515
	Analyst 4						
20000999	Information Systems	1.00	0.00	0.00	107,322 -	130,079	-
	Analyst 4						
20000377	Information Systems	0.90	0.90	0.90	68,468 -	82,555	71,255
	Technician						
20000514	Instrumentation and	6.00	6.00	6.00	104,252 -	126,056	705,795
	Control Supervisor						
20000515	Instrumentation and	16.47	18.47	18.47	94,961 -	114,034	1,795,835
	Control Technician						
20000497	Irrigation Specialist	2.00	2.00	2.00	57,745 -	69,058	137,654
20000590	Laboratory Technician	12.00	12.00	12.00	67,136 -	81,136	908,027
20000589	Laborer	1.00	0.00	0.00	47,928 -	57,062	-
20000564	Lake Aide 2	12.00	12.00	12.00	41,452 -	49,118	584,257
20000616	Lakes Program Manager	1.00	1.00	1.00	110,401 -	133,639	133,639
20000618	Machinist	0.00	0.00	1.00	70,412 -	84,324	70,412
90001073	Management Intern -	1.00	2.50	2.83	38,548 -	49,686	140,611
	Hourly			_,		,	
20000622	Marine Mechanic	1.00	1.00	1.00	67,673 -	81,172	81,172
20000756	Office Support Specialist	8.02	8.02	7.63	48,747 -	58,684	426,110
20000627	Organization Effectiveness	0.47	0.47	0.47	84,936 -	102,670	48,251
	Specialist 3		••••		- 1,2-2	,,,,,	,
20000639	Organization Effectiveness	0.47	0.47	0.47	95,528 -	115,774	54,419
20000033	Supervisor	0.17	0.17	0.17	33,320	, , , .	3 1, 113
20000172	Payroll Specialist 1	0.00	0.00	0.47	54,818 -	65,979	25,765
20000172	Payroll Specialist 2	4.70	4.70	4.70	57,330 -	69,255	304,841
20000173	Payroll Supervisor	0.94	0.94	0.94	65,782 -	79,585	74,056
21000725	Plant Maintenance	2.00	12.60	13.60	96,860 -	117,128	1,535,011
21000723	Coordinator	2.00	12.00	13.00	50,000 -	117,120	1,555,011
20000701	Plant Process Control	11.00	12.00	12.00	94,961 -	114,034	1,307,197
20000701	Electrician	11.00	12.00	12.00	J-1, JOT -	117,007	1,507,157
	Licea idian						

	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted		ry Range	Total
20000703	Plant Process Control	3.00	3.00	3.00	104,252 -	126,056	356,364
20000705	Supervisor	10.00	0.00	0.00	104 252	126.056	
20000705	Plant Process Control	10.90	0.00	0.00	104,252 -	126,056	-
20000687	Supervisor (Terminal) Plant Technician 1	7.00	9.00	9.00	63,621 -	76,090	552,912
20000687	Plant Technician 2	8.50	9.50	9.50	69,732 -	83,254	727,692
20000689	Plant Technician 3	6.00	6.00	6.00	76,515 -	91,559	543,362
20000003	Plant Technician Supervisor	3.00	3.00	3.00	89,477 -	106,714	316,689
21000789	Principal Backflow and	0.64	0.64	2.00	88,537 -	100,714	204,832
21000703	Cross Connection Specialist Supervisor	0.04	0.04	2.00	00,557	107,223	204,032
21000184	Principal Backflow & Cross	3.00	3.00	5.00	77,008 -	93,260	463,036
	Connection Specialist				•	•	,
20000737	Principal Customer	1.50	1.50	1.50	73,919 -	89,275	118,552
	Services Representative						
20000740	Principal Drafting Aide	1.38	1.38	1.38	71,548 -	86,661	114,141
20000743	Principal Engineering Aide	1.46	1.46	0.46	86,617 -	104,810	48,217
20001187	Principal Planner	1.00	0.00	0.00	78,886 -	290,057	-
	(Terminal)						
21000790	Principal Water Resources Specialist	0.00	0.46	0.46	121,847 -	147,278	67,746
21000350	Principle Corrosion Engineering Aide	3.00	3.00	3.00	86,617 -	104,810	304,958
20000227	Procurement Specialist	0.47	0.47	0.47	70,259 -	85,110	33,023
20001234	Program Coordinator	6.27	5.72	6.25	36,364 -	218,225	895,193
20001222	Program Manager	9.67	8.10	8.20	78,886 -	290,057	1,484,810
20000760	Project Assistant	1.84	1.84	1.38	96,372 -	116,116	159,302
20000763	Project Officer 2	1.46	1.46	1.46	127,936 -	154,642	199,071
20000766	Project Officer 2	2.92	1.46	1.46	127,936 -	154,642	213,492
20000783	Public Information Clerk	0.50	0.50	0.50	49,620 -	59,689	29,844
20001150	Public Utilities Director	0.47	0.47	0.47	98,302 -	372,372	146,062
20001050	Public Works Superintendent	0.00	0.47	0.47	118,892 -	143,539	55,879
20001032	Public Works Supervisor	0.00	0.47	0.94	88,156 -	106,714	87,040
21000630	Pure Water Plant Operations Supervisor	3.00	3.00	3.00	119,138 -	144,837	408,812
21000627	Pure Water Plant Operator	6.00	10.00	10.00	102,640 -	124,712	1,092,616
21000632	Pure Water Treatment	1.00	1.00	1.00	167,246 -	203,287	195,155
	Superintendent						
20000373	Ranger/Diver 1	3.00	3.00	2.00	65,083 -	78,624	154,064
20000375	Ranger/Diver 2	2.00	2.00	2.00	71,439 -	86,377	170,526
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	78,406 -	94,851	94,851
21000762	Records Management Analyst	0.00	0.47	0.47	85,285 -	103,085	48,447
20000560	Recycling Program Manager (Terminal)	1.39	0.00	0.00	112,542 -	136,260	-
20000840	Reservoir Keeper	8.00	8.00	8.00	63,707 -	76,134	602,414
21000784	Reservoir Maintenance Supervisor	0.00	2.00	2.00	85,110 -	102,670	202,260
20001042	Safety and Training Manager	1.41	1.41	1.41	102,819 -	124,600	175,677

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
20000847	Safety Officer	0.94	0.94	0.94	89,186 -	107,744	101,276
20000854	Safety Representative 2	3.76	3.76	2.82	77,724 -	93,999	258,455
21000438	Security Officer	0.47	0.47	0.47	89,186 -	107,744	50,638
21000437	Security Representative 2	0.47	0.47	1.41	77,724 -	93,999	127,647
20000869	Senior Account Clerk	0.90	0.90	0.90	56,762 -	68,468	51,074
21000183	Senior Backflow & Cross Connection Specialist	14.00	14.00	20.00	68,434 -	82,694	1,471,934
20000828	Senior Biologist (Terminal)	1.50	1.50	0.00	112,463 -	135,499	-
20000864	Senior Cashier	0.50	0.50	0.50	56,762 -	68,468	34,234
20000883	Senior Chemist (Terminal)	2.28	1.28	0.00	112,971 -	136,183	, -
20000885	Senior Civil Engineer	9.92	9.92	10.92	132,962 -	160,742	1,684,284
20000890	Senior Civil Engineer	0.47	0.47	0.47	132,962 -	160,742	75,553
21000728	Senior Control Systems	0.00	0.00	0.90	132,962 -	160,742	132,170
	Engineer				,		,
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	132,962 -	160,742	160,742
20000898	Senior Customer Services	4.00	4.00	4.00	64,270 -	77,724	305,258
	Representative				,	•	,
20000312	Senior Department Human Resources Analyst	0.94	0.94	0.94	93,628 -	113,219	97,214
20000400	Senior Drafting Aide	2.30	2.30	2.30	63,576 -	76,833	156,569
20000904	Senior Electrical Engineer	0.46	0.46	0.46	132,962 -	160,742	73,945
21000837	Senior Environmental	0.00	1.00	3.62	118,657 -	142,986	476,583
	Scientist					,	
20000015	Senior Management	12.26	12.26	12.04	93,628 -	113,219	1,309,544
	Analyst				•	•	
20000918	Senior Planner	3.76	3.76	3.76	108,064 -	130,669	464,499
20000920	Senior Planner (Terminal)	0.47	0.00	0.00	108,064 -	130,669	-
20000708	Senior Plant Technician	5.45	5.00	5.00	110,990 -	133,958	659,074
	Supervisor				•	•	,
21000631	Senior Pure Water Plant	1.00	1.00	1.00	131,003 -	159,321	159,321
	Operations Supervisor						
21000629	Senior Pure Water Plant	6.00	6.00	6.00	107,766 -	130,980	746,948
	Operator						
21000178	Senior Water Distribution	2.00	2.00	2.00	131,294 -	158,762	317,522
	Operations Supervisor						
20001060	Senior Water Operations	3.00	3.00	3.00	131,294 -	158,762	476,283
	Supervisor						
21000785	Senior Water Plant	6.00	6.00	6.00	104,431 -	124,847	749,082
	Operator						
20000914	Senior Water Utility	0.70	0.70	0.70	80,187 -	96,999	67,898
	Supervisor						
20000950	Stock Clerk	2.35	2.35	2.35	43,003 -	51,936	118,786
20000955	Storekeeper 1	2.35	2.35	2.35	49,533 -	59,405	125,667
20000956	Storekeeper 2	1.88	1.88	1.88	54,141 -	65,454	118,903
20000954	Storekeeper 3 (Terminal)	0.47	0.00	0.00	56,959 -	68,512	-
90000964	Student Engineer - Hourly	0.00	0.50	0.50	38,220 -	45,798	22,899
20000313	Supervising Department	1.41	1.41	1.41	105,312 -	127,633	179,964
	Human Resources Analyst						
20000995	Supervising Economist	0.45	0.45	0.45	95,528 -	115,774	42,983
20000990	Supervising Field	1.40	1.40	1.40	63,129 -	75,956	106,336
	Representative				•	•	

Personr	nel Expenditures						
Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Adopted		ry Range	Total
20000970	Supervising Management Analyst	10.22	10.22	9.77	100,377 -	121,605	1,178,505
20000997	Supervising Meter Reader	2.10	2.10	2.10	63,240 -	75,933	158,387
21000177	Trainer	3.29	3.29	3.32	83,254 -	100,603	298,001
20001041	Training Supervisor	0.94	0.94	0.94	91,402 -	110,497	100,590
20001053	Utility Worker 2	0.00	1.88	3.76	53,413 -	63,554	209,748
21000781	Warehouse Manager	0.00	0.47	0.47	56,959 -	68,512	26,770
20000937	Wastewater Operations Supervisor	0.50	0.50	0.50	116,430 -	139,151	58,215
20000317	Water Distribution Operations Supervisor	2.00	2.00	2.00	106,692 -	127,354	249,592
20000316	Water Distribution Operator	12.00	12.00	12.00	96,103 -	114,728	1,329,319
20001059	Water Operations Supervisor	6.00	6.00	6.00	115,557 -	138,054	820,408
20001061	Water Plant Operator	30.00	30.00	30.00	99,483 -	118,892	3,095,507
20000932	Water Production Superintendent	5.00	5.00	5.00	145,151 -	175,708	871,512
21000782	Water Resources Specialist	0.00	1.47	2.47	108,064 -	130,669	291,848
20000006	Water Systems District Manager	4.00	4.00	4.00	127,332 -	153,098	580,344
20000003	Water Systems Technician 3	232.00	235.00	254.00	69,732 -	83,254	17,680,791
20000004	Water Systems Technician 4	59.00	59.00	62.00	80,858 -	96,551	5,861,814
20000005	Water Systems Technician Supervisor	21.00	21.00	23.00	106,692 -	127,354	2,856,402
21000783	Water Utility Parts Buyer	0.00	0.94	0.94	63,860 -	77,357	72,174
20001063	Water Utility Supervisor	0.70	0.70	0.70	73,807 -	88,313	61,454
20001065	Water Utility Worker	3.50	3.50	3.50	56,055 -	66,710	229,727
20001058	Welder	3.00	3.00	3.00	67,704 -	81,179	243,408
	AWWA WDP Cert Pay						239,395
	Backflow Cert						41,600
	Bilingual - Regular						162,556
	Budgeted Personnel Expenditure Savings						(12,018,416)
	Electrician Cert Pay						29,111
	Emergency Medical Tech						41,944
	Exceptional Performance Pay-Classified						18,949
	Exceptional Performance Pay-Unclassified						1,832
	Geographic Info Cert Pay Infrastructure In-Training						5,711 220,757
	Pay Infrastructure Registration						700,369
	Pay						
	Night Shift Pay Overtime Budgeted						51,158
	Plant/Tank Vol Cert Pay						3,277,118 339,827
	Reg Pay For Engineers						656,549
							330,343

Job		FY2024	FY2025	FY2026		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
	Sick Leave - Hourly					17,651
	Split Shift Pay					244,412
	Standby Pay					85,843
	Termination Pay Annual					174,574
	Leave					
	Vacation Pay In Lieu					932,222
	Welding Certification					3,640
FTE, Salari	es, and Wages Subtotal	979.86	1,004.21	1,048.90	\$	93,301,065

	FY2024 Actual	FY2025 Budget	FY2026 Adopted	FY2025-2026 Change
Fringe Benefits				.
Employee Offset Savings	\$ 202,675	\$ 208,742	\$ 224,110	\$ 15,368
Flexible Benefits	10,424,862	11,708,117	12,333,628	625,511
Long-Term Disability	260,854	273,828	435,767	161,939
Medicare	1,122,467	1,121,244	1,353,501	232,257
Other Post-Employment Benefits	3,553,612	3,652,375	3,681,479	29,104
Retiree Medical Trust	116,760	123,963	146,962	22,999
Retirement 401 Plan	451,445	487,347	576,102	88,755
Retirement ADC	24,214,869	25,377,834	30,781,854	5,404,020
Retirement DROP	127,198	141,336	152,097	10,761
Risk Management Administration	1,054,546	1,223,040	1,505,754	282,714
Supplemental Pension Savings Plan	1,831,571	1,735,017	1,873,838	138,821
Unemployment Insurance	71,554	77,308	81,001	3,693
Workers' Compensation	2,669,296	2,445,560	2,886,714	441,154
Fringe Benefits Subtotal	\$ 46,101,709	\$ 48,575,711	\$ 56,032,807	\$ 7,457,096
Total Personnel Expenditures			\$ 149,333,872	

Revenue and Expense Statement (Non-General Fund)

Sewer Funds****	FY2024*** Actual		FY2025* Budget	FY2026** Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	\$ -	\$	15,044,912	\$ 128,177,960
Continuing Appropriation - CIP	323,157,793		187,217,822	253,735,861
Encumbrances	341,068,612		346,341,306	296,075,518
Rate Stabilization Reserve	89,250,000		95,250,000	71,250,000
Capital Reserve	10,000,000		10,000,000	10,000,000
Operating Reserve	54,083,232		65,391,348	68,459,748
TOTAL BALANCE AND RESERVES	\$ 817,559,638	\$	719,245,389	\$ 827,699,087
REVENUE				
Charges for Services	\$ 456,408,166	\$	460,310,129	\$ 460,346,278
Fines Forfeitures and Penalties	120,554		-	-
Other Revenue	165,399,517		310,000,000	-
Revenue from Federal Agencies	14,741,487		-	-
Revenue from Use of Money and Property	6,593,311		4,703,000	4,703,000
Transfers In	 2,925,280		174,161,376	 174,161,376
TOTAL REVENUE	\$ 646,188,315	\$_	949,174,505	\$ 639,210,654
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,463,747,953	\$	1,668,419,894	\$ 1,466,909,741
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE				
CIP Expenditures	\$ 178,474,276	\$	266,811,590	\$ 270,441,323
TOTAL CIP EXPENSE	\$ 178,474,276	\$	266,811,590	\$ 270,441,323
OPERATING EXPENSE				
Personnel Expenses	\$ 74,204,713	\$	82,830,325	\$ 90,377,750
Fringe Benefits	43,216,849		46,926,890	51,763,669
Supplies	64,200,087		47,161,380	48,557,562
Contracts & Services	101,228,242		111,709,106	117,082,945
Information Technology	14,507,244		17,470,551	17,189,681
Energy and Utilities	33,689,830		45,008,754	41,959,949
Other Expenses	257,680		266,661	269,997
Transfers Out	97,488,153		116,378,877	98,178,113
Capital Expenditures	5,155,212		6,027,013	5,341,109
Debt Expenses	 1,413,000		-	
TOTAL OPERATING EXPENSE	\$ 435,361,011	\$	473,779,557	\$ 470,720,775
EXPENDITURE OF PRIOR YEAR FUNDS				
CIP Expenditures	\$ 130,667,277	\$	-	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 130,667,277	\$	-	\$ -
TOTAL EXPENSE	\$ 744,502,564	\$	740,591,147	\$ 741,162,098
RESERVES				
Continuing Appropriation - CIP	\$ 187,217,822	\$	187,217,822	\$ 164,943,414
Encumbrances	346,341,306		346,341,306	384,867,965
Rate Stabilization Reserve	95,250,000		95,250,000	79,250,000

Sewer Funds****	FY2024*** Actual	FY2025* Budget	FY2026** Adopted
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	65,391,348	68,459,748	70,692,872
TOTAL RESERVES	\$ 704,200,477 \$	707,268,876 \$	709,754,251
BALANCE	\$ 15,044,912 \$	220,559,871 \$	15,993,392
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1.463.747.953 \$	1.668.419.894 \$	1.466.909.741

^{*} At the time of publication, audited financial statements for Fiscal Year 2025 were not available. Therefore, the Fiscal Year 2025 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2025 Adopted Budget, while the beginning Fiscal Year 2025 balance amount reflects the audited Fiscal Year 2024 ending balance.

^{**} Fiscal Year 2026 Beginning Fund Balance reflects the projected Fiscal Year 2025 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2025.

^{***}The FY 2024 Actual column includes accounting adjustments to accurately reflect fund balance and, therefore, may not directly reflect the data included in the department tables.

^{****} This statement reflects information known in July 2025, which did not included rates approved in late Fiscal Year 2025 or proposed rates for Fiscal Year 2026. The Public Utilities Cost of Service Study was finalized in July 2025 and should be used to judge the expected financial position of the utility.

Revenue and Expense Statement (Non-General Fund)

Mater Utility Operating Fund**** BEGINNING BALANCE AND RESERVES Balance from Prior Year \$. \$. \$. \$. \$. \$. \$. \$. \$. \$		FY2024***	FY2025*	FY2026**
BEGINNING BALANCE AND RESERVES \$ 89,156,521 \$ 19,161,240 Pay-Go or Financing To Be Identified in Current / Future 78,341,852 234,388,786 Fiscal Year(S) 398,304,396 431,052,738 435,960,223 Continuing Appropriation - CIP 396,621,509 279,312,311 363,624,02 Capital Reserve 5,000,000 5,000,000 5,000,000 Operating Reserve 44,859,527 55,775,552 60,692,993 Rate Stabilization Reserve 105,117,000 45,717,00 41,417,000 Secondary Purchase Reserve 106,281,90 16,628,109 11,883,476 TOTAL BALANCE AND RESERVES \$ 66,530,223 1,700,9984,236 \$ 1,779,107,409 REVENUE \$ 966,530,623 \$ 1,799,107,409 \$ 1,799,107,409 Chyller Revenue 306,872,619 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties 31,363,000 2271,374,795 2271,374,795 Chyler Revenue from Cher Agencies 31,616,760 703,559 703,559 Revenue from Other Agencies 3,616,760 703,559 49,183,962 49,183,962	Water Utility Operating Fund****			
Pay-Go or Financing To Be Identified in Current / Futor Fiscal Year(s) 78,341,855 234,388,786 Fiscal Year(s) 398,304,396 431,052,738 435,960,223 Continuing Appropriation - CIP 396,621,509 279,312,381 363,652,402 Capital Reserve 5,000,000 5,000,000 5,000,000 Operating Reserve 44,859,527 55,775,552 66,692,993 Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES 966,530,623 \$ 1,000,984,236 \$ 1,779,107,409 REVENUE 8613,921,376 \$ 625,359,510 \$ 625,377,315 Charges for Services 613,921,376 \$ 625,359,510 \$ 625,377,315 Other Revenue 306,872,619 271,374,795 271,374,795 Charges for Services 3,616,760 703,559 703,559 Revenue from Federal Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,40 11,580,178 11,580,178				·
Pay-Go or Financing To Be Identified in Current / Futor Fiscal Year(s) 78,341,854 234,388,786 Fiscal Year(s) 398,304,396 431,052,738 435,960,223 Continuing Appropriation - CIP 396,621,509 279,312,381 363,652,402 Capital Reserve 5,000,000 5,000,000 5,000,000 Operating Reserve 44,859,527 55,775,552 66,692,993 Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES 966,530,623 \$ 1,000,984,236 \$ 1,719,107,409 REVENUE 8613,921,376 \$ 625,359,510 \$ 625,377,315 Charges for Services 613,921,376 \$ 625,359,510 \$ 625,377,315 Chier Revenue 306,872,619 271,374,795 271,374,795 Other Revenue from Federal Agencies 3,616,760 703,559 703,559 Revenue from Dederal Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,40 11,580,178 11,580,178		\$ -	\$ 89.156.521	\$ 19.161.240
Fiscal Year(s) Encumbrances 398,304,396 431,052,738 435,960,228 200,000 279,312,338 363,652,402 200,000 279,312,338 363,652,402 200,000 279,312,338 363,652,402 200,000 200,00				
Continuing Appropriation - CIP 396,621,509 279,312,381 363,652,402 Capital Reserve 5,000,000 5,000,000 5,000,000 Operating Reserve 44,859,527 55,775,5552 60,692,993 Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 1,834,765 TOTAL BALANCE AND RESERVES 966,530,622 \$ 1,000,984,236 \$ 1,719,107,400 REVENUE 5613,921,376 \$ 625,359,510 \$ 625,377,315 Charges for Services 537,390 271,374,795 271,374,795 Fines Forfeitures and Penalties 33,687,261 271,374,795 271,374,795 Chevenue 306,872,619 271,374,795 271,374,795 Revenue from Pederal Agencies 3,616,760 703,559 703,559 Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,40 11,580,73 11,580,75 Total Expenditures \$ 969,250,43 \$ 93,841,48 \$ 958,479,23 <td< td=""><td>Fiscal Year(s)</td><td>-</td><td>-,- ,</td><td>- ,,</td></td<>	Fiscal Year(s)	-	-,- ,	- ,,
Capital Reserve 5,000,000 5,000,000 Operating Reserve 44,859,527 55,775,552 60,692,993 Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES 966,530,623 1,000,984,236 1,179,107,409 REVENUE 1 613,921,376 625,359,510 625,377,315 Fines Forfeitures and Penalties 537,390 271,374,795 271,374,795 Chher Revenue 30,6872,619 2271,374,795 271,374,795 Revenue from Federal Agencies 31,363,006 259,484 259,484 Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Uther Agencies 3,616,760 703,559 11,580,778 Revenue from Gother Agencies 3,616,760 703,559 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962 49,183,962	Encumbrances	398,304,396	431,052,738	435,960,223
Operating Reserve 44,859,527 55,775,552 60,692,993 Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES \$ 966,530,623 \$ 1,000,984,236 \$ 1,791,074,000 REVENUE Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties 537,390 271,374,795 271,374,795 Revenue from Federal Agencies 31,630,000 259,484 259,484 Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE \$ 969,250,443 \$ 958,461,488 \$ 958,479,243 TOTAL REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,317,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 <t< td=""><td>Continuing Appropriation - CIP</td><td>396,621,509</td><td>279,312,381</td><td>363,652,402</td></t<>	Continuing Appropriation - CIP	396,621,509	279,312,381	363,652,402
Rate Stabilization Reserve 105,117,000 45,717,000 41,417,000 Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES 966,530,623 \$ 1,000,984,236 \$ 1,791,017,007 REVENUE \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties \$ 537,390 271,374,795 271,374,795 Other Revenue 306,872,619 271,374,795 270,3559 Revenue from Cher Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,173 11,580,178	Capital Reserve	5,000,000	5,000,000	5,000,000
Secondary Purchase Reserve 16,628,190 16,628,190 18,834,765 TOTAL BALANCE AND RESERVES 966,530,623 \$ 1,000,984,236 \$ 1,719,107,409 REVENUE \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties \$ 337,390 271,374,795 271,374,795 Other Revenue 306,872,619 271,374,795 279,484 Revenue from Pederal Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 16,393,52 49,183,962 49,183,962 TOTAL REVENUE \$ 962,50,443 \$ 958,461,488 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,666 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 Personnel Expenses \$ 77,567,610 \$ 81,649,898 </td <td>Operating Reserve</td> <td>44,859,527</td> <td>55,775,552</td> <td>60,692,993</td>	Operating Reserve	44,859,527	55,775,552	60,692,993
TOTAL BALANCE AND RESERVES \$ 966,530,623 \$ 1,000,984,236 \$ 1,719,107,409 REVENUE Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties 537,390	Rate Stabilization Reserve	105,117,000	45,717,000	41,417,000
REVENUE Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties 537,390	Secondary Purchase Reserve	16,628,190	16,628,190	18,834,765
Charges for Services \$ 613,921,376 \$ 625,359,510 \$ 625,377,315 Fines Forfeitures and Penalties 537,390	TOTAL BALANCE AND RESERVES	\$ 966,530,623	\$ 1,000,984,236	\$ 1,179,107,409
Fines Forfeitures and Penalties 537,390 -	REVENUE			
Other Revenue 306,872,619 271,374,795 271,374,795 Revenue from Federal Agencies 31,363,006 259,484 259,484 Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE \$ 969,250,443 \$ 958,461,488 \$ 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 374,719,415 \$ 380,027,138 Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,19 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Info	Charges for Services	\$ 613,921,376	\$ 625,359,510	\$ 625,377,315
Revenue from Federal Agencies 31,363,006 259,484 259,484 Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE \$ 969,250,443 \$ 958,461,488 \$ 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 2,31,191,190 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 18	Fines Forfeitures and Penalties	537,390	-	-
Revenue from Other Agencies 3,616,760 703,559 703,559 Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE \$ 969,250,443 \$ 958,461,488 \$ 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665	Other Revenue	306,872,619	271,374,795	271,374,795
Revenue from Use of Money and Property 11,299,940 11,580,178 11,580,178 Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE 969,250,443 958,461,488 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE 1,935,781,066 1,959,445,724 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE 256,880,621 374,719,415 380,027,138 TOTAL CIP EXPENSE 256,880,621 374,719,415 380,027,138 OPERATING EXPENSE 77,567,610 81,649,898 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditur	Revenue from Federal Agencies	31,363,006	259,484	259,484
Transfers In 1,639,352 49,183,962 49,183,962 TOTAL REVENUE 969,250,443 958,461,488 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE 1,935,781,066 1,959,445,724 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE 256,880,621 374,719,415 380,027,138 CIP Expenditures 256,880,621 374,719,415 380,027,138 TOTAL CIP EXPENSE 256,880,621 374,719,415 380,027,138 OPERATING EXPENSE 777,567,610 81,649,898 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,19 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures <td< td=""><td>Revenue from Other Agencies</td><td>3,616,760</td><td>703,559</td><td>703,559</td></td<>	Revenue from Other Agencies	3,616,760	703,559	703,559
TOTAL REVENUE \$ 969,250,443 \$ 958,461,488 \$ 958,479,293 TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE CIP Expenditures \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPEN	Revenue from Use of Money and Property	11,299,940	11,580,178	11,580,178
TOTAL BALANCE, RESERVES, AND REVENUE \$ 1,935,781,066 \$ 1,959,445,724 \$ 2,137,586,702 CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE 671,697,276 \$ 744,116,432 \$ 847,768,484 <tr< td=""><td>Transfers In</td><td>1,639,352</td><td>49,183,962</td><td>49,183,962</td></tr<>	Transfers In	1,639,352	49,183,962	49,183,962
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE CIP Expenditures \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE 671,697,276 744,116,432 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - \$ -	TOTAL REVENUE	\$ 969,250,443	\$ 958,461,488	\$ 958,479,293
CIP Expenditures \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 TOTAL CIP EXPENSE Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - \$ - \$ - \$ - \$	TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,935,781,066	\$ 1,959,445,724	\$ 2,137,586,702
TOTAL CIP EXPENSE \$ 256,880,621 \$ 374,719,415 \$ 380,027,138 OPERATING EXPENSE \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - \$ - CIP Expenditures \$ 84,560,786 \$ - \$ - \$ -	CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
OPERATING EXPENSE Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - \$	CIP Expenditures	\$ 256,880,621	\$ 374,719,415	\$ 380,027,138
Personnel Expenses \$ 77,567,610 \$ 81,649,898 \$ 93,301,065 Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ \$ - \$ \$ - \$	TOTAL CIP EXPENSE	\$ 256,880,621	\$ 374,719,415	\$ 380,027,138
Fringe Benefits 46,101,709 48,575,711 56,032,807 Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ - \$	OPERATING EXPENSE			
Supplies 231,191,190 282,498,707 320,566,571 Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ -	Personnel Expenses	\$ 77,567,610	\$ 81,649,898	\$ 93,301,065
Contracts & Services 182,080,715 164,323,295 188,639,036 Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - \$ - CIP Expenditures \$ 84,560,786 \$ - \$ - \$ -	Fringe Benefits	46,101,709	48,575,711	56,032,807
Information Technology 12,531,714 21,793,826 20,995,426 Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ - \$	Supplies	231,191,190	282,498,707	320,566,571
Energy and Utilities 16,850,702 18,940,188 29,891,192 Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ -	Contracts & Services	182,080,715	164,323,295	188,639,036
Other Expenses 7,721,172 16,903,632 16,001,665 Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ - \$	Information Technology	12,531,714	21,793,826	20,995,426
Transfers Out 95,300,646 103,064,868 117,912,115 Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 744,116,432 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ - \$	Energy and Utilities	16,850,702	18,940,188	29,891,192
Capital Expenditures 2,351,818 6,366,307 4,428,607 TOTAL OPERATING EXPENSE \$ 671,697,276 744,116,432 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ - \$ -	Other Expenses	7,721,172	16,903,632	16,001,665
TOTAL OPERATING EXPENSE \$ 671,697,276 \$ 744,116,432 \$ 847,768,484 EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ - CIP Expenditures \$ 84,560,786 \$ - \$	Transfers Out	95,300,646	103,064,868	117,912,115
EXPENDITURE OF PRIOR YEAR FUNDS CIP Expenditures \$ 84,560,786 \$ - \$ -	Capital Expenditures	2,351,818	6,366,307	4,428,607
CIP Expenditures \$ 84,560,786 \$ - \$ -	TOTAL OPERATING EXPENSE	\$ 671,697,276	\$ 744,116,432	\$ 847,768,484
· · · · · · · · · · · · · · · · · · ·	EXPENDITURE OF PRIOR YEAR FUNDS			
	CIP Expenditures	\$ 84,560,786	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS \$ 84,560,786 \$ - \$ -	TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 84,560,786	\$ -	\$ -
TOTAL EXPENSE \$ 1,013,138,683 \$ 1,118,835,847 \$ 1,227,795,622	TOTAL EXPENSE	\$ 1,013,138,683	\$ 1,118,835,847	\$ 1,227,795,622
RESERVES	RESERVES			

- 494 -

Water Utility Operating Fund****	FY2024*** Actual	FY2025* Budget	FY2026** Adopted
Continuing Appropriation - CIP	\$ 279,312,381 \$	279,312,381 \$	239,883,788
Encumbrances	431,052,738	431,052,738	559,728,838
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	55,775,552	60,692,993	68,970,974
Rate Stabilization Reserve	45,717,000	45,717,000	15,417,000
Secondary Purchase Reserve	16,628,190	18,834,765	20,790,480
TOTAL RESERVES	\$ 833,485,861 \$	840,609,877 \$	909,791,080
BALANCE	\$ 89,156,521 \$	- \$	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,935,781,066 \$	1,959,445,724 \$	2,137,586,702

^{*} At the time of publication, audited financial statements for Fiscal Year 2025 were not available. Therefore, the Fiscal Year 2025 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2025 Adopted Budget, while the beginning Fiscal Year 2025 balance amount reflects the audited Fiscal Year 2024 ending balance.

^{**} Fiscal Year 2026 Beginning Fund Balance reflects the projected Fiscal Year 2025 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2025.

^{***}The FY 2024 Actual column includes accounting adjustments to accurately reflect fund balance and, therefore, may not directly reflect the data included in the department tables.

^{****} This statement reflects information known in July 2025, which did not included rates approved in late Fiscal Year 2025 or proposed rates for Fiscal Year 2026. The Public Utilities Cost of Service Study was finalized in July 2025 and should be used to judge the expected financial position of the utility.