

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 44.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the

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corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2026 Adopted CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 20, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2026 Adopted CIP Budget have been organized into four project status categories as shown in Table 2 at the end of this section on page 32. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2026 Adopted CIP Budget
 - Continuing: projects initiated in Fiscal Year 2025, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2026 allocations approved by City Council can be found in the Fiscal Year 2026 Adopted CIP Budget Summary (pages 3-24).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, the Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in November and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a debt financing update, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of

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the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In February 2025, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Economic Development, Environmental Services, Parks & Recreation/Golf Courses, and Public Utilities Departments. Anticipated funding from these sources

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is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 2** provides a listing of projects by current status.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2026	FY 2026 Anticipated	FY 2027	FY 2028	FY 2029	FY 2030	Total by Source
Airport Funds	\$ 1,500	\$ -	\$ 38,062	\$ 7,596	\$ 11,622	\$ 4,940	\$ 63,719
Antenna Lease Fund	-	(3)	-	-	-	-	(3)
Bond Financing	100,300	13,815	68,410	-	-	-	182,525
Bus Stop Capital Improvement Fund	120	-	307	307	307	307	1,348
Capital Outlay - Other	250	-	-	-	-	-	250
Climate Equity Fund	2,400	-	-	-	-	-	2,400
Development Impact Fees	8,844	(772)	-	2,140	5,000	5,000	20,212
Donations	-	3,000	-	-	-	-	3,000
Enhanced Infrastructure Financing District Fund	6,509	-	29,300	1,364	-	-	37,173
Facilities Benefit Assessments	253	4,794	-	-	-	-	5,047
Federal Grants	-	73,389	-	-	-	-	73,389
General Fund	200	(1,442)	-	-	-	-	(1,242)
Golf Course Enterprise Fund	-	-	15,000	-	32,910	7,000	54,910
Library System Improvement Fund	10	-	-	-	-	-	10
Loans	-	51,492	84,190	-	-	-	135,682
Mission Bay Park Improvement Fund	13,178	-	13,802	14,741	15,713	16,718	74,152

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Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2026	FY 2026 Anticipated	FY 2027	FY 2028	FY 2029	FY 2030	Total by Source
OneSD/ERP Funding	3,100	-	-	-	-	-	3,100
Other Funding	1,178	3,250	-	-	-	-	4,428
Other Grants	-	9,733	-	-	-	-	9,733
Parking Meter Districts	-	827	-	-	-	-	827
Refuse Disposal Fund	2,600	-	15,462	4,550	-	-	22,612
Regional Transportation Congestion Improvement Program	5,439	-	-	-	-	-	5,439
San Diego Regional Parks Improvement Fund	7,096	-	4,741	6,845	5,938	5,461	30,080
Sewer Funds	270,441	15,102	348,233	366,114	232,381	301,021	1,533,292
Solid Waste Management	2,233	-	-	-	-	-	2,233
State Grants	-	11,764	-	-	-	-	11,764
TransNet Funds	25,164	(4,932)	25,102	26,014	27,113	28,310	126,771
Trench Cut/Excavation Fee Fund	4,470	-	2,470	2,470	2,470	2,470	14,350
Utilities Undergrounding Program Fund	8,433	-	27,767	17,400	17,500	18,800	89,900
Water Fund	380,027	39,548	439,841	441,064	347,202	514,926	2,162,608
Total	\$ 843,744	\$ 219,565	\$ 1,112,685	\$ 890,605	\$ 698,155	\$ 904,953	\$ 4,669,707

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2030 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

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Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2026:

- The City has a goal of maintaining the average overall Pavement Condition Index (PCI) at 70 over the next 10 years. In order to achieve this, in Fiscal Year 2026, the City would need to overlay 143 lane miles and apply surface seal to 338 miles of streets. Additionally, the Department's goal is to design 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 18 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- PUD will begin construction of the Pressure Reducing Stations Upgrade, the Otay 2nd Pipeline Phase 3, the Montezuma PPL/Mid City Pipeline Ph 2, the San Carlos Interconnect Trans Pipeline, Storm Water Diversions at PLWTP, the South Bay Water Reclamation Plant Reverse Osmosis System; begin design and construction of Pump Station 1 Improvements and Modernization; and complete the Soledad Pump Station Upgrades as well as the Alternatives Evaluation phase of Pure Water Phase 2
- 12 new Stormwater projects are scheduled to begin design or construction in Fiscal Year 2026, including, Malcolm Dr at Rolando Blvd SD SWD, Health Center Dr SD SWD and 6100 Block Rancho Mission Rd SD SWD.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement projects, Beyer Park Development, Marcy Neighborhood Park Improvements, and Sage Canyon Neighborhood Park Improvements and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages). New joint-use facilities to be put into service in Fiscal Year 2026 some of which include: Holmes Elementary School Joint Use Facility, Pacific View Elementary School Joint Use Facility and Rowan Elementary School Joint Use Facility.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of sewer miles and the construction award of water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the City Planning Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook, council priorities, community input, and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Budget Executive Review Committee (CBERC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by the

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Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

- **February - March:** In coordination with asset managing departments and the Engineering and Capital Projects Department, the DoF reviews all CIP project pages and prepares the draft budget publication.
- **April:** The Mayor releases the Draft Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. City Council members may recommend changes to the Draft CIP Budget. Additionally, the Mayor's May Revision to the Draft Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** The Office of the Independent Budget Analyst releases their report, doing an analysis of the Councilmember priorities and making recommendations for final modifications to the budget. City Council reviews final modifications, makes additional modifications if necessary, and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

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Table 2: Projects by Project Status

Project Name	Page No	FY 2026	Project Total
New			
14th Street Greenway Block #2 / S24012	158	\$ -	\$ 3,400,000
Backflow Preventer Replacement / AKB00008	256	1,000,000	80,000,000
Balboa Park Comfort Station Improvements / L25000	160	-	6,715,990
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	347	-	641,679
Beyer Blvd (OM T8) / RD26000	349	6,247,000	51,100,000
Caliente Avenue (OM T11.5) / RD26001	353	262,000	7,300,000
El Cajon/Park/Normal Feasibility Study / P26001	344	600,000	600,000
La Jolla Streetscape / RD24002	368	15,000	1,015,000
Marie Widman Comfort Station / L26000	193	1,700,000	1,700,000
Mission Beach Lifeguard Station / L25001	118	2,000,000	3,000,000
Pershing Bikeway Paving Reimbursement / RD25001	383	-	804,329
South Chollas Yard Emergency Repairs / S25001	86	5,500,000	10,500,000
SPS 77A Dual Force Main Replacement / S26000	306	500,000	134,370,000
Villa La Jolla SD System Lining / S26001	332	8,400,000	40,000,000
Washington St Bikeway Pavement Repair / RD25002	401	-	359,232
Total		\$ 30,042,185	\$ 355,216,231
Continuing			
101 Ash Improvements / S17009	81	\$ -	\$ 27,628,947
5th Avenue Promenade / L22002	345	-	1,300,089
Airway Road Improvements / P19007	344	-	460,000
Alvarado 2nd Extension Pipeline / S12013	252	48,000,000	154,502,503
Alvarado Canyon Rd Realignment Project / S22005	346	-	39,800,001
Alvarado Laboratory Improvements / L22000	253	-	167,245,483
Alvarado Trunk Sewer Phase IV / S15019	254	-	72,349,085
Alvarado WTP Filter Gallery Piping Repl / S24000	255	1,000,000	15,660,000
Balboa Park Golf Course / AEA00002	161	-	6,400,000
Balboa Park International Cottages Study / P24000	154	-	1,067,613
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	257	1,000,000	21,446,250
Barrio Logan Roundabouts / L24005	348	-	2,888,100
Berardini Field GDP / P22006	154	-	700,000
Beta St Channel and SD Improvement / S24011	321	-	111,936,516
Beyer Park Development Phase II / S23008	164	-	17,988,000

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Beyer Park Development / S00752	162	-	22,833,940
Bicycle Facilities / AIA00001	350	106,413	163,263,461
Billie Jean King Tennis Center Improve / RD22005	165	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	166	-	13,547,900
Boston Ave Linear Park GDP / P22005	154	-	7,789,835
Bridge Rehabilitation / AIE00001	351	-	147,426,392
Brown Field / AAA00002	98	1,500,000	34,619,741
BSU Lifeguard Locker Room Repl / S25000	111	-	500,000
Bus Stop Improvements / AID00007	352	120,000	2,042,432
Camino De La Costa Stairs / P24012	154	-	807,174
Camino Del Sur N. Upgrades & Improvements / RD21005	354	-	6,678,184
Camino Del Sur S. Upgrades & Improvements / RD21004	355	-	8,178,251
Canyonside Comm Park Tennis Expansion / RD23004	168	-	2,553,857
Carmel Country Road Low Flow Channel / S00969	322	-	8,212,116
Carmel Del Mar NP Comfort Station-Development / S16034	169	-	4,827,361
Carmel Grove NP Comfort Station and Park / S16038	170	-	2,553,500
Carmel Knolls NP Comfort Station-Development / S16033	171	-	2,646,317
Carmel Mountain Road Upgrades & Improvements / RD21006	356	-	3,003,614
Carmel Valley CP-Turf Upgrades / S16029	172	-	6,740,121
Casa Del Prado Reconstruction / S22007	173	500,000	6,400,000
Children's Park Improvements / S16013	174	-	9,000,965
Chollas Creek Oak Park Trail / S20012	175	-	4,112,000
Chollas Fleet Electrification Assessment / P25003	126	-	1,000,000
Chollas Lake Drainage Study / P25002	155	-	400,000
Chollas Lake Improvements / L18001	176	-	1,919,509
Chollas Triangle Park / P20005	155	-	19,471,116
Cielo & Woodman Pump Station / S12012	258	-	36,390,115
CIP Emergency Reserve / ABT00006	82	-	1,000,000
City Facilities Improvements / ABT00001	127	1,400,000	138,166,455
City Heights Sidewalks and Streetlights / S19005	358	-	3,500,000
City Hts Library Performance Annex Imp / S23013	140	-	6,514,956
Citywide Energy Improvements / ABT00003	128	-	12,170,941
Citywide Homeless Facilities / L24002	135	-	5,130,000
Civic Center Complex Redevelopment / P23007	80	-	241,908
Coastal Erosion and Access / AGF00006	177	-	21,936,385
Coastal Rail Trail / S00951	359	-	32,034,184

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Corrosion Control / AKA00001	259	-	900,000
Crystal Pier Improvements / P24017	155	-	1,200,000
Cypress Dr Cultural Corridor / S23011	360	-	4,282,192
Dams & Reservoirs Security Improvements / S22013	260	6,000,000	27,300,000
Dennerly Ranch Neigh Park / RD22001	178	-	22,004,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	261	-	111,443,606
East Village Green Phase 1 / S16012	179	-	84,050,725
EB Scripps Park Expanded Walkway / P24015	155	-	1,078,444
Ed Brown Center Improvements / RD22003	181	-	300,000
Egger/South Bay Community Park ADA Improvements / S15031	182	-	6,980,145
El Camino Real Pipeline / L23001	262	1,130,162	9,077,568
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	361	28,691	91,969,950
El Cuervo Adobe Improvements / S14006	183	-	956,000
Electronic Positive Response Software / T24000	85	-	500,000
El Monte Pipeline No 2 / S10008	263	10,000,000	92,099,966
Emerald Hills Neighborhood Park Phase 1 / S25002	184	264,160	6,460,001
EMTS Boat Dock Esplanade / S00319	264	-	3,430,851
Enterprise Funded IT Projects / ATT00002	91	6,240,000	28,788,656
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	265	-	54,125,501
Fairmount Avenue Fire Station / S14018	112	-	28,000,001
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	362	-	1,640,331
Fenton Pkwy Ext to Camino Del Rio N / RD23000	363	250,000	11,627,788
Fire-Rescue Air Ops Facility - PH II / S18007	117	-	23,150,245
Fire Station No. 48 - Black Mountain Ranch / S15015	113	-	33,000,000
Fire Station No. 49 - Otay Mesa / S00784	114	-	36,000,119
Fleet Operations Facilities / L14002	129	-	11,731,711
Flood Resilience Infrastructure / ACA00001	324	42,434,929	1,819,755,415
Freeway Relocation / AKB00002	266	-	-
Golf Course Drive Improvements / S15040	185	-	9,659,307
Governmental Funded IT Projects / ATT00001	92	200,000	2,226,000
Groundwater Asset Development Program / ABM00001	267	-	495,329
Grove Neighborhood Park / S22002	186	2,030,716	7,810,738
Guard Rails / AIE00002	364	-	5,070,264
Harbor Drive Trunk Sewer / S18006	268	8,000,000	52,200,000
Hickman Fields Athletic Area / S00751	187	500,000	12,876,320
Hidden Trails Neighborhood Park / S00995	188	-	12,577,230

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Howard Lane Improvements / L24003	189	-	6,453,000
Installation of City Owned Street Lights / AIH00001	366	585,588	435,613,970
Install T/S Interconnect Systems / AIL00002	365	700,000	103,299,308
Jerabek Park Improvements / S20007	190	-	7,848,904
John Baca Park / S22004	191	-	4,996,000
Junipero Serra Museum ADA Improvements / S15034	192	-	7,089,938
Kearny Mesa Trunk Sewer / L24004	269	-	25,886,587
Kearny Villa Rd Pipeline / S23001	270	-	48,400,000
Lake Hodges Dam Replacement / S23002	272	12,525,000	275,000,000
Lakeside Valve Station Replacement / S22003	273	-	55,702,455
La Media Improv-Siempre Viva to Truck Rte / S22006	370	-	17,602,032
Landfill Improvements / AFA00001	103	4,832,900	44,336,577
Large Diameter Water Transmission PPL / AKA00003	274	35,025,227	221,085,896
Linda Vista Library Patio Improv / S24007	141	-	1,150,000
Lower Otay Dam Outlet Improvements / S24003	275	1,000,000	61,586,000
Marie Widman Memorial Park GDP / P23005	156	-	4,250,000
Market St-Euclid to Pitta-Improvements / S16022	372	-	230,816
Marston House Restoration & Repair Work / RD23005	194	-	1,000,000
MBC Equipment Upgrades / S17013	276	2,000,000	65,648,122
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	195	-	8,935,084
MBGC Irrigation & Electrical Upgrades / S11010	196	-	6,100,000
Median Installation / AIG00001	374	1,528,072	43,932,695
Metropolitan System Pump Stations / ABP00002	278	440,000	29,761,055
Metropolitan Waste Water Department Trunk Sewers / AJB00001	279	-	32,899,449
Metro Treatment Plants / ABO00001	277	32,026,621	179,572,676
Miramar Landfill Facility Improvements / L17000	104	-	86,700,000
Miramar Landfill Storm Water Improvements / L18002	105	-	9,758,611
Miramar WTP Residuals Redirection / S23012	281	-	31,415,000
Mira Mesa Community Pk Improvements / L16002	197	-	55,524,058
Mission Bay Golf Course / AEA00003	198	-	-
Mission Bay Improvements / AGF00004	199	11,177,782	181,975,162
Mission Beach Seawall Repair / P24001	156	-	750,000
MLK Pool Improvements / P24009	156	-	2,100,000
Mohnike Adobe and Barn Restoration / S13008	200	1,936,943	5,086,018
Montezuma NP Improvements Phase 1 / S25003	201	1,054,025	3,000,001
Montezuma/Mid-City Pipeline Phase II / S11026	282	-	63,092,200

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Montgomery-Gibbs Executive Airport / AAA00001	99	-	38,836,987
Morena Dam Upstream Face Replacement / S24001	283	500,000	16,775,000
Morena Pipeline / S16027	284	27,186,374	92,016,839
Mountain View Racquet Club / RD23006	202	-	500,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	156	200,000	950,000
MTRP Trail System Management / S23010	203	-	200,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	285	-	51,600,000
Natural History Museum Improvements / RD23007	204	-	3,300,000
NCWRP Improvements to 30 mgd / S17012	286	1,500,000	43,593,439
New Walkways / AIK00001	377	660,540	136,306,281
Normal Street Promenade / S22012	378	-	26,797,613
North Chollas CP Improvements / L22004	205	-	22,600,000
North/South Metro Interceptors Rehabilitation / S22001	287	15,023,414	34,360,000
Oak Park Library / S22011	142	5,947,892	37,285,000
OB Lifeguard Station Replacement Study / P25000	110	-	250,000
Ocean Air Comfort Station and Park Improvements / S16031	208	-	3,181,793
Ocean Beach Branch Library / S20015	143	10,000	12,751,489
Ocean Beach Pier Replacement / L22001	209	-	189,963,000
Ofc. Jeremy Henwood Park Play Area Repl / S25004	210	2,500,000	4,250,000
Old Logan Heights Library Renovation / S22010	144	-	6,341,521
Old Mission Dam Dredging / P23002	156	-	1,634,936
Olive Grove Community Park ADA Improve / S15028	211	-	6,572,204
Otay 2nd Pipeline Phase 4 / S20001	289	1,000,000	125,000,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	290	-	30,129,001
Otay 2nd PL Relocation-PA / L24001	291	2,000,000	28,093,224
Otay Water Treatment Plant Upgrade Ph 3 / S23003	292	-	(498,865)
Palm Avenue Interstate 805 Interchange / S00869	381	-	51,730,634
Paradise Hills Community Park Trail / S24013	213	-	750,000
Park Boulevard At-Grade Crossing / S15045	382	-	27,255,948
Park Improvements / AGF00007	214	2,294,626	82,832,592
Penasquitos Creek NP Comfort Station / P24006	157	-	2,000,000
Pipeline Rehabilitation / AJA00002	294	16,026,205	170,945,465
Police Range Refurbishment Phase II / S18005	241	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	295	7,500,000	57,688,965
PS 1 & 2 Improvements & Modernization / L24000	296	42,000,000	165,179,423
PS2 Power Reliability & Surge Protection / S00312	297	-	76,100,800

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Pump Station C Assessment / P25001	320	-	500,000
Pump Station D Upgrade / S22015	326	-	65,590,000
Pump Station Restorations / ABP00001	298	-	56,335,236
Pure Water Phase 2 / ALA00002	299	-	3,688,736,568
Pure Water Pooled Contingency / P19002	249	-	82,548,064
Pure Water Program / ALA00001	300	34,438,858	1,725,228,064
Rancho Bernardo CP Improvements / L20000	215	-	9,876,090
Rancho Bernardo Industrial Pump Stn Replacement / S21004	302	4,500,000	15,511,809
Recycled Water Systems Upgrades / AHC00004	303	-	-
Regional Park Improvements / AGF00005	216	-	5,399,347
Resource-Based Open Space Parks / AGE00001	217	-	8,430,353
Sage Canyon NP Improvements / S16035	219	-	6,097,357
Salk Neighborhood Park & Joint Use Devel / S14007	220	250,000	11,537,278
San Carlos Branch Library / S00800	146	-	47,501,500
SAP Modernization / T25000	93	3,100,000	144,200,000
Scripps Miramar Ranch Library / S00811	147	530,000	11,103,056
SD East of Rachael Ave SWD / S24008	328	-	57,000,000
SD FR Training Ctr-Feasibility Study / P24013	110	-	3,324,265
SD Humane Society Roof and HVAC Repl / S24014	221	-	1,700,000
Sefton Field Improvements / P23006	157	-	5,000,000
Sewer CIP Emergency Reserve / ABT00007	304	-	10,000,000
Sewer Main Replacements / AJA00001	305	106,165,038	1,088,701,795
Sidewalk Repair and Reconstruction / AIK00003	384	7,020,000	234,613,835
Siempre Viva Road Improvements / P19006	344	-	560,000
Smart Metering Infrastructure / S17008	251	12,417,461	126,535,325
Solana Highlands NP-Comfort Station Development / S16032	222	-	5,833,600
Solterra Vista Neighborhood Park / RD22000	223	-	13,011,972
South Clairemont Pool Improvements / P24008	157	-	3,000,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	320	-	500,000
Southeastern Mini Park Improvements / L16000	224	-	8,198,152
Standpipe and Reservoir Rehabilitations / ABL00001	307	18,854,629	61,921,610
Starlight Bowl Improvements / S23009	225	-	600,000
State Route 56 Freeway Expansion / RD14000	387	-	23,029,026
Stormwater CIP Program Management / P24010	320	-	8,500,000
Stormwater Green Infrastructure / ACC00001	329	364,430	1,850,363,641
Streamview Drive Improvements Phase 2 / S18000	388	5,914,615	28,154,804

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Street Light Circuit Upgrades / AIH00002	389	734,000	89,621,152
Street Resurfacing and Reconstruction / AID00005	390	46,843,560	1,170,586,920
Sunset Cliffs Park Drainage Improvements / L14005	227	2,100,000	12,691,496
Sunset Cliffs Seawall Improvement / S23006	391	-	7,827,900
Tecolote Canyon Trunk Sewer Improvement / S15020	308	18,600,000	55,400,537
TH 16" Water Mains / RD21007	309	-	677,636
Torrey Highlands Trail System / RD21003	229	-	373,320
Torrey Pines GC Clubhouse & Maintenance / S23005	230	-	59,910,000
Torrey Pines Golf Course / AEA00001	231	-	2,850,000
Traffic Calming / AIL00001	392	3,480,580	16,480,942
Traffic Signals - Citywide / AIL00004	393	2,004,775	77,282,707
Traffic Signals Modification / AIL00005	394	5,002,923	59,368,729
University Ave Bikeway Pavement Repair / RD25000	395	-	9,257,803
University Avenue Complete Street Phase1 / S18001	396	-	13,284,777
University Avenue Mobility / S00915	397	-	13,167,401
Utilities Undergrounding Program / AID00001	398	8,433,298	128,388,453
Villa Montezuma Museum / RD23008	232	-	5,000,000
Water CIP Emergency Reserve / ABT00008	311	-	5,000,000
Water Main Replacements / AKB00003	312	152,579,231	1,425,606,228
Water Pump Station Restoration / ABJ00001	313	7,318,321	72,851,469
Water SCADA IT Upgrades / T22001	314	8,400,000	16,100,000
Water Treatment Plants / ABI00001	315	8,221,920	124,582,816
Total		\$ 813,341,734	\$ 20,450,851,655
Warranty			
69th & Mohawk Pump Station / S12011	250	\$ -	\$ 17,951,994
Balboa Park Botanical Bldg Improvments / S20005	159	-	26,436,000
Canon Street Pocket Park / S16047	167	-	3,258,826
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	357	-	20,728,578
Convoy District Gateway Sign / S23007	84	-	937,129
EB Scripps Pk Comfort Station Replacement / S15035	180	-	5,718,470
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	367	10,000	2,260,000
Kearny Mesa Facility Improvements / S20009	130	-	16,121,686
La Jolla Scenic Drive 16inch Main / S12009	271	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	369	-	23,974,536
La Media Road Improvements / S15018	371	-	57,500,000
Market Street-47th to Euclid-Complete Street / S16061	373	-	11,689,018

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Miramar Clearwell Improvements / S11024	280	-	120,328,744
Miramar Road-I-805 Easterly Ramps / S00880	375	-	12,249,930
North Park Mini Park / S10050	206	-	6,172,897
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	376	-	16,675,652
Olive St Park Acquisition and Development / S10051	212	-	5,956,067
OM T-11.1 Caliente Avenue / RD23009	379	-	3,014,018
Otay 1st/2nd PPL West of Highland Avenue / S12016	288	-	33,840,500
Otay Mesa Truck Route Phase 4 / S11060	380	-	20,023,494
Pacific Beach Pipeline South (W) / S12015	293	-	41,397,969
Pacific Highlands Ranch Branch Library / S14023	145	-	28,464,178
Riviera Del Sol Neighborhood Park / S00999	218	-	9,570,838
Rose Canyon Safe Parking / S23014	136	-	763,072
SR 163/Clairemont Mesa Blvd Interchange / S00905	385	-	18,093,777
SR 163/Friars Road / S00851	386	-	64,080,996
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	226	-	4,502,726
Torrey Highlands NP Upgrades / S16036	228	-	2,448,401
Torrey Pines Fire Station / S19003	120	-	24,256,000
University Ave Pipeline Replacement / S11021	310	350,000	30,150,000
Wangenheim Joint Use Facility / S15007	233	-	10,966,663
W Mission Bay Dr Bridge Over SD River / S00871	400	-	151,110,112
Total		\$ 360,000	\$ 802,990,271
Underfunded			
Chollas Creek Restoration 54th St & Euclid Ave / S22009	323	\$ -	\$ 35,379,779
Convention Center Phase III Expansion / S12022	83	-	685,011,298
Fire Station No. 51 - Skyline Hills / S14017	115	-	31,255,000
Fire Station No. 54 - Paradise Hills / S00785	116	-	30,000,001
North Pacific Beach Lifeguard Station / S10119	119	-	13,150,000
NTC Aquatic Center / L23002	207	-	60,000,001
Pump Station G & 17 Full Improvement / S24006	327	-	735,552
Spindrift Drive Beach Access Walkway / P24011	157	-	1,285,984
Sunshine Bernardini Restoration / S24005	330	-	82,984,893
Upper Auburn Creek Revitalization Project / S22008	331	-	86,810,695
Via de la Valle Upgrades & Improvements / RD11001	399	-	35,047,867
Total		\$ -	\$ 1,061,661,071