

2024

General Plan Monitoring Report





STATEMENT OF EQUITY

The [City of San Diego](#) is committed to fully incorporating social equity and justice as a foundational principle in the way we plan our City and its many diverse neighborhoods. The City has planning professionals with a variety of backgrounds, histories, and experiences who share a desire and passion to serve the public interest.

Recognizing that the City is comprised of many diverse aspects of identity, including race, color, religion, sex, gender, gender identity, national origin, age, disability, sexual orientation, and socioeconomic status, the [City Planning Department](#) continues to pursue ways for everyone to thrive. Our Department acknowledges the effect of planning decisions on historically marginalized and underserved communities, and is dedicated to developing equitable policies to remedy systemic inequities.

The Department's mission is to plan for an equitable and sustainable future with affordable homes, good jobs, infrastructure and public spaces for the people of San Diego. The Department's vision is a forward-thinking leader that works together with the people of San Diego to find and implement solutions that improve the lives of the City's community members.

The City continues to work to achieve greater equity in city planning and acknowledges that it is an ongoing process. Staff welcomes the opportunity to work collaboratively with others to achieve the common goal of achieving [social equity](#) in our City.



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INTRODUCTION

The General Plan Monitoring Report covers the calendar year 2024 and tracks progress toward the City's long-term vision for sustainable growth, homes, economic development, and infrastructure investment. The General Plan provides a policy framework to guide how San Diego accommodates growth while maintaining the unique city of villages.

The General Plan was amended in July 2024 through Blueprint SD, to provide an updated strategy for growth that promotes homes and job opportunities near transit and employment centers. The amendment strengthens the general plans framework to create an equitable and sustainable approach to growth that support current and future San Diegans. Blueprint SD identifies areas for more homes and jobs that are connected to convenient and affordable options to walk, bike, and ride transit to meet daily needs, such as going to work, school, or the grocery store. This approach helps meet the needs of our growing city while making progress towards our climate goals set out in the City's Climate Action Plan. By focusing growth in transit-rich areas, the City is reducing dependence on cars and helping to meet our goals to reduce greenhouse gas (GHG) emissions. This approach supports the City's Climate Action Plan by expanding opportunities for sustainable development, increasing access to transportation options, and improving fair housing by encouraging new homes in high and highest resource areas.

As part of a broader initiative to address the General Plan, the City's Equity Forward initiative acknowledges the effects of policy decisions that have resulted in inequitable outcomes, Equity Forward creates more equitable opportunities and investments in San Diego and evolves through ongoing engagement, partnering with community-based organizations and community members to enable faster and streamlined delivery of public infrastructure in areas with the greatest needs and the greatest growth. By studying local and national case studies and listening to community leaders, the City aims to refine policies and improve collaboration for a more inclusive, thriving San Diego and help progress the policies within the General Plan. This approach ensures the City's progress benefits all San Diegans by addressing past inequities and leveraging diverse community voices to shape future policy and progressing the General Plans policies.

The General Plan also continues to prioritize reinvestment in existing communities, protection of prime industrial lands, and preservation of historical and cultural resources. Its sustainability focus is strengthened through policies that integrate land use and transit coordination, climate resilience, walkable communities, green building design, clean technology industries, and resource conservation. While the General Plan lays out the policy framework for sustainable development, the General Plan Action Plan Progress Matrix addresses the implementation program for the General Plan.



INTRODUCTION

Section I of the report discusses the need to address the demand for homes and job opportunities. It emphasizes the importance of social equity, increased public awareness, and implements environmentally sustainable strategies. It also explores effective approaches to planning public spaces in urban areas. The report also addresses the City's ongoing land use, sustainability, and mobility planning efforts, emphasizes its commitment to creating sustainable and inclusive communities.

Section II of the Report identifies Key Implementation Actions and summarizes the activity and progress of items listed in the General Plan Action Plan.

The **Appendix** includes detailed lists of the Department's activities and includes a list of grants and awards issued to the City Planning Department. The Action Plan Progress Matrix is also provided in a Appendix F, and details the Citywide commitment to implementing the General Plan.



SECTION 1: Initiatives

To tackle the housing crisis and allow for more homes that San Diegans of all income levels can afford, the City provides [incentives and policy tools](#) to accelerate the production of new homes and an efficient development permitting process. With many San Diegans struggling to keep up with the rising cost of housing, the City is focusing its planning efforts on increasing opportunities for homes near transit, keeping people from being priced out of their homes, providing opportunities for more homes for families of all sizes and incomes and making it easier to provide moderate- and low-income homes that meet the needs of San Diegans. The [General Plan](#) policies are also focused on providing homes for vulnerable populations including seniors, people with disabilities and people experiencing homelessness.

Initiatives Underway

This section summarizes the initiatives that are currently underway that, if adopted, will implement the General Plan.



[Affordable Homes Master Plan](#)

The Affordable Home Development Master Plan will provide a comprehensive plan to utilize City-owned property to develop homes for people of all incomes in all communities that are best served by transit and amenities. The Master Plan will also identify potential shelter sites to address the urgent need for increased shelter capacity for people experiencing homelessness. Through this comprehensive planning process, the City can efficiently position itself to leverage its land for the development of critically needed new homes that meet the needs of San Diegans.

[An Update to the City's Heritage Preservation Program](#)

The Preservation and Progress initiative is a comprehensive update to the City's Heritage Preservation Program that will streamline processes for new homes and other uses while protecting places of historic, architectural and cultural importance and encouraging their adaptive reuse.

[California Environmental Quality Act \(CEQA\) Toolkit](#)

The California Environmental Quality Act (CEQA) requires public agencies to consider the environmental consequences of their actions. To do this, City staff across multiple departments prepare a variety of environmental documents. The CEQA Toolkit will provide a comprehensive source with standardized templates for environmental documents as well as a collection of City-specific guidelines for both public and private projects applying the City's CEQA Significance Determination Thresholds.

[Child & Teen Friendly City](#)

Child and Teen-Friendly City is a City of San Diego's City Planning Department initiative and is funded by the County of San Diego CalFresh Healthy Living program as part of the Healthy Cities, Healthy Residents program. Child and Teen-Friendly City will support the development of the City of San Diego's first-ever Child and Teen-Friendly Public Spaces Design Manual. It will provide a roadmap that encourages the development of engaging public spaces that support outdoor play, physical activity and social interaction. In doing so, it will create a more livable city that improves the well-being, health and community life of San Diego's youth and their caregivers.

[Citywide Development Impact Fee Nexus Studies Updates](#)

The City charges development impact fees pursuant to the Mitigation Fee Act (California Government Code §66000 et seq.) to fund public facilities needed to serve or mitigate the effects of new development. With the adoption of the Parks Master Plan and Build Better SD, the funds contribute toward the following types of public facilities: Parks, Mobility, Library and Fire-Rescue. Nexus studies were prepared for each of the four public facility types, which looked at the cost of the public facilities needed and the nature and size of the proposed development to establish each fee. The nexus studies identify the fair share cost of the needed capital infrastructure that is attributed to new development based on a



standard metric. The Development Impact Fee nexus studies for Parks, Mobility, Library and Fire-Rescue were completed in 2021-2022. Regular updates to the nexus studies are needed to ensure that development is funding the appropriate and proportional amount toward public facilities and infrastructure.

Citywide Historic Context Statement

For the purposes of historic preservation, the history of San Diego, including its architecture, infrastructure and economy, has never been formally centralized. The City has completed numerous community-based historic contexts and surveys of the built environment; however, the historical information is fragmented and incomplete. The development of a Citywide Historic Context Statement will provide a more robust picture of San Diego's history and topics for further study, inform future survey and context work, centralize historical information, and support the City's efforts to identify and protect significant historical and cultural resources worthy of preservation as well as properties that lack significance and are therefore well-suited to redevelopment. Additionally, the project will fill the contextual vacuum that is currently filled by property owners and applicants on a property-by-property basis, which is inefficient, ineffective and burdensome.

Citywide Trails Master Plan

The Citywide Trails Master Plan was identified in the Parks Master Plan as a critical implementation item. This plan will guide the equitable and environmentally responsible development, enhancement and construction of existing and new trails throughout the city. The Master Plan will also guide its close interaction and synergy with open space planning and conservation, in compliance with the City's Multiple Species Conservation Program. In addition to trails within the City's open space, the Trails Master Plan will also include urban pathways and other community connections.

Clairemont Community Plan Update

The Clairemont Community Plan Update will serve as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update will provide the framework for the development of active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update also focuses on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update envisions a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community.

Coastal Resilience Master Plan

This Coastal Resilience Master Plan will identify potential nature-based solutions for locations along San Diego's coast to improve the resilience of our coastline and



communities to sea level rise while also benefiting wildlife, habitat and natural coastal resources consistent with the Conservation Element. Development of the plan includes concept level designs for six locations, a stakeholder advisory committee, pop-up engagement events and workshops to gather public input, a pilot project design and CEQA environmental analysis.

College Area Community Plan Update

The College Area Community Plan Update will serve as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update will provide the framework for the development of active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit and San Diego State University. The Community Plan Update also focuses on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update envisions a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community.

Chollas Creek Watershed Regional Park Master Plan

The Chollas Creek Watershed Regional Park Master Plan will address how the watershed plays a crucial role in maintaining the region's ecological balance and providing essential habitat for numerous plant and animal species as well as providing opportunities for community-serving recreation consistent with the Conservation Element and Recreation Element. The Chollas Creek Watershed is a vital natural resource encompassing a network of water channels, parks and surrounding open space, and was recently formally designated as Regional Park. The watershed stretches across the neighborhoods of City Heights, Eastern Area, Encanto, Southeastern San Diego, Barrio Logan, Greater Golden Hill, North Park and Normal Heights.

Inclusive Public Engagement Guide

The Inclusive Public Engagement Guide will serve as the foundation for City employees to implement a meaningful public engagement program that provides guidelines for how City decisions consider input from community members representative of the population's demographics so that these decisions ultimately improve San Diegans' quality of life. The creation of an Inclusive Public Engagement Guide was identified as an implementation action within the Parks Master Plan and Climate Resilient SD Plans adopted by City Council in 2021. The City will create an inclusive public engagement strategy to promote inclusive public engagement and community participation on plans, programs, and policies, particularly for people who have historically experienced barriers to public participation.

The City will conduct public workshops to provide community members information about how the City works, its strategic planning goals and how these goals can be crafted and implemented through public participation to support the implementation of the Citywide Inclusive Public Engagement Guide,. These workshops will build the capacity for community



members to meaningfully engage with the City to make their views and priorities heard.

Park Needs Index

The Park Needs Index will identify the areas of the City with the greatest park needs and where the development of additional recreational value and parkland will have the greatest impact for community members with the need for additional recreational opportunities and parkland increasing yearly. This systematic evaluation of park metrics will consider the quantity, quality, safety and accessibility of parks along with various social factors consistent with the Recreation Element.

Extreme Heat Action Plan

The Extreme Heat Action Plan will address land use drivers of extreme heat and work with community members to identify specific cooling solution projects within the City's most heat-vulnerable neighborhoods. The Extreme Heat Action Plan will be aligned with heat mitigation strategies within Climate Resilient SD and be informed by the City's Urban Heat Vulnerability Index.

Mid-City Communities Plan Update

The Mid-City Communities Plan Update serves as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update envisions the development of active, pedestrian-oriented areas to support opportunities for homes and mixed-use development connected to residential areas, public spaces and transit. The Community Plan Update also envisions a mobility network that serves vehicles and encourages walking/rolling, biking and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community.

Mixed-Use Zones Update

The Mixed-Use Zones Update will provide a comprehensive update to the mixed-use zones and development regulations in the Land Development Code to ensure that these zones best implement the General Plan's vision and the City's climate, equity and housing goals.

Otay Mesa Nestor Community Plan Update

The Otay Mesa - Nestor Community Plan Update will serve as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update will focus on planning for active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update will also focus on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update will plan for a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It will acknowledge the open space areas within the Otay River Valley and Tijuana River Valley as an integral part of the community.



Rancho Bernardo Community Plan Update

The Rancho Bernardo Community Plan Update will serve as the updated long-range vision for land use, mobility, urban design, mobility, urban design, public facilities and services, natural resources, historic and cultural resources and economic development. The Community Plan Update will plan focus on planning for active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update will focus on retail and employment centers, residential areas, parks and public spaces, and bus rapid transit stations. The Community Plan Update will plan for a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It will acknowledge the natural network of canyons and open spaces as an integral part of the community. This initiative is subject to securing funding.

Neighborhood Homes for All of Us

The Neighborhood Homes for All of Us initiative will include home design guidelines to provide sample plans, layouts and designs, financing strategies and Small-Scale Neighborhood Homes regulations to allow for the development of these homes in more areas in the City in a manner that will enhance the City's neighborhoods. Neighborhood Homes are townhomes, rowhomes and small-scale multiple-home buildings that are built to the same scale as surrounding traditional single homes that can provide home options for first-time homebuyers, families with children and middle-income households. These types of homes are often missing due to regulatory barriers such as zoning that limits the available land where these types of homes can be built. The City Planning Department will engage with the public and interested stakeholders to assist in developing regulations for Neighborhood Homes for All of Us.



Adopted Initiatives

This section summarizes the recently approved initiatives that implement the General Plan.

[Build Better SD](#)

The City Council adopted Build Better SD initiative in 2022, as an amendment to the Public Facilities Element. Build Better SD enables the faster delivery of public spaces and buildings equitably and sustainably across the City. Build Better SD aligned the General Plan with new policies that prioritize investments in areas with the greatest needs and create opportunities to gather valuable community input. This will help to ensure public spaces and facilities truly meet the needs of those they are intended to serve and can be delivered to more people more quickly. It also amended the San Diego Municipal Code to implement these new policies that promote more investments in public spaces for all the people that live, work and play in the City. It improved the Regional Transportation Congestion Improvement Program to align with the City's vision to create neighborhoods where people can safely and enjoyably bike, walk, roll or take transit and to produce housing units of all sizes. It also updated the City's Development Impact Fee structure to streamline public investments and further equitable policies, with an emphasis on prioritizing investment in neighborhoods with the greatest needs and delivering more infrastructure to more people more quickly.

[Complete Communities: Housing Solutions](#)

The City Council adopted the Complete Communities: Housing Solutions in 2020 as an amendment to the Municipal Code to provide an optional affordable housing incentive program for new affordable and market-rate homes near transit, preserves existing affordable rents and establishes a new way to fund neighborhood amenities. It also sets aside resources for investing in active transportation and park amenities within the City's [traditionally underserved communities](#).

[Hillcrest Focused Community Plan Amendment](#)

The San Diego City Council adopted the Hillcrest Focused Plan Amendment in 2024 as an amendment to the Uptown Community Plan, which serves as the 30-year vision for land use,



mobility, urban design, public facilities, recreation, historic and cultural resources, and economic development in the Uptown Community Planning Area. The Hillcrest Focused Plan Amendment provides additional opportunities for homes and mixed-use development to support vibrant and active public spaces and small businesses. The Amendment helps to further celebrate the LGBTQ+ history and culture of Hillcrest.

Housing Action Package 1.0 and 2.0

The City Council adopted the Housing Action Package 1.0 in 2022 and Housing Action Package 2.0 in 2024 as amendments to the Municipal Code. The Housing Action Package 1.0 and 2.0 implement state laws related to housing development, align these state laws with existing City housing programs, and incentivize and promote new housing opportunities throughout the City. The new regulations to incentivize construction of new homes at all income levels. Housing Action Package 2.0 (HAP 2.0), which implemented state law to allow the construction of more new homes near transit, provide protections to existing residents, increase the supply of land available for new homes, and incentivize new home opportunities in all communities that San Diegans of all income levels can afford. HAP 2.0 contained proposals focused on protecting San Diego's most vulnerable community members, which include people experiencing homelessness, students, seniors, and those in areas with very low, low, and moderate access to opportunity. HAP 2.0 also implemented Assembly Bill 2097 and removed parking minimums for new developments within transit priority areas.

Complete Communities: Mobility Choices

The City Council adopted Complete Communities: Mobility Choices in 2020 as an amendment to the Municipal Code. It ensures that new developments support investments that make it safer and easier for San Diegans to walk, bike and spend time outside consistent with the Mobility Element. The Municipal Code requires builders of new homes, offices and shops to invest in infrastructure like better walkways, shade trees and transit stop upgrades to reduce their car trips, which will help reduce greenhouse gas emissions and support cleaner air for all. At least 50 percent of new funds for this safe transportation infrastructure will be in traditionally underserved communities where the needs are the greatest.

Climate Action Plan

The City Council adopted the Climate Action Plan (CAP) in 2015 and it was updated in 2022. The CAP identifies measures to effectively meet greenhouse gas (GHG) reduction targets for 2020 and 2035. Attainment of the reduction targets requires significant City and regional actions, continued implementation of federal and state mandates, and dedicated San Diegans choosing to take individual actions to be a part of the solution. The CAP is a flexible plan that contains a comprehensive set of goals, actions, and targets that the City can use to reduce GHG emissions consistent with General Plan City of Villages strategy.

Climate Resilient SD

The City Council adopted Climate Resilient SD in 2021 as a citywide comprehensive climate



adaptation and resiliency plan. It that addresses the four primary climate change- related hazards for the City: extreme heat, extreme rainfall or drought, wildfires and sea level rise. Climate Resilient SD was a multi-year planning process that incorporated input from organizations and agencies, public outreach events, public hearings and community surveys, as well as potentially impacted City departments. The plan is a key first step in working towards a climate-resilient San Diego. The City Planning Department continues to coordinate internally with other City departments to monitor the implementation of the plan.

Parks Master Plan

The City Council adopted the Parks Maser Plan in 2021 along with a corresponding amendment to the Recreation Element. It included an updated Citywide Park Development Impact Fee (DIF) to replace existing community-focused park development impact fees. Equity is a central value of the City's Parks Master Plan. Park planning and investment policies address long-standing inequities in the City's parks system experienced by people that live in traditionally underserved communities and areas with the greatest park deficiencies – areas of the City where the greatest needs exist – by ensuring equal and equitable access to meaningful recreational opportunities. The park and recreation needs have evolved, influenced by changes in demographics and development patterns. Communities vary in the quality and availability of park spaces due to patterns of historical growth. Prior development patterns have also left parts of the City with fewer connections to parks and natural areas. More growth located in existing neighborhoods increases demand for parks that meet the unique needs of these developed areas that contain limited land for new park spaces. Prioritizing parks in these neighborhoods that are experiencing the greatest rates of residential growth is critical and is a central theme of the Parks Master Plan.

Economic Development Strategy

The Economic Development Strategy became effective in 2024 and is guided by the City Council Policy 900-01. It is updated every three years and outlines specific strategic and tactical objectives that provide guidance to City Departments on actions and policy decisions to support the business community in the creation of new jobs, especially middle- income jobs.

Prioritizing Infrastructure Projects – Council Policy Updates

The City Council amended Council Policy 000-32 and Council Policy 800-14 in 2022. Council Policy 000-32 ensures the public has multiple opportunities to share their input regarding infrastructure needs. Council Policy 800-14 outlines a process for infrastructure project prioritization based on where the infrastructure is most needed and can serve the most people in alignment with the City's climate and equity goals outlined in the General Plan. These City Council policy updates guide equitable infrastructure project prioritization. The objective is also to improve engagement with communities to gather information about infrastructure needs in the City consistent with the Public Facilities, Services and Safety Element.

Spaces as Places



The City Council adopted Spaces as Places in 2021 as an amendment to the Municipal Code that allows permanent outdoor dining and other community gathering spaces within areas of the public right of way. It established regulations and a design manual offer a menu of options to create outdoor areas for dining, walking, biking, public art, education, entertainment and other activities.

University Community Plan Update

The City Council adopted the University Community Plan in 2024. It was submitted to the California Coastal Commission in fall of 2024 for certification. The University Community Plan serves as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update will provide the framework for the development of active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit and the University of California San Diego. The Community Plan Update also focuses on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update envisions a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community.

Blueprint San Diego

The City Council adopted Blueprint San Diego in 2024 as an update to General Plan to further align policies in areas that can best help the City achieve its climate action goals and facilitate transit, bicycle and pedestrian connections. These policies will be applied as part of ongoing and future community plan updates and other land use planning initiatives consistent with the City of Village strategy throughout the General Plan.

Environmental Justice Element

The City Council adopted the Environmental Justice Element in 2024 as an amendment to the General Plan. The City Planning Department worked with community members and used best available data to identify neighborhoods disproportionately affected by environmental justice concerns and to develop environmental justice goals, policies and objectives to ensures people of all races, cultures and incomes are equally and equitably valued and protected.

De Anza Natural Amendment to Mission Bay Park Master Plan

The City Council adopted De Anza Natural in 2024 as an amendment to the Mission Bay Park Master Plan. De Anza Natural plans for a balance of local and regional recreational needs while restoring natural habitats and preparing for the impacts of climate change related to De Anza Cove consistent with the General Plan Conservation Element and Recreation Element. De Anza Natural envisions enhanced wetlands as well as recreational activities in the area with new facilities, such as a multi-use waterfront trail and a small non-motorized boat lease area for the cove.



SECTION 2: Programs

Summary of Programs that Implement and Support the General Plan

Community Plan Updates

The City conducts Community Plan Updates to plan for the development of active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. Community plans serve as the long-range vision for land use, mobility, urban design, public facilities, historic and cultural resources and economic development consistent with the City of Villages strategy in the Community Planning and Land Use Element.

Housing Toolkit

The City provides the Housing Affordable Toolkit as a guide for homeowners, property owners and developers to help easily understand existing City programs to build affordable housing consistent with the Housing Element.

Annual Report on Homes

The City prepares a Report on Homes annually that summarizes the yearly progress made toward regional housing production goals addressed in the Housing Element. It provides information to measure the progress of recent City initiatives and those in development.

Land Development Code

The City updates the Land Development Code portion of the Municipal Code on an annual basis. These updates include clarifications, regulatory reform and changes to bring the City in compliance with state law and ensure consistency with the City's housing, climate, equity, conservation and infrastructure goals addressed in the General Plan.



Public Spaces

The City plans for public spaces that are safe and enjoyable for community members and prioritizing the equitable investment in these spaces, especially in traditionally underserved communities where the needs are the greatest. The City plans for faster delivery of this infrastructure by moving toward a comprehensive citywide funding approach and incentivizing the creation of new public spaces whenever new development is built. Public spaces include all the public areas outside of a home to visit, including parks, plazas, libraries and places to safely and enjoyably walk/roll, bike and connect with neighbors and friends. This infrastructure can tie communities together, serve as gathering spaces and provide more spaces for healthy living consistent with the Urban Design Element and Mobility Element.

Funding Public Infrastructure

The City collects Development Impact Fees (DIF) and enters into developer reimbursement agreements that contribute towards public infrastructure such as mobility improvements, parks, libraries and fire stations. The City facilitates the delivery of developer designed and constructed infrastructure needed to serve new development consistent with the Public Facilities, Services and Safety Element. This is facilitated through a variety of methods, including through developer reimbursement agreements, as well as through the administration of other financing options, such as enhanced infrastructure financing districts.

Partnering for Progress

The City works to create partnerships to reduce barriers and create streamlined processes for public-private partnerships to ensure efficient delivery of public infrastructure that is community-led, meaningful and enjoyable for people of all age groups and abilities consistent with the Public Facilities, Development Services and Safety Element.

Annual Climate Resilience Reporting

The City reports on the progress of work undertaken since Climate Resilient SD was adopted in December 2021 to address climate change-related risks, enhance community capacity to respond and recover, and build sustainable, thriving communities. The City's implementation of Climate Resilient SD is a collaborative effort, requiring the coordination and commitment of more than 20 different City departments to move strategies forward, as well as the collaboration and contributions of community-based organizations, nonprofit organizations, regional partners and community members consistent with the Conservation Element.

Biodiverse SD (Multiple Species Conservation Program)

The City helps to preserve a network of habitat and open space, protecting species and ecosystems that enhance our quality of life as part of Biodiverse SD which includes the City's Multiple Species Conservation Program which protects 85 species and delineates core biological resource areas to ensure long-term habitat conservation and the preservation of natural vegetation communities consistent with the Conservation Element. Biodiverse SD also includes the City's Vernal Pool Habitat Conservation Program which provides an effective framework to protect, enhance and restore vernal pool resources within the City.



Environmental Review for City Initiatives

The City reviews plans, policies and other actions under CEQA for potential environmental impacts and also prepares environmental documents and works with the public to ensure that all feasible mitigation measures or alternatives are incorporated to reduce adverse impacts to the environment to the extent feasible. The purpose of the California Environmental Quality Act (CEQA) is to inform government decision- makers and the public about the potentially significant environmental effects of proposed activities and to prevent significant, avoidable damage to the environment consistent with the Conservation Element.

Historic Preservation

The City integrates historical and cultural resource preservation in the larger land use planning process by preparing historic context statements and conducting historic surveys at the earliest stages of the community plan updates. The historic context statements and survey results have informed the policies and goals of community plan Historic Preservation Elements. The historic resource components of the community plan updates identified potential historic districts for further evaluation with intensive-level survey work that will be added to the City's ongoing work program to designate new historic districts.

City Planning Translation and Interpretation Services

The City conducts public engagement as a key component planning process and takes active steps to broaden outreach efforts by raising awareness of citywide and community plans among community members who have historically faced barriers to participating in the planning process. The City provides translation and interpretation services for requests to increase the reach and availability of materials and meetings for the City's diverse residents and communities upon request as part of the community planning process in support of the initiatives that implement the General Plan.



SECTION 3: Implementation Actions

Summary of Implementation Actions

Community Plan Updates

Community plan updates have provided the policy framework for development projects to help implement the General Plan. The community plan updates implement citywide smart growth strategies at the community level. In 2024, the University Community Plan Update, and Hillcrest Focused Plan Amendment which amended the Uptown Community Plan were adopted, and are listed in Appendix A.

Community Plan Amendments

Community plans represent a component of the Community Planning and Land Use Element as they contain detailed land use designations and site-specific policy recommendations not found at the General Plan level. Community plans shape the future of the community by guiding future growth for jobs and homes, planning for mobility improvements, and identifying public facility needs. the City Council adopted three community plan amendments in 2024 which are listed in Appendix B.

Land Development Code Updates

The Land Development Code contains regulations in the Municipal Code for the development and use of property, including zoning, subdivisions and other related land use activities that implement the General Plan and community plans. The City Planning Department monitors and continually updates the code to simplify and streamline the permitting processes, assure compliance with state and federal regulations, eliminate unnecessary barriers, redundancies and contradictions, and align the code with the City's climate, equity, and housing goals. Land Development Code updates that were adopted in 2024 which are listed in Appendix C.

Grants

The City Planning Department has been successful in obtaining grant funding for planning activities to implement and support the General Plan. The City Planning Department received and managed nine grants totaling \$6,727,625 in 2024 which are listed in Appendix D.



Awards

the City Planning Department has received three awards In 2024 which are summarized in Appendix E.

The Action Plan Progress Matrix

The Action Plan Progress Matrix includes action items, categorized as short-term, medium-term, long-term, or ongoing. Of the short-term action items, most of them are underway and have been completed since the General Plan was adopted in 2008. Of the seven long-term actions, three are underway and one has been completed. Many action items are categorized as ongoing tasks, of which most of them are underway and many of them have been completed as listed in Appendix F.



APPENDIX



A. Community Plan Updates

The General Plan Refresh/SD Blueprint, one community plan update, and one focused update was completed in 2024 as set out in Table 1. Three community plan updates are currently in progress in 2025 as listed in Table 2 below.

General Plan/Community Plan Updates and Focused Plan Amendments Completed (Table 1)

Community Plan	Status and Description (listed by most recent adoption date)
University	The University Community Plan was approved by City Council in July 2024. It was submitted to the California Coastal Commission in fall of 2024 for certification. The University Community Plan update was a multi- year long process that involved the City Planning Department staff working closely with the community group and consultants to identify new opportunities for density increases throughout the community and new opportunities for public spaces, parks and transit to facilitate movement. The comprehensive plan update focused on promoting higher density at the transit stations, transit lines and focused areas, identifying new public facilities, park design and access to open space trails, and promoting transit use and walkability throughout the community.



General Plan/SD Blueprint Update	The General Plan Refresh/Blueprint SD was approved by the City Council in July 2024. The final Environmental Impact Report was also prepared and adopted in July of 2024. Blueprint SD identifies areas for more homes and jobs that are connected to convenient and affordable options to walk, bike, and ride transit to meet daily needs, such as going to work, school, or the grocery store. This approach helps meet the needs of our growing city while making progress towards our climate goals. This updated strategy (or “blueprint”) for growth was used to refresh the General Plan.
Hillcrest Focused Plan Amendment	The Hillcrest Focused Plan Amendment to the Uptown Community Plan plans for the development of more opportunities for homes and mixed-use development to support vibrant and active public spaces and small businesses. New development would support and enhance current local businesses, health care facilities, residential areas, public spaces. The Amendment seeks to further celebrate the LGBTQ+ history and culture of Hillcrest. The Uptown Community Plan serves as the long-range vision for the land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources and economic development.



Community Plan Updates Currently in Progress (Table 2)

Community Plan	Status and Description
Clairemont Mesa	The Clairemont Community Plan Update will serve as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update envisions the development of active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update also focuses on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update envisions a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community. Adoption is anticipated in 2025.
College Area	The College Area Community Plan Update serves as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update envisions the development of active, pedestrian-oriented areas to support opportunities for homes and mixed-use development connected to San Diego State University, Alvarado Hospital, residential areas, public spaces, and bus rapid and light rail stations. The Community Plan Update also envisions a mobility network that serves vehicles and encourages walking/rolling, biking and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community. Adoption is anticipated in 2025.
Mid-City	The Mid-City Communities Plan Update serves as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update envisions the development of active, pedestrian-oriented areas to support opportunities for homes and mixed-use development connected to residential areas, public spaces and transit. The Community Plan Update also envisions a mobility network that serves vehicles and encourages walking/rolling, biking and transit use. It acknowledges the natural network of canyons and open spaces as an integral part of the community. Adoption is anticipated in 2026.
Rancho Bernardo	The Rancho Bernardo Community Plan Update will serve as the updated long-range vision for land use, mobility, urban design, mobility, urban design, public facilities and services, natural resources, historic and cultural resources and economic development. The Community Plan Update will plan focus on planning for active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update will focus on retail and employment centers, residential areas, parks and public spaces, and bus rapid transit stations. The Community Plan Update will plan for a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It will acknowledge the natural network of canyons and open spaces as an integral part of the community. Adoption is anticipated in 2028.



Otay Mesa- Nestor	The Otay Mesa - Nestor Community Plan Update will serve as the long-range vision for land use, mobility, urban design, public facilities and services, natural resources, historic and cultural resources, and economic development. The Community Plan Update will focus on planning for active, pedestrian-oriented areas to support opportunities for homes, jobs and mixed-use development near transit. The Community Plan Update will also focus on retail and employment centers, residential areas, parks and public spaces, and bus rapid and light rail stations. The Community Plan Update will plan for a mobility network that serves vehicles and encourages walking/rolling, bicycling and transit use. It will acknowledge the open space areas within the Otay River Valley and Tijuana River Valley as an integral part of the community. Adoption is anticipated in 2029.
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Two specific plans are currently being prepared.

Otay Mesa	Five districts make up the community of Otay Mesa. Within the Southwest District is the Southwest Village Specific Plan Area, which consists of approximately 490 acres of undeveloped land, located east of Interstate 805, just south of State Route 905 and west of Caliente Avenue. The Plan is envisioned as a compact, active area that creates sustainable and efficient land use patterns, is pedestrian-friendly, transit-oriented and embraces a variety of land uses including residential and commercial uses, schools and parks, and open space. The Specific Plan would allow for the development of up to 4,254 housing units. The Southwest Village Specific Plan will detail design guidelines for the development of village areas and include specifics for the community's village core, public spaces, multi-modal circulation system, transit sites, public facilities and amenities.
Midway-Pacific Highway	The Midway Rising Specific Plan proposes to amend the Midway-Pacific Highway Community Plan, prepare a specific plan and rezone for the approximately 49.23-acre City-owned Sports Arena site to allow for a mixed-use development. It would establish goals, policies, development standards, and architectural guidelines to guide future development on the site. The Specific Plan would allow for the development of up to 4,254 housing units, including 2,000 affordable units, 14.54-acres of public spaces and parks, a multi-purpose Entertainment Center, and up to 130,000 square feet of commercial and retail uses. It would also identify infrastructure improvements on- and off-site, including extensions and/or upgrades of existing water, sewer, storm drain, drainage, roadways, bike paths, transit, mobility and pedestrian facilities.



B. Community Plan Amendments

In 2024 there were three Community Plan Amendments completed.

Community Plan Amendments in 2024 (Table 4)

Title	Community Plan Area	Description	Council Hearing Date	Council Resolution #
Bella Mar - 408 Hollister Street	Otay Mesa Nestor	A General Plan Amendment to re-designate a 14.62-acre site located at 408 Hollister Street; Otay Mesa-Nestor Community Plan Amendment; Rezone from Agriculture-Residential (AR-1-2) and Open Space (OF-1-1) to Residential Multiple-Unit (RM-2-5); a Local Coastal Program Amendment; and a San Diego Municipal Code (SDMC) amendment to Chapter 13, Article 2, Division 4 to revise the Coastal Overlay Zone map to re-designate the site from "Coastal Deferred Certification" to "Bella Mar Site - Area Removed from Coastal Deferred Certification" related to the Bella Mar Apartments Project.	11/6/2024	R-315864
555 Hollister Street	Otay Mesa Nestor	Subdivision of a 5.92-acre site for the development of 198 multiple dwelling units which would include the provision of eight affordable homes as well as associated site improvements	10/1/2024	R-315804



		and a boundary line adjustment to the Multi-Habitat Planning Area at 555 Hollister Street within the Otay Mesa-Nestor Community Planning Area.		
920 Saturn Blvd	Otay Mesa Nestor	Amendment to the Otay Mesa-Nestor Community Plan to add the High-Density Residential (45-73 dwelling unit per net acre (du/ac)) land use designation to the Otay Mesa-Nestor Community Plan; redesignate a 0.8-acre site from Low-Density Residential (5-10 du/ac) to High-Density Residential (45-73 du/ac); and rezone the 0.8-acre site from Residential Single Unit Zone 1-7 (RS-1-7) to Residential Multiple Unit Zone 3-9 (RM-3-9) located at 920 Saturn Boulevard (APN's No. 627-302-43, 627-302-44, 627-302-45).	06/25/ 2024	R-315652



C. Land Development Code Updates

The following Land Development Code Updates have been completed in 2024 as set out in Table 5 below.

Land Development Code Updates (Table 5)

In 2024:
The 2024 LDC Update includes 99 proposed amendments to simplify the City's development regulations, make the code more adaptable, eliminate redundancies and contradictions, standardize the code framework, and increase predictability in applying regulations. The proposed amendments are separated into the Citywide LDC Update List and the Downtown LDC Update List. The proposed amendments are organized into five categories: (1) Align the code with the City's climate, equity, and housing goals, (2) Clarifications, (3) Compliance with state law, (4) Corrections, and (5) Regulatory reforms.



D. Grants

The City Planning Department was successful in obtaining nine grants during 2024 that help to fund planning initiatives to support and implement the General Plan. These grants will advance key projects focused on sustainability, opportunities for new homes, and community engagement. Among them is the San Diego Climate Resilience Master Plan Phase 2, which will enhance the city's ability to adapt to climate change. The Healthy Cities, Healthy Residents (HCHR): Complete Streets – CalFresh Healthy Living Program will support initiatives promoting child-friendly urban design. Additionally, the department secured the FY2024-25 Sustainable Transportation Planning Grant and the 2025 Certified Local Government (CLG) Grant to further sustainable and historic preservation efforts. Several grants were awarded through the SANDAG Regional Early Action Program (REAP) 2.0 Housing Acceleration Grant Program, including funding for the Mid-City Communities Plan Update, the City Affordable Home Development Master Plan, and an Inclusive Public Engagement Training Campaign. Other SANDAG REAP HAP Cycle 2 grants will support the Small-Scale Neighborhood Homes Initiative and a pilot program for development impact fee (DIF) assistance for affordable homes. These grants collectively contribute to San Diego's efforts to create a more resilient, inclusive, and well-planned city.



Calendar Year	Term	Title	Source	Total Grant Amount	Description	Type of Project
2024	04/02/2024-06/30/2027	<u>San Diego Climate Resilience Master Plan/Phase 2</u>	State	\$1,072,000	This project will directly address risk due to sea level rise by furthering project design for nature-based solutions that will address and mitigate risk to sea level rise at multiple locations along the City's coastline. Inclusion of the additional environmental analysis in this project scope alongside the engineered designs prepares the projects to be ready to apply for implementation funding and move forward into construction. Further, the focus on nature-based solutions for coastal resilience through this project provides additional resilience, environment, and socio-economic benefits such as enhanced or protected habitat, coastal access, green jobs, and environmental education opportunities.	LCP (Local Coastal Program Local Assistance Grant Program)
2024	06/25/2024-06/30/2026	<u>HEALTHY CITIES, HEALTHY RESIDENTS(HCHR): COMPLETE STREETS - CALFRESH HEALTHY LIVING, PROGRAM CHILD-FRIENDLY DESIGN GUIDE</u>	Federal	\$215,625	Complete Streets grant program to develop the Child Friendly Public Spaces Design Manual. The Child-Friendly Design Manual will identify best practices and guidelines for both public and private development projects to ensure that our communities are welcoming, enjoyable and safe for children and their caregivers. The Child-Friendly Public Spaces Design Manual will provide guidelines to consider the needs of young children and their caregivers while planning our communities. This design manual will focus on guidelines for creating public spaces and opportunities for walking/rolling and biking as ways for our city to	



					become more sensitive to the needs of our toddlers and their caregivers.	
2024	11/04/2024-06/30/2027	<u>FY2024 - 25 Sustainable Transportation Planning Grant</u>	State	\$600,000	This grant will fund the development of a multimodal mobility plan for the Mid-City Community in San Diego, which will support the Mid-City Communities Plan Update. The City of San Diego, in partnership with the non-profit organization, Civic Well, will conduct an extensive community engagement effort to meaningfully engage the diverse populations in the community, develop short and long-term multimodal safety and access improvements, and develop streetscape concepts for key corridors in the Mid-City area. The project will improve safety for bicyclists and pedestrians, improve first-mile/last-mile connectivity to existing and planned transit, and increase multimodal connections to neighboring communities. This project is crucial for the City of San Diego to achieve its regional and State goals to reduce vehicle miles traveled and greenhouse gas emissions, ensure a sustainable and equitable regional transportation system, and promote economic development and increase infill housing.	
2024	10/01/2024-04/30/2026	<u>2025 CLG Grant</u>	State	\$40,000	The City of San Diego's City Planning Department will develop the first phase of a citywide historic context statement. The City of San Diego (City) will use the outline of the first phase of the context statement to centralize fragmented historical themes and significance from previous	Heritage Preservation Planning



					context statements and surveys; identify key themes in the development of San Diego, specifically those related to cultural growth; assist in the identification and evaluation of resources significant to identified themes; identify new resources not adequately covered in past surveys; and provide publicly accessible access to information online (at no cost) through the City's website and California Historic Resources Inventory Database (CHRID).	
2024	04/01/2024-06/30/2026	<u>SANDAG REAP HAP Cycle 2 - MID-CITY COMMUNITIES PLAN UPDATE REGIONAL EARLY ACTION PROGRAM 2.0 HOUSING ACCELERATION GRANT PROGRAM - CYCLE 2</u>	SAND AG	\$650,000	The Grant will fund the second phase of the Mid-City Communities Plan Update. The Community Plan Update is a comprehensive initiative to prepare a Community Plan to address the needs and challenges of the Mid-City Communities. The second phase includes the development of an updated community plan with an updated land use map supporting policies that increase opportunities for infill development in the transit-rich communities of Mid-City. The community plan update will promote fair housing, expanding opportunities for new homes and jobs, and foster a healthier, equitable, and more sustainable community.	
2024	04/01/2024-06/30/2026	<u>SANDAG REAP HAP Cycle 2 - CITY AFFORDABLE HOME DEVELOPMENT MASTER PLAN</u>	SAND AG	\$650,000	The Development Impact Fee Assistance for Affordable Homes pilot program will provide funding for the payment of Development Impact Fees (DIF) for affordable homes within the City of San Diego. Development in San Diego, including affordable housing, are subject to the payment of DIF. Once collected, DIF funds are	



		<u>REGIONAL EARLY ACTION PROGRAM 2.0</u>			used to ensure the provision of public infrastructure to serve the new development. The DIFAAH pilot program will offer payment of DIF, in the form of fee waivers or fee reductions, for affordable homes that further the City's climate goals by building in VMT efficient areas, with priority placed on projects that also further the City's fair housing goals by building affordable homes in high and highest resource areas. The implementation of the DIFAAH pilot program will increase the construction of affordable housing by 1) reducing the cost of affordable housing development through waiver of the DIF associated with the affordable homes, and 2) increasing affordable housing options in VMT efficient areas with the goal of providing more affordable homes in high resource areas. The DIFAAH pilot program, which will utilize the grant funds to offset the DIF that the affordable homes would otherwise be required to pay, will advance the City's effort to prioritize the delivery of public infrastructure in disadvantaged communities, further promoting equity, fair housing and the overall well-being of all City of San Diego residents. Additionally, the funding of infrastructure needed to serve new development facilitates the construction of more new homes.	
2024	04/01/2024-06/30/2026	<u>SANDAG REAP HAP Cycle 2 - City of San Diego Inclusive</u>	SAND AG	\$500,000	Finalizing grant agreement.	



		<u>Public Engagement Training Campaign</u>				
2024	04/01/2024-06/30/2026	<u>SANDAG REAP HAP Cycle 2- SMALL SCALE NEIGHBO RHOD HOMES INITIATIVE REGIONAL EARLY ACTION PROGRAM 2.0 HOUSING ACCELE RATION GRANT PROGRAM</u>	SAND AG	\$500,000	Grant funds will address the need for more missing middle housing options in the City of San Diego by preparing standardized 'preapproved' plans for duplexes, triplexes, bungalow courts, or other small-scale multiple-home developments. These standardized plans will reduce housing development costs and simplify production and review processes, as well as promote housing projects near public transportation to decrease Vehicle Miles Traveled (VMT). Moreover, the standardized plans will incorporate sustainable building materials which will contribute to the city's efforts in decarbonizing the built environment. A portion of the funds will be dedicated to community outreach and engagement, ensuring that local input guides the development of these plans and makes them more tailored to the community's needs and preferences ensuring that new missing middle housing projects will improve San Diego's communities. This initiative aims to create a more sustainable, accessible, and inclusive housing landscape in San Diego, enhancing the overall quality of life for its community members.	
2024	04/01/2024-06/30/2026	<u>SANDAG REAP HAP Cycle 2- Developm ent</u>	SAND AG	\$2,500,000	The Development Impact Fee Assistance for Affordable Homes (DIFAAH) pilot program will provide funding for the payment of Development Impact Fees (DIF)	



		<u>impact fee (DIF) assistance for affordable homes pilot</u>			for affordable homes within the City of San Diego. Development in San Diego, including affordable housing, are subject to the payment of DIF. Once collected, DIF funds are used to ensure the provision of public infrastructure to serve the new development. The DIFAAH pilot program will offer payment of DIF, in the form of fee waivers or fee reductions, for affordable homes that further the City's climate goals by building in VMT efficient areas, with priority placed on projects that also further the City's fair housing goals by building affordable homes in high and highest resource areas. The implementation of the DIFAAH pilot program will increase the construction of affordable housing by 1) reducing the cost of affordable housing development through waiver of the DIF associated with the affordable homes, and 2) increasing affordable housing options in VMT efficient areas with the goal of providing more affordable homes in high resource areas. The DIFAAH pilot program, which will utilize the grant funds to offset the DIF that the affordable homes would otherwise be required to pay, will advance the City's effort to prioritize the delivery of public infrastructure in disadvantaged communities, further promoting equity, fair housing and the overall well-being of all City of San Diego residents. Additionally, the funding of infrastructure needed to serve new development facilitates the construction of more new homes.	
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*Please note that grants listed represent those grants that staff believes most closely represent



activities that further General Plan implementation. Not all grants managed in the Planning Department are listed, and some grants are applied for in Planning but are implemented by other Departments. In addition, the total amount of funds expended may vary based on program activity. Information is provided for general information purposes only and is not a substitute for actual project accounting for each grant.



E. Awards

In 2024 the Planning Department has received three awards from several professional associations. The Planning Department received numerous awards for excellence from the California Association of Environmental Professionals, the San Diego American Planning Association.

Awards list for 2024

Sustainable Growth Award: University Community Plan Update, Hillcrest Focused Plan Amendment, and Blueprint SD initiative.

Award	Description
2024 Momentum Awards – Sustainable Growth Award	The Sustainable Growth Award recognizes the City of San Diego’s Planning Department for initiatives like the University Community Plan Update, Hillcrest Focused Plan Amendment, and Blueprint SD initiative. These projects prioritize housing, transit, and walkability, fostering sustainable growth by adding homes near transit and reducing car reliance. By aligning growth with climate and equity goals, they aim to create more livable, accessible neighborhoods.

F. Action Plan Progress Matrix

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
LAND USE & COMMUNITY PLANNING ELEMENT							
Short-term Actions							
Ongoing Actions							
1.	Evaluate and refine the Village Propensity model as a tool to be used in community plan updates.	LU-A.2	PLN			X	Updated in 2024.
2.	Prepare and maintain a community plan preparation manual as an administrative tool to guide community plan updates and amendments.	LU-C.1, LU-C.2 LU-C.5	PLN			X	Completed in November 2009.
3.	Implement the FAA Part 77 height standards and notification as part of the implementation of the Airport Land Use Compatibility Plans (ALUCP).	LU-G.5, LU-G.6	PLN			X	The City adopted an updated Airport Land Use Compatibility Overlay Zone to implement the ALUCPs and FAA Part 77 requirements in 2011.
4.	Update Council Policies: 000-21, 600-29, 600-28, 600-30,600-36, 600-01, 200-01, 800-03, and 600-37 to replace Future Urbanizing terminology with Proposition A lands.	LU-J.1	PLN			X	The City took the following actions: 000-21 was updated in February 2014; 200-01 was reviewed and amended in 2021; 600-01 was reviewed and repealed in 2012; 600-28 was reviewed and repealed in 2012; 600-29 was reviewed and retained; 600-30 was reviewed and retained; 600-36 was reviewed and repealed in 2012; 600-37 was reviewed and repealed in 2013; and 800-03 was reviewed and repealed in 2007.

5.	Update community plans to achieve citywide and community goals.	LU-A.1-LU-A.10, LU-B.1 - LU-B.3, LU-C.1 - LU-C.6, LU-E.1 - LU-E.3, LU-H.1 -LUH.7, LU-I.1 - LU- I.3, LU-I.11 - LU-I.16	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
6.	Apply new zone packages where needed to implement the land use designations and policy recommendations of the General Plan as community plans are updated.	LU-F.1	PLN		X		This is an ongoing item. See discussion on Land Development Code Amendments under Key Implementation Actions.
7.	Create and apply incentive zoning measures to achieve citywide and community goals during the community plan update process.	LU-F.3	PLN		X		This is an ongoing item. See discussion on Land Development Code Amendments under Key Implementation Actions.
8.	Review discretionary development proposals and plan amendment proposals to ensure that projects do not adversely affect General Plan goals.	LU-A.7, LU-A.9 - LU-A.11, LU-B.3, LU-C.3, LU-C.4, LU- F.2, LU-G.4, LU-G.6, LU-H.1 - LU-H.4 LU-I.1- LU-I.3, LU-I.7 - LU-I.9, LU-H.7	PLN		X		This is an ongoing item.
9.	Amend public facilities financing plans concurrently with amendments to the General Plan and community plans which result in the need for additional facilities.	LU-D.2	PLN		X		This is an ongoing item. Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
10.	Continue to maintain and update a database of land use plan amendments approved by the City.	LU-D.5	PLN		X		This is an ongoing item.
11.	Implement the General Plan procedures for General and Community Plan amendments.	LU-D.1, LU-D.3, LU-D.4, LU-D.6, LU-D.14	PLN		X		This is an ongoing item.

12.	Continue to coordinate with the Airport Land Use Commission (ALUC), Federal Aviation Administration, and airport operators on development projects, community plan amendments and updates, zoning code amendments as appropriate to address airport land use compatibility.	LU-G.1, LU-G.2, LU-G.3, LU-G.4, LU-G.7, LU-G.8, LU-G.9, LU-G.10	PLN		X		This is an ongoing item.
13.	Coordinate with the ALUC on the development of land use plans and regulations.	LU-G.1	PLN		X		This is an ongoing item.
14.	Continue to update Citywide Development Impact Fees on a regular schedule.	LU-H.5, LU-I.4, LU- I.6	PLN		X		This is an ongoing item. Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
16.	Follow a public planning and voter approval process for the reuse of Proposition A military lands if they become subject to the City's jurisdiction.	LU-J.2	PLN	X			No Proposition A military lands have become available.
18.	Continue to identify and evaluate prospective annexation areas.	LU-K.1, LU-K.2, LU-K.3, LU-K.4	PLN		X		This action is monitored on an ongoing basis. The City Annexed the Greenwood Cemetery (2016) and Nakano (2024) annexation areas. This item is ongoing on an as needed basis.
15.	Continue to identify non-phase shifted lands as Proposition 'A' lands.	LU-J.1	PLN/DSD			X	The General Plan and LDC refer to Proposition A lands.
17.	Incorporate expanded public outreach and evaluation of inequitable impacts in all transportation projects, plans and programs. Coordinate with San Diego Association of Governments (SANDAG) to improve transportation options for all groups.	LU-H.6, LU-I.7, LU-I.8, LU-I.9, LU- I.10	PLN/TD		X		This item is ongoing on an as needed basis. As part of the City's Equity Forward initiative, the City is preparing an Inclusive Public Engagement Guide to improve how engagement is conducted. This will be used to inform how plans, transportation projects and programs undertake public outreach and evaluation.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
MOBILITY ELEMENT							
Short-Term Actions							
Mid-Term Actions							
1.	Advance Sustainable Transportation Planning through by evaluating Vehicle Miles Traveled (VMT)	ME-C.9	PLN/DSD		X		In accordance with SB743, staff is using Vehicle Miles Traveled (VMT) evaluation methods in community plan updates and other mobility studies and considering these as part of the wider City Mobility Masterplan and mobility reports for community planning.
3.	Update the Land Development Code (LDC) to address affordable housing parking needs.	ME-G.2, ME-G.4	PLN/DSD			X	The City adopted Affordable Housing Parking Regulations.
4.	Update the LDC Transit Area Overlay Zone extent and regulations.	ME-G.2, ME-G.4	PLN/DSD		X		Revaluating the Transit Area Overlay Zone due to the adoption of AB 2097 as part of HAP 2.0.
5.	Update the LDC Tandem Parking Overlay Zone extent and regulations.	ME-G.2, ME-G.4	PLN/DSD			X	The LDC updated to allow tandem parking in any area where it is not already allowed by right with a Neighborhood Development Permit.
6.	Develop and implement a Capital Improvement Program (CIP) prioritization program.	ME-K.1	ECP			X	Council Policy 800-14 updated to address Capital Improvement Project Prioritization Scoring. See discussion in Key Implementation Actions section.
7.	Develop and maintain a Citywide Pedestrian Master Plan (PMP).	ME-A.1, ME-A.2, ME-A.5, ME-A.6 ME-E.2, ME-E.3	PLN		X		This is an ongoing item. Citywide PMP framework is complete. More detailed community level work is also complete for 14 communities. Additional community addressed as part of community plan updates.
8.	Evaluate the Street Design Manual and update as needed.	ME-A.5 , ME-C.6	PLN		X		Street Design Manual is in the process of being updated.

[illegible]

14.	Evaluate new development proposals and exact appropriate improvements through the development review process.	ME-A.2, ME-A.4 ME-A.7, ME-B.9, ME-C.3, ME-C.6, ME-C.7, ME-C.10, ME-E.6, ME-E.7, ME-F.4, ME-K.4 - ME-K.6	DSD/PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
15.	Update community plans to achieve citywide and community goals.	ME-A.8, ME-B.9, ME-C.1, ME-C.3, ME-C.6, ME-C.7, ME-C.10, ME-J.2 ME-K.4	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
16.	Collaborate with local agencies and organizations to implement walkable communities.	ME-A.9	TD/PLN		X		This is an ongoing item. See Section 3 Planning Grants for a list of completed grants to improve land use and mobility. land use and mobility.
17.	Collaborate with SANDAG to improve transit service, identify strategic locations for transit stops, and develop transportation alternatives for transit dependent groups.	ME-B.1 - ME-B.8, ME-C.2, ME-D.6, ME-E.1 - ME-E.5, ME-F.5, PF-L.7	PLN/DSD		X		This is an ongoing item. Staff works with SANDAG on the Regional Plan update. Staff also coordinates with SANDAG and MTS as part of community plan updates and mobility studies.
18.	Develop multi-modal corridor mobility concepts.	ME-B.10, ME-C.2	PLN		X		This is an ongoing item. See Section 3 Planning Grants for a comprehensive list of planning/mobility grants. Staff also developed extensive multi-modal mobility concepts as a part of the community plan updates.
19.	Conduct feasibility studies for mobility concepts.	ME-B.10, ME-C.2	PLN/TD		X		This is an ongoing item. See #18.
20.	Implement transit priority measures to improve transit travel times and schedule reliability.	ME-B.10	TD		X		This is an ongoing item. City works with SANDAG and MTS to implement bus priority measures for Bus Rapid Transit improvements.
21.	Identify funding and implement traffic calming projects where appropriate.	ME-C.5	TD		X		This is an ongoing item.
22.	Evaluate transportation capital projects for conformance with Mobility Element policies.	ME-C.6	TD		X		This is an ongoing item.
23.	Identify funding and implement pedestrian projects to improve safety, accessibility, connectivity, and walkability.	ME-A.2, ME-A.4, ME-A.6, ME-A.7	TD		X		This is an ongoing item.

24.	Identify funding for education programs to increase and encourage pedestrian, bicycle, and traffic safety.	ME-A.3, ME-F.6	TD		X		This is an ongoing item.
25.	Identify funding to improve maintenance on City streets.	ME-C.4	TD		X		This is an ongoing item.
ITS, TDM, Bicycling, Parking (ME Sections D, E, F, G)							
26.	Identify funding and implement Intelligent Transportation System (ITS) projects.	ME-D.1 - ME-D.5	TD		X		This is an ongoing item. See #9 above.
27.	Incentivize the use of alternative modes of transportation for City employees through the City's Transportation Alternatives Program.	ME-E.1, ME-E.2, ME-E.4	TD		X		This is an ongoing item. The City subsidizes transit passes including Coaster, Trolley, and bus passes for employees.
28.	Monitor Transportation Demand Management programs required as part of the development approval process.	ME-E.8	DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
29.	Identify funding for, and implement projects identified in the Pedestrian and Bicycle Master Plans.	ME-E.3, ME-F.1 - ME-F.3	TD		X		This is an ongoing item. TransNet funding has been allocated toward projects recommended in the pedestrian and bicycle master plans.
30.	Implement and periodically update the Bicycle Master Plan (BMP).	ME-F.1, ME-F.2	TD/PLN		X	X	This is an ongoing item. The BMP is in the process of being updated.
31.	Evaluate changes to citywide on-street parking regulations.	ME-G.1	TD/PLN		X	X	This is an ongoing item. The municipal code was amended to allow for varied rates and hours of operation.
32.	Periodically evaluate and update the Land Development Code (LDC) to maintain parking regulations.	ME-G.2, ME-G.4	PLN		X		This is an ongoing item.
33.	Continue the Community Parking District program and expand where needed.	ME-G.3	EDD/TD/PLN		X		This is an ongoing item.
34.	Implement parking pricing strategies to reduce the number and length of auto trips.	ME-G.5	EDD/TD/PLN		X		See #31 above.
Airports, Rail, Goods Movement, Regional Coordination (ME Sections H, I, J, K)							
35.	Participate in the development and implementation of the San Diego International Airport Master Plan.	ME-H.1	PLN		X		This is an ongoing item.

36.	Work with the Airport Authority, and SANDAG to seek a long-range solution for the region's aviation needs.	ME-H.2	PLN		X		This is an ongoing item.
37.	Coordinate with the military concerning activities around Military installations.	ME-H.4	PLN		X		This is an ongoing item. The City participates in the SANDAG Military Working Group.
38.	Collaborate with SANDAG, Caltrans, and the High Speed Rail Authority to improve rail travel opportunities.	ME-I.1 - ME-I.6	PLN		X		This is an ongoing item.
39.	Collaborate with SANDAG, the San Diego Unified Port District, and Caltrans to support the safe and efficient movement of goods.	ME-J.1, ME-J.3 - ME-J.9	TD/PLN		X		This is an ongoing item.
40.	Pursue grant funding for transportation facilities.	ME-K.2, ME-K.3, ME-K.5, ME-C.10	DSD/TD		X		This is an ongoing item..
41.	Collaborate with SANDAG to increase regional funding for pedestrian, bicycle, and transportation systems management funding.	ME-K.2 - ME-K.5, ME-C.10	PLN/TD		X		This is an ongoing item. See #16 and #29, above.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No. Action	Under-way	Complete	
URBAN DESIGN ELEMENT							
Short-Term Actions							
1.	Amend and update the Land Development Code concurrently with community plan updates to: provide zoning categories or tools for mixed use land use designations. Develop building design guidelines to implement General Plan Policy.	UD-A.16, UD-C.1,	PLN		X		This is an ongoing item. See discussion on Community Plan Updates and Land Development Code Amendments under Key Implementation Actions.
Ongoing Actions							
2.	Identify funding to maintain the MSCP and community plan designated open spaces.	UD-A.1	PLN/PRD		X		This is an ongoing item.
3.	Address urban design in community plan updates. Refine General Plan policies as needed to address community goals.	UD-A.1, UD-A.2, UD-A.7, UD-A.9, UD-A.10, UD-A.14, UD-B.2, UD-B.5, UD-B.6, UD-B.8, UD-C.8, UD-D.1, UD-E.1 - E.2, UD-F.1, UD-F.3	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
4.	Implement urban design policies through the development review process.	UD-A.1 - UD-A.17, UD-B.1-B.8, UD-C1.-C.8, UD-D.1, UD-D.3, UD-E.1, UD-E.2, UD F.1, UD-F.5	PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
5.	Implement the Public Art Master Plan.	UD-F.1 - UD-F.5	A&C		X		This is an ongoing item.
6.	Implement Council Policy 900-11.	UD-F.1 - UD-F.5	A&C		X		This is an ongoing item.

7.	Implement San Diego Municipal Code Chapter 2, Article 6, Division 7 regulation requiring art and cultural enhancement.	UD-F.1 - UD-F.5	A&C		X		This is an ongoing item.
8.	Continue the Building and Land Use Enforcement efforts.	UD-B.7	DSD		X		This is an ongoing item.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
ECONOMIC PROSPERITY ELEMENT							
Short-Term Actions							
1.	Update the Economic Development Strategic Plan.	EP-F.1, EP-G.5	EDD		X		This is an ongoing item. The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.
2.	Amend the Land Development Code to exclude or further limit sensitive receptor and public assembly uses within areas identified as Prime Industrial Lands in the General Plan.	EP-A.13, EP-A.14	PLN			X	The LDC was amended to include limitations to implement GP policies that apply to prime industrial lands.
Mid-Term Actions							
3.	Develop a cultural heritage tourism program.	EP-I.3 - EP-I.5	EDD			X	The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.
4.	Develop and implement a priority ranking system for Transient Occupancy Tax projects and programs.	EP-I.1, EP-I.2	EDD	X			
Ongoing Actions							
Industrial Land Use, Commercial Land Use, (EP Sections A, B)							
5.	Apply land use designations from General Plan Table LU-4 during Community Plan updates and amendments to protect base sector uses as well as to provide opportunities for non-base sector employment uses.	EP-A.1 - EP-A.11	PLN		X		This is an ongoing item. See discussion on Community Plan Updates in Key Implementation Actions section.

6.	Evaluate prime industrial lands through community plan updates.	EP-A.12, EP-A.14, EP-A.15	PLN		X		This is an ongoing item. See discussion on Community Plan Updates in Key Implementation Actions section.
7.	Evaluate applications to convert non-prime industrial lands per the collocation and conversion suitability factors.	EP-A.16, EP-A.17	PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
8.	Amend Public Facilities Financing Plans when residential uses are proposed in industrially designated areas.	EP-A.18	PLN		X		This is an ongoing item. Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
9.	Evaluate projects in industrial areas for conformance with industrial land policies through the development review process.	EP-A.13 -EP-A.15, EP-A.19, EP-A.20, EP-H.1, EP-L.3	PLN/ DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
10.	Update community plans to achieve citywide and community goals.	EP-B.1- EP-B.16, EP-C.1, EP-E.1, EP-F.4, EP-H.1, EP-H.3, EP-J.2 - EP-J.3, EP-J.7, EP-J.9, EP-J.10, EP-J.11	PLN		X		This is an ongoing item. See discussion on Community Plan Updates in Key Implementation Actions section.
11.	Evaluate projects in commercial areas for conformance with commercial land use policies.	EP-B.2, EP-B.6 - EPB.11, EP- B.14	PLN/ DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
12.	Evaluate community plan amendments to redesignate commercial land per the commercial land use policies.	EP-B.16	PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
Workforce, Employment, & Business Development; Community Investment (EP Sections D, E, F, G)							
13.	Support and encourage education and workforce programs.	EP-D.1 - EP-D.7	EDD			X	The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.

14.	Continue the Business Expansion, Attraction and Retention (BEAR) program to provide assistance and incentives that result in the retention and creation of jobs and investment.	EP-E.1 - EP-E.5	EDD		X		This is an ongoing item.
15.	Continue the Business Improvement District Program through the City's Office of Small Business.	EP-F.2 - EP-F.4	EDD		X		This is an ongoing item.
16.	Continue programs that provide direct assistance, business development and retention services and advocacy and regulatory relief to small businesses.	EP-G.1, EP-G.2	EDD		X		This is an ongoing item.
17.	Collaborate with the private sector to prioritize investment in public infrastructure to provide regional facilities needed by base sector industries.	EP-G.3, EP-G.4, EP-J.4	EDD		X	X	This is an ongoing item. The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.
<i>Military, Visitor, International, Redevelopment, Monitoring (EP Sections H, I, J, K, L)</i>							
18.	Coordinate with military representatives during the community plan update/ amendment process.	EP-H.1 - EP-H.3	PLN		X		This is an ongoing item. The City participates in the SANDAG Military Working Group.
29.	Continue to administer the Tourism Marketing District to enhance the marketing opportunities for the Convention & Visitors Bureau and bolster the tourism industry.	EP-I.3 - EP-I.7	EDD		X		This is an ongoing item.
20..	Continue to work with regional and binational agencies on cross border issues.	EP-J.1, EP-J.5, EP-J.6, EP-J.8	EDD/PLN		X		This is an ongoing item.
23.	Require preparation of a Market and Fiscal Analysis report for discretionary projects proposing over 100,000 sq. ft. of gross floor area.	EP-L.3	EDD		X		This is an ongoing item. Occurs as a part of discretionary project review.
22.	Monitor economic conditions through the use of economic indicators.	EP-L.4	EDD		X		This is an ongoing item. The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
PUBLIC FACILITIES, SERVICES & SAFETY ELEMENT							
Short-Term Actions							
1.	Develop and maintain a Public Facilities Finance Strategy.	PF-A.1 - PF-A.3, PF-D.6	PLN		X		This is an ongoing item. Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
2.	Develop and implement a CIP identification and prioritization system.	PF-B.2, PF-B.3	ECP			X	Council Policy 800-14 updated to address Capital Improvement Project Prioritization Scoring. See discussion in Key Implementation Actions section.
3.	Create a strategic plan to efficiently and comprehensively comply with all existing and foreseeable storm water quality-related regulations and reduce flood risk similar to the work that was completed by the Metropolitan Wastewater Department in the 1990s.	PF-G.4	SWD		X		This is an ongoing item. The City prepared the Watershed Asset Management Plan.
4.	Develop a City business continuity plan.	PF-P.4	OHS		X		This is an ongoing item. The City prepared the City Continuity of Operations Plan (COOP).
5.	Develop a comprehensive emergency exercise program consistent with the regional program.	PF-P.7	OHS		X		This is an ongoing item.
6.	Develop an evacuation plan and update the plan every 3 years.	PF-P.3	OHS		X		This is an ongoing item. The City prepared the City Continuity of Operations Plan (COOP).
7.	Develop an Emergency Operations Center Environmental Services Group Supervisor position check-list to include a task item that ensures adherence to the policies for the disposal of materials to protect public safety and health.	PF-P.11	OHS/ESD			X	This is an ongoing item.
Mid-Term Actions							
8.	Develop and implement a centralized citywide development monitoring system.	PF-B.1	DSD/ECP		X		This is an ongoing item. The City has implemented Accela and Permit Tracker for permits and CIP project search tool.

9.	Develop a process to conduct periodic reviews of the fiscal impacts of new development.	PF-B.4, PF-B.5	PLN		X		This is an ongoing item. Fiscal and economic analysis takes place as a part of community plan updates and for plan amendments and development projects as needed.
10.	Develop an IT Security Program to ensure security, privacy & acceptable use protection policies are implemented.	PF-L.3	DIT		X		This is an ongoing item. The City implemented an Information Security Policy and Acceptable Use Protection policy for employees.
11.	Evaluate the Land Development Code to identify potential incentives for pre-wiring of new development to accommodate information and communication technologies.	PF-L.8	PLN	X			Reconsidering this policy given advances in Wi-Fi and wireless technology.
12.	Finalize the citywide guidelines for Operational Conditions related to disaster preparedness.	PF-P.5	OHS		X		This is an ongoing item. The DHS National Terrorism Advisory System and the San Diego County Emergency Site are displayed on the City's website (OHS) for public alert and notification purposes.

Ongoing Actions

Financing, Evaluation, and Prioritization (PF Element Sections A,B,C)

13.	Update and maintain Public Facilities Financing Plans that address current and future public facility needs.	PF-A.1, PF-A.2, PF-A.3, PF-C.4, PF-C.6, PF-D.6	PLN		X		This is an ongoing item. Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
14.	Review community plan proposals and update community plans in consideration of Public Facilities, Services and Safety element policies.	PF-A.3, PF-C.2, PFC.3, PF-F.6, PFH.3, PF-M.4, PF-P.13, PF-Q.1	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
15.	Continue the annual review of CIP projects.	PF-A.4, PF-B.1	ECP/PLN		X		This is an ongoing item. Council Policy 800-14 updated to address Capital Improvement Project Prioritization Scoring. See discussion in Key Implementation Actions section.
16.	Require development proposals to fully address impacts to public facilities and services through the development review process.	PF-C.1	PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
17.	Require a fiscal impact analysis for public facilities and operations costs for community plan amendments of potential fiscal significance.	PF-C.2	PLN		X		This is an ongoing item. Occurs routinely as a part of project review for community plan amendments.

18.	Require projects with community plan amendments proposing increases in density to provide physical public facilities or improvements when a nexus exists.	PF-C.3	PLN		X		This is an ongoing item. Occurs routinely as a part of project review for community plan amendments.
19.	Maintain service objectives for Fire Rescue services.	PF-D.1 - PF-D.3, PFD.5, PF-D.6	FRD		X		This is an ongoing item. The City amend the service standards in 2015 based on the 2011 Citygate Report for current and projected needs.
20.	Continue to assess, through the process currently in place, the impact of new development on fire service levels.	PF-D.5, PF-D.6	FRD		X		This is an ongoing item. Occurs routinely as a part of project review.
21.	Site and develop fire stations and lifeguard towers consistent with the Fire Station/Lifeguard Facility Master Plan.	PF-D.4, PF-D.7 - PFD.11	FRD/ECP		X		This is an ongoing item. The City amend the service standards in 2015 based on the 2011 Citygate Report for current and projected needs.
22.	Maintain police staffing levels needed to meet response time and performance goals.	PF-E.1, PF-E.2	PD		X		This is an ongoing item. The Police Response Goals have been updated.
23.	Plan and design new police facilities in conformance with the policies of the Public Facilities, Services and Safety Element.	PF-E.3 - PF-E.5	ECP/PD		X		This is an ongoing item.
24.	Continue to assess, through the process currently in place, the impact of new development on police service levels.	PF-E.6, PF-E.7	PD/		X		This is an ongoing item. Occurs routinely as a part of project review.

Wastewater, Storm Water, Water (PF Sections F, G, H)

25.	Continue the CIP program to ensure that wastewater treatment and infrastructure implement the wastewater policies resulting in safe, reliable, and sustainable systems.	PF-F.1- PF-F.4, PF-F.6, PF-F.8, PFF.11- PF-F.14	PUD		X		This is an ongoing item.
26.	Maintain the Metro System Master Plan and prepare annual reports on trunk sewer capacity to ensure that projects are brought on line when needed to meet capacity and regulatory needs.	PF-F.5	PUD		X		This is an ongoing item. The City adopted the Metro System Master Plan in 2012. The Annual Truck Sewer Capacity Report was updated in 2012.
27.	Review all wastewater and water projects as appropriate to evaluate alternatives from a cost, benefit and risk perspective.	PF-F.7, PF-F.9	PUD		X		This is an ongoing item.
28.	Continue the review of the PUD budgets and rate cases by the Independent Rates Oversight Committee (IROC) and the Metro Commission.	PF-F.10	PUD		X		This is an ongoing item.

29.	Continue compliance with the City's storm water permit by cleaning and maintaining storm drains and storm drain structures and sweeping.	PF-G.1	SWD		X		This is an ongoing item.
30.	Periodically assess the most efficient organizational (MEO) structure for managing the storm drain system, including those facilities outside of the right-of-way on City property.	PF-G.2, PF-G.3	SWD		X		This is an ongoing item. The City approved Master Maintenance Program in 2010 to provide adequate flood- control and public safety by maintaining drainage channels.
31.	As part of CIP project development, analyze the feasibility of installing structural and non- structural Best Management Practices in conjunction with all types of projects (e.g., porous pavement at all parking lots, trash/debris/ sediment separators in storm drains which are built as stand alone projects	PF-G.2, PF-G.5	ECP/SW D		X		This is an ongoing item.
32.	Establish Performance Metrics in conjunction with the City Management Program, the Effectiveness Assessment required by the City's storm water permit and as desirable to assist in the formulation of storm water pollution policy and BMP systems design.	PF-G.3	SWD		X	X	This is an ongoing item. The City established Performance Metrics. Implementation and monitoring is an ongoing item.
33.	Continue and expand existing efforts to collaborate with local, internal and external stakeholders. Increase the use of federal and state grant monies to fund storm water quality improvement projects.	PF-G.6	SWD		X		This is an ongoing item. The City is the lead on developing the Water Quality Improvement Plans for the San Dieguito, Los Peñasquitos and Mission Bay watersheds and is a participating agency in the San Diego River, San Diego Bay and Tijuana River watersheds.

Waste Management (PF Section I)

34.	See Conservation Actions 15- 18 and 47-53.	PF-H.1 - PH-H.3			X		This is an ongoing item.
35.	Require and encourage actions to promote environmental goals on the part of franchise haulers via franchise agreements.	PF-I.1	ESD		X		The Franchise Hauler Agreements were last amended in November 2022 to further enhance progress in environmental goals and include CA SB 1383 regulations. The agreements continue to be reviewed and updated as needed.
36.	Evaluate and update as needed technology to improve the environmental performance in both City and franchise hauler fleets.	PF-1.1	ESD		X		Recent franchise updates included language that all fleet packer vehicles used by a franchise hauler to provide Solid Waste Collection services must be Alternative-Fuel Heavy Duty Vehicles by July 1, 2025. There is also Renewable Natural Gas

							usage credit, with new procurement requirements in SB 1383.
37.	Periodically review and evaluate the City Recycling Ordinance as needed for updates.	PF-1.1	ESD		X		This is an ongoing item. See CE Action #38
38.	Coordinate and participate in the development of state and federal legislation addressing funding efficient and effective waste collection systems, such as CRV return to source formulas, expanded grant programs, and tax incentives including transfer credits for use by public entities.	PF-1.1	MO		X		This is an ongoing item.
39.	Identify funding and investigate options to increase waste diversion on the part of the City government and the public.	PF-I.2	ESD		X		This is an ongoing item.
40.	Evaluate the Construction and Demolition Debris Recycling Ordinance periodically.	PF-1.2	ESD		X		This is an ongoing item.
41.	Ensure that community plans, specific plans, and new development and redevelopment plans include measures reducing construction and ongoing waste generation.	PF-1.2	DSD/PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
42.	Strengthen implementation of the Environmentally Preferable Purchasing Program (EP3) within the City organization and promote within the community at large.	PF-1.2	ESD		X		This is an ongoing item.
43.	Investigate appropriate fee structures and pursue changes to existing pricing as appropriate.	PF-1.2	ESD		X		This is an ongoing item.
44.	Develop a plan for how to serve future solid waste management needs.	PF-I.3, PF-I.5	ESD		X		The City has developed a Long Term Resource Management Options Plan. This Strategic Plan provides options for managing solid waste disposal needs through 2045.
45.	Investigate potential for transfer station, resource recovery, and facility development.	PF-1.3, PF-1.5	ESD		X		This is an ongoing item. The Resource Recovery Facility/Transfer station is expected to go out to RFP in 2025. ESD is also currently building an Organics Processing Facility (OPF).
46.	Participate in the Regional Recycling Working Group (previously called Technical Advisory Committee) on Public Resources Code solid waste requirements.	PF-1.3, PF-1.5	ESD		X		This is an ongoing item.
47.	Provide community cleanup events.	PF-I.4	ESD		X		This is an ongoing item.

Libraries, Schools (PF Sections J, K)							
48.	Continue to implement the 21st Century Library Improvement Program.	PF-J.1 - PF-J.9	LD		X		This is an ongoing item. The City has built or expanded 13 of the 24 libraries identified by the program.
49.	Continue to collaborate with school districts in San Diego.	PF-K.1 -PF-K.9	PLN		X		This is an ongoing item.
50.	Continue periodic meetings with San Diego Unified School District.	PF-K.1 -PF-K.9	PLN		X		This is an ongoing item.
Information Infrastructure, Public Utilities, Regional Facilities, Healthcare (PF Sections L-O)							
51.	As relevant plans and ordinances are updated include information infrastructure requirements.	PF-L.1, PF-L.4	PLN, PUD, ECP		X		This is an ongoing item.
52.	Support standards for regional interoperability of information infrastructure systems.	PF-L.2, PF-L.5	DIT/OHS		X		This is an ongoing item.
53.	Monitor the impact of the changes in the telecommunications industry due to the increasing wireless capabilities.	PF-L.5	DIT		X		This is an ongoing item.
54.	Continue competitive procurement and contracting for City's Wide Area Network (WAN) to ensure an integrated information infrastructure system is cost effectively maintained, especially with the convergence of voice, video and data technologies.	PF-L.6	DIT		X		This is an ongoing item.
55.	Monitor the performance of Cable Franchises per agreements and the marketplace for additional carrier opportunities.	PF-L.5	CD		X		This is an ongoing item.
56.	Encourage the commercial marketplace to provide WiFi hotspots.	PF-L.6	N.A.		X		This is a Public/ Private Collaboration
57.	Continue to maintain public access workstations in libraries, community service centers and in recreation centers to provide information access and self-service functions.	PF-L.10	Citywide		X		This is an ongoing item.
58.	Implement the City's Information Technology Strategic Plan as a key objective to ensure an effective infrastructure system is maintained for the citywide organization.	PF-L.12	DIT		X		This is an ongoing item.

59.	Continue to implement a PC Lifecycle Management program and procedures to take outdated PC equipment that the City no longer deems as meeting the minimum performance level and re-use and/or recycle it.	PF-L.13	DIT		X		This is an ongoing item.
60.	Support the Public Safety Communications Upgrade Plan recommendations.	PF-L.9	OHS/DIT		X		This is an ongoing item.
61.	Continue to support requirements for ADA web usability in the design and implementation of City information systems and electronic services.	PF-L.11	DIT		X		This is an ongoing item.
62.	Incorporate disability access requirements in all technology procurements.	PF-L.11	DIT		X		This is an ongoing item.
63.	Monitor the legal development of requirements for local government compliance and identify risk areas.	PF-L.12	DIT		X		This is an ongoing item.
64.	Continue to coordinate with public utility providers during the planning and development review process.	PF-M.1- PF-M.4	PLN/DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
65.	Continue to participate in SANDAG committees on regional issues.	PF-N.1 - PF-N.5	PLN/TD		X		This is an ongoing item. City staff participates in SANDAG committees and working groups.
66.	Continue to coordinate planning efforts with existing and planned healthcare facilities.	PF-O.1 - PF-O.3	PLN/DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
Disaster Preparedness, Seismic Safety (PF Sections P-Q)							
67.	Continue weekly/monthly system checks and staff training for the Emergency Operations Center.	PF-P.1	OHS		X		This is an ongoing item.
68.	Disseminate information on Homeland Security as necessary and issue reports to Public Safety and Neighborhood Services City Council Committee (PS&NS) as needed.	PF-P.2	OHS		X		This is an ongoing item.
69.	Convene the Homeland Security Coordination Council on a quarterly basis.	PF-P.6	OHS		X		This is an ongoing item.
70.	Convene the Weather Contingency Committee as necessary.	PF-P.6	OHS		X		This is an ongoing item.

71.	Continue the Fire-Rescue Department's CERT program.	PF-P.10	FRD		X		This is an ongoing item.
72.	Maintain standing membership on the California State Citizen Corps Council.	PF-P.8	OHS/FRD		X		This is an ongoing item.
73.	Coordinate exercise activities with the regional 3-year plan.	PF-P.8	OHS		X		This is an ongoing item.
74.	Maintain membership in regional committees and task forces on disaster preparedness.	PF-P.9	OHS		X		This is an ongoing item.
75.	Coordinate disaster preparedness education and outreach activities with the CERT coordinator in Fire Rescue Department.	PF-P.12, PF-P.14	OHS		X		This is an ongoing item.
76.	Improve community outreach and educational efforts.	PF-P.12, PF-P.14	OHS		X		This is an ongoing item.
77.	Work with the County to ensure a regional approach to disaster preparedness outreach and education.	PF-P.12, PF-P.14	OHS		X		This is an ongoing item.
78.	Update community plans and zoning to limit future development in hazard areas.	PF-P.13	PLN		X		This is an ongoing item. Hazards are addressed as part of community plan updates. See discussion on Community Plan Updates under Key Implementation Actions.
79.	Continue revision of the Emergency Operations Plan (EOP).	PF-P.3	OHS		X		This is an ongoing item.
80.	Assist departments with integration into EOPs.	PF-P.5	OHS		X		This is an ongoing item.
81.	Continue the environmental and geologic review of land development projects.	PF-Q.1, PF-Q.2	DSD		X		This is an ongoing item. Occurs routinely as a part of project review.
82.	Maintain resources for geologic review.	PF-Q.1, PF-Q.2	DSD		X		This is an ongoing item.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
RECREATION ELEMENT							
Short-Term Actions							
1.	Reinstate the Quimby Act ordinance and update public facilities financing plans.	RE-A.15 - RE-A.17			X		Citywide DIFs for Parks, Fire-Rescue, Library, and Mobility were updated to replace the community specific DIFs in Public Facilities Financing Plans.
Mid-Term Actions							
2.	Develop a Parks Master Plan.	RE-A.1 - RE-A.12, RE-A.14, RE-A.18, RE-B.1 - RE-B.4, RE-C.2 - RE-C.8, RE-D.1 - RE-D.4, RE-D.6, RE-D.7, REE.1 - RE-E.3, RE-E.5 - RE-E.9, RE-F.1 - RE-F.6.	PLN/PRD			X	The City adopted the Parks Master Plan in 2021. See narrative discussion for adopted initiatives in Section 1.
Long-Term Actions							
3.	Create and maintain an inventory list of rights-of-way and assess the recreational value of this inventory.	RE-E.6	PRD/PLN		X		This is an ongoing item. As a part of the community plan update process, staff is evaluating the parks potential of rights-of-ways.
Ongoing Actions							
4.	Review project and plan amendment proposals to ensure that new development provides the required park and recreation facilities.	RE-A.8, RE-A.10, RE-A.12	PLN		X		This is an ongoing item. Occurs routinely as a part of project review.
5.	Continue to provide recreational and park programs.	RE-A.11, RE-B.1, RE-C.8, RE-D.3, RE-D.8, RE-E.12	PRD		X		This is an ongoing item.

6.	Update community plans to achieve citywide and community recreation goals.	RE-A.2, RE-A.8 - RE-A.14, RE-B.3, RE-B.4, RE-C.9, RE-D.6, RE-E.1	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
7.	Identify trails in the Trails Master Plan and community plans. Improve access to parks through the park design and development process, street improvement plans, and on an individual project level basis.	RE-D.2, RE-D.6, RE-D.7, RE-F.4, RE-F.7	PLN/PRD/ CIP		X		Specific access improvements addressed in community plan updates. See discussion on Community Plan Updates under Key Implementation Actions.
8.	Continue to participate in citywide and regional discussions regarding public transit and access to park and recreation facilities.	RE-D.5	PLN/PRD		X		This is an ongoing item. Staff works with SANDAG on the Regional Plan update. Staff also coordinates with SANDAG and MTS as part of community plan updates and mobility studies.
9.	Consider the inclusion of recreational components in the planning of public projects.	RE-E7	PRD/PLN /ECP		X		This is an ongoing item.
10.	Design new parks and retrofit existing parks consistent with General Plan goals.	RE-A.7, RE-C.5, RED.1, RE-D.2	PRD/PLN /ECP		X		This is an ongoing item.
11.	Implement the LDC regulations which preserve and enhance the natural state of resource parks and open space.	RE-C.1, RE-C.4, RE-F.1, RE-F.2	DSD/PRD		X		This is an ongoing item. Occurs routinely as a part of project review.
12.	Create and/or update river park plans.	RE-F.6	PLN/PRD		X		This is an ongoing item.
13.	Continue to implement and expand recreational opportunities through Joint Use Agreements.	RE-A.18, RE-E.2, RE-E.3, RE-E.4, RE-E.8, RE-E.10, RE-E.11	PLN/PRD		X		This is an ongoing item.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
CONSERVATION ELEMENT							
Short Term Actions							
Climate Change and Sustainable Development (CE Section A)							
1.	Prepare for implementation of California Energy Commission Energy Efficiency Standards (State Energy Code, Title 24 update). Code became effective January 1, 2010.	CE-A.5	DSD			X	California Energy Code is implemented without local amendments. Amendments to the Green Building Code are discussed under Item 3, below.
2.	Review subdivision findings in the Land Development Code for site design and building orientation requirements to ensure that the design of subdivisions minimize energy use.	CE-A.1, CE-A.5	DSD	X			This is an ongoing item. Occurs as a part of project review.
3.	Determine whether implementation of the California Green Building Code should be accelerated, or if mandatory standards should also be required for nonresidential new construction. Review whether green building standards should be applied to the existing building stock upon major remodels.	CE-A.1, CE-A.5	DSD/ PUD/ ESD		X		This is an ongoing item. The City updated the LDC included Green Building Code standards.
4.	Revise the City's Sustainable Building Council Policy 900-14 . Revise Council Policy 600-27 to make modifications to the private sector incentives of the sustainable buildings expedite program.	CE-A.5, CE-A.6, CEF.2, CE-I.5, CE-I.10	ESD/ DSD/ PUD/ ECP			X	Council Policy 900-14 was revised in 2022. Council Policy 600-27 was revised in 2017.

5.	Collaborate with other jurisdictions, state agencies, and SDG&E to develop programs, regulations or incentives to improve the energy and water efficiency of older structures, especially those built prior to the enactment of Title 24 in 1978.	CE-A.1, CE-A.5, CEA.12	DSD/ PUD/ ESD/ ECP		X		This is an ongoing item.
6.	Provide sustainable design services for projects within Redevelopment Department (RD) project areas.	CE-A.5	EDD			X	No longer applicable since the state dissolved the Redevelopment Agency.
7.	Participate in state efforts to develop a greenhouse gas (GHG) emissions Cap-and-Trade program in order to maximize potential environmental and economic benefits to the City of San Diego.	CE-A.1	EDD		X		This is an ongoing item. Working with outside third party GHG verifiers to be eligible for cap and trade. Also working with Green Cities CA to review local government cap and trade.
8.	Expand the scope of the Climate Action Plan to include measures to reduce GHG emissions from the community-at-large.	CE-A.2, CE-A.13	PLN			X	The City adopted a Climate Action Plan in 2022 which includes measures to reduce community wide GHG emissions.
9.	Participate in state Office of Planning & Research (OPR) efforts to develop state-wide California Environmental Quality Act (CEQA) Significance Thresholds to address GHG emissions. Develop thresholds and evaluation procedures to provide guidance for project review.	CE-A.1, CE-A.5	PLN/DSD			X	The City's CEQA Thresholds were updated to include the GHG Thresholds

10.	Adopt an ordinance to designate very high fire hazard severity zones within the City of San Diego consistent with Government Code Section 51175.	CE-B.6	PLN/DSD		X	X	This is an ongoing item. An ordinance has been adopted. This as an ongoing task since updates to Fire Hazard Severity maps are required per state law.
Open Space, Coastal Resources (CE Sections B, C)							
11.	Address multi-modal coastal access in the Pedestrian Master Plan and Bike Master Plan.	CE-C.9	PLN		X		This is an ongoing item. Specific access improvements addressed in community plan updates. See discussion on Community Plan Updates under Key Implementation Actions.
12.	Identify coastal recreational opportunities through the development of the Parks Master Plan.	CE-C.11	PLN		X		This is an ongoing item. The City adopted the Parks Master Plan in 2021. See narrative discussion for adopted initiatives in Section 1.
Water Management, Urban Runoff Management (CE Sections D,E)							
13.	Adopt state standards for the installation of recycled water standards locally to provide standards for the installation of recycled water piping within buildings.	CE-D.1	DSD/PUD			X	The City implements Recycled water standards in the 2010 California Plumbing Code and the California Green Building Code for Residential Voluntary Measures.
14.	Incorporate state standards and California Plumbing Code requirements related to the installation of recycled water plumbing within non-residential buildings (dual plumbing) into the Municipal Code.	CE-D.1	DSD			X	See number 13.
15.	Adopt a water efficient model landscape ordinance that is at least as effective as the updated "State Model Efficient Landscape Ordinance" under AB 1881.	CE-D.1	DSD/PUD			X	The City has adopted a Water Efficient Landscape Ordinance in 2009. CALGreen provides additional measures. See item number 13.
16.	Develop procedures in the Community Plan Preparation Manual (CPPM) to ensure that the water supply issues are addressed in the preparation of community plans.	CE-D.1, CE-D.4	PLN/PUD		X		This is an ongoing item. Water supply assessments (WSA) are conducted for community plan updates.

17.	Ensure that the WSA process is followed in the planning and development review process. Improve coordination between DSD and the Water Division by developing review procedures to ensure that DSD identifies projects subject to the WSA and then requests the Water Department to perform a WSA for the project early in the review process.	CE-D.5	DSD/ PUD		X		This is an ongoing item. Occurs as a part of discretionary project review.
18.	Require implementation of water conservation measures for development projects as a part of the development review process.	CE-D.1	DSD/PUD		X		This is an ongoing item. Occurs as a part of project review.
19.	Update the Storm Water Standards Manual in accordance with the Municipal Storm Water Permit.	CE-E.2	SWD			X	The City updated the Storm Water Standards Manual in 2018.
20.	Develop Hydromodification Management Plan in accordance with the Municipal Permit Requirements.	CE-E.2	SWD			X	The City prepared the Hydromodification Management Plan in 2011.
Air Quality, Energy, Urban Forestry (CE Sections F, I, J)							
21.	Investigate and identify plant species that improve air quality and reduce pollution. Coordinate this effort with regular updates to the Land Development Manual: Landscape Standards.	CE-F.4	DSD/PLN	X			
22.	Identify a process for pursuing government funding and supportive legislation in the Energy Conservation and Management Program and Comprehensive Plan (ECMPCP); address and coordinate alternative and renewable energy source objectives and research.	CE-I.3	ECP		X		This is an ongoing item. The City work toward achieving energy conservation and sustainability policies through multiple programs underway.

23.	Provide an opportunity for property owners to obtain financing for renewable-energy installations and energy-efficiency retrofits through the San Diego Clean Generation Program.	CE-I.5	ECP		X		This is an ongoing item. The City has a photovoltaic expedite program for streamlining the solar installation process.
24.	Using state protocols develop local guidelines for determining the value of tree planting as mitigation for air pollution emissions, storm water runoff and other environmental impacts as appropriate.	CE-J.4	PLN	X			
Mid-Term Actions							
25.	Collaborate with others to develop and consider methodology for calculating environmental impacts on a per capita basis (efficiency-based significance threshold).	CE-A.2	DSD/PLN		X		This is an ongoing item.
26.	Identify funding and stakeholders to investigate City operations related to fuel efficiency and develop and implement a fuel efficiency policy or ordinance to address reduced use of fossil fuels.	CE-F.1, CE-I.8	General Services			X	The City is converting the existing fleet into an environmentally friendly fleet in accordance with the Climate Action Plan.
27.	Identify funding to investigate methods for determining healthy air quality and develop standards or improve regulations to promote healthy indoor air quality.	CE-A.7	PLN/ESD	X			
28.	Develop new development standards to help reduce urban heat island effects.	CE-A.12	PLN		X		This is an ongoing item. Addressed in the Climate Action Plan (see #8).
29.	Evaluate the need to update various departments' Environmental Management Systems.	CE-F.9	Citywide	X			
Long-Term Actions							
30.	Develop a program and funding source to maintain desired trees and plant additional trees.	CE-J.1	PRDTD/ PLN		X		This is an ongoing item. City has an Urban Forestry Program adopted a Urban Forest Management Plan in 2017.
31.	Evaluate the adequacy of regulations to	CE-I.12	ECP		X		This is an ongoing item.

	address power generation and design.						
Ongoing Actions							
<i>Sustainable Development & Climate Change (CE Section A; See also Sections F, J, and I)</i>							
32.	Comprehensively address climate change through the implementation and actions associated with the individual policies identified in Table CE-1 in the General Plan.	CE-A.2	PLN			X	Addressed in the Climate Action Plan (see #8).
33.	Implement the Sustainable Community Program.	CE-A.2	PLN			X	Addressed in the Climate Action Plan (see #8).
34.	Actively participate in workshops, studies and conferences regarding climate change issues.	CE-A.3	PLN		X		This is an ongoing item.
35.	Consult with and include climate science experts in policy and program discussions regarding climate change issues.	CE-A.3	PLN			X	Addressed in the Climate Action Plan (see #8).
36.	Implement the Cleantech (Clean Technology) Initiative.	CE-A.4	EDD		X		This is an ongoing item. The City is promoting this industry cluster.
37.	Periodically review and evaluate the adequacy of the Recycling Facilities and Storage Ordinance.	CE-A.10	ESD		X		This is an ongoing item.
38.	Periodically review and evaluate the City Recycling Ordinance as needed for updates.	CE-A.10	ESD		X		This is an ongoing item. The City Recycling Ordinance was updated in 2022 to include requirements under AB 1836 and SB 1383.
39.	Promote water conservation programs at the City or regional level.	CE-A.11	PUD		X		This is an ongoing item.
40.	Participate in future state and federal efforts to address climate change, fuel efficiency, the use of alternative fuels and efforts to reduce greenhouse gas emissions.	CE-A.1, CE-F.5, CE-F.7, CE-F.8, CEI.8	Citywide		X		This is an ongoing item.

41.	Implement the Construction and Demolition Debris Diversion Deposit Ordinance and evaluate the need to modify over time.	CE-A.8, CE-A.9, CEK.1	ESD		X		This is an ongoing item. The C&D Ordinance was updated in 2016 increasing project diversion to 65%.
Open Space, Coastal (CE Sections B, C)							
42.	Continue to implement the Environmentally Sensitive Lands regulations.	CE-B.1, CE-B.2	DSD		X		This is an ongoing item. Occurs as a part of project review.
43.	Evaluate discretionary development proposals for conformance with Conservation Element policies.	CE-A.5, CE-A.8-CE-A.12, CE-B.3, CE-B.5, CE-B.6, CE- D.5, CE-E.2, CE-E.3, CE-E.6, CE-I.5, CE- J.4, CE-K.2 - CE-K.5	DSD/PLN		X		This is an ongoing item. Occurs as a part of discretionary project review.
44.	As community plans are updated in the Coastal Zone, update Local Coastal Programs to address coastal resources.	CE-C.1, CE-C.2, CEC.5, CE-C.8 - CE-C1	PLN		X		This is an ongoing item. Local Coastal Program updates are addressed as part of community plan updates in the coastal zone. See discussion on Community Plan Updates under Key Implementation Actions.
45.	Monitor implementation of Watershed Management Plans and update as needed.	CE-C.2 - CE-C.4 CE-C.6, CE-D.3, CE-G.5	SWD		X		This is an ongoing item. The City prepared the Watershed Asset Management Plan Version 2.0 in 2021.
46.	Address beach accessibility and acquisition in the Parks Master Plan.	CE-C.12, CE-C.13	PLN		X		This is an ongoing item. The City adopted the Parks Master Plan in 2021. See narrative discussion for adopted initiatives in Section 1.
Water Management, Urban Runoff (CE Sections D, E)							
47.	Implement and update the Urban Water Management Plan every five years as needed to achieve policy objectives.	CE-D.1, CE-D.4	PUD		X		This is an ongoing item. The 2020 Urban Water Management Plan (UWMP) was adopted in 2021. The City is preparing the 2025 UWMP.
48.	Implement Source Water Protection Guidelines and Best Management Practices during the development review process.	CE-D.1, CE-D.2, CE-D.4	PUD/DSD		X		This is an ongoing item.
49.	Develop, implement, and modify, as necessary, a program for encouraging collaborative watershed based land use planning.	CE-D.3	PUD		X		Public Utilities is actively engaged in the Water Quality Improvement Plans (a function of the Municipal Stormwater Permit).

50.	Ensure that water restrictions are properly adhered to during droughts according to the metrics established in the City's Drought Ordinance.	CE-D.1	DSD/PUD		X		This is an ongoing item.
51.	Complete and submit biannual water conservation Best Management Practices (BMPs) reports as required by the California Urban Water Conservation Council (CUWCC). Maintain sufficient water conservation programs to demonstrate compliance with BMPs. Maintain active participation in the CUWCC's policy updates.	CE-D.1, CE-D.4	PUD		X		This is an ongoing item. BMP's were submitted as required by State-wide legislation; however CUWCC is no longer the overseeing body.
52.	Continue to expand the recycled water distribution system per Phase II of the Recycled Water Master Plan Update 2005. Continue to connect additional infill recycled water users along the established distribution network.	CE-D.1	PUD		X		The City have completed the expansion of the Northern Service Area. The City no longer accept new customers in the northern part of the City after 2023 to meet the requirements of its Pure Water Program. Less wastewater flow is being generated than forecasted, due in part to water conservation. A portion of wastewater flow is allocated to the Pure Water Program, which will significantly reduce the amount of flow left over for the Recycled Water Program.
53.	Continue ongoing participation in the development and implementation of San Diego's Integrated Regional Water Management Plan as a Regional Water Management Group partner.	CE-D.4	PUD		X		This is an ongoing item. The City adopted the MOU with the Regional Water Management Group partner in 2020. The Integrated Regional Water Management Plan Plan was updated in 2019.
54.	Continue public outreach efforts to educate the public on storm water pollution prevention. (Think Blue Education)	CE-E.1	SWD		X		This is an ongoing item.
55.	Annually review those areas that are subject to flooding as depicted on CE Element Figure CE-5 or the most current FEMA flood maps in compliance with state law.	CE-E.2	DSD/PLN		X		This is an ongoing item.

56.	Manage floodplains to address their multipurpose functions.	CE-E.7	DSD/PLN		X		This is an ongoing item. Floodplain maps were updated with the 2012 General Plan Amendments.
57.	Continue current programs in place to address storm water pollution control.	CE-E.6	SWD		X		This is an ongoing item
58.	Assure that urban runoff best practices are used by all City Departments.	CE-E.5	SWD		X		This is an ongoing item. Citywide commitments regarding urban runoff best management practices are documented in the City's Jurisdictional Runoff Management Plan in compliance with Municipal Storm Water Permit.
59.	Implement Land Development Code regulations and Best Management Practices which limit and control runoff, sedimentation, and erosion as a result of construction and development.	CE-B.4, CE-E.2, CE-E.3	DSD		X		This is an ongoing item. Occurs as a part of project review.
60.	Implement the Long-range Water Resources Supply Plan for Water Supply and update as needed to achieve policy objectives.	CE-E.4, CE-E.7	PUD		X		The City completed Long Range Water Resources Plan in 2012.
61.	Update community plans to achieve citywide and community goals.	CE-B.1, CE-B.5, CE-G.4, CE-J.2, CE-J.3	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
Biological Diversity, Wetlands (CE Section G, H)							
62.	Continue to implement the MSCP.	CE-G.1, CE-G.3	PLN/ PRD/ PUD		X		This is an ongoing item. Occurs as a part of project review. Occurs as a part of project review. The City manages its MSCP Cornerstone Lands and vernal pools.
63.	Pursue long-term funding for monitoring and maintenance of the MHPA.	CE-G.1, CE-G.2	PLN/ PRD/ PUD		X		This is an ongoing item.
64.	Continue to apply for grants earmarked for acquisition and preservation of core habitats and sensitive species.	CE-G.2	PLN/PRD/ PUD		X		This is an ongoing item. The City actively seeks opportunities to partner with local volunteer groups, local, state, and federal agencies for grant funding.

65.	Develop an approach modeled after the watershed planning approach to preserve and enhance wetlands.	CE-H.1	PLN/SWD/ PUD/PRD		X		This is an ongoing item. The City collaborates with various wildlife resource agencies and academic researchers to grant access to conduct sensitive species surveys and monitoring.
66.	Develop a wetlands management program which includes: - Continuing to explore a process facilitating public- private partnerships and which includes federal, state and local coordination. - A process for pursuing government funding and supportive legislation. - A long-term monitoring plan for wetland management. - Professional education for practical application	CE-H.2, CE-H.3, CE-H.4, CE-H.6	PLN/SWD/ PUD/PRD		X		This is an ongoing item. The City has partnered with local volunteer groups, local, state and federal agencies to conduct riparian and wetland restoration projects. Also see #65.
67.	Support research and demonstration projects of created wetlands that contains compensatory mitigation.	CE-H.5	PLN/PUD/ SWD/PRD		X		This is an ongoing item. See #66.
68.	Implement existing guidelines/regulations for site planning near wetlands.	CE-H.7, CE-H.9	DSD/PLN		X		This is an ongoing item. Occurs as a part of project review.
69.	Implement regulations to reflect "no net loss" of wetlands to be consistent with state and federal law.	CE-H.8	DSD/PLN		X		This is an ongoing item. Occurs as a part of project review.
70.	Implement the City policy on the idling of motive equipment.	CE-F.9	ESD/PUD/G SD		X		This is an ongoing item. AR 90.72 on idling became effective in 2007.

71.	Evaluate the opportunities to make more efficient use of gas from landfills and explore waste processing technologies that produce fuels.	CE-F.3	ESD/PUD			X	The privatized Beneficial Use Digester gas contract at the PLWWTP has been extended until 2026. It is the first system in California to use the utility pipe lines for transportation of Bio-methane. Digester gas at this facility is cleaned to SDG&E standards and injected into their natural gas pipeline Uncleaned digester gas is also captured by two 2.24 MW engines at the Gas Utilization Facility to convert digester gas to electricity to support the Plants electrical load. Excess generation not needed by the Plant is put to the SDG&E grid under the RESBCT tariff. In addition, methane from MBC digesters and the landfill gas from nearby Miramar landfill is captured by the engine generators to produce electricity which is used to run the MBC facility. Thermal energy produced by the gen set is used for digester and building heating. The MBC cogeneration facility is privately owned and includes eight 0.8 MW Caterpillar engine generator sets that support the MBC plants load and two 1.6 MW Caterpillar engine generator sets that provides 3.2 MW of electricity to the adjacent Marine Corp Air Station Miramar.
72.	Collaborate with SANDAG to improve incentive programs for the use of alternative transportation methods.	CE-F.6	PLN/TD			X	This is an ongoing item.
73.	Implement the Energy Conservation and Management Program and Comprehensive Plan (ECMPCP) which includes an educational outreach strategy.	CE-I.1, CE-I.2, CE-I.11, CE-I.13	ESD			X	The City does not have an "ECMPCP." The City collaborates with various agencies and engages in public outreach and educations through multiple programs.

74.	Participate in multi-jurisdictional regional emergency contingency plans.	CE-I.6	OHS		X		This is an ongoing item. OHS participation is frequent and ongoing in regional planning efforts.
75.	Continue to pursue external funding (i.e. grants) for providing renewable energy and improving energy efficiency.	CE-I.7	ESD		X		This is an ongoing item.
76.	Take a leadership role in development and implementation of the Regional Transportation Plan (RTP).	CE-I.9	PLN/TP		X		This is an ongoing item. Staff works with SANDAG on the Regional Plan update. Staff also coordinates with SANDAG and MTS as part of community plan updates and mobility studies.
77.	Implement and update plans which address various transportation options such as Pedestrian Master Plan, Bicycle Master Plan, and Street Design Manual.	CE-I.9	PLN/DSD/ TD/ECP		X		This is an ongoing item. The pedestrian master planning effort and Bike Master Plan are resources used in plan updates and community planning and mobility efforts.
78.	Implement and evaluate the City's Water Conservation Program and waste diversion programs for improvements.	CE-I.4	PUD		X		This is an ongoing item.
79.	Participate in efforts to provide street trees and promote residential shade tree programs.	CE-A.12, CE-G.4	TD/PLN		X		This is an ongoing item. See # 30.
80.	Collaborate with other agencies on public outreach and education efforts on the urban forest.	CE-J.5	TD/PLN		X		This is an ongoing item. See #30.
81.	Monitor and evaluate the implementation of the Construction and Demolition Deposit Ordinance and the City Recycling Ordinance for improvements.	CE-A.8, CEA.10, CE- K.1	ESD		X		This is an ongoing item.
82.	Promote sustainable agriculture on City-leased land.	CE-L.1 - CE-L.7	EDD/PUD		X		This is an ongoing item. In San Pasqual Valley sustainable agriculture is addressed by Council Policy 600-45.

83.	Continue to collaborate with SANDAG and other agencies and entities regarding cross border issues.	CE-M.1 - CE-M.5	MO		X		This is an ongoing item.
84.	Collaborate with state and federal agencies to improve community education efforts on environmental issues.	CE-N.1	MO		X		This is an ongoing item.
85.	Coordinate with SANDAG to expand transportation demand management programs.	CE-N.3	PLN/TD		X		This is an ongoing item. Staff works with SANDAG on the Regional Plan update. Staff also coordinates with SANDAG and MTS as part of community plan updates and mobility studies.
86.	Continue public education and outreach on environmental issues and expand where appropriate.	CE-C.7, CE-N.2, CE-N.4, CE-N.6 - CEN.9, CE-N.5	Citywide		X		This is an ongoing item. The City collaborates with various agencies and engages in public outreach and educations through multiple programs.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
NOISE ELEMENT							
Short-Term Actions							
1.	Revise City CEQA thresholds to incorporate updated noise/land use compatibility guidelines.	NE-A.2, NE-A .3	PLN		X		Process to amend the General Plan and the City CEQA thresholds is underway.
Ongoing Actions							
2.	Implement Noise Element policies through community plan updates.	NE-A.1, NE-A.3, NE-A.5, NE-B.1, NE-B.2, NE-B.5, NE-C.3, NE-D.1, NE-D.2, NE-D.3, NE-F.1, NE-I.3	PLN		X		This is an ongoing item. See discussion on Community Plan Updates under Key Implementation Actions.
3.	Implement Noise Element policies through project review.	NE-A.1 - NE-A.4, NE-B.1, NE-B.3, NE-B.4, NE-B.7, NE-C.1, NE-D.1, NE-D.3, NE-D.4, NE-E.1 - NE-E.6, NE-F.1 - NE-F.4, NE-I.1 - NE-I.3	DSD/PLN		X		This is an ongoing item. Occurs as a part of project review.
4.	Minimize noise by increasing awareness through dialogue with affected stakeholders and agencies.	NE-B.6, NE-C.2, NE-C.4, NE-D.5 NE-D.6	DSD/PLN		X		This is an ongoing item.
5.	Continue Vehicle Code Enforcement efforts.	NE-B.8	DSD		X		This is an ongoing item.
6.	Enforce the Noise Ordinance.	NE-G.1, NE-G.2	DSD		X		This is an ongoing item.
7.	Enforce the Special Event Ordinance.	NE-H.1, NE-H.2	SEO		X		This is an ongoing item.
8.	Support state legislation and regulation to allow standardized noise attenuation for acoustical evaluation.	NE-I.1, NE-I.2, NE-I.3, NE-I.4	MO		X		This is an ongoing item.

No.	Actions	General Plan Policy	Lead Dept.	Implementation			Notes
				No Action	Under-way	Complete	
HISTORIC PRESERVATION ELEMENT							
Short-Term Actions							
1.	Create a Council Policy on the establishment of historical districts. (Note: New approach to fulfilling this action is described in "notes" column).	HP-A.5	PLN/HRB			X	The Historical Resources Board updated their district policy in 2011 to provide better consistency with State and Federal guidance on the establishment of historic districts. A new Council Policy is not being pursued at this time.
2.	Establish appropriate remedies and penalties in the Land Development Code to address unlawful demolition or destruction of historical resources.	HP-A.5	PLN/DSD			X	The City approved amendments in 2012 to Municipal Code Section to allow the Director to take into consideration whether a code violation impacted a designated historic resource or a historic resource when determining the amount of civil penalty to be assessed.
3.	Present an item to the City Council to consider the number of votes by the HRB needed for designation of a historical resource.	HP-A.5	PLN/HRB	X			
4.	Present an item to the City Council to consider changing the timeframe for determining the need for a site-specific survey.	HP-A.5	PLN/HRB	X			
5.	Establish a historic preservation fund that provides a monetary source for local preservation incentives supported through grants, private or public donations, or other sources.	HP-B.3	PLN			X	The City approved expenditures in 2011 for architectural assistance, archaeological site protection, training and improved technology, and historic district signage .
6.	Develop a comprehensive TDR program related to historical resources.	HP-B.2	PLN		X		This is an ongoing item.
7.	Work with applicants to take advantage of the Conditional Use Permit (CUP) process for historical resources, to gain flexibility in the application of some development regulations.	HP-B.2 f.	PLN		X		This is an ongoing item. Occurs as a part of project review.

8.	Foster preservation and adaptive reuse of designated historical buildings and structures by allowing retention of non-conforming setbacks without requiring a variance or hardship finding. Allow the use of a Neighborhood Development Permit with a finding that the proposed reuse does not adversely affect the community plan or General Plan because it would be beneficial in this regard.	HP-B.2.g	PLN		X		This is an ongoing item. Occurs as a part of project review.
9.	Provide architectural assistance service to help owners design rehabilitation and/or adaptive reuse plans, or feasibility studies for historically-designated buildings, structures, and objects. Maintain the City's current façade improvement program for historic commercial properties.	HP-B.2.h	PLN		X		This is an ongoing item. Occurs as a part of project review. Staff provides this service to owners.
Mid-Term Actions							
10.	Develop a cultural heritage tourism program.	HP-B.4	EDD/PLN			X	The City adopted the Economic Development Strategy. See discussion in Key Implementation Actions section.
Long-Term Actions							
11.	Develop a historic preservation sponsorship program.	HP-B.3	EDD/PLN	X			
Ongoing Actions							
12.	Maintain Certified Local Government status and utilize benefits of this status.	HP-A.1	PLN/HRB		X		This is an ongoing item.
13.	Comprehensively update the Historic Preservation Plan (adoption by HRB).	HP-A.1	PLN		X		This is an ongoing item.

14.	Include historic preservation concepts, identify conservation areas and identify historical resources early in the community plan update process, including mapping areas with significant concentrations of potential and designated historical resources.	HP-A.2	PLN		X		The survey results help inform the community plan updates. See discussion on Community Plan Updates under Key Implementation Actions.
15.	Encourage the consideration of historical and cultural resources early in the development review process by promoting the preliminary review process and early consultation with property owners, community and historic preservation groups, land developers, Native Americans, and the building industry.	HP- A.2 b	PLN		X		This is an ongoing item. The Preliminary Review process is used as a means of identifying potential conflicts between historic resources and development efforts early in the process.
16.	Post results of historical and cultural resources planning efforts on the City's website.	HP-A.2	PLN		X		The City posts draft Historic Resource Reconnaissance Surveys as well as the City's database of designated and surveyed resources. The California Historic Resources Inventory Database (CHRID) is available online.
17.	Continue to provide noticing and opportunities for consultation and regularly meet with tribal governments (in compliance with SB 18).	HP-A.3	PLN		X		The City continues to seek meaningful government-to government consultation with local tribal governments and provides notification in compliance with SB18.
18.	Improve the program for identifying, documenting, and evaluating the historical and cultural resources in the City and the City will endeavor to have a designated staff member qualified pursuant to the Secretary of Interior Qualifications for architectural history to review permits affecting historical or cultural resources.	HP-A.4	PLN/HRB		X		The City requires Historic Resources staff to meet the U.S. Secretary of the Interior's Professional Qualifications.
19.	Designate and preserve individually significant historical and cultural resources.	HP-A.5	PLN/HRB		X		The City's historic designation program remains very active. Over the past few years, staff has maintained an aggressive schedule of review and processing. As a result, the "designation nomination queue" which had been in place for nearly ten years and resulted in wait times as long as 2.5 years has been eliminated, and

							nominations can now expect to be heard by the Historical Resources Board within 90 days of receipt.
20.	Foster public participation through outreach to the public and the posting of information on the City's website.	HP-B.1	PLN/HRB		X		See Item #16, above.
21.	Encourage use of existing and develop new historic preservation incentives.	HP-B.2	PLN/HRB		X		
22.	Continue to provide design assistance to property owners.	HP-B.2	PLN/HRB		X		Workshops to assist property owners in designing projects consistent with the U.S. Secretary of the Interior's Standards have been funded and are currently being planned. In addition, the Design Assistance Subcommittee of the Historical Resources Board continues to meet monthly to advise property owners on a range of restoration and rehabilitation projects.

Department Acronyms		
	A&C	Arts & Culture
	ECP	Engineering and Capital Projects Department
	DIT	Department of Information Technology
	DSD	Development Services Department
	EDD	Economic Development Department
	ESD	Environmental Services Department
	FMD	Financial Management Department
	FRD	Fire Rescue Department
	HRB	Historic Resources Board
	MO	Mayor's Office
	OHS	Office of Emergency Services
	PRDD	Park & Recreation Department
	PD	Police Department
	PLN	City Planning Department
	PUD	Public Utilities Department
	SWD	Stormwater Department
	TD	Transportation Department