



# PROGRESS REPORT 2025

**SAN DIEGO MAYOR** TODD GLORIA







## Housing

- **Permitted roughly 7,500 new homes**, well above the 4,300-home annual average over the two decades prior to 2023 and part of a three-year trend averaging about 8,700 new homes per year.
- **Launched “Neighborhood Homes for All of Us,”** a new citywide initiative to bring back attainable, for-sale homes like townhomes and rowhomes for working and middle-income families.
- **Committed \$15 million in Bridge to Home investment** to advance 528 new affordable homes in 2025. City Bridge to Home investments now support more than 2,600 affordable apartment homes across 27 projects, including 444 permanent supportive housing homes for San Diegans exiting homelessness.
- **Permitted more than 1,200 homes** through the City’s Affordable Housing Permit Now program this year. Since its launch via an executive order by the Mayor in 2023, the City has permitted more than 4,300 homes through this program — accelerating delivery of deed-restricted affordable housing by providing guaranteed expedited processing.
- **Advanced plans and secured state tax credits to transform 101 Ash Street** into 100 percent affordable housing. The project will also include a childcare facility.
- **Finalized major updates to the Clairemont and College Area Community Plans** for the first time in 30 years, creating new capacity for housing near transit, safer streets, and upgraded public spaces. These updates added capacity for more than 31,500 new homes, with cumulative community plan updates under Mayor Gloria now creating capacity for over 103,000 future homes citywide.
- **Delivered major Homekey and Homekey+ supportive housing projects** in 2025, opening Pacific Village (62 homes), and Presidio Palms (161 homes), and securing \$32.4 million for Starling Place (80 homes). The program converts former hotels and short-term rental properties into permanent affordable housing with on-site services for veterans and San Diegans exiting homelessness.
- **Advanced Midway Rising** — a transformational Sports Arena redevelopment planning for more than 4,250 homes, including 2,000 affordable. The project will create thousands of construction and permanent jobs, and include 130,000 square feet of retail space, nearly 15 acres of parks, and a 16,000-seat entertainment arena. While a recent procedural decision created additional legal challenges, it does not change the City’s commitment or momentum to redevelop the Sports Arena site. The City is actively pursuing options to provide a clear and durable path forward for this project, which will head to adoption hearings this spring.





- **Advanced redevelopment of the Old Central Library** site into a mixed-use affordable housing project, unlocking a long-underused Downtown City asset to create new homes and neighborhood-serving space that helps support the City's homelessness response.
- **Refined plans to redevelop the Civic Center** as part of a budget-conscious strategy to convert underused public land into future housing — while activating the Civic Center Plaza through public pop-ups and community programming that keep this landmark civic asset visible, welcoming, and connected to San Diegans.

## Creating Jobs and Elevating San Diego Globally



- **San Diego selected as the future home of the flagship TED Conference** beginning in 2027.
- **Helped secure two new international flights to Amsterdam, Netherlands and Panama City Panama** which bring over \$60 million in economic benefit to San Diego. The former was a direct result of the 2023 World Trade Center San Diego Trade Mission to the Netherlands, which Mayor Gloria led.
- **Hosted WWE Survivor Series**, generating significant local economic activity, with estimates suggesting substantial hotel tax revenue.
- **San Diego became a finalist to host the 2029 Invictus Games.** If the City is selected, the Games will bring significant economic impact as well as resources for our veteran community.
- **Advocated for trade regulations that benefit San Diego** through engagement with both U.S. and Mexican federal governments during the review of the U.S.-Mexico-Canada trade agreement.
- **Formalized San Diego's 17th Sister City relationship with Marseille, France** which catalyzed economic and academic partnership in key sectors like blue technology, nuclear fusion and life sciences.
- **Attracted investment missions from two senior Philippines business delegations** who visited San Diego on behalf of over 3,000 Philippines companies to consider economic partnership with our region.
- **Completed the federal environmental review for the Brown Field Airport redevelopment and finalized 61 agreements with San Diego Airpark**, clearing the way for one of the largest general aviation developments on the West Coast to move into active construction.
- **Adopted the first update to the Brown Field Airport Master Plan in more than 40 years**, enabling long-needed capital improvements and advancing a South Bay project expected to generate approximately \$1.5 billion in economic impact, create jobs, and attract new commerce to the region.





## Public Safety

- **San Diego remained one of the safest large cities in the United States in 2025, with overall crime down 6 percent from 2024 and declining for the third consecutive year.** Murders are down 22 percent, sexual assaults down 7 percent, and vehicle thefts down 22 percent — reinforcing San Diego's status as one of the safest big cities in America.
- **Sponsored AB 379** to strengthen accountability for sex trafficking and exploitation, restoring safety and dignity in impacted neighborhoods like Barrio Logan and Shelltown.
- **Secured use of automated license plate reader technology**, supporting hundreds of investigations, recovering stolen vehicles, and locating missing seniors while operating with strict privacy safeguards.
- **Delivered Prop. 36 results in Downtown**, where property crime dropped by 23 percent.
- **Maintained one of the lowest homicide rates** among major U.S. cities in 2025, outperforming peer cities nationwide and reinforcing San Diego's status as one of the safest big cities in America. San Diego Police solved 27 of 28 homicides, a 96 percent clearance rate.
- **Preliminary data showed that encampment-related fires along freeway corridors decreased** by 48% compared with 2024.
- **Lifeguards performed 6,085 water rescues** and over 403,000 preventative acts, including 47 cliff rescues and 104 public safety lectures.
- **Graduated three Fire Academies** — the 100th, 101st, and 102nd. These new firefighters strengthen emergency response citywide, helping shorten response times, expand staffing on engines and trucks, and ensure San Diegans get faster, more reliable help when they need it most.
- **Aided in combating some of the most destructive fires in State history**, including the Eaton and Palisades Fires, Garnet Fire, and Gifford Fire with strike teams and overhead personnel.
- **Activated the San Diego Police Department's Real-Time Operations Center**, providing officers with live data, analytics, and coordinated support to improve response times, enhance investigations, and strengthen public safety citywide.
- **Responded rapidly and effectively to a significant plane crash in Tierrasanta**, ensuring no loss of life on the ground and limiting property damage.





- **Added 12 vehicles to the SDFD fleet:** Three Water Tenders, three brush engines, four aerial ladder trucks, a hazmat unit, and a Bell Fire helicopter to serve our city more effectively.
- **Opened a new Wellness Facility,** offering both physical and mental health services to reduce work-related injuries and offering various cancer screenings.
- **SDFD responded to over 174,500 incidents:** 5,914 fires, 1,324 rescues, and over 167,000 medical or other incidents.



## Infrastructure and City Services

- **Exceeded annual street repair goals by resurfacing 468 lane miles in calendar year 2025** — bringing the total to 2,161 miles of roads repaired since the start of the administration, representing roughly one-third of all City-maintained streets.
- **Completed the most sidewalk replacements in City history** — over 1,500 locations — nearly tripling prior records, completing 980 sidewalk replacements through capital projects, 419 additional in-house replacements, ramping 1,898 sidewalk corners for accessibility, and fixing more than 6,500 sidewalk hazards citywide.
- **Expanded the Safe Sidewalk Program,** resulting in 183 additional sidewalk locations repaired by private property owners to improve pedestrian safety.
- **Patched more than 44,000 potholes citywide.**
- **Repaired more than 2,000 streetlights** across Downtown, Mid-City, Pacific Beach, and Uptown using local parking meter revenue.
- **Opened or upgraded 16 parks** in 2025. Over the past five years, we have invested in 74 new or upgraded parks across our city.
- **Launched construction on Pride Promenade in Hillcrest,** transforming Normal Street into a new pedestrian-oriented public space that expands Pride Plaza, improves walking and biking safety, and strengthens the neighborhood's LGBTQ cultural district.
- **Began implementation of Measure B reforms** by establishing a new Solid Waste Management Fee, providing new waste containers, and developing a financial assistance program for eligible customers, all while freeing up General Fund resources and improving service.
- **Launched the Balboa Park Master Plan effort,** supported by more than \$4.35 million in planning grants — including philanthropic investment — to guide long-term improvements to San Diego's most iconic park, expand access, protect historic and natural resources, and modernize public spaces for future generations.







## Homelessness

- **Reduced homelessness citywide by nearly 14 percent**, with nearly 65 percent fewer unsheltered people downtown since 2023, reflecting a sustained, shelter-first accountability approach.
- **Opened the City's largest Safe Parking lot at H Barracks** near the San Diego International Airport – offering 190 spaces for cars and RVs.
- **Opened Rachel's Promise** — a 50-bed shelter for women (expanding early 2026 to 210 beds including families) — through a first-of-its-kind public-private partnership model.
- **Added more beds for at-risk youth** by doubling capacity for transitioned-aged youth (18-24) at a new shelter that converted unused office space at the San Diego Housing Commission to meet the need.
- **Started collecting ongoing homelessness funding through Measure C**, which is bringing in dedicated funding to reduce homelessness and ease the burden on the General Fund.
- **Opened The Hub (formerly Homelessness Response Center)** — an in-person and virtual resource at the Downtown Central Library to connect individuals to available services, including diversion from the shelter system or one-time funds.
- **Served 9,768 people through City homelessness programs** and helped 1,352 individuals transition into housing, including hundreds of children, youth, and veterans. Since the start of the administration, City homelessness programs have helped nearly 7,000 individuals transition into housing.
- **Delivered targeted encampment resolution efforts** along major corridors and riverbeds, serving hundreds of people through focused outreach and housing placements funded by State encampment resolution grants.
- **Signed a formal agreement with Caltrans to help address encampments along freeways and improve outreach** — a progress milestone in the homelessness response framework. Through this agreement, we not only cleared 208 tons of trash, but we got 95 people who were on the state right-of-way connected to shelter and services. Eight of them are now permanently housed.
- **Cosponsored statewide CARE Court reforms** to strengthen connections to treatment for people with severe mental illness by expanding eligibility to include individuals with bipolar I disorder with psychotic features, clarifying standards for those clinically stabilized in voluntary treatment, allowing courts to initiate CARE referrals to reduce the number of people with mental illness in jail settings, and broadening the types of professionals who can submit behavioral health assessments to support participation in CARE Court.





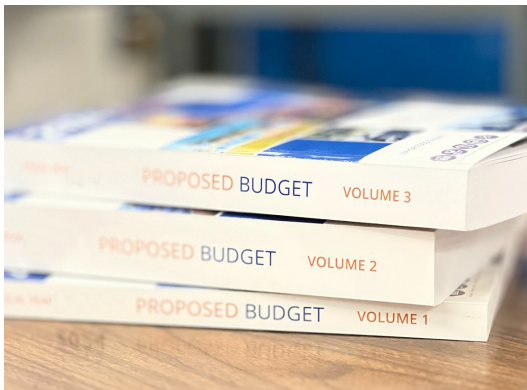
## Climate Action and Sustainability

- **Adopted the Coastal Resilience Master Plan** to protect neighborhoods, infrastructure, and natural resources.
- **Planted more than 5,400 new trees** in 2025 — four times more than previous years — improving shade, air quality, and neighborhood livability.
- **Achieved LEED Gold certification for Cities and Communities** — placing San Diego among national leaders in sustainability performance.
- **Launched a program to fund home electrification upgrades in communities of concern.** The HEART (Home Electrification Affordability Rebates and Technical Assistance) program provides funding to support contractors and applicants in implementing energy-efficient solutions.
- **Completed the first round of new electric vehicle charger installations** and advanced plans to install chargers at roughly 400 City parking lots over the next five years.
- **Adopted City's first-ever Mobility Master Plan**, creating safer, more equitable, and sustainable ways to get around San Diego by prioritizing walking, biking, rolling, and transit, improving travel choices, reducing emissions and traffic injuries, and guiding strategic investments where they're needed most.
- **Recognized by the Carbon Disclosure Project as an A-list City** for leadership in climate action, putting us in the top 15% of reporting cities globally.
- **Achieved 99 percent of the City's conservation goal** under the Multiple Species Conservation Program, protecting nearly all targeted habitat and biodiversity, preserving open space, safeguarding sensitive plants and wildlife, and strengthening San Diego's environmental quality of life for future generations.

## Supporting Workers

- **Advanced local minimum wage standards and worker protections** — increasing San Diego's minimum wage from \$17.25 to \$17.75 per hour, remaining above both California's \$16.90 statewide minimum and the \$7.25 federal minimum, and continuing automatic cost-of-living adjustments and guaranteed earned sick leave for workers across all industries.
- **Launched Citywide artificial intelligence tools and training programs** that are saving more than 25,000 City staff hours annually while improving service delivery and privacy protections.





## Community Engagement

- **Recruited, vetted, nominated and confirmed the appointments and reappointments of 175 members** of the City's Boards and Commissions.
- **Supported nearly 1,000 youth and families** through the State's California Violence Intervention and Prevention (CalVIP) Grant, delivering targeted outreach, case management, and prevention services in communities most impacted by violence.
- **The Mayor and his community engagement team participated in 608 community meetings and events citywide.** Since taking office, the Mayor and/or his community engagement team have attended over 3,600 community meetings and events citywide.
- **The Mayor's community engagement team addressed 11,706 constituent inquiries.** Over the past five years, the community engagement team has responded to over 90,954 constituent inquiries.

## Budget and Fiscal Efficiency

- **Identified and enacted operational efficiencies and structural changes across City departments** to protect core services while responding to long-term fiscal challenges, including eliminating vacant positions, consolidating functions, and reducing ongoing operating costs.
- **Delivered approximately \$5.3 million in ongoing annual savings through department consolidations and position reductions,** improving long-term budget stability while preserving frontline services.
- **Reduced external contracts by approximately \$35 million** through scope consolidations, renegotiations, and prioritization of essential services — lowering ongoing costs while maintaining service delivery.
- **Eliminated the chief operating officer position** to cut costs and provide direct executive leadership over City operations, accelerate implementation of reforms, and strengthen accountability across departments.
- **Saved an estimated \$13 million over five years by consolidating leased City office space** and renegotiating leases, maximizing use of City-owned facilities to reduce rent costs.