

To be signed by all Contractors awarded work covered by the Project Labor Agreement
prior to commencing work.

January 21, 2026



VIA EMAIL: CityofSDPLA@sandiego.gov

Cindy Crocker, Project Labor Coordinator

City of San Diego

1200 Third Ave, Suite 900

San Diego, CA 92101

Re: Morena Pipeline

Dear Project Labor Coordinator,

This is to confirm A7 Inc. agrees to be bound by the City of San Diego's Project Labor Agreement ("PLA"), as such Agreement may from time to time be amended by the Parties or interpreted pursuant to its terms. Such obligation to be bound by the PLA shall extend to all work covered by the PLA undertaken by this Company on the Covered Project pursuant to Morena Pipeline K-25-2169-DBB-3-A-C, and this Company shall require all of its subcontractors of whatever tier to be similarly bound for all work within the scope of the PLA by signing and furnishing to you an identical Letter of Assent to their commencement of work.

Sincerely,

A7, INC.

By: 

Marco Villalpando - President

[Copies of this Letter must be submitted to the Project Labor Coordinator and to the Council
consistent with Article 3, Section 3.3(b)]