

# **Parks and Recreation Board and Regional Park Improvement Fund Oversight Committee**

## ***Year-End Report***

January 15, 2026

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### **1. Executive Summary**

The **Parks and Recreation Board** was created by the City Council under City Charter Section 43(a) and San Diego Municipal Code Section 26.30 to serve the following roles:

- Serves as an advisory board on matters relating to the acquisition, development, maintenance, and operation of parks, beaches, and recreation properties and facilities.
- Reviews and considers adoption of new and amended General Development Plans for parks and recreation facilities in accordance with Council Policy 600-33.

- Provides feedback on the operating/capital budget, the Parks Master Plan implementation, various park master and precise plans, community plan updates, policies/procedures, equitable recreational programming, maintenance, and operations.
- Considers requests for new names for parks and park amenities in accordance with Council Policy 900-20.

The **Regional Park Oversight Committee** serves the following roles under City Charter Section 55.2:

- Meets at least quarterly.
- Reviews the implementation of Charter Section 55.2 and the annual audit.
- Recommends priorities for expenditures and capital improvements in accordance with the regional park master plans.
- Receives reports to ensure the funds are collected, segregated, retained, allocated, and expended in accordance with the intent of City Charter Section 55.2.

## **2. Mission Statement**

The purpose and intent of the Parks and Recreation Board is:

- Advise the City Council through the City Manager on public policy matters relating to the acquisition, development, and maintenance and operation of parks, beaches, playgrounds, and recreational activities.
- Review recreational programs.
- Coordinate the work of such committees as may be established.
- Conduct investigations, studies, and hearings.

*Effective July 1, 2009, the Park and Recreation Board shall also fulfill the role of the San Diego Regional Parks Improvement Fund Oversight Committee as described in San Diego Charter Section 55.2.*

### 3. Overview of Calendar Year 2025

The **Parks and Recreation Board** met 8 times in 2025 (January, February, April, May, June, September, October, and November). The Board had the following informational items over the past year:

- Budget:
  - Mayor's Fiscal Year 2026 Draft Budget (4/17/25, Item 205)
- Community Plan Updates:
  - College Area (4/17/25, Item 202)
- Community Recreation Needs Assessment (CRNA):
  - Update #1 (2/20/25, Item 202)
  - Update #2 (10/16/25, Item 203)
- Department Program Overviews:
  - Brush Management
    - Program Overview (1/16/25, Item 201)
    - Community Wildfire Awareness (4/17/25, Item 201)
  - Come Play Outside 2024 (4/17/25, Item 203)
  - Gas Tax Median Program (2/20/25, Item 201)
  - Joint Use Program with School Districts (1/16/25, Item 202)
  - Maintenance Assessment Districts (MADs) (5/15/25, Item 104)
  - Volunteer and Intern Office (6/26/25, Item 202)
- Golf Business Plan:
  - 2025 Update (10/16/25, Item 201)
- Planning Department Updates:
  - Inclusive Public Engagement Guide (10/16/25, Item 204)
- Public Electric Vehicle Charging Program (4/17/25, Item 204)
- Recreation Equity Report:
  - 2024 Report (6/26/25, Item 201)
  - 2025 Report (10/16/25, Item 202)

The **Regional Park Improvement Fund (RPIF) Oversight Committee** met 5 times in 2025 (January, February, April, June, and September), which meets the Charter Section 55.2 requirements for at least four meetings in the calendar year. The RPIF Oversight Committee had the following informational items over the past year:

- Annual Audit:
  - Fiscal Year 2023 Performance Audit of the Mission Bay and San Diego Regional Parks Improvement Funds (2/20/25, Item 201)
- Budget:
  - Overview of Possible RPIF Allocations in Fiscal Year 2026 (1/16/25, Item 101)
- Project Overview:
  - Capital Improvements Program (CIP) Delivery Process and Dashboards for Active Park Projects (9/25/25, Item 201)

#### **4. Key Accomplishments**

The **Parks and Recreation Board** discussed the following action items over the past year:

- Budget:
  - Proposed Fiscal Year 2026 Recreation Center Fund and Opportunity Fund Budgets (5/15/25, Item 101)
- Bylaws:
  - Modification to Bylaws: Formation of Park Talk SD and Transition of Area Committee (1/16/25, Item 102)
- Calendar:
  - Adoption of Dates and Times for 2026 Meetings (11/20/2025, Item 101)
  - Approval of Special Meeting of the Parks and Recreation Board Meeting on September 25, 2025 (9/25/25, Item 101)
- Community Plan Updates:
  - Clairemont (9/25/25, Item 104) (not approved, see Challenges section)
  - College (9/25/25, Item 105) (not approved, see Challenges section)
- Community Recreation Group Reform:



- Formation of a Working Group for Council Policy 700-42, Community Recreation Groups (1/16/25, Item 103)
- General Development Plans:
  - Boston Avenue Linear Park General Development Plan New GDP (5/15/25, Item 102)
  - Harmony Park New GDP (11/20/2025, Item 102)
  - Hollywood Neighborhood Park GDP Amendment for Disc Golf (9/25/25, Item 103)
  - Mission Heights Neighborhood Park GDP Amendment for Dog-Off Leash Area (10/16/2025, Item 101)
  - Peñasquitos Creek Neighborhood Park GDP Amendment for Restroom (11/20/2025, Item 103)
- Golf Operations:
  - Expansion of the Advanced Reservation Program (10/16/2025, Item 102)
- Naming/Renaming:
  - Botanical Building Interior's West Wing Gardens in Balboa Park (10/16/2025, Item 103)
  - Canyonside Recreation Center to Lois J. Mangarelli Recreation Center (5/15/25, Item 104)
  - Clay Neighborhood Park to Dr. Bertha O. Pendleton Park (2/20/25, Item 101)
  - Harmony Park Naming (11/20/2025, Item 102)
  - North Clairemont Community Park to Officer Austin Machitar Memorial Park (5/15/25, Item 103)
  - Sessions-Brandegge San Jose Hesper Palm Groves Garden in Balboa Park (9/25/25, Item 102)
- Year-End Report 2024 for the Parks and Recreation Board and Regional Park Improvement Fund Oversight Committee (1/16/25, Item 101)

The **Regional Park Improvement Fund (RPIF) Oversight Committee** took the following actions over the past year:

- Allocation of SeaWorld Settlement Funds to Various Eligible Capital Projects (4/17/25, Item 101)
- Budget:
  - Adoption of Fiscal Year 2026 Regional Park Improvement Fund Proposed Budget (4/17/25, Item 101)
- Calendar:
  - Approval of Special Meeting of the Regional Parks Improvement Fund Oversight Committee Meeting on September 25, 2025 (9/25/25, Item 101)
- Reallocation of RPIF to Various Eligible Capital Projects:
  - Action #1 (1/16/25, Item 101)
  - Action #2 (2/20/25, Item 101)
  - Action #3 (6/26/25, Item 101)
  - Action #4 (9/25/25, Item 102)

## **5. Board Member Leadership and Appointments**

**Chair:** Marcella Bothwell

**Vice-Chair:** Rick Gulley

**Vacancies and Board Member Terms:** During 2025, two new Board Members joined the Parks and Recreation Board as follows:

- In February 2025, Martin Armstrong resigned from the Board. His replacement has not yet been identified. This means the Board currently has 10 active members and one vacancy.
- In April 2025, Andrea Dooley, Evelyn Smith, Allison Soares, and Agatha Wein were reappointed to two-year terms, which last until March 2027.
- In July 2025, Jeremy Bloom replaced Shaina Gross, who had resigned from the Board. Mr. Bloom assumed the remainder of the two-year term of Ms. Gross upon his appointment.
- In March 2026, the following six Board members' current terms will expire. Staff will work with Office of Boards and Commissions to determine next

steps and whether Board members can continue into another term. Board members can continue to serve until their replacement is named and approved by the City Council.

- Nick Anastasopoulos
- Rick Gulley
- Jeremy Bloom
- Daniele Laman
- Marcella Bothwell
- Judith Muñoz

## **6. Challenges Faced**

The Parks and Recreation Board is seriously concerned by the lack of appropriate funding for the near-term implementation of required and agreed upon actions from the 2021 approved Parks Master Plan. It is also concerned about ongoing funding challenges at the City of San Diego as evidenced in the most recent five-year financial outlook.

Concerns remain about the application of Parks Master Plan principles and recreation value points scoring methodology for ongoing community plan updates. The Board did not approve the recreation element for several community plan updates in 2024 or 2025, including Clairemont, College Area, Hillcrest, and University. Similar concerns are emerging for other plan updates, including Mid-City Communities.

The RPIF Oversight Committee desires more regional park funding to be utilized in Communities of Concern, focusing on the Chollas Creek Watershed.

## **7. Goals for 2026**

The Department plans to update the Board on the status of implementing the dozens of recommendations included in the Parks Master Plan, and it will continue the conversation about calculating recreation value points for various community plan updates in consultation with the City Planning Department.

## **8. Conclusion**

Department staff appreciates the ongoing support of the board members and countless City staff who help make the Parks and Recreation Board a success.

## **9. Contact Information**

- Name: Andy Field
- Position: Parks and Recreation Director
- Email: [afield@sandiego.gov](mailto:afield@sandiego.gov)
- Phone: (619) 235-1110

## **10. Appendices**

Pictures of Parks and Recreation Board and Regional Park Improvement Fund Oversight Committee activities from 2025 follow on the next several pages.

## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

**SD** Parks and Recreation Department

### Council Policy 700-42 Purpose

The role of Community Recreation Groups (CRGs) is to make recommendations to City Council, the Parks and Recreation Department and its various boards regarding recreation programs in the community, park capital improvement projects and to provide recommendations on the expenditure of recreation center funds.

Council Policy 700-42 provides a process to formally recognize CRGs and establishes requirements that each CRG must follow to be recognized.

Updating the policy provides a framework for CRGs to replace recreation councils previously governed by this Council Policy.

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#### Chat Messages

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Diane Ahern | University... 02:49:31

DA

What is the speaker talking about?

## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

**SD** Parks and Recreation Department

### History of Community Recreation Groups

**2017**

- City Attorney opined that it was illegal for Recreation Councils to collect revenue identified in the city fee schedule

**2018**

- Interim SOP issued to all CRGs.
- Working Group of citizens formed by City Council to provide input on updates to CP700-42.
- Recreation Center Funds were established to continue funding programs

**2019**

- Draft CP700-42 prepared for City Council review and approval.
- CP600-24 Community Planning Group formation challenged on legality.
- CP700-42 paused until further investigation of CP600-24

**2022**

- CP600-24 updated to meet legal requirements.
- Internal comparison of CP600-24 and draft CP700-42 begins

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## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

**SD** Parks and Recreation Department

### CP700-42 Next Steps

- Presentation to Area Committee, Parks & Recreation Board
- Working Group reinstated
- Proposed CP700-42 revision presented to AC, PRB, CNS
- Final draft CP700-42 presented to City Council

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What is the speaker talking about?



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

Parks and Recreation Department

Open Space  
Brush Management Program

January 16, 2025

Erika Ferreira, Deputy Director  
Laura Ball, Project Officer II

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### Chat Messages

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DA

What is the speaker talking about?



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

SD Parks and Recreation

Joint Use Agreements

- A joint use agreement is a site-specific formal agreement between the City and School District for the shared use, maintenance and operations.
- Per the 2019 City Audit Report, all joint use agreements with SDUSD must be updated to the new approved joint use agreement template
- 68 joint use agreements with SDUSD have been updating using the new template
- 32 remaining agreements still need to be updated

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DA

What is the speaker talking about?



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jan 16, 2025 11:20 AM

THE CITY OF SAN DIEGO  
TO THE PARKS AND RECREATION BOARD

DATE ISSUED: January 16, 2025 REPORT NO.: 101

ATTENTION: Parks and Recreation Board Agenda of January 16, 2025

SUBJECT: Fiscal Year 2025 Regional Park Improvement Funds - Proposed Reallocation Recommendations

SUMMARY

Issue - Should the San Diego Regional Park Improvement Fund Oversight Committee approve the recommendations to reallocate \$2,454,125 Regional Park Improvement Fund to the following projects:

- Ala and Ignera Wetlands Reef Regeneration, CIP# R0106, \$164,014
- Heritage Avenue Access, CIP# R0105, \$1,400,000
- Old Fall Field Access Station, CIP# R0105, \$300,000

Department Recommendation - approve the recommendations to allocate Regional Park Improvement Funds to the projects listed in this report.

Fiscal Impact - Reallocation of the Regional Park Improvement Fund will the projects to continue through their next phase.

Water and Energy Conservation Status - Not applicable.

Climate Action Plan (CAP) Impact - Not applicable.

Strategic/Critical Agency Plan Impact - Not applicable.

Environmental - The proposed activity which involves the reallocation of Regional Park Improvement Fund is not subject to CEQA based on CEQA Guidelines Section 15263(a)(2) as it is a government fiscal activity that does not involve any contribution to a specific project that may result in potentially significant physical impact on the environment and therefore is not subject to CEQA pursuant to CEQA Guidelines Section 15263(a)(2).

BACKGROUND

The San Diego Regional Park Improvement Fund (RPIF) is one of two capital improvement project funds to receive monies from bondholders in Mission Bay Park. The other fund is the Mission Bay Park Improvement Fund (MBPIF) for specific improvements in Mission Bay Park.

### Chat Messages

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What is the speaker talking about?



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Feb 20, 2025 01:33 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Feb 20, 2025 01:33 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Feb 20, 2025 01:33 PM





Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Feb 20, 2025 01:33 PM



Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee




Feb 20, 2025 01:33 PM

**SEEKING STAKEHOLDERS AND MEMBERS OF THE PUBLIC:**

We invite you to be a part of shaping the future of our community!  
Your input is invaluable, and we need your help in completing our Community Recreation Needs Assessment.

By filling out the questionnaire, you'll have the opportunity to participate in workshops and provide your feedback on the issues that matter most to you.

Your voice matters, and together, we can create positive change.





Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Feb 20, 2025 01:33 PM

**REPORT**

THE CITY OF SAN DIEGO  
TO THE PARKS AND RECREATION BOARD

DATE ISSUED: February 16, 2025      REPORT NO.: 101  
ATTENTION: Parks and Recreation Board Agenda of February 20, 2025  
SUBJECT: Fiscal Year 2025 RFF Reallocation of Funds

**SUMMARY**

**Issue** – Should the San Diego Regional Park Improvement Fund Oversight Committee approve the recommendations to reallocate 2024-25 Regional Park Improvement Fund to the following projects:

- Al & Spore Museum Roof Replacement, CDP Bennis, 14th, 24th
- Mountain View Sports Courts Accessibility Improvements, CDP Bennis, 19th, 24th

**Department Recommendation** – Approve the recommendation to allocate Regional Park Improvement Funds to the projects listed in this report.

**Final Impact** – Reallocation of the Regional Park Improvement Fund will the projects to continue through their next phases.

**Water and Energy Conservation Status** – Not applicable.


**Climate Action Plan (CAP) Impact** – Not applicable.

**Historic/Cultural Impact** – Not applicable.

**Environmental** – The proposed activity which involves the reallocation of Regional Park Improvement Funds is not subject to CEQA based on CEQA exemption Section 153006(a) as it is a government fiscal activity that does not involve any construction or a specific project that may result in a potentially significant physical impact on the environment and therefore is not subject to CEQA pursuant to CEQA Guidelines Section 153007(c)(3).

**BACKGROUND**

The San Diego Regional Park Improvement Fund (RPIF) is one of non-capital improvement project funds to receive revenue from households in Mission Bay Park. The other fund is the Mission Bay Park Improvement Fund (MBPIF) for specific improvements in Mission Bay Park.





## Office of the City Auditor

### Performance Audit of the Mission Bay and San Diego Regional Parks Improvement Funds for Fiscal Year 2023

Presentation to the Regional Park Improvement Fund Committee  
February 20, 2025



## Audit Objectives

The City Charter requires an annual audit. Each audit report must contain:

- A complete accounting of all revenues received;
- The amount and nature of all expenditures; and
- Whether expenditures were consistent and compliant with City Charter requirements.

Audit objectives include verification that the Fiscal Year 2023:

- Collection;
- Allocation; and
- Use of Mission Bay Park lease revenues are in compliance with City Charter requirements.

Mission Bay and Regional Parks Improvement Funds

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## Audit Results

We found that:

- All Revenue received in FY2023 was properly recorded.
- All Expenditures charged to the improvement funds were consistent and in compliance with the City Charter.
- Both Improvement Fund oversight committees are being provided information to carry out their charge and they are meeting regularly in compliance with the City Charter.

Mission Bay and Regional Parks Improvement Funds

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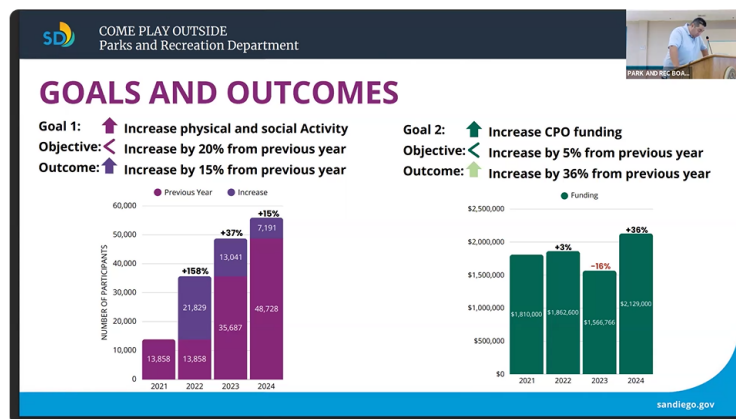
City Planning Department


**College Area Community Plan Update**

*Parks and Recreation Board*

April 17, 2025





COME PLAY OUTSIDE  
Parks and Recreation Department

## COMMUNITIES OF CONCERN??


In San Diego, "Communities of Concern" (CoC) refer to neighborhoods facing significant social, economic, and environmental challenges.

These areas are identified using data on:


- Income
- Public health
- Education access
- Housing instability
- Environmental risks

The Climate Equity Index (CEI) highlights neighborhoods disproportionately impacted by climate change.


**Equity Indicator Categories:**




Environmental




Socioeconomic



Housing



Mobility



Health

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## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

May 15, 2025 12:56 PM

**COMMITTEE REPORTS:**

- Area Committees
- Balboa Park Committee
- Mission Bay Park Committee
- Mission Trails Regional Park Citizens' Advisory Committee
- San Diego Parks Foundation

**CHAIRPERSON'S REPORT**

**BOARD MEMBER COMMENTS**

**DIRECTOR'S REPORT**

**REQUEST FOR CONTINUANCE:** Board members may request an item on the agenda be continued and returned to staff by indicating the item number.

**REQUEST FOR ITEMS TO BE PLACED ON CONSENT AGENDA:**  
The Chair may entertain a motion by any Board member to approve any agenda item as Consent when no [webforms](#) have been submitted or there is no live (in-person or on-line) Public Comment in favor or in opposition to the item. Items approved on Consent are approved in accordance with staff's recommendation as reflected on the agenda and described in the



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

May 15, 2025 12:56 PM

**Parks and Recreation Department**

### Opportunity Fund

#### Allocation Process

- Fiscal Year 2026 available funds for allocation: \$400,000
  - Donations from Carmel Valley RCF (\$25,000) and Canyonside RCF (\$10,000)
- Opportunity Fund Committee of six (6) department staff
  - Reviewed Council Policy 700-48, Opportunity Fund, RCF balances, proposed FY26 RCF budgets and OF proposals, FY26 Objective Scoring Matrix, and FY25 OF allocations, methodology and recommendations
  - Using the Objective Scoring Matrix, the Committee identified rankings for each RCFs based on four factors: FY26 estimated available funds, proposed FY26 RCF budget, proximity of recreation center within a Community of Concern and whether the recreation center is adjacent to an aquatic facility.
  - FY26 Change: Require all sites being considered for OF allocations to propose, at a minimum, a budget that expended all FY26 available funds, less \$5,000, in their FY26 Proposed Budgets.
  - Committee identified eleven (11) sites eligible for OF allocations with a target of providing each RCF with a budget of \$65,000 for programs, events, and maintenance.

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## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jun 26, 2025 01:53 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Jun 26, 2025 01:53 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Sep 25, 2025 01:43 PM









## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee


Sep 25, 2025 01:43 PM

City Planning Department

# College Area Community Plan Update

Parks and Recreation Board Item 105  
September 25, 2025





## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Sep 25, 2025 01:43 PM

City Planning Department

Questions? Email us at  
**PlanCollegeArea@SanDiego.gov**

PlanCollegeArea.org





## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Sep 25, 2025 01:43 PM



**Kate Olivia Sessions -- a life in horticulture**  
**1885 -- 1940**



4425 West Entrance and Panama-California Exposition,  
from Rose Gardens, Balboa Park, San Diego, Cal. 1915.



**PROPOSAL:**

Recognize the  
**Sessions – Brandegee**  
**San Jose Hesper Palm Grove**  
as an official garden of Balboa Park.

- > Sign-post and interpret the garden.
- > Add the garden to Balboa Park maps & website.




Attachment 2

Parks and Recreation Department

**Hollywood Neighborhood Park  
GDP Amendment  
Disc Golf Course Trial**

Parks and Recreation Board  
Agenda of July 17, 2025


The City of  
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SD Parks and Recreation Department Attachment 2

**Project Background**

- Located in Council District 9 in the Mid-City community
- 13.19 total acres
  - 9.36 acres improved
  - 3.83 acres of natural area
- Improvements include a parking lot, comfort station, softball field, multi-purpose fields, playground, and other amenities



VICINITY MAP




SD Parks and Recreation Department Attachment 2


**Project Background**

- Proposal sponsored by Price Philanthropies and Outdoor Outreach
- Partnership with Price Philanthropies, Outdoor Outreach, Parks and Recreation, Professional Disc Golf Association, and San Diego Canyon Lands
- Intent is to provide outreach to youths to provide recreational opportunity and to activate the park
- All associated costs for installation, maintenance and operations would be borne by the applicant

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Parks and Recreation Department


Attachment 2


### Other Recommendations

On October 19, 2023 the Azalea Community Recreation Group voted 3-0-0 to recommend approval of the proposed Hollywood Neighborhood Park GDP amendment to include a 10-hole disc golf course on a trial basis.

### Department Recommendation

Recommend approval of the proposed Hollywood Neighborhood Park GDP amendment to include a 10-hole disc golf course on a trial basis.



PARK REC BOARD



Reports | City |
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PARK REC BOARD


City Planning Department

## Clairemont Community Plan Update

Parks and Recreation Board Item 104

September 25, 2025

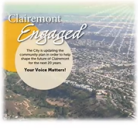


City Planning Department

Clair


PARK REC BOARD

## CPU Project History

- 2016**
  - CPU launched in late 2016
- 2017**
  - Community Engagement began
  - Planning Commission Workshop #1
- 2018**
  - Existing Conditions Atlas published
- 2019**
  - Planning Commission Workshop #2
- 2020**
  - Community Discussion Draft Published
- 2021**
  - First Draft Published
  - Planning Commission Workshop #3
- 2025**

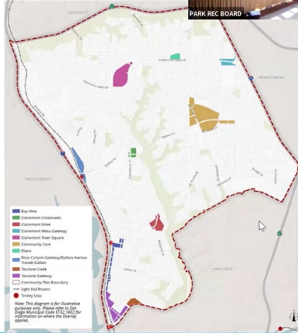
3 Plan Review Meetings with the CPG  
32 Subcommittee Meetings  
2 Online Engagement Activities  
In-person workshop

City Planning Department

## Implementing the Plan

### Supplemental Development Regulations

- Citywide Public Space Requirements apply to village areas where density is increasing
  - Can provide: Greenway, Parkway, Paseo, Plaza, Urban Green, Podium
- Applies to development equal to or greater than 10,000 sq.ft.
- Exempt where development is smaller than 10,000 sq.ft., or a recognized City Park
- In-lieu fee option for up to 25% of public space to allow flexibility through design process



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The City of  
**SAN DIEGO**

## REGIONAL PARK IMPROVEMENT FUND OVERSIGHT COMMITTEE

### Special Meeting Notice and Agenda

THURSDAY, September 25, 2025  
In-Person Meeting, 2:00 p.m. – 5:00 p.m.  
Location: Balboa Park Club – Santa Fe Room  
2135 Pan American Way  
San Diego, CA 92101

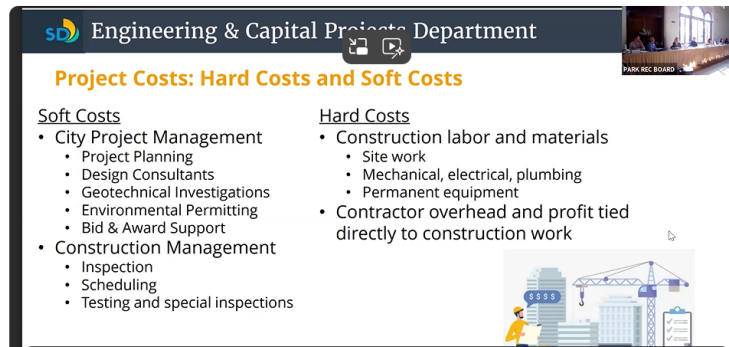
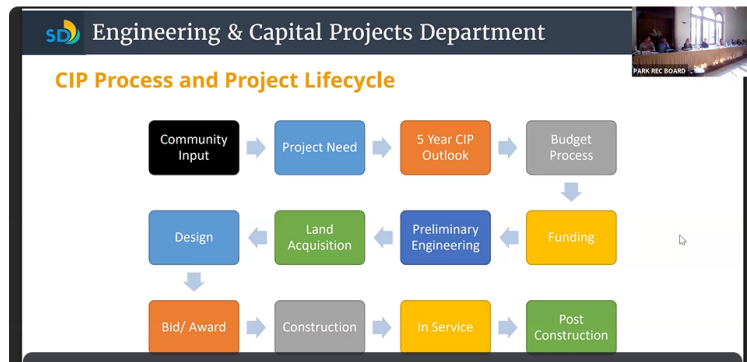
PARK REC BOARD

Engineering & Capital Projects Department

## Item 201: Overview of the CIP Delivery Process and Dashboards for Active Park Projects



PARK REC BOARD



**Engineering & Capital Projects Department**

## Project Cost Estimation

Annual Report Update 2024  
California Multi-Agency CIP Benchmarking Study

**Table 1-1  
Average Project Delivery Costs by Project Type (% of TCC)**  
(TCC > \$100,000)

Type	Design <sup>1</sup>	Construction	Post-Project Delivery <sup>2</sup>	Median Total Construction Cost (\$MM)	Percent of Projects <sup>3</sup>
Municipal Facilities	23%	16%	39%	1.22	88
Parks	30%	23%	54%	1.15	50
Pipe Systems	18%	22%	40%	1.52	182
Streets	27%	27%	55%	1.59	172
Water/Wastewater Facilities	22%	22%	44%	2.81	66
All Types	23%	23%	46%	1.88	558

Key: TCC = Total Construction Cost, MM = million  
<sup>1</sup> % Design delivery percentages represent an average of the individual projects and do not represent the results from the engineering analysis.  
<sup>2</sup> Post-project delivery percentages vary from year to year based on the selection and the composition of the projects in the database.  
<sup>3</sup> Total excludes projects delivered by alternative delivery mechanisms such as design-build, record construction services, job order contracting (JOC), and construction management at risk (CM@Risk). Projects delivered by alternative techniques are entered in the database but not analyzed. These projects are not included in the projects selected for analysis in the study.

[California Multi-Agency CIP Benchmarking Study | Bureau of Engineering](#)

**B-17110 – Bermuda Ave Coastal Access Replacement**

## Project Costs By Phase

Phase	Actuals
Bid / Award	\$118,325
Construction	\$2,531,202
Design	\$634,137
Planning	\$59,183
Post-Construction	\$217,155
<b>Grand Total</b>	<b>\$3,559,982</b>

Fund #	Fund Name	Project-to-Date Budget	Project-to-Date Actuals
200391	SAN DIEGO REGIONAL PARKS IMPROVEMENTS	\$1,518,580.90	\$1,456,573.99
400881	DEBT FUNDED GENERAL FUND CIP PROJECTS	\$2,131,847.00	\$2,103,408.26
	<b>Total</b>	<b>\$3,650,427.90</b>	<b>\$3,559,982.25</b>

following projects:

- \$216,208.81 from City Facilities Improvements, ABT00001
- \$1,087,065.87 from Regional Park Improvements, AGF00005
- \$4,627.00 from Park Improvements, AGF00007
- \$1,800,000 from Sunset Cliffs Park Drainage Improvements, L14005
- \$400,000 from Balboa Park Botanical Building Improvements, S20005

To the following projects:

- \$3,357,901.68 for Air & Space Museum Roof Replacement, B20116
- \$150,000 for Martin Luther King (MLK) Park – ADA Path of Travel Improvements, Internal Order TBD

**Department Recommendation** – Approve the recommendation to reallocate Regional Park Improvement Funds to the project listed in this report.

**Other Recommendations** – Not applicable.


**Final Impact** – Reallocating the Regional Park Improvement Fund will allow the


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Parks and Recreation Department

**Mission Heights Neighborhood Park**  
GDP Amendment  
Dog Off-Leash Area (DOLA)


Parks and Recreation Board  
Agenda item #101 October 16, 2025




 Parks and Recreation Department

**Issue**

Should the Parks and Recreation Board recommend approval of the proposed General Development Plan (GDP) Amendment for Mission Heights Neighborhood Park to incorporate a new Dog Off-Leash Area (DOLA)?










 Parks and Recreation Department

**Objectives**


- To implement priorities identified in the Parks Master Plan & CD 7 Community
  - The City of San Diego Parks Master Plan (2021) highlights off-leash dog parks as a key recreational priority, based on strong community demand. A DOLA provides an additional 10.5 Recreational Value Points (RVP)
  - Council District 7 brought forward the community request for a DOLA in the region
- To reduce Vehicle Miles Travelled
  - Providing recreation amenities close to home decreases the need for car trips in alignment with the City's Climate Action initiatives.
- To alleviate off-leash dog violations in Mission Heights NP and parks nearby

Community input revealed common priorities for residents with an emphasis on investing in:

-  Acquisition of land for new parks;
-  Improvements and maintenance of existing parks and facilities;
-  Neighborhood parks;
-  Open space and trails;
-  Off-leash dog parks;
-  Aquatic facilities;
-  Fitness and wellness programs;

Source: City of SD Parks Master Plan

sandiego.gov






Parks and Recreation Department

### Mission Heights Neighborhood Park


- Located in Council District 7 in the Linda Vista Community
- 11.32 total acres dedicated park land
  - 9.32 acres improved
  - 2.00 acres of natural area
- Improvements include a paved parking lot, playground, open turf field with backstop, walkways, and ½ court basketball



Park Location








Parks and Recreation Department


### Proposed Solution

#### Expand the Advance Reservation Program

Expand the current program to include Balboa Park 18- and 9-hole Courses and Mission Bay Golf Course

- \$10 non-refundable per player fee to book tee times 8-90 days in advance
- No cost to player to book tee times 0-7 days in advance
- Players can book up to two tee times per day




Parks and Recreation Department

### Proposed Solution


#### Expand the Advance Reservation Program

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Parks and Recreation Department  
2025 Golf Operations Division Business Plan Update


### Golf Operations Division Business Plan

#### Background

- Created on November 16, 2012, through an Ad Hoc Advisory Group.
- Serves as a guiding document for the management city-operated golf facilities.
- Outlines implementation of programs and initiatives.
- Allows for annual updates to be made to the Plan rather than the release of a new plan according to a fixed timeline.



PARK REC BOARD





### COMMITMENT TO EQUITY

#### History of Report:

- 2018 First Recreation Equity Report
- 2019-2020 No report – Operations shutdown
- 2021 Second Recreation Equity Report
- 2022 – Present Report has been focused on Equity in Recreation

#### Reports included:

- Obtaining performance measures that reflect progress in addressing inequities in recreation
- Achieve equitable access to quality parks and recreational programs for all.
- Includes latest efforts undertaken by the Department and partners

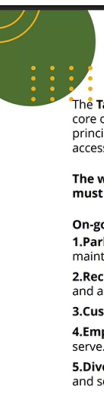
#### 2025 Report includes a new format:

- Report focuses on the goals and objectives of the Department's Tactical Equity Plan, while also showcasing the Department's progress and accomplishments to date.



PARK REC BOARD






### CONCLUSION: Advancing Equity through Action

The **Tactical Equity Plan (TEP)** reaffirms the Department's unwavering commitment to the core operating principles outlined in the Strategic Plan. By aligning our efforts with these principles, the TEP functions as a practical roadmap toward building a more inclusive, accessible, and responsive park system for all communities.

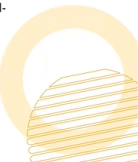
**The work is not finished. Equity is not a one-time goal, but a continual practice that must evolve alongside our communities.**

#### On-going efforts include:

- 1.Park Maintenance** – ensuring every neighborhood benefits from safe, clean, and well-maintained park spaces.
- 2.Recreation Opportunities** – expanding equitable access to programming for all ages and abilities.
- 3.Customer Service** – delivering respectful, timely, and culturally competent service.
- 4.Employee Development** – investing in a workforce that reflects the communities we serve.
- 5.Diversity, Inclusion, and Climate Action** – embedding equity into our environmental and social sustainability initiatives.




PARK REC BOARD




### Project Team


City Planning Department  
Public Engagement Section



**Anisha Gianchandani**  
Program Manager



**Kevin Borja**  
Senior Planner




**Vanessa Tang**  
Associate Planner


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Equity FORWARD  
The City of SAN DIEGO


### Purpose



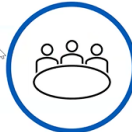
To increase operational efficiency



To make decisions informed by community needs and desires



To build trust between the City and the public



To increase the participation of underrepresented groups

Equity FORWARD  
The City of SAN DIEGO

### Definitions

#### Public Participation

The processes through which people receive information from and provide input to decision-makers. Public participation consists of both public outreach and public engagement.

##### Public Outreach



One-way efforts to inform the public about City projects

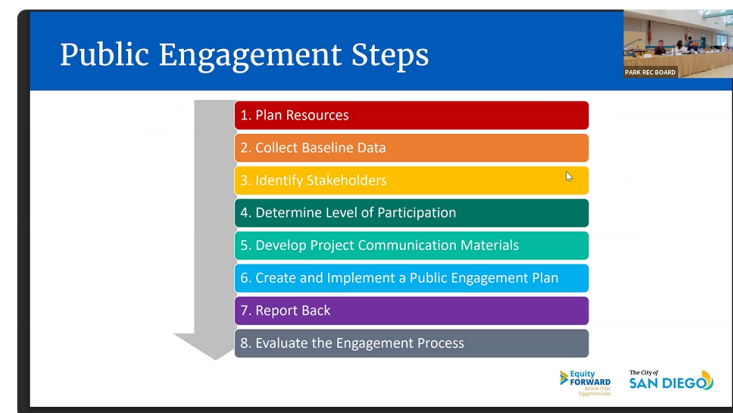
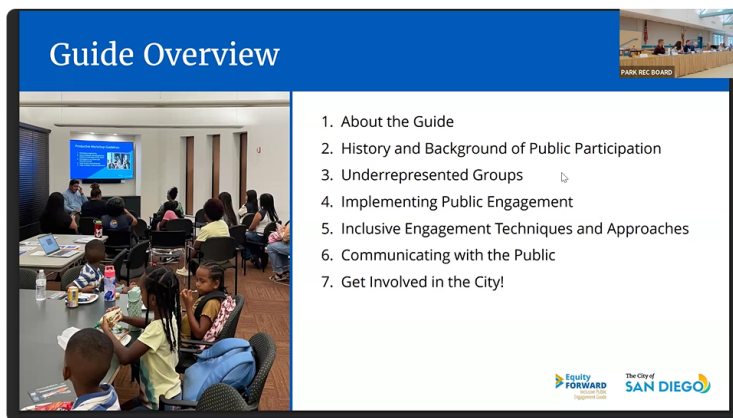
##### Public Engagement



The process of including stakeholders in actions that affect them, so that their input and perspectives are factored into decisions

Equity FORWARD  
The City of SAN DIEGO

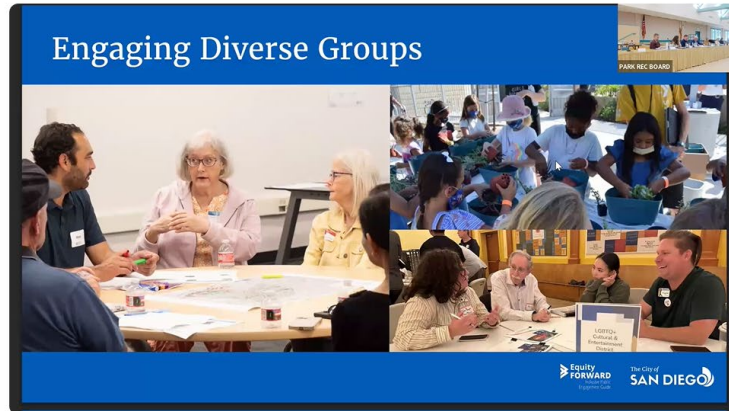






## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Oct 16, 2025 01:53 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Oct 16, 2025 01:53 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Nov 20, 2025 12:40 PM





## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Nov 20, 2025 12:40 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Nov 20, 2025 12:40 PM



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Nov 20, 2025 12:40 PM

Meetings x prba20251 x Reports x prbr20251 x prba20251 x prbr20251 x prba20251 x prbr20251 x

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**Meeting Dates**  
*Held in-person on the third Thursday of the month at 2:00 pm 2150 Pan American Road West, San Diego, CA 92101*

January 15, 2026
February 19, 2026
March 19, 2026
April 16, 2026
May 21, 2026
June 18, 2026
July 16, 2026
August - None
September 17, 2026
October 15, 2026
November 19, 2026
December - None

For meeting information please go to the website  
<https://www.sandiego.gov/parkandrecboard>

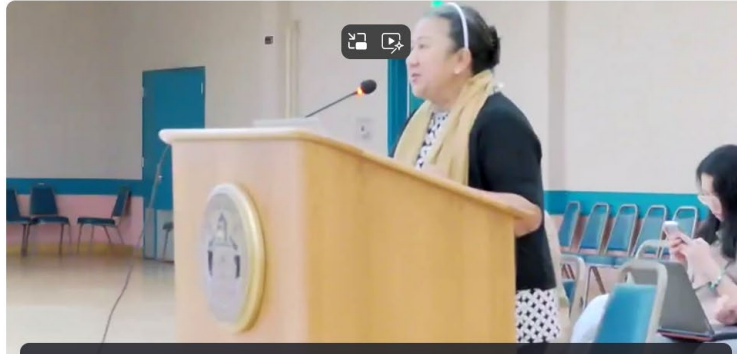
If you have any questions, please contact Elvi Ricafort at [ericafor@sandiego.gov](mailto:ericafor@sandiego.gov)

prbr20251120a-item101 Zoom Workplace Screen sharing meeting 3:04 PM 11/20/2025



## Park and Recreation Board/Regional Parks Improvement Fund Oversight Committee

Nov 20, 2025 12:40 PM



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Nov 20, 2025 12:40 PM



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Nov 20, 2025 12:40 PM

