



**CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER RAUL CAMPILLO
DISTRICT SEVEN**

MEMORANDUM

DATE: May 20, 2026

TO: Charles Modica, Independent Budget Analyst

FROM: Councilmember Raul A. Campillo *Raul A. Campillo*

SUBJECT: Final Budget Priorities for FY27

Thank you for the opportunity to submit my final budget priorities. While the revision moves us closer in the right direction, there is still important work ahead to ensure we are protecting the services residents rely on every day, from parks, libraries, arts, and youth programs to safe streets, sidewalks, and emergency response services. As we move toward adoption, my priorities remain the same: restoring long-term investments in youth and the arts and maintaining our commitment to traffic safety infrastructure and coordination, as these investments are fundamental to public safety and the City’s long-term vitality.

As we consider alternatives to the proposed budget, I continue to evaluate decisions through the same lens: whether they protect the basics residents need to live safely today while preserving enough of the future for the City to thrive tomorrow. Many of the discussions during this process have centered on perceived “either-or” choices, between public safety and youth investment, between near-term stability and long-term sustainability, or between serving current needs and preserving future opportunity. In reality, these priorities are interconnected.

This is especially important in areas where the revised budget relies on temporary or uncertain funding strategies. For example, the use of golf enterprise revenues to support community services may be appropriate in the near term where strong performance exists, but ongoing reliance on those revenues requires confidence in their long-term stability and in the City’s ability to continue planned capital investments that sustain them. Similarly, reductions to

homeless services may address immediate fiscal constraints, but they also carry potential downstream impacts to grant funding, philanthropic partnerships, and regional service capacity.

As part of this memo, I am requesting additional information regarding these longer-term fiscal impacts so that Council can fully evaluate the sustainability of the proposed solutions before final budget adoption. I look forward to continuing to work collaboratively with my colleagues and your office throughout this process.

<i>Priority Restorations</i>	
<i>Long Term Investments</i>	
Arts and Culture Funding	<i>\$11.8 million (\$9.6M for OSP Grants, \$1.7M for CCSD Grants, \$500K for Impact grants)</i>
Child and Youth Services	<i>1 Director Level FTE</i>
City Auditor personnel restorations	<i>\$208k PE, 55k NPE</i>
<i>Immediate Needs</i>	
Transportation Department - Multimodal Team	<i>\$2.9m</i>
Fire-Rescue - Bomb Squad Fully Staffed	<i>\$1.7m and 6 FTEs</i>
Police Department: Two Supervisors (Sex Registration Unit Supervisor, Graffiti Unit Supervisor)	<i>\$396k – 2.0 FTE Supervisors</i>
Four Front Counter Officers	<i>\$592,292 – 4.0 FTE Front Counter Officers</i>
Neil Good Day Center transition plans	<i>Assistance for wind down services</i>
Ethics Commission case management	<i>\$50,000 for FY27, and \$25,000 for implementation and ongoing licensing fee</i>
<i>Priority allocations with additional resources</i>	
Prevention and Diversion	<ul style="list-style-type: none"> • <i>1.5m for Housing Instability Prevention Program</i> • <i>1.3m for expanded diversion and prevention resources</i>
<i>Potential Resource and Mitigation Options</i>	
Mayoral Office vacancies	<i>2 unfilled FTEs in Communications</i>
Reorganization of Communications Department	<i>Unknown</i>
Transportation Department recommended mitigations (currently not included in May revision)	<i>\$4.2m</i>
Police Department <ul style="list-style-type: none"> • AXON My 90 software (<i>\$250k savings</i>) 	<i>\$2.3m</i>

<ul style="list-style-type: none"> • Deployment of two-officer units for fuel savings (\$750k savings) • Reduction of filled unclassified manager positions (1 Deputy Director, 3 Program Managers, \$900,000 savings) 	
<p>Annual distribution of Neighborhood Enhancement Funds for affordable housing preservation activities determined by Council</p>	<p><i>Unknown</i></p>
<p><i>Further Analysis Requested</i></p>	
<p>City Attorney’s Office grant and penalty general fund expenditure offset</p>	<p>Following BRC discussion, I am supportive of the IBA assisting the City Attorney’s Office and other relevant departments to identify grant and penalty funds to offset general fund expenditures in other departments. For example, consolidating the City Treasurer’s Office of Labor Standards Enforcement (OLSE) positions to the City Attorney’s Office could complement existing worker rights enforcement work.</p> <p>Please include options for general fund offsets in your office’s final budget recommendations.</p> <p><i>Approximate offset: \$2.2m to \$2.5m</i></p>
<p>General fund neutral options for multi-modal team restoration</p>	<p>Please provide further analysis on options for multimodal team restorations:</p> <ul style="list-style-type: none"> a) Draw down of additional TransNet reserve funds b) Adjustment of RMRA funding to support multi-modal engineering work <p>Additionally, please include additional Council considerations discussing how multimodal scoring criteria leverages additional state funding for housing and transit.</p>
<p>Homelessness Services – System Impacts</p>	<p>Please provide analysis of the programmatic impacts of recommended mitigation options, including external funding leveraged by partner organizations, to have a comprehensive understanding of financial and policy implications.</p>
<p>Golf Course Fund Land Use Fee Increase</p>	<p>Please clarify timeline for CIP improvements and financial implications on fund solvency for annual use.</p>
<p>Departmental personnel reductions by job classification</p>	<p>Please provide list of departmental proposed FTE reductions by job classification in addition to classified/unclassified. It is District 7’s position that</p>

Councilmember Raul A. Campillo
FY27 Budget Priorities Memo

	there has not been enough justification provided to warrant current unclassified staffing levels, and thus reductions in unclassified staff should be further reviewed for the final budget resolution.
GMPF User Fee Study	Please provide implementation timeline, necessary approvals needed, and potential policy considerations for Council discussion to consider inclusion in FY27 budget.
Petco Park Fund	As the public safety expenditures relying on this fund currently are subject to a JUMA that does not expire for at least 5 years, the City Attorney's Office should provide a legal memorandum explaining that this is not a budget mitigation option for other public services. The public safety services provided outside of Petco Park pursuant to Section 7.6 and 7.7 of the JUMA are not subsidies to our contractual partners, but rather they are a negotiated legal obligation of the City that cannot be passed onto our contractual partners without their consent, and failure to provide those services subjects the City to legal action while simultaneously harming public safety.

cc: Michael Simonsen, Chief of Staff, Office of Councilmember Raul A. Campillo

RAC/syp