THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: August 13, 2026 **IBA Report Number:** 26-19

FY 2027 Homelessness Programs and Funding

Since FY 2021, our Office has released annual comprehensive reports compiling planned citywide homelessness expenditures across various funding sources at the start of each fiscal year. Because funding for homelessness programs is appropriated through multiple Council actions across two agencies, it can be difficult to get a clear picture of total funding provided in any given year. This report describes homelessness programs and funding for FY 2027, along with key historical context. Our Office worked with the Homelessness Strategies and Solutions Department (HSSD) and the San Diego Housing Commission (SDHC) to capture projected homelessness expenses in this report.

BACKGROUND

In the past decade, City funding for homelessness programs grew significantly to address demand for services, and respond to public health crises. As seen in Figure 1 (on the next page), funds budgeted to address citywide homelessness across various funding sources totaled slightly less than $9.5 million in FY 2017; since then, budgeted homelessness funding has increased by more than 11-fold with funding allocations totaling $109.5 million in FY 2027, when excluding permanent supportive housing and federal housing vouchers.[1]

Historically, the City began expanding homelessness efforts in Fall 2017 when it established three bridge shelters in response to a Hepatitis A outbreak. In FY 2021, a sizeable infusion of one-time federal and State funds allowed the City to swiftly respond to the COVID-19 pandemic and stand up Operation Shelter to Home, which provided temporary emergency shelter for more than 4,000 individuals at the Convention Center. After the wind-down of Operation Shelter to Home, the City continued to ramp up ongoing homelessness programs such as additional shelter beds, rapid rehousing, and outreach programs, in the years that followed. These expansions were supported by additional one-time State homelessness grants beginning in FY 2020 and $10.0 million from one-time COVID-19 relief funds in FY 2022 and FY 2023 that flowed through the City's General

[1] To better isolate historical funding of City services, Figure 1 *excludes* funding for permanent supportive housing and federal housing vouchers for homelessness due to the one-time nature and significant magnitude of such funds, respectively. This differs from the remainder of this report, which includes all homelessness funding, including permanent housing creation and housing vouchers.

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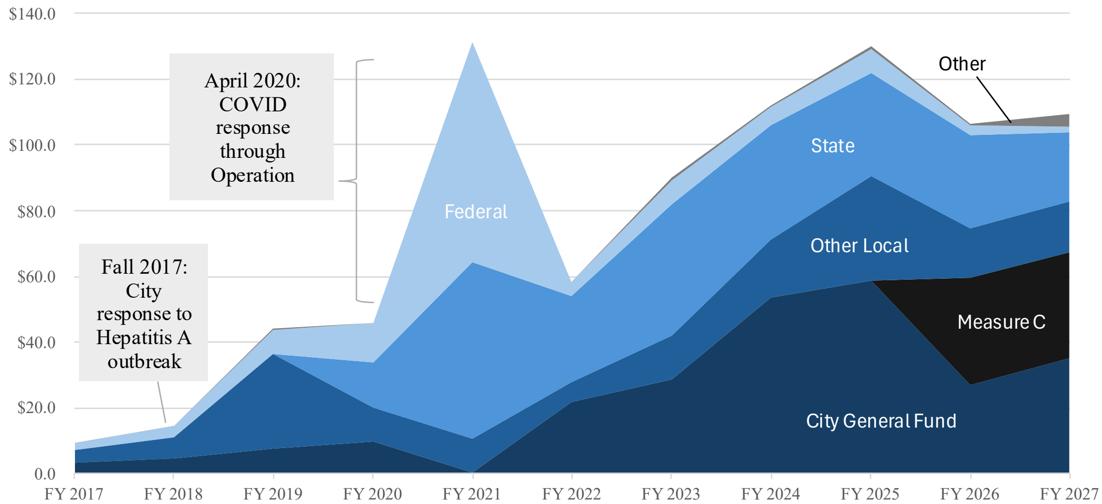
Fund. As these services were initially supported with one-time funds, these service expansions created a General Fund obligation or, in the case of State homelessness grants, a need for continued one-time funding to support ongoing operations and maintain baseline services.

Figure 1: Estimated City Homelessness Operations Funding Over Time

(in millions)



Note: Intended to illustrate budgeted funds only – actual expenditures differ. Excludes funding for permanent supportive housing/multifamily housing and federal housing vouchers. Includes the San Diego Police Department Homeless Outreach Team, San Diego Housing Commission homelessness spending (where data was available), and Operation Shelter to Home operations budget. "City General Fund" includes unrestricted General Fund, American Rescue Plan Act (ARPA) COVID-19 relief funds, hotel tax revenue through the Transient Occupancy Tax, Opioid Settlement Funds, and grant administration reimbursements. "Measure C" represents the budgeted homelessness component of Measure C (approved by voters in 2020). "Other Local" funding sources include Affordable Housing Fund; Permanent Local Housing Allocation; Low- and Moderate-Income Housing Asset Fund; Low Income Housing Lease Revenue; San Diego Housing Commission Local Funds; Continuum of Care funding; and County funding. "State" funding sources include Homeless Emergency Aid Program (HEAP); Homeless Housing, Assistance and Prevention (HHAP); Encampment Resolution Grant; and other State funding. "Federal" funding sources include Community Development Block Grant; Emergency Solutions Grant; Moving to Work; COVID-19 relief funds outside of ARPA, and other federal funding. "Other" funding sources include but are not limited to local philanthropic grants.

Structural Budget Deficit in the Homelessness Budget

In December 2018, the City Council approved the first of a series of one-time multi-year State grants. Although these grants are provided on a one-time basis, they have been approved, at varying amounts, each year. Most notably, State funds including the Homeless Housing, Assistance and Prevention Program (HHAP) grants, summarized in Figure 2 (on the next page), were used as the main funding source for the City's homelessness services, including partially funding the bridge shelters. These grants have since supported a wide range of homelessness programs such as emergency shelter, storage facilities, outreach, safe parking, prevention and diversion, and family reunification. Much of the program expansions, including the bridge shelter programs and shelters created since, were funded with one-time grant resources, which created a significant structural deficit in the homelessness budget. Our Office has repeatedly noted this growing structural budget deficit and the risk of relying on one-time funds for ongoing homelessness services.

Figure 2: State Housing, Assistance and Prevention Program (HHAP) Grant Funding
(in millions)

State Grant	Amount	Projected Availability
HHAP-1	$ 22.5	Fully expended
HHAP-2	$ 10.6	Fully expended
HHAP-3	$ 27.5	Fully expended
HHAP-4	$ 22.5	Fully expended
HHAP-5	$ 29.9	Estimated to be fully expended in FY 27
HHAP-6	$ 25.8	Estimated to be largely expended in FY 27
HHAP-7	$ 25.9	Estimated first 50% to be available in FY 2028, subject to future State guidance

Note: HHAP-7 is based on preliminary State estimate, as of August 12, 2026.

Starting in FY 2024, the City began making progress closing this structural deficit by providing ongoing revenue from the City's hotel tax – the majority of which initially replaced expiring one-time resources from the FY 2023 Adopted Budget. In FY 2026, the City began accessing Measure C revenue (which is represented in this report as "Measure C" funding) as an ongoing City funding source for homelessness.[2] This represents funding collected from a portion of a hotel tax increase that is dedicated specifically to homelessness programs.

In contrast to the years prior, FY 2026 marked the beginning of a transition from program expansion to instead maintaining the City's existing service levels with limited available funding at the City and State level, even with additional Measure C funds. This is largely due to the City's need to shift General Fund resources from HSSD to other City departments to address the City's overall structural budget deficit, as well as using Measure C funds to partially offset reductions in one-time grant funds, in particular the limited availability of carryforward and future State HHAP funds. Due to these funding constraints, the FY 2026 and FY 2027 Adopted Budgets reduced or eliminated programs, such as the Rosecrans Shelter, Lighthouse Shelter, Neil Good Day Center, and two safe parking sites, to preserve funding for other existing programs within the homelessness budget.

Ongoing City General Fund resources to support ongoing operational costs for homelessness programs have provided some fiscal stability to many of the City's homelessness programs. For instance, whereas the FY 2023 Adopted Budget included $53.4 million on a one-time basis to support ongoing programs, the FY 2027 Adopted Budget has reduced reliance on one-time funding for ongoing programs by more than half to an estimated $25.0 million, with almost 77.6% consisting of $19.4 million from one-time HHAP funds. Although the State recently approved a seventh round of HHAP at 90% of prior funding levels in the 2026-27 State budget, uncertainty remains over future HHAP funds, which could have implications for the City General Fund. For instance, the FY 2027 City budget allocated a net $2.5 million increase in hotel tax revenues to offset partially a $5.4 million decrease in HHAP funds, relative to FY 2026.

FY 2027 HOMELESSNESS PROGRAMS AND FUNDING

During FY 2027 budget development, to better align with available resources and help mitigate the City's larger structural budget deficit, various reductions were contemplated by HSSD, the Mayor's Office, SDHC, and the Council to meet a 7% reduction target in the City's General Fund

[2] Measure C funding for homelessness is restricted to homelessness expenditures and therefore is represented separately from City General Fund in this report.

and Measure C homelessness budget. As summarized in Figure 3, the FY 2027 City and SDHC Adopted Budgets reflect the package of homelessness reductions ultimately adopted by Council after considering programmatic tradeoffs and priorities. These reductions included closure of the City-funded Lighthouse Shelter (although the site will continue to operate as a different program without City funds), two safe parking sites, and Downtown public restrooms, as well as the reduction of the 16th and Newton Shelter and the Neil Good Day Center (which will continue to operate at reduced capacity at a nearby site without City funding after FY 2027). Notably, prevention and diversion funding is budgeted to increase by $4.3 million relative to the prior year, largely due to local philanthropic grants secured by SDHC. City funding for substance use disorder treatment shelters is also expected to increase on net due to additional planned opioid treatment beds funded by Opioid Settlement Funds.

Figure 3: Year-Over-Year Comparison of Homelessness Funding by Strategy
(in millions)

Strategy	FY 2026 Adopted Budget	FY 2027 Adopted Budget	Budget ($) Difference	Percent (%) Difference	Notable Programmatic Changes
Permanent Housing	$ 174.4	$ 127.8	(46.6)	-26.7%	Removal of one-time State Homekey funds due to acquisition completed in FY 2026, as well as 1,000 Homeless Veterans Initiative ($111,000)
Rapid Rehousing	4.4	4.7	0.2	5.6%	Exclusively funded by CoC funds in FY 2027
Prevention and Diversion	13.1	17.7	4.6	35.0%	Addition of $4.1M local grants for SDHC prevention and diversion; funding for flexible spending removed ($195,000)
Shelters	38.8	35.8	(3.0)	-7.8%	Reduction of 16th & Newton ($1.5M) and Lighthouse closure ($980,000)
Safe Parking	4.4	3.8	(0.5)	-12.1%	Aero Drive ($275,000) and Central Elementary ($250,000) Safe Parking closures
Safe Sleeping	14.4	13.5	(1.0)	-6.6%	Removal of one-time capital grants
SUD Shelters/Services	3.6	5.6	1.9	53.2%	New Opioid Treatment Beds ($2.4M); Rosecrans Shelter funding removed due to closure in FY 2026 ($488,000)
Outreach	10.5	9.9	(0.6)	-5.9%	SDHC Multidisciplinary Outreach Team one-time funding removed ($750,000)
Storage	2.1	2.1	0.0	0.6%	
Other	7.0	4.1	(2.9)	-41.8%	Closure of public restrooms ($750,000) and Day Center ($711,000); State grant spend-down ($1.4M); PEER College course funding removed ($94,000)

CoC= Continuum of Care; SDHC = San Diego Housing Commission; SUD = Substance Use Disorder
Note: FY 2026 lease expenses (previously reflected in Administration costs) were redistributed to program lines to make planned expenditures comparable with FY 2027.

As it can be difficult to get a complete picture of the programs and investments anticipated to address homelessness in any given fiscal year due to the many funding sources involved and separate approval processes, this annual report aims to consolidate these actions and funding sources into one document for easier reference.

Attachment 1 provides a comprehensive listing of the City's planned homelessness expenditures in FY 2027; these are subject to change throughout the fiscal year as needs and funding shift. Activities reflected in the table are broken up by major components of the homeless service system, consistent with those identified in the Community Action Plan on Homelessness Update, last heard by Council in May 2025, such that discrete programs can be seen as components of a larger system. The City's efforts to address homelessness are funded by the City's General Fund (15.0%, $35.2

million), Measure C homelessness funding (13.6%, $32.0 million) State HHAP funds (8.3%, $19.4 million), federal grant funds (0.6%, $1.4 million), and other funds (62.5%, $146.5 million). City General Fund includes $25.0 million from hotel tax revenue (collected separate from Measure C), $5.2 million from unrestricted City General Fund for Police Department homelessness outreach[3], $4.9 million from Opioid Settlement Funds, and $161,000 from grant administration reimbursement. Other funds largely consist of federal support for housing vouchers and permanent supportive housing services, as well as funds allocated towards homelessness by SDHC, as governed by the City Council. Attachment 2 shows that most programs are *administered* by SDHC (shaded in grey) alongside other regional partners and providers, and a majority of programs are *funded* through HSSD's budget.

At the time of last year's annual report on homelessness programs and funding (IBA Report 25-26 REV), planned expenditures in FY 2026 across the City and SDHC budget totaled $280.7 million. As of this writing, the total for FY 2027 is $234.5 million including permanent supportive housing and federal housing vouchers, a net decrease of $46.2 million or 16.5% over FY 2026. This decrease is mainly attributed to $45.5 million for previously completed State Homekey acquisitions that were funded on a one-time basis and completed in FY 2026, as seen in Figure 3.

Using the Budget Process to Ensure Homelessness Services Reflect Council Priorities

The funding landscape for City homelessness programs is complex, and homelessness funding is highly dynamic as the City leverages various available funding sources – many with specific spending restrictions and deadlines – to support component building blocks that together make up the City's overarching approach to address homelessness. Because homelessness programs receive significant support from grants – which are appropriated outside of the budget process – as well as funds included in the SDHC budget, the City's total spending plan for homelessness is set through several separate Council actions. Using HHAP as an example, HSSD typically presents a proposed spending plan for Council input prior to applying for HHAP funds (typically before budget deliberations), then returns for approval to accept and expend funds once awarded (typically after budget approval). Since HHAP cycles are highly variable and often do not align with the City budget process, the City must assume certain grant levels alongside the City General Fund resources allocated in the budget to fully fund service levels in a given year.

As a result, the foundational funding decisions are made through the City's budget development and deliberative process as various grant funds are *assumed* to complement budgeted City resources to fully fund services. To facilitate Council consideration of *all* homelessness resources, our Office presents these assumptions in our review of the Proposed Budget report in a similar table as shown in Attachment I. **Hence, we encourage Council to consider how all City resources including grants are allocated among homelessness interventions in the City budget (e.g. shelter, prevention and diversion, outreach, etc.), whether they align with Council's priorities, and to reallocate resources based on desired services levels.** As with any budget reallocation, tradeoffs exist as an increase for one program typically means a decrease in another, given the high likelihood that budgetary resources for homelessness and other City services continue to be constrained in the near future. However, with the City's strategic approach and desired service levels leading the discussion, the appropriate

[3] The $5.2 million for Police Department homelessness outreach is the only unrestricted City General Fund used to address homelessness. All other General Fund revenue streams listed here have varying levels of funding restrictions.

funding levels and use of available grant funds would then follow. For example, Council approval to expend HHAP funds after funds are awarded by the State typically conforms with decisions already made in the most recent Adopted Budget – this means separate Council action on HHAP funds immediately following budget adoption could be preempted by assumptions already embedded in the adopted budget. Considering homelessness resources comprehensively – rather than by individual funding source – gives the Council a more complete picture of proposed services levels to inform its decisions.

CONCLUSION

This report reflects the City's combined efforts with the San Diego Housing Commission to address homelessness in FY 2027. Having a clear, comprehensive, and publicly available homelessness spending plan reflecting both City and SDHC resources is critical for monitoring program expenses over time, and for providing public transparency. Further, from a policy standpoint, having this information provided in one place allows the Council and public to better assess whether limited resources are holistically aligned with strategies in the Community Action Plan on Homelessness, and whether the City is striking an appropriate balance between crisis strategies and housing solutions.

Our Office thanks HSSD and SDHC staff for their assistance in the creation of Attachments 1 and 2.

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Attachment 1: FY 2027 Funding for Homelessness
Attachment 2: Program Administration and Funding Entities

Table 1: FY 2027 Funding for Homelessness
***Subject to Change* (in thousands)**

Strategy	Programs	City General Fund	Measure C Homelessness	State HHAP 3.0, 4.0, 5.0, 6.0	Federal CDBG/ESG	Other	Total
Housing & Services							
Permanent Housing	Federal Voucher Support	-	-	-	-	$ 112,117.2	$ 112,117.2
	CoC Permanent Supportive Housing Services	-	-	-	-	7,730.0	7,730.0
	New Permanent Supportive Housing[1]	-	-	-	-	5,100.0	5,100.0
	Landlord Engagement	-	-	-	-	2,757.0	2,757.0
	Youth Homelessness Demonstration Project	-	-	-	-	73.3	73.3
	Subtotal	-	-	-	-	***$ 127,777.4***	***$ 127,777.4***
Rapid Rehousing	Rapid Rehousing - CoC Program	-	-	-	-	4,671.4	4,671.4
	Subtotal	-	-	-	-	***$ 4,671.4***	***$ 4,671.4***
Prevention and Diversion	Prevention and Diversion	-	-	894.0	315.0	4,934.8	6,143.8
	Housing Instability Prevention Program (HIPP)[2]	4,847.7	416.8	522.0	-	13.5	5,800.0
	Eviction Prevention Program	-	2,941.2	-	-	-	2,941.2
	Housing Support Programs for Seniors[3]	-	-	-	-	2,023.1	2,023.1
	Family Reunification	-	-	834.0	-	-	834.0
	Subtotal	***$ 4,847.7***	***$ 3,357.9***	***$ 2,250.0***	***$ 315.0***	***$ 6,971.4***	***$ 17,742.1***
Crisis Response & Stabilization							
Shelters	Bridge Shelter - 16th and Newton (incl. ancillary)	406.3	-	5,662.0	-	-	6,068.4
	Rachel's Promise Women and Family Shelter	3,344.1	-	2,000.0	-	-	5,344.1
	Family Non-Congregate Shelter (incl. ancillary)[4]	52.0	1,905.3	1,829.2	420.4	-	4,207.0
	Bridge Shelter - 17th and Imperial[3]	2,965.9	-	1,159.5	-	-	4,125.4
	Single Adult & Senior Interim Shelter (VVSD)	1,224.3	722.0	1,665.3	-	-	3,611.7
	Domestic Violence Shelter	-	1,530.0	-	-	1,500.0	3,030.0
	Youth Case Management & Shelter	823.5	-	1,543.7	-	-	2,367.2
	LGBTQ+ Youth Services and Shelter	1,950.0	-	-	-	-	1,950.0
	Connections Interim Housing	1,259.3	-	-	581.6	-	1,840.9
	Veterans Interim Shelter (VVSD)	-	1,032.3	-	-	-	1,032.3
	Haven Interim Family Shelter	200.1	-	682.2	-	-	882.3
	Bishops Shelter	592.3	-	-	-	-	592.3
	Wind-down Expenditures (one-time)	375.4	-	-	-	-	375.4
	System-wide Shelter Ancillary	183.8	-	-	-	-	183.8
	Transitional Housing	-	-	-	-	150.0	150.0
	Subtotal	***$ 13,376.9***	***$ 5,189.7***	***$ 14,542.0***	***$ 1,002.0***	***$ 1,650.0***	***$ 35,760.7***
Safe Parking	Safe Parking Programs	-	2,695.2	1,029.8	-	-	3,725.0
	Safe Parking Ancillary	-	100.0	-	-	-	100.0
	Subtotal	-	***$ 2,795.2***	***$ 1,029.8***	-	-	***$ 3,825.0***
Safe Sleeping	Safe Sleeping Ancillary	-	6,263.2	-	-	-	6,263.2
	"O" Lot at Balboa Park	-	5,049.8	-	-	-	5,049.8
	20th and B Street Lot	-	2,151.0	-	-	-	2,151.0
	Subtotal	-	***$ 13,464.0***	-	-	-	***$ 13,464.0***
Substance Use Disorder Shelters & Services	New Opioid Treatment Beds[5] *(pending)*	2,392.4	-	-	-	-	2,392.4
	Harm Reduction Interim Shelter (incl. ancillary)[5]	2,010.3	-	-	-	-	2,010.3
	Alcohol Use Disorder Interim Shelter	712.6	-	-	-	-	712.6
	Safe Haven[5]	438.7	-	-	-	-	438.7
	Subtotal	***$ 5,554.0***	-	-	-	-	***$ 5,554.0***
Engagement Services							
Outreach	Homeless Outreach Team	5,163.8	-	-	-	-	5,163.8
	Coordinated Outreach Program	3,001.1	-	498.9	-	-	3,500.0
	Downtown Street Outreach	1,180.3	-	-	-	-	1,180.3
	CARE Events and Outreach HUB	25.0	-	-	-	-	25.0
	Subtotal	***$ 9,370.2***	-	***$ 498.9***	-	-	***$ 9,869.0***
Storage	Storage Connect Center (incl. ancillary)[4]	-	1,874.8	-	-	-	1,874.8
	Think Dignity Storage Facility	-	225.4	-	-	-	225.4
	Subtotal	-	***$ 2,100.2***	-	-	-	***$ 2,100.2***
Other	Encampment Resolution Grant Services	-	-	-	-	1,875.8	1,875.8
	Homelessness Response Center	531.4	-	-	-	500.0	1,031.4
	Various Supportive Services/Other Programs[6]	-	-	-	-	663.6	663.6
	Day Center for Homeless Adults (one-time)	-	225.7	-	-		225.7
	Coordinated Shelter Intake Program	-	235.7	-	-		235.7
	Capacity Building	-	-	-	-	25.0	25.0
	Subtotal	***$ 531.4***	***$ 461.5***	-	-	***$ 3,064.4***	***$ 4,057.3***
Administration							
Admin	HSSD Administration	770.8	4,384.9	-	-	-	5,155.7
	SDHC Administration	722.0	225.4	727.1	79.1	2,371.0	4,124.8
	HMIS Set-Aside	-	-	359.2	-	-	359.2
	Subtotal	***$ 1,492.8***	***$ 4,610.4***	***$ 1,086.3***	***$ 79.1***	***$ 2,371.0***	***$ 9,639.6***
Grand Total		**$ 35,173.0**	**$ 31,978.9**	**$ 19,407.0**	**$ 1,396.2**	**$ 146,505.6**	**$ 234,460.6**

Notes: The table does not capture all homelessness-related expenses such as homeless encampment abatement through CleanSD, the Police Department's Neighborhood Policing Division, or other costs related to direct or indirect department involvement with those experiencing homelessness. Rather, the focus is on services provided. Our Office separated out administrative costs from program operating costs, to the best of our knowledge. There will likely be changes to some allocations and fund sources as staff identify carryforward funding from the close out of FY 2026 and as program needs fluctuate. HSSD staff reports on HSSD-funded homelessness expenditures in a memorandum attached to quarterly budget monitoring reports.

[1] At the time of this writing, $5.1 million from the City's Permanent Local Housing Allocation is anticipated to provide housing for households at risk or experiencing homelessness.

[2] Includes $1.9 million for client financial assistance, case management, and supportive services

[3] Includes Stabilizing Tenancy for Elderly Populations (STEP) and Seniors Safe at Home

[4] Leasing costs included for Family Non-Congregate Shelter ($1.9 million), 17th and Imperial ($73,000), and Storage Connect Center ($347,000)

[5] Funded through Opioid Settlement Funds

[6] Consists of various initiatives, such as the 2-1-1 hotline, inclement weather shelter system, information management system, and Plaza Hotel Single Room Occupancy relocation services

Table 2: Program Administering and Funding Entities		
Program	**Administering Entity**	**Funding Entity**
Federal Voucher Support	SDHC	SDHC
CoC Permanent Supportive Housing Services	SDHC	SDHC
Landlord Engagement	SDHC	SDHC
New Permanent Supportive Housing	SDHC	SDHC/EDD
Youth Homelessness Demonstration Project	SDHC	SDHC
Rapid Rehousing - CoC Program	SDHC	SDHC
Housing Instability Prevention Program	SDHC	HSSD
Housing Support Programs for Seniors	SDHC	SDHC
Prevention and Diversion	SDHC	HSSD/EDD/SDHC
Eviction Prevention Program	SDHC	HSSD
Family Reunification	HSSD	HSSD
Seniors Safe at Home	SDHC	SDHC
Bridge Shelter - 16th and Newton	SDHC	HSSD
Rachel's Promise Women and Family Shelter	SDHC	HSSD
Single Adult & Senior Interim Shelter (VVSD)	SDHC	HSSD
Bridge Shelter - 17th and Imperial	SDHC	HSSD
Domestic Violence Shelter	HSSD	HSSD
Youth Case Management & Shelter	SDHC	HSSD
Family Non-Congregate Shelter	SDHC	HSSD/EDD
LGBT+ Youth Services and Shelter	SDHC	HSSD
Connections Housing	SDHC	HSSD/EDD
Veterans Interim Shelter (VVSD)	SDHC	HSSD
Haven Interim Family Shelter	SDHC	HSSD
New Opioid Treatment Beds *(pending)*	SDHC	HSSD
Bishops Shelter	SDHC	HSSD
Wind-Down Expenditures	HSSD	HSSD
Transitional Housing	SDHC	SDHC
Safe Parking Programs	HSSD	HSSD
"O" Lot at Balboa Park	HSSD	HSSD
20th and B Street Lot	HSSD	HSSD
Harm Reduction Interim Shelter	SDHC	HSSD
Alcohol Use Disorder Interim Shelter	SDHC	HSSD
Safe Haven	County	HSSD
Homeless Outreach Team	Police Dept	Police Dept
Coordinated Outreach Program	HSSD	HSSD
Downtown Street Outreach	HSSD	HSSD
CARE Events and Outreach HUB	HSSD	HSSD
Storage Connect Center	SDHC	HSSD
Think Dignity Storage Facility	SDHC	HSSD
Encampment Resolution Grant Services	HSSD	HSSD
Homelessness Response Center	SDHC	SDHC/HSSD/EDD
Day Center for Homeless Adults	SDHC	HSSD
Various Supportive Services Programs	SDHC	SDHC
Coordinated Shelter Intake Program	SDHC	SDHC/HSSD
Capacity Building	SDHC	SDHC

Notes: The "Administering Entity" column reflects the agency that takes the primary role in administering a City program which is typically done by contracting with a provider. Other partnerships may be involved in operating a program that are not reflected. The "Funding Entity" column reflects the entity that contributes funding toward a program; which may also be the administrator, or may transfer the funds to another agency to operate.