

# Capital Improvements Program

## Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

### Prioritization Policy

[Council Policy 800-14](#), Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

### Priority Scoring

**Table 1** lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

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**Table 1: Scoring Weights**

| Factors                                                        | Parks & Rec and Golf Assets | Library Assets | Mobility Assets | Public Safety & General Service Assets | Enterprise & Fee-Funded Assets | Flood Resiliency & Water Quality Assets |
|----------------------------------------------------------------|-----------------------------|----------------|-----------------|----------------------------------------|--------------------------------|-----------------------------------------|
| 1. Legal Compliance and Risk to Health, Safety and Environment | 18                          | 13             | 25              | 25                                     | 25                             | 25                                      |
| 2. Asset Condition and Level of Service                        | 25                          | 25             | 25              | 28                                     | 25                             | 25                                      |
| 3. Equal and Equitable Community Investment                    | 20                          | 20             | 20              | 20                                     | 20                             | 20                                      |
| 4. Sustainability and Conservation                             | 25                          | 25             | 15              | 15                                     | 15                             | 15                                      |
| 5. Funding Availability                                        | 5                           | 10             | 5               | 5                                      | 5                              | 5                                       |
| 6. Project Readiness                                           | 5                           | 5              | 5               | 5                                      | 5                              | 5                                       |
| 7. Multi Asset Benefit                                         | 2                           | 2              | 5               | 2                                      | 5                              | 5                                       |
| Total                                                          | 100                         | 100            | 100             | 100                                    | 100                            | 100                                     |

## Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

| Project                                       | Project Status | Priority Score | Priority Category |
|-----------------------------------------------|----------------|----------------|-------------------|
| <b>Airport Assets</b>                         |                |                |                   |
| Brown Field / AAA00002                        | Continuing     | Annual         | Annual            |
| Montgomery-Gibbs Executive Airport / AAA00001 | Continuing     | Annual         | Annual            |
| <b>Building</b>                               |                |                |                   |
| Mission Beach Lifeguard Station / L25001      | Continuing     | 100            | High              |
| Lake Hodges Dam Replacement / S23002          | Continuing     | 97             | High              |
| Lower Otay Dam Outlet Improvements / S24003   | Continuing     | 89             | High              |

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**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

| Project                                                     | Project Status | Priority Score | Priority Category |
|-------------------------------------------------------------|----------------|----------------|-------------------|
| Cielo & Woodman Pump Station / S12012                       | Continuing     | 88             | High              |
| Murray Near-Term Seismic Stabilization / S27002             | New            | 86             | High              |
| Oak Park Library / S22011                                   | Continuing     | 86             | High              |
| SPS 77A Dual Force Main Replacement / S26000                | Continuing     | 86             | High              |
| Alvarado Laboratory Improvements / L22000                   | Continuing     | 85             | High              |
| Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 | Continuing     | 85             | High              |
| MBC Equipment Upgrades / S17013                             | Continuing     | 85             | High              |
| NCWRP Improvements to 30 mgd / S17012                       | Continuing     | 85             | High              |
| Miramar WTP Residuals Redirection / S23012                  | Continuing     | 83             | High              |
| PS 1 & 2 Improvements & Modernization / L24000              | Continuing     | 82             | High              |
| Fire Station No. 51 - Skyline Hills / S14017                | Underfunded    | 81             | High              |
| Rancho Bernardo Industrial Pump Stn Replacement / S21004    | Continuing     | 81             | High              |
| Alvarado WTP Filter Gallery Piping Repl / S24000            | Continuing     | 80             | High              |
| Fire Station No. 48 - Black Mountain Ranch / S15015         | Continuing     | 80             | High              |
| Morena Dam Upstream Face Replacement / S24001               | Continuing     | 80             | High              |
| Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002 | Continuing     | 78             | Medium            |
| Fairmount Avenue Fire Station / S14018                      | Continuing     | 78             | Medium            |
| Miramar Clearwell Improvements / S11024                     | Warranty       | 78             | Medium            |
| Hodges Near-Term Drawdown Modifications / S27003            | New            | 77             | Medium            |
| Fire Station No. 54 - Paradise Hills / S00785               | Underfunded    | 76             | Medium            |
| Linda Vista Library Patio Improv / S24007                   | Continuing     | 76             | Medium            |
| North Pacific Beach Lifeguard Station / S10119              | Underfunded    | 76             | Medium            |
| Old Logan Heights Library Renovation / S22010               | Continuing     | 76             | Medium            |
| San Carlos Branch Library / S00800                          | Continuing     | 76             | Medium            |
| Dams & Reservoirs Security Improvements / S22013            | Continuing     | 75             | Medium            |
| City Hts Library Performance Annex Imp / S23013             | Continuing     | 73             | Medium            |
| 101 Ash Improvements / S17009                               | Continuing     | 71             | Medium            |
| Fire Station No. 49 - Otay Mesa / S00784                    | Continuing     | 71             | Medium            |
| EMTS Boat Dock Esplanade / S00319                           | Warranty       | 70             | Medium            |
| PS2 Power Reliability & Surge Protection / S00312           | Continuing     | 70             | Medium            |
| Villa Montezuma Museum / RD23008                            | Continuing     | 69             | Medium            |
| SD Humane Society Roof and HVAC Repl / S24014               | Continuing     | 68             | Medium            |
| OB Lifeguard Station Replacement Study / P25000             | Continuing     | 67             | Medium            |
| Citywide Homeless Facilities / L24002                       | Continuing     | 65             | Low               |
| Convention Center Phase III Expansion / S12022              | Underfunded    | 59             | Low               |
| Smart Metering Infrastructure / S17008                      | Continuing     | 59             | Low               |
| Torrey Pines Fire Station / S19003                          | Warranty       | 58             | Low               |
| Fire-Rescue Air Ops Facility - PH II / S18007               | Underfunded    | 57             | Low               |
| Fleet Operations Facilities / L14002                        | Continuing     | 57             | Low               |

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**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

| Project                                                 | Project Status | Priority Score | Priority Category |
|---------------------------------------------------------|----------------|----------------|-------------------|
| Police Range Refurbishment Phase II / S18005            | Continuing     | 56             | Low               |
| Chollas Fleet Electrification Assessment / P25003       | Continuing     | 55             | Low               |
| Ocean Beach Branch Library / S20015                     | Continuing     | 53             | Low               |
| Southcrest Rec Ctr & Park Drainage Imp / P25004         | Continuing     | 53             | Low               |
| Balboa Park Botanical Bldg Improvments / S20005         | Warranty       | 50             | Low               |
| Pacific Highlands Ranch Branch Library / S14023         | Warranty       | 50             | Low               |
| SD FR Training Ctr-Feasibility Study / P24013           | Continuing     | 43             | Low               |
| Mira Mesa Community Pk Improvements / L16002            | Continuing     | 42             | Low               |
| BSU Lifeguard Locker Room Repl / S25000                 | Continuing     | 41             | Low               |
| Scripps Miramar Ranch Library / S00811                  | Continuing     | 40             | Low               |
| EB Scripps Pk Comfort Station Replacement / S15035      | Warranty       | 33             | Low               |
| NTC Aquatic Center / L23002                             | Underfunded    | 32             | Low               |
| CIP Emergency Reserve / ABT00006                        | Continuing     | Annual         | Annual            |
| City Facilities Improvements / ABT00001                 | Continuing     | Annual         | Annual            |
| Citywide Energy Improvements / ABT00003                 | Continuing     | Annual         | Annual            |
| Convention Center Improvements / ABT00009               | New            | Annual         | Annual            |
| Groundwater Asset Development Program / ABM00001        | Continuing     | Annual         | Annual            |
| Metro Treatment Plants / ABO00001                       | Continuing     | Annual         | Annual            |
| Metropolitan System Pump Stations / ABP00002            | Continuing     | Annual         | Annual            |
| Pump Station Restorations / ABP00001                    | Continuing     | Annual         | Annual            |
| Sewer CIP Emergency Reserve / ABT00007                  | Continuing     | Annual         | Annual            |
| Standpipe and Reservoir Rehabilitations / ABL00001      | Continuing     | Annual         | Annual            |
| Water CIP Emergency Reserve / ABT00008                  | Continuing     | Annual         | Annual            |
| Water Pump Station Restoration / ABJ00001               | Continuing     | Annual         | Annual            |
| Water Treatment Plants / ABI00001                       | Continuing     | Annual         | Annual            |
| <b>Drainage</b>                                         |                |                |                   |
| Pump Station G & 17 Full Improvement / S24006           | Underfunded    | 95             | High              |
| Upper Auburn Creek Revitalization Project / S22008      | Underfunded    | 88             | High              |
| Beta St Channel and SD Improvement / S24011             | Continuing     | 86             | High              |
| Villa La Jolla SD System Lining / S26001                | Continuing     | 84             | Medium            |
| Chollas Creek Restoration 54th St & Euclid Ave / S22009 | Underfunded    | 82             | Medium            |
| SD East of Rachael Ave SWD / S24008                     | Continuing     | 74             | Medium            |
| Pump Station D Upgrade / S22015                         | Continuing     | 65             | Medium            |
| Stormwater CIP Program Management / P24010              | Continuing     | 53             | Low               |
| Pump Station C Assessment / P25001                      | Continuing     | 45             | Low               |
| Carmel Country Road Low Flow Channel / S00969           | Continuing     | 41             | Low               |
| Flood Resilience Infrastructure / ACA00001              | Continuing     | Annual         | Annual            |
| Stormwater Green Infrastructure / ACC00001              | Continuing     | Annual         | Annual            |
| <b>Golf Courses</b>                                     |                |                |                   |

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**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

| Project                                            | Project Status | Priority Score | Priority Category |
|----------------------------------------------------|----------------|----------------|-------------------|
| Torrey Pines GC Clubhouse & Maintenance / S23005   | Continuing     | 51             | High              |
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090  | Warranty       | 47             | Medium            |
| MBGC Irrigation & Electrical Upgrades / S11010     | Warranty       | 29             | Low               |
| Balboa Park Golf Course / AEA00002                 | Continuing     | Annual         | Annual            |
| Torrey Pines Golf Course / AEA00001                | Continuing     | Annual         | Annual            |
| <b>Intangible Assets - Information Tech</b>        |                |                |                   |
| Enterprise Funded IT Projects / ATT00002           | Continuing     | Annual         | Annual            |
| Governmental Funded IT Projects / ATT00001         | Continuing     | Annual         | Annual            |
| SAP Modernization / T25000                         | Continuing     | N/A            | N/A               |
| Water SCADA IT Upgrades / T22001                   | Continuing     | N/A            | N/A               |
| <b>Landfills</b>                                   |                |                |                   |
| South Chollas Yard Emergency Repairs / S25001      | Continuing     | 100            | High              |
| Miramar Landfill Storm Water Improvements / L18002 | Continuing     | 88             | Medium            |
| Miramar Landfill Facility Improvements / L17000    | Continuing     | 77             | Low               |
| Landfill Improvements / AFA00001                   | Continuing     | Annual         | Annual            |
| <b>Parks</b>                                       |                |                |                   |
| Crystal Pier Improvements / P24017                 | Warranty       | 100            | High              |
| John Baca Park / S22004                            | Continuing     | 80             | High              |
| Casa Del Prado Improvements / L26001               | Continuing     | 78             | High              |
| MLK Pool Improvements / P24009                     | Continuing     | 77             | High              |
| Emerald Hills Neighborhood Park Phase 1 / S25002   | Continuing     | 74             | High              |
| Chollas Creek Oak Park Trail / S20012              | Continuing     | 73             | High              |
| North Central Square Park / RD23002                | New            | 73             | High              |
| Boston Ave Linear Park GDP / P22005                | Continuing     | 72             | High              |
| Sefton Field Improvements / P23006                 | Continuing     | 71             | High              |
| Ofc. Jeremy Henwood Park Play Area Repl / S25004   | Continuing     | 70             | High              |
| East Village Green Phase 1 / S16012                | Continuing     | 69             | High              |
| Hickman Fields Athletic Area / S00751              | Continuing     | 69             | High              |
| Beyer Park Development / S00752                    | Continuing     | 68             | High              |
| 14th Street Greenway Block #2 / S24012             | Continuing     | 67             | High              |
| Beyer Park Development Phase II / S23008           | Continuing     | 67             | High              |
| Balboa Park Comfort Station Improvements / L25000  | Continuing     | 66             | High              |
| Coastal Resiliency Feasibility Study / P26000      | New            | 64             | High              |
| Montezuma NP Improvements Phase 1 / S25003         | Continuing     | 64             | High              |
| Grove Neighborhood Park Phase 1 / S22002           | Continuing     | 62             | High              |
| North Park Mini Park / S10050                      | Warranty       | 61             | High              |
| Solterra Vista Neighborhood Park / RD22000         | Continuing     | 61             | High              |
| Children's Park Improvements / S16013              | Warranty       | 60             | High              |
| Chollas Triangle Park / P20005                     | Warranty       | 60             | High              |

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| Project                                                     | Project Status | Priority Score | Priority Category |
|-------------------------------------------------------------|----------------|----------------|-------------------|
| Dennerly Ranch Neigh Park / RD22001                         | Continuing     | 60             | High              |
| Mountain View Racquet Club / RD23006                        | Continuing     | 60             | High              |
| Paradise Hills Community Park Trail / S24013                | Continuing     | 60             | High              |
| Starlight Bowl Improvements / S23009                        | Continuing     | 59             | High              |
| Mission Beach Seawall Repair / P24001                       | Continuing     | 58             | Medium            |
| Riviera Del Sol Neighborhood Park / S00999                  | Warranty       | 58             | Medium            |
| Sage Canyon NP Improvements / S16035                        | Continuing     | 58             | Medium            |
| Junipero Serra Museum ADA Improvements / S15034             | Continuing     | 57             | Medium            |
| South Clairemont Pool Improvements / P24008                 | Continuing     | 57             | Medium            |
| Chollas Lake Drainage Study / P25002                        | Continuing     | 56             | Medium            |
| Marie Widman Comfort Station / L26000                       | Continuing     | 55             | Medium            |
| North Chollas CP Improvements / L22004                      | Continuing     | 55             | Medium            |
| Howard Lane Improvements / L24003                           | Continuing     | 54             | Medium            |
| Salk Neighborhood Park & Joint Use Devel / S14007           | Continuing     | 54             | Medium            |
| Southeastern Mini Park Improvements / L16000                | Warranty       | 54             | Medium            |
| Berardini Field GDP / P22006                                | Continuing     | 53             | Medium            |
| Chollas Lake Improvements / L18001                          | Continuing     | 53             | Medium            |
| Torrey Highlands Trail System / RD21003                     | Warranty       | 53             | Medium            |
| Balboa Park International Cottages Study / P24000           | Continuing     | 51             | Medium            |
| Olive St Park Acquisition and Development / S10051          | Warranty       | 50             | Medium            |
| Jerabek Park Improvements / S20007                          | Warranty       | 49             | Medium            |
| Ocean Beach Pier Replacement / L22001                       | Continuing     | 49             | Medium            |
| Black Mountain Ranch Park Ph2 / RD21001                     | Continuing     | 47             | Medium            |
| Egger/South Bay Community Park ADA Improvements / S15031    | Warranty       | 46             | Medium            |
| Penasquitos Creek NP Comfort Station / S26005               | Continuing     | 46             | Medium            |
| Canon Street Pocket Park / S16047                           | Warranty       | 45             | Low               |
| Carmel Grove NP Comfort Station and Park / S16038           | Continuing     | 45             | Low               |
| Carmel Knolls NP Comfort Station-Development / S16033       | Continuing     | 45             | Low               |
| Ocean Air Comfort Station and Park Improvements / S16031    | Warranty       | 45             | Low               |
| Solana Highlands NP-Comfort Station Development / S16032    | Continuing     | 45             | Low               |
| Spindrift Drive Beach Access Walkway / P24011               | Continuing     | 45             | Low               |
| Billie Jean King Tennis Center Improve / RD22005            | Continuing     | 44             | Low               |
| EB Scripps Park Sidewalk Widening / S26004                  | Continuing     | 44             | Low               |
| Hidden Trails Neighborhood Park / S00995                    | Continuing     | 44             | Low               |
| Wangenheim Joint Use Facility / S15007                      | Warranty       | 44             | Low               |
| Ward Canyon Neighborhood Park Improv / S26003               | New            | 44             | Low               |
| Sunset Cliffs Park Drainage Improvements / L14005           | Continuing     | 43             | Low               |
| Carmel Del Mar NP Comfort Station-Development / S16034      | Continuing     | 42             | Low               |
| MTRP Trail System Management / S23010                       | Continuing     | 42             | Low               |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | Warranty       | 41             | Low               |

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| Project                                               | Project Status | Priority Score | Priority Category |
|-------------------------------------------------------|----------------|----------------|-------------------|
| Cudahy Creek Wetland Expansion / S27005               | New            | 40             | Low               |
| Fiesta Island Causeway & Water Quality / S27006       | New            | 40             | Low               |
| Mission Bay Upland Habitat Expansion / S27008         | New            | 40             | Low               |
| North Fiesta Island Wetland Restoration / S27007      | New            | 40             | Low               |
| Carmel Valley CP-Turf Upgrades / S16029               | Warranty       | 39             | Low               |
| Olive Grove Community Park ADA Improve / S15028       | Continuing     | 39             | Low               |
| Torrey Highlands NP Upgrades / S16036                 | Warranty       | 39             | Low               |
| Marie Widman Memorial Park GDP / P23005               | Continuing     | 38             | Low               |
| Camino De La Costa Stairs Replacement / S26002        | Continuing     | 36             | Low               |
| Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003       | Continuing     | 36             | Low               |
| Rancho Bernardo CP Improvements / L20000              | Continuing     | 35             | Low               |
| Canyonside Comm Park Tennis Expansion / RD23004       | Continuing     | 33             | Low               |
| Mohnike Adobe and Barn Restoration / S13008           | Continuing     | 30             | Low               |
| Austin Machitar GDP Amendment / P27002                | New            | 24             | Low               |
| De Anza Natural General Development Plan / P27001     | New            | 23             | Low               |
| El Cuervo Adobe Improvements / S14006                 | Continuing     | 20             | Low               |
| Del Mar Mesa Resource Mgt Trails Study / P26002       | New            | 11             | Low               |
| Coastal Erosion and Access / AGF00006                 | Continuing     | Annual         | Annual            |
| Mission Bay Improvements / AGF00004                   | Continuing     | Annual         | Annual            |
| Park Improvements / AGF00007                          | Continuing     | Annual         | Annual            |
| Regional Park Improvements / AGF00005                 | Continuing     | Annual         | Annual            |
| Resource-Based Open Space Parks / AGE00001            | Continuing     | Annual         | Annual            |
| <b>Potable Reuse</b>                                  |                |                |                   |
| Pure Water Pooled Contingency / P19002                | Continuing     | 85             | High              |
| Pure Water Phase 2 / ALA00002                         | Continuing     | Annual         | Annual            |
| Pure Water Program / ALA00001                         | Continuing     | Annual         | Annual            |
| <b>Transportation</b>                                 |                |                |                   |
| University Ave Bikeway Pavement Repair / RD25000      | Continuing     | 90             | High              |
| University Avenue Complete Street Phase1 / S18001     | Warranty       | 85             | High              |
| La Media Road Improvements / S15018                   | Warranty       | 84             | High              |
| Market Street-47th to Euclid-Complete Street / S16061 | Warranty       | 84             | High              |
| Park Boulevard At-Grade Crossing / S15045             | Continuing     | 83             | High              |
| University Avenue Mobility / S00915                   | Continuing     | 83             | High              |
| Coastal Rail Trail / S00951                           | Continuing     | 82             | High              |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856    | Continuing     | 81             | High              |
| Palm Avenue Interstate 805 Interchange / S00869       | Continuing     | 78             | High              |
| Washington St Bikeway Pavement Repair / RD25002       | Continuing     | 78             | High              |
| Imperial Av Bikeway Paving Reimbursement / RD26002    | New            | 75             | High              |
| La Media Improv-Siempre Viva to Truck Rte / S22006    | Continuing     | 75             | High              |

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| Project                                                | Project Status | Priority Score | Priority Category |
|--------------------------------------------------------|----------------|----------------|-------------------|
| City Heights Sidewalks and Streetlights / S19005       | Continuing     | 74             | High              |
| Cypress Dr Cultural Corridor / S23011                  | Continuing     | 74             | High              |
| OM T-11.1 Caliente Avenue / RD23009                    | Warranty       | 73             | Medium            |
| Streamview Drive Improvements Phase 2 / S18000         | Continuing     | 73             | Medium            |
| SR 163/Clairemont Mesa Blvd Interchange / S00905       | Warranty       | 72             | Medium            |
| W Mission Bay Dr Bridge Over SD River / S00871         | Warranty       | 70             | Medium            |
| Alvarado Canyon Rd Realignment Project / S22005        | Underfunded    | 69             | Medium            |
| El Cajon/Park/Normal Feasibility Study / P26001        | Continuing     | 68             | Medium            |
| Beyer Blvd (OM T8) / RD26000                           | Continuing     | 66             | Medium            |
| Caliente Avenue (OM T11.5) / RD26001                   | Continuing     | 66             | Medium            |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982       | Warranty       | 66             | Medium            |
| Airway Road Improvements / P19007                      | Continuing     | 65             | Medium            |
| Barrio Logan Roundabouts / L24005                      | Continuing     | 65             | Medium            |
| Siempre Viva Road Improvements / P19006                | Continuing     | 65             | Medium            |
| West Valley River Crossing / P27004                    | New            | 57             | Medium            |
| La Jolla Village Drive-I-805 Ramps / S00857            | Warranty       | 56             | Medium            |
| Otay Mesa Truck Route Phase 4 / S11060                 | Warranty       | 56             | Medium            |
| Normal Street Promenade / S22012                       | Continuing     | 55             | Medium            |
| Fenton Pkwy Ext to Camino Del Rio N / RD23000          | Continuing     | 53             | Low               |
| SR 163/Friars Road / S00851                            | Warranty       | 51             | Low               |
| Camino Del Sur N. Upgrades & Improvements / RD21005    | Warranty       | 50             | Low               |
| Carmel Mountain Road Upgrades & Improvements / RD21006 | Warranty       | 50             | Low               |
| Market St-Euclid to Pitta-Improvements / S16022        | Warranty       | 50             | Low               |
| Camino Del Sur S. Upgrades & Improvements / RD21004    | Warranty       | 49             | Low               |
| Lone Quail Road Roadway Resurfacing / RD26003          | New            | 49             | Low               |
| Golf Course Drive Improvements / S15040                | Continuing     | 47             | Low               |
| Federal Blvd Sidewalk Improv& SW Upgrade / RD24000     | Continuing     | 46             | Low               |
| State Route 56 Freeway Expansion / RD14000             | Warranty       | 45             | Low               |
| Sunset Cliffs Seawall Improvement / S23006             | Continuing     | 45             | Low               |
| Via de la Valle Upgrades & Improvements / RD11001      | Underfunded    | 45             | Low               |
| La Jolla Streetscape / RD24002                         | Continuing     | 42             | Low               |
| Airway Road West / P27000                              | New            | 41             | Low               |
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935     | Warranty       | 32             | Low               |
| Bicycle Facilities / AIA00001                          | Continuing     | Annual         | Annual            |
| Bridge Rehabilitation / AIE00001                       | Continuing     | Annual         | Annual            |
| Bus Stop Improvements / AID00007                       | Continuing     | Annual         | Annual            |
| Guard Rails / AIE00002                                 | Continuing     | Annual         | Annual            |
| Install T/S Interconnect Systems / AIL00002            | Continuing     | Annual         | Annual            |
| Installation of City Owned Street Lights / AIH00001    | Continuing     | Annual         | Annual            |
| Median Installation / AIG00001                         | Continuing     | Annual         | Annual            |

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|--------------------------------------------------------------|----------------|----------------|-------------------|
| New Walkways / AIK00001                                      | Continuing     | Annual         | Annual            |
| Sidewalk Repair and Reconstruction / AIK00003                | Continuing     | Annual         | Annual            |
| Street Light Circuit Upgrades / AIH00002                     | Continuing     | Annual         | Annual            |
| Street Resurfacing and Reconstruction / AID00005             | Continuing     | Annual         | Annual            |
| Traffic Calming / AIL00001                                   | Continuing     | Annual         | Annual            |
| Traffic Signals - Citywide / AIL00004                        | Continuing     | Annual         | Annual            |
| Traffic Signals Modification / AIL00005                      | Continuing     | Annual         | Annual            |
| Utilities Undergrounding Program / AID00001                  | Continuing     | Annual         | Annual            |
| <b>Wastewater</b>                                            |                |                |                   |
| Murphy Canyon Trunk Sewer Repair/Rehab / S22014              | Continuing     | 90             | High              |
| Harbor Drive Trunk Sewer / S18006                            | Continuing     | 89             | High              |
| Kearny Mesa Trunk Sewer / L24004                             | Continuing     | 88             | Medium            |
| North/South Metro Interceptors Rehab / S22001                | Continuing     | 88             | Medium            |
| Tecolote Canyon Trunk Sewer Improvement / S15020             | Continuing     | 88             | Medium            |
| Alvarado Trunk Sewer Phase IV / S15019                       | Continuing     | 86             | Medium            |
| South Mission Valley Trunk Sewer Phase II / S27001           | New            | 82             | Low               |
| East Cty Residuals Line & Mission Gorge Force Main / RD23001 | Continuing     | 81             | Low               |
| Metropolitan Waste Water Department Trunk Sewers / AJB00001  | Continuing     | Annual         | Annual            |
| Pipeline Rehabilitation / AJA00002                           | Continuing     | Annual         | Annual            |
| Sewer Main Replacements / AJA00001                           | Continuing     | Annual         | Annual            |
| <b>Water</b>                                                 |                |                |                   |
| Montezuma/Mid-City Pipeline Phase II / S11026                | Continuing     | 98             | High              |
| Otay 2nd Pipeline Steel Replacement Ph 5 / S21000            | Continuing     | 95             | High              |
| Morena Pipeline / S16027                                     | Continuing     | 92             | High              |
| Pomerado Pipeline / S27000                                   | New            | 89             | High              |
| University Ave Pipeline Replacement / S11021                 | Warranty       | 86             | High              |
| Otay 2nd Pipeline Phase 4 / S20001                           | Continuing     | 85             | Medium            |
| El Monte Pipeline Rehabilitation Phase 2 / S27004            | New            | 83             | Medium            |
| Otay 1st/2nd PPL West of Highland Avenue / S12016            | Warranty       | 79             | Medium            |
| Alvarado 2nd Extension Pipeline / S12013                     | Continuing     | 78             | Medium            |
| El Monte Pipeline No 2 / S10008                              | Continuing     | 78             | Medium            |
| Pacific Beach Pipeline South (W) / S12015                    | Warranty       | 78             | Medium            |
| Lakeside Valve Station Replacement / S22003                  | Continuing     | 76             | Low               |
| Otay 2nd PL Relocation-PA / L24001                           | Continuing     | 75             | Low               |
| El Camino Real Pipeline / L23001                             | Continuing     | 72             | Low               |
| La Jolla Scenic Drive 16inch Main / S12009                   | Warranty       | 71             | Low               |
| TH 16" Water Mains / RD21007                                 | Warranty       | 69             | Low               |
| Backflow Preventer Replacement / AKB00008                    | Continuing     | Annual         | Annual            |

# Capital Improvements Program

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

| Project                                          | Project Status | Priority Score | Priority Category |
|--------------------------------------------------|----------------|----------------|-------------------|
| Corrosion Control / AKA00001                     | Continuing     | Annual         | Annual            |
| Large Diameter Water Transmission PPL / AKA00003 | Continuing     | Annual         | Annual            |
| Pressure Reduction Facility Upgrades / AKA00002  | Continuing     | Annual         | Annual            |
| Water Main Replacements / AKB00003               | Continuing     | Annual         | Annual            |