

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs, which includes new construction projects and planned improvements of existing infrastructure. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

The City's CIP prioritization process establishes objective guidelines for project selection and numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. [City Council Policy 800-14](#), Prioritizing Capital Improvements Program Projects, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 42.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, TransNet, development impact fees, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, commercial paper, and State and federal loan programs may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration when programming projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase-funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases, which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact statement, included on select CIP project pages, provides a reasonable estimate of a capital project's effect on the asset-managing department's operating budget. New or expanded capital projects can lead to increased programs, which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of

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authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the [City Charter \(Section 69\)](#). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the [City Charter \(Section 84\)](#). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with [Council Policy 000-31](#), Capital Improvements Program Transparency, the Fiscal Year 2027 Adopted CIP Budget document includes the following information.

- A list of projects entering construction contracts is provided on page 20, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2027 Adopted CIP Budget have been organized into four project status categories as shown in Table 2 at the end of this section on page 28. The project status categories are:
 - o New: projects that are newly established as part of the Fiscal Year 2027 Adopted CIP Budget
 - o Continuing: projects initiated in Fiscal Year 2026, or in a prior year, and are currently in progress
 - o Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - o Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2027 allocations approved by City Council can be found in the Fiscal Year 2027 Adopted CIP Budget Summary (pages 4-23).
- Department narratives have been included for each asset-managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

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In addition to the streamlining measures above, the Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in November and the second is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a debt financing update, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

To evaluate the success of Capital Improvements Program execution, the following performance measures are tracked and reported to the Active Transportation and Infrastructure Committee twice a year as part of the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are critical activities of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well-beyond one year.

In February 2026, the Engineering & Capital Projects Department released its [Five-Year Capital Infrastructure Planning Outlook \(CIP Outlook\) report](#). The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, review of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

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Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Economic Development, Environmental Services, Parks & Recreation/ Golf Courses, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2027	FY2027 Anticipated	FY2028	FY2029	FY2030	FY2031	Total by Source
Bond Financing	\$89,030	\$56,488	\$ -	\$ -	\$51,225	\$ -	\$196,743
Bus Stop Capital Improvement Fund	-	-	357	300	171	181	1,009
Capital Outlay - Other	250	-	-	-	-	-	250
Climate Equity Fund	450	-	-	-	-	-	450
Developer Funding	1,167	-	-	-	-	-	1,167
Development Impact Fees	19,327	(2,001)	-	-	-	-	17,326
Enhanced Infrastructure Financing District Fund	9,250	-	29,300	4,529	-	-	43,079
Facilities Benefit Assessments	11,170	18,292	-	-	-	-	29,462
Federal Grants	-	52,958	-	-	-	-	52,958
Gas Tax Fund	5,300	-	-	-	-	-	5,300
General Fund	-	730	-	-	-	-	730

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Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2027	FY2027 Anticipated	FY2028	FY2029	FY2030	FY2031	Total by Source
Golf Course Enterprise Fund	-	23,000	29,910	-	2,000	-	54,910
Loans	-	77,378	56,712	-	49,217	-	183,306
Mission Bay Park Improvement Fund	12,920	-	24,031	25,862	29,511	30,598	122,922
OneSD/ERP Funding	-	20,510	60,850	61,750	35,190	-	178,300
Other Funding	8,141	-	-	-	-	-	8,141
Refuse Disposal Fund	4,500	-	4,780	14,625	-	-	23,905
Regional Transportation Congestion Improvement Program	8,226	(167)	-	-	-	-	8,059
San Diego Regional Parks Improvement Fund	6,982	-	6,730	10,151	16,453	14,381	54,697
Sewer Funds	306,253	53,671	377,299	283,828	356,262	419,097	1,796,411
Solid Waste Management	2,133	-	-	-	2,000	2,000	6,133
State Grants	-	29,578	-	-	-	-	29,578
TOT Convention Center	18,290	-	47,435	21,304	10,300	-	97,330
TransNet Funds	25,759	(162)	21,819	27,546	28,743	29,813	133,518
Trench Cut/Excavation Fee Fund	2,470	-	2,470	2,470	2,470	2,470	12,350
Utilities Undergrounding Program Fund	42,752	-	20,203	10,066	17,717	864	91,602
Water Fund	283,714	23,035	346,427	348,360	322,065	390,320	1,713,921
Total	\$858,083	\$353,311	\$1,028,324	\$810,790	\$923,326	\$889,724	\$4,863,558

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2031 or later.

Projects within the CIP budget may include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2027:

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- The City has a goal of maintaining the average overall Pavement Condition Index (PCI) at 65 over the next 10 years. Achieving this target is estimated to require approximately \$224 million of funding in Fiscal Year 2027 per the Pavement Management Plan Update, dated April 2026. Additionally, the Department's goal is to design 5 bike lane miles in coordination with the City's resurfacing contracts, fund and begin construction of 1 new capital sidewalk replacement project totaling approximately 40,000 sq ft of repairs, fund and program 1,500 linear feet of new sidewalks, optimize 18 traffic signal systems and add 30 non-communicating intersections to the citywide communication network.
- PUD anticipates accomplishing completion of construction of Pure Water Phase 1 projects and begin commissioning of the Phase 1 system, which includes the North City Water Reclamation Plant, North City Pure Water Facility, and the Pure Water Pipeline, as well as begin design and construction of the Via de la valle Pipeline and Alvarado Laboratory Improvements.
- 14 new Stormwater projects are scheduled to begin design or construction in Fiscal Year 2027, including, Villa La Jolla SD System Lining, Comly St at High Knoll Rd SD SWD, Health Center Dr SD SWD and Madison Ave SD SWD.
- The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement projects, Beyer Park Development, Crown Point Playground Improvements, El Cuervo Adobe Improvements, Sage Canyon Neighborhood Park Improvements and joint-use projects to enhance the overall park system (for the complete list please see Parks & Recreation Project Pages). New joint-use facilities to be put into service in Fiscal Year 2027 some of which include: Holmes Elementary School Joint Use Facility, Perry Elementary School Joint Use Facility and Rowan Elementary School Joint Use Facility.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities and repair of streetlights.
- The replacement and rehabilitation of sewer miles and the construction award of water pipe replacement miles.
- Improvements to facilities for compliance with the Americans with Disabilities Act (ADA).

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the City Planning Department in coordination with the City's asset-managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook, council priorities, community input, and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to the Capital Improvements Program Review and Advisory Committee (CIPRAC) and the Capital Bud-

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get Executive Review Committee (CBERC) for a recommendation to the Mayor. During this time-frame, the DoF also confirms the availability of funds to support the budget to be considered by the Executive Team. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

- **February - March:** In coordination with asset managing departments and the Engineering and Capital Projects Department, the DoF reviews all CIP project pages and prepares the draft budget publication.
- **April:** The Mayor releases the Draft Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. City Council members may recommend changes to the Draft CIP Budget. Additionally, the Mayor's May Revision to the Draft Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** The Office of the Independent Budget Analyst releases their report, doing an analysis of the Councilmember priorities and making recommendations for final modifications to the budget. City Council reviews final modifications, makes additional modifications if necessary, and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.
- **Table 2** provides a listing of projects by current status.

Table 2: Project by Project Status

Project Name	FY2027	Project Total
New		
Airway Road West / P27000	\$500,000	\$500,000
Austin Machitar GDP Amendment / P27002	1,283,578	1,283,578
Coastal Resiliency Feasibility Study / P26000	-	466,000
Convention Center Improvements / ABT00009	18,290,000	118,732,538
Cudahy Creek Wetland Expansion / S27005	2,651,386	17,300,000
De Anza Natural General Development Plan / P27001	3,000,000	4,000,000
Del Mar Mesa Resource Mgt Trails Study / P26002	-	21,949,054
El Monte Pipeline Rehabilitation Phase 2 / S27004	300,000	40,000,000
Fiesta Island Causeway & Water Quality / S27006	1,500,000	44,500,000
Hodges Near-Term Drawdown Modifications / S27003	1,000,000	50,500,000
Imperial Av Bikeway Paving Reimbursement / RD26002	-	1,487,707
Lone Quail Road Roadway Resurfacing / RD26003	-	268,187
Mission Bay Upland Habitat Expansion / S27008	1,000,000	22,598,616
Murray Near-Term Seismic Stabilization / S27002	1,500,000	80,500,000
North Central Square Park / RD23002	-	9,610,000
North Fiesta Island Wetland Restoration / S27007	1,268,366	89,630,000

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Table 2: Project by Project Status

Project Name	FY2027	Project Total
Pomerado Pipeline / S27000	300,000	85,200,000
South Mission Valley Trunk Sewer Phase II / S27001	500,000	30,000,000
Ward Canyon Neighborhood Park Improv / S26003	-	9,422,657
West Valley River Crossing / P27004	750,000	750,000
Total	\$33,843,330	\$628,698,337
Continuing		
101 Ash Improvements / S17009	-	27,628,947
14th Street Greenway Block #2 / S24012	-	2,962,000
Airway Road Improvements / P19007	1,500,000	1,960,000
Alvarado 2nd Extension Pipeline / S12013	10,000,000	158,167,883
Alvarado Laboratory Improvements / L22000	30,000,000	173,245,484
Alvarado Trunk Sewer Phase IV / S15019	-	109,962,893
Alvarado WTP Filter Gallery Piping Repl / S24000	-	15,660,000
Balboa Park Comfort Station Improvements / L25000	-	6,715,990
Balboa Park Golf Course / AEA00002	-	6,400,000
Balboa Park International Cottages Study / P24000	-	567,613
Barret Dam Outlet Bulkhead & Drawdown Improvements / S24002	5,946,250	22,115,721
Barrio Logan Roundabouts / L24005	-	4,614,100
Berardini Field GDP / P22006	200,000	900,000
Beta St Channel and SD Improvement / S24011	-	111,936,516
Beyer Blvd (OM T8) / RD26000	2,268,660	51,100,000
Beyer Park Development / S00752	-	22,883,940
Beyer Park Development Phase II / S23008	4,213,591	17,988,000
Bicycle Facilities / AIA00001	5,311,861	135,114,436
Billie Jean King Tennis Center Improve / RD22005	-	2,500,000
Black Mountain Ranch Park Ph2 / RD21001	-	13,547,900
Boston Ave Linear Park GDP / P22005	-	2,000,000
Bridge Rehabilitation / AIE00001	-	13,670,433
Brown Field / AAA00002	-	24,015,306
BSU Lifeguard Locker Room Repl / S25000	-	500,000
Bus Stop Improvements / AID00007	-	2,006,765
Caliente Avenue (OM T11.5) / RD26001	1,838,000	7,300,000
Camino De La Costa Stairs Replacement / S26002	-	2,482,174
Canyonside Comm Park Tennis Expansion / RD23004	-	2,553,857
Carmel Country Road Low Flow Channel / S00969	-	8,212,116
Carmel Del Mar NP Comfort Station-Development / S16034	-	5,127,361
Carmel Grove NP Comfort Station and Park / S16038	-	2,653,500
Carmel Knolls NP Comfort Station-Development / S16033	-	2,746,317
Casa Del Prado Improvements / L26001	-	6,614,483
Chollas Creek Oak Park Trail / S20012	-	4,112,000
Chollas Fleet Electrification Assessment / P25003	-	1,000,000
Chollas Lake Drainage Study / P25002	-	2,425,804

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Table 2: Project by Project Status

Project Name	FY2027	Project Total
Chollas Lake Improvements / L18001	-	1,949,509
Cielo & Woodman Pump Station / S12012	7,000,000	36,390,115
CIP Emergency Reserve / ABT00006	-	1,000,000
City Facilities Improvements / ABT00001	8,096,000	135,257,107
City Heights Sidewalks and Streetlights / S19005	-	3,500,000
City Hts Library Performance Annex Imp / S23013	-	6,514,956
Citywide Energy Improvements / ABT00003	-	55,298,896
Citywide Homeless Facilities / L24002	-	5,130,000
Coastal Erosion and Access / AGF00006	-	7,995,469
Coastal Rail Trail / S00951	-	37,296,898
Corrosion Control / AKA00001	-	1,400,000
Cypress Dr Cultural Corridor / S23011	-	4,282,192
Dams & Reservoirs Security Improvements / S22013	6,000,000	35,000,000
Dennergy Ranch Neigh Park / RD22001	-	22,004,000
East Cty Residuals Line & Mission Gorge Force Main / RD23001	-	111,443,606
East Village Green Phase 1 / S16012	-	84,050,725
EB Scripps Park Sidewalk Widening / S26004	-	828,444
El Cajon/Park/Normal Feasibility Study / P26001	-	600,000
El Camino Real Pipeline / L23001	-	14,474,032
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	14,219,535	92,355,580
El Cuervo Adobe Improvements / S14006	-	1,056,000
El Monte Pipeline No 2 / S10008	9,700,000	92,099,966
Emerald Hills Neighborhood Park Phase 1 / S25002	1,000,000	6,460,000
Enterprise Funded IT Projects / ATT00002	9,220,000	54,114,009
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	45,903,956	54,125,501
Fairmount Avenue Fire Station / S14018	-	28,000,000
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	-	1,740,000
Fenton Pkwy Ext to Camino Del Rio N / RD23000	249,924	11,627,788
Fire Station No. 48 - Black Mountain Ranch / S15015	1,000,000	34,000,000
Fire Station No. 49 - Otay Mesa / S00784	-	39,165,038
Fleet Operations Facilities / L14002	-	3,407,559
Flood Resilience Infrastructure / ACA00001	31,235,800	3,179,392,768
Golf Course Drive Improvements / S15040	-	9,659,307
Governmental Funded IT Projects / ATT00001	6,688,536	11,598,933
Groundwater Asset Development Program / ABM00001	-	495,329
Grove Neighborhood Park Phase 1 / S22002	-	12,110,738
Guard Rails / AIE00002	-	3,730,379
Harbor Drive Trunk Sewer / S18006	-	52,200,000
Hickman Fields Athletic Area / S00751	-	12,876,320
Hidden Trails Neighborhood Park / S00995	-	12,577,230
Howard Lane Improvements / L24003	-	6,453,000
Install T/S Interconnect Systems / AIL00002	1,391,547	98,447,964
Installation of City Owned Street Lights / AIH00001	-	431,264,824

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Table 2: Project by Project Status

Project Name	FY2027	Project Total
John Baca Park / S22004	80,000	5,076,000
Junipero Serra Museum ADA Improvements / S15034	3,843,366	6,342,461
Kearny Mesa Trunk Sewer / L24004	2,000,000	24,868,300
La Jolla Streetscape / RD24002	-	1,015,000
La Media Improv-Siempre Viva to Truck Rte / S22006	-	17,672,508
Lake Hodges Dam Replacement / S23002	-	474,000,000
Lakeside Valve Station Replacement / S22003	-	55,702,455
Landfill Improvements / AFA00001	6,632,900	55,207,835
Large Diameter Water Transmission PPL / AKA00003	15,000,000	170,561,051
Linda Vista Library Patio Improv / S24007	-	1,150,000
Lower Otay Dam Outlet Improvements / S24003	2,000,000	61,586,000
Marie Widman Comfort Station / L26000	-	1,700,000
Marie Widman Memorial Park GDP / P23005	-	700,000
MBC Equipment Upgrades / S17013	1,100,000	69,047,442
Median Installation / AIG00001	2,562,000	62,589,665
Metro Treatment Plants / ABO00001	36,192,353	284,699,192
Metropolitan System Pump Stations / ABP00002	257,593	17,803,683
Metropolitan Waste Water Department Trunk Sewers / AJB00001	280,000	69,216,469
Mira Mesa Community Pk Improvements / L16002	-	55,524,058
Miramar Landfill Facility Improvements / L17000	-	89,855,400
Miramar Landfill Storm Water Improvements / L18002	-	9,758,611
Miramar WTP Residuals Redirection / S23012	8,000,000	31,415,000
Mission Bay Improvements / AGF00004	1,500,000	155,441,799
Mission Beach Lifeguard Station / L25001	5,400,000	30,300,000
Mission Beach Seawall Repair / P24001	-	171,017
MLK Pool Improvements / P24009	-	2,100,000
Mohnike Adobe and Barn Restoration / S13008	-	5,086,018
Montezuma NP Improvements Phase 1 / S25003	883,656	3,000,000
Montezuma/Mid-City Pipeline Phase II / S11026	-	61,703,200
Montgomery-Gibbs Executive Airport / AAA00001	-	44,941,822
Morena Dam Upstream Face Replacement / S24001	10,500,000	3,500,000
Morena Pipeline / S16027	8,706,209	85,145,712
Mountain View Racquet Club / RD23006	-	500,000
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	-	2,950,000
MTRP Trail System Management / S23010	-	200,000
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	-	51,600,000
NCWRP Improvements to 30 mgd / S17012	-	43,719,212
New Walkways / AIK00001	5,245,347	163,473,416
Normal Street Promenade / S22012	2,000,000	31,597,613
North Chollas CP Improvements / L22004	-	22,600,000
North/South Metro Interceptors Rehab / S22001	14,329,715	80,079,711
Oak Park Library / S22011	500,000	39,627,197
OB Lifeguard Station Replacement Study / P25000	-	270,000

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Table 2: Project by Project Status

Project Name	FY2027	Project Total
Ocean Beach Branch Library / S20015	-	14,451,489
Ocean Beach Pier Replacement / L22001	-	189,963,000
Ofc. Jeremy Henwood Park Play Area Repl / S25004	-	4,250,000
Old Logan Heights Library Renovation / S22010	-	6,341,521
Olive Grove Community Park ADA Improve / S15028	-	6,572,204
Otay 2nd Pipeline Phase 4 / S20001	11,000,000	125,000,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	-	34,401,001
Otay 2nd PL Relocation-PA / L24001	2,000,000	28,093,224
Palm Avenue Interstate 805 Interchange / S00869	2,772,440	53,045,634
Paradise Hills Community Park Trail / S24013	-	750,000
Park Boulevard At-Grade Crossing / S15045	500,000	27,755,948
Park Improvements / AGF00007	7,575,224	183,933,635
Penasquitos Creek NP Comfort Station / S26005	870,000	2,870,000
Pipeline Rehabilitation / AJA00002	3,825,946	146,515,467
Police Range Refurbishment Phase II / S18005	-	17,800,000
Pressure Reduction Facility Upgrades / AKA00002	-	46,996,089
PS 1 & 2 Improvements & Modernization / L24000	42,000,000	275,200,642
PS2 Power Reliability & Surge Protection / S00312	500,000	76,600,800
Pump Station C Assessment / P25001	20,000	520,000
Pump Station D Upgrade / S22015	-	65,590,000
Pump Station Restorations / ABP00001	2,450,000	13,090,870
Pure Water Phase 2 / ALA00002	-	3,688,736,568
Pure Water Pooled Contingency / P19002	-	24,495,592
Pure Water Program / ALA00001	37,855,909	1,732,827,948
Rancho Bernardo CP Improvements / L20000	739,134	12,376,089
Rancho Bernardo Industrial Pump Stn Replacement / S21004	12,313,809	27,550,661
Regional Park Improvements / AGF00005	900,000	29,085,879
Resource-Based Open Space Parks / AGE00001	-	7,105,609
Sage Canyon NP Improvements / S16035	-	6,297,357
Salk Neighborhood Park & Joint Use Devel / S14007	420,000	11,957,278
San Carlos Branch Library / S00800	-	47,501,500
SAP Modernization / T25000	-	184,360,000
Scripps Miramar Ranch Library / S00811	-	12,003,056
SD East of Rachael Ave SWD / S24008	-	57,000,000
SD FR Training Ctr-Feasibility Study / P24013	-	3,324,265
SD Humane Society Roof and HVAC Repl / S24014	-	1,700,000
Sefton Field Improvements / P23006	-	3,000,000
Sewer CIP Emergency Reserve / ABT00007	-	10,000,000
Sewer Main Replacements / AJA00001	105,589,259	1,231,405,523
Sidewalk Repair and Reconstruction / AIK00003	12,037,129	189,372,479
Siempre Viva Road Improvements / P19006	1,500,000	2,060,000
Smart Metering Infrastructure / S17008	-	126,535,325
Solana Highlands NP-Comfort Station Development / S16032	-	6,333,600

Capital Improvements Program

Table 2: Project by Project Status

Project Name	FY2027	Project Total
Solterra Vista Neighborhood Park / RD22000	-	15,185,888
South Chollas Yard Emergency Repairs / S25001	-	13,679,999
South Clairemont Pool Improvements / P24008	-	3,000,000
Southcrest Rec Ctr & Park Drainage Imp / P25004	-	500,000
Spindrift Drive Beach Access Walkway / P24011	-	2,785,984
SPS 77A Dual Force Main Replacement / S26000	-	134,370,000
Standpipe and Reservoir Rehabilitations / ABL00001	12,000,000	92,758,065
Starlight Bowl Improvements / S23009	-	600,000
Stormwater CIP Program Management / P24010	-	8,500,000
Stormwater Green Infrastructure / ACC00001	1,150,000	2,244,075,441
Streamview Drive Improvements Phase 2 / S18000	-	27,637,157
Street Light Circuit Upgrades / AIH00002	1,756,904	83,029,779
Street Resurfacing and Reconstruction / AID00005	30,710,132	1,343,500,613
Sunset Cliffs Park Drainage Improvements / L14005	-	12,691,496
Sunset Cliffs Seawall Improvement / S23006	620,000	32,587,206
Tecolote Canyon Trunk Sewer Improvement / S15020	6,010,122	56,468,783
Torrey Pines GC Clubhouse & Maintenance / S23005	-	59,910,000
Torrey Pines Golf Course / AEA00001	-	2,850,000
Traffic Calming / AIL00001	1,187,910	14,679,321
Traffic Signals - Citywide / AIL00004	3,530,511	89,423,522
Traffic Signals Modification / AIL00005	4,263,803	59,750,409
University Ave Bikeway Pavement Repair / RD25000	1,500,000	10,757,803
University Avenue Mobility / S00915	-	13,167,401
Utilities Undergrounding Program / AID00001	42,751,581	142,900,182
Villa La Jolla SD System Lining / S26001	14,577,407	56,251,000
Villa Montezuma Museum / RD23008	-	5,000,000
Washington St Bikeway Pavement Repair / RD25002	-	359,232
Water CIP Emergency Reserve / ABT00008	-	5,000,000
Water Main Replacements / AKB00003	114,218,850	1,376,828,606
Water Pump Station Restoration / ABJ00001	-	48,505,097
Water SCADA IT Upgrades / T22001	3,750,000	16,100,000
Water Treatment Plants / ABI00001	10,716,920	57,341,469
Total	\$823,609,789	\$22,945,228,273
Warranty		
Balboa Park Botanical Bldg Improvments / S20005	-	25,784,275
Camino Del Sur N. Upgrades & Improvements / RD21005	-	6,971,738
Camino Del Sur S. Upgrades & Improvements / RD21004	-	8,312,479
Canon Street Pocket Park / S16047	-	3,182,214
Carmel Mountain Road Upgrades & Improvements / RD21006	-	3,242,558
Carmel Valley CP-Turf Upgrades / S16029	-	6,740,121
Children's Park Improvements / S16013	-	9,000,920
Chollas Triangle Park / P20005	-	7,288,899
Crystal Pier Improvements / P24017	-	1,200,000

Capital Improvements Program

Table 2: Project by Project Status

Project Name	FY2027	Project Total
EB Scripps Pk Comfort Station Replacement / S15035	-	5,718,470
Egger/South Bay Community Park ADA Improvements / S15031	-	6,440,004
EMTS Boat Dock Esplanade / S00319	-	3,430,851
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	-	2,260,000
Jerabek Park Improvements / S20007	80,000	8,032,186
La Jolla Scenic Drive 16inch Main / S12009	-	12,348,000
La Jolla Village Drive-I-805 Ramps / S00857	-	23,974,536
La Media Road Improvements / S15018	-	57,500,000
Market St-Euclid to Pitta-Improvements / S16022	-	230,816
Market Street-47th to Euclid-Complete Street / S16061	-	11,809,018
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	-	9,035,084
MBGC Irrigation & Electrical Upgrades / S11010	-	6,100,000
Miramar Clearwell Improvements / S11024	-	120,328,744
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	-	16,519,450
North Park Mini Park / S10050	-	6,172,898
Ocean Air Comfort Station and Park Improvements / S16031	-	2,681,793
Olive St Park Acquisition and Development / S10051	-	5,906,067
OM T-11.1 Caliente Avenue / RD23009	-	3,014,018
Otay 1st/2nd PPL West of Highland Avenue / S12016	-	33,840,500
Otay Mesa Truck Route Phase 4 / S11060	-	19,861,709
Pacific Beach Pipeline South (W) / S12015	-	43,253,546
Pacific Highlands Ranch Branch Library / S14023	-	28,040,388
Riviera Del Sol Neighborhood Park / S00999	-	9,600,838
Southeastern Mini Park Improvements / L16000	-	8,097,326
SR 163/Clairemont Mesa Blvd Interchange / S00905	-	18,058,323
SR 163/Friars Road / S00851	50,000	64,755,996
State Route 56 Freeway Expansion / RD14000	-	23,029,026
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	-	4,502,726
TH 16" Water Mains / RD21007	-	708,220
Torrey Highlands NP Upgrades / S16036	-	2,448,401
Torrey Highlands Trail System / RD21003	-	286,900
Torrey Pines Fire Station / S19003	-	23,068,427
University Ave Pipeline Replacement / S11021	-	31,750,000
University Avenue Complete Street Phase1 / S18001	500,000	13,984,777
W Mission Bay Dr Bridge Over SD River / S00871	-	150,358,645
Wangenheim Joint Use Facility / S15007	-	11,062,045
Total	\$630,000	\$859,932,931
Underfunded		
Alvarado Canyon Rd Realignment Project / S22005	-	64,300,000
Chollas Creek Restoration 54th St & Euclid Ave / S22009	-	35,379,779
Convention Center Phase III Expansion / S12022	-	685,011,298
Fire Station No. 51 - Skyline Hills / S14017	-	31,255,000
Fire Station No. 54 - Paradise Hills / S00785	-	30,000,001

Capital Improvements Program

Table 2: Project by Project Status

Project Name	FY2027	Project Total
Fire-Rescue Air Ops Facility - PH II / S18007	-	42,757,427
North Pacific Beach Lifeguard Station / S10119	-	13,150,000
NTC Aquatic Center / L23002	-	60,000,001
Pump Station G & 17 Full Improvement / S24006	-	74,322,170
Upper Auburn Creek Revitalization Project / S22008	-	87,763,755
Via de la Valle Upgrades & Improvements / RD11001	-	35,047,867
Total	\$ -	\$1,158,987,298