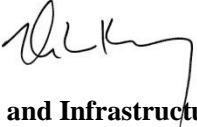




City of San Diego  
**MARK KERSEY**  
CITY COUNCILMAN, FIFTH DISTRICT

**MEMORANDUM**

**DATE:** February 4, 2020  
**TO:** Honorable Council President Gomez  
**FROM:** Councilman Mark Kersey   
**SUBJECT:** 2020 Active Transportation and Infrastructure Committee Work Plan

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As Chair of the City Council's Active Transportation and Infrastructure Committee, I am pleased to share my 2020 Committee Work Plan and look forward to a productive year alongside my Committee colleagues.

Since the Committee began in 2013, we have made significant strides tackling the City's infrastructure backlog, but we have substantial work ahead. This Committee will continue to improve our City's Infrastructure planning, financing, and project execution. We will focus on refining our Capital Improvement Program and Public Works processes while ensuring thorough review of projects and contracts. We will continue to explore new and innovative technologies, financing mechanisms, and grant opportunities that will help the City more effectively address the needs of the public.

In consideration of Committee Member priorities for 2020, the Active Transportation and Infrastructure Committee will also focus on the following areas:

- **Sidewalk Program**  
The Committee will work with the Mayor and the Transportation and Storm Water Department to support a funding plan to address the current sidewalk backlog. Additionally, the Committee will continue to work with staff to identify ways to reduce the current sidewalk permit fee given the Mayor's announcement of a permit fee holiday.
- **Street Resurfacing Selection, Quality Control, and Street Preservation Ordinance**  
Resurfacing roads is one of the key functions of the City and one of the most pressing needs vocalized by our constituents. Ensuring that roads are strategically selected for resurfacing and are repaired with quality materials and contractors benefits all residents. The Committee will work with the Mayor and City Departments to review and update street selection criteria and quality control measures. Additionally, the Committee will

evaluate the effectiveness of the Street Preservation Ordinance as well as a discussion about unimproved streets.

- **Vision Zero**

Public safety is a top priority for the City. The Committee will evaluate next steps to reach our Vision Zero goals, including ways to improve planning and delivery of Complete Streets with safe bicycle and pedestrian infrastructure.

- **Capital Improvement Program Five-Year Outlook and Funding Gap**

Annually, this Committee discusses the Capital Improvement Program Five-year Outlook, a report from the Public Works Department. This planning exercise helps the Mayor and City Council plan for future infrastructure needs. The committee will work closely with the Mayor, City Departments, and the Independent Budget Analyst to identify strategies to reduce funding gaps.

- **Public Works Staffing**

The Committee will work with the Mayor, Public Works Department, and our labor partners to identify ways to improve our current hiring processes for Public Works staff.

- **Streamline Public Works Processes and Public Outreach**

The Committee will work with the Public Works Department to review current policies and processes to improve the delivery of projects to the public. The Committee will review current practices related to project design, including project cost estimates and timelines, as well as public outreach and communication throughout all phases of City projects and contracts.

- **Project Coordination**

In recent years the City has taken significant steps to bring project planning and management into the 21<sup>st</sup> century. This has required substantial investment in software that continues to be refined by the City. As the benefits from the new software tools come online, the Committee will work with City Departments to improve project coordination strategies.

- **Mobility Action Plan**

The Committee will work with the Mayor and Transportation and Storm Water Department to bring forward updates on the Mobility Action Plan Phase 2 in order to provide input to consultants and staff during its development.

- **Infrastructure Investment**

Each City Council District and its communities have unique needs that the City responds to through infrastructure investments. The Committee will work with City staff to bring forward a discussion of the distribution of infrastructure investment within each Council District and asset type. This information will help ensure that each Council District is receiving equitable and necessary infrastructure investments to meet their most pressing needs.

- **Expand Traffic Signal Optimization**  
Traffic signal optimization projects continue to improve some of the City's worst traffic corridors, but many congested corridors remain. The Committee will work with City staff to identify new locations needing this technology upgrade and will advocate for the necessary funds to execute additional projects.
- **Transportation Related Grant Opportunities**  
Identifying new funding opportunities is critical as we continue to grow our Capital Improvement Program. The Committee will hear from government affairs staff regarding potential transportation and infrastructure grant funding opportunities.
- **Receive regular updates from San Diego Association of Governments (SANDAG) and the Metropolitan Transit System (MTS)**  
The Committee will work with SANDAG and MTS to receive regular updates and provide input on regional transportation efforts. This includes active transportation planning and project execution; transit services, including updates on newly-installed dedicated bus lanes; and SANDAG's San Diego Forward: The Regional Plan.

If you have any questions, please contact the Active Transportation and Infrastructure Committee Consultant, Justin Garver, at (619) 236-7150 or [jgarver@sandiego.gov](mailto:jgarver@sandiego.gov).

MK:jg

Cc: Honorable Mayor Kevin L. Faulconer  
Honorable City Attorney Mara Elliot  
Andrea Tevlin, Independent Budget Analyst