



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT GEORGETTE GÓMEZ
NINTH DISTRICT**

MEMORANDUM

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Georgette Gómez, Ninth Council District

SUBJECT: Budget Priorities for Fiscal Year 2021

Thank you for the opportunity to share my priorities for the City of San Diego's Fiscal Year 2021 (FY21) Budget. A key objective of mine will be to ensure investment in underserved communities and to maximize opportunities that support affordable housing and address our homeless crisis. Not only should investment be prioritized for communities that need them the most, city projects should deliver concrete community benefits while meeting our Climate Action Plan goals. It is essential we ensure that underserved communities are not adversely impacted by a reduction in public services while meeting our critical goals. We made progress in 2019, but we still have much more work to do and improve on.

Every year, Councilmembers submit memos prioritizing services, programs, and projects for the residents of the City. After the annual budget process is complete, we lack the City staff to deliver the service levels and service quality we ultimately approved. Vacancy and turnover rates are high and studies show that City compensation is not competitive with other jurisdictions in the region. We must commit to close the competitiveness gap and rebuild our capacity to serve our residents through recruitment and retention of dedicated, quality employees. Without addressing this fundamental function of our City, we cannot expect to be successful in maintaining and expanding the services San Diegans deserve.

We also need to implement the recommendations of our recently-adopted Community Action Plan on Homelessness and take a different approach to addressing our unsheltered community members. I am fully committed to working with my colleagues at the City to ensure that mindful priorities are being made and seek additional revenue to fund those priorities.

Thank you again for considering my FY21 budget priorities. They include citywide priorities, district priorities, and potential revenue sources as described.

RECOMMENDED CITYWIDE EXPENDITURES

CLIMATE ACTION PLAN (CAP)

In 2015, the City Council adopted the Climate Action Plan (CAP) that sets targets for reducing greenhouse gas emissions by 2020 and 2035. The 2019 Climate Action Plan Annual Report shows that the City will miss many of the 2020 targets and is not on track to meet the 2035 targets. We need step by step plans on how we will close the gaps, implement the CAP, and meet the targets.

- **Climate Adaptation & Resiliency Plan:** Update and implementation of greenhouse gas emissions reduction goals identified in the City's Climate Action Plan. This funding includes \$442,614 to implement the City's Resiliency Plan and a Program Coordinator FTE. Ongoing costs from FY22 to FY25 are estimated at \$352,614 per year. *Approximate Cost: \$442,614*
- **Urban Forestry Program Funding:** Implementation of the Urban Forestry Five-Year Plan, including staffing, contracts, plantings, and maintenance to ensure healthy trees in every council district and to help meet our Climate Action Plan goals. This request includes \$500,000 for planting 2,500 additional street trees, \$500,000 in contracts for inspections and scheduled street tree care, \$500,000 for pest control treatment, \$100,000 for a code enforcement officer, and \$100,000 for an additional arborist/horticulturalist. *Approximate Cost: \$1.7 million*
- **Zero Waste Plan and CAP:** Implementation of the Climate Action Plan's goal of diverting all solid waste from landfills by 2040. This could include additional staffing and other support pending the Zero Waste Plan update by Environmental Services that is anticipated to come before City Council in February 2020. *Approximate Cost: Unknown*

ACTIVE TRANSPORTATION AND INFRASTRUCTURE

- **Sidewalk Infrastructure:** I request that the City's 50/50 sidewalk replacement program be revised to significantly reduce or offer no fee reconstruction sidewalk permits in order to spur the ability for property owners to reconstruct their sidewalks. To that end I support efforts that include:
 - Revise the Council Policy to fully fund the replacement of sidewalks in targeted communities fifty years or older rather than having the 50/50 program that relies on the property owner to pay for half of the replacement of the sidewalks;
 - Alleys that are unpaved or in severe disrepair should be programmed to be redone by city staff; and
 - As part of these improvements, projects should include new shade-producing street trees as well as lighting and any other ADA-required improvements*Approximate Cost: Unknown*
- **Stormwater Capture and Reuse Analysis:** Study on integrated water management solutions and identifying infrastructure projects that can harvest/store stormwater to reduce runoff and increase the City's water supply. *Approximate Cost: \$400,000*

- **Pedestrian and Bicycle Safety:** According to the latest data, pedestrian and bicycle fatalities is at its highest rate since 2014. In order to improve safety for pedestrians and cyclists, as well as meet our CAP mode-share shift goals in Transit-Priority Areas, more funding is needed for protected bike lanes and improving unsafe intersections in our district. I recommend these specific intersections be evaluated for improvements:
 - University Ave & Rolando Blvd.
 - El Cajon Blvd & Menlo Ave.
 - El Cajon Blvd & Estrella Ave.
 - El Cajon Blvd. & Winona Ave.
 - El Cajon Blvd & 46th Street.

Approximate cost: Unknown.

GOVERNMENT EFFICIENCY

- **Get It Done Support Staff:** Additional Get-It-Done support staff and technological support. This amount includes efficiency improvements to the Get-It-Done application to ensure more services requests from constituents are being addressed. *Approximate cost: Unknown*
- **Vacancies, Attrition, Recruitment and Human Capital:** For the past several years, the City has had challenges with vacancies, hiring difficulties, and staffing level deficiencies. In addition, employee surveys and research of other comparable jurisdictions have shown that the City of San Diego is facing issues with employee satisfaction, comparable salaries/benefits, and vacancies. In early 2020, the City Auditor's Office plans to release part one of a two-part report on human capital management, which is expected to provide more information on solutions and the potential cost. Additionally, the City intends to explore these issues via working group, per the request of the Budget & Government Efficiency Committee. These issues can also be addressed through the labor negotiations process. *Approximate Cost: Unknown pending human capital report in early 2020*
- **Public Bank Study:** The California Public Banking Act (AB857- Santiago/Chiu) signed into law by Governor Newsom in 2019 allows local governments to charter their own municipal banks. The act lays out specific requirements to prove viability, which would be addressed by the creation of a business plan that meets the requirements of the California Department of Business Oversight. I request funding to study the viability of a City of San Diego Public Bank to determine the estimated start-up costs, business plan, and potential long-term cost savings to the City. *Approximate Cost: \$250,000*

INNOVATIVE HOUSING SOLUTIONS

- **Companion Unit Fee Waiver:** Provide funding to cover sewer and water fees for Accessory Dwelling Units for FY21. \$800,000 was provided on a one-time basis in the Adopted FY20 Budget. This funding was not included in the Five-Year Outlook and is on track to be fully expended before the end of FY20. *Approximate cost: \$2.4 million*

- **Preservation/Repair of the Neil Good Center:** Repairs of facilities at the Neil Good Day Center are needed, including shower and bathrooms. The facility provides a safe place for our unsheltered community to shower or do laundry along with the ability to connect to various social services. *Approximate Cost: Unknown capital costs, \$500,000 annually to operate*
- **Tiny Home Bridge Community Pilot:** Two-year pilot program that uses City-owned land to support temporary “tiny home communities” to help address our growing unsheltered population. This program is modeled off of successful pilots in cities such as Los Angeles, Seattle and Portland. Funding would also provide support services, security, and operations. *Approximate cost: \$400,000.*

NEIGHBORHOOD SERVICES / QUALITY OF LIFE IMPROVEMENTS

- **Community Maintenance:** Expansion of the Environmental Services Department capacity to curb illegal dumping, brush management, and graffiti abatement through additional code enforcement operations and increase the number of community curbside cleanups in underserved communities outside of Downtown. *Approximate cost: \$2.7 million.*
- **Code Compliance Officers in the Development Services Department:** Additional code compliance officers to address residential and commercial nuisances within underserved neighborhoods, particularly focusing on illegal dumping, brush management, and graffiti abatement. *Cost: \$400,000 for 4.0 FTEs.*
- **Library Programming Budget:** I request a restoration of the Library programming budget to FY17 levels to ensure greater equity in our underserved communities. *Approximate cost: \$400,000 additional in reoccurring funds.*
- **Penny for the Arts:** Given the projected growth of TOT revenue in the upcoming fiscal years, I request that we increase the Arts & Culture budget from \$14.2 million to \$18 million in order to support the smaller non-profit arts organizations that focus on our underserved communities. *Approximate cost: \$3.8 million.*
- **Park Facilities and Programs:** I request that current programming and maintenance at City parks be fully sustained in the upcoming fiscal year. The high number of vacant positions in the Parks & Recreation Department highly impacts the open space resource protection in our canyons and elsewhere in the City, as well as the recreational park spaces and programs enjoyed by our communities. With multiple new facilities being introduced in the upcoming years, it is important that the Parks & Recreation Department has the tools to operate and maintain all facilities throughout the City, without compromising the quality of services. *Approximate cost: Unknown*
- **Street Sweeping:** Increase signage and enforcement of street cleaning especially in areas within 1,000 feet of waterways. Consider alternate methods for collecting debris if signage and enforcement is not possible. *Approximate cost: \$1.1 million.*

PLANNING

- **College Area Community Plan Update:** I request the plan update be completely funded in the FY21 budget. *Approximate cost: \$1.0 million.*
- **Mid-City Communities Plan Update:** I request that the community plan be programmed for update within the next two years. *Approximate cost: Unknown*
- **De Anza Revitalization Plan EIR:** I request that the Wildest restoration plan that is included in the Audubon Society's ReWild Mission Bay Feasibility Study be included and analyzed as part of the De Anza Revitalization Plan EIR at the same comprehensive level of detail as the City's existing alternative. *Approximate Cost: Unknown*

PUBLIC SAFETY

- **San Diego Fire-Rescue Department Resource Access Program:** The addition of 4.0 FTE Community Paramedics for this program was included in our FY20 Budget Priorities Memo but not funded as part of the FY20 Adopted Budget, nor was it included in the Five-Year Outlook. *Approximate cost: \$380,000 and 4.0 FTE.*
- **Lifeguard III position:** I request the addition of 1.0 FTE Lifeguard III positions at the La Jolla Shores during winter and Blacks Beach during summer. *Approximate cost: \$139,876 for 2.0 FTE.*
- **Sergeant Boating Safety Unit (BSU):** I request the addition of one Lifeguard Sergeant to work at the Boating Safety Unit (BSU) year-round. *Approximate cost: \$153,112 for 2.0 FTE.*
- **Lifeguard Lieutenant Boating Safety Unit:** I request the addition of a Lifeguard Lieutenant at the Boating Safety Unit (BSU) to provide adequate lieutenant coverage at the BSU seven days per week. *Approximate cost: \$92,918.*
- **San Diego Police Department (SDPD) Funding Reprioritization:** I request that SDPD consider reprioritizing existing funding to accommodate new strategies for community-oriented policing, and other projects/program that would improve relationships between SDPD and our local neighborhoods. I request consideration of the following:
 - **Community-Oriented Policing:** I request additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Department continues to rebuild under the new Police Officers Association agreement. I also request investments in training for officers in community-oriented police practices. *Approximate cost: Unknown.*
 - **Minority Recruitment Pilot Project:** I request that SDPD explore a Minority Recruitment Pilot Project to diversify our police force so it reflects the same communities that are being policed on a daily basis. *Approximate cost: Unknown.*

- **Restorative Justice Training for SDPD Officers:** I suggest that the City should fund the training of SDPD officers in restorative justice practices, which would include mediation, counseling, and communication for certain youth offenses. *Approximate cost: \$300,000.*

RECOMMENDED DISTRICT-SPECIFIC EXPENDITURES

- **Aldine Drive Storm Water Study:** I request an initial pre-design study for road improvements in order to begin to implement Facilities Financing Project T-1. Based on recommendations from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1 is \$6,000,000. It is estimated that \$250,000 would be needed to begin evaluating the project through a commissioned storm water study. *Approximate cost: \$250,000.*
- **Boulevard Bus Way Expansion:** The El Cajon Boulevard Bus-Only Lane Pilot project has completed re-striping and according to staff has already seen improved travel times on the Rapid 215. Expanding the bus-only lane to SDSU with red-paint treatment would require a CEQA analysis and include traffic signal prioritization and queue jump signals. This project will reduce transit travel times and is expected to increase ridership and help meet our Climate Action Plan goals. *Approximate Cost: \$4.5 million*
- **Chollas Creek to Bayshore Bikeway Multi-Use Path:** Phase II of this project will complete the final design and development of construction plans and specifications for a proposed 4,000-foot-long (approximately 0.75-mile) extension of the Chollas Creek multi-use path. *Approximate cost: \$4.4 million to fund Phase II final design and construction.*
- **Chollas Creek/Auburn Drive Storm Drain Infrastructure:** Significant flooding and property damage impacts the Chollas Creek community due to the lack of adequate storm drain infrastructure. I request City staff evaluate the entire Chollas Creek storm drain channel from Wightman Street to the western side of Ontario Avenue and Auburn Drive. Included in this should be the development of a passive park along the undeveloped portions of the creek. Funding could be allocated from the City's liability fund. *Approximate cost: Unknown*
- **Chollas Triangle Street Closure & Park Development:** I request an initial assessment for the Chollas Parkway street closure along with funding for a General Development Plan for the future park. *Approximate cost: \$5.0 million for design and construction.*
- **City Heights Weingart Library:** The City Heights Weingart Library is one of the most high-trafficked library branches in the City. Recently, patrons have noted that the public computers and computer accessories at the library are outdated and lack the proper operating systems required to meet the demands of contemporary programs. Therefore, I request these amenities be modernized to better serve the neighborhoods that rely on these services. *Approximate cost: Unknown*
- **Colina Del Sol Community Park Improvements** There has been an increase of concerns related to security and illegal dumping at the Colina Del Sol Community Park. To address these safety concerns proposed improvements could include the installation of security cameras throughout the Colina Del Sol Community Park. Additionally, the basketball courts are damaged and substandard, and could benefit from slurry sealing, upgraded lighting, and equipment modernizing. *Approximate cost range for cameras: \$19,000 for the Recreation Center - \$78,000 for the entire park. Approximate cost for Basketball Court improvements: \$20,000-\$35,000*

- **Clay Park Improvements:** Rolando Village residents have expressed that Clay Park needs improvements such as light upgrades, security camera installation, sidewalk improvement, a new shade structure, and modern playground amenities. Their top request is funding for an off-leash dog park, which was recently added to the Clay Park's General Development Plan. *Approximate cost for the dog park: \$75,000-\$100,000*
- **El Cajon Blvd between Highland and 58th Improvements (B17003):** As outlined in the Complete Boulevard Study, I request that the City fund the gap needed to introduce new sidewalk, curb, gutter, bulbouts, crosswalks, lighting and shade-producing street trees. \$1 million has been allocated to date. *Approximate cost: \$1.8 million*
- **Euclid Avenue:** Construct sidewalks and shade-producing trees on the west side of Euclid Avenue between Thorn Street and Dwight Street. Euclid Avenue carries a high traffic volume and the lack of the pedestrian infrastructure presents a great concern for pedestrian safety. This project is listed as Euclid Avenue Improvements – Phase I and II (T-14) in the Mid-City Public Facilities Financing Plan. *Approximate cost: \$200,000 (Civic San Diego has allocated \$1,000,000 toward this project).*
- **Fairmount Avenue Roadway & Median Improvement Study:** I request a CalTrans grant-funded multi-modal mobility and urban forestry study for Fairmount Avenue to Interstate-8 to create an enhancement plan for this heavily trafficked corridor that is a gateway to the communities of College Area, City Heights, Talmadge, and Kensington. The roadway has not been evaluated to implement the City's complete streets and storm water initiatives and regulations. This would be the first step in modernizing and beautifying this roadway. A full cost estimate is not available at this time. However, \$350,000 in grant funding should cover the cost of a multi-modal study. *Approximate cost: \$350,000*
- **Fairmount Fire Station:** There is currently a funding deficit of \$14.9 million to complete the Fairmount Avenue Fire Station. This fire station has been identified in the *FY2021-2025 Five-Year Financial Outlook* requiring operational funding. Given the importance of this infrastructure project in meeting public safety needs for communities in both Council Districts 9 and 4, I would request for this project to be prioritized in FY21 to receive the needed funding to complete the final design and construction of the Fairmount Fire Station: *Approximate cost: \$15 million.*
- **Fire Station #19 Expansion:** In Mountain View, the expansion of Fire Station #19 is necessary to meet current and future San Diego Fire-Rescue Department needs. *Approximate cost: \$1.2 million according to the FY16 Southeastern San Diego Impact Fee Study.*
- **Kensington-Normal Heights Library:** The 1936 Kensington-Normal Heights library was last modernized in the 1970s. Over the years, the community has expressed that the library should be returned to the original Spanish-Revival architectural style from 1936. At this point, a feasibility study has been completed and staff has indicated that community input is necessary to determine potential improvements to modernize this facility. I would request that a community-wide outreach be conducted to seek the community's input and move forward with the next steps for the modernization of this project. *Approximate cost: Unknown*

- **Lorca Drive Catwalk and Storm Drain:** I request a CIP evaluation to permanently repair the storm drain and restore the concrete stairs, improving the safety and walkability of the catwalk. *Approximate cost: Unknown.*
- **Montezuma Park:** I request funding for a General Development Plan amendment to include a Tot-Lot and off-leash dog area. *Approximate cost: \$100,000.*
- **Montezuma Road Corridor Bicycle Safety Improvement Project:** In the College Area, pedestrian and bicyclist safety is a major concern on Montezuma Road from Fairmount Avenue to El Cajon Boulevard. Transportation & Engineering Operations staff conducted a Montezuma Road Corridor Bicycle Safety Improvement Project and recommended re-striping along this portion of Montezuma Road to widen the bike paths. Further, the College Area Community Planning Group requested that sidewalks and a physical separation between bike and vehicle traffic be included in the implementation of this project. Per the Climate Action Plan (CAP), the City's priority is to increase access for multi-modal transit. These improvements along the Montezuma Rd. corridor would help accomplish our CAP goals. Through this project, the City should provide sidewalks where none exist, provide bike baths where none exist, widen bike lanes where possible, and install concrete barriers between bike lanes and vehicular traffic. A full cost estimate is not included at this time. However, \$350,000 in grant funding should cover the cost of this corridor improvement study. *Approximate cost: \$350,000*
- **Sidewalk installations:** I request the City prioritize the installation of the following sidewalks, identified on the Transportation and Storm Water Unfunded Needs List:
 - **Broadway - 40th St to 41st St** This project proposes to install approximately 275 LF of new PCC sidewalk and curb & gutter on the south side of Broadway between 40th St to 41st St., as well as install two (2) new driveways. *Approximate cost: Unknown*
 - **Toyne St - F St to Hilltop Dr (both sides)** This project proposes to install approximately 440 LF of new PCC sidewalk and curb & gutter on both sides of Toyne St from F St to Hilltop Dr. *Approximate cost: Unknown*
 - **Delta St - 43rd St to Delta Park Ln (north side)** This project proposes to install approximately 110 LF of new PCC sidewalk on the north side of Delta St from 43rd Street/North Highland Avenue to Delta Park Lane. *Approximate cost: Unknown*
- **Streetlights:** There are neighborhoods in District 9 that are lacking adequate street lights. While some neighborhoods are lacking street lights altogether, there are some that are in dire need of maintenance and replacement. *See Attachment 1 for specific locations.*
- **Sunshine Berardini Field – Improvements:** The Sunshine Berardini Field is identified in the Mid-City Public Facilities Financing Plan as the “Sunshine Berardini Field – Improvements” as P-13. Community members have been advocating for facility improvements at this site and ADA accessibility. According to the plan, proposed improvements for this park include: field upgrades, sport field lighting, comfort stations, children’s play area, security lightning, and ADA accessibility path of travel. *Approximate cost: \$18,850,000.*

- **Traffic calming improvements:** S. 35th St (National Ave-Ocean View Blvd) V-Calm This project will install two (2) electronic V-Calm signs on S. 35th Street between National Ave and Ocean View Boulevard. - one sign per direction. *Approximate cost: \$16,000.*
- **Willie Henderson Sports Complex Improvements:** I request the City prioritize upgrades to this facility, including a full GDP process to redo the entire park and maximize the usage of this land. *Approximate cost: Unknown*

SUGGESTED REVENUE SOURCES

4% Budget Reduction Proposals – *Unknown amount*

In November 2019, the Chief Operating Officer released a memorandum directing departments to submit 4% budget reduction proposals as part of the FY 2021 budget development process. The memoranda further noted that departments “are required to *suspend all nonessential discretionary expenditures in Fiscal Year 2020*”. While it is likely that not all department reductions submitted will be accepted and implemented due to potential operational impacts, we should evaluate reductions to ensure we are not impacting services in our neighborhoods.

Alternative Housing and Homelessness Funding

Per the IBA’s Review of the Outlook, \$18.8 million in FY 2021, and \$22.2 million in each year thereafter has been identified as needed to sustain existing homelessness programs. Pending the implementation of the City’s Community Action Plan on Homelessness, the City could pursue one-time and ongoing sources that could temporarily address funding needs:

Homeless Housing, Assistance, and Prevention Program (HHAP) – \$20 million

Per the Outlook, HHAP can serve as a one-time revenue source to offset homeless program costs, and is estimated at \$20 million for FY2021. HHAP was approved in the state budget for FY 2020 and provides jurisdictions funding to support regional coordination and expand or develop local capacity to address immediate homelessness challenges. While funding estimates are not yet finalized, a Notice of Funding Availability (NOFA) is expected to be released by December 2019 with applications for funding due February 15, 2020.

Building Homes and Jobs Act (SB 2) – \$4.6 million

In 2017, Governor Brown signed Senate Bill 2 which created the Building Homes and Jobs Act establishing a \$75 recording fee on real estate documents. In the first year of funding, planning grants were made available to local governments to streamline housing production, in which the City received \$625,000. Beginning January 2019 and going forward, local governments will receive 70% of revenue collected through the Permanent Local Housing Allocation, creating an ongoing funding source to address unmet housing needs. Preliminary estimates indicate that the City will receive \$4.6 million, with a required 20% allocated for affordable owner-occupied workforce housing. The state is expected to issue a NOFA in February 2020 which will include the allocations for which local governments are eligible, and awards are expected to be made beginning August 2020.

Affordable Housing Fund – \$4.1 million

The Office of the IBA has previously noted that as part of the FY 2020 Affordable Housing Fund Annual Plan, \$4.1 million was not budgeted for any purpose since it is program income restricted for use on old programs that, according to the San Diego Housing Commission, ended between 1992 and 1997. Should the San Diego Housing Commission seek Council approval, these one-time funds can be freed up to either support Critical Strategic Expenditures related to homelessness, or to increase the supply of affordable housing.

General Fund Excess Equity – *Unknown amount*

The City could consider the use of any available Excess Equity for FY 2021 one-time needs. The amount that may be available is uncertain because the current \$22.1 million estimate is not based on

comprehensive projections for FY 2020, but rather the FY 2020 Adopted Budget amounts. The FY 2020 projections that will be included in the Mid-Year Report (expected to be released at the end of January 2020) will provide a more updated sense of potentially available FY 2020 Excess Equity.

Pension Payment Stabilization Reserve - \$3.8 million

The City could consider using \$3.8 million of the FY 2021 \$4.5 million PPSR contribution to cover the estimated General Fund increase in the City's FY 2021 ADC which is consistent with the City's Reserve Policy. Per the Policy, the intent of the PPSR is to "mitigate service delivery risk due to increases in the annual pension payment", or ADC. The Policy also states that the purpose of the PPSR is to provide a source of funding for the ADC when the ADC has increased year over year. The FY 2020 General Fund portion of the ADC was \$264.8 million, while the FY 2021 amount is projected to be \$268.6 million, an increase of \$3.8 million year over year. This action would free up \$3.8 million in one-time General Fund monies which could be used to help maintain critical services.

Redevelopment Property Tax Trust Fund (RPTTF) Lawsuit - \$35-40 million

The City could receive an estimated \$35-40 million in revenue pending the outcome of the City of Chula Vista, et al. v. County of San Diego (Sandoval) lawsuit. Local cities are challenging how the County allocates the RPTTF. A ruling is expected sometime in 2020; however, even if the cities prevail, the timing of receiving payment would still need to be determined.

Stadium Revenue – Implications for Sale to SDSU - \$7.6 million/\$47.3 million

While the Outlook does not include any revenue or expenditure assumptions that consider the City's current negotiations with San Diego State University (SDSU) for the sale of the SDCCU Stadium site, this may serve as a one-time revenue, should the sale close prior to the beginning of FY2021, or should SDSU seek to lease the property starting July 1, 2020. Assuming that the PSA and this lease provision are approved prior to the end of FY 2020, the City would no longer have to pay ongoing operating costs for the stadium beginning in FY 2021. This would result in an immediate savings to the General Fund of \$7.6 million in FY 2021. If the stadium deal does close by March 2020, or even prior to July 1, 2020, then based on the purchase price offered the Capital Outlay Fund would receive \$47.3 million.

Storm Water Fee Increase - \$5.7 million

An increase to the City's Storm Drain Fee could generate roughly \$6 million for each \$1.00 (charged per parcel per month) the fee is increased. The City currently charges 95 cents per parcel per month, which per the IBA's Review of the Outlook, is considered low compared to other coastal cities. As the City continues to lack a dedicated funding source to address its storm water needs, and multiple emergency contracts were approved in FY20 as a result from failed storm drains, this fee increase could help support the operational needs of the City's Storm Water Division.

Support for Curbside Recycling Program

Due to China's National Sword Policy impacts on the recyclables market, recycling costs are estimated to increase, with an estimated General Fund impact of \$600,000 in FY 2021 and an additional \$600,000 in FY 2022 on an ongoing basis. These additional General Fund costs are not included in the Outlook. Environmental Services will be bringing a request to increase the fees to cover the cost. Tentatively, the request is to increase the AB939 fees by \$2 from \$12 currently, to \$14 per ton in FY21, and a total of \$16 per ton in FY22. Each \$2 per ton rate increase would generate an additional \$2.8 million in revenue. Without these increases, the Recycling Fund would likely run into a deficit and services potentially cut.

TransNet

Based on the most recent CIP Budget Monitoring Report from October 2019, there is an estimated \$40M allocated to Transnet projects. It is my understanding that this figure represents not only how much money we have at the city that we have planned for projects but haven't spent yet, but also how much money is allocated at SANDAG waiting for the City to request funding. As such, I would like to request that if projects are not expected to utilize the funding for this Budget year, that at least 20% of the amount, or \$8M, be allocated for sidewalk replacement projects in FY 2021.

ATTACHMENT 1

STREET LIGHT LOCATIONS

- **Azalea Park Lighting:** There is currently a lack of lighting throughout the Azalea Park community. Staff has estimated that the community is currently deficient in about 40 street lights. Please refer to the attached map for a complete overview of the locations.
- **Kensington-Talmadge Lighting:** In the communities of Kensington and Talmadge the following locations have been identified as lacking sufficient lighting:
 - Terrace Drive cul-de-sac between Park Place and Madison Avenue
 - Aldine Drive, north side, approximately 650 ft. west of Monroe Avenue
 - 4600 and 4800 blocks of Biona Drive and Biona Place
- **Kensington Street Light Circuit Modernization:** I request that the City fully fund the Kensington Heights #2 Series Circuit Upgrade Project (B17146) and establish a similar CIP for circuit modernization in Talmadge Park – North through the City Circuit Upgrades annual allocation (AIH-00002). To date, there is an approximate \$2.5 million funding gap to complete this project. *Approximate cost: \$2,500,000.*
- **Mountain View and Willie Henderson Sports Complex Lighting:** I propose that we install street lights in the following areas:
 - S 39th Street north of Superior Street at alley 120', west side streetlight
 - S 39th Street south of Imperial Avenue at alley 120', west side streetlight
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street ~380', west side
 - 44th Street, north of K Street ~172', west side

Approximate cost: \$10,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Mt. Hope Lighting:** The community of Mt. Hope lacks sufficient street and parks lighting. It is imperative that we provide adequate lighting in Mount Hope due to the high crime in the neighborhood. I propose that we install street lights in the following areas:
 - Federal Boulevard west of Home Avenue 940', at end of cul-de-sac
 - Southlook Avenue south of Gilmore Street 165', west side streetlight
 - Southlook Avenue south of Imperial Avenue 110', west side streetlight
 - Gavin Street, south of J Street ~175', east side
 - Carlos Street, north of J Street ~195', east side

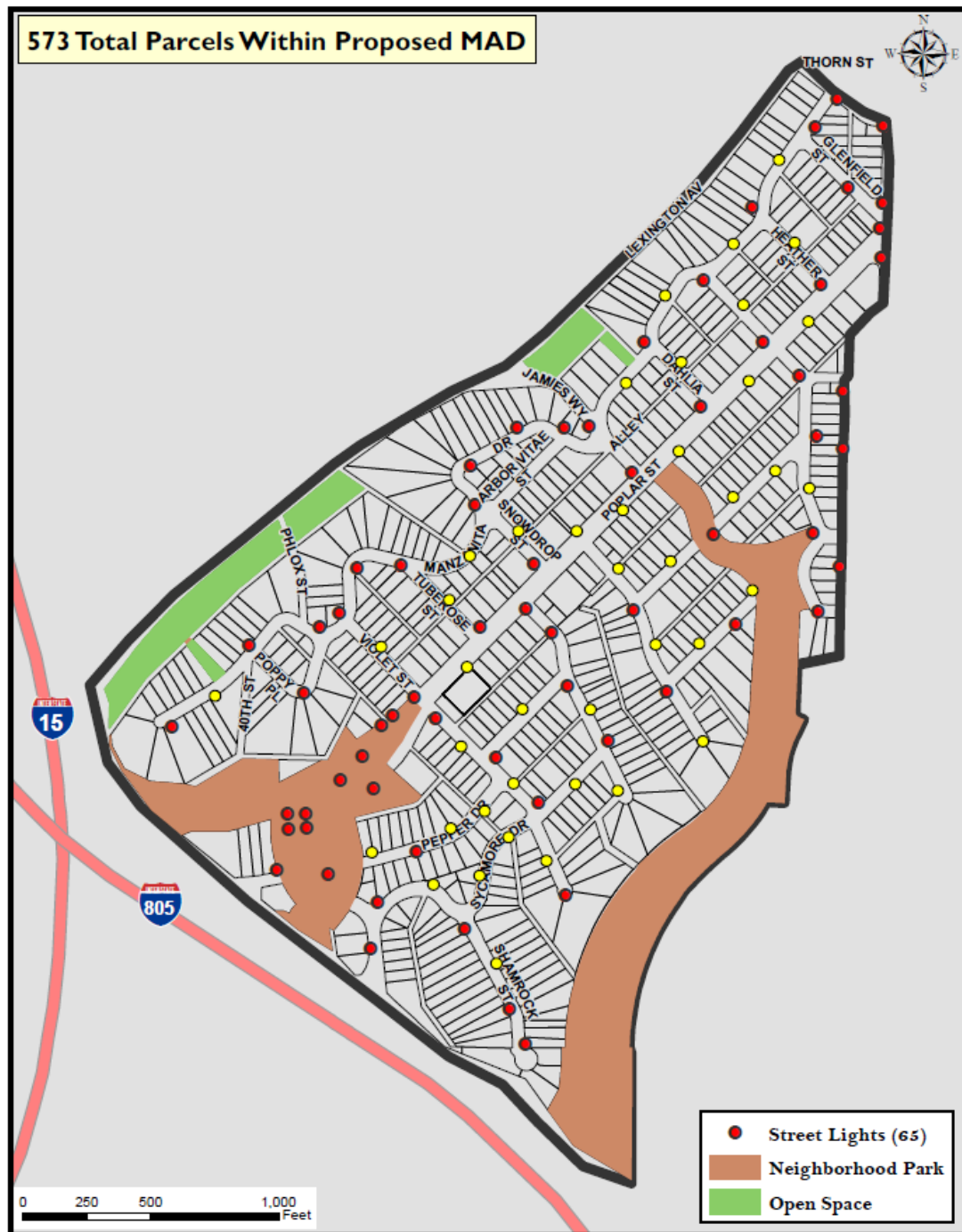
Approximate cost: \$46,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Reservoir Drive Lighting:** I recommend the installation of street lights along Reservoir Dr. from Montezuma Rd. to Alvarado Rd. to mitigate the public safety concerns in the College Area. *Approximate cost: Unknown, but efforts to install on Reservoir Drive could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*

- **Southcrest Lighting**
 - o Acacia Street west of South 35th Street 140', north side streetlight
 - o Delta Street east of Acacia Street 150', south side
 - o Delta Street east of Acacia Street 150', south side
 - o 35th Street north of Tompkins Street 135', west side
 - o S 38th Street south of Superior Street 160', east side
 - o S 39th Street south of T Street 150', east side
 - o 39th Street north of F Street 170', west side
 - o 39th Street south of Hilltop Drive 130', west side
 - o 42nd Street north of F Street 120', west side
 - o 42nd Street south of Hilltop Drive 170', west side

Approximate cost: \$67,500 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

ATTACHMENT 2
AZALEA PARK STREET LIGHT LOCATIONS



Approximate cost: Unknown