



Page Intentionally Left Blank



Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,351 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting.

The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Office's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Office's vision is:

To be the leader in municipal financial management

Did you know?

The Office of the City Comptroller performed the following:

- Processed 336,281 employee payroll payments
- Processed 103,716 accounts payable payments
- Issued 1,060 Comptroller certificates

• Processed 44 requests for public information

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Produce transparent financial reporting
- Maintain strong internal controls

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

Goal 3: Provide excellent customer service

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

	Performance Indicator	Actual ¹ FY2015	Target ² FY2016	Actual FY2016	Target FY2017
1.	Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ³	6	<6	6	<6
2.	Percentage of invoices processed in an automated fashion in Fiscal Year 2017	N/A	N/A	N/A ²	33%
3.	Percentage of invoices paid by the City on time per the monthly "On Time Invoice Payment Report".	76%	80%	73%	80%

- During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
- 2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
- 3. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears (i.e. Fiscal Year 2015's CAFR was completed in Fiscal Year 2016).
- 4. This represents invoices for all departments of the City.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY	2016–2017 Change
FTE Positions (Budgeted)	82.75	84.75	87.51		2.76
Personnel Expenditures	\$ 10,103,839	\$ 10,236,967	\$ 10,611,282	\$	374,315
Non-Personnel Expenditures	935,597	874,971	840,288		(34,683)
Total Department Expenditures	\$ 11,039,437	\$ 11,111,938	\$ 11,451,570	\$	339,632
Total Department Revenue	\$ 2,386,629	\$ 2,772,259	\$ 2,130,926	\$	(641,333)

General Fund

Department Expenditures

	FY2015	FY2016	FY2017	FY	2016–2017
	Actual	Budget	Adopted		Change
City Comptroller	\$ 11,039,437	\$ 11,111,938	\$ 11,451,570	\$	339,632
Total	\$ 11,039,437	\$ 11,111,938	\$ 11,451,570	\$	339,632

Department Personnel

	FY2015	FY2016	FY2017	FY2016-2017
	Budget	Budget	Adopted	Change
City Comptroller	82.75	84.75	87.51	2.76
Total	82.75	84.75	87.51	2.76

Significant Budget Adjustments

organicalit Budget Adjustinome	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 235,375	\$ -
Payroll and Disbursements Support Addition of 1.00 Accountant IV to support the Payroll and Disbursements section.	1.00	94,626	-
Internal Controls Support Addition of 1.26 Student Intern - Hourly to support the Internal Controls section.	1.26	25,964	-
Addition of Principal Accountant Addition of 0.25 Principal Accountant to maintain current levels of service.	0.25	24,125	-
Addition of Accountant IV Addition of 0.25 Accountant IV to maintain current levels of service.	0.25	19,225	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	855	-

Significant Budget Adjustments (Cont'd)

organicani Zauger rajacanicanic (com u)	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(553)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero- based annual review of information technology funding requirements and priority analyses.	0.00	(59,985)	-
IAM Revenue Reimbursement for Labor Addition of revenue due to reimbursement for SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	30,926
Purchase Card Rebate Adjustment to reflect an anticipated revenue decrease associated with purchase card rebates.	0.00	-	(70,000)
Revised Revenue Adjustment to reflect an anticipated revenue decrease due to revised revenue projections.	0.00	-	(298,547)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	-	(303,712)
Total	2.76	\$ 339,632 \$	(641,333)

Expenditures by Category

Experiultures by Category					
	FY2015	FY2016	FY2017	FY	2016–2017
	Actual	Budget	Adopted		Change
PERSONNEL					
Personnel Cost	\$ 5,746,458	\$ 5,891,033	\$ 5,926,354	\$	35,321
Fringe Benefits	4,357,381	4,345,934	4,684,928		338,994
PERSONNEL SUBTOTAL	10,103,839	10,236,967	10,611,282		374,315
NON-PERSONNEL					
Supplies	\$ 74,110	\$ 101,866	\$ 96,659	\$	(5,207)
Contracts	375,467	362,803	400,732		37,929
Information Technology	415,848	325,372	265,387		(59,985)
Energy and Utilities	66,320	71,999	72,510		511
Other	3,853	10,931	5,000		(5,931)
Capital Expenditures	-	2,000	-		(2,000)
NON-PERSONNEL SUBTOTAL	935,597	874,971	840,288		(34,683)
Total	\$ 11,039,437	\$ 11,111,938	\$ 11,451,570	\$	339,632

Revenues by Category

	FY2015	FY2016	FY2017	FY	′2016–2017
	Actual	Budget	Adopted		Change
Charges for Services	\$ 2,093,477	\$ 2,677,259	\$ 2,130,926	\$	(546,333)
Other Revenue	241,296	95,000	-		(95,000)
Transfers In	51,856	-	-		-
Total	\$ 2,386,629	\$ 2,772,259	\$ 2,130,926	\$	(641,333)

Personnel Expenditures

	el Expenditures				_						
Job Number	Job Title / Wages		'2015 udget	FY201 Budge		FY2017 Adopted	Sal	arv R	Range		Total
	•	ы	lugei	Бийде	;L	Adopted	Sai	aly n	kange		IOlai
FTE, Salar	ies, and Wages										
20000010	Account Audit Clerk		7.00	7.0	0	7.00	\$33,	114 -	\$39,832	2 \$	272,606
20000866	Accountant 2	:	22.00	24.0	0	24.00	54,0	059 -	65,333	3	1,418,489
20000007	Accountant 3		16.00	16.0	0	16.00	59,3	363 -	71,760)	1,122,709
20000102	Accountant 4		11.75	11.7	5	13.00	66,	768 -	88,982	2	1,127,664
20000024	Administrative Aide 2		3.00	4.0	0	4.00	42,	578 -	51,334	1	187,737
20001105	Comptroller		1.00	1.0	0	1.00	34,6	594 -	207,210)	159,000
20001168	Deputy Director		0.00	3.0	0	3.00	46,9	966 -	172,74	1	416,706
20000924	Executive Secretary		1.00	1.0	0	1.00	43,	555 -	52,666	6	50,613
20001172	Financial Operations Manager		4.00	0.0	0	0.00	25,3	376 -	148,200)	-
20000681	Payroll Audit Specialist 2		5.00	5.0	0	5.00	39,6	186 -	48,069	9	225,712
20000936	Payroll Audit Supervisor-Auditor		1.00	1.0	0	1.00		986 -			54,395
20001182	Principal Accountant		8.00	9.0	0	9.25		323 -			976,977
20000054	Senior Account Audit Clerk		2.00	1.0		1.00		377 -			45,677
20000015			1.00	1.0		1.00		363 -			70,684
90001146	·		0.00	0.0		1.26		316 -			23,456
	Budgeted Vacancy Savings		0.00	0.0	•	0	,		,		(236,278)
	Overtime Budgeted										10,000
	Sick Leave - Hourly										207
FTF Salar	ies, and Wages Subtotal		82.75	84.7	5	87.51				\$	5,926,354
i i E, Gaiai	ics, and wages oubtotal			2015		FY2016			Y2017		2016–2017
				ctual		Budget			dopted	г	Change
Frience Don	- ofite								оро		J95
Fringe Ber	Offset Savings	\$	Q'	2,223	\$	93,897	\$		93,175	\$	(722)
Flexible Be		Ψ		0,048	Ψ	796,236	Ψ		20,382	Ψ	124,146
Long-Term				2,542		19,096			18,818		(278)
Medicare	,			2,754		84,362			85,585		1,223
Other Post	t-Employment Benefits		508	5,871		482,652		4	83,668		1,016
Retiree Me	edical Trust			1,911		2,317			3,077		760
Retiremen				2,539		2,390			2,534		144
Retirement ADC				0,158		2,353,762		2,5	24,077		170,315
Retiremen				3,391		8,728			3,250		(5,478)
	gement Administration ntal Pension Savings Plan			2,675 3,712		86,100 351,669			83,569 64,510		(2,531) 12,841
	ment Insurance			2,143		10,944			10,767		(177)
	Compensation			-, 1 10 7,414		53,781			91,516		37,735
	nefits Subtotal	\$			\$	4,345,934	\$		84,928	\$	338,994
Total Perso	onnel Expenditures						\$	10,6	11,282		