

CONSOLIDATED PLAN ADVISORY BOARD (CPAB) AGENDA

WEDNESDAY, DECEMBER 14, 2016 9:00 a.m. – 10:30 a.m.

SAN DIEGO CIVIC CONCOURSE, NORTH TERRACE ROOMS 207–208 202 'C' STREET, SAN DIEGO, CA 92101

- 1. Call to Order
- 2. Acceptance of CPAB Meeting Minutes: November 9, 2016
- 3. Staff Announcements
- 4. Board Member Announcements

5. Non-Agenda Public Comment

Non-agenda public comment may be made on any subject pertaining to the CPAB. Speakers will be allotted three (3) minutes each. *Public comments pertaining to agenda items below are taken during the discussion of said items.*

6. Action Item:

a. Approval of Fiscal Year 2018 Scoring Criteria

The CPAB will be asked to approve Section 3.d (Leveraged Funding) of the Fiscal Year 2018 Scoring Criteria.

7. Discussion Items:

a. Promise Zone

Katherine Crow, Promise Zone Director, will provide a brief overview of the San Diego Promise Zone.

b. Conflict of Interest Policies

The City Attorney's Office will give a brief presentation on the City's conflict of interest policies pertaining to CPAB members and staff.

THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

To request an alternative format, or to request a sign language or oral interpreter for the meeting, please contact the Meeting Coordinator in the Economic Development Department at least five (5) working days before the meeting at (619) 236-6700 to ensure availability. Assistive Listening Devices (ALDs) are available for the meeting upon request.



Community Development

c. CDBG Subrecipient Performance Report Card

Staff will provide an overview of the CDBG subrecipient performance report card and its integration into the Fiscal Year 2018 CDBG proposal scoring process.

d. Fiscal Year 2018 CDBG Request for Proposal (RFP) Timeline

Staff will present the tentative timeline for the upcoming CDBG RFP process.

8. Adjournment

Unfinished business shall be tabled and placed on the agenda of the following meeting.

Tentative Future Meeting Dates/Times

Subject to change. Check CDBG website at http://www.sandiego.gov/cdbg/cpab/index.shtml for latest information, locations, and special meetings.

- Wednesday, <u>January 11, 2017</u>, at 9:00 a.m.
- Wednesday, <u>February 08, 2017</u>, at 9:00 a.m.
- Wednesday, March 08, 2017, at 9:00 a.m.
- Tuesday, April 18, 2017, at 9:00 a.m.***
- Wednesday, <u>May 10, 2017</u>, at 9:00 a.m.
- Wednesday, <u>June 14, 2017</u>, at 9:00 a.m.
- Wednesday, July 12, 2017, at 9:00 a.m.
- Tuesday, <u>August 08, 2017</u>, at 9:00 a.m.***
- Wednesday, <u>September 13, 2017</u>, at 9:00 a.m.
- Wednesday, October 11, 2017, at 9:00 a.m.
- Wednesday, November 08, 2017, at 9:00 a.m.
- Wednesday, <u>December 13, 2017</u>, at 9:00 a.m.

***Note Tuesday meeting days.

SAN DIEGO CONCOURSE

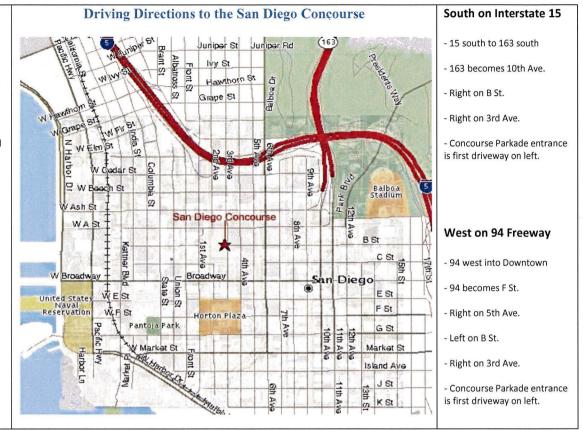
202 C Street MS57C, San Diego Ca. 92101 / 619-236-7029 / 619-236-7016

South on Interstate 5

- 5 south to Front St./Civic Center off ramp
- Take left fork on off ramp to 2nd Ave.
- Turn right onto 2nd Ave.
- Travel 3 blocks to where 2nd Ave. intersects A St.
- Enter Concourse Parkade structure

North on Interstate 5

- 5 north to 6th Ave off ramp
- Turn left onto 6th Ave.
- Turn right onto Ash St.
- Turn left on 2nd Ave., travel one block to where 2nd Ave. intersects A St.
- Enter Concourse Parkade structure

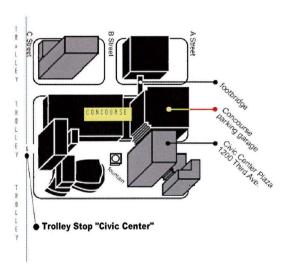


PARKING

*Entrances

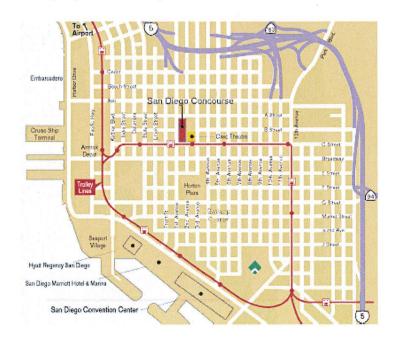
CONCOURSE PARKADE ENTRANCES: 1st and B Street

1st and B Street 2nd and A Street 3rd and B Street



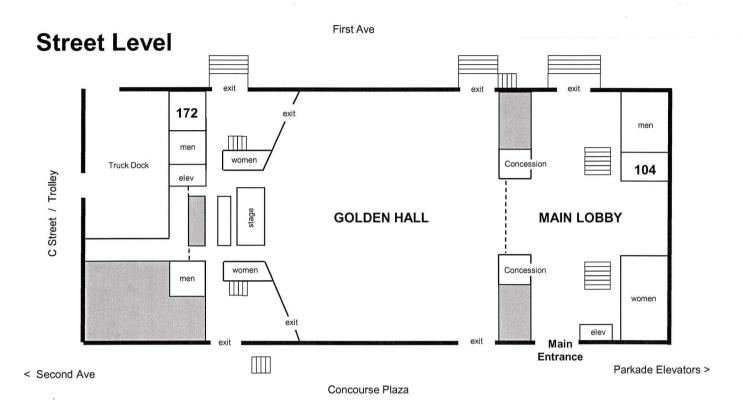
TROLLEY LINE

*Trolley stop is "Civic Center", location on 2nd and C Street.

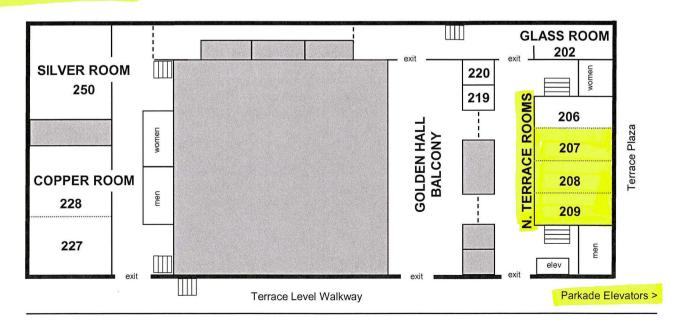


SAN DIEGO CONCOURSE

202 C Street MS57C, San Diego Ca. 92101 / 619-615-4100 / Fax 619-236-5994



Second Level



Proposed Revisions to Fiscal Year 2018 Scoring Criteria: Leveraged Funding Section 3.d

Consolidated Plan Advisory Board December 14, 2016



- Revisions recommended by CPAB Ad Hoc committees and City staff
- Approved at CPAB meeting on November 9, 2016
- Section 3.d (Leveraged Funding) tabled

FY 2017 Section 3: d.

d. Budget clearly lists all other funding sources secured for project, submits documentation for each source listed, and percent of funds leveraged (calculated by: other secured funding/total project costs) is:

CDD confirmed % & pts

5

Existing:

0%-5%
(0 points)
6%-20%
(1 points)
21%-40%

(2 points)

- 41%-60% (3 points)
- 61%-80% (4 points)
- 81%-100% (5 points)

Proposed:

- 0%-29%(0 points)30%-40%
- 30%-40% (2 points)
- 41%-60%(3 points)

- 61%-80% (4 points)
- 80%-100% (5 points)

Challenge Grant Agency	Leverage calculation	FY 17 Points	Proposed FY 18 Points	
Agency A	33.3%	2		2
Agency B	12.03%	1		0
Agency C	65.78%	4		4
Agency D	54.46%	3		3
Agency E	0%	0		0
Agency F	42.08%	3		3
Agency G	18.96%	1		0
Agency H	61%	4		4
Agency I	0%	0		0
Agency J	0%	0		0

CED Agency	Leverage calculation	FY 17 Points	Proposed FY 18 Points
Agency A	55.53%	3	3
Agency B	36.35%	2	2
Agency C	30.82%	2	2
Agency D	60.13%	3	3
Agency E	22%	2	0
Agency F	58.88%	3	3
Agency G	0%	0	0
Agency H	0%	0	0
Agency I	82.59%	5	5
Agency J	21.88%	2	0

PS Agency	Leverage calculation	FY 17 pts	FY 18 proposed
Agency A	70.06%	4	
Agency B	9.21%	1	
Agency C	0%	0	
Agency D	27.35%	2	
Agency E	62.23%	4	4
Agency F	0%	0	
Agency G	0%	0	
Agency H	17.39%	1	
Agency I	72.71%	4	4
Agency J	57.34%	3	

PS Agency	Leverage calculation	FY 17 pts	FY 18 proposed
Agency K	27.74%	2	0
Agency L	0%	0	
Agency M	26.45%	2	
Agency N	81%	5	
Agency O	78.43%	4	
Agency P	62.95%	4	
Agency Q	12.2%	1	
Agency R	19.55%	1	
Agency S	36.76%	2	2

NCIP Agency	Leverage calculation	Points
Agency A	35.84%	2
Agency B	0%	0
Agency C	0%	0
Agency D	81.01%	5
Agency E	24.83%	2
Agency F	6.6%	1
Agency G	3.65%	0
Agency H	0%	0
Agency I	21.69%	2
Agency J	45.81%	3

NCIP Agency	Leverage calculation	Points
Agency K	12.59%	1
Agency L	0%	0
Agency M	7.08%	1
Agency N	38.58%	2
Agency O	41.23%	3
Agency P	41%	3
Agency Q	21%	2
Agency R	0%	0
Agency S	7.62%	1
Agency T	35.68%	2

Leveraged Funds: RFP to Actuals

(FY 2016 June 30 close-outs)

- 17 projects reporting at close-out
- 8 projects less than RFP (average -25.65%)
- 7 projects greater than RFP (average +9.34%)
- 2 projects equal to RFP

For CPAB Consideration:

- Keep leveraged points the same for Public
 Services and Community/Economic Development
- Adjust points for Nonprofit Capital Improvement
 Projects

Requested Action

The CPAB finalizes the revisions to Section 3.d (Leveraged Funding) of the FY 2018 RFP Scoring Criteria

Economic Development Department

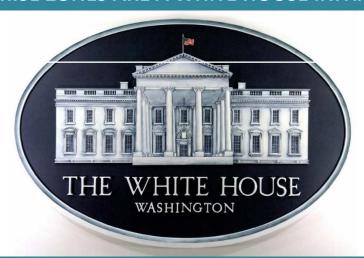
San Diego Promise Zone

CPAB Meeting December 14, 2016





PROMISE ZONES ARE A WHITE HOUSE INITIATIVE



PROMISE ZONES LEAD FEDERAL AGENCIES





Urban Promise Zones Led by HUD Rural and Tribal Promise Zones Led by USDA

Promise Zones Initiative Federal Partners

FEDERAL AGENCIES

As of June 2015, 13 federal agencies are Promise Zone partners offering technical assistance and/or preferential bonus points or priority consideration for grant opportunities.

- **U.S. Department of Housing and Urban Development (HUD)** *Leads efforts to support the urban Promise Zones*
- **U.S. Department of Agriculture (USDA)**Lead efforts to support the rural and tribal Promise Zones
- Corporation for National and Community Service (CNCS)
- National Endowment for the Arts (NEA)
- U.S. Department of Commerce (DOC)
- U.S. Department of Education (ED)
- U.S. Department of Health & Human Services (HHS)
- U.S. Department of Justice (DOJ)
- U.S. Department of Labor (DOL)
- U.S. Department of the Treasury
- U.S. Department of Transportation (DOT)
- U.S. Environmental Protection Agency (EPA)
- U.S. Small Business Administration (SBA)



More information on Federal Partners:

https://www.hudexchange.info/promise-zones/federal-partner-funding-and-technical-assistance-opportunities



Promise Zones Benefits

FOUR KEY FEDERAL PROMISE ZONE BENEFITS

Promise Zones are a designation with benefits overseen by a federal agency and do not receive direct grant funding from any federal agency. Promise Zone designees receive the following benefits.



Engage five
AmeriCorps*VISTA members annually



A federal liaison assigned to assist with navigating federal programs



Preference for certain competitive federal programs and federal technical assistance

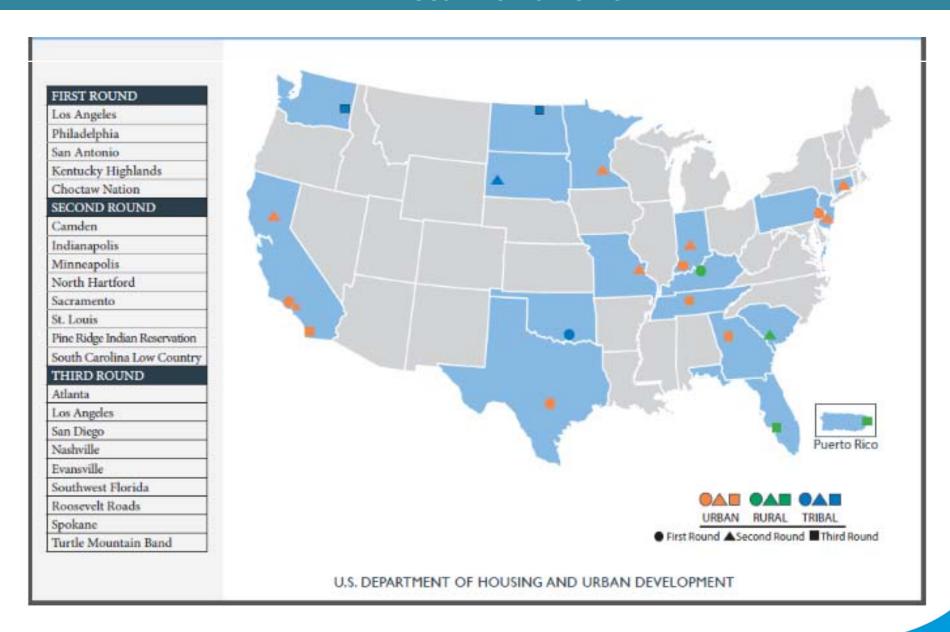


Promise Zone tax incentives if enacted by Congress



Promise Zone Full Partner Launch

WHITE HOUSE PROMISE ZONES





Promise Zones Initiative Goals

FIVE COMMON GOALS



Create Jobs



Increase Economic Opportunity



Improve Educational Opportunities



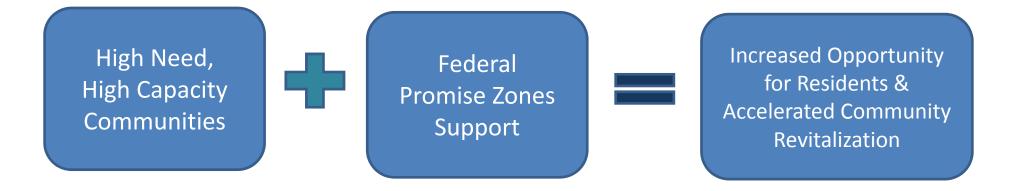
Reduce Serious or Violent Crime



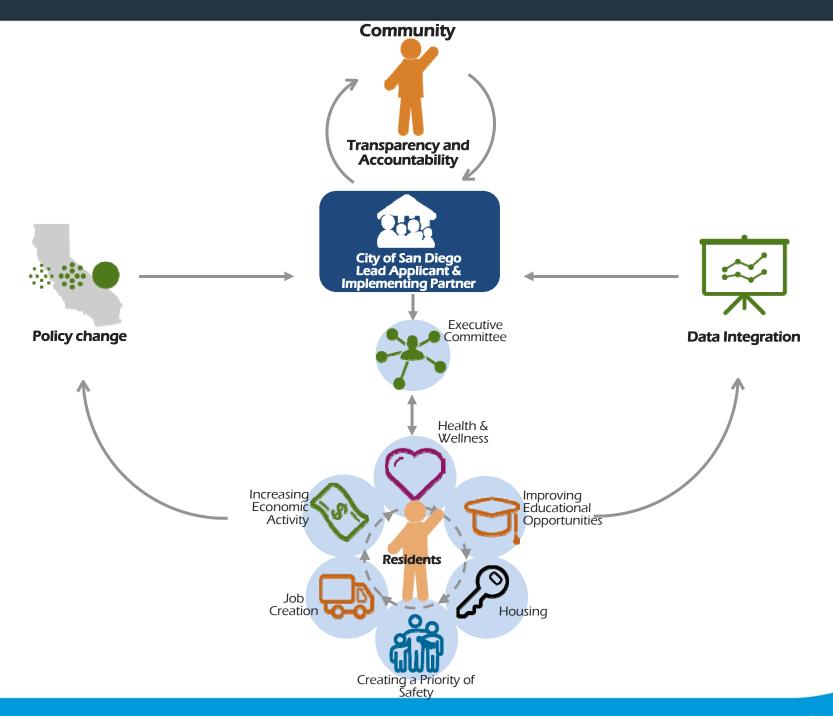
Leverage Private Capital

Promise Zones Initiative

THEORY OF ACTION

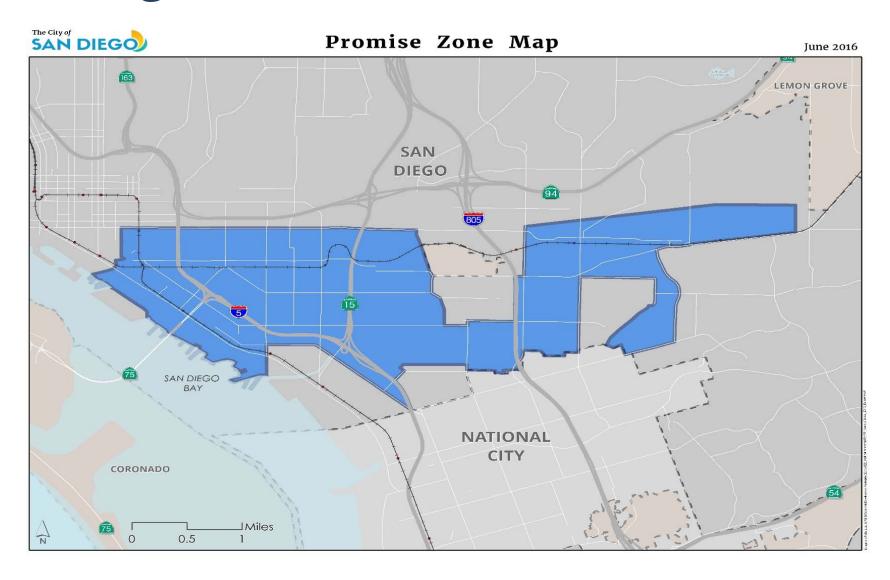


Promise Zone Full Partner Launch





San Diego Promise Zone





Promise Zone Partners

Implementing Partners

- Civic San Diego
- County of San Diego Health and Human Services Agency
- Jacobs Center for Neighborhood Innovation
- San Diego Housing Commission
- San Diego Unified School District
- San Diego Workforce Partnership

Supporting Partners

- BAME CDC
- Barrio Logan College Institute
- Family Health Centers of San Diego
- Harmonium
- Home Start
- International Rescue Committee
- Jackie Robinson YMCA
- Kitchens for Good

- LISC
- MAAC
- National University
- Project New Village
- Reality Changers
- SANDAG
- San Diego Futures Foundation
- San Diego Grantmakers
- San Diego Youth Development Office
- San Ysidro Health Center
- SAY San Diego
- Second Chance
- UCSD
- Urban Collaborative Project
- Urban Corps of San Diego County
- Urban League of San Diego County
- Workshop for Warriors



Role of Backbone Organization

Guide Vision and Strategy Support Aligned Activities Establish Shared Measurement Practices **Build Public Will Advance Policy** Mobilize Funding

Backbones must balance the tension between coordinating and maintaining accountability, while staying behind the scenes to establish collective ownership

Source: FSG Interviews and Analysis



PZ Lead Organization's Responsibilities

Coordination

- Regularly convene PZ partners to advance the plan and coordinate activities
- Coordinate use of non-competitive federal assistance
- Coordinate business dev. strategies using PZ tax incentives, if enacted

Communication

- Engage local residents
- Communicate needs and priorities to HUD Community Liaison
- Submit reports to share accomplishments and inform federal support

Certification

- Validate that applicant and application meet PZ Certification guidelines
- Encourage collaboration between organizations to optimize competitive submissions

Data & Evaluation

- Work with data and eval PZ partner(s) to track impact of initiative
- Ensure organizations receiving a PZ preference share data as needed



San Diego Promise Zone Goals

- 1. Create Jobs
- 2. Increase Economic Activity
- 3. Improve Educational Opportunities
- 4. Reduce Violent Crime
- 5. Increase Access to Quality, Affordable Housing
- 6. Promote Health and Access to Healthcare

SD

Overview of Promise Zones Reports

Report	Content	Purpose
Monthly Federal Grants Report	 List of all federal grants, with and without preference points, for which PZ partners have, or want, to apply 	 Verify amount of federal funding going to PZ Identify partners' technical assistance needs
Quarterly Reports	 Update on PZ milestones & accomplishments, plans and needs Update on non-federal investments 	 Identify technical assistance needs Track non-federal investments
Annual Report	 Lays out accomplishments over the last year, priorities for the next year and provides an update on proposed amendments to the Promise Zone Plan 	 Inform CL's work plan for next year Publicize PZ accomplishments

^{**}Designation Agreement includes reporting templates subject to pending OMB approval.**



San Diego Promise Zone Launch





Next Steps:

- MOUs signed & returned
- Partner site visits
- Grant searching and writing workshop
- Consultant on board
- Working Group meetings begin
 - Update and implement work plans



Questions?

Katherine Crow
San Diego Promise Zone Director
619-533-6474
Kcrow@sandiego.gov

CDBG Subrecipient Performance Report Card Overview

Consolidated Plan Advisory Board December 14, 2016





Background



Introduced back in 2014 as Part of FY 2015 Scoring Criteria



Max Deduction of 3 Points Taken from Final CPAB Score of Proposal



Based on Past Performance of Applicant with City CDBG Program



Purpose

Serve as monitoring tool for City staff

Foster excellent performance among CDBG subrecipients

Inform CPAB of past organization performance during proposal scoring



Timeline

Announced in CY 2014

Implementation
Begins for
FY 2018 Projects

Report Card
Development in
CY 2015/2016



Performance Assessment Areas



Fiscal Performance



Administrative Performance



Programmatic Performance

Performance Indicators

Fiscal Indicators

- Balance of Award \$ at Closeout
- Total of Disallowance \$ at Closeout
- Number of Disallowances Processed

Administrative Indicators

- Number of Late MPRs Submitted
- Number of Late RFRs Submitted

Programmatic Indicators

- Number of Clients Served <u>OR</u>
- Number of Projects Completed



Performance Standards

Fiscal Standards

- Award Balance: ≥ 10% → -0.50 point
- Total Disallowance \$: ≥ 10% → -0.25 point
- Disallowance Frequency: ≥ 50% → -0.25 point

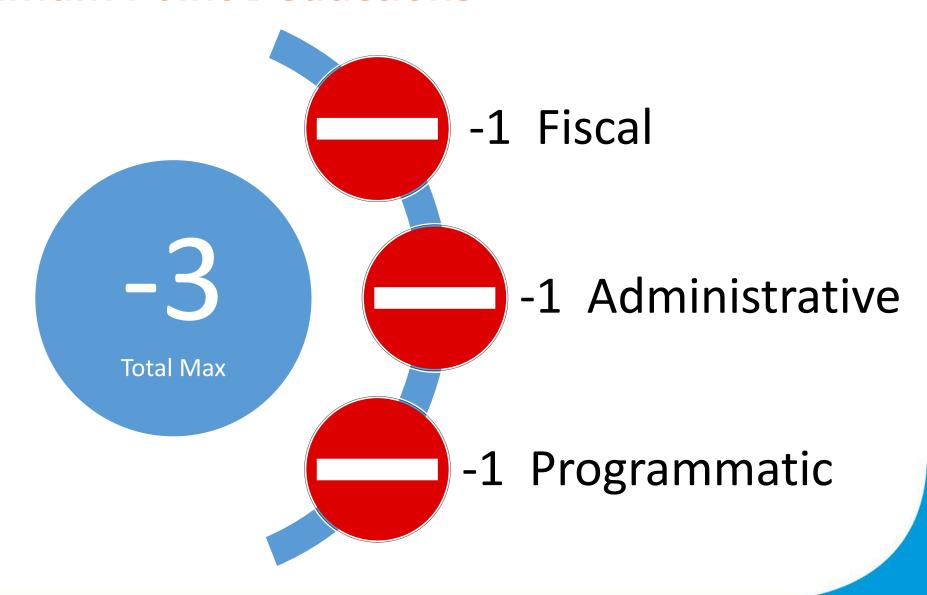
Administrative **Standards**

- Monthly Programmatic Reports (MPRs) Submitted Late: $> 25\% \rightarrow -0.50 \text{ point}$
- Requests for Reimbursement (RFRs) Submitted Late: $> 25\% \rightarrow -0.50$ point

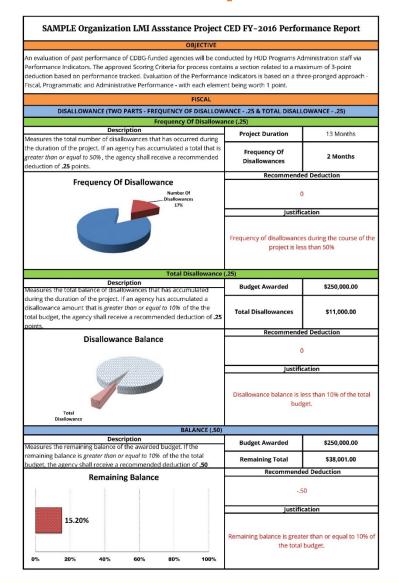
Programmatic Standards

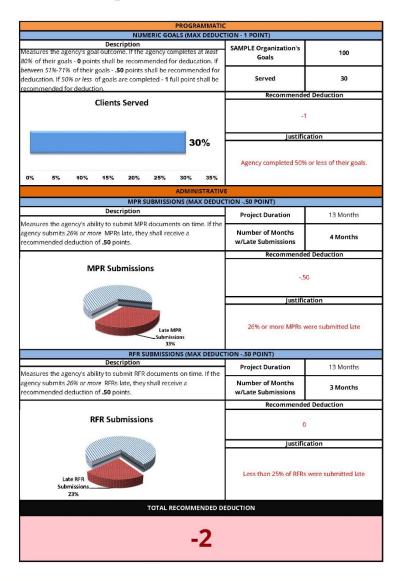
 Clients Served <u>OR</u> Projects Completed \geq 80% of target met \rightarrow -0.00 point 50% < of target met < $80\% \rightarrow -0.50$ point \leq 50% of target met \rightarrow -1.0 point

Maximum Point Deductions







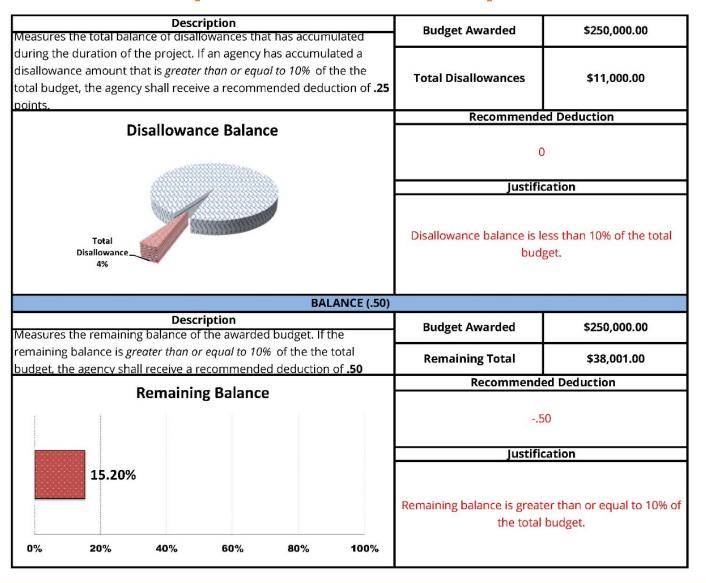


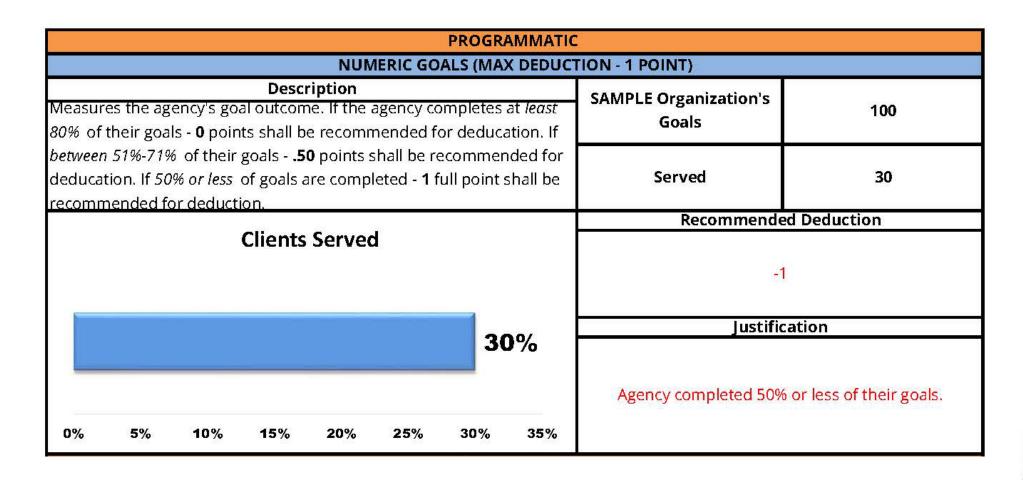
SAMPLE Organization LMI Assistance Project CED FY-2016 Performance Report

OBJECTIVE

An evaluation of past performance of CDBG-funded agencies will be conducted by HUD Programs Administration staff via Performance Indicators. The approved Scoring Criteria for process contains a section related to a maximum of 3-point deduction based on performance tracked. Evaluation of the Performance Indicators is based on a three-pronged approach - Fiscal, Programmatic and Administrative Performance - with each element being worth 1 point.

FISCAL DISALLOWANCE (TWO PARTS - FREQUENCY OF DISALLOWANCE - .25 & TOTAL DISALLOWANCE - .25) Frequency Of Disallowance (.25) Description **Project Duration** 13 Months Measures the total number of disallowances that has occurred during the duration of the project. If an agency has accumulated a total that is Frequency Of greater than or equal to 50%, the agency shall receive a recommended 2 Months Disallowances deduction of .25 points. Recommended Deduction Frequency Of Disallowance Number Of 0 Disallowances 17% ustification Frequency of disallowances during the course of the project is less than 50%





	_	
ADMINISTRATIVE	501	
MPR SUBMISSIONS (MAX DEDUC	HON50 POINT)	
Description	Project Duration	13 Months
Measures the agency's ability to submit MPR documents on time. If the agency submits 26% or more MPRs late, they shall receive a recommended deduction of .50 points.	Number of Months w/Late Submissions	4 Months
	Recommended Deduction	
MPR Submissions	50	
	Justification	
Late MPR Submissions 33%	26% or more MPRs were submitted late	
RFR SUBMISSIONS (MAX DEDUCT	TON50 POINT)	
Description	Project Duration	13 Months
Measures the agency's ability to submit RFR documents on time. If the gency submits 26% or more RFRs late, they shall receive a ecommended deduction of .50 points.	Number of Months w/Late Submissions	3 Months
	Recommended Deduction	
RFR Submissions	0	
Late RFR Submissions 23%	Justification	
	Less than 25% of RFRs were submitted late	



Next Steps

- Staff finalizing analysis and report cards using
 FY 2015 and FY 2016 data
- Final reports to be posted before January
 2017 on CDBG Program website
- Report card scores/deductions to be incorporated into FY 2018 proposal scoring sheets, as applicable, to be used by CPAB



NOTE: Applicants deemed "not qualified" through the Fiscal Year 2018 CDBG Request for Qualifications (RFQ) process are precluded from participating in the Fiscal Year 2018 CDBG Request for Proposals (RFP) process.

City of San Diego Community Development Division (CDD)

FY 2018 COMMUNITY DEVELOPMENT BLOCK GRANT REQUEST FOR PROPOSALS (CDBG RFP) TIMELINE*

Deadline Action	
Thursday, January 5, 2017	FY 2018 CDBG RFP released
Monday, January 9, 2017	Mandatory FY 2018 CDBG RFP Workshop Sessions Time: 9:30–10:00 a.m. Sign-In 10:00–11:30 a.m. Workshop OR 12:30–1:00 p.m. Sign-In 1:00–2:30 p.m. Workshop Location: Skyline Hills Library 7900 Paradise Valley Road San Diego, CA 92139
January 10–25, 2017	One-on-One Technical Assistance meetings at CDD
(no later than 12:00 p.m. on 1/25)	Office by appointment only
Wednesday, January 11, 2017	CPAB meeting
Thursday, January 12, 2017	Mandatory FY 2018 CDBG RFP Workshop Sessions Time: 9:30–10:00 a.m. Sign-In 10:00–11:30 a.m. Workshop OR 12:30–1:00 p.m. Sign-In 1:00–2:30 p.m. Workshop Location: Skyline Hills Library 7900 Paradise Valley Road San Diego, CA 92139



City of San Diego Community Development Division (CDD)

FY 2018 COMMUNITY DEVELOPMENT BLOCK GRANT REQUEST FOR PROPOSALS (CDBG RFP) TIMELINE*

REQUEST FOR PROPOSALS (CDDG RFP) TIMELINE		
Deadline	Action	
Friday, January 13, 2017	Optional Training: Grants Management System Time: 10:00–11:00 a.m. OR 2:00–3:00 p.m. Location: Civic Center Plaza 8 th Floor Training Room 1200 Third Ave San Diego, CA 92101	
Friday, January 13, 2017	First set of FAQs released	
Monday, January 16, 2017	Dr. Martin Luther King, Jr. holiday (City offices closed)	
Friday, January 20, 2017	Second set of FAQs released	
Wednesday, January 25, 2017 (no later than 12:00 p.m.)	Deadline to e-mail RFP-related questions to CDBG@sandiego.gov	
Thursday, January 26, 2016	Third set of FAQs released (if necessary)	
Friday January 27, 2017 (no later than 3 p.m.)	FY 2018 CDBG RFP submittal deadline	
January 30–February 3, 2017	CDD staff review of RFP proposals	
Monday, February 6, 2017	FY 2018 CDBG RFP materials available to Consolidated Plan Advisory Board (CPAB) members for review and scoring	
February 8–24, 2017	Potential CPAB ad hoc meetings on proposals	
Tuesday, February 28, 2017	CPAB FY 2018 CDBG RFP scoring results due to CDD staff	
Friday, March 3, 2017	FY 2018 CDBG RFP scoring results posted on CDBG Program website	



City of San Diego Community Development Division (CDD)

FY 2018 COMMUNITY DEVELOPMENT BLOCK GRANT REQUEST FOR PROPOSALS (CDBG RFP) TIMELINE*

Deadline	Action
Wednesday, March 8, 2017	CPAB Meeting: FY 2018 CDBG RFP scores approved and funding recommendations forwarded to City Council for approval
March 20 or 21, 2017	FY 2018 CDBG funding recommendations presented to City Council for approval

^{*}Note: Dates are subject to change.