

No.	Strategy	Implementation Action Type	Number	Description	Responsible/Lead Department	Collaborating Departments	Implementation Pathways	Implementation Item Type	Status	Performance Metrics	Partners	Reduce GHG Emissions	Community Identified Action	Air Quality (0-10)	Public Health (0-10)	Jobs & Economy (0-10)	Resiliency (0-10)	Feasibility Score (1-10)	Equity Score (1-10)
	STRATEGY 1 - Decarbonization of the Built Environment	Measure	BE-1.3	Decarbonize City Facilities															
8 REWODED	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Action]; Foundational	BE-1.3a	Develop and adopt a municipal energy implementation plan and municipal zero carbon emissions buildings and operations policies	Sustainability & Mobility	Engineering and Capital Projects, General Services, DREAM	Adopt MEIP and ZEMBOP	Plan Implementation	Under Way; Est. adoption October 2022	Complete Y/N	NBI	Medium	Y	YES	YES	NO	YES	9.1	5.5
2	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]; *BE-1.3a	BE-1.3SA-1	Implement energy efficiency projects at City facilities to meet zero emissions goals for municipal buildings established in the Municipal Energy Strategy & Implementation Plan, prioritizing projects within the City's Communities of Concern	Sustainability & Mobility	Engineering and Capital Projects, General Services, DREAM, Public Utilities	Implement Municipal Energy Implementation Plan. Develop and implement AMD fossil fuel elimination plans. Establish partnerships with ESCOs and execute PPAs and EMSAs.	Plan Implementation	Under Way; FFEP Est. Jan 2024; ESCO projects Est. Jan 2025	% of muni facilities meeting zero emissions goal # of projects in CoCs	ESCOs & As-Needed Consultants	Medium	Y	NO	NO	YES	YES	8.2	5.5
116	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]; >BE-1.3SA-1	BE-1.3SA-2	Identify and prioritize energy projects at City facilities that increase resiliency for the surrounding communities and City operations, focusing on our Communities of Concern	Sustainability & Mobility	Engineering and Capital Projects, General Services, DREAM, Public Utilities	Implement Municipal Energy Implementation Plan. Gather lessons learned from microgrid pilot. Establish Resilience Hubs	Plan Implementation	Under Way; FFEP Est. Jan 2024; ESCO projects Est. Jan 2025	% of muni ZE projects with resiliency element # of projects in CoCs	3rd Party Owners Rep	Medium	Y	NO	NO	NO	YES	8.2	10
31	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]; *BE-1.3a	BE-1.3SA-3	Implement technologies such as renewable electricity generation, heat pumps, energy storage, and microgrids at City facilities to meet the zero emissions goals for municipal buildings established in the Municipal Energy Strategy & Implementation Plan.	Sustainability & Mobility	Engineering and Capital Projects, General Services, DREAM, Public Utilities	Implement Municipal Energy Implementation Plan. Develop and implement AMD fossil fuel elimination plans. Establish partnerships with ESCOs and execute PPAs and EMSAs.	Plan Implementation	Under Way; FFEP Est. Jan 2024; ESCO projects Est. Jan 2025	% of muni facilities meeting zero emissions goal	ESCOs & As-Needed Consultants	Medium	Y	NO	NO	YES	YES	8.2	5.5
158 REWODED	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action] =BE-1.3SA-5	BE-1.3SA-4	Convert all street lights to LEDs and explore auto-dimming technology where public safety would not be compromised	Transportation	Engineering and Capital Projects	Budget for conversions	Code Change	LED street light conversion under way	Number of led street lights		Low	Y	NO	YES	NO	NO	7.75	7
192	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action] =BE-1.3SA-4	BE-1.3SA-5	Convert all traffic signals to LED lights	Transportation	Engineering and Capital Projects	Update Street Design Manual	Code Change	Under way	Number of led traffic lights		Low	Y	NO	NO	NO	NO	9.1	1
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.3SA-6	Future development on City-owned property will require and reward proposals based on decarbonization and other CAP goals	DREAM	Sustainability & Mobility	Implement ZEMBOP	Plan Implementation	Not started	ZEMBOP Adoption				YES	YES	NO	YES	7.3	1
	STRATEGY 1 - Decarbonization of the Built Environment	Measure	BE-1.2	Decarbonize New Building Development															
3 REWODED	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Action]; Foundational	BE-1.2a	Develop and adopt a Building Electrification policy, through code update or other mechanism, requiring new residential and commercial buildings to eliminate the use of natural gas, increase energy efficiency, increase distributed energy generation and storage and increase EV charging stations, engaging with residents of Communities of Concern, workers and builders	Sustainability & Mobility		Amend Land Development Code	Code Change	Code updates under development	Complete Y/N		Medium	N	YES	YES	YES	YES	7.75	5.5
136 REWODED	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.2SA-1	Prioritize cool roofs when feasible to implement Climate Resilient SD in energy efficiency building code update	Sustainability & Mobility	Development Services	Amend Building Code	Code Change	Not started	Complete Y/N		Low	Y	NO	NO	YES	YES	7.75	1
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.2SA-2	Support new regional policies for alternative systems that can be used to replace existing heating and cooling air systems and water systems	Sustainability & Mobility		Maintain relationships with stakeholder and policy makers	Partnerships	Ongoing	Narrative	County of San Diego Center for Sustainable Energy			YES	YES	YES	YES	8.2	1
1	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action] *BE-1.2a	BE-1.2SA-3	Establish policies that incentivize developers to use less GHG intensive materials and practices (EVs, Low-Carbon concrete, recycled materials, etc) including mass timber and modular construction	Sustainability & Mobility	Development Services	Amend Land Development Code	Code Change	Not started	Complete Y/N	Institute for Sustainable Infrastructure - Envision Certification	Medium	Y	NO	NO	NO	YES	5.5	1
	STRATEGY 1 - Decarbonization of the Built Environment	Measure	BE-1.1	Decarbonize Existing Buildings															
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-1	Complete an analysis of the City's building and housing stock to identify policy opportunities for existing building decarbonization	Sustainability & Mobility	DSD	BEI completing BHSa, to be completed Dec. 2022	Study/Analysis	In Progress	Building/housing stock report	BEI			NO	NO	NO	NO	10	1
5	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Action]; Foundational, follows BE-1.1SA-1, study to inform action	BE-1.1a	Develop a comprehensive roadmap to achieve decarbonization of the existing building stock including, programs, regulatory and incentive tools that includes extensive engagement and utilization of a shared-decision making model with Communities of Concern	Sustainability & Mobility	DSD	Release RFP; Executed Contract with consultant; co-develop / extensive outreach with communities/COG; complete Roadmap (plan)	Code Change	RFP to be released early 2023, Roadmap completed end of 2023	Complete Y/N		Low	N	YES	YES	YES	YES	7.75	4
7	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-2	Update the Building Energy Benchmarking Ordinance to expand enforcement and compliance.	Sustainability & Mobility		New Ordinance	Code Change	Annual benchmarking program underway. Releasing RFP for Benchmarking Ordinance support by end of 2022.	Number of Participants and/or Sqft (from Benchmarking dashboard)		low	Y	YES	YES	YES	YES	8.65	1
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Action]; *BE-1.1a	BE-1.1b	Develop a Building Performance Standards (BPS) policy	Sustainability & Mobility		Informed by BPS and Decarb Roadmap, develop new BPS policy.	Planning Action	Not started	Complete Y/N	California Energy Commission			YES	NO	YES	YES	9.1	1
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-3	Explore opportunities to increase onsite water reuse and irrigation for buildings as part of overall building decarbonization roadmap	Public Utilities		Consult state building standards pursuant to California Water Code section 13558	Code Change	State building standards underway, due by end of 2023	Complete Y/N	California Department of Housing and Community Development			NO	NO	NO	YES		1
136 REWODED	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.2SA-4	Prioritize cool roofs when feasible to implement Climate Resilient SD in energy efficiency building code update	Sustainability & Mobility	Development Services	Amend Building Code	Code Change	Not started	Complete Y/N		Low	Y	NO	NO	YES	YES	7.75	1
141	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-5	Identify funding sources, including SDCP and SDGE, for advancing residential weatherization projects, appliance exchanges and broad building retrofits in Communities of Concern	Sustainability & Mobility		Complete study or analysis to identify and compile funding sources and pathways.	Identify Funding	Staff responsible to be assigned	Grant funding		low	Y	YES	YES	YES	YES	10	7
9	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-6	Expand residential Photovoltaic deployment incentives/programs	Sustainability & Mobility	Development Services Planning	Work with existing legislative efforts	Identify Funding	CPUC currently considering considerable cuts to rooftop PV incentives	Residential PV generation		high	Y	NO	NO	YES	YES	5.5	5.5
NEW	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Supporting action]	BE-1.1SA-7	Develop programs to promote energy efficiency and load management technologies with an emphasis in Communities of Concern	Sustainability & Mobility	Public Utilities	Continue to work with SDCP and SDGE to identify opportunities	Partnerships	Ongoing	Narrative	SDCP, SDGE			NO	NO	YES	YES	5.5	5.5
	STRATEGY 1 - Decarbonization of the Built Environment	Strategy	BE-SA	Other Supporting Actions															
16	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Strategy supporting action]	BE-SA-1	Remove high-Global Warming Potential refrigerants - develop a refrigerant management program that establishes a phaseout timeline for high-Global Warming Potential refrigerants	Sustainability & Mobility		Amend building code	Code Change	Not started	Amount of harmful refrigerant saved		Low	N	NO	NO	NO	NO	9.1	4
32	STRATEGY 1 - Decarbonization of the Built Environment	[Orig - Strategy supporting action]	BE-SA-2	Advance workforce development programs for decarbonization including energy efficiency and renewable energy projects	Economic Development		Workplan Change	Partnerships	Workforce development programs exist and frequently pursue energy efficiency projects	New generation specifically through workforce development		Low	N	NO	NO	YES	NO	8.65	5.5
	STRATEGY 2 - Access to Clean & Renewable Energy	Measure	RE-2.1	Citywide Renewable Energy Generation															
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Action]; Foundational	RE-2.1a	Partner with SDCP to increase customer adoption of 100% renewable energy supply	Sustainability & Mobility		Continue to work with SDCP to identify opportunities	Partnerships	Ongoing	Narrative	SDCP, SDGE			NO	NO	NO	NO	5.05	1
23 REWODED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Action]	RE-2.1b	Partner with SDCP to incentivize local generation of renewable energy resources	Sustainability & Mobility		Ongoing cooperation with SDCP	Partnerships	Ongoing	Content Label		Med	N	NO	NO	YES	YES	5.14	4
26 REWODED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-1	Develop financial support programs to incentivize solar on multifamily buildings, providing financial benefits to tenants and families within Communities of Concern	Sustainability & Mobility		Develop partnerships and programs; Identify funding	Partnerships	Not started	Complete Y/N		Low	Y	NO	NO	YES	YES	4.6	7
25	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-2	Develop financial support programs to incentivize deployment of building-scale renewables and mandate the use of renewables through building codes, while engaging residents and other stakeholders in the process.	Sustainability & Mobility		Develop partnerships and programs; Identify funding	Code Change	Not started	Complete Y/N		Med	Y	NO	NO	YES	YES	7.93	5.5
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-3	Increase renewable generation at non-residential developments through new policies or incentive programs.	Sustainability & Mobility	Public Utilities	New Ordinance	Code Change	Not started	Complete Y/N				NO	NO	YES	YES	5.5	1
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-4	Update land use code to include energy storage and other distributed energy technologies to facilitate local renewable energy resource deployment	Sustainability & Mobility		Update land use code	Code Change	Not started	Complete Y/N				NO	NO	NO	YES	6.4	1
194	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-5	Deploy advanced renewable energy technologies (e.g. battery energy storage systems, microgrids, etc.) at municipal facilities to demonstrate feasibility.	Sustainability & Mobility	Development Services, IT	Implement microgrid pilot project	Identify Funding	Underway (Gridscape/Shell project), Project expected to be complete 2024	% of 8 projects successfully completed and operating	Shell, Gridscape, Industrial Power	Med	N	NO	NO	NO	YES	6.4	2.5
195	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-6	Leverage municipal facilities to establish community solar and microgrid solutions when tariffs allow.	Sustainability & Mobility	IT, General Services	Identify appropriate facilities, development partners	Planning Action	Currently assessing appropriate sites	# of projects, MWH of community solar installed	SDCP, SDGE, project developers/funders	Low	N	NO	NO	NO	YES		1

NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.1-SA-7	Explore partnerships for a trade-in program that makes it possible for small landscape owners to transition to electric equipment	Sustainability & Mobility		Work with County of San Diego on existing rebate program; Identify funding	Partnerships	CARB-Funded rebate program in place	Narrative	CARB, County of San Diego			NO	NO	NO	NO			2.5	
	STRATEGY 2 - Access to Clean & Renewable Energy	Measure	RE-2.2	Increase Municipal Zero Emission Vehicles																	
22 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Action]; Foundational	RE-2.2a	Develop a City Fleet Vehicle Replacement and Electrification strategy consistent with the Municipal Energy Implementation Plan and state requirements for municipal electrification.	General Services	Sustainability & Mobility	Consultant task order to establish EV roadmap. Supervised by EV PM. ZEMBOP to provide direction	Planning Action	EV Roadmap task order currently underway; Fleet charging plans from asset managing department due 1/1/2024	Complete Y/N	Kitchell	Low	N	YES	YES	NO	YES			4.15	3.25
20	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action] > RE-2.2a	RE-2.2-SA-1	Conduct City fleet electrification feasibility study to determine best siting, funding needs, and strategies including specific strategies for Chollas Operations Yard.	General Services	Sustainability & Mobility	Consultant task order to complete feasibility study	Planning Action	Feasibility study task order currently underway, including other City working yards	Complete Y/N	Kitchell	Low	N	NO	NO	YES	NO			5.5	7
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]; *RE-2.2-SA-1	RE-2.2-SA-2	Seek partnerships with SDCP, SDG&E and others to install charging infrastructure for all vehicle types	Sustainability & Mobility		Include in ZEV Strategy	Planning Action	Ongoing	Number of chargers/ports	SDG&E SDCP			YES	YES	YES	NO			4.6	2.5
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.2-SA-3	Include stated preference for 100% renewable energy on publically available chargers on municipal land	Sustainability & Mobility		Include language in procurement and advertizing material	Policy Change	Not started	Narrative				NO	NO	NO	NO			8.2	2.5
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.2-SA-4	Update AR35.80 to include EV vehicles to the list of preferred purchases	Environmental Services	General Services	Update AR 35.80 in compliance with state requirements	Policy Change	AR 30.20, pertaining to AR 35.80 update complete	Complete Y/N				NO	NO	NO	NO			8.2	2.5
30	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.2-SA-5	Update municipal parking yard electric infrastructure to support electric vehicle charging needs	General Services	Sustainability & Mobility; Engineering and Capital Projects	Use current feasibility study to develop and execute implementation plan; Identify needed funding	Identify Funding	Consultant task order to address municipal electric infrastructure needs in place; \$50M FY24 Requested, \$200M in five year budget	Work completed narrative; Percent of total charging need in place	Kitchell; SDG&E	High	N	YES	YES	NO	YES			5.5	1
19	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.2-SA-6	Create standards for the City's purchase of fuel for fleet vehicles that contains the lowest levels of lifecycle GHG emissions available.	General Services	Sustainability & Mobility	Sustainability & Mobility analysis of available fuel types and development of language for fuel procurement	Policy Change	Starting in FY23	Lifecycle GHG		Low	N	YES	YES	NO	YES			6.4	1
187	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.2-SA-7	Explore pilot projects for a variety of grid resilience services (demand response, emergency back-up, demand charge reduction, etc.) through three modes of EV integration (Grid-to-Vehicle, Vehicle-to-Building, Vehicle-to-Grid)	Sustainability & Mobility	General Services	Include in ZEV Strategy	Partnerships	Ongoing	Number of projects	Utilities OEMs	Low	N	NO	NO	YES	YES			3.7	2.5
	STRATEGY 2 - Access to Clean & Renewable Energy	Measure	RE-2.3	Increase Electric Vehicle Adoption																	
21	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Action]; Foundational	RE-2.3a	Develop a city-wide electric vehicle strategy to accelerate EV adoption, including flexible fleets, circulators, and electric bicycles, focusing on the barriers to ownership and charging for residents within the communities of concern.	Sustainability & Mobility		Develop and adopt ZEV	Planning Action	Under development	Complete Y/N	Utilities SMD OEM EVSE	Med	Y	YES	YES	YES	YES			7.57	7.45
183 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action] >RE-2.3a	RE-2.3-SA-1	Set a goal for installation of public EV charging stations on city property to support EV adoption in Communities of Concern. Initiate process with publication of a Request for Information (RFI) to solicit public charging solutions.	Sustainability & Mobility	DREAM	Develop and adopt ZEV	Plan Implementation	Receiving feedback from RFI Developing goal and RFP	Complete Y/N		Low	Y	YES	YES	NO	YES			5.5	7
NEW Moved from 2.02	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]; *RE-2.3-SA-1	RE-2.3-SA-2	Work with local businesses to expand EV charging stations on commercial property	Economic Development	NEW	Scope is included in existing workplan	Plan Implementation	Scope is included in existing workplan	Narrative	Center for Sustainable Energy Ceantech SDG&E			YES	YES	NO	NO			4.6	2.5
24 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]; *RE-2.3-SA-1	RE-2.3-SA-3	Amend the building code update to expand EV charging stations requirements for multi-family and non-residential properties	Sustainability & Mobility	Development Services	Amend Land Development Code and Building Code as applicable	Code Change	Code updates in progress	Complete Y/N	Building Ops and Management Association	Low	Y	YES	YES	YES	YES			7.93	5.5
57	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]; *RE-2.3-SA-1	RE-2.3-SA-4	Amend the building code to require charging stations for electric bicycles	Planning	Development Services	CAP Consistency Regs	Code Change	Adopted 8/2/22	Complete Y/N		Low	N	NO	NO	NO	NO			9.19	2.5
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.3-SA-5	Explore the development of a citywide policy for surplus land that cannot be used for housing or housing related uses to be considered for EV charging sites prior to review for sale or other dispensation	DREAM	Sustainability & Mobility	Examine real estate policy with relevant City Departments	Policy Change	Not started	Complete Y/N				NO	NO	NO	NO			6.4	1
53	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.3-SA-6	Continue to work with the Air Pollution Control District (APCD), San Diego Unified School District and other school districts serving the City to support the conversion of the school bus fleet to zero emissions vehicles	Sustainability & Mobility		Meet with APCD and SDUSD to identify opportunities	Partnerships	SDUSD currently purchasing limited Evs	Percent of fleet electric	APCD, SDUSD	Med	N	YES	YES	NO	NO			2.8	4
59	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.3-SA-7	Work with SANDAG, APCD and MTS to procure a fully zero emissions bus fleet	Sustainability & Mobility		Council and Mayoral action	Partnerships	MTS board representation exists as a channel	Percent of fleet		High	N	YES	YES	NO	YES			4.6	5.5
184 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	[Orig - Supporting action]	RE-2.3-SA-8	Continue to work with SANDAG, APCD, U.S. Navy, the Port of San Diego and other partners on medium and heavy duty (MD/HD) ZEV infrastructure planning. Consider future policies to advance MD/HD ZEV adoption and utilization in the Portside Communities, Border Communities, and other major logistics hubs.	Sustainability & Mobility	Planning	Ongoing cooperation with Port of San Diego	Partnerships	Ongoing	Narrative		Low	N	YES	YES	NO	YES			3.7	7
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.1	Safe and Enjoyable Routes for Pedestrians and Cyclists																	
153	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.1a	Develop Safe Routes to Schools safety plans; start a San Diego Safe Routes to Schools program focusing on Communities of Concern and underperforming schools	Sustainability & Mobility	Transportation	Work with San Diego County SRTS Coalition; Identify funding	Partnerships	SRTS activity is currently dependent upon grant funding	Students trained, projects identified, projects executed		Low	Y	YES	YES	NO	NO			6.4	8.65
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1a	MLU-3.1-SA1	Adopt City portions of SANDAG's forthcoming first mile/last mile initiative and incorporate Safe Routes to Transit strategies in Transit Priority Areas	Planning	Sustainability & Mobility	Code updates and Community Plan Updates	Code Change	Ongoing	Narrative				YES	YES	NO	NO				2.5
66	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA2	Partner with public safety to review and reform education programs and enforcement policies related to pedestrian and traffic safety	Sustainability & Mobility	Police, Transportation	Form working group, review process, or similar between parties	Outreach and Education	Occasional cooperation between departments exists; Channels could be strengthened	Complete Y/N		Low	N	NO	YES	NO	NO			4.6	10
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA2 *MLU-3.1d	MLU-3.1-SA3	Increase education campaigns to improve motorist behavior to result in a safer right-of-way for bicyclists and pedestrians.	Sustainability & Mobility	Transportation Police Planning	Include Vision Zero language in Mobility Master Plan; Pursue funding	Planning Action	Mobility Master Plan in progress	Narrative	Circulate San Diego San Diego Bicycle Coalition			NO	YES	NO	NO			9.1	2.5
159	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA4	MLU-3.1-SA4	Amend the code and street design manual to include standards for pedestrian orientated street lighting in neighborhoods and alleyways	Transportation	Sustainability & Mobility	Develop a city standard of pedestrian oriented lighting	Code Change	In progress in Sustainability & Mobility Department	Complete Y/N		Low	Y	NO	YES	NO	NO			5.86	8.05
157	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA4	MLU-3.1-SA5	Install pedestrian orientated streetlights for increased safety and comfort in Communities of Concern	Transportation	Utilities Undergrounding, Engineering and Capital Projects	Identify funding	Identify Funding	Installation to follow street design manual update	Lights installed		Low	Y	NO	YES	NO	NO			5.86	8.05
178	STRATEGY 3 - Mobility & Land Use	[Orig - Action]; Foundational	MLU-3.1b	Update Bicycle Master Plan with current best practices for facility designation, reflecting recent community plan updates and proposed regional connections. Also describing existing constraints, opportunities, and implementation strategies.	Sustainability & Mobility	Transportation	Secure funding for consultant services	Planning Action	Current BMP was adopted in 2013, update or admin adjustment needed.	narrative		Low	Y	NO	NO	NO	NO			9.1	4
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action] > MLU-3.1b	MLU-3.1-SA6	Include in Bicycle Master Plan update policies and programs to increase bicycle storage near new bikeways	Sustainability & Mobility	Transportation	Include in Bicycle Master Plan	Planning Action	Bicycle Master Plan update in progress	Narrative				NO	NO	NO	NO				2.5
175	STRATEGY 3 - Mobility & Land Use	[Orig - Action]; *MLU-3.1b	MLU-3.1c	Implement the City's Bicycle Master Plan and community plan bicycle networks with a Class IV First approach	Transportation	Engineering and Capital Projects	Implementation is ongoing, primarily through Transportation Department, E&CP	Plan Implementation	Implementation is ongoing, primarily through Transportation Department, E&CP	Miles of bikeways by class	San Diego Bicycle Coalition Bike SD Circulate San Diego	Low	Y	YES	YES	NO	NO			9.1	1
51	STRATEGY 3 - Mobility & Land Use	[Orig - Action]; Foundational	MLU-3.1d	Develop a Mobility Master Plan to reduce mobile sources emissions and further a shift in mode	Sustainability & Mobility		Strong focus in Mobility Master Plan on mode shift	Policy Change	Mobility Action Plan laid groundwork in 2019. Full MMP still needed.	narrative		Low	N	YES	YES	NO	NO			9.73	8.5
69	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1d	MLU-3.1-SA7	Complete and implement the Mobility Master Plan to ensure City infrastructure can adequately support the goals of the Climate Action Plan	Sustainability & Mobility		Complete and implement Mobility Action Plan	Planning Action	In Progress	Complete Y/N		Low	N	YES	YES	NO	NO			2.8	5.5
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA8	MLU-3.1-SA8	Create a quick build policy and design guidelines to facilitate repurposing of the right-of-way or installation of installation of interim or pilot bicycle, ADA accessibility, or pedestrian projects	Sustainability & Mobility	Transportation, Development Services, Planning Engineering and Capital Projects	Update Street Design Manual; Implement Complete Streets guidelines	Planning Action	Street Design Manual update with Complete Streets Guidelines in progress	Narrative				NO	YES	NO	NO			8.2	1
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA8	MLU-3.1-SA9	Examine proposed bike and pedestrian projects and use "quick-build" pathways where appropriate to increase financial viability	Transportation	Sustainability & Mobility	Consult with 'STAAT' team on pertinent projects	Planning Action	STAAT team established 2022	Projects programed through 'STAAT'				NO	YES	NO	NO			8.2	2.5
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA10	Identify and address gaps in the City's pedestrian network and opportunities for improved pedestrian crossing, using the City's Pedestrian Master Plan and the City's sidewalk assessment	Transportation	Sustainability & Mobility	Continue to inform sidewalk infrastructure programming with the Pedestrian Master Plan and sidewalk assessment	Plan Implementation	Ongoing	Miles of new and repaired sidewalk				NO	YES	NO	NO				5.5

139	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA11	Incorporate trees and additional cooling features such as innovative shade designs, water features, and cooling centers at parks, with a concentration in Communities of Concern	Parks & Recreation		Modifications to Consultants Guide to Park Design and Development.	Policy Change	Shade structures increasingly used on playgrounds	Complete Y/N		Low	N	NO	YES	NO	YES	6.4	7
155 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA12	Include shade structures on building frontages in pedestrian thoroughfares, with preference given to natural shade up to five feet	Planning	Development Services	Code change Land Development Code	Code Change	Adopted 8/2/22	Complete Y/N		Low	Y	NO	YES	NO	YES	4.6	2.5
161	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; Foundational	MLU-3.1-SA13	Update street planning and design process with a focus on community input from Communities of Concern to prioritize pedestrians, bicyclists, and transit	Sustainability & Mobility	Planning, Transportation	Develop Planning Department Engagement Guide; Environmental Justice Element and Mobility Master Plan	Code Change	Not started	Complete Y/N		Low	Y	NO	NO	NO	NO	6.4	9.1
198	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA15 *MLU-3.1d	MLU-3.1-SA14	Include audible pedestrian signals at all signal-controlled crosswalks	Transportation		Engineering and Capital Projects Policy Change and inclusion in Mobility Master Plan	Policy Change	Draft policy change under review. Inclusion in Mobility Master Plan is expected.	Number of APS		Low	Y	NO	YES	NO	NO		1
199	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA14 *MLU-3.1d	MLU-3.1-SA15	Install audible wayfinding beacons at complicated intersections and sign locations	Transportation		Engineering and Capital Projects Policy Change and inclusion in Mobility Master Plan	Policy Change	Draft policy change under review. Inclusion in Mobility Master Plan is expected.	Number of beacons		Low	N	NO	YES	NO	NO		1
142	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA16	Increase number of trash and recycling receptacles in pedestrian corridors/Transit Priority Areas	Environmental Services	Economic Development	Additional funding for containers and staffing	Identify Funding	Not started	Number of new receptacles	Downtown Clean and Safe MADs	Low	N	NO	YES	NO	NO	6.4	3.25
NEW	STRATEGY 3 - Mobility & Land Use	[New - Supporting action]	MLU-3.1-SA17	Implement Assembly Bill 43 to reduce speed limits in select corridors	Transportation		Incorporate AB 43 into Traffic Calming Guidelines	Planning Action	In progress	Inclusion of language in Traffic Calming Guidelines									
63	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA18	Update City special events permits to prioritize transit, walking, and bicycling	Sustainability & Mobility	Special Events, Development Services	Update to Special Event application process	Policy Change	Application process is online and editable	Complete Y/N		Low	N	YES	YES	YES	NO	7.3	1
33 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; Foundational	MLU-3.1-SA19	Amend Council Policy 800-14 to prioritize CAP implementation with a greater investment in Communities of Concern, repurposing of the public right of way to include Class IV Bike Facilities, coordinate with SANDAG Early Action Plan bike projects, and improved accessibility for walking/rolling for all ages and abilities	Sustainability & Mobility	Transportation	Amend Council Policy 800-14	Policy Change	Not started	Complete Y/N		Low	Y	NO	YES	YES	NO	7.3	5.5
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.1e	The City will evaluate existing and future fee structures to increase the priority of active transportation project implementation, especially within Communities of Concern, and the City will increase its efforts to identify and pursue grant funds for the planning and implementation of active transportation projects	Sustainability & Mobility	Planning	Ongoing evaluation of fee structures	Study/Analysis	Active transportation in lieu fee in place. Build Better SD includes new City-wide mobility fee and update to RTCI fee. Ongoing pursuit of grant funding.	Narrative				NO	NO	NO	NO		4
162	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA20	Explore fee structure/incentive program to increase cost savings for shared transportation network company (TNC) trips relative to private TNC trips	Sustainability & Mobility		Research and report recommendations	Code Change	Not started	Complete Y/N		Low	N	YES	YES	YES	NO	7.75	1
71 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Action] = MLU-3.1g	MLU-3.1f	Review and improve flexible fleets and micro-mobility policies/shared use mobility programs, especially focused in Communities of Concern and first mile/last mile applications	Sustainability & Mobility		Review existing policy with Office of Equity and Racial Justice and Sustainability & Mobility	Policy Change	Policy is currently in place. Execution is through Sustainability & Mobility	Micro mobility metrics in CoCs		Low		YES	YES	NO	NO	8.2	2.5
177	STRATEGY 3 - Mobility & Land Use	[Orig - Action] = MLU-3.1f	MLU-3.1g	Partner with Microbility Operators to optimize the number of scooters available in mobility hubs and/or near transit	Sustainability & Mobility		Review existing policy with Office of Equity and Racial Justice and Sustainability & Mobility	Partnerships	Policy is currently in place. Execution is through Sustainability & Mobility	Micro mobility metrics in CoCs		Low		YES	YES	NO	NO	9.1	5.5
NEW	STRATEGY 3 - Mobility & Land Use	[New - Supporting action]	MLU-3.1-SA21	Implement the City's San Diego River Park Master Plan to increase mobility	Parks & Recreation		Implement River Park Master Plan	Plan Implementation	Currently in implementation phase	Narrative									
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA22	Where roadway widenings are otherwise planned, identify opportunities to repurpose the use of the right-of-way for walking, rolling, biking, and transit modes of travel	Transportation	Engineering and Capital Projects	Update Street Design Manual	Planning Action	Not started	Citywide bicycle and pedestrian pathway in right of way				YES	YES	NO	NO		2.5
111	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA23	Ensure that Capital Improvement Projects comply with all applicable landscape requirements in the Land Development Code	Transportation		Review existing policy	Plan Implementation	CIP, and all City projects comply with landscape requirements	Narrative		Low	N	NO	NO	NO	YES	6.4	5.5
197	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.1-SA24	Engage communities during the community plan updates and other multimodal corridors and active transportation planning processes to better accommodate all users of the right-of-way with an emphasis on improving safety for vulnerable users	Planning	Sustainability & Mobility	Ongoing public engagement	Outreach and Education	CPU community engagement varies. Engagement could be strengthened through use of CBOs	Narrative	Various CBOs	Low	Y	NO	NO	NO	NO		2.5
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.2	Increase Safe, Convenient, and Enjoyable Transit Use															
67 SUBSTANTIAL REVISION	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.2a	Advocate for a permanent, regional Youth Opportunity Pass and support the expansion of the program to include college students and residents in Communities of Concern	Sustainability & Mobility		Work with MTS, State of CA, and FTA?	Partnerships	MTS and NCTD Youth Opportunity Pass Underway 5/1/22	MTS Ridership		Med	Y	YES	YES	YES	NO	3.7	10
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.2-SA1	Facilitate partnerships with universities and colleges with goal of student walk/ride/transit use well-above citywide goals	Sustainability & Mobility		Establish or formalize relationships with key staff at universities and colleges	Partnerships	Not started	Narrative	Colleges and Universities			YES	YES	YES	NO		1
44	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.2-SA2	Create programs and incentives for transit passes bundled with all new major developments within one mile of a major transit stop	Sustainability & Mobility		Include in City-wide TDM	Code Change	Not started	Number of developments with bundled transit passes		Low	Y	YES	YES	YES	NO	7.48	2.5
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.2b	Create a quick build policy and design guidelines to facilitate repurposing of the right-of-way or installation of installation of interim or pilot transit projects	Transportation	Sustainability & Mobility Planning	Use existing parklet guidelines to build out similar right of way projects aimed at transit; Use new and existing MTS coordination efforts to execute	Code Change	Not started	Complete Y/N	MTS SANDAG			NO	NO	NO	NO	7.3	1
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.2-SA3	Identify transit stops where upgrades are needed, especially in Communities of Concern, and streamline implementation of upgrades to high priority transit stops	Sustainability & Mobility	Development Services, Transportation	Conduct transit stop survey. Work with DSD and MTS to implement recommendations.	Partnerships	Ongoing via Community Plan Updates	Upgraded transit stops	MTS			NO	NO	NO	NO		5.5
140 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Action]; *MLU-3.2-SA3	MLU-3.2c	Ensure every high-volume transit stop has access to transit shelters, which include shade structures and benches; work with MTS to establish a standard for the provision of bus shelters in the city (e.g., minimum accommodations) with a priority in Communities of Concern	Sustainability & Mobility		Amend MOU with MTS for Bus Shelter and Bus Bench Advertising Amend MTS Policy No. 217	Partnerships	The City's MOU with MTS was last updated in 2014.	Number of transit shelters installed, maintained, and improved under MOU.		Low	Y	NO	NO	NO	NO	3.7	6.85
152 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Action] *MLU-3.1d	MLU-3.2d	Implement projects and update the Placemaking Ordinance, including a street furniture program that reduces heat exposure, prioritizes natural shade solutions, provides cool transit stops, and improves access to nearby restrooms in high transit use areas and pedestrian corridors, prioritizing Communities of Concern	Sustainability & Mobility	Planning	Include in Mobility Master Plan	Planning Action	Street furniture is currently installed and maintained by the Transportation Department and BIDs/MADs	Narrative; Number of each facility by type		Low	Y	NO	NO	NO	NO	5.5	10
45	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.2-SA4	Support MTS, SANDAG and Caltrans in the creation of transit right-of-way for regional transit connections	Sustainability & Mobility		Resolution	Partnerships	Not started	Complete Y/N		Low	N	YES	YES	YES	NO	5.05	2.5
46 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.2e	Develop dedicated bus lanes or shared bus and bike lanes to increase transit efficiency and on-time performance, focusing on routes supporting residents within underserved communities and high-frequency connections for riders to schools and universities and jobs	Planning	Sustainability & Mobility	Community Plan Updates	Planning Action	CPUs are ongoing	Narrative of facilities added		Low	Y	YES	YES	YES	NO	7.3	2.5
200	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.2-SA5	Prioritize and assist MTS with siting and design on complete transit stops in CoC, including shade trees, lighting, trash bins	Sustainability & Mobility		Deliver preferred design scenarios to MTS. Identify funding to implement.	Partnerships	Not started	Number of complete transit stops		Low	Y	NO	NO	NO	NO		7
60 REWORDED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1d	MLU-3.2-SA6	Partner with MTS for priority right of way for buses and trolley in roadway corridors and at intersections	Transportation	Sustainability & Mobility	Include in MAP	Planning Action	Not started	Number of prioritized intersections	MTS	Low	N	YES	YES	YES	NO	8.2	7
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.3	Work From Anywhere															
43	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.3a	Amend the Land Development Code to include mandatory transportation demand management (TDM) regulations citywide	Sustainability & Mobility		Amend Land Development Code	Code Change	Not started	Employee surveys through Icommute		Med	N	YES	YES	YES	NO	4.24	1
42	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.3b	Develop a City of San Diego employee TDM policy	Sustainability & Mobility	Human Resources	Staff Action	Planning Action	Draft TDM research has been completed, focusing on parking and transit incentives. Heavily disrupted by COVID19	Complete Y/N		Low	N	YES	YES	NO	NO	8.65	1
164	STRATEGY 3 - Mobility & Land Use	[Orig - Action]; Foundational	MLU-3.3c	Establish a team and roadmap to support actions that require connectivity and close the digital divide.	IT		Work with existing Library initiatives	Plan Implementation	Public Library leads efforts to equip underserved communities with connectivity technology. Expansion required.	Number of households with high speed internet access, especially in CoCs		Low	N	NO	NO	YES	NO	8.2	8.5
167	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.3c	MLU-3.3-SA1	Create a Digital Navigator support line to assist with basic technology issues and provide guidance on low income technology options	IT	Economic Development	Expand Digital Navigator model city-wide	Identify Funding	Digital Navigator work under way in Promise Zone	Complete Y/N		Low	N	NO	NO	NO	NO	6.4	8.5

169	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.3c	MLU-3.3-SA2	Create a Digital Literacy program to educate residents, particularly in Low-to-Moderate Income (LMI) areas.	IT	Library	Expand digital literacy learning opportunities through Library	Identify Funding	Education opportunities, including digital literacy exist at all library locations. Not under any single policy/program.	Number of digital literacy events		Low	N	NO	NO	NO	NO	NO	NO	10	7	
166 REWODED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.3-SA3	Continue to operate a program to loan mobile hotspots and personal computers to residents.	IT	Library	Maintain availability at existing libraries; Identify additional funding	Identify Funding	Ongoing - in need of budget or external funding	Number of hotspot check-outs		Low	N	NO	NO	NO	NO	NO	NO	9.1	8.5	
165	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action] = MLU-3.3-SA3	MLU-3.3-SA4	Stand up Public WiFi access at City Libraries, Recreation facilities and various public areas in Low-to-Moderate Income (LMI) areas.	IT	Library	Maintain availability at existing libraries; Identify additional funding	Plan Implementation	Public Wi-Fi available at all 36/36 libraries. Available outside.	Libraries have KPI for each use. Number of City facilities with Wi-Fi		Low	N	NO	NO	YES	NO	NO	NO	7.3	8.5	
171	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.3-SA5	Formalize a regional device refurbishment and distribution program	IT		Formalize a regional device refurbishment and distribution program	Partnerships	Not started	Complete Y/N		Low	N	NO	NO	YES	NO	NO	NO	6.4	8.5	
170	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.3-SA5	MLU-3.3-SA6	Work with local organizations to distribute refurbished devices previously used by the City to residents at low or no costs	IT		Work through local non profits; Identify funding	Partnerships	Not started	Devises distributed or sold		Low	N	NO	NO	NO	NO	NO	NO	10	8.5	
168 SUBSTANTIAL REVISION	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.3-SA7	Improve and expand data gathering and outreach in Communities of Concern to understand which residents need the most assistance to technology options, what the barriers are to remote work, and improved community's ability to access technology	IT		Library circulation statistics analysis; Libraries perform outreach and program surveys for demand and impact analysis	Plan Implementation	Ongoing, see pathways	Percentage of positive program impact. KPI: over 80% of programs making a positive impact (scoring well on the surveys)		Low	N	NO	NO	NO	NO	NO	NO	6.4	8.5	
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.4	Reduce Traffic Congestion to Improve Air Quality																		
41	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.4a	Install traffic circles and roundabouts	Transportation	Engineering and Capital Projects	Program individually or bundle with other asset work	Plan Implementation	Ongoing	Number of circles and roundabouts installed			N	YES	YES	NO	NO	NO	NO	7.12	1	
176	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.4b	Retime traffic signals to reduce vehicle fuel consumption through improving the flow of traffic	Transportation	Engineering and Capital Projects	Implement Traffic Signal Master Plan	Plan Implementation	Ongoing	Signals retimed		Med	N	YES	YES	NO	NO	NO	NO	9.1	1	
151	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.4-SA1	Work with the Port of San Diego, SANDAG, and Caltrans to prepare a feasibility study to identify the best truck route to Tenth Avenue Marine Terminal and diversion, traffic calming and appropriate signage as included in the APCD's Community Emission Reduction Plan (CERP)	Sustainability & Mobility		Included in Harbor Drive 2.0 project	Planning Action	Harbor Drive 2.0 and Vesta Street/15/Harbor Drive projects planning, interagency coordination, environmental, seeking funding, ongoing;	Truck route finalization		Low	N	NO	NO	NO	NO	NO	NO	6.13	7	
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.4-SA2	Work with communities to implement comprehensive solutions for the curb space, including implementation of timed parking, establishment of parking districts, and programming of the curb space for deliveries, ADA access and other passenger loading, and micro-mobility	Sustainability & Mobility	Transportation, Planning	Include curb space planning in community plan updates	Planning Action	Not started	Community Plan Updates complete/in progress that include curb space consideration											2.5	
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.5	Climate-Focused Land Use																		
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.5a	Update the Placemaking Ordinance to better support mode shift, to increase accessibility, walkability, and activate public spaces	Planning	Sustainability & Mobility	Update ordinance	Code Change	Not started	Complete Y/N	Circulate San Diego Equity-based stakeholders			NO	NO	NO	NO	NO	NO			2.5
37 REWODED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA1	Amend local regulations, like the Placemaking ordinance, and policies to allow for wider sidewalks and the use of setbacks for public spaces and place making	Planning	Transportation	Amend Land Development Code to provide incentives for wider sidewalks and public spaces; Amend Street Design Manual	Code Change	Not started	Number of updates		Low	Y	NO	YES	NO	NO	NO	NO	8.38	4	
55	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA2	Implement temporary and permanent car-free zones/zero emission zones	Sustainability & Mobility	Transportation, Police, Development Services	Pursue open street events; Identify funding; Work with Business Improvement Districts and other local organizations	Policy Change	Open street events are infrequent and grant-funded	Number of events; Number of permanent projects	BIDs, MADs, Community Planning Groups	Med	N	YES	YES	NO	NO	NO	NO	7.75	4	
70	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA3	Amend the General Plan Mobility Element to include a Complete Streets policy to enable safe, attractive and comfortable access so that pedestrians, bicyclists, motorists and transit users of all ages and abilities can safely travel within the public right-of-way	Planning	Sustainability & Mobility	Include in Blueprint SD	Code Change	Blueprint SD under way, Complete Streets policy not started	Complete Y/N		Med	Y	YES	YES	NO	NO	NO	NO	6.4	7	
34	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA4	Amend land development code regulations to require more efficient pedestrian access between existing and new development (e.g., between adjacent lots)	Sustainability & Mobility	Planning	Land Development Code Amendment	Code Change	Advancing through CAP Regulations	Complete Y/N		Low	Y	YES	YES	NO	NO	NO	NO	9.19	4	
NEW	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA5	Prioritize as part of the Environmental Justice work on air quality emissions reduction opportunities with APCD and Communities of Concern	Sustainability & Mobility	Planning	Continue to work with APCD and Port of San Diego; Include in Community Plan Updates	Partnerships	Ongoing	Narrative												
188	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.5b	Focus new development in areas that will allow residents, employees and visitors to safely, conveniently, and enjoyable travel as a pedestrian, or by biking, or transit, such as in Transit Priority Areas (TPAs), and areas of the City with the lowest amount of vehicular travel.	Planning	Sustainability & Mobility	Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint	Number of acres rezoned to multi-family and mixed use		Med	N	YES	YES	NO	NO	NO	NO	7.75	5.5	
189	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.5c	Plan for land uses that will allow existing residents, employees and visitors to more safely, conveniently and enjoyably travel as a pedestrian, biking, or transit	Planning	Sustainability & Mobility	Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint	Number of acres rezoned to multi-family and mixed use		Med	N	YES	YES	NO	NO	NO	NO	7.75	5.5	
36	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA6	Focus on delivering new mixed-use development on sites, including vacant and underutilized lots, located near transit, such as in TPAs and areas of the City of San Diego with the lowest amount of vehicular travel.	Planning		Planning Dept. work program Work with SDHC	Planning Action	Ongoing	Increased housing capacity in transit-friendly areas		Med	Y	NO	YES	YES	NO	NO	NO	9.1	2.5	
49	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA7	Implement active transportation in lieu fees to fund pedestrian, cyclist and transit investments where the greatest GHG emissions reductions will result, in accordance with Complete Communities: Mobility Choices	Planning		Implement Mobility Choices and BBSD Update CP 800-14	Plan Implementation	Ongoing	Dollars expended Number of projects		Low	N	YES	YES	YES	NO	NO	NO	10	7.75	
156	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]	MLU-3.5-SA8	Maximize new development in areas located with safe, convenient and enjoyable access to transit	Planning		Planning Dept. work program Work with SDHC	Planning Action	Ongoing	Dollars expended Number of projects		Med	N	YES	YES	NO	NO	NO	NO	8.2	4	
147 REWODED	STRATEGY 3 - Mobility & Land Use	[Orig - Supporting action]; *MLU-3.1-SA7 =MLU-3.1d (MMP)	MLU-3.5-SA9	Support expansion of urban greenspace including park access, open space, and wildlife corridors where appropriate, along streets to encourage outdoor activity, walking, and increase pedestrian access to parks in Communities of Concern	Transportation	Planning	Include specific goals in Community Plan Updates; Mobility Action Plan, and other documents	Planning Action	Ongoing	Trees planted in or adjacent to right of way		Low	N	YES	YES	NO	NO	NO	NO	6.4	10	
	STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.6	Vehicle Management																		
64	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.6a	Optimize use of curb space including management of on-street parking in TPAs.	Sustainability & Mobility		Implement strategy development	Plan Implementation	Not started	Linear amount of optimized curb space		Low	Y	YES	YES	NO	NO	NO	NO	5.5	1	
39	STRATEGY 3 - Mobility & Land Use	[Orig - Action] = MLU-3.6c	MLU-3.6b	Amend the land development code to eliminate parking minimum requirements	Sustainability & Mobility	Planning	Amend Land Development Code	Code Change	TPAs complete, everything else to follow	Narrative		Med	N	YES	YES	YES	NO	NO	NO	8.56	1	
39	STRATEGY 3 - Mobility & Land Use	[Orig - Action] = MLU-3.6b	MLU-3.6c	Amend the land development code to establish parking maximum requirements for use types and locations where appropriate	Planning	Sustainability & Mobility	Amend Land Development Code	Code Change	Ongoing	Complete Y/N		Med	N	YES	YES	YES	NO	NO	NO	8.56	1	
181	STRATEGY 3 - Mobility & Land Use	[Orig - Action]	MLU-3.6d	Amend the land development code to prohibit new auto-oriented land uses that would create conflicts with walking and bicycling within TPAs	Planning	Sustainability & Mobility	Amend Land Development Code	Code Change	Not started	Complete Y/N		Med	Y	NO	YES	NO	NO	NO	NO	9.1	4	
	STRATEGY 4 - Circular Economy & Clean Communities	Measure	CECC-4.1	Changes to the Waste Stream																		
85	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; Foundational	CECC-4.1a	Approve and implement the Polystyrene Foam and Single Use Plastics Ordinance, pending Environmental Impact Report	Environmental Services		Approve ordinance EIR and address ordinance	Code Change	In progress. Ordinance EIR complete. Going to mayor's office.	Complete Y/N		Low	YES	NO	YES	NO	YES	NO	YES	8.2	1	
186	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.1a	CECC-4.1b	Expand the Polystyrene Foam and Single Use Plastics Ordinance to phase out Single-Use materials and prioritize reuse rather than disposable goods	Environmental Services		Approve ordinance EIR and address ordinance	Code Change	Not started	Complete Y/N		Low	YES	NO	YES	NO	YES	NO	YES	5.5	2.5	
	STRATEGY 4 - Circular Economy & Clean Communities	Measure	CECC-4.2	Municipal Waste Reduction																		
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.2a	Capture landfill methane gas emissions	Environmental Services		Implement through Landfill Gas Engineering Section; Landfill Gas to Energy program	Plan Implementation	In progress at 99%	Methane capture percent				YES	YES	NO	YES	NO	YES	10	4	
83 REWODED	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.2b	Through an update to the City's administrative regulations, include purchasing requirements for sustainable products and food whenever option is available. 1) Reduce carbon and water footprint of total beef, pork, chicken, turkey and dairy purchases by 20% 2) Increase local, healthy, and sustainable foods to 20% of total food purchases prioritizing locally sourced, valued workforce and animal welfare	Sustainability & Mobility	Purchasing & Contracting	Update Administrative Regulation 35.80	Policy Change	EP3 in place. AR 35.80	Complete Y/N		Low		NO	YES	NO	YES	NO	YES	9.1	1	

84	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.2c	Include procurement targets, with a focus on the maintenance of street easements, parks, and other green spaces, for purchasing compost through the Miramar Greenery or other local composting facilities to expand the demand and production of high quality compost in the City	Environmental Services	Purchasing & Contracting	New AR in compliance with SB 1383	Policy Change	Not started	Yards of material from ESD	Customers	Low	YES	NO	YES	NO	YES	7.3	2.5
	STRATEGY 4 - Circular Economy & Clean Communities	Measure	CECC-4.3	Local Food Systems and Food Recovery															
98	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; Foundational	CECC-4.3a	Create a food council or advisory board with local stakeholders	Mayor's Office		Mayoral Action	Mayoral Action	Not started	Narrative		Low	YES	NO	YES	NO	YES	9.1	8.5
76 REWORDED	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.3b	Invest in expanding the food waste prevention network - expand infrastructure & partnerships for edible food recovery	Environmental Services	Economic Development	Implementation strategy by Environmental Services; Business outreach and education from EDD	Partnerships	ESD bringing in food waste prevention consultant	Edible food saved in tons; Business touches.		Low	YES	NO	YES	NO	YES	4.6	2.5
78	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.3c	Require food waste prevention, donation and recycling plans for all City food service operations and large events on City managed, leased or owned lands	Environmental Services	Special Events	Change to special event application questions; Modify city lease agreements	Policy Change	ESD has requirements in place in application process; Food waste prevention to be added under 1383	Number of applications with new questions		Low	YES	NO	YES	NO	YES	4.6	2.5
100	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; Foundational	CECC-4.3d	Establish a multidisciplinary team of subject matter experts across City departments with a focus on land use, economic growth, neighborhood vitality and healthy food access to work with community members to expand urban agricultural programs and develop policies to encourage community-based farms, including demonstration projects	Economic Development	Mayor's Office Planning Library ESD	Lead Dept. to establish working group	Partnerships	Not started	Narrative of programs and policies proposed	Food Systems Alliance New Village	Low		NO	YES	NO	YES	7.3	8.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA1	Work with the County and Farm Bureau to support investments in climate-smart agriculture and the local food supply chain	Sustainability & Mobility		Include in City's legislative platform	Partnerships	Ongoing	Narrative	County of San Diego, Farm Bureau			NO	YES	NO	YES		4
101	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA2	Incentivize the incorporation of urban agriculture features including indoor agriculture, edible forestry, community gardens, etc	Planning		Amend Land Development Code Education component	Code Change	Not started	Number of new developments with listed features		Low	YES	NO	YES	NO	YES	4.6	8.5
80	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA3	Increase community participation with the Urban Agriculture Incentive Zome (UAIZ) program	Economic Development		Increase Public Outreach; Identify funding for upfront costs (water meter, etc.)	Outreach and Education	Low participation due to upfront cost.	Acres	County Assessors Office	Low	YES	NO	YES	NO	YES	7.3	2.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA4	Partner with County of SD to increase community access to Federal meal programs (EBT, WIC, etc) and incentivize usage of these programs for local food access (CSA, farmers market, retail)	Economic Development		Partner with County of SD to increase community access to Federal meal programs (EBT, WIC, etc.) and incentivize usage of these programs for local food access (CSA, farmers market, retail)	Partnerships	Limited partnership with County in place	Narrative	County			NO	YES	NO	YES		5.5
99	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA5	Invest in a network of local food sourcing, aggregation, distribution and processing infrastructure including regional food hubs, neighborhood scale commercial kitchens or shared kitchens, and other food businesses, particularly in low-income communities	Economic Development	Environmental Services	Education and outreach and County collaboration around MEHKOS; Work with business associations regarding shared kitchens	Partnerships	MEHKO and business associations outreach and education under way	Businesses or organizations touched. Operations narrative.	BIDs Business Associations Kitchens for Good	Low	YES	NO	YES	NO	YES	3.7	8.5
77	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]; *CECC-4.3b, *CECC-4.3-SA5	CECC-4.3-SA6	Regulate or activate programs for food businesses to minimize food related carbon emissions, including requiring food waste prevention, donation and recycling plans for businesses/ institutions (for Tier 1 and Tier 2 generators outlined in SB1383) and provide technical assistance and resources. Also include checklist and outreach as part of business licensing process	Environmental Services	Economic Development	Develop a list of tier 1 and 2 generators that will be required to donate per SB1383; Provide technical assistance and training for food waste diversion. Retain consultant to help identify generators.	Partnerships	Underway	Businesses or organizations touched. Operations narrative.		Low	YES	NO	YES	NO	YES	4.6	2.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.3-SA7	Incorporate food security and resilient food systems into climate resilience and emergency planning	Planning	Office of Emergency Services	Include food security in Climate Resilient SD and emergency planning	Planning Action	Food security is included in both Climate Resilient SD and emergency planning.					NO	NO	NO	YES		1
	STRATEGY 4 - Circular Economy & Clean Communities	Measure	CECC-4.4	Zero Waste to Landfill															
88	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; Foundational	CECC-4.4a	Update, adopt, and implement the City's Zero Waste Plan	Environmental Services		Update, adopt, and implement the City's Zero Waste Plan	Plan Implementation	Not started	Complete Y/N		Low	YES	NO	YES	NO	YES	8.2	2.5
79	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.4b	Update the Citywide Recycling Ordinance to ban divertible materials (yard waste, food) from residential and commercial trash containers, in compliance with SB 1383	Environmental Services		Update the Citywide Recycling Ordinance to ban divertible materials (yard waste, food) from residential and commercial trash containers, in compliance with SB 1383	Code Change	In draft. Going to council end of 4/22.	Complete Y/N		Low	YES	NO	YES	NO	NO	10	1
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]; *CECC-4.4b	CECC-4.4-SA1	Increase enforcement presence to ensure compliance with recently modified City Recycling Ordinance and increase waste diversion	Environmental Services		Additional code enforcement officers	Policy Change	New positions in FY22 and FY23 for code enforcement officers (11 total)	New code enforcement officer positions filled				NO	NO	NO	NO		1
185	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.4c	Develop a marketing plan for compost and mulch developed within the City. Identify and target compost and mulch markets in urban areas as well as urban agriculture. Partner with industries to increase compost and mulch use including landscaping, stormwater, and water conservation.	Environmental Services	Parks & Recreation	Standards specifications - Greenbook and White book. Make mulch and compost, and amendment requirement specific to City's green waste program. Coordinate marketing between ESD and P&R.	Partnerships	Green waste program underway and has existing website	Yards of compost and mulch from ESD.		Low		NO	NO	NO	YES	7.3	1
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.4-SA2	Support community composting enterprises through strategic partnerships	Environmental Services		Composting workshops. Include in outreach and education.	Partnerships	Approximately 8 composting workshops held per year. Master Composter certification available	Number of composting workshops held	Solana Center for Environmental Innovation			NO	YES	NO	NO		4
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; Foundational	CECC-4.4d	Analyze city regulations and other barriers to developing businesses that reuse or repair consumer goods, where doing so will not adversely impact the surrounding residential neighborhood	Economic Development	Environmental Services	Analysis of City Code and specific project applicant examples to develop feasibility pathways and barriers	Code Change	Not started	Complete Y/N				NO	NO	NO	NO	8.2	4
86	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.4d	CECC-4.4e	Create a community reuse and repair program to increase waste diversion, reduce material consumption, and develop training and learning opportunities.	Environmental Services		Develop workplan and submit in annual budget request	Policy Change	Not started	Number of people engaged in trainings		Low	YES	NO	YES	YES	YES	2.8	7
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.4d, = CECC-4.43	CECC-4.4f	Increase public awareness of and access to opportunities for reuse, product rentals, repair, and donation	Environmental Services		Partner with repair and reuse organizations to promote and conduct outreach.	Partnerships	Cooperation when needed currently	Number of events and outreach	Zero Waste San Diego Earth Fair - Reuse and Repair Fair			NO	YES	NO	NO	8.2	5.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.4a	CECC-4.4g	Support and expand citywide reuse infrastructure	Environmental Services	Development Services	Identify opportunities for productive partnership and follow through with outreach, education, and organization	Partnerships	Not started	Narrative	Offer-up Buy nothing social media City dispossession website			NO	YES	YES	NO	2.8	2.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.4a	CECC-4.4h	Implement a public mattress recycling drop-off location	Environmental Services		Develop workplan and submit in annual budget request	Policy Change	Approved in FY23 budget. 2 FTE \$200,000 for equipment	Number of mattresses	Mattress Recycling Council			NO	NO	NO	NO		1
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.4-SA3	Evaluate and provide input on State and Federal producer responsibility requirements and laws, to focus on hard to recycle and/or hazardous items impacting San Diego's waste stream	Mayor's Office	Environmental Services	Include in City legislative platform and advocate for policy and funding decisions with partners	Policy Change	Ongoing	Narrative	Climate Mayors Conference of Mayors Big City Mayors Solid Waste Association of North America			NO	NO	NO	NO		1
180	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.4-SA4	Partner with franchise waste haulers to address barriers to increasing diversion rates	Environmental Services		Discuss regularly with haulers during agreement discussions	Partnerships	Ongoing	Diversion rate. Current requirement is 50% diversion	Franchise haulers	Low	YES	NO	YES	NO	YES	4	
87	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]; *CECC-4.4b	CECC-4.4i	Continue and enhance public outreach programming that provides residents with strategies for household waste reduction, including from food waste and shipping and packaging (e.g., on-demand deliveries), including outreach in languages that reflect the diverse needs of San Diegans	Environmental Services		Website, social media, and internal communications, annual curbsider, TA when requested	Outreach and Education	Currently underway. Languages being added.	Narrative		Low	YES	NO	YES	NO	YES	7.3	4
82 REWORDED	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Supporting action]	CECC-4.4-SA5	Amend the Construction & Demolition regulations to establish a deconstruction requirement to reduce demolition waste from construction and renovation, facilitate material reuse and create jobs	Environmental Services	Sustainability & Mobility	Amend municipal code where needed (Land Development Code and Building Code)	Code Change	Ordinances in place. State mandates increasing.	Narrative		Low	YES	NO	YES	YES	YES	6.4	1
	STRATEGY 4 - Circular Economy & Clean Communities	Measure	CECC-4.5	Capture Methane from Wastewater Treatment Facilities															
NEW	STRATEGY 4 - Circular Economy & Clean Communities	[Orig - Action]	CECC-4.5a	Capture methane gas from wastewater treatment	Public Utilities		Ongoing facility operations	Plan Implementation	97% of methane captured	Percent of methane captured				YES	YES	NO	YES	10	1
	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Measure	RIHE-5.1	Sequestration															
92	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.1a	Protect, restore, and enhance urban canyons. Support habitat restoration of urban canyons, inclusion of environmental education and recreation opportunities, and continued preservation.	Parks & Recreation		Implement Open Space Element	Plan Implementation	Ongoing	Narrative		Low		YES	YES	NO	YES	4.6	7
96	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.1b	Develop an area specific management plan to protect, restore, and preserve wetland and upland areas on City managed lands, prioritizing Communities of Concern	Parks & Recreation	Planning	Develop area specific management plan	Planning Action	Not started	Description of plan development	Environmental stakeholders			NO	YES	NO	YES	4.6	5.5

179	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]; Foundational	RIHE-5.1c	Develop Natural Resource Management Plans on all managed preserved lands and include in plans the sequestration as information becomes available	Parks & Recreation	Planning; Public Utilities	Continue to develop Natural Resource Management Plans and include sequestration information as available	Planning Action	Plans are continually developed and sequestration information is not currently included	Plans complete with sequestration information			YES	YES	NO	YES	7.3	1	
	NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.1-SA1	Prioritize partnerships with San Diego's tribes and restorative environmental justice opportunities on wetland restoration projects	Planning	Parks & Recreation Stormwater Engineering and Capital Projects	Include in Blueprint SD and Environmental Justice Element	Planning Action	Under way	Complete Y/N	Environmental stakeholders Tribal leaders Equity stakeholders		NO	NO	NO	NO		10	
93		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.1-SA2	Acquire Open Space Conservation Land	Planning	DREAM Parks & Recreation	Identify funding	Identify Funding	Not started	Acres acquired	Environmental stakeholders		YES	YES	NO	YES	7.3	7	
103	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.1-SA3	Create a pilot carbon farming program on vacant public land or in partnerships with educational institutions and non-profit organizations	Planning	Economic Development	Establish engagement activities	Policy Change	Not started	Narrative	Educational and non-profit organizations		YES	YES	NO	YES	5.95	5.5	
	NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.1-SA4	Partner with the San Diego River Conservancy and other agencies to identify sequestration opportunities through restoration projects	Parks & Recreation		Establish sequestration as a named goal and identify funding for projects	Identify Funding	Narrative	Opportunities identified	San Diego River Conservancy								
		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Measure	RIHE-5.2	Tree Canopy															
134		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]; Foundational	RIHE-5.2a	Create a Street Tree Master Plan with a target of planting 100,000 trees by 2035. Within the Street Tree Master Plan, identify City lands and spaces that need trees and identify ways to increase permeable areas for new trees, focused in Communities of Concern	Transportation	Planning	Amend/update the Urban Forestry Program - Five Year Plan, through Planning Dept	Planning Action	In planning phase	Complete Y/N		YES	NO	NO	NO	NO	6.4	1	
132	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action] > RIHE-5.2a	RIHE-5.2b	Conduct a new Urban Tree Canopy assessment utilizing light detection and ranging (LIDAR) technology to identify areas in need of additional tree canopy	Transportation	Sustainability & Mobility	Budget for LIDAR assessments every two years.	Identify Funding	LIDAR assessment last conducted in fall of 2021. Data analysis in process.	Complete Y/N		YES	NO	NO	NO	NO	10	5.5	
	NEW?		[Orig - Action] >RIHE-5.2a	RIHE-5.2c	Increase tree planting in Communities of Concern by identifying city lands/spaces that need trees	Transportation		Incorporate into Urban Forestry Master Plan Implementation	Planning Action	Ongoing	New trees in Communities of Concern									
106	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]; = or > with RIHE-5.2-SA3	RIHE-5.2d	Reform, streamline, and expand the No Fee Street Tree program to remove barriers that exist which deter or prohibit participation by residents within Communities of Concern.	Transportation		Conduct study of program applications from Communities of Concern	Study/Analysis	Currently identifying and planting areas with included tree watering and enhanced community outreach	Complete Y/N		YES	YES	YES	NO	YES	7.3	8.5	
94		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action];	RIHE-5.2-SA1	Amend the Land Development Code to increase landscape and parking lot tree planting requirements	Planning		Address in Climate Action Plan Consistency Regulations	Planning Action	Complete	Complete Y/N			YES	YES	NO	YES	8.2	4	
124		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]; Foundational	RIHE-5.2-SA2	Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Transportation	Planning	Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Code Change	In planning phase (connected to 5 year plan)	Revision of municipal code and/or consolidation of CP regarding trees.		YES	NO	NO	NO	NO	7.3	5.5	
173	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA3	Streamline permitting for tree planting, dedicate resources to planting in non-traditional street tree locations, and provide reduced fees or fee waivers in Communities of Concern	Transportation	Development Services	Conduct study of program applications from Communities of Concern and identify exit points	Study/Analysis	In planning phase (connected to 5 year plan)	Complete Y/N			YES	NO	NO	YES	5.5	5.5	
129		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action] > RIHE-5.2-SA2	RIHE-5.2e	Develop policies that encourage and incentivize developers, homeowners' associations, and other organizations to preserve, maintain, and plant trees	Transportation	Development Services	Develop policies that encourage and incentivize developers, homeowners associations, and other organizations to preserve, maintain, and plant trees. Increase outreach efforts.	Planning Action	In planning phase (connected to 5 year plan)	Number of new trees		YES	NO	NO	NO	NO	5.5	1	
133		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]; *RIHE-5.2a	RIHE-5.2-SA4	Implement a Citywide protocol for tracking planted, removed, and maintained street trees	Transportation		Improve interdepartmental City-wide protocol for monitoring and reporting, using sustainability workplans	Plan Implementation	Currently standardizing monthly reporting	Urban Forestry annual reporting		YES	NO	NO	NO	NO	6.4	1.75	
130		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA5	Explore allocating revenue from tree removal fines, including from the placement of utility equipment located in the right of way, and fees to fund the planting of new trees	Transportation	Development Services	Work with CAO to determine feasibility	Study/Analysis	Not started	Narrative			NO	NO	NO	NO	5.5	4	
121		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA6	Expand volunteer programs and partnerships with community organizations to plant and maintain tree	Transportation		Pursue shared grant opportunities with Community Based Organizations.	Partnerships	Existing grant partnerships	Number of trees planted and maintained through community partnerships		YES	YES	YES	NO	YES	6.4	10	
190		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA7	As established in the Energy Cooperation Agreement with the City and SDG&E, implement the Right Tree, Right Place program (or successor programs), identify additional tree planting locations, assist with tree species ideas, and provide technical support through SDG&E's arborists	Transportation		Collaborate with SDG&E arborists to make measurable annual progress in the planting of 2,500 trees by 2031	Partnerships	Energy Cooperation Agreement in place. First 400 trees in place.	Number of trees by year under agreement		Low	YES	YES	YES	NO	YES	1	
191		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action] =RIHE-5.2-SA7	RIHE-5.2-SA8	Monitor and report on SDG&E's plans to supplant the City's efforts with direct in-community charitable support for planting up to 2,500 trees in the City over ten years	Sustainability & Mobility	Transportation	Work with SDG&E and City Urban Forestry Program and include in CAP reporting	Partnerships	Ongoing	Number of trees	SDG&E		YES	YES	NO	YES	9.1	1	
95		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.2f	Support expansion of urban tree canopy in parks and along active transportation network. Prioritize implementation in Communities of Concern.	Transportation	Parks & Recreation	Partnership between Transportation, Parks and Recreation, and Planning to identify active transportation and recreation connections for prioritized tree planting	Planning Action	Parks Master Plan and Complete Communities both call for greater connectivity between recreation and active transportation amenities. Implementation pending.	Percentage of tree canopy cover		YES	YES	YES	NO	YES	8.2	8.5	
120	SUBSTANTIAL REVISION	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.2g	Increase tree planting in Communities of Concern starting with the planting of 40K new trees in these communities by 2030.	Transportation	Parks & Recreation	Plan will be created by using the City Street Tree Inventory information which should be completed by Spring 2023. Will also ask Parks & Recreation to identify locations under their jurisdiction in Communities of Concern	Identify Funding	Ongoing	Number of new trees			YES	YES	NO	YES	8.2	10	
148		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA9	Support the creation of new urban green space along freeways and City right-of-way.	Transportation	Parks & Recreation	Identify segments and areas where buffering is needed and right of way can be used for new urban green space	Planning Action	Not started	Number of projects			YES	YES	YES	NO	YES	6.13	10
113	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.2h	Protect and maintain all healthy City trees that have minimal conflicts to existing and future infrastructure, by use of policy, code, public outreach and code enforcement	Transportation	Development Services, Parks & Recreation	Greater levels of funding needed for outreach and enforcement.	Identify Funding	Current policy and code outlines tree protection requirements for street trees	Number of trees protected			YES	NO	NO	NO	NO	5.5	4
122	REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action] > RIHE-5.2a	RIHE-5.2-SA10	Ensure the diversification of tree species, including using native tree and shrub species and/or species that are adapted to higher temperatures and require less water	Transportation	Planning	Amend/Update Urban Forestry Plan and Community Plan Updates	Planning Action	Community plans specify tree species	Species percentages			YES	YES	NO	NO	YES	9.1	1
	NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA11	Perform proper maintenance and tree removal to promote a healthy urban forest and safety of trees in public spaces	Transportation	Parks & Recreation	With increased staffing, evaluations of trees will be able to happen faster. Contractor will be utilized for services needed.	Plan Implementation	On-going	Number of trees			YES	YES	NO	YES	8.2	1	
	NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA12	Redesign hardscape infrastructure around existing City trees when possible in order to increase large tree canopy cover.	Transportation	Economic Development	Work with Street Division to strengthen hardscape requirements, and identify additional funding for projects. Work with Economic Development as it relates to street trees located in MADs/BIDs	Plan Implementation	Ongoing	Number of trees maintained and protected (through sidewalk repairs and other infrastructure repairs)			YES	YES	NO	YES	8.2	1	
	NEW		[Orig - Action]	RIHE-5.2i	Develop a plan to increase permeable areas for new trees and restore spaces that have been paved, focused in Communities of Concern	Transportation		Identify impermeable area that can be converted to tree planting locations	Planning Action	Not started	Sq. footage of new space									
123		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.2-SA13	Increase irrigation for trees in Parks and in Street rights-of-way	Transportation	Parks & Recreation	Code amendment applicable to relevant departments	Code Change	Landscape Regulation Section 142.0403 requires irrigation for new plant material required on private property and right of way	Number of trees			YES	NO	NO	NO	NO	5.5	4
		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Measure	RIHE-5.3	Local Water Supply															
12		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.3a	Develop local water supply and reduce dependence on imported water	Public Utilities	Engineering and Capital Projects	Include local water supply in our water supply planning documents; Pursue additional funding; Construct Pure Water facilities; Study additional water supply	Planning Action	Ongoing	Percent completion of Pure Water facilities; Percent of water generated locally				NO	NO	YES	YES	9.1	1
18		STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Action]	RIHE-5.3b	Support ongoing gallon per capita water use (GPCD) targets.	Public Utilities		Implement State and local water use efficiency targets; Education and outreach	Outreach and Education	Ongoing	Overall GPCD (water usage/population)	County Water Authority; San Diego County			NO	NO	NO	NO	9.1	1

NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA1	Expand awareness of the City's Rainwater Harvesting Rebates and Grass Replacement Rebates programs to increase participation in the programs and facilitate accessibility to residents across the City, prioritizing those within Communities of Concern and areas that have had historically lower participation in the programs	Stormwater	Public Utilities	Continue and grow existing outreach and education efforts, with a focus on communities of concern	Outreach and Education	Awareness campaigns exist City-wide	Narrative					NO	NO	NO	YES		8.5
110	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA2	Advance undergrounding of utilities to provide a means to reduce energy use, increase green space preservation, sustainably process and store water and wastes, securely and efficiently site critical infrastructure, prevent and reverse degradation of the urban environment, and enhance quality of life.	Transportation		Modify CP 600-08	Policy Change	Not started	Complete Y/N					NO	YES	YES	YES	3.7	2.5
89	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA3	Maximize planning and implementation of green infrastructure at watershed scale and site specific with focused stakeholder engagement efforts in Communities of Concern	Stormwater		Execute focused engagement efforts in Communities of Concern when executing relevant capital projects	Outreach and Education	Ongoing	Narrative					NO	YES	NO	YES	5.5	10
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA4	Investigate opportunities to capture and reuse rain water	Stormwater	Public Utilities	Remain engaged in on-site reuse strategies	Study/Analysis	Ongoing	Narrative					NO	NO	NO	YES		1
91	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA5	Implement Waterways Restoration projects	Stormwater		Elevate Restoration and Prioritization Protection Tool (RTTP) projects in annual budget	Plan Implementation	Ongoing	Narrative					NO	YES	YES	YES	5.5	10
90	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA6	Increase opportunities for Stormwater harvesting by evaluating new harvesting methodology to determine viability	Stormwater	Public Utilities	Remain engaged in harvesting methodology and technology	Study/Analysis	Ongoing	Narrative					NO	NO	YES	YES	5.5	5.5
137	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA7	Amend building code regulations to require a percentage of all non-roof (e.g., hardscape) surfaces around new buildings meet certain criteria to reduce urban heat island effect.	Sustainability & Mobility		Amend Building Code	Code Change	Partners	Complete Y/N					NO	YES	YES	YES	6.4	7
138	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	[Orig - Supporting action]	RIHE-5.3-SA8	Install cool pavement material on City parking lots and in the public right-of-way, prioritizing Communities of Concern, to increase building energy efficiency and reduce urban heat island effect	Transportation	Engineering and Capital Projects	Include cool pavement considerations in Street Design Manual	Study/Analysis	In progress	Complete Y/N	Construction Industry	Low	NO	NO	YES	YES	YES	YES	4.42	6.55