

## **Park & Recreation**



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## Department Description

The Park & Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space

There are over 41,000 acres of park assets which include 26,497 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park, and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

### Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

### Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs, and much more.

The Department's mission is:

*To provide healthy, sustainable, and enriching environments for all*

The Department's vision is:

*To connect all to the City's diverse world class park system*

# Park & Recreation

## Did you know?

- Balboa Park is a horticultural and cultural resource with more than 15,000 trees, 14 specialty gardens, nearly 100 arts, educational, recreational, social, and sports organizations; 17 museums and cultural institutions, and is home of the San Diego Zoo and Old Globe Theatre.
- The Department has approximately 90 joint use agreements with local school districts that provide 370 acres of additional recreational opportunities during non-school hours, maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Mayor Faulconer recently announced the “Play All Day” initiative which will eventually add another 30 joint use agreements to this total in partnership with the San Diego Unified School District.
- Each year, over 50,000 persons with disabilities participate in a variety of programs which assist them in achieving a maximum level of independence in their leisure and recreational lifestyles.
- The Department will provide more than 30 free Movies in the Park at locations throughout the City during the summer of 2016.
- Torrey Pines Golf Course is the home of the Farmers Insurance Open and will host the 2021 U.S. Open.
- The Department operates Mount Hope Cemetery, a 110-acre site built in 1869 that contains monuments to some of San Diego’s most notable citizens, including Alonzo Horton.

## Goals and Objectives

### *Goal 1: Protect and enhance natural and developed assets*

- Protect and preserve existing assets
- Enhance existing assets

### *Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities*

- Provide innovative program ideas
- Solicit feedback from customers and staff

### *Goal 3: Foster growth and development of our employees*

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

## Key Performance Indicators

Performance Indicator	Target <sup>1</sup> FY2015	Actual <sup>1</sup> FY2015	Estimated <sup>2</sup> FY2016	Target FY2017
1. Percentage of park acreage assessed	N/A	N/A	N/A	20%
2. Percentage customer satisfaction with park system	90% <sup>3</sup>	93%	93%	93% <sup>3</sup>
3. Percentage of acres of brush management completed	N/A	N/A	N/A	95%
4. Percentage of park acres decommissioned converted to sustainable landscapes	N/A	N/A	N/A	3%
5. Number of acres where habitat restoration occurred	N/A	N/A	N/A	5

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Performance Indicator	Target <sup>1</sup> FY2015	Actual <sup>1</sup> FY2015	Estimated <sup>2</sup> FY2016	Target FY2017
6. Percentage of increase with on-line registration participation	N/A	N/A	N/A	1%
7. Percentage customer satisfaction with recreational program activities	90% <sup>3</sup>	93%	94%	94% <sup>3</sup>

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The target based on five-year average.



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## Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	896.78	960.13	<b>999.29</b>	39.16
Personnel Expenditures	\$ 65,113,178	\$ 67,825,391	<b>\$ 71,798,815</b>	\$ 3,973,424
Non-Personnel Expenditures	61,655,501	69,202,550	<b>68,355,901</b>	(846,649)
<b>Total Department Expenditures</b>	<b>\$ 126,768,678</b>	<b>\$ 137,027,941</b>	<b>\$ 140,154,716</b>	<b>\$ 3,126,775</b>
<b>Total Department Revenue</b>	<b>\$ 69,865,414</b>	<b>\$ 70,136,183</b>	<b>\$ 80,933,119</b>	<b>\$ 10,796,936</b>

## General Fund

### Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	\$ 2,814,449	\$ 3,119,919	<b>\$ 3,378,854</b>	\$ 258,935
Community Parks I	22,702,216	26,036,434	<b>27,819,485</b>	1,783,051
Community Parks II	25,510,621	25,233,092	<b>25,053,665</b>	(179,427)
Developed Regional Parks	35,529,218	38,809,336	<b>38,758,501</b>	(50,835)
Open Space	11,382,310	12,400,929	<b>12,654,566</b>	253,637
<b>Total</b>	<b>\$ 97,938,814</b>	<b>\$ 105,599,710</b>	<b>\$ 107,665,071</b>	<b>\$ 2,065,361</b>

### Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	17.50	19.50	<b>19.00</b>	(0.50)
Community Parks I	165.14	192.27	<b>206.56</b>	14.29
Community Parks II	233.42	256.39	<b>264.42</b>	8.03
Developed Regional Parks	316.65	325.65	<b>335.23</b>	9.58
Open Space	65.07	66.32	<b>70.32</b>	4.00
<b>Total</b>	<b>797.78</b>	<b>860.13</b>	<b>895.53</b>	<b>35.40</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.25)	\$ 1,628,151	\$ -
<b>Citywide Maintenance for New Facilities</b> Addition of 2.00 Seven-Gang Mowers, 3.00 Light Equipment Operator, 1.00 Equipment Technician, 1.00 Pesticide Applicator and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	853,458	-
<b>Pershing Middle School Joint Use Field</b> Addition of non-personnel expenditures for the multi-phase replacement of synthetic turf at the joint use field.	0.00	500,000	-

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Recreation Centers Expansion</b> Addition of 8.00 Assistant Recreation Center Directors and 2.00 Rec Leaders - Hourly, associated non-personnel expenditures, and revenue to increase weekly operating hours at eight recreation centers from 45 to 60 hours.	10.00	473,860	3,555
<b>Open Space Acreage Expansion</b> Addition of 2.00 Park Rangers, 1.00 Pesticide Applicator, 1.00 Ground Maintenance Manager, and associated non-personnel expenditures to support operation and maintenance of additional acreage.	4.00	456,291	-
<b>Playground Repairs</b> Addition of 2.00 Equipment Technician 2s and 1.00 Utility Worker 2 and non-personnel expenditures for the repair of playground rubberized surfacing and playground equipment.	3.00	410,147	-
<b>Black Mountain Ranch Community Park</b> Addition of 2.27 Grounds Maintenance Worker 2s and associated non-personnel expenditures to support the operation and maintenance of the community park.	2.27	324,795	-
<b>Mira Mesa Community Park</b> Addition of 1.25 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	1.25	187,933	-
<b>Addition of Area Managers</b> Addition of 2.00 Area Managers to support increased hours of operation at recreation centers and new facilities.	2.00	155,740	-
<b>Civita Central Park</b> Addition of non-personnel expenditures to support the maintenance and operation of the park.	0.00	153,307	-
<b>Del Sur Neighborhood Park</b> Addition of 0.94 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.94	128,082	-
<b>Del Mar Mesa Neighborhood Park</b> Addition of 0.86 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.86	115,752	-
<b>Mandatory General Benefit Contribution</b> Increase in State-mandated funding for the general benefit contribution for City parks maintained by the Maintenance Assessment Districts.	0.00	105,300	-
<b>Creative Performing and Media Arts Joint Use</b> Addition of 0.63 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use facility.	0.63	102,928	-
<b>Gage Elementary Joint Use Park</b> Addition of 0.62 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.62	98,475	-



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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>La Jolla Cove Bluffs Odor Mitigation</b> Addition of non-personnel expenditures to support increased mitigation of animal excrement odor at the bluffs.	0.00	72,000	-
<b>Cubberly Elementary Joint Use Park</b> Addition of 0.38 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.38	64,730	-
<b>Phyllis Place Park</b> Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	55,768	-
<b>Angier Elementary Joint Use Park</b> Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	55,434	-
<b>Linda Vista Skate Park</b> Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the skate park.	0.50	38,588	-
<b>Addition of Recreation Aides</b> Addition of 1.86 Recreation Aide - Hourly to support operations at 18 recreation centers.	1.86	37,691	-
<b>Ward Canyon Dog Park</b> Addition of 0.20 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the dog park.	0.20	37,273	-
<b>Aquatics Program Expansion</b> Addition of 0.88 Pool Guard 2 - Hourly and 0.22 Pool Manager - Hourly and associated revenue to support increased programming at pool facilities.	1.10	37,084	20,000
<b>McKinley Elementary Joint Use Park</b> Addition of 0.18 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.18	35,512	-
<b>Canyonside Community Park Improvements</b> Addition of 0.19 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	0.19	34,676	-
<b>Parks Fit and Volunteer Programs</b> Addition of non-personnel expenditures and revenue for the Parks Fit Program and Volunteer Program associated with the City's partnership agreement with the California Coast Credit Union.	0.00	25,000	25,000
<b>Pocket Park at Old San Ysidro Fire Station</b> Addition of 0.5 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of a pocket park in the lot of the old fire station.	0.05	20,804	-

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Senior Therapeutic Recreation Program Support</b> Addition of 0.50 Recreation Leader 2 - Hourly to support the senior therapeutic recreation program at Park de la Cruz.	0.50	17,054	-
<b>Non-Standard Hour Personnel Funding</b> Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.54)	(41,925)	-
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(146,868)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(316,930)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(3,654,749)	(264,501)
<b>Increase in Transient Occupancy Tax Transfer</b> Increase in reimbursements for tourism-related expenditures from Transient Occupancy Tax (TOT) revenue as a result of higher TOT receipts.	0.00	-	10,199,035
<b>Total</b>	<b>35.40</b>	<b>\$ 2,065,361</b>	<b>\$ 9,983,089</b>

## Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 33,869,775	\$ 35,648,705	\$ 37,071,347	\$ 1,422,642
Fringe Benefits	23,859,221	24,592,954	26,879,331	2,286,377
<b>PERSONNEL SUBTOTAL</b>	<b>57,728,996</b>	<b>60,241,659</b>	<b>63,950,678</b>	<b>3,709,019</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,535,019	\$ 4,771,423	\$ 4,902,635	\$ 131,212
Contracts	15,806,465	19,178,557	18,878,045	(300,512)
Information Technology	1,218,472	1,265,305	1,118,437	(146,868)
Energy and Utilities	13,527,961	16,242,893	14,719,838	(1,523,055)
Other	118,202	119,090	111,105	(7,985)
Transfers Out	4,446,794	2,392,181	2,298,769	(93,412)
Capital Expenditures	405,198	1,114,511	1,353,852	239,341
Debt	151,707	274,091	331,712	57,621
<b>NON-PERSONNEL SUBTOTAL</b>	<b>40,209,818</b>	<b>45,358,051</b>	<b>43,714,393</b>	<b>(1,643,658)</b>
<b>Total</b>	<b>\$ 97,938,814</b>	<b>\$ 105,599,710</b>	<b>\$ 107,665,071</b>	<b>\$ 2,065,361</b>

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## Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 30,950,553	\$ 32,671,898	\$ 42,933,112	\$ 10,261,214
Fines Forfeitures and Penalties	39,108	84,395	84,395	-
Licenses and Permits	340,128	140,929	142,965	2,036
Other Revenue	151,558	13,304	42,739	29,435
Rev from Money and Prop	556,225	491,661	502,065	10,404
Rev from Other Agencies	7,725	-	-	-
Transfers In	1,383,956	2,101,968	1,781,968	(320,000)
<b>Total</b>	<b>\$ 33,429,254</b>	<b>\$ 35,504,155</b>	<b>\$ 45,487,244</b>	<b>\$ 9,983,089</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
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### FTE, Salaries, and Wages

20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 144,064
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	5.00	4.00	42,578 - 51,334	200,217
20000753	Aquatics Technician 1	3.00	3.00	3.00	39,499 - 47,091	140,731
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	189,882
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,157
20000040	Area Manager 2	22.00	23.00	25.00	52,749 - 63,918	1,555,953
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	36.00	45.00	30,056 - 36,317	1,456,892
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,247
20000119	Associate Management Analyst	4.00	4.00	5.00	54,059 - 65,333	299,145
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	67,165
20000648	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	3.00	3.00	4.00	62,005 - 75,067	290,056
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
20000539	Clerical Assistant 2	7.00	5.50	4.50	29,931 - 36,067	159,313
90000352	Custodian 1 - Hourly	2.94	2.93	2.94	24,045 - 28,725	74,042
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	373,583
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	125,382
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	457,487
20000395	District Manager	15.00	14.50	14.50	62,358 - 75,234	1,089,567
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	495,055
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	440,767
20000418	Equipment Technician 1	9.00	8.00	9.00	36,005 - 43,139	381,117
20000423	Equipment Technician 2	5.00	5.00	7.00	39,499 - 47,091	314,453
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	46,766
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	9.00	10.00	10.00	51,459 - 62,358	605,650

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## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	8.00	<b>9.00</b>	37,814 - 45,490	400,298
20000467	Grounds Maintenance Worker 1	9.00	9.00	<b>9.00</b>	28,683 - 33,987	300,524
90000467	Grounds Maintenance Worker 1 - Hourly	15.50	15.73	<b>15.75</b>	28,683 - 33,987	485,975
90000468	Grounds Maintenance Worker 2 - Hourly	1.62	0.00	<b>0.75</b>	31,762 - 37,773	23,821
20000468	Grounds Maintenance Worker 2	249.00	254.75	<b>264.48</b>	31,762 - 37,773	9,757,971
20000502	Heavy Truck Driver 1	6.00	6.00	<b>6.00</b>	36,234 - 43,160	246,736
20000503	Horticulturist	3.00	4.00	<b>4.00</b>	53,061 - 64,147	245,502
20000290	Information Systems Analyst 2	1.00	1.00	<b>1.00</b>	54,059 - 65,333	63,065
20000293	Information Systems Analyst 3	1.00	1.00	<b>1.00</b>	59,363 - 71,760	71,471
20000497	Irrigation Specialist	1.00	1.00	<b>1.00</b>	37,814 - 45,261	45,261
20000589	Laborer	10.00	10.00	<b>10.00</b>	29,182 - 34,757	318,253
20000608	Light Equipment Operator	12.00	12.00	<b>15.00</b>	34,694 - 41,350	600,283
90001073	Management Intern - Hourly	3.07	3.32	<b>2.32</b>	24,274 - 29,203	56,316
20000660	Nursery Gardener	5.00	5.00	<b>5.00</b>	31,949 - 38,064	189,738
20000661	Nursery Supervisor	1.00	1.00	<b>1.00</b>	37,814 - 45,490	45,490
20000669	Park Designer	2.00	2.00	<b>2.00</b>	66,664 - 80,496	153,749
20000666	Park Ranger	29.00	31.00	<b>33.00</b>	41,059 - 49,878	1,541,727
20001138	Park and Recreation Director	1.00	1.00	<b>1.00</b>	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.50	4.75	<b>4.75</b>	34,611 - 41,787	186,388
20000676	Pesticide Applicator	8.00	8.00	<b>10.00</b>	39,458 - 47,050	450,114
20000677	Pesticide Supervisor	1.00	1.00	<b>1.00</b>	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	36.21	36.21	<b>37.09</b>	27,394 - 32,968	1,111,690
20000740	Principal Drafting Aide	1.00	1.00	<b>1.00</b>	50,003 - 60,549	55,855
20001222	Program Manager	2.00	2.50	<b>2.50</b>	46,966 - 172,744	249,928
20000763	Project Officer 2	2.00	2.00	<b>2.00</b>	76,794 - 92,851	185,702
20000783	Public Information Clerk	2.00	2.00	<b>2.00</b>	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.53	4.53	<b>6.42</b>	18,616 - 22,318	120,768
20000921	Recreation Center Director 1	9.50	10.50	<b>10.50</b>	36,962 - 44,533	444,478
20000802	Recreation Center Director 2	14.00	14.00	<b>14.00</b>	39,770 - 47,819	666,972
20000751	Recreation Center Director 3	32.00	32.00	<b>32.00</b>	42,640 - 51,293	1,622,193
20000569	Recreation Leader 1	0.50	0.50	<b>0.50</b>	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	75.90	87.80	<b>87.46</b>	24,918 - 30,035	2,446,164
90000533	Recreation Leader 2 - Hourly	4.09	4.33	<b>4.33</b>	28,725 - 34,632	133,114
90000534	Recreation Leader 2 - Hourly	4.08	3.88	<b>3.88</b>	28,725 - 34,632	133,353
90000530	Recreation Leader 2	8.56	8.62	<b>9.11</b>	28,725 - 34,632	281,186
20000530	Recreation Leader 2	1.00	1.00	<b>1.00</b>	28,725 - 34,632	34,632
20000807	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	51,293
20000806	Recreation Specialist	4.00	5.00	<b>4.75</b>	42,640 - 51,293	240,512
20000811	Recreation Specialist	1.00	2.00	<b>2.00</b>	42,640 - 51,293	93,933
20000804	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	<b>1.00</b>	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	<b>2.00</b>	36,067 - 43,514	83,764

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## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
2000015	Senior Management Analyst	3.00	4.00	4.00	59,363 - 71,760	271,773
20000844	Senior Park Ranger	7.00	8.00	8.00	51,459 - 62,358	481,978
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,130
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	57,138
20000928	Senior Zoning Investigator	0.00	0.00	1.00	55,182 - 66,851	50,232
20000194	Seven-Gang Mower Operator	8.00	8.00	10.00	37,690 - 45,115	428,197
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	232,890
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	113,829
90000959	Swimming Pool Manager 1 - Hourly	4.98	4.98	5.20	31,450 - 37,835	175,057
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	261,833
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	342,307
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	43,576
20001039	Tree Trimmer	1.00	3.00	3.00	34,965 - 41,621	107,713
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	206,096
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	254,835
20001051	Utility Worker 1	8.00	8.00	7.00	30,534 - 36,296	235,516
20001053	Utility Worker 2	2.00	2.00	3.00	33,322 - 39,666	112,059
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	111,289
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,800	10,400
20001069	Zoning Investigator 2	1.00	1.00	0.00	50,232 - 60,757	-
	Bilingual - Regular					40,407
	Budgeted Vacancy Savings					(974,299)
	Landscape Architect Lic					23,229
	Night Shift Pay					4,958
	Overtime Budgeted					318,322
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					151,990
	Termination Pay Annual Leave					9,023
	Vacation Pay In Lieu					509,800
<b>FTE, Salaries, and Wages Subtotal</b>		<b>797.78</b>	<b>860.13</b>	<b>895.53</b>		<b>\$ 37,071,347</b>

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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### Fringe Benefits

Employee Offset Savings	\$ 119,868	\$ 121,202	\$ 117,230	\$ (3,972)
Flexible Benefits	4,377,818	5,511,263	6,254,083	742,820
Long-Term Disability	298,098	112,705	114,731	2,026
Medicare	464,696	474,879	501,821	26,942
Other Post-Employment Benefits	3,795,190	3,912,855	4,155,144	242,289
Retiree Medical Trust	12,664	18,418	21,636	3,218
Retirement 401 Plan	27,102	28,077	27,834	(243)
Retirement ADC	11,242,082	10,709,176	11,545,589	836,413
Retirement DROP	45,010	43,859	51,375	7,516
Risk Management Administration	545,655	698,014	718,152	20,138

# Park & Recreation

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Supplemental Pension Savings Plan	1,683,212	1,929,601	2,053,074	123,473
Unemployment Insurance	68,710	64,730	65,834	1,104
Workers' Compensation	1,179,115	968,175	1,252,828	284,653
<b>Fringe Benefits Subtotal</b>	<b>\$ 23,859,221</b>	<b>\$ 24,592,954</b>	<b>\$ 26,879,331</b>	<b>\$ 2,286,377</b>
<b>Total Personnel Expenditures</b>			<b>\$ 63,950,678</b>	

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental Growth 1/3	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909
<b>Total</b>	<b>\$ 3,713,269</b>	<b>\$ 3,942,458</b>	<b>\$ 4,278,367</b>	<b>\$ 335,909</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	\$ 597,964	\$ -
<b>Transfer to General Fund</b> Adjustment to reflect a reduction in the transfer to the General Fund for Maintenance Assessment Districts activities support.	0.00	(27,233)	-
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,480)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(204,342)	-
<b>Revised Revenue</b> Adjustment to reflect an anticipated increase in Franchise Fee revenue.	0.00	-	107,916
<b>Total</b>	<b>0.00</b>	<b>\$ 335,909</b>	<b>\$ 107,916</b>

### Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 51,206	\$ 78,123	\$ 78,123	\$ -
Contracts	1,011,350	211,160	218,229	7,069
Information Technology	39,257	32,573	2,093	(30,480)
Energy and Utilities	2,291,734	2,562,918	2,351,507	(211,411)
Transfers Out	319,723	1,057,684	1,628,415	570,731
<b>NON-PERSONNEL SUBTOTAL</b>	<b>3,713,269</b>	<b>3,942,458</b>	<b>4,278,367</b>	<b>335,909</b>

# Park & Recreation

## Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>Total</b>	<b>\$ 3,713,269</b>	<b>\$ 3,942,458</b>	<b>\$ 4,278,367</b>	<b>\$ 335,909</b>

## Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676	\$ 107,916
Other Revenue	13,271	-	-	-
Rev from Money and Prop	10,982	9,000	9,000	-
<b>Total</b>	<b>\$ 5,308,668</b>	<b>\$ 5,392,760</b>	<b>\$ 5,500,676</b>	<b>\$ 107,916</b>

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental Growth 2/3	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103
<b>Total</b>	<b>\$ 8,869,966</b>	<b>\$ 10,456,488</b>	<b>\$ 10,458,591</b>	<b>\$ 2,103</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 2,103	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Revenue</b>	0.00	-	215,831
Adjustment to reflect an anticipated increase in Franchise Fee revenue.			
<b>Total</b>	<b>0.00</b>	<b>\$ 2,103</b>	<b>\$ 215,831</b>

### Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>NON-PERSONNEL</b>				
Contracts	\$ 8,869,966	\$ -	\$ -	\$ -
Energy and Utilities	-	2,579	4,682	2,103
Transfers Out	-	10,453,909	10,453,909	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>8,869,966</b>	<b>10,456,488</b>	<b>10,458,591</b>	<b>2,103</b>
<b>Total</b>	<b>\$ 8,869,966</b>	<b>\$ 10,456,488</b>	<b>\$ 10,458,591</b>	<b>\$ 2,103</b>

### Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352	\$ 215,831
Rev from Money and Prop	28,476	25,000	25,000	-
<b>Total</b>	<b>\$ 10,590,595</b>	<b>\$ 10,792,521</b>	<b>\$ 11,008,352</b>	<b>\$ 215,831</b>

# Park & Recreation

## Golf Course Fund

### Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Golf Operations	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336	\$ 715,897
<b>Total</b>	<b>\$ 16,020,961</b>	<b>\$ 16,802,439</b>	<b>\$ 17,518,336</b>	<b>\$ 715,897</b>

### Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Golf Operations	97.00	98.00	101.76	3.76
<b>Total</b>	<b>97.00</b>	<b>98.00</b>	<b>101.76</b>	<b>3.76</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 266,455	\$ -
<b>Balboa Golf Course Pro Shop</b> Addition of 0.50 Golf Starter, associated non-personnel expenditures, and revenues to support the operations of the golf course pro shop.	0.50	233,107	490,100
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	110,777	-
<b>Torrey Pines Golf Course</b> Addition of 1.67 Ground Maintenance Worker 1s and associated non-personnel expenditures to improve the Torrey Pines Golf Course - North Course.	1.67	80,394	-
<b>Addition of Golf Starters</b> Addition of 1.60 Golf Starters - Hourly to support the operations of the Balboa Golf Course Pro Shop.	1.60	51,937	-
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,294	-
<b>Supplemental Cost of Living Adjustment (COLA)</b> Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(2,280)	-
<b>Non-Standard Hour Personnel Funding</b> Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.01)	(10,787)	-



# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>One-Time Reductions and Annualizations</b>	0.00	(17,000)	1,630,000
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
<b>Revised Revenue</b>	0.00	-	(1,630,000)
Reduction of revenue due to a three-month closure of the Torrey Pines North Course due to course renovations.			
<b>Total</b>	<b>3.76</b>	<b>\$ 715,897</b>	<b>\$ 490,100</b>

## Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302	\$ 69,669
Fringe Benefits	3,026,680	3,043,631	3,230,465	186,834
<b>PERSONNEL SUBTOTAL</b>	<b>7,168,599</b>	<b>7,374,264</b>	<b>7,630,767</b>	<b>256,503</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,482,793	\$ 1,269,209	\$ 1,354,226	\$ 85,017
Contracts	4,886,893	5,358,704	5,734,756	376,052
Information Technology	139,848	216,645	219,939	3,294
Energy and Utilities	1,857,305	2,122,602	2,136,913	14,311
Other	53,540	41,106	38,826	(2,280)
Transfers Out	52,010	10,259	10,259	-
Capital Expenditures	379,972	409,650	392,650	(17,000)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>8,852,361</b>	<b>9,428,175</b>	<b>9,887,569</b>	<b>459,394</b>
<b>Total</b>	<b>\$ 16,020,961</b>	<b>\$ 16,802,439</b>	<b>\$ 17,518,336</b>	<b>\$ 715,897</b>

## Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747	\$ 490,100
Other Revenue	52,557	-	-	-
Rev from Money and Prop	1,559,627	1,309,100	1,309,100	-
<b>Total</b>	<b>\$ 20,347,684</b>	<b>\$ 18,260,747</b>	<b>\$ 18,750,847</b>	<b>\$ 490,100</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,144
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	61,481
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	135,008
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	141,273
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000819	Golf Course Manager	2.00	2.00	<b>2.00</b>	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	<b>3.00</b>	53,061 - 64,147	192,441
20000479	Golf Starter	14.00	14.00	<b>14.50</b>	29,931 - 36,067	516,121
90000479	Golf Starter - Hourly	6.00	6.00	<b>7.59</b>	29,931 - 36,067	237,180
20000481	Greenskeeper	11.00	11.00	<b>11.00</b>	30,534 - 36,296	398,712
20000482	Greenskeeper Supervisor	5.00	5.00	<b>5.00</b>	37,814 - 45,490	212,098
20000467	Grounds Maintenance Worker 1	26.00	26.00	<b>27.67</b>	28,683 - 33,987	921,399
20000503	Horticulturist	0.00	1.00	<b>1.00</b>	53,061 - 64,147	53,073
20000497	Irrigation Specialist	3.00	3.00	<b>3.00</b>	37,814 - 45,261	135,783
20000608	Light Equipment Operator	3.00	3.00	<b>3.00</b>	34,694 - 41,350	117,394
20000172	Payroll Specialist 1	1.00	1.00	<b>1.00</b>	33,093 - 39,832	38,836
20000676	Pesticide Applicator	2.00	2.00	<b>2.00</b>	39,458 - 47,050	88,769
20000818	Recreation Specialist	4.00	4.00	<b>4.00</b>	42,640 - 51,293	205,172
20000194	Seven-Gang Mower Operator	2.00	2.00	<b>2.00</b>	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	<b>1.00</b>	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(132,652)
	Grds/Greenskpr Eq Op					29,695
	Overtime Budgeted					246,523
	Sick Leave - Hourly					4,089
	Vacation Pay In Lieu					59,200
<b>FTE, Salaries, and Wages Subtotal</b>		<b>97.00</b>	<b>98.00</b>	<b>101.76</b>		<b>\$ 4,400,302</b>
		<b>FY2015 Actual</b>	<b>FY2016 Budget</b>	<b>FY2017 Proposed</b>		<b>FY2016-2017 Change</b>
<b>Fringe Benefits</b>						
	Employee Offset Savings	\$ 8,862	\$ 8,267	\$ 7,091		\$ (1,176)
	Flexible Benefits	678,973	796,385	951,574		155,189
	Long-Term Disability	35,376	13,008	12,944		(64)
	Medicare	58,958	55,373	56,143		770
	Other Post-Employment Benefits	590,381	565,056	569,211		4,155
	Retiree Medical Trust	3,369	3,464	3,795		331
	Retirement 401 Plan	7,654	7,876	7,632		(244)
	Retirement ADC	1,240,374	1,189,430	1,184,125		(5,305)
	Retirement DROP	5,444	5,684	8,904		3,220
	Risk Management Administration	85,089	100,800	98,379		(2,421)
	Supplemental Pension Savings Plan	196,890	200,181	212,295		12,114
	Unemployment Insurance	8,188	7,469	7,421		(48)
	Workers' Compensation	107,123	90,638	110,951		20,313
<b>Fringe Benefits Subtotal</b>		<b>\$ 3,026,680</b>	<b>\$ 3,043,631</b>	<b>\$ 3,230,465</b>		<b>\$ 186,834</b>
<b>Total Personnel Expenditures</b>					<b>\$ 7,630,767</b>	

# Park & Recreation

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Los Penasquitos Reserve	\$ 225,668	\$ 226,846	\$ 234,351	\$ 7,505
<b>Total</b>	<b>\$ 225,668</b>	<b>\$ 226,846</b>	<b>\$ 234,351</b>	<b>\$ 7,505</b>

### Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 7,902	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
<b>Non-Discretionary Adjustment</b>	0.00	(397)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Total</b>	<b>0.00</b>	<b>\$ 7,505</b>	<b>\$ -</b>

### Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 114,990	\$ 112,236	\$ 112,236	\$ -
Fringe Benefits	100,592	97,232	105,134	7,902
<b>PERSONNEL SUBTOTAL</b>	<b>215,582</b>	<b>209,468</b>	<b>217,370</b>	<b>7,902</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	6,238	13,253	12,856	(397)
Energy and Utilities	76	-	-	-
Transfers Out	2,212	-	-	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>10,086</b>	<b>17,378</b>	<b>16,981</b>	<b>(397)</b>
<b>Total</b>	<b>\$ 225,668</b>	<b>\$ 226,846</b>	<b>\$ 234,351</b>	<b>\$ 7,505</b>

### Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 39,214	\$ 36,000	\$ 36,000	\$ -
Transfers In	150,000	150,000	150,000	-
<b>Total</b>	<b>\$ 189,214</b>	<b>\$ 186,000</b>	<b>\$ 186,000</b>	<b>\$ -</b>

# Park & Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	62,358
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 112,236</b>
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
<b>Fringe Benefits</b>						
	Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123	\$	-
	Flexible Benefits	14,827	17,110	20,110		3,000
	Long-Term Disability	771	366	358		(8)
	Medicare	1,574	1,627	1,627		-
	Other Post-Employment Benefits	12,707	11,772	11,838		66
	Retirement ADC	60,363	56,028	61,349		5,321
	Risk Management Administration	1,827	2,100	2,046		(54)
	Supplemental Pension Savings Plan	4,730	4,888	4,888		-
	Unemployment Insurance	241	210	205		(5)
	Workers' Compensation	2,427	2,008	1,590		(418)
<b>Fringe Benefits Subtotal</b>		<b>\$ 100,592</b>	<b>\$ 97,232</b>	<b>\$ 105,134</b>	<b>\$</b>	<b>7,902</b>
<b>Total Personnel Expenditures</b>					<b>\$</b>	<b>217,370</b>

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,193,510	\$ 2,788,908	\$ 3,094,684
Continuing Appropriation - CIP	681,383	451,170	2,155,818
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,874,893</b>	<b>\$ 3,240,079</b>	<b>\$ 5,250,501</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676
Other Revenue	13,271	–	–
Revenue from Use of Money and Property	10,982	9,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 5,308,668</b>	<b>\$ 5,392,760</b>	<b>\$ 5,500,676</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 7,183,560</b>	<b>\$ 8,632,839</b>	<b>\$ 10,751,177</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ –	\$ 1,834,250	\$ 2,437,275
<b>TOTAL CIP EXPENSE</b>	<b>\$ –</b>	<b>\$ 1,834,250</b>	<b>\$ 2,437,275</b>
<b>OPERATING EXPENSE</b>			
Supplies	\$ 51,206	\$ 78,123	\$ 78,123
Contracts	1,011,350	211,160	218,229
Information Technology	39,257	32,573	2,093
Energy and Utilities	2,291,734	2,562,918	2,351,507
Transfers Out	319,723	1,057,684	1,628,415
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,713,269</b>	<b>\$ 3,942,458</b>	<b>\$ 4,278,367</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 230,213	\$ –	\$ 1,704,647
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 230,213</b>	<b>\$ –</b>	<b>\$ 1,704,647</b>
<b>TOTAL EXPENSE</b>	<b>\$ 3,943,482</b>	<b>\$ 5,776,708</b>	<b>\$ 8,420,289</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 451,170	\$ 451,170	\$ 451,171
<b>TOTAL RESERVES</b>	<b>\$ 451,170</b>	<b>\$ 451,170</b>	<b>\$ 451,171</b>
<b>BALANCE</b>	<b>\$ 2,788,908</b>	<b>\$ 2,404,961</b>	<b>\$ 1,879,717</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 7,183,560</b>	<b>\$ 8,632,839</b>	<b>\$ 10,751,177</b>

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# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,360,602	\$ 2,456,183	\$ 1,342,216
Continuing Appropriation - CIP	968,602	1,268,260	2,718,260
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,329,204</b>	<b>\$ 3,724,443</b>	<b>\$ 4,060,475</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352
Revenue from Use of Money and Property	28,476	25,000	25,000
<b>TOTAL REVENUE</b>	<b>\$ 10,590,595</b>	<b>\$ 10,792,521</b>	<b>\$ 11,008,352</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 12,919,799</b>	<b>\$ 14,516,964</b>	<b>\$ 15,068,827</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 325,390	\$ 1,450,000	\$ 194,098
<b>TOTAL CIP EXPENSE</b>	<b>\$ 325,390</b>	<b>\$ 1,450,000</b>	<b>\$ 194,098</b>
<b>OPERATING EXPENSE</b>			
Contracts	\$ 8,869,966	\$ -	\$ -
Energy and Utilities	-	2,579	4,682
Transfers Out	-	10,453,909	10,453,909
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 8,869,966</b>	<b>\$ 10,456,488</b>	<b>\$ 10,458,591</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ -	\$ -	\$ 1,450,000
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,450,000</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,195,356</b>	<b>\$ 11,906,488</b>	<b>\$ 12,102,689</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 1,268,260	\$ 1,268,260	\$ 1,268,260
<b>TOTAL RESERVES</b>	<b>\$ 1,268,260</b>	<b>\$ 1,268,260</b>	<b>\$ 1,268,260</b>
<b>BALANCE</b>	<b>\$ 2,456,183</b>	<b>\$ 1,342,216</b>	<b>\$ 1,697,878</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 12,919,799</b>	<b>\$ 14,516,964</b>	<b>\$ 15,068,827</b>

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# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 13,734,319	\$ 10,853,881	\$ 12,352,128
Continuing Appropriation - CIP	17,008,025	21,996,478	15,757,278
<b>TOTAL BALANCE AND RESERVES<sup>1</sup></b>	<b>\$ 30,742,344</b>	<b>\$ 32,850,359</b>	<b>\$ 28,109,406</b>
<b>REVENUE</b>			
Charges for Current Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747
Other Revenue	52,557	–	–
Revenue from Use of Money and Property	1,559,627	1,309,100	1,309,100
<b>TOTAL REVENUE</b>	<b>\$ 20,347,684</b>	<b>\$ 18,260,747</b>	<b>\$ 18,750,847</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 51,090,028</b>	<b>\$ 51,111,106</b>	<b>\$ 46,860,253</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 365,176	\$ 175,000	\$ 500,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 365,176</b>	<b>\$ 175,000</b>	<b>\$ 500,000</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302
Fringe Benefits	3,026,680	3,043,631	3,230,465
Supplies	1,482,793	1,269,209	1,354,226
Contracts	4,886,893	5,358,704	5,734,756
Information Technology	139,848	216,645	219,939
Energy and Utilities	1,857,305	2,122,602	2,136,913
Other Expenses	53,540	41,106	38,826
Transfers Out	52,010	10,259	10,259
Capital Expenditures	379,972	409,650	392,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 16,020,961</b>	<b>\$ 16,802,439</b>	<b>\$ 17,518,336</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 1,853,532	\$ –	\$ 6,994,500
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,853,532</b>	<b>\$ –</b>	<b>\$ 6,994,500</b>
<b>TOTAL EXPENSE</b>	<b>\$ 18,239,669</b>	<b>\$ 16,977,439</b>	<b>\$ 25,012,836</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 21,996,478	\$ 21,996,478	\$ 8,762,778
<b>TOTAL RESERVES</b>	<b>\$ 21,996,478</b>	<b>\$ 21,996,478</b>	<b>\$ 8,762,778</b>
<b>BALANCE</b>	<b>\$ 10,853,881</b>	<b>\$ 12,137,189</b>	<b>\$ 13,084,639</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 51,090,028</b>	<b>\$ 51,111,106</b>	<b>\$ 46,860,253</b>

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<sup>1</sup> Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 190,588	\$ 154,134	\$ 116,192
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 190,588</b>	<b>\$ 154,134</b>	<b>\$ 116,192</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 39,214	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	150,000
<b>TOTAL REVENUE</b>	<b>\$ 189,214</b>	<b>\$ 186,000</b>	<b>\$ 186,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 379,802</b>	<b>\$ 340,134</b>	<b>\$ 302,192</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 114,990	\$ 112,236	\$ 112,236
Fringe Benefits	100,592	97,232	105,134
Supplies	1,560	4,125	4,125
Contracts	6,238	13,253	12,856
Energy and Utilities	76	–	–
Transfers Out	2,212	–	–
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 225,668</b>	<b>\$ 226,846</b>	<b>\$ 234,351</b>
<b>TOTAL EXPENSE</b>	<b>\$ 225,668</b>	<b>\$ 226,846</b>	<b>\$ 234,351</b>
<b>BALANCE</b>	<b>\$ 154,134</b>	<b>\$ 113,288</b>	<b>\$ 67,841</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 379,802</b>	<b>\$ 340,134</b>	<b>\$ 302,192</b>

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