

# **Parks and Recreation**



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## Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

### Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

### Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

### ***The vision is:***

To connect all to the City's diverse, world-class park system

### ***The mission is:***

To provide healthy, sustainable, and enriching environments for all

# Parks and Recreation

## Goals and Objectives

**Goal 1: Protect and enhance natural and developed assets**

- Protect and preserve existing assets
- Enhance existing assets

**Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities**

- Provide innovative program ideas
- Solicit feedback from customers and staff

**Goal 3: Foster growth and development of our employees**

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

## Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage customer satisfaction with park system <sup>1</sup>	91%	87%	90%	0%	90%
Percentage of acres of brush management completed	95%	92%	95%	91%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.85	2.37	0.25	2.37
Number of acres where habitat restoration occurred	5.00	6.50	5.00	8.95	5.00
Percentage of increase with on-line registration participation <sup>2</sup>	1.0 %	-28.4 %	-20.0 %	-23.3 %	1.0 %
Percentage customer satisfaction with recreational program activities <sup>1</sup>	92.0 %	85.6 %	90.0 %	0.0 %	90.0 %
Number of aquatic users <sup>2</sup>	290,000	175,341	285,000	28,006	285,000
Number of hours of operation of recreation centers <sup>2</sup>	169,832	121,532	172,432	0	172,432
Number of acres of parks and open spaces per 1,000 population	32.64	32.47	32.48	32.47	32.49

1. The target is based on a five-year average. FY21/Summer 2020 Survey not conducted due to Recreation Center closures

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2. Due to continued Recreation Center closures, FY21 Actuals are lower than anticipated

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# Parks and Recreation

## Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1,031.80	1,012.54	1,031.57	19.02
Personnel Expenditures	\$ 80,669,701	\$ 82,008,127	\$ 90,437,966	\$ 8,429,839
Non-Personnel Expenditures	71,151,648	74,325,825	81,728,524	7,402,699
<b>Total Department Expenditures</b>	<b>\$ 151,821,349</b>	<b>\$ 156,333,952</b>	<b>\$ 172,166,490</b>	<b>\$ 15,832,538</b>
<b>Total Department Revenue</b>	<b>\$ 69,931,259</b>	<b>\$ 62,585,836</b>	<b>\$ 66,139,352</b>	<b>\$ 3,553,516</b>

## General Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Services	\$ 4,369,123	\$ 4,344,667	\$ 5,193,631	\$ 848,964
Community Parks I	29,414,305	31,594,605	34,089,172	2,494,567
Community Parks II	27,697,218	29,606,646	33,286,851	3,680,205
Developed Regional Parks	43,714,135	42,172,943	46,402,930	4,229,987
Open Space	13,108,792	14,241,178	14,886,709	645,531
<b>Total</b>	<b>\$ 118,303,573</b>	<b>\$ 121,960,039</b>	<b>\$ 133,859,293</b>	<b>\$ 11,899,254</b>

### Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Services	25.75	23.75	23.75	0.00
Community Parks I	217.26	213.51	214.64	1.13
Community Parks II	272.91	269.40	274.80	5.40
Developed Regional Parks	340.23	326.23	334.23	8.00
Open Space	68.82	72.82	76.32	3.50
<b>Total</b>	<b>924.97</b>	<b>905.71</b>	<b>923.74</b>	<b>18.02</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.91	\$ 7,400,223	\$ -
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,338,967	-
<b>Citywide Park Maintenance for New Facilities and Play All Day Sites</b> Addition of 7.00 FTE Positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	1,231,088	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p><b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	957,027	-
<p><b>Back to Work SD</b> Addition of one-time non-personnel expenditures associated with Summer Youth Programming.</p>	0.00	400,000	-
<p><b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.</p>	1.21	383,866	-
<p><b>Back to Work SD</b> Addition of one-time non-personnel expenditures associated to the Summer Youth Environmental/Recreation Corps Program.</p>	0.00	250,000	-
<p><b>University Heights Joint Use Park with SDUSD</b> Addition of one-time non-personnel expenditures to support the University Heights Joint Use Park.</p>	0.00	250,000	-
<p><b>New Facility-Standley Middle School Joint Use Pool</b> Addition of 6.82 FTE Positions and associated non-personnel expenditures to support the operations of the Standley Middle School Joint Use Pool. The FY 2022 FTE positions and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	3.98	239,469	8,750
<p><b>Chief Park Ranger</b> Addition of 1.00 Program Manager and associated non-personnel expenditures who will serve as the Chief Park Ranger to support operations and training of the ranger program.</p>	1.00	235,184	-
<p><b>New Facility – Children's Park Enhancement</b> Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.25	179,717	-
<p><b>Pay-In-Lieu of Annual Leave Adjustments</b> Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.</p>	0.00	137,507	-
<p><b>Addition of 2.00 Park Rangers</b> Addition of 2.00 Park Rangers to provide adequate oversight and protection of open spaces and regional parks.</p>	2.00	105,000	-
<p><b>General Fund CIP Contributions</b> One-time transfer to the Capital Improvements Program to support Boston Avenue Linear Park GDP.</p>	0.00	100,000	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p><b>New Facility – Sequoia Elementary School Joint Use</b>            Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.25	71,457	-
<p><b>New Facility-Rolando Park Elementary Joint Use</b>            Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.25	70,564	-
<p><b>New Facility – Pacific Trails Middle School Joint Use</b>            Addition of non-personnel expenditures to support the maintenance and operations of the Pacific Trails Middle School Joint Use site.</p>	0.00	69,905	-
<p><b>New Facility – Marie Curie Elementary Joint Use</b>            Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.21	60,368	-
<p><b>New Facility-King Chavez Elementary Charter School Joint Use</b>            Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect projected start date throughout the fiscal year.</p>	0.29	57,381	-
<p><b>New Facility – Fairbrook Neighborhood Park</b>            Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.17	57,303	-
<p><b>New Facility-La Paz Mini Park</b>            Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance at the La Paz Mini Park. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.</p>	0.33	56,595	-

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>New Facility-Johnson Elementary Joint Use</b> Addition of 0.50 Grounds Maintenance Worker 2 and associated and non-personnel expenditures to support operations and maintenance at the Johnson Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.17	41,322	-
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	16,676	-
<b>New Facility – Franklin Ridge Pocket Park</b> Addition of non-personnel expenditures to support the maintenance and operations of the Franklin Ridge Pocket Park.	0.00	1,280	-
<b>Equipment Rate Reduction</b> Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(69,132)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(538,872)	(10,160,694)
<b>Citywide Contracts Reduction of 2.6%</b> Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(573,291)	-
<b>Budgeted Personnel Expenditure Savings</b> Adjustment to Vacancy Factor due to anticipated personnel vacancies.	0.00	(630,350)	-
<b>Transient Occupancy Tax (TOT) Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	7,476,454
<b>Revised Environmental Growth Fund Reimbursements</b> Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	3,369,716
<b>Total</b>	<b>18.02</b>	<b>\$ 11,899,254</b>	<b>\$ 694,226</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 40,293,069	\$ 40,979,923	\$ 43,801,103	\$ 2,821,180
Fringe Benefits	31,840,395	31,858,815	37,040,877	5,182,062
<b>PERSONNEL SUBTOTAL</b>	<b>72,133,464</b>	<b>72,838,738</b>	<b>80,841,980</b>	<b>8,003,242</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 5,602,875	\$ 5,045,608	\$ 5,295,623	\$ 250,015
Contracts	22,004,368	20,863,784	22,800,250	1,936,466
Information Technology	1,735,896	2,128,786	3,467,753	1,338,967



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## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	16,220,805	19,055,388	19,348,897	293,509
Other	123,065	114,505	134,505	20,000
Transfers Out	-	1,109,968	1,282,876	172,908
Capital Expenditures	166,990	563,004	523,004	(40,000)
Debt	316,111	240,258	164,405	(75,853)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>46,170,109</b>	<b>49,121,301</b>	<b>53,017,313</b>	<b>3,896,012</b>
<b>Total</b>	<b>\$ 118,303,573</b>	<b>\$ 121,960,039</b>	<b>\$ 133,859,293</b>	<b>\$ 11,899,254</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 25,701,436	\$ 15,917,319	\$ 26,770,039	\$ 10,852,720
Fines Forfeitures and Penalties	47,307	70,145	70,145	-
Licenses and Permits	178,665	166,865	166,865	-
Other Revenue	162,334	57,739	57,739	-
Rev from Federal Agencies	-	10,160,694	-	(10,160,694)
Rev from Money and Prop	195,781	503,065	502,065	(1,000)
Rev from Other Agencies	160,364	100,000	103,200	3,200
Transfers In	3,962,862	753,000	753,000	-
<b>Total</b>	<b>\$ 30,408,750</b>	<b>\$ 27,728,827</b>	<b>\$ 28,423,053</b>	<b>\$ 694,226</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	6.00	5.00	5.00	\$ 34,957 - 42,074	\$ 194,211
20000012	Administrative Aide 1	1.00	1.00	0.00	41,036 - 49,429	-
20000024	Administrative Aide 2	4.00	4.00	5.00	47,266 - 56,957	279,061
20000753	Aquatics Technician 1	2.00	2.00	2.00	43,848 - 52,263	104,526
20000749	Aquatics Technician 2	5.00	5.00	6.00	46,055 - 54,880	324,651
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	50,273 - 60,115	60,115
20000040	Area Manager 2	26.00	26.00	26.00	60,000 - 72,705	1,868,722
20001140	Assistant Department Director	1.00	1.00	1.00	65,653 - 248,703	155,361
20000108	Assistant Recreation Center Director	47.00	45.00	45.00	34,190 - 41,330	1,802,937
20000143	Associate Engineer-Civil	1.00	1.00	1.00	77,635 - 93,762	93,762
20000119	Associate Management Analyst	5.00	5.00	5.00	60,007 - 72,510	337,914
20000162	Associate Planner	1.00	1.00	1.00	72,748 - 87,912	87,912
20000202	Building Supervisor	1.00	1.00	1.00	44,129 - 52,977	52,977
20000234	Carpenter	1.00	1.00	1.00	48,218 - 57,714	55,375
20000236	Cement Finisher	1.00	1.00	1.00	55,746 - 66,800	66,800
20000539	Clerical Assistant 2	3.00	2.00	2.00	33,205 - 40,019	73,224
90000539	Clerical Assistant 2- Hourly	0.05	0.05	0.05	33,205 - 40,019	1,829
20000352	Custodian 1	0.00	1.00	0.00	30,160 - 31,886	-
90000352	Custodian 1- Hourly	2.94	2.94	2.00	30,160 - 31,886	62,758
20000354	Custodian 2	12.50	11.50	12.50	30,169 - 34,676	421,039
20000355	Custodian 3	4.00	3.00	3.00	31,886 - 37,705	110,099
20001168	Deputy Director	3.75	3.75	3.75	52,133 - 191,703	506,027

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000395	District Manager	14.00	14.00	14.00	70,931 - 85,565	1,164,738
21000440	Environmental Biologist 2	1.00	1.00	1.00	68,898 - 83,781	83,781
21000451	Environmental Biologist 3	4.00	4.00	4.00	79,498 - 96,284	381,766
20000426	Equipment Operator 1	12.00	11.00	11.00	41,836 - 50,078	541,865
20000430	Equipment Operator 2	9.00	9.00	9.00	45,903 - 54,880	470,753
20000418	Equipment Technician 1	10.00	10.00	10.00	39,954 - 47,872	478,720
20000423	Equipment Technician 2	7.00	7.00	8.00	43,848 - 52,263	402,641
20000431	Equipment Technician 3	1.00	1.00	1.00	48,131 - 57,498	55,198
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	56,112
20000675	Grounds Maintenance Manager	11.00	10.00	10.00	57,108 - 69,201	688,204
20000472	Grounds Maintenance Supervisor	11.00	11.00	11.00	43,015 - 51,751	562,440
20000467	Grounds Maintenance Worker 1	8.00	5.00	5.00	31,842 - 38,669	188,607
90000467	Grounds Maintenance Worker 1- Hourly	18.10	18.10	18.01	31,842 - 38,669	679,023
20000468	Grounds Maintenance Worker 2	279.17	274.92	280.42	36,119 - 42,971	11,786,735
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	40,192 - 47,893	270,697
20000503	Horticulturist	4.00	4.00	4.00	58,882 - 71,191	268,854
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	51,874
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	79,649
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000497	Irrigation Specialist	2.00	3.00	3.00	41,966 - 50,230	141,703
20000589	Laborer	10.00	10.00	10.00	32,383 - 38,570	359,877
20000608	Light Equipment Operator	15.00	12.00	14.00	38,505 - 45,903	629,688
90001073	Management Intern- Hourly	2.32	2.32	2.32	30,160 - 31,200	71,516
20000660	Nursery Gardener	5.00	5.00	5.00	35,455 - 42,226	212,087
20000661	Nursery Supervisor	1.00	1.00	1.00	41,966 - 50,489	50,489
20001138	Park and Recreation Director	1.00	1.00	1.00	65,653 - 248,703	177,555
20000669	Park Designer	4.00	4.00	5.00	76,756 - 92,690	459,215
20000666	Park Ranger	35.00	34.00	35.00	46,696 - 56,740	1,917,568
20000680	Payroll Specialist 2	4.75	4.75	4.75	43,414 - 52,417	245,569
20000676	Pesticide Applicator	8.00	8.00	8.00	43,805 - 52,220	404,269
20000677	Pesticide Supervisor	1.00	1.00	1.00	50,489 - 60,699	59,789
90001015	Pool Guard 2- Hourly	37.09	37.09	39.61	30,796 - 36,580	1,378,800
20001234	Program Coordinator	0.75	0.75	0.75	32,448 - 153,046	87,357
20001222	Program Manager	3.00	2.00	3.00	52,133 - 191,703	362,401
20000761	Project Officer 1	1.00	1.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	2.00	2.00	2.00	87,361 - 105,609	209,634
20000783	Public Information Clerk	3.00	3.00	3.00	34,957 - 42,074	124,960
90000798	Recreation Aide- Hourly	6.42	6.42	6.42	30,160 - 30,160	193,627
20000921	Recreation Center Director 1	9.50	10.67	11.00	42,062 - 50,665	530,612
20000802	Recreation Center Director 2	14.00	14.00	14.00	45,233 - 54,390	751,696

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000751	Recreation Center Director 3	34.00	34.00	34.00	48,514 - 58,337	1,914,728
20000569	Recreation Leader 1	0.50	0.50	0.50	30,160 - 33,335	16,668
90000569	Recreation Leader 1- Hourly	87.62	87.95	89.81	30,160 - 33,335	2,936,623
20000530	Recreation Leader 2	1.00	1.00	1.00	31,886 - 38,440	35,163
90000530	Recreation Leader 2- Hourly	8.61	8.61	8.61	31,886 - 38,440	330,050
90000534	Recreation Leader 2- Hourly	3.87	3.87	4.25	31,886 - 38,440	162,139
20000804	Recreation Specialist	1.50	1.00	1.00	47,331 - 56,914	56,914
20000807	Recreation Specialist	1.00	1.00	1.00	47,331 - 56,914	47,331
20000927	Senior Clerk/Typist	2.00	2.00	2.00	40,019 - 48,283	95,842
20000015	Senior Management Analyst	5.00	4.00	4.00	65,869 - 79,649	314,613
20000844	Senior Park Ranger	9.00	9.00	10.00	58,536 - 70,931	680,177
20000918	Senior Planner	2.00	3.00	3.00	83,802 - 101,324	277,479
20001046	Senior Utility Supervisor	1.00	1.00	1.00	52,393 - 63,425	62,474
20000928	Senior Zoning Investigator	1.00	1.00	1.00	64,377 - 77,940	77,940
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	41,836 - 50,078	499,027
20000970	Supervising Management Analyst	3.00	3.00	3.00	74,090 - 89,773	253,636
20001007	Supervising Recreation Specialist	5.00	5.00	5.00	54,448 - 65,978	328,139
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	55,811 - 67,665	132,623
90000959	Swimming Pool Manager 1- Hourly	5.20	5.20	6.08	38,397 - 46,184	265,611
20000960	Swimming Pool Manager 2	6.00	6.00	6.58	44,930 - 54,275	351,859
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	49,451 - 59,704	407,675
91000407	Therap Recreatn Leader- Hourly	4.83	4.83	4.83	32,708 - 39,392	190,263
21000406	Therap Recreatn Spec	5.00	5.00	5.00	48,521 - 58,342	289,549
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	40,582 - 48,348	46,898
20001039	Tree Trimmer	4.00	3.00	3.00	38,786 - 46,184	136,473
20001044	Utility Supervisor	4.00	4.00	4.00	48,239 - 57,671	230,684
20001045	Utility Supervisor	4.00	4.00	4.00	48,239 - 57,671	229,242
20001051	Utility Worker 1	4.00	4.00	4.00	33,876 - 40,279	154,713
20001053	Utility Worker 2	5.00	5.00	5.00	36,991 - 44,021	218,783
20000756	Word Processing Operator	2.00	1.00	1.00	34,957 - 42,074	42,074
90001067	Work Service Aide- Hourly	0.50	0.50	0.50	30,160 - 30,160	15,080
	Adjust Budget To Approved Levels					127,364
	Bilingual - Regular					52,416
	Budgeted Personnel					(1,758,247)
	Expenditure Savings					
	Infrastructure Registration Pay					15,002
	Landscape Architect Lic					55,461
	Night Shift Pay					9,831

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Overtime Budgeted					421,809
	Reg Pay For Engineers					14,064
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					71,241
	Vacation Pay In Lieu					584,744
<b>FTE, Salaries, and Wages Subtotal</b>		<b>924.97</b>	<b>905.71</b>	<b>923.74</b>		<b>\$ 43,801,103</b>

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 96,799	\$ 97,250	\$ 100,291	\$ 3,041
Flexible Benefits	8,065,915	7,967,416	9,149,697	1,182,281
Insurance	1,050	-	-	-
Long-Term Disability	-	136,992	172,414	35,422
Medicare	601,091	562,011	612,076	50,065
Other	122,065	-	-	-
Other Post-Employment Benefits	4,543,314	4,388,322	4,412,783	24,461
Retiree Medical Trust	34,805	34,446	40,574	6,128
Retirement 401 Plan	29,019	28,318	30,526	2,208
Retirement ADC	13,692,792	14,269,325	17,141,184	2,871,859
Retirement DROP	94,479	89,112	109,009	19,897
Risk Management Administration	876,888	738,474	763,658	25,184
Supplemental Pension Savings Plan	2,432,238	2,443,508	2,718,489	274,981
Unemployment Insurance	61,526	60,753	62,803	2,050
Workers' Compensation	1,188,414	1,042,888	1,727,373	684,485
<b>Fringe Benefits Subtotal</b>	<b>\$ 31,840,395</b>	<b>\$ 31,858,815</b>	<b>\$ 37,040,877</b>	<b>\$ 5,182,062</b>
<b>Total Personnel Expenditures</b>			<b>\$ 80,841,980</b>	

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Growth 1/3	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977
<b>Total</b>	<b>\$ 4,812,180</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>	<b>\$ 927,977</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Environmental Growth Fund Services</b>	0.00	\$ 899,445	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional parks for the purpose of preserving and enhancing the environment.			

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	60,339	-
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(31,807)	-
<b>Revised Franchise Fee Revenue</b> Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	927,977
<b>Total</b>	<b>0.00</b>	<b>\$ 927,977</b>	<b>\$ 927,977</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	2,577,269	211,036	211,036	-
Energy and Utilities	2,199,911	2,653,226	2,713,565	60,339
Transfers Out	35,000	1,655,502	2,523,140	867,638
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,812,180</b>	<b>4,597,887</b>	<b>5,525,864</b>	<b>927,977</b>
<b>Total</b>	<b>\$ 4,812,180</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>	<b>\$ 927,977</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864	\$ 927,977
Rev from Money and Prop	70,649	9,000	9,000	-
<b>Total</b>	<b>\$ 5,397,714</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>	<b>\$ 927,977</b>

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Growth 2/3	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271
<b>Total</b>	<b>\$ 9,274,531</b>	<b>\$ 9,202,775</b>	<b>\$ 11,673,046</b>	<b>\$ 2,470,271</b>

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Environmental Growth Fund Services</b>	0.00 \$	2,470,271 \$	-
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional for the purpose of preserving and enhancing the environment.			
<b>Revised Franchise Fee Revenue</b>	0.00	-	1,855,953
Adjustment to reflect revised Franchise Fee revenue projections.			
<b>Total</b>	<b>0.00 \$</b>	<b>2,470,271 \$</b>	<b>1,855,953</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>NON-PERSONNEL</b>				
Contracts	\$ 9,274,531	\$ -	\$ -	-
Transfers Out	-	9,202,775	11,673,046	2,470,271
<b>NON-PERSONNEL SUBTOTAL</b>	<b>9,274,531</b>	<b>9,202,775</b>	<b>11,673,046</b>	<b>2,470,271</b>
<b>Total</b>	<b>\$ 9,274,531</b>	<b>\$ 9,202,775</b>	<b>\$ 11,673,046</b>	<b>\$ 2,470,271</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728	1,855,953
Rev from Money and Prop	148,968	25,000	25,000	-
<b>Total</b>	<b>\$ 10,801,331</b>	<b>\$ 9,202,775</b>	<b>\$ 11,058,728</b>	<b>\$ 1,855,953</b>

## Golf Course Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Golf Operations	\$ 19,191,858	\$ 20,322,090	\$ 20,830,312	\$ 508,222
<b>Total</b>	<b>\$ 19,191,858</b>	<b>\$ 20,322,090</b>	<b>\$ 20,830,312</b>	<b>\$ 508,222</b>

### Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Golf Operations	104.83	104.83	105.83	1.00
<b>Total</b>	<b>104.83</b>	<b>104.83</b>	<b>105.83</b>	<b>1.00</b>

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	565,904 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	195,342	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	126,603	-
<b>Golf Course Maintenance Equipment</b> Addition of non-personnel expenditures for maintenance equipment upgrades to improve course conditions.	0.00	125,000	-
<b>Pesticide Applicator</b> Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.	1.00	64,160	-
<b>Mission Bay Golf Course Maintenance</b> Addition of non-personnel expenditures to support maintenance operations at the Mission Bay Golf Course driving range.	0.00	64,000	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	21,914	-
<b>Equipment Rate Reduction</b> Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(849)	-
<b>Branch Management Cost Allocation</b> Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(43,221)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(610,631)	-
<b>Total</b>	<b>1.00 \$</b>	<b>508,222 \$</b>	<b>-</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,828,050	\$ 5,284,522	\$ 5,347,215	62,693
Fringe Benefits	3,473,672	3,656,099	3,995,384	339,285
<b>PERSONNEL SUBTOTAL</b>	<b>8,301,722</b>	<b>8,940,621</b>	<b>9,342,599</b>	<b>401,978</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,392,492	\$ 1,919,341	\$ 1,830,946	(88,395)

# Parks and Recreation

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Contracts	6,789,971	6,595,083	6,755,977	160,894
Information Technology	208,918	285,174	415,027	129,853
Energy and Utilities	2,376,700	2,389,682	2,354,205	(35,477)
Other	22,630	42,820	42,820	-
Transfers Out	-	126,719	66,088	(60,631)
Capital Expenditures	99,424	22,650	22,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>10,890,135</b>	<b>11,381,469</b>	<b>11,487,713</b>	<b>106,244</b>
<b>Total</b>	<b>\$ 19,191,858</b>	<b>\$ 20,322,090</b>	<b>\$ 20,830,312</b>	<b>\$ 508,222</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047	\$ 300
Other Revenue	170,135	179,500	179,500	-
Rev from Money and Prop	1,851,689	1,468,100	1,467,800	(300)
Transfers In	174,381	-	-	-
<b>Total</b>	<b>\$ 23,122,888</b>	<b>\$ 20,870,347</b>	<b>\$ 20,870,347</b>	<b>-</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 34,957 - 42,074	\$ 80,517
20001202	Assistant Deputy Director	1.00	1.00	1.00	52,133 - 191,703	124,298
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	72,510
20000539	Clerical Assistant 2	1.00	1.00	1.00	33,205 - 40,019	33,205
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	137,493
20000426	Equipment Operator 1	3.00	3.00	3.00	41,836 - 50,078	141,992
20000418	Equipment Technician 1	2.00	1.00	1.00	39,954 - 47,872	47,154
20000423	Equipment Technician 2	3.00	3.00	3.00	43,848 - 52,263	156,789
20000431	Equipment Technician 3	1.00	2.00	2.00	48,131 - 57,498	105,629
20000819	Golf Course Manager	2.00	2.00	2.00	65,999 - 79,649	145,648
20000498	Golf Course Superintendent	1.00	1.00	1.00	58,882 - 71,191	71,191
20000479	Golf Operations Assistant	15.00	15.00	15.00	34,035 - 41,020	615,095
90000479	Golf Operations Assistant-Hourly	5.77	5.77	5.77	34,035 - 41,020	231,855
20000480	Golf Operations Supervisor	1.00	1.00	1.00	39,335 - 47,228	46,500
20000481	Greenskeeper	23.00	27.00	28.00	33,876 - 40,279	1,094,131
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	41,966 - 50,489	251,887
20000467	Grounds Maintenance Worker 1	16.00	12.00	9.00	31,842 - 38,669	339,998
20000503	Horticulturist	1.00	1.00	1.00	58,882 - 71,191	71,202
20000497	Irrigation Specialist	3.00	3.00	3.00	41,966 - 50,230	150,687
20000608	Light Equipment Operator	3.00	3.00	3.00	38,505 - 45,903	137,709
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	51,630
20000676	Pesticide Applicator	2.00	2.00	5.00	43,805 - 52,220	247,370
20001234	Program Coordinator	0.25	0.25	0.25	32,448 - 153,046	29,123
20001222	Program Manager	2.00	2.00	2.00	52,133 - 191,703	221,966
90000798	Recreation Aide- Hourly	1.81	1.81	1.81	30,160 - 30,160	54,590



# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000818	Recreation Specialist	4.00	4.00	4.00	47,331 - 56,914	226,518
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	41,836 - 50,078	100,156
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
	Budgeted Personnel Expenditure Savings					(200,832)
	Grds/Greenskpr Eq Op					35,262
	Greenskeeper Pay					86,365
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					5,022
	Termination Pay Annual Leave					13,749
	Vacation Pay In Lieu					49,024
<b>FTE, Salaries, and Wages Subtotal</b>		<b>104.83</b>	<b>104.83</b>	<b>105.83</b>		<b>\$ 5,347,215</b>

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 9,014	\$ 8,973	\$ 9,300	\$ 327
Flexible Benefits	1,019,098	1,164,738	1,134,394	(30,344)
Long-Term Disability	-	15,897	19,551	3,654
Medicare	76,930	68,196	72,543	4,347
Other	30,414	-	-	-
Other Post-Employment Benefits	586,045	597,835	583,981	(13,854)
Retiree Medical Trust	6,418	6,335	6,773	438
Retirement 401 Plan	6,836	6,477	6,762	285
Retirement ADC	1,221,243	1,279,355	1,565,649	286,294
Retirement DROP	12,351	12,682	14,440	1,758
Risk Management Administration	113,132	100,605	101,060	455
Supplemental Pension Savings Plan	294,235	293,595	316,758	23,163
Unemployment Insurance	7,001	7,057	7,112	55
Workers' Compensation	90,956	94,354	157,061	62,707
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,473,672</b>	<b>\$ 3,656,099</b>	<b>\$ 3,995,384</b>	<b>\$ 339,285</b>
<b>Total Personnel Expenditures</b>			<b>\$ 9,342,599</b>	

## Los Peñasquitos Canyon Preserve Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Los Peñasquitos Reserve	\$ 225,165	\$ 251,161	\$ 277,975	\$ 26,814
Open Space	14,042	-	-	-
<b>Total</b>	<b>\$ 239,207</b>	<b>\$ 251,161</b>	<b>\$ 277,975</b>	<b>\$ 26,814</b>

# Parks and Recreation

## Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Los Peñasquitos Reserve	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	24,619 \$	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	2,236	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(41)	-
<b>Operations Support</b> Addition of one-time revenue to support operations in the Los Peñasquitos Canyon Preserve Fund.	0.00	-	75,360
<b>Total</b>	<b>0.00 \$</b>	<b>26,814 \$</b>	<b>75,360</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 126,945	\$ 119,766	\$ 126,252	6,486
Fringe Benefits	107,570	109,002	127,135	18,133
<b>PERSONNEL SUBTOTAL</b>	<b>234,515</b>	<b>228,768</b>	<b>253,387</b>	<b>24,619</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 169	\$ 4,125	\$ 4,125	-
Contracts	4,523	13,149	13,108	(41)
Information Technology	-	5,119	7,355	2,236
<b>NON-PERSONNEL SUBTOTAL</b>	<b>4,692</b>	<b>22,393</b>	<b>24,588</b>	<b>2,195</b>
<b>Total</b>	<b>\$ 239,207</b>	<b>\$ 251,161</b>	<b>\$ 277,975</b>	<b>\$ 26,814</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 39,187	\$ 36,000	\$ 36,000	-
Transfers In	161,390	150,000	225,360	75,360
<b>Total</b>	<b>\$ 200,577</b>	<b>\$ 186,000</b>	<b>\$ 261,360</b>	<b>\$ 75,360</b>

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$ 46,696 - 56,740	\$ 56,740
20000844	Senior Park Ranger	1.00	1.00	1.00	58,536 - 70,931	69,512
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 126,252</b>

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 666	\$ 665	\$ 709	\$ 44
Flexible Benefits	23,542	25,410	30,000	4,590
Long-Term Disability	-	416	507	91
Medicare	1,750	1,737	1,831	94
Other Post-Employment Benefits	13,044	12,586	12,262	(324)
Retirement ADC	52,412	53,591	68,973	15,382
Retirement DROP	1,634	1,623	1,731	108
Risk Management Administration	2,517	2,118	2,122	4
Supplemental Pension Savings Plan	5,162	5,216	5,518	302
Unemployment Insurance	191	184	184	-
Workers' Compensation	6,652	5,456	3,298	(2,158)
<b>Fringe Benefits Subtotal</b>	<b>\$ 107,570</b>	<b>\$ 109,002</b>	<b>\$ 127,135</b>	<b>\$ 18,133</b>
<b>Total Personnel Expenditures</b>			<b>\$ 253,387</b>	

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,431,545	\$ 2,017,600	\$ 506,313
Continuing Appropriation - CIP	2,766,205	583,559	231,338
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,197,750</b>	<b>\$ 2,601,158</b>	<b>\$ 737,651</b>
REVENUE			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
Revenue from Use of Money and Property	70,649	9,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 5,397,714</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 9,595,464</b>	<b>\$ 7,199,045</b>	<b>\$ 6,263,515</b>
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 4,812,180</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,182,125	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 2,182,125</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,994,305</b>	<b>\$ 4,597,887</b>	<b>\$ 5,525,864</b>
RESERVES			
Continuing Appropriation - CIP	\$ 583,559	\$ 583,559	\$ 231,338
<b>TOTAL RESERVES</b>	<b>\$ 583,559</b>	<b>\$ 583,559</b>	<b>\$ 231,338</b>
<b>BALANCE</b>	<b>\$ 2,017,599</b>	<b>\$ 2,017,599</b>	<b>\$ 506,313</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 9,595,464</b>	<b>\$ 7,199,045</b>	<b>\$ 6,263,515</b>

\* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

\*\* Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,357,055	\$ 3,048,855	\$ 644,172
Continuing Appropriation - CIP	1,456,239	972,344	614,395
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,813,294</b>	<b>\$ 4,021,199</b>	<b>\$ 1,258,567</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
Revenue from Use of Money and Property	148,968	25,000	25,000
<b>TOTAL REVENUE</b>	<b>\$ 10,801,332</b>	<b>\$ 9,202,775</b>	<b>\$ 11,058,728</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 13,614,626</b>	<b>\$ 13,223,974</b>	<b>\$ 12,317,295</b>
<b>OPERATING EXPENSE</b>			
Contracts	\$ 9,274,531	\$ -	\$ -
Transfers Out	-	9,202,775	11,673,046
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 9,274,531</b>	<b>\$ 9,202,775</b>	<b>\$ 11,673,046</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 318,895	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 318,895</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 9,593,426</b>	<b>\$ 9,202,775</b>	<b>\$ 11,673,046</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 972,344	\$ 972,344	\$ 614,395
<b>TOTAL RESERVES</b>	<b>\$ 972,344</b>	<b>\$ 972,344</b>	<b>\$ 614,395</b>
<b>BALANCE</b>	<b>\$ 3,048,856</b>	<b>\$ 3,048,855</b>	<b>\$ 29,854</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 13,614,626</b>	<b>\$ 13,223,974</b>	<b>\$ 12,317,295</b>

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# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 6,968,719	\$ 7,362,146	\$ 11,901,124
Continuing Appropriation - CIP	12,832,108	10,389,887	11,670,778
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	48,250	104,079	104,079
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 22,096,677</b>	<b>\$ 20,103,712</b>	<b>\$ 25,923,581</b>
<b>REVENUE</b>			
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Other Revenue	170,135	179,500	179,500
Revenue from Use of Money and Property	1,851,689	1,468,100	1,467,800
Transfers In	174,381	-	-
<b>TOTAL REVENUE</b>	<b>\$ 23,122,889</b>	<b>\$ 20,870,347</b>	<b>\$ 20,870,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 45,219,566</b>	<b>\$ 40,974,059</b>	<b>\$ 46,793,928</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 1,194,562</b>	<b>\$ 3,000,000</b>	<b>\$ 3,510,000</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 4,828,050	\$ 5,284,522	\$ 5,347,215
Fringe Benefits	3,473,672	3,656,099	3,995,384
Supplies	1,392,492	1,919,341	1,830,946
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	415,027
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other Expenses	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 19,191,857</b>	<b>\$ 20,322,090</b>	<b>\$ 20,830,312</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 4,729,433	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 4,729,433</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 25,115,852</b>	<b>\$ 23,322,090</b>	<b>\$ 24,340,312</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 10,389,887	\$ 10,389,887	\$ 11,670,778
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL RESERVES</b>	<b>\$ 12,741,566</b>	<b>\$ 12,741,566</b>	<b>\$ 14,022,457</b>
<b>BALANCE</b>	<b>\$ 7,362,148</b>	<b>\$ 4,910,403</b>	<b>\$ 8,431,159</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 45,219,566</b>	<b>\$ 40,974,059</b>	<b>\$ 46,793,928</b>

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# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 53,169	\$ 14,539	\$ 101,250
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 53,169</b>	<b>\$ 14,539</b>	<b>\$ 101,250</b>
REVENUE			
Revenue from Use of Money and Property	\$ 39,187	\$ 36,000	\$ 36,000
Transfers In	161,390	150,000	225,360
<b>TOTAL REVENUE</b>	<b>\$ 200,577</b>	<b>\$ 186,000</b>	<b>\$ 261,360</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 253,746</b>	<b>\$ 200,539</b>	<b>\$ 362,610</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 126,945	\$ 119,766	\$ 126,252
Fringe Benefits	107,570	109,002	127,135
Supplies	169	4,125	4,125
Contracts	4,523	13,149	13,108
Information Technology	-	5,119	7,355
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 239,207</b>	<b>\$ 251,161</b>	<b>\$ 277,975</b>
<b>TOTAL EXPENSE</b>	<b>\$ 239,207</b>	<b>\$ 251,161</b>	<b>\$ 277,975</b>
<b>BALANCE</b>	<b>\$ 14,539</b>	<b>\$ (50,622)</b>	<b>\$ 84,635</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 253,746</b>	<b>\$ 200,539</b>	<b>\$ 362,610</b>

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