

# **Parks and Recreation**



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## Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

While the City's current park system has resulted in many beautiful and enjoyable parks, it has also resulted in corresponding disinvestments for many, which results in an inequitable park system. The Parks Master Plan, which was adopted in August 2021, addresses these inequities so that everyone has equal access to safe, clean, and thriving park spaces. The initiative helps to frame a new park system for all that prioritizes the greatest needs and allows the Department to plan holistically for the future.

### Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

### Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

### Recreational Programs:

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Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

***The vision is:***

To connect all to the City's diverse, world-class park system

***The mission is:***

To provide healthy, sustainable, and enriching environments for all

## Goals and Objectives

**Goal 1: *Protect and enhance natural and developed assets***

- Protect and preserve existing assets
- Enhance existing assets

**Goal 2: *Develop and offer innovative recreational opportunities to meet the diverse needs of our communities***

- Provide innovative program ideas
- Solicit feedback from customers and staff

**Goal 3: *Foster growth and development of our employees***

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

## Key Performance Indicators

Performance Indicator	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY2023 Target
Percentage customer satisfaction with park system <sup>1</sup>	90%	0%	90%	9080%	90%
Percentage of acres of brush management completed	95%	91%	95%	95%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.25	2.37	2.37	2.37
Number of acres where habitat restoration occurred	5.00	8.95	5.00	6.50	5.00
Percentage of increase with on-line registration participation	-20.0 %	-23.3 %	1.0 %	39.2 %	1.0 %
Percentage customer satisfaction with recreational program activities <sup>1</sup>	90%	0%	90%	9040%	90%
Number of aquatic users <sup>2</sup>	285,000	28,006	285,000	41,000	285,000
Number of hours of operation of recreation centers <sup>2</sup>	172,432	0	172,432	145,891	1,712,432
Number of acres of parks and open spaces per 1,000 population	32.48	32.47	32.49	32.47	32.49

1. The target is based on a five-year average.
2. FY22 Estimates lower than targets, due to reduced hours at recreation centers and pools, due to staffing shortages

# Parks and Recreation

## Department Summary

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
FTE Positions (Budgeted)	1,012.54	1,031.57	1,135.42	103.86
Personnel Expenditures	\$ 78,937,583	\$ 90,437,966	\$ 97,105,552	\$ 6,667,586
Non-Personnel Expenditures	76,189,205	81,728,524	84,806,626	3,078,102
<b>Total Department Expenditures</b>	<b>\$ 155,126,788</b>	<b>\$ 172,166,490</b>	<b>\$ 181,912,178</b>	<b>\$ 9,745,688</b>
<b>Total Department Revenue</b>	<b>\$ 69,480,070</b>	<b>\$ 66,139,352</b>	<b>\$ 90,605,189</b>	<b>\$ 24,465,837</b>

## General Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Administrative Services	\$ 4,480,259	\$ 5,193,631	\$ 8,840,471	\$ 3,646,840
Community Parks I	29,330,637	34,089,172	34,643,122	553,950
Community Parks II	27,161,604	33,286,851	34,717,264	1,430,413
Developed Regional Parks	42,281,527	46,402,930	48,441,991	2,039,061
Open Space	13,498,855	14,886,709	15,080,060	193,351
<b>Total</b>	<b>\$ 116,752,883</b>	<b>\$ 133,859,293</b>	<b>\$ 141,722,908</b>	<b>\$ 7,863,615</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Administrative Services	23.75	23.75	69.75	46.00
Community Parks I	213.51	214.64	221.61	6.97
Community Parks II	269.40	274.80	296.16	21.36
Developed Regional Parks	326.23	334.23	358.55	24.32
Open Space	72.82	76.32	74.94	(1.38)
<b>Total</b>	<b>905.71</b>	<b>923.74</b>	<b>1,021.00</b>	<b>97.26</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Supplemental Positions</b> Addition of 19.00 FTE positions and associated non-personnel expenditure associated with supplemental positions added in Fiscal Year 2022.	19.00	\$ 2,345,994	\$ -
<b>Citywide Park Maintenance for New Facilities and Play All Day Sites</b> Addition of 10.00 FTE positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	10.00	1,735,824	-
<b>Street Vending Ordinance</b> Addition of 27.00 FTE positions and non-personnel expenditures associated with supporting the Street Vending Ordinance.	27.00	1,250,559	-

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## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Asset Management Staffing to support Parks Master Plan</b> Addition of Asset Management personnel, 3.00 Park Designers, 1.00 Project Officers 2, 1.00 GIS 3, 1.00 GIS Technicians and non-expenditures to support the implementation of the Park Master Plan.	6.00	704,506	-
<b>Back to Work SD</b> Addition of non-personnel expenditures for recreation contractual program equity and the San Diego Back to Work initiative.	7.50	\$125,000	-
<b>Recreation Programming Audit Recommendations</b> Addition of 5.00 FTE positions and non-personnel expenditure to support recreation programming equity throughout the Parks System.	5.00	554,652	-
<b>Conversion of Hourly Staff to Full-Time</b> Conversion of hourly recreational staffing to benefitted full time employees, to enhance employee retention and meet department needs for consistent staffing.	5.10	536,044	-
<b>Restoration of Balboa Park Maintenance Special Projects Unit</b> Addition of 4.00 FTE positions and non-personnel expenditures to support the Balboa Park Maintenance Special Projects Unit.	4.00	473,071	-
<b>Aquatic Staffing Needs</b> Reduction of 13.80 Pool Guard 2-Hourly positions and addition of 22.00 Pool Guard 2 full-time benefitted positions and 14.00 Pool Manager 1 full-time benefitted positions to support all aquatics programs and to enhance employee retention and meet department's needs for consistent staffing.	5.55	375,866	-
<b>SD Humane Society Dedicated Park Patrol</b> Addition of non-personnel expenditures to support the San Diego Humane Society Dedicated Park Patrol throughout parks citywide.	0.00	350,000	-
<b>Staffing Needs for Span of Control</b> Addition of 3.00 FTE positions to support capacity needs within the department for administrative and field staffing.	3.00	347,673	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.87)	341,503	-
<b>Dusty Rhodes Neighborhood Park Maintenance</b> Addition of 1.00 Grounds Maintenance Worker 2, 1.00 Grounds Maintenance Worker, 1.00 Irrigation Specialist and associated non-personnel expenditures to maintain Dusty Rhodes Neighborhood Park and Dog Park.	3.00	335,692	-
<b>New Facility - Dennery Ranch Neighborhood Park</b> Addition of 0.63 Grounds Maintenance Worker 2 and associated non-personnel expenditures related to maintain and support a nine acre park at Dennery Ranch.	0.63	264,465	-

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## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	127,715	-
<b>New Facility – Salk Neighborhood Park</b> Addition of 0.34 FTE Grounds Maintenance Worker II and non-personnel expenditures to support the maintenance and operations of the Salk Neighborhood Park Joint Use.	0.34	114,904	-
<b>New Facility – Taft Middle School Joint Use</b> Addition of 0.29 FTE Grounds Maintenance Worker II and non-personnel expenditures to support the maintenance and operations of the Taft Middle School Joint Use.	0.29	91,075	-
<b>New Facility – Wagenheim Middle School Joint Use</b> Addition of 0.22 FTE Grounds Maintenance Worker II and non-personnel expenditures to support the maintenance and operations of the Wagenheim Middle School Joint Use.	0.22	86,302	-
<b>New Facility - Mission Bay High School Joint Use Tennis Courts</b> Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Mission Bay Tennis Court Joint Use Facility.	0.50	73,435	-
<b>Mandatory General Benefit Contribution</b> Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	33,408	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(335,153)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	3.00	(884,415)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(1,723,535)	(614,318)
<b>Transient Occupancy Tax Transfer</b> Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax Fund.	0.00	-	17,000,000



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## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Environmental Growth Fund Reimbursements</b>	0.00	-	1,945,287
Adjustment to reflect revised reimbursements for eligible expenditures from the Environmental Growth Funds (EGF).			
<b>Revised User Fee Revenue from New/Revised User Fees</b>	0.00	-	(30,000)
Adjustment to reflect anticipated User Fee revenue decrease from the implementation of new and/or revised user fees.			
<b>Total</b>	<b>97.26 \$</b>	<b>7,863,615 \$</b>	<b>18,300,969</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 37,790,958	\$ 43,801,103	\$ 50,168,213	\$ 6,367,110
Fringe Benefits	32,307,252	37,040,877	37,101,208	60,331
<b>PERSONNEL SUBTOTAL</b>	<b>70,098,210</b>	<b>80,841,980</b>	<b>87,269,421</b>	<b>6,427,441</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 4,545,775	\$ 5,295,623	\$ 5,938,756	\$ 643,133
Contracts	21,593,485	22,800,250	24,358,100	1,557,850
Information Technology	2,205,003	3,467,753	3,141,600	(326,153)
Energy and Utilities	17,863,071	19,348,897	18,920,793	(428,104)
Other	86,968	134,505	134,505	-
Transfers Out	-	1,282,876	1,222,324	(60,552)
Capital Expenditures	120,113	523,004	573,004	50,000
Debt	240,258	164,405	164,405	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>46,654,673</b>	<b>53,017,313</b>	<b>54,453,487</b>	<b>1,436,174</b>
<b>Total</b>	<b>\$ 116,752,883</b>	<b>\$ 133,859,293</b>	<b>\$ 141,722,908</b>	<b>\$ 7,863,615</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Charges for Services	\$ 18,352,453	\$ 26,770,039	\$ 45,101,008	\$ 18,330,969
Fines Forfeitures and Penalties	29,251	70,145	70,145	-
Licenses and Permits	12,430	166,865	166,865	-
Other Revenue	347,050	57,739	27,739	(30,000)
Rev from Money and Prop	211,283	502,065	502,065	-
Rev from Other Agencies	214,944	103,200	103,200	-
Transfers In	3,711,245	753,000	753,000	-
<b>Total</b>	<b>\$ 22,878,655</b>	<b>\$ 28,423,053</b>	<b>\$ 46,724,022</b>	<b>\$ 18,300,969</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	5.00	5.00	5.00	\$ 36,705 - 44,178	\$ 205,047
20000012	Administrative Aide 1	1.00	0.00	0.00	43,088 - 51,901	-
20000024	Administrative Aide 2	4.00	5.00	7.00	49,629 - 59,805	386,210

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
20000753	Aquatics Technician 1	2.00	2.00	2.00	45,602 - 54,353	99,955
20000749	Aquatics Technician 2	5.00	6.00	6.00	47,897 - 57,076	333,277
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	52,786 - 63,121	59,544
20000040	Area Manager 2	26.00	26.00	26.00	64,536 - 78,202	1,951,288
20001140	Assistant Department Director	1.00	1.00	2.00	68,936 - 261,138	341,047
20001202	Assistant Deputy Director	0.00	0.00	1.00	54,740 - 201,288	159,440
20000108	Assistant Recreation Center Director	45.00	45.00	46.00	36,776 - 44,455	1,913,803
20000143	Associate Engineer-Civil	1.00	1.00	1.00	89,669 - 108,295	108,295
20000119	Associate Management Analyst	5.00	5.00	6.00	63,008 - 76,136	416,835
20000162	Associate Planner	1.00	1.00	1.00	76,386 - 92,308	92,308
20000202	Building Supervisor	1.00	1.00	1.00	46,336 - 55,626	55,626
20000234	Carpenter	1.00	1.00	2.00	50,146 - 60,023	106,554
20000236	Cement Finisher	1.00	1.00	2.00	57,975 - 69,472	132,869
20000539	Clerical Assistant 2	2.00	2.00	3.00	34,865 - 42,020	111,750
90000539	Clerical Assistant 2	0.05	0.05	0.05	34,865 - 42,020	1,920
20000352	Custodian 1	1.00	0.00	0.00	32,448 - 33,161	-
90000352	Custodian 1	2.94	2.00	2.00	32,448 - 33,161	65,609
20000354	Custodian 2	11.50	12.50	12.50	32,448 - 36,063	438,010
20000355	Custodian 3	3.00	3.00	3.00	33,161 - 39,213	114,501
20001168	Deputy Director	3.75	3.75	4.75	54,740 - 201,288	819,823
20000395	District Manager	14.00	14.00	15.00	76,294 - 92,034	1,331,360
20000408	Electrician	0.00	0.00	1.00	60,621 - 72,790	66,216
21000440	Environmental Biologist 2	1.00	1.00	1.00	72,343 - 87,970	84,891
21000451	Environmental Biologist 3	4.00	4.00	4.00	83,472 - 101,098	400,348
20000426	Equipment Operator 1	11.00	11.00	13.00	43,510 - 52,081	653,719
20000430	Equipment Operator 2	9.00	9.00	9.00	47,739 - 57,076	494,993
20000418	Equipment Technician 1	10.00	10.00	10.00	41,552 - 49,786	497,860
20000423	Equipment Technician 2	7.00	8.00	9.00	45,602 - 54,353	459,326
20000431	Equipment Technician 3	1.00	1.00	1.00	50,056 - 59,798	57,406
20000924	Executive Assistant	1.00	1.00	0.00	50,742 - 61,372	-
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	69,163 - 83,631	69,163
21000436	Geographic Info Systems Technician	0.00	0.00	1.00	49,629 - 59,805	49,629
20000675	Grounds Maintenance Manager	10.00	10.00	10.00	59,964 - 72,661	699,409
20000472	Grounds Maintenance Supervisor	11.00	11.00	12.00	46,268 - 55,664	630,740
20000467	Grounds Maintenance Worker 1	5.00	5.00	5.00	33,116 - 41,197	202,895
90000467	Grounds Maintenance Worker 1	18.10	18.01	18.00	33,116 - 41,197	656,193
20000468	Grounds Maintenance Worker 2	274.92	280.42	295.98	38,480 - 45,780	13,046,685
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	41,800 - 49,809	273,155
20000503	Horticulturist	4.00	4.00	3.00	61,826 - 74,750	209,086
20000290	Information Systems Analyst 2	1.00	1.00	2.00	63,008 - 76,136	131,042

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	69,163 - 83,631	83,631
20000998	Information Systems Analyst 4	1.00	1.00	1.00	77,794 - 94,261	94,261
20000497	Irrigation Specialist	3.00	3.00	5.00	43,645 - 52,239	252,421
20000589	Laborer	10.00	10.00	10.00	33,678 - 40,113	367,087
20000608	Light Equipment Operator	12.00	14.00	16.00	40,045 - 47,739	736,850
90001073	Management Intern	2.32	2.32	8.08	31,200 - 32,760	252,096
20000660	Nursery Gardener	5.00	5.00	5.00	36,873 - 43,915	217,469
20000661	Nursery Supervisor	1.00	1.00	1.00	44,064 - 53,014	44,064
20001138	Park and Recreation Director	1.00	1.00	1.00	68,936 - 261,138	216,716
20000669	Park Designer	4.00	5.00	8.00	86,638 - 104,624	783,034
20000666	Park Ranger	34.00	35.00	53.00	51,482 - 62,556	3,116,605
20000680	Payroll Specialist 2	4.75	4.75	4.75	46,697 - 56,380	248,884
20000173	Payroll Supervisor	0.00	0.00	1.00	53,542 - 64,822	58,788
20000676	Pesticide Applicator	8.00	8.00	8.00	45,557 - 54,308	413,180
20000677	Pesticide Supervisor	1.00	1.00	1.00	53,014 - 63,734	53,014
20001015	Pool Guard 2	0.00	0.00	5.50	35,090 - 42,266	192,984
90001015	Pool Guard 2	37.09	39.61	36.16	35,090 - 42,266	1,458,375
20001234	Program Coordinator	0.75	0.75	0.75	32,760 - 160,699	96,327
20001222	Program Manager	2.00	3.00	5.00	54,740 - 201,288	638,527
20000761	Project Officer 1	1.00	0.00	0.00	82,740 - 99,927	-
20000763	Project Officer 2	2.00	2.00	3.00	95,376 - 115,298	324,243
20000783	Public Information Clerk	3.00	3.00	3.00	36,705 - 44,178	124,398
90000798	Recreation Aide	6.42	6.42	6.42	32,760 - 32,760	210,319
20000921	Recreation Center Director 1	10.67	11.00	12.00	45,242 - 54,496	613,400
20000802	Recreation Center Director 2	14.00	14.00	14.00	48,653 - 58,502	792,602
20000751	Recreation Center Director 3	34.00	34.00	34.00	52,182 - 62,747	2,022,413
20000569	Recreation Leader 1	0.50	0.50	15.50	32,760 - 35,002	509,180
90000569	Recreation Leader 1	87.95	89.81	76.16	32,760 - 35,002	2,625,112
20000530	Recreation Leader 2	1.00	1.00	3.50	33,480 - 40,362	117,180
20000534	Recreation Leader 2	0.00	0.00	1.25	33,480 - 40,362	49,245
90000530	Recreation Leader 2	8.61	8.61	6.58	33,480 - 40,362	264,719
90000534	Recreation Leader 2	3.87	4.25	2.91	33,480 - 40,362	115,177
20000804	Recreation Specialist	1.00	1.00	5.00	49,697 - 59,759	258,548
20000807	Recreation Specialist	1.00	1.00	1.00	49,697 - 59,759	51,901
20000817	Recreation Specialist	0.00	0.00	1.00	49,697 - 59,759	49,697
20000927	Senior Clerk/Typist	2.00	2.00	1.00	42,020 - 50,697	47,824
20000015	Senior Management Analyst	4.00	4.00	6.00	69,163 - 83,631	456,248
20000844	Senior Park Ranger	9.00	10.00	11.00	64,536 - 78,201	840,017
20000918	Senior Planner	3.00	3.00	5.00	87,992 - 106,391	488,111
20001046	Senior Utility Supervisor	1.00	1.00	1.00	55,012 - 66,596	65,597
20000928	Senior Zoning Investigator	1.00	1.00	1.00	67,596 - 81,837	81,837
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	43,510 - 52,081	501,845
20000970	Supervising Management Analyst	3.00	3.00	4.00	77,794 - 94,261	368,368

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
20001007	Supervising Recreation Specialist	5.00	5.00	6.00	57,170 - 69,276	403,550
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	58,601 - 71,048	138,690
20000959	Swimming Pool Manager 1	0.00	0.00	3.50	40,317 - 48,494	141,106
90000959	Swimming Pool Manager 1	5.20	6.08	6.08	40,317 - 48,494	281,031
20000960	Swimming Pool Manager 2	6.00	6.58	6.00	47,176 - 56,988	329,176
20000961	Swimming Pool Manager 3	7.00	7.00	8.00	51,923 - 62,690	494,946
21000407	Therap Recreatn Leader	0.00	0.00	1.25	34,343 - 41,361	42,930
91000407	Therap Recreatn Leader	4.83	4.83	4.83	34,343 - 41,361	199,776
21000406	Therap Recreatn Spec	5.00	5.00	5.00	50,947 - 61,259	294,405
21000177	Trainer	0.00	0.00	1.00	63,008 - 76,136	76,136
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	42,205 - 50,281	42,205
20001039	Tree Trimmer	3.00	3.00	3.00	40,338 - 48,032	139,774
20001044	Utility Supervisor	4.00	4.00	4.00	50,651 - 60,554	222,412
20001045	Utility Supervisor	4.00	4.00	6.00	50,651 - 60,554	342,976
20001051	Utility Worker 1	4.00	4.00	4.00	35,231 - 41,890	159,124
20001053	Utility Worker 2	5.00	5.00	11.00	38,470 - 45,782	456,483
20000756	Word Processing Operator	1.00	1.00	1.00	36,705 - 44,178	44,178
90001067	Work Service Aide	0.50	0.50	0.50	32,448 - 32,448	16,224
	Bilingual - Regular					42,224
	Budgeted Personnel					(3,250,126)
	Expenditure Savings					
	Infrastructure Registration Pay					17,327
	Landscape Architect Lic					101,764
	Night Shift Pay					8,421
	Overtime Budgeted					421,809
	Reg Pay For Engineers					16,244
	Sick Leave - Hourly					77,806
	Standby Pay					3,028
	Termination Pay Annual					89,729
	Leave					
	Vacation Pay In Lieu					584,744
<b>FTE, Salaries, and Wages Subtotal</b>		<b>905.71</b>	<b>923.74</b>	<b>1,021.00</b>		<b>\$ 50,168,213</b>

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 96,892	\$ 100,291	\$ 99,216	\$ (1,075)
Flexible Benefits	8,408,008	9,149,697	9,533,741	384,044
Insurance	1,146	-	-	-
Long-Term Disability	168,027	172,414	178,891	6,477
Medicare	571,515	612,076	722,051	109,975
Other	946	-	-	-
Other Post-Employment Benefits	4,314,616	4,412,783	4,689,510	276,727
Retiree Medical Trust	34,667	40,574	60,699	20,125
Retirement 401 Plan	28,677	30,526	125,721	95,195
Retirement ADC	14,340,268	17,141,184	16,253,401	(887,783)

# Parks and Recreation

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Retirement DROP	98,795	109,009	110,766	1,757
Risk Management Administration	711,073	763,658	958,591	194,933
Supplemental Pension Savings Plan	2,317,586	2,718,489	2,539,677	(178,812)
Unemployment Insurance	56,636	62,803	65,455	2,652
Workers' Compensation	1,158,401	1,727,373	1,763,489	36,116
<b>Fringe Benefits Subtotal</b>	<b>\$ 32,307,252</b>	<b>\$ 37,040,877</b>	<b>\$ 37,101,208</b>	<b>\$ 60,331</b>
<b>Total Personnel Expenditures</b>			<b>\$ 87,269,421</b>	

## Environmental Growth 1/3 Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Environmental Growth 1/3	\$ 6,090,424	\$ 5,525,864	\$ 5,483,792	\$ (42,072)
Open Space	-	-	570,287	570,287
<b>Total</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,054,079</b>	<b>\$ 528,215</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Transfers to Other Funds</b>	0.00	\$ 570,287	\$ -
Transfers to Other Funds Transfer of non-personnel expenditures to better align the department financial structure with department operations.			
<b>Support for the Los Peñasquitos Canyon Preserve Fund</b>	0.00	10,000	-
Addition of one-time non-personnel expenditures to support operations in the Los Peñasquitos Canyon Preserve Fund.			
<b>Mandatory General Benefit Contribution</b>	0.00	(3,724)	-
Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
<b>Non-Discretionary Adjustment</b>	0.00	(48,348)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Revised Franchise Fee Revenue</b>	0.00	-	1,210,076
Adjustment to reflect revised Franchise Fee revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ 528,215</b>	<b>\$ 1,210,076</b>

# Parks and Recreation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	3,697,701	211,036	211,036	-
Energy and Utilities	2,392,723	2,713,565	2,665,217	(48,348)
Transfers Out	-	2,523,140	3,099,703	576,563
<b>NON-PERSONNEL SUBTOTAL</b>	6,090,424	5,525,864	6,054,079	528,215
<b>Total</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,054,079</b>	<b>\$ 528,215</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Other Local Taxes	\$ 5,384,299	\$ 5,516,864	\$ 6,726,940	\$ 1,210,076
Rev from Money and Prop	44,581	9,000	9,000	-
<b>Total</b>	<b>\$ 5,428,880</b>	<b>\$ 5,525,864</b>	<b>\$ 6,735,940</b>	<b>\$ 1,210,076</b>

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Environmental Growth 2/3	\$ 12,000,000	\$ 11,673,046	\$ 12,434,476	\$ 761,430
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 12,434,476</b>	<b>\$ 761,430</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursements for Environmental Growth Fund Services</b>			
Adjustments to reflect an increase eligible reimbursements for maintenance associated to open space and developed regional parks for the purpose of preserving and enhancing the environment.			
<b>Transfers to Other Funds</b>	0.00	\$ 1,375,748	-
Adjustments to reflect an increase in transfers to other funds and in Franchise Fee revenue.			
<b>One-Time Additions and Annualizations</b>	0.00	(614,318)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.			
<b>Revised Franchise Fee Revenue</b>	0.00	-	2,420,152
Adjustment to reflect revised Franchise Fee revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ 761,430</b>	<b>\$ 2,420,152</b>

# Parks and Recreation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>NON-PERSONNEL</b>				
Contracts	\$ 12,000,000	\$ -	\$ -	-
Transfers Out	-	11,673,046	12,434,476	761,430
<b>NON-PERSONNEL SUBTOTAL</b>	12,000,000	11,673,046	12,434,476	761,430
<b>Total</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 12,434,476</b>	<b>\$ 761,430</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Other Local Taxes	\$ 10,769,017	\$ 11,033,728	\$ 13,453,880	\$ 2,420,152
Rev from Money and Prop	119,817	25,000	25,000	-
<b>Total</b>	<b>\$ 10,888,834</b>	<b>\$ 11,058,728</b>	<b>\$ 13,478,880</b>	<b>\$ 2,420,152</b>

## Golf Course Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Administrative Services	\$ 14,322	\$ -	\$ -	-
Golf Operations	20,009,609	20,830,312	21,410,862	580,550
<b>Total</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,410,862</b>	<b>\$ 580,550</b>

### Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Golf Operations	104.83	105.83	112.42	6.59
<b>Total</b>	<b>104.83</b>	<b>105.83</b>	<b>112.42</b>	<b>6.59</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Turf Maintenance</b>	6.00	\$ 402,772	\$ -
Addition of 1.00 Golf Course Superintendent, 1.00 Greenskeeper Supervisor, 2.00 Greenskeepers and 2.00 Light Equipment Operators to support the demands for turf maintenance with the increased activity on the golf courses.			
<b>Non-Personnel Expenditure Cost Increases</b>	0.00	217,500	-
Addition of non-personnel expenditures associated with cost increases.			

# Parks and Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	85,837	-
<b>Email Access for All Staff</b> Addition of non-personnel expenditures to allow all department employees to have access to email via City issued phone or data/voice stipend.	0.00	81,608	-
<b>Golf Operations Assistant</b> Addition of 1.00 Golf Operations Assistant, conversion of 0.41 hourly/limited position to Full-Time position.	(0.59)	79,620	-
<b>Mission Bay Golf Course Lighting</b> Addition of non-personnel expenditures for lighting repair on the Mission Bay Golf Course.	0.00	25,000	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	16,800	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.41)	11,699	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(27,756)	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	(44,051)	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(256,780)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projection	0.00	-	2,600,000
<b>Total</b>	<b>6.59 \$</b>	<b>580,550 \$</b>	<b>2,600,000</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 4,990,548	\$ 5,347,215	\$ 5,647,135	299,920
Fringe Benefits	3,607,307	3,995,384	3,921,076	(74,308)
<b>PERSONNEL SUBTOTAL</b>	<b>8,597,856</b>	<b>9,342,599</b>	<b>9,568,211</b>	<b>225,612</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,518,310	\$ 1,830,946	\$ 1,975,236	144,290



# Parks and Recreation

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Contracts	7,385,852	6,755,977	6,872,408	116,431
Information Technology	277,521	415,027	404,071	(10,956)
Energy and Utilities	2,227,890	2,354,205	2,459,378	105,173
Other	16,502	42,820	42,820	-
Transfers Out	-	66,088	66,088	-
Capital Expenditures	-	22,650	22,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>11,426,075</b>	<b>11,487,713</b>	<b>11,842,651</b>	<b>354,938</b>
<b>Total</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,410,862</b>	<b>\$ 580,550</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Charges for Services	\$ 27,776,460	\$ 19,223,047	\$ 21,684,987	\$ 2,461,940
Other Revenue	252,130	179,500	317,560	138,060
Rev from Money and Prop	1,856,080	1,467,800	1,467,800	-
Transfers In	46,232	-	-	-
<b>Total</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>	<b>\$ 2,600,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	2.00	2.00	2.00	\$ 36,705 - 44,178	\$ 87,693
20001202	Assistant Deputy Director	1.00	1.00	1.00	54,740 - 201,288	160,517
20000119	Associate Management Analyst	1.00	1.00	1.00	63,008 - 76,136	76,136
20000539	Clerical Assistant 2	1.00	1.00	1.00	34,865 - 42,020	34,865
20001168	Deputy Director	1.00	1.00	1.00	54,740 - 201,288	169,012
20000426	Equipment Operator 1	3.00	3.00	3.00	43,510 - 52,081	154,533
20000418	Equipment Technician 1	1.00	1.00	1.00	41,552 - 49,786	49,039
20000423	Equipment Technician 2	3.00	3.00	3.00	45,602 - 54,353	154,308
20000431	Equipment Technician 3	2.00	2.00	2.00	50,056 - 59,798	109,400
20000819	Golf Course Manager	2.00	2.00	2.00	69,299 - 83,631	149,260
20000498	Golf Course Superintendent	1.00	1.00	2.00	61,826 - 74,750	136,577
20000479	Golf Operations Assistant	15.00	15.00	16.00	37,524 - 45,224	715,884
90000479	Golf Operations Assistant	5.77	5.77	5.36	37,524 - 45,224	238,670
20000480	Golf Operations Supervisor	1.00	1.00	1.00	43,366 - 52,069	52,069
20000481	Greenskeeper	27.00	28.00	30.00	35,231 - 41,890	1,202,642
20000482	Greenskeeper Supervisor	5.00	5.00	6.00	44,064 - 53,014	300,184
20000467	Grounds Maintenance Worker 1	12.00	9.00	9.00	33,116 - 41,197	353,475
20000503	Horticulturist	1.00	1.00	1.00	61,826 - 74,750	61,826
20000497	Irrigation Specialist	3.00	3.00	3.00	43,645 - 52,239	148,123
20000608	Light Equipment Operator	3.00	3.00	5.00	40,045 - 47,739	223,307
20000680	Payroll Specialist 2	1.00	1.00	1.00	46,697 - 56,380	55,534
20000676	Pesticide Applicator	2.00	5.00	5.00	45,557 - 54,308	252,441
20001234	Program Coordinator	0.25	0.25	0.25	32,760 - 160,699	32,113
20001222	Program Manager	2.00	2.00	2.00	54,740 - 201,288	264,173
90000798	Recreation Aide	1.81	1.81	1.81	32,760 - 32,760	59,296
20000818	Recreation Specialist	4.00	4.00	4.00	49,697 - 59,759	198,788

# Parks and Recreation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	43,510 - 52,081	103,381
20000970	Supervising Management Analyst	1.00	1.00	1.00	77,794 - 94,261	94,261
	Bilingual - Regular					1,456
	Budgeted Personnel					(455,417)
	Expenditure Savings					
	Grds/Greenskpr Eq Op					35,857
	Greenskeeper Pay					75,235
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					2,612
	Termination Pay Annual					18,852
	Leave					
	Vacation Pay In Lieu					49,024
<b>FTE, Salaries, and Wages Subtotal</b>		<b>104.83</b>	<b>105.83</b>	<b>112.42</b>		<b>\$ 5,647,135</b>

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 8,832	\$ 9,300	\$ 10,869	\$ 1,569
Flexible Benefits	1,061,217	1,134,394	1,127,550	(6,844)
Long-Term Disability	20,125	19,551	18,988	(563)
Medicare	79,827	72,543	79,046	6,503
Other	-	-	(80,973)	(80,973)
Other Post-Employment Benefits	578,535	583,981	576,039	(7,942)
Retiree Medical Trust	6,801	6,773	8,198	1,425
Retirement 401 Plan	7,076	6,762	15,004	8,242
Retirement ADC	1,329,186	1,565,649	1,564,243	(1,406)
Retirement DROP	12,274	14,440	10,412	(4,028)
Risk Management Administration	95,360	101,060	117,888	16,828
Supplemental Pension Savings Plan	308,592	316,758	285,755	(31,003)
Unemployment Insurance	6,778	7,112	6,916	(196)
Workers' Compensation	92,705	157,061	181,141	24,080
<b>Fringe Benefits Subtotal</b>	<b>\$ 3,607,307</b>	<b>\$ 3,995,384</b>	<b>\$ 3,921,076</b>	<b>\$ (74,308)</b>
<b>Total Personnel Expenditures</b>			<b>\$ 9,568,211</b>	

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Administrative Services	\$ 839	\$ -	\$ -	\$ -
Los Penasquitos Reserve	256,554	277,975	289,853	11,878
Open Space	2,159	-	-	-
<b>Total</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 289,853</b>	<b>\$ 11,878</b>

# Parks and Recreation

## Department Personnel

	FY2021 Budget	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	14,533 \$	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(362)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,293)	-
<b>Operations Support</b> Addition of one-time revenue to support operations in the Los Peñasquitos Canyon Preserve Fund from EGF	0.00	-	10,000
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2022.	0.00	-	(75,360)
<b>Total</b>	<b>0.00 \$</b>	<b>11,878 \$</b>	<b>(65,360)</b>

## Expenditures by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 120,144	\$ 126,252	\$ 140,757	14,505
Fringe Benefits	121,374	127,135	127,163	28
<b>PERSONNEL SUBTOTAL</b>	<b>241,518</b>	<b>253,387</b>	<b>267,920</b>	<b>14,533</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,957	\$ 4,125	\$ 4,125	-
Contracts	11,067	13,108	12,746	(362)
Information Technology	5,009	7,355	5,062	(2,293)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>18,033</b>	<b>24,588</b>	<b>21,933</b>	<b>(2,655)</b>
<b>Total</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 289,853</b>	<b>11,878</b>

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
Rev from Money and Prop	\$ 46,988	\$ 36,000	\$ 36,000	-
Transfers In	305,810	225,360	160,000	(65,360)

# Parks and Recreation

## Revenues by Category

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>Total</b>	\$ 352,798	\$ 261,360	\$ 196,000	\$ (65,360)

## Personnel Expenditures

Job Number	Job Title / Wages	FY2021 Budget	FY2022 Budget	FY2023 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$ 51,482 - 62,556	\$ 62,556
20000844	Senior Park Ranger	1.00	1.00	1.00	64,536 - 78,201	78,201
<b>FTE, Salaries, and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 140,757</b>

	FY2021 Actual	FY2022 Budget	FY2023 Proposed	FY2022-2023 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 668	\$ 709	\$ 782	\$ 73
Flexible Benefits	30,200	30,000	30,000	-
Long-Term Disability	559	507	501	(6)
Medicare	1,752	1,831	2,041	210
Other Post-Employment Benefits	13,010	12,262	11,492	(770)
Retirement ADC	59,175	68,973	68,958	(15)
Retirement DROP	1,630	1,731	1,908	177
Risk Management Administration	2,147	2,122	2,352	230
Supplemental Pension Savings Plan	5,226	5,518	6,131	613
Unemployment Insurance	189	184	183	(1)
Workers' Compensation	6,819	3,298	2,815	(483)
<b>Fringe Benefits Subtotal</b>	<b>\$ 121,374</b>	<b>\$ 127,135</b>	<b>\$ 127,163</b>	<b>\$ 28</b>
<b>Total Personnel Expenditures</b>			<b>\$ 267,920</b>	

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2021 Actual	FY2022* Budget	FY2023** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,017,600	\$ 1,356,120	\$ 2,763,609
Continuing Appropriation - CIP	583,559	438,801	384,983
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,601,158</b>	<b>\$ 1,794,921</b>	<b>\$ 3,148,592</b>
REVENUE			
Other Local Taxes	\$ 5,384,299	\$ 5,516,864	\$ 6,726,940
Revenue from Use of Money and Property	44,581	9,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 5,428,880</b>	<b>\$ 5,525,864</b>	<b>\$ 6,735,940</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 8,030,038</b>	<b>\$ 7,320,785</b>	<b>\$ 9,884,532</b>
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	3,697,701	211,036	211,036
Energy and Utilities	2,392,723	2,713,565	2,665,217
Transfers Out	-	2,523,140	3,099,703
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 6,090,424</b>	<b>\$ 5,525,864</b>	<b>\$ 6,054,079</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 144,693	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 144,693</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,235,117</b>	<b>\$ 5,525,864</b>	<b>\$ 6,054,079</b>
RESERVES			
Continuing Appropriation - CIP	\$ 438,801	\$ 438,801	\$ 384,983
<b>TOTAL RESERVES</b>	<b>\$ 438,801</b>	<b>\$ 438,801</b>	<b>\$ 384,983</b>
<b>BALANCE</b>	<b>\$ 1,356,120</b>	<b>\$ 1,356,120</b>	<b>\$ 3,445,470</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 8,030,038</b>	<b>\$ 7,320,785</b>	<b>\$ 9,884,532</b>

\* At the time of publication, audited financial statements for Fiscal Year 2022 were not available. Therefore, the Fiscal Year 2022 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2022 Adopted Budget, while the beginning Fiscal Year 2022 balance amount reflects the audited Fiscal Year 2021 ending balance.

\*\* Fiscal Year 2023 Beginning Fund Balance reflect the projected Fiscal Year 2022 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2022.

# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2021 Actual	FY2022* Budget	FY2023** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 3,048,855	\$ 1,967,543	\$ 2,680,370
Continuing Appropriation - CIP	972,344	777,593	663,970
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 4,021,199</b>	<b>\$ 2,745,136</b>	<b>\$ 3,344,339</b>
<b>REVENUE</b>			
Other Local Taxes	\$ 10,769,017	\$ 11,033,728	\$ 13,453,880
Revenue from Use of Money and Property	119,817	25,000	25,000
<b>TOTAL REVENUE</b>	<b>\$ 10,888,834</b>	<b>\$ 11,058,728</b>	<b>\$ 13,478,880</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 14,910,033</b>	<b>\$ 13,803,864</b>	<b>\$ 16,823,219</b>
<b>OPERATING EXPENSE</b>			
Contracts	\$ 12,000,000	\$ -	\$ -
Transfers Out	-	11,673,046	12,434,476
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 12,000,000</b>	<b>\$ 11,673,046</b>	<b>\$ 12,434,476</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 164,898	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 164,898</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 12,164,898</b>	<b>\$ 11,673,046</b>	<b>\$ 12,434,476</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 777,593	\$ 777,593	\$ 663,970
<b>TOTAL RESERVES</b>	<b>\$ 777,593</b>	<b>\$ 777,593</b>	<b>\$ 663,970</b>
<b>BALANCE</b>	<b>\$ 1,967,543</b>	<b>\$ 1,353,225</b>	<b>\$ 3,724,773</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 14,910,033</b>	<b>\$ 13,803,864</b>	<b>\$ 16,823,219</b>

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# Parks and Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2021 Actual	FY2022* Budget	FY2023** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 7,362,146	\$ 13,782,094	\$ 17,794,253
Continuing Appropriation - CIP	10,389,887	11,643,134	14,287,575
Operating Reserve	2,247,600	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	104,079
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 20,103,712</b>	<b>\$ 28,340,026</b>	<b>\$ 34,996,628</b>
<b>REVENUE</b>			
Charges for Services	\$ 27,776,460	\$ 19,223,047	\$ 21,684,987
Other Revenue	252,130	179,500	317,560
Revenue from Use of Money and Property	1,856,080	1,467,800	1,467,800
Transfers In	46,232	-	-
<b>TOTAL REVENUE</b>	<b>\$ 29,930,902</b>	<b>\$ 20,870,347</b>	<b>\$ 23,470,347</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 58,466,975</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 412,376	\$ 3,510,000	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 412,376</b>	<b>\$ 3,510,000</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 4,990,548	\$ 5,347,215	\$ 5,647,135
Fringe Benefits	3,607,307	3,995,384	3,921,076
Supplies	1,518,310	1,830,946	1,975,236
Contracts	7,385,852	6,755,977	6,872,408
Information Technology	277,521	415,027	404,071
Energy and Utilities	2,227,890	2,354,205	2,459,378
Other Expenses	16,502	42,820	42,820
Transfers Out	-	66,088	66,088
Capital Expenditures	-	22,650	22,650
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 20,023,930</b>	<b>\$ 20,830,312</b>	<b>\$ 21,410,862</b>
<b>EXPENDITURE OF PRIOR YEAR FUNDS</b>			
CIP Expenditures	\$ 1,258,281	\$ -	\$ -
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 1,258,281</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 21,694,587</b>	<b>\$ 24,340,312</b>	<b>\$ 21,410,862</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 11,643,134	\$ 11,643,134	\$ 14,287,575
Operating Reserve	2,810,720	2,810,720	2,810,720
Pension Stability Reserve	104,079	104,079	-
<b>TOTAL RESERVES</b>	<b>\$ 14,557,933</b>	<b>\$ 14,557,933</b>	<b>\$ 17,098,295</b>
<b>BALANCE</b>	<b>\$ 13,782,093</b>	<b>\$ 10,312,128</b>	<b>\$ 19,957,818</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 50,034,614</b>	<b>\$ 49,210,373</b>	<b>\$ 58,466,975</b>

# Parks and Recreation

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## Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2021 Actual	FY2022* Budget	FY2023** Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 14,539	\$ 107,786	\$ 96,737
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 14,539</b>	<b>\$ 107,786</b>	<b>\$ 96,737</b>
<b>REVENUE</b>			
Revenue from Use of Money and Property	\$ 46,988	\$ 36,000	\$ 36,000
Transfers In	305,810	225,360	160,000
<b>TOTAL REVENUE</b>	<b>\$ 352,798</b>	<b>\$ 261,360</b>	<b>\$ 196,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 367,337</b>	<b>\$ 369,146</b>	<b>\$ 292,737</b>
<b>OPERATING EXPENSE</b>			
Personnel Expenses	\$ 120,144	\$ 126,252	\$ 140,757
Fringe Benefits	121,374	127,135	127,163
Supplies	1,957	4,125	4,125
Contracts	11,067	13,108	12,746
Information Technology	5,009	7,355	5,062
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 289,853</b>
<b>TOTAL EXPENSE</b>	<b>\$ 259,551</b>	<b>\$ 277,975</b>	<b>\$ 289,853</b>
<b>BALANCE</b>	<b>\$ 107,786</b>	<b>\$ 91,171</b>	<b>\$ 2,884</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 367,337</b>	<b>\$ 369,146</b>	<b>\$ 292,737</b>

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