

FY: 2017

VOLUME 1 Budget Overview and Schedules

Executive Summary	3
City Profile	11
Budget Process	23
Citywide Budget Overview	29
General Fund Revenues	51
General Fund Expenditures	77
Fiscal Policies	99
Efficiency Initiatives	107
Performance Management	111
Open Data	117
Debt Obligations	121
Financial Summary and Schedules	127
Capital Improvements Program	197
City Agencies	203
Glossary	207
Appendix	217

Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER





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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2015

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2015-2016

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 23, 2016



Jesse Takahashi

Jesse Takahashi
CSMFO President

Michael Gomez

Michael Gomez, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budgeting Excellence Award
Fiscal Year 2015-2016*

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budgeting Excellence Award.

February 23, 2016



Jesse Takahashi

*Jesse Takahashi
CSMFO President*

Michael Gomez

*Michael Gomez, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2017 Proposed Budget** that continues the work of building San Diego's better future. It furthers the progress the City of San Diego has made to put neighborhoods first, create a stronger quality of life for all communities and provide equitable service to neighborhoods throughout the City. The proposed budget enhances neighborhood services, prioritizes investment in streets and infrastructure and maintains a strong commitment to responsible financial management.

The proposed budget recommends funding for programs and projects that will create a lasting impact on the lives of San Diegans by increasing funding for road repair, parks and critical infrastructure, public safety, environmental protection through the implementation of the Climate Action Plan, expansion of recreation center hours and afterschool programming, additional services to address homelessness, investment in youth employment, and a continued commitment to government transparency and open data initiatives.

The proposed budget reflects San Diego's strong economy, projecting moderate growth in all major General Fund revenue categories. This sustained growth allows for enhanced services in every community. While the proposed budget projects moderate increases in revenues, growth has modestly declined compared to recent fiscal years. Economic uncertainty exists both in the stock market and major sales tax generating categories such as oil and gas prices and general consumer goods. These conditions make Fiscal Year 2017 an important year to continue building and enhancing the City's reserves to ensure a sustainable financial future.

As we continue to invest in building stronger communities, we must also safeguard San Diego's financial health. The proposed budget recommends fully funding City reserves, including additions to the City's General Fund Reserve and risk management reserves. To further protect communities from service reductions in the future, I have recommended to the City Council the creation and funding of a new Pension Payment Stabilization Reserve to minimize cuts to neighborhood funding when the City incurs unexpected increases in pension payments from market volatility, changes in actuarial assumptions or other factors. For over a decade, the City has responsibly funded in full its pension obligations, and this pension reserve bolsters the City's fiscal sustainability. Our strong reserve policy is key to protecting against the effects of potential economic downturns or slowing in the economy.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. The City is on target to repair 308 miles of streets in Fiscal Year 2016. The proposed budget includes funding to repair 380 miles of streets to remain on schedule to repair roughly one-third of the City's entire street network – 1,000 miles – over a five-year period. Other important infrastructure investments funded in the proposed budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

The proposed budget includes the addition of 21 full-time positions to improve the condition of City facilities, such as recreation centers and libraries. This budget also includes funding to continue facility condition assessments and to create job opportunities for skilled workers in various trades through a new apprenticeship program in the City's Public Works Department.

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. Retaining and recruiting police officers to grow and strengthen the San Diego Police Department continues to be a large focus. The proposed budget includes \$5.9 million in non-pensionable pay increases for the second year of a landmark five-year agreement between the City and the San Diego Police Officers Association. There are also funding increases to support additional sworn and civilian police positions, additional overtime for police officers, body-worn cameras, and improvements and repairs to police facilities – primarily the Police Headquarters.

The proposed budget funds resources to improve citywide response times with additional fire crews and emergency first responders. Funding is provided for an additional fire academy, for a total of two academies in Fiscal Year 2017. Additionally, the proposed budget adds 32 full-time positions and operational funding for the temporary fire station in Skyline, the permanent station in Eastside Mission Valley and two Fast Response Squads as recommended in the Citygate report on fire services deployment, as well as funds the costs to deploy the Fire-Rescue Strike Team and specialized equipment for helicopter mechanics.

Protecting and preserving San Diego's beaches and bays – and the visitors who enjoy them – remains a top priority of my administration. Our scenic coastline provides valuable recreational opportunities for local residents and attracts millions of tourists each year. City lifeguards are responsible for providing the highest quality safety services in our coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Proposed Budget provides for an advanced lifeguard academy, additional training for seasonal lifeguards, a lifeguard sergeant, and additional lifeguard positions for Ocean Beach, Mission Bay and Sunset Cliffs.

Bringing Equality to Opportunity

We all deserve equal access to opportunities, no matter which zip code you call home. Quality neighborhood services are essential to building stronger, more resilient communities.

The proposed budget builds upon park service improvements in recent fiscal years, expanding hours of operation at recreation centers from 45 hours to 60 hours per week at eight additional recreation centers throughout San Diego, bringing the total number of recreational centers with expanded hours to 44 since 2015. Additional funding is included to support operation and maintenance needs for the 15 new and expanded park and recreation facilities opening to the public during Fiscal Year 2017, staffing and contracts for playground improvements, repairs and rubberized surfacing, and increasing the funding for La Jolla Cove odor mitigation.

Mayor's Budget Message

Libraries, our City's centers for lifelong learning, similarly see continued gains in the proposed budget. The popular "Do Your Homework @ the Library" program will be expanded at all current locations in order to accommodate increased demand. Additional library funding is included to support education, community engagement and development programs while additional positions will provide enhanced educational opportunities at the Valencia Park and Malcolm X libraries.

To build a stronger, more prosperous city where every neighborhood can share in San Diego's growing economy, additional funds have been allocated to the "Connect2Careers" program – a San Diego Workforce Partnership initiative launched with seed funding from the City of San Diego – to support efforts to increase employment opportunities for San Diego's youth.

The proposed budget also includes resources to help homeless veterans with a renewed focus on permanent solutions to ending homelessness one person at a time. In total, approximately \$2 million continues to be provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives. This is in addition to resources provided by federal grants and the San Diego Housing Commission.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget funds new technologies to help the City provide improved customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

Following the successful launch of the new City of San Diego website, the Proposed Budget provides resources for a new customer service portal modeled off the national 3-1-1 phone and online non-emergency assistance program. The system, which will include online tools, will make accessing City information and reporting problems – such as potholes – simpler and faster for residents and businesses. City employees will have access to a new centralized database to help answer frequently asked questions and more efficiently route service requests through existing work order systems. This multi-year effort will accelerate improvements in customer service and continue the spirit of innovation initiated with the San Diego Works efficiency program in 2014.

The proposed budget includes additional resources to further the City's open data initiative, which aims to post more public information online, and support more efficient management of responses to requests made under the California Public Records Act.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight fosters a healthy financial future and saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and a comprehensive plan to address both pension and retiree health care costs. According to Fitch

Mayor's Budget Message

Ratings, drivers of the City's AA- credit rating include San Diego's ongoing commitment to conservative fiscal management policies, General Fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five-year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key reasons behind San Diego's favorable rating.

Conclusion

The Fiscal Year 2017 Proposed Budget continues lay the foundation for building a better future by creating opportunities for San Diegans in every community. The proposed budget prioritizes services and programs that continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our City government is open, effective and efficient. The proposed budget maintains sound fiscal practices by increasing General Fund reserves and creates a new Pension Payment Stabilization Reserve prioritizing investments in infrastructure improvements and public safety, restoring and enhancing neighborhood services, increasing funding for expanded youth opportunities and customer service initiatives.

I look forward to working with the City Council during the budget adoption process to produce a responsible and transparent adopted budget for the next fiscal year. I thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



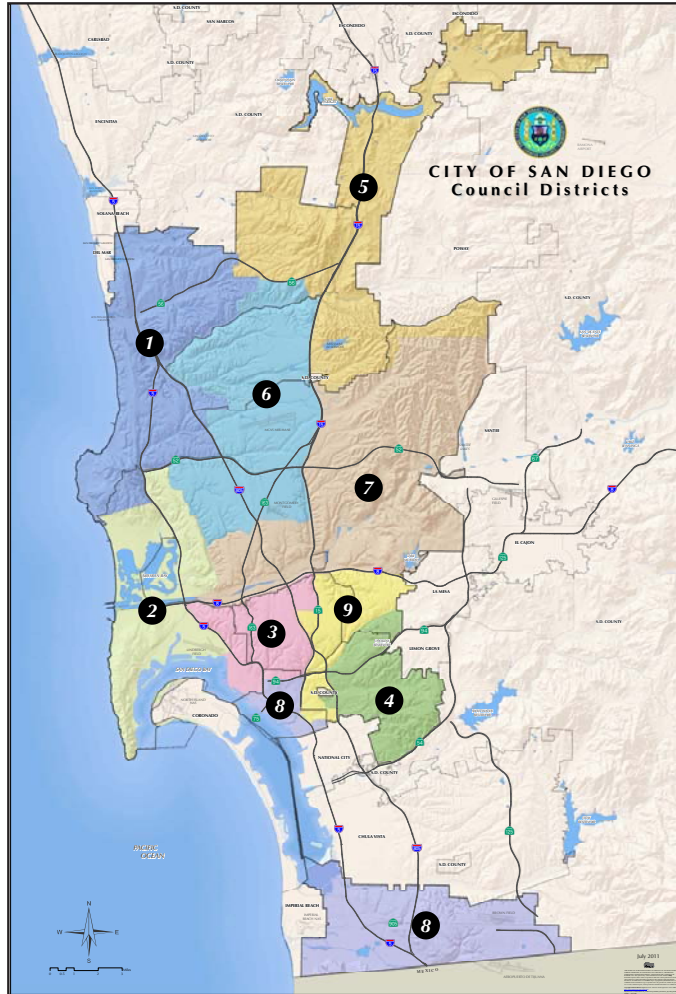
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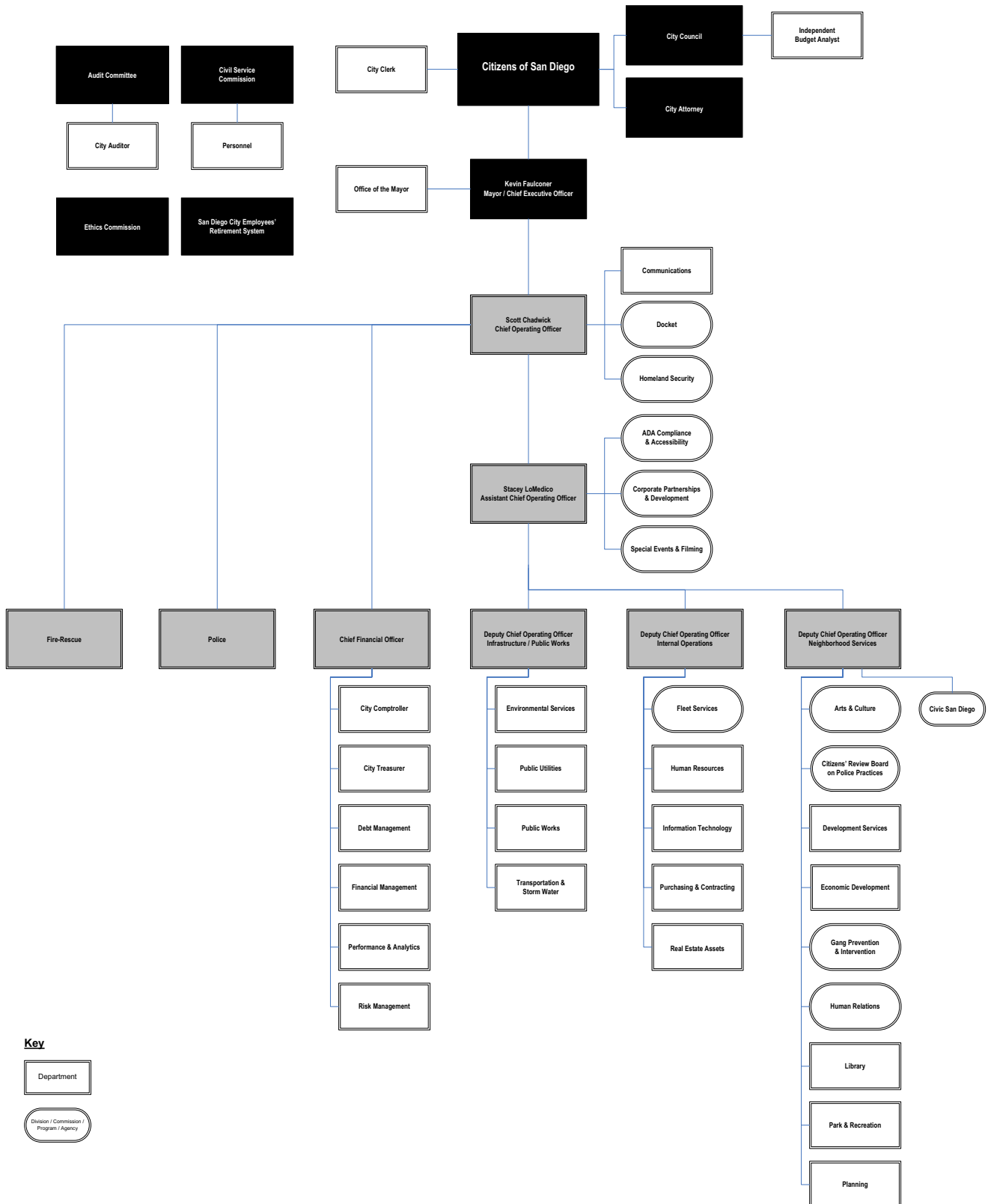
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Key



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

FY: 2017

Executive Summary



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Executive Summary

The City of San Diego's Fiscal Year 2017 Proposed Budget is \$3.3 billion and is comprised of six fund types:

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service; and
- Capital Improvements Program (CIP)

This represents an increase of \$52.8 million or 1.6 percent compared to the Fiscal Year 2016 Adopted Budget.

The Fiscal Year 2017 Proposed Budget includes a total of 11,328.36 Full-Time Equivalent (FTE) positions, representing an increase of 287.47 FTE positions or 2.6 percent compared to the Fiscal Year 2016 Adopted Budget. These new positions are primarily focused on maintenance and repair of City streets, sidewalks and street lights, flood risk mitigation, and storm water quality, Fire Department staffing, staffing for new parks and recreation centers, engineering support, and facilities maintenance.

In 2015, the Mayor released a new City Strategic Plan to guide the performance management of the City. The City Strategic Plan defines the City's mission, vision, values, goals, objectives, and key performance indicators. It sets the framework for City employees' work and gives branches and departments the foundation to develop tactical plans to implement the Strategic Plan.

Budget Process

The Budget Process for the annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst and public input. The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Total City Expenditures Fiscal Years 2016-2017 by Fund Type (in millions)

Fund Type	FY 2016	FY 2017
General Fund	\$ 1,288.0	\$ 1,326.2
Special Revenue Funds ¹	486.1	506.7
Capital Projects Funds	13.2	13.3
Enterprise Funds	1,007.0	991.8
Internal Service Funds	113.1	117.1
Capital Improvements Program	367.6	372.7
Total	\$ 3,275.0	\$ 3,327.8

¹The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

Total City FTE Positions Fiscal Years 2016-2017 by Fund Type

Fund Type	FY 2016	FY 2017
General Fund	7,299.48	7,517.44
Special Revenue Funds	872.30	923.55
Enterprise Funds	2,475.08	2,480.79
Internal Service Funds	331.03	343.58
Other Funds	63.00	63.00
Total	11,040.89	11,328.36

The Budget Development phase began with the release of the Five-Year Financial Outlook for Fiscal Years 2017-2021 on November 13, 2015, which created the framework for the development of the Fiscal Year 2017 Proposed Budget.

Next, City departments submitted budget requests that were then analyzed, reviewed, and prioritized by City management. General Fund revenues were projected and expenditures balanced through the budgeting process and included in the Fiscal Year 2017 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council will hold a series of public meetings to

Executive Summary

obtain input from San Diego residents on spending priorities. The Mayor and Council members will use the information at these hearings to recommend changes to the Fiscal Year 2017 Proposed Budget. Once the City Council approves the budget and final changes have been made, the City Council will be presented with the Appropriation Ordinance, where it is anticipated that the Fiscal Year 2017 budget will be enacted into law.

General Fund Overview

The Fiscal Year 2017 Proposed Budget includes balanced General Fund revenues and expenditures of \$1.3 billion. Expenditures are supported by a combination of revenues to fund reserves, infrastructure, public safety needs, neighborhood improvements and services, and enhanced transparency. In addition, per the City's Budget Policy, one-time revenues do not support ongoing expenditures.

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), park and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These major revenue sources total \$968.5 million, which accounts for 73.0 percent of the

City's General Fund revenue in the Fiscal Year 2017 Proposed Budget.

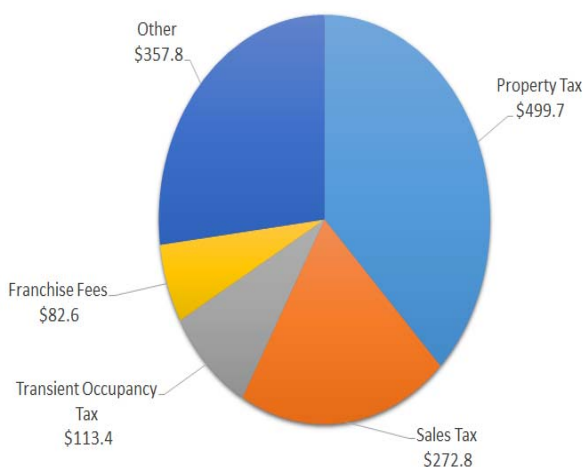
As projected in the Fiscal Year 2017-2021 Outlook, revenues are anticipated to continue to modestly improve in Fiscal Year 2017. While the Fiscal Year 2017 Proposed Budget incorporates moderate revenue growth, the growth rates have been modified slightly from the growth rates included in the Outlook. Modifications to growth rates include a slight increase in the projected property tax growth, offset by a decrease in projected sales tax growth. Projected growth rates for Fiscal Year 2017 for the City's major General Fund revenue categories are as follows:

- **Property Tax:** 5.25 percent
- **Sales Tax:** 3.5 percent
- **Transient Occupancy Tax:** 6.0 percent
- **Franchise Fees:**
 - SDG&E: 2.0 percent
 - Cable: 0.0 percent

While the City's local and regional economic indicators remain mostly positive, economic uncertainty exists both in the stock market and major sales tax generating categories. This economic uncertainty makes Fiscal Year 2017 an important year to continue building and enhancing the City's reserves. Therefore, the Fiscal Year 2017 Proposed Budget includes transferring a total of \$10.4 million to adequately fund the General Fund Reserve, Public Liability Reserve, and the Workers' Compensation Reserve.

FY 17 Proposed General Fund Revenue

(in millions)



Service Enhancements and Adjustments

As a result of the continuing modest positive trends in revenue growth, the Fiscal Year 2017 Proposed Budget includes a number of service enhancements for the residents of San Diego. These service enhancements focus on four main areas:

- repairing streets and investing in infrastructure;
- safe and livable neighborhoods;

Executive Summary

- an economically prosperous City with opportunity in every community; and
- excellent customer service and open data.

The list below highlights some of these key enhancements.

Repairing Streets and Investing in Infrastructure

The Repairing Streets and Investing in Infrastructure category includes allocations for streets, sidewalks, storm water, park and recreation facilities, and libraries, and demonstrates the Mayor's pledge of dedicating at least 50 percent of new major revenue growth to investments in infrastructure. In Fiscal Year 2017 Proposed Budget, new major General Fund revenue growth is projected to be \$29.6 million, resulting in a \$14.8 million minimum target allocation to infrastructure improvements. The Fiscal Year 2017 Proposed Budget includes a net \$20.9 million in new infrastructure expenditures, exceeding the minimum target for a third consecutive fiscal year.

- **Flood Risk Management:** includes funding and positions for projects related to managing flood risks within the City.
 - **Water Quality:** includes funding and positions for catch basin cleaning.
 - **Street Lights:** additional funding for CIP projects to upgrade existing street light circuits.
 - **Sidewalks:** additional funding for the repair and reconstruction of sidewalks, curbs, and gutters citywide.
 - **Park Improvements:** additional funding for a park masters plan, artificial turf, playground outlay and rubberized surfacing, and playground improvements and repairs.
 - **Compressed Natural Gas Fueling Station:** additional funding for a new Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station.
- **Zero Waste:** includes funding for the implementation of the City's Zero Waste Plan.
 - **Facilities Maintenance:** additional funding for facility condition assessments and positions that will help the upkeep and preventative maintenance for General Fund owned and operated facilities.

Safe and Livable Neighborhood

The Safe and Livable Neighborhood category focuses on critical programs and projects with the purpose of increasing public safety.

- **Fire Academies:** addition of one Fire academy for a total of two ongoing academies to maintain staffing in the Fire-Rescue Department.
- **Staffing for Fire Stations and Fire Fast Response Squads:** funding of staffing positions related to the conversion of overtime to FTE position budget for two Fire Stations and two Fast Response Squads.
- **Fire Dispatchers:** funding positions to increase service levels at the Fire communications center.
- **Advanced Lifeguard Academy:** additional funding for positions and equipment needed to maintain adequate levels of trained lifeguards.
- **Lifeguard Positions:** additional funding and positions to increase staffing at Ocean Beach and Sunset Cliffs.
- **Police Recruitment and Retention:** additional funding for the implementation of the memorandum of understanding (MOU) between the City and the San Diego Police Officers Association to improve the recruitment and retention of police officers.
- **Sworn and Civilian Positions Positions:** funding the addition of sworn and civilian positions to support the Police Department.
- **Crime Lab Unit:** funding of positions to support the Crime Lab Unit.

Executive Summary

- **Body Worn Cameras:** funding for the purchase of body worn cameras for new officers and implement the program throughout the entire Police Department.
- **Improvement/Maintenance of Police Facilities:** includes funding for the maintenance and improvement of police facilities used on a 24/7 basis.
- **Fire and Police Overtime Budget:** includes funding to align overtime budget with historical expenditure levels.
- **Training:** includes funding with the purpose of developing a skilled and effective public safety workforce.
- **Education/Community Engagement and Development:** includes funding to support education/community engagement and development programs throughout the library system.
- **Connect2Careers:** additional funding to expand the CONNECT2Careers program, which provides youth with summer employment opportunities, job-readiness training, and job placement assistance.
- **Memorial Pool Staff and Citywide Aquatics Program Support:** funding to staff tournaments, swim meets, and other aquatic activities citywide.

An Economically Prosperous City with Opportunity in Every Community

An economically prosperous City focuses on creating dynamic and sustainable neighborhoods, preparing and responding to climate change, enhancing the City's global standing, diversifying and growing the local economy.

- **Staffing for New and Enhanced Park & Recreation Facilities:** additional funding and positions to support new and enhanced Park & Recreation facilities coming online in Fiscal Year 2017.
- **Expanded Recreation Center Hours:** additional funding and positions to increase operations from 45 to 60 hours per week at eight recreation centers.
- **La Jolla Cove Bluffs Odor Mitigation:** funding for service and materials to mitigate odor caused by animal waste at La Jolla Cove Bluffs.
- **Library After School Program:** enhanced funding of the Do Your Homework @ the Library after-school program for 18 of the 36 City libraries. Includes the addition of administrative staff to support the high demand for the program.
- **Youth Education Center:** funding for staff coverage for the Youth Education Center located at Valencia Park/Malcolm X Library.
- **Senior Therapeutic Recreation Program Support:** includes funding to establish a senior therapeutic recreation program at Park de la Cruz.
- **Climate Action Plan:** funding of position to support the implementation and maintenance of the Climate Action Plan.
- **Expand Serial Inebriate Program:** Funding to provide supportive services for residents experiencing homelessness and struggling with substance abuse.
- **24/7 Restroom Access:** additional funding to provide 24 hours per day, 7 days a week restroom access to homeless residents. The restrooms will be located at the Paul Mirabile Center located on the St. Vincent de Paul Campus.
- **Small Businesses Enhancement Program:** includes funding to expand the economic opportunities for small businesses by supporting not-for-profit organizations that provide specialized services to small businesses citywide.
- **San Diego Economic Development Corporation:** funding to San Diego Economic Development Corporation to assist in attracting businesses to the City, increase employment opportunities, and work with companies to retain jobs. Additionally, these funds will focus on

Executive Summary

supporting the goals of the GoGlobal Initiative by assisting San Diego companies in their ability to export products abroad, grow their companies and to attract foreign direct investment.

Excellent Customer Service and Open Government

The Excellent Customer Service and Open Government category focuses on increasing transparency, increasing the ease of access to online resources, implementation of the Open Data Policy, and overall efficiency.

- **311 Customer Experience and Service Delivery Program:** additional funding and positions to support and coordinate the Customer Experience and Service Delivery program citywide. The program will utilize technology to meet customer needs in the most cost-effective manner.
- **Successor Agency Activities Management:** additional funding for the purpose of completing the necessary actions to maintain compliance with the redevelopment dissolutions laws.
- **Project Tracking System Replacement/Accela Software:** includes funding for the replacement of the Project Tracking System with the new Accela software. The new system will track and manage Code Enforcement cases, as well as integrate the information into the City's SAP system.

Labor Contract Negotiations

The Fiscal Year 2017 Proposed Budget includes funding for non-pensionable compensation increases for Police Officers Association (POA) and the San Diego Municipal Employees Association (MEA) represented employees. Also, includes funding for anticipated non-pensionable compensation increases for the following bargaining groups: International Association of Firefighters (IAFF) Local 145, the American, Federation of State County And Municipal, Employees (AFSCME) Local 127, California, Teamsters Local 911, and the Deputy

City Attorneys Association of San Diego (DCAA). As the date of publication the labor negotiations with these bargaining units are ongoing.

Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2017 Proposed Budget includes the following major changes in other non-general funds:

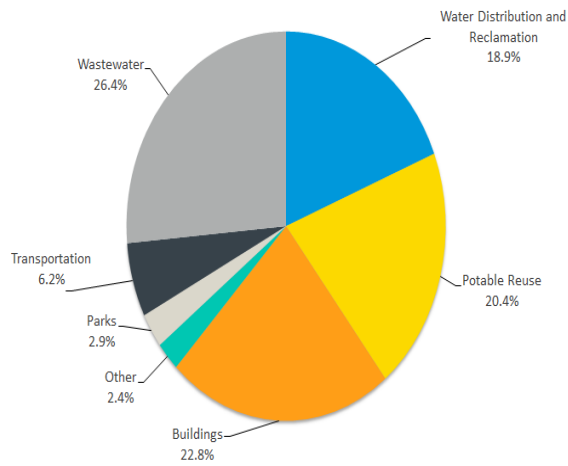
- **Engineering & Capital Projects:** additional funding and 49.50 FTE positions to support the expanded Capital Improvements Program (CIP).
- **Fleet Services:** includes funding for the replacement and/or maintenance of City Fleet facilities.
- **Penny for the Arts:** additional funding of \$1.3 million to maintain the Penny for the Arts blueprint allocation at 6.44 percent of total Transient Occupancy Tax (TOT).
- **Information Technology:** additional funding to enhance cyber security, public safety communication, data management/archiving, and SAP procurement process.
- **Public Utilities:** continued focus on implementation of San Diego Pure Water; drought response initiatives; commitment to infrastructure through replacement and rehabilitation of water and wastewater pipelines and mains; and efficiency through optimization of operations.

Capital Improvements Program Overview

The Fiscal Year 2017 Proposed Capital Improvements Program (CIP) Budget for all funds is \$372.7 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities.

Executive Summary

Proposed FY17 Budget by Project Type



Conclusion

The Fiscal Year 2017 Proposed Budget increases funding for the City's priorities: repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. Additional details are included throughout this Volume.

FY: 2017

City Profile



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



City Profile

San Diego at a Glance

The City of San Diego (the City) is best known for its ideal climate, beautiful beaches, and array of world-class attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,368,061 million as of January 1, 2015.² The City's population has grown by approximately seven percent between the 2000 Census and the 2010 Census for an aggregate increase of 84,002.³



The City presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total 372 square miles. The coast has 70 miles of beaches, including such famous destinations as Mission Beach and La Jolla Shores.⁴ The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Average annual rainfall is approximately 10 inches per year with more than 80 percent of the region's rainfall occurring between December and March.⁵

On April 1, 2015, Governor Edmund G. Brown Jr. issued Executive Order B-29-15, mandating substantial water reductions in order to achieve a 25 percent reduction in water use across the State of California. Water reduction mandates have been set for individual cities and water districts, ranging from 12 to 36 percent across the State. As a result, the City was mandated a reduction goal of 16 percent since the date of the Executive Order when compared with water usage in calendar year 2013. As of December 31, 2015, the City has achieved a cumulative reduction in overall water usage of 20 percent from June to December 2015 when compared to the same period in 2013.⁶

In March 2016, state regulators certified the supply of potable water from the Claude "Bud" Lewis Carlsbad Desalination Plant as drought-resilient affecting the State of California's emergency water-use mandates by reducing the region's aggregate water conservation total from 20 percent to about 13 percent. The City's projected target has been reduced from 16 percent to 8 percent. Under the

¹ Homepage. San Diego Regional Economic Development Corporation website. Retrieved March 2016.

² Research - E1 Population Estimates. California Department of Finance website. Retrieved April 2016.

³ California State Data Center. Census 2010. California Department of Finance website. Retrieved March 2016.

⁴ 2010 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2016.

⁵ Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved March 2016.

⁶ City of San Diego. Public Utilities. February 2016.

City Profile

State's March 10th draft, certification of supplies from the Carlsbad plant reduces each local agency's water-savings target by up to 8 percentage points. However, the modified emergency regulation still requires that every local water agency reduce water use compared to 2013 baseline levels to ensure the continuation of water conservation efforts. Despite the desalination project adding 50 million gallons per day to the region's potable water supply, the City fully expects to continue to exceed current water reduction targets through a mixture of conservation, education, and enforcement of temporary and permanent restrictions.¹

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California, San Diego (UCSD) are the most well known higher education institutions in the City. UCSD in particular is internationally recognized as an important center for research and development (R&D). In support of this claim, the school recently ranked sixth in the nation (as of 2014) with \$1.1 billion R&D related expenditures.² Research centers under the university jurisdiction include Scripps Institution of Oceanography, San Diego Supercomputer Center, and California Institute for Telecommunications and Information Technology. The Scripps Institution of Oceanography, is one of the largest and most important centers for ocean and earth science research in the world. The Scripps Fleet of four oceanographic research vessels and the 355 foot long Floating Instrument Platform (FLIP) make up one of the largest academic fleets in the world.³ The City is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College and seven San Diego Continuing Education campuses serving more than 100,000 students.⁴ The City continues to attract unique, world class business ventures with a highly educated workforce attracting \$805.1 million in venture capital in 2014 alone. The resulting capital investments have created 3.6 patents per 1,000 workers which ranks second in the nation and further magnifies the City's and the region's importance in cutting edge medical and technological research and development.⁵

Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. The City's local economy accounts for 50 percent of the regional economy and includes healthcare, retailers and restaurants, and sophisticated professional and business service providers with peerless expertise in technology sectors.

The City offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.⁶ At the forefront of intriguing developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's unmanned systems division. Making its presence known on the global stage, San Diego is participating in the Global Cities Initiative, a joint project of the Brookings Institute and JP Morgan Chase. The project is aimed at helping leaders of metropolitan

¹ State Board Regulations. San Diego County Water Authority website. Retrieved April 2016.

² Rankings by total R&D expenditures. Academic Institution Profiles - National Science Foundation. Retrieved March 2016.

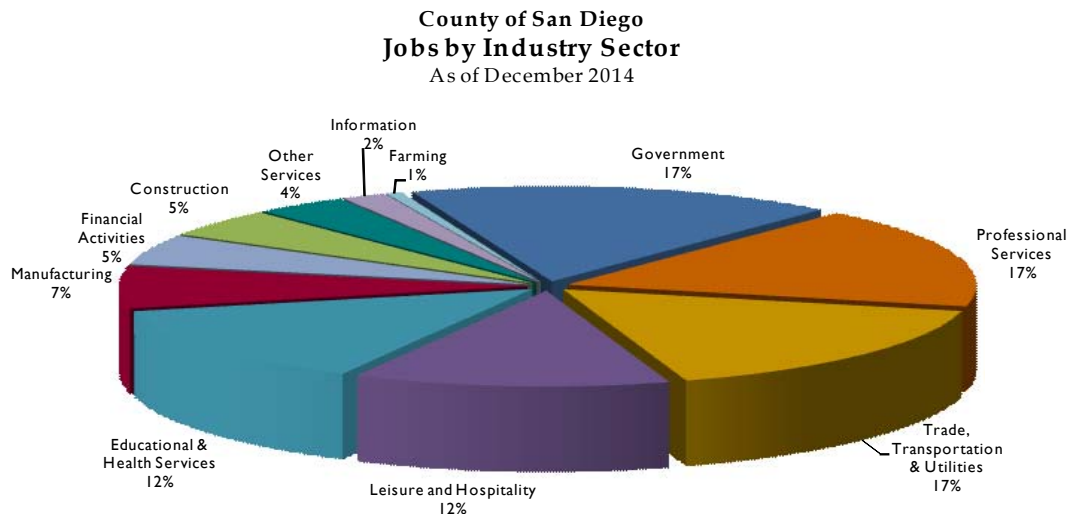
³ Office of Research Affairs. University of California, San Diego website. Retrieved March 2016.

⁴ 2012-2013 Annual Report to the Community. San Diego Community College District archives. Retrieved March 2016.

⁵ Economic Indicator Dashboard. San Diego Regional Economic Center website. Retrieved March 2016.

⁶ Key Industries. San Diego Regional Economic Center website. Retrieved March 2016.

cities strengthen their regional economies. The \$10 million, five-year project will provide an international network of leaders the ability to discuss and foster ideas that promote expansion of economies on a global scale while learning best practices from around the world.¹



Source: State of California Employment Development Department, Labor Market Information Division.

The City's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

The defense and military industries in the San Diego region continue to thrive and evolve contributing an estimated \$45 billion of gross regional product (GRP). This represents 21.5 percent of the region's total GRP.² Recently, General Dynamics NASSCO by the U.S. Navy to support amphibious warfare and surface combatant ships based in the Port of San Diego. The indefinite length of the contract has a total potential value of \$1.32 billion among three awardees.³

In addition, San Diego County's military and defense economy employs a workforce of 328,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense contractors. San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.⁴

¹ Events archive. The Brookings Institution website. February 12, 2015. Retrieved March 2016.

² Key Industries. San Diego Regional Economic Development Corp. Retrieved April 2016.

³ 2016 News Releases. NASSCO website. Retrieved April 2016.

⁴ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2016.

City Profile

International Trade

The Port of San Diego's transportation and economic initiatives have made the City a center for international trade. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. According to the International Trade Administration, exports passing through the San Diego-Carlsbad metropolitan statistical area in 2014 was approximately \$18.6 billion. This places San Diego as the 21st largest export market in the United States, represents a \$700 million increase over the 2013 export figures, and accounts for 10 percent of the State of California's total exports. The region benefited immensely from free trade agreements, with exports in this area representing 47 percent of the 2014 total exports. Top trading partners included Mexico, Canada and China.¹

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing a plan to construct a new border crossing in the San Diego/Baja California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion giving personal and commercial vehicles a faster and more predictable option for crossing the border. Tolls will serve to provide a majority of the funding for this project which is estimated to cost \$900 million. Other funding sources are being explored on both sides of the border.²

The \$120 million Cross Border Xpress opened in December 2015. The project enables ticketed airline passengers who pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a new, secure passenger facility in Otay Mesa, via an enclosed, elevated pedestrian bridge. The developer estimates between 1.5 to 1.8 million passengers are expected to use the bridge during the first year of operation. There are close to 900 parking spots available as well as local and intercity bus services and designated taxi pick up areas. The project will help alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improve economic activity in the region by reducing border crossing delays.³

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States with companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology.

In addition, major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.⁴

¹ Metro Exports Home. International Trade Administration website. Retrieved March 2016.

² Comprehensive Transportation Projects. SANDAG website. Retrieved March 2016.

³ Cross-border airport bridge to open in December. San Diego Union Tribune website. Retrieved March 2016.

⁴ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2016.



Thanks to the strong technology sector, local innovators, green practices, smart public planning and an unparalleled quality of life, San Diego was selected by National Geographic as the only North American city to be featured in the "World Smart Cities" documentary series which aired on April 25, 2015 in more than sixty countries. This unprecedented exploration of the world's cities showcased the destinations where technology, talent and innovation are creating new urban environments that will emerge as leading cities in the 21st century.¹ San Diego is the most concentrated scientific R&D market in the United States and a global leader in innovation. San Diego's innovation economy is supported by 16 incubators and accelerators, world-class talent and facilities, and more than 41.8 million square feet of lab and R&D space. Research institutions impact roughly 37,000 jobs and have a combined \$4.6 billion total impact on the region's GRP every year.² Moreover, the San Diego based genome sequencing company Illumina was ranked top of the 50 smartest companies in Massachusetts Institute of Technology (MIT) Technology Review list, gaining grounds over companies like Tesla Motors, Google, Samsung, and others. The City, with the assistance of the San Diego Regional Economic Development Corporation announced a collaborative effort that would help Illumina expand in San Diego; the City provided a tax rebate in exchange for the creation and retention of 300 well-paying jobs.³

In keeping with the City's continued efforts for innovative technology, on March 15, 2016, the City launched a completely redesigned City website located at www.sandiego.gov. The website now features new tools to help residents, businesses and visitors complete web-based tasks quicker and more efficient. There is a modern, sleeker look to the site and it is mobile friendly as well. The web domain was "made by San Diegans for San Diegans" by including feedback from more than 5,000 residents from across the City. In fact, the City is setting a national standard with the unprecedented community outreach and engagement throughout the development process.

Tourism

According to the San Diego Tourism Authority (SDTA) website, the visitor industry employs directly and indirectly almost 181,000 San Diegans. These workers cater to 34 million visitors each year, easily placing the region as a top U.S. travel destination. In addition, annual visitor traffic expends \$9.9 billion each year which translates into a regional impact of over \$16 billion new dollars

¹ San Diego steps into global spotlight. April 10, 2015. City of San Diego website. Retrieved March 2016.

² Economic Impact of Research Institutions. San Diego Regional Economic Development Corp website. Retrieved April 2016.

³ Illumina, City reach proposed deal. July 15, 2014. NBC San Diego website. Retrieved March 2016.

City Profile

generated for the local economy. San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ On March 11, 2016 Money magazine named San Diego the top domestic travel destination out of a pool of the 100 most popular travel destinations in the United States. The magazine cited the City as having the "best combination of outdoor attractions, cultural landmarks, great weather, and affordable hotels in the country".²

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, is a 1,200-acre urban park with 15 major museums, several performing arts venues, lovely gardens, challenging hikes, and many other cultural attractions that brings millions of people to visit the park each year. The City recently celebrated the 100th anniversary of the 1915 Panama-California Exposition, which took place at Balboa Park, throughout calendar year 2015.³

The San Diego Zoo is currently celebrating its centennial having been founded in 1916. Fresh off the centennial celebration, several Balboa Park institutions have joined the festivities planned for 2016 including the San Diego History Center's exhibition: "Lore Behind the Roar: 100 Years of the San Diego Zoo". This exhibit will explore the Zoo's origins from the assortment of animal exhibits displayed at the 1915 Panama-California Exposition which led to the founding of the Zoo at Balboa Park in 1916. Additional exhibits are planned at the San Diego Museum of Art, the San Diego Natural History Museum, the Museum of Photographic Arts and the Timken Museum.⁴

The 2.6 million square foot San Diego Convention Center (Convention Center) located on San Diego Bay and next to San Diego's historic Gaslamp Quarter, is currently celebrating its 25th year in operation. Over the past quarter century, the Convention Center is responsible for generating \$470 million in tax revenues and contributing \$18.2 billion in regional economic impact making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue. During Fiscal Year 2015, the Convention Center drew more than 800,000 attendees participating in one of the 172



events generating \$1.06 billion in regional economic impact. The top five major revenue contributors for Fiscal Year 2015 were San Diego Comic-Con International - \$135.9 million, Cisco Live! - \$70.3 million, Esri User Conference - \$50.1 million, the National Safety Council Congress & Expo - \$44.1 million, and ACC.15: American College of Cardiology Scientific Session - \$42.1 million. For Fiscal Year 2016, the Convention Center is forecasting to deliver \$1.2 billion in regional economic impact and over \$25.6 million in tax revenue. The number of people in attendance is projected to exceed 900,000, each participating in one of the 108 events hosted at the Convention Center. An exciting highlight to this calendar year's schedule is the participation of the Convention Center in the 87th

¹ Industry research. San Diego Tourism Authority website. Retrieved March 2016.

² Money. March 11, 2016. Best in Travel 2016. Retrieved March 2016.

³ History. Balboa Park website. Retrieved April 2016.

⁴ Balboa Park institutions to collaborate with zoo. San Diego Union Tribune. Retrieved March 2016.

Major League Baseball All-Star week; this will be the third time the City has hosted the event and the first time it will take place in downtown San Diego.¹

Major Events

Aside from the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events such as the Rock 'n' Roll San Diego Half Marathon, the San Diego Crew Classic, and the Holiday & Poinsettia Bowls. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the “top 50 golf destinations in the world” and Sports Illustrated once dubbed San Diego as “Sports Town U.S.A.” The City’s Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.² PETCO Park in downtown on the San Diego Bay is home to the San Diego Padres professional baseball club and is one of the top ballparks in the country. After more than a dozen years in operation, Petco Park will host the 2016 Major League Baseball (MLB) All-Star Game for the first time which is scheduled for July 12, 2016.



In addition, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship (U.S. Open).³ In 2008, San Diego hosted the U.S. Open at Torrey Pines which resulted in the second highest attendance in U.S. Open history, generating a direct economic impact estimated at \$73.6 million which

in turn created an indirect impact of \$68.5 million to the County of San Diego.⁴ The early announcement of the U.S. Open is expected to once again make Torrey Pines an instant tourist destination, and serve as a major benefit to the local economy. The City also hosts major holiday celebrations including Big Bay Boom on the Fourth of July and Balboa Park December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Underlying all components of the San Diego economy is a transportation system of freeways and surface streets that make it possible to travel from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.⁵ In January 2015, the airport

¹ San Diego Convention Center 2016 Forecast. San Diego Convention Center Corporation website. Retrieved March 2016.

² San Diego's Golf Recognitions. San Diego Tourism Authority website. Retrieved March 2016.

³ News Release. 2021 U.S. Open at Torrey Pines. City of San Diego website. Retrieved April 2016.

⁴ 2008 U.S. Open Economic Impact Analysis. San Diego State University Center for Hospitality and Tourism Research. Retrieved March 2016.

City Profile

announced that it had served a record 18.8 million passengers in calendar year 2014, the highest number since 2007 (18.3 million passengers) and an increase of six percent over 2013's total of 17.7 million passengers. The airport reported approximately 673,000 people flew to and from international destinations, a 7.2 percent increase over 2013. San Diego International Airport has seen strong and steady growth in recent years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.¹ Further, according to preliminary data, the Airport surpassed 20 million passengers for calendar year 2015, with 700,000 passengers traveling internationally. Additionally, the Airport Authority is anticipating to construct a parking plaza adjacent to the newly expanded Terminal 2. The parking plaza will be a parking structure with three parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.²

Most recently completed at the San Diego International Airport is the construction of a consolidated rental car center on the north side of the airfield, which opened in January 2016. The 2 million-square-foot rental car center houses a majority of the rental car companies serving the airport in one central location off Pacific Coast Highway. Rental car customers will be carried to and from the airport in 16 new alternative fuel shuttles which operate almost exclusively on a new interior airport road. This new fleet replaces approximately 81 shuttles operated by the various rental car companies further easing congestion on the already busy Harbor Drive. The \$316 million facility provided approximately 4,600 construction jobs, with \$186 million in construction contracts going to local businesses, and approximately \$70.4 million going to small businesses.³

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City has also established Amtrak and Coaster commuter trains linking communities and travelers from Los Angeles and Orange Counties to downtown San Diego and coastal North County, and includes stops in Old Town, Sorrento Valley, Solana Beach, Encinitas, Carlsbad and Oceanside. The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions, such as Downtown, the Convention Center, San Diego State University, Old Town, and the Mexican Border.⁴ A proposed project to extend Trolley service, the Mid-Coast Corridor Transit Project, is anticipated to begin in 2016, with service starting in 2018. The Trolley

⁵ Economic Impact. San Diego County Regional Airport Authority website. Retrieved March 2016.

¹ CAFR - Fiscal Years Ended June 30, 2015 & 2014. San Diego County Regional Airport Authority website. Retrieved March 2016.

² Airport Projects. San Diego County Regional Airport Authority website. Retrieved April 2016.

³ New Rental Car Center Opens. Jan 20, 2016. San Diego County Regional Airport Authority website. Retrieved March 2016.

⁴ San Diego Trolley Inc. Feb 2013. San Diego Metropolitan Transit System International Airport website. Retrieved March 2016.

City Profile

extension project will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community, serving major activity centers such as Old Town, the University of California, San Diego (UCSD), and Westfield University Towne Center.¹

With the City's high quality of life, business opportunities, educational opportunities, and diversified economy, San Diego will continue to be a thriving city.

General City Statistics

The following tables provide general statistics for the City of San Diego and the Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information¹	
Area of City (square miles)	325
Population (California Department of Finance, as of January 1, 2015)	1,368,061
Median Age	35.3
Housing Units	526,762
2010 Median Household Income ²	\$64,328
Ethnicity-Persons	
Hispanic	29.9%
Non-Hispanic	70.1%
White	43.9%
Asian & Pacific Isl.	16.8%
Black	5.6%
Other	3.8%

¹ Demographics in the San Diego Region. Jan 2016. SANDAG website. Retrieved March 2016, unless otherwise noted

² 2010 Dollars

Park & Recreation¹	
Acres of Park Land (excluding water acres)	35,735
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,651
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	159
Seniors Centers	5
Skate Parks	5

¹ Estimates through June 2016

City of San Diego, Park & Recreation Department

Libraries¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,758,090

¹ Transportation. Economic Development - City of San Diego website. Retrieved SANDAG website, March 2016.

City Profile

Libraries¹	
Government Documents	1,667,856
Items Checked-Out (Circulation)	6,924,735

¹ Fiscal Year 2016
City of San Diego, Library Department

Public Safety¹	
Fire Equipment	
Number of Fire Stations	48
Type I Engines	48
Truck Companies	13
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,436
Lifeguard Equipment²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	9
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	17
Police Equipment³	
Police Vehicles	1,371
Motorcycles and Scooters	120
Canines	34
Aircraft	4
Police Stations	10

¹ Estimates through June 2016
² City of San Diego, Fire Department
³ City of San Diego, Police Department

Public Utilities¹	
Miles of Water Mains	3,384
Number of Meters in Service	279,625
Number of Impounding Dams and Reservoirs	10
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,026
Millions of Gallons of Sewage Treated Per Day (on average)	149.0

¹ City of San Diego, Public Utilities Department

FY: 2017

Budget Process



CITY OF SAN DIEGO

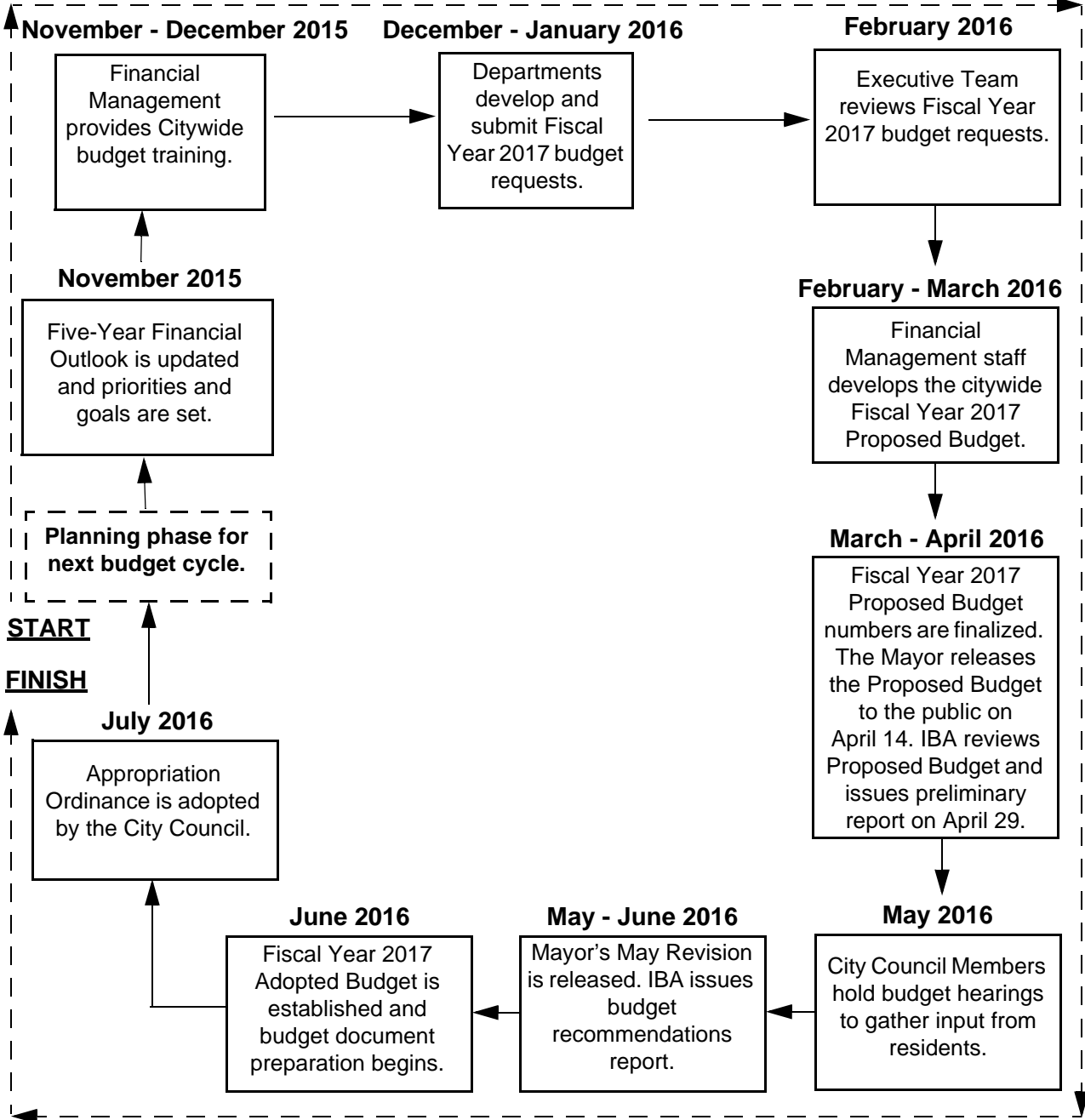
PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2017. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

- November 2015:
Fiscal Planning** The Five-Year Financial Outlook for Fiscal Years 2017 through 2021 was released on November 13, 2015 and served as the framework for the development of the Fiscal Year 2017 Proposed Budget by incorporating a variety of economic assumptions and priority initiative expenditure requirements into the budget document.
- November - December 2015:
Citywide Budget Development
Training** Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2017 Proposed Budget.
- December 2015 - January 2016:
Budget Submission** Departments developed and submitted proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).
- February 2016:
Budget Meetings** The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.
- February - March 2016:
Budget Development** Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Process

March - April 2016: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2017 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2016 Proposed Budget to the public on April 14, 2016 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor will present the Proposed Budget to the City Council on April 18, 2016. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2017 Proposed Budget and is anticipated to issue a preliminary report on April 29, 2016.

Budget Review

May 2016: City Council Budget Hearings

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2017 Proposed Budget.

May - June 2016: Mayor's/IBA Recommended Revision Reports

On May 17, 2016, the Mayor's May Revision to the Fiscal Year 2017 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2016 year-end expenditures and revenue projections. In June 2016, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2017 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2016: Adopted Budget

On May 19, 2016, the City Council is scheduled to hold the first public hearing on the Fiscal Year 2016 Proposed Budget. The final modifications to the budget will be presented to the City Council during the second public hearing on June 13, 2016. The Mayor's veto period will begin on June 8, 2016 and end on June 14, 2016.

June - July 2016: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2017 budget will be implemented. Once these changes are made, the Fiscal Year 2017 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2017 Proposed Budget by fund and department.

Budget Process

July 2016: Appropriation Ordinance

On June 22, 2016, the Fiscal Year 2017 Appropriation Ordinance is scheduled to be presented to the Budget and Government Efficiency Committee. On July 11, 2016, the Appropriation Ordinance will be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2017 Adopted Budget into law.

FY: 2017

Citywide Budget Overview



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Citywide Budget Overview

The City of San Diego's Fiscal Year 2017 Proposed Budget of \$3.3 billion is comprised of six fund types:

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program (CIP)

Table 1 shows the change in expenditures for from Fiscal Year 2015 to Fiscal Year 2017 by fund type.

Table 1: Total City Expenditure Changes Fiscal Years 2015 - 2017 by Fund Type/Program

Fund Type	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
General Fund	\$ 1,203,292,459	\$ 1,288,039,029	\$ 1,326,198,980	\$ 38,159,951	3.0%
Special Revenue Funds ¹	408,186,198	486,126,141	506,733,747	20,607,606	4.2%
Capital Project Funds	12,457,223	13,177,479	13,266,509	89,030	0.7%
Enterprise Funds	899,067,539	1,006,970,552	991,811,690	(15,158,862)	(1.5)%
Internal Service Funds	94,561,271	113,123,679	117,057,803	3,934,124	3.5%
Capital Improvements Program	307,593,862	367,636,374	372,726,168	5,089,794	1.4%
Total	\$ 2,925,158,552	\$ 3,275,073,254	\$ 3,327,794,897	\$ 52,721,643	1.6%

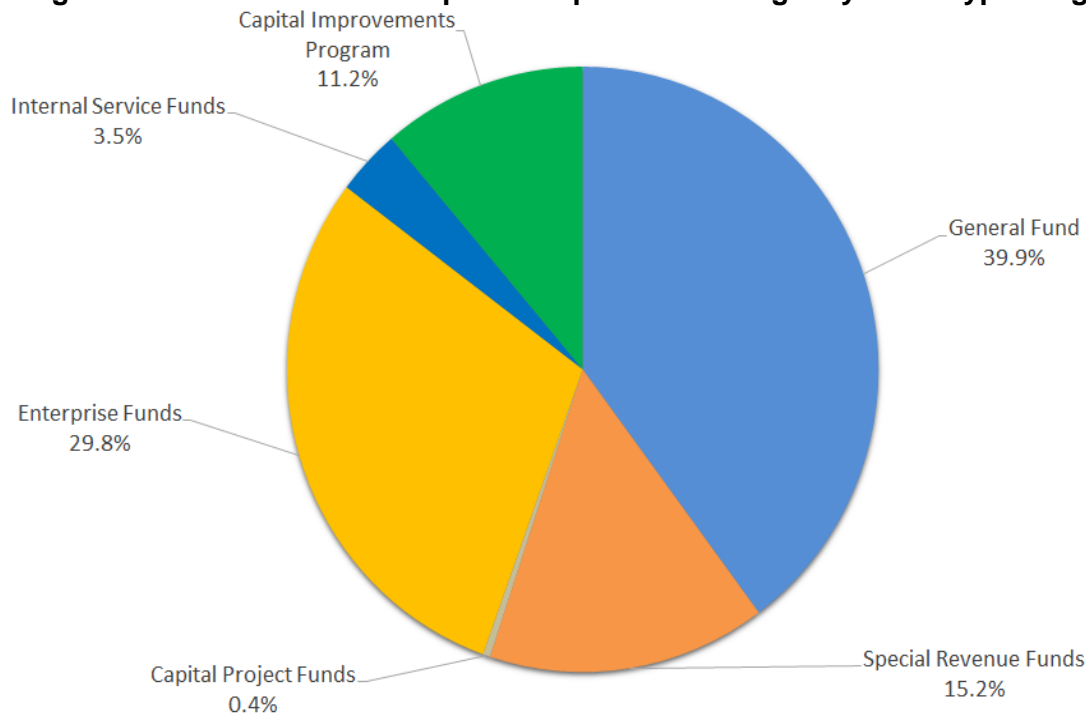
¹The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2017 Proposed Expenditure Budget by Fund Type or Program.

Figure 1: Fiscal Year 2017 Proposed Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2015 to Fiscal Year 2017 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2015 - 2017 by Fund Type

Fund Type	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
General Fund	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980	\$ 44,321,471	3.5%
Special Revenue Funds ¹	455,770,601	471,094,501	495,402,458	24,307,957	5.2%
Capital Project Funds	28,407,602	32,007,000	32,297,000	290,000	0.9%
Enterprise Funds	1,025,741,555	1,033,076,823	1,121,100,828	88,024,005	8.5%
Internal Service Funds	102,208,761	102,832,809	110,516,928	7,684,119	7.5%
Total²	\$ 2,833,353,019	\$ 2,920,888,642	\$ 3,085,516,194	\$ 164,627,552	5.6%

¹ The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016

² Non-General Fund operating revenues may be less than operating expenditures due to the budgeted use of fund balance.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police/fire protection and life safety), park and recreation, library services, and refuse

Citywide Budget Overview

collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2017 Proposed Budget reflects General Fund expenditures totaling \$1.3 billion, which is an increase of \$38.2 million or 3.0 percent from the Fiscal Year 2016 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall Capital Improvements Program (CIP), which can be supported by all fund types. The Capital Project Funds included in the Fiscal Year 2017 Proposed Budget are limited to the TransNet Funds. The Fiscal Year 2017 Proposed Budget for Capital Project Funds is \$13.3 million, which is an increase of \$0.1 million or 0.7 percent from the Fiscal Year 2016 Adopted Budget. This increase is primarily due to revenue projections from the San Diego Association of Governments (SANDAG) to fund operations in the Transportation & Storm Water Department.



Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger special revenue funds include Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2017 Proposed Budget for Special Revenue Funds is \$506.7 million, representing a net increase of \$20.6 million or 4.2 percent from the Fiscal Year 2016 Adopted Budget. This net increase is primarily due to:

- \$13.9 million increase in the Transient Occupancy Tax Fund due to anticipated increases in TOT receipts; and
- \$4.1 million for 49.50 FTE positions and associated non-personnel expenditures in the Engineering & Capital Projects Fund to support the expansion of the Capital Improvements Program (CIP). The Engineering & Capital Projects Fund was reclassified from a Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2017 Adopted Budget for all Enterprise Funds is \$991.8 million, representing a net decrease of \$15.2 million or 1.5 percent from the Fiscal Year 2016 Adopted Budget. This net decrease is primarily due to the removal of one-time additions in the amount of \$14.4 million included in Fiscal Year 2016 Adopted Budget. These adjustments are offset by the following adjustments in the Public Utilities Department:

- reduction of \$12.3 million to reflect the reclassification of Advanced Metering Infrastructure (AMI) Project's operating budget to the capital improvement program budget;

Citywide Budget Overview

- reduction of \$5.0 million due to lower than anticipated contractual obligations related to the Sweetwater Desalination Facility;
- reduction of \$3.2 million related to operational efficiencies identified within the Department;
- an addition of \$8.5 million for consulting services associated with the Pure Water Program;
- an addition of \$5.1 million for maintenance and repair of Wastewater Treatment and Disposal facilities;
- an addition of \$4.5 million for two condition assessments related to high priority water transmission pipelines and the upgrade of the Supervisory Control and Data Acquisition (SCADA) equipment for the City's water distribution system;

Additionally, there was an increase of \$982,168 in the Airports Fund due to the addition of 1.00 FTE position to conduct mandated environmental studies and non-personnel expenditures for structural repair of airport terminals and consultant services associated with general airport operations. Also, there is an increase of \$353,400 in the Development Services Fund as a result of the addition of 4.00 FTE positions to support the implementation of the Accela project tracking system. Lastly, there is an increase of \$365,438 in the Golf Course Fund due to the addition of 3.77 FTE positions to support the operations of various golf course pro shops and to redevelop the Torrey Pines Golf Course.

Internal Services Funds

Internal Services Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2017 Proposed Budget for Internal Service Funds totals \$117.1 million, which is a net increase of \$3.9 million or 3.5 percent from the Fiscal Year 2016 Adopted Budget. This net increase is primarily due to the following additions in the Fleet Services Operating Fund:

- \$1.0 million for the replacement and maintenance of Fleet car wash facilities;
- \$750,000 for the maintenance and improvements of Fleet facilities;
- \$525,000 for the implementation and upgrade of the Fleet Focus System;
- \$298,161 for equipment rental and printing services; and
- \$174,914 of 3.00 FTE positions to support the operations at Fleet facilities.

Additionally, there is an increase of \$306,966 in the Risk Management Department as a result of the addition of 4.00 FTE positions to support state-mandated business functions in the Workers' Compensation Division.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one-half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2017 Proposed CIP Budget totals \$372.7 million. This is an increase of \$5.1 million, or 1.4 percent, from the Fiscal Year 2016 Adopted CIP Budget of \$367.6 million, primarily due to an increase in General Fund funded projects.



Citywide Budget Overview

The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2017, a total of \$261.4 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2017 Proposed Budget. A separate council action is required to appropriate any anticipated funding in the Fiscal Year 2017 Proposed Budget. Anticipated funding includes a variety of funding such as lease revenue bonds, water revenue bonds, donations, grants, developer funding, and Facilities Benefit Assessments.

Citywide Reorganization/Restructuring



The Fiscal Year 2017 Proposed Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2017 Proposed Budget.

Citywide Solid Waste Code Enforcement Program

Personnel and non-personnel expenditures associated with the Citywide Solid Waste Code Enforcement Program was transferred to the General Fund as part of the Zero Waste Plan. This Citywide program includes 18.00 FTE positions and provides transient camp inspections and abatements; illegal dumping and scavenging enforcements; hazardous waste investigations and violations.

Economic Research Position/Function Transfer

An Economic Research Specialist, who monitors economic performance Citywide, was transferred from the Planning Department to the Economic Development Department.

Employee Assistance Program

The Employee Assistance Program was transferred from the Risk Management Department to the Human Resources Department.

Historic Resources Section

The Historic Resources section, which reviews private development permits, was transferred from the Planning Department to the Development Services Department.

Infrastructure and Utilities Loan Program Unit

The Infrastructure and Utilities Loan Program Unit, which is responsible for implementing and administering the program, was transferred from the Public Utilities Department to the Debt Management Department.

Land Development Code Function

The Land Development Code function, which oversee the City's regulations and policies that govern land use and development, was transferred from the Development Services Department to the Planning Department.

Citywide Budget Overview

Performance & Analytics

The Performance & Analytics Department will now report directly to the Chief Financial Officer.

Fiscal Actions in the Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget continues to fully fund the annual pension payment, Actuarially Determined Contribution (ADC), in addition to funding retiree health benefits. This budget also includes funding for reserves to policy targets, storm water obligations, infrastructure improvements, and the Climate Action Plan, which are described in more detail in the following sections.

Maintaining Reserves

The City's Reserve Policy currently defines a goal of maintaining a minimum of 14.0 percent of the most recent three-year average of annual audited General Fund operating revenues held in reserves. The 14.0 percent target for total General Fund Reserves includes the Emergency Reserve target of 8.0 percent and the Stability Reserve target of 6.0 percent. The City currently projects that it will meet these targets in Fiscal Year 2016, and no additional transfers to the reserves are needed to reach 14.0 percent.

For the Public Liability Reserve, the Reserve Policy has a Fiscal Year 2017 target of 43.0 percent of the average actuarial liability valuation of the three most recent fiscal years. Financial Management will include a funding proposal to add \$3.0 million to the Public Liability Reserve in the Fiscal Year 2016 Year-End Budget Monitoring Report. The Fiscal Year 2017 Proposed Budget includes an additional contribution of \$2.8 million to reach the 43.0 percent target.

The Reserve Policy requires that the Workers' Compensation Fund Reserves equal 25 percent of the value of outstanding claims. As of the Fiscal Year 2016 Mid-Year Monitoring Report, it is projected that the City will need to contribute an additional \$3.0 million to meet the policy goal in Fiscal Year 2016. Financial Management will include a funding proposal in the Fiscal Year 2016 Year-End Budget Monitoring Report to reach the policy goal in Fiscal Year 2016, with no additional contributions needed in the Fiscal Year 2017 Proposed Budget.

Finally, the Reserve Policy requires the Long-Term Disability Fund Reserves equal the average actuarial liability valuation of the three most recent fiscal years. The reserve is currently projected to be funded above the policy level, and the Fiscal Year 2017 Proposed Budget does not include any additional contributions.

On April 12, 2016, the City Council was scheduled to hear a proposal to update the City's Reserve Policy. The Mayor's proposed revisions included a plan to incrementally increase the City's General Fund Reserves from 14.0 percent to 16.7 percent by increasing the Stability Reserve policy goal from 6.0 percent to 8.7 percent by Fiscal Year 2021. The proposal also includes the revised reserve policy establishment of a new Pension Payment Stabilization Reserve (Pension Reserve) equal to 8.0 percent of the average Actuarially Determined Contribution of the three most recent fiscal years.

In order to reach the Fiscal Year 2017 General Fund reserve target goal of 14.75 percent, Financial Management will bring forward a funding proposal to add \$5.7 million to the Stability Reserve and \$20.8 million to the Pension Reserve in the Fiscal Year 2016 Year-End Budget Monitoring Report. The Fiscal Year 2017 Proposed Budget also includes a contribution of \$7.6 million to the Stability Reserve in order to reach the 14.75 percent target. No additional contributions to the Pension Reserve are included in the Fiscal Year 2017 Proposed Budget.

Citywide Budget Overview

As the City Council meeting was scheduled after the publication deadline of this document, the Proposed Budget includes funding recommendations consistent with the proposed changes to the Reserve Policy. Any differences in what was approved by the City Council will be reflected in the Mayor's May Revision of the Fiscal Year 2017 Proposed Budget.

Flood Risk and Storm Water Quality Improvement

The City of San Diego owns and maintains over 39,000 storm drain structures, approximately 900 miles of drainage pipe, and 14 storm water pump stations. The City has adopted a Storm Water Program to maintain and keep facilities in good repair to mitigate flood risk and reduce pollutants in urban runoff and storm water, and to comply with all local, State, and federal environmental regulations. Currently, the City's Storm Water Program is funded primarily from the General Fund and partially funded from property-related storm water fees. On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit (Permit) in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, lagoons, bays, and the ocean. The Permit took effect in July 2013, and establishes a series of interim and final water quality milestones beginning in calendar year 2018 and continuing through 2034.

The Fiscal Year 2017 Proposed Budget includes the addition of 31.00 FTE positions and \$10.5 million in Fiscal Year 2017 to support channel and catch basin cleanings, environmental permitting, and storm drain pipe maintenance and repair. An additional \$5.5 million will be transferred from the Storm Water Division's Operations and Maintenance budget to support storm water CIP projects in Fiscal Year 2017.

Infrastructure Investment

Since assuming office, the Mayor has made investing in neighborhood infrastructure a top priority, committing at least 50 percent of new major General Fund revenue growth to streets, sidewalks, park and recreation facilities, and libraries. In the Fiscal Year 2017 Proposed Budget, new major General Fund revenue growth is projected to be \$29.6 million, resulting in a \$14.8 million minimum target allocation to infrastructure improvements. The Fiscal Year 2017 Proposed Budget includes a net \$20.9 million in new infrastructure expenditures, exceeding the minimum target for a third consecutive fiscal year.

Table 3 illustrates General Fund infrastructure expenditures for Fiscal Year 2015 through Fiscal Year 2017

Table 3: General Fund Infrastructure Expenditures (in millions)

	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Proposed Budget
New Major General Fund Revenue	\$ 39.8 ¹	\$ 71.9 ²	\$ 29.6
50% of New Major General Fund Revenue	19.9	35.9	14.8
Mayor's Investment Commitment To Infrastructure	22.5	43.9	20.9
Percentage of New Major General Fund Revenue To Infrastructure	56.6%	61.1%	70.6%

¹The Fiscal Year 2015 Adopted Budget Major General Fund revenue is based on Fiscal Year 2014 year-end projections.

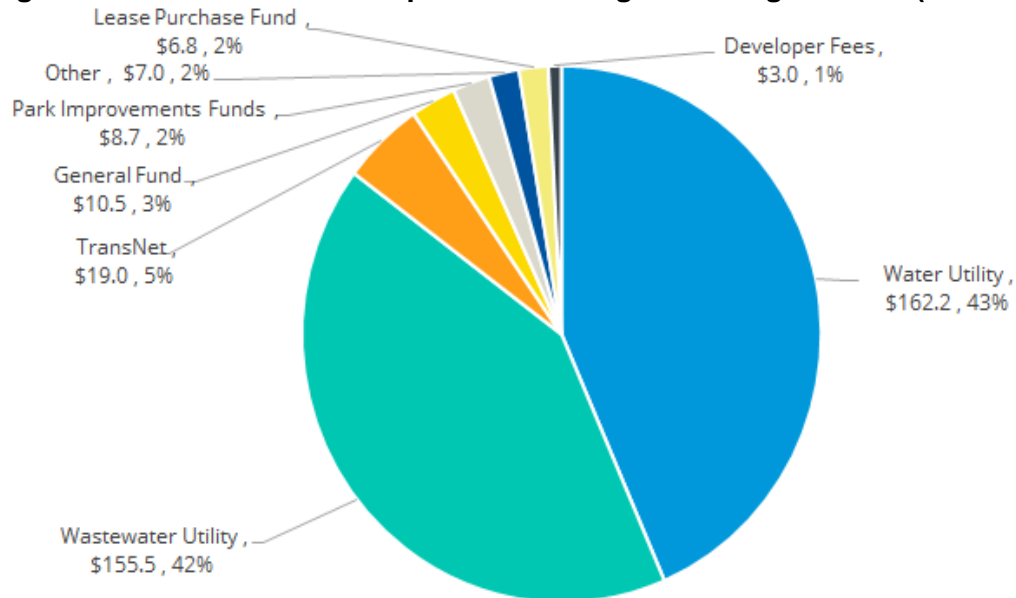
²The Fiscal Year 2016 Adopted Budget Major General Fund revenue growth includes a \$12.3 million one-times increases in Sales Tax due to the end of the triple flip.

Citywide Budget Overview

The Mayor's pledge of at least 50 percent of new major General Fund revenue growth to infrastructure improvements has also resulted in additional General Fund contributions to the City's Capital Improvements Program (CIP) of approximately \$53.0 million, in Fiscal Years 2015-2017. In addition, the General Fund also contributes to ongoing maintenance and repair of infrastructure assets not part of the capital budget.

Figure 2 displays the Fiscal Year 2017 Proposed CIP Budget Funding Sources

Figure 2: Fiscal Year 2017 Proposed CIP Budget Funding Sources (\$372.7 million)



Even though the General Fund contributions to CIP have grown during the Mayor's administration, the General Fund is not a primary funding source for the City's CIP, as displayed in the chart above. Primary sources of funding for the CIP include, but are not limited to, Capital Outlay (General Fund land sales restricted for CIP per the Charter), Water and Sewer Funds, Developer Fees, TransNet, Gas Tax and Utility Undergrounding Funds. Detailed information can be found in Volume III of the Fiscal Year 2017 Proposed Budget.

Implementation of the Climate Action Plan

On December 15, 2015, City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline.

The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

The CAP is a specific plan that fits within a broader frame of sustainability - achieving economic, social, and environmental benefits for all San Diegans. As such, in addition to tracking progress

Citywide Budget Overview

towards achieving GHG emission reduction targets, CAP reporting will also address jobs and social equity to ensure the full scope of sustainability is captured.

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP budget summary presented below highlights new funding to support the different strategic areas of the CAP in order to facilitate a discussion about implementation of the CAP.

As a leader, implementation strategies will continue to be refined over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2017 Proposed Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Below is a summary of investments across City departments and examples of activities that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2017 Proposed Budget. These new resources are added to existing CAP investment in department's existing budgets. Additional details will be available in the forthcoming update on the CAP Implementation Plan scheduled to be released in April 2016.

Strategic Area (Fiscal Year 2017 Proposed Budget)

- Energy & Water Efficient Buildings (\$2.1 million)
 - Facilities energy upgrades (HVAC upgrades, streetlight upgrades, building lighting, IT systems, etc.)
 - Water conservation measures (cooling tower water reuse, drip irrigation installation, waterwise landscaping/turf replacement, expansion of gray water/recycled water use, etc.)
- Clean & Renewable Energy (\$9.7 million)
 - Solar energy installation at City facilities (libraries, recreation centers, etc.)
 - Landfill gas-to-energy system improvements and monitoring
 - Solar photovoltaic and energy storage permitting support
 - Fleet conversion study (e.g., gas/diesel to electric)
- Bicycling, Walking, Transit & Land Use (\$30.4 million)
 - Transportation Master Plan
 - Transit-oriented development/community plan updates and related studies
 - Planning, design, installation, and maintenance of bicycle facilities, sidewalks, roadways
 - School traffic safety improvements
 - Bicycle safety enforcement
- Zero Waste (\$11.4 million)
 - New resource recovery center and other facilities to improve processing of organic materials for renewable energy production, composting, recyclables and waste streams
- Climate Resiliency (\$76.3 million)
 - Urban forestry management including tree planting and maintenance

Citywide Budget Overview

- Water purification system progress (Pure Water program)
- Water reclamation expansion (Purple Pipe)
- Storm water system upgrades to increase capacity, function, and storm water capture

Citywide Personnel Expenditures

The Fiscal Year 2017 Proposed Budget includes a total of \$762.4 million for salaries and wages, and \$533.6 million for fringe expenditures, resulting in a total budget of \$1.3 billion in personnel expenditures citywide. **Table 4** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 4: Fiscal Year 2017 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,517.44	531,075,162	377,577,049	908,652,211
Special Revenue Funds	923.55	63,260,373	40,307,054	103,567,427
Enterprise Funds	2,480.79	143,800,206	98,230,856	242,031,062
Internal Service Funds	343.58	19,311,667	14,269,376	33,581,043
Other Funds ¹	63.00	4,969,206	3,221,916	8,191,122
Total	11,328.36	\$ 762,416,614	\$ 533,606,251	\$ 1,296,022,865

¹Other Funds reflects San Diego City Employees' Retirement System (SDCERS) FTE positions.

Total City Personnel

The Fiscal Year 2017 Proposed Budget includes a total of 11,328.36 FTE positions with 7,517.44 or 66.4 percent of these positions budgeted within the General Fund. **Table 5** presents the change in positions from Fiscal Year 2016 to Fiscal Year 2017.

Table 5: Total City FTE Position Changes Fiscal Year 2016 - 2017

Fund Type	FY 2016 Adopted Budget	Additions	Reductions	Reorganizations	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
General Fund	7,299.48	213.31	(13.95)	18.60	7,517.44	217.96	3.0%
Special Revenue Funds ¹	872.30	55.50	(4.25)	-	923.55	51.25	5.9%
Enterprise Funds	2,475.08	37.06	(12.65)	(18.70)	2,480.79	5.71	0.2%
Internal Service Funds ²	331.03	12.50	(0.05)	0.10	343.58	12.55	3.8%

Citywide Budget Overview

Table 5: Total City FTE Position Changes Fiscal Year 2016 - 2017

Fund Type	FY 2016 Adopted Budget	Additions	Reductions	Reorganizations	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
Other Funds ³	63.00	-	-	-	63.00	-	-%
TOTAL	11,040.89	318.37	(30.90)	(0.00)	11,328.36	287.47	2.6%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

³ Other Funds reflects San Diego City Employees' Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to *Attachment A - Fiscal Year 2017 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Table 6 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.5 percent of General Fund positions and 44.6 percent of all City positions.

Table 6: Fiscal Year 2017 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,670.73	709.20	1,493.44	145.23	37.00	5,055.60
IAFF LOCAL 145	917.00	22.00	-	-	-	939.00
AFSCME LOCAL 127	1,017.77	71.00	835.17	163.00	-	2,086.94
POA	2,032.35	-	-	-	-	2,032.35
Teamsters Local 911	168.39	-	-	-	-	168.39
DCAA	150.40	-	-	-	-	150.40
Classified / Unrepresented	143.74	36.35	77.59	19.00	7.00	283.68
Unclassified / Unrepresented	406.06	85.00	74.59	16.35	19.00	601.00
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,517.44	923.55	2,480.79	343.58	63.00	11,328.36

Salaries and Wages

The Fiscal Year 2017 Proposed Budget includes \$762.4 million in budgeted salaries and wages, with \$531.1 million or 69.7 percent budgeted in the General Fund. **Table 7** displays the Fiscal Year 2017 Proposed Budget for salaries and wages by fund type.

Citywide Budget Overview

Table 7: Fiscal Year 2017 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 488,099,008	\$ 64,237,972	\$ 139,749,084	\$ 19,097,879	\$ 4,973,422	\$ 716,157,365
Vacancy Savings	(30,334,961)	(2,749,718)	(9,889,592)	(351,790)	-	(43,326,061)
Salary Savings	(1,712,419)	(187,221)	(509,619)	(29,020)	(6,594)	(2,444,873)
Vacation Pay in Lieu	5,116,404	29,000	514,200	-	-	5,659,604
Termination Pay/ Annual Leave	2,839,121	133,112	354,807	23,572	-	3,350,612
Hourly Wages	13,893,836	490,592	2,173,831	93,064	2,378	16,653,701
Overtime	53,174,173	1,306,636	11,407,495	477,962	-	66,366,266
TOTAL	\$ 531,075,162	\$ 63,260,373	\$ 143,800,206	\$ 19,311,667	\$ 4,969,206	\$ 762,416,614

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2017 Proposed Budget includes \$400,247 in the General Fund and \$471,282 citywide for Hourly Sick Leave (A.B. 1522).

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2017 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor Fiscal Year 2017 personnel expenditures to available allocated appropriations. The Fiscal Year 2017 vacancy savings is \$43.3 million, representing an increase of \$8.9 million or 25.9 percent from the Fiscal Year 2016 Adopted Budget. This increase is primarily due to projected vacancy savings in the Fire-Rescue and Police Department and based on historical expenditure levels.

Table 8 displays the changes in budgeted vacancy savings from Fiscal Year 2015 to Fiscal Year 2017.

Table 8: Budgeted Vacancy Savings Fiscal Year 2015 - 2017

Departments/Funds	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Proposed Budget
City Attorney	\$ 752,503	\$ 772,927	\$ 775,166

Citywide Budget Overview

Table 8: Budgeted Vacancy Savings Fiscal Year 2015 - 2017

Departments/Funds	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Proposed Budget
City Clerk	37,835	32,968	32,968
City Comptroller	234,592	172,785	236,278
City Planning	159,858	-	-
City Treasurer	228,134	173,722	187,491
Communications	-	54,059	54,059
Debt Management	31,491	-	-
Development Services	155,605	155,355	202,655
Economic Development	117,687	108,118	109,346
Environmental Services	304,173	159,905	338,964
Financial Management	124,758	59,467	59,467
Fire-Rescue	4,685,728	4,684,562	7,327,282
Library	606,796	672,721	787,452
Office of the Mayor	85,582	-	-
Park & Recreation	1,401,576	1,007,337	974,299
Performance & Analytics	-	-	109,855
Personnel	66,539	59,114	53,893
Planning	-	159,578	146,079
Police	8,281,929	11,522,051	16,313,637
Public Works - Contracts	42,578	36,962	57,866
Public Works - General Services	253,761	254,945	314,580
Purchasing & Contracting	108,014	108,118	134,659
Real Estate Assets	66,768	31,491	66,768
Transportation & Storm Water	929,538	1,248,168	2,052,197
Total General Fund	\$ 18,675,445	\$ 21,474,353	\$ 30,334,961
Airports Fund	\$ -	\$ 34,944	\$ 33,322
Central Stores Fund	34,611	34,611	29,931
City Employees' Retirement System Fund	255,424	341,182	-
Development Services Fund	5,347,918	4,067,601	4,551,001

Citywide Budget Overview

Table 8: Budgeted Vacancy Savings Fiscal Year 2015 - 2017

Departments/Funds	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Energy Conservation Program Fund	-	18,013	-
Engineering & Capital Projects Fund	1,321,366	1,779,822	2,051,733
Facilities Financing Fund	31,491	31,491	-
Golf Course Fund	57,366	88,265	132,652
Information Technology Fund	126,131	126,131	109,855
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	42,578	51,459	59,363
Metropolitan Sewer Utility Fund	1,133,574	1,409,955	1,251,724
Municipal Sewer Revenue Fund	822,467	1,056,351	1,063,422
OneSD Support Fund	-	695,334	219,855
Parking Meter Operations Fund	-	41,330	41,330
QUALCOMM Stadium Operations Fund	63,253	80,454	109,855
Recycling Fund	221,136	224,210	304,572
Refuse Disposal Fund	307,046	324,624	289,208
Risk Management Administration Fund	177,663	347,110	321,859
Water Utility Operating Fund	1,537,281	2,006,445	2,263,691
Wireless Communications Technology Fund	116,314	112,715	97,053
Total Non-General Fund	\$ 11,656,293	\$ 12,932,721	\$ 12,991,100
Total	\$ 30,331,738	\$ 34,407,074	\$ 43,326,061

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$365.9 million or 68.6 percent of budgeted fringe in Fiscal Year 2017. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Citywide Budget Overview

Table 9 displays the citywide fringe allocation which totals \$533.6 million for Fiscal Year 2017, of which \$377.6 million or 70.8 percent is budgeted in the General Fund.

Table 9: Fiscal Year 2017 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC	\$ 190,989,087	\$ 18,500,792	\$ 44,218,323	\$ 5,826,309	\$ 1,566,233	\$ 261,100,744
Supplemental Pension Savings Plan	16,432,535	3,793,106	8,016,294	1,160,717	311,777	29,714,429
Retirement DROP	1,734,767	175,785	494,212	83,850	3,296	2,491,910
Employee Offset Savings	6,399,337	436,065	730,133	86,717	60,405	7,712,657
Workers' Compensation	24,692,286	965,975	3,884,402	661,642	63,064	30,267,369
Flexible Benefits	81,449,843	9,154,734	22,686,291	3,765,798	673,635	117,730,301
Risk Management Administration	6,900,149	886,423	2,298,308	340,669	64,449	10,489,998
Long-Term Disability	1,424,350	190,282	413,300	58,099	15,819	2,101,850
Unemployment Insurance	817,413	109,186	237,152	33,291	9,074	1,206,116
Medicare	6,407,756	857,263	1,783,860	255,313	70,335	9,374,527
Retiree Health / Other Post-Employment Benefits	39,923,226	5,128,806	13,299,088	1,971,087	372,897	60,695,104
Retirement 401 Plan	209,752	53,517	85,362	12,086	5,708	366,425
Retiree Medical Trust	196,548	55,120	84,131	13,798	5,224	354,821
Fund Type Totals	\$ 377,577,049	\$ 40,307,054	\$ 98,230,856	\$ 14,269,376	\$ 3,221,916	\$ 533,606,251

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2017 is budgeted at \$264.8 million and is described below:

- The SDCERS Actuarially Determined Contribution (ADC), formerly the ARC, for Fiscal Year 2017 is \$261.1 million, representing an increase of \$6.2 million from the Fiscal Year 2016 Adopted Budget. The ADC had been expected to decrease to \$248.1 million for Fiscal Year 2017; however, several factors caused the ADC to be greater than expected. The primary factors that contributed to the change in the ADC include investment losses on the market value of assets, which increased the ADC by \$5.4 million, a liability experience loss, which increased the ADC by \$2.1 million, and the net impact of reducing the discount rate and wages inflation assumptions by 0.125 percent, which increased the ADC by \$6.8 million. Approximately \$191.0 million or 73.1 percent of the ADC is budgeted in the General Fund.

Citywide Budget Overview

- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in Table 9.
- \$2.1 million has been budgeted citywide (\$1.6 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was funded by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in Table 9.

Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2015 is approximately \$537.3 million and the Annual Required Contribution (ARC) for Fiscal Year 2017 was determined to be \$47.3 million.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB funding at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$60.7 million in Fiscal Year 2017 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$60.7 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS)

The Fiscal Year 2017 Proposed Budget includes Employee Offset Savings of \$7.7 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.7 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2017 Proposed Budget for Retirement DROP contributions is \$2.5 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The Workers' Compensation contribution in the

Citywide Budget Overview

Fiscal Year 2017 Proposed Budget is \$30.3 million. The increase of approximately \$5.2 million from the Fiscal Year 2016 Adopted Budget is due to a projected pay-go increase of approximately \$2.7 million and an anticipated increase in the reserve target of \$2.5 million.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2017 Proposed Budget is \$2.1 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve goal for the LTD Fund has been met.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2017 Proposed Budget for Flexible Benefits is \$117.7 million.

The City currently offers healthcare coverage to all of its full time, three-quarter time, and half-time employees through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the Affordable Care Act. Health care coverage has been extended to non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act, with minimum fiscal impact in Fiscal Year 2017. The City continues to monitor Affordable Care Act mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of the Federal Social Security Income Program (FSSIP) and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2017 Proposed Budget for SPSP is \$17.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2017 Proposed Budget for the City's contribution match is \$366,425, based on 603.50 FTE general members as of November 2015.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. In December 2015, the Public Employment Relations Board (PERB) issued a decision in favor of the City unions in an Unfair Practice Charge (UPC) filed by the San Diego Municipal Employees

Citywide Budget Overview

Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the Deputy City Attorneys Association of San Diego (DCAA), ruling that the City had violated the Meyers-Milias-Brown Act when it failed to meet and confer over the language of Proposition B. The City has filed a petition for writ of extraordinary relief with the 4th State District Court of Appeal, asking for the PERB decision to be vacated.

The Fiscal Year 2017 Proposed Budget for the City's Interim Defined Contribution Retirement Plan is \$11.8 million, which represents an increase of \$2.5 million over the Fiscal Year 2016 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. An additional \$919,237 is included in the SPSP-H account for hourly employees in the Fiscal Year 2017 Proposed Budget.

Retiree Medical Trust (RMT)

General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2017 Proposed Budget for the City's contribution match is \$354,821.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2017 Proposed Budget for Risk Management Administration is \$10.5 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2017 Proposed Budget for Medicare is \$9.4 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2017 Proposed Budget for Unemployment Insurance is \$1.2 million.

Labor Group Contracts

The City Council has approved Memoranda of Understanding (MOU) with terms through Fiscal Year 2020 with the San Diego Police Officers Association (POA) and the San Diego Municipal Employees Association (MEA), which include pensionable and non-pensionable compensation increases. For Fiscal Year 2017, POA and MEA



Citywide Budget Overview

represented employees will receive non-pensionable compensation increases consistent with the San Diego Charter requirements set forth in section 70.2.

The City is currently undergoing contract negotiations with the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, California Teamsters Local 911, and the Deputy City Attorneys Association of San Diego (DCAA) as part of the re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Year 2017 included in their current Memoranda of Understanding (MOU). The Fiscal Year 2017 Proposed Budget includes anticipated non-pensionable compensation increases related to labor contract negotiations as prudent fiscal planning in advance of final labor agreements with these labor groups.



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FY: 2017

General Fund Revenues



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

General Fund Revenues

The Fiscal Year 2017 General Fund revenue budget is \$1.3 billion, which represents an increase of \$44.3 million or 3.5 percent from the Fiscal Year 2016 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2017 Proposed Budget for the General Fund revenues which fund essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source budgeted by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2017 General Fund Revenue Change illustrates the components of the projected \$44.3 million or 3.5 percent increase in General Fund revenues from the Fiscal Year 2016 Adopted Budget.

Table 1: Fiscal Year 2017 General Fund Revenue Change

	Percent Change from FY 2016 Adopted Budget	Change (in millions)
Major Revenues	3.2%	\$ 29.6
Other Revenue Sources	4.3%	14.7
Total	3.5%	\$ 44.3

Table 2: Fiscal Year 2017 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2015 actual amounts, as well the Fiscal Year 2016 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 73.0 percent of the City's General Fund revenue in the Fiscal Year 2017 Proposed Budget and are projected to increase by \$29.6 million from Fiscal Year 2016 year-end projections. Of the projected growth in the four major General Fund revenues, more than 50.0 percent is being directed toward funding street and neighborhood infrastructure repairs throughout San Diego communities per Mayor Faulconer's pledge.

- Economic Environment
- Property Tax
- Sales Tax
- General Fund Transient Occupancy Tax (TOT)
- Franchise Fees
- Property Transfer Tax
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Federal & Other Agencies
- Charges for Current Services
- Transfers In
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

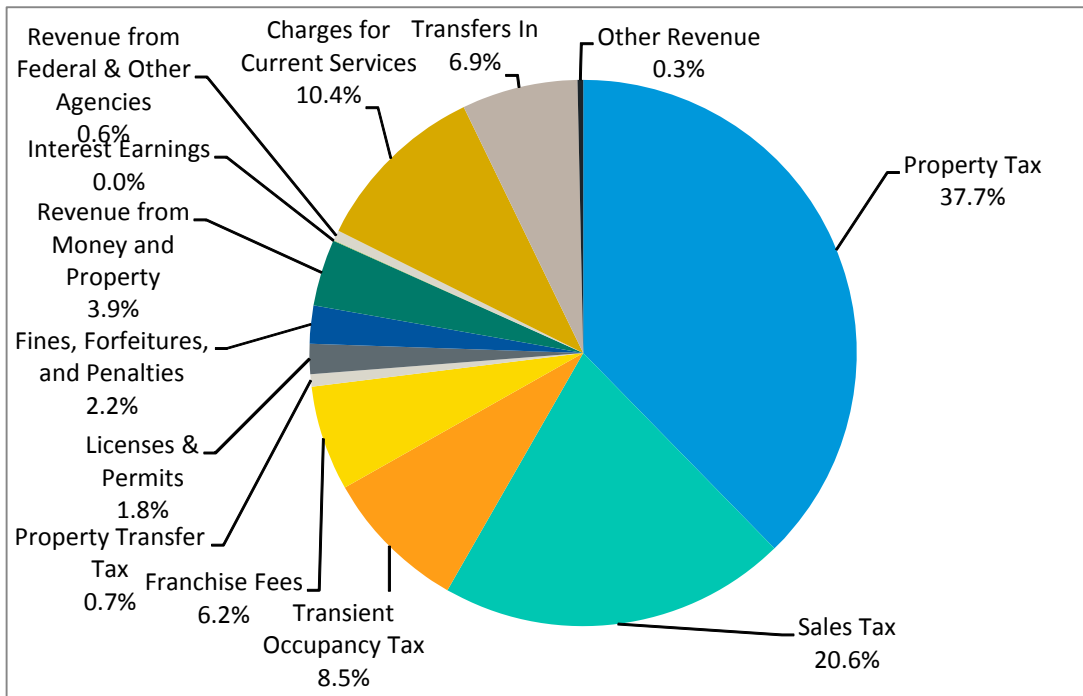
Table 2: Fiscal Year 2017 General Fund Revenues - \$1.3 Billion (in millions)

Revenue Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 449.2	\$ 470.1	\$ 499.7	\$ 29.6	6.3%	37.7%
Sales Tax	256.5	285.8	272.8	(13.0)	(4.5)%	20.6%
Transient Occupancy Tax	98.1	102.2	113.4	11.2	11.0%	8.5%
Franchise Fees	81.3	80.8	82.6	1.8	2.2%	6.2%
Property Transfer Tax	8.7	8.4	9.6	1.2	14.7%	0.7%
Licenses & Permits	24.7	24.1	23.9	(0.2)	(0.9)%	1.8%
Fines, Forfeitures, and Penalties	30.2	29.7	29.8	0.1	0.4%	2.2%
Revenue from Money and Property	50.7	45.8	52.2	6.4	14.0%	3.9%
Interest Earnings	0.6	0.5	0.6	0.1	27.4%	0.0%
Revenue from Federal & Other Agencies	12.0	6.9	8.1	1.3	18.3%	0.6%
Charges for Current Services	120.9	129.6	138.3	8.8	6.8%	10.4%
Transfers In	76.7	93.6	91.0	(2.7)	(2.9)%	6.9%
Other Revenue	11.5	4.6	4.3	(0.3)	(7.5)%	0.3%
Total	\$ 1,221.2	\$ 1,281.9	\$ 1,326.2	\$ 44.3	3.5%	100.0%

The major General Fund revenue projections included in the Fiscal Year 2017 Proposed Budget are based on Fiscal Year 2016 year-end projections and economic data through February 2016, the most recent information available at the time the proposed budget was developed. Changes in the local, State, and national economies can impact each of the General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2017 are outlined below. As such, the City ensures its strong financial position by developing conservative but sound estimates, adhering to prudent reserve policies and close monitoring. Revenue projections will be updated in the May Revision.

General Fund Revenues

Figure 1: Fiscal Year 2017 General Fund Revenues - \$1.3 Billion



San Diego’s Economic Environment¹

Development of the Fiscal Year 2017 Proposed Budget incorporates a positive, yet disciplined, economic outlook that balances the continuing trend of increasing key economic factors with uncertainty associated with the stock market and a slowly growing economy.

Although local economic indicators have modestly improved throughout Fiscal Year 2016, the rate of improvement in several local indicators has slowed when compared to the past two fiscal years. This trend of moderate improvement in local economic indicators is anticipated to continue throughout Fiscal Year 2017. The overall expectation and projection for the City’s revenues is consistent with information received from the City’s sales tax consultant, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

The Fiscal Year 2017 Proposed Budget includes projected increases in three of the four General Fund major revenues - property tax, TOT, and franchise fees - based on the continuing improvement in local economic indicators. The Fiscal Year 2017 Proposed Budget for property tax assumes that the City will experience 5.25 percent growth in the assessed valuation based on improvement in the local real estate market. The Fiscal Year 2017 Proposed Budget for TOT is projected to increase by 6.0 percent based on anticipated growth in local tourism and business travel. Lastly, Franchise fees are projected to increase in the Fiscal Year 2017 Proposed Budget primarily due to an assumed growth rate of 2.0 percent in San Diego Gas & Electric (SDG&E) franchise fee payments to the City while cable franchise fee payments are projected to be flat.

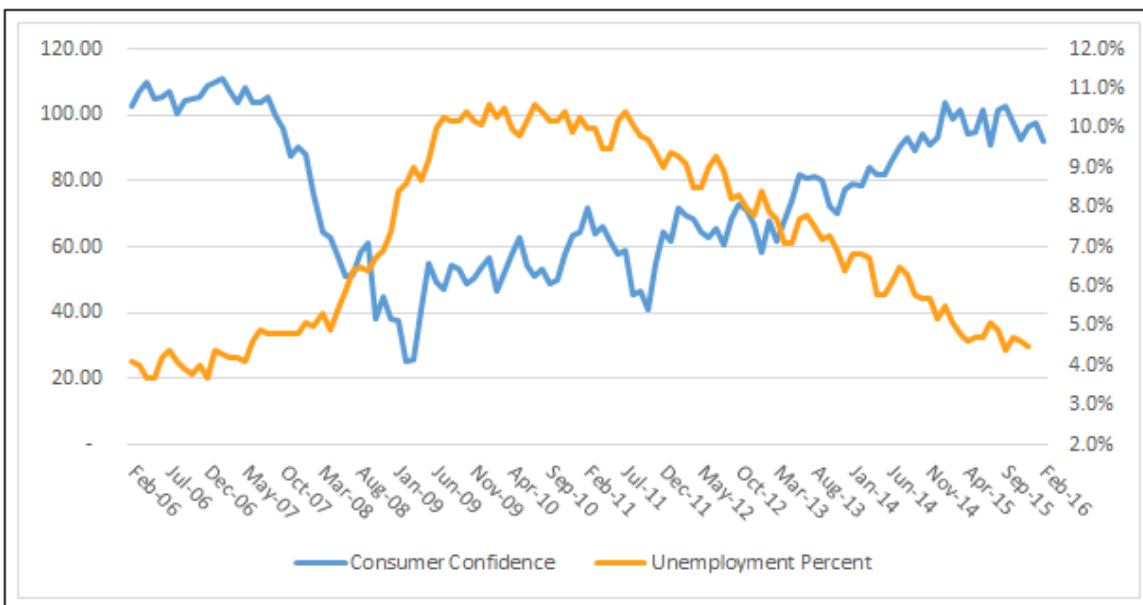
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, HdL Companies, San Diego County Assessor / Recorder / Clerk’s Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, and Moody’s Investor Services, UCLA Anderson Forecast, San Diego Tourism Authority, and The Conference Board.

General Fund Revenues

However, the projected growth of 3.5 percent in sales tax reflects a decrease of 0.5 percent in the growth rate previously utilized in the Fiscal Year 2017-2021 Five-Year Financial Outlook, primarily due to lower fuel prices and relatively flat spending growth in general consumer goods. Although point of sales transactions are anticipated to grow in Fiscal Year 2017, the proposed budget for Sales Tax is decreasing from the Fiscal Year 2016 Adopted Budget due to the removal of one-time revenues accounted for in Fiscal Year 2016, which is described further in the Sales Tax section. The four General Fund major revenues are discussed in further detail in the following sections.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. Since the end of the recession, the unemployment rate for the City of San Diego has continued to improve steadily. As of December 2015, the unemployment rate has decreased to 4.5 percent which is lower than the unemployment rate prior to the recession in December 2007. Likewise, consumer confidence has increased 78.3 percent from index level low of 51.7 in March 2009 to 92.2 as of February 2016.

Figure 2: San Diego Consumer Confidence and Unemployment

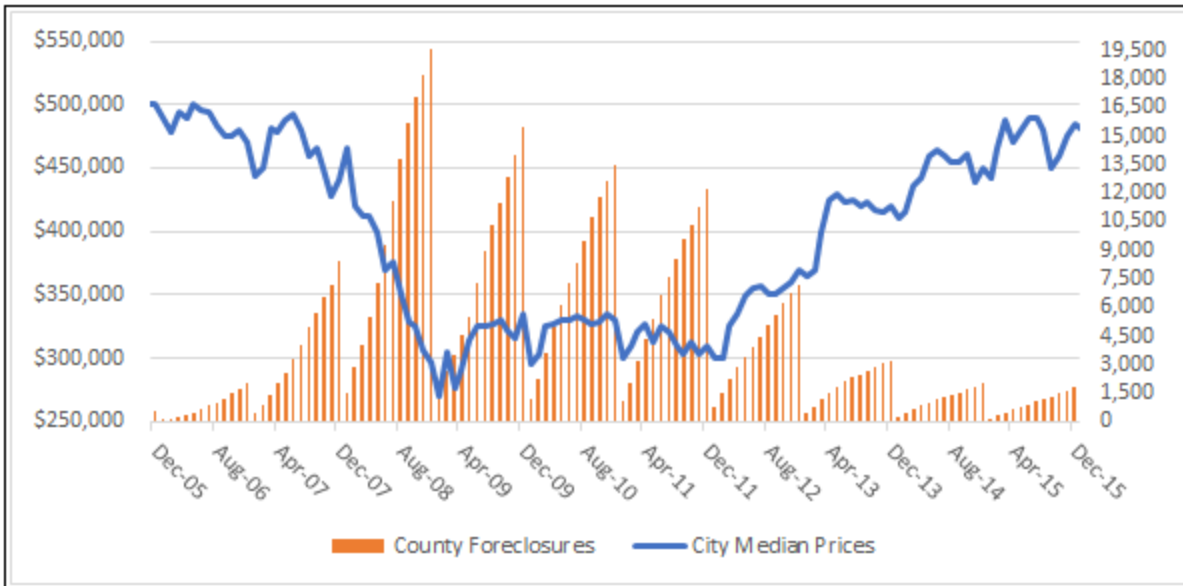


Source: The Conference Board, California Employment Development Department

Citywide median home prices have increased from low levels in Fiscal Year 2009. The San Diego median home price as of December 2006 was \$495,000, which decreased to a low of \$284,435 in January 2009, and has subsequently increased to \$480,000 as of January 2016. In addition, the S&P/Case-Shiller Home Price Index also remains below the market peak of 250.34 in November 2005. The home price index as of December 2015 was 218.0, a 7.1 percent increase over the December 2014 index of 203.46.

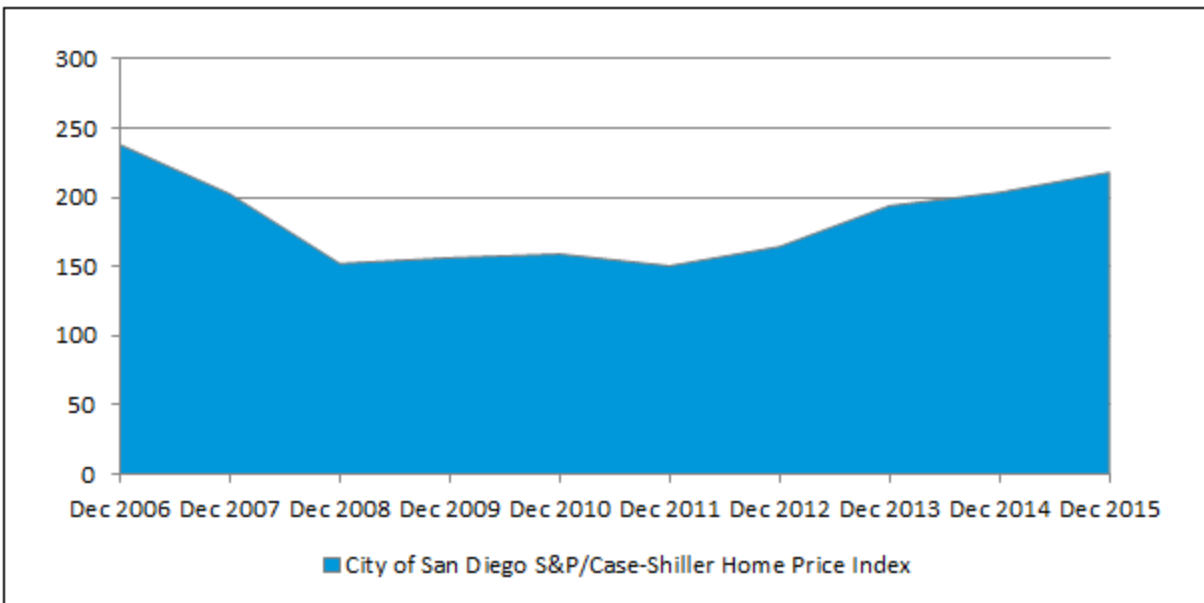
General Fund Revenues

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: HdL Companies, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: S&P Dow Jones Indices LLC

General Fund Revenues

Development of the Fiscal Year 2017 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2017 Proposed Budget.

Updated indicators are presented below as available:

- The Index of Leading Economic Indicators for San Diego County as of January 2016 was 139.6, which is an increase of 4.0 percent from the January 2015 index level of 134.2 (University of San Diego Index of Leading Economic Indicators).
- Home sales in the City of San Diego for the twelve month period from March 2015 to February 2016 totaled 16,386 which is an increase of 7.8 percent from the 15,200 home sales from the prior twelve month period from March 2014 to February 2015 (HdL Companies).
- As of January 2016, the citywide median home price was \$480,000 which is an 8.5 percent increase from the January 2015 median home price of \$442,500 (HdL Companies).
- The S&P/Case-Shiller Home Price Index for the City of San Diego was 218.00 as of December 2015, a 7.1 percent increase over the December 2014 index of 203.46.
- Countywide foreclosures for the twelve month period from March 2015 to February 2016 totaled 1,750 which is a decline of 8.3 percent from the previous twelve month period from March 2014 to February 2015 total of 1,908. Notices of default, an indicator of potential future foreclosure levels, totaled 5,135 for the twelve month period from March 2015 to February 2016, a decline of 10.2 percent from the 5,720 experienced in the previous twelve month period from March 2014 to February 2015 (County of San Diego Assessor/Recorder/Clerk's Office).
- The City of San Diego's unemployment rate was 4.5 percent as of January 2016, a decrease of 1.0 percent from the 5.5 percent unemployment rate as of January 2015 (State of California Employment Development Department).
- As of February 2016, the National Consumer Confidence Index was 92.2, which is a decrease of 6.7 percent from the February 2015 index of 98.8 (The Conference Board).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 37.7 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

**Total City Budget
\$528.3 million**

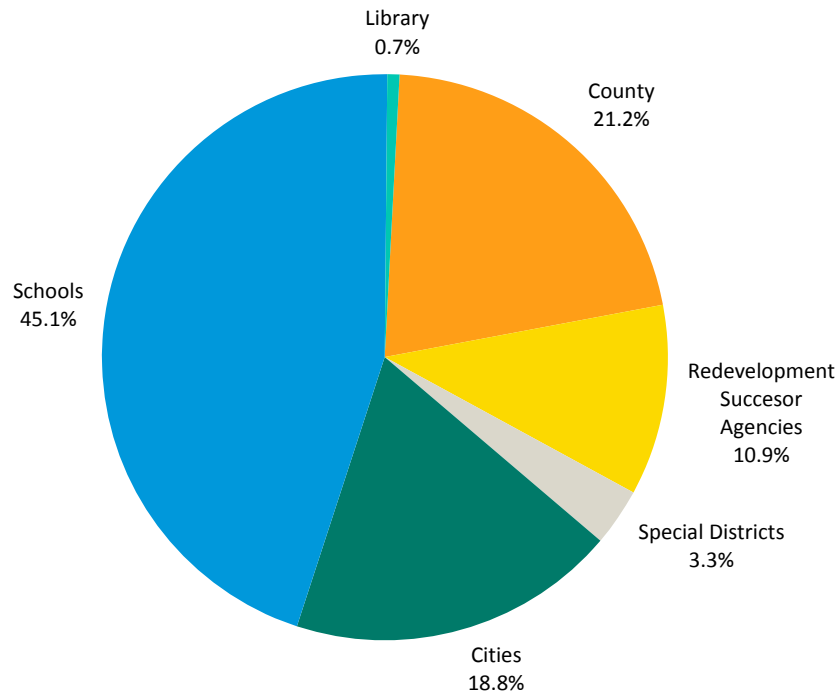
**General Fund Budget
\$499.7 million**

**Percent of General Fund
37.7 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$18.80, which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

General Fund Revenues

Figure 5: Fiscal Year 2017 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2017, the property tax administration fee for the City is estimated to be \$4.4 million, an increase of \$0.2 million over the FY 2016 Adopted Budget of \$4.2 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- As a result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual

General Fund Revenues

funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. The City's residual tax sharing amount is estimated to be \$13.6 million in Fiscal Year 2017, a decrease of \$0.2 million from the FY 2016 Adopted Budget of \$13.8 million.

- During Fiscal Year 2015, the San Diego County Auditor-Controller implemented a court decision in a lawsuit between Los Angeles Unified School District and the County of Los Angeles regarding the calculation of residual RPTTF distributions. As a result of the lawsuit, the ERAF will be included in the calculation of the property tax allocation base of the local school districts. The share of the school districts in statutory tax-sharing payments and residual balance distribution from the RPTTF will increase by multiple percentage points, and the share of all other local taxing entities, including the City, will decrease collectively by a corresponding number of percentage points. The City's share will range from 17.0 to 22.0 percent.
- Approved in September 2015, Senate Bill 107 (SB 107) allowed the City to resubmit previously denied enforceable obligations for reconsideration by the Department of Finance (DOF). As part of Recognized Obligation Payment Schedule (ROPS) 10, several previously denied items have been approved by the DOF as enforceable obligations. This increase in approved enforceable obligations increases the amount of RPTTF funding to the City as the Successor Agency; however, decreases projected residual tax sharing payments to the General Fund.

Economic Trends

While the local residential housing market continued to experience improvement in Fiscal Year 2016, the growth rate for the Fiscal Year 2017 Proposed Budget is based on the entire calendar year 2015 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity.

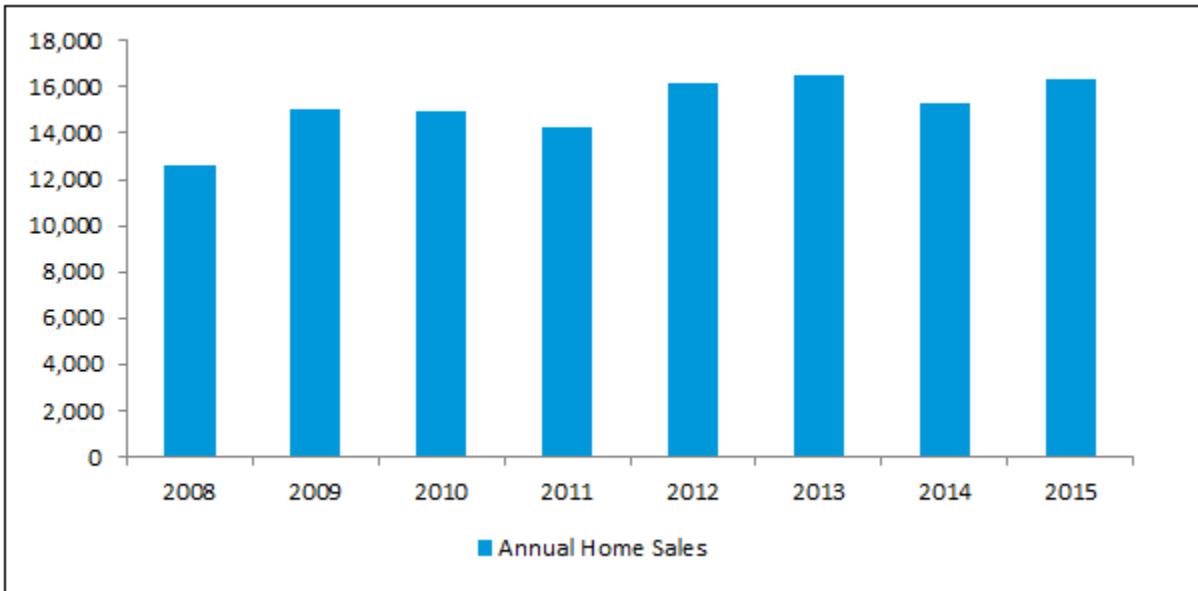
The economic recession that began late in calendar year 2007 had a significant negative impact on median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in calendar year 2015 totaled 1,853, a decline of 9.0 percent over the prior twelve month period total of 2,036. Notices of default totaled 5,142 over the same time period, a decline of 12.2 percent from the calendar year 2014 count of 5,855. Less foreclosure activity strengthens the local real estate market as there are less homes selling as short sales, at auction, or as bank owned properties. Typically, short sales, auctions, or bank owned properties sell at a lower price, and as a result, bring down the market's median home price. With fewer foreclosures on the market, homes are able to sell at full market value, thus supporting the market's median home price, and strengthening the local real estate market.

Home sales in the City of San Diego increased in calendar year 2015, as the City recorded 16,355 sales, a 6.6 percent increase over the calendar year 2014 home sales total of 15,337. This is 4.0 percent greater than, or 633 home sales above, the 5-year average home sales count of 15,722. In addition to the increase in total home sales, the median home sales price also showed signs of improvement during calendar year 2015. The median citywide home price for calendar year 2016 was \$475,000, which is an increase of 6.3 percent from the calendar year 2014 median home price of \$446,750. It is anticipated that the median home price in the City of San Diego will continue to

General Fund Revenues

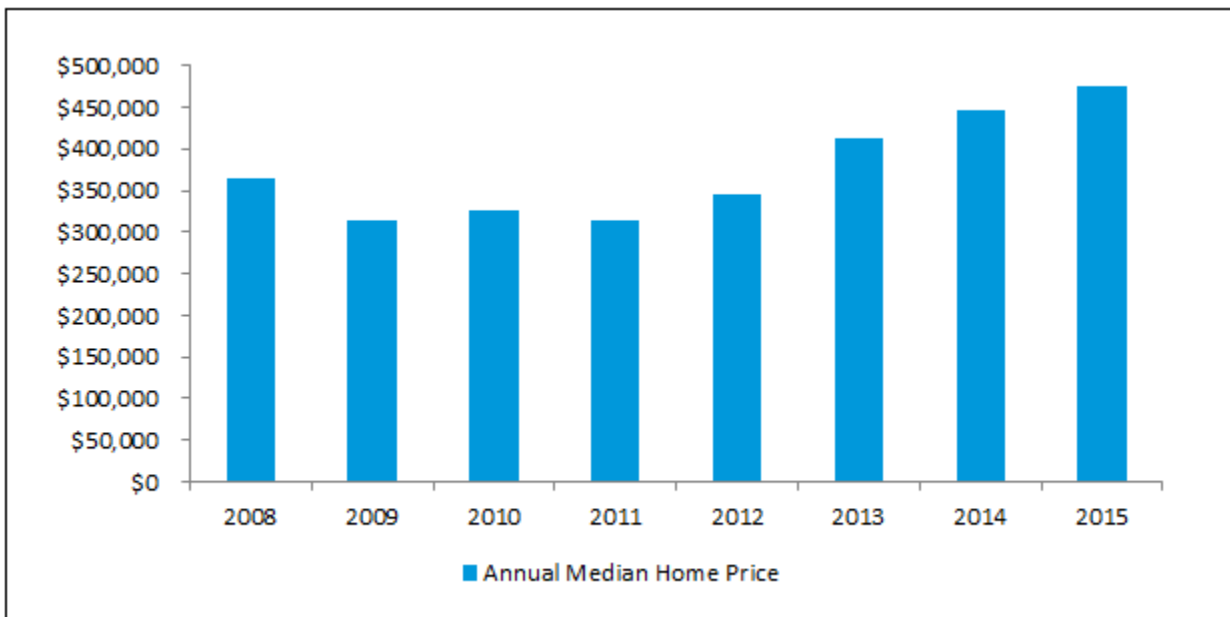
improve during Fiscal Year 2017 as the number of foreclosed properties continues to decrease and homes inventories stay low.

Figure 6: City of San Diego Home Sales (calendar year)



Source: HdL Companies

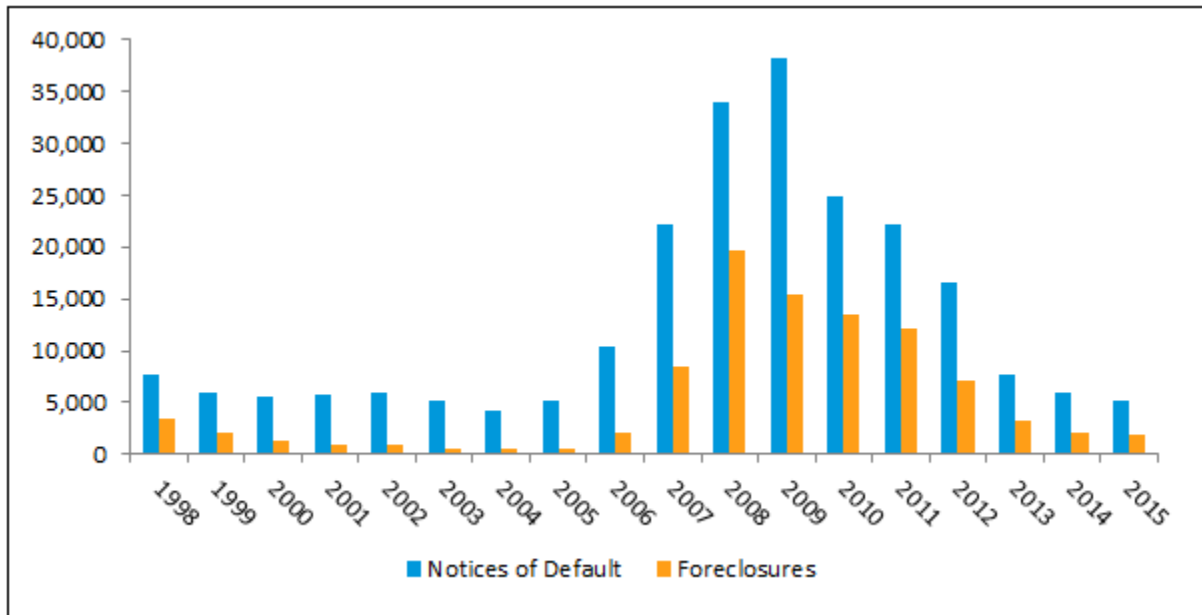
Figure 7: City of San Diego Annual Median Home Price (calendar year)



Source: HdL Companies

General Fund Revenues

Figure 8: San Diego County Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell within a given year. As previously stated, a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of December 2015 was 250.711, a 2.4 percent increase over the December 2014 CCPI of 244.812. The increase in the December 2015 CCPI, along with the 6.1 percent increase in the median home price is anticipated to drive the growth in assessed valuation, leading to the projected increase in the Fiscal Year 2017 property tax budget.

In addition to the continued steady growth of the local residential real estate market, the local commercial real estate market is showing signs of strengthening as well. According to a recent annual ranking of commercial real estate investment markets by Coldwell Banker Commercial, San Diego ranked seventh out of 80 U.S. markets. In addition, at a recent commercial real estate conference presented by the University of San Diego's Burnham-Moores Center for Real Estate, it was noted that San Diego has the potential to outperform the overall U.S. market in 2016, primarily due to the life sciences and technology industries. Notable commercial sales in the City include the sale of the Qualcomm building for \$105.0 million, Sorrento Mesa Campus for \$85.5 million and Towne Centre Technology Park for \$83.8 million.

Improvements to the labor market has lowered unemployment rates to near historic averages, and is contributing to the growth in the local real estate market. The City of San Diego's unemployment rate decreased to 4.5 percent as of January 2016, an improvement of 100 basis points from the January 2015 unemployment rate of 5.5 percent. The State of California's unemployment rate was 5.8 percent as of January 2016.

General Fund Revenues

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for property tax is \$499.7 million, which assumes 5.25 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$499.7 million property tax budget consists of an estimated \$352.6 million in base property tax (Proposition 13), \$128.4 million "in-lieu of motor vehicle license fee" payment, \$5.1 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$13.6 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 5.25 percent growth rate projected for Property Tax in Fiscal Year 2017 is based on increases in the median home price, a positive 1.525 percent increase in California CPI, along with less foreclosures. This positive growth rate is also attributed to an increase in Proposition 8 assessed valuation restorations and a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2016.

Table 3: Fiscal Year 2017 Proposed Property Tax Budget

	(in millions)	
Base Property Tax	\$	352.6
Property Tax "In-Lieu" of MVL		128.4
Tax Sharing Distribution		5.1
Residual Tax Sharing		13.6
Total Property Tax	\$	499.7

Sales Tax

Background

Sales tax is the City's second largest General Fund revenue source, representing 20.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

Total City Budget
\$314.3 million

General Fund Budget
\$272.8 million

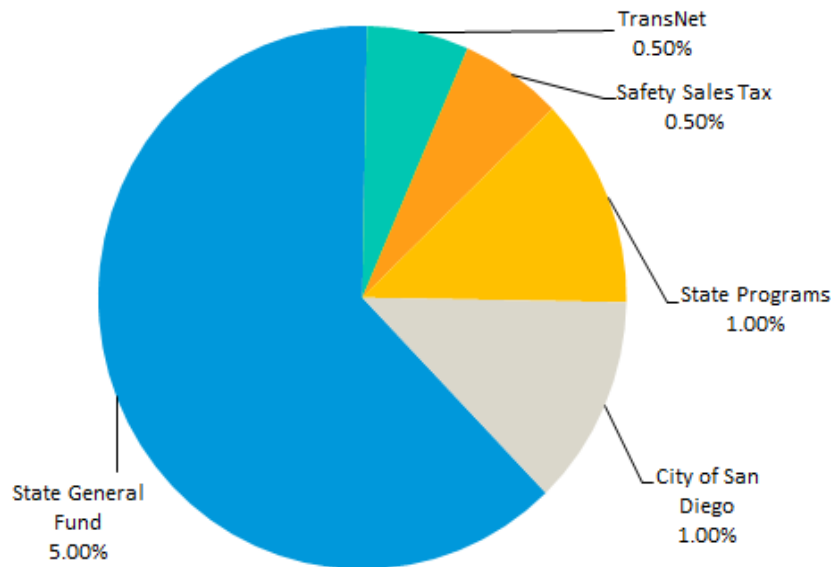
Percent of General Fund
20.6 percent

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the

General Fund Revenues

State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Economic Trends

The City of San Diego has experienced slight growth in Sales Tax Revenue through three quarters of Fiscal Year 2016 but at a slower rate than anticipated. **Table 4:** City of San Diego Calendar Year Sales Tax Revenue displays revenue for quarters one through three of Calendar Year 2015 compared to quarters one through three of Calendar Year 2014. As shown below, the Transportation category experienced a decline primarily due to significantly lower fuel prices which were partially offset by growth in auto sales. It was anticipated that due to the drop in fuel prices, growth in 2015 general consumer goods would increase; however, there was only marginal growth in this category. In conjunction with positive tourism trends, above average growth is noted in the Food Products category reflecting strong receipts in hotels and fine dining.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2014	Calendar Year 2015	% Change
General Retail	\$ 43.4	\$ 43.7	0.7%
Food Products	\$ 40.5	\$ 43.5	7.4%
Transportation	\$ 42.8	\$ 40.5	-5.4%
Business to Business	\$ 27.8	\$ 28.7	3.1%
Construction	\$ 12.7	\$ 13.0	3.0%

Source: Source: HdL Companies

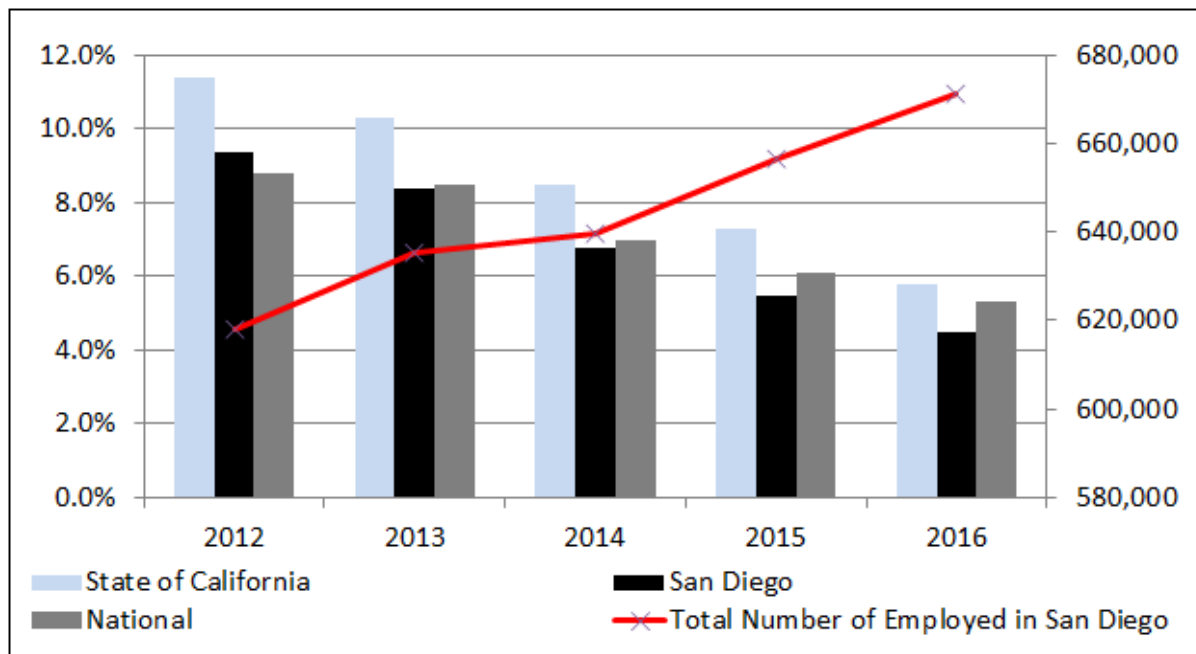
General Fund Revenues

According to the most recent forecast (January 2016) from the State Board of Equalization, statewide taxable sales are forecasted to have an average growth rate of 5.3 for Fiscal Year 2017. The UCLA Anderson Forecast (December 2015) projects growth of 4.3 percent in taxable sales for California in calendar year 2017; a slight decrease from the calendar year 2016 growth of 4.6. Additionally, the report notes the current marginal upward trend in sales tax will continue due to projected increases in consumption and a gradual increase in residential construction.

According to the University of San Diego Index of Leading Economic Indicators, consumer confidence has grown from calendar year 2015 and into calendar year 2016 as unemployment rates continue to improve.

In January 2016, the California Employment Development Department reported San Diego's unemployment rate at 4.5 percent and the State of California's unemployment rate at 5.8 percent, as shown in **Figure 10**. In addition to being lower than the State's unemployment rate, the City of San Diego's unemployment rate is also lower than the national unemployment rate of 5.3 percent as of January 2016.

Figure 10: Unemployment Rates (January 2016)



Source: State of California, Employment Development Department

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for sales tax of \$272.8 million is based on the Fiscal Year 2016 year-end projection and assumes 3.5 percent growth for Fiscal Year 2017.

The Fiscal Year 2017 Proposed Budget assumes a continuation of strong sales in the hotel/restaurant industry, a slight improvement in construction spending, and some growth in fuel. Unemployment rates, consumer spending, other economic indicators will continue to be monitored and have been factored into the moderate 3.5 percent growth rate assumed in the Fiscal Year 2017 Proposed Budget.

General Fund Revenues

In addition, as of January 1, 2016, the City has reverted back to receiving the full one-cent Bradley Burns Tax rate due to the end of the “triple-flip”, which was enacted by the State of California in Fiscal Year 2005 to pay economic recovery bonds. Due to the City’s accrual practices, Fiscal Year 2016 recognized one-time revenue of \$12.7 million. The Fiscal Year 2017 Proposed Budget reflects a reduction of this one-time revenue.

General Fund Transient Occupancy Tax (TOT)

Background

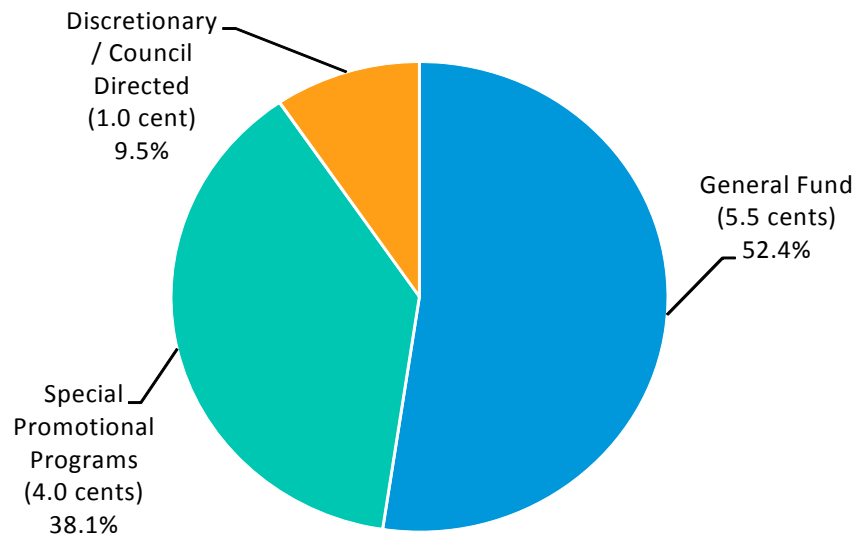
Transient occupancy tax (TOT) makes up 8.5 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transients stay is less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget
\$216.5 million

General Fund Budget
\$113.4 million

Percent of General Fund
8.5 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism and overnight visitor growth in Fiscal Year 2016 performed stronger in Fiscal Year 2016 than anticipated. Visitor trends are expected to continue to grow throughout the remainder of calendar year 2016 and into 2017; however, at a slightly slower pace according to the December 2015 Bi-annual Travel Forecast from the San Diego Tourism Authority (SDTA).

Overall, visitor growth in the San Diego region during calendar years 2016 and 2017 is projected at 2.3 percent and 2.0 percent, respectively, with overnight visitor growth of 2.3 percent and 2.3 percent during the same periods. Growth in room demand is projected to be 2.6 percent and 2.1 percent for calendar years 2016 and 2017, respectively.

General Fund Revenues

San Diego hotels total approximately 309 with nearly 43,379 hotel rooms of which 41,198 are part of the TMD. Approximately 1,258 new hotel rooms are expected to be added within the City limits by the end of calendar year 2016.

Table 5 illustrates hotel performance in San Diego since calendar year 2013 and projections for calendar years 2016 and 2017.

Table 5: 2013 - 2017 San Diego County Tourism

San Diego County Visitor Industry						
	CY 2012	CY 2013	CY 2014	CY 2015	CY 2016 ¹	CY 2017 ¹
Visitors						
Total Visits (millions)	32.3	33.1	33.8	34.2	35.0	35.7
Overnight Visits (millions)	16.1	16.4	16.9	17.1	17.5	17.9
Hotel Sector						
Avg. Occupancy	70.5%	71.6%	74.6%	76.6%	77.0%	77.5%
Avg. Daily Rate	\$ 131.22	\$ 134.94	\$ 141.38	\$ 149.70	\$ 157.76	\$ 164.70
Rev PAR ²	\$ 92.56	\$ 96.61	\$ 105.48	\$ 114.70	\$ 121.40	\$ 127.68
Room Demand (growth)	2.8%	2.4%	6.4%	3.8%	2.6%	2.1%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2015

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Very little expansion in room supply occurred during the economic recession and, as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand, and supply is holding up as projects in the pipeline are expected to increase room supply. The overall hotel occupancy rate is anticipated to increase to 77.0 percent in calendar year 2016 from 76.6 percent in calendar year 2015. Total occupancy is projected to increase to 77.5 percent in calendar year 2017.

The average daily rate (ADR) is expected to reach \$157.76 for calendar year 2016, a 5.4 percent increase over calendar year 2015, and \$164.70 in calendar year 2017, an increase of 4.4 percent over calendar year 2016 projections. **Figure 12** illustrates hotel Average Daily Rates in San Diego since calendar year 2012 and projections for calendar years 2016 and 2017. The high average daily rate in 2016 along with the projected increase in visitor growth will contribute to the upcoming TOT growth in 2017.

General Fund Revenues

Figure 12: San Diego Hotel Average Daily Rate (calendar year)

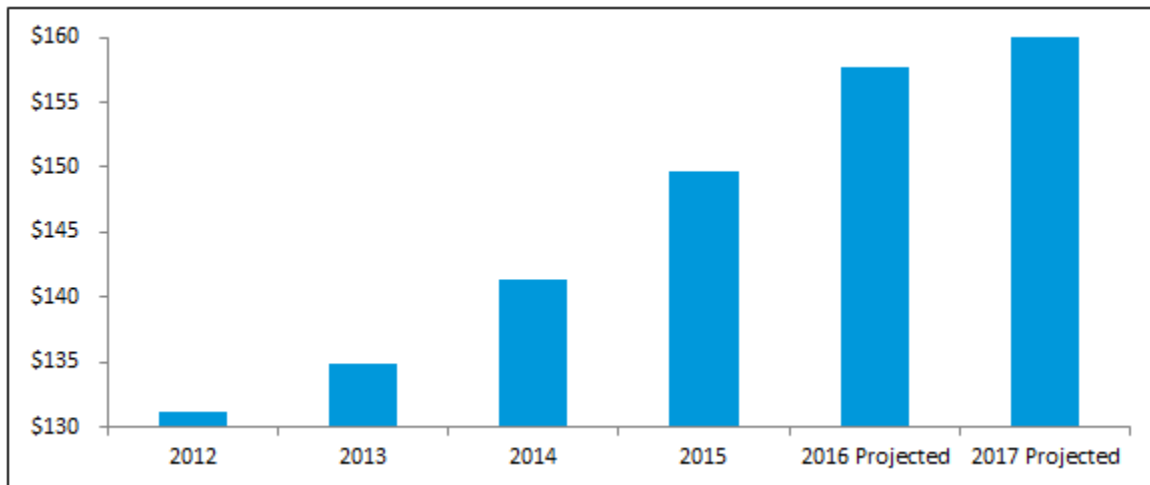
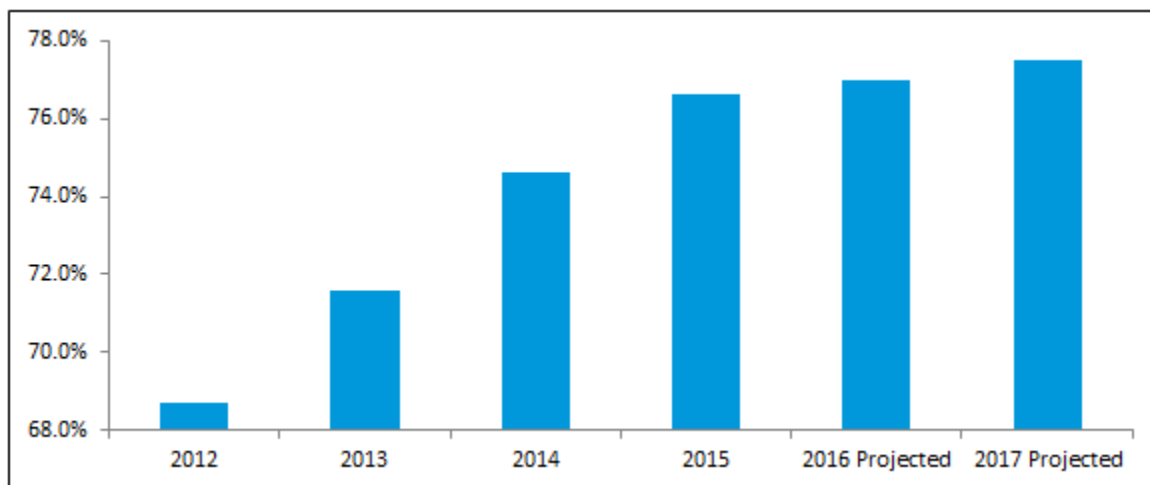


Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 total Transient Occupancy Tax budget for the City of San Diego is \$216.5 million, which incorporates a 6.0 percent growth rate over the Fiscal Year 2016 year-end projection. For Fiscal Year 2016, the adopted budget assumed a growth rate of 6.0 percent; for the Mid-Year Budget Monitoring Report the growth rate was increased to 7.0 percent and in preparation for the Year-End Budget Monitoring Report, the growth rate was further increased to 8.0 percent. The increases in the growth rate during Fiscal Year 2016 reflects the hotel industry in San Diego out pacing occupancy rates and prices compared to both California and the United States, especially during the winter months. Although growth in TOT receipts is expected to continue through the remainder of calendar year 2016 and into 2017, it is expected to be at a slower pace, supporting the 6.0 percent growth rate for Fiscal Year 2017. This is also consistent with the Tourism Marketing District's (TMD) projected growth rate.

Of the \$216.5 million, \$113.4 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 6.2 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

Total City Budget \$163.4 million
General Fund Budget \$82.6 million
Percent of General Fund 6.2 percent

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0%) and the Environmental Growth Funds (25.0%), according to the City Charter. In addition, the City receives a 3.53 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines as approved by the California Public Utilities Commission in December 2002. This revenue is placed in a special revenue fund. Revenue received from franchise fees on cable providers are generated by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) and Class II haulers (more than 75,000 tons per year).

Fiscal Year 2017 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2017 Proposed Budget for SDG&E franchise fee revenue of \$65.6 million is based on the Fiscal Year 2016 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2017. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

In accordance with the City Charter, 25.0 percent of revenue received from SDG&E, or \$16.5 million, is to be deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for park and open space maintenance in Fiscal Year 2017. The remaining revenue balance of approximately \$49.2 million received from SDG&E franchise fees is allocated to the General Fund.

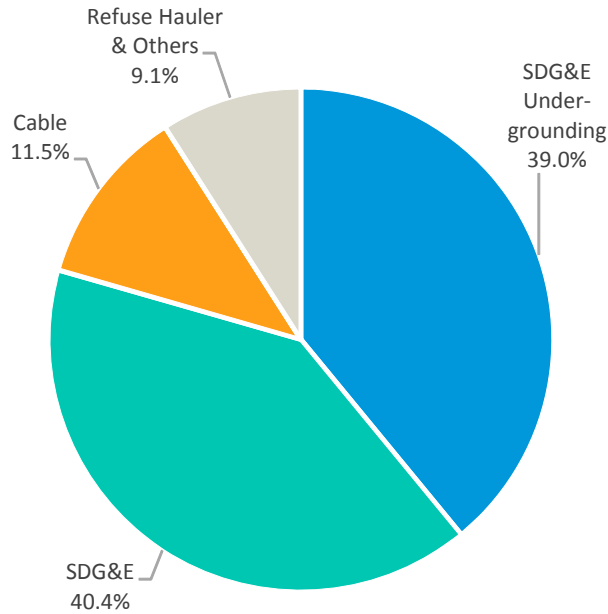
CABLE COMPANIES. The Fiscal Year 2017 Proposed Budget for cable franchise fee revenue of \$18.7 million is based on the Fiscal Year 2016 year-end revenue projection and assumes a 0.0 percent growth rate for Fiscal Year 2017. The projected growth rate of 0.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2017 Proposed Budget for refuse hauler franchise fee revenue from private refuse haulers is \$10.5 million and is based on the Fiscal Year 2016 year-end revenue projection. The City also anticipates an additional \$1.7 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.5 million in revenue related to the Police Department vehicle tow program, and \$1.1 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2017 Proposed Budget for SDG&E undergrounding utility fee revenue of \$63.2 million is based on the current Fiscal Year 2016 year-end revenue projection. This revenue is budgeted in the Underground Surcharge Fund.

Figure 14: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Total City Budget	\$9.6 million
General Fund Budget	\$9.6 million
Percent of General Fund	0.7 percent

Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices and both indicators show positive growth trends. Home sales in San Diego from March 2015 to February 2016 totaled 16,386 which is an increase of 7.8 percent from the prior twelve month period total of 15,200. The citywide median home price for January 2016 was \$480,000 which is an increase of 8.5 percent from last January's home price of \$442,500. In addition, foreclosure activity has declined from 143 in February 2015 to 109 in February 2016, which is a 23.8 percent decrease. Overall, economic conditions demonstrate year-to-date positive improvements.

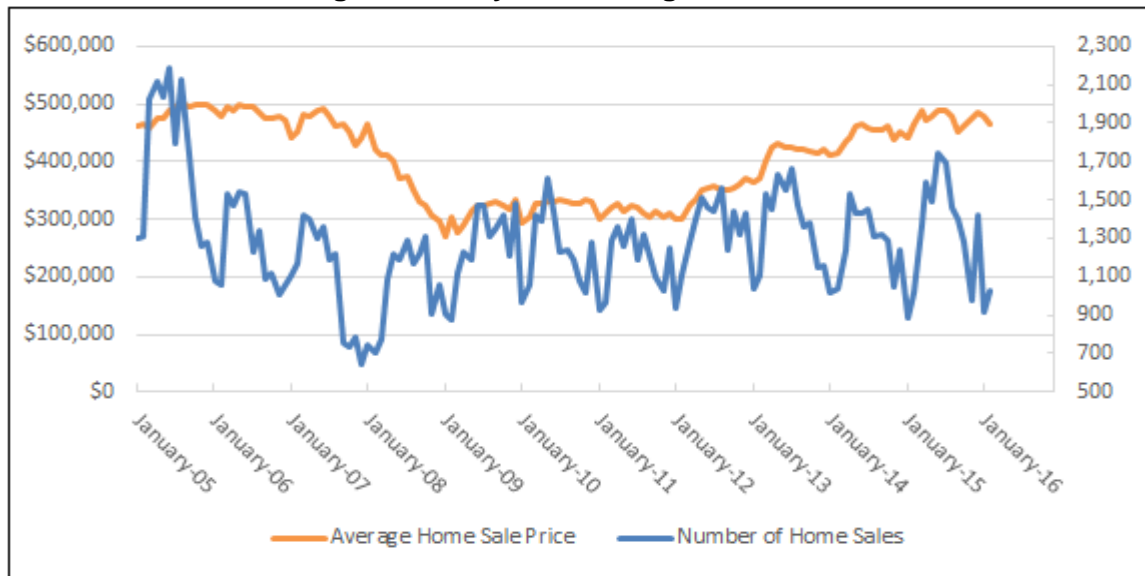
Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 proposed property transfer tax budget of \$9.6 million is based on Fiscal Year 2016 projections which assumes a 3.0 percent growth for Fiscal Year 2017. The positive growth rate

General Fund Revenues

is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2017.

Figure 15: City of San Diego Home Sales



Source: HdL Companies

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for licenses and permits is \$23.9 million or 1.8 percent of the General Fund revenue budget.

This represents a decrease of \$0.2 million or 0.9 percent from the Fiscal Year 2016 Adopted Budget. The primary reason for the variance in revenue is a \$0.3 million decrease in the Planning Department. Specifically, a decline in Inspection Fees and Permits, Historical Nomination Fees, and Mills Act Application Fee Plan. This decrease is offset by an increase in Refuse Collector Business Tax revenue.

Total City Budget	\$79.5 million
General Fund Budget	\$23.9 million
Percent of General Fund	1.8 percent

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for fines, forfeitures, and penalties revenue is \$29.8 million or 2.2 percent of the General Fund revenue budget. The Fiscal Year 2017 Proposed budget is \$0.1 million or 0.4 percent greater than the Fiscal Year 2016 Adopted Budget. The increase for fines, forfeitures, and penalties is primarily due to a projected increase in litigation awards, attributed to the City Attorney's Office.

Total City Budget \$30.8 million
General Fund Budget \$29.8 million
Percent of General Fund 2.2 percent

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

Total City Budget \$77.0 million
General Fund Budget \$52.2 million
Percent of General Fund 3.9 percent

The threshold amount of Mission Bay rents and concession revenues that is to be placed into the General Fund for use in any municipal purpose without restriction was reduced from \$23.0 million and set at \$20.0 million by the City Charter beginning in Fiscal Year 2015. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for rents and concessions revenue is \$52.2 million or 3.9 percent of the General Fund revenue budget. This represents a \$6.4 million or 14.0 percent increase from the Fiscal Year 2016 Adopted Budget. The increases can primarily be attributed to a \$3.6 million received from City real estate assets, specifically anticipated growth in Mission Bay Park hotel leases and concession rentals. Furthermore, the City is expected to receive an additional \$2.6 million in lease revenue from Pueblo Lands, Belmont Park and the Midway/Frontier area properties.

General Fund Revenues

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for interest earnings revenue is \$0.6 million, which represents a \$0.1 million or 27.4 percent increase from the Fiscal Year 2016 Adopted Budget. Interest rates have remained historically low since the financial crisis of 2008, however the Federal Reserve has recently embarked on the process of normalization. At the December 16, 2015 Federal Open Market Committee (FOMC) meeting, the Committee raised the Federal Funds target rate from its range of 0-0.25 percent to 0.25-0.50 percent and stated that "economic conditions will evolve in a manner that will warrant only gradual increases in the federal funds rate." The Summary of Economic Projections that accompanied the formal statement implied that there could be up to four additional rate increases in 2016, with continued gradual increases in 2017.

Interest Earnings Outlook

When the FOMC embarks upon a rate normalization cycle, interest earnings for Fiscal Year 2017 and beyond should begin a slow and steady rise. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from this outlook. Markets can be extremely volatile, especially at the beginning of a rate hike cycle, which may result in significant deviation from the current estimate. As the level of interest rates and potential interest rates vary with time, we may adjust rate scenarios with future revisions.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for revenue from federal and other agencies is \$8.1 million or 0.6 percent of the General Fund revenue budget. This represents an approximate \$1.3 million or 18.3 percent increase from the Fiscal Year 2016 Adopted Budget. The increase from the Fiscal Year 2016 Adopted Budget is attributable to an additional \$0.2 million reimbursement from the State for mandated programs, \$0.2 million reimbursement to the Economic Development Department from

Total City Budget \$115.5 million
General Fund Budget \$8.1 million
Percent of General Fund 0.6 percent

General Fund Revenues

the City's successor agency, and \$0.7 million primarily for strike team deployment reimbursements from the State.

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget \$1,341.4 million
General Fund Budget \$138.3 million
Percent of General Fund 10.4 percent

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget charges for current services revenue is \$138.3 million or 10.4 percent of the General Fund revenue budget. This represents a net increase of \$8.8 million or 6.8 percent increase from the Fiscal Year 2016 Adopted Budget. The Park and Recreation Department is anticipated to receive an increase of \$9.5 million in TOT support of tourism related activities. Additionally, this increase is offset by \$1.1 million reduction in GGSB rates.

Transfers In

Background

The Transfers In revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Total City Budget \$157.0 million
General Fund Budget \$91.0 million
Percent of General Fund 6.9 percent

Fiscal Year 2017 Proposed Budget

The Fiscal Year 2017 Proposed Budget for Transfers In is \$91.0 million or 6.9 percent of the General Fund revenue budget. This represents an approximate \$2.7 million or 2.9 percent decrease from the Fiscal Year 2016 Adopted Budget. The primary reason for the decrease is a \$7.1 million reduction due to the elimination of the transfer to the San Diego Police Department from the Police Decentralization Fund as a result of its closure in Fiscal Year 2016. In addition, \$0.6 million will be transferred from the Automated Container Fund to reimburse the General Fund for seed money provided in Fiscal Years 2008 and 2009 and \$5.0 million is anticipated to be transferred into the General Fund from the Bayside Fire Station Capital Improvement Project. Funding was identified in Fiscal Year 2016 but has since been replaced with other eligible cash.

General Fund Revenues

Other Revenue

Fiscal Year 2017 Proposed Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2017 Proposed Budget for other revenue is \$4.3 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$0.3 million or a 7.5 percent decrease from the Fiscal Year 2016 Adopted Budget. The primary reason is less reimbursable revenue for ambulance fuel in the Fire and Rescue Department as a result of lower fuel costs.

Total City Budget \$20.8 million
General Fund Budget \$4.3 million
Percent of General Fund 0.3 percent

State of California Budget Impacts

On January 7, 2016, Governor Brown released the 2016-2017 Proposed Budget appropriating \$170.7 billion, including \$122.6 billion in the General Fund. In the Governor's Proposed Budget, the primary focuses of spending increases were education, reserves and infrastructure. The 2016-2017 Governor's Budget increases education spending as a result of increases in Proposition 30 revenues, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. In accordance with Proposition 2 which sets a goal of having 10 percent of tax revenues to save for the next recession, the budget proposal would provide additional funding to achieve 65 percent of the Rainy Day Fund target. In addition to building reserves in preparation for the next economic downturn, the Governor's budget will increase infrastructure spending for maintenance, repair, and construction to address the State's estimated deferred maintenance of \$77 billion. This includes \$36 billion over the next decade to improve the maintenance of highways and roads, expand public transit, and improve critical trade routes; an \$879 million commitment from the State's general fund to accelerate the repayment of loans to transportation projects; \$807 million for critical deferred maintenance at levees, state parks, universities, community colleges, prisons, state hospitals, and other state facilities.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2015 that established the Tax Appropriations Limit for Fiscal Year 2016 at \$2,101,916,808. Using the Fiscal Year 2016 Proposed Budget and Fiscal Year 2016 May Revise, the appropriations subject to the limit (i.e., proceeds of

General Fund Revenues

taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$946.4 million, which was \$1.2 billion lower than the Gann Limit.

The Fiscal Year 2017 Gann Limit calculation will be presented to City Council in June 2016. Adjustment factors used for the computation are released by the California Department of Finance in late May 2016. Therefore, the Fiscal Year 2017 Gann Limit will not be established before the release of the Fiscal Year 2017 Proposed Budget.

FY: 2017

General Fund Expenditures



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



General Fund Expenditures

The Fiscal Year 2017 Proposed General Fund expenditures budget is \$1.3 billion, which represents an increase of \$38.2 million or 3.0 percent from the Fiscal Year 2016 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2015 to Fiscal Year 2017.

Table 1: General Fund Expenditure Summary Fiscal Years 2015 - 2017

	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Total General Fund Budget	1,203,292,459	1,288,039,029	1,326,198,980
Percent Change from Previous Year		7.0%	3.0%

Table 2 displays each of the personnel and non-personnel expenditure categories in the General Fund and includes the Fiscal Year 2015 Actual and Fiscal Year 2016 Adopted Budget, compared to the Fiscal Year 2017 Proposed Budget.

Table 2: Fiscal Year 2017 General Fund Expenditures - \$1.3 Billion (in millions)

Expenditure Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 498.4	\$ 522.4	\$ 531.1	8.7	1.7%
Fringe Benefits	345.9	356.3	377.6	21.3	6.0%
PERSONNEL SUBTOTAL	844.3	878.7	908.7	30.0	7.6%
NON-PERSONNEL					
Supplies	29.1	28.7	31.1	2.5	8.5%
Contracts	177.9	220.3	237.8	17.4	7.9%
Information Technology	25.4	26.8	28.8	2.0	7.3%
Energy and Utilities	41.2	47.1	46.9	(0.2)	(0.5)%
Other	4.8	5.6	5.3	(0.3)	(5.4)%
Transfers Out	74.4	71.3	59.6	(11.7)	(16.4)%
Capital Expenditures	2.9	5.8	3.4	(2.4)	(40.9)%
Debt	3.3	3.7	4.6	0.9	25.0%
NON-PERSONNEL SUBTOTAL	359.0	409.4	417.5	8.2	(14.5)%
Total General Fund	\$ 1,203.3	\$ 1,288.0	\$ 1,326.2	38.2	3.0%

A discussion of the major changes within each of the expenditure categories is provided below, followed by detailed descriptions of the major service enhancements and other significant adjustments in the General Fund.

Personnel Cost

The General Fund Fiscal Year 2017 Proposed Budget includes a total of \$531.1 million for salaries and wages, which reflects a net increase of \$8.7 million or 1.7 percent from the Fiscal Year 2016 Adopted Budget. This increase is primarily due to an increase in salaries of \$11.1 million for the

General Fund Expenditures

addition of new positions and the addition of \$3.0 million in overtime expenditures offset by an increase of \$8.9 million in projected vacancy savings. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In the Fiscal Year 2017 Proposed Budget, General Fund positions increased by a net 217.96 FTE positions or 3.0 percent from the Fiscal Year 2016 Adopted Budget.

Table 3: General Fund FTE Position Summary Fiscal Years 2015 - 2017

	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Total General Fund Budgeted FTE Positions	6,975.29	7,299.48	7,517.44
Percent Change from Previous Year		4.6%	3.0%

The increase in positions is primarily due to net additions in the following departments:

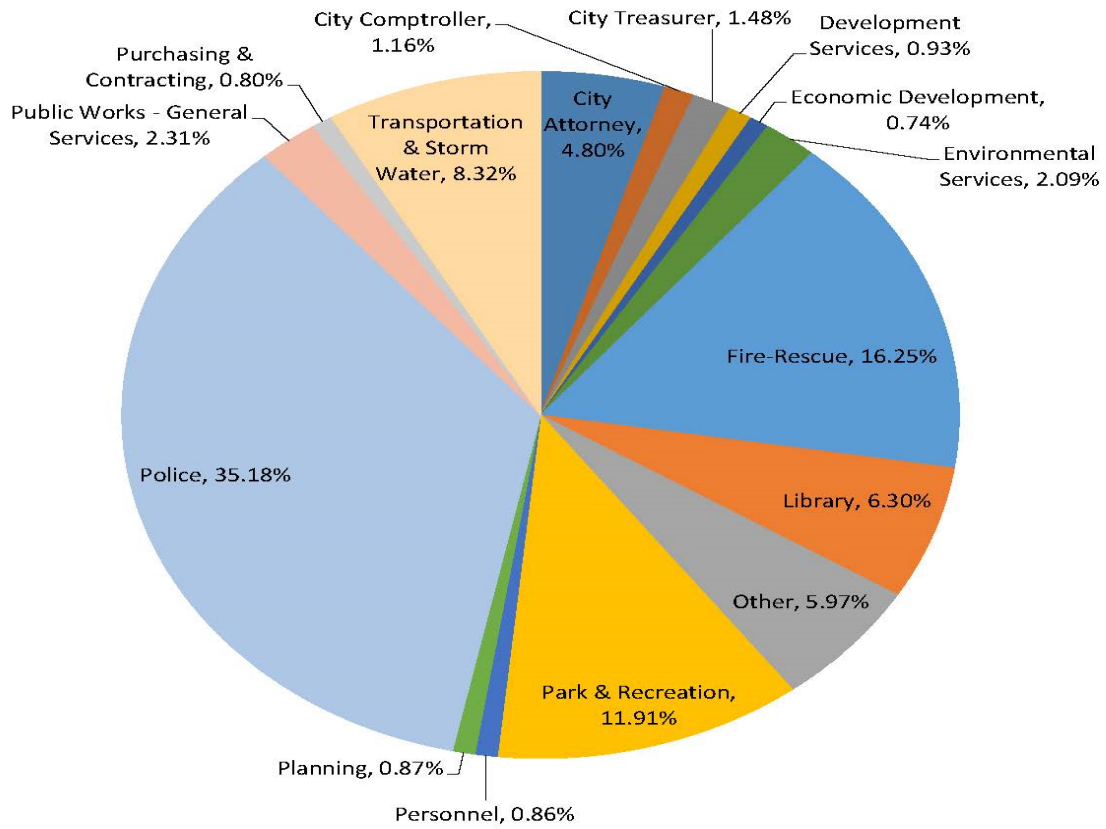
- 45.32 FTE positions in the Fire-Rescue Department primarily due to the conversion of overtime to FTE position budget for two Fire Stations and two Fast Response Squads;
- 45.05 FTE positions in the Transportation & Storm Water Department primarily for channel and catch basin cleaning, and pipe repair;
- 35.40 FTE positions in the Park & Recreation Department primarily to increase operating hours at eight recreation centers from 45 to 60 hours per week and support the maintenance and operation of new and enhanced park facilities;
- 23.00 FTE positions in the Public Works Department primarily for facilities maintenance that will help the City to address plumbing, electrical, roof, HVAC, and other needs for General Fund owned and operated facilities.

Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2017 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Figure 1 summarizes the Fiscal Year 2017 Proposed General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the “Other” category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 1: Fiscal Year 2017 Proposed General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Public Works - Contracts, Purchasing & Contracting, Real Estate Assets.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.4 percent of the total budgeted positions in the General Fund for Fiscal Year 2017.

Fringe Benefits

The General Fund Fiscal Year 2017 Proposed Budget includes fringe benefit expenditures totaling \$377.6 million, which reflects a net increase of \$21.3 million or 6.0 percent from the Fiscal Year 2016 Adopted Budget. This increase is primarily due to increases in the following fringe benefits:

- \$11.6 million in Flexible Benefits;
- \$4.1 million in Workers' Compensation; and
- \$3.3 million in SDCERS Actuarially Determined Contribution.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2016 Adopted Budget by fringe type.

Table 4: Fiscal Year 2017 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
Fixed					

General Fund Expenditures

Table 4: Fiscal Year 2017 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FY 2016 - FY 2017 Change	Percent Change
Long-Term Disability	\$ 3,776,807	\$ 1,430,192	\$ 1,424,350	\$ (5,842)	-0.4%
Retiree Health/Other Post-Employment Benefits	38,648,815	38,994,101	39,923,226	929,125	2.4%
Retirement ADC ¹	192,523,593	187,661,004	190,989,087	3,328,083	1.8%
Risk Management Administration	5,554,570	6,956,110	6,900,149	(55,961)	-0.8%
Unemployment Insurance	872,276	820,090	817,413	(2,677)	-0.3%
Workers' Compensation	20,639,622	20,609,138	24,692,286	4,083,148	19.8%
Fixed Subtotal	262,015,666	256,470,635	264,746,511	8,275,876	3.2%
Variable					
Employee Offset Savings	7,223,541	6,619,059	6,399,337	(219,722)	-3.3%
Flexible Benefits	54,770,659	69,879,566	81,449,843	11,570,277	16.6%
Insurance	4,307	-	-	-	0.0%
Medicare	6,847,877	6,380,295	6,407,756	27,461	0.4%
Retiree Medical Trust	117,316	168,700	196,548	27,848	16.5%
Retirement 401 Plan	208,638	208,582	209,752	1,170	0.6%
Retirement DROP	1,671,474	1,667,620	1,734,767	67,147	4.0%
Supplemental Pension Savings Plan	13,044,316	14,882,061	16,432,535	1,550,474	10.4%
Variable Subtotal	83,888,160	99,805,883	112,830,538	13,024,655	13.0%
Fringe Benefits	\$ 345,903,811	\$ 356,276,518	\$ 377,577,049	\$ 21,300,531	6.0%

¹Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2015.

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, building and electrical materials, among others. The Supplies category for the Fiscal Year 2017 Proposed Budget totals \$31.1 million, a net increase of \$2.5 million or 8.5 percent from the Fiscal Year 2016 Adopted Budget. The primary contributors to this net increase include the addition of:

- \$1.1 million in the Real Estate Assets Department related to office relocation and tenant improvements;
- \$362,989 in the Fire-Rescue Department for the supplies and equipment needed for an additional fire academy for a total two in Fiscal Year 2017;
- \$300,000 in the Police Department for the purchase of body worn cameras;
- \$267,000 in Public Works for facilities maintenance and repair; and

General Fund Expenditures

- \$255,000 in the Transportation & Storm Water Department for asphalt materials to repair City parking lots.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2017 Proposed Budget totals \$237.8 million, a net increase of \$17.4 million or 7.9 percent from the Fiscal Year 2016 Adopted Budget. The primary contributors to this net increase include the addition of:

- \$8.5 million in the Citywide Program Expenditures Department for the annual pay-as-you-go funding for public liability claims and insurance premiums;
- \$6.0 million in the Transportation & Storm Water Department related to flood risk management; and
- \$1.8 million in the Citywide Program Expenditures Department for citywide elections.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2017 Proposed Budget totals \$28.8 million, and reflects a net increase of \$2.0 million or 7.3 percent from the Fiscal Year 2016 Adopted Budget. The primary contributors to this net increase include the addition of:

- \$525,000 in the Fire-Rescue Department for the maintenance of the Computer Aided Dispatch (CAD) System;
- \$380,000 in the Transportation and Storm Water Department for the consolidation of code enforcement, inspections, and monitoring systems into a cloud-based solution;
- \$140,068 in the Library Department to enhance internet wireless coverage in public libraries;
- \$130,000 in the Fire-Rescue Department to maintain the Station Alerting system;
- \$120,000 in the Office of the City Treasurer to implement a centralized payment processing system; and
- \$106,352 in the Police Department to implement an inventory, property and seized assets management system.

Energy and Utilities

The Energy and Utilities category includes the cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2017 Proposed Budget totals \$46.9 million, and reflects a net decrease of \$213,807 or 0.5 percent from the Fiscal Year 2016 Adopted Budget. This net decrease includes the reduction of:

- \$1.1 million related to fleet fuel costs Citywide;
- \$1.0 million in electric services due to a decrease in consumption projections; and
- \$1.1 million related to projected decrease in water usage Citywide as a result of conservation efforts.

The decrease is partially offset by an increase of \$785,692 in costs to operate traffic signals Citywide and a \$2.2 million increase in the transfer to the Wireless Communications Technology Fund.

General Fund Expenditures

Other

The Other Expenditures category includes other miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2017 Proposed Budget for the Other Expenditures category totals \$5.3 million, and reflects a net decrease of \$303,056 or 5.4 percent from the Fiscal Year 2016 Adopted Budget. This net decrease is primarily due to a reduction of \$115,749 for the Supplemental Cost of Living Adjustment benefit based on revised estimates from the San Diego City Employees' Retirement System (SDCERS).

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. This category also includes transfers to projects in the City's Capital Improvements Program (CIP). The Transfers Out category for the Fiscal Year 2017 Proposed Budget totals \$59.6 million, and reflects a net decrease of \$11.7 million or 16.4 percent from the Fiscal Year 2016 Adopted Budget. This net decrease is attributed to the removal of one-time additions in transfers out in the amount of \$29.0 million included in the Fiscal Year 2016 Adopted Budget. This amount is offset by an increase in transfers out primarily attributed to the following additions:

- \$7.6 million related to the increased target level of the General Fund Reserves;
- \$2.8 million related to the General Fund contribution to the Public Liability Fund Reserve;
- \$2.3 million related to the Mission Bay Fund and Regional Parks Fund for the benefit of the Mission Bay Improvements Zone and San Diego Regional Parks; and
- \$1.6 million related to the sidewalk repair and replacement CIP project;
- \$1.4 million related to the street light circuit upgrades CIP project; and
- \$0.9 million related the Compressed Natural Gas (CNG) fueling station CIP project.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2017 Proposed Budget totals \$3.4 million, a net decrease of \$2.4 million or 40.9 percent from the Fiscal Year 2016 Adopted Budget. This net decrease is primarily attributed to the removal of one-time expenditure additions included in Fiscal Year 2016 related to equipment and vehicle purchases in the General Fund.

Debt

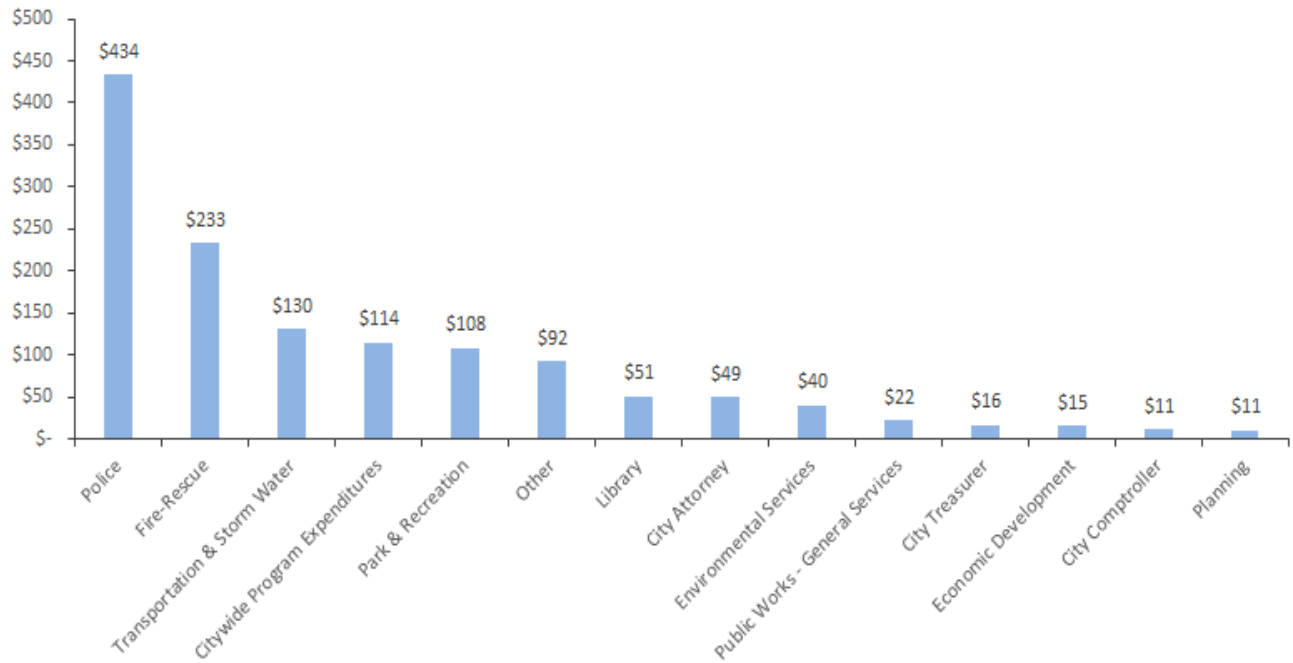
The Debt category for the Fiscal Year 2017 Proposed Budget totals at \$4.6 million, and reflects an increase of \$917,436 or 25.0 percent from the Fiscal Year 2016 Adopted Budget. This net increase is primarily due to debt payments related to the: Police CAD System, Infrastructure Asset Management (IAM) program, and Accela Project Tracking System.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2017 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 2: Fiscal Year 2017 Proposed General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Service Enhancements and Other Significant Adjustments

The Fiscal Year 2017 Proposed Budget contains funding for service enhancements and other significant adjustments which are described in detail below. These adjustments demonstrate the City’s commitment to allocating resources to repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous City with opportunity in every community, and excellent customer service and open government while maintaining strong financial management and commitment to operational efficiencies. For a complete review of adjustments by department in the General Fund, refer to the department details sections in Volume II.

Repairing Streets and Investing in Infrastructure

Mayor Faulconer has committed to directing at least 50 percent of all new growth in major General Fund revenues towards infrastructure improvements in all neighborhoods. The Fiscal Year 2017 Proposed Budget includes new growth in major General Fund revenues of \$29.6 million. The Fiscal Year 2017 Proposed Budget exceeds the 50 percent target of \$14.8 million with the addition of a net \$20.9 million in new infrastructure expenditures.

Channel Cleaning

The Fiscal Year 2017 Proposed Budget includes 13.00 FTE positions and total expenditures of \$3.5 million in the Transportation & Storm Water Department for channel cleaning. Additional funding will increase channel cleaning from two channels to six channels per year; increase brow ditch cleaning from one to two per year to four to five per year; and increase minor channel maintenance from 25 to 40 per year.

General Fund Expenditures

Environmental Permitting

The Fiscal Year 2017 Proposed Budget includes the addition of 3.00 FTE positions and total expenditures of \$2.4 million in the Transportation & Storm Water Department to support environmental permitting. The additional funding will support the environmental permitting of deferred maintenance of critical stormwater infrastructure.

Facilities Maintenance and Repairs

The Fiscal Year 2017 Proposed Budget includes the addition of 21.00 FTE positions and total expenditures of \$2.5 million in the Public Works Department. These additional positions will allow for increased maintenance and repair of City facilities and includes multiple trade positions.

Catch Basin Cleaning

The Fiscal Year 2017 Proposed Budget includes 5.00 FTE positions and total expenditures of \$1.9 million in the Transportation & Storm Water Department for storm drain catch basin cleaning. This additional funding will allow the Department to increase storm drain catch basin cleanings from an estimated 27,000 per year to an estimated 32,000 per year.

Sidewalk Repair and Replacement

The Fiscal Year 2017 Proposed Budget includes the addition of \$1.6 million in non-personnel expenditures in the Transportation & Storm Water Department for sidewalk repair and replacement projects.

Storm Drain Pipe Repair Crew

The Fiscal Year 2017 Proposed Budget includes the addition of 6.00 FTE positions and total expenditures of \$1.6 million in the Transportation & Storm Water Department to support storm drain pipe repairs. The additional funding will provide for a crew to repair storm drain pipes as needed year-round. This will allow for the Department to address approximately 25 pipe repair locations per year.

Street Light Series Circuit Upgrades

The Fiscal Year 2017 Proposed Budget includes a total of \$1.4 million in non-personnel expenditures in the Transportation & Storm Water Department to provide for the upgrade of one street light series circuit.

Trucking Crew

The Fiscal Year 2017 Proposed Budget includes the addition of 6.00 FTE positions and total expenditures of \$1.3 million in the Transportation & Storm Water Department for a trucking crew to assist with storm drain channel cleaning and street paving projects.

Compressed Natural Gas Fueling Station

The Fiscal Year 2017 Proposed Budget includes the transfer of \$900,000 to the Capital Improvements Program (CIP) for a Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station.

Replacement of Synthetic Turf at Pershing Middle School Joint Use Field

The Fiscal Year 2017 Proposed Budget includes the addition of \$500,000 in non-personnel expenditures in the Park & Recreation Department for the replacement of the synthetic turf field at the Pershing Middle School. The City is responsible for the turf replacement per the Joint Use Agreement with the San Diego Unified School District.

General Fund Expenditures

Playground Improvement and Repairs

The Fiscal Year 2017 Proposed Budget includes the addition of 3.00 FTE positions and total expenditures of \$410,147 expenditures in the Park & Recreation Department for playground improvement and repairs. Of this amount, \$172,000 in non-personnel expenditures will ensure the full useful life of the rubberized surfacing at playground facilities. Repair projects that will be funded with this addition are: Naval Training Center Park, Ward Canyon Neighborhood Park, Teralta Park, Ocean View Hills Park, and Nobel Athletic Area. The remaining \$238,134 in expenditures will fund a specialized crew to repair playground surfaces and equipment citywide.

City Parking Lot Repairs

The Fiscal Year 2017 Proposed Budget includes the addition of \$255,000 in non-personnel expenditures in the Transportation & Storm Water Department for asphalt materials to repair City parking lots.

Facilities Conditions Assessments

Facilities condition assessments are currently underway to evaluate approximately 1,200 City facilities and will continue through Fiscal Year 2018. As these assessments are completed, the City will have a better understanding of funding needs related to maintenance of its depreciable assets. The Fiscal Year 2017 Proposed Budget includes \$250,000 in non-personnel expenditures for special reports associated with condition and needs assessments of City facilities.

Street Preservation Ordinance Support

The Fiscal Year 2017 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures of \$153,956 in the Transportation & Storm Water Department to assist in the implementation of the City's One-Dig Strategy by enhancing project coordination, enforcing existing right of way codes and regulations, tracking violations, ensuring collection and processing of street damage fees, and providing proper documentation for all right-of-way issues.

Apprenticeship Program

The Fiscal Year 2017 Proposed Budget includes an addition of 2.00 FTE positions and total expenditures of \$139,352 in the Public Works Department for an apprenticeship program that will help recruit entry-level employees and provide specialized training needed to maintain City facilities.

Public Works Superintendent

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$123,582 in the Transportation & Storm Water Department to provide oversight for the City's plan to install and maintain over 100 new major electrical projects while performing the maintenance and repair of the City's current electrical asset inventory.

Maintenance Assessment District (MAD) Street Light Maintenance

The Fiscal Year 2017 Proposed Budget includes 1.00 FTE position and total expenditures of \$79,109 in the Transportation & Storm Water Department to provide dedicated street light maintenance for MADs. This position is fully reimbursable by MADs.

Street Division Nighttime Response

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 Utility Worker 2 for the Transportation & Storm Water Department's Streets division. The additional position will provide nightshift coverage, performing minor street and electrical repairs, decreasing the amount overtime needed by the on-call supervisor.

General Fund Expenditures

Safe and Livable Neighborhoods

Public Safety Overtime

The Fiscal Year 2017 Proposed Budget includes the addition of \$5.6 million in overtime in the Fire-Rescue and Police Departments.

- The Fire-Rescue Department conducted a zero base review of its overtime and determined budgetary needs for Fiscal Year 2017, which include \$2.6 million for: Fair Labor Standards Act (FLSA) scheduled overtime; the backfill of positions due to leave time, special assignments, and staffing shortfalls; and Lifeguard and other division overtime.
- The Police Department includes the addition of overtime expenditures of \$3.0 million for extension of shift-related overtime to focus on training and support for new officers.



Emergency Strike Team Deployment

The Fiscal Year 2017 Proposed Budget includes the addition of \$1.7 million in overtime, and \$1.2 million in associated revenue in the Fire-Rescue Department for the deployment of Strike Teams. Strike Teams help the State of California, National Forest Service, and other agencies combat wildfires. Recent trends indicate that Strike Teams have been deployed more regularly during the fire season. The addition of revenue represents the reimbursable portion of costs related to the deployment of the Strike Team.

Police Facilities Maintenance and Improvements

The Fiscal Year 2017 Proposed Budget includes the addition of \$1.0 million in non-personnel expenditures in the Police Department for major maintenance and improvements of facilities used by the Department on a 24/7 basis. Projects include a feasibility study to replace elevators and the Energy Maintenance System at Police Headquarters.

Fire Academy

The Fiscal Year 2017 Proposed Budget includes the addition of \$969,791 in total expenditures in the Fire-Rescue Department to support one additional on-going academy for a total of two on-going academies in Fiscal Year 2017. This request includes personnel expenditures for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions to conduct the academy. The request also includes funding for non-personnel expenditures related to candidate screening, supplies, medical costs, and equipment. This additional academy will help address vacancies and anticipated attrition within the Department.

Graffiti Abatement

The Fiscal Year 2017 Proposed Budget includes 6.00 FTE positions and total expenditures of \$558,077 in the Transportation & Storm Water Department to support graffiti abatement services on public property.

General Fund Expenditures

Crime Lab Unit Support

The Fiscal Year 2017 Proposed Budget includes the addition of 5.00 FTE positions and total expenditures of \$504,519 in the Police Department to fulfill programmatic requirements from various agencies including the State of California Department of Justice Proposition 69 (DNA) and the National Institute of Justice DNA Backlog Reduction Program.

Firefighter Position Additions

The Fiscal Year 2017 Proposed Budget includes the addition of 32.00 FTE positions and a reduction of \$427,276 in personnel expenditures in the Fire-Rescue Department. This adjustment is related to the conversion of overtime to FTE position budget for Fire Station No. 45 - Eastside Mission Valley, Temporary Skyline Fire Station, Encanto Fast Response Squad (FRS), and University City FRS. In Fiscal Year 2015 and 2016, overtime in the amount of \$4.2 million was budgeted to service these stations and FRS's.

Lifeguard Additions

The Fiscal Year 2017 Proposed Budget includes the addition of 4.00 FTE positions and \$378,439 in total expenditures in the Fire-Rescue Department for increased service levels to various operations of the Lifeguard Division. The full breakdown of lifeguard additions is as follows:

- Addition of 1.00 Lifeguard Sergeant to help coordinate special training and special enforcement operations;
- Addition of 1.00 Lifeguard 3 stationed at Mission Bay to coordinate training and oversee lifeguard operations; and
- Addition of 2.00 Lifeguard 3s stationed at Ocean Beach responsible for conducting coastal cliff and water rescues.

Communications Center Dispatchers

The Fiscal Year 2017 Proposed Budget includes the addition of 4.81 FTE positions and total expenditures of \$346,819 in the Fire-Rescue Department to increase service levels in the communications center. These positions will help address the increase of 911 calls over the past years and allow for increased radio monitoring.

Addition of Police Civilian Positions

The Fiscal Year 2017 Proposed Budget includes the addition of 5.00 FTE civilian positions and total expenditures of \$335,185 in the Police Department. The additional positions include 3.00 Police Investigative Service Officer (PISO) positions, 1.00 Dispatcher 2 position, and 1.00 Associate Management Analyst position to support Police Department operations.

Addition of Police Sworn Positions

The Fiscal Year 2017 Proposed Budget includes the addition of 3.00 FTE sworn positions and total expenditures of \$308,527 in the Police Department. The additional positions are part of the Police Department's Five Year Plan to rebuild the department in the areas most impacted by past budget reductions, as well as assist the Department in community policing efforts.

Police Body Worn Cameras

The Fiscal Year 2017 Proposed Budget includes the addition of \$300,000 in non-personnel expenditures in the Police Department for the purchase of additional body worn cameras for new officers. The body worn cameras are worn by police officers to record interactions with the public. The audio and visual recordings are stored digitally to be used as evidence in court and for Department purposes. This request will provide the Police Department with 100 new cameras in Fiscal Year 2017.

General Fund Expenditures

Advanced Lifeguard Academy

The Fiscal Year 2017 Proposed Budget includes the addition of 2.88 FTE positions and total expenditures of \$232,323 in the Fire-Rescue Department for an Advanced Lifeguard Academy in support of advanced training in disciplines that include law enforcement and cliff rescue, and swift water rescue.

Parks Master Plan

The Fiscal Year 2017 Proposed Budget includes the addition of \$200,000 in non-personnel expenditures in the Planning Department related to the development of the citywide Parks Master Plan (PMP). PMP is a three year work program consisting of public outreach, preparing an implementation strategy, and conducting environmental review in order to identify high priority sites for park land acquisition and development. The Parks Master Plan will help promote Safe and Livable Neighborhoods by advancing a plan to provide needed park facilities.

Police Uniform and Equipment Increase

The Fiscal Year 2017 Proposed Budget includes the addition of \$161,700 in non-personnel expenditures in the Police Department for equipment for new officers and uniform and equipment allowance for officers with eight or more years of service.

Peace Officer Standards and Training (POST)

The Fiscal Year 2017 Proposed Budget includes the addition of \$150,000 in non-personnel expenditures in the Police Department to support an increase in Department costs for California Commission on Peace Officer Standards and Training (POST) related expenses.

Mandatory General Benefit Contribution

The Fiscal Year 2017 Proposed Budget includes the addition of \$105,300 in non-personnel expenditures in the Park & Recreation Department related to the anticipated increase in the General Fund's proportionate share of expenses associated with re-engineering the City's MADs. The City currently has 63 MADs, of which 55 are administered by the Park & Recreation Department and eight are administered by the Economic Development Department.

Canine Unit Vehicles

The Fiscal Year 2017 Proposed Budget includes the addition of \$100,000 in non-personnel expenditures for two vehicles to support the Canine Unit.

California Environmental Quality Act (CEQA) Review

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$97,717 in the Planning Department to provide environmental review support to the Transportation & Storm Water Department.

Training for Seasonal Lifeguards

The Fiscal Year 2017 Proposed Budget includes the addition of 2.02 Lifeguard 1 - Hourly and \$83,446 in personnel expenditures in the Fire-Rescue Department to increase training for seasonal lifeguards. The addition of these expenditures will help increase seasonal lifeguard hours above Fiscal Year 2016 levels by approximately 4,200 hours and help provide lifeguard coverage throughout the year (7 days a week, 52 weeks a year).

Seasonal Lifeguard Services at Sunset Cliffs

The Fiscal Year 2017 Proposed Budget includes the addition of 1.49 Lifeguard 1 - Hourly and \$61,552 in total expenditures in the Fire-Rescue Department for an increase in seasonal lifeguard

General Fund Expenditures

services at Sunset Cliffs. This increase of lifeguard services will help lifeguards respond to water rescues in this area without hindering service levels of nearby beaches.

An Economically Prosperous City with Opportunity in Every Community

Park & Recreations New and Enhanced Facilities

The Fiscal Year 2017 Proposed Budget includes the addition of 21.73 FTE positions and total expenditures of \$2.9 million to support and maintain new Park & Recreations facilities that are scheduled to open in Fiscal Year 2017 and to operate facilities that opened in previous years. This addition demonstrates the City's continued commitment to investing in neighborhood services by increasing the access to Park & Recreation facilities throughout the City. The following facilities and other program expansions are included in this addition:

- Angier Elementary Joint Use Park
- Area Manager Support for New Facilities
- Black Mountain Ranch Community Park
- Canyonside Community Park
- Citywide Maintenance of New Facilities
- Civita Central Park
- Creative Performing/Media Arts Joint Use
- Cubberly Elementary
- Del Mar Mesa Neighborhood Park
- Del Sur Neighborhood Park
- Gage Elementary Joint Use Park
- Linda Vista Skate Park
- McKinley Elementary Joint Use Park
- Mira Mesa Community Park Phase 1
- Old San Ysidro Fire Station Park
- Open Space Acreage Expansion
- Phyllis Place Park
- Ward Canyon Dog Park

Citywide Elections

The Fiscal Year 2017 Proposed Budget includes the addition of \$1.8 million in non-personnel expenditures in the Citywide Program Expenditures Department for the general election of the Mayor, City Attorney, Council Districts 1,3,5,7,9 and seven to eight projected ballot measures.

Expanded Hours at Recreation Centers

The Fiscal Year 2017 Proposed Budget includes the addition of 10.00 FTE positions and total expenditures of \$473,860 in the Park & Recreation Department to support expanded operating hours to enhance services at eight recreation centers. These recreation centers will increase service hours from 45 hours per week to 60 hours; the eight recreation centers include: Silver Wing, Skyline, Southcrest, Adams, La Jolla, Pacific Beach, San Carlos, and Lopez Ridge.

Connect2Careers Workforce Program

The Fiscal Year 2017 Proposed Budget includes the addition of \$250,000 in non-personnel expenditures in the Economic Development Department to expand the San Diego Workforce Partnership's Connect2Careers Program. The program provides youth with meaningful job placements by providing workforce development, preparation, and summer employment services to young adults between the ages of 16 to 24 years old.

Youth Education Centers at Valencia Park/Malcolm X Library

The Fiscal Year 2017 Proposed Budget includes the addition of 4.29 FTE positions and total expenditures of \$214,065 in the Library Department to staff the new Legler Benbough Idea Lab located at the Valencia Park/Malcolm X library. The Idea Lab will serve teenage patrons and provide specialized programming and youth services.

Expansion of Do Your Homework @ the Library After-School Program

The Fiscal Year 2017 Proposed Budget includes the addition of 3.36 FTE positions and total expenditures of \$201,784 in the Library Department to support the Do Your Homework @ the Library

General Fund Expenditures

after-school program in 18 of the 36 City libraries. These positions will provide administrative support for the program resulting in increased tutoring and education time for youth patrons.

Small Business Enhancement Program (SBEP)

The Fiscal Year 2017 Proposed Budget includes the addition of \$200,000 in non-personnel expenditures in the Economic Development Department to purchase Open Counter Software for the SBEP. These additional resources will further SBEP's efforts to expand the economic opportunities for small business by supporting not-for-profit organizations that provide specialized services to small businesses Citywide.

Education/Community Engagement and Development Programs

The Fiscal Year 2017 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures \$177,805 in the Library Department to support education/community engagement and development programs throughout the Library system. These positions will be leading the campaign for grade level reading, career online high school programs, and researching and implementing relevant educational programs across all library branches.

Serial Inebriate Program

The Fiscal Year 2017 Proposed Budget includes the addition of \$170,000 in non-personnel expenditures in the Economic Development Department to expand the Serial Inebriate Program. These resources will increase the number of transitional housing beds from 32 to a total of 56 and also provide supportive services for residents experiencing homelessness and struggling with substance abuse.

Otay Mesa Enhanced Infrastructure Financing District

The Fiscal Year 2017 Proposed Budget includes the addition of \$150,000 in non-personnel expenditures in the Debt Management Department for legal and financial consultant services associated with the formation of the Otay Mesa Enhanced Infrastructure Financing District.

Support San Diego Economic Development Corporation

The Fiscal Year 2017 Proposed Budget includes the addition of \$150,000 in non-personnel expenditures in the Economic Development Department to support contract services associated with the San Diego Regional Economic Development Corporation (EDC). The resources will continue the City partnership with San Diego Regional EDC to promote the economic growth and global competitiveness of the region.

Implementation and Maintenance of Climate Action Plan

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$105,936 expenditures in the Economic Development Department to support the implementation and maintenance of the Climate Action Plan. This position will assist with climate resiliency planning, greenhouse gas tracking, return on investment calculations, and policy analysis. Grant revenue in the amount of \$10,000 will offset the cost of this position.

Support 24/7 Restroom Access for the Homeless

The Fiscal Year 2017 Proposed Budget includes the addition of \$105,000 in non-personnel expenditures in the Economic Development Department. These resources will allow the San Diego Housing Commission to subcontract with St. Vincent De Paul to provide 24 hours per day, 7 days a week restroom access to homeless residents.

General Fund Expenditures

Increase Odor Mitigation at La Jolla Cove Bluffs

The Fiscal Year 2017 Proposed Budget includes the addition of \$72,000 in non-personnel expenditures in the Park & Recreation Department for bioactive spray which eliminates odor caused by animal waste on the bluffs at La Jolla Cove. This funding will increase spray application to three times per month

Memorial Pool Staff and Citywide Aquatics Program

The Fiscal Year 2017 Proposed Budget includes the addition of 0.88 Pool Guard 2 and 0.22 Pool Manager and \$37,084 expenditures which is offset by \$20,000 in pool fee revenue in the Park & Recreation Department. The pool guards will staff tournaments, swim meets, and other aquatics activities citywide. The additional pool managers will support expanded programming in response to increased attendance at Memorial Pool and the number of programs offered citywide.

Parks Fit and Volunteer Programs

The Fiscal Year 2017 Proposed Budget includes the addition of \$25,000 in non-personnel expenditures offset by corresponding revenue in the Park & Recreation Department for the partnership agreement with California Coast Credit Union. The three-year agreement will support both the Parks Fit Program and the Volunteer Program.

Senior Therapeutic Recreation Program at Park de la Cruz

The Fiscal Year 2017 Proposed Budget includes the addition of 0.50 FTE position and total expenditures of \$17,054 in the Park & Recreation Department to establish a senior therapeutic recreation program at Park de la Cruz.

Excellent Customer Service and Open Government

311 Customer Experience and Service Delivery Program

The Fiscal Year 2017 Proposed Budget includes the addition of 3.00 FTE positions and total expenditures of \$1.1 million in the Performance & Analytics Department for the 311 Customer Experience and Service Delivery Program. These positions will support the coordination with other departments and utilize technology to meet customer needs in order to provide services in the most cost-effective manner. This funding will allow for improvement to the City's non-emergency phone lines and support consulting services related to the procurement of a Customer Relationship Management Solution, as well as the development of a database to access reliable information.

Infrastructure Asset Management (IAM) Project

The Fiscal Year 2017 Proposed Budget includes total expenditures of \$1.0 million for the General Fund share of the implementation and licensing costs of the SAP Enterprise Asset Management (EAM) module. This project will establish an integrated, real-time software solution that builds upon the existing citywide SAP Enterprise Resource Planning (ERP) platform, providing full integration in one SAP system. Citywide, multiple legacy maintenance management systems will be replaced with the new SAP-based solution.

Employee Rewards & Recognition

The Fiscal Year 2017 Proposed Budget includes the addition of \$261,841 in non-personnel expenditures citywide to support the Employee Rewards and Recognition Program adopted by the City Council with Administrative Regulation 95.91. This program will reward employees quarterly for their commitment to service and performance.

General Fund Expenditures

Public Records Act (PRA) Support

The Fiscal Year 2017 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures of \$215,583 in the Human Resources Department to help manage and administer PRA requests and ensure all public records requests adhere to State regulations.

Accela Project Tracking System

The Fiscal Year 2017 Proposed Budget includes the addition of \$200,000 in non-personnel expenditures in the Development Services Department for the implementation of the Accela Project Tracking system which will allow the City to manage code enforcement cases, as well as integrate the Department's information into the City's financial system.

Successor Agency Project Management and Budget Monitoring

The City serves as the Successor Agency to the former Redevelopment Agency; as such, the following positions will perform activities as mandated by State dissolution laws. The Fiscal Year 2017 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures of \$198,163 in the Economic Development Department. These additional positions will support management of Successor Agency activities and will be offset by reimbursable revenue.

Revenue Auditor Positions

The Fiscal Year 2017 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures of \$167,089 and \$164,090 in offsetting revenue in the Office of the City Treasurer for Transient Occupancy Tax and Tourism Marketing District compliance audits and research.

Customer Advocate for Transportation & Storm Water Projects

The Fiscal Year 2017 Proposed Budget includes 1.00 FTE position and total expenditures of \$145,062 in the Transportation & Storm Water Department to ensure high functioning relationships between the Department and all internal and external customers.

Open Data

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$111,991 in the Performance & Analytics Department to implement online and automated budget and data analytics projects in support of the City Open Data Initiative.

City Clerk Program Coordinator

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$107,000 in the Office of the City Clerk. This position will be responsible for the administrative functions within the Department related to budget, information technology, Passport Services Office, Volunteer Program, and human resources training.

Additional Records Storage Space

The Fiscal Year 2017 Proposed Budget includes the addition of \$25,000 in non-personnel expenditures in the Office of the City Clerk for the purchase shelving to store and preserve legislative documents and inactive records.

NEOGOV Interface

The Fiscal Year 2017 Proposed Budget includes the addition of \$25,000 in non-personnel expenditures in the Personnel Department to support a NEOGOV interface and streamline testing, and recruitment efforts for the Police, Fire-Rescue, and Public Works Department Dispatchers.

General Fund Expenditures

Other Significant Adjustments

Labor Contract Negotiations

The Fiscal Year 2017 Proposed Budget includes funding for non-pensionable compensation increases for Police Officers Association (POA) and the San Diego Municipal Employees Association (MEA) represented employees. Also, includes funding for anticipated non-pensionable compensation increases for the following bargaining groups: International Association of Firefighters (IAFF) Local 145, the American, Federation of State County And Municipal, Employees (AFSCME) Local 127, California, Teamsters Local 911, and the Deputy City Attorneys Association of San Diego (DCAA). As the date of publication the labor negotiations with these bargaining units are ongoing.

Public Liability

The Fiscal Year 2017 Proposed Budget includes the addition of \$11.3 million in non-personnel expenditures in the Citywide Program Expenditures Department. This reflects an addition of \$6.2 million for payment of ongoing claims, \$2.8 million for the contribution to the Public Liability Fund Reserve, and \$2.3 million for insurance premiums. The reserve contribution of \$2.8 million continues towards the goal of reaching the Public Liability Reserve target of 50 percent outstanding liabilities by Fiscal Year 2019.

General Fund Reserve Transfer

The Fiscal Year 2017 Proposed Budget includes the addition of \$7.6 million in non-personnel expenditures in the Citywide Program Expenditures Department in order to reach General Fund Reserve target of 14.75 percent in Fiscal Year 2017.

Tenant Improvements and Office Relocation

The Fiscal Year 2017 Proposed Budget includes the addition of \$2.6 million in non-personnel expenditures in the Real Estate Assets Department for tenant improvements and relocation of staff in various departments. City services have expanded in a number of areas which has impacted the suitability of existing office space and the ability to accommodate internal growth. A comprehensive space utilization plan for various City departments has been developed which includes improvements to Civic Center Plaza to accommodate additional positions. This funding will be used for associated moving expenses, including furniture replacement, information technology, and tenant improvements.

City Attorney Positions

The Fiscal Year 2017 Proposed Budget includes the addition of 5.00 FTE positions in the Office of the City Attorney. Included in these additions are:

- 1.00 Paralegal and total expenditures of \$77,813 and \$103,798 in revenue to support the Community Justice Division;
- 2.00 Deputy City Attorneys and total expenditures of \$273,003 in the Neighborhood Prosecution Unit;
- 1.00 Deputy City Attorney and total expenditures of \$136,502 to provide legal services to the Real Estate Assets Department (READ); and
- 1.00 Deputy City Attorney in the Civil Advisory Division and total expenditures of \$140,502 to provide legal services to the Public Works Department related to the Capital Improvements Program (CIP).

General Fund Expenditures

Carpet Replacement

The Fiscal Year 2017 Proposed Budget includes the addition of \$255,000 in non-personnel in the Public Works Department to replace carpet on floors two, six, seven, and ten in the City Administration Building.

Library Capital Improvements Programs (CIP) Staff Support

The Fiscal Year 2017 Proposed Budget includes the addition of 1.00 FTE position and total expenditures of \$93,259 to support the Library's Capital Improvements Program (CIP) projects.

Reductions and Efficiency Savings

As part of the Fiscal Year 2017 Proposed Budget departments provided reductions and operational efficiencies that would not have a service level impact to the departments. The following are the results of the reductions and operational efficiencies included in the Fiscal Year 2017 Proposed Budget.

City Clerk

The Fiscal Year 2017 Proposed Budget includes the reduction of \$20,354 in non-personnel expenditures in the Office of the City Clerk Department related to printing services and supplies.

City Treasurer

The Fiscal Year 2017 Proposed Budget includes the reduction of \$93,359 in non-personnel expenditures in the Office of the City Treasurer Department due to efficiencies resulting in savings in contractual, overtime, and photocopy expenses.

Debt Management

The Fiscal Year 2017 Proposed Budget includes the reduction of 1.00 Associate Economist and total expenditures of \$95,896 in the Debt Management Department due to efficiencies resulting in savings in personnel, office supplies, training, and overtime expenses.

Development Services Department

The Fiscal Year 2017 Proposed Budget includes the reduction of \$56,710 in personnel expenditures in the Development Services Department related to overtime expenditures.

Economic Development

The Fiscal Year 2017 Proposed Budget includes the reduction of \$174,497 in non-personnel expenditures in the Economic Development Department related to postage, supplies, and architectural services.

Environmental Services

The Fiscal Year 2017 Proposed Budget includes the reduction of \$148,300 in non-personnel expenditures in the Environmental Services Department related to building maintenance supplies and materials, office supplies, books, services, and other expenses.

Library

The Fiscal Year 2017 Proposed Budget includes the reduction of \$260,000 in non-personnel expenditures in the Library Department due to efficiencies resulting in savings in office supplies, postage, print shop and photocopy services. Additionally, Library's budget includes a reduction of \$60,000 as a result of purchasing high-speed broadband for 35 City branch libraries at a discounted price.

General Fund Expenditures

Performance & Analytics

The Fiscal Year 2017 Proposed Budget includes the reduction of \$25,000 in non-personnel expenditures in Performance & Analytics Department related to contractual services.

Planning Department

The Fiscal Year 2017 Proposed Budget includes the reduction of \$300,000 in non-personnel expenditures in the Planning Department as a result of efficiencies related to the long-range planning work program.

Public Works

The Fiscal Year 2017 Proposed Budget includes the reduction of \$28,500 in non-personnel expenditures in the Public Works Department related to office supplies, machine parts, medical supplies, and periodicals.

Transportation & Storm Water

The Fiscal Year 2017 Proposed Budget includes a reduction of \$500,000 in non-personnel expenditures in the Transportation & Storm Water Department previously used for the DMAX contract which has been eliminated.

One-Time Resources and Uses

The Fiscal Year 2017 Proposed Budget includes \$21.9 million in one-time resources as displayed in **Table 5: Fiscal Year 2017 One-Time Resources**.

Table 5: Fiscal Year 2017 One-Time Resources

One-Time Resources	Amount
Transient Occupancy Tax Fund Balance	\$8,049,811
Return of General Fund CIP Contributions related to Bayside Fire Station	5,000,000
Fleet Operating Fund Balance	3,399,136
Infrastructure Asset Management Project Reimbursements	1,682,987
Tobacco Securitized Fund Balance Transfer	1,068,569
Storm Drain Fund Balance	700,000
IT Funds Fund Balance	691,643
Automated Refuse Container Fund Pay-Back	600,000
Urban Area Security Initiative Grant Revenue	338,216
Fire/Emergency Medical Services Transport Program Fund Balance	188,454
Reinspection Fees - Development Services	120,000
Event Fees related to Aquatics Program	20,000
Total	\$21,858,816

This compares to approximately \$34.3 million in one-time uses as displayed in **Table 6: Fiscal Year 2017 One-Time Uses**. The information shown in the tables below reflects that there are \$12.5 million more in one-time uses than one-time resources being utilized. This is consistent with the City's Budget Policy, which states that one-time resources should not be used to fund ongoing uses.

Table 6: Fiscal Year 2017 One-Time Uses

One-Time Uses	Amount
General Fund Reserves	\$7,600,000
Transfer to Watershed Projects	4,000,000
Public Liability Reserves	2,800,000
Tenant Improvements and Office Relocation	2,631,193

General Fund Expenditures

Table 6: Fiscal Year 2017 One-Time Uses (Cont'd)

One-Time Uses	Amount
Transfer to Sidewalk Repair and Replacement Projects	2,000,000
Citywide Elections and Ballot Measures	1,773,583
Transfer to Drainage Projects	1,525,000
Transfer to Street Light Circuit Upgrade Project	1,350,000
Vehicles for Catch Basin Cleaning	1,303,025
Vehicles for Pipe Repair Crew	1,200,000
Dump Trucks for Channel Cleaning and Street Paving	1,120,854
Transfer to Compressed Natural Gas Fueling Station Project	900,000
Police Facilities Maintenance and Improvements	750,000
Vehicles for Facilities Repairs and Maintenance	619,000
Vehicles and Equipment for New and Enhanced Park & Recreation Facilities	598,000
Replacement of Synthetic Turf (Perishing Middle School Joint Use Field)	500,000
Vehicles for Channel Inspection & Cleaning	415,000
Implementation Costs Related to 311 Customer Experience and Service Delivery Program	400,000
Body Worn Cameras for Police Officers	300,000
City Administration Building (CAB) Carpet Replacement	255,000
Vactor Truck Purchase for Catch Basin Cleaning	250,000
Elevator & Energy Feasibility Study for Police Facilities	250,000
Facilities Condition Assessment SAP/IAM	250,000
Water Blaster for Transportation & Storm Water	250,000
Vehicles for Graffiti Abatement	190,000
Termination Pay for Departing Council Member Staff	177,868
Consultant Services for the Otay Mesa Enhanced Infrastructure Financing District	150,000
Specialized Aircraft Tools	150,000
Vehicles for Open Space Acreage Expansion	136,800
Safety Supplies and Vehicles for Sworn Positions	126,000
Advanced Lifeguard Academy	113,350
Vehicles for Canine Unit	100,000
Infrastructure Asset Management Training	75,384
Vehicles for Playground Outlay and Rubberized Surfacing	60,000
Contracts for the Maintenance of NEOGOV and CritiCall Interface	25,000
Vehicle for Street Preservation Ordinance	20,000
Vehicle for Streets Superintendent	16,900
Professional Services for the Infrastructure and Public Utilities Loan Program Unit	15,000
Supplies for OSHA Standards Training	7,000
Supplies for the Library Department	2,500
Reduction of Non-Personnel Expenditures Related to Department Reductions and Efficiency Savings	(102,064)
Total	\$34,304,698

FY: 2017

Fiscal Policies



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority *(Charter Section 71)*

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2015 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook primarily focuses on the General Fund and has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting *(Charter Sections 39 and 89, Council Policy 000-02)*

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments *(Municipal Code section 22.0229)*

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Fiscal Policies

Budget Policy *(Council Policy 000-02)*

The City developed a Budgetary Policy, which was amended by City Council in December 2014, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

Balanced Budget *(Charter Sections 69 and 265)*

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the full accrual basis of accounting (revenues are recognized when they are earned and expenses are recognize when liability is incurred).

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Community Projects, Programs, and Services *(Council Policy 100-06)*

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization *(Council Policy 800-14)*

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and amended by City Council on November 13, 2013. This policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking

of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency *(Council Policy 000-31)*

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

Capital Outlay *(Charter Section 77)*

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

Debt Management *(City Debt Policy)*

The City's Debt Policy was adopted by the City Council in Fiscal Year 2008 and updated every other year with the last update on March 27, 2015 by Council Resolution 309577. The policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; affordability ratios; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

Investment *(City Treasurer's Investment Policy)*

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council.

Financial Reserves *(Council Policy 100-20)*

The City Reserve Policy, adopted by Council on October 15, 2002 and amended by City Council on July 17, 2014, defines the City's reserves and sets policy targets for reserves across the spectrum of City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for ensuring that strong fiscal management guides future

Fiscal Policies

City decisions. On April 12, 2016, the City Council was scheduled to hear a proposal to update the City's Policy; this date is after the publication of this document. Any changes to the Reserve Policy approved by the City Council will be reflected in the Mayor's May Revision of the Fiscal Year 2017 Proposed Budget and the Fiscal Year 2017 Adopted Budget.

General Fund Reserves

Total General Fund Reserves, which include the Emergency Reserve and the Stability Reserve, are set at 14.0 percent of the most recent three year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 6.0 percent. The City currently projects that it will meet its target in Fiscal Year 2016, and no additional transfers to the reserves are needed to reach 14.0 percent.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and amounts determined to be Excess Equity shall equal the sum of unrestricted fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

In the May Revision of the annual budget, the Mayor may propose to budget any projected Excess Equity as a contingency to fund the General Fund Reserves, Risk Management Reserves or for a priority one-time capital need. The transfer would occur after the fiscal year close is completed and the budgeted Excess Equity amount is determined to be available in fund balance above the 14 percent General Fund Reserves.

Workers' Compensation Fund Reserve Policy

The City shall maintain reserves equal to 25 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The 25 percent reserve target was met in Fiscal Year 2015 and projected to be met at the end of Fiscal Year 2016.

Public Liability Fund Reserve Policy

The City shall maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The Fiscal Year 2017 target is to reach 43.0 percent of the average actuarial liability valuation of the three most recent fiscal years.

Long-Term Disability Fund Reserve Policy

Policy requires that the long-term disability fund reserves equal the average actuarial liability valuation of the three most recent fiscal years. The reserve is currently projected to be funded above the policy level, and the Fiscal Year 2017 Proposed Budget does not include any additional contributions.

User Fees *(Council Policy 100-05)*

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



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FY: 2017

Efficiency Initiatives



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Efficiency Initiatives

The City of San Diego is committed to effectively serving and supporting our communities in order to create a world-class city for all. The Performance & Analytics Department oversees implementation of programs designed to improve City operations and provide optimal service delivery to the public. These programs include the Operational Excellence initiative which consists of San Diego Works, Lean Six Sigma, and Managed Competition.

San Diego Works

In Fiscal Year 2015, Mayor Faulconer announced the new San Diego Works program to challenge employees, labor organizations, and management to collaborate and submit cost-saving and operational streamlining ideas that would result in additional funding for neighborhood reinvestment. The initiative offers City employees rewards and recognition for outstanding proposals that save money or allow for enhanced services to taxpayers.

Over 550 employees submitted over 250 San Diego Works proposals. To date, 115 proposals have been approved, representing a total of about \$1.3 million in average annual net savings over the period from Fiscal Year 2016 through Fiscal Year 2021. By the end of Fiscal Year 2016, Performance & Analytics expects to complete evaluation of all outstanding proposals and work with departments to monitor and assist with implementation of approved proposals.

Lean Six Sigma

In Fiscal Year 2015, Performance & Analytics sponsored a Lean Six Sigma Green Belt training class which introduced continuous process improvement principles to a cohort of 32 City employees representing 17 City departments. In Fiscal Year 2016, six Performance & Analytics employees obtained Lean Six Sigma Black Belt certifications and completed projects to assist the Fire-Rescue, Police, Purchasing & Contracting, and Transportation & Stormwater departments. Plans are underway to continue Lean Six Sigma training for City employees and to provide internal facilitation services for Lean Six Sigma projects.

Managed Competition

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed by the City, while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City has conducted managed competitions in publishing services, street sweeping, landfill operations, and fleet maintenance that were all won by the Employee Proposal Teams in the competitive bidding process, leading to an estimated annual savings of \$9.0 million. The City is currently in the process of streamlining the managed competition program.



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FY: 2017

Performance Management



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2016 - 2020. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop own tactical plans.

Branch Tactical Plans

In Fiscal Year 2016, the City's strategic planning process was expanded to include tactical plans for the City's operational branches: Finance, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Fire-Rescue, and Police. Branch tactical plans are intended to directly support the City Strategic Plan, as well as help inform and guide planning efforts for the departments. These plans were new for Fiscal Year 2016 and will become effective in Fiscal Year 2017.

Department Tactical Plans

With the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017. Please refer to Volume II for more details.



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help budget document readers understand how well the City is delivering its services and enables the City to quantify service levels for all departments.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Biennial training on professional customer service completed by all employees
- An average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Development of a City Communication Plan
- Launch of a new City website

Objective: 1.3 Consistently collect meaningful customer feedback

- Creation of a number of mechanisms, including surveys, to obtain feedback from internal and external customers
- Establishment of feedback loops for all customer/resident touch points

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- 90% "good" or "excellent" employee satisfaction rating of City-provided resources and job aids

Goal #2

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease ratio of drowning to beach attendance
- Decrease cost/loss index benchmarked against similar agencies (measures Fire Department budget divided by fire loss in community)
- Increase % of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease % of days beaches are closed due to water quality

Objective: 2.2 Reduce and prevent crime

- Reduce crime rate (number of Part 1 crimes and per capita Part 1 crimes)
- Increase Part I crime clearance rates

Performance Management

Objective: 2.3 Invest in infrastructure

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Improve the quality and timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- Expand hours and programming of City libraries and recreation centers

Objective: 2.5 Cultivate civic engagement and participation

- Facilitate development of civic applications and tools to connect government with those we serve
- Increase community policing efforts (e.g. Crime Stoppers, Neighborhood Watch, nextdoor.com, social media, community meetings, etc.)

Goal #3

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility for people with disabilities

Objective: 3.2 Increase water independence

- Implement Pure Water program on schedule
- Reduce per capita water consumption
- Reduce imported water %

Objective: 3.3 Diversify and grow the local economy

- Increase business growth and value in the traded sectors (advanced industries, military, and tourism)
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Reduce CO₂ emission from City sources
- Advance public-private partnerships that facilitate alternative energy use
- Extend the useful life of Miramar landfill

Objective: 3.5 Enhance San Diego's global standing

- Build national and international partnerships
- Increase the number and/or value of companies that are exporting

FY: 2017

Open Data



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

The City of
**SAN
DIEGO**

Open Data

The City of San Diego is committed to the principles of open, accessible, and efficient government and use of technology to help put those principles into practice.

On January 2, 2014, the City Council approved Resolution No. R-308684 in support of creating an open data policy to allow for making City data available online using open standards.

On December 16, 2014, shortly after Mayor Faulconer appointed the City's first Chief Data Officer, the City Council passed the Open Data Policy marking a significant milestone in the City's open government efforts.

About the Program

The Open Data Program is administered by the Performance & Analytics Department. Its purpose is to make City operations more transparent and accountable to the public and allow the public to assist in identifying and creating tools and solutions for improving government services.

Empowerment, efficiency, and economic development are the main pillars of the Open Data Program:

- Residents, business, and visitors who use applications will be empowered and connected to their city because government information will be readily available.
- City employees will become more efficient since they will have immediate access to data across the City.
- Taxpayers will benefit from a more efficient government that is capable of providing high quality public services most economically and efficiently through the use of data-driven decisions.
- Application engineers will be able to start businesses and help City customers by creating useful tools that contribute to our local economy.

Government data belongs to the taxpayer. By releasing information in consumable and reusable formats, the amount of time to respond to public requests for data can also be streamlined to the benefit of the public and City employees alike.

Current State of Data

The City produces, tracks, and stores enormous amounts of data. Some of this data is shared systematically both inter- and intra-departmentally, while other data is used to report information to external agencies. However, this data has potential beyond its existing use. By increasing access to the data for the general public, City employees, and elected officials, the City hopes to unlock this potential and tap into additional opportunities for improved governance through data analytics.

Currently, the City's data is:

- **Closed** - Trapped in proprietary formats and databases
- **Misunderstood** - Not described well and can be misinterpreted
- **Hard to find** - Located within and across departments
- **Unknown** - No central inventory of the data that is collected and managed
- **Scattered** - Different data is dispersed across multiple systems

Open Data

Open Data is:

- **Accessible** - Made available in open, machine-readable formats that can be retrieved, downloaded, indexed, and searched by a wide variety of software
- **Described** - Sufficient information is provided to facilitate an understanding of the meaning and context
- **Reusable** - Available under an open license that places no restrictions on use
- **Timely** - Updated as quickly as necessary to preserve the value and usefulness
- **Complete** - As granular and close to the source as possible

Next Steps

The initial part of the open data effort as called for by the Open Data Policy is to understand what data the City of San Diego has in its possession, what databases it resides in, and how it is structured. The Performance & Analytics Department now has a list of high-value public datasets to target for publication on an open data portal which is scheduled to launch by July 1, 2016.

In Fiscal Year 2016, the Open Data Program accomplished the following:

- Conducted the first ever data inventory effort
- Created a draft version of the Technical Guidelines that is under review
- Created an information site, datasd.org, to keep stakeholders updated on the progress of policy implementation
- Published the list of the City's high-value datasets on datasd.org with the option for people to vote on datasets
- Increased engagement with the civic hacking community and other interested stakeholders, by doing things like hosting Code Day, an event for young programmers and data enthusiasts

In Fiscal Year 2017, the City will launch an open data portal containing some datasets from the published inventory and continue preparing additional datasets for release after launch. A compliance plan published by July 1 will include a process for publication of all high-value datasets. The City will also dedicate resources towards developing visualizations and tools for the public to navigate various City data.

FY: 2017

Debt Obligations



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's outstanding long term debt obligations¹

Projected Outstanding Principal as of June 30, 2016

- General Fund backed Lease-Revenue Bond Obligations: \$620.6 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$939.5 million
- Public Utilities - Water System Obligations: \$701.0 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of February 2016

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA-/A+, Positive Outlook
- Moody's Investors Service: Aa2/A1, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of February 2016

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Sewer

- Standard & Poor's: AA+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Positive Outlook

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Table 1 summarizes the City's projected outstanding long-term bond obligations as of June 30, 2016, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2017.

Table 1: Summary of Projected Debt Obligations

		Projected Principal Outstanding 6/30/2016	Projected FY 2017 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations					
Lease Revenue Bonds					
2007A	Ballpark Refunding Bonds ¹	\$ 120,500,000	\$ 11,316,250	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ²	\$ 144,330,000	\$ 12,989,413	FY 2040	General Fund, Stadium, Transient Occupancy Tax
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ³	\$ 9,258,957	\$ 1,400,670	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	\$ 112,980,000	\$ 12,560,450	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 67,715,000	\$ 4,591,625	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 16,300,000	\$ 1,383,569	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds & 2003 Old Town Light Rail Extension Refunding	\$ 38,975,000	\$ 3,214,831	FY 2043	General Fund, Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 4,865,000	\$ 737,950	FY 2024	Transient Occupancy Tax
2015A& B	General Fund CIP Bonds	\$ 105,625,000	\$ 6,899,750	FY 2045	General Fund
Total General Fund Lease Revenue Bond Obligations		\$ 620,548,957	\$ 55,094,508		
Public Utilities - Sewer and Water Revenue Bond Obligations⁴					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 53,475,000	\$ 19,625,338	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 174,330,000	\$ 44,323,850	FY 2025	Net Wastewater System Revenues
2015A	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenues Refunding Bonds	\$ 403,280,000	\$ 19,315,400	FY 2039	Net Wastewater System Revenues

Debt Obligations

Table 1: Summary of Projected Debt Obligations (Cont'd)

		Projected Principal Outstanding 6/30/2016	Projected FY 2017 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Sewer Revenue Bond Obligations		\$ 939,520,000	\$ 97,923,488		
Water Revenue Bond Obligations					
2009A	Water Revenue Bonds	\$ 148,055,000	\$ 21,964,100	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 293,925,000	\$ 21,738,694	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 135,970,000	\$ 11,833,850	FY 2033	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 701,025,000	\$ 61,847,119		

¹ The City is currently in the process of refunding the 2007A Ballpark Refunding Bonds which is anticipated to be completed in May 2016. Assuming the refunding is conducted, the principal outstanding as of 6/30/2016 is estimated to be \$105.4 million and Debt Service for Fiscal Year 2017 is estimated to be \$9.5 million. The Fiscal Year 2017 Proposed Budget assumes the City's obligation of the \$9.5 million.

² The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

³ Full lease payment. Does not include estimated \$320,000 in federal subsidy to off-set the lease payment.

⁴ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. Based on February 2016 projections, the Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2016 of approximately \$64.9 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2016 of approximately \$126.0 million.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. The projected outstanding principal for various lease purchase obligations is estimated to be \$42.7 million on June 30, 2016. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include: fire trucks, refuse packers, service trucks, IT Projects and Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects and the program is managed by the State. Compared to traditional bond financings, the interest rates for SRF loans are lower and also have shorter repayment terms. The Public Utilities Department utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. There are currently two Special Assessment Districts and four Community Facilities Districts established by the City with outstanding debt. The districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. The projected outstanding principal amounts are \$5.3 million for Special Assessment Districts and \$93.6 million for Community Facilities Districts. These bonds are not fiscal obligations of the City.

Debt Obligations

Additional information about these districts and the associated special taxes and assessments can be found on the City's Community Facilities Districts & 1913/1915 Act Assessment Districts Webpage.

FY: 2017

Financial Summary and Schedules



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2017 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department	133
Schedule I - Summary of General Fund Expenditures by Department	134
Schedule II - Summary of Revenues by Fund	135
Schedule II - Summary of Operating Expenditures by Fund	137
Schedule II - Summary of Capital Expenditures by Fund	139
Schedule III - Summary of General Fund FTE Positions by Department	143
Schedule IV - Summary of FTE Positions by Fund	145
Schedule V - Summary of Revenues by Category by Fund	147
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	165
Schedule VII - Summary of Revenues, Expenditures and Fund Balances	188
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	193



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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
City Attorney	\$ 4,296,206	\$ 4,056,165	\$ 4,159,963
City Auditor	390	-	-
City Clerk	97,832	69,575	94,582
City Comptroller	2,386,629	2,772,259	2,130,926
City Council	1,971	-	-
City Treasurer	19,326,022	19,297,104	19,329,499
Communications	305,985	1,565,333	1,565,333
Debt Management	932,179	711,645	910,863
Development Services	848,610	596,269	716,269
Economic Development	6,801,256	7,470,912	8,141,001
Environmental Services	1,550,330	2,241,946	1,444,446
Ethics Commission	94,949	-	-
Financial Management	329	-	-
Fire-Rescue	31,633,569	26,792,214	26,989,270
Human Resources	393	-	5,000
Infrastructure/Public Works	21,445	209,997	138,840
Library	4,434,677	4,175,753	4,425,753
Major Revenues	962,143,306	1,009,201,506	1,046,562,102
Neighborhood Services	3,078	-	-
Office of Homeland Security	947,042	1,280,029	1,682,280
Office of the Assistant COO	245,114	370,000	391,021
Office of the Mayor	348,953	328,245	328,245
Park & Recreation	33,429,254	35,504,155	45,487,244
Personnel	10,913	1,000	1,000
Planning	3,995,853	3,841,766	2,869,175
Police	45,121,168	51,618,318	45,065,930
Public Utilities	1,153,316	940,000	1,609,000
Public Works - Contracts	1,054,493	1,117,530	1,181,777
Public Works - General Services	2,871,053	3,673,786	3,747,579
Purchasing & Contracting	1,196,528	1,550,772	1,458,716
Real Estate Assets	46,253,369	45,437,930	49,323,295
Transportation & Storm Water	49,718,287	57,053,300	56,439,871
Total General Fund Revenues	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
City Attorney	\$ 45,574,207	\$ 46,709,688	\$ 49,316,377
City Auditor	3,173,768	3,717,660	3,851,483
City Clerk	5,227,732	5,396,136	5,667,810
City Comptroller	11,039,437	11,111,938	11,421,515
City Council	11,904,311	12,935,463	13,706,583
City Treasurer	14,790,744	16,259,232	15,900,664
Citywide Program Expenditures	86,447,937	89,609,808	114,375,452
Communications	1,597,527	3,563,052	3,640,031
Debt Management	2,523,633	2,758,828	3,148,418
Department of Information Technology	416,273	500,000	500,000
Development Services	6,686,441	6,991,059	7,335,209
Economic Development	11,814,804	13,823,681	14,976,756
Environmental Services	33,873,375	36,627,831	39,662,494
Ethics Commission	943,065	1,047,777	1,180,725
Financial Management	3,951,573	4,394,566	4,334,593
Fire-Rescue	227,076,867	229,258,665	233,149,275
Human Resources	3,077,522	3,268,272	3,856,922
Infrastructure/Public Works	1,066,036	1,105,896	989,167
Internal Operations	413,650	396,361	416,960
Library	46,013,709	49,315,373	51,029,971
Neighborhood Services	804,644	857,024	980,034
Office of Homeland Security	2,042,339	2,333,408	2,680,574
Office of the Assistant COO	1,080,563	1,805,479	1,808,940
Office of the Chief Financial Officer	499,628	580,839	585,915
Office of the Chief Operating Officer	928,878	1,043,163	1,085,681
Office of the IBA	1,791,311	1,833,176	1,961,308
Office of the Mayor	4,141,293	4,305,649	4,430,831
Park & Recreation	97,938,814	105,599,710	107,665,071
Performance & Analytics	1,290,145	1,968,094	2,920,509
Personnel	7,249,336	7,434,136	7,909,485
Planning	8,020,203	10,323,118	10,521,229
Police	424,969,419	435,501,139	433,619,199
Public Utilities	2,117,584	2,549,736	2,577,246
Public Works - Contracts	1,892,822	2,158,822	2,301,710
Public Works - General Services	17,482,566	26,507,783	21,682,963
Purchasing & Contracting	5,443,909	7,612,535	6,562,370
Real Estate Assets	4,232,044	6,181,599	8,006,436
Transportation & Storm Water	103,754,352	130,652,333	130,439,074
Total General Fund Expenditures	\$ 1,203,292,459	\$ 1,288,039,029	\$ 1,326,198,980

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
General Fund			
General Fund	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980
Total General Fund	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980
Special Revenue Funds			
Automated Refuse Container Fund	\$ 852,264	\$ 700,000	\$ 900,000
Concourse and Parking Garages Operating Fund	3,058,775	3,774,659	3,320,461
Convention Center Expansion Administration Fund	13,804,289	13,207,993	13,407,993
Engineering & Capital Projects Fund ¹	60,697,413	75,734,886	83,278,054
Environmental Growth 1/3 Fund	5,308,668	5,392,760	5,500,676
Environmental Growth 2/3 Fund	10,590,595	10,792,521	11,008,352
Facilities Financing Fund	1,836,694	2,185,240	2,412,318
Fire and Lifeguard Facilities Fund	1,381,939	1,380,370	1,383,570
Fire/Emergency Medical Services Transport Program Fund	11,414,342	11,552,358	12,344,106
GIS Fund	1,713,557	1,743,644	1,643,241
Gas Tax Fund	24,331,284	22,804,978	24,719,725
Information Technology Fund	8,696,914	12,723,508	10,543,049
Junior Lifeguard Program Fund	561,447	595,591	595,591
Local Enforcement Agency Fund	712,495	786,417	786,417
Los Penasquitos Canyon Preserve Fund	189,214	186,000	186,000
Maintenance Assessment District (MAD) Funds	23,734,859	23,072,894	23,300,056
Major Events Revolving Fund	363,212	-	-
Mission Bay Improvements Fund	7,100,046	6,157,723	8,213,907
Mission Bay/Balboa Park Improvement Fund	1,960,000	2,125,000	2,025,000
New Convention Facility Fund	3,399,935	3,405,000	3,436,000
OneSD Support Fund	19,957,898	26,525,692	27,192,944
PETCO Park Fund	16,699,303	15,207,773	15,457,773
Parking Meter Operations Fund	9,896,813	10,197,852	10,767,852
Police Decentralization Fund	3,749,765	-	-
Prop 42 Replacement - Transportation Relief Fund	14,690,304	6,233,477	3,226,733
Public Art Fund	534,741	154,643	154,643
Public Safety Services & Debt Service Fund	8,811,651	9,159,111	9,166,621
QUALCOMM Stadium Operations Fund	16,308,902	17,957,446	19,823,595
Regional Park Improvements Fund	2,555,608	2,500,000	2,737,969
Seized & Forfeited Assets Fund	1,294	-	-
Seized Assets - California Fund	13	11,881	11,881
Seized Assets - Federal DOJ Fund	811,853	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	675	118,812	118,812
Serious Traffic Offenders Program Fund	592	-	-

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
State COPS	-	2,125,446	2,140,000
Storm Drain Fund	5,772,552	5,700,000	5,700,000
Transient Occupancy Tax Fund	88,650,534	92,951,240	103,149,544
Trolley Extension Reserve Fund	1,084,393	1,071,728	1,063,650
Underground Surcharge Fund	64,810,944	63,388,541	63,388,541
Wireless Communications Technology Fund	8,487,213	6,622,249	8,646,873
Zoological Exhibits Maintenance Fund	11,237,612	11,777,761	12,581,204
Total Special Revenue Funds	\$ 455,770,601	\$ 471,094,501	\$ 495,402,458
Capital Project Funds			
Capital Outlay Fund	\$ 116,782	\$ -	\$ -
TransNet ARRA Exchange Fund	1,814,400	-	-
TransNet Extension Administration & Debt Fund	222,137	320,070	322,970
TransNet Extension Congestion Relief Fund	17,341,643	22,180,851	22,381,821
TransNet Extension Maintenance Fund	8,912,640	9,506,079	9,592,209
Total Capital Project Funds	\$ 28,407,602	\$ 32,007,000	\$ 32,297,000
Enterprise Funds			
Airports Fund	\$ 4,761,810	\$ 4,881,882	\$ 5,022,359
Development Services Fund	51,998,564	52,063,381	55,319,734
Golf Course Fund	20,347,684	18,260,747	18,750,847
Metropolitan Sewer Utility Fund	75,879,768	89,818,922	89,148,822
Municipal Sewer Revenue Fund	318,067,803	298,518,300	289,657,400
Recycling Fund	21,191,281	20,637,651	21,217,651
Refuse Disposal Fund	32,357,286	32,132,449	32,039,624
Sewer Utility - AB 1600 Fund	21,865,818	15,000,000	16,000,000
Water Utility - AB 1600 Fund	15,791,754	12,500,000	12,000,000
Water Utility Operating Fund	463,479,787	489,263,491	581,944,391
Total Enterprise Funds	\$ 1,025,741,555	\$ 1,033,076,823	\$ 1,121,100,828
Internal Service Funds			
Central Stores Fund	\$ 11,948,703	\$ 13,307,156	\$ 13,364,463
Energy Conservation Program Fund	2,637,452	2,252,875	3,333,565
Fleet Services Operating Fund	48,188,515	50,428,181	50,842,432
Fleet Services Replacement Fund	26,386,993	23,064,458	29,225,898
Publishing Services Fund	3,652,342	3,221,261	3,221,261
Risk Management Administration Fund	9,408,318	10,558,878	10,529,309
Total Internal Service Funds	\$ 102,222,323	\$ 102,832,809	\$ 110,516,928
Total Combined Budget Revenues	\$ 2,833,366,281	\$ 2,920,888,642	\$ 3,085,516,194

1. The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
General Fund			
General Fund	\$ 1,203,292,459	\$ 1,288,039,029	\$ 1,326,198,980
Total General Fund	\$ 1,203,292,459	\$ 1,288,039,029	\$ 1,326,198,980
Special Revenue Funds			
Automated Refuse Container Fund	\$ 684,209	\$ 800,000	\$ 1,700,000
Concourse and Parking Garages Operating Fund	3,058,775	4,439,017	3,323,231
Convention Center Expansion Administration Fund	13,471,452	13,803,450	13,800,450
Engineering & Capital Projects Fund ¹	62,482,437	75,734,886	83,278,054
Environmental Growth 1/3 Fund	3,713,269	3,942,458	4,278,367
Environmental Growth 2/3 Fund	8,869,966	10,456,488	10,458,591
Facilities Financing Fund	1,723,194	2,185,240	2,412,318
Fire and Lifeguard Facilities Fund	1,388,064	1,426,582	1,388,781
Fire/Emergency Medical Services Transport Program Fund	11,747,313	11,821,063	12,532,560
GIS Fund	1,791,934	2,062,574	1,886,416
Gas Tax Fund	20,074,298	27,466,639	25,878,454
Information Technology Fund	9,195,304	13,363,897	11,783,402
Junior Lifeguard Program Fund	585,447	595,591	595,591
Local Enforcement Agency Fund	742,545	766,313	811,196
Los Penasquitos Canyon Preserve Fund	225,668	226,846	234,351
Maintenance Assessment District (MAD) Funds	22,073,480	35,981,704	37,691,030
Major Events Revolving Fund	204,000	-	-
Mission Bay/Balboa Park Improvement Fund	2,031,385	2,128,526	2,120,941
New Convention Facility Fund	3,405,000	3,405,000	3,436,000
OneSD Support Fund	19,082,871	25,441,074	27,202,542
PETCO Park Fund	17,367,427	16,353,469	16,330,479
Parking Meter Operations Fund	9,830,558	10,197,852	9,802,225
Police Decentralization Fund	4,509,556	2,003,262	-
Prop 42 Replacement - Transportation Relief Fund	9,063,317	6,233,477	3,226,733
Public Art Fund	94,135	154,643	154,643
Public Safety Services & Debt Service Fund	8,802,584	9,159,111	9,166,621
QUALCOMM Stadium Operations Fund	15,546,087	19,347,918	20,441,056
Seized Assets - California Fund	-	11,919	11,919
Seized Assets - Federal DOJ Fund	1,272,223	1,678,565	1,622,869
Seized Assets - Federal Treasury Fund	-	119,187	119,187
Serious Traffic Offenders Program Fund	89,670	-	-
State COPS	-	2,125,446	2,140,000
Storm Drain Fund	5,694,623	5,700,000	6,400,000
Transient Occupancy Tax Fund	91,221,312	97,588,953	111,199,355

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Trolley Extension Reserve Fund	1,062,441	1,089,225	1,063,650
Underground Surcharge Fund	37,681,722	58,388,541	58,911,014
Wireless Communications Technology Fund	8,207,495	8,149,464	8,750,517
Zoological Exhibits Maintenance Fund	11,192,436	11,777,761	12,581,204
Total Special Revenue Funds	\$ 408,186,198	\$ 486,126,141	\$ 506,733,747
Capital Project Funds			
Capital Outlay Fund	\$ 2,046,419	\$ -	\$ -
TransNet Extension Administration & Debt Fund	230,234	320,070	322,970
TransNet Extension Congestion Relief Fund	1,267,600	3,351,330	3,351,330
TransNet Extension Maintenance Fund	8,912,970	9,506,079	9,592,209
Total Capital Project Funds	\$ 12,457,223	\$ 13,177,479	\$ 13,266,509
Enterprise Funds			
Airports Fund	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800
Development Services Fund	50,398,552	55,309,067	56,981,026
Golf Course Fund	16,020,961	16,802,439	17,518,336
Metropolitan Sewer Utility Fund	195,719,361	222,230,642	221,733,360
Municipal Sewer Revenue Fund	124,687,346	145,718,597	135,535,866
Recycling Fund	19,090,925	22,874,778	23,744,409
Refuse Disposal Fund	29,582,751	32,247,312	28,228,210
Water Utility Operating Fund	460,409,988	506,485,810	502,988,683
Total Enterprise Funds	\$ 899,067,539	\$ 1,006,970,552	\$ 991,811,690
Internal Service Funds			
Central Stores Fund	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463
Energy Conservation Program Fund	2,371,534	2,622,983	3,332,937
Fleet Services Operating Fund	47,606,813	51,908,246	55,512,280
Fleet Services Replacement Fund	19,341,546	31,059,920	30,370,181
Publishing Services Fund	3,403,126	3,666,496	3,936,277
Risk Management Administration Fund	9,834,994	10,558,878	10,541,665
Total Internal Service Funds	\$ 94,561,271	\$ 113,123,679	\$ 117,057,803
Total Combined Budget Expenditures	\$ 2,617,564,690	\$ 2,907,436,880	\$ 2,955,068,729

1. The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 124,903	\$ -	\$ -
CH RDA Contribution To CIP	4,925	-	-
CIP Lease Financing	-	-	6,810,009
EGF CIP Fund 1/3	230,213	1,834,250	2,431,373
Energy Conservation Program CIP Fund	590,708	-	300,000
Environmental Growth 2/3 Fund	325,390	1,450,000	-
Fiesta Island Sludge Mitigation Fund	12,846	-	-
Fire/Emergency Medical Services Transport Program Fund	400,000	-	-
Gas Tax Fund	-	5,000,000	-
Habitat Acquisition Fund	12,670	-	-
Library Improvement Trust Fund	-	-	155,605
Library System Improvement Fund	54	-	-
Maintenance Assessment District (MAD) Funds	1,561,916	110,000	580,000
Mission Bay Improvements Fund	446,165	6,296,250	6,157,723
Mission Trails Regional Park Fund	160,134	-	-
Monetary Conditions Placed on Future Deposits	837,010	39,981	-
NTC RdA Contribution to CIP	1,531	-	-
North Bay Redevelopment CIP Contribution Fund	17,712	-	-
OneSD Support Fund	-	5,116,800	-
Peg Fee (City Tv)	72,365	-	-
Prop 42 Replacement - Transportation Relief Fund	2,530,434	-	-
QUALCOMM Stadium Operations CIP Fund	201,184	-	-
RDA Contribution to San Ysidro Project Fund	7,453	-	-
RDA Contributions to City Heights Project Fund	23,874	-	-
Regional Park Improvements Fund	1,610,380	2,500,000	2,500,000
SC-RDA Contribution to CIP Fund	20,849	-	-
Sea World Traffic Mitigation Fund	581,459	-	-
Street Division CIP Fund	43,296	-	-
TOT Coastal Infrastructure CIP Fund	143,721	-	-
Trench Cut Fees/Excavation Fee Fund	425,875	-	1,500,000
Underground Surcharge CIP Fund	8,336,279	5,000,000	-
Total Special Revenue Funds	\$ 18,723,345	\$ 27,347,281	\$ 20,434,710
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 1,853,532	\$ 175,000	\$ 500,000
Brown Field Special Aviation	78,102	-	-
EDCD Community Fund	70,076	-	675,000
Metro Sewer Utility - CIP Funding Source	19,177,193	18,689,538	54,695,805

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Mission Bay Golf Course CIP Fund	48,416	-	-
Montgomery Field Special Aviation	229,678	-	-
Muni Sewer Utility - CIP Funding Source	75,212,066	95,350,705	100,829,458
Recycling Fund CIP Fund	70,352	-	820,000
Refuse Disposal CIP Fund	514,417	-	-
Torrey Pines Golf Course CIP Fund	316,760	-	-
Water Utility - CIP Funding Source	72,340,141	122,815,547	162,206,104
Total Enterprise Funds	\$ 169,910,732	\$ 237,030,790	\$ 319,726,367

Capital Project Funds

ANA - Blk Mtn Rd Bridge	\$ -	\$ 23,751	\$ -
Balboa Park West-Major Dist	-	292,630	-
Barrio Logan	195,841	-	60,000
Belmont/Mission Beach Develop	39,401	-	-
Blk Mtn Ranch Dev Agreement	1,065	-	-
Bus Stop Capital Improvement Fund	15,350	60,000	-
C.O.-Pueblo Land/Pol. Decentra	33,233	-	-
CIP Contributions from General Fund	7,690,935	34,170,579	10,525,000
Capital Outlay Fund	1,775,570	-	-
Capital Outlay-Sales Tax	22,600	-	-
Carmel Mt East-Major District	4,629	-	-
Carmel Valley Consolidated FBA	516,752	-	-
Carmel Valley Development Impact Fee	377,035	-	-
Centre City DIF-Admin	-	30,000,000	-
Clairemont Mesa - Urban Comm	73,460	250,000	100,000
College Area	37,166	270,000	-
Deferred Maintenance Revenue 2012A-Project	35,104,582	-	-
Del Mar Mesa FBA	73,671	-	-
Encanto - Major District	-	1,678	-
Energy Upgrades CEC Loan #4 Fund	63,775	-	-
FY09 Sunset Cliffs Natural Par	329	-	-
Fleet Services CIP Fund	92,907	-	-
Gen Dyna-Community Improvement	(91)	-	-
Golden Hill - Major District	-	9,023	-
Golden Hill Urban Comm	123,619	-	25,000
Infrastructure Improvement - CD 4	1,496	-	-
Infrastructure Improvement - CD 5	76,442	-	-
Infrastructure Improvement - CD 6	8,277	-	-
Kearny Mesa-Urban Comm	58,205	740,000	-
La Jolla - Major District	-	35,379	-
La Jolla Urban Comm	568,213	-	-
Linda Vista Urban Comm	573,288	-	-
Linda Vista-Major District	-	1,999	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Memorial(Southeast SD)Maj Dist	4,793	-	-
Mid City Urban Comm	96,149	75,000	-
Mid-City - Park Dev Fund	382,089	-	-
Midway/Pacific Hwy Urban Comm	100,253	10,000	-
Mira Mesa - FBA	1,099,739	7,566,887	-
Mission Valley-Urban Comm.	2,588,230	450,000	-
Montgomery/Waller-Major Dist	-	27,843	-
Navajo Urban Comm	121,290	140,000	-
New Central Library Contributions	1,206,126	-	-
North Park Urban Comm	224,789	100,000	205,000
North University City DIF	1,365,000	-	-
North University City-FBA	2,751,561	5,000,000	-
Ocean Beach Urban Comm	108,000	-	55,000
Old San Diego - Urban Comm	27,084	-	-
Otay Mesa-East (From 39062)	1,946,130	-	-
Otay Mesa-Eastern DIF	94,870	-	-
Otay Mesa-West (From 39067)	1,517,240	-	-
Otay Mesa-Western DIF	28,025	-	-
Otay Mesa/Nestor Urb Comm	104,846	-	-
PFFA Lease Revenue Bonds 2015A-Projects	140,634	-	-
PFFA Lease Revenue Bonds 2015B-Project	14,295	-	-
PFFA Lease Revenue Refunding Bonds 2013A - Project	4,954,429	-	-
PFFA-FLSF 2002B-Const.	25,762	-	-
PV Est-Other P & R Facilities	200,965	-	-
Pacific Beach Urban Comm	73,176	196,000	60,000
Pacific Highlands Ranch FBA	2,671,345	-	1,400,000
Park North-East - Park Dev Fd	24,476	-	-
Penasquitos South-Major Dist	-	1,008	-
Peninsula Urban Comm	58,000	160,000	60,000
Pk/Rec Bldg Permit Fee Dist C	-	983	-
Private & Others Contrib-CIP	364,602	-	-
Prop A-(Bikeway)	334,224	-	-
Rancho Bernardo-Fac Dev Fund	30,295	-	114,600
Rancho Bernardo-Major District	8,631	-	-
Rancho Bernardo-Pk Dev Fund	204,134	-	-
Rancho Encantada	1,191,940	-	-
Rancho Penasquitos FBA	25,592	-	-
Relinquishment 36th St Coop 06	7,996	-	-
Rose & Tecolote Creek Water Quality	146,768	-	-
S.E. San Diego Urban Comm	1,079,987	-	-
SD Unified School Dist-Cap Out	101,589	-	-
SR 209 & 274 Coop with State	221,725	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
SY-TAB 2010A (TE) Proceeds	-	2,580,000	-
SY-TAB 2010B (T) Proceeds	-	1,296,000	-
Sabre Springs-FBA	302,234	-	-
San Ysidro Urban Comm	275,424	-	-
Scripps/Miramar Misc	52,897	-	-
Scripps/Miramar-Major District	363,507	41,004	-
Serra Mesa - Urban Community	983,956	430,000	-
Skyline Hills - Major District	-	7,624	-
South Bay - Major District	110,942	2,543	-
Tierrasanta - DIF	94,350	170,000	850,000
Torrey Highlands	4,117,235	-	-
TransNet (Prop A 1/2% Sales Tax)	1,942,486	-	-
TransNet ARRA Exchange Fund	1,579,355	-	-
TransNet Extension Congestion Relief Fund	20,579,488	18,829,521	19,030,491
TransNet Extension Major Corri	8,214	-	-
TransNet Extension RTCI Fee	4,414,879	-	-
TransNet Infrastructure Fund	16,325	-	-
Univ City Central-Major Dist	-	2,586	-
Univ City North - Sub Dist	-	17,816	-
University City So.-Urban Comm	32,264	-	-
Uptown Urban Comm	363,868	290,000	80,000
Valencia Park - Major District	-	8,449	-
Total Capital Project Funds	\$ 108,411,954	\$ 103,258,303	\$ 32,565,091
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 696,363	\$ -	\$ -
Total Grant Enterprise Funds	\$ 696,363	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 3,869,606	\$ -	\$ -
Grant Fund - Other	277,893	-	-
Grant Fund - State	5,703,970	-	-
Total Grant Government Funds	\$ 9,851,469	\$ -	\$ -
Total Capital Budget Expenditures	\$ 307,593,862	\$ 367,636,374	\$ 372,726,168
Total Combined Operating and Capital Budget Expenditures	\$ 2,925,158,552	\$ 3,275,073,254	\$ 3,327,794,897

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Administration	-	-	-
City Attorney	347.85	355.58	361.10
City Auditor	21.00	22.00	22.00
City Clerk	45.28	45.32	46.32
City Comptroller	82.75	84.75	87.51
City Council	105.13	106.12	106.37
City Treasurer	106.73	109.73	111.38
Communications	30.00	32.16	31.50
Debt Management	19.00	19.00	21.00
Development Services	63.00	70.00	70.00
Economic Development	50.70	51.35	56.00
Environmental Services	137.09	137.55	157.11
Ethics Commission	5.00	5.00	5.00
Financial Management	30.00	32.00	32.00
Fire-Rescue	1,170.97	1,176.21	1,221.53
Human Resources	19.75	20.84	25.50
Infrastructure/Public Works	7.35	5.00	5.00
Internal Operations	1.50	1.50	1.50
Library	434.52	463.21	473.86
Neighborhood Services	5.50	5.50	6.50
Office of Homeland Security	13.60	16.40	18.05
Office of the Assistant COO	6.00	11.00	11.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	4.35	5.35	5.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	29.00	29.00	29.50
Park & Recreation	797.78	860.13	895.53
Performance & Analytics	8.00	11.00	15.00
Personnel	63.31	67.99	65.00
Planning	62.08	67.08	65.07
Police	2,587.52	2,632.01	2,645.01
Public Works - Contracts	19.00	20.00	21.00
Public Works - General Services	130.00	151.00	174.00
Purchasing & Contracting	55.20	59.96	59.96
Real Estate Assets	28.00	33.00	34.00
Transportation & Storm Water	476.33	580.74	625.79
Total Budget FTE Positions	6,975.29	7,299.48	7,517.44



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
General Fund			
General Fund	6,975.29	7,299.48	7,517.44
Total General Fund	6,975.29	7,299.48	7,517.44
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund ¹	484.60	598.60	644.70
Facilities Financing Fund	16.35	16.70	16.35
Fire/Emergency Medical Services Transport Program Fund	32.00	30.00	31.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	42.00	44.00	42.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	25.25	25.00	24.50
OneSD Support Fund	17.00	23.00	28.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	15.00	15.00	15.00
QUALCOMM Stadium Operations Fund	38.00	38.00	38.00
Transient Occupancy Tax Fund	12.00	13.00	13.00
Underground Surcharge Fund	7.00	9.00	11.00
Wireless Communications Technology Fund	44.76	46.00	46.00
Total Special Revenue Funds	747.96	872.30	923.55
Enterprise Funds			
Airports Fund	19.00	19.00	22.00
Development Services Fund	424.75	449.15	472.45
Golf Course Fund	97.00	98.00	101.76
Metropolitan Sewer Utility Fund	463.31	462.21	462.20
Municipal Sewer Revenue Fund	408.33	409.32	400.71
Recycling Fund	107.98	106.60	108.25
Refuse Disposal Fund	147.20	148.98	131.60
Water Utility Operating Fund	717.82	781.83	781.83
Total Enterprise Funds	2,385.39	2,475.09	2,480.80
Internal Service Funds			
Central Stores Fund	23.35	23.00	23.00
Energy Conservation Program Fund	12.60	13.25	17.35
Fleet Services Operating Fund	177.50	201.50	206.00
Publishing Services Fund	10.00	10.00	10.00

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Risk Management Administration Fund	82.13	83.28	87.23
Total Internal Service Funds	305.58	331.03	343.58
Other Funds			
City Employee's Retirement System Fund	64.00	63.00	63.00
Total Other Funds	64.00	63.00	63.00
Total Budget FTE Positions	10,478.22	11,040.90	11,328.37

1. The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 449,244,199	\$ 470,068,579	\$ 499,698,919
Property Taxes	449,244,199	470,068,579	499,698,919
Sales Tax	\$ 256,507,125	\$ 285,770,943	\$ 272,798,685
Sales Tax	256,507,125	285,770,943	272,798,685
Transient Occupancy Tax	\$ 98,138,223	\$ 102,163,864	\$ 113,381,998
Transient Occupancy Taxes	98,138,223	102,163,864	113,381,998
Other Local Taxes	\$ 89,914,683	\$ 89,141,507	\$ 92,169,201
Property Transfer Taxes	8,664,086	8,371,562	9,601,698
SDG&E	47,441,813	48,453,842	49,216,596
CATV	18,781,149	18,640,103	18,654,907
Refuse Collection Franchise	10,147,652	9,600,000	10,450,000
Other Franchises	4,879,982	4,076,000	4,246,000
Licenses and Permits	\$ 24,732,017	\$ 24,095,425	\$ 23,884,896
Business Tax	7,663,266	7,577,368	7,577,368
Rental Unit Tax	7,327,724	7,271,794	7,271,794
Refuse Collector Business Tax	854,472	750,000	825,000
Other Licenses and Permits	8,886,555	8,496,263	8,210,734
Fines Forfeitures and Penalties	\$ 30,193,850	\$ 29,684,478	\$ 29,791,276
Parking Citations	20,190,724	19,899,278	19,899,278
Municipal Court	5,741,001	6,157,700	6,157,700
Other Fines & Forfeitures	4,262,125	3,627,500	3,734,298
Rev from Money and Prop	\$ 51,320,349	\$ 46,237,879	\$ 52,771,557
Interest and Dividends	588,851	462,262	588,851
Mission Bay	29,525,879	28,657,723	30,951,876
Pueblo Lands	6,271,588	5,530,383	6,075,944
Other Rents and Concessions	14,934,030	11,587,511	15,154,886
Rev from Federal Agencies	\$ 520,363	\$ 1,156,720	\$ 356,720
Revenue from Federal Agencies	520,363	1,156,720	356,720
Rev from Other Agencies	\$ 11,519,947	\$ 5,717,072	\$ 7,776,199
Motor Vehicle License Fees	563,966	-	-
Revenue from Other Agencies	10,955,981	5,717,072	7,776,199
Charges for Services	\$ 120,898,784	\$ 129,568,466	\$ 138,320,424
Charges for Current Services	120,898,784	129,568,466	138,320,424
Other Revenue	\$ 11,549,244	\$ 4,640,002	\$ 4,290,137
Other Revenue	11,549,244	4,640,002	4,290,137
Transfers In	\$ 76,685,717	\$ 93,632,574	\$ 90,958,968
Transfers In	76,685,717	93,632,574	90,958,968
Total General Fund	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980
Total General Fund	\$ 1,221,224,500	\$ 1,281,877,509	\$ 1,326,198,980

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 8,502	\$ -	\$ -
Interest and Dividends	8,502	-	-
Charges for Services	\$ 843,762	\$ 700,000	\$ 900,000
Charges for Current Services	843,762	700,000	900,000
Total Automated Refuse Container Fund	\$ 852,264	\$ 700,000	\$ 900,000
Concourse and Parking Garages Operating Fund			
Licenses and Permits	\$ (5,310)	\$ -	\$ -
Other Licenses and Permits	(5,310)	-	-
Rev from Money and Prop	\$ 3,064,085	\$ 3,774,659	\$ 3,320,461
Other Rents and Concessions	3,064,085	3,774,659	3,320,461
Total Concourse and Parking Garages Operating Fund	\$ 3,058,775	\$ 3,774,659	\$ 3,320,461
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 27,820	\$ -	\$ -
Interest and Dividends	27,820	-	-
Other Revenue	\$ 15,476	\$ -	\$ -
Other Revenue	15,476	-	-
Transfers In	\$ 13,760,993	\$ 13,207,993	\$ 13,407,993
Transfers In	13,760,993	13,207,993	13,407,993
Total Convention Center Expansion Administration Fund	\$ 13,804,289	\$ 13,207,993	\$ 13,407,993
Engineering & Capital Projects Fund ¹			
Rev from Money and Prop	\$ 594	\$ -	\$ -
Interest and Dividends	594	-	-
Charges for Services	\$ 60,650,505	\$ 75,734,886	\$ 83,278,054
Charges for Current Services	60,650,505	75,734,886	83,278,054
Other Revenue	\$ 46,314	\$ -	\$ -
Other Revenue	46,314	-	-
Total Engineering & Capital Projects Fund	\$ 60,697,413	\$ 75,734,886	\$ 83,278,054
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676
SDG&E	5,259,670	5,383,760	5,491,676
Other Franchises	24,745	-	-
Rev from Money and Prop	\$ 10,982	\$ 9,000	\$ 9,000
Interest and Dividends	10,982	9,000	9,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Other Revenue	\$ 13,271	\$ -	\$ -
Other Revenue	13,271	-	-
Total Environmental Growth 1/3 Fund	\$ 5,308,668	\$ 5,392,760	\$ 5,500,676
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352
SDG&E	10,519,339	10,767,521	10,983,352
Other Franchises	42,780	-	-
Rev from Money and Prop	\$ 28,476	\$ 25,000	\$ 25,000
Interest and Dividends	28,476	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 10,590,595	\$ 10,792,521	\$ 11,008,352
Facilities Financing Fund			
Licenses and Permits	\$ 91,000	\$ 24,000	\$ 25,500
Other Licenses and Permits	91,000	24,000	25,500
Rev from Money and Prop	\$ 71	\$ 2,100	\$ 600
Interest and Dividends	71	2,100	600
Charges for Services	\$ 1,745,623	\$ 2,159,140	\$ 2,386,218
Charges for Current Services	1,745,623	2,159,140	2,386,218
Total Facilities Financing Fund	\$ 1,836,694	\$ 2,185,240	\$ 2,412,318
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 2,220	\$ -	\$ -
Interest and Dividends	2,220	-	-
Transfers In	\$ 1,379,719	\$ 1,380,370	\$ 1,383,570
Transfers In	1,379,719	1,380,370	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,381,939	\$ 1,380,370	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 9,672	\$ -	\$ -
Interest and Dividends	9,672	-	-
Charges for Services	\$ 11,331,927	\$ 11,552,358	\$ 12,344,106
Charges for Current Services	11,331,927	11,552,358	12,344,106
Other Revenue	\$ 1,484	\$ -	\$ -
Other Revenue	1,484	-	-
Transfers In	\$ 71,258	\$ -	\$ -
Transfers In	71,258	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,414,342	\$ 11,552,358	\$ 12,344,106
GIS Fund			
Rev from Money and Prop	\$ 1,830	\$ -	\$ -
Interest and Dividends	1,830	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Rev from Other Agencies	\$ 105,968	\$ 195,303	\$ 195,303
Revenue from Other Agencies	105,968	195,303	195,303
Charges for Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938
Charges for Current Services	1,605,759	1,548,341	1,447,938
Total GIS Fund	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241

Gas Tax Fund

Other Local Taxes	\$ 24,178,479	\$ 22,690,076	\$ 24,605,209
Other Local Tax	24,178,479	22,690,076	24,605,209
Rev from Money and Prop	\$ 152,288	\$ 114,902	\$ 114,516
Interest and Dividends	59,532	25,000	50,000
Other Rents and Concessions	92,757	89,902	64,516
Other Revenue	\$ 517	\$ -	\$ -
Other Revenue	517	-	-
Total Gas Tax Fund	\$ 24,331,284	\$ 22,804,978	\$ 24,719,725

Information Technology Fund

Rev from Money and Prop	\$ 11,143	\$ -	\$ -
Interest and Dividends	11,143	-	-
Rev from Other Agencies	\$ 600	\$ -	\$ -
Revenue from Other Agencies	600	-	-
Charges for Services	\$ 8,677,240	\$ 12,723,508	\$ 10,543,049
Charges for Current Services	8,677,240	12,723,508	10,543,049
Other Revenue	\$ 7,931	\$ -	\$ -
Other Revenue	7,931	-	-
Total Information Technology Fund	\$ 8,696,914	\$ 12,723,508	\$ 10,543,049

Junior Lifeguard Program Fund

Charges for Services	\$ 559,447	\$ 595,591	\$ 595,591
Charges for Current Services	559,447	595,591	595,591
Transfers In	\$ 2,000	\$ -	\$ -
Transfers In	2,000	-	-
Total Junior Lifeguard Program Fund	\$ 561,447	\$ 595,591	\$ 595,591

Local Enforcement Agency Fund

Licenses and Permits	\$ 519,237	\$ 501,830	\$ 501,830
Other Licenses and Permits	519,237	501,830	501,830
Rev from Money and Prop	\$ 4,330	\$ 10,724	\$ 10,724
Interest and Dividends	4,330	10,724	10,724
Charges for Services	\$ 188,848	\$ 273,863	\$ 273,863
Charges for Current Services	188,848	273,863	273,863

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Other Revenue	\$ 48	\$ -	\$ -
Other Revenue	48	-	-
Transfers In	\$ 32	\$ -	\$ -
Transfers In	32	-	-
Total Local Enforcement Agency Fund	\$ 712,495	\$ 786,417	\$ 786,417

Los Penasquitos Canyon Preserve Fund

Rev from Money and Prop	\$ 39,214	\$ 36,000	\$ 36,000
Other Rents and Concessions	39,214	36,000	36,000
Transfers In	\$ 150,000	\$ 150,000	\$ 150,000
Transfers In	150,000	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 189,214	\$ 186,000	\$ 186,000

Maintenance Assessment District (MAD) Funds

Rev from Money and Prop	\$ 109,241	\$ 60,196	\$ 69,353
Interest and Dividends	109,241	60,196	69,353
Charges for Services	\$ 3,425,532	\$ 43,418	\$ 3,465,007
Charges for Current Services	3,425,532	43,418	3,465,007
Other Revenue	\$ 191,524	\$ 100	\$ 100
Other Revenue	191,524	100	100
Transfers In	\$ 3,761,300	\$ 6,973,273	\$ 3,716,337
Transfers In	3,761,300	6,973,273	3,716,337
Property Tax Revenue	\$ 15,394,460	\$ 15,992,907	\$ 16,046,259
Property Taxes	15,394,460	15,992,907	16,046,259
Special Assessments	\$ 852,803	\$ 3,000	\$ 3,000
Special Assessments	852,803	3,000	3,000
Total Maintenance Assessment District (MAD) Funds	\$ 23,734,859	\$ 23,072,894	\$ 23,300,056

Major Events Revolving Fund

Licenses and Permits	\$ 208,445	\$ -	\$ -
Other Licenses and Permits	208,445	-	-
Other Revenue	\$ 4,767	\$ -	\$ -
Other Revenue	4,767	-	-
Transfers In	\$ 150,000	\$ -	\$ -
Transfers In	150,000	-	-
Total Major Events Revolving Fund	\$ 363,212	\$ -	\$ -

Mission Bay Improvements Fund

Rev from Money and Prop	\$ 74,167	\$ -	\$ -
Interest and Dividends	74,167	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Transfers In	\$ 7,025,879	\$ 6,157,723	\$ 8,213,907
Transfers In	7,025,879	6,157,723	8,213,907
Total Mission Bay Improvements Fund	\$ 7,100,046	\$ 6,157,723	\$ 8,213,907
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000
Transfers In	1,960,000	2,125,000	2,025,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000
New Convention Facility Fund			
Rev from Money and Prop	\$ (65)	\$ -	\$ -
Interest and Dividends	(65)	-	-
Transfers In	\$ 3,400,000	\$ 3,405,000	\$ 3,436,000
Transfers In	3,400,000	3,405,000	3,436,000
Total New Convention Facility Fund	\$ 3,399,935	\$ 3,405,000	\$ 3,436,000
OneSD Support Fund			
Rev from Money and Prop	\$ 36,797	\$ -	\$ -
Interest and Dividends	36,797	-	-
Charges for Services	\$ 19,918,068	\$ 26,525,692	\$ 27,192,944
Charges for Current Services	19,918,068	26,525,692	27,192,944
Other Revenue	\$ 3,033	\$ -	\$ -
Other Revenue	3,033	-	-
Total OneSD Support Fund	\$ 19,957,898	\$ 26,525,692	\$ 27,192,944
PETCO Park Fund			
Rev from Money and Prop	\$ 1,785,563	\$ 978,699	\$ 2,054,359
Interest and Dividends	11,869	25,000	25,000
Other Rents and Concessions	1,773,694	953,699	2,029,359
Other Revenue	\$ 1,097,990	\$ 930,000	\$ 930,000
Other Revenue	1,097,990	930,000	930,000
Transfers In	\$ 13,815,750	\$ 13,299,074	\$ 12,473,414
Transfers In	13,815,750	13,299,074	12,473,414
Total PETCO Park Fund	\$ 16,699,303	\$ 15,207,773	\$ 15,457,773
Parking Meter Operations Fund			
Licenses and Permits	\$ 9,873,841	\$ 10,197,852	\$ 10,767,852
Parking Meters	9,609,477	9,597,852	10,497,852
Other Licenses and Permits	264,364	600,000	270,000
Rev from Money and Prop	\$ 22,972	\$ -	\$ -
Interest and Dividends	22,972	-	-
Total Parking Meter Operations Fund	\$ 9,896,813	\$ 10,197,852	\$ 10,767,852

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Police Decentralization Fund			
Transfers In	\$ 3,749,765	\$ -	\$ -
Transfers In	3,749,765	-	-
Total Police Decentralization Fund	\$ 3,749,765	\$ -	\$ -
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 14,479,738	\$ 6,233,477	\$ 3,226,733
Other Local Tax	14,479,738	6,233,477	3,226,733
Rev from Money and Prop	\$ 210,566	\$ -	\$ -
Interest and Dividends	210,566	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 14,690,304	\$ 6,233,477	\$ 3,226,733
Public Art Fund			
Other Revenue	\$ 385,532	\$ -	\$ -
Other Revenue	385,532	-	-
Transfers In	\$ 149,209	\$ 154,643	\$ 154,643
Transfers In	149,209	154,643	154,643
Total Public Art Fund	\$ 534,741	\$ 154,643	\$ 154,643
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 8,787,989	\$ 9,159,111	\$ 9,166,621
Safety Sales Tax	8,787,989	9,159,111	9,166,621
Rev from Money and Prop	\$ 23,662	\$ -	\$ -
Interest and Dividends	23,662	-	-
Total Public Safety Services & Debt Service Fund	\$ 8,811,651	\$ 9,159,111	\$ 9,166,621
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 13,650	\$ 8,000	\$ 8,000
Other Licenses and Permits	13,650	8,000	8,000
Rev from Money and Prop	\$ 5,998,062	\$ 6,277,000	\$ 6,886,149
Interest and Dividends	24,212	20,000	20,000
Other Rents and Concessions	5,973,850	6,257,000	6,866,149
Rev from Other Agencies	\$ -	\$ 43,000	\$ -
Revenue from Other Agencies	-	43,000	-
Charges for Services	\$ 11,436	\$ 48,809	\$ 48,809
Charges for Current Services	11,436	48,809	48,809
Other Revenue	\$ 10,754	\$ 1,000	\$ 1,000
Other Revenue	10,754	1,000	1,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Transfers In	\$ 10,275,000	\$ 11,579,637	\$ 12,879,637
Transfers In	10,275,000	11,579,637	12,879,637
Total QUALCOMM Stadium Operations Fund	\$ 16,308,902	\$ 17,957,446	\$ 19,823,595
Regional Park Improvements Fund			
Rev from Money and Prop	\$ 55,608	\$ -	\$ -
Interest and Dividends	55,608	-	-
Transfers In	\$ 2,500,000	\$ 2,500,000	\$ 2,737,969
Transfers In	2,500,000	2,500,000	2,737,969
Total Regional Park Improvements Fund	\$ 2,555,608	\$ 2,500,000	\$ 2,737,969
Seized & Forfeited Assets Fund			
Rev from Money and Prop	\$ 1,294	\$ -	\$ -
Interest and Dividends	1,294	-	-
Total Seized & Forfeited Assets Fund	\$ 1,294	\$ -	\$ -
Seized Assets - California Fund			
Rev from Money and Prop	\$ 13	\$ -	\$ -
Interest and Dividends	13	-	-
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881
Revenue from Federal Agencies	-	11,881	11,881
Total Seized Assets - California Fund	\$ 13	\$ 11,881	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 6,599	\$ -	\$ -
Interest and Dividends	6,599	-	-
Rev from Federal Agencies	\$ 805,254	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	805,254	1,069,307	1,069,307
Total Seized Assets - Federal DOJ Fund	\$ 811,853	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 21	\$ -	\$ -
Interest and Dividends	21	-	-
Rev from Federal Agencies	\$ 654	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	654	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 675	\$ 118,812	\$ 118,812
Serious Traffic Offenders Program Fund			
Rev from Money and Prop	\$ 592	\$ -	\$ -
Interest and Dividends	592	-	-
Total Serious Traffic Offenders Program Fund	\$ 592	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
State COPS			
Rev from Federal Agencies	\$ -	\$ 2,125,446	\$ 2,140,000
Revenue from Federal Agencies	-	2,125,446	2,140,000
Total State COPS	\$ -	\$ 2,125,446	\$ 2,140,000
Storm Drain Fund			
Charges for Services	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,772,552	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 88,555,213	\$ 92,876,240	\$ 103,074,544
Transient Occupancy Taxes	88,555,213	92,876,240	103,074,544
Licenses and Permits	\$ 64,010	\$ 75,000	\$ 75,000
Other Licenses and Permits	64,010	75,000	75,000
Charges for Services	\$ 31,064	\$ -	\$ -
Charges for Current Services	31,064	-	-
Other Revenue	\$ 247	\$ -	\$ -
Other Revenue	247	-	-
Total Transient Occupancy Tax Fund	\$ 88,650,534	\$ 92,951,240	\$ 103,149,544
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ (2,131)	\$ -	\$ -
Interest and Dividends	(2,131)	-	-
Other Revenue	\$ 14,796	\$ -	\$ -
Other Revenue	14,796	-	-
Transfers In	\$ 1,071,728	\$ 1,071,728	\$ 1,063,650
Transfers In	1,071,728	1,071,728	1,063,650
Total Trolley Extension Reserve Fund	\$ 1,084,393	\$ 1,071,728	\$ 1,063,650
Underground Surcharge Fund			
Other Local Taxes	\$ 64,401,389	\$ 63,188,541	\$ 63,188,541
SDG&E	64,401,389	63,188,541	63,188,541
Rev from Money and Prop	\$ 409,554	\$ 200,000	\$ 200,000
Interest and Dividends	409,554	200,000	200,000
Total Underground Surcharge Fund	\$ 64,810,944	\$ 63,388,541	\$ 63,388,541
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 42,169	\$ 48,000	\$ 27,361
Interest and Dividends	12,289	-	-
Other Rents and Concessions	29,880	48,000	27,361

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Rev from Other Agencies	\$ 2,039	\$ -	\$ -
Revenue from Other Agencies	2,039	-	-
Charges for Services	\$ 7,609,760	\$ 6,574,249	\$ 8,619,512
Charges for Current Services	7,609,760	6,574,249	8,619,512
Other Revenue	\$ 833,246	\$ -	\$ -
Other Revenue	833,246	-	-
Total Wireless Communications Technology Fund	\$ 8,487,213	\$ 6,622,249	\$ 8,646,873
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204
Property Taxes	11,237,612	11,777,761	12,581,204
Total Zoological Exhibits Maintenance Fund	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204
Total Special Revenue Funds	\$ 455,770,601	\$ 471,094,501	\$ 495,402,458

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 45,069	\$ -	\$ -
Other Revenue	45,069	-	-
Transfers In	\$ 71,713	\$ -	\$ -
Transfers In	71,713	-	-
Total Capital Outlay Fund	\$ 116,782	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 1,816,768	\$ -	\$ -
Sales Tax	1,816,768	-	-
Rev from Money and Prop	\$ (2,368)	\$ -	\$ -
Interest and Dividends	(2,368)	-	-
Total TransNet ARRA Exchange Fund	\$ 1,814,400	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 222,137	\$ 320,070	\$ 322,970
Sales Tax	222,137	320,070	322,970
Total TransNet Extension Administration & Debt Fund	\$ 222,137	\$ 320,070	\$ 322,970
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 17,340,298	\$ 22,180,851	\$ 22,381,821
Sales Tax	17,340,298	22,180,851	22,381,821
Rev from Money and Prop	\$ 1,345	\$ -	\$ -
Interest and Dividends	1,345	-	-
Total TransNet Extension Congestion Relief Fund	\$ 17,341,643	\$ 22,180,851	\$ 22,381,821
TransNet Extension Maintenance Fund			
Sales Tax	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209
Sales Tax	8,912,970	9,506,079	9,592,209
Rev from Money and Prop	\$ (330)	\$ -	\$ -
Interest and Dividends	(330)	-	-
Total TransNet Extension Maintenance Fund	\$ 8,912,640	\$ 9,506,079	\$ 9,592,209
Total Capital Project Funds	\$ 28,407,602	\$ 32,007,000	\$ 32,297,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 250	\$ -	\$ -
Other Fines & Forfeitures	250	-	-
Rev from Money and Prop	\$ 4,084,069	\$ 4,301,786	\$ 4,431,167
Interest and Dividends	92,812	110,000	53,000
Other Rents and Concessions	3,991,257	4,191,786	4,378,167
Rev from Other Agencies	\$ 30,500	\$ -	\$ -
Revenue from Other Agencies	30,500	-	-
Charges for Services	\$ 626,851	\$ 580,096	\$ 591,192
Charges for Current Services	626,851	580,096	591,192
Other Revenue	\$ 20,140	\$ -	\$ -
Other Revenue	20,140	-	-
Total Airports Fund	\$ 4,761,810	\$ 4,881,882	\$ 5,022,359
Development Services Fund			
Licenses and Permits	\$ 38,364,926	\$ 39,955,113	\$ 44,211,466
Other Licenses and Permits	38,364,926	39,955,113	44,211,466
Rev from Money and Prop	\$ 150,932	\$ 110,072	\$ 110,072
Interest and Dividends	150,932	110,072	110,072
Charges for Services	\$ 12,095,119	\$ 10,782,173	\$ 9,782,173
Charges for Current Services	12,095,119	10,782,173	9,782,173
Other Revenue	\$ 1,387,587	\$ 1,216,023	\$ 1,216,023
Other Revenue	1,387,587	1,216,023	1,216,023
Total Development Services Fund	\$ 51,998,564	\$ 52,063,381	\$ 55,319,734
Golf Course Fund			
Rev from Money and Prop	\$ 1,559,627	\$ 1,309,100	\$ 1,309,100
Interest and Dividends	181,077	143,000	143,000
Other Rents and Concessions	1,378,549	1,166,100	1,166,100
Charges for Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747
Charges for Current Services	18,735,500	16,951,647	17,441,747
Other Revenue	\$ 52,557	\$ -	\$ -
Other Revenue	52,557	-	-
Total Golf Course Fund	\$ 20,347,684	\$ 18,260,747	\$ 18,750,847
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 1,697,932	\$ -	\$ 134,400
Interest and Dividends	957,629	-	-
Other Rents and Concessions	740,303	-	134,400

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Rev from Other Agencies	\$ -	\$ 20,523,500	\$ 19,719,000
Revenue from Other Agencies	-	20,523,500	19,719,000
Charges for Services	\$ 66,476,901	\$ 69,195,422	\$ 69,195,422
Charges for Current Services	66,476,901	69,195,422	69,195,422
Other Revenue	\$ 334,681	\$ 100,000	\$ 100,000
Other Revenue	334,681	100,000	100,000
Transfers In	\$ 7,370,253	\$ -	\$ -
Transfers In	7,370,253	-	-
Total Metropolitan Sewer Utility Fund	\$ 75,879,768	\$ 89,818,922	\$ 89,148,822
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ 185,033	\$ -	\$ -
Other Fines & Forfeitures	185,033	-	-
Rev from Money and Prop	\$ 1,536,092	\$ 910,400	\$ 910,400
Interest and Dividends	1,494,407	900,000	900,000
Other Rents and Concessions	41,685	10,400	10,400
Rev from Other Agencies	\$ -	\$ 1,365,300	\$ -
Revenue from Other Agencies	-	1,365,300	-
Charges for Services	\$ 310,428,588	\$ 296,242,600	\$ 288,747,000
Charges for Current Services	310,428,588	296,242,600	288,747,000
Other Revenue	\$ 870,463	\$ -	\$ -
Other Revenue	870,463	-	-
Transfers In	\$ 5,047,628	\$ -	\$ -
Transfers In	5,047,628	-	-
Total Municipal Sewer Revenue Fund	\$ 318,067,803	\$ 298,518,300	\$ 289,657,400
Recycling Fund			
Other Local Taxes	\$ -	\$ 580,000	\$ 1,160,000
Other Franchises	-	580,000	1,160,000
Fines Forfeitures and Penalties	\$ 1,018,131	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	1,018,131	1,000,000	1,000,000
Rev from Money and Prop	\$ 325,066	\$ 331,100	\$ 331,100
Interest and Dividends	149,609	120,000	120,000
Other Rents and Concessions	175,457	211,100	211,100
Rev from Other Agencies	\$ 853,103	\$ 350,000	\$ 350,000
Revenue from Other Agencies	853,103	350,000	350,000
Charges for Services	\$ 18,259,016	\$ 18,346,551	\$ 18,346,551
Charges for Current Services	18,259,016	18,346,551	18,346,551
Other Revenue	\$ 181,945	\$ 30,000	\$ 30,000
Other Revenue	181,945	30,000	30,000
Transfers In	\$ 554,019	\$ -	\$ -
Transfers In	554,019	-	-
Total Recycling Fund	\$ 21,191,281	\$ 20,637,651	\$ 21,217,651

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Refuse Disposal Fund			
Licenses and Permits	\$ 138	\$ -	\$ -
Other Licenses and Permits	138	-	-
Fines Forfeitures and Penalties	\$ 25,751	\$ 32,500	\$ 30,000
Other Fines & Forfeitures	25,751	32,500	30,000
Rev from Money and Prop	\$ 1,375,020	\$ 760,764	\$ 1,069,439
Interest and Dividends	453,923	700,000	950,000
Other Rents and Concessions	921,097	60,764	119,439
Charges for Services	\$ 29,543,055	\$ 28,841,751	\$ 29,442,751
Charges for Current Services	29,543,055	28,841,751	29,442,751
Other Revenue	\$ 917,196	\$ 690,000	\$ 690,000
Other Revenue	917,196	690,000	690,000
Transfers In	\$ 496,126	\$ 1,807,434	\$ 807,434
Transfers In	496,126	1,807,434	807,434
Total Refuse Disposal Fund	\$ 32,357,286	\$ 32,132,449	\$ 32,039,624
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 53,038	\$ -	\$ -
Interest and Dividends	53,038	-	-
Charges for Services	\$ 21,812,781	\$ 15,000,000	\$ 16,000,000
Charges for Current Services	21,812,781	15,000,000	16,000,000
Total Sewer Utility - AB 1600 Fund	\$ 21,865,818	\$ 15,000,000	\$ 16,000,000
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 31,406	\$ -	\$ -
Interest and Dividends	31,406	-	-
Charges for Services	\$ 15,760,349	\$ 12,500,000	\$ 12,000,000
Charges for Current Services	15,760,349	12,500,000	12,000,000
Total Water Utility - AB 1600 Fund	\$ 15,791,754	\$ 12,500,000	\$ 12,000,000
Water Utility Operating Fund			
Licenses and Permits	\$ 2,908	\$ -	\$ -
Other Licenses and Permits	2,908	-	-
Fines Forfeitures and Penalties	\$ 500	\$ -	\$ -
Other Fines & Forfeitures	500	-	-
Rev from Money and Prop	\$ 7,954,256	\$ 7,229,400	\$ 7,229,400
Interest and Dividends	1,281,570	800,000	800,000
Other Rents and Concessions	6,672,687	6,429,400	6,429,400
Rev from Federal Agencies	\$ 114,809	\$ -	\$ -
Revenue from Federal Agencies	114,809	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Rev from Other Agencies	\$ 745,083	\$ 8,746,000	\$ 83,776,000
Revenue from Other Agencies	745,083	8,746,000	83,776,000
Charges for Services	\$ 447,769,365	\$ 472,943,091	\$ 490,593,991
Charges for Current Services	447,769,365	472,943,091	490,593,991
Other Revenue	\$ 3,156,905	\$ 345,000	\$ 345,000
Other Revenue	3,156,905	345,000	345,000
Transfers In	\$ 3,735,960	\$ -	\$ -
Transfers In	3,735,960	-	-
Total Water Utility Operating Fund	\$ 463,479,787	\$ 489,263,491	\$ 581,944,391
Total Enterprise Funds	\$ 1,025,741,555	\$ 1,033,076,823	\$ 1,121,100,828

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 7,525	\$ -	\$ -
Interest and Dividends	7,525	-	-
Charges for Services	\$ 11,746,033	\$ 13,187,156	\$ 13,244,463
Charges for Current Services	11,746,033	13,187,156	13,244,463
Other Revenue	\$ 195,145	\$ 120,000	\$ 120,000
Other Revenue	195,145	120,000	120,000
Total Central Stores Fund	\$ 11,948,703	\$ 13,307,156	\$ 13,364,463
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 18,100	\$ -	\$ -
Interest and Dividends	18,100	-	-
Charges for Services	\$ 2,331,384	\$ 2,252,875	\$ 3,033,565
Charges for Current Services	2,331,384	2,252,875	3,033,565
Other Revenue	\$ 287,968	\$ -	\$ 300,000
Other Revenue	287,968	-	300,000
Total Energy Conservation Program Fund	\$ 2,637,452	\$ 2,252,875	\$ 3,333,565
Fleet Services Operating Fund			
Rev from Money and Prop	\$ 498,145	\$ -	\$ -
Interest and Dividends	498,145	-	-
Rev from Other Agencies	\$ 857	\$ -	\$ -
Revenue from Other Agencies	857	-	-
Charges for Services	\$ 46,803,059	\$ 50,133,181	\$ 50,547,432
Charges for Current Services	46,803,059	50,133,181	50,547,432
Other Revenue	\$ 418,395	\$ 295,000	\$ 295,000
Other Revenue	418,395	295,000	295,000
Transfers In	\$ 468,058	\$ -	\$ -
Transfers In	468,058	-	-
Total Fleet Services Operating Fund	\$ 48,188,515	\$ 50,428,181	\$ 50,842,432
Fleet Services Replacement Fund			
Charges for Services	\$ 24,633,340	\$ 17,944,968	\$ 24,106,408
Charges for Current Services	24,633,340	17,944,968	24,106,408
Other Revenue	\$ 1,548,360	\$ 2,000,000	\$ 2,000,000
Other Revenue	1,548,360	2,000,000	2,000,000
Rev from Other Agencies	\$ 6,186	\$ -	\$ -
Revenue from Other Agencies	6,186	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Transfers In	\$ 199,108	\$ 3,119,490	\$ 3,119,490
Transfers In	199,108	3,119,490	3,119,490
Total Fleet Services Replacement Fund	\$ 26,386,993	\$ 23,064,458	\$ 29,225,898
Publishing Services Fund			
Rev from Money and Prop	\$ 4,108	\$ -	\$ -
Interest and Dividends	4,108	-	-
Charges for Services	\$ 3,644,487	\$ 3,221,261	\$ 3,221,261
Charges for Current Services	3,644,487	3,221,261	3,221,261
Other Revenue	\$ 3,746	\$ -	\$ -
Other Revenue	3,746	-	-
Total Publishing Services Fund	\$ 3,652,342	\$ 3,221,261	\$ 3,221,261
Risk Management Administration Fund			
Rev from Money and Prop	\$ 2,568	\$ -	\$ -
Interest and Dividends	2,568	-	-
Charges for Services	\$ 60,953	\$ 39,402	\$ 39,402
Charges for Current Services	60,953	39,402	39,402
Other Revenue	\$ 9,344,797	\$ 10,519,476	\$ 10,489,907
Other Revenue	9,344,797	10,519,476	10,489,907
Total Risk Management Administration Fund	\$ 9,408,318	\$ 10,558,878	\$ 10,529,309
Total Internal Service Funds	\$ 102,222,323	\$ 102,832,809	\$ 110,516,928
Total Combined Budget Revenues	\$ 2,833,366,281	\$ 2,920,888,642	\$ 3,085,516,194

1. The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
General Fund			
General Fund			
PERSONNEL	\$ 844,345,085	\$ 878,687,505	\$ 908,652,211
Personnel Cost	498,441,259	522,410,987	531,075,162
Fringe Benefits	345,903,826	356,276,518	377,577,049
NON-PERSONNEL	\$ 358,947,374	\$ 409,351,524	\$ 417,546,769
Supplies	29,072,805	28,678,923	31,127,147
Contracts	177,929,178	220,344,656	237,778,846
Information Technology	25,353,736	26,840,832	28,797,696
Energy and Utilities	41,211,516	47,096,343	46,882,536
Other	4,787,060	5,596,188	5,293,132
Transfers Out	74,377,367	71,300,353	59,636,506
Capital Expenditures	2,937,296	5,817,232	3,436,473
Debt	3,278,416	3,676,997	4,594,433
Total General Fund	\$ 1,203,292,459	\$ 1,288,039,029	\$ 1,326,198,980

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 684,209	\$ 800,000	\$ 1,700,000
Supplies	517,517	710,000	1,010,000
Contracts	166,529	90,000	90,000
Other	162	-	-
Transfers Out	-	-	600,000
Total Automated Refuse Container Fund	\$ 684,209	\$ 800,000	\$ 1,700,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 147,764	\$ 200,708	\$ 191,375
Personnel Cost	86,267	118,809	120,841
Fringe Benefits	61,496	81,899	70,534
NON-PERSONNEL	\$ 2,911,011	\$ 4,238,309	\$ 3,131,856
Supplies	22,965	99,700	99,700
Contracts	1,478,648	1,779,440	1,789,269
Information Technology	20,224	16,919	12,528
Energy and Utilities	81,752	96,767	92,196
Other	548	500	500
Transfers Out	1,306,875	2,244,983	1,137,663
Total Concourse and Parking Garages Operating Fund	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450
Contracts	910,802	1,240,000	1,240,000
Transfers Out	12,560,650	12,563,450	12,560,450
Total Convention Center Expansion Administration Fund	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Engineering & Capital Projects Fund¹			
PERSONNEL	\$ 55,415,418	\$ 64,706,732	\$ 69,293,719
Personnel Cost	33,514,416	40,472,754	42,437,260
Fringe Benefits	21,901,002	24,233,978	26,856,459
NON-PERSONNEL	\$ 7,067,018	\$ 11,028,154	\$ 13,984,335
Supplies	316,064	1,185,383	1,154,220
Contracts	2,967,071	6,115,210	7,611,966
Information Technology	2,631,710	2,524,620	4,099,485
Energy and Utilities	405,255	386,991	342,114
Other	637,214	690,751	691,351
Transfers Out	473	-	-
Capital Expenditures	109,231	124,726	84,726
Debt	-	473	473
Total Engineering & Capital Projects Fund	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367
Supplies	51,206	78,123	78,123
Contracts	1,011,350	211,160	218,229
Information Technology	39,257	32,573	2,093
Energy and Utilities	2,291,734	2,562,918	2,351,507
Transfers Out	319,723	1,057,684	1,628,415
Total Environmental Growth 1/3 Fund	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591
Contracts	8,869,966	-	-
Energy and Utilities	-	2,579	4,682
Transfers Out	-	10,453,909	10,453,909
Total Environmental Growth 2/3 Fund	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Facilities Financing Fund			
PERSONNEL	\$ 1,421,297	\$ 1,794,807	\$ 1,949,191
Personnel Cost	821,543	1,150,645	1,165,558
Fringe Benefits	599,754	644,162	783,633
NON-PERSONNEL	\$ 301,897	\$ 390,433	\$ 463,127
Supplies	4,562	12,011	12,611
Contracts	222,724	281,976	345,069
Information Technology	58,926	93,812	102,813
Energy and Utilities	587	1,190	1,190
Other	53	1,294	1,294
Transfers Out	15,046	-	-
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781
Contracts	8,346	46,212	5,212
Transfers Out	1,379,719	1,380,370	1,383,569
Total Fire and Lifeguard Facilities Fund	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 6,141,505	\$ 4,427,437	\$ 4,860,100
Personnel Cost	3,429,121	2,876,534	3,034,107
Fringe Benefits	2,712,383	1,550,903	1,825,993
NON-PERSONNEL	\$ 5,605,809	\$ 7,393,626	\$ 7,672,460
Supplies	232,121	209,127	247,538
Contracts	1,700,584	1,880,533	2,184,262
Information Technology	218,210	66,095	480,478
Energy and Utilities	8,357	30,954	32,314
Other	45,177	42,710	42,710
Transfers Out	3,281,083	4,980,907	4,501,858
Capital Expenditures	120,277	183,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,747,313	\$ 11,821,063	\$ 12,532,560

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
GIS Fund			
PERSONNEL	\$ 105,642	\$ 180,784	\$ 186,937
Personnel Cost	54,643	110,697	110,697
Fringe Benefits	50,999	70,087	76,240
NON-PERSONNEL	\$ 1,686,292	\$ 1,881,790	\$ 1,699,479
Contracts	588,564	630,300	874,598
Information Technology	1,087,395	1,251,490	824,881
Capital Expenditures	10,332	-	-
Total GIS Fund	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
Gas Tax Fund			
NON-PERSONNEL	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454
Supplies	125	-	-
Contracts	340,812	6,767,459	6,767,459
Energy and Utilities	295,120	272,604	274,861
Other	4,624	-	-
Transfers Out	19,433,618	20,426,576	18,836,134
Total Gas Tax Fund	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454
Information Technology Fund			
PERSONNEL	\$ 4,810,621	\$ 5,846,269	\$ 6,023,170
Personnel Cost	3,042,483	3,912,816	3,773,544
Fringe Benefits	1,768,138	1,933,453	2,249,626
NON-PERSONNEL	\$ 4,384,684	\$ 7,517,628	\$ 5,760,232
Supplies	19,906	18,696	19,060
Contracts	1,062,006	1,598,657	1,518,781
Information Technology	2,246,841	5,184,792	3,188,787
Energy and Utilities	182,613	10,665	207,285
Other	5,349	8,000	9,500
Transfers Out	30,959	-	-
Capital Expenditures	140,192	-	120,000
Debt	696,818	696,818	696,819
Total Information Technology Fund	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Junior Lifeguard Program Fund			
PERSONNEL	\$ 111,003	\$ 131,202	\$ 137,478
Personnel Cost	59,607	71,760	71,760
Fringe Benefits	51,396	59,442	65,718
NON-PERSONNEL	\$ 474,443	\$ 464,389	\$ 458,113
Supplies	19,712	26,400	21,400
Contracts	454,552	432,806	431,530
Energy and Utilities	179	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 585,447	\$ 595,591	\$ 595,591
Local Enforcement Agency Fund			
PERSONNEL	\$ 635,628	\$ 583,709	\$ 600,229
Personnel Cost	363,953	336,445	337,167
Fringe Benefits	271,675	247,264	263,062
NON-PERSONNEL	\$ 106,917	\$ 182,604	\$ 210,967
Supplies	2,022	6,000	6,000
Contracts	72,202	161,257	167,448
Information Technology	20,204	4,805	27,653
Energy and Utilities	3,866	3,968	3,292
Other	2,283	6,574	6,574
Transfers Out	6,341	-	-
Total Local Enforcement Agency Fund	\$ 742,545	\$ 766,313	\$ 811,196
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 215,582	\$ 209,468	\$ 217,370
Personnel Cost	114,990	112,236	112,236
Fringe Benefits	100,592	97,232	105,134
NON-PERSONNEL	\$ 10,086	\$ 17,378	\$ 16,981
Supplies	1,560	4,125	4,125
Contracts	6,238	13,253	12,856
Energy and Utilities	76	-	-
Transfers Out	2,212	-	-
Total Los Penasquitos Canyon Preserve Fund	\$ 225,668	\$ 226,846	\$ 234,351

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,715,883	\$ 2,777,429	\$ 2,870,407
Personnel Cost	1,490,490	1,544,072	1,538,118
Fringe Benefits	1,225,393	1,233,357	1,332,289
NON-PERSONNEL	\$ 19,357,597	\$ 33,204,275	\$ 34,820,623
Supplies	164,266	323,505	349,023
Contracts	12,339,408	16,594,086	17,883,062
Information Technology	53,715	51,279	49,065
Energy and Utilities	3,037,347	3,764,840	3,235,475
Other	3,385,738	3,653,040	3,745,160
Contingencies	-	8,727,019	9,303,332
Transfers Out	377,125	90,506	255,506
Total Maintenance Assessment District (MAD) Funds	\$ 22,073,480	\$ 35,981,704	\$ 37,691,030
Major Events Revolving Fund			
NON-PERSONNEL	\$ 204,000	\$ -	\$ -
Supplies	204,000	-	-
Total Major Events Revolving Fund	\$ 204,000	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941
Contracts	329,621	455,000	455,000
Energy and Utilities	27,026	-	-
Transfers Out	1,674,737	1,673,526	1,665,941
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000
Contracts	3,405,000	3,405,000	3,436,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
OneSD Support Fund			
PERSONNEL	\$ 2,153,960	\$ 2,678,453	\$ 4,037,539
Personnel Cost	1,404,659	1,637,558	2,746,012
Fringe Benefits	749,301	1,040,895	1,291,527
NON-PERSONNEL	\$ 16,928,912	\$ 22,762,621	\$ 23,165,003
Supplies	18,137	17,516	17,880
Contracts	469,280	146,737	2,003,231
Information Technology	10,355,071	17,380,136	18,952,854
Energy and Utilities	7,130	8,000	7,255
Other	236	1,000	1,000
Transfers Out	-	316,417	316,417
Capital Expenditures	818,494	50,000	50,000
Debt	5,260,563	4,842,815	1,816,366
Total OneSD Support Fund	\$ 19,082,871	\$ 25,441,074	\$ 27,202,542
PETCO Park Fund			
PERSONNEL	\$ 141,888	\$ 143,347	\$ 144,998
Personnel Cost	115,473	114,998	114,998
Fringe Benefits	26,414	28,349	30,000
NON-PERSONNEL	\$ 17,225,539	\$ 16,210,122	\$ 16,185,481
Supplies	922	5,890	5,890
Contracts	5,902,780	5,972,307	6,671,567
Information Technology	1,112	2,823	3,016
Energy and Utilities	5,782	10,102	5,008
Other	1,100	-	-
Transfers Out	11,313,843	10,219,000	9,500,000
Total PETCO Park Fund	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479
Parking Meter Operations Fund			
PERSONNEL	\$ 1,136,286	\$ 1,344,489	\$ 1,334,799
Personnel Cost	617,468	764,626	766,491
Fringe Benefits	518,819	579,863	568,308
NON-PERSONNEL	\$ 8,694,272	\$ 8,853,363	\$ 8,467,426
Supplies	23,825	123,541	31,405
Contracts	1,345,286	2,544,399	2,245,624
Information Technology	13,239	16,641	13,115
Energy and Utilities	21,965	16,128	24,628
Other	10,583	-	-
Transfers Out	7,279,374	6,152,154	6,152,154
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Police Decentralization Fund			
NON-PERSONNEL	\$ 4,509,556	\$ 2,003,262	\$ -
Contracts	4,509,556	-	-
Transfers Out	-	2,003,262	-
Total Police Decentralization Fund	\$ 4,509,556	\$ 2,003,262	\$ -
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733
Supplies	4	-	-
Contracts	9,063,313	6,233,477	3,226,733
Total Prop 42 Replacement - Transportation Relief Fund	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733
Public Art Fund			
NON-PERSONNEL	\$ 94,135	\$ 154,643	\$ 154,643
Supplies	15,243	-	-
Contracts	78,892	154,643	154,643
Total Public Art Fund	\$ 94,135	\$ 154,643	\$ 154,643
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621
Transfers Out	8,802,584	9,159,111	9,166,621
Total Public Safety Services & Debt Service Fund	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,333,311	\$ 3,564,126	\$ 3,611,737
Personnel Cost	1,985,412	2,154,303	2,152,383
Fringe Benefits	1,347,899	1,409,823	1,459,354
NON-PERSONNEL	\$ 12,212,777	\$ 15,783,792	\$ 16,829,319
Supplies	837,662	1,400,877	1,351,241
Contracts	4,747,030	7,023,769	8,680,476
Information Technology	70,638	61,596	60,648
Energy and Utilities	1,706,011	2,272,920	1,911,318
Other	389	-	-
Transfers Out	4,794,810	4,746,120	4,748,125
Capital Expenditures	56,236	249,000	48,000
Debt	-	29,510	29,511
Total QUALCOMM Stadium Operations Fund	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 11,919	\$ 11,919
Contracts	-	11,919	11,919
Total Seized Assets - California Fund	\$ -	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 1,272,223	\$ 1,678,565	\$ 1,622,869
Contracts	882,889	1,674,860	718,978
Energy and Utilities	389,334	3,705	903,891
Total Seized Assets - Federal DOJ Fund	\$ 1,272,223	\$ 1,678,565	\$ 1,622,869
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 119,187	\$ 119,187
Contracts	-	119,187	119,187
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 119,187	\$ 119,187
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 89,670	\$ -	\$ -
Contracts	89,670	-	-
Total Serious Traffic Offenders Program Fund	\$ 89,670	\$ -	\$ -
State COPS			
NON-PERSONNEL	\$ -	\$ 2,125,446	\$ 2,140,000
Supplies	-	2,125,446	2,140,000
Total State COPS	\$ -	\$ 2,125,446	\$ 2,140,000
Storm Drain Fund			
NON-PERSONNEL	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000
Contracts	59,623	65,000	65,000
Transfers Out	5,635,000	5,635,000	6,335,000
Total Storm Drain Fund	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,138,663	\$ 1,560,221	\$ 1,557,286
Personnel Cost	655,803	963,601	977,382
Fringe Benefits	482,860	596,620	579,904
NON-PERSONNEL	\$ 90,082,649	\$ 96,028,732	\$ 109,642,069
Supplies	16,190	9,832	14,560
Contracts	27,949,038	32,422,825	43,376,134
Information Technology	260,416	456,687	299,679
Energy and Utilities	4,135	3,843	6,162
Other	210	2,000	2,000
Transfers Out	61,836,106	63,133,545	65,943,534
Capital Expenditures	16,555	-	-
Total Transient Occupancy Tax Fund	\$ 91,221,312	\$ 97,588,953	\$ 111,199,355
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,062,441	\$ 1,089,225	\$ 1,063,650
Contracts	3,241	27,000	3,000
Transfers Out	1,059,200	1,062,225	1,060,650
Total Trolley Extension Reserve Fund	\$ 1,062,441	\$ 1,089,225	\$ 1,063,650
Underground Surcharge Fund			
PERSONNEL	\$ 602,098	\$ 914,735	\$ 1,282,634
Personnel Cost	337,488	576,710	745,639
Fringe Benefits	264,610	338,025	536,995
NON-PERSONNEL	\$ 37,079,624	\$ 57,473,806	\$ 57,628,380
Supplies	34,504	11,100	21,100
Contracts	2,247,669	5,789,803	5,895,732
Information Technology	39,868	51,887	90,197
Energy and Utilities	6,038	1,000	1,335
Other	34,744,352	51,620,016	51,620,016
Transfers Out	7,192	-	-
Total Underground Surcharge Fund	\$ 37,681,722	\$ 58,388,541	\$ 58,911,014

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,646,400	\$ 4,968,689	\$ 5,268,458
Personnel Cost	2,726,295	2,963,216	3,056,180
Fringe Benefits	1,920,105	2,005,473	2,212,278
NON-PERSONNEL	\$ 3,561,095	\$ 3,180,775	\$ 3,482,059
Supplies	748,439	941,427	384,392
Contracts	1,309,487	1,273,429	1,751,493
Information Technology	103,641	96,765	151,506
Energy and Utilities	279,592	146,125	320,747
Other	28	193,400	1,400
Transfers Out	50,512	-	-
Capital Expenditures	52,358	38,752	38,752
Debt	1,017,038	490,877	833,769
Total Wireless Communications Technology Fund	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204
Contracts	11,192,436	11,777,761	12,581,204
Total Zoological Exhibits Maintenance Fund	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204
Special Revenue Funds			
PERSONNEL	\$ 84,872,949	\$ 96,032,605	\$ 103,567,427
Personnel Cost	50,820,111	59,881,780	63,260,373
Fringe Benefits	34,052,838	36,150,825	40,307,054
NON-PERSONNEL	\$ 323,313,249	\$ 390,093,536	\$ 403,166,320
Supplies	3,250,951	7,308,699	6,968,268
Contracts	105,784,610	116,939,465	132,535,662
Information Technology	17,220,468	27,292,920	28,358,798
Energy and Utilities	8,753,900	9,595,482	9,725,443
Other	38,838,046	56,219,285	56,121,505
Contingencies	-	8,727,019	9,303,332
Transfers Out	141,167,181	157,298,745	156,245,946
Capital Expenditures	1,323,676	651,428	530,428
Debt	6,974,419	6,060,493	3,376,938
Total Special Revenue Funds	\$ 408,186,198	\$ 486,126,141	\$ 506,733,747

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 2,046,419	\$ -	\$ -
Transfers Out	2,046,419	-	-
Total Capital Outlay Fund	\$ 2,046,419	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 230,234	\$ 320,070	\$ 322,970
Contracts	230,234	320,070	322,970
Total TransNet Extension Administration & Debt Fund	\$ 230,234	\$ 320,070	\$ 322,970
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330
Contracts	1,267,600	3,351,330	3,351,330
Total TransNet Extension Congestion Relief Fund	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209
Transfers Out	8,912,970	9,506,079	9,592,209
Total TransNet Extension Maintenance Fund	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209
Capital Project Funds			
NON-PERSONNEL	\$ 12,457,223	\$ 13,177,479	\$ 13,266,509
Contracts	1,497,834	3,671,400	3,674,300
Transfers Out	10,959,389	9,506,079	9,592,209
Total Capital Project Funds	\$ 12,457,223	\$ 13,177,479	\$ 13,266,509

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,453,271	\$ 1,569,452	\$ 1,965,602
Personnel Cost	901,164	1,011,262	1,231,872
Fringe Benefits	552,107	558,190	733,730
NON-PERSONNEL	\$ 1,704,384	\$ 3,732,455	\$ 3,116,198
Supplies	137,853	163,694	166,622
Contracts	1,247,144	3,130,699	2,570,093
Information Technology	129,855	191,978	162,215
Energy and Utilities	170,590	223,747	195,448
Other	5,591	5,160	4,643
Transfers Out	14,067	844	844
Capital Expenditures	(716)	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800
Development Services Fund			
PERSONNEL	\$ 38,700,804	\$ 42,286,515	\$ 44,851,947
Personnel Cost	24,239,055	26,812,536	27,929,136
Fringe Benefits	14,461,750	15,473,979	16,922,811
NON-PERSONNEL	\$ 11,697,748	\$ 13,022,552	\$ 12,129,079
Supplies	547,191	390,415	396,344
Contracts	7,605,417	8,361,981	8,430,431
Information Technology	2,122,428	1,853,977	2,152,493
Energy and Utilities	569,177	634,711	672,894
Other	502,862	508,931	476,917
Reserves	-	600,000	-
Transfers Out	290,724	672,537	-
Capital Expenditures	59,948	-	-
Total Development Services Fund	\$ 50,398,552	\$ 55,309,067	\$ 56,981,026

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Golf Course Fund			
PERSONNEL	\$ 7,168,599	\$ 7,374,264	\$ 7,630,767
Personnel Cost	4,141,920	4,330,633	4,400,302
Fringe Benefits	3,026,680	3,043,631	3,230,465
NON-PERSONNEL	\$ 8,852,361	\$ 9,428,175	\$ 9,887,569
Supplies	1,482,793	1,269,209	1,354,226
Contracts	4,886,893	5,358,704	5,734,756
Information Technology	139,848	216,645	219,939
Energy and Utilities	1,857,305	2,122,602	2,136,913
Other	53,540	41,106	38,826
Transfers Out	52,010	10,259	10,259
Capital Expenditures	379,972	409,650	392,650
Total Golf Course Fund	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 47,826,967	\$ 47,902,063	\$ 48,943,078
Personnel Cost	29,350,036	29,653,406	29,655,615
Fringe Benefits	18,476,931	18,248,657	19,287,463
NON-PERSONNEL	\$ 147,892,394	\$ 174,328,579	\$ 172,790,282
Supplies	18,711,282	20,666,666	21,312,782
Contracts	38,356,522	52,616,525	52,838,733
Information Technology	3,639,453	5,772,103	5,068,982
Energy and Utilities	17,947,115	19,854,473	17,392,348
Other	799,359	415,526	398,834
Contingencies	-	-	3,500,000
Reserves	-	3,500,000	-
Transfers Out	65,150,259	69,410,933	68,884,271
Capital Expenditures	3,503,661	2,077,098	3,379,078
Debt	(215,255)	15,255	15,254
Total Metropolitan Sewer Utility Fund	\$ 195,719,361	\$ 222,230,642	\$ 221,733,360

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 38,060,268	\$ 38,024,541	\$ 38,949,446
Personnel Cost	22,815,179	22,687,377	22,579,241
Fringe Benefits	15,245,089	15,337,164	16,370,205
NON-PERSONNEL	\$ 86,627,078	\$ 107,694,056	\$ 96,586,420
Supplies	4,353,641	5,360,045	5,220,637
Contracts	30,769,768	45,184,334	37,142,005
Information Technology	2,954,239	4,320,258	3,656,544
Energy and Utilities	6,020,633	7,680,831	6,670,796
Other	347,048	204,086	173,863
Transfers Out	41,480,251	43,294,911	42,803,773
Capital Expenditures	538,146	1,443,534	712,744
Debt	163,353	206,057	206,058
Total Municipal Sewer Revenue Fund	\$ 124,687,346	\$ 145,718,597	\$ 135,535,866
Recycling Fund			
PERSONNEL	\$ 9,230,679	\$ 10,019,673	\$ 10,001,162
Personnel Cost	5,194,113	5,714,421	5,632,180
Fringe Benefits	4,036,566	4,305,252	4,368,982
NON-PERSONNEL	\$ 9,860,246	\$ 12,855,105	\$ 13,743,247
Supplies	1,140,429	1,276,059	1,808,962
Contracts	7,174,549	8,541,865	8,490,960
Information Technology	285,802	477,615	250,550
Energy and Utilities	1,135,709	1,466,269	1,152,902
Other	31,819	60,903	26,266
Reserves	-	480,000	480,000
Transfers Out	86,491	-	-
Capital Expenditures	5,446	552,394	1,533,607
Total Recycling Fund	\$ 19,090,925	\$ 22,874,778	\$ 23,744,409

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,318,779	\$ 14,254,740	\$ 12,940,182
Personnel Cost	8,305,585	8,291,901	7,403,599
Fringe Benefits	6,013,194	5,962,839	5,536,583
NON-PERSONNEL	\$ 15,263,972	\$ 17,992,572	\$ 15,288,028
Supplies	735,337	903,230	861,430
Contracts	10,420,845	11,641,853	11,434,730
Information Technology	573,021	1,219,918	874,286
Energy and Utilities	1,322,459	1,398,087	1,372,992
Other	39,135	111,758	44,053
Reserves	-	920,000	-
Transfers Out	1,127,049	1,000,000	-
Capital Expenditures	1,046,126	781,470	684,282
Debt	-	16,256	16,255
Total Refuse Disposal Fund	\$ 29,582,751	\$ 32,247,312	\$ 28,228,210
Water Utility Operating Fund			
PERSONNEL	\$ 69,535,062	\$ 74,364,463	\$ 76,748,878
Personnel Cost	41,012,081	44,780,613	44,968,261
Fringe Benefits	28,522,981	29,583,850	31,780,617
NON-PERSONNEL	\$ 390,874,926	\$ 432,121,347	\$ 426,239,805
Supplies	222,133,416	219,646,512	231,042,822
Contracts	77,535,240	105,862,446	93,345,989
Information Technology	5,396,680	9,089,634	8,868,376
Energy and Utilities	12,483,747	15,253,418	14,294,749
Other	2,517,645	2,735,987	2,628,426
Contingencies	-	-	3,500,000
Reserves	-	3,500,000	-
Transfers Out	69,445,597	68,038,569	68,443,681
Capital Expenditures	1,561,384	7,781,612	3,902,592
Debt	(198,784)	213,169	213,170
Total Water Utility Operating Fund	\$ 460,409,988	\$ 506,485,810	\$ 502,988,683

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Enterprise Funds			
PERSONNEL	\$ 226,294,429	\$ 235,795,711	\$ 242,031,062
Personnel Cost	135,959,132	143,282,149	143,800,206
Fringe Benefits	90,335,297	92,513,562	98,230,856
NON-PERSONNEL	\$ 672,773,110	\$ 771,174,841	\$ 749,780,628
Supplies	249,241,942	249,675,830	262,163,825
Contracts	177,996,379	240,698,407	219,987,697
Information Technology	15,241,326	23,142,128	21,253,385
Energy and Utilities	41,506,735	48,634,138	43,889,042
Other	4,296,999	4,083,457	3,791,828
Contingencies	-	-	7,000,000
Reserves	-	9,000,000	480,000
Transfers Out	177,646,448	182,428,053	180,142,828
Capital Expenditures	7,093,966	13,061,335	10,620,530
Debt	(250,686)	451,493	451,493
Total Enterprise Funds	\$ 899,067,539	\$ 1,006,970,552	\$ 991,811,690

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,602,472	\$ 1,578,722	\$ 1,629,281
Personnel Cost	847,036	825,279	820,591
Fringe Benefits	755,436	753,443	808,690
NON-PERSONNEL	\$ 10,400,786	\$ 11,728,434	\$ 11,735,182
Supplies	9,603,102	10,991,328	10,992,655
Contracts	625,462	551,098	573,606
Information Technology	33,796	25,481	34,846
Energy and Utilities	114,213	150,819	128,822
Other	12,645	5,383	928
Transfers Out	11,568	4,325	4,325
Total Central Stores Fund	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463
Energy Conservation Program Fund			
PERSONNEL	\$ 1,355,380	\$ 1,464,061	\$ 2,122,082
Personnel Cost	806,753	899,856	1,301,765
Fringe Benefits	548,626	564,205	820,317
NON-PERSONNEL	\$ 1,016,154	\$ 1,158,922	\$ 1,210,855
Supplies	60,025	15,029	10,730
Contracts	792,051	880,384	746,752
Information Technology	133,261	213,973	403,900
Energy and Utilities	14,644	14,236	14,173
Other	2,793	5,300	5,300
Transfers Out	12,881	-	-
Capital Expenditures	501	30,000	30,000
Total Energy Conservation Program Fund	\$ 2,371,534	\$ 2,622,983	\$ 3,332,937

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Fleet Services Operating Fund			
PERSONNEL	\$ 18,717,358	\$ 19,674,912	\$ 20,705,076
Personnel Cost	10,880,773	11,595,663	11,764,840
Fringe Benefits	7,836,585	8,079,249	8,940,236
NON-PERSONNEL	\$ 28,889,455	\$ 32,233,334	\$ 34,807,204
Supplies	10,233,876	8,666,510	8,664,586
Contracts	5,076,832	7,610,593	10,022,505
Information Technology	599,326	1,067,924	3,536,679
Energy and Utilities	11,875,572	14,515,394	12,068,139
Other	1,235	-	-
Transfers Out	641,151	-	-
Capital Expenditures	197,804	107,620	250,000
Debt	263,659	265,293	265,295
Total Fleet Services Operating Fund	\$ 47,606,813	\$ 51,908,246	\$ 55,512,280
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181
Supplies	891,263	-	-
Contracts	360,921	-	-
Other	312,534	12,275	-
Capital Expenditures	10,970,814	22,994,920	22,994,920
Debt	6,806,015	8,052,725	7,375,261
Total Fleet Services Replacement Fund	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181
Publishing Services Fund			
PERSONNEL	\$ 806,310	\$ 871,759	\$ 858,766
Personnel Cost	447,188	480,488	479,599
Fringe Benefits	359,122	391,271	379,167
NON-PERSONNEL	\$ 2,596,816	\$ 2,794,737	\$ 3,077,511
Supplies	306,341	329,914	329,464
Contracts	2,149,550	2,026,072	2,262,175
Information Technology	25,653	308,519	365,821
Energy and Utilities	99,390	121,074	115,559
Other	186	4,666	-
Transfers Out	15,695	-	-
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Risk Management Administration Fund			
PERSONNEL	\$ 7,662,206	\$ 7,960,986	\$ 8,265,838
Personnel Cost	4,533,948	4,933,396	4,944,872
Fringe Benefits	3,128,259	3,027,590	3,320,966
NON-PERSONNEL	\$ 2,172,787	\$ 2,597,892	\$ 2,275,827
Supplies	103,709	85,870	90,966
Contracts	958,337	920,830	692,893
Information Technology	1,006,890	1,026,180	1,017,237
Energy and Utilities	10,601	7,276	6,817
Other	34,884	30,125	30,125
Transfers Out	58,366	527,611	437,789
Total Risk Management Administration Fund	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665
Internal Service Funds			
PERSONNEL	\$ 30,143,726	\$ 31,550,440	\$ 33,581,043
Personnel Cost	17,515,698	18,734,682	19,311,667
Fringe Benefits	12,628,029	12,815,758	14,269,376
NON-PERSONNEL	\$ 64,417,544	\$ 81,573,239	\$ 83,476,760
Supplies	21,198,315	20,088,651	20,088,401
Contracts	9,963,153	11,988,977	14,297,931
Information Technology	1,798,925	2,642,077	5,358,483
Energy and Utilities	12,114,420	14,808,799	12,333,510
Other	364,276	57,749	36,353
Transfers Out	739,662	531,936	442,114
Capital Expenditures	11,169,119	23,132,540	23,274,920
Debt	7,069,674	8,322,510	7,645,048
Total Internal Service Funds	\$ 94,561,271	\$ 113,123,679	\$ 117,057,803

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2015 Actual	FY 2016 Adopted Budget	FY 2017 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,185,656,189	\$ 1,242,066,261	\$ 1,287,831,743
Personnel Cost	702,736,199	744,309,598	757,447,408
Fringe Benefits	482,919,990	497,756,663	530,384,335
NON-PERSONNEL	\$ 1,431,908,501	\$ 1,665,370,619	\$ 1,667,236,986
Supplies	302,764,012	305,752,103	320,347,641
Contracts	473,171,153	593,642,905	608,274,436
Information Technology	59,614,455	79,917,957	83,768,362
Energy and Utilities	103,586,571	120,134,762	112,830,531
Other	48,286,381	65,956,679	65,242,818
Contingencies	-	8,727,019	16,303,332
Reserves	-	9,000,000	480,000
Transfers Out	404,890,047	421,065,166	406,059,603
Capital Expenditures	22,524,057	42,662,535	37,862,351
Debt	17,071,824	18,511,493	16,067,912
Total Operating Budget Expenditures	\$ 2,617,564,690	\$ 2,907,436,880	\$ 2,955,068,729
Total Capital Budget Expenditures	\$ 307,593,862	\$ 367,636,374	\$ 372,726,168
Total Combined Operating and Capital Budget Expenditures	\$ 2,905,817,006	\$ 3,244,013,334	\$ 3,297,794,897

¹The Engineering & Capital Projects Fund was reclassified from an Internal Service Fund to a Special Revenue Fund in Fiscal Year 2016.



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/16	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 198,980,113	\$ 1,326,198,980	\$ 1,525,179,093	\$ -	\$ 1,326,198,980
Total General Fund	\$ 198,980,113	\$ 1,326,198,980	\$ 1,525,179,093	\$ -	\$ 1,326,198,980

Special Revenue Funds

Automated Refuse Container	\$ 1,604,163	\$ 900,000	\$ 2,504,163	\$ -	\$ 1,700,000
Concourse and Parking Garages	24,198	3,320,461	3,344,659	-	3,323,231
Convention Center Expansion	898,726	13,407,993	14,306,719	-	13,800,450
Engineering & Capital Projects Fund 2	(3,736,249)	83,278,054	79,541,805	-	83,278,054
Environmental Growth 1/3	5,250,501	5,500,676	10,751,177	2,437,275	4,278,367
Environmental Growth 2/3	4,060,475	11,008,352	15,068,827	194,098	10,458,591
Facilities Financing	119,872	2,412,318	2,532,190	-	2,412,318
Fire and Lifeguard Facilities	218,884	1,383,570	1,602,454	-	1,388,781
Fire/EMS Transport Program	211,191	12,344,106	12,555,297	-	12,532,560
GIS	392,959	1,643,241	2,036,200	-	1,886,416
Gas Tax	2,967,819	24,719,725	27,687,544	-	25,878,454
Information Technology	1,737,690	10,543,049	12,280,739	-	11,783,402
Junior Lifeguard Program	847,543	595,591	1,443,134	-	595,591
Local Enforcement Agency	813,180	786,417	1,599,597	-	811,196
Los Penasquitos Canyon Preserve	116,192	186,000	302,192	-	234,351
Maintenance Assessment Districts	18,695,743	23,300,056	41,995,799	580,000	37,691,030
Mission Bay Improvements	25,388,170	8,213,907	33,602,077	6,157,723	-
Mission Bay/Balboa Park Improv.	201,423	2,025,000	2,226,423	-	2,120,941
New Convention Facility	6,185	3,436,000	3,442,185	-	3,436,000
OneSD Support	2,347,668	27,192,944	29,540,612	-	27,202,542
Parking Meter Operations Fund	1,248,216	10,767,852	12,016,068	-	9,802,225
PETCO Park	1,035,159	15,457,773	16,492,932	-	16,330,479
Prop 42 - Transportation Relief	23,803,445	3,226,733	27,030,178	-	3,226,733
Public Art	1,226,927	154,643	1,381,570	-	154,643
Public Safety Needs & Debt Svc	666,513	9,166,621	9,833,134	-	9,166,621
QUALCOMM Stadium	2,352,045	19,823,595	22,175,640	-	20,441,056
Regional Park Improvements	12,823,704	2,737,969	15,561,673	2,500,000	-
Seized Assets	1,427,594	1,200,000	2,627,594	-	1,753,975
State COPS	1,222,395	2,140,000	3,362,395	-	2,140,000
Storm Drain	1,634,568	5,700,000	7,334,568	-	6,400,000
Transient Occupancy Tax	8,051,391	103,149,544	111,200,935	-	111,199,355
Trolley Extension Reserve	150,770	1,063,650	1,214,420	-	1,063,650
Underground Surcharge	99,642,978	63,388,541	163,031,519	-	58,911,014
Wireless Comm. Technology	174,480	8,646,873	8,821,353	-	8,750,517
Zoological Exhibits	611,188	12,581,204	13,192,392	-	12,581,204
Total Special Revenue Funds	\$ 218,237,706	\$ 495,402,458	\$ 713,640,164	\$ 11,869,096	\$ 506,733,747

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/17	Fund Type/Title
\$	1,326,198,980	-	177,088,326	21,891,787	General Fund
\$	1,326,198,980	-	\$ 177,088,326	\$ 21,891,787	Total General Fund

Special Revenue Funds

\$	1,700,000	\$	-	\$	-	804,163	Automated Refuse Container	
	3,323,231		-		-	21,428	Concourse and Parking Garages	
	13,800,450		-		-	506,269	Convention Center Expansion	
	83,278,054		-		-	(3,736,249)	Engineering & Capital Projects Fund	
	6,715,642	1,704,647		451,171		1,879,717	Environmental Growth 1/3	
	10,652,689	1,450,000		1,268,260		1,697,878	Environmental Growth 2/3	
	2,412,318		-		-	119,872	Facilities Financing	
	1,388,781		-		-	213,673	Fire and Lifeguard Facilities	
	12,532,560		-		-	22,737	Fire/EMS Transport Program	
	1,886,416		-		-	149,784	GIS	
	25,878,454	1,809,090		-		-	Gas Tax	
	11,783,402		-		-	497,337	Information Technology	
	595,591		-		-	847,543	Junior Lifeguard Program	
	811,196		-		-	788,401	Local Enforcement Agency	
	234,351		-		-	67,841	Los Penasquitos Canyon Preserve	
	38,271,030		-		-	3,724,769	Maintenance Assessment Districts	
	6,157,723		-	19,173,239		8,271,115	Mission Bay Improvements	
	2,120,941		-		-	105,482	Mission Bay/Balboa Park Improv.	
	3,436,000		-		-	6,185	New Convention Facility	
	27,202,542	2,338,070		-		-	OneSD Support	
	9,802,225		-		-	2,213,843	Parking Meter Operations Fund	
	16,330,479		-		-	162,453	PETCO Park	
	3,226,733	23,803,445		-		-	Prop 42 - Transportation Relief	
	154,643		-	42,391		1,184,536	Public Art	
	9,166,621		-		-	666,513	Public Safety Needs & Debt Svc	
	20,441,056		-	1,626,063		108,521	QUALCOMM Stadium	
	2,500,000		-	10,292,886		2,768,787	Regional Park Improvements	
	1,753,975		-		-	873,619	Seized Assets	
	2,140,000		-		-	1,222,395	State COPS	
	6,400,000		-		-	934,568	Storm Drain	
	111,199,355		-		-	1,580	Transient Occupancy Tax	
	1,063,650		-		-	150,770	Trolley Extension Reserve	
	58,911,014	10,000,000		16,546,578		77,573,927	Underground Surcharge	
	8,750,517		-		-	70,836	Wireless Comm. Technology	
	12,581,204		-		-	611,188	Zoological Exhibits	
\$	518,602,843	\$	41,105,252	\$	49,400,588	\$	104,531,481	Total Special Revenue Funds

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/16	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Enterprise Funds					
Airports	\$ 14,485,384	\$ 5,022,359	\$ 19,507,743	\$ -	\$ 5,081,800
Development Services	10,028,052	55,319,734	65,347,786	-	56,981,026
Golf Course	28,109,406	18,750,847	46,860,253	500,000	17,518,336
Recycling	17,966,078	21,217,651	39,183,729	820,000	23,744,409
Refuse Disposal	34,148,343	31,289,624	65,437,967	-	28,228,210
Refuse Disposal - Miramar Closure	48,058,485	750,000	48,308,485	-	-
Sewer	372,573,976	394,806,222	767,380,198	131,284,000	357,267,226
Water Utility	99,635,971	593,944,391	693,580,362	117,023,544	502,988,683
Total Enterprise Funds	\$ 625,005,695	\$ 1,121,100,828	1,746,106,523	\$ 249,627,544	\$ 991,809,690
Capital Project Funds					
Capital Outlay	\$ 5,989,446	\$ -	\$ 5,989,446	\$ -	\$ -
TransNet Extension	42,040,317	32,297,000	74,337,317	19,030,491	13,266,509
Other Capital Project Funds 3	91,899,037	-	91,899,037	91,899,037	-
Total Capital Project Funds	\$ 139,928,800	\$ 32,297,000	172,225,800	\$ 110,929,528	\$ 13,266,509
Internal Service Funds					
Central Stores	\$ 14,756	\$ 13,364,463	\$ 13,379,219	\$ -	\$ 13,364,463
Energy Conservation Program	2,856,885	3,333,565	6,190,450	300,000	3,332,937
Fleet Services (Operating)	6,897,664	50,842,432	57,740,096	-	55,512,280
Fleet Services Replacement	44,003,616	29,225,898	73,229,514	-	30,370,181
Publishing Services	800,829	3,221,261	4,022,090	-	3,936,277
Risk Management	211,136	10,529,309	10,740,445	-	10,541,665
Total Internal Service Funds	\$ 54,784,886	\$ 110,516,928	165,301,814	\$ 300,000	\$ 117,057,803
Total Combined Budget	\$ 1,236,937,200	\$ 3,085,516,194	\$ 4,322,453,394	\$ 372,726,168	\$ 2,955,066,729

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6.75% totaling 14.75% per the City's revised Reserve Policy.

2 The Engineering & Capital Projects Fund was reclassified as a Special Revenue Fund in Fiscal Year 2016.

3 CIP Project Expenditures for Other Capital Project Funds is supported by unbudgeted revenue in those funds.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/17	Fund Type/Title
Enterprise Funds				
\$ 5,081,800	\$ -	\$ 7,041,528	\$ 7,384,415	Airports
56,981,026	-	-	8,366,760	Development Services
18,018,336	6,994,500	8,762,778	13,084,639	Golf Course
24,564,409	350,000	439,192	13,830,128	Recycling
28,228,210	2,000,000	11,977,573	23,232,184	Refuse Disposal
-	-	-	48,308,485	Refuse Disposal - Miramar Closure
488,553,226	-	231,676,406	47,150,566	Sewer
620,012,227	-	73,568,135	-	Water Utility
\$ 1,241,439,234	\$ 9,344,500	\$ 333,465,612	\$ 161,857,177	Total Enterprise Funds
Capital Project Funds				
\$ -	\$ -	\$ 9,373,144	\$ (3,383,698)	Capital Outlay
32,297,000	5,000,000	37,040,317	-	TransNet Extension
91,899,037	-	-	-	Other Capital Project Funds2
\$ 124,196,037	\$ 5,000,000	\$ 46,413,461	\$ (3,383,698)	Total Capital Project Funds
Internal Service Funds				
\$ 13,364,463	\$ -	\$ -	\$ 14,756	Central Stores
3,632,937	-	2,187,058	370,455	Energy Conservation Program
55,512,280	499,000	1,020,863	707,953	Fleet Services (Operating)
30,370,181	1,144,283	31,395,605	10,319,445	Fleet Services Replacement
3,936,277	-	-	85,813	Publishing Services
10,541,665	-	-	198,780	Risk Management
\$ 117,357,803	\$ 1,643,283	\$ 34,603,526	\$ 11,697,202	Total Internal Service Funds
\$ 3,327,794,897	\$ 57,093,035	\$ 640,971,513	\$ 296,593,949	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2017 Proposed Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	-	-	34,337	34,337
Bay Terraces - Parkside MAD Fund	-	-	84,609	84,609
Bird Rock MAD Fund	-	-	314,782	314,782
Black Mountain Ranch North MAD Fund	-	-	589,234	589,234
Black Mountain Ranch South MAD Fund	-	-	1,068,624	1,068,624
C&ED MAD Management Fund	-	-	225,000	225,000
Calle Cristobal MAD Fund	-	-	371,376	371,376
Camino Santa Fe MAD Fund	-	-	211,491	211,491
Campus Point MAD Fund	-	-	69,235	69,235
Carmel Mountain Ranch MAD Fund	-	-	669,249	669,249
Carmel Valley MAD Fund	-	-	3,290,544	3,290,544
Carmel Valley NBHD #10 MAD Fund	-	-	397,231	397,231
Central Commercial MAD Fund	-	-	454,885	454,885
City Heights MAD Fund	-	-	436,774	436,774
Civita MAD Fund	-	-	601,175	601,175
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	199,990	199,990
Coronado View MAD Fund	-	-	57,569	57,569
Del Mar Terrace MAD Fund	-	-	353,016	353,016
Eastgate Technology Park MAD Fund	-	-	266,284	266,284
El Cajon Boulevard MAD Fund	-	-	675,752	675,752
First SD River Imp. Project MAD Fund	-	-	432,489	432,489
Gateway Center East MAD Fund	-	-	341,184	341,184
Genesee/North Torrey Pines Road MAD Fund	-	-	454,830	454,830
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	41,436	41,436
Kensington Heights MAD	-	-	72,372	72,372
Kensington Manor MAD	-	-	38,047	38,047
Kensington Park North MAD	-	-	25,051	25,051
Kings Row MAD Fund	-	-	18,556	18,556
La Jolla Village Drive MAD Fund	-	-	107,286	107,286
Liberty Station/NTC MAD Fund	-	-	218,320	218,320
Linda Vista Community MAD Fund	-	-	314,410	314,410
Little Italy MAD Fund	-	-	1,246,516	1,246,516

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2017 Proposed Budget
Maintenance Assessment District (MAD) Management Fund	24.50	2,870,407	1,307,334	4,177,741
Mira Mesa MAD Fund	—	—	1,264,154	1,264,154
Miramar Ranch North MAD Fund	—	—	1,771,637	1,771,637
Mission Boulevard MAD Fund	—	—	155,077	155,077
Mission Hills Special Lighting MAD Fund	—	—	116,786	116,786
Newport Avenue MAD Fund	—	—	75,996	75,996
North Park MAD Fund	—	—	729,777	729,777
Ocean View Hills MAD Fund	—	—	989,606	989,606
Otay International Center MAD Fund	—	—	647,418	647,418
Pacific Highlands Ranch MAD Fund	—	—	595,517	595,517
Park Village MAD Fund	—	—	575,908	575,908
Penasquitos East MAD Fund	—	—	599,073	599,073
Rancho Bernardo MAD Fund	—	—	769,187	769,187
Rancho Encantada MAD Fund	—	—	182,388	182,388
Remington Hills MAD Fund	—	—	57,190	57,190
Robinhood Ridge MAD Fund	—	—	182,005	182,005
Sabre Springs MAD Fund	—	—	359,082	359,082
Scripps/Miramar Ranch MAD Fund	—	—	2,485,015	2,485,015
Stonecrest Village MAD Fund	—	—	1,011,155	1,011,155
Street Light District #1 MAD Fund	—	—	739,316	739,316
Talmadge MAD Fund	—	—	167,120	167,120
Talmadge Park North MAD	—	—	16,982	16,982
Talmadge Park South MAD	—	—	31,678	31,678
Tierrasanta MAD Fund	—	—	1,975,949	1,975,949
Torrey Highlands MAD Fund	—	—	939,162	939,162
Torrey Hills MAD Fund	—	—	1,687,790	1,687,790
University Heights MAD Fund	—	—	99,185	99,185
Washington Street MAD Fund	—	—	145,891	145,891
Webster-Federal Boulevard MAD Fund	—	—	48,141	48,141
Total Combined Budget	24.50	\$ 2,870,407	\$ 34,820,623	\$ 37,691,030

FY: 2017

Capital Improvements Program



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Capital Improvements Program

The Fiscal Year 2017 Proposed Capital Improvements Program (CIP) Budget is \$372.7 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$7.39 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2017 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2017 Proposed Budget.



Table 1: Fiscal Year 2017 Proposed CIP Budget

Funding Source	FY2017 Proposed Budget	Percent of Total CIP Budget
Development Impact Fees	\$ 1,609,600	0.43%
EDCO Community Fund	675,000	0.18%
Energy Conservation Program Fund	300,000	0.08%
Environmental Growth Funds	2,431,373	0.65%
Facilities Benefit Assessments	1,400,000	0.38%
General Fund	10,525,000	2.82%
Golf Course Enterprise Fund	500,000	0.13%
Lease Purchase Fund	6,810,009	1.83%
Library System Improvement Fund	155,605	0.04%
Maintenance Assessment Districts	580,000	0.16%
Mission Bay Improvements Fund	6,157,723	1.65%
Recycling Fund	820,000	0.22%
Regional Park Improvements Fund	2,500,000	0.67%
Sewer Funds	155,525,263	41.73%
TransNet Funds	19,030,491	5.11%
Trench Cut/Excavation Fee Fund	1,500,000	0.40%
Water Fund	162,206,104	43.52%
Grand Total	\$ 372,726,168	

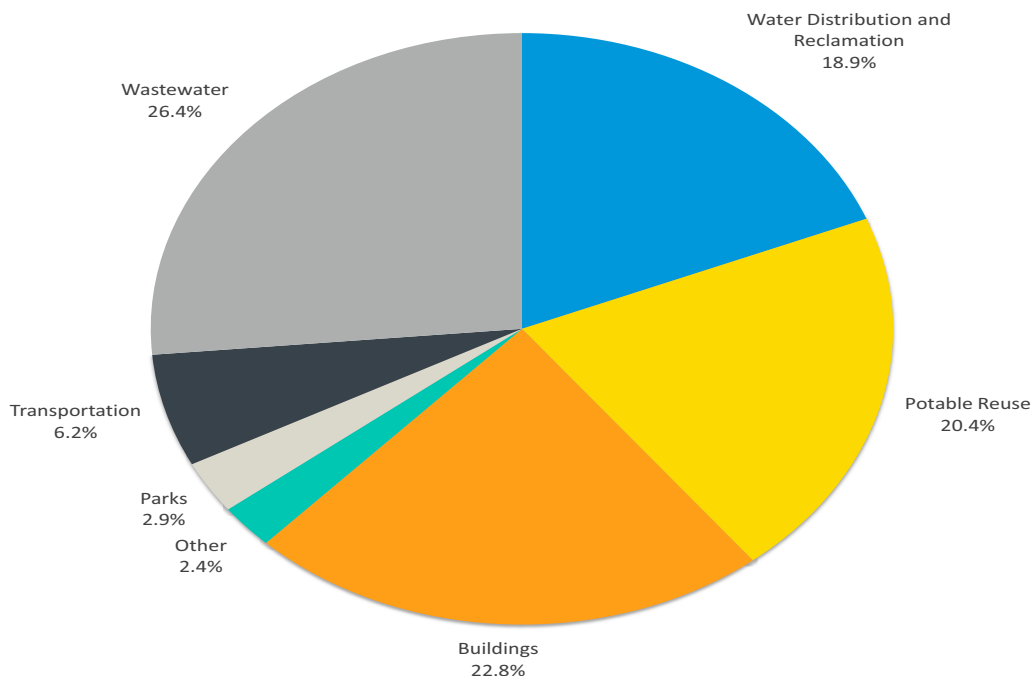
An additional \$261.4 million of funding is anticipated to be received during Fiscal Year 2017. This anticipated funding is not included in the Proposed Budget amount of \$372.7 million because the

Capital Improvements Program

funding sources either require additional City Council approval, such as Facilities Benefit Assessments, bonds, and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, bonds, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2017 Proposed CIP Budget of \$372.7 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 61.7 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2017 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2017 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$325.9 million, or 87.4 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$29.4 million, or 7.9 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Capital Improvements Program

Table 2: Multi-Year CIP

Department	Prior Year	FY2017 Proposed	Future Years	Total
Airports	\$ 20,678,322	-	\$ -	\$ 20,678,322
Environmental Services	37,578,188	2,020,000	1,230,000	40,828,188
Fire-Rescue	105,411,157	850,000	90,814,537	197,075,694
Library	229,294,353	155,605	82,637,250	312,087,208
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	257,084,232	13,344,096	265,488,675	535,917,003
Police	14,473,359	-	8,749,593	23,222,952
Public Utilities	994,914,631	325,941,376	1,922,333,181	3,243,189,188
Public Works - General Services	63,423,468	1,009,600	264,627,000	329,060,068
QUALCOMM Stadium	4,016,720	-	3,000,000	7,016,720
Special Promotional Programs	3,232,728	-	533,497,313	536,730,041
Transportation & Storm Water	815,785,236	29,405,491	1,297,025,230	2,142,215,957
Grand Total	\$ 2,546,892,394	\$ 372,726,168	\$ 4,469,402,779	\$ 7,389,021,341

The Fiscal Year 2017 Proposed CIP Budget will add \$372.7 million to the City's \$7.39 billion multiyear CIP. City Council previously approved \$2.55 billion towards projects that are continuing from previous fiscal years. An estimated \$4.47 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, updated in November 2013, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2017 Proposed Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In

Capital Improvements Program

addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On December 7, 2015, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook is the second consolidated CIP plan which presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

FY: 2017

City Agencies



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



City Agencies

The detailed Fiscal Year 2017 Proposed Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. The City does not play a direct role in either constructing or monitoring the Agency budgets. The budgets for these agencies are approved by their respective governing boards.

- **Civic San Diego:**

Mission: To be the entrepreneurial partner for improving economic and social well being in a better built environment for targeted urban neighborhoods.

To explore Civic San Diego's budget visit

<http://civicsd.com/about-us/financial-information/annual-budgets.html>

- **San Diego Housing Commission (SDHC):**

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit: <http://www.sdhc.org/SDHCBudget/>

- **San Diego City Employees' Retirement System (SDCERS):**

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDECERS' budget visit:

<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=771&doctype=AGENDA>

(Please see item IX, A, 2)

- **San Diego Convention Center Corporation (SDCCC):**

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit: <http://visitsandiego.com/about/current-budget>



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FY: 2017

Glossary



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions,

Glossary

programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR): The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees

for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP): A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER: A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF): Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE: This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-

Glossary

range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering

the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION: A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of

Glossary

unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT: The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed

budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue

from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS):The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES:The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA):A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA: Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT:A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS:These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: Reserve established to provide budgetary stabilization due to unexpected revenue shortfalls or unanticipated expenditures. Council authorization is necessary to expend these funds.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S):Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the

Glossary

City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS: Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who

are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FY: 2017

Appendix



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

The City of
**SAN
DIEGO**

Appendix

Fiscal Year 2017 Changes in Full-time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2016 Adopted Budget by fund and department.

Fiscal Year 2017-2021 Five-Year Financial Outlook

ATTACHMENT B

A report that guides long-range fiscal planning for Fiscal Years 2017 through 2021 and served as the framework for the development of the Fiscal Year 2017 Proposed Budget, dated November 13, 2015.



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Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2016 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FTE Change
City Attorney	355.58	361.10	5.52
City Auditor	22.00	22.00	-
City Clerk	45.32	46.32	1.00
City Comptroller	84.75	87.51	2.76
City Treasurer	109.73	111.38	1.65
Communications	32.16	31.50	(0.66)
Council Administration	16.12	16.37	0.25
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	19.00	21.00	2.00
Development Services	70.00	70.00	-
Economic Development	51.35	56.00	4.65
Environmental Services	137.55	157.11	19.56
Ethics Commission	5.00	5.00	-
Financial Management	32.00	32.00	-
Fire-Rescue	1,176.21	1,221.53	45.32
Human Resources	20.84	25.50	4.66
Infrastructure/Public Works	5.00	5.00	-
Internal Operations	1.50	1.50	-
Library	463.21	473.86	10.65
Neighborhood Services	5.50	6.50	1.00
Office of Homeland Security	16.40	18.05	1.65
Office of the Assistant COO	11.00	11.00	-
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.35	5.35	-
Office of the IBA	10.00	10.00	-
Office of the Mayor	29.00	29.50	0.50
Park & Recreation	860.13	895.53	35.40
Performance & Analytics	11.00	15.00	4.00
Personnel	67.99	65.00	(2.99)
Planning	67.08	65.07	(2.01)
Police	2,632.01	2,645.01	13.00
Public Works - Contracts	20.00	21.00	1.00
Public Works - General Services	151.00	174.00	23.00
Purchasing & Contracting	59.96	59.96	-
Real Estate Assets	33.00	34.00	1.00
Transportation & Storm Water	580.74	625.79	45.05
Total General Fund FTE Changes	7,299.48	7,517.44	217.96

General Fund FTE Changes

City Attorney: 5.52 FTE Increase

- 0.25 Addition of 0.25 Deputy City Attorney to maintain current service levels.
- 1.00 Addition of 1.00 Deputy City Attorney to provide legal services in support of the Capital Improvements Program.
- 1.00 Addition of 1.00 Paralegal for the Community Justice Division.
- 2.00 Addition of 2.00 Deputy City Attorneys to address homelessness.
- 0.27 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Addition of 1.00 Deputy City Attorney to provide legal services to the Real Estate Assets Department.

City Clerk: 1.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to coordinate the administrative functions within the Office of the City Clerk.

City Comptroller: 2.76 FTE Increase

- 0.25 Addition of 0.25 Accountant 4 to maintain current levels of service.
- 0.25 Addition of 0.25 Principal Accountant to maintain current levels of service.
- 1.26 Addition of 1.26 Student Intern - Hourly to support the Internal Controls section.
- 1.00 Addition of 1.00 Accountant 4 to support the Payroll and Disbursements section.

City Council: 0.25 FTE Increase

- 0.25 Addition of 0.25 Management Intern-Mayor/Council - Hourly to support various research assignments and other administrative tasks.
- 2.00 Addition of 2.00 Program Managers to meet department operational needs.
- (2.00) Reduction of 1.00 Committee Consultant Secretary and 1.00 Information Systems Analyst 3.

City Treasurer: 1.65 FTE Increase

- 0.35 Addition of 0.35 Account Clerk - Hourly to support the Financial Operations Division.
- (0.70) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 2.00 Addition of 2.00 Accountant 2s for TOT/TMD compliance audits and research.

Communications: 0.66 FTE Decrease

- (0.66) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Debt Management: 2.00 FTE Increase

- 3.00 Addition of 1.00 Program Manager, 1.00 Senior Management Analyst, and 1.00 Associate Management Analyst to implement and administer the Infrastructure and Utilities Loan Program.
- (1.00) Reduction of 1.00 Associate Economist position due to a reorganization within the department.

General Fund FTE Changes (Cont'd)

Economic Development: 4.65 FTE Increase

2.00 Addition of 1.00 Associate Management Analyst and 1.00 Community Development Specialist 4 to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).

1.00 Addition of 1.00 Payroll Specialist to support payroll and human resources activities.

1.00 Addition of 1.00 Senior Planner to support the implementation and maintenance of the City's Climate Action Plan.

(0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

1.00 Transfer of 1.00 Community Development Specialist 4 from the Planning Department to the Economic Development Department.

Environmental Services: 19.56 FTE Increase

1.00 Addition of 1.00 Community Development Specialist 3 to support lead paint settlement planning.

2.00 Addition of 2.00 Sanitation Driver 2s to support current service levels.

18.00 Transfer of 18.00 FTE positions for code enforcement from the Refuse Disposal Fund to the General Fund related to the Zero Waste Plan.

(1.04) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

(0.40) Department restructure to better align the financial structure with the department's operations.

Fire-Rescue: 45.32 FTE Increase

32.00 Addition of 32.00 FTE positions and associated reduction of overtime related to the conversion of overtime to FTE positions for East Mission Valley and Temporary Skyline Fire Stations and two Fast Response Squads.

1.00 Addition of 1.00 Building Service Technician to maintain and repair Fire-Rescue Department facilities.

4.81 Addition of 4.00 Fire Dispatchers and 0.81 Fire Dispatcher - Hourly to increase service levels at the communications center.

1.00 Addition of 1.00 Lifeguard Sergeant to coordinate lifeguard training and support special operations.

2.88 Addition of Lifeguard 1 hourly wage expenditures for an advanced lifeguard academy.

2.02 Addition of 2.02 Lifeguard 1s - Hourly to increase seasonal lifeguard hours for advanced training.

1.00 Addition of 1.00 Lifeguard 3 to coordinate training and oversee lifeguard operations at Mission Bay.

(2.88) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

2.00 Addition of 2.00 Lifeguard 3s for coastal cliff rescues and water rescue at Ocean Beach.

1.49 Addition of 1.49 Lifeguard 1s - Hourly to increase seasonal lifeguard services at Sunset Cliffs.

Human Resources: 4.66 FTE Increase

0.50 Addition of 0.50 Clerical Assistant 2 to support the City Information Desk.

0.16 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

2.00 Addition of 2.00 Program Coordinators to support Citywide Public Records Act requests.

2.00 Transfer of the Employee Assistance Program from the Risk Management Department to the Human Resources Department.

General Fund FTE Changes (Cont'd)

Library: 10.65 FTE Increase

- 2.00 Addition of 2.00 Librarian 3s to support education and community engagement and development programs.
- 1.00 Addition of 1.00 Senior Management Analyst to support the Library's Capital Improvements Program (CIP) projects.
- 3.36 Addition of 1.00 Administrative Aide 2 and 2.36 Tutor Learner Coordinators - Hourly to support the existing Do Your Homework @ the Library after-school program.
- 4.29 Addition of 1.00 Librarian Assistant, 2.00 Librarian Clerks, and 1.29 Librarian Aides - Hourly to provide staff coverage at the Youth Education Center located at the Valencia Park/Malcolm X Library.

Neighborhood Services: 1.00 FTE Increase

- 1.00 Addition of 1.00 Administrative Aide 2 to support the Neighborhood Services Branch.

Office of Homeland Security: 1.65 FTE Increase

- (1.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 3.00 Addition of 1.00 Supervising Management Analyst, 1.00 Associate Management Analyst, and 1.00 Administrative Aide 2 to support grant management.

Office of the Mayor: 0.50 FTE Increase

- 0.50 Addition of 0.50 Management Intern-Mayor/Council - Hourly for administrative support.

General Fund FTE Changes (Cont'd)

Park & Recreation: 35.40 FTE Increase

- 2.00 Addition of 2.00 Area Managers to support increased hours of operation at recreation centers and new facilities.
- 1.86 Addition of 1.86 Recreation Aide - Hourly to support operations at 18 recreation centers.
- 0.33 Addition of 0.33 Grounds Maintenance Worker 2 to support the operation and maintenance of the park.
- 1.10 Addition of 0.88 Pool Guard 2 - Hourly and 0.22 Pool Manager - Hourly to support increased programming at pool facilities.
- 2.27 Addition of 2.27 Grounds Maintenance Worker 2s to support the operation and maintenance of the community park.
- 0.19 Addition of 0.19 Grounds Maintenance Worker 2 to support the operation and maintenance of the community park.
- 7.00 Addition of 2.00 Seven-Gang Mowers, 3.00 Light Equipment Operator, 1.00 Equipment Technician, and 1.00 Pesticide Applicator to support the expansion, maintenance, and operations of parks.
- 0.63 Addition of 0.63 Grounds Maintenance Worker 2 to support the operation and maintenance of the joint use facility.
- 0.38 Addition of 0.38 Grounds Maintenance Worker 2 to support the operation and maintenance of the joint use park.
- 0.86 Addition of 0.86 Grounds Maintenance Worker 2 to support the operation and maintenance of the neighborhood park.
- 0.94 Addition of 0.94 Grounds Maintenance Worker 2 to support the operation and maintenance of the neighborhood park.
- 0.62 Addition of 0.62 Grounds Maintenance Worker 2 to support the operation and maintenance of the joint use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the operation and maintenance of the skate park.
- 0.18 Addition of 0.18 Grounds Maintenance Worker 2 to support the operation and maintenance of the joint use park.
- 1.25 Addition of 1.25 Grounds Maintenance Worker 2 to support the operation and maintenance of the community park.
- (2.54) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 4.00 Addition of 2.00 Park Rangers, 1.00 Pesticide Applicator, and 1.00 Ground Maintenance Manager to support operation and maintenance of additional acreage.
- 0.33 Addition of 0.33 Grounds Maintenance Worker 2 to support the operation and maintenance of the park.
- 3.00 Addition of 2.00 Equipment Technician 2s and 1.00 Utility Worker 2 for the repair of playground rubberized surfacing and playground equipment.
- 10.00 Addition of 8.00 Assistant Recreation Center Directors and 2.00 Rec Leaders - Hourly to increase weekly operating hours at eight recreation centers from 45 to 60 hours.
- (0.25) Adjustments to reflect the annualization of positions added in the Fiscal Year 2016 Adopted Budget.
- 0.50 Addition of 0.50 Recreation Leader 2 - Hourly to support the Senior Therapeutic Recreation Program at Park de la Cruz.
- 0.20 Addition of 0.20 Grounds Maintenance Worker 2 to support the operation and maintenance of the Ward Canyon dog park.
- 0.05 Addition of 0.05 Grounds Maintenance Worker 2 to support the operation and maintenance of a pocket park in the lot of the old San Ysidro fire station.

General Fund FTE Changes (Cont'd)

Performance & Analytics: 4.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to expand Open Data initiatives and analytics.
- 3.00 Addition of 2.00 Program Coordinators and 1.00 Program Manager to support the development and deployment of the 311-style Customer Experience and Service Delivery Program.

Personnel: 2.99 FTE Decrease

- (2.99) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Planning: 2.01 FTE Decrease

- 1.00 Addition of 1.00 Senior Planner to provide environmental review support to the Transportation & Storm Water Department.
- (1.01) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 3.00 Transfer of 3.00 FTE as a result of the restructure of the Land Development Code function from the Development Services Department to the Planning Department.
- (1.00) Transfer of 1.00 Community Development Specialist 4 from the Planning Department to the Economic Development Department.
- (4.00) Transfer of 4.00 FTE as a result of the restructure of the Historical Resources function from the Planning Department to the Development Services Department.

Police: 13.00 FTE Increase

- 5.00 Addition of 5.00 FTE civilian positions to support the Police Department's operations.
- 3.00 Addition of 3.00 Police Officer 2s to support the Police Department's operations.
- 5.00 Addition of 5.00 FTE positions to support the crime lab unit.

Public Works - Contracts: 1.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Engineer-Civil to support the expansion of the Capital Improvements Program.

Public Works - General Services: 23.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Trainer and 1.00 Safety and Training Manager to support training of new employees, supervisory readiness, and manage risk of trade employees to meet OSHA standards. Reduction of 1.00 Executive Secretary position to offset expenditures.
- 2.00 Addition of 1.00 Apprentice 2 - Electrician and 1.00 Apprentice 2 - Refrigerator Mechanic for the Apprenticeship Program.
- 21.00 Addition of 21.00 FTE positions to increase the facilities maintenance and repair service levels.
- (1.00) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Real Estate Assets: 1.00 FTE Increase

1.00 Addition of 1.00 Property Agent to manage city leases.

Transportation & Storm Water: 45.05 FTE Increase

1.00 Addition of 1.00 Program Manager to manage stakeholder relations for Transportation & Storm Water projects.

1.00 Addition of 1.00 Electrician to support Maintenance Assessment District (MAD) street light maintenance.

1.00 Addition of 1.00 Public Works Superintendent to provide additional oversight of Street Division's Electrical Section.

1.00 Addition of 1.00 Utility Worker 2 to enhance nighttime response to priority service requests and minor repairs within the right-of-way.

5.00 Addition of 1.00 Public Works Supervisor, 2.00 Utility Worker 1s, and 2.00 Utility Worker 2s for catch basin cleaning to improve storm water quality.

13.00 Addition of 13.00 FTE positions for storm drain channel cleaning and maintenance to support flood risk management.

3.00 Addition of 3.00 Associate Planners for environmental permitting to support flood risk management.

6.00 Addition of 6.00 FTE positions to support graffiti abatement.

(0.95) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

6.00 Addition of 6.00 FTE positions for pipe repairs to support flood risk management.

2.00 Addition of 1.00 Code Compliance Officer and 1.00 Clerical Assistant 2 to support the implementation of the Street Preservation Ordinance and One Dig Strategy.

6.00 Addition of 6.00 Heavy Truck Driver 2s to support storm drain channel clearing and street paving projects.

1.00 Addition of 1.00 Program Manager to provide additional support for the Storm Water Division's contracting, procurement, logistics, and storm patrol functions.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2016 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2016 Adopted Budget	FY 2017 Proposed Budget	FTE Change
Airports Fund	19.00	22.00	3.00
Central Stores Fund	23.00	23.00	-
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	449.15	472.45	23.30
Energy Conservation Program Fund	13.25	17.35	4.10
Engineering & Capital Projects Fund	598.60	644.70	46.10
Facilities Financing Fund	16.70	16.35	(0.35)
Fire/Emergency Medical Services Transport Program Fund	30.00	31.00	1.00
Fleet Services Operating Fund	201.50	206.00	4.50
GIS Fund	2.00	2.00	-
Golf Course Fund	98.00	101.76	3.76
Information Technology Fund	44.00	42.00	(2.00)
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.00	24.50	(0.50)
Metropolitan Sewer Utility Fund	462.21	462.20	(0.01)
Municipal Sewer Revenue Fund	409.32	400.71	(8.61)
OneSD Support Fund	23.00	28.00	5.00
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	38.00	38.00	-
Recycling Fund	106.60	108.25	1.65
Refuse Disposal Fund	148.98	131.60	(17.38)
Risk Management Administration Fund	83.28	87.23	3.95
Transient Occupancy Tax Fund	13.00	13.00	-
Underground Surcharge Fund	9.00	11.00	2.00
Water Utility Operating Fund	781.83	781.83	-
Wireless Communications Technology Fund	46.00	46.00	-
Total Non-General Fund FTE Changes	3,741.41	3,810.92	69.51

Non-General Fund FTE Changes

Airports Fund: 3.00 FTE Increase

- 1.00 Addition of 1.00 Biologist 3 specialized in State and Federal airport requirements to conduct mandated environmental studies.
- 2.00 Addition of 1.00 Airport Operations Assistant and 1.00 Property Agent to maintain current service levels.

Development Services Fund: 23.30 FTE Increase

- 1.00 Addition of 1.00 Associate Engineer - Civil to review geotechnical reports.
- 2.00 Addition of 2.00 Associate Engineers - Civil to perform technical reviews for the Drainage and Grades section.
- 1.00 Addition of 1.00 Associate Engineer - Traffic to train personnel in the Traffic Safety section.
- 1.00 Addition of 1.00 Associate Planner to improve customer service for plan intake and reviews in the Environmental Analysis section.
- 4.00 Addition of 4.00 Associate Planners to meet increased workloads in the Expedite Program.
- 1.75 Addition of 0.70 Structural Engineering Associate - Hourly, 0.35 Senior Drafting Aide - Hourly, 0.35 Mechanical Inspector 2 - Hourly, and 0.35 Combination Inspector 2 - Hourly to provide additional staff support.
- 0.25 Addition of 0.25 Plan Review Specialist 3 to perform landscape reviews.
- 2.00 Addition of 2.00 Plan Review Specialist 3s to assist with the implementation of the Accela project tracking system.
- 1.00 Addition of 1.00 Plan Review Specialist 3 to improve customer service and plan intake reviews.
- 1.00 Addition of 1.00 Program Manager to manage and improve operational functions in the Field Inspection section.
- 2.00 Addition of 2.00 Public Information Clerks to support reviews and inspections of solar photovoltaic and solar panel permits.
- 2.00 Addition of 2.00 Structural Engineering Associates to perform project reviews and assist with the implementation of the Accela project tracking system.
- 0.50 Addition of 0.50 Word Processing Operator to support electrical and photovoltaic inspections.
- (0.20) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Addition of 1.00 Associate Planner to perform environmental analysis and permit reviews for Capital Improvements Program (CIP) projects.
- 4.00 Transfer of 4.00 FTE related to the restructure of the Historical Resources function from the Planning Department to the Development Services Department.
- (3.00) Transfer of 3.00 FTE related to the restructure of the Land Development Code function from the Development Services Department to the Planning Department.
- 2.00 Addition of 2.00 Assistant Engineers - Traffic to perform technical reviews for the Traffic Safety section.

Energy Conservation Program Fund: 4.10 FTE Increase

- 1.00 Addition of 1.00 Junior Engineer-Civil to support energy efficiency projects.
- 1.00 Addition of 1.00 Program Coordinator to support the management of energy programs.
- 2.10 Department restructure to better align the financial structure with the department's operations and personnel structure.

Engineering & Capital Projects Fund: 46.10 FTE Increase

- 49.50 Addition of 49.50 FTE positions to support the expansion of the Capital Improvements Program.
- (3.40) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Facilities Financing Fund: 0.35 FTE Decrease

- (0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Non-General Fund FTE Changes (Cont'd)

Fire/Emergency Medical Services Transport Program Fund: 1.00 FTE Increase

1.00 Addition of 1.00 Program Manager to manage the Resource Access/Community Paramedic Program (RAP).

Fleet Services Operating Fund: 4.50 FTE Increase

0.50 Addition of 0.50 Associate Management Analyst to support the Fleet Acquisition section.

1.00 Addition of 1.00 Fleet Team Leader to support maintenance and repair operations at the Chollas maintenance shop.

3.00 Addition of 1.00 Fleet Parts Buyer and 2.00 Stock Clerks to maintain inventory and assist with clean-up duties.

Golf Course Fund: 3.76 FTE Increase

1.60 Addition of 1.60 Golf Starters - Hourly to support the operations of the Balboa Golf Course Pro Shop.

0.50 Addition of 0.50 Golf Starter to support the operations of the golf course pro shop.

(0.01) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

1.67 Addition of 1.67 Ground Maintenance Worker 1s to improve the Torrey Pines Golf Course - North Course.

Information Technology Fund: 2.00 FTE Decrease

1.00 Addition of 1.00 Program Coordinator to support the City's cable-related needs.

(3.00) Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.

Maintenance Assessment District (MAD) Management Fund: 0.50 FTE Decrease

(0.50) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Metropolitan Sewer Utility Fund: 0.01 FTE Decrease

(0.36) Reduction of 0.24 Associate Management Analyst and 0.12 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.

(0.63) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

0.98 Reallocation among funds as a result of departmental efficiency efforts.

Municipal Sewer Revenue Fund: 8.61 FTE Decrease

(0.19) Reduction of 0.13 Associate Management Analyst and 0.06 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.

(1.68) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

(6.74) Reallocation among funds as a result of departmental efficiency efforts.

OneSD Support Fund: 5.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support citywide financial data reporting and dashboards.

1.00 Addition of 1.00 Program Coordinator to support citywide SAP training.

3.00 Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.

Non-General Fund FTE Changes (Cont'd)

Recycling Fund: 1.65 FTE Increase

- 0.20 Addition of 0.20 Public Works Dispatcher - Hourly to maintain current service levels.
- 1.00 Addition of 1.00 Sanitation Driver 2 to support waste collection services.
- 2.00 Addition of 2.00 Sanitation Drive 2s to support current service levels.
- 2.00 Addition of 1.00 Supervising Recycling Specialist and 1.00 Recycling Specialist 3 to support the Zero Waste Plan.

(1.30) Department restructure to better align the financial structure with the department's operations and personnel structure.

(2.25) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Refuse Disposal Fund: 17.38 FTE Decrease

- 1.00 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services.
- 1.00 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services for California's Used Mattress Recovery and Recycling Program.
- 1.00 Addition of 1.00 Supervising Management Analyst to support department fiscal operation functions.
- (18.00) Transfer of 18.00 FTE positions for code enforcement from the Refuse Disposal Fund to the General Fund related to the Zero Waste Plan.
- (1.98) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (0.40) Department restructure to better align the financial structure with the department's operations.

Risk Management Administration Fund: 3.95 FTE Increase

- 1.00 Addition of 1.00 Claims Representative 2 to support the Public Liability & Loss Recovery Division.
- 1.00 Addition of 1.00 Program Coordinator for information technology support.
- (0.05) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (2.00) Transfer of the Employee Assistance Program from the Risk Management Department to the Human Resources Department.
- 4.00 Addition of 1.00 Program Coordinator, 1.00 Workers' Compensation Claims Aide, and 2.00 Claims Clerks to support state-mandated business functions in the Workers' Compensation Division.

Underground Surcharge Fund: 2.00 FTE Increase

- 2.00 Addition of 1.00 Assistant Engineer and 1.00 Associate Engineer to provide additional oversight for the Utilities Undergrounding Program.

Water Utility Operating Fund: 0.00 FTE Increase

- (1.45) Reduction of 0.63 Associate Management Analyst and 0.82 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.
- (4.31) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 5.76 Reallocation among funds as a result of departmental efficiency efforts.



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THE CITY OF SAN DIEGO
FY 2017-2021

Five-Year Financial Outlook
November 13, 2015



Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Mary Lewis
Chief Financial Officer

Tracy McCraner
Financial Management Director

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

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Table of Contents

Executive Summary 1

Forecast and Report Overview 3

 Baseline Projections 3

 Priority Initiatives 4

 Reserves 7

Baseline Projections 8

 General Fund Revenues 9

 Property Tax..... 11

 Sales Tax 17

 Transient Occupancy Tax..... 20

 Franchise Fees 24

 Property Transfer Tax 25

 Licenses and Permits 26

 Fines, Forfeitures and Penalties 27

 Revenue from Money and Property 27

 Interest Earnings 28

 Revenue from Federal and Other Agencies 29

 Charges for Services 29

 Other Revenue..... 30

 Transfers In 31

 General Fund Expenditures..... 33

 Salaries and Wages 33

 Multi-Year Employee Organization Agreements 34

 Actuarially Determined Contribution (ADC) 35

 Flexible Benefits..... 37

 Other Post Employment Benefits (OPEB) 38

 Workers’ Compensation 39

 Supplemental Pension Savings Plan (SPSP)..... 39

 Other Fringe Benefits 40

 Public Liability Reserve Contribution..... 41

 Supplies..... 41

Contracts 42

Information Technology 43

Energy and Utilities 43

Other Expenditures 44

Priority Initiatives 46

 Infrastructure and Neighborhood Investment 48

 Public Safety 64

 Technology Improvements 73

 Customer Service and Open Government 75

Reserves 80

Conclusion 84

Executive Summary

The City of San Diego (City) Fiscal Year (FY) 2017-2021 Five-Year Financial Outlook (Outlook) guides long-range fiscal planning and serves as the framework for the development of the FY 2017 Adopted Budget. This is the eleventh Outlook the City has published since November 2006 and incorporates projected General Fund revenues and information on the methodology and basis for those projections, and priority appropriation needs in General Fund departments over the next five fiscal years. This Outlook focuses on priority initiatives for the coming fiscal years and additional information on departmental requests submitted to support those initiatives during the development of the Outlook. This document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2017 or future budgets.

Overall, the FY 2017-2021 Outlook forecasts revenues to continue to modestly improve. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase is projected to slow in the outer years returning to more stable and moderate growth levels. The Outlook also projects increases in nearly all expenditure categories which includes the allocation of new resources to priority initiatives with an emphasis on investments in infrastructure and neighborhood services which is projected to more than double during the Outlook period.

The priority initiatives identified in the Outlook are: 1) Infrastructure and Neighborhood Investment; 2) Public Safety; 3) Technology Improvements, and; 4) Customer Service and Open Government. Priority departmental submissions for future budgetary consideration have been grouped in these categories for the FY 2017 budget and future years.



Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2016. This Outlook provides the City Council and the public information in advance of the budget meetings to facilitate an informed discussion during development of the FY 2017 Adopted Budget. The Outlook is a planning tool to assist in budget decisions and to assist in the allocation of limited General Fund resources required to meet the service needs of the residents of San Diego.

Forecast and Report Overview

The City's General Fund is the focus of the FY 2017-2021 Five-Year Financial Outlook. The Outlook forecasts General Fund revenues and expenditures for five fiscal years beginning in FY 2017 and is divided into three distinct sections: Baseline Projections, Priority Initiatives, and Reserves. In preparation for this report, City departments submitted a total of \$929.5 million in both operating and capital expenditure requests over the next five fiscal years. These department submissions were classified into the following four priority initiative categories:

- Infrastructure and Neighborhood Investment;
- Public Safety;
- Technology Improvements, and;
- Customer Service and Open Government.

The priority initiative categories support the City's continued commitment to prudent financial management practices while investing in the City's infrastructure, neighborhoods, and public safety. Not all future capital projects have been included in the Outlook because the General Fund is the primary operating fund for the City and is not intended to be the main source of funding for the City's Capital Improvement Program (CIP). Examples of the other major funding sources for the City's CIP include Capital Outlay (which is General Fund land sales restricted by City Charter for permanent public improvements), developer fees, Transnet, Water and Wastewater to name a few. While the General Fund is not a primary funding source of the City's CIP, this Outlook demonstrates the Mayor's continued commitment to improving the City's Infrastructure and Neighborhood Services by increasing General Fund contributions to the City's CIP. For those items not included in the baseline projections or priority initiative sections, a separate list has been included as Attachment 3: FY 2017-2021 Not Included Operational and Capital Needs.

Baseline Projections

The baseline projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook. The baseline projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. The FY 2016 Adopted Budget, with one-time

revenues and expenditures removed, serves as the starting point for the Baseline Projections. One-time revenues and expenditures that have been removed from the Baseline Projections are detailed in Attachment 2: FY 2016 Adopted Budget – One-time Revenues and Expenditures.

Considering the baseline projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures. This structurally balanced projection is largely the result of several years of disciplined budgetary decisions by the Mayor and City Council. The FY 2016 Adopted Budget continued the City’s prudent financial management policies while increasing funding for infrastructure, neighborhood services, and improving public safety. The FY 2017-2021 Outlook maintains a strong commitment to fiscal discipline by allocating projected baseline surpluses toward priority needs during the Outlook period. Table 1 displays the City’s FY 2017-2021 baseline projections for General Fund revenues and expenditures and surplus available for the priority initiatives discussed in the following section.

(\$ in millions)

TABLE 1: BASELINE PROJECTIONS	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Baseline General Fund Revenues	\$ 1,309.1	\$ 1,356.2	\$ 1,406.0	\$ 1,455.7	\$ 1,501.9
Baseline General Fund Expenditures	\$ 1,260.0	\$ 1,278.4	\$ 1,292.3	\$ 1,306.2	\$ 1,317.0
BASELINE PROJECTED REVENUES IN EXCESS OF EXPENDITURES	\$ 49.1	\$ 77.9	\$ 113.8	\$ 149.5	\$ 184.9

Priority Initiatives

The four priority initiative’s are the focus of the Outlook and reinforce the City’s commitment to allocating limited future resources to investments in infrastructure, neighborhoods, public safety, technology improvements, and customer service and open government priorities. The Outlook also ensures the City continues to adhere to prudent financial management practices and maintains a structurally balanced operation projected over the long term. The priority initiative categories identify revenues and expenditures for programs and services that are in excess of the General Fund’s ongoing revenues and expenditures included in the FY 2017-2021 baseline projections. The priority initiative categories identified are as follows:

- Infrastructure and Neighborhood Investment;
- Public Safety;
- Technology Improvements, and;
- Customer Service and Open Government.

The following table displays the total revenue and expenditures identified for the priority initiatives and the impact on the City’s FY 2017-2021 Outlook baseline projections surplus shown in Table 1 above.

(\$ in millions)

TABLE 2: PRIORITY INITIATIVES	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
BASELINE PROJECTED REVENUES IN EXCESS OF EXPENDITURES	\$ 49.1	\$ 77.9	\$ 113.8	\$ 149.5	\$ 184.9
Priority Initiative Revenues	\$ 2.0	\$ 2.1	\$ 1.5	\$ 1.6	\$ 1.6
Priority Initiative Expenditures	\$ 50.8	\$ 72.1	\$ 90.2	\$ 104.7	\$ 112.8
NET PROJECTED REVENUES IN EXCESS OF EXPENDITURES	\$ 0.2	\$ 7.9	\$ 25.1	\$ 46.4	\$ 73.7

As displayed in Table 2, the FY 2017-2021 baseline surplus projections allow for significant investments in the priority initiatives. The following table displays the revenue and expenditure amounts identified for each of the four priority initiative categories.

(\$ in millions)

TABLE 3: PRIORITY INITIATIVES	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Infrastructure and Neighborhood Investment					
Revenue	\$ 1.3	\$ 1.5	\$ 0.9	\$ 1.0	\$ 1.0
Expense	\$ 41.6	\$ 53.6	\$ 76.4	\$ 86.8	\$ 94.0
Public Safety					
Revenue	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2
Expense	\$ 4.9	\$ 13.4	\$ 9.8	\$ 14.6	\$ 16.1
Technology Improvements					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 3.0	\$ 3.7	\$ 2.5	\$ 2.2	\$ 1.9
Customer Service and Open Government					
Revenue	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4
Expense	\$ 1.3	\$ 1.4	\$ 1.4	\$ 1.1	\$ 0.8
Total Revenue	\$ 2.0	\$ 2.1	\$ 1.5	\$ 1.6	\$ 1.6
Total Expense	\$ 50.8	\$ 72.1	\$ 90.2	\$ 104.7	\$ 112.8

As displayed above in Table 3, the Infrastructure and Neighborhood Investment and Public Safety categories are the primary recipients of projected revenue growth during the FY 2017-2021 Outlook period. The Infrastructure and Neighborhood Investment category includes allocations for streets, sidewalks, storm water, park and recreation facilities, and libraries, and demonstrates the Mayor’s pledge of dedicating at least 50 percent of new major revenue growth to investments in infrastructure. Table 4, New Major General Fund Revenues, displays the annual amount of new major revenue growth projected in each year of the Outlook and the infrastructure projects identified for expenditure within the Infrastructure and Neighborhood Investment Priority Initiative category. Detailed descriptions of the new major General Fund revenue growth can be found in the baseline projection section of this report, while detailed descriptions of each of the infrastructure projects can be found in the priority initiatives section.

(\$ in millions)

TABLE 4: NEW MAJOR GENERAL FUND REVENUES	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
TOTAL NEW MAJOR GENERAL FUND REVENUES¹	\$ 31.2	\$ 43.7	\$ 39.9	\$ 39.5	\$ 34.0
50% OF NEW MAJOR GENERAL FUND REVENUES TO FUND INFRASTRUCTURE	\$ 15.6	\$ 21.8	\$ 20.0	\$ 19.8	\$ 17.0

PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Industry Standard/CIP Infrastructure Maintenance	\$ 2.2	\$ 4.0	\$ 5.7	\$ 7.5	\$ 9.3
Infrastructure Asset Management (IAM)	\$ 7.0	\$ 3.5	\$ -	\$ -	\$ -
Compressed Natural Gas Fueling Station	\$ 0.6	\$ 0.4	\$ 0.2	\$ (0.2)	\$ (0.3)
Playground Outlay and Rubberized Surfacing	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2
Pershing Joint Use Synthetic Turf Replacement	\$ 0.5	\$ 0.7	\$ -	\$ -	\$ -
Storm Water-Flood Risk Management	\$ 2.3	\$ 2.8	\$ 2.5	\$ 2.3	\$ 2.3
Storm Water-Water Quality Projects	\$ 0.4	\$ 0.6	\$ 0.7	\$ 0.7	\$ 0.7
Streets, Sidewalks, and Active & Other Transportation	\$ 6.2	\$ 10.3	\$ 20.5	\$ 22.0	\$ 27.9
Police Headquarters Facility Improvements & Feasibility Study	\$ 0.3	\$ 2.5	\$ -	\$ -	\$ -
TOTAL PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	\$ 19.7	\$ 24.9	\$ 29.8	\$ 32.5	\$ 40.0

1. New major General Fund revenues include increases in Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees.

Table 4 demonstrates the Mayor’s commitment to allocating at least 50 percent of new major revenue growth to infrastructure. In FY 2017, the largest projected allocations towards infrastructure include the Infrastructure Management Project (IAM), Storm Water projects, and Streets, Sidewalks, and Other Transportation projects. In FY 2018 through FY 2021 the allocations to infrastructure continue to grow, even as major revenue growth stabilizes.

The Public Safety Priority Initiative continues to be an essential focus of the FY 2017-2021 Outlook. Revenue growth allocated to this initiative will improve public safety services in all communities by funding additional civilian and sworn positions, safety equipment for officers, financing for the new Computer-Aided Dispatch System and also proposes funding for critical capital facility improvements for the Police Department. The Police capital requests were a few of the capital needs selected for inclusion in the Outlook from limited General Fund resources, which as stated earlier, are typically not allocated for capital improvements. The Fire-Rescue Department funding will support an increase in academies and staff and equipment needed for new fire station facilities. In addition to increases for infrastructure, neighborhoods, and public safety, the Customer Service and Open Government initiative focuses on improving transparency by increasing the ease of public access to City information, records, and online resources. The Technology Improvements Priority Initiative upgrades the City’s technology to improve operational efficiencies and increase resource allocations to enhance cyber security.

Not all department requests submitted in the preparation of the Outlook are included in the priority initiatives of the FY 2017-2021 Outlook. Those requests submitted by departments not listed in the initiatives are detailed in Attachment 3: FY 2017-2021 Not Included Operational and Capital Needs. While items categorized as “Not Included” are separate from

the FY 2017-2021 Outlook projections, the estimated future financial impact of these programs and projects are provided to present a complete picture of General Fund department requests. As mentioned earlier, the primary reason for requested items not being incorporated into the Outlook were those of a capital nature. The capital projects will be addressed in the Multi-Year CIP report and the funding will be discussed in detail in that report which is scheduled to be released in early December, 2015. Additionally, requests were not included if deemed discretionary and not directly tied to a priority initiative. Departments were encouraged to submit these discretionary items for consideration as part of the FY 2017 Proposed Budget process if department management still deemed the expenditure to be necessary for operations.

Reserves

The City's Reserve Policy (Council Policy 100-20) documents the City's approach to establishing and maintaining strong reserves across the spectrum of City operations, including the General Fund and risk management. The reserves section of the FY 2017-2021 Outlook primarily focuses on the reserves of the General Fund, but also discusses the reserves of the Public Liability Fund, Workers' Compensation Fund, and Long-Term Disability Fund. The City's Reserve Policy establishes funding targets for each of these funds and all reserve targets are projected to be met during the Outlook period.

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Baseline Projections

The baseline projections section is divided into two main components: General Fund revenues and General Fund expenditures. The General Fund revenues section is then further divided by revenue category while the General Fund expenditures section is divided by both personnel and non-personnel expenditure categories, as displayed in the baseline projections section of Attachment 1: FY 2017-2021 Five-Year Financial Outlook.

It is important that the reader carefully review the narrative descriptions of the risks and possible variances in revenue and expenditure projections to understand the bottom line estimated surpluses displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook.

General Fund Revenues

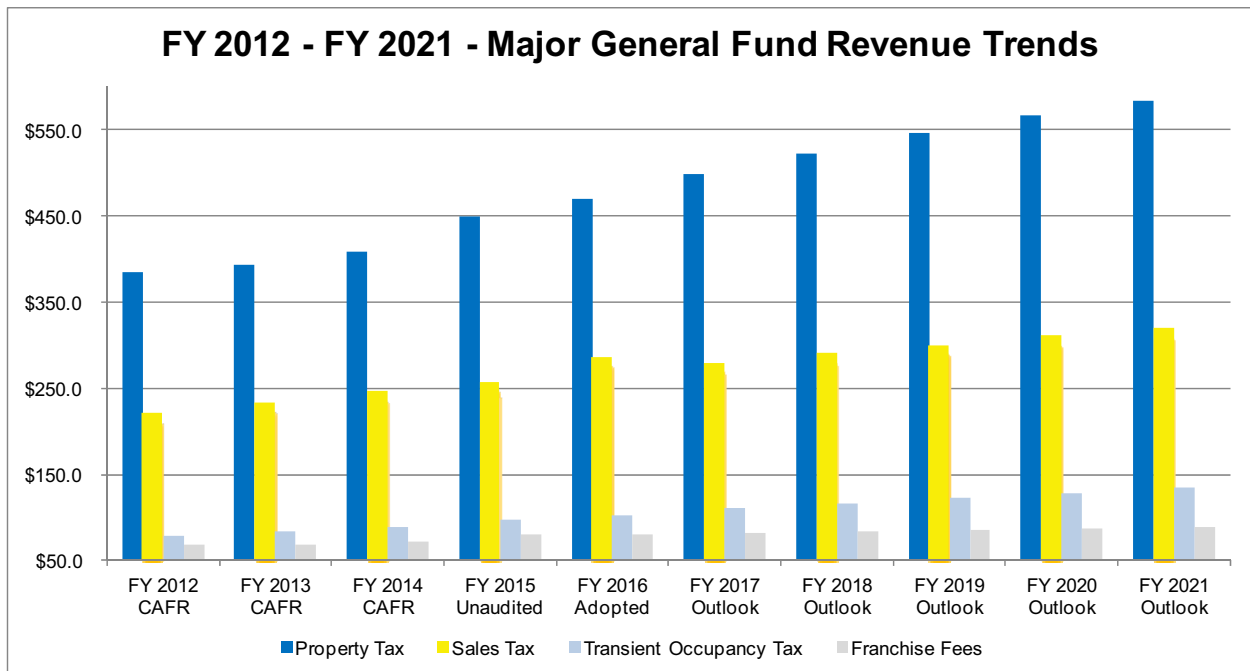
The following section provides details of the City of San Diego's FY 2017-2021 Five-Year Financial Outlook revenue projections. This section discusses each of the General Fund revenue categories displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and any potential risks that may cause actual revenue receipts to vary from the projection.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, each of the major General Fund revenue sections include a projection based on current and alternative assumptions. The alternative assumption projections quantify the impacts of potential risks or uncertainties for each of the major revenue sources.

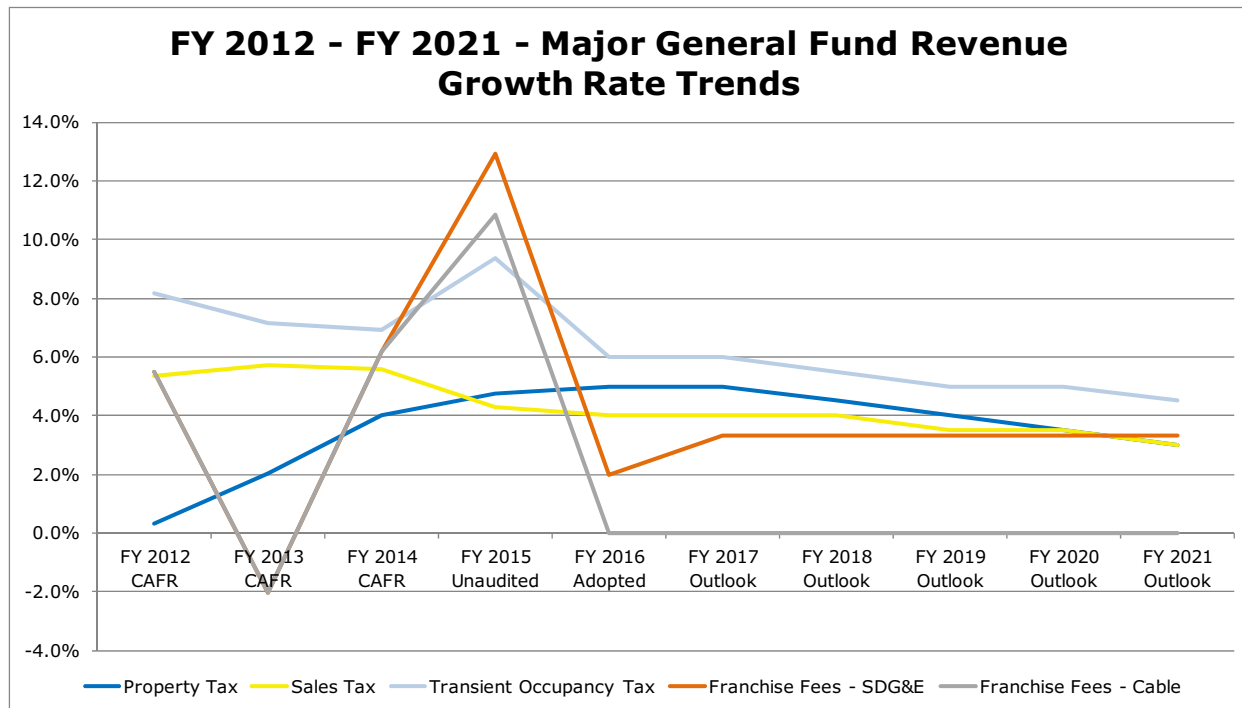
In the FY 2016 Adopted Budget, the City's four major revenues sources, Property tTax, Sales Tax, Transient Occupancy tax , and Franchise Fees, made up 73.2 percent of the budgeted General Fund revenue. All four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax and property tax consultant (HdL Companies), the San Diego Tourism Authority, and the UCLA Anderson Forecast. In addition to the major

revenue projections, the baseline projections for the General Fund’s other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis.

The following graph displays the growth trend in receipts for the City’s four major General Fund revenue sources: Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The revenue trends reflect audited actuals from FY 2012-2014, unaudited actuals for FY 2015, the FY 2016 Adopted Budget, and a forecast for the FY 2017-2021 Outlook period.



In addition, the graph below displays the growth rate trend for the City’s major General Fund revenue sources. Although still positive, suppressed growth rates during the FY 2017-2021 Outlook period reflect slowing growth as the economy stabilizes in anticipation of a potential rise in federal interest rates, which may soften long-term financing and slow the economy. Furthermore, other possible impacts to General Fund major revenues include slowing in the rate of growth in consumer spending and travel. While all major revenues are projected to improve each year of the Outlook, the City’s consultants and major economic indicators all point to this stabilization in the economy.



Property Tax

Property tax is the City’s largest revenue source and includes several components. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide. The FY 2017 projection for the property tax category is \$498.3 million, a \$28.2 million increase over the FY 2016 Adopted Budget of \$470.1 million. The following table shows the forecast for FY 2017 through FY 2021 for the property tax category.

(\$ in millions)

Property Tax	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate	5.0%	5.0%	4.5%	4.0%	3.5%	3.0%
Projection	\$ 470.1	\$ 498.3	\$ 523.1	\$ 545.7	\$ 566.8	\$ 584.2

The major factors influencing property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI drives assessed valuation under Proposition 13. Proposition 13 specifies that a property's value may increase at the

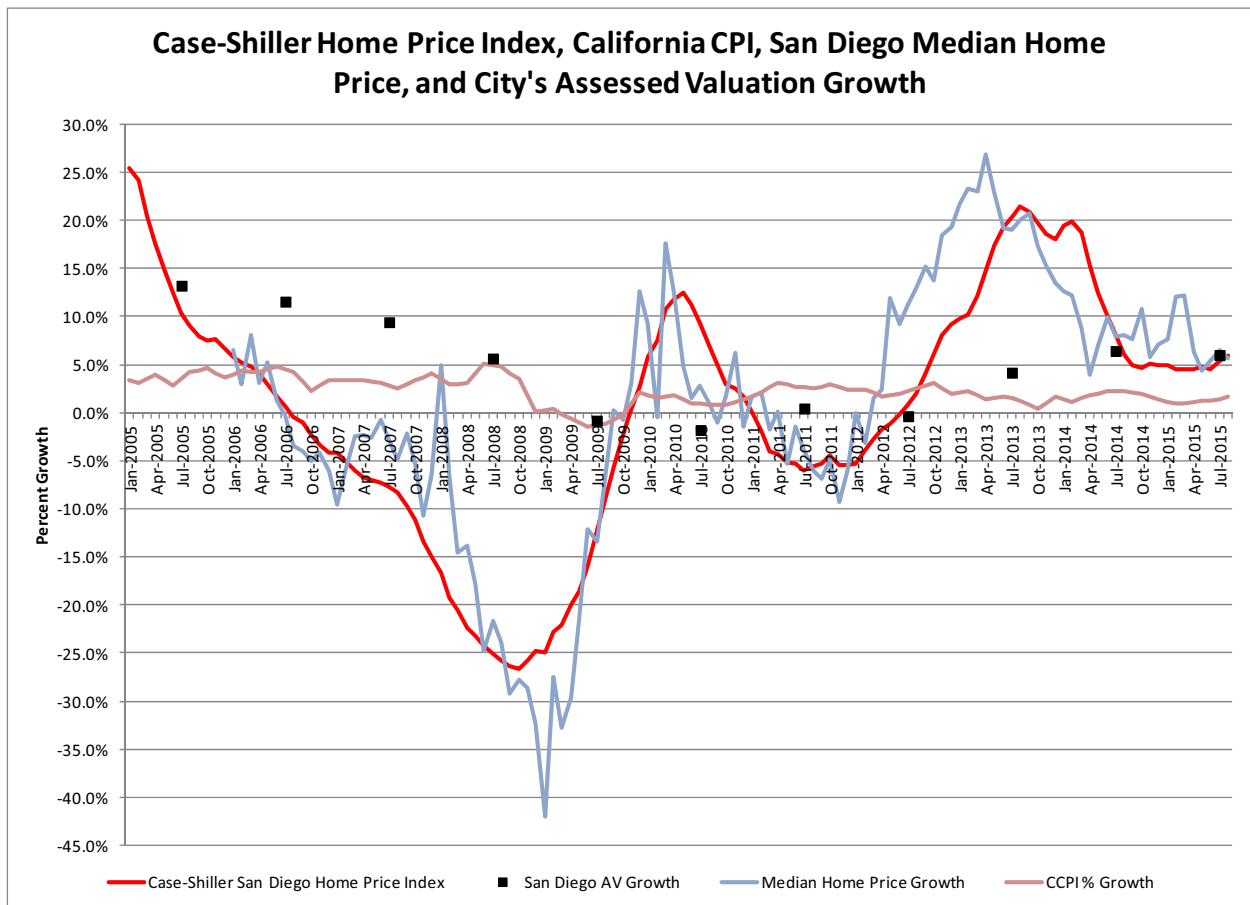
rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI has not been released. The latest CCPI released by the California Department of Finance was 251.253 for the month of August, a 1.6 percent increase over the August CCPI of 247.259. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by approximately 1.6 percent, below the 2.0 percent threshold, for FY 2017.

The City of San Diego has experienced positive growth in home prices, with an increase of 5.7 percent in the median home price from August 2014 to August 2015, while year-to-date home sales have increased 7.7 percent over the same time period.

- Based on property sales that have occurred as of August 2015 and an approximate 1.6 percent increase in the CCPI, it is estimated the City's assessed valuation will see a positive increase in assessed valuation for FY 2017
- In addition to positive home price growth in the City, there are year-to-date declines of 9.9 percent in notices of default and declines of 15.0 percent in foreclosures in the County of San Diego as of September 2015
- The Case-Shiller home price index as of August 2015 is 215.4, a 5.9 percent increase over the August 2014 index of 203.32

The Case-Shiller graph on the next page displays the correlation of several economic factors described above since calendar year 2005 and the resulting impact on the City's assessed valuation. The graph shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.



Other factors to consider in developing a revenue projection for property tax include mortgage rates and property tax refunds. Over the past year, interest rates have remained relatively level as the economy continues to improve. Also, there has been sustained growth in the number of homes sold and increases in the median home price experienced through the third quarter of calendar year 2015. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to return to more normal levels of growth in outer years. Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, which has led to lower property tax refunds and an increase to the City’s overall property tax receipts.

In addition to the 1.0 percent levy and the MVLF backfill payment, the projection reflects additional property tax revenue as a result of rescinding the suspension of the City’s receipt of revenues from the City Heights Redevelopment Project Area. City Heights 33676 revenues are no longer needed to support the debt service on previously issued bonds due to the strong growth in property values within the project area. There is no longer an

economic need for the City to forego its right to the revenues; therefore, the City has requested the County Auditor-Controller reinstate its entitlement to receive the ongoing revenues as authorized by Health and Safety Code, section 33676 and Resolution No. R-279727. This revenue is projected at \$1.1 million in FY 2017 and increases to \$1.3 million in FY 2021. As of the issuance of this report, the County has not yet implemented the City's rescission of the suspension of this revenue.

Additionally, as a result of the dissolution of the Redevelopment Agencies (RDA), pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. These payments are difficult to predict on various factors described below. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met. The forecasted RPTTF residual payment considers the approval of State Bill 107 (SB 107) in its projection. SB 107 streamlines and modifies various aspects of the statewide redevelopment wind-down process. As a result, the bill allows enforceable obligations previously denied by the California Department of Finance (DOF) to be placed on the ROPS for reconsideration. If approved, the enforceable obligations will increase, leading to a decrease in the RPTTF residual balance available for distribution to local entities. The increase in enforceable obligations lowers the City's RPTTF residual payment in the early years of the Outlook period, but residual payments are projected to gradually increase as the enforceable obligations are paid down.

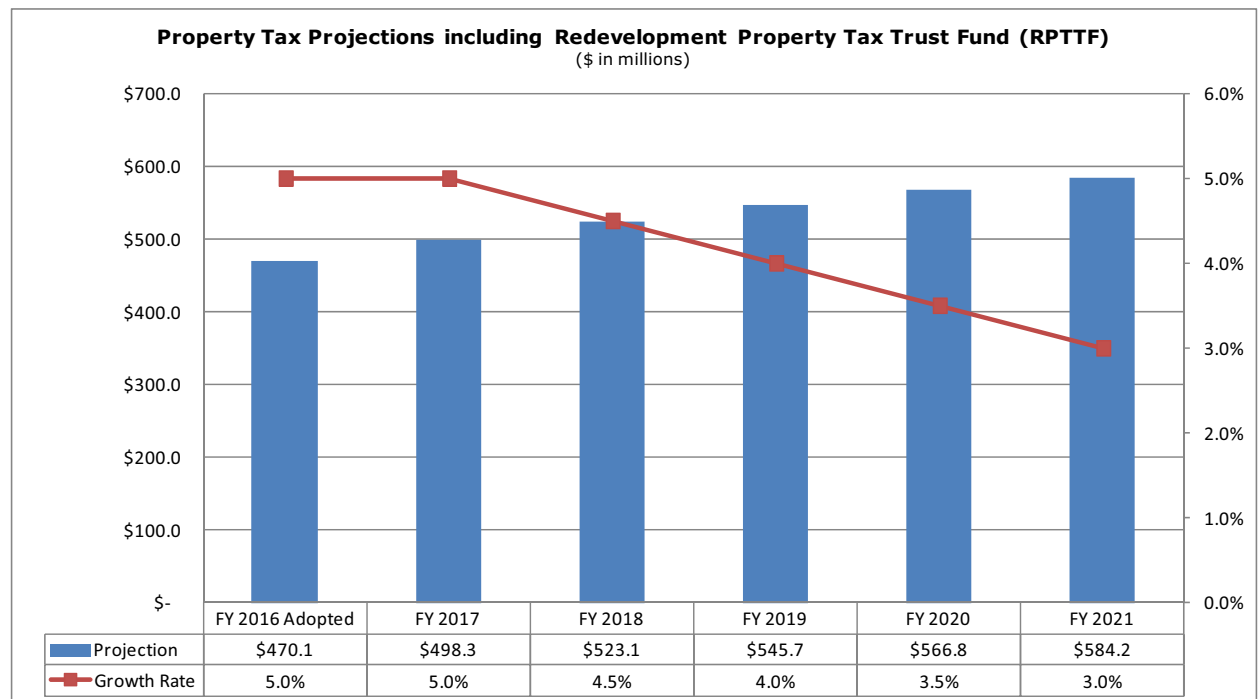
An example of the impact of SB 107, in the final determination letter for ROPS 13-14A (Fiscal Year 2014), the DOF invalidated the NTC Section 108 Loan Agreement between the City and the former Redevelopment Agency (RDA) and denied the use of redevelopment funds to repay the \$6.2 million owed to the City. The NTC Section 108 Loan Agreement memorialized the Former RDA's preexisting obligation, as of early 2011, to repay the outstanding balance of the Section 108 Loan issued by the U.S. Department of Housing and Urban Development (HUD) in 2004. This was a response to an application submitted by the City and the Former RDA related to the rehabilitation of several historic buildings in the Naval Training Center Redevelopment Project Area. The invalidation of the agreement places the responsibility of repaying HUD the outstanding \$6.2 million balance of the Section 108 Loan on the City's General Fund. However, SB 107 reverses the DOF's

invalidation of the NTC Section 108 Loan Agreement and the item is now being placed on the latest ROPS for reconsideration from the DOF to use RPTTF funds to pay the outstanding balance.

The following table and graph provides details on the components of the FY 2016 Adopted Budget for property tax and the forecasted property tax revenue for FY 2017 through FY 2021. It should be noted that the base used in projecting property tax revenues for FY 2017 through FY 2021 has been modified from the FY 2016 Adopted Budget due to the actual increase in assessed value exceeding the budgeted amount. The FY 2016 Adopted Budget assumed a property tax growth rate of 5.0 percent; however, the actual increase in assessed value for FY 2016 was 6.1 percent.

(\$ in millions)

Fiscal Year	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate	5.0%	5.0%	4.5%	4.0%	3.5%	3.0%
1% Property Tax	\$ 331.3	\$ 349.3	\$ 364.7	\$ 379.1	\$ 392.2	\$ 403.9
MVLF Backfill	\$ 121.1	\$ 128.4	\$ 134.2	\$ 139.5	\$ 144.4	\$ 148.7
City Heights Revenue #33676	\$ -	\$ 1.1	\$ 1.2	\$ 1.2	\$ 1.3	\$ 1.3
RPTTF Pass-Through Tax Sharing Payme	\$ 3.8	\$ 4.4	\$ 4.6	\$ 4.8	\$ 4.9	\$ 5.1
RPTTF Residual Property Tax Payment	\$ 13.9	\$ 15.1	\$ 18.5	\$ 21.1	\$ 24.0	\$ 25.2
Total Property Tax Projection	\$ 470.1	\$ 498.3	\$ 523.1	\$ 545.7	\$ 566.8	\$ 584.2



Risks to Property Tax Projection

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a current scenario and an alternative scenario based on risks.

The projections for property tax revenues displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook reflect the current scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the current scenario and the alternative scenario and quantifies the potential risks to the City’s property tax revenues.

(\$ in millions)

Scenario - Property Tax	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Scenario	5.0% \$ 498.3	4.5% \$ 523.1	4.0% \$ 545.7	3.5% \$ 566.8	3.0% \$ 584.2
Alternative Scenario Based on Risks	4.0% \$ 493.5	3.5% \$ 513.1	3.0% \$ 530.1	2.5% \$ 545.4	2.0% \$ 556.7

The current scenario is based on the economic assumption that the growth in the CCPI will be less than 2.0 percent in all five fiscal years. This will lead to less growth in the City’s assessed valuation. The alternative scenario also assumes that mortgage interest rates will increase rapidly in the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. In addition, the alternative scenario assumes that due to the higher than anticipated positive assessed valuation growth in FY 2014 through FY 2016 and increases in the median home price and home sales count, not as many homes will see as large of a reassessment in FY 2017 as in previous years. This will lead to lower annual assessed valuation growth rates for FY 2017 through FY 2021. Based on the alternative scenario, property tax revenue would be approximately \$4.8 million lower in FY 2017, leading to a larger decrease of \$27.5 million in FY 2021.

One additional factor that may influence the property tax forecast but not reflected in the alternative scenario relates to rescinding the suspension of the City’s receipt of revenues from the City Heights Redevelopment Project Area. If the County does not implement the City’s rescission of the suspension of revenue, then the City must continue to forego, on average, \$1.2 million per year in property tax revenue.

Another factor that may influence the property tax forecast relates to the DOF’s review and denial of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease, leading to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations will increase the City’s RPTTF residual payment throughout all fiscal years of the outlook.

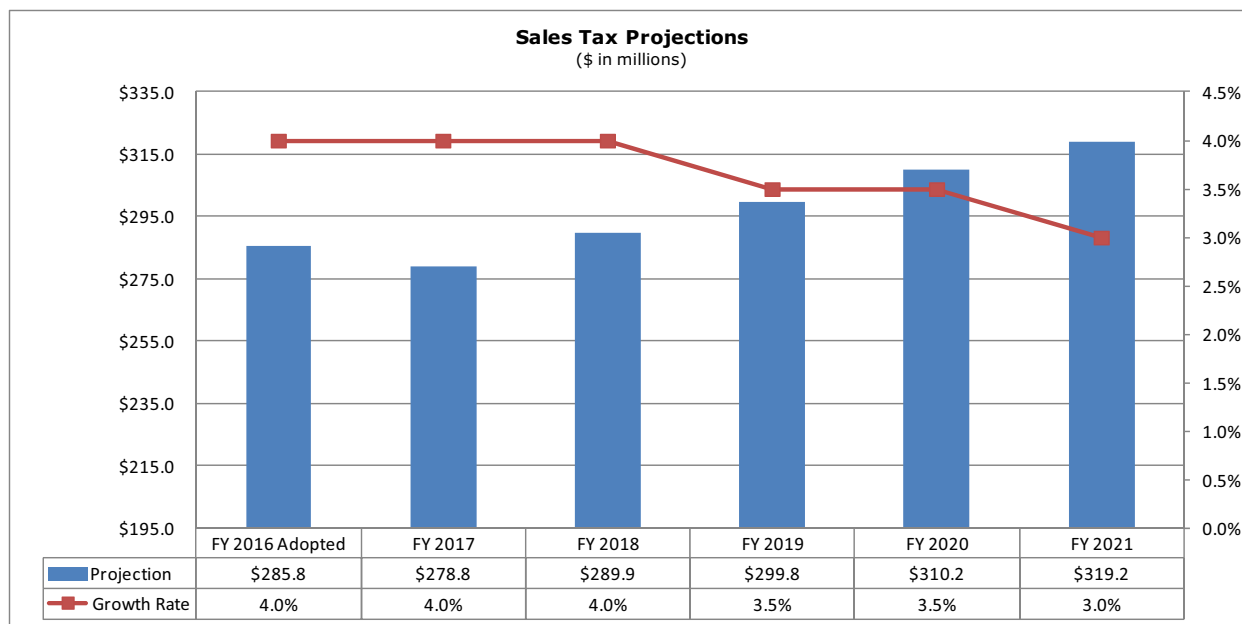
There is also an outstanding dispute between the County of San Diego and various local entities within the County that may influence the property tax forecast for the City. The dispute resides in how the RPTTF residual payments are calculated and the trial court decision was in favor of the City and other local entities. It is anticipated that this positive decision would allow the City to receive a lump sum of past residual payments, along with an increase in RPTTF residual payments going forward throughout the Outlook period. At the time this report was written, it was unknown if the County will appeal the trial court decision, postponing the distribution of additional RPTTF residual revenue until proceedings have concluded.

Sales Tax

The City’s second largest revenue source is sales tax. Sales tax is collected at the point of sale and remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The total Citywide sales tax rate in San Diego is 8.0 percent, of which the City receives approximately 1.0 percent. The FY 2017 projection for sales tax is \$278.8 million, a \$7.0 million decrease over the FY 2016 Adopted Budget of \$285.8 million, due to the ‘triple-flip’ and discussed later in this section. The following table displays the sales tax forecast for FY 2017 through FY 2021.

(\$ in millions)

Sales Tax	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate	4.0%	4.0%	4.0%	3.5%	3.5%	3.0%
Projection	\$ 285.8	\$ 278.8	\$ 289.9	\$ 299.8	\$ 310.2	\$ 319.2



The major local economic drivers of the City’s sales tax include the unemployment rate, consumer confidence, and consumer spending. The sales tax projection for FY 2017 assumes that the unemployment rate will continue to slightly decrease but approaching historical averages for the region. As of September 2015, the City of San Diego unemployment rate was 4.4 percent, compared to a rate of 5.8 percent in September 2014, as reported by the California Employment Development Department. For comparison, the local unemployment rate in the years 2000 through 2008 in the region ranged between 4.0 and 5.0 percent. The City of San Diego’s unemployment rate is now within the historical average experienced prior to the Great Recession. In addition, growth in consumer confidence is also projected to increase, leading to continued improvement in the City’s sales tax receipts.

The City experienced a steady increase in sales tax revenue in FY 2015. Sales tax data from HdL Companies , the City’s sales and property tax consultant, indicate expected gains in taxable sales from autos and transportation, building and construction, and restaurant and hotels major industry groups. Increases in these sectors should help maintain the positive trend through FY 2016. Lower retail gas and jet fuel prices brought on by a decreased global demand for crude oil in FY 2015 has continued to negatively impact sales tax revenue through FY 2016. However, gas prices are anticipated to continue growing. Although fuel prices are anticipated to remain low, moderate growth in sales tax is expected to continue as unemployment decreases and consumer confidence increases. While growth is projected to remain positive, it is projected to slow in the outer years of the Outlook period.

Additionally, the UCLA Anderson September 2015 Forecast projects mild conditions of growth in taxable sales in California to average 4.5 percent in calendar year 2016 and 4.2 percent in calendar year 2017. The California State Board of Equalization projects an average growth rate of 5.1 percent in statewide sales tax receipts for FY 2016, which is higher than the UCLA Anderson Forecast.¹ These growth rates are statewide and do not directly correspond to the San Diego region sales tax growth rates included in the Outlook; however, these projections provide support for the positive growth in consumer spending that is anticipated to occur within the City.

Sales tax projections include the anticipated end of the 'triple flip', which was enacted by the State of California in FY 2005 to pay economic recovery bonds and is now scheduled to come to an end in FY 2016. Based on current estimates of the timeline to unwind the 'triple flip', the City's accrual practices are anticipated to result in a one-time increase of \$12.7 million in sales tax revenue recognized in FY 2016. This projected accrual fluctuation is a result of the increase in monthly cash collections to be received towards the end of FY 2016 and is supported by a 'triple flip' true-up reconciliation prepared by the City's sales tax consultant, HdL Companies. Although the 4.0 percent growth in sales tax is projected to hold constant from the FY 2016 Adopted through FY 2018 and the corresponding growth in projected receipts is collected, the one-time adjustment reflects a decrease of \$7.0 million in FY 2017 when compared to FY 2016 due to larger collections in FY 2017 being accrued back to FY 2016. Upon the end of the 'triple-flip' the City's collection of the full 1.0 percent Bradley-Burns Sales Tax (currently 0.75 percent) is projected to resume beginning January 1, 2016 and anticipated to receive the additional 0.25 percent allocation in March 2016 for the first quarter of calendar year 2016 taxable sales.

Risks to Sales Tax Projection

The number of factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a current scenario and an alternative scenario based on risks.

The projections for sales tax revenues displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook reflect the current scenario as these are the amounts the City anticipates

¹ State Board of Equalization, Projected Statewide Taxable Sales, May 2015

to receive over the next five years. However, the following table displays both the current scenario and the alternative scenario to quantify the potential risks to the City’s sales tax revenues.

(\$ in millions)

Scenario - Sales Tax	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Scenario	4.0% \$ 278.8	4.0% \$ 289.9	3.5% \$ 299.8	3.5% \$ 310.2	3.0% \$ 319.2
Alternative Scenario Based on Risks	3.0% \$ 275.5	3.0% \$ 283.8	2.5% \$ 290.5	2.5% \$ 297.8	2.0% \$ 303.4

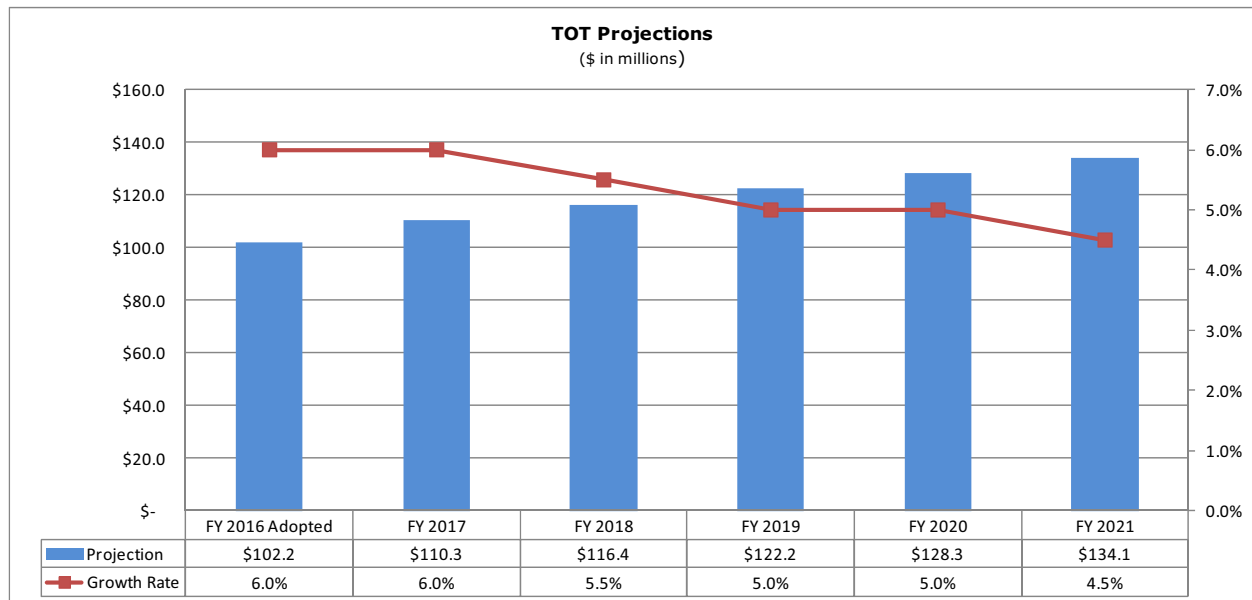
The alternative scenario reflects that higher unemployment and lower consumer confidence in the local and State economies will impact projected growth rates. The alternative scenario also reflects the significant increases in online sales reducing point of sales transactions for brick and mortar stores within the City limits. In addition, the alternative scenario assumes guarding against the potential negative impact of a rise in the federal interest rates, particularly affecting the auto industry for sales tax. Lastly, a delay in the unwinding of the ‘triple-flip’ would affect projected sales tax receipts in FY 2017 and beyond.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) is the City’s third largest revenue source. TOT is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient’s stay is less than 30 consecutive days. The use of TOT is guided by the City’s Municipal Code, which stipulates that 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purpose approved by the City Council. The FY 2017 General Fund projection for TOT is \$110.3 million, an \$8.1 million increase over the FY 2016 Adopted Budget of \$102.2 million. The following table shows the forecast for FY 2017 through FY 2021 for TOT.

(\$ in millions)

Transient Occupancy Tax	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate	6.0%	6.0%	5.5%	5.0%	5.0%	4.5%
Projection	\$ 102.2	\$ 110.3	\$ 116.4	\$ 122.2	\$ 128.3	\$ 134.1



Major economic drivers for TOT revenue include room rates, average occupancy rates, seasonal and non-seasonal tourism, business travel, and conventions. Sustained positive tourism growth has occurred since the economic turnaround began in FY 2010 and this trend is expected to continue through FY 2016, according to the July 2015 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). Slow but steady growth in hotel occupancy is forecasted through calendar year 2020, however, room demand growth while still positive, is expected to level off in outlying years as displayed in the following table prepared by Tourism Economics, Inc.

Calendar Year Tourism Forecast	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020
Total Visitor Growth	2.6%	2.1%	1.6%	1.4%	1.9%
Overnight Visitor Growth	2.4%	2.2%	1.8%	1.4%	2.5%
Room Demand Growth	2.4%	2.2%	1.5%	1.2%	1.5%
Average Occupancy Percentage Rate	78.1%	78.6%	79.0%	79.1%	79.4%
Average Daily Rate	\$ 159.09	\$ 166.05	\$ 173.25	\$ 180.05	\$ 186.45

Another large driver of TOT receipts in the City of San Diego is the Convention Center. Currently, there are approximately 66 conventions and 107 events scheduled in calendar year 2015 with an estimated 544,074 attendees. Although the current estimated number of attendees remains relatively flat when compared to calendar year 2014, it should be noted that the number of conventions and estimated attendees are subject to change should new bookings occur. As of March 2015, the Convention Center Corporation anticipates to produce record room night production for calendar years 2016 and 2017 through incremental room night production as a result of short-term booking activity.

Furthermore, the San Diego Tourism Authority (SDTA) resumed marketing San Diego as a preferred vacation and meeting destination as of January 2014. Advertising campaigns have expanded in such categories as lodging, dining, arts and attraction, among others through the use of Tourism Marketing District (TMD) funds. Visitor spending is projected to decrease slightly from the 9.7 percent peak in growth experienced in calendar year 2014, to 9.5 percent in calendar year 2015 due to vacationers still making the destination trip; however, opting for activities requiring less spending such as parks, beaches, and museums. The FY 2017 through FY 2021 TOT forecast is in line with the July 2015 Quarterly Travel Forecast by Tourism Economics, the SDTA's travel consultant.

In FY 2015, the San Diego Padres bid to host the 87th annual 2016 Major League Baseball All-Star Game at PETCO Park in the City of San Diego. The bid was accepted and the All-Star Game along with associated events are scheduled to occur in July of Fiscal Year 2017. Some of the events include; Fan Fest (to be held at the San Diego Convention Center), a celebrity softball game, and the Homerun Derby. According to the SDTA, the internationally recognized baseball game and related events are estimated to attract approximately 160,000 people to San Diego. It is also estimated that as many as 60,000 attendees would be from outside the San Diego region and will generate approximately 47,000 room nights resulting in an nearly \$1.5 million TOT revenue for the General Fund. It is anticipated that the City will provide minimal in-kind Police and Fire-Rescue services; however, the SDTA considers the direct and indirect benefits to the City to out-weigh the cost of the services provided.

New hotel projects within the City add to the supply of hotel room inventory. A total of 273 additional rooms were added in calendar year 2015, 186 of which were in the downtown area. Additionally, an estimated 1,456 more rooms are in the pipeline for calendar year 2016, 651 of which are slated for the downtown area, while the majority of the remaining rooms are to be added along Harbor Drive and Pacific Highway. Calendar year 2017 includes 332 rooms for the Crowne Plaza and Staybridge Suites on Ash Street in downtown. Other hotels expected to add to San Diego's hotel inventory in calendar year 2018 include a grouping of three hotels in Liberty Station totaling 650 rooms, and an upscale hotel off Harbor Drive with 400 rooms to be named, Lane Field South. The new hotels are anticipated to positively impact the City's TOT receipts.

Penny for the Arts

The San Diego Commission for Arts and Culture (Commission) is the City's officially designated local arts agency established in 1988. The Commission's objective is to serve in an advisory capacity to the Mayor and City Council on promoting and increasing support for the region's artistic and cultural assets, as well as showcasing San Diego as an international tourist destination. On October 22, 2012, the City Council passed Resolution 307760, approving the Penny for the Arts Five-Year Blueprint, authorizing the Commission to implement the Blueprint as TOT revenues increase. The five recommendations comprising the Penny for the Arts Five-Year Blueprint include the following:

- Restoring funding to the Organizational Support and Creative Communities programs
- Funding towards Cultural Tourism Promotions
- Contribution of annual allocations to the Public Art Fund for art conservation
- Funding to support the Arts Education Enrichment Initiative for K-12 students
- Support for Arts and Culture Contractor Incubator pilot program

The amounts funded in the Blueprint each fiscal year reflect reductions to the TOT 4 cent General Fund revenue included in the Outlook. However, these allocations bring the total funding allocation for the Penny for the Arts Blueprint closer to the amounts originally approved by the City Council. The goal of the Blueprint is to increase Arts & Culture funding in the City of San Diego equivalent to 1.0 cent of total TOT revenues. The incremental change from the FY 2016 Adopted Budget and Council-approved total allocations for the Penny for the Arts Blueprint are displayed in the following table.

(in millions)

Penny for the Arts Blueprint	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Total Citywide TOT Revenue	\$ 195.0	\$ 210.6	\$ 222.2	\$ 233.3	\$ 244.9	\$ 256.0
General Fund TOT Revenue	\$ 102.2	\$ 110.3	\$ 116.4	\$ 122.2	\$ 128.3	\$ 134.1
Blueprint Percent of Total TOT Revenue	6.44%	6.44%	6.44%	6.44%	6.44%	6.44%
Current/Projected Blueprint Funding	\$ 12.6	\$ 13.6	\$ 14.3	\$ 15.0	\$ 15.8	\$ 16.5
Blueprint Goal Percentage (%)	8.55%	9.50%	9.50%	9.50%	9.50%	9.50%
Blueprint Goal in Dollars	\$ 16.7	\$ 20.0	\$ 21.1	\$ 22.2	\$ 23.3	\$ 24.3
Blueprint Dollars to Funding Goal	\$ (4.1)	\$ (6.4)	\$ (6.8)	\$ (7.1)	\$ (7.5)	\$ (7.8)

Risks to Transient Occupancy Tax Projection

The number of factors described above combine to make up the TOT projection; however, should one or several of these factors not perform as projected, TOT revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a current scenario and an alternative scenario based on risks.

The projections for TOT revenues displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook reflect the current scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the current scenario and the alternative scenario and quantifies the potential risks to the City’s TOT revenues.

(\$ in millions)

Scenario - Transient Occupancy Tax	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Scenario	6.0% \$ 110.3	5.5% \$ 116.4	5.0% \$ 122.2	5.0% \$ 128.3	4.5% \$ 134.1
Alternative Scenario Based on Risks	5.0% \$ 109.3	4.5% \$ 114.2	4.0% \$ 118.7	4.0% \$ 123.5	3.5% \$ 127.8

The alternative scenario reflects slower recovery in spending in both leisure and business travel in FY 2016, affecting growth in FY 2017 and beyond. This effect would be a result of lowered spending due to an increase in the unemployment rate and reduced travel. In addition, while travel may continue, the spending habits of visitors on vacation remains uncertain. Finally, it remains unknown how the court ruling on the financing of the Convention Center Expansion Project may potentially limit growth in bookings of larger conventions, specifically the largest generator of TOT for the City, Comic-Con.

Franchise Fees

The franchise fees revenue category includes payments from San Diego Gas and Electric (SDG&E) and cable television providers for the use of the City’s rights-of-way. The City also collects refuse hauler fees based on the total amount of refuse hauled annually. The FY 2017 projection for the franchise fees category is \$82.5 million, a \$1.8 million increase over the FY 2016 Adopted Budget of \$80.8 million. The following table shows the forecast for FY 2017 through FY 2021 for the franchise fees category.

(\$ in millions)

Franchise Fees	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
SDG&E Growth Rate	2.0%	3.3%	3.3%	3.3%	3.3%	3.3%
Cable Growth Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 80.8	\$ 82.5	\$ 84.2	\$ 85.9	\$ 87.7	\$ 89.5

Natural gas and electricity prices and consumption are expected to increase during the Outlook period, according to the U.S. Energy Information Administration. Based on the industry average forecast for price and consumption, SDG&E Franchise Fee revenues are projected to increase at a rate of 3.3 percent for FY 2017 through FY 2021. Revenue from cable franchise fees is based on the increasing demand for internet and telephone services

and declining television subscriptions; therefore, no growth is projected within the Outlook Period.

Risks to Franchise Fees Projection

Fluctuations in natural gas and/or electricity prices will affect the actual growth of SDG&E Franchise Fee revenue throughout the Outlook period. Similarly, fluctuations in the demand for TV subscriptions, internet, and/or telephone services will affect the actual growth of cable Franchise Fee revenue. To account for these fluctuations, a sensitivity analysis was conducted. This sensitivity analysis resulted in a current scenario and an alternative scenario based on risks.

The projections for franchise fee revenues displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook reflect the current scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the current scenario and the alternative scenario and quantifies the potential risks to the City’s franchise fee revenues.

(\$ in millions)

Scenario - Franchise Fees	Franchise Fee	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Scenario	SDG&E	3.3%	3.3%	3.3%	3.3%	3.3%
	Cable	0.0%	0.0%	0.0%	0.0%	0.0%
	Projection	\$ 82.5	\$ 84.2	\$ 85.9	\$ 87.7	\$ 89.5
Alternative Scenario Based on Risks	SDG&E	2.3%	2.3%	2.3%	2.3%	2.3%
	Cable	-1.0%	-1.0%	-1.0%	-1.0%	-1.0%
	Projection	\$ 81.9	\$ 82.8	\$ 83.8	\$ 84.8	\$ 85.9

The alternative scenario would be appropriate if natural gas and/or electricity prices and the demand for internet and/or telephone services decrease rather than increase as projected throughout the Outlook period.

Property Transfer Tax

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. The FY 2017 projection for property transfer tax is \$9.5 million; which is a \$1.1 million increase over the FY 2016 Adopted Budget of \$8.4 million. The following table shows the forecast for FY 2017 through FY 2021 for the property transfer tax category.

(\$ in millions)

Property Transfer Tax	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%
Projection	\$ 8.4	\$ 9.5	\$ 9.7	\$ 10.0	\$ 10.2	\$ 10.5

The volume of home sales and home prices influence property transfer tax revenue and, unlike property tax revenue, property transfer tax reflects current economic conditions without a lag time. The City of San Diego has experienced positive growth in home prices, with an increase of 5.7 percent in the median home price from August 2014 to August 2015, while number of homes sold has increased 11.7 percent over the same time period. Similar to property tax, this revenue is anticipated to continue to increase; however, as mortgage rates return to more normal levels, growth in property transfer tax is expected to level off.

Risks to Property Transfer Tax Projection

The number of factors described above combine to make up the property transfer tax projection; however, should one or several of these factors not perform as projected, property transfer tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a current scenario and an alternative scenario based on risks. The projections for property transfer tax revenues displayed in Attachment 1: FY 2017-2021 Five-Year Financial Outlook reflect the current scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the current scenario and the alternative scenario and quantifies the potential risks to the City’s property transfer tax revenues.

(\$ in millions)

Scenario - Property Transfer Tax	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Current Scenario	3.0% \$ 9.5	3.0% \$ 9.7	2.5% \$ 10.0	2.5% \$ 10.2	2.5% \$ 10.5
Alternative Scenario Based on Risks	2.0% \$ 9.4	2.0% \$ 9.5	1.5% \$ 9.7	1.5% \$ 9.8	1.5% \$ 10.0

The alternative scenario assumes high mortgage rates in the local real estate market resulting in increased cost of home ownership; thereby slowing the number of home sales and average home price growth and increasing foreclosure counts.

Licenses and Permits

The Licenses and Permits revenue category consists primarily of user fee revenues, including business tax, rental property taxes, and other permits, such as alarm permits and occupational licenses. The FY 2017 projection for Licenses and Permits is \$24.7 million, a

\$0.6 million increase over the FY 2016 Adopted Budget of \$24.1 million. The following table displays the forecast for FY 2017 through FY 2021 for the Licenses and Permits category.

(\$ in millions)

Licenses and Permits	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 24.1	\$ 24.7	\$ 25.3	\$ 25.9	\$ 26.6	\$ 27.3

A growth rate of 2.5 percent is applied from FY 2017 through FY 2021 based on historical average annual increases in the Licenses and Permits category over the past three years. It should be noted that per Council Policy 100-02, a comprehensive analysis of General Fund user fees was conducted during FY 2015 and implemented at the beginning of FY 2016. The Outlook reflects revenue adjustments related to the user fee analysis.

Fines, Forfeitures and Penalties

The Fines, Forfeitures and Penalties category includes revenues from parking citations, vehicle code citations, collection referral revenues, and litigation awards. The FY 2017 projection for fines and forfeitures is \$29.8 million, a \$0.1 million increase from the FY 2016 Adopted Budget of \$29.7 million. The following table displays the forecast for FY 2017 through FY 2021 for the fines and forfeitures category.

(\$ in millions)

Fines, Forfeitures and Penalties	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	\$ 29.7	\$ 29.8	\$ 30.0	\$ 30.1	\$ 30.3	\$ 30.4

The increase from the FY 2016 Adopted Budget to the FY 2017 projection is the result of a growth rate of 0.5 percent that is applied from FY 2017 through FY 2021 based on historical average increases in the fines, forfeitures and penalties category over the past three years.

Revenue from Money and Property

The Revenue from the Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway area properties. This category also includes interest earnings, which are discussed in detail below. The FY 2017 projection for revenue from money and property is \$47.9 million, a \$1.7 million increase from the FY 2016 Adopted Budget of \$46.2 million. The following table displays the forecast for FY 2017 through FY 2021 for the Revenue from Money and Property category.

(\$ in millions)

Revenue from Money and Property	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		3.0%	3.0%	3.0%	3.0%	3.0%
Projection	\$ 46.2	\$ 47.9	\$ 49.3	\$ 50.7	\$ 52.1	\$ 53.6

A growth rate of 3.0 percent is applied from FY 2017 through FY 2021 based on historical average increases in the Revenue from Money and Property category over the past three years.

In addition to the increase based on historical averages, the revenue from money and property projection for FY 2017 through FY 2021 includes a reduction of \$0.4 million as a result of redistributing reimbursable revenue from this category to the Charges for Services revenue category for Police services provided during Charger football games.

Additional adjustments to the Revenue from Money and Property category include revenue from Mission Bay rents and concessions which are increased based on projections from the Real Estate Assets Department. Per Proposition C and City Charter Section 55.2, \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Interest Earnings

(\$ in millions)

Interest Earnings	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Estimated Yield		1.5%	1.8%	2.0%	2.3%	2.5%
Projection	\$ 0.5	\$ 1.6	\$ 1.9	\$ 2.2	\$ 2.4	\$ 2.7

In accordance with the City Charter and the authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested in the City Treasurer's Pooled Investment Fund to manage the City's cash flow requirements. The City's investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes

in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has expanded. At its October 2015 meeting, the Federal Open Market Committee (FOMC) stated that it could start normalizing interest rates as soon as the December 2015 meeting. Based on that statement, it is expected that the FOMC will begin raising interest rates sometime in late 2015 to early 2016. The result will be a gradual rise in interest earnings beginning in Fiscal Year 2016. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the projections in the Outlook.

Revenue from Federal and Other Agencies

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. The FY 2017 projection for revenue from federal and other agencies is \$6.9 million, which is the same as the FY 2016 Adopted Budget. The following table displays the forecast for FY 2017 through FY 2021 for the Revenue from Federal and Other Agencies category.

(\$ in millions)

Revenue from Federal and Other Agencies	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2017 through FY 2021 Outlook Period.

Charges for Services

The revenue forecasted in the Charges for Services category is comprised of charges for services provided to the public and other City funds. This category includes TOT 4.0 cent reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. The FY 2017 projection for the Charges for Services category is \$126.5 million, a \$3.1 million decrease from the FY 2016 Adopted Budget of \$129.6 million. The following table displays the forecast for FY 2017 through FY 2021 for the Charges for Services category.

(\$ in millions)

Charges for Services	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		3.0%	3.0%	3.0%	3.0%	3.0%
Projection	\$ 129.6	\$ 126.5	\$ 130.4	\$ 137.2	\$ 142.1	\$ 149.1

The Outlook also includes the removal of \$5.9 million of one-time revenues, included in the FY 2016 Adopted Budget, primarily from a transfer of fund balance from the Transient Occupancy Tax Fund. A growth rate of 3.0 percent has been applied from FY 2017 through FY 2021 based on consideration of historical average increases in the Charges for Services category over the past three years.

Also included in the Outlook are adjustments in General Fund reimbursements from the TOT 4.0 cent revenue allocation in FY 2017 for department expenses related to the promotion of tourism and safety and maintenance of visitor-related facilities. The Outlook also includes an increase of \$1.4 million as a result of redistributing reimbursable revenue to this category from Revenue from Money and Property category, as well as expected increases for Police services provided during Charger football games.

Per City Council Policy 100-02, a comprehensive analysis of the General Fund’s user fees was conducted in FY 2015. Council Policy 100-02 requires a user fee analysis to be conducted every three years; the next Citywide analysis will be completed in FY 2018. The Outlook reflects revenue adjustments related to the comprehensive user fee analysis conducted during FY 2015.

Other Revenue

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. The FY 2017 projection for the Other Revenue category is \$4.3 million, which is a \$0.3 million decrease from the FY 2016 Adopted Budget of \$4.6 million. The following table displays the forecast for FY 2017 through FY 2021 for the Other Revenue category.

(\$ in millions)

Other Revenue	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.6	\$ 4.3	\$ 4.3	\$ 2.3	\$ 2.3	\$ 2.3

The FY 2016 Adopted Budget included \$0.3 million in one-time revenue to reflect an increase in ambulance fuel reimbursement revenue. This one-time revenue has been removed from the FY 2017 through FY 2021 projections. Additionally, the Other Revenue

projection for FY 2019 through FY 2021 reflects a \$2.0 million reduction of library donations from the Friends of the Library.

Transfers In

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Safety Sales Tax, Storm Drain, Gas Tax and TransNet Funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. The FY 2017 projection for the Transfers In category is \$89.6 million, a decrease of \$4.0 million from the FY 2016 Adopted Budget of \$93.6 million. The following table displays the forecast for FY 2017 through FY 2021 for the Transfers In category.

(\$ in millions)

Transfers In	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 93.6	\$ 89.6	\$ 86.7	\$ 89.4	\$ 92.2	\$ 94.9

No growth rate is applied to the Transfers In category for the FY 2017 through FY 2021 Outlook period; however, the FY 2017 projection includes the removal of \$12.8 million in one-time revenues that were included in the FY 2016 Adopted Budget. The one-time revenues being removed from the projection include a transfer of fund balance from the Wireless Antenna Fund, the Environmental Growth Funds, the Tobacco Settlement Revenue Fund, and the Police Decentralization Fund. The General Fund received a one-time, \$2.0 million transfer of fund balance from the Police Decentralization fund for the replacement of the Police Department’s Computer Aided Dispatch system. Other one-time funding to the General Fund included a transfer of \$0.9 million from the Environmental Services Department for supplement Vehicle Financing Program for the new Compressed Natural Gas Fueling station, and other miscellaneous revised major revenue projections.

In addition to the removal of one-time revenues, the FY 2017 projection reflects adjustments due to the transfers in from the Automated Container Fund and from the Bayside Fire Station Capital Improvement Project. \$0.7 million is projected to be transferred in FY 2017 into the General Fund from the Automated Container Fund to reimburse the General Fund for seed money provided in FY 2008 and FY 2009. In FY 2017, \$5.0 million is projected to be transferred into General Fund from the Bayside Fire Station Capital Improvement Project. General Fund money was budgeted in FY 2016 as a funding source for the Bayside Fire Station but has since been replaced with other eligible cash identified during the RDA due diligence review.

The transfers in from the Safety Sales Tax Fund, the Gas Tax Fund, and the TransNet Fund are also adjusted based on the projection for each respective revenue. Gas tax and TransNet are projected to increase based on historical actuals, while safety sales tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the Citywide sales tax rate.

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Expenditures

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments. This section provides details on each of the General Fund expenditure categories displayed in the Baseline Projections section of Attachment 1: FY 2017-2021 Five-Year Financial Outlook.

Personnel expenses made up approximately 68.2 percent of the City’s General Fund FY 2016 Adopted Budget. Baseline Personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of pensionable and non-pensionable compensation increases resulting from the new Employee Organization Agreements between the City and the Police Officers Association (POA) and the Municipal Employees Association (MEA). The agreements with the City’s four remaining recognized employee organizations contain reopener clauses for FY 2017 and the outcome of any labor negotiations may impact the City’s expenditure projections.

Projections for ongoing non-personnel expenses are also included in the Baseline Projections and are based on anticipated events and historical trend analysis. Significant adjustments to non-personnel expenditure projections include reserve contributions to the Public Liability Fund, adjustments to debt payments based on respective debt service schedules, and an increase in the transfer of Mission Bay lease revenues to the Mission Bay and Developed Regional Park Improvement Funds. In addition, there are projected non-personnel expenditure increases in the Supplies, Contracts, and Energy and Utilities categories.

Salaries and Wages

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and salary annual leave. The FY 2016 Adopted Budget for salaries and wages was \$519.2 million and included 7,299.48 full-time equivalents (FTEs). The following table shows the forecast for FY 2017 through FY 2021 for the Salaries and Wages category.

(\$ in millions)

Salaries and Wages	FY 2016 Adopted ¹	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ 519.2	\$ 521.0	\$ 521.8	\$ 522.0	\$ 523.0	\$ 521.9

¹ FY2016 Adopted excludes expenses related to the City’s MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

Adjustments within the Salaries and Wages category are limited as projected increases in salaries resulting from position additions are captured within the priority initiatives section discussed later in this report.

The adjustments that are included within the Salaries and Wages category are step increases and salary annual leave payouts. Step increases included in the Outlook are displayed in the table below and are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant throughout the Outlook period.

(\$ in millions)

Step Increases	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ 1.4	\$ 1.4	\$ 1.4	\$ 1.4	\$ 1.4

The Salaries and Wages category also includes an adjustment for salary annual leave payouts (or Deferred Retirement Option Plan (DROP) payouts), which are projected based on DROP participants’ exit date and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the resulting projected salary annual leave payout amounts for FY 2017 through FY 2021 are displayed in the table below.

(\$ in millions)

Salary Annual Leave (DROP)	FY 2017	FY 2018	FY 2019	FY 2020 ¹	FY 2021 ¹
Projected Number of Retirees	113	133	146	187	-
Projection	\$ 3.6	\$ 4.4	\$ 4.6	\$ 5.6	\$ 4.5

1. FY 2021 Salary Annual Leave projection based on an average of FY 2017 through FY 2020 projected payouts as the number DROP participants anticipated to retire in FY 2021 is not yet available.

An estimate for the number of DROP participants anticipated to retire in FY 2020 is not yet available as DROP is a five-year program. As a result, the \$4.5 million projection for FY 2021 is based on an average of salary annual leave payouts projected for FY 2017 through FY 2020.

Multi-Year Employee Organization Agreements

On March 27, 2015, the City Council approved the tentative agreement with POA for a Successor Memorandum of Understanding (MOU) for a five-year term via Resolution No. R-309578, with POA having the option to reopen the MOU to meet and confer in Fiscal Years 2019 and 2020. On October 6, 2015, the City and MEA reached a tentative agreement on a new four-year contract. On October 15, 2015, MEA’s membership ratified the tentative

agreement; the agreement will come before the City Council for final adoption in public session in December for implementation on July 1, 2016. Both the POA and MEA negotiated increases in FY 2017 and FY 2018 are non-pensionable, the increases approved for FY 2019 and FY 2020 are pensionable increases of 3.3 percent per fiscal year. The total projected compensation increases resulting from the successor MOU between the City and SDPOA and the Tentative Agreement between the City and MEA are displayed in the table below.

(\$ in millions)

Multi-Year Employee Organization Agreements	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Multi-Year Employee Organization Agreements	\$ 16.4	\$ 26.4	\$ 34.3	\$ 41.0	\$ 43.3
Total	\$ 16.4	\$ 26.4	\$ 34.3	\$ 41.0	\$ 43.3

The agreements with the City’s four remaining recognized employee organizations contain reopener clauses for FY 2017 and the outcome of any labor negotiations may impact the City’s expenditure projections.

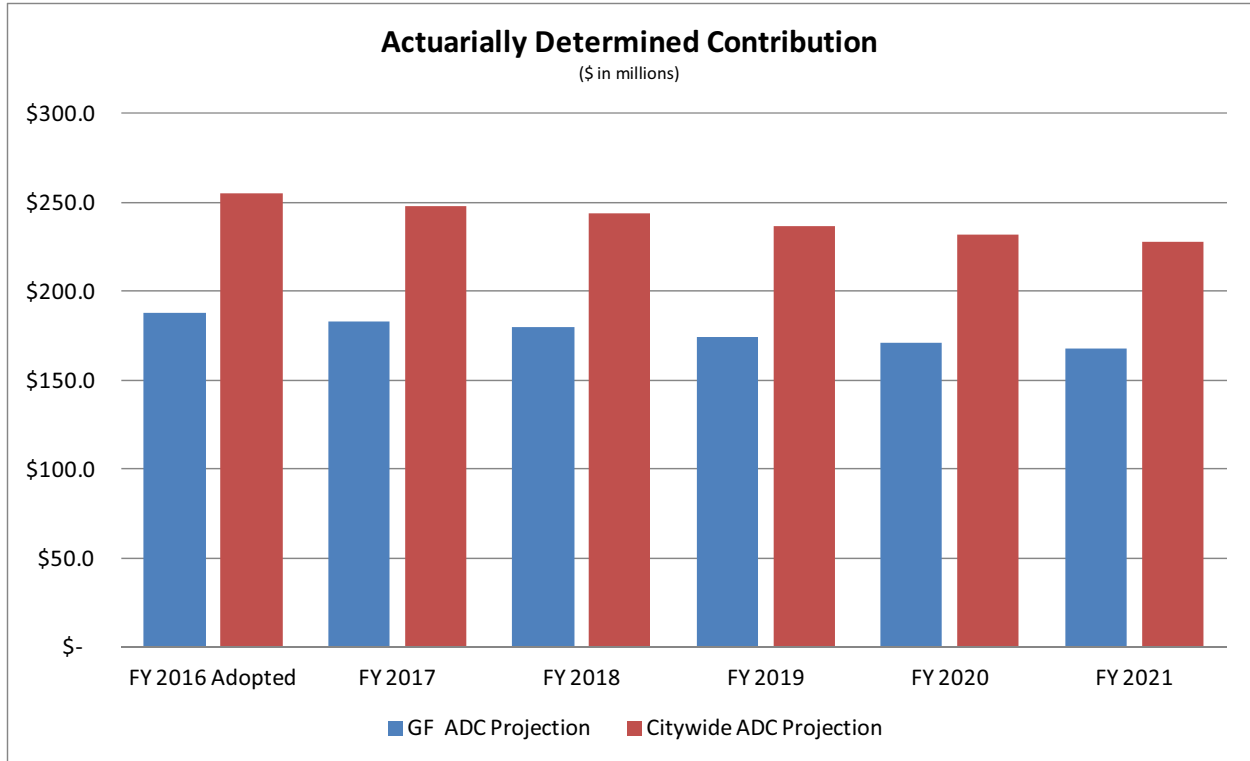
Actuarially Determined Contribution (ADC)

The Actuarially Determined Contribution (ADC) paid by the City in FY 2016 was based on the San Diego City Employees Retirement System (SDCERS) Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2014. This valuation is the most recent actuarial report and is the source in the Outlook for the projected ADC for FY 2017 through FY 2021. The June 30, 2015 Actuarial Valuation Report, when approved by the SDCERS Board, will revise and update the expected ADC found in this Outlook. The 2015 Actuarial Report is expected to be approved by the SDCERS Board in early calendar year 2016 and the updated FY 2017 ADC will be included in the FY 2017 budget.

The following table displays both the Citywide ADC and the General Fund’s proportionate share for FY 2017 through FY 2021.

(\$ in millions)

Actuarially Determined Contribution	FY 2016 Adopted	FY16 GF % of Total ARC	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
GF ADC Projection	\$ 187.7	73.6%	\$ 182.7	\$ 179.4	\$ 174.4	\$ 170.6	\$ 167.6
Citywide ADC Projection	\$ 254.9		\$ 248.1	\$ 243.7	\$ 236.9	\$ 231.7	\$ 227.6



ADC Assumptions

The City’s FY 2016 ADC Payment was \$254.9 million, with \$187.7 million allocated to the General Fund. Based on the current discount rate of 7.25 percent, the ADC for FY 2017 (as estimated by the SDCERS actuary, Cheiron, in the June 30, 2014 actuarial report), is \$248.1 million, with \$182.7 million allocated to the General Fund. The Outlook includes ADC payments as projected in the 2014 Actuarial Valuation Report, which was the most current document as of the issuance date of the Outlook. These projections will change, potentially significantly, once the June 30, 2015 Actuarial Valuation Report is available early in calendar year 2016. Potential changes to the actuarial assumptions that affect the ADC are being discussed by the SDCERS Board and are summarized below.

On November 13, 2015, the SDCERS Board and Cheiron discussed possible changes to the economic assumptions, primarily the discount rate, and the estimated impacts on the ADC. This is the second meeting on this item this fiscal year, first discussed at the SDCERS Board meeting on September 11, 2015. The economic assumptions discussed were the discount rate (currently 7.25 percent) and the wage inflation rate (currently 3.3 percent).

On November 13, 2015, the SDCERS Board approved lowering the discount rate and the wage inflation rate by 0.250 percent over two years, or 0.125 percent in the June 30, 2015 valuation and 0.125 percent in 2016. This decision by the SDCERS Board to lower the

discount rate will increase the plan liability; as a result, the ADC may increase in all five years of the Outlook. The SDCERS actuary estimated that if all actuarial assumptions remain the same and there are no other gains and losses in the June 30, 2015 valuation, the FY 2017 ADC would increase by approximately \$6.0 million (\$4.4 million for the General Fund), as a result of the discount rate and wage inflation rate both being lowered by 0.125 percent.

In addition, the ADC will be affected by the investment returns in FY 2015. The investment gain for FY 2015 was only 3.3 percent; which is less than the 7.25 percent return assumed in the actuarial valuation. Investment returns lower than the discount rate are treated as an experience loss by Cheiron and will also increase the City's ADC during the Outlook period. The estimated increase to the ADC for this experience loss is estimated to be roughly \$6 million in Fiscal Year 2017. The FY 2017 budget will include the full ADC amount determined by the actuary in the 2015 valuation report, which is expected to be released in January 2016.

Additionally, in the summer of 2016, the SDCERS Board will consider the results of the 2016 Experience Study being conducted by Cheiron. This experience study will re-examine the assumptions used for mortality rates, retirement rates, termination rates, as well as other demographic assumptions that, if changed, may impact the projected ADC payments in future valuations.

Flexible Benefits

Flexible Benefits is an Internal Revenue Service (IRS) qualified benefits program offered to all eligible employees. The program allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee's individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in the Flexible Benefits Plan Program. The credit each employee is entitled to differ based on, but is not limited to, employee association, standard working hours, and years of service. Flexible Benefits include optional and required benefits, such as Medical, Dental, Vision, and Basic Life Insurance plans. For the FY 2016 Adopted Budget, \$64.8 million was budgeted in flexible benefits. The following table displays the projection for Flexible Benefits for FY 2017 through FY 2021.

(\$ in millions)

Flexible Benefits	FY 2016 Adopted ¹	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ 64.8	\$ 64.8	\$ 64.8	\$ 64.8	\$ 64.8	\$ 64.8

¹ FY2016 Adopted excludes expenses related to the City's MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

Flexible Benefit costs are fixed by position, and total flexible benefit costs vary as the number of positions change. As a result, the Flexible Benefits projection is held constant throughout the Outlook period as all position additions are reflected within the priority initiatives section of this report.

Additionally, increases in Flexible Benefit costs related to the successor MOU between the City and SDPOA and the Tentative Agreement between the City and MEA are included in the Employee Organizations Agreements section of this report.

Other Post Employment Benefits (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2014 was approximately \$479.5 million and the annual required contribution was determined to be \$41.7 million. In FY 2012, the City entered into a 15-year memorandum of understanding with each of the recognized employee organizations regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent that may be negotiated after FY 2015 based on actuarial valuations prepared by Buck Consultants. The following table displays both the Citywide OPEB projection and the General Fund's proportionate share for FY 2017 through FY 2021.

(\$ in millions)

Other Post Employment Benefits (OPEB)	FY 2016 Adopted	FY16 GF % of Total ARC	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate			2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection	\$ 39.0	65.8%	\$ 40.0	\$ 41.0	\$ 42.0	\$ 43.0	\$ 44.1
Citywide OPEB Projection	\$ 59.2		\$ 60.7	\$ 62.2	\$ 63.8	\$ 65.4	\$ 67.0

The FY 2016 Adopted Budget included \$39.0 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of full-time equivalent (FTE) positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent for FY 2017 through FY 2021.

Workers’ Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State Workers' Compensation statutes establish the framework of laws for the City of San Diego.

The City’s Workers’ Compensation expenses are comprised of two components. Operating expenses are the first component which covers the cost of current medical expenses and claims, while the second component covers contributions to the Workers’ Compensation Reserve. The following table displays the projection for Workers’ Compensation for FY 2017 through FY 2021.

(\$ in millions)

Workers' Compensation	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Operating	\$ 20.6	\$ 21.1	\$ 21.6	\$ 22.1	\$ 22.6	\$ 23.2
Reserves	\$ -	\$ 2.1	\$ 1.4	\$ 1.2	\$ 1.2	\$ 1.2
Total	\$ 20.6	\$ 23.1	\$ 23.0	\$ 23.3	\$ 23.8	\$ 24.4

Operating projections for FY 2017 through FY 2021 are based on actual prior year experience and projected to increase by 2.4 percent annually. Additional information on the Workers’ Compensation Reserve can be found in the Reserves section of this report.

Supplemental Pension Savings Plan (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income with contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees hired after the July 20, 2012 effective date of Proposition B, other than sworn police officers, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2017 through FY 2021.

(\$ in millions)

Supplemental Pension Savings Plan (SPSP)	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ 14.9	\$ 14.9	\$ 14.9	\$ 14.9	\$ 14.9	\$ 14.9

SPSP is a fringe benefit that is projected based on a percentage of employees’ salaries. In the FY 2016 Adopted Budget, SPSP was approximately 2.9 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 2.9 percent. A minor increase from the FY 2016 Adopted Budget to the FY 2017 through FY 2021 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2016 Adopted Budget. All position additions included in the Priority Initiatives section of this report are based on the assumption that new employees are hired post Proposition B.

Other Fringe Benefits

The Other Fringe Benefits category is comprised of Long Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, DROP payout fringe, Employee Offset Savings, Risk Management Administration, and Unemployment Insurance expenditures, among others. The following table displays the projection for Other Fringe Benefits for FY 2017 through FY 2021.

(\$ in millions)

Other Fringe Benefits	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ 24.3	\$ 24.3	\$ 24.3	\$ 24.3	\$ 24.3	\$ 24.3

Other Fringe Benefits are projected based on a percentage of employees’ salaries. In the FY 2016 Adopted Budget, Other Fringe Benefits were approximately 4.7 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 4.7 percent. A minor increase from the FY 2016 Adopted Budget to the FY 2017 through FY 2021 projections is a result of anticipated salary step increases included within the Salaries and Wages category.

The City is developing a Long Term Death and Disability benefit plan for employees hired on or after July 20, 2012 that will be discussed with the Recognized Employee Organizations. This plan is anticipated to provide additional disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long Term Disability Reserve Policy target of 100.0 percent of a three year average of outstanding actuarial liability has been met. No reserve contributions are

projected for FY 2017 through FY 2021 as a result of funding requirements being met. Contributions to the Public Liability Reserve are discussed in detail in the following section, while additional information on the Long-Term Disability Reserve Fund can be found in the Reserves section of this report.

Public Liability Reserve Contribution

In accordance with the Reserve Policy, the City will maintain a Public Liability Reserve for General Fund claims equal to 50.0 percent of the average value of the annual actuarial liability claims for the three most recent fiscal years. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. The following table displays the FY 2017 through FY 2021 projections for the Transfers to Public Liability Reserve.

(\$ in millions)

Transfer to Public Liability Reserve	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Projection	\$ -	\$ 2.8	\$ 3.7	\$ 2.8	\$ -	\$ -

As of June 30, 2015, the balance of the Public Liability Fund Reserve was approximately \$37.9 million. During FY 2015, the 40.0 percent funding target for FY 2016 was pre-funded through the use of excess equity. The FY 2017-2021 Outlook includes General Fund contributions of \$2.8 million in FY 2017, \$3.7 million in FY 2018, and \$2.8 million in FY 2019 to the Public Liability Reserve. These projected contributions are required to meet the reserve target of 50.0 percent of the average value of the outstanding liability by FY 2019. No reserve contributions are projected for FY 2020 or FY 2021.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2017 through FY 2021 projections for the Supplies category.

(\$ in millions)

Supplies	FY 2016 Adopted ¹	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 25.9	\$ 24.9	\$ 25.8	\$ 26.7	\$ 27.6	\$ 28.6

¹ FY2016 Adopted excludes expenses related to the City's MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

The FY 2016 Adopted Budget included \$1.8 million in one-time expenditures for supplies related to two additional fire academies in FY 2016, equipment for both the Police and Fire-

Rescue departments, repairs to park facilities, an advanced lifeguard academy, City street repairs, and supplies for the addition of various positions. These one-time expenditures have been removed from the FY 2017 through FY 2021 projections.

Additionally, a 3.5 percent increase has been applied for FY 2017 through FY 2021 based on historical average increases in the Supplies category over the past three years.

Contracts

Contracts is a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The following table displays the FY 2017 through FY 2021 projections for the Contracts category.

(\$ in millions)

Contracts	FY 2016 Adopted ¹	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 220.3	\$ 217.3	\$ 223.3	\$ 230.8	\$ 238.9	\$ 246.9

¹ FY2016 Adopted excludes expenses related to the City's MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

Adjustments within the Contracts category include the removal of one-time expenditures included in the FY 2016 Adopted Budget, an annual percentage increase of 3.5 percent based on a historical analysis, and other adjustments based on known and anticipated events.

The FY 2016 Adopted Budget included \$10.6 million in one-time expenditures within the Contracts category primarily for facility condition assessments, elections, a one-time transfer to the Public Liability Fund, park improvement projects, storm drain channel program, Kinder-Morgan litigation, dredging of the Mission Dam, moving expenses, and tenant improvements.

In addition to the removal of one-time expenditures included in the FY 2016 Adopted Budget, the following adjustments have been incorporated in the Outlook based on anticipated events:

- In FY 2017, citywide election expenses have been increased by \$0.5 million and reduced by \$0.6 million in FY 2018 and FY 2019 before returning to FY 2016 Adopted Budget levels. After removing \$1.8 million in one-time expenditures, funding for elections will total \$2.9 million in FY 2017 and \$1.8 million in FY 2018 and FY 2019.

- FY 2021 includes \$0.2 million to establish a City Council redistricting commission following the 2020 census. Property Tax Administration Fees are projected to increase at the same growth rates as included within the Property Tax revenue category. Rent expense has been adjusted to reflect increases for corporate leases.

Information Technology

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2017 through FY 2021 projections for the Information Technology category.

(\$ in millions)

Information Technology	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 26.8	\$ 27.0	\$ 27.0	\$ 27.0	\$ 27.0	\$ 27.0

An increase is projected in FY 2017 based on IT service contract cost estimates. The Information Technology category is projected to remain constant throughout the Outlook period as additions are reflected within the Priority Initiatives section of this report.

Energy and Utilities

The Energy and Utilities category includes the General Fund’s costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2017 through FY 2021 projections for the Energy and Utilities category.

(\$ in millions)

Energy and Utilities	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		3.3%	3.3%	3.3%	3.3%	3.3%
Projection	\$ 47.1	\$ 46.5	\$ 48.0	\$ 49.5	\$ 51.2	\$ 52.6

A 3.3 percent increase has been applied for FY 2017 through FY 2021 based on information provided by the Environmental Services Department (ESD). This projected rate is currently the standard statewide factor used in forecasting utility rates. The long term projections for electricity in the General Fund are also inclusive of projected savings due to a recently approved solar energy agreement that will place solar panels on General Fund facilities and generate electricity costs savings. This first phase of the solar agreement only impacts General Fund facilities and is the cause for higher energy projections in the Non-General Funds.

On November 17, 2015 the Public Utilities Department will be recommending the City Council accept an updated Water Cost of Service Study and the corresponding Potable, Fire and Recycled Water Rate adjustments proposed in this study. The increased rate schedule is as follows:

- January 1, 2016 9.8%
- July 1, 2016 6.9%
- July 1, 2017 6.9%
- July 1, 2018 5.0%
- July 1, 2019 7.0%

If City Council approves the proposed rate increases as displayed above, the General Fund impact is estimated to be \$1.1 million in FY 2017 growing to \$2.7 million in FY 2021. These proposed rate increases are assumed in the Outlook. On April 1, 2015, Governor Brown directed the first ever Statewide mandatory water reductions due to the historic drought conditions. As a result of the directive, the City enhanced water conservation efforts which are projected to save the General Fund \$2.1 million in FY 2017 and growing in the outer years, more than offsetting the impact of the proposed rate increases.

Other Expenditures

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2017 through FY 2021 projections for the Other Expenditures category.

(\$ in millions)

Other Expenditures	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 86.4	\$ 54.4	\$ 54.9	\$ 55.4	\$ 56.0	\$ 56.5

The FY 2016 Adopted Budget included \$32.3 million in one-time expenditures within the Other Expenditures category that have been removed from the FY 2017 through FY 2021 projections. The one-time expenditures included in the FY 2016 Adopted Budget are detailed below.

- \$7.4 million for street, sidewalk repair, and street light improvements
- \$5.1 million for the replacement of the Police Department Computer Aided Dispatch (CAD) system
- \$5.0 million for the Bayside Fire Station capital improvement project
- \$3.6 million for the City’s facilities annual allocation for various CIP projects
- \$1.7 million various Park and Recreation related capital improvement projects

- \$1.4 million to implement street sweeping program enhancements
- \$1.0 million transfer to the Market Street capital improvement project
- \$0.9 million for non-personnel expenditures for sworn positions
- \$0.9 million for the Compressed Natural Gas (CNG) Fueling Station
- \$0.9 million transfer to Americans with Disabilities Act (ADA) related to CIP projects

The Outlook projections include several adjustments within the Other Expenditures category including transfers to other non-general funds and other expenditures which are detailed below.

- Per Proposition C and City Charter Section 55.2, the Transfer Out group reflects an increase in Mission Bay lease revenues to be transferred to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund

The estimated payment for Supplemental Cost of Living Adjustments (COLA) was decreased from the FY 2016 Adopted Budget amount of \$1.7 million to \$1.6 million for FY 2017. Beyond FY 2017, Supplemental COLA expenses are projected to decrease annually.

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Priority Initiatives

The FY 2017-2021 Outlook focuses on four priority initiatives:

- Infrastructure and Neighborhood Investment;
- Public Safety;
- Technology Improvements, and;
- Customer Service and Open Government.

The following sections provide a detailed description of each of the priority initiative revenue and expenditure adjustments and the anticipated improvements to City services. General Fund Department submissions have been categorized by priority initiative for presentation in the FY 2017-2021 Outlook. In total, the implementation of the priority initiatives is projected to increase revenues by \$2.0 million and expenditures by approximately \$50.8 million in FY 2017. The investment in priority initiatives throughout the Outlook period is cumulatively \$430.6 million in expenditures from FY 2017 to FY 2021. The following table displays the total revenue and expenditure adjustments identified within each of the four priority initiatives.

(\$ in millions)

PRIORITY INITIATIVE CATEGORIES	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Infrastructure and Neighborhood Investment					
Revenue	\$ 1.3	\$ 1.5	\$ 0.9	\$ 1.0	\$ 1.0
Expense	\$ 41.6	\$ 53.6	\$ 76.4	\$ 86.8	\$ 94.0
Public Safety					
Revenue	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2
Expense	\$ 4.9	\$ 13.4	\$ 9.8	\$ 14.6	\$ 16.1
Technology Improvements					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 3.0	\$ 3.7	\$ 2.5	\$ 2.2	\$ 1.9
Customer Service and Open Government					
Revenue	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4
Expense	\$ 1.3	\$ 1.4	\$ 1.4	\$ 1.1	\$ 0.8
Total Revenue	\$ 2.0	\$ 2.1	\$ 1.5	\$ 1.6	\$ 1.6
Total Expense	\$ 50.8	\$ 72.1	\$ 90.2	\$ 104.7	\$ 112.8

Infrastructure and Neighborhood Investment

The Infrastructure and Neighborhood Investment Priority Initiative focuses on revitalizing communities by prioritizing infrastructure investments. The City's General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to parks, recreational facilities, libraries, and operational support. In addition, capital improvement projects have been identified to focus on streets, sidewalks, streetlights, and storm drain infrastructure to improve transportation and access to services.

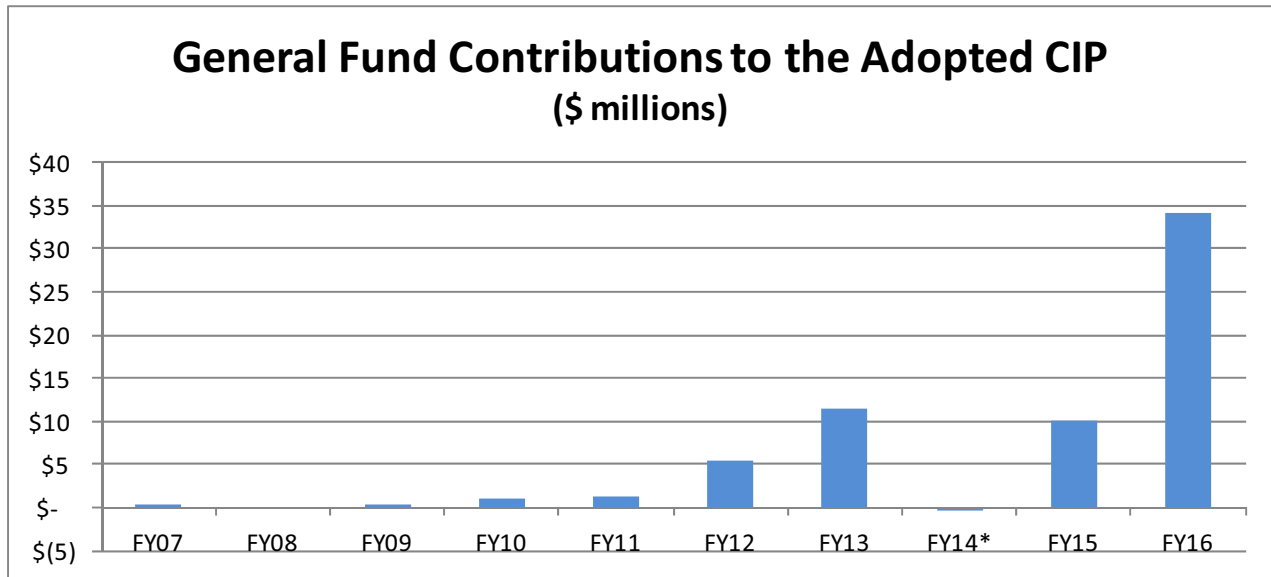
As discussed earlier in this report, the Mayor continues to increase General Fund contributions to the City's CIP through the pledge to commit at least 50 percent of new major General Fund revenue growth to infrastructure improvements within the City. For FY 2017, new major General Fund revenue growth is projected to total \$32.2 million, resulting in a \$16.1 million minimum target to be allocated towards infrastructure improvements. The Infrastructure and Neighborhood Investment Priority Initiative allocation is projected to more than double throughout the Outlook period. Total expenditures for the Infrastructure and Neighborhood priority needs are projected to increase in each year of the Outlook period, as are the amounts allocated to infrastructure. For each year of the Outlook, the amount allocated to infrastructure exceeds the minimum target of 50 percent of new major revenue growth.

The following table displays the total revenue and expenditure adjustments by department identified within the Infrastructure and Neighborhood Investment Priority Initiative.

Revenue/Expense	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Environmental Services	996,000	416,000	(164,000)	(44,000)	(44,000)
Park & Recreation	4,000	8,300	9,300	9,300	9,300
Transportation & Storm Water	341,836	1,059,683	1,056,083	1,056,083	1,056,083
Total Revenue	1,341,836	1,483,983	901,383	1,021,383	1,021,383
Citywide Program Expenditures	8,983,242	11,178,139	13,396,024	17,106,387	16,618,480
Environmental Services	2,692,695	3,134,165	3,183,450	3,496,669	3,339,103
Fleet Services	5,500,000	8,000,000	10,000,000	10,000,000	10,000,000
Library	-	272,624	1,204,240	2,009,351	1,609,351
Park & Recreation	4,081,094	4,955,752	5,675,081	6,300,423	6,470,880
Public Works - General Services	2,434,096	4,238,623	5,994,949	7,739,923	9,501,651
Real Estate Assets	2,900,000	3,200,000	-	-	-
Transportation & Storm Water	15,030,969	18,604,089	36,983,767	40,170,002	46,452,483
Total Expenditures	41,622,097	53,583,391	76,437,510	86,822,755	93,991,947

Capital Improvements

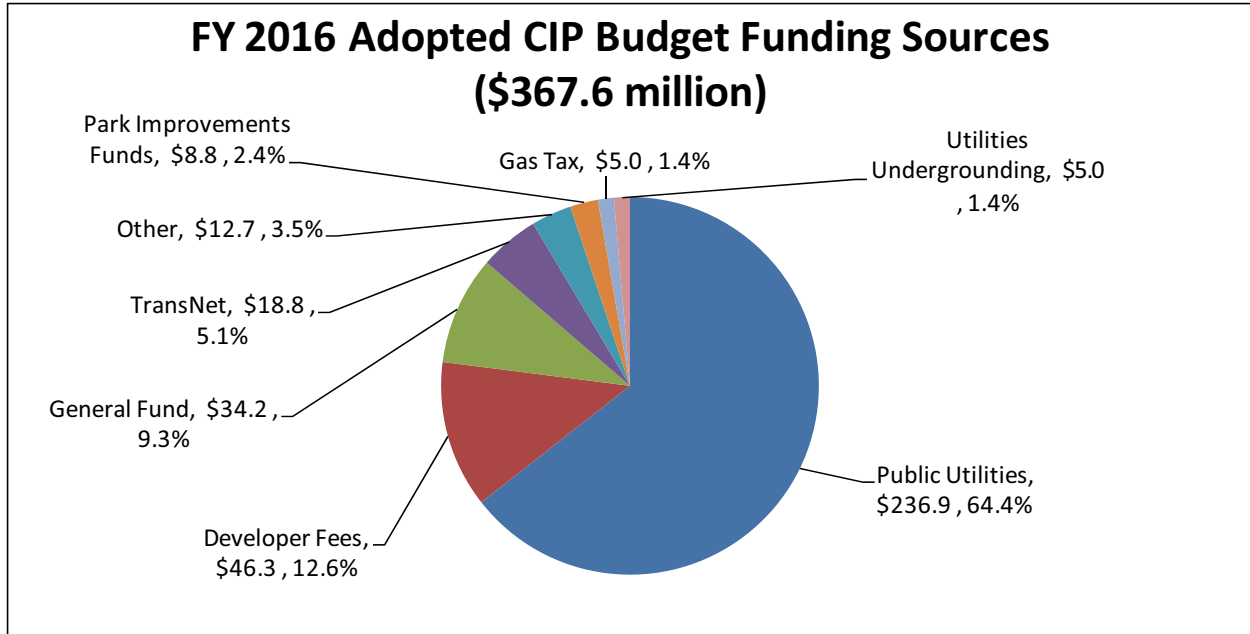
Since assuming office and starting with FY 2015 budget, the Mayor has pledged to commit at least 50 percent of new major General Fund revenue growth to infrastructure improvements. As a result of this pledge, General Fund contributions to the Capital Improvements Program (CIP) have grown. The graph below shows the General Fund contributions to the CIP from the Adopted Budget over the past ten years. Note that the chart includes only those infrastructure investments that are capital in nature and does not include investments in ongoing maintenance and repair of infrastructure.



* FY 2014 has a \$3 million reduction from CIP base to offset General Fund operations (prior administration)

The General Fund is not a primary funding source of the City’s CIP. Primary sources of funding for the City’s CIP include, but are not limited to, Capital Outlay (General Fund land sales, restricted for CIP per Charter), Water and Sewer Funds, Development Fees, TransNet, Park Improvement Funds, Gas Tax, and Utility Undergrounding Funds.

By way of example, the following chart displays a breakdown of funding sources included in the Fiscal Year 2016 Adopted CIP Budget, including other funding sources in addition to the General Fund.



The largest source of funding for the CIP is from the Public Utilities funds for Water and Sewer projects. Together, these funds made up 64.4 percent of the total CIP added in the Fiscal Year 2016 Adopted Budget. These funds account for specific water and sewer services that are funded directly by fees and charges to ratepayers. These services and projects are intended to be fully self-supporting and are not subsidized by any general revenue or taxes. Also, as the City implements the Pure Water program, the Public Utility Department’s CIP portion will grow significantly.

Development fees were the second largest funding source of the FY 2016 CIP Adopted Budget, accounting for 12.6 percent. These fees are paid by developers to help fund public facilities in communities impacted by new development are restricted for expenditure only in the communities where the fees are collected. Examples of this include Development Impact Fees (DIF) and Facilities Benefit Assessments (FBA).

TransNet, a one-half cent local sales tax, is a major source of funding for traffic congestion relief and transportation improvements. In FY 2016, TransNet accounted for 5.1 percent of the Adopted CIP Budget. This is a major source of revenue for roadway enhancement projects in the CIP, as well as bikeway and pedestrian projects.

The FY 2017-2021 Outlook focuses specifically on the General Fund investments in infrastructure and does not include detailed analysis of the other sources of funding for capital investments like those listed above. Projections for these funding sources will be

addressed in the updated Fiscal Year 2017-2021 Multi-Year Capital Outlook that will be released in the coming months. The Multi-Year Capital Outlook will provide an update on the current state of capital planning efforts, a review of service level standards, and a comparison of capital needs and cost estimates against known revenue sources.

As the Outlook focuses on the General Fund, the following sections provide detailed information on the department requests included within the Infrastructure and Neighborhood Investment Priority Initiative.

Transportation & Storm Water Department – Street Division

On April 21, 2015, the Mayor presented the Street Pavement Repair Program report to City Council. This report provided detailed information about the Mayor's goal of performing 1,000 miles of street repairs in five years.

In order to provide the latest information about street conditions to City leaders and asset managers, the City periodically conducts street condition assessments. The City recently completed its latest Citywide street assessment survey. The survey results are anticipated to be released in a report in early calendar year 2016. This will provide the City with updated information on the required repairs to meet the City's street condition goals, as well as the updated average OCI of the City's streets. Once available, this information will be used in the development of the Fiscal Year 2017 Proposed Budget.

The Street Pavement Repair Program also included an update on proposed issuances of Lease Revenue Bonds, which provide a significant source of funding for capital improvements. The Street Pavement Repair Program recommended that in order to meet the Mayor's goals for street repairs, up to two-thirds of future bond issuances would be used to support the prioritization of road repair. The actual proportion of funds recommended to be used may change based upon the street annual work program, and assessment of work completed, as well as an analysis of funds available in other eligible fund sources. The FY 2017-2021 Outlook assumes bond issuances as recommended in the Street Pavement Repair Program.

The following table displays the anticipated capital bond issuances assumed in the FY 2017-2021 Outlook, as well as the debt service payments included in the projections for FY 2017 through FY 2021 for those capital bond issuances. As stated above, up to two-thirds of these bonds will support road repair with the remaining balance allocated to critical facilities

and storm drain infrastructure improvements. Timing of the bond issuances will depend on the need for capital and spend down of existing funding sources.

(in millions)

Deferred Capital (DC) Bond Issuance	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Deferred Capital 1 - \$103.3 million	\$ 7.4	\$ 7.4	\$ 7.4	\$ 7.4	\$ 7.4	\$ 7.4
Deferred Capital 2 - \$75.0 million	\$ 4.6	\$ 4.6	\$ 4.6	\$ 4.6	\$ 4.6	\$ 4.6
Deferred Capital 2A - \$35.0 million	\$ 2.2	\$ 2.2	\$ 2.2	\$ 2.2	\$ 2.2	\$ 2.2
Deferred Capital 3 - \$120.0 million	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9	\$ 6.9
Deferred Capital Proposed Bond Issuances¹						
Deferred Capital 4 - \$90.0 million		\$ 2.0	\$ 5.7	\$ 5.7	\$ 5.7	\$ 5.7
Deferred Capital 5 - \$90.0 million			\$ 2.0	\$ 5.7	\$ 5.7	\$ 5.7
Deferred Capital 6 - \$90.0 million				\$ 2.0	\$ 5.7	\$ 5.2
Subtotal - Increases for the FY 2017-2021 Outlook		\$ 2.0	\$ 7.7	\$ 13.4	\$ 17.1	\$ 16.6
Total Deferred Capital Bond Issuance Debt Service	\$ 21.1	\$ 23.1	\$ 28.8	\$ 34.5	\$ 38.2	\$ 37.7

1. Assumptions: DC 4 to be issued in October 2016, DC 5 to be issued in October 2017, DC 6 to be issued in October 2018. All projections for the Proposed Issuances are based on an assumed borrowing cost interest rate of approximately 4.6%

Streets, Sidewalks, and Active & Other Transportation

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	18.00	24.00	24.00	24.00	24.00
Revenue	\$ -	\$ 326,250	\$ 322,650	\$ 322,650	\$ 322,650
Expense	\$ 7,269,591	\$ 10,873,214	\$ 21,071,311	\$ 22,571,311	\$ 28,451,311

This Outlook includes the addition of personnel and non-personnel expenses for new projects related to streets, sidewalks, and transportation-related needs projected during the FY 2017-2021 Outlook period and displays the City’s commitment to investing in transportation infrastructure by increasing funding for street repairs, sidewalk repair and replacement, as well as support for traffic mitigation projects throughout the City. It includes funding for the installation of missing sidewalks, curbs/gutters, ADA ramps, and crosswalk improvements. For FY 2019 through FY 2021, specific projects for a portion of these funds are still to be identified through updated condition assessment information and the annual budget process. This request ensures continued General Fund increases in the Mayor’s commitment to improving the City’s network infrastructure of streets, sidewalks, and streetlights. The amount of funding is in addition to other funding sources (i.e. TransNet, Proposition 42 Replacement, Street Damage Fees, etc.) for capital investments.

Transportation & Storm Water Department – Storm Water Projects

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. On May 8, 2013, the Regional Water Quality Control

Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City’s storm drain system to local streams, coastal lagoons, and the ocean. The permit requires compliance with the federal Clean Water Act and storm water regulations. The City of San Diego is one of 21 entities in the San Diego region affected by the new storm water permit which took effect in July 2013 and requires all entities to come into compliance with the water quality regulations by calendar year 2018. This permit consolidated storm water regulations for Total Maximum Daily Load (TMDL) for metals and bacteria and Areas of Special Biological Significance (ASBS) requirements. With a deadline of calendar year 2018 to comply with the new water quality regulations, the Storm Water Division will require significant increases in funding for both operating and capital expenses throughout the Outlook period.

In addition to operating expenses, CIP requirements to comply with the permit are significant each year with \$75.6 million needed in FY 2017 increasing to \$120.3 million by FY 2021. This Outlook addresses a small portion of the anticipated capital need through FY 2021. Of the \$90.0 million infrastructure bond issue planned for FY 2017, \$18.0 million is anticipated to be allocated for storm drain infrastructure improvements. An additional \$5.5 million is anticipated to be transferred from the Storm Water Division’s Operations and Maintenance budget each year, to support storm water CIP projects. To remain in compliance with the permit, an additional \$128.7 million is anticipated to be required in CIP storm water infrastructure funding in FY 2017. These operating and capital funding needs are the minimum amounts necessary to meet and comply with the new storm water permit by calendar year 2018.

It is important to note that the City of San Diego is working with the California Regional Water Quality Control Board and the State Water Board to encourage reasonable and responsible implementation of storm water regulations in the State of California, which could beneficially impact the projected funding needs discussed above.

Storm Water – Flood Risk Management

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	14.00	26.00	30.00	30.00	32.00
Revenue	\$ 341,836	\$ 733,433	\$ 733,433	\$ 733,433	\$ 733,433
Expense	\$ 4,963,151	\$ 5,815,467	\$13,498,856	\$14,478,856	\$14,624,031

This request includes the addition of personnel and non-personnel expenses for new projects related to managing flood risks within the City. These operating increases amount

to 14.00 FTEs and \$5.0 million in FY 2017 for Flood Risk Management. The amount of expenditures allocated to these programs increases over the five year period to a total increase of 32.00 FTEs and \$14.6 million by FY 2021. Flood risk projects include but are not limited to the following:

- Environmental mitigation and planning projects.
- Cost for increased fees for obtaining permits associated to planned projects.
- Channel inspection and cleaning to support increased channel dredging activities.
- Environmental permitting and maintenance of critical storm water infrastructure.
- Design and construction support for emergency projects, storm drain structure repair, and long-term operational planning of storm water facilities.
- Pipe maintenance and repair for flood risk related tasks.

Storm Water – Water Quality Improvement Projects

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	14.00	20.00	23.00	27.00	27.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,798,227	\$ 1,915,408	\$ 2,413,600	\$ 3,119,835	\$ 3,377,141

This request includes the addition of personnel and non-personnel expenses related to new water quality projects. These operating increases amount to 14.00 FTEs and \$2.8 million in FY 2017. The amount of expenditures allocated to these programs increases over the five year period to a total of 27.00 FTEs and \$3.4 million by FY 2021. Water quality improvement projects include but are not limited to the following:

- Storm water permit compliance projects consistent with the Jurisdictional Runoff Management Plan, including monitoring, inspections, and policy and enforcement.
- Storm water infrastructure and development of a Master Drainage Plan.
- Pump maintenance and repair, including low flow diversion system assets.
- Tasks associated with structural inspection and cleaning of catch basins.
- Watershed planning projects including annual assessments and development of programs in line with the Watershed Asset Management Plan.
- Required street sweeping for compliance with the Storm Water Permit obligations.

Citywide Program Expenditures

Deferred Capital Debt Service

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,988,827	\$ 7,694,196	\$ 13,396,024	\$ 17,106,387	\$ 16,618,480

The FY 2017-2021 Outlook assumes bond issuances and associated debt service as recommended in the Street Pavement Repair Program.

Infrastructure Asset Management (IAM)

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 6,994,415	\$ 3,483,943	\$ -	\$ -	\$ -

The Infrastructure Asset Management (IAM) implementation is a strategic project for investment in, and support of, the Citywide ERP System. The IAM project includes General Fund implementation costs and software maintenance. This project provides for the establishment of an integrated, real-time ERP asset management software solution that builds upon the existing Citywide ERP platform and will enable staff to conduct in-depth analysis of maintenance activities, develop effective predictive and preventative maintenance and capital renewal plans, and better leverage resources. Citywide, multiple legacy maintenance management systems will be replaced with one solution resulting in increased operational efficiencies while reducing annual software maintenance expenses.

Library Department

Branch Library Expansions

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	2.00	5.67	5.67	5.67
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 272,624	\$ 804,240	\$ 804,240	\$ 804,240

Three branch libraries are anticipated to undergo expansion during the Outlook period, the Skyline Branch Library, the Mission Hills Branch Library, and the San Ysidro Branch Library.

The Skyline Branch will be expanding from 4,400 square feet to 15,000 square feet in FY 2018. The Mission Hills Branch and San Ysidro Branch will each be expanding from approximately 4,000 square feet to 15,000 square feet in FY 2019. These branch library expansions have been identified for funding in the third Deferred Capital (DC3) bond issuance which will fund the capital cost of the expansions, while the increase for additional personnel and non-personnel operating expenditures are reflected in the table above. Non-personnel expenditure additions include supplies, energy and utility costs, and contractual costs for landscaping, security, and janitorial services.

New Pacific Highlands Ranch Library

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	8.50	8.50
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ -	\$ 805,111	\$ 805,111

The addition of personnel and non-personnel operating expenditures for the New Pacific Highlands Ranch Library are reflected in the table above. Non-personnel expenditure additions include supplies, energy and utility costs, and contractual costs for landscaping, security, and janitorial services. The new Pacific Highlands Ranch Library is planned to be 20,000 square feet and with construction complete in FY 2020.

Public Use Personal Computer (PC) Refresh

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -

As a result of public use PCs not currently covered under the City’s staff use computer replacement plan, this request includes expenses related to updating all public use PCs every five years. All library public use PCs were last renewed in FY 2013 and FY 2014.

Park & Recreation Department

Resources for New and Enhanced Facilities

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	20.88	32.98	44.05	50.25	51.25
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,560,956	\$ 3,053,066	\$ 3,927,666	\$ 4,419,993	\$ 4,446,658

This request includes the addition of personnel and non-personnel expenses for new and enhanced Park and Recreation Facilities projected to open during the Outlook period. This request displays the City’s commitment to investing in neighborhood services by increasing the access to Park and Recreation facilities throughout the City. New Park and Recreation facilities projected for the FY 2017-2021 Outlook period include mini-parks, pocket parks, and joint-use athletic fields. While the construction and expansion costs are typically paid entirely by developer fees, this request includes the additional personnel and non-personnel expenditures needed to maintain and operate the new and enhanced facilities. The following table provides the facilities and associated FTE additions by fiscal year.

Fiscal Year	Facility	New / Enhancement	FTE Adds per Fiscal Year
FY 2017	Angier Elementary School Joint Use	New	0.30
	Black Mountain Ranch Community Park - Phase 2	Enhancement	2.30
	Canyonside Community Park	Enhancement	0.20
	Civita Central Park	New	0.00
	Del Mar Mesa Neighborhood Park	New	0.90
	Del Sur Neighborhood Park	New	1.00
	Mira Mesa Community Park - Phase 1	Enhancement	1.30
	Old San Ysidro Fire Station Park	New	0.05
	Phyllis Place Park	New	0.33
	Southcrest Trails	New	0.50
	Torrey Meadows Neighborhood Park	New	0.80
	Wightman Street Neighborhood Park	New	0.20
	Area Manager Support for New Facilities	Enhancement	2.00
	Citywide Maintenance Support for Community Parks	New and Enhancement	7.00
	Open Space Additional Acres	New and Enhancement	4.00
	TOTAL FY 2017		20.88
FY 2018	Carmel Valley Neighborhood Park	New	0.40
	Linda Vista Skate Park	Enhancement	0.50
	Pacific Breezes Community Park	New	2.00
	Pacific Highlands Ranch Community Park	New	5.50
	Park de la Cruz Skate Park	Enhancement	0.50
	Salk Neighborhood Park & Joint Use	New	1.00
	Valencia Park	New	0.20
	Citywide Maintenance Support	New and Enhancement	1.00
	Open Space Additional Acres	New and Enhancement	1.00
	TOTAL FY 2018		12.10

Fiscal Year	Facility	New / Enhancement	FTE Adds per Fiscal Year
FY 2019	Cannon Street Mini Park	New	0.10
	Canyon Hills Resource Park Improvements	New	1.10
	Creative Performing & Media Arts Joint Use	New	0.60
	East Village Greens	New	4.87
	Fairbrook Neighborhood Park	New	0.20
	Franklin Ridge Pocket Park	New	0.00
	North Park Mini Park	New	0.10
	Riviera Del Sol Neighborhood Park	New	0.60
	Treena Mesa Joint Use Sports Field	New	0.50
	Citywide Maintenance Support	New and Enhancement	2.00
	Open Space Additional Acres	New and Enhancement	1.00
TOTAL FY 2019			11.07
FY 2020	Cubberley Elementary Joint Use	New	0.40
	Dennery Ranch Neighborhood Park	New	1.50
	Gage Elementary Joint Use	New	0.60
	Hidden Trails Neighborhood Park	New	0.40
	Wangenheim Joint Use Facility	Enhancement	0.30
	Citywide Maintenance Support	New and Enhancement	2.00
	Open Space Additional Acres	New and Enhancement	1.00
TOTAL FY 2020			6.20
FY 2021	Open Space Additional Acres	New and Enhancement	1.00
TOTAL FY 2021			1.00
TOTAL	TOTAL FTE within the FY 2017-FY 2021 Outlook Period		51.25

Maintenance Assessment Districts (MADs) Proposition 218

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 105,300	\$ 219,129	\$ 342,179	\$ 475,195	\$ 618,986

This request is related to the anticipated increase in the General Fund’s proportionate share of expenses associated with re-engineering the City’s MADs. The City currently has 57 MADs, of which 49 are administered by the Park and Recreation Department and eight are administered by the Economic Development Department. As a result of updated re-apportionment of the general and special benefit allotments, the General Fund will need to fund general benefits in FY 2017 and each year beyond.

Playground Outlay and Rubberized Surfacing

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	3.00	3.00	3.00	3.00	3.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 472,440	\$ 352,440	\$ 352,440	\$ 352,440	\$ 352,440

This request includes the addition of personnel and non-personnel expenses for the repair and replacement of playground equipment and rubberized surfaces that are nearing the end of useful life. This request will provide a specialized crew and vehicles to perform the required work.

La Jolla Cove Odor Mitigation

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

This request is for the service and material contract for bioactive spray which eliminates odor caused by animal waste on the bluffs at the La Jolla Cove. This request provides for an increase in service levels with spraying performed increasing from once per month to twice per month.

Support for Expanded Hours at Recreation Centers

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	9.00	14.00	23.00	23.00	23.00
Revenue	\$ 4,000	\$ 8,300	\$ 9,300	\$ 9,300	\$ 9,300
Expense	\$ 392,398	\$ 610,398	\$ 1,002,796	\$ 1,002,796	\$ 1,002,796

This request is for additional personnel and non-personnel expenditures as a result of expanding operating hours at recreation centers throughout the City. This funding will also improve internal controls, safety, customer service and programming.

Pershing Joint Use Synthetic Turf Replacement

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 500,000	\$ 670,720	\$ -	\$ -	\$ -

Per the Joint Use Agreement with the San Diego Unified School District (SDUSD), the City is responsible for the replacement of the artificial turf at the Pershing Joint Use facility.

Environmental Services Department

Compressed Natural Gas (CNG) Fueling Station

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 615,000	\$ 440,470	\$ 151,755	\$ (181,026)	\$ (338,592)

This request is for the construction of a Compressed Natural Gas (CNG) Fueling Station at the Miramar Operations Center. The CNG Fueling Station will allow for the conversion of the City’s fleet of refuse and recycling vehicles from diesel to natural gas, consistent with the strategies of the City’s Climate Action Plan. The amount requested includes the estimated General Fund share of debt service and operating expenses necessary to construct and operate the CNG fueling station. Once operational, the General Fund will directly benefit from this facility in the form of fuel cost savings as displayed in the table above for FY 2020 and FY 2021.

Zero Waste

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	18.00	18.00	18.00	18.00	18.00
Revenue	\$ 1,576,000	\$ 1,576,000	\$ 1,576,000	\$ 2,276,000	\$ 2,276,000
Expense	\$ 1,461,695	\$ 1,461,695	\$ 1,799,695	\$ 2,137,695	\$ 2,137,695

This request provides revenue, personnel, and non-personnel expenditures related to the City’s implementation of the Zero Waste Plan which was approved by City Council in July 2015. The Zero Waste Plan calls for a reduction in waste disposed at the landfill by handling discarded materials as commodities for reuse rather than commodities for disposal; and conserving those commodities through waste prevention, recycling, composting, and other technologies. This request to implement the Zero Waste Plan includes the following adjustments:

- An increase in revenue of \$1.7 million in each year of the Outlook as a result of changing the assessment methodology of refuse hauler franchise fees from tons disposed to tons collected within the City.
- An increase in revenue of \$0.7 million in FY 2020 and FY 2021 as a result of a \$1.00 increase per ton to the refuse hauler franchise fee.

- A decrease in revenues of \$0.1 million in each year of the Outlook due to a reduction in the Refuse Collector Business Tax (RCBT) revenue as a result of fibrous greens changing from the trash rate to greens at the Miramar Landfill.
- Personnel and non-personnel expenditures resulting from transferring the Citywide Solid Waste Code Enforcement Program to the General Fund as part of the Zero Waste Plan. This Citywide program includes 18 FTEs and provides transient camp inspections and abatements; illegal dumping and scavenging enforcements; hazardous waste investigations and violations. Personnel and non-personnel expenditures total \$1.5 million in FY 2017 and FY 2018, \$1.8 million in FY 2019, and \$2.1 million in FY 2020 and FY 2021.

Environmental Services Department Five-Year Outlook

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ (580,000)	\$ (1,160,000)	\$ (1,740,000)	\$ (2,320,000)	\$ (2,320,000)
Expense	\$ 616,000	\$ 1,232,000	\$ 1,232,000	\$ 1,540,000	\$ 1,540,000

This request reflects three adjustments that were approved by City Council in May 2015 as part of the Environmental Services Department’s Enterprise Funds Five-Year Financial Outlook. This request reflects the following:

- A decrease of revenue to the General Fund related to the Sycamore Canyon Landfill Facility Franchise Agreement. Beginning in FY 2016, 20 percent of the revenue will be allocated each year from the General Fund to the Recycling Enterprise Fund until all revenue is collected in the Recycling Enterprise Fund which will occur in FY 2020.
- An increase of non-personnel expenditures for General Fund departments’ disposal fees at the Miramar Landfill. The disposal fee will increase \$1 per ton in FY 2018 and increase an additional \$1 per ton in FY 2020.
- An increase of non-personnel expenditures related to the elimination of the General Fund City Forces \$5 per ton tipping fee discount. The elimination of the tipping fee discount will be implemented over three years which began with \$2 per ton in FY 2016 and will continue with \$2 per ton in FY 2017 and \$1 per ton in FY 2018.

Fleet Services Department

General Fund Assignment Fees

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 5,500,000	\$ 8,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000

This request is related to the General Fund vehicle assignment fees to be transferred to the Fleet Services Operating Fund for planned replacement of the City’s aging fleet. Assignment fees provide all City departments with automotive equipment and comprehensive fleet management services, including vehicle acquisition and fitting, vehicle maintenance and repair, provision of parts and fuel, vehicle body repair, vehicle painting, metal fabrication, disposal services, machining, equipment rental, and operator training. This funding approach reflects the replacement of current active vehicles past useful life based on available resources. The City has retained a consultant, Huron Consulting Group, to conduct phased replacement proposal which is to be released in late FY 2016. The preliminary results of this analysis were used in estimating the future increased cost to the General Fund to purchase fire trucks, street sweeper vehicles, trash collection trucks, and other critical General Fund vehicles to improve services to every community.

Real Estate Assets

Civic Center Plaza (CCP) Reconfigurations

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,900,000	\$ 3,200,000	\$ -	\$ -	\$ -

This request includes the addition non-personnel expenditures of \$2.9 million in FY 2017 for moving expenses, furniture, and information technology infrastructure. This request also includes \$3.2 million in non-personnel expenditures in FY 2018 for additional furniture and information technology infrastructure.

Public Works – General Services

Facilities Condition Assessment

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

This request includes expense related to the condition assessment consultant services for capital and maintenance planning. Public Works has identified a need to continuously assess the condition of General Fund facilities to maintain a current inventory of needs to better plan for appropriate maintenance and operation of those facilities.

Industry Standard/ CIP Infrastructure Maintenance

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	21.00	42.00	63.00	84.00	105.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,184,096	\$ 3,988,623	\$ 5,744,949	\$ 7,489,923	\$ 9,251,651

This request is associated with the anticipated investment of approximately \$100.0 million in infrastructure throughout the City each fiscal year. The request includes the addition of personnel and non-personnel expenses for positions, supplies, and training expenses needed for upkeep and preventative maintenance for facilities. The industry standard with prior year experience and anticipated future needs were used as a guideline to project costs.

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Public Safety

The Public Safety Priority Initiative focuses on critical public safety needs by prioritizing projected new revenues for Police, Fire-Rescue, and Homeland Security services. These General Fund departments have identified critical programs and projects during the Outlook period that will support increased public safety.

For FY 2017, the Public Safety Priority Initiative is projected to increase expenditures by \$4.9 million, growing to \$16.1 million in FY 2021. The following table displays the total expenditure adjustments by department identified within the Public Safety Priority Initiative.

Department	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Office of Homeland Security	\$ 229,013	\$ 229,013	\$ 229,013	\$ 229,013	\$ 229,013
Total Revenue	\$ 229,013	\$ 229,013	\$ 229,013	\$ 229,013	\$ 229,013
Fire-Rescue	\$ 1,877,419	\$ 4,806,225	\$ 4,385,936	\$ 8,516,225	\$ 10,142,964
Office of Homeland Security	\$ 296,556	\$ 296,556	\$ 296,556	\$ 296,556	\$ 296,556
Police	\$ 2,690,928	\$ 8,255,971	\$ 5,145,172	\$ 5,815,390	\$ 5,685,607
Total Expense	\$ 4,864,904	\$ 13,358,753	\$ 9,827,665	\$ 14,628,171	\$ 16,125,127

Fire-Rescue Department

Fire Academy

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 599,131	\$ 599,131	\$ 599,131	\$ 599,131	\$ 599,131

The FY 2017-2021 Baseline Projections includes funding for one fire academy in each year of the Outlook period. This priority initiative request provides funding for an additional fire academy in each fiscal year for a total of two fire academies per year. This request includes the personnel expenses for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions. The request also includes funding for non-personnel expenditures related to candidate screening, training supplies, and equipment.

New Fire Station Facilities

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	12.00	12.00	12.00	72.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 850,000	\$ 1,298,805	\$ 1,298,805	\$ 5,148,805	\$ 7,662,833

Five new fire stations are anticipated to be added within the Fire-Rescue Department during the Outlook period. Based on the FY 2016 Adopted CIP Budget, these new stations are anticipated to become operational in the following years:

Fiscal Year 2018:

- Bayside Fire Station

Fiscal Year 2021:

- College Avenue Fire Station
- Home Avenue Fire Station
- Paradise Hills Fire Station
- North University City Fire Station

This request provides funding for operational expenses as each new fire station will require personnel, the purchase of a new fire engine(s), and firefighter safety tools and apparatus equipment.

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 176,000	\$ 176,000	\$ 176,000	\$ 176,000	\$ 176,000

This request includes the addition of non-personnel expenditures for the ongoing maintenance of the Fire-Rescue Department's portion of the Public Safety CAD Network Project. The CAD System supports the City's 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. These maintenance costs are to support the physical equipment such as servers, switches, cabling, and port fees.

Personal Protective Equipment

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 607,000	\$ 635,000	\$ -

This request is in addition to the baseline budget for personal protective equipment and includes non-personnel expenses for the replacement of personal protective equipment for first responders in order to comply with national standards and to maintain fire-rescue safety equipment for firefighters. This request will replace a significant amount of personal protective equipment due to age and expiration of useful life.

Infrastructure for Public Safety Back-Up Dispatch Center

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 800,000	\$ 25,000	\$ 25,000	\$ 25,000

This request is for a backup dispatch center needed for the emergency use of Police and Fire-Rescue dispatchers at the Chollas facility. This request includes non-personnel expenses to establish a back-up dispatch center. The expenses include building improvements, ADA compliance, furnishings, information technology infrastructure, and ongoing maintenance costs associated with the back-up dispatch center.

Self-Contained Breathing Apparatus (SCBA)

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 1,680,000	\$ 1,680,000	\$ 1,680,000	\$ 1,680,000

This request reflects financing costs to ensure the safety of firefighters by replacing self-contained breathing apparatuses (SCBA) and air filling stations. The request is to replace all SCBA inventory at once to ensure proper compatibility and training. SCBAs are critical to the health and safety of firefighters as they provide breathable air in toxic environments. This request reflects the annual lease expense (five-year term) for \$8.0 million in SCBA equipment.

Advanced Lifeguard Academy

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	2.88	2.88	-	2.88	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 252,288	\$ 252,288	\$ -	\$ 252,288	\$ -

This request includes the addition of personnel and non-personnel expenditures for an advanced lifeguard academy in FY 2017, FY 2018, and FY 2020 to outpace attrition and continue filling vacancies. Participation in an advanced lifeguard academy is a requirement in becoming a full-time lifeguard with the City’s Lifeguard Division. The Advanced Lifeguard Academy provides advanced training in disciplines that include law enforcement, cliff rescue, and swift water rescue.

Office of Homeland Security

Alternate Emergency Operations Center Lease

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 44,343	\$ 44,343	\$ 44,343	\$ 44,343	\$ 44,343

Addition of expenditures related to the lease of an Alternate Emergency Operations Center. The lease for an Alternate Emergency Operations Center is to ensure the City has the space and capability needed for a Continuity of Operations Plan in the event of an emergency.

Urban Area Security Initiative (UASI) Improvement

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	3.00	3.00	3.00	3.00	3.00
Revenue	\$ 310,181	\$ 310,181	\$ 310,181	\$ 310,181	\$ 310,181
Expense	\$ 252,213	\$ 252,213	\$ 252,213	\$ 252,213	\$ 252,213

The following request relates to the addition of 3.00 FTE in order to support the Urban Area Security Initiative (UASI) improvement program and improve Federal and State audit compliance.

Reduction in Grant Funding

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ (81,168)	\$ (81,168)	\$ (81,168)	\$ (81,168)	\$ (81,168)
Expense	\$ -	\$ -	\$ -	\$ -	\$ -

This request decreases grant revenue as a result of a Supervising Homeland Security Coordinator position transitioning from the UASI grant to be funded by the General Fund. This request will ensure the continuity of the position independent of external grant sources, to support Prevention and Protection planning, and Response and Recovery planning.

Police Department

The Police Department developed a Five-Year Plan (FY 2014 – FY 2018) as a framework to begin the process of rebuilding the Department in the areas most impacted by past budget reductions. The Department’s Five-Year Plan was first presented to City Council during FY 2013 and was updated and approved by City Council on November 5, 2013, although funding was not identified at that time. The approved plan includes both sworn and civilian personnel and equipment needed to achieve greater levels of service in the coming years. Although the full Police Department Five-Year Plan is not included within the FY 2017-2021 Outlook, the Plan is the basis for prioritizing the Department’s requests within the City’s limited resources.

The following tables detail the sworn and civilian positions, as well as equipment expenditures included within the FY 2017-2021 Outlook.

Sworn Positions and Equipment

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	5.00	10.00	15.00	20.00	25.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 281,360	\$ 731,536	\$ 1,181,711	\$ 1,631,887	\$ 2,082,063

This request provides for the addition of personnel and non-personnel expense to support an increase in new recruits within the Police Department. This request provides for the addition of 25.00 FTE Police Officer positions within the Outlook period, and associated equipment and supplies.

Civilian Positions and Equipment

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	3.00	6.00	9.00	12.00	15.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 180,568	\$ 361,136	\$ 550,160	\$ 720,203	\$ 890,244

This request provides for the addition of 15.00 FTE civilian positions and related equipment within the Police Department during the FY 2017-2021 Outlook period. Civilian positions requested include Dispatchers, Crime Lab staff, Property Clerks, Records staff, Police Service Officers, Police Investigative Aides, Analyst staff, and other various civilian positions. The request also includes non-personnel expenses for equipment and supplies for the new civilian positions.

Body Worn Cameras for New Police Officers

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

This request includes expenses associated with the purchase of body worn cameras for new officers to implement the program throughout the entire Police Department. Body worn cameras are worn by police officers to record interactions with the public. The audio and visual recordings are stored digitally and used as evidence in court and for Department purposes. This request will provide the Police Department with 100 new cameras in each fiscal year for a total of 500 body worn cameras throughout the Outlook period.

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 829,000	\$ 1,713,300	\$ 1,713,300	\$ 1,713,300	\$ 1,713,300

This request includes non-personnel expense for annual debt service payments and the on-going maintenance contract for the Public Safety CAD System. The CAD System supports the City’s 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. Cost estimates include hardware, software, installation, and on-going maintenance expenses. The annual debt service payments are scheduled through FY 2024.

Property Room Storage

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

This request includes the lease expenses associated with property storage needs due to the Department exceeding stored evidence capacity at multiple facilities. The Police Department is searching for a long-term solution to consolidate all storage needs into one site. The new storage facility will address the Police Department’s requirements for the proper handling, packaging, and storage of physical evidence and property.

Infrastructure for Back-Up Dispatch Center

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 800,000	\$ -	\$ -	\$ -

This request is for a backup dispatch center needed for the emergency use of Police and Fire-Rescue dispatchers at the Chollas facility. This request includes non-personnel expenses to establish a back-up dispatch center. The expenses include building improvements, ADA compliance, furnishings, and information technology infrastructure.

Early Identification & Intervention System (EIIS) Maintenance and Upgrade

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 500,000	\$ 50,000	\$ 100,000	\$ 100,000

This request is associated with upgrade and maintenance of the Early Identification & Intervention (EIIS) system. The EIIS system is designed to capture and report on particular aspects of officer/employee activity. The system also serves as an early intervention and accountability tool that assists in identifying areas of an officer/employee’s performance that can be improved upon with guidance from a supervisor. The current EIIS system needs to be upgraded to address recommendations outlined in the Police Executive Research Forum (PERF) report.

Maintenance of Existing Police Department Facilities

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -

This request includes expenses needed to adequately maintain and improve safety to existing facilities that are used on a 24/7 basis. The expenses include flooring replacement, exterior door opening replacement, restroom and locker room repairs, and upgrades to security and parking lot lighting at all Police Department facilities.

File on Q Inventory System Maintenance

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

This request includes non-personnel expense associated with the maintenance for the File on Q Inventory System, an automated system used by officers and detectives to impound and track the disposition of property and evidence.

Headquarters Facility Improvements

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 250,000	\$ 2,500,000	\$ -	\$ -	\$ -

This request includes the expense for capital facility improvements and a feasibility study in FY 2017 for projects at the downtown headquarters facility. FY 2018, expenditures include improvements to the heating, ventilation, and air conditioning (HVAC) system and elevators.

Technology Improvements

The Technology Improvements Priority Initiative focuses on improving the City's technology assets including upgrading operating systems, increasing IT security, and enhancing the Purchasing and Contracting, Human Resources and Financial Management modules within SAP. The City's Department of Information Technology has identified critical programs and projects that are anticipated to occur during the Outlook period that will allow the City to provide enhancements to technological assets and increase operational efficiency and enhance cyber security.

For FY 2017, the Technology Improvements Priority Initiative is projected to require an investment of \$3.0 million. For FY 2021, the Technology Improvements Priority Initiative expenditure is reduced to \$1.9 million as a result of efficiencies as the Department's requests move from implementation to ongoing maintenance. The following table displays the total expenditure adjustments within the Technology Improvements Priority Initiative.

Department of IT Funds	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Information Technology Fund	\$ 789,237	\$ 945,882	\$ 627,282	\$ 627,282	\$ 839,682
OneSD Support Fund	\$ 2,250,091	\$ 2,773,021	\$ 1,905,341	\$ 1,557,181	\$ 1,084,107
Total Expenditures	\$ 3,039,328	\$ 3,718,903	\$ 2,532,623	\$ 2,184,463	\$ 1,923,789

Department of Information Technology (IT)

Transfer to Information Technology Fund

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	1.00	1.00	1.00	1.00	1.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 789,237	\$ 945,882	\$ 627,282	\$ 627,282	\$ 839,682

This request provides funding for the General Fund portion of the Information Technology Fund expenditures identified by the Department of IT, to occur during the FY 2017-2021 Outlook period. This request includes funding for the following:

- Funding for a cyber security and network monitoring system.
- Annual maintenance cost of the new email archive/e-discovery solution.
- Addition of 1.00 FTE Program Manager position to manage the Cyber-Security Continuous Monitoring Operations Center.

- Upgrade of the System Center Configuration Manager, which will increase the ability to deploy software to all desktop computers throughout the City.
- Upgrade of the Microsoft server operating systems to meet cyber security compliance and keep the City environment current with the latest Microsoft operating system.
- IT Consulting Services to help with contract management, pricing, and optimal solutions for the City.
- Implementation and support for a new data loss prevention system.
- Remote access software upgrade to allow City staff, contractors, and third party businesses working off-site to remotely connect to the City's networks.
- Upgrading desktops to Microsoft Windows 10 in FY 2019.

Transfer to OneSD Support Fund

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	1.00	1.00	1.00	1.00	1.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,250,091	\$ 2,773,021	\$ 1,905,341	\$ 1,557,181	\$ 1,084,107

This request provides funding for the General Fund portion of the OneSD Support Fund expenditures identified by the Department of IT, to occur during the FY 2017-2021 Outlook period. This request includes funding for the following:

- Support for Citywide SAP Purchasing & Contracting module enhancements.
- Addition of 1.00 FTE to assist with Citywide SAP functional training support.
- Implementation, training, and support for citywide SAP and non-SAP document storage and archiving solution.
- Upgrade of the Public Budget Formulation (PBF) Module to provide business process efficiencies and ensure continuous SAP service support.
- Implementation of Citywide SAP performance evaluation solution for classified employees.

Customer Service and Open Government

The Customer Service and Open Government Initiative focuses on increasing transparency through technology, increasing the ease of access to online resources for City searches, storage and retention of City emails, and implementation of the Open Data Policy. The City's General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to software systems, compliance programs, and business processes to improve reporting, account management, and overall efficiency.

For FY 2017, the Customer Service and Open Government Priority Initiative is projected to increase revenues by \$0.4 million and expenditures by \$1.3 million. The following table displays the total revenue and expenditure adjustments by department identified within the Customer Service and Open Government Priority Initiative.

Revenue/Expense	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
City Treasurer	\$ 118,726	\$ 118,726	\$ 118,726	\$ 118,726	\$ 118,726
Economic Development	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841
Total Revenue	\$ 384,568	\$ 384,568	\$ 384,568	\$ 384,568	\$ 384,568
City Clerk	\$ 63,200	\$ 120,200	\$ 56,200	\$ 11,500	\$ 12,700
City Comptroller	\$ 59,438	\$ 59,438	\$ 59,438	\$ 59,438	\$ 59,438
City Treasurer	\$ 251,326	\$ 286,326	\$ 251,326	\$ 201,326	\$ 201,326
Development Services	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Economic Development	\$ 465,841	\$ 465,841	\$ 465,841	\$ 465,841	\$ 465,841
Personnel	\$ 25,000	\$ -	\$ 39,000	\$ 51,687	\$ 64,775
Planning	\$ 200,000	\$ 300,000	\$ 350,000	\$ 75,000	\$ -
Total Expenditures	\$ 1,264,806	\$ 1,431,806	\$ 1,421,806	\$ 1,064,793	\$ 804,081

Office of City Clerk

Public Access to City Information and Records

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 63,200	\$ 120,200	\$ 56,200	\$ 11,500	\$ 12,700

This request includes in the addition of non-personnel expenditures related to the replacement of equipment to improve the Public's access to core services, information, records, and official documentation maintained by the Office of the City Clerk.

Office of the City Comptroller

Document Retention Software

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	1.00	1.00	1.00	1.00	1.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 59,438	\$ 59,438	\$ 59,438	\$ 59,438	\$ 59,438

Addition personnel and non-personnel expenses related to the retention of accounting records. As the current system nears capacity, the Office of the Comptroller and IT Department will need to identify a software solution for document retention of grant and bond documents, in addition to other accounting records.

Office of the City Treasurer

Revenue Auditor Positions & Associated Revenue

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	\$ 118,726	\$ 118,726	\$ 118,726	\$ 118,726	\$ 118,726
Expense	\$ 151,326	\$ 151,326	\$ 151,326	\$ 151,326	\$ 151,326

This request includes the addition of revenue, personnel, and non-personnel expenses related to the increase in Transient Occupancy Tax and Tourism Marketing Districts revenue audits conducted. The addition of 2.0 FTEs has been requested in order to meet the audit cycle requirements associated with the increase in audit cases and is supported by reimbursable revenue.

Centralized Payment Processing Solution

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 100,000	\$ 85,000	\$ 100,000	\$ 50,000	\$ 50,000

This request includes the addition of non-personnel expenditures for the implementation and on-going maintenance of a centralized payment processing system. This concept will streamline the online payment process by consolidating multiple programs into one centralized system.

Document Management System

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 50,000	\$ -	\$ -	\$ -

This request includes the addition of a one-time non-personnel expense for a document management system to replace the current legacy system. As part of the requirement of Charter Section 99, the system replacement falls in accordance to the IT Strategic Roadmap.

Development Services

Project Tracking System Replacement/Accela Software

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -

The expenses listed above represent the General Fund costs allocated to the Development Services Department for the replacement of the Project Tracking System with the new Accela software. The new system will track and manage Code Enforcement cases, as well as integrate the Department’s information into the City’s SAP system.

Economic Development

Small Business Enhancement Program (SBEP)

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Addition of expenditures related to the Small Business Enhancement Program (SBEP), which is a grant program intended to expand the economic opportunities for small business by supporting not-for-profit organizations that provide specialized services to small businesses Citywide. Funding for the program is based on number of small businesses registered with the City. Due to an increase in the number of small business registration, the Department has requested additional funding to provide increased grant opportunities. SBEP funds are

leveraged by recipients to enhance small businesses services with the purpose of creating, growing, and retaining small businesses in San Diego.

Successor Agency

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841
Expense	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841	\$ 265,841

This request includes the addition of revenue, personnel, and non-personnel expenses related to the dissolution of the Redevelopment Agency. As the City serves as the Successor Agency to the former Redevelopment Agency, additional personnel and associated non-personnel costs will be incurred for the purposes of completing the necessary actions in compliance with the dissolution laws.

Personnel

The Personnel Department has been working with all Operating Departments to streamline and identify efficiencies with the City’s recruitment and hiring processes. This collaborative effort has resulted in reduced time to fill the many vacant positions Citywide. The addition of these minor resource allocations below will support these process improvement initiatives.

U.S. HealthWorks-New Employee Medical Examination

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 39,000	\$ 51,687	\$ 64,775

The following expenditures relate to the additional costs associated with the contract renewal with U.S. HealthWorks Medical Group. Currently, the City has a five year fixed rate contract with U.S. HealthWorks Medical Group from FY 2014 to FY 2018. However, due to increases in medical cost services, it is anticipated that service rates will increase when the contract is renewed.

NEOGOV and CriteCall Interface

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 25,000	\$ -	\$ -	\$ -	\$ -

This request includes the addition of a one-time expenditure for the integration of NEOGOV with the CriteCall Dispatcher testing software to allow for real time updates of test scores. This efficiency will reduce the time needed for manual data input into NEOGOV.

Planning

Support for a Citywide Parks Master Plan

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -

Addition of expenditures related to the development of the citywide Parks Master Plan (PMP). PMP entails a three year work program consisting of public outreach, preparing an implementation strategy, and conducting environmental review in order to identify high priority sites for park land acquisition, and development. The Parks Master Plan would help promote Safe and Livable Neighborhoods by advancing a plan to provide needed park facilities.

Support for the Climate Adaptation Plan

FTE/Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 100,000	\$ 150,000	\$ 75,000	\$ -

The following expenditures concern the planning and development of the Climate Adaptation Plan. As part of the City’s Climate Action Plan, the Planning Department recommends the preparation of the Climate Adaptation Plan which will conduct assessments of environmental concerns and develop an implementation strategy. The purpose of the plan is to minimize anticipated climate change impacts, which includes potential impacts on existing and planned infrastructure.

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Reserves

The City’s Reserve Policy (Council Policy 100-20), was last amended by the City Council in July 2014 to increase the reserve level in the General Fund and grow and maintain the Risk Management reserves to support the City’s fiscal position and resilience. The Reserve Policy establishes reserve targets and funding schedules for all major funds to help withstand the economic impact of unanticipated events such as natural disasters or significant reductions in revenues. This section primarily focuses on the reserves of the General Fund, but also discusses the General Fund’s contributions to the Public Liability Fund, Workers’ Compensation Fund, and Long Term Disability Fund.

The City’s General Fund Reserve is comprised of the Emergency Reserve and the Stability Reserve. The City’s Reserve Policy requires that the Emergency Reserve and Stability Reserve equal 8.0 percent and 6.0 percent, respectively, of the most recent three-year average of annual audited General Fund revenues. Combined, the Emergency Reserve and Stability Reserve, result in a total General Fund Reserve target level of 14.0 percent of General fund operating revenues.

Based on the most recent three year average of un-audited actuals, the FY 2016 General Fund Reserve target of 14.0 percent is \$158.6 million. At the time of release of this Outlook, the FY 2016 ending fund balance of the General Fund is projected to be \$190.3 million or 16.8 percent of General Fund operating revenues, or 2.8 percent greater than the reserve target.

The following table displays a projection of the 14.0 percent General Fund Reserve target over the next five years based on using the revised three-year rolling average of each fiscal year’s projected operating revenues as included in the FY 2017-2021 Outlook.

(\$ in millions)

GENERAL FUND RESERVES ¹	Fiscal Year 2017		Fiscal Year 2018		Fiscal Year 2019		Fiscal Year 2020		Fiscal Year 2021	
Projected General Fund Reserve	\$ 163.1	14.0%	\$ 165.3	14.0%	\$ 171.6	14.0%	\$ 177.6	14.0%	\$ 184.3	14.0%
Emergency Reserve - 8.0%	\$ 93.2	8.0%	\$ 94.5	8.0%	\$ 98.1	8.0%	\$ 101.5	8.0%	\$ 105.3	8.0%
Stability Reserve - 6.0%	\$ 69.9	6.0%	\$ 70.9	6.0%	\$ 73.5	6.0%	\$ 76.1	6.0%	\$ 79.0	6.0%

1. Reserve percentage calculations based on projected operating revenues for previous three fiscal years (ie: FY 2017 percentages based on estimated FY14-16 operating)

With the General Fund Reserve target set at 14.0 percent of operating revenues, and as the operating revenue of the General Fund grows each fiscal year, the amount required to meet the reserve target also increases as shown in the table above. The FY 2017-2021 Outlook

assumes the City will maintain General Fund Reserve targets in each fiscal year through the use of any budgetary savings or excess revenue, if available, or by appropriating contributions to the reserves through the annual budget development or budget monitoring processes.

Workers’ Compensation Fund Reserve

The City works to build sufficient reserves to pay accrued and forecasted Workers’ Compensation liabilities based on annual liability valuation reports prepared by an independent actuary. The average actuarial liability for the three most recent fiscal years is used to determine the Workers’ Compensation reserve level target.

The City’s workers’ compensation liability is \$229.1 million as of June 30, 2015. Using this latest valuation, the average value of the annual actuarial liability for FY 2013 through FY 2015 is \$218.1 million. The City’s Reserve Policy states that 25.0 percent of the average value of outstanding actuarial liability, or \$54.5 million, shall be placed in reserves. As of June 30, 2015, the balance of the Workers’ Compensation Reserve is approximately \$48.4 million or 22.0 percent of the three year average. In order to maintain the 25.0 percent reserve target, an additional contribution of \$6.1 million (\$5.0 million General Fund) will be needed by the end of Fiscal Year 2016. An update to the reserve level will be provided during the Fiscal Year 2016 Mid-Year Budget Monitoring Report.

(\$ in millions)

Workers' Compensation Reserve	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Beginning Reserve Balance	\$ 54.5	\$ 57.0	\$ 58.7	\$ 60.1	\$ 61.5
General Fund Contribution	\$ 2.1	\$ 1.4	\$ 1.2	\$ 1.2	\$ 1.2
Citywide Contribution	\$ 0.4	\$ 0.3	\$ 0.3	\$ 0.3	\$ 0.3
Ending Reserve Balance	\$ 57.0	\$ 58.7	\$ 60.1	\$ 61.5	\$ 63.0
Ending Reserve Balance as Percent of Outstanding Liability	25.0%	25.0%	25.0%	25.0%	25.0%

As new actuarial valuations are completed, and the three year average liability changes, the workers’ compensation reserve policy will be revised as required to adjust the policy target to maintain a 25.0 percent reserve.

Public Liability Fund Reserve

The City maintains the Reserve Policy goal of building sufficient reserves to pay outstanding and forecasted claim obligations. The City’s Reserve Policy requires that the Public Liability Fund Reserve equal 50.0 percent of the value of the annual actuarial liability. The annual actuarial liability valuations for the three most recent fiscal years are used to determine the

value of the public liability for the purpose of calculating the reserve level. Based on the FY 2013 through FY 2015 average value of the annual actuarial liability is \$91.8 million.

Contributions to the Public Liability Fund reserve are solely funded by the General Fund. As of June 30, 2015, the balance of the Public Liability Fund Reserve was approximately \$37.9 million or 40.0 percent of the average actuarial liability. The FY 2017-2021 Outlook includes General Fund contributions of \$2.8 million in FY 2017, \$3.7 million in FY 2018, and \$2.8 million in FY 2019 to the Public Liability Reserve. These projected contributions are required to meet the reserve policy goal of 50.0 percent of the average value of the outstanding liability by FY 2020. Fiscal Years 2020-2021 are not projected to include a General Fund contribution to the Public Liability Reserve due to meeting the reserve targets in outlying fiscal years. The following table displays the contributions to Public Liability Reserve included in the FY 2017-2021 Outlook.

(\$ in millions)

Public Liability Reserve	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Beginning Reserve Balance	\$ 36.7	\$ 39.5	\$ 43.2	\$ 45.9	\$ 45.9
General Fund Contribution	\$ 2.8	\$ 3.7	\$ 2.8	\$ -	\$ -
Ending Reserve Balance	\$ 39.5	\$ 43.2	\$ 45.9	\$ 45.9	\$ 45.9
Ending Reserve Balance as Percent of Outstanding Liability	43.0%	47.0%	50.0%	50.0%	50.0%

Long-Term Disability Fund Reserve

The Long Term Disability Fund reserve provides non-industrially disabled City employees with income and flexible benefits coverage. The Fiscal Year 2016 reserve target is \$14.9 million or 100.0 percent of the average actuarial liability for the three most recent fiscal years. This reserve target has decreased by \$3.4 million from the target included in the FY 2016 Adopted Budget as a result of incorporating the Fiscal Year 2015 actuarial valuation in the three year average value of the annual actuarial liability. As of June 30, 2015, the balance in the Long-Term Disability Fund Reserve was \$18.4 million or 123.0 percent, of the three year average of the annual actuarial liability, exceeding the Fiscal Year 2016 Long-Term Disability Fund Reserve policy goal. As a result of the current Long-Term Disability reserve balance exceeding 100 percent, no contributions are projected for FY 2017-2021 Outlook.

(\$ in millions)

Long Term Disability Reserve	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
Beginning Reserve Balance	\$ 18.4	\$ 18.4	\$ 18.4	\$ 18.4	\$ 18.4
General Fund Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Citywide Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Reserve Balance	\$ 18.4	\$ 18.4	\$ 18.4	\$ 18.4	\$ 18.4
Ending Reserve Balance as Percent of Outstanding Liability	123.5%	123.5%	123.5%	123.5%	123.5%

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Conclusion

This Outlook focuses on four Priority Initiative categories which continue the commitment to allocating resources toward investments in infrastructure, neighborhoods, public safety, technology improvements, customer service, and open government while maintaining the City's responsible financial management practices. The Outlook outlines priorities, consistent with the City's Strategic Plan, and forecasts anticipated revenues and expenditures for the General Fund. It provides a comprehensive long-range analysis by incorporating economic assumptions, programmatic expenses, and accounts for newly prioritized or mandated expenditures. While the main focus of the Outlook is the priority initiatives, additional information on departmental requests not included in the Outlook are also included as an attachment. However, this document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2017 and future budgets.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2016. This Outlook provides the City Council and the public information in advance to facilitate an informed discussion during development of the FY 2017 Adopted Budget regarding the allocation of limited resources to meet the service needs of the residents of San Diego.



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BASELINE PROJECTIONS	GENERAL FUND REVENUES					
		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
	Property Taxes	\$ 498.3	\$ 523.1	\$ 545.7	\$ 566.8	\$ 584.2
	Sales Taxes	278.8	289.9	299.8	310.2	319.2
	Transient Occupancy Tax	110.3	116.4	122.2	128.3	134.1
	Franchise Fees	82.5	84.2	85.9	87.7	89.5
	Property Transfer Tax	9.5	9.7	10.0	10.2	10.5
	Licenses and Permits	24.7	25.3	25.9	26.6	27.3
	Fines, Forfeitures and Penalties	29.8	30.0	30.1	30.3	30.4
	Revenue from Money and Property	47.9	49.3	50.7	52.1	53.6
Revenue from Federal and Other Agencies	6.9	6.9	6.9	6.9	6.9	
Charges for Services	126.5	130.4	137.2	142.1	149.1	
Other Revenue	4.3	4.3	2.3	2.3	2.3	
Transfers In	89.6	86.7	89.4	92.2	94.9	
BASELINE GENERAL FUND REVENUES	\$ 1,309.1	\$ 1,356.2	\$ 1,406.0	\$ 1,455.7	\$ 1,501.9	
GENERAL FUND EXPENDITURES						
	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	
Salaries & Wages	\$ 521.0	\$ 521.8	\$ 522.0	\$ 523.0	\$ 521.9	
Multi-Year Employee Organization Agreements ¹	16.4	26.4	34.3	41.0	43.3	
Retirement Actuarially Determined Contribution (ADC) ²	182.7	179.4	174.4	170.6	167.6	
Flexible Benefits	64.8	64.8	64.8	64.8	64.8	
Other Post Employment Benefits (OPEB)	40.0	41.0	42.0	43.0	44.1	
Workers' Compensation	23.1	23.0	23.3	23.8	24.4	
Supplemental Pension Savings Plan (SPSP)	14.9	14.9	14.9	14.9	14.9	
Other Fringe Benefits	24.3	24.3	24.3	24.3	24.3	
Personnel Expenditures	\$ 887.2	\$ 895.6	\$ 900.0	\$ 905.5	\$ 905.4	
Supplies	\$ 24.9	\$ 25.8	\$ 26.7	\$ 27.6	\$ 28.6	
Contracts	217.3	223.3	230.8	238.9	246.9	
Information Technology	27.0	27.0	27.0	27.0	27.0	
Energy and Utilities	46.5	48.0	49.5	51.2	52.6	
Public Liability Reserve Contribution	2.8	3.7	2.8	-	-	
Other Expenditures	54.4	54.9	55.4	56.0	56.5	
Non-Personnel Expenditures	\$ 372.8	\$ 382.7	\$ 392.2	\$ 400.7	\$ 411.6	
BASELINE GENERAL FUND EXPENDITURES	\$ 1,260.0	\$ 1,278.4	\$ 1,292.3	\$ 1,306.2	\$ 1,317.0	
BASELINE PROJECTED REVENUES IN EXCESS OF EXPENDITURES	\$ 49.1	\$ 77.9	\$ 113.8	\$ 149.5	\$ 184.9	
PRIORITY INITIATIVES	PRIORITY INITIATIVE CATEGORY					
		Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021
	Infrastructure and Neighborhood Investment					
	Revenue	\$ 1.3	\$ 1.5	\$ 0.9	\$ 1.0	\$ 1.0
	Expenditures	\$ 41.6	\$ 53.6	\$ 76.4	\$ 86.8	\$ 94.0
	Public Safety					
	Revenue	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2	\$ 0.2
	Expenditures	\$ 4.9	\$ 13.4	\$ 9.8	\$ 14.6	\$ 16.1
	Technology Improvements					
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	\$ 3.0	\$ 3.7	\$ 2.5	\$ 2.2	\$ 1.9	
Customer Service and Open Government						
Revenue	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	\$ 0.4	
Expenditures	\$ 1.3	\$ 1.4	\$ 1.4	\$ 1.1	\$ 0.8	
Revenues Total	\$ 2.0	\$ 2.1	\$ 1.5	\$ 1.6	\$ 1.6	
Expenditures Total	\$ 50.8	\$ 72.1	\$ 90.2	\$ 104.7	\$ 112.8	
NET PROJECTED REVENUES IN EXCESS OF EXPENDITURES	\$ 0.2	\$ 7.9	\$ 25.1	\$ 46.4	\$ 73.7	

1. Outlook includes non-pensionable and pensionable compensation adjustments based on multi-year employee organization agreements. FY 2017 and FY 2018 include non-pensionable compensation adjustments, while FY 2019 and FY 2020 include pensionable compensation adjustments of 3.3 percent. Lastly, FY 2021 includes an adjustment for holiday credit on day off for POA members.

2. Based on June 30, 2014 actuarial valuation, the Citywide FY 2017 Actuarially Determined Contribution (ADC) is projected to be \$248.1 million, of which \$182.7 million is the General Fund contribution.

* Numbers may not add to exact figures due to rounding.

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GENERAL FUND REVENUES

Other Revenue	\$ 306,918
Ambulance Fuel Reimbursements	\$ 306,918
Charges for Services	\$ 5,862,825
Transient Occupancy Tax General Fund Reimbursement	\$ 4,637,713
SAP Enterprise Asset Management Project Revenue	\$ 1,225,112
Transfers In	\$ 12,826,506
Replacement of Police Department Computer Aided Dispatch (CAD) System	\$ 5,145,132
Transfer of Fund Balance of from the Tobacco Settlement Revenue Fund	\$ 3,790,112
Transfer of Fund Balance from the Decentralization Fund	\$ 2,003,262
Addition of CNG Fueling Station	\$ 900,000
Transfer of Fund Balance from the Parking Garage Fund	\$ 668,000
Transfer of Revenue from the Environmental Growth Funds	\$ 300,000
Transfer of Fund Balance from the Antenna Lease Fund	\$ 20,000
REVENUES TOTAL	\$ 18,996,249

GENERAL FUND EXPENDITURES

Personnel Expenditures	\$ 704,938
Fire Academies	\$ 542,557
Advanced Lifeguard Academy	\$ 105,800
Additional of 2.00 FTE Program Manager and 1.00 FTE Program Coordinator	\$ 56,581
Supplies	\$ 1,798,283
Fire-Rescue Department - Personal Protective Equipment	\$ 632,200
Fire Academies	\$ 471,585
Repair of Playground Rubberized Surface and Playground Equipment	\$ 300,000
Non-Personnel Expenditures for Addition of Sworn Positions	\$ 217,248
Police Department - Safety Equipment	\$ 62,000
Police Department - Non-Personnel Expenditures for Addition of 22.00 FTE Civilian Positions	\$ 60,000
City Street Repairs	\$ 25,000
Non-Personnel Expenditures Associated with Various Positions	\$ 22,600
Advanced Lifeguard Academy	\$ 7,650
Contracts	\$ 10,563,899
Funding for Park Improvement Projects	\$ 2,000,000
Transfer to the Public Liability Fund for the De Anza Settlement	\$ 1,900,000
Election Funding	\$ 1,773,583
Facility Condition Assessment	\$ 1,100,000
Relocation and Tenant Improvements	\$ 1,000,000
Mission Dam Dredging	\$ 400,000
Storm Drain Channel Program	\$ 400,000
Kinder Morgan Litigation	\$ 365,000
Replacement of City Administration Building Carpet	\$ 363,000
Professional Services for Qualcomm Stadium Activities	\$ 250,000
Bacteria Studies for Total Maximum Daily Load	\$ 250,000
Transfer to Civic San Diego for Economic Development Activities	\$ 125,000
Consultants for Enhanced Infrastructure Financing Districts	\$ 100,000
Street Sweeping Enhancements	\$ 87,679
Resident Satisfaction Survey	\$ 80,000
Citywide Compensation Survey	\$ 80,000
Fire Academies	\$ 50,271
Connect2Careers Funding	\$ 50,000
Coastal Marine Life Management Plan	\$ 50,000
SDSU Research Study on Traffic Stops	\$ 50,000
Park de la Cruz Community Center	\$ 37,000
Enterprise Asset Management Project Training	\$ 36,966
City Street Repairs	\$ 15,400
Capital Expenditures	\$ 4,157,774
Street Sweeping Program and Enhancements	\$ 1,431,000
Non-Personnel Expenditures for Addition of Sworn Positions	\$ 872,950
Police Department - Non-Personnel Expenditures for Addition of 22.00 FTE Civilian Positions	\$ 342,000
Maintenance Program for BMP	\$ 331,000
Additional Tree Trimming Crew	\$ 326,000
Maintenance of Citywide Facilities	\$ 315,000
Fire-Rescue Department - Rescue Tools & Equipment	\$ 233,060
Non-Personnel Expenditures for Addition of Park Rangers	\$ 111,000
Sales Tax for Replacement of Barge in Mission Bay	\$ 60,000
Catch Basin Enhancements	\$ 56,000
Charles Lewis III Neighborhood Park	\$ 25,000
Wedgforth Elementary Joint Use Facilities	\$ 17,480
Addition of Engineering Contracts	\$ 17,000
Park de la Cruz Community Center	\$ 12,000
Montgomery Academy Joint Use Facilities	\$ 5,520
University Village Park Tot Lot	\$ 2,764
Other Expenditures	\$ 97,662
San Diego Works Program	\$ 97,662

ATTACHMENT 2: FY 2016 ADOPTED BUDGET - ONE-TIME REVENUES AND EXPENDITURES **ATTACHMENT B**

Transfers Out	\$ 28,075,562
Replacement of the Police Department Computer Aided Dispatch (CAD) System	\$ 5,145,132
Bayside Fire Station Capital Improvement Project	\$ 5,000,000
City Facilities Annual Allocation for various Capital Improvement Projects	\$ 3,564,086
Street and Sidewalk Repairs	\$ 3,697,504
Street Light Improvements	\$ 3,700,000
Park and Recreation Capital Improvement Projects	\$ 1,700,000
Market Street Sidewalks Capital Improvement Project	\$ 1,000,000
Clean Natural Gas Fueling Station	\$ 900,000
ADA related Capital Improvement Projects	\$ 865,000
NTC Bridge Capital Improvement Project	\$ 500,000
Catch Basin Cleaning Program	\$ 491,000
Pump Station Maintenance	\$ 250,000
Traffic Related Projects	\$ 206,000
Storm Drain Pipe Maintenance	\$ 200,000
Beyer Park General Development Plan	\$ 200,000
Addition of Engineering Contracts	\$ 157,680
Ward Canyon Park	\$ 100,000
Electrical Boxes on Meade Ave	\$ 91,000
Graffiti Crew	\$ 87,080
Commercial/Business Inspections	\$ 81,000
Storm Drain Pipe Maintenance	\$ 80,361
Bicycle Master Plan	\$ 59,719
EXPENDITURES TOTAL	\$ 45,398,118

Attachment 3: FY 2017-2021 Five Year Outlook
Not Included Operational and Capital Needs

ATTACHMENT B

Department/ Request Title	Description	FTE/ Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
City Auditor							
Independent Audit Staff	The Jefferson Wells report, presented and accepted at the March 24, 2008 Audit Committee Meeting, recommended the City have an Independent Audit function with 25 staff auditors.	FTE Expense	- \$ -	2.00 \$ 258,575	2.00 \$ 258,575	2.00 \$ 258,575	2.00 \$ 258,575
Total Department FTE			-	2.00	2.00	2.00	2.00
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ -	\$ 258,575	\$ 258,575	\$ 258,575	\$ 258,575
Economic Development							
Global Trade Program	In order to move forward with a pilot Foreign Direct Invest plan, the addition of a Program Coordinator is requested.	FTE Expense	1.00 \$ 131,282	1.00 \$ 131,282	1.00 \$ 131,282	1.00 \$ 131,282	1.00 \$ 131,282
HUD Section 108 Loan Program	The following program requests funding to support federally-mandated Section 108 loan repayments for the Naval Training Center project. As a result of Senate Bill 107, this item will be submitted to the Department of Finance for approval on the upcoming Recognized Obligations Payment Schedule (ROPS).	Expense	\$ 157,841	\$ 502,734	\$ 503,853	\$ 502,571	\$ 501,904
Total Department FTE			1.00	1.00	1.00	1.00	1.00
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 289,123	\$ 634,016	\$ 635,134	\$ 633,853	\$ 633,185
Fire-Rescue							
Purchase of Third Helicopter	Request for a third helicopter to enhance the Fire-Rescue Department's ability to provide aerial fire suppression and rescue services.	Expense	\$ 1,000,838	\$ 1,000,838	\$ 1,000,838	\$ 1,000,838	\$ 1,000,838
Brush Management Program	Addition of personnel and non-personnel expenses is needed to conduct brush inspection activities.	FTE Expense	8.00 \$ 683,493	8.00 \$ 483,493	8.00 \$ 483,493	8.00 \$ 483,493	8.00 \$ 483,493
Elimination of Cross-Staffing for HAZMAT Unit	Request for additional personnel dedicated to the HAZMAT unit in order to increase efficiency and reduce out-of-service time resulting from cross-staffing.	FTE Expense	12.00 \$ 1,213,427	12.00 \$ 1,213,427	12.00 \$ 1,213,427	12.00 \$ 1,213,427	12.00 \$ 1,213,427
Total Department FTE			20.00	20.00	20.00	20.00	20.00
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 2,897,759	\$ 2,697,759	\$ 2,697,759	\$ 2,697,759	\$ 2,697,759
Library							
Radio Frequency Identification Conversion	The Department is requesting additional funding to continue the Radio Frequency Identification Conversion at all branch libraries in order to provide better automated services.	Expense	\$ 477,500	\$ 477,500	\$ -	\$ -	\$ -
Expansion of Service Hours	Additional personnel is requested to support the expansion of service hours.	FTE Expense	65.50 \$ 3,967,137	65.50 \$ 3,967,137	65.50 \$ 3,967,137	65.50 \$ 3,967,137	65.50 \$ 3,967,137
Total Department FTE			65.50	65.50	65.50	65.50	65.50
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 4,444,637	\$ 4,444,637	\$ 3,967,137	\$ 3,967,137	\$ 3,967,137
Park & Recreation							
Brush Management	To ensure compliance with brush management regulations, additional personnel and non-personnel expenses are requested.	FTE Expense	5.00 \$ 1,136,661	5.00 \$ 1,090,045	5.00 \$ 1,191,668	5.00 \$ 1,298,372	5.00 \$ 1,410,411
Drought Response: Turf Fertilization	Request for turf fertilization for athletic fields and joint use sites.	Expense	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Drought Response: Irrigation Upgrades	Requests for irrigation upgrades to improve turf and conserve water.	FTE Expense	1.00 \$ 80,345	1.00 \$ 50,345	1.00 \$ 80,345	1.00 \$ 50,345	1.00 \$ 80,345
Drought Response: Water Wise Plant Conversion	As part of the water conservation strategy, additional personnel and equipment are needed to convert 15 acres into drought tolerant acreage.	FTE Expense	1.00 \$ 422,704	1.00 \$ 152,704	1.00 \$ 152,704	1.00 \$ 152,704	1.00 \$ 152,704
Permit Center Public Information Clerk	Due to an increase in permit applications, additional personnel is requested to adequately process the volume of permits.	FTE Expense	1.00 \$ 43,797	1.00 \$ 43,797	1.00 \$ 43,797	1.00 \$ 43,797	1.00 \$ 43,797
GIS Specialist	In support of the City's Open Data Initiative, the	FTE	1.00	1.00	1.00	1.00	1.00

Attachment 3: FY 2017-2021 Five Year Outlook
Not Included Operational and Capital Needs

ATTACHMENT B

Department/ Request Title	Description	FTE/ Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
	Department requests additional personnel to update and manage the Park's information records.	Expense	\$ 75,663	\$ 75,663	\$ 75,663	\$ 75,663	\$ 75,663
Expanded Hours at Recreation Centers	Additional personnel is requested to support the extension of service hours.	FTE	2.25	3.50	5.75	5.75	5.75
		Expense	\$ 78,738	\$ 122,482	\$ 202,970	\$ 202,970	\$ 202,970
Restoration of Services	Request for additional personnel to restore maintenance services at various neighborhood parks.	FTE	8.00	8.00	8.00	8.00	8.00
		Expense	\$ 396,119	\$ 373,119	\$ 373,119	\$ 373,119	\$ 373,119
Total Department FTE			19.25	20.50	22.75	22.75	22.75
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 2,434,028	\$ 2,108,155	\$ 2,320,266	\$ 2,396,970	\$ 2,539,009

Police

Addition of Sworn Positions and Equipment	Addition of non-personnel expenditures for the equipment and vehicles needed to sustain an increase in personnel.	Expense	\$ 136,645	\$ 136,645	\$ 136,645	\$ 136,645	\$ 136,645
Addition of Civilian Positions and Equipment	Per the Police Department's Five-Year Plan, addition of civilian positions and associated non-personnel expenses for equipment.	FTE	5.00	5.00	5.00	5.00	5.00
		Expense	\$ 421,741	\$ 457,426	\$ 493,111	\$ 562,981	\$ 564,481
Replace Equipment	Request to replace outdated equipment.	Expense	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 50,000
Restoration of Air Borne Law Enforcement Hours	This request relates to the increase in fuel expenses required to restore ABLE hours.	Expense	\$ 365,000	\$ 370,000	\$ 375,000	\$ 380,000	\$ 385,000
New Early Identification & Intervention System (EIIIS)	The one-time expenditure is for the replacement of the Early Identification & Intervention System.	Expense	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
CGI Upgrade	Request to replace the current CGI program.	Expense	\$ 280,000	\$ 280,000	\$ -	\$ -	\$ -
Fiber Networking Project	Addition of non-personnel expense related to the expansion of fiber network bandwidth.	Expense	\$ 322,000	\$ 396,000	\$ 802,000	\$ 386,000	\$ -
Ruggedized Laptops - RSVP	This one-time expenditure is related to the request for the purchase of ruggedized laptops for volunteers of the RSVP program.	Expense	\$ 145,700	\$ -	\$ -	\$ -	\$ -
Windows 2012 Server Migration	As part of the Department of IT's roadmap for the City, non-personnel expense associated with server migration.	Expense	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Non-Ruggedized Laptops	Addition of non-personnel expense to replace non-ruggedized laptops.	Expense	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000
Increase for Photocopy Expense Budget	This request relates to the expenditure associated with photocopy expenses.	Expense	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Increase in Uniform Allowance Expense Budget	This request relates to the costs associated with the Uniform Allowance expense.	Expense	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Funding for Sgt./Lt. Promotional Exams	This request relates to the costs associated with providing the sergeant and lieutenant promotional exams.	Expense	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -
Data Server Upgrades	Addition of non-personnel expenditures associated with server and storage upgrades.	Expense	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
NetRMS Implementation	One-time expenditure is associated with the migration from CRMS to Net RMS, a high performance records management system designed for the specific needs of law enforcement.	Expense	\$ -	\$ 450,000	\$ -	\$ -	\$ -
NetRMS Maintenance	Following the implementation of Net RMS, additional costs will be incurred for the ongoing maintenance of the Net RMS system.	Expense	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
Co-Gen CIP Project	This project will replace existing engines and system components necessary to provide the facility with more reliable power during emergency operation events.	Expense	\$ 750,000	\$ -	\$ -	\$ -	\$ -
Police Range Refurbishment	One-time request for refurbishment of the Police range.	Expense	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -
Headquarters Flooring Maintenance	Addition of non-personnel expense to replace the flooring at the Police Headquarters.	Expense	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -

Department/ Request Title	Description	FTE/ Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Total Department FTE			5.00	5.00	5.00	5.00	5.00
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 11,017,086	\$ 4,786,071	\$ 4,202,756	\$ 3,011,626	\$ 2,332,126
Public Works - Contracts							
Addition of Contract Specialist Staff	In order to maintain adequate resources to support continued growth of the CIP Program, the Department is requesting additional personnel to support CIP related contracts.	FTE	1.00	1.00	2.00	2.00	2.00
		Revenue	\$ 50,752	\$ 50,752	\$ 101,504	\$ 101,504	\$ 101,504
		Expense	\$ 80,859	\$ 80,859	\$ 161,718	\$ 161,718	\$ 161,718
Addition of Technical Support Services	Request to replace the current information system and implement other electronic processing streamlining efforts.	Expense	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Total Department FTE			1.00	1.00	2.00	2.00	2.00
Total Department Revenue			\$ 50,752	\$ 50,752	\$ 101,504	\$ 101,504	\$ 101,504
Total Department Expense			\$ 180,859	\$ 80,859	\$ 161,718	\$ 161,718	\$ 161,718
Public Works - General Services							
Evaluation of the City's Property Management Functions	This one-time expenditure relates to the evaluation of the City's property management functions and to develop a property management program.	Expense	100,000	-	-	-	-
Total Department FTE			-	-	-	-	-
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 100,000	\$ -	\$ -	\$ -	\$ -
Transportation & Storm Water							
Street - Electronic Message Signs	Request to purchase five electronic message signs to communicate traffic and construction information to the public.	Expense	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Street - Operation & Maintenance-Traffic Group	In order to comply with the City's Standard for High Visibility Continental Crosswalks, the Department is requesting additional personnel and non-personnel expenditures for the installation and maintenance of crosswalks.	FTE	2.00	2.00	2.00	2.00	2.00
		Expense	\$ 283,975	\$ 154,096	\$ 154,096	\$ 154,096	\$ 154,096
Street - Public Works Dispatch Support	Request for additional personnel to accommodate an increase in call volume at the dispatch center.	FTE	1.00	1.00	1.00	1.00	1.00
		Expense	\$ 50,160	\$ 50,160	\$ 50,160	\$ 50,160	\$ 50,160
Street - Tree Maintenance	Request relates to personnel and non-personnel expenditures to support the maintenance and removal of trees throughout the City.	FTE	2.00	2.00	2.00	2.00	2.00
		Expense	\$ 254,325	\$ 144,950	\$ 144,950	\$ 144,950	\$ 144,950
Street - Safety Support	Request for additional personnel to provide support to injury prevention programs.	FTE	1.00	1.00	1.00	1.00	1.00
		Expense	\$ 81,098	\$ 81,098	\$ 81,098	\$ 81,098	\$ 81,098
Right-of-Way Coordination - IT Support	Transportation & Storm Water Department is projecting to add approximately 100 new positions over the next five years. The addition of 1.00 Information Systems Analyst is needed to ensure adequate levels of IT support for the Department.	FTE	1.00	1.00	1.00	1.00	1.00
		Expense	\$ 77,163	\$ 77,163	\$ 77,163	\$ 77,163	\$ 77,163
Transportation Engineering Operations - PRA Requests	In order to comply with the California Proposition 42, the Department is requesting additional personnel to aid in the processing of increased requests and reduce the response time.	FTE	1.00	1.00	1.00	1.00	1.00
		Expense	\$ 45,297	\$ 45,297	\$ 45,297	\$ 45,297	\$ 45,297
Transportation Engineering Operations - Pedestrian and Bike Initiatives	As part of an initiative to adhere to the California Global Warming Solutions Act, the following is a request to fund the analysis of how the new infrastructure and policy changes are impacting commuter walking and bicycling opportunities.	Expense	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Storm Water - Flood Risk Management	Addition of non-personnel expenditures associated with the maintenance and repair of water pipes, as well as storm water infrastructure. This request includes the expenses for pipe replacements, vehicles, supplies, and equipment needed for flood reductions tasks.	Expense	\$ 34,929,327	\$ 30,704,809	\$ 43,589,545	\$ 48,060,301	\$ 43,337,218

Attachment 3: FY 2017-2021 Five Year Outlook
 Not Included Operational and Capital Needs

ATTACHMENT B

Department/ Request Title	Description	FTE/ Rev/Exp	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Storm Water - Water Quality Improvement Plan	The Water Quality Improvement Program (WQIP) includes projects that pertain to enhancing catch basin cleaning, outfall monitoring, managing street sweeps and developing new standards for compliance purposes.	Expense	\$ 36,712,207	\$ 46,858,035	\$ 40,286,152	\$ 41,361,865	\$ 52,274,711
Total Department FTE			8.00	8.00	8.00	8.00	8.00
Total Department Revenue			\$ -	\$ -	\$ -	\$ -	\$ -
Total Department Expense			\$ 72,783,551	\$ 78,365,607	\$ 84,678,460	\$ 90,224,929	\$ 96,414,692
Grand Total	General Fund FTE		119.75	123.00	126.25	126.25	126.25
Grand Total	General Fund Revenue		\$ 50,752	\$ 50,752	\$ 101,504	\$ 101,504	\$ 101,504
Grand Total	General Fund Expense		\$ 94,147,044	\$ 93,375,680	\$ 98,921,807	\$ 103,352,569	\$ 109,004,203

FY: 2017

VOLUME 2 Department Detail



Kevin L. Faulconer
Mayor

Sherril Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2015

Executive Director

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For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 23, 2016



Jesse Takahashi
CSMFO President

Michael Gomez
Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2017 Proposed Budget** that continues the work of building San Diego's better future. It furthers the progress the City of San Diego has made to put neighborhoods first, create a stronger quality of life for all communities and provide equitable service to neighborhoods throughout the City. The proposed budget enhances neighborhood services, prioritizes investment in streets and infrastructure and maintains a strong commitment to responsible financial management.

The proposed budget recommends funding for programs and projects that will create a lasting impact on the lives of San Diegans by increasing funding for road repair, parks and critical infrastructure, public safety, environmental protection through the implementation of the Climate Action Plan, expansion of recreation center hours and afterschool programming, additional services to address homelessness, investment in youth employment, and a continued commitment to government transparency and open data initiatives.

The proposed budget reflects San Diego's strong economy, projecting moderate growth in all major General Fund revenue categories. This sustained growth allows for enhanced services in every community. While the proposed budget projects moderate increases in revenues, growth has modestly declined compared to recent fiscal years. Economic uncertainty exists both in the stock market and major sales tax generating categories such as oil and gas prices and general consumer goods. These conditions make Fiscal Year 2017 an important year to continue building and enhancing the City's reserves to ensure a sustainable financial future.

As we continue to invest in building stronger communities, we must also safeguard San Diego's financial health. The proposed budget recommends fully funding City reserves, including additions to the City's General Fund Reserve and risk management reserves. To further protect communities from service reductions in the future, I have recommended to the City Council the creation and funding of a new Pension Payment Stabilization Reserve to minimize cuts to neighborhood funding when the City incurs unexpected increases in pension payments from market volatility, changes in actuarial assumptions or other factors. For over a decade, the City has responsibly funded in full its pension obligations, and this pension reserve bolsters the City's fiscal sustainability. Our strong reserve policy is key to protecting against the effects of potential economic downturns or slowing in the economy.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. The City is on target to repair 308 miles of streets in Fiscal Year 2016. The proposed budget includes funding to repair 380 miles of streets to remain on schedule to repair roughly one-third of the City's entire street network – 1,000 miles – over a five-year period. Other important infrastructure investments funded in the proposed budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

The proposed budget includes the addition of 21 full-time positions to improve the condition of City facilities, such as recreation centers and libraries. This budget also includes funding to continue facility condition assessments and to create job opportunities for skilled workers in various trades through a new apprenticeship program in the City's Public Works Department.

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. Retaining and recruiting police officers to grow and strengthen the San Diego Police Department continues to be a large focus. The proposed budget includes \$5.9 million in non-pensionable pay increases for the second year of a landmark five-year agreement between the City and the San Diego Police Officers Association. There are also funding increases to support additional sworn and civilian police positions, additional overtime for police officers, body-worn cameras, and improvements and repairs to police facilities – primarily the Police Headquarters.

The proposed budget funds resources to improve citywide response times with additional fire crews and emergency first responders. Funding is provided for an additional fire academy, for a total of two academies in Fiscal Year 2017. Additionally, the proposed budget adds 32 full-time positions and operational funding for the temporary fire station in Skyline, the permanent station in Eastside Mission Valley and two Fast Response Squads as recommended in the Citygate report on fire services deployment, as well as funds the costs to deploy the Fire-Rescue Strike Team and specialized equipment for helicopter mechanics.

Protecting and preserving San Diego's beaches and bays – and the visitors who enjoy them – remains a top priority of my administration. Our scenic coastline provides valuable recreational opportunities for local residents and attracts millions of tourists each year. City lifeguards are responsible for providing the highest quality safety services in our coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Proposed Budget provides for an advanced lifeguard academy, additional training for seasonal lifeguards, a lifeguard sergeant, and additional lifeguard positions for Ocean Beach, Mission Bay and Sunset Cliffs.

Bringing Equality to Opportunity

We all deserve equal access to opportunities, no matter which zip code you call home. Quality neighborhood services are essential to building stronger, more resilient communities.

The proposed budget builds upon park service improvements in recent fiscal years, expanding hours of operation at recreation centers from 45 hours to 60 hours per week at eight additional recreation centers throughout San Diego, bringing the total number of recreational centers with expanded hours to 44 since 2015. Additional funding is included to support operation and maintenance needs for the 15 new and expanded park and recreation facilities opening to the public during Fiscal Year 2017, staffing and contracts for playground improvements, repairs and rubberized surfacing, and increasing the funding for La Jolla Cove odor mitigation.

Mayor's Budget Message

Libraries, our City's centers for lifelong learning, similarly see continued gains in the proposed budget. The popular "Do Your Homework @ the Library" program will be expanded at all current locations in order to accommodate increased demand. Additional library funding is included to support education, community engagement and development programs while additional positions will provide enhanced educational opportunities at the Valencia Park and Malcolm X libraries.

To build a stronger, more prosperous city where every neighborhood can share in San Diego's growing economy, additional funds have been allocated to the "Connect2Careers" program – a San Diego Workforce Partnership initiative launched with seed funding from the City of San Diego – to support efforts to increase employment opportunities for San Diego's youth.

The proposed budget also includes resources to help homeless veterans with a renewed focus on permanent solutions to ending homelessness one person at a time. In total, approximately \$2 million continues to be provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives. This is in addition to resources provided by federal grants and the San Diego Housing Commission.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget funds new technologies to help the City provide improved customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

Following the successful launch of the new City of San Diego website, the Proposed Budget provides resources for a new customer service portal modeled off the national 3-1-1 phone and online non-emergency assistance program. The system, which will include online tools, will make accessing City information and reporting problems – such as potholes – simpler and faster for residents and businesses. City employees will have access to a new centralized database to help answer frequently asked questions and more efficiently route service requests through existing work order systems. This multi-year effort will accelerate improvements in customer service and continue the spirit of innovation initiated with the San Diego Works efficiency program in 2014.

The proposed budget includes additional resources to further the City's open data initiative, which aims to post more public information online, and support more efficient management of responses to requests made under the California Public Records Act.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight fosters a healthy financial future and saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and a comprehensive plan to address both pension and retiree health care costs. According to Fitch

Mayor's Budget Message

Ratings, drivers of the City's AA- credit rating include San Diego's ongoing commitment to conservative fiscal management policies, General Fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five-year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key reasons behind San Diego's favorable rating.

Conclusion

The Fiscal Year 2017 Proposed Budget continues lay the foundation for building a better future by creating opportunities for San Diegans in every community. The proposed budget prioritizes services and programs that continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our City government is open, effective and efficient. The proposed budget maintains sound fiscal practices by increasing General Fund reserves and creates a new Pension Payment Stabilization Reserve prioritizing investments in infrastructure improvements and public safety, restoring and enhancing neighborhood services, increasing funding for expanded youth opportunities and customer service initiatives.

I look forward to working with the City Council during the budget adoption process to produce a responsible and transparent adopted budget for the next fiscal year. I thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



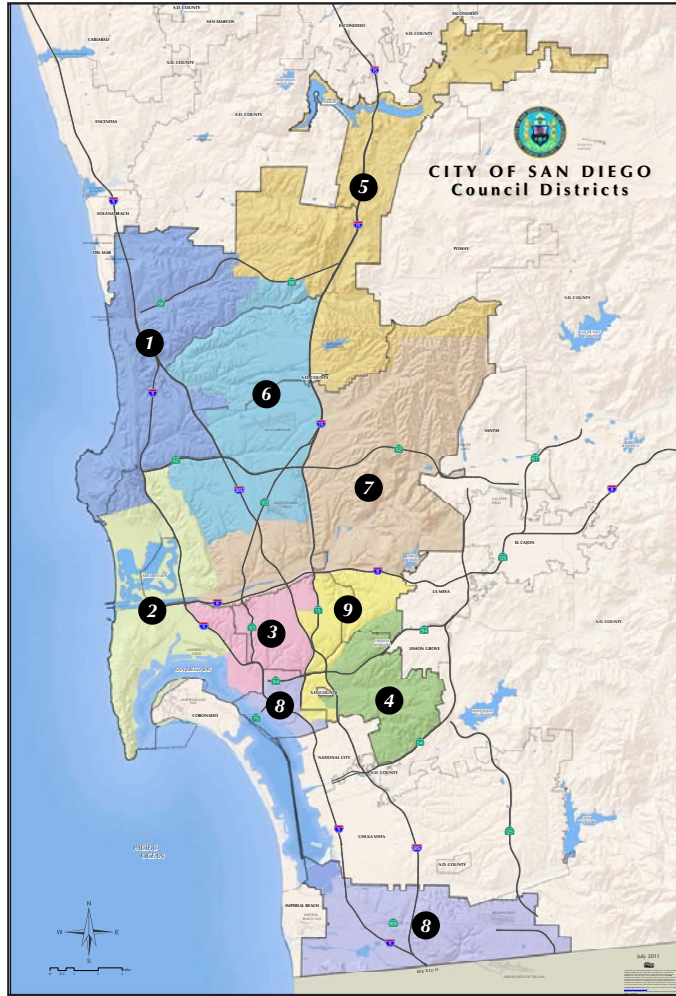
Sherri Lightner
Council President
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Lorie Zapf
Councilmember
District 2



Todd Gloria
Councilmember
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer



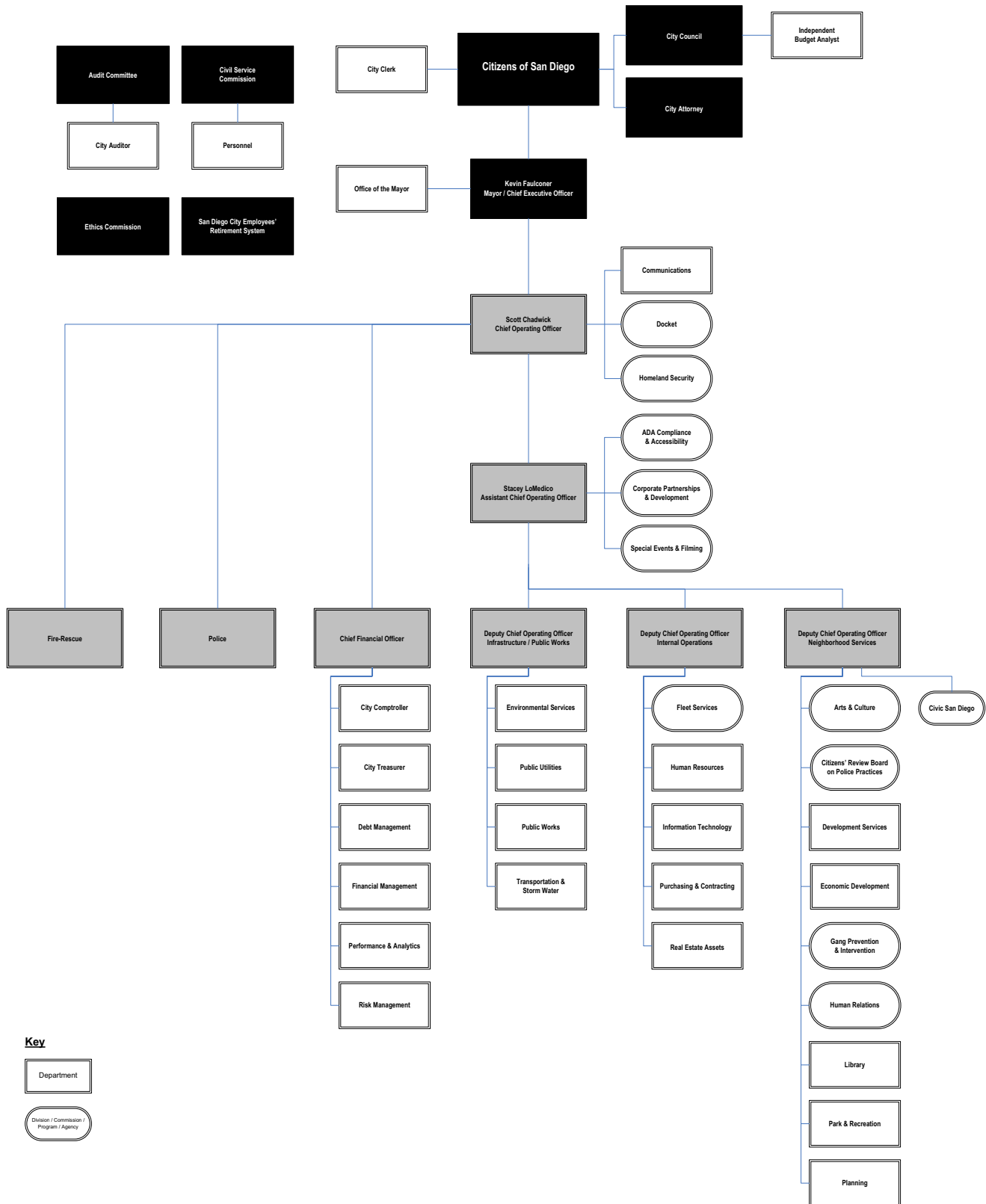
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Did you know?
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, history, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Did you know?

The “Did you know?” section is new to this year’s budget narrative and is optional. This is an area where departments can identify, list, and describe ‘fast facts’ in bullet style format (i.e. # of employees, # of visitors, # of invoices processed, # of facilities).

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department’s performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Actual and target figures for Fiscal Year 2015, estimated figures for Fiscal Year 2016, and targets for Fiscal Year 2017 have been included for each performance indicator.

Guide to the Budget

Volume II

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
FTE Positions (Budgeted)	105.76	115.00	118.00	3.00
Personnel Expenditures	\$ 11,716,623	\$ 13,674,195	\$ 15,516,104	\$ 1,841,909
Non-Personnel Expenditures	26,977,255	35,842,814	34,606,773	(1,236,041)
Total Department Expenditures	\$ 38,693,878	\$ 49,517,009	\$ 50,122,877	\$ 605,868
Total Department Revenue	\$ 38,855,582	\$ 47,615,093	\$ 48,026,107	\$ 411,014

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Enterprise IT Sourcing Operations	\$ 2,091,998	\$ 3,073,388	\$ 2,654,279	\$ (419,109)
Financial & Support Services	2,149,891	3,597,852	3,744,634	146,782
IT Contract Management	-	-	529,326	529,326
Information Technology	4,953,415	6,532,989	4,515,940	(2,017,049)
Project Management Office	1	159,668	339,223	179,555
Total	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402	\$ (1,580,495)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Enterprise IT Sourcing Operations	9.00	10.00	10.00	0.00
Financial & Support Services	10.00	7.00	8.00	1.00
IT Contract Management	0.00	0.00	3.00	3.00
Information Technology	23.00	26.00	19.00	(7.00)
Project Management Office	0.00	1.00	2.00	1.00
Total	42.00	44.00	42.00	(2.00)

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the FY2015 Budget column by revenue and expenditure category may not match the Fiscal Year 2015 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	\$ 1,572,718	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 54,643	\$ 110,697	\$ 110,697	\$ -
Fringe Benefits	50,999	70,087	76,240	6,153
PERSONNEL SUBTOTAL	105,642	180,784	186,937	6,153
NON-PERSONNEL				
Contracts	\$ 588,564	\$ 630,300	\$ 874,598	\$ 244,298
Information Technology	1,087,395	1,251,490	824,881	(426,609)
Capital Expenditures	10,332	-	-	-
NON-PERSONNEL SUBTOTAL	1,686,292	1,881,790	1,699,479	(182,311)
Total	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416	\$ (176,158)

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Charges for Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938	\$ (100,403)
Rev from Money and Prop	1,830	-	-	-
Rev from Other Agencies	105,968	195,303	195,303	-
Total	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241	\$ (100,403)

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	0.00	0.00	\$66,768 - \$80,891	\$ -
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	59,363
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 110,697
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 609	\$ 513	\$ 513	\$ -	-
	Flexible Benefits	7,730	18,583	21,920	3,337	3,337
	Long-Term Disability	503	361	353	(8)	(8)
	Medicare	802	1,605	1,605	-	-
	Other Post-Employment Benefits	6,671	11,772	11,838	66	66
	Retiree Medical Trust	-	148	148	-	-
	Retirement ADC	29,712	25,626	28,059	2,433	2,433
	Risk Management Administration	945	2,100	2,046	(54)	(54)
	Supplemental Pension Savings Plan	3,307	8,567	8,567	-	-
	Unemployment Insurance	118	207	203	(4)	(4)
	Workers' Compensation	604	605	988	383	383
Fringe Benefits Subtotal		\$ 50,999	\$ 70,087	\$ 76,240	\$ 6,153	
Total Personnel Expenditures					\$ 186,937	

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 569,727	\$ 491,350	\$ 392,959
TOTAL BALANCE AND RESERVES	\$ 569,727	\$ 491,350	\$ 392,959
REVENUE			
Charges for Current Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938
Revenue from Other Agencies	105,968	195,303	195,303
Revenue from Use of Money and Property	1,830	-	-
TOTAL REVENUE	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200
OPERATING EXPENSE			
Personnel Expenses	\$ 54,643	\$ 110,697	\$ 110,697
Fringe Benefits	50,999	70,087	76,240
Contracts	588,564	630,300	874,598
Information Technology	1,087,395	1,251,490	824,881
Capital Expenditures	10,332	-	-
TOTAL OPERATING EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
TOTAL EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
BALANCE	\$ 491,350	\$ 172,420	\$ 149,784
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Volume II - Department Detail

Table of Contents

Airports	1
Capital Outlay Fund	13
City Attorney	19
City Auditor	27
City Clerk	33
City Comptroller	43
City Council	51
City Treasurer	77
Citywide Program Expenditures	89
Commission for Arts & Culture	95
Communications	103
Convention Center	111
Debt Management	119
Department of Information Technology	129
Development Services	151
Economic Development	169
Environmental Services	179
Ethics Commission	211
Financial Management	217
Fire-Rescue	227
Gas Tax Fund	249
Human Resources	257
Infrastructure/Public Works	267
Internal Operations	277
Library	293
Mission Bay/Balboa Park Improvement Fund	301
Mission Bay Improvements Fund	307
Neighborhood Services	313
Office of Homeland Security	319
Office of the Assistant COO	327
Office of the Chief Financial Officer	337
Office of the Chief Operating Officer	345
Office of the IBA	353
Office of the Mayor	359
Park & Recreation	367

Volume II - Department Detail

Table of Contents

Performance & Analytics	391
Personnel	399
PETCO Park	407
Planning	415
Police	427
Public Safety Services & Debt Service Fund	449
Public Utilities	455
Public Works	489
Purchasing & Contracting	513
QUALCOMM Stadium	525
Real Estate Assets	535
Regional Park Improvements Fund	547
Risk Management	553
Special Events and Filming	563
Special Promotional Programs	571
Storm Drain Fund	585
TransNet	591
Transportation & Storm Water	599
Trolley Extension Reserve Fund	617
Zoological Exhibits Maintenance Fund	623

Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery Field is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business-park, restaurants, Fire Station 43, City Field Engineering, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and Grant Assurances, as well as administering the various leases.

The Division's mission is:

To develop, operate, and maintain Montgomery and Brown Field Airports as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner

Goals and Objectives

Goal 1: Ensure City Airports are operated safely and efficiently

- Inspect the airports every day, morning, and evening per FAA standards
- Pass annual CALTRANS Aeronautics inspections
- Maintain capability for emergency repairs

Airports

Goal 2: Ensure the Airports comply with all applicable federal, State, and local regulations as access portals to the National Air Transportation System

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Update Airport Layout Plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding Airport Operations and all FAA Airport Improvement Program Grant Assurances
- Conduct annual hangar and facility inspections
- Correct discrepancies found during inspections in a timely manner in accordance with the Airports Operations Policy Manual

Goal 3: Ensure the City's airports are financially self-sufficient, maximize aviation uses, and invest in Airports infrastructure

- Ensure that all available Airports properties are held under appropriate leases or use agreements, with no lease in a "hold-over" status
- Offer long term leases to the "Tiedown" tenants with hangars
- Maximize the City's Return on Investment by ensuring that all leases comply with City policies, are monitored regularly, and are based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually to be fair and reasonable, and are adjusted appropriately in accordance with City policy
- Annually publish an "Airports Division Business Plan" which will be presented to the Airports Advisory Committee and the Economic Development & Intergovernmental Relations Committee

Goal 4: Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Publish and keep updated a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions.

Goal 5: Be customer focused and responsive to citizens' concerns, particularly noise and safety concerns

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Solicit advice from the Airports Advisory Committee and community planning groups
- Involve the Airports Advisory Committee, users, citizens, and other interested parties in the operation, utilization, and development of the Airports
- Respond to community noise and safety complaints within two business days
- Publish a staggered, bi-annual airport-specific electronic newsletter

Goal 6: Be extraordinary stewards of Airports property, especially environmentally unique and sensitive habitat

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

Airports

Goal 7: Retain and recruit experienced professionals well versed in airport management and provide recurrent training to maintain a high level of competency

- Place emphasis on education and aviation experience in the selection of new employees
- Encourage membership in professional organizations such as the American Association of Airport Executives
- Encourage certification and/or accreditation from the American Association of Airport Executives
- Encourage attendance at professional conferences and workshops related to the airport industry
- Recognize and promote employees who demonstrate exceptional performance and knowledge in the airport management field

Key Performance Indicators

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0
2. Average number of working days to respond to a noise complaint	1	1	1	1
3. Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%
4. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	19.00	19.00	22.00	3.00
Personnel Expenditures	\$ 1,453,271	\$ 1,569,452	\$ 1,965,602	\$ 396,150
Non-Personnel Expenditures	1,704,384	3,732,455	3,116,198	(616,257)
Total Department Expenditures	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800	\$ (220,107)
Total Department Revenue	\$ 4,761,810	\$ 4,881,882	\$ 5,022,359	\$ 140,477

Airports Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Airports	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800	\$ (220,107)
Total	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800	\$ (220,107)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Airports	19.00	19.00	22.00	3.00
Total	19.00	19.00	22.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Brown Field Terminal Addition of non-personnel expenditures for structural repair of the Brown Field Airport terminal.	0.00	\$ 225,000	\$ -
Montgomery Field Terminal Addition of non-personnel expenditures for structural repair of the Montgomery Field Airport terminal.	0.00	200,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	172,903	-
Contractual Services Addition of non-personnel expenditures for architectural and engineering services for operating and maintenance projects.	0.00	150,000	-
Safety and Operational Support Addition of 1.00 Airport Operations Assistant and 1.00 Property Agent to maintain current service levels.	2.00	137,767	-
Environmental Support Addition of 1.00 Biologist 3 specialized in State and Federal airport requirements to conduct mandated environmental studies.	1.00	86,692	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,365	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(517)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(14,554)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(29,763)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to services for maintenance, repairs, and security.	0.00	(500,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(650,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	140,477
Total	3.00	\$ (220,107)	\$ 140,477

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 901,164	\$ 1,011,262	\$ 1,231,872	\$ 220,610
Fringe Benefits	552,107	558,190	733,730	175,540
PERSONNEL SUBTOTAL	1,453,271	1,569,452	1,965,602	396,150
NON-PERSONNEL				
Supplies	\$ 137,853	\$ 163,694	\$ 166,622	\$ 2,928
Contracts	1,247,144	3,130,699	2,570,093	(560,606)
Information Technology	129,855	191,978	162,215	(29,763)
Energy and Utilities	170,590	223,747	195,448	(28,299)
Other	5,591	5,160	4,643	(517)
Transfers Out	14,067	844	844	-
Capital Expenditures	(716)	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	1,704,384	3,732,455	3,116,198	(616,257)
Total	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800	\$ (220,107)

Airports

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 626,851	\$ 580,096	\$ 591,192	\$ 11,096
Fines Forfeitures and Penalties	250	-	-	-
Other Revenue	20,140	-	-	-
Rev from Money and Prop	4,084,069	4,301,786	4,431,167	129,381
Rev from Other Agencies	30,500	-	-	-
Total	\$ 4,761,810	\$ 4,881,882	\$ 5,022,359	\$ 140,477

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,865
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	123,112
20000035	Airport Operations Assistant	3.00	3.00	4.00	34,944 - 41,642	157,631
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,353
20000648	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	62,005
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	36,061
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,000
20000768	Property Agent	1.00	1.00	2.00	59,363 - 71,760	128,277
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	91,604
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	76,442
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	72,988
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(33,322)
	Overtime Budgeted					26,380
	Pesticide App Licens					5,200
	Termination Pay Annual Leave					20,273
FTE, Salaries, and Wages Subtotal		19.00	19.00	22.00		\$ 1,231,872

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 3,295	\$ 1,410	\$ 4,993	\$ 3,583
Flexible Benefits	113,848	157,864	210,326	52,462
Long-Term Disability	7,915	3,202	3,759	557
Medicare	11,806	14,280	17,227	2,947
Other Post-Employment Benefits	98,024	105,948	124,299	18,351
Retiree Medical Trust	674	1,414	1,616	202
Retirement 401 Plan	862	1,117	764	(353)
Retirement ADC	231,135	164,447	241,264	76,817
Retirement DROP	3,504	3,390	3,390	-
Risk Management Administration	13,985	18,900	21,483	2,583

Airports

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Supplemental Pension Savings Plan	43,260	66,239	80,946	14,707
Unemployment Insurance	1,826	1,835	2,159	324
Workers' Compensation	21,974	18,144	21,504	3,360
Fringe Benefits Subtotal	\$ 552,107	\$ 558,190	\$ 733,730	\$ 175,540
Total Personnel Expenditures			\$ 1,965,602	

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,126,225	\$ 8,028,817	\$ 7,443,856
Continuing Appropriation - CIP	9,640,773	9,034,558	7,041,528
TOTAL BALANCE AND RESERVES	\$ 15,766,998	\$ 17,063,375	\$ 14,485,384
REVENUE			
Charges for Current Services	\$ 626,851	\$ 580,096	\$ 591,192
Fines Forfeitures and Penalties	250	-	-
Other Revenue	20,140	-	-
Revenue from Other Agencies	30,500	-	-
Revenue from Use of Money and Property	4,084,069	4,301,786	4,431,167
TOTAL REVENUE	\$ 4,761,810	\$ 4,881,882	\$ 5,022,359
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,528,809	\$ 21,945,257	\$ 19,507,743
OPERATING EXPENSE			
Personnel Expenses	\$ 901,164	\$ 1,011,262	\$ 1,231,872
Fringe Benefits	552,107	558,190	733,730
Supplies	137,853	163,694	166,622
Contracts	1,247,144	3,130,699	2,570,093
Information Technology	129,855	191,978	162,215
Energy and Utilities	170,590	223,747	195,448
Other Expenses	5,591	5,160	4,643
Transfers Out	14,067	844	844
Capital Expenditures	(716)	15,577	15,577
Debt Expenses	-	756	756
TOTAL OPERATING EXPENSE	\$ 3,157,655	\$ 5,301,907	\$ 5,081,800
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 307,779	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 307,779	\$ -	\$ -
TOTAL EXPENSE	\$ 3,465,434	\$ 5,301,907	\$ 5,081,800
RESERVES			
Continuing Appropriation - CIP	\$ 9,034,558	\$ 9,034,558	\$ 7,041,528
TOTAL RESERVES	\$ 9,034,558	\$ 9,034,558	\$ 7,041,528
BALANCE	\$ 8,028,817	\$ 7,608,792	\$ 7,384,415
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,528,809	\$ 21,945,257	\$ 19,507,743

^{*} At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,046,419	-	-	-
Total Department Expenditures	\$ 2,046,419	\$ -	\$ -	\$ -
Total Department Revenue	\$ 116,782	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Capital Outlay Fund	\$ 2,046,419	\$ -	\$ -	\$ -
Total	\$ 2,046,419	\$ -	\$ -	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Transfers Out	\$ 2,046,419	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	2,046,419	-	-	-
Total	\$ 2,046,419	\$ -	\$ -	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 45,069	\$ -	\$ -	\$ -
Transfers In	71,713	-	-	-
Total	\$ 116,782	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,441,823)	\$ (3,364,711)	\$ (3,383,698)
Continuing Appropriation - CIP	11,713,664	9,931,345	9,373,144
TOTAL BALANCE AND RESERVES	\$ 10,271,841	\$ 6,566,634	\$ 5,989,446
REVENUE			
Other Revenue	\$ 45,069	\$ -	\$ -
Transfers In	71,713	-	-
TOTAL REVENUE	\$ 116,782	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,388,623	\$ 6,566,634	\$ 5,989,446
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ -
TOTAL CIP EXPENSE	\$ -	\$ -	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 2,046,419	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 2,046,419	\$ -	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,775,570	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,775,570	\$ -	\$ -
TOTAL EXPENSE	\$ 3,821,989	\$ -	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 9,931,345	\$ 9,931,345	\$ 9,373,144
TOTAL RESERVES	\$ 9,931,345	\$ 9,931,345	\$ 9,373,144
BALANCE	\$ (3,364,711)	\$ (3,364,711)	\$ (3,383,698)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,388,623	\$ 6,566,634	\$ 5,989,446

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

City Attorney



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Office Description

The Office of the City Attorney advises the Mayor, City Council, and all City departments, and prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, and former San Diego Superior Court Judge, retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials. During his final years as a superior court judge, he was assigned to an independent civil calendar.

The San Diego City Attorney's Office is divided into four divisions. Each division is subdivided into units and sections which allows the attorneys to specialize in areas of practice:

- The Civil Advisory Division provides advice to the City and each of its departments, including the City Council and Mayor.
- The Civil Litigation Division prosecutes or defend, as the case may be, civil lawsuits in which the City is a party.
- The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City limits.
- The Community Justice Division delivers community-based legal work such as consumer protection enforcement and code enforcement units.

The Office's mission is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego

City Attorney

The Office's vision is:

To provide exceptional legal services characterized by quality and excellence

Goals and Objectives

Goal 1: Expand the San Diego Community Court program so that more low-level and first-time offenders can choose paths that lead them away from further criminal activity

- Modify screening of program participants to assess individual needs that may put them at risk of committing additional crimes
- Secure a dedicated Program Manager to provide participants with direction in accessing resources and service providers and enrolling in treatment programs
- Broaden eligibility to include people who are arrested on misdemeanor drug charges and illegal lodging

Goal 2: Reduce incidence of fraud by educating the public to recognize and protect consumers before they become victims

- Provide outreach
- Present at consumer events
- Publish monthly newsletters

Goal 3: Prosecute a variety of code enforcement and public nuisance cases

- Work with community members, police officers, and code inspectors
- Continue to abate narcotic trafficking and its use at abandoned properties
- Achieve long-term solutions to problem properties jeopardizing safety of neighborhoods

Goal 4: Assist in establishing City's Accessibility Advisory Board and Provision of ADA-related Services

- Advise the Mayor and Council on policies and issues relating to accessibility
- Ensure compliance with federal, State, and local access codes and regulations
- Improve communications between the disabled community and City government
- Assist in resolving accessibility issues, including parking ordinances, accessible parking spaces, and other accommodations

Goal 5: Assist with updating Police Department policies and procedures

- Incorporate facial and license plate recognition
- Incorporate transgender employees
- Incorporate outside employment and provisional retiree employment

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	347.85	355.58	361.10	5.52
Personnel Expenditures	\$ 42,471,580	\$ 43,438,874	\$ 45,916,732	\$ 2,477,858
Non-Personnel Expenditures	3,102,627	3,270,814	3,399,645	128,831
Total Department Expenditures	\$ 45,574,207	\$ 46,709,688	\$ 49,316,377	\$ 2,606,689
Total Department Revenue	\$ 4,296,206	\$ 4,056,165	\$ 4,159,963	\$ 103,798

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	\$ 5,190,163	\$ 5,329,585	\$ 5,824,089	\$ 494,504
Civil Advisory	13,289,159	13,392,495	14,287,203	894,708
Civil Litigation	11,411,421	11,180,827	11,306,046	125,219
Community Justice	4,288,668	4,533,235	5,378,116	844,881
Criminal Litigation	11,394,796	12,273,546	12,520,923	247,377
Total	\$ 45,574,207	\$ 46,709,688	\$ 49,316,377	\$ 2,606,689

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	26.00	27.36	29.35	1.99
Civil Advisory	78.53	82.29	85.05	2.76
Civil Litigation	81.00	76.34	75.00	(1.34)
Community Justice	35.86	38.76	42.15	3.39
Criminal Litigation	126.46	130.83	129.55	(1.28)
Total	347.85	355.58	361.10	5.52

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 1,833,973	\$ -
Neighborhood Prosecution Unit Addition of 2.00 Deputy City Attorneys and associated non-personnel expenditures to assist in efforts to address homelessness.	2.00	273,003	-
Capital Improvement Program Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to provide legal services in support of the Capital Improvements Program.	1.00	140,502	-
Real Estate Assets Department Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to provide legal services to the Real Estate Assets Department.	1.00	136,502	-

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	93,875	-
Community Justice Division Addition of 1.00 Paralegal and associated non-personnel expenditures and revenue for the Community Justice Division.	1.00	77,813	103,798
Addition of Deputy City Attorney Addition of 0.25 Deputy City Attorney to maintain current service levels.	0.25	35,469	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	11,694	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.27	2,596	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,262	-
Total	5.52	\$ 2,606,689	\$ 103,798

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 25,643,345	\$ 26,490,866	\$ 27,683,484	\$ 1,192,618
Fringe Benefits	16,828,234	16,948,008	18,233,248	1,285,240
PERSONNEL SUBTOTAL	42,471,580	43,438,874	45,916,732	2,477,858
NON-PERSONNEL				
Supplies	\$ 332,019	\$ 328,793	\$ 350,850	\$ 22,057
Contracts	1,361,680	1,492,646	1,523,601	30,955
Information Technology	1,214,731	1,306,947	1,400,822	93,875
Energy and Utilities	48,104	58,004	39,948	(18,056)
Other	112,793	84,424	84,424	-
Capital Expenditures	33,299	-	-	-
NON-PERSONNEL SUBTOTAL	3,102,627	3,270,814	3,399,645	128,831
Total	\$ 45,574,207	\$ 46,709,688	\$ 49,316,377	\$ 2,606,689

City Attorney

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 3,173,672	\$ 3,218,288	\$ 3,218,288	\$ -
Fines Forfeitures and Penalties	619,850	250,000	353,798	103,798
Licenses and Permits	3,279	3,500	3,500	-
Other Revenue	4,834	-	-	-
Rev from Other Agencies	494,571	584,377	584,377	-
Total	\$ 4,296,206	\$ 4,056,165	\$ 4,159,963	\$ 103,798

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	89,066
20001076	Assistant City Attorney	6.00	5.00	5.00	73,008 - 291,595	906,274
21000179	Assistant Dispute Resolution Officer	1.00	1.00	1.00	44,470 - 54,059	44,470
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	105,393
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	61,265
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	23.00	23.00	58,219 - 70,429	1,564,234
90000610	City Attorney Investigator - Hourly	1.35	1.25	1.40	58,219 - 70,429	81,508
20000539	Clerical Assistant 2	22.00	21.00	20.00	29,931 - 36,067	693,618
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	98,010
20000351	Court Support Clerk 1	20.00	17.00	18.00	31,491 - 37,918	659,679
20000353	Court Support Clerk 2	14.00	18.00	18.00	32,968 - 39,811	697,197
90000353	Court Support Clerk 2 - Hourly	0.10	0.09	0.00	32,968 - 39,811	-
20001117	Deputy City Attorney	136.75	144.75	149.00	17,805 - 204,214	16,000,589
90001117	Deputy City Attorney - Hourly	1.84	1.68	1.40	17,805 - 204,214	155,412
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	5.00	17,805 - 204,214	656,375
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	130,000
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	102,668
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
90000587	Legal Secretary 2 - Hourly	0.10	0.10	0.35	43,555 - 52,666	15,244
20000587	Legal Secretary 2	35.25	35.25	35.25	43,555 - 52,666	1,802,588
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,094
20000614	Paralegal	20.00	20.00	21.00	52,374 - 63,190	1,260,896
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	82,947
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	160,014

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	51,198
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	58,610
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	196,020
20000783	Public Information Clerk	1.00	0.00	0.00	31,491 - 37,918	-
90000933	Senior City Attorney Investigator - Hourly	0.10	0.10	0.35	63,794 - 77,314	22,328
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	369,184
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	337,777
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	340,127
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,248
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	340,110
90001146	Student Intern - Hourly	0.36	0.36	0.35	18,616 - 22,318	6,516
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	169,002
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	138,818
	Bilingual - Regular					27,664
	Budgeted Vacancy Savings					(775,166)
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Sick Leave - Hourly					12,112
	Termination Pay Annual Leave					22,120
FTE, Salaries, and Wages Subtotal		347.85	355.58	361.10		\$ 27,683,484
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 359,772	\$ 380,552	\$ 351,296		\$ (29,256)
	Flexible Benefits	2,632,837	3,126,165	3,488,423		362,258
	Long-Term Disability	234,133	86,114	88,080		1,966
	Medicare	366,537	374,460	393,073		18,613
	Other Post-Employment Benefits	2,059,442	1,958,567	2,030,218		71,651
	Retiree Medical Trust	17,044	18,043	23,645		5,602
	Retirement 401 Plan	32,307	35,057	32,633		(2,424)
	Retirement ADC	9,062,882	8,844,865	9,067,801		222,936
	Retirement DROP	61,603	58,126	62,891		4,765
	Risk Management Administration	296,296	349,388	350,890		1,502
	Supplemental Pension Savings Plan	1,304,029	1,396,503	1,585,468		188,965
	Unemployment Insurance	53,036	49,375	50,510		1,135
	Unused Sick Leave	(11)	-	-		-
	Workers' Compensation	348,329	270,793	708,320		437,527
Fringe Benefits Subtotal		\$ 16,828,234	\$ 16,948,008	\$ 18,233,248		\$ 1,285,240
Total Personnel Expenditures						\$ 45,916,732

City Auditor



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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

The Office's vision is:

Building public trust in government through greatness in our work

Did you know?

- The Office of the City Auditor has established a national reputation by earning four Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key elements such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, as well as its clarity, conciseness, and innovation.

City Auditor

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Percentage of audit recommendations management agrees to implement	90%	100%	100%	95%
2. Percentage of audit workplan completed during the fiscal year	90%	87%	97%	90%
3. Percentage of hotline investigation recommendations management agrees to implement	90%	100%	100%	90%

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	21.00	22.00	22.00	0.00
Personnel Expenditures	\$ 2,831,629	\$ 2,990,277	\$ 3,087,491	\$ 97,214
Non-Personnel Expenditures	342,139	727,383	763,992	36,609
Total Department Expenditures	\$ 3,173,768	\$ 3,717,660	\$ 3,851,483	\$ 133,823
Total Department Revenue	\$ 390	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Auditor	\$ 3,173,768	\$ 3,717,660	\$ 3,851,483	\$ 133,823
Total	\$ 3,173,768	\$ 3,717,660	\$ 3,851,483	\$ 133,823

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Auditor	21.00	22.00	22.00	0.00
Total	21.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 97,214	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	50,565	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,956)	-
Total	0.00	\$ 133,823	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,875,308	\$ 1,993,590	\$ 2,029,960	\$ 36,370
Fringe Benefits	956,321	996,687	1,057,531	60,844
PERSONNEL SUBTOTAL	2,831,629	2,990,277	3,087,491	97,214

City Auditor

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 21,125	\$ 23,107	\$ 78,471	\$ 55,364
Contracts	221,865	610,717	541,397	(69,320)
Information Technology	90,580	85,006	135,571	50,565
Energy and Utilities	807	333	333	-
Other	7,762	8,220	8,220	-
NON-PERSONNEL SUBTOTAL	342,139	727,383	763,992	36,609
Total	\$ 3,173,768	\$ 3,717,660	\$ 3,851,483	\$ 133,823

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 390	\$ -	\$ -	\$ -
Total	\$ 390	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 154,500
20001233	Assistant to the Director	2.00	2.00	2.00	46,966 - 172,744	117,206
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	180,000
21000001	Performance Audit Manager	3.00	3.00	2.00	46,966 - 172,744	224,100
20001135	Performance Auditor	14.00	15.00	16.00	19,323 - 151,840	1,353,619
	Sick Leave - Hourly					535
FTE, Salaries, and Wages Subtotal		21.00	22.00	22.00		\$ 2,029,960
Fringe Benefits						
	Employee Offset Savings	\$ 20,633	\$ 20,970	\$ 21,455		\$ 485
	Flexible Benefits	180,417	231,404	218,444		(12,960)
	Insurance	121	-	-		-
	Long-Term Disability	17,546	6,497	6,473		(24)
	Medicare	28,204	28,899	29,424		525
	Other Post-Employment Benefits	132,483	129,492	130,218		726
	Retiree Medical Trust	2,810	3,089	3,131		42
	Retirement 401 Plan	6,185	6,195	6,464		269
	Retirement ADC	450,311	428,614	480,266		51,652
	Risk Management Administration	19,047	23,100	22,506		(594)
	Supplemental Pension Savings Plan	81,410	92,635	92,783		148
	Unemployment Insurance	4,051	3,731	3,714		(17)
	Workers' Compensation	13,102	22,061	42,653		20,592
Fringe Benefits Subtotal		\$ 956,321	\$ 996,687	\$ 1,057,531		\$ 60,844
Total Personnel Expenditures				\$ 3,087,491		

City Clerk



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Department Description

From the City's earliest days of government, the City Clerk (Clerk) has played a role. The 1931 Charter outlined the duties of the Clerk, and the core functions of the Office remain, which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Office of the City Clerk has built upon these important services to strengthen its role of being a vital access point to local government.

In recent years, the Clerk has sought additional ways to serve the City's customers. The creative use of social media like Twitter and Facebook has allowed the Clerk to reach more customers. Tweets from Council Chambers provide immediate information about the disposition of an item.

The Clerk's Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource that is easily accessible and centrally located.

For the first time, an Archives Access and Preservation Program has allowed the Clerk to preserve and digitize the City's valuable historical material. Each new service builds on the commitment of the City Clerk to act as a centralized resource for access to local government.

The Department's mission is:

To provide accurate information and maximize access to municipal government

The Department's vision is:

To enhance access to local government

Did you know?

- On the City Clerk's website, there are more than 6,450 campaign committee disclosure reports available dating back to 2004 and over 7,600 lobbyist registration and disclosure reports dating back to 2007.

City Clerk

- Since opening its Passport Acceptance Facility in mid-2013, the City Clerk's Office has processed passport applications for more than 5,700 U.S. citizens versus over 3,000 in 2015.
- In the first half of Fiscal Year 2016, the City Clerk's Docketing Team prepared 495 items for Council approval by distributing and uploading over 11,000 pages of backup materials for these items.
- The Council Actions Team processed 368 Council Resolutions and 76 Council Ordinances by uploading 99 percent of those documents within 72 hours of final approval.
- In the first half of Fiscal Year 2016, the City Clerk's Office added a new feature to the information presented on the Council Meeting Dockets page - a link to all SB 343 (late-arriving) documents submitted to the Council for their review just prior to, or during, the City Council meeting which gives the public post-meeting online access to all of the documents submitted to the Council on a particular docketed item.
- In the first half of Fiscal Year 2016, the Clerk's Records Management Division completed a five-year review of over 3,444 record series in an effort to transition from the current Office-specific records disposition schedules to building a more streamlined Master Records Retention Schedule (MRS) for better access by both departments and the public.
- The City Clerk Archives Access and Preservation Project has made great strides in the areas of access. Residents can now access historical material dating back to the 1800's by going online where they can view restored maps and records including some of the City's most valuable holdings such as the 1817 Libro de Ordenanzas book and the 1856 Pueblo Lands Poole map.

Goals and Objectives

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

- Make City Council meeting dockets, supporting materials, docket summary sheets, results, minutes, late-arriving (SB 343) materials, and Closed Session dockets public
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions
- Promptly process and respond as appropriate to requests for public records
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services
- Assist all City departments in keeping their records disposition schedules viable and current

Goal 2: Administer the City's election process and serve as the filing officer for a variety of disclosure documents

- Effectively administer and coordinate municipal elections and citizen petition processes
- Serve as filing officer of the City's campaign finance disclosure reports, statements of economic interests, and municipal lobbyist registrations and reports

Goal 3: Embrace continuous improvement in order to maximize customer access to core services and official documents

- Continue to expand electronic filing options within the City of San Diego where appropriate
- Provide online passport appointment scheduling
- Expand historical material available online through the Clerk's digital archives
- Make the City Council meeting dockets and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all docket revisions and updates prior to the start of the Council meetings
- Ensure all supplemental docket items and supporting materials are available to the public at least 72 hours prior to the Council meeting and that the Summary Sheet of the Docket is available by close of business the Friday prior to regularly scheduled Council meetings
- Upload the results of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting

Goal 4: Continue to coordinate the City’s records management program

- Provide records management training to departments, Records Coordinators, Council staff, and Mayoral staff on best practices to expedite legislative and regulatory compliance of City records
- Establish guidelines, training, and resources for departments to maintain vital records to ensure continuity after a disruption or disaster
- Provide greater accessibility to the historical records of San Diego and preserve extremely fragile books, maps, and documents using proven conservation methods and materials

Goal 5: Explore and develop new public access initiatives to make City government more transparent and accessible

- Seek out access improvements to Council Chambers in order to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers
- Introduce a new and improved electronic docketing management system to streamline the City Council docket and make it easier to locate items of interest and review supporting documents online
- Provide accurate and efficient passport application processing services
- Expand the City’s records management training by incorporating online and self-guided options to maximize participation

Key Performance Indicators

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Percentage of public outreach achieved	95%	96%	95%	93%
2. Percentage of current legislative and election-related records made viewable online within a specified time-frame	95%	99%	95%	98%
3. Percentage of historical legislative and election-related records made viewable online within the fiscal year	100%	100%	100%	100%
4. Number of hours of training provided to City staff within the fiscal year	273	274	300	275



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	45.28	45.32	46.32	1.00
Personnel Expenditures	\$ 4,080,469	\$ 4,150,809	\$ 4,509,613	\$ 358,804
Non-Personnel Expenditures	1,147,263	1,245,327	1,158,197	(87,130)
Total Department Expenditures	\$ 5,227,732	\$ 5,396,136	\$ 5,667,810	\$ 271,674
Total Department Revenue	\$ 97,832	\$ 69,575	\$ 94,582	\$ 25,007

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Clerk	\$ 1,719,295	\$ 1,805,544	\$ 1,820,487	\$ 14,943
Elections & Information Services	731,701	835,531	914,530	78,999
Legislative Services	1,674,971	1,733,892	1,908,115	174,223
Records Management	1,101,765	1,021,169	1,024,678	3,509
Total	\$ 5,227,732	\$ 5,396,136	\$ 5,667,810	\$ 271,674

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Clerk	5.78	5.82	6.50	0.68
Elections & Information Services	10.50	10.50	10.50	0.00
Legislative Services	19.00	19.00	19.32	0.32
Records Management	10.00	10.00	10.00	0.00
Total	45.28	45.32	46.32	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 251,806	\$ -
Addition of Program Coordinator Addition of 1.00 Program Coordinator to coordinate the administrative functions within the Office of the City Clerk.	1.00	107,000	-
Addition of Records Storage Space Addition of non-personnel expenditures to procure shelving for newly acquired storage space to adequately store and preserve legislative documents and inactive records.	0.00	25,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,986	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(2)	-
Expenditure Reduction Reduction in non-personnel expenditures due to savings associated with copier paper, graphics and photography, print shop services, and micrographic supplies.	0.00	(20,354)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(37,533)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(57,229)	-
Revised User Fee Revenue Adjustment to reflect an anticipated revenue increase due to the implementation of revised user fee charges associated with lobbyist registration fees and passport service fees.	0.00	-	30,692
Revised Revenue Adjustment to reflect an anticipated revenue decrease for election filing fees as a result of neither Mayoral nor City Attorney elections scheduled for Fiscal Year 2017.	0.00	-	(5,685)
Total	1.00	\$ 271,674	\$ 25,007

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,292,417	\$ 2,379,565	\$ 2,548,644	\$ 169,079
Fringe Benefits	1,788,051	1,771,244	1,960,969	189,725
PERSONNEL SUBTOTAL	4,080,469	4,150,809	4,509,613	358,804
NON-PERSONNEL				
Supplies	\$ 49,631	\$ 109,915	\$ 133,627	\$ 23,712
Contracts	274,436	387,136	340,743	(46,393)
Information Technology	641,856	596,522	539,293	(57,229)
Energy and Utilities	122,671	146,993	139,773	(7,220)
Other	4,573	4,761	4,761	-
Capital Expenditures	54,096	-	-	-
NON-PERSONNEL SUBTOTAL	1,147,263	1,245,327	1,158,197	(87,130)
Total	\$ 5,227,732	\$ 5,396,136	\$ 5,667,810	\$ 271,674

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Charges for Services	\$ 90,357	\$ 63,467	\$ 82,782	\$ 19,315
Fines Forfeitures and Penalties	100	1,000	1,000	-
Licenses and Permits	7,198	5,108	10,800	5,692
Other Revenue	177	-	-	-
Total	\$ 97,832	\$ 69,575	\$ 94,582	\$ 25,007

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000024	Administrative Aide 2	4.00	5.00	5.00	42,578 - 51,334	246,584
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	387,302
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	150,030
90000539	Clerical Assistant 2 - Hourly	0.12	0.15	0.15	29,931 - 36,067	5,410
20000370	Deputy City Clerk 1	18.00	17.00	18.00	32,968 - 39,811	675,824
20000371	Deputy City Clerk 2	2.00	3.00	3.00	37,835 - 45,781	137,325
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	360,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
90000347	Legislative Recorder 2 - Hourly	0.16	0.17	0.17	43,618 - 52,770	8,971
20000347	Legislative Recorder 2	5.00	4.00	4.00	43,618 - 52,770	205,391
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	80,454
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000950	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,145
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	34,611
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					13,104
	Budgeted Vacancy Savings					(32,968)
	Overtime Budgeted					10,116
	Sick Leave - Hourly					447
	Termination Pay Annual Leave					41,277
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		45.28	45.32	46.32		\$ 2,548,644

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 25,520	\$ 25,713	\$ 26,033	\$ 320
Flexible Benefits	336,763	396,226	464,754	68,528
Insurance	102	-	-	-
Long-Term Disability	20,865	7,583	7,819	236
Medicare	32,773	33,111	34,920	1,809
Other Post-Employment Benefits	276,502	258,984	266,355	7,371
Retiree Medical Trust	926	1,073	1,309	236
Retirement 401 Plan	516	407	806	399

City Clerk

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement ADC	867,207	810,469	908,982	98,513
Retirement DROP	8,480	8,521	8,521	-
Risk Management Administration	39,704	46,200	46,035	(165)
Supplemental Pension Savings Plan	127,190	136,687	144,160	7,473
Unemployment Insurance	4,813	4,346	4,487	141
Workers' Compensation	46,689	41,924	46,788	4,864
Fringe Benefits Subtotal	\$ 1,788,051	\$ 1,771,244	\$ 1,960,969	\$ 189,725
Total Personnel Expenditures			\$ 4,509,613	

City Comptroller



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Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting function for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,000 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting.

The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Office's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Office's vision is:

To be the leader in municipal financial management

Did you know?

The Office of the City Comptroller:

- Processed 321,300 employee payroll payments
- Processed 101,361 accounts payable payments
- Issued 904 Comptroller certificates

City Comptroller

- Processed 68 requests for public information

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Produce transparent financial reporting
- Maintain strong internal controls

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

Goal 3: Provide excellent customer service

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

Goal 4: Strengthen the City’s financial knowledge, skills, and abilities

- Maximize use of the City’s financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued	6	6	6	<6
2. Percentage of invoices processed in an automated fashion in Fiscal Year 2017	N/A	N/A	N/A	33%
3. Percentage of invoices paid by the City on time per the monthly “On Time Invoice Payment Report”	N/A	N/A	TBD	80%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

City Comptroller

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	82.75	84.75	87.51	2.76
Personnel Expenditures	\$ 10,103,839	\$ 10,236,967	\$ 10,581,227	\$ 344,260
Non-Personnel Expenditures	935,597	874,971	840,288	(34,683)
Total Department Expenditures	\$ 11,039,437	\$ 11,111,938	\$ 11,421,515	\$ 309,577
Total Department Revenue	\$ 2,386,629	\$ 2,772,259	\$ 2,130,926	\$ (641,333)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Comptroller	\$ 11,039,437	\$ 11,111,938	\$ 11,421,515	\$ 309,577
Total	\$ 11,039,437	\$ 11,111,938	\$ 11,421,515	\$ 309,577

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
City Comptroller	82.75	84.75	87.51	2.76
Total	82.75	84.75	87.51	2.76

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 208,110	\$ -
Payroll and Disbursements Support Addition of 1.00 Accountant IV to support the Payroll and Disbursements section.	1.00	92,119	-
Internal Controls Support Addition of 1.26 Student Intern - Hourly to support the Internal Controls section.	1.26	25,964	-
Addition of Principal Accountant Addition of 0.25 Principal Accountant to maintain current levels of service.	0.25	24,110	-
Addition of Accountant IV Addition of 0.25 Accountant IV to maintain current levels of service.	0.25	18,957	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	855	-

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(553)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(59,985)	-
IAM Revenue Reimbursement for Labor Addition of revenue due to reimbursement for SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	30,926
Purchase Card Rebate Adjustment to reflect an anticipated revenue decrease associated with purchase card rebates.	0.00	-	(70,000)
Revised Revenue Adjustment to reflect an anticipated revenue decrease due to revised revenue projections.	0.00	-	(298,547)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	-	(303,712)
Total	2.76	\$ 309,577	\$ (641,333)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 5,746,458	\$ 5,891,033	\$ 5,926,354	\$ 35,321
Fringe Benefits	4,357,381	4,345,934	4,654,873	308,939
PERSONNEL SUBTOTAL	10,103,839	10,236,967	10,581,227	344,260
NON-PERSONNEL				
Supplies	\$ 74,110	\$ 101,866	\$ 96,659	\$ (5,207)
Contracts	375,467	362,803	400,732	37,929
Information Technology	415,848	325,372	265,387	(59,985)
Energy and Utilities	66,320	71,999	72,510	511
Other	3,853	10,931	5,000	(5,931)
Capital Expenditures	-	2,000	-	(2,000)
NON-PERSONNEL SUBTOTAL	935,597	874,971	840,288	(34,683)
Total	\$ 11,039,437	\$ 11,111,938	\$ 11,421,515	\$ 309,577

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 2,093,477	\$ 2,677,259	\$ 2,130,926	\$ (546,333)
Other Revenue	241,296	95,000	-	(95,000)
Transfers In	51,856	-	-	-
Total	\$ 2,386,629	\$ 2,772,259	\$ 2,130,926	\$ (641,333)

City Comptroller

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 272,606
20000866	Accountant 2	22.00	24.00	24.00	54,059 - 65,333	1,418,489
20000007	Accountant 3	16.00	16.00	16.00	59,363 - 71,760	1,122,709
20000102	Accountant 4	11.75	11.75	13.00	66,768 - 88,982	1,127,664
20000024	Administrative Aide 2	3.00	4.00	4.00	42,578 - 51,334	187,737
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	159,000
20001168	Deputy Director	0.00	3.00	3.00	46,966 - 172,744	416,706
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,613
20001172	Financial Operations Manager	4.00	0.00	0.00	25,376 - 148,200	-
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	225,712
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	54,395
20001182	Principal Accountant	8.00	9.00	9.25	19,323 - 151,840	976,977
20000054	Senior Account Audit Clerk	2.00	1.00	1.00	37,877 - 45,677	45,677
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684
90001146	Student Intern	0.00	0.00	1.26	18,616 - 22,318	23,456
	Budgeted Vacancy Savings					(236,278)
	Overtime Budgeted					10,000
	Sick Leave - Hourly					207
FTE, Salaries, and Wages Subtotal		82.75	84.75	87.51		\$ 5,926,354
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 92,223	\$ 93,897	\$ 93,175		\$ (722)
	Flexible Benefits	660,048	796,236	883,227		86,991
	Long-Term Disability	52,542	19,096	18,872		(224)
	Medicare	82,754	84,362	85,585		1,223
	Other Post-Employment Benefits	505,871	482,652	483,997		1,345
	Retiree Medical Trust	1,911	2,317	3,077		760
	Retirement 401 Plan	2,539	2,390	2,534		144
	Retirement ADC	2,490,158	2,353,762	2,531,051		177,289
	Retirement DROP	8,391	8,728	3,250		(5,478)
	Risk Management Administration	72,675	86,100	83,651		(2,449)
	Supplemental Pension Savings Plan	328,712	351,669	364,510		12,841
	Unemployment Insurance	12,143	10,944	10,823		(121)
	Workers' Compensation	47,414	53,781	91,121		37,340
Fringe Benefits Subtotal		\$ 4,357,381	\$ 4,345,934	\$ 4,654,873		\$ 308,939
Total Personnel Expenditures					\$ 10,581,227	



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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Charter Review; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; and Smart Growth & Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	105.13	106.12	106.37	0.25
Personnel Expenditures	\$ 9,558,420	\$ 10,461,983	\$ 11,147,522	\$ 685,539
Non-Personnel Expenditures	2,345,891	2,473,480	2,559,061	85,581
Total Department Expenditures	\$ 11,904,311	\$ 12,935,463	\$ 13,706,583	\$ 771,120
Total Department Revenue	\$ 1,971	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Council District 1	\$ 904,068	\$ 1,065,841	\$ 1,307,277	\$ 241,436
Council District 1 - CPPS	54,024	78,653	99,248	20,595
Council District 2	1,136,239	1,096,968	1,179,830	82,862
Council District 2 - CPPS	165,217	90,149	69,449	(20,700)
Council District 3	1,193,763	1,226,435	1,316,329	89,894
Council District 3 - CPPS	187,640	76,851	58,807	(18,044)
Council District 4	962,791	1,065,776	1,070,769	4,993
Council District 4 - CPPS	1,277	63,581	214,688	151,107
Council District 5	848,092	1,065,628	1,044,603	(21,025)
Council District 5 - CPPS	237,917	202,276	121,156	(81,120)
Council District 6	859,236	1,065,761	919,685	(146,076)
Council District 6 - CPPS	63,369	196,954	151,938	(45,016)
Council District 7	1,062,804	1,131,197	1,070,564	(60,633)
Council District 7 - CPPS	60,986	90,725	152,631	61,906
Council District 8	1,074,563	1,117,617	1,028,220	(89,397)
Council District 8 - CPPS	108,840	67,391	83,350	15,959
Council District 9	950,939	1,065,774	1,241,409	175,635
Council District 9 - CPPS	181,154	108,720	62,842	(45,878)
Council Administration	1,851,392	2,059,166	2,513,788	454,622
Total	\$ 11,904,311	\$ 12,935,463	\$ 13,706,583	\$ 771,120

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	16.13	16.12	16.37	0.25
Total	105.13	106.12	106.37	0.25

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 237,465	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,940	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,031	-
Total	0.00	\$ 241,436	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 468,288	\$ 487,589	\$ 665,346	\$ 177,757
Fringe Benefits	350,322	440,935	500,643	59,708
PERSONNEL SUBTOTAL	818,610	928,524	1,165,989	237,465
NON-PERSONNEL				
Supplies	\$ 5,169	\$ 15,897	\$ 23,597	\$ 7,700
Contracts	32,885	67,424	62,866	(4,558)
Information Technology	40,407	37,222	38,253	1,031
Energy and Utilities	923	774	572	(202)
Other	6,075	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	85,458	137,317	141,288	3,971
Total	\$ 904,068	\$ 1,065,841	\$ 1,307,277	\$ 241,436

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,011
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	292,781
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	185,749
	Sick Leave - Hourly					1,419
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 665,346

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,309	\$ 10,212	\$ 11,412	\$ 1,200
Flexible Benefits	61,319	107,871	106,073	(1,798)
Long-Term Disability	4,327	2,059	2,117	58
Medicare	6,776	9,157	9,626	469
Other Post-Employment Benefits	42,541	58,860	59,190	330
Retiree Medical Trust	382	728	709	(19)
Retirement 401 Plan	494	570	400	(170)
Retirement ADC	189,798	193,994	250,488	56,494
Risk Management Administration	6,153	10,500	10,230	(270)
Supplemental Pension Savings Plan	25,123	42,123	43,585	1,462
Unemployment Insurance	982	1,181	1,214	33
Workers' Compensation	4,118	3,680	5,599	1,919
Fringe Benefits Subtotal	\$ 350,322	\$ 440,935	\$ 500,643	\$ 59,708
Total Personnel Expenditures			\$ 1,165,989	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 99,248	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(78,653)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ 20,595	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 34,024	\$ 78,653	\$ 99,248	\$ 20,595
Transfers Out	20,000	-	-	-
NON-PERSONNEL SUBTOTAL	54,024	78,653	99,248	20,595
Total	\$ 54,024	\$ 78,653	\$ 99,248	\$ 20,595

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 78,296	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,578	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	988	-
Total	0.00	\$ 82,862	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 641,405	\$ 526,340	\$ 625,212	\$ 98,872
Fringe Benefits	392,816	392,822	372,246	(20,576)
PERSONNEL SUBTOTAL	1,034,221	919,162	997,458	78,296
NON-PERSONNEL				
Supplies	\$ 7,311	\$ 12,406	\$ 12,406	\$ -
Contracts	36,807	110,715	114,716	4,001
Information Technology	42,868	33,730	34,718	988
Energy and Utilities	5,103	2,955	2,532	(423)
Other	9,928	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	102,017	177,806	182,372	4,566
Total	\$ 1,136,239	\$ 1,096,968	\$ 1,179,830	\$ 82,862

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 95,014
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	4.00	4.00	4.00	16,640 - 104,832	195,561
20001166	Council Representative 2A	4.00	4.00	4.00	16,640 - 104,832	258,773
	Sick Leave - Hourly					478
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 625,212

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,860	\$ 7,152	\$ 6,630	\$ (522)
Flexible Benefits	80,424	113,283	110,858	(2,425)
Insurance	29	-	-	-
Long-Term Disability	5,495	2,069	1,994	(75)
Medicare	9,502	9,205	9,059	(146)
Other Post-Employment Benefits	57,877	58,860	59,190	330
Retiree Medical Trust	611	992	822	(170)
Retirement 401 Plan	1,406	2,400	1,230	(1,170)
Retirement ADC	187,885	158,014	131,417	(26,597)
Risk Management Administration	8,355	10,500	10,230	(270)
Supplemental Pension Savings Plan	27,073	25,901	33,918	8,017
Unemployment Insurance	1,291	1,188	1,142	(46)
Workers' Compensation	6,010	3,258	5,756	2,498
Fringe Benefits Subtotal	\$ 392,816	\$ 392,822	\$ 372,246	\$ (20,576)
Total Personnel Expenditures			\$ 997,458	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 69,449	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(90,149)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (20,700)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 106,817	\$ 90,149	\$ 69,449	\$ (20,700)
Transfers Out	58,400	-	-	-
NON-PERSONNEL SUBTOTAL	165,217	90,149	69,449	(20,700)
Total	\$ 165,217	\$ 90,149	\$ 69,449	\$ (20,700)

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 85,694	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,557	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	643	-
Total	0.00	\$ 89,894	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 603,642	\$ 630,577	\$ 673,055	\$ 42,478
Fringe Benefits	488,467	493,777	536,993	43,216
PERSONNEL SUBTOTAL	1,092,109	1,124,354	1,210,048	85,694
NON-PERSONNEL				
Supplies	\$ 6,664	\$ 8,162	\$ 8,162	\$ -
Contracts	33,626	41,414	45,040	3,626
Information Technology	42,408	35,269	35,912	643
Energy and Utilities	8,919	3,236	3,167	(69)
Other	10,037	13,000	13,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	101,654	102,081	106,281	4,200
Total	\$ 1,193,763	\$ 1,226,435	\$ 1,316,329	\$ 89,894

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,011
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	264,368
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	223,247
	Sick Leave - Hourly					43
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 673,055

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,874	\$ 13,821	\$ 13,821	\$ -
Flexible Benefits	68,837	99,504	99,504	-
Insurance	54	-	-	-
Long-Term Disability	5,566	2,195	2,148	(47)
Medicare	9,097	9,759	9,759	-
Other Post-Employment Benefits	54,056	58,860	59,190	330
Retiree Medical Trust	310	532	532	-
Retirement ADC	285,696	249,390	290,925	41,535
Risk Management Administration	7,732	10,500	10,230	(270)
Supplemental Pension Savings Plan	36,474	43,783	43,783	-
Unemployment Insurance	1,282	1,259	1,232	(27)
Workers' Compensation	5,488	4,174	5,869	1,695
Fringe Benefits Subtotal	\$ 488,467	\$ 493,777	\$ 536,993	\$ 43,216
Total Personnel Expenditures			\$ 1,210,048	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 58,807	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(76,851)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (18,044)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 187,640	\$ 76,851	\$ 58,807	\$ (18,044)
NON-PERSONNEL SUBTOTAL	187,640	76,851	58,807	(18,044)
Total	\$ 187,640	\$ 76,851	\$ 58,807	\$ (18,044)

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 4,187	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,563	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(1,757)	-
Total	0.00	\$ 4,993	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 528,990	\$ 568,424	\$ 625,219	\$ 56,795
Fringe Benefits	311,885	382,271	323,719	(58,552)
PERSONNEL SUBTOTAL	840,875	950,695	948,938	(1,757)
NON-PERSONNEL				
Supplies	\$ 7,553	\$ 6,860	\$ 6,460	\$ (400)
Contracts	48,563	53,982	51,053	(2,929)
Information Technology	41,862	33,788	37,975	4,187
Energy and Utilities	3,005	4,451	4,343	(108)
Other	20,933	15,000	21,000	6,000
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	121,915	115,081	121,831	6,750
Total	\$ 962,791	\$ 1,065,776	\$ 1,070,769	\$ 4,993

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	375,690
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,736
	Sick Leave - Hourly					1,399
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 625,219

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,482	\$ 5,592	\$ 2,262	\$ (3,330)
Flexible Benefits	56,907	98,471	98,471	-
Long-Term Disability	4,720	2,209	1,991	(218)
Medicare	7,968	9,819	9,047	(772)
Other Post-Employment Benefits	44,504	58,860	59,190	330
Retiree Medical Trust	444	828	1,093	265
Retirement 401 Plan	1,004	1,106	1,106	-
Retirement ADC	149,621	145,445	89,835	(55,610)
Retirement DROP	3,429	3,416	3,416	-
Risk Management Administration	6,403	10,500	10,230	(270)
Supplemental Pension Savings Plan	26,850	41,202	41,311	109
Unemployment Insurance	1,110	1,267	1,141	(126)
Workers' Compensation	4,445	3,556	4,626	1,070
Fringe Benefits Subtotal	\$ 311,885	\$ 382,271	\$ 323,719	\$ (58,552)
Total Personnel Expenditures			\$ 948,938	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 214,688	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(63,581)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ 151,107	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 3,390	\$ -	\$ -	\$ -
Contracts	(2,113)	63,581	214,688	151,107
NON-PERSONNEL SUBTOTAL	1,277	63,581	214,688	151,107
Total	\$ 1,277	\$ 63,581	\$ 214,688	\$ 151,107

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 5,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	4,268	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(30,293)	-
Total	0.00	\$ (21,025)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 544,651	\$ 658,103	\$ 623,625	\$ (34,478)
Fringe Benefits	179,056	232,339	236,524	4,185
PERSONNEL SUBTOTAL	723,707	890,442	860,149	(30,293)
NON-PERSONNEL				
Supplies	\$ 18,268	\$ 14,700	\$ 20,070	\$ 5,370
Contracts	47,471	108,837	104,922	(3,915)
Information Technology	42,285	32,270	36,538	4,268
Energy and Utilities	6,028	1,879	5,424	3,545
Other	6,123	15,000	15,000	-
Capital Expenditures	4,211	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	124,385	175,186	184,454	9,268
Total	\$ 848,092	\$ 1,065,628	\$ 1,044,603	\$ (21,025)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Current Services	\$ 1,366	\$ -	\$ -	\$ -
Total	\$ 1,366	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 114,005
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001165	Council Representative 1	6.00	8.00	8.00	16,640 - 104,832	432,826
20001166	Council Representative 2A	1.00	0.00	0.00	16,640 - 104,832	-
	Sick Leave - Hourly					1,408
FTE, Salaries, and Wages Subtotal		9.00	10.00	10.00		\$ 623,625
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Flexible Benefits	\$ 56,842	\$ 95,270	\$ 92,069		\$ (3,201)
	Long-Term Disability	4,927	1,855	1,986		131
	Medicare	8,167	8,246	9,022		776
	Other Post-Employment Benefits	49,163	58,860	59,190		330
	Retiree Medical Trust	941	1,232	1,367		135
	Retirement 401 Plan	525	500	-		(500)
	Retirement ADC	3,919	4,080	-		(4,080)
	Risk Management Administration	7,106	10,500	10,230		(270)
	Supplemental Pension Savings Plan	41,891	47,722	57,244		9,522
	Unemployment Insurance	1,141	1,065	1,139		74
	Workers' Compensation	4,432	3,009	4,277		1,268
Fringe Benefits Subtotal		\$ 179,056	\$ 232,339	\$ 236,524		\$ 4,185
Total Personnel Expenditures					\$ 860,149	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 121,156	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(202,276)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (81,120)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 77,825	\$ 202,276	\$ 121,156	\$ (81,120)
Transfers Out	160,092	-	-	-
NON-PERSONNEL SUBTOTAL	237,917	202,276	121,156	(81,120)
Total	\$ 237,917	\$ 202,276	\$ 121,156	\$ (81,120)

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 9,856	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,817	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(158,749)	-
Total	0.00	\$ (146,076)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 512,097	\$ 691,792	\$ 600,460	\$ (91,332)
Fringe Benefits	228,440	298,057	230,640	(67,417)
PERSONNEL SUBTOTAL	740,538	989,849	831,100	(158,749)
NON-PERSONNEL				
Supplies	\$ 12,650	\$ 1,877	\$ 1,877	\$ -
Contracts	43,849	28,566	32,410	3,844
Information Technology	41,290	33,397	43,253	9,856
Energy and Utilities	7,093	2,072	1,045	(1,027)
Other	9,605	10,000	10,000	-
Capital Expenditures	4,211	-	-	-
NON-PERSONNEL SUBTOTAL	118,698	75,912	88,585	12,673
Total	\$ 859,236	\$ 1,065,761	\$ 919,685	\$ (146,076)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 82,014
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	443,060
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 600,460

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,360	\$ 2,262	\$ 2,262	\$ -

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Flexible Benefits	70,267	84,275	89,901	5,626
Insurance	25	-	-	-
Long-Term Disability	4,788	1,899	1,916	17
Medicare	8,176	8,442	8,707	265
Other Post-Employment Benefits	54,091	58,860	59,190	330
Retiree Medical Trust	895	1,267	1,314	47
Retirement 401 Plan	1,505	1,230	1,243	13
Retirement ADC	46,493	87,956	10,699	(77,257)
Risk Management Administration	7,744	10,500	10,230	(270)
Supplemental Pension Savings Plan	25,808	37,571	39,891	2,320
Unemployment Insurance	1,098	1,090	1,098	8
Workers' Compensation	4,191	2,705	4,189	1,484
Fringe Benefits Subtotal	\$ 228,440	\$ 298,057	\$ 230,640	\$ (67,417)
Total Personnel Expenditures			\$ 831,100	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 151,938	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(196,954)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (45,016)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 63,369	\$ 196,954	\$ 151,938	\$ (45,016)
NON-PERSONNEL SUBTOTAL	63,369	196,954	151,938	(45,016)
Total	\$ 63,369	\$ 196,954	\$ 151,938	\$ (45,016)

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 4,467	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,306	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(68,406)	-
Total	0.00	\$ (60,633)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 639,707	\$ 724,245	\$ 650,538	\$ (73,707)
Fringe Benefits	259,158	247,552	252,853	5,301
PERSONNEL SUBTOTAL	898,865	971,797	903,391	(68,406)
NON-PERSONNEL				
Supplies	\$ 48,317	\$ 41,810	\$ 43,010	\$ 1,200
Contracts	64,057	65,506	67,725	2,219
Information Technology	44,441	35,131	39,598	4,467
Energy and Utilities	1,291	1,953	1,840	(113)
Other	5,832	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	163,939	159,400	167,173	7,773
Total	\$ 1,062,804	\$ 1,131,197	\$ 1,070,564	\$ (60,633)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 105,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	469,372
	Sick Leave - Hourly					761
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 650,538

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fringe Benefits				
Flexible Benefits	\$ 78,252	\$ 103,894	\$ 104,467	\$ 573
Long-Term Disability	5,863	2,041	2,072	31
Medicare	9,507	9,081	9,423	342
Other Post-Employment Benefits	63,149	58,860	59,190	330
Retiree Medical Trust	1,183	1,378	1,437	59
Retirement 401 Plan	1,711	1,950	1,410	(540)
Retirement ADC	46,713	15,915	12,144	(3,771)
Risk Management Administration	9,093	10,500	10,230	(270)
Supplemental Pension Savings Plan	37,007	39,671	46,804	7,133
Unemployment Insurance	1,362	1,171	1,188	17
Workers' Compensation	5,319	3,091	4,488	1,397
Fringe Benefits Subtotal	\$ 259,158	\$ 247,552	\$ 252,853	\$ 5,301
Total Personnel Expenditures			\$ 903,391	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 152,631	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(90,725)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ 61,906	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
NON-PERSONNEL				
Contracts	\$ 44,000	\$ 90,725	\$ 152,631	\$ 61,906
Transfers Out	16,986	-	-	-
NON-PERSONNEL SUBTOTAL	60,986	90,725	152,631	61,906
Total	\$ 60,986	\$ 90,725	\$ 152,631	\$ 61,906

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 5,335	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,299	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(98,031)	-
Total	0.00	\$ (89,397)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 595,634	\$ 660,072	\$ 530,462	\$ (129,610)
Fringe Benefits	364,110	348,822	380,401	31,579
PERSONNEL SUBTOTAL	959,744	1,008,894	910,863	(98,031)
NON-PERSONNEL				
Supplies	\$ 12,131	\$ 8,843	\$ 8,843	\$ -
Contracts	48,956	43,096	46,421	3,325
Information Technology	44,623	36,433	41,768	5,335
Energy and Utilities	656	351	325	(26)
Other	8,454	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	114,819	108,723	117,357	8,634
Total	\$ 1,074,563	\$ 1,117,617	\$ 1,028,220	\$ (89,397)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 108,680
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	345,071
	Sick Leave - Hourly					1,325
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 530,462

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Flexible Benefits	\$ 90,784	\$ 108,487	\$ 112,518	\$ 4,031
Insurance	54	-	-	-
Long-Term Disability	5,501	1,804	1,689	(115)
Medicare	8,836	8,027	7,673	(354)
Other Post-Employment Benefits	63,698	58,860	59,190	330
Retiree Medical Trust	942	923	862	(61)
Retirement 401 Plan	3,310	3,383	2,539	(844)
Retirement ADC	160,873	138,892	161,572	22,680
Risk Management Administration	9,166	10,500	10,230	(270)
Supplemental Pension Savings Plan	14,670	14,003	19,525	5,522
Unemployment Insurance	1,269	1,034	967	(67)
Workers' Compensation	5,007	2,909	3,636	727
Fringe Benefits Subtotal	\$ 364,110	\$ 348,822	\$ 380,401	\$ 31,579
Total Personnel Expenditures			\$ 910,863	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 83,350	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(67,391)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ 15,959	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 553	\$ -	\$ -	\$ -
Contracts	63,787	67,391	83,350	15,959
Transfers Out	44,500	-	-	-
NON-PERSONNEL SUBTOTAL	108,840	67,391	83,350	15,959
Total	\$ 108,840	\$ 67,391	\$ 83,350	\$ 15,959

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 168,837	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	4,177	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	2,621	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 175,635	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 513,689	\$ 551,074	\$ 676,985	\$ 125,911
Fringe Benefits	335,586	367,273	410,199	42,926
PERSONNEL SUBTOTAL	849,275	918,347	1,087,184	168,837
NON-PERSONNEL				
Supplies	\$ 7,284	\$ 12,150	\$ 12,150	\$ -
Contracts	36,126	81,823	84,516	2,693
Information Technology	43,961	33,483	37,660	4,177
Energy and Utilities	4,074	1,971	1,899	(72)
Other	10,218	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	101,664	147,427	154,225	6,798
Total	\$ 950,939	\$ 1,065,774	\$ 1,241,409	\$ 175,635

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 115,024
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	7.00	7.00	16,640 - 104,832	419,058
20001166	Council Representative 2A	0.00	1.00	1.00	16,640 - 104,832	67,517
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 676,985

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,052	\$ 6,162	\$ 6,387	\$ 225
Flexible Benefits	68,976	102,502	105,500	2,998
Insurance	54	-	-	-
Long-Term Disability	4,767	2,093	2,159	66
Medicare	7,677	9,308	9,816	508
Other Post-Employment Benefits	50,863	58,860	59,190	330
Retiree Medical Trust	755	1,093	1,161	68
Retirement 401 Plan	1,586	1,650	1,775	125
Retirement ADC	158,749	135,399	170,770	35,371
Risk Management Administration	7,317	10,500	10,230	(270)
Supplemental Pension Savings Plan	23,214	35,107	36,941	1,834
Unemployment Insurance	1,104	1,202	1,240	38
Workers' Compensation	4,471	3,397	5,030	1,633
Fringe Benefits Subtotal	\$ 335,586	\$ 367,273	\$ 410,199	\$ 42,926
Total Personnel Expenditures			\$ 1,087,184	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 62,842	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2016 as reported in the Fiscal Year 2016 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(108,720)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (45,878)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 128,268	\$ 108,720	\$ 62,842	\$ (45,878)
Transfers Out	52,886	-	-	-
NON-PERSONNEL SUBTOTAL	181,154	108,720	62,842	(45,878)
Total	\$ 181,154	\$ 108,720	\$ 62,842	\$ (45,878)

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 310,553	\$ -
Addition of Program Managers Addition of 2.00 Program Managers to meet department operational needs.	2.00	212,983	-
Funding of Annual Leave Termination Pay Addition of personnel expenditures for annual leave paid to employees who, upon conclusion of their tenure with the City, possess a leave balance.	0.00	177,868	-
Addition of Management Intern Addition of 0.25 Management Intern-Mayor/Council - Hourly to support various research assignments and other administrative tasks.	0.25	7,753	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,651	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	414	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(10,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(12,512)	-
Reductions in Council Administration Reduction of 1.00 Committee Consultant Secretary and 1.00 Information Systems Analyst 3.	(2.00)	(237,088)	-
Total	0.25	\$ 454,622	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 974,910	\$ 1,097,536	\$ 1,412,701	\$ 315,165
Fringe Benefits	625,566	662,383	819,701	157,318
PERSONNEL SUBTOTAL	1,600,476	1,759,919	2,232,402	472,483

City Council

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 16,200	\$ 32,412	\$ 25,770	\$ (6,642)
Contracts	91,369	115,200	120,846	5,646
Information Technology	56,989	55,405	42,893	(12,512)
Energy and Utilities	78,895	89,630	85,277	(4,353)
Other	7,464	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	250,916	299,247	281,386	(17,861)
Total	\$ 1,851,392	\$ 2,059,166	\$ 2,513,788	\$ 454,622

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 606	\$ -	\$ -	\$ -
Total	\$ 606	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	0.00	0.12	0.12	\$29,931 - \$36,067	\$ 4,328
90000544	Clerical Assistant 2 - Hourly	1.13	0.00	0.00	29,931 - 36,067	-
20001203	Committee Consultants Secretary	1.00	1.00	0.00	16,640 - 104,832	-
20001164	Council Committee Consultant	7.00	8.00	8.00	19,323 - 151,840	607,091
20001165	Council Representative 1	3.00	4.00	4.00	16,640 - 104,832	252,533
20001166	Council Representative 2A	2.00	1.00	1.00	16,640 - 104,832	98,030
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	105,019
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
90001074	Management Intern-Mayor/ Council - Hourly	0.00	0.00	0.25	24,274 - 29,203	7,301
20001222	Program Manager	0.00	0.00	2.00	46,966 - 172,744	160,000
	Sick Leave - Hourly					531
	Termination Pay Annual Leave					177,868
FTE, Salaries, and Wages Subtotal		16.13	16.12	16.37		\$ 1,412,701

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,533	\$ 13,036	\$ 19,747	\$ 6,711
Flexible Benefits	114,680	165,454	152,291	(13,163)
Long-Term Disability	8,959	3,578	3,936	358
Medicare	14,285	15,907	17,898	1,991
Other Post-Employment Benefits	84,624	94,176	94,704	528
Retiree Medical Trust	1,012	1,494	1,252	(242)
Retirement 401 Plan	2,353	2,168	1,400	(768)
Retirement ADC	315,858	264,938	406,660	141,722
Risk Management Administration	12,116	16,800	16,368	(432)
Supplemental Pension Savings Plan	44,078	60,830	68,600	7,770

City Council

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Unemployment Insurance	2,035	2,053	2,256	203
Workers' Compensation	9,032	21,949	34,589	12,640
Fringe Benefits Subtotal	\$ 625,566	\$ 662,383	\$ 819,701	\$ 157,318
Total Personnel Expenditures			\$ 2,232,402	

City Treasurer



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City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration and meter operations, and collection of delinquent accounts, including the accounting and reconciliation of these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.4 billion as of June 30, 2015. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and is a trustee for the SPSP/401(k) plans.

The Office's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

The Office's vision is:

To be the leader in municipal treasury services

Did you know?

The Office of the City Treasurer performed the following:

- Processed \$1.0 billion in citywide deposits, \$624.2 million in Treasury payments, and \$1.1 billion in federal electronic payments
- Managed 35 Treasury business applications that maintain 822,086 customer accounts
- Registered 15,630 new businesses, processed 179,883 business tax renewal statements totaling \$14.9 million while assisting 62,200 call center customers and 41,362 lobby customers
- Collected \$9.6 million in parking meter revenue, processed 488,896 parking citations totaling \$28.3 million, and assisted 68,404 call center customers
- Collected \$23.1 million in past due receivables, assisted 114,738 delinquent account customers, and maintained an 83% collection recovery rate

City Treasurer

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of Treasury systems audited	N/A	N/A	N/A	95%
2. Percentage within revenue projections at fiscal year end	N/A	N/A	15%	15%
3. Percentage of satisfied customers from lobby surveys	92%	98%	94%	90%
4. Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	N/A	N/A	58% ³	50%

1. During Fiscal Year 2016 new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. Overall recovery rate as of 12/31/15 was 81%. The industry benchmark is 22.6%. The Department outperforms industry by 58%.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	121.73	124.73	126.38	1.65
Personnel Expenditures	\$ 10,898,091	\$ 11,702,120	\$ 12,030,167	\$ 328,047
Non-Personnel Expenditures	13,723,211	14,754,964	13,672,722	(1,082,242)
Total Department Expenditures	\$ 24,621,302	\$ 26,457,084	\$ 25,702,889	\$ (754,195)
Total Department Revenue	\$ 29,222,835	\$ 29,494,956	\$ 30,097,351	\$ 602,395

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	\$ 2,742,572	\$ 3,683,883	\$ 3,354,642	\$ (329,241)
Revenue Collections	5,853,626	6,244,906	6,321,600	76,694
Treasury Operations	6,194,545	6,330,443	6,224,422	(106,021)
Total	\$ 14,790,744	\$ 16,259,232	\$ 15,900,664	\$ (358,568)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	13.68	14.00	14.68	0.68
Revenue Collections	50.00	50.00	50.00	0.00
Treasury Operations	43.05	45.73	46.70	0.97
Total	106.73	109.73	111.38	1.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 215,654	\$ -
Transient Occupancy Tax/Tourism Marketing District Addition of 2.00 Accountant 2s and associated revenue for TOT/TMD compliance audits and research.	2.00	167,089	164,090
Addition of Account Clerk - Hourly Addition of 0.35 Account Clerk - Hourly to support the Financial Operations Division.	0.35	5,922	-
Reduction of Photocopy Services Reduction in non-personnel expenditures due to savings resulting from the conversion to electronic documents.	0.00	(5,000)	-
Reduction of Overtime Reduction in overtime personnel expenditures as a result of implementing an online appeals process for parking citations.	0.00	(16,359)	-

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.70)	(34,569)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(61,901)	-
Reduction of Banking Contract Reduction in non-personnel expenditures as a result of streamlining the process of the monthly bank analysis.	0.00	(72,000)	-
Reduction of Printing Services Reduction of non-personnel expenditures associated with printing services.	0.00	(100,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(457,404)	-
Reimbursable Lease Audit Costs Addition of revenue associated with lease agreement audit costs.	0.00	-	15,000
Revised Service Level Agreement Adjustment to reflect an anticipated revenue decrease due to the revised Service Level Agreement between the City Treasurer Department and the Public Utilities Department for investment bond services.	0.00	-	(47,192)
Revised Revenue Adjustment to reflect an anticipated revenue decrease resulting from services formerly provided to redevelopment agencies.	0.00	-	(48,464)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	-	(51,039)
Total	1.65	\$ (358,568)	\$ 32,395

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 5,677,929	\$ 6,142,399	\$ 6,263,184	\$ 120,785
Fringe Benefits	4,083,876	4,215,232	4,432,184	216,952
PERSONNEL SUBTOTAL	9,761,804	10,357,631	10,695,368	337,737
NON-PERSONNEL				
Supplies	\$ 365,932	\$ 361,583	\$ 359,374	\$ (2,209)
Contracts	1,489,014	2,250,292	2,018,442	(231,850)
Information Technology	3,010,252	3,247,393	2,789,989	(457,404)
Energy and Utilities	11,457	26,077	21,235	(4,842)
Other	16,402	10,006	10,006	-

City Treasurer

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Capital Expenditures	135,883	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	5,028,939	5,901,601	5,205,296	(696,305)
Total	\$ 14,790,744	\$ 16,259,232	\$ 15,900,664	\$ (358,568)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,069,941	\$ 1,088,404	\$ 1,105,799	\$ 17,395
Fines Forfeitures and Penalties	3,046,631	3,196,800	3,196,800	-
Licenses and Permits	15,187,802	15,011,900	15,011,900	-
Other Revenue	1,230	-	-	-
Rev from Other Agencies	20,418	-	15,000	15,000
Total	\$ 19,326,022	\$ 19,297,104	\$ 19,329,499	\$ 32,395

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000011	Account Clerk - Hourly	0.00	0.00	0.35	\$31,491 - \$37,918	\$ 5,423
20000011	Account Clerk	4.00	4.00	4.00	31,491 - 37,918	142,284
20000866	Accountant 2	4.00	5.00	7.00	54,059 - 65,333	411,951
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	274,122
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	88,982
20000024	Administrative Aide 2	7.00	9.00	9.00	42,578 - 51,334	428,374
90000024	Administrative Aide 2 - Hourly	0.70	0.70	0.35	42,578 - 51,334	15,954
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	205,000
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	116,294
20000266	Cashier	2.00	0.00	0.00	31,491 - 37,918	-
20000539	Clerical Assistant 2	7.00	7.00	7.00	29,931 - 36,067	250,846
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	723,277
20000268	Collections Investigator 1	1.00	1.00	1.00	40,186 - 48,526	47,798
20000269	Collections Investigator 2	4.00	4.00	4.00	45,198 - 54,558	207,236
20000270	Collections Investigator 3	5.00	5.00	5.00	49,712 - 60,070	296,746
20000287	Collections Manager	1.00	1.00	1.00	66,768 - 80,891	75,465
20001168	Deputy Director	1.75	1.75	2.75	46,966 - 172,744	389,997
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001172	Financial Operations Manager	2.00	2.00	2.00	25,376 - 148,200	248,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	145,000
90001073	Management Intern - Hourly	0.68	0.68	0.68	24,274 - 29,203	19,858
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	39,254
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	335,000
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001222	Program Manager	3.50	3.50	2.50	46,966 - 172,744	245,010
90000783	Public Information Clerk - Hourly	0.35	0.35	0.00	31,491 - 37,918	-
20000783	Public Information Clerk	17.75	19.75	19.75	31,491 - 37,918	693,281
20000869	Senior Account Clerk	3.00	3.00	3.00	36,067 - 43,514	127,025
20000927	Senior Clerk/Typist	4.00	3.00	3.00	36,067 - 43,514	126,613
20000015	Senior Management Analyst	1.00	2.00	2.00	59,363 - 71,760	130,047
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	165,000
	Bilingual - Regular					27,664
	Budgeted Vacancy Savings					(187,491)
	Overtime Budgeted					61,102
	Sick Leave - Hourly					2,289
	Termination Pay Annual Leave					16,365
FTE, Salaries, and Wages Subtotal		106.73	109.73	111.38		\$ 6,263,184
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 65,239	\$ 66,671	\$ 64,861		\$ (1,810)
	Flexible Benefits	766,667	952,390	1,095,404		143,014
	Insurance	116	-	-		-
	Long-Term Disability	52,349	19,655	19,640		(15)
	Medicare	80,615	83,723	85,870		2,147
	Other Post-Employment Benefits	622,430	618,035	627,416		9,381
	Retiree Medical Trust	3,070	3,990	4,744		754
	Retirement 401 Plan	4,991	4,742	5,963		1,221
	Retirement ADC	1,953,893	1,884,138	1,912,426		28,288
	Retirement DROP	24,936	22,462	26,807		4,345
	Risk Management Administration	89,585	110,242	108,439		(1,803)
	Supplemental Pension Savings Plan	299,921	347,033	353,344		6,311
	Unemployment Insurance	12,080	11,264	11,262		(2)
	Workers' Compensation	107,984	90,887	116,008		25,121
Fringe Benefits Subtotal		\$ 4,083,876	\$ 4,215,232	\$ 4,432,184		\$ 216,952
Total Personnel Expenditures						\$ 10,695,368

Parking Meter Operations Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Revenue Collections	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225	\$ (395,627)
Total	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225	\$ (395,627)

City Treasurer

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Revenue Collections	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 110,089	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,526)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(9,690)	-
Reduction of Parking Meter Repairs Reduction of non-personnel expenditures associated with repairs of new smart meters.	0.00	(92,500)	-
Reduction of Contractual Services Reduction of non-personnel expenditures due to revised contractual services for smart meters.	0.00	(400,000)	-
Smart Meter Collections Revenue Adjustment to reflect anticipated revenue increase associated with the installation of the new smart meters.	0.00	-	900,000
Reduction of Parking Meter Alternative Program Revenue Adjustment to reflect anticipated revenue decrease due to revised prepaid parking card sales projections.	0.00	-	(330,000)
Total	0.00	\$ (395,627)	\$ 570,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 617,468	\$ 764,626	\$ 766,491	\$ 1,865
Fringe Benefits	518,819	579,863	568,308	(11,555)
PERSONNEL SUBTOTAL	1,136,286	1,344,489	1,334,799	(9,690)

City Treasurer

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 23,825	\$ 123,541	\$ 31,405	\$ (92,136)
Contracts	1,345,286	2,544,399	2,245,624	(298,775)
Information Technology	13,239	16,641	13,115	(3,526)
Energy and Utilities	21,965	16,128	24,628	8,500
Other	10,583	-	-	-
Transfers Out	7,279,374	6,152,154	6,152,154	-
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	8,694,272	8,853,363	8,467,426	(385,937)
Total	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225	\$ (395,627)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Licenses and Permits	\$ 9,873,841	\$ 10,197,852	\$ 10,767,852	\$ 570,000
Rev from Money and Prop	22,972	-	-	-
Total	\$ 9,896,813	\$ 10,197,852	\$ 10,767,852	\$ 570,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$46,966 - \$172,744	\$ 35,003
20000678	Parking Meter Supervisor	2.00	2.00	2.00	47,341 - 56,597	113,194
20000674	Parking Meter Technician	11.00	11.00	11.00	41,330 - 49,400	503,866
20001222	Program Manager	0.50	0.50	0.50	46,966 - 172,744	49,000
20000783	Public Information Clerk	0.25	0.25	0.25	31,491 - 37,918	8,445
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	43,472 - 51,792	46,249
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(41,330)
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 766,491

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,424	\$ 3,621	\$ 3,653	\$ 32
Flexible Benefits	86,483	117,069	141,750	24,681
Long-Term Disability	3,973	2,319	2,284	(35)
Medicare	8,741	10,352	10,384	32
Other Post-Employment Benefits	73,082	82,399	82,864	465
Retiree Medical Trust	275	425	679	254
Retirement ADC	257,766	271,990	243,597	(28,393)
Risk Management Administration	10,517	14,708	14,321	(387)
Supplemental Pension Savings Plan	34,456	44,915	48,217	3,302
Unemployment Insurance	2,627	1,326	1,302	(24)

City Treasurer

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Workers' Compensation	37,475	30,739	19,257	(11,482)
Fringe Benefits Subtotal	\$ 518,819	\$ 579,863	\$ 568,308	\$ (11,555)
Total Personnel Expenditures			\$ 1,334,799	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 66,255	\$ 1,248,216
TOTAL BALANCE AND RESERVES	\$ -	\$ 66,255	\$ 1,248,216
REVENUE			
Charges for Current Services	\$ -	\$ -	\$ -
Licenses and Permits	9,873,841	10,197,852	10,767,852
Other Revenue	-	-	-
Revenue from Use of Money and Property	22,972	-	-
TOTAL REVENUE	\$ 9,896,813	\$ 10,197,852	\$ 10,767,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,896,813	\$ 10,264,107	\$ 12,016,068
OPERATING EXPENSE			
Personnel Expenses	\$ 617,468	\$ 764,626	\$ 766,491
Fringe Benefits	518,819	579,863	568,308
Supplies	23,825	123,541	31,405
Contracts	1,345,286	2,544,399	2,245,624
Information Technology	13,239	16,641	13,115
Energy and Utilities	21,965	16,128	24,628
Other Expenses	10,583	-	-
Transfers Out	7,279,374	6,152,154	6,152,154
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225
TOTAL EXPENSE	\$ 9,830,558	\$ 10,197,852	\$ 9,802,225
BALANCE	\$ 66,255	\$ 66,255	\$ 2,213,843
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,896,813	\$ 10,264,107	\$ 12,016,068

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	86,447,937	89,609,808	114,375,452	24,765,644
Total Department Expenditures	\$ 86,447,937	\$ 89,609,808	\$ 114,375,452	\$ 24,765,644
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Animal Services	\$ -	\$ 8,956,214	\$ 9,400,000	\$ 443,786
Assessments to Public Property	577,336	732,096	634,684	(97,412)
Business Cooperation Program	238,180	-	-	-
Citywide Elections	489,684	4,173,583	4,173,583	-
Corporate Master Lease Rent	6,327,605	10,440,662	11,999,801	1,559,139
Lease Revenue Bonds	11,993,257	20,970,026	20,958,853	(11,173)
Engineering & Capital Projects	392,893	250,000	250,000	-
General Fund Reserve	-	-	7,600,000	7,600,000
Insurance	2,120,778	2,382,769	2,314,775	(67,994)
McGuigan Settlement	8,007,669	-	-	-
Memberships	721,418	735,000	735,000	-
Preservation of Benefits	1,224,330	1,500,000	1,500,000	-
Property Tax Administration	3,969,660	4,209,630	4,430,636	221,006
Public Liab. Claims Transfer-Claims Fund	14,506,208	18,600,000	14,400,000	(4,200,000)
Public Liab. Claims Transfer-Insurance	-	-	10,800,000	10,800,000
Public Liab. Claims Transfer-Reserves	19,043,000	-	2,800,000	2,800,000
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	1,367,274	3,385,000	7,789,888	4,404,888
Supplemental COLA Benefit	1,569,308	1,710,782	1,595,033	(115,749)
Transfer to Capital Improvements Program	2,332,210	865,000	-	(865,000)
Transfer to Park Improvement Funds	9,525,879	8,657,723	10,951,876	2,294,153
Transportation Subsidy	459,102	459,179	459,179	-
Total	\$ 86,447,937	\$ 89,609,808	\$ 114,375,452	\$ 24,765,644

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 13,448,327	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
General Fund Reserve Transfer	0.00	7,600,000	-
Addition of non-personnel expenditures related to the contribution to the General Fund Reserve to reach Fiscal Year 2017 target of 14.75 percent of revenues.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Public Liability Fund Transfer Addition of non-personnel expenditures related to the transfer to the Public Liability Fund.	0.00	6,200,000	-
Public Liability Reserve Fund Transfer Addition of non-personnel expenditures related to the contribution to the Public Liability Fund Reserve.	0.00	2,800,000	-
Insurance Premiums Addition of non-personnel expenditures for insurance premiums.	0.00	2,300,000	-
Adjustment to Mission Bay and Regional Park Improvements Funds Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.	0.00	2,294,153	-
City Elections Addition of contractual expenditures for scheduled citywide elections.	0.00	1,773,583	-
Animal Services Contract Addition of non-personnel expenditures for increased contractual costs for animal services.	0.00	443,786	-
Addition to Property Tax Administration Fees Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	221,006	-
Assessments to Public Property Reduction of expenditures related to assessments to public property.	0.00	(97,412)	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(115,749)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(12,102,050)	-
Total	0.00	\$ 24,765,644	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 30,084,669	\$ 53,583,060	\$ 66,749,754	\$ 13,166,694
Energy and Utilities	5,776	8,977	3,108	(5,869)
Other	3,609,154	3,942,878	3,729,717	(213,161)
Transfers Out	52,478,339	32,074,893	43,892,873	11,817,980
Debt	270,000	-	-	-
NON-PERSONNEL SUBTOTAL	86,447,937	89,609,808	114,375,452	24,765,644
Total	\$ 86,447,937	\$ 89,609,808	\$ 114,375,452	\$ 24,765,644

Commission for Arts & Culture



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Commission for Arts & Culture



Department Description

The Commission was established in 1988 to advise the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination. Full-time City staff, advised by the Commission (a 15-member board of Mayor-appointed volunteers), annually administers the Arts and Culture Funding programs and the Public Art programs. Through the Arts and Culture Funding programs, local nonprofit organizations can apply for Transient Occupancy Tax (TOT) funding in one of two categories: the Organizational Support program (OSP) which provides general operating support to non-profits whose mission is primarily arts and culture related and Creative Communities San Diego (CCSD) provides non-profits with funding for specific projects such as festivals and parades. The Public Art programs include three primary areas: managing the art owned by the City, integrating art into the City's capital improvement projects, and ensuring the inclusion of public art or space for cultural use in private development projects. Some of the other initiatives implemented through the Commission include Cultural Tourism Promotions, the Arts Education Enrichment Initiative, and the Arts and Culture Contractor Incubator Initiative.

Did You Know?

- The Commission for Arts and Culture conserved 143 historically significant artworks and artifacts, many located prominently in Balboa Park and many that were returned to public exhibition after more than 20 years in storage.
- The non-profit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture serve approximately 450,000 kindergarten through 12th grade students, parents, and teachers throughout the year with assemblies, field trips, residencies, and more.
- The nonprofit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture yield a significant return on investment. In Fiscal Year 2014, 80 nonprofits received \$6.4 million and yielded \$191.0 million in direct expenditures.

Commission for Arts & Culture

The Commission's mission is:

To vitalize the City by supporting the region’s cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

The Commission's vision is:

A catalyst for creativity

Goals and Objectives

Goal 1: Cultivate a dynamic arts ecosystem

- Invest in artists, non-profit arts and culture organizations, and audiences
- Support a robust environment for artistic practice, creativity, and collaboration

Goal 2: Connect people with arts, culture and creative experiences

- Provide publicly accessible arts, culture, and creative experiences
- Motivate people to experience arts, culture, and creativity

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage increase to number of non-profits submitting applications for the TOT funding distributed through the Commission for Arts and Culture	N/A	N/A	N/A	6%
2. Percentage of artworks in the Civic Art Collection on exhibit	N/A	N/A	N/A	80%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Commission for Arts & Culture

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 634,718	\$ 807,205	\$ 728,369	\$ (78,836)
Non-Personnel Expenditures	313,151	403,987	423,098	19,111
Total Department Expenditures	\$ 947,869	\$ 1,211,192	\$ 1,151,467	\$ (59,725)
Total Department Revenue	\$ 535,972	\$ 154,643	\$ 154,643	\$ -

Public Art Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Public Art	\$ 94,135	\$ 154,643	\$ 154,643	\$ -
Total	\$ 94,135	\$ 154,643	\$ 154,643	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 15,243	\$ -	\$ -	\$ -
Contracts	78,892	154,643	154,643	-
NON-PERSONNEL SUBTOTAL	94,135	154,643	154,643	-
Total	\$ 94,135	\$ 154,643	\$ 154,643	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 385,532	\$ -	\$ -	\$ -
Transfers In	149,209	154,643	154,643	-
Total	\$ 534,741	\$ 154,643	\$ 154,643	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Commission for Arts & Culture	\$ 824,595	\$ 964,321	\$ 890,417	\$ (73,904)
Public Art	29,139	92,228	106,407	14,179
Total	\$ 853,734	\$ 1,056,549	\$ 996,824	\$ (59,725)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Commission for Arts & Culture	6.00	6.00	6.00	0.00
Public Art	1.00	1.00	1.00	0.00
Total	7.00	7.00	7.00	0.00

Commission for Arts & Culture

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	\$ 13,100	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	4,924	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	1,945	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(858)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(78,836)	-
Total	0.00	\$ (59,725)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 374,643	\$ 483,394	\$ 488,959	\$ 5,565
Fringe Benefits	260,075	323,811	239,410	(84,401)
PERSONNEL SUBTOTAL	634,718	807,205	728,369	(78,836)
NON-PERSONNEL				
Supplies	\$ 11,050	\$ 5,616	\$ 9,980	\$ 4,364
Contracts	170,605	140,715	135,014	(5,701)
Information Technology	35,620	33,923	38,847	4,924
Energy and Utilities	1,681	1,653	4,077	2,424
Other	60	2,000	2,000	-
Transfers Out	-	65,437	78,537	13,100
NON-PERSONNEL SUBTOTAL	219,016	249,344	268,455	19,111
Total	\$ 853,734	\$ 1,056,549	\$ 996,824	\$ (59,725)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 984	\$ -	\$ -	\$ -
Other Revenue	247	-	-	-
Total	\$ 1,231	\$ -	\$ -	\$ -

Commission for Arts & Culture

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,578
20000132	Associate Management Analyst	1.00	2.00	2.00	54,059 - 65,333	129,056
20000119	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	117,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	147,659
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 488,959
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 6,975	\$ 7,103	\$ 3,510	\$ (3,593)	
	Flexible Benefits	32,427	61,103	63,902	2,799	
	Long-Term Disability	2,370	1,576	1,559	(17)	
	Medicare	5,650	7,009	7,090	81	
	Other Post-Employment Benefits	30,347	41,202	41,433	231	
	Retiree Medical Trust	94	302	930	628	
	Retirement 401 Plan	193	-	809	809	
	Retirement ADC	150,878	157,027	70,917	(86,110)	
	Retirement DROP	828	1,606	-	(1,606)	
	Risk Management Administration	4,364	7,350	7,161	(189)	
	Supplemental Pension Savings Plan	21,340	33,052	33,857	805	
	Unemployment Insurance	747	904	894	(10)	
	Workers' Compensation	3,863	5,577	7,348	1,771	
Fringe Benefits Subtotal		\$ 260,075	\$ 323,811	\$ 239,410	\$ (84,401)	
Total Personnel Expenditures					\$ 728,369	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 705,411	\$ 1,103,626	\$ 1,184,536
Continuing Appropriation - Operating	–	42,391	42,391
TOTAL BALANCE AND RESERVES	\$ 705,411	\$ 1,146,017	\$ 1,226,927
REVENUE			
Other Revenue	\$ 385,532	\$ –	\$ –
Transfers In	149,209	154,643	154,643
TOTAL REVENUE	\$ 534,741	\$ 154,643	\$ 154,643
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,240,152	\$ 1,300,660	\$ 1,381,570
OPERATING EXPENSE			
Supplies	\$ 15,243	\$ –	\$ –
Contracts	78,892	154,643	154,643
TOTAL OPERATING EXPENSE	\$ 94,135	\$ 154,643	\$ 154,643
TOTAL EXPENSE	\$ 94,135	\$ 154,643	\$ 154,643
RESERVES			
Continuing Appropriation - Operating	\$ –	\$ 42,391	\$ 42,391
TOTAL RESERVES	\$ –	\$ 42,391	\$ 42,391
BALANCE	\$ 1,146,017	\$ 1,103,626	\$ 1,184,536
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,240,152	\$ 1,300,660	\$ 1,381,570

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Communications



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Department Description

The Communications Department (CommD) provides strategic outreach, public relations campaigns, and creative services to client departments and, in the process, improves the City's image and reputation by delivering the City's messages and information to the public.

CommD, with responsibility and authority over all City external and internal communications, helps ensure consistent and effective management of information; improves the ability of the Mayor and Council to reach the public and the workforce; places focus on how the City communicates internally and externally; and uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project and department-specific communications.

The Department's mission is:

To inform, engage, and serve the public

The Department's vision is:

To be the lens through which San Diegans and the world view our city

Goals and Objectives

Goal 1: Shift from reactive to active media relations by showcasing stories of the City

- Make public proceedings and events more accessible
- Create a central information hub for the City of San Diego
- Share educational and engaging information about the City of San Diego with community members

Goal 2: Provide communication support to all City departments

- Provide media training and presentation training to potential City spokespersons

Communications

- Establish regular meetings to identify and address departmental communications needs

Goal 3: Develop and implement a City Communications Plan as mandated by the City Strategic Plan

- Develop a citywide communication plan that supports the City Strategic Plan, branch tactical plans, and department tactical plans
- Implement a citywide communication plan
- Develop an internal communication plan

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of requested news conferences covered	100%	90%	75%	90%
2. Number of features posted to Insidesandiego.org annually	N/A	N/A	40	52
3. Percentage of Citywide Communication Plan launched by December 31, 2016	N/A	N/A	50%	100%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Communications

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	30.00	32.16	31.50	(0.66)
Personnel Expenditures	\$ 1,448,673	\$ 3,320,403	\$ 3,321,048	\$ 645
Non-Personnel Expenditures	148,854	242,649	318,983	76,334
Total Department Expenditures	\$ 1,597,527	\$ 3,563,052	\$ 3,640,031	\$ 76,979
Total Department Revenue	\$ 305,985	\$ 1,565,333	\$ 1,565,333	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Communications	\$ 1,597,527	\$ 3,563,052	\$ 3,640,031	\$ 76,979
Total	\$ 1,597,527	\$ 3,563,052	\$ 3,640,031	\$ 76,979

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Communications	30.00	32.16	31.50	(0.66)
Total	30.00	32.16	31.50	(0.66)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 53,064	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	16,412	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,444	-
Addition of Training Addition of non-personnel expenditures for travel and training.	0.00	6,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,826	-

Communications

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(0.66)	(15,767)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Total	(0.66)	\$ 76,979	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 880,639	\$ 2,004,821	\$ 1,999,969	\$ (4,852)
Fringe Benefits	568,035	1,315,582	1,321,079	5,497
PERSONNEL SUBTOTAL	1,448,673	3,320,403	3,321,048	645
NON-PERSONNEL				
Supplies	\$ 20,776	\$ 43,782	\$ 47,890	\$ 4,108
Contracts	57,329	132,986	151,256	18,270
Information Technology	58,481	57,057	110,121	53,064
Energy and Utilities	4,110	5,224	6,116	892
Other	4,742	3,600	3,600	-
Capital Expenditures	3,415	-	-	-
NON-PERSONNEL SUBTOTAL	148,854	242,649	318,983	76,334
Total	\$ 1,597,527	\$ 3,563,052	\$ 3,640,031	\$ 76,979

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 305,542	\$ 1,565,333	\$ 1,565,333	\$ -
Other Revenue	442	-	-	-
Total	\$ 305,985	\$ 1,565,333	\$ 1,565,333	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$58,157 - \$69,742	\$ 69,742
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	140,000
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	119,000
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	43,555
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958
90001073	Management Intern	1.00	1.16	0.50	24,274 - 29,203	13,343
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	48,901 - 59,197	177,591
20000165	Multimedia Production Specialist	1.00	1.00	1.00	43,264 - 51,979	51,979
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	95,000
20000784	Public Information Officer	5.00	5.00	4.00	43,514 - 52,707	207,585
20000916	Senior Public Information Officer	10.00	10.00	10.00	54,059 - 65,333	629,802
20001021	Supervising Public Information Officer	5.00	5.00	5.00	59,363 - 71,760	350,907

Communications

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000756	Word Processing Operator	0.00	1.00	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(54,059)
	Overtime Budgeted					9,525
	Sick Leave - Hourly					324
FTE, Salaries, and Wages Subtotal		30.00	32.16	31.50		\$ 1,999,969
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 7,813	\$ 14,086	\$ 14,438	\$	352
	Flexible Benefits	79,798	259,369	291,967		32,598
	Long-Term Disability	8,787	6,491	6,332		(159)
	Medicare	12,800	28,173	28,096		(77)
	Other Post-Employment Benefits	73,830	176,580	177,570		990
	Retiree Medical Trust	488	1,717	1,608		(109)
	Retirement 401 Plan	401	1,179	1,167		(12)
	Retirement ADC	316,623	650,165	605,027		(45,138)
	Retirement DROP	2,276	-	7,769		7,769
	Risk Management Administration	9,729	31,500	30,690		(810)
	Supplemental Pension Savings Plan	47,481	121,616	120,246		(1,370)
	Unemployment Insurance	1,938	3,721	3,634		(87)
	Workers' Compensation	6,071	20,985	32,535		11,550
Fringe Benefits Subtotal		\$ 568,035	\$ 1,315,582	\$ 1,321,079	\$	5,497
Total Personnel Expenditures					\$	3,321,048



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Convention Center



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Convention Center



Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	16,876,452	17,208,450	17,236,450	28,000
Total Department Expenditures	\$ 16,876,452	\$ 17,208,450	\$ 17,236,450	\$ 28,000
Total Department Revenue	\$ 17,204,289	\$ 16,612,993	\$ 16,843,993	\$ 231,000

Convention Center Expansion Administration Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Convention Center Expansion Administration Fund	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450	\$ (3,000)
Total	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450	\$ (3,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (3,000)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	200,000
Total	0.00	\$ (3,000)	\$ 200,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 910,802	\$ 1,240,000	\$ 1,240,000	\$ -
Transfers Out	12,560,650	12,563,450	12,560,450	(3,000)
NON-PERSONNEL SUBTOTAL	13,471,452	13,803,450	13,800,450	(3,000)
Total	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450	\$ (3,000)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 27,820	\$ -	\$ -	\$ -
Other Revenue	15,476	-	-	-
Transfers In	13,760,993	13,207,993	13,407,993	200,000
Total	\$ 13,804,289	\$ 13,207,993	\$ 13,407,993	\$ 200,000

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Operating Costs Adjustment to reflect an anticipated increase in operating costs for Fiscal Year 2017.	0.00	\$ 31,000	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	31,000
Total	0.00	\$ 31,000	\$ 31,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000
NON-PERSONNEL SUBTOTAL	3,405,000	3,405,000	3,436,000	31,000
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transfers In	\$ 3,400,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000
Total	\$ 3,400,000	\$ 3,405,000	\$ 3,436,000	\$ 31,000

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,144,385	\$ 1,477,222	\$ 898,726
TOTAL BALANCE AND RESERVES	\$ 1,144,385	\$ 1,477,222	\$ 898,726
REVENUE			
Other Revenue	\$ 15,476	\$ -	\$ -
Revenue from Use of Money and Property	27,820	-	-
Transfers In	13,760,993	13,207,993	13,407,993
TOTAL REVENUE	\$ 13,804,289	\$ 13,207,993	\$ 13,407,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,948,674	\$ 14,685,215	\$ 14,306,719
OPERATING EXPENSE			
Contracts	\$ 910,802	\$ 1,240,000	\$ 1,240,000
Transfers Out	12,560,650	12,563,450	12,560,450
TOTAL OPERATING EXPENSE	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450
TOTAL EXPENSE	\$ 13,471,452	\$ 13,803,450	\$ 13,800,450
BALANCE	\$ 1,477,222	\$ 881,765	\$ 506,269
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,948,674	\$ 14,685,215	\$ 14,306,719

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,642	\$ 8,577	\$ 6,185
TOTAL BALANCE AND RESERVES	\$ 13,642	\$ 8,577	\$ 6,185
REVENUE			
Revenue from Use of Money and Property	\$ (65)	\$ -	\$ -
Transfers In	3,400,000	3,405,000	3,436,000
TOTAL REVENUE	\$ 3,399,935	\$ 3,405,000	\$ 3,436,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,413,577	\$ 3,413,577	\$ 3,442,185
OPERATING EXPENSE			
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,436,000
BALANCE	\$ 8,577	\$ 8,577	\$ 6,185
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,413,577	\$ 3,413,577	\$ 3,442,185

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Debt Management



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Debt Management



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects funded and secured by the General Fund and the enterprise funds, as well as financings supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency and special districts. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and loans.

The Department coordinates and monitors various post-issuance administrative functions related to bond financings and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances lowering interest costs. The Department manages credit and investor outreach function providing information to current bondholders, prospective investors, and rating agencies that monitor the City's credit profile.

The Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The Department's mission is:

To effectively plan, implement, and manage City debt obligations

The Department's vision is:

Strong debt management to achieve citywide financing priorities

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Debt Management

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Debt payments made to bond trustees on time	100%	100%	100%	100%
2. Percentage of disclosures for outstanding bonds filed in a timely manner to investor outreach webpages consistent with continuing disclosure agreements	100%	100%	100%	100%
3. City public bond offerings comparably priced to similar credits	100%	100%	100%	100%
4. Percentage of bond-related investments that are actively evaluated and re-invested as they come to term	N/A	N/A	N/A	100%
5. Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities	N/A	N/A	N/A	100%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.



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Debt Management

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	19.00	19.00	21.00	2.00
Personnel Expenditures	\$ 2,346,046	\$ 2,420,131	\$ 2,748,510	\$ 328,379
Non-Personnel Expenditures	177,587	338,697	399,908	61,211
Total Department Expenditures	\$ 2,523,633	\$ 2,758,828	\$ 3,148,418	\$ 389,590
Total Department Revenue	\$ 932,179	\$ 711,645	\$ 910,863	\$ 199,218

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Debt Management	\$ 2,523,633	\$ 2,758,828	\$ 3,148,418	\$ 389,590
Total	\$ 2,523,633	\$ 2,758,828	\$ 3,148,418	\$ 389,590

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Debt Management	19.00	19.00	21.00	2.00
Total	19.00	19.00	21.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Infrastructure and Public Utilities Loan Program Unit Addition of 1.00 Program Manager, 1.00 Senior Management Analyst, 1.00 Associate Management Analyst, and associated non-personnel expenditures to implement and administer the Infrastructure and Utilities Loan Program.	3.00	\$ 339,373	\$ 324,218
Otay Mesa Enhanced Infrastructure Financing District Addition of non-personnel expenditures for legal and financial consultant services associated with the formation of the Otay Mesa Enhanced Infrastructure Financing District.	0.00	150,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	93,802	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,415	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	865	-

Debt Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	31	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Expenditure Reduction	0.00	(9,100)	-
Reduction in personnel and non-personnel expenditures due to savings in printing services, copier paper, postage/ mailing and overtime.			
Reduction of 1.00 Associate Economist	(1.00)	(86,796)	-
Reduction of 1.00 Associate Economist position due to a reorganization within the department.			
One-Time Reductions and Annualizations	0.00	(100,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Revised Property Tax Administration Revenue	0.00	-	(50,000)
Adjustment to reflect a decrease in Property Tax Administration revenue due to ending Reassessment District No.1999-1 Administration Services in Fiscal Year 2017.			
Revised Revenue	0.00	-	(75,000)
Adjustment to reflect a decrease in revenue due to a revised Service Level Agreement with the Public Utilities Department.			
Total	2.00	\$ 389,590	\$ 199,218

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,461,315	\$ 1,515,483	\$ 1,757,846	\$ 242,363
Fringe Benefits	884,731	904,648	990,664	86,016
PERSONNEL SUBTOTAL	2,346,046	2,420,131	2,748,510	328,379
NON-PERSONNEL				
Supplies	\$ 20,947	\$ 23,292	\$ 19,388	\$ (3,904)
Contracts	78,438	240,442	305,793	65,351
Information Technology	54,735	46,791	48,206	1,415
Energy and Utilities	19,747	22,123	20,472	(1,651)
Other	3,720	5,049	5,049	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	177,587	338,697	399,908	61,211
Total	\$ 2,523,633	\$ 2,758,828	\$ 3,148,418	\$ 389,590

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 932,147	\$ 711,645	\$ 910,863	\$ 199,218
Other Revenue	33	-	-	-
Total	\$ 932,179	\$ 711,645	\$ 910,863	\$ 199,218

Debt Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	2.00	\$54,059 - \$65,333	\$ 104,351
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	183,365
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,805
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001234	Program Coordinator	7.00	7.00	7.00	23,005 - 137,904	670,000
20001222	Program Manager	2.00	2.00	3.00	46,966 - 172,744	346,312
20000015	Senior Management Analyst	2.00	2.00	3.00	59,363 - 71,760	215,280
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Overtime Budgeted					769
	Sick Leave - Hourly					46
FTE, Salaries, and Wages Subtotal		19.00	19.00	21.00		\$ 1,757,846
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 19,118	\$ 19,213	\$ 19,547		\$ 334
	Flexible Benefits	155,557	190,075	221,490		31,415
	Insurance	115	-	-		-
	Long-Term Disability	13,186	4,929	5,604		675
	Medicare	19,271	19,311	24,177		4,866
	Other Post-Employment Benefits	115,493	111,834	124,299		12,465
	Retiree Medical Trust	1,285	1,337	2,090		753
	Retirement 401 Plan	3,059	3,278	3,759		481
	Retirement ADC	447,533	424,946	448,363		23,417
	Retirement DROP	3,959	5,490	4,934		(556)
	Risk Management Administration	16,666	19,950	21,483		1,533
	Supplemental Pension Savings Plan	72,315	78,571	97,175		18,604
	Unemployment Insurance	3,070	2,826	3,215		389
	Workers' Compensation	14,102	22,888	14,528		(8,360)
Fringe Benefits Subtotal		\$ 884,731	\$ 904,648	\$ 990,664		\$ 86,016
Total Personnel Expenditures					\$ 2,748,510	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology was established in 1994. It provides citywide strategic technology direction, operational support of application, infrastructure, wireless technologies, and enterprise application services, as well as manages IT services contracts.

The Contracts Management Group manages the contract life cycle of City IT contracts, Request for Quotations (RFQs), Request for Proposals (RFPs), Invitations to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

The IT Operations Management Group manages data center, network, service desk, applications, citywide IT projects, and IT service delivery.

The Cyber Security Team provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls.

The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

The Department's mission is:

To provide high quality technology and wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders

Department of Information Technology

The Department's vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions

Did you know?

- The City of San Diego website has 18 million visits per year.
- There are 4 million attempted cyber attacks against City systems each week.
- The Wireless Technology Services Division supports 12,000 radio units.
- Over 380 software applications support City departments and residents.
- The Department of Information Technology supports 15,000 desktops, laptops, and printers.

Goals and Objectives

Goal 1: Enhance reliability, availability, and security of technology systems

- Upgrade applications and infrastructure to current standards
- Ensure a high level of availability and security of applications

Goal 2: Expand capabilities and business value of technology services

- Improve customer satisfaction through action on customer feedback
- Improve information technology cost effectiveness citywide

Goal 3: Improve technology project delivery

- Enhance departmental and citywide project delivery capabilities

Goal 4: Increase capability for innovation to improve service delivery

- Provide leadership in technology innovation
- Apply leading practices to improve IT service delivery to City departments

Department of Information Technology

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of security incidents per month per 10,000 users	<1.0%	0.3%	0.3%	<1.0%
2. Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%
3. Percentage reduction of expenses identified through consolidation and innovation	N/A	N/A	5%	5%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.



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Department of Information Technology

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	105.76	115.00	118.00	3.00
Personnel Expenditures	\$ 11,716,623	\$ 13,674,195	\$ 15,516,104	\$ 1,841,909
Non-Personnel Expenditures	26,977,255	35,842,814	34,606,773	(1,236,041)
Total Department Expenditures	\$ 38,693,878	\$ 49,517,009	\$ 50,122,877	\$ 605,868
Total Department Revenue	\$ 38,855,582	\$ 47,615,093	\$ 48,026,107	\$ 411,014

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Financial & Support Services	\$ 416,273	\$ 500,000	\$ 500,000	\$ -
Total	\$ 416,273	\$ 500,000	\$ 500,000	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Information Technology	\$ 416,273	\$ 500,000	\$ 500,000	\$ -
NON-PERSONNEL SUBTOTAL	416,273	500,000	500,000	-
Total	\$ 416,273	\$ 500,000	\$ 500,000	\$ -

GIS Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Information Technology	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416	\$ (176,158)
Total	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416	\$ (176,158)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 209,131	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Editing Technician Support Addition of non-personnel expenditures associated with miscellaneous professional technical services for the San Diego Geographic Information Source (SanGIS) joint powers authority.	0.00	35,067	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	6,153	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	100	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(426,609)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(100,403)
Total	0.00	\$ (176,158)	\$ (100,403)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 54,643	\$ 110,697	\$ 110,697	\$ -
Fringe Benefits	50,999	70,087	76,240	6,153
PERSONNEL SUBTOTAL	105,642	180,784	186,937	6,153
NON-PERSONNEL				
Contracts	\$ 588,564	\$ 630,300	\$ 874,598	\$ 244,298
Information Technology	1,087,395	1,251,490	824,881	(426,609)
Capital Expenditures	10,332	-	-	-
NON-PERSONNEL SUBTOTAL	1,686,292	1,881,790	1,699,479	(182,311)
Total	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416	\$ (176,158)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938	\$ (100,403)
Rev from Money and Prop	1,830	-	-	-
Rev from Other Agencies	105,968	195,303	195,303	-
Total	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241	\$ (100,403)

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	0.00	0.00	\$66,768 - \$80,891	\$ -
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	59,363
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 110,697
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 609	\$ 513	\$ 513	\$	-
	Flexible Benefits	7,730	18,583	21,920		3,337
	Long-Term Disability	503	361	353		(8)
	Medicare	802	1,605	1,605		-
	Other Post-Employment Benefits	6,671	11,772	11,838		66
	Retiree Medical Trust	-	148	148		-
	Retirement ADC	29,712	25,626	28,059		2,433
	Risk Management Administration	945	2,100	2,046		(54)
	Supplemental Pension Savings Plan	3,307	8,567	8,567		-
	Unemployment Insurance	118	207	203		(4)
	Workers' Compensation	604	605	988		383
Fringe Benefits Subtotal		\$ 50,999	\$ 70,087	\$ 76,240	\$	6,153
Total Personnel Expenditures					\$	186,937

Information Technology Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Enterprise IT Sourcing Operations	\$ 2,091,998	\$ 3,073,388	\$ 2,654,279	\$ (419,109)
Financial & Support Services	2,149,891	3,597,852	3,744,634	146,782
IT Contract Management	-	-	529,326	529,326
Information Technology	4,953,415	6,532,989	4,515,940	(2,017,049)
Project Management Office	1	159,668	339,223	179,555
Total	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402	\$ (1,580,495)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Enterprise IT Sourcing Operations	9.00	10.00	10.00	0.00
Financial & Support Services	10.00	7.00	8.00	1.00
IT Contract Management	0.00	0.00	3.00	3.00
Information Technology	23.00	26.00	19.00	(7.00)
Project Management Office	0.00	1.00	2.00	1.00
Total	42.00	44.00	42.00	(2.00)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 511,316	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	248,353	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated revenue to support the City's cable-related needs.	1.00	140,062	140,062
Data Center Improvements Addition of non-personnel expenditures associated with sales tax to replace hardware for the San Diego Data Center.	0.00	120,000	-
IT Contract Management Consulting Addition of non-personnel expenditures for additional access to Gartner, Inc. research and contract review services.	0.00	100,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,190	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(40,200)	(31,200)
Reduction of Facility Maintenance Reduction of non-personnel expenditures related to maintenance of the Rose Canyon facility that will not be needed.	0.00	(200,000)	-
Position Transfer Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.	(3.00)	(466,211)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,996,005)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(2,289,321)
Total	(2.00)	\$ (1,580,495)	\$ (2,180,459)

Department of Information Technology

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,042,483	\$ 3,912,816	\$ 3,773,544	\$ (139,272)
Fringe Benefits	1,768,138	1,933,453	2,249,626	316,173
PERSONNEL SUBTOTAL	4,810,621	5,846,269	6,023,170	176,901
NON-PERSONNEL				
Supplies	\$ 19,906	\$ 18,696	\$ 19,060	\$ 364
Contracts	1,062,006	1,598,657	1,518,781	(79,876)
Information Technology	2,246,841	5,184,792	3,188,787	(1,996,005)
Energy and Utilities	182,613	10,665	207,285	196,620
Other	5,349	8,000	9,500	1,500
Transfers Out	30,959	-	-	-
Capital Expenditures	140,192	-	120,000	120,000
Debt	696,818	696,818	696,819	1
NON-PERSONNEL SUBTOTAL	4,384,684	7,517,628	5,760,232	(1,757,396)
Total	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402	\$ (1,580,495)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 8,677,240	\$ 12,723,508	\$ 10,543,049	\$ (2,180,459)
Other Revenue	7,931	-	-	-
Rev from Money and Prop	11,143	-	-	-
Rev from Other Agencies	600	-	-	-
Total	\$ 8,696,914	\$ 12,723,508	\$ 10,543,049	\$ (2,180,459)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	3.00	1.00	1.00	\$31,491 - \$37,918	\$ 31,491
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	46,738
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	180,000
20001168	Deputy Director	0.00	1.00	2.00	46,966 - 172,744	298,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	60,327
20000293	Information Systems Analyst 3	9.00	9.00	9.00	59,363 - 71,760	631,828
20000998	Information Systems Analyst 4	3.00	4.00	4.00	66,768 - 80,891	323,564
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,160
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	110,000
20001222	Program Manager	18.00	21.00	17.00	46,966 - 172,744	1,850,065
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	2.00	1.00	1.00	59,363 - 71,760	70,325
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(109,855)

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Overtime Budgeted				4,091
FTE, Salaries, and Wages Subtotal		42.00	44.00	42.00	\$ 3,773,544
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
	Employee Offset Savings	\$ 39,212	\$ 36,859	\$ 46,732	\$ 9,873
	Flexible Benefits	314,926	457,264	552,297	95,033
	Long-Term Disability	27,916	12,748	12,023	(725)
	Medicare	42,788	55,638	53,632	(2,006)
	Other Post-Employment Benefits	210,453	247,212	242,679	(4,533)
	Retiree Medical Trust	3,310	5,975	4,726	(1,249)
	Retirement 401 Plan	4,829	4,781	2,518	(2,263)
	Retirement ADC	902,919	762,548	1,010,806	248,258
	Retirement DROP	1,574	2,189	2,189	-
	Risk Management Administration	30,037	44,100	41,943	(2,157)
	Supplemental Pension Savings Plan	160,693	256,532	246,033	(10,499)
	Unemployment Insurance	6,418	7,309	6,896	(413)
	Workers' Compensation	23,064	40,298	27,152	(13,146)
Fringe Benefits Subtotal		\$ 1,768,138	\$ 1,933,453	\$ 2,249,626	\$ 316,173
Total Personnel Expenditures				\$	6,023,170

OneSD Support Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Enterprise Resource Planning	\$ 19,082,871	\$ 25,440,653	\$ 27,202,542	\$ 1,761,889
Wireless Technology Services	-	421	-	(421)
Total	\$ 19,082,871	\$ 25,441,074	\$ 27,202,542	\$ 1,761,468

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Enterprise Resource Planning	17.00	23.00	28.00	5.00
Total	17.00	23.00	28.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	\$ 1,572,718	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	603,969	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Position Transfer	3.00	466,211	-
Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.			
Addition of Program Coordinator	1.00	147,458	-
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support citywide SAP training.			
Addition of Program Coordinator	1.00	147,458	-
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support citywide financial data reporting and dashboards.			
Employee Rewards and Recognition Program	0.00	1,145	-
Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.			
Reduction of Print Shop Services	0.00	(1,200)	-
Reduction of non-personnel expenditures associated with Print Shop services.			
One-Time Reductions and Annualizations	0.00	(30,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Non-Discretionary Adjustment	0.00	(1,146,291)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
IAM Revenue for Software Licenses	0.00	-	1,100,000
Addition of revenue from departments participating in the Infrastructure Asset Management (IAM, formerly EAM) project for software licensing and maintenance costs.			
IAM Reimbursable Revenue	0.00	-	829,821
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Revised Revenue	0.00	-	(1,262,569)
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	5.00	\$ 1,761,468	\$ 667,252

Department of Information Technology

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,404,659	\$ 1,637,558	\$ 2,746,012	\$ 1,108,454
Fringe Benefits	749,301	1,040,895	1,291,527	250,632
PERSONNEL SUBTOTAL	2,153,960	2,678,453	4,037,539	1,359,086
NON-PERSONNEL				
Supplies	\$ 18,137	\$ 17,516	\$ 17,880	\$ 364
Contracts	469,280	146,737	2,003,231	1,856,494
Information Technology	10,355,071	17,380,136	18,952,854	1,572,718
Energy and Utilities	7,130	8,000	7,255	(745)
Other	236	1,000	1,000	-
Transfers Out	-	316,417	316,417	-
Capital Expenditures	818,494	50,000	50,000	-
Debt	5,260,563	4,842,815	1,816,366	(3,026,449)
NON-PERSONNEL SUBTOTAL	16,928,912	22,762,621	23,165,003	402,382
Total	\$ 19,082,871	\$ 25,441,074	\$ 27,202,542	\$ 1,761,468

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 19,918,068	\$ 26,525,692	\$ 27,192,944	\$ 667,252
Other Revenue	3,033	-	-	-
Rev from Money and Prop	36,797	-	-	-
Total	\$ 19,957,898	\$ 26,525,692	\$ 27,192,944	\$ 667,252

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	3.00	3.00	1.00	\$59,467 - \$71,864	\$ 71,864
20001246	Business Systems Analyst 3	1.00	1.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	4.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	0.00	7.00	15.00	23,005 - 137,904	1,482,724
20001222	Program Manager	8.00	7.00	10.00	46,966 - 172,744	1,183,876
	Budgeted Vacancy Savings					(219,855)
	Sick Leave - Hourly					421
FTE, Salaries, and Wages Subtotal		17.00	23.00	28.00		\$ 2,746,012

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,529	\$ 21,051	\$ 23,790	\$ 2,739
Flexible Benefits	140,542	258,447	340,077	81,630
Long-Term Disability	12,322	7,367	8,760	1,393
Medicare	20,049	32,754	39,815	7,061
Other Post-Employment Benefits	82,436	129,492	153,894	24,402
Retiree Medical Trust	1,706	3,893	4,883	990

Department of Information Technology

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement 401 Plan	5,010	5,076	6,554	1,478
Retirement ADC	390,619	391,691	489,872	98,181
Risk Management Administration	11,917	23,100	26,598	3,498
Supplemental Pension Savings Plan	53,226	135,719	165,259	29,540
Unemployment Insurance	2,848	4,224	5,021	797
Workers' Compensation	9,098	28,081	27,004	(1,077)
Fringe Benefits Subtotal	\$ 749,301	\$ 1,040,895	\$ 1,291,527	\$ 250,632
Total Personnel Expenditures			\$ 4,037,539	

Wireless Communications Technology Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Financial & Support Services	\$ -	\$ -	\$ 13,712	\$ 13,712
Wireless Technology Services	8,207,495	8,149,464	8,736,805	587,341
Total	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517	\$ 601,053

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Wireless Technology Services	44.76	46.00	46.00	0.00
Total	44.76	46.00	46.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 390,355	\$ -
Addition of Public Safety Radio Facility Addition of non-personnel expenditures associated with the design and construction of a facility for public safety communications equipment on Otay Mountain.	0.00	350,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	300,526	-
Public Safety Radio Network Improvements Addition of non-personal expenditures associated with the installation of an emergency generator and associated power feeds to the new public safety radio network communications site located at the east end of the San Diego Zoo Safari Park.	0.00	200,000	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	54,741	-
SDG&E Site License Agreement Adjustment Addition of non-personnel expenditures associated with a lease with SDG&E for use of a portion of property on Otay Mountain.	0.00	25,141	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,290	-
Reduction of Supplies and Services Reduction of non-personnel expenditures for electrical materials, building and equipment maintenance, and miscellaneous professional technical services.	0.00	(30,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(692,000)	(100,592)
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	1,973,263
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	150,053
Sublease with SDG&E Addition of revenue associated with a lease payment from SDG&E for use of city property.	0.00	-	1,900
Total	0.00	\$ 601,053	\$ 2,024,624

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,726,295	\$ 2,963,216	\$ 3,056,180	\$ 92,964
Fringe Benefits	1,920,105	2,005,473	2,212,278	206,805
PERSONNEL SUBTOTAL	4,646,400	4,968,689	5,268,458	299,769
NON-PERSONNEL				
Supplies	\$ 748,439	\$ 941,427	\$ 384,392	\$ (557,035)
Contracts	1,309,487	1,273,429	1,751,493	478,064
Information Technology	103,641	96,765	151,506	54,741
Energy and Utilities	279,592	146,125	320,747	174,622
Other	28	193,400	1,400	(192,000)
Transfers Out	50,512	-	-	-
Capital Expenditures	52,358	38,752	38,752	-
Debt	1,017,038	490,877	833,769	342,892
NON-PERSONNEL SUBTOTAL	3,561,095	3,180,775	3,482,059	301,284
Total	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517	\$ 601,053

Department of Information Technology

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 7,609,760	\$ 6,574,249	\$ 8,619,512	\$ 2,045,263
Other Revenue	833,246	-	-	-
Rev from Money and Prop	42,169	48,000	27,361	(20,639)
Rev from Other Agencies	2,039	-	-	-
Total	\$ 8,487,213	\$ 6,622,249	\$ 8,646,873	\$ 2,024,624

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	2.00	\$31,491 - \$37,918	\$ 73,561
20000251	Apprentice 1-Communications Technician	1.00	4.00	3.00	39,978 - 53,290	159,870
20000139	Associate Communications Engineer	4.00	5.00	5.00	66,622 - 80,454	388,064
20000403	Communications Technician	19.00	16.00	17.00	58,157 - 69,742	1,174,309
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	161,200
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20000418	Equipment Technician 1	1.00	0.00	0.00	36,005 - 43,139	-
90000419	Equipment Technician 1	1.76	0.00	0.00	36,005 - 43,139	-
20000419	Equipment Technician 1	5.00	6.00	6.00	36,005 - 43,139	248,664
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	1.00	0.00	0.00	73,466 - 88,982	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	280,696
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	83,836
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	70,684
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	41,517
	Budgeted Vacancy Savings					(97,053)
	Overtime Budgeted					70,768
	Reg Pay For Engineers					48,057
	Termination Pay Annual Leave					6,974
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		44.76	46.00	46.00		\$ 3,056,180

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,522	\$ 9,191	\$ 10,091	\$ 900
Flexible Benefits	280,875	361,034	441,873	80,839
Long-Term Disability	24,066	9,203	9,281	78
Medicare	38,539	40,311	41,201	890
Other Post-Employment Benefits	247,544	258,984	260,436	1,452

Department of Information Technology

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retiree Medical Trust	1,071	1,466	1,455	(11)
Retirement 401 Plan	1,594	1,526	1,628	102
Retirement ADC	1,098,027	1,075,822	1,168,678	92,856
Retirement DROP	4,969	4,949	8,206	3,257
Risk Management Administration	35,516	46,200	45,012	(1,188)
Supplemental Pension Savings Plan	149,648	168,915	172,460	3,545
Unemployment Insurance	5,543	5,279	5,329	50
Workers' Compensation	24,190	22,593	46,628	24,035
Fringe Benefits Subtotal	\$ 1,920,105	\$ 2,005,473	\$ 2,212,278	\$ 206,805
Total Personnel Expenditures			\$ 5,268,458	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 569,727	\$ 491,350	\$ 392,959
TOTAL BALANCE AND RESERVES	\$ 569,727	\$ 491,350	\$ 392,959
REVENUE			
Charges for Current Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938
Revenue from Other Agencies	105,968	195,303	195,303
Revenue from Use of Money and Property	1,830	-	-
TOTAL REVENUE	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200
OPERATING EXPENSE			
Personnel Expenses	\$ 54,643	\$ 110,697	\$ 110,697
Fringe Benefits	50,999	70,087	76,240
Contracts	588,564	630,300	874,598
Information Technology	1,087,395	1,251,490	824,881
Capital Expenditures	10,332	-	-
TOTAL OPERATING EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
TOTAL EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
BALANCE	\$ 491,350	\$ 172,420	\$ 149,784
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200

^{*} At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,686,667	\$ 2,188,277	\$ 1,737,690
TOTAL BALANCE AND RESERVES	\$ 2,686,667	\$ 2,188,277	\$ 1,737,690
REVENUE			
Charges for Current Services	\$ 8,677,240	\$ 12,723,508	\$ 10,543,049
Other Revenue	7,931	–	–
Revenue from Other Agencies	600	–	–
Revenue from Use of Money and Property	11,143	–	–
TOTAL REVENUE	\$ 8,696,914	\$ 12,723,508	\$ 10,543,049
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,383,581	\$ 14,911,785	\$ 12,280,739
OPERATING EXPENSE			
Personnel Expenses	\$ 3,042,483	\$ 3,912,816	\$ 3,773,544
Fringe Benefits	1,768,138	1,933,453	2,249,626
Supplies	19,906	18,696	19,060
Contracts	1,062,006	1,598,657	1,518,781
Information Technology	2,246,841	5,184,792	3,188,787
Energy and Utilities	182,613	10,665	207,285
Other Expenses	5,349	8,000	9,500
Transfers Out	30,959	–	–
Capital Expenditures	140,192	–	120,000
Debt Expenses	696,818	696,818	696,819
TOTAL OPERATING EXPENSE	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402
TOTAL EXPENSE	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402
BALANCE	\$ 2,188,277	\$ 1,547,888	\$ 497,337
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,383,581	\$ 14,911,785	\$ 12,280,739

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,085,182	\$ 3,960,208	\$ 9,598
Continuing Appropriation - CIP	1,100,000	1,100,000	2,338,070
TOTAL BALANCE AND RESERVES	\$ 4,185,182	\$ 5,060,208	\$ 2,347,668
REVENUE			
Charges for Current Services	\$ 19,918,068	\$ 26,525,692	\$ 27,192,944
Other Revenue	3,033	-	-
Revenue from Other Agencies	-	-	-
Revenue from Use of Money and Property	36,797	-	-
TOTAL REVENUE	\$ 19,957,898	\$ 26,525,692	\$ 27,192,944
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 24,143,079	\$ 31,585,900	\$ 29,540,612
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 5,116,800	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 5,116,800	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 1,404,659	\$ 1,637,558	\$ 2,746,012
Fringe Benefits	749,301	1,040,895	1,291,527
Supplies	18,137	17,516	17,880
Contracts	469,280	146,737	2,003,231
Information Technology	10,355,071	17,380,136	18,952,854
Energy and Utilities	7,130	8,000	7,255
Other Expenses	236	1,000	1,000
Transfers Out	-	316,417	316,417
Capital Expenditures	818,494	50,000	50,000
Debt Expenses	5,260,563	4,842,815	1,816,366
TOTAL OPERATING EXPENSE	\$ 19,082,871	\$ 25,441,074	\$ 27,202,542
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 2,338,070
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 2,338,070
TOTAL EXPENSE	\$ 19,082,871	\$ 30,557,874	\$ 29,540,612
RESERVES			
Continuing Appropriation - CIP	\$ 1,100,000	\$ 1,100,000	\$ -
TOTAL RESERVES	\$ 1,100,000	\$ 1,100,000	\$ -
BALANCE	\$ 3,960,208	\$ (71,974)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 24,143,079	\$ 31,585,900	\$ 29,540,612

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,568,607	\$ 1,848,325	\$ 174,480
TOTAL BALANCE AND RESERVES	\$ 1,568,607	\$ 1,848,325	\$ 174,480
REVENUE			
Charges for Current Services	\$ 7,609,760	\$ 6,574,249	\$ 8,619,512
Other Revenue	833,246	—	—
Revenue from Other Agencies	2,039	—	—
Revenue from Use of Money and Property	42,169	48,000	27,361
TOTAL REVENUE	\$ 8,487,213	\$ 6,622,249	\$ 8,646,873
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,055,821	\$ 8,470,574	\$ 8,821,353
OPERATING EXPENSE			
Personnel Expenses	\$ 2,726,295	\$ 2,963,216	\$ 3,056,180
Fringe Benefits	1,920,105	2,005,473	2,212,278
Supplies	748,439	941,427	384,392
Contracts	1,309,487	1,273,429	1,751,493
Information Technology	103,641	96,765	151,506
Energy and Utilities	279,592	146,125	320,747
Other Expenses	28	193,400	1,400
Transfers Out	50,512	—	—
Capital Expenditures	52,358	38,752	38,752
Debt Expenses	1,017,038	490,877	833,769
TOTAL OPERATING EXPENSE	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517
TOTAL EXPENSE	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517
BALANCE	\$ 1,848,325	\$ 321,110	\$ 70,836
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,055,821	\$ 8,470,574	\$ 8,821,353

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Development Services



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Development Services



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders

The Department's vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services

Did you know?

- DSD offers new extended hours (by appointment only)
- Payments can be made online through OpenDSD (<http://www.sandiego.gov/development-services/opendsd/index.shtml>)
- Eleven years of permit data is now available online through the Department's internet portal, OpenDSD

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructibility of projects, and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

Goal 3: Provide efficient administrative and financial services

- Manage financial health of the Department
- Utilize superior technology

Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of projects meeting established department deadlines	N/A	N/A	N/A	80%
2. Percentage of customer wait times meeting established department standards	N/A	N/A	N/A	80%
3. Percentage of projects completed with less than 3 eligible review cycles	N/A	N/A	N/A	80%
4. Percentage of inspections performed within next day	90%	93%	92%	90%
5. Number of completed Land Development Code updates	N/A	N/A	N/A	1
6. Percentage of cases opened upon day of receipt	N/A	N/A	N/A	100%
7. Percentage of inspections completed on time	N/A	N/A	N/A	90%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.

2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Development Services

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	493.75	525.15	548.45	23.30
Personnel Expenditures	\$ 44,996,255	\$ 49,272,432	\$ 51,785,773	\$ 2,513,341
Non-Personnel Expenditures	12,831,284	13,794,007	13,341,658	(452,349)
Total Department Expenditures	\$ 57,827,538	\$ 63,066,439	\$ 65,127,431	\$ 2,060,992
Total Department Revenue	\$ 53,559,669	\$ 53,446,067	\$ 56,822,420	\$ 3,376,353

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Code Enforcement	\$ 6,686,441	\$ 6,991,059	\$ 7,335,209	\$ 344,150
Total	\$ 6,686,441	\$ 6,991,059	\$ 7,335,209	\$ 344,150

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Code Enforcement	63.00	70.00	70.00	0.00
Total	63.00	70.00	70.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Project Tracking System Addition of non-personnel expenditures associated with debt service payments for the Accela project tracking system.	0.00	\$ 200,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	175,848	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	32,763	-
Employee Rewards and Recognition Program. Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	4,150	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(11,901)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Overtime Reduction of overtime expenditures in the Code Enforcement Division due to departmental efficiencies.	0.00	(56,710)	-
Reinspection Enhancements Adjustment to reflect an anticipated revenue increase due to modified reinspection procedures.	0.00	-	120,000
Total	0.00	\$ 344,150	\$ 120,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,414,495	\$ 4,005,886	\$ 3,851,413	\$ (154,473)
Fringe Benefits	2,245,327	2,396,322	2,482,184	85,862
PERSONNEL SUBTOTAL	5,659,822	6,402,208	6,333,597	(68,611)
NON-PERSONNEL				
Supplies	\$ 43,697	\$ 52,375	\$ 54,999	\$ 2,624
Contracts	715,641	249,373	443,166	193,793
Information Technology	149,991	140,368	173,131	32,763
Energy and Utilities	26,175	36,535	30,615	(5,920)
Other	91,116	110,200	99,700	(10,500)
Debt	-	-	200,001	200,001
NON-PERSONNEL SUBTOTAL	1,026,619	588,851	1,001,612	412,761
Total	\$ 6,686,441	\$ 6,991,059	\$ 7,335,209	\$ 344,150

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 465,320	\$ 411,769	\$ 531,769	\$ 120,000
Fines Forfeitures and Penalties	250,089	86,500	86,500	-
Licenses and Permits	127,428	96,000	96,000	-
Other Revenue	5,773	2,000	2,000	-
Total	\$ 848,610	\$ 596,269	\$ 716,269	\$ 120,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	88,398
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20000306	Code Compliance Officer	6.00	5.00	4.00	37,232 - 44,803	164,070
20000214	Combination Inspector 2	14.00	18.00	18.00	55,141 - 66,581	1,066,872
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000172	Payroll Specialist 1	1.00	0.00	0.00	33,093 - 39,832	-
20000680	Payroll Specialist 2	0.00	1.00	1.00	34,611 - 41,787	40,431
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	210,000
20000783	Public Information Clerk	3.00	3.00	3.00	31,491 - 37,918	112,616

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000885	Senior Civil Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.00	1.00	2.00	36,067 - 43,514	78,928
20000873	Senior Combination Inspector	2.00	3.00	3.00	63,315 - 76,461	206,070
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	70,695
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	75,561
20000928	Senior Zoning Investigator	5.00	5.00	5.00	55,182 - 66,851	329,951
20000756	Word Processing Operator	5.00	5.00	5.00	31,491 - 37,918	178,117
20001069	Zoning Investigator 2	17.00	21.00	21.00	50,232 - 60,757	1,167,651
	Bilingual - Regular					16,016
	Budgeted Vacancy Savings					(202,655)
	ICBO Certification					6,686
	Overtime Budgeted					56,710
	Sick Leave - Hourly					1,328
	Termination Pay Annual Leave					26,050
FTE, Salaries, and Wages Subtotal		63.00	70.00	70.00		\$ 3,851,413
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 24,898	\$ 25,999	\$ 23,925		\$ (2,074)
	Flexible Benefits	420,400	565,848	665,974		100,126
	Long-Term Disability	30,953	12,555	11,944		(611)
	Medicare	41,820	48,389	49,874		1,485
	Other Post-Employment Benefits	357,953	388,476	390,654		2,178
	Retiree Medical Trust	2,068	3,579	3,974		395
	Retirement 401 Plan	4,949	5,047	4,730		(317)
	Retirement ADC	1,055,150	981,433	962,244		(19,189)
	Retirement DROP	18,400	17,343	15,578		(1,765)
	Risk Management Administration	51,291	69,300	67,518		(1,782)
	Supplemental Pension Savings Plan	171,282	226,398	223,687		(2,711)
	Unemployment Insurance	7,131	7,206	6,849		(357)
	Workers' Compensation	59,031	44,749	55,233		10,484
Fringe Benefits Subtotal		\$ 2,245,327	\$ 2,396,322	\$ 2,482,184		\$ 85,862
Total Personnel Expenditures					\$ 6,333,597	

Development Services Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration & Support Services	\$ 21,831,511	\$ 15,859,107	\$ 13,896,983	\$ (1,962,124)
Building & Safety	20,062,956	22,305,808	17,038,469	(5,267,339)
Engineering	-	-	10,719,832	10,719,832
Land Development Review	8,504,085	10,312,041	7,830,325	(2,481,716)
Project Submittal & Management	-	6,832,111	7,495,417	663,306
Total	\$ 50,398,552	\$ 55,309,067	\$ 56,981,026	\$ 1,671,959

Development Services

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Administration & Support Services	119.50	61.20	47.00	(14.20)
Building & Safety	181.75	203.40	173.40	(30.00)
Engineering	0.00	0.00	87.35	87.35
Land Development Review	123.50	94.20	77.35	(16.85)
Project Submittal & Management	0.00	90.35	87.35	(3.00)
Total	424.75	449.15	472.45	23.30

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 871,441	\$ -
Historical Resources Transfer of 4.00 FTE and associated revenue related to the restructure of the Historical Resources function from the Planning Department to the Development Services Department.	4.00	337,455	343,269
Addition of Associate Planners Addition of 4.00 Associate Planners and associated revenue to meet increased workloads in the Expedite Program.	4.00	323,353	316,106
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	298,516	-
Addition of Structural Engineering Associates Addition of 2.00 Structural Engineering Associates and associated revenue to perform project reviews and assist with the implementation of the Accela project tracking system.	2.00	205,839	202,398
Addition of Associate Engineers - Civil Addition of 2.00 Associate Engineers - Civil and associated revenue to perform technical reviews for the Drainage and Grades section.	2.00	183,497	180,499
Traffic Safety Addition of 2.00 Assistant Engineers - Traffic and associated revenue to perform technical reviews for the Traffic Safety section.	2.00	163,730	160,730
Addition of Plan Review Specialist 3s Addition of 2.00 Plan Review Specialist 3s and associated revenue to assist with the implementation of the Accela project tracking system.	2.00	147,561	144,560
Addition of Program Manager Addition of 1.00 Program Manager and associated revenue to manage and improve operational functions in the Field Inspection section.	1.00	135,448	139,906

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Non-Standard Hour Positions Addition of 0.70 Structural Engineering Associate - Hourly, 0.35 Senior Drafting Aide - Hourly, 0.35 Mechanical Inspector 2 - Hourly, and 0.35 Combination Inspector 2 - Hourly to provide additional staff support.	1.75	118,639	148,743
Communications Support Addition of non-personnel expenditures for communication services provided by the Communications Department.	0.00	111,314	-
Addition of Public Information Clerks Addition of 2.00 Public Information Clerks and associated revenue to support reviews and inspections of solar photovoltaic and solar panel permits.	2.00	105,573	102,568
Addition of Associate Engineer - Civil Addition of 1.00 Associate Engineer - Civil and associated revenue to review geotechnical reports.	1.00	91,982	90,117
Addition of Associate Engineer - Traffic Addition of 1.00 Associate Engineer - Traffic and associated revenue to train personnel in the Traffic Safety section.	1.00	91,682	90,183
Permit Review Support Addition of 1.00 Associate Planner and associated revenue to perform environmental analysis and permit reviews for Capital Improvements Program (CIP) projects.	1.00	80,838	79,026
Addition of Associate Planner Addition of 1.00 Associate Planner and associated revenue to improve customer service for plan intake and reviews in the Environmental Analysis section.	1.00	80,838	79,026
Addition of Plan Review Specialist Addition of 1.00 Plan Review Specialist 3 and associated revenue to improve customer service and plan intake reviews.	1.00	73,779	72,279
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	22,709	-
Addition of Word Processing Operator Addition of 0.50 Word Processing Operator and associated revenue to support electrical and photovoltaic inspections.	0.50	18,302	51,758
Addition of Plan Review Specialist 3 Addition of 0.25 Plan Review Specialist 3 and associated revenue to perform landscape reviews.	0.25	14,366	13,917
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(8,014)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(26,266)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.20)	(38,411)	-
Land Development Code Transfer of 3.00 FTE related to the restructure of the Land Development Code function from the Development Services Department to the Planning Department.	(3.00)	(435,675)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with the fund's appropriated reserve target.	0.00	(600,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(696,537)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,041,268
Total	23.30	\$ 1,671,959	\$ 3,256,353

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 24,239,055	\$ 26,812,536	\$ 27,929,136	\$ 1,116,600
Fringe Benefits	14,461,750	15,473,979	16,922,811	1,448,832
PERSONNEL SUBTOTAL	38,700,804	42,286,515	44,851,947	2,565,432
NON-PERSONNEL				
Supplies	\$ 547,191	\$ 390,415	\$ 396,344	\$ 5,929
Contracts	7,605,417	8,361,981	8,430,431	68,450
Information Technology	2,122,428	1,853,977	2,152,493	298,516
Energy and Utilities	569,177	634,711	672,894	38,183
Other	502,862	508,931	476,917	(32,014)
Reserves	-	600,000	-	(600,000)
Transfers Out	290,724	672,537	-	(672,537)
Capital Expenditures	59,948	-	-	-
NON-PERSONNEL SUBTOTAL	11,697,748	13,022,552	12,129,079	(893,473)
Total	\$ 50,398,552	\$ 55,309,067	\$ 56,981,026	\$ 1,671,959

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 12,095,119	\$ 10,782,173	\$ 9,782,173	\$ (1,000,000)
Licenses and Permits	38,364,926	39,955,113	44,211,466	4,256,353
Other Revenue	1,387,587	1,216,023	1,216,023	-
Rev from Money and Prop	150,932	110,072	110,072	-
Total	\$ 51,998,564	\$ 52,063,381	\$ 55,319,734	\$ 3,256,353

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 113,754
90000011	Account Clerk	0.00	0.35	0.00	31,491 - 37,918	-
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	36,962
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	185,880
20000249	Apprentice 1-Electrician (4 Yr)	1.00	1.00	1.00	32,427 - 43,243	32,427
20001202	Assistant Deputy Director	5.00	6.00	6.00	23,005 - 137,904	703,172
20001075	Assistant Development Services Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000070	Assistant Engineer-Civil	24.00	22.00	24.00	57,866 - 69,722	1,544,899
20000071	Assistant Engineer-Civil	0.00	3.00	0.00	57,866 - 69,722	-
20000074	Assistant Engineer-Civil	2.00	2.00	0.00	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	2.00	2.00	5.00	57,866 - 69,722	314,801
20000116	Assistant Engineer-Traffic	8.00	8.00	10.00	57,866 - 69,722	614,129
20000143	Associate Engineer-Civil	9.00	11.00	15.00	66,622 - 80,454	1,148,191
20000148	Associate Engineer-Civil	1.00	1.00	4.00	66,622 - 80,454	283,821
20000150	Associate Engineer-Electrical	3.00	3.00	3.00	66,622 - 80,454	238,948
90000150	Associate Engineer-Electrical	0.00	0.35	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	7.00	7.00	7.00	66,622 - 80,454	526,154
20000167	Associate Engineer-Traffic	6.00	6.00	7.00	66,622 - 80,454	546,128
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	261,332
20000162	Associate Planner	29.00	29.00	36.00	56,722 - 68,536	2,195,979
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	74,316
20000266	Cashier	3.00	2.00	2.00	31,491 - 37,918	75,267
90000539	Clerical Assistant 2	0.00	0.35	0.35	29,931 - 36,067	12,624
20000539	Clerical Assistant 2	12.00	11.00	7.00	29,931 - 36,067	232,328
90000214	Combination Inspector 2	0.00	0.70	1.75	55,141 - 66,581	112,511
20000214	Combination Inspector 2	31.00	31.00	33.00	55,141 - 66,581	2,034,530
20001168	Deputy Director	6.00	5.00	5.00	46,966 - 172,744	634,000
20000103	Development Project Manager 1	9.00	11.00	10.00	57,866 - 69,722	657,243
20000104	Development Project Manager 2	15.50	18.50	19.50	66,622 - 80,454	1,490,372
20000105	Development Project Manager 3	9.00	9.00	11.00	76,794 - 92,851	999,088
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
90000082	Electrical Inspector 2	0.00	0.35	0.00	55,141 - 66,581	-
20000082	Electrical Inspector 2	9.00	9.00	9.00	55,141 - 66,581	578,747
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	73,466
20000290	Information Systems Analyst 2	2.00	2.00	2.00	54,059 - 65,333	119,392
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000555	Junior Engineer-Electrical	0.00	2.00	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	1.00	0.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	7.00	7.00	7.00	57,866 - 69,722	464,342

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001019	Land Surveying Associate	1.00	2.00	2.00	66,622 - 80,454	157,861
20000346	Legislative Recorder 1	2.00	2.00	3.00	41,558 - 50,232	149,943
90001073	Management Intern	0.00	0.50	0.50	24,274 - 29,203	14,602
20000093	Mechanical Inspector 2	9.00	10.00	10.00	55,141 - 66,581	616,283
90000093	Mechanical Inspector 2	0.00	0.35	1.05	55,141 - 66,581	65,905
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	4.00	3.00	34,611 - 41,787	116,829
20000692	Plan Review Specialist 3	33.75	36.75	40.00	50,294 - 60,694	2,103,026
20000693	Plan Review Specialist 4	5.00	5.00	4.00	55,162 - 66,456	253,533
20001222	Program Manager	2.00	6.00	7.00	46,966 - 172,744	752,936
90000783	Public Information Clerk	0.00	0.70	0.70	31,491 - 37,918	26,542
20000783	Public Information Clerk	33.00	34.00	40.00	31,491 - 37,918	1,411,985
20000864	Senior Cashier	1.00	0.00	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	441,836
20000927	Senior Clerk/Typist	7.00	7.00	6.00	36,067 - 43,514	234,729
20000873	Senior Combination Inspector	5.00	6.00	6.00	63,315 - 76,461	440,565
90000400	Senior Drafting Aide	0.00	0.35	0.35	44,429 - 53,706	15,550
20000400	Senior Drafting Aide	5.00	4.00	4.00	44,429 - 53,706	177,716
20000904	Senior Electrical Engineer	0.00	1.00	2.00	76,794 - 92,851	153,588
20000083	Senior Electrical Inspector	2.00	2.00	2.00	63,315 - 76,461	152,922
20000453	Senior Engineer-Fire Protection	2.00	2.00	1.00	76,794 - 92,851	76,794
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	44,429
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	83,870
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	1.00	2.00	2.00	76,794 - 92,851	168,252
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	63,315 - 76,461	147,419
20000918	Senior Planner	15.00	15.00	12.00	65,354 - 79,019	898,969
90000918	Senior Planner	0.00	0.35	0.35	65,354 - 79,019	27,657
20000099	Senior Structural Inspector	3.00	3.00	3.00	63,315 - 76,461	216,237
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	184,309
20000166	Structural Engineering Associate	18.00	18.00	21.00	66,622 - 80,454	1,555,509
90000166	Structural Engineering Associate	0.00	1.05	1.40	66,622 - 80,454	102,954
20000923	Structural Engineering Senior	7.00	7.00	8.00	76,794 - 92,851	733,496
20000098	Structural Inspector 2	12.00	12.00	13.00	55,141 - 66,581	846,276
90000964	Student Engineer	0.00	1.00	1.50	26,707 - 32,011	40,062
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	9.00	8.00	7.00	60,653 - 73,112	491,677
20000756	Word Processing Operator	13.50	13.50	12.00	31,491 - 37,918	409,548
	Bilingual - Regular					58,240
	Budgeted Vacancy Savings					(4,551,001)
	Engineering Geologist Pay					12,581

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Proposed	Salary Range	Total
	ICBO Certification					45,118
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					648,849
	Sick Leave - Hourly					12,468
	Structural Registration					4,023
	Termination Pay Annual Leave					89,203
FTE, Salaries, and Wages Subtotal		424.75	449.15	472.45		\$ 27,929,136
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 164,441	\$ 164,910	\$ 163,383		\$ (1,527)
	Flexible Benefits	2,417,411	3,193,926	3,888,288		694,362
	Insurance	212	-	-		-
	Long-Term Disability	197,656	80,305	82,301		1,996
	Medicare	328,769	350,242	363,899		13,657
	Other Post-Employment Benefits	2,012,793	2,160,162	2,243,419		83,257
	Retiree Medical Trust	15,508	21,097	23,945		2,848
	Retirement 401 Plan	15,319	16,265	16,873		608
	Retirement ADC	7,202,099	7,066,250	7,438,515		372,265
	Retirement DROP	84,509	88,619	99,890		11,271
	Risk Management Administration	289,793	385,350	387,737		2,387
	Supplemental Pension Savings Plan	1,412,427	1,633,282	1,719,821		86,539
	Unemployment Insurance	45,874	46,060	47,215		1,155
	Workers' Compensation	274,938	267,511	447,525		180,014
Fringe Benefits Subtotal		\$ 14,461,750	\$ 15,473,979	\$ 16,922,811		\$ 1,448,832
Total Personnel Expenditures						\$ 44,851,947

Local Enforcement Agency Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Solid Waste Local Enforcement Agency	\$ 742,545	\$ 766,313	\$ 811,196	\$ 44,883
Total	\$ 742,545	\$ 766,313	\$ 811,196	\$ 44,883

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 22,848	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	16,520	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,305	-
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	210	-
Total	0.00	\$ 44,883	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 363,953	\$ 336,445	\$ 337,167	\$ 722
Fringe Benefits	271,675	247,264	263,062	15,798
PERSONNEL SUBTOTAL	635,628	583,709	600,229	16,520
NON-PERSONNEL				
Supplies	\$ 2,022	\$ 6,000	\$ 6,000	\$ -
Contracts	72,202	161,257	167,448	6,191
Information Technology	20,204	4,805	27,653	22,848
Energy and Utilities	3,866	3,968	3,292	(676)
Other	2,283	6,574	6,574	-
Transfers Out	6,341	-	-	-
NON-PERSONNEL SUBTOTAL	106,917	182,604	210,967	28,363
Total	\$ 742,545	\$ 766,313	\$ 811,196	\$ 44,883

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 188,848	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	519,237	501,830	501,830	-
Other Revenue	48	-	-	-
Rev from Money and Prop	4,330	10,724	10,724	-
Transfers In	32	-	-	-
Total	\$ 712,495	\$ 786,417	\$ 786,417	\$ -

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	49,884
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	145,911
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	60,674
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Budgeted Vacancy Savings					(60,674)
	Sick Leave - Hourly					307
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 337,167
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,909	\$ 4,620	\$ 4,620	\$ -	
	Flexible Benefits	40,311	47,246	52,300	5,054	
	Long-Term Disability	2,485	1,092	1,074	(18)	
	Medicare	5,335	4,874	4,900	26	
	Other Post-Employment Benefits	34,978	29,430	29,595	165	
	Retiree Medical Trust	111	117	125	8	
	Retirement ADC	149,688	126,532	137,750	11,218	
	Retirement DROP	1,105	1,100	1,100	-	
	Risk Management Administration	4,934	5,250	5,115	(135)	
	Supplemental Pension Savings Plan	22,870	21,803	19,742	(2,061)	
	Unemployment Insurance	777	624	616	(8)	
	Workers' Compensation	4,173	4,576	6,125	1,549	
Fringe Benefits Subtotal		\$ 271,675	\$ 247,264	\$ 263,062	\$ 15,798	
Total Personnel Expenditures					\$	600,229

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,740,698	\$ 11,340,711	\$ 10,028,052
TOTAL BALANCE AND RESERVES	\$ 9,740,698	\$ 11,340,711	\$ 10,028,052
REVENUE			
Charges for Current Services	\$ 12,095,119	\$ 10,782,173	\$ 9,782,173
Licenses and Permits	38,364,926	39,955,113	44,211,466
Other Revenue	1,387,587	1,216,023	1,216,023
Revenue from Use of Money and Property	150,932	110,072	110,072
TOTAL REVENUE	\$ 51,998,564	\$ 52,063,381	\$ 55,319,734
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 61,739,262	\$ 63,404,092	\$ 65,347,786
OPERATING EXPENSE			
Personnel Expenses	\$ 24,239,055	\$ 26,812,536	\$ 27,929,136
Fringe Benefits	14,461,750	15,473,979	16,922,811
Supplies	547,191	390,415	396,344
Contracts	7,605,417	8,361,981	8,430,431
Information Technology	2,122,428	1,853,977	2,152,493
Energy and Utilities	569,177	634,711	672,894
Other Expenses	502,862	508,931	476,917
Transfers Out	290,724	672,537	–
Capital Expenditures	59,948	–	–
Reserves	–	600,000	–
TOTAL OPERATING EXPENSE	\$ 50,398,552	\$ 55,309,067	\$ 56,981,026
TOTAL EXPENSE	\$ 50,398,552	\$ 55,309,067	\$ 56,981,026
BALANCE	\$ 11,340,711	\$ 8,095,025	\$ 8,366,760
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 61,739,262	\$ 63,404,092	\$ 65,347,786

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 895,584	\$ 865,533	\$ 812,865
TOTAL BALANCE AND RESERVES	\$ 895,584	\$ 865,533	\$ 812,865
REVENUE			
Charges for Current Services	\$ 188,848	\$ 273,863	\$ 273,863
Licenses and Permits	519,237	501,830	501,830
Other Revenue	48	–	–
Revenue from Use of Money and Property	4,330	10,724	10,724
Transfers In	32	–	–
TOTAL REVENUE	\$ 712,495	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,608,079	\$ 1,651,950	\$ 1,599,282
OPERATING EXPENSE			
Personnel Expenses	\$ 363,953	\$ 336,445	\$ 337,167
Fringe Benefits	271,675	247,264	263,062
Supplies	2,022	6,000	6,000
Contracts	72,202	161,257	167,448
Information Technology	20,204	4,805	27,653
Energy and Utilities	3,866	3,968	3,292
Other Expenses	2,283	6,574	6,574
Transfers Out	6,341	–	–
TOTAL OPERATING EXPENSE	\$ 742,545	\$ 766,313	\$ 811,196
TOTAL EXPENSE	\$ 742,545	\$ 766,313	\$ 811,196
BALANCE	\$ 865,533	\$ 885,637	\$ 788,086
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,608,079	\$ 1,651,950	\$ 1,599,282

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Economic Development



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Department Description

In Fiscal Year 2016, the City Council established a standalone Economic Development Department (EDD). The Department is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, and Sustainability. The Department implements several economic and community development programs in order to create and sustain a resilient and economically prosperous City. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities and creating opportunities for residents of disadvantaged communities.

The Department's mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

The Department's vision is:

A catalyst for economic prosperity and community investment

Did you know?

- In Fiscal Year 2016, the Economic Development Department assisted 25 companies who, in turn, added or retained 1,100 local jobs (based on 6 months of Fiscal Year 2016 data).
- San Diego's innovation economy produces the second highest number of patents annually among U.S. metropolitan areas.
- In Fiscal Year 2016, the City's federal entitlement grant programs (Community Development Block Grant, HOME Investment Partnership, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS) utilized \$20.8 million in grant funds to leverage an additional \$86.0 million from other sources which served a total of 366,716 households, people, and businesses.

Economic Development

- The City’s recently adopted Climate Action Plan outlines a bold plan of action for the City to reduce its carbon footprint in half by 2035.
- San Diego is the largest city in America to set a 100% renewable energy goal.
- In the last three years, over \$8.0 million in revenue generated from parking meters was invested back into the community to decrease parking congestion and increase pedestrian safety.

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Reduce the City’s overall carbon footprint and prepare San Diego to be a climate-smart city
- Maintain and build on San Diego’s competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of EDD programs, incentives, and services with the public
- Highlight successes and impacts of EDD programs and initiatives

Economic Development

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Total amount of federal funds expended for affordable housing	N/A	N/A	N/A	\$8.0M
2. Total amount of federal funds expended for economic development programs	N/A	N/A	N/A	\$400,000
3. Total amount of funds expended for infrastructure projects and community service	N/A	N/A	N/A	\$9.0M
4. Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG))	N/A	N/A	N/A	300,000
5. Amount of CO2 emissions reduced community-wide and from City operations	N/A	N/A	N/A	15%
6. Percentage growth in number and/or value of companies that are exporting	N/A	N/A	N/A	50%
7. Percentage growth in jobs created or preserved by the expansion, attraction and retention of base sector employers working with the Department	N/A	N/A	N/A	50%
8. Percent change in number of small businesses assisted and expanded annually as a result of small and neighborhood business programs	N/A	N/A	N/A	5% ³
9. Percent change in number of districts formed	N/A	N/A	N/A	5% ³

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. Target is an increase of 5% of the baseline which is currently being established.



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Economic Development

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	50.70	51.35	56.00	4.65
Personnel Expenditures	\$ 4,990,000	\$ 5,505,554	\$ 6,046,590	\$ 541,036
Non-Personnel Expenditures	6,824,804	8,318,127	8,930,166	612,039
Total Department Expenditures	\$ 11,814,804	\$ 13,823,681	\$ 14,976,756	\$ 1,153,075
Total Department Revenue	\$ 6,801,256	\$ 7,470,912	\$ 8,141,001	\$ 670,089

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
BID & Commercial MAD	\$ -	\$ 15,539	\$ -	\$ (15,539)
Business Expansion, Attraction & Retention	-	-	4,441,577	4,441,577
Community Development	1,856,882	2,002,410	1,600,899	(401,511)
Economic Development	5,927,261	7,171,292	8,934,280	1,762,988
Economic Growth Services	1,477,438	1,926,909	-	(1,926,909)
Small Business & Neighborhoods	2,553,223	2,707,531	-	(2,707,531)
Total	\$ 11,814,804	\$ 13,823,681	\$ 14,976,756	\$ 1,153,075

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
BID & Commercial MAD	0.50	0.50	0.00	(0.50)
Business Expansion, Attraction & Retention	0.00	0.00	19.00	19.00
Community Development	21.85	21.85	15.00	(6.85)
Economic Development	5.00	5.00	22.00	17.00
Economic Growth Services	12.35	12.00	0.00	(12.00)
Small Business & Neighborhoods	11.00	12.00	0.00	(12.00)
Total	50.70	51.35	56.00	4.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Expand Connect2Careers Workforce Program Adjustment to reflect an increase of non-personnel expenditures for the San Diego Workforce Partnership's Connect2Careers Program.	0.00	\$ 250,000	\$ -
Small Business Enhancement Program software Addition of non-personnel expenditures to purchase Open Counter Software for the Small Business Enhancement Program.	0.00	200,000	-
Addition of Associate Management Analyst and Community Development Specialist Addition of 1.00 Associate Management Analyst and 1.00 Community Development Specialist 4 to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).	2.00	198,163	196,667

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Expand Serial Inebriate Program Adjustment to reflect an increase in non-personnel expenditures and revenue to provide additional transitional housing beds for residents struggling with substance abuse and homelessness.	0.00	170,000	170,000
San Diego Economic Development Corporation Addition of non-personnel expenditures to support contract services associated with the San Diego Regional Economic Development Corporation.	0.00	150,000	-
Transfer of Community Development Specialist 4 Transfer of 1.00 Community Development Specialist 4 and associated revenue from the Planning Department to the Economic Development Department.	1.00	107,448	332,200
Addition of Senior Planner Addition of 1.00 Senior Planner to support the implementation and maintenance of the City's Climate Action Plan.	1.00	105,936	10,000
24/7 Restroom Access for the Homeless Addition of non-personnel expenditures to provide 24 hours a day, 7 days a week public restroom access.	0.00	105,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	76,850	-
Addition of Payroll Specialist Addition of 1.00 Payroll Specialist and revenue to support payroll and human resources activities.	1.00	64,279	35,000
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	53,751	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,253	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to support the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	3,532	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(11,640)	-
Reduction in Non-Personnel Expenditures Reduction of non-personnel expenditures due to savings in postage, supplies, architectural services, and debt service.	0.00	(174,497)	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	62,152
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(175,000)	(135,930)
Total	4.65	\$ 1,153,075	\$ 670,089

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,992,345	\$ 3,414,687	\$ 3,754,595	\$ 339,908
Fringe Benefits	1,997,655	2,090,867	2,291,995	201,128
PERSONNEL SUBTOTAL	4,990,000	5,505,554	6,046,590	541,036
NON-PERSONNEL				
Supplies	\$ 23,067	\$ 64,430	\$ 29,184	\$ (35,246)
Contracts	6,276,669	7,284,272	7,780,098	495,826
Information Technology	141,212	136,205	189,956	53,751
Energy and Utilities	6,513	2,675	2,286	(389)
Other	5,669	359,642	359,642	-
Transfers Out	371,675	369,000	369,000	-
Capital Expenditures	-	-	200,000	200,000
Debt	-	101,903	-	(101,903)
NON-PERSONNEL SUBTOTAL	6,824,804	8,318,127	8,930,166	612,039
Total	\$ 11,814,804	\$ 13,823,681	\$ 14,976,756	\$ 1,153,075

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 3,516,216	\$ 4,179,161	\$ 4,601,507	\$ 422,346
Other Revenue	128,180	-	-	-
Rev from Other Agencies	3,156,860	3,291,751	3,539,494	247,743
Total	\$ 6,801,256	\$ 7,470,912	\$ 8,141,001	\$ 670,089

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,267
20000866	Accountant 2	1.00	0.00	0.00	54,059 - 65,333	-
20000012	Administrative Aide 1	3.00	3.00	3.00	36,962 - 44,533	122,850
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	139,774
20001202	Assistant Deputy Director	1.00	1.00	0.00	23,005 - 137,904	-
20000116	Assistant Engineer-Traffic	0.00	1.00	1.00	57,866 - 69,722	57,866
20000119	Associate Management Analyst	1.00	1.00	3.00	54,059 - 65,333	170,726
90000544	Clerical Assistant 2 - Hourly	0.70	0.35	0.00	29,931 - 36,067	-

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000295	Community Development Coordinator	5.00	5.00	5.00	76,731 - 92,893	432,141
20000300	Community Development Specialist 2	11.00	11.00	10.00	54,059 - 65,333	619,258
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	72,640
20000303	Community Development Specialist 4	8.00	8.00	10.00	66,768 - 80,891	794,787
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	145,000
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	120,000
20000104	Development Project Manager 2	1.00	1.00	1.00	66,622 - 80,454	79,247
90001073	Management Intern - Hourly	4.00	4.00	4.00	24,274 - 29,203	116,813
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	458,891
20000015	Senior Management Analyst	1.00	2.00	2.00	59,363 - 71,760	143,361
20000918	Senior Planner	0.00	0.00	1.00	65,354 - 79,019	79,019
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	91,458
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(109,346)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					1,490
FTE, Salaries, and Wages Subtotal		50.70	51.35	56.00		\$ 3,754,595
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 42,838	\$ 42,484	\$ 38,187		\$ (4,297)
	Flexible Benefits	335,092	439,757	531,428		91,671
	Long-Term Disability	27,307	11,053	11,903		850
	Medicare	41,298	47,170	51,930		4,760
	Other Post-Employment Benefits	251,371	264,870	295,950		31,080
	Retiree Medical Trust	1,635	2,821	3,644		823
	Retirement 401 Plan	2,787	2,556	4,199		1,643
	Retirement ADC	1,062,205	988,702	1,019,906		31,204
	Retirement DROP	7,525	6,975	11,909		4,934
	Risk Management Administration	36,348	47,250	51,150		3,900
	Supplemental Pension Savings Plan	151,831	198,944	215,633		16,689
	Unemployment Insurance	6,338	6,334	6,830		496
	Workers' Compensation	31,080	31,951	49,326		17,375
Fringe Benefits Subtotal		\$ 1,997,655	\$ 2,090,867	\$ 2,291,995		\$ 201,128
Total Personnel Expenditures					\$ 6,046,590	

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management; oversees the City's energy use and programs; and explores innovative options to increase energy independence, renewable energy, and sustainability.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Energy & Sustainability Division implements the City's energy conservation and renewable energy programs, sustainability initiatives, and manages the City's energy budget.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and business; enforces solid waste and recycling codes; and conducts illegal dump abatements and community cleanups.

The Department's mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The Department's vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: Protect and enhance environmental quality

- Reduce greenhouse gas emissions consistent with adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: Promote fiscal integrity and stability

- Ensure the stability of the Department's financial system within a zero waste environment
- Reduce energy costs and increase renewable energy generation

Goal 3: Ensure excellence in service delivery

- Provide excellent customer service

Goal 4: Maintain a safe and innovative workforce

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035	N/A	N/A	0	8% ³
2. Percentage increase in City landfill gas collection	N/A	N/A	51%	51%
3. Diversion rate of recycled materials from disposal	68%	67%	67%	70%
4. Airspace utilization factor greater than 0.50 at the Miramar Landfill	0.50/0.70	0.80	0.70	0.50/0.70
5. Tons of household hazardous waste diverted from the Miramar Landfill	270	282	280	245
6. Percentage of financial stability as Zero Waste Plan is implemented	N/A	N/A	100%	100%
7. Percentage reduction in kilowatt-hours (kWh) of City-owned facilities	N/A	N/A	3%	5%
8. Collection Services complaint rate (per 10,000 stops)	0.5%	0.00%	0.00%	<0.5%
9. Percentage of clients who indicate that they are satisfied with services provided	N/A	N/A	95%	90%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The Department plans to receive at least ten (10) CNG waste collection vehicles in Fiscal Year 2017. The Department has an overall goal of converting 131 waste collection vehicles from diesel to CNG by 2035.

Environmental Services

Managed Competition Performance Measures - Landfill

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Airspace utilization factor ¹	0.50/0.70	0.80	0.70	0.50/0.70
2. Tons of waste disposed	909,484	872,802	901,000	909,484
3. Tons of material processed ²	103,203	93,182 ³	106,000	103,203
4. Total commodity sales	\$450,071	\$851,926 ⁴	\$650,000	\$450,071
5. Number of operational violations received	<1	6 ⁵	1	<1
6. Tons of hazardous waste diverted from the Miramar Landfill	19.1	17.1 ⁶	10.0	19.1
7. Number of solid waste inspections conducted	6,600	6,768	6,600	6,600
8. Number of customers served at the fee booth ⁷	350,305	344,182	350,000	350,305
9. Number of customers served per fee booth employee	21,894	38,242 ⁸	33,000 ⁹	21,894
10. Total revenue collected (fee booth) ⁹	\$31.0M	\$33.4M	\$33.0M	\$31.0M

1. Target of 0.50 and 0.70 to define target for base bid and additive alternative. It was determined in the Landfill Labor Management Committee that 0.50 was the only standard approved by Council, but the 0.70 level came with additional funds and positions as a part of the additive alternative section of the bid.
2. Represents tons of material received at the Miramar Greenery for processing into recycled landscape products such as mulch, compost, and wood chips.
3. The decrease in the amount of materials received at the Miramar Greenery is due to reasons outside of the Department's control.
4. The increase in the commodity sales can be attributed to pricing increases for various products implemented since the target of \$450,071 was established in Fiscal Year 2010. In addition, due to enhanced marketing efforts, the Miramar Greenery has attracted more customers buying greenery products in bulk.
5. Five notices were received for various landfill gas issues at West Miramar Landfill and all have been corrected. One notice was received from the Local Enforcement Agency for non-compliance with sanitary facilities due to lack of hand washing stations at the Miramar Landfill and has also been corrected.
6. The slight decrease from the 19.1 ton target demonstrates the effectiveness of the Department's outreach and education efforts on proper hazardous waste disposal. In addition, the PaintCare Program has drastically reduced the amount of paint that is pulled out of the Landfill.
7. Number of customers served equals number of transactions.
8. The increase in the number of customers served at the landfill is due to reasons outside of the Department's control.
9. Represents all cash, check, and deferred payment account revenue processed. Revenues also include special fees collected including the AB 939 and Refuse Collectors Business Tax.



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Environmental Services

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	404.87	406.38	414.31	7.93
Personnel Expenditures	\$ 38,525,808	\$ 39,357,865	\$ 40,014,127	\$ 656,262
Non-Personnel Expenditures	47,076,987	55,815,039	56,653,923	838,884
Total Department Expenditures	\$ 85,602,794	\$ 95,172,904	\$ 96,668,050	\$ 1,495,146
Total Department Revenue	\$ 58,588,613	\$ 57,964,921	\$ 58,935,286	\$ 970,365

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Collection Services	\$ 30,222,649	\$ 32,064,482	\$ 33,405,055	\$ 1,340,573
Disposal & Environmental Protection	-	579	2,025,019	2,024,440
Energy & Sustainability	1,900,725	1,963,795	-	(1,963,795)
Environmental Services	1,750,001	2,598,975	2,159,724	(439,251)
Waste Reduction	-	-	2,072,696	2,072,696
Total	\$ 33,873,375	\$ 36,627,831	\$ 39,662,494	\$ 3,034,663

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Collection Services	105.79	105.79	107.87	2.08
Disposal & Environmental Protection	0.00	0.00	17.50	17.50
Energy & Sustainability	16.75	16.65	0.00	(16.65)
Environmental Services	14.55	15.11	13.50	(1.61)
Waste Reduction	0.00	0.00	18.24	18.24
Total	137.09	137.55	157.11	19.56

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,896,266	\$ -
Transfer of Code Enforcement Division Transfer of 18.00 FTE positions for code enforcement from the Refuse Disposal Fund to the General Fund related to the Zero Waste Plan.	18.00	1,523,268	17,500
Compressed Natural Gas Fueling Station Addition of non-personnel expenditures to support the implementation of the Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station.	0.00	900,000	-
Department Restructure Department restructure to better align the financial structure with the department's operations.	(0.40)	223,199	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Sanitation Drivers Addition of 2.00 Sanitation Driver 2s and non-personnel expenditures to support current services levels.	2.00	138,640	-
Addition of Community Development Specialist 3 Addition of 1.00 Community Development Specialist 3 to support lead paint settlement planning.	1.00	87,066	85,000
Compressed Natural Gas Fueling Station Maintenance Addition of non-personnel expenditures to support preventative maintenance and remote monitoring to operate a CNG fueling station.	0.00	42,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.04)	(63,936)	-
Reduction of Building Materials, Supplies, and Services Reduction of non-personnel expenditures due to savings in building materials, supplies, and services.	0.00	(148,300)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(265,789)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(421,163)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(876,588)	(900,000)
Total	19.56	\$ 3,034,663	\$ (797,500)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 7,764,466	\$ 7,864,567	\$ 8,544,555	\$ 679,988
Fringe Benefits	5,856,503	5,754,824	6,406,146	651,322
PERSONNEL SUBTOTAL	13,620,969	13,619,391	14,950,701	1,331,310
NON-PERSONNEL				
Supplies	\$ 170,870	\$ 268,983	\$ 287,910	\$ 18,927
Contracts	17,846,715	17,872,618	19,901,587	2,028,969
Information Technology	399,642	776,053	510,264	(265,789)
Energy and Utilities	1,811,624	2,277,065	2,283,089	6,024
Other	7,539	104,332	18,926	(85,406)
Transfers Out	-	1,707,434	1,707,434	-
Capital Expenditures	16,015	1,955	2,583	628
NON-PERSONNEL SUBTOTAL	20,252,405	23,008,440	24,711,793	1,703,353
Total	\$ 33,873,375	\$ 36,627,831	\$ 39,662,494	\$ 3,034,663

Environmental Services

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,149,614	\$ 1,021,946	\$ 1,121,946	\$ 100,000
Fines Forfeitures and Penalties	7,078	10,000	12,500	2,500
Licenses and Permits	122,146	110,000	110,000	-
Other Local Taxes	142,091	125,000	125,000	-
Other Revenue	120,118	75,000	75,000	-
Rev from Money and Prop	9,283	-	-	-
Transfers In	-	900,000	-	(900,000)
Total	\$ 1,550,330	\$ 2,241,946	\$ 1,444,446	\$ (797,500)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.23	\$31,491 - \$37,918	\$ 45,175
20000012	Administrative Aide 1	0.60	0.80	1.40	36,962 - 44,533	59,046
20000024	Administrative Aide 2	0.00	0.23	0.43	42,578 - 51,334	21,635
90000860	Area Refuse Collection Supervisor	0.35	0.35	0.00	50,835 - 60,694	-
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	50,835 - 60,694	242,776
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	72,966
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	333,840
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	47,951
20000119	Associate Management Analyst	3.06	3.16	2.36	54,059 - 65,333	141,390
20000266	Cashier	0.00	0.00	1.00	31,491 - 37,918	32,658
20000306	Code Compliance Officer	0.00	0.00	16.00	37,232 - 44,803	705,290
20000307	Code Compliance Supervisor	0.00	0.00	1.00	42,890 - 51,334	42,890
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	75,275
20000301	Community Development Specialist 3	0.00	0.00	1.00	62,254 - 75,275	62,254
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	9,183
20001168	Deputy Director	1.58	1.33	0.91	46,966 - 172,744	109,365
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	85,734
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	56,005
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	17,880
20000521	Hazardous Materials Inspector 2	3.00	3.50	3.50	55,078 - 66,768	205,622
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	60,674
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.14	1.14	1.14	54,059 - 65,333	61,632
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	22,559

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	52,681
20000172	Payroll Specialist 1	0.00	0.56	0.56	33,093 - 39,832	22,310
20000680	Payroll Specialist 2	0.96	0.96	1.00	34,611 - 41,787	40,945
20001222	Program Manager	0.90	0.50	0.89	46,966 - 172,744	90,002
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	181,128
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,212
20000562	Recycling Specialist 2	0.00	0.00	0.50	54,059 - 65,333	32,666
20000565	Recycling Specialist 3	0.00	0.00	0.34	59,363 - 71,760	24,384
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,477
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,358
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	12.00	10.00	10.00	36,920 - 44,158	413,179
20000857	Sanitation Driver 2	72.00	74.00	76.00	45,261 - 53,331	4,006,111
90000857	Sanitation Driver 2	0.69	0.69	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	486,720
20000869	Senior Account Clerk	0.23	0.00	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	0.20	76,794 - 92,851	18,299
20000927	Senior Clerk/Typist	0.60	0.85	0.00	36,067 - 43,514	-
20000965	Senior Code Compliance Supervisor	0.00	0.00	1.00	47,174 - 56,618	56,077
20000015	Senior Management Analyst	0.35	0.35	0.60	59,363 - 71,760	39,960
20000947	Supervising Hazardous Materials Inspector	1.00	0.50	0.60	66,685 - 80,870	47,785
20000970	Supervising Management Analyst	1.28	1.43	1.08	66,768 - 80,891	87,371
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	1.10	0.95	0.35	31,491 - 37,918	13,271
	Bilingual - Regular					9,978
	Budgeted Vacancy Savings					(338,964)
	Overtime Budgeted					487,590
	Reg Pay For Engineers					2,783
	Sick Leave - Hourly					2,790
	Termination Pay Annual Leave					15,670
FTE, Salaries, and Wages Subtotal		137.09	137.55	157.11		\$ 8,544,555
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change

Fringe Benefits

Employee Offset Savings	\$ 28,113	\$ 28,698	\$ 26,061	\$ (2,637)
Flexible Benefits	981,026	1,123,922	1,351,096	227,174
Long-Term Disability	66,966	24,215	25,643	1,428
Medicare	103,439	99,963	109,209	9,246
Other Post-Employment Benefits	830,063	782,047	888,761	106,714
Retiree Medical Trust	2,321	2,748	4,040	1,292
Retirement 401 Plan	5,339	5,617	6,312	695
Retirement ADC	2,983,124	2,818,181	2,959,344	141,163
Retirement DROP	26,843	22,563	34,292	11,729

Environmental Services

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Risk Management Administration	119,622	139,491	153,691	14,200
Supplemental Pension Savings Plan	425,306	431,940	478,594	46,654
Unemployment Insurance	15,500	13,991	14,732	741
Workers' Compensation	268,842	261,448	354,371	92,923
Fringe Benefits Subtotal	\$ 5,856,503	\$ 5,754,824	\$ 6,406,146	\$ 651,322
Total Personnel Expenditures			\$ 14,950,701	

Automated Refuse Container Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Collection Services	\$ 684,209	\$ 800,000	\$ 1,700,000	\$ 900,000
Total	\$ 684,209	\$ 800,000	\$ 1,700,000	\$ 900,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Automated Refuse Container Fund	0.00	\$ 600,000	\$ -
Transfer of non-personnel expenditures from the Automated Refuse Container Fund to the General Fund.			
Automated Refuse Containers	0.00	300,000	-
Addition of non-personnel expenditures to purchase automated refuse containers.			
Revised Revenue	0.00	-	200,000
Adjustment to reflect anticipated revenue increase due to a revised automated refuse container sales projection.			
Total	0.00	\$ 900,000	\$ 200,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 517,517	\$ 710,000	\$ 1,010,000	\$ 300,000
Contracts	166,529	90,000	90,000	-
Other	162	-	-	-
Transfers Out	-	-	600,000	600,000
NON-PERSONNEL SUBTOTAL	684,209	800,000	1,700,000	900,000
Total	\$ 684,209	\$ 800,000	\$ 1,700,000	\$ 900,000

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 843,762	\$ 700,000	\$ 900,000	\$ 200,000
Rev from Money and Prop	8,502	-	-	-
Total	\$ 852,264	\$ 700,000	\$ 900,000	\$ 200,000

Environmental Services

Energy Conservation Program Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Disposal & Environmental Protection	\$ -	\$ 63	\$ -	\$ (63)
Energy & Sustainability	2,371,534	2,622,920	3,332,937	710,017
Total	\$ 2,371,534	\$ 2,622,983	\$ 3,332,937	\$ 709,954

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Energy & Sustainability	12.60	13.25	17.35	4.10
Total	12.60	13.25	17.35	4.10

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure Department restructure to better align the financial structure with the department's operations and personnel structure.	2.10	\$ 349,425	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	189,927	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the management of energy conservation projects.	1.00	128,872	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	103,438	-
Addition of Junior Engineer-Civil Addition of 1.00 Junior Engineer-Civil and associated revenue to support energy efficiency projects.	1.00	73,151	46,573
Ridgehaven Rental Compensation Addition of non-personnel expenditures for rental compensation to the Refuse Disposal Fund for Energy Conservation Program Fund use of the Ridgehaven Facility.	0.00	58,675	-
Citywide Solar/Photovoltaic Maintenance Contract Addition of non-personnel expenditures for the solar/photovoltaic annual maintenance contract.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	3,463	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,003	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(250,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Revised Revenue	0.00	-	1,034,117
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	4.10	\$ 709,954	\$ 1,080,690

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 806,753	\$ 899,856	\$ 1,301,765	\$ 401,909
Fringe Benefits	548,626	564,205	820,317	256,112
PERSONNEL SUBTOTAL	1,355,380	1,464,061	2,122,082	658,021
NON-PERSONNEL				
Supplies	\$ 60,025	\$ 15,029	\$ 10,730	\$ (4,299)
Contracts	792,051	880,384	746,752	(133,632)
Information Technology	133,261	213,973	403,900	189,927
Energy and Utilities	14,644	14,236	14,173	(63)
Other	2,793	5,300	5,300	-
Transfers Out	12,881	-	-	-
Capital Expenditures	501	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	1,016,154	1,158,922	1,210,855	51,933
Total	\$ 2,371,534	\$ 2,622,983	\$ 3,332,937	\$ 709,954

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 2,331,384	\$ 2,252,875	\$ 3,033,565	\$ 780,690
Other Revenue	287,968	-	300,000	300,000
Rev from Money and Prop	18,100	-	-	-
Total	\$ 2,637,452	\$ 2,252,875	\$ 3,333,565	\$ 1,080,690

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.40	0.20	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	48,079
20000143	Associate Engineer-Civil	0.00	0.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	3.20	2.20	2.00	54,059 - 65,333	123,209
20001168	Deputy Director	0.35	0.50	1.00	46,966 - 172,744	126,000
20000551	Junior Engineer-Civil	0.00	0.00	1.00	50,003 - 60,549	50,003
90001073	Management Intern	1.35	1.35	1.35	24,274 - 29,203	36,027
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	100,000
20001222	Program Manager	0.50	1.00	1.00	46,966 - 172,744	100,000
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	144,518

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000885	Senior Civil Engineer	0.00	0.00	1.00	76,794 - 92,851	88,914
20000927	Senior Clerk/Typist	0.15	0.15	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	0.90	0.90	1.00	59,363 - 71,760	71,760
20000918	Senior Planner	0.00	1.00	0.00	65,354 - 79,019	-
20000970	Supervising Management Analyst	1.60	1.55	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	0.15	0.40	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					1,456
	Reg Pay For Engineers					38,949
	Sick Leave - Hourly					414
FTE, Salaries, and Wages Subtotal		12.60	13.25	17.35		\$ 1,301,765
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 9,707	\$ 10,159	\$ 12,141		\$ 1,982
	Flexible Benefits	76,895	104,060	169,048		64,988
	Long-Term Disability	7,051	2,898	4,022		1,124
	Medicare	11,704	13,051	18,693		5,642
	Other Post-Employment Benefits	61,507	66,798	94,705		27,907
	Retiree Medical Trust	111	469	954		485
	Retirement 401 Plan	174	-	388		388
	Retirement ADC	312,843	282,181	394,428		112,247
	Retirement DROP	3,398	3,653	5,250		1,597
	Risk Management Administration	8,868	11,893	16,368		4,475
	Supplemental Pension Savings Plan	45,638	58,143	82,119		23,976
	Unemployment Insurance	1,640	1,636	2,310		674
	Workers' Compensation	9,089	9,264	19,891		10,627
Fringe Benefits Subtotal		\$ 548,626	\$ 564,205	\$ 820,317		\$ 256,112
Total Personnel Expenditures					\$ 2,122,082	

Recycling Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Collection Services	\$ 14,421,389	\$ 16,515,952	\$ 17,624,413	\$ 1,108,461
Disposal & Environmental Protection	1,531,843	1,803,291	1,645,395	(157,896)
Energy & Sustainability	1,021,044	1,760,212	-	(1,760,212)
Environmental Services	2,116,650	2,795,323	2,477,609	(317,714)
Waste Reduction	-	-	1,996,992	1,996,992
Total	\$ 19,090,925	\$ 22,874,778	\$ 23,744,409	\$ 869,631

Environmental Services

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Collection Services	83.04	83.05	85.67	2.62
Disposal & Environmental Protection	9.53	7.78	5.34	(2.44)
Energy & Sustainability	5.35	5.30	0.00	(5.30)
Environmental Services	10.06	10.47	8.36	(2.11)
Waste Reduction	0.00	0.00	8.88	8.88
Total	107.98	106.60	108.25	1.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Fleet Services Replacement Fund Transfer of non-personnel expenditures from the Recycling Fund to the Fleet Services Replacement Fund related to the purchase of greenery, recycling, and refuse collection vehicles.	0.00	\$ 900,000	\$ -
Zero Waste Plan Addition of 1.00 Supervising Recycling Specialist, 1.00 Recycling Specialist 3, and non-personnel expenditures to support the Zero Waste Plan.	2.00	381,164	-
Addition of Sanitation Driver 2 Addition of 1.00 Sanitation Driver 2 and non-personnel expenditures to support waste collection services.	1.00	374,319	-
Addition of Sanitation Driver 2s Addition of 2.00 Sanitation Drive 2s to support current service levels.	2.00	138,640	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	12,468	-
Addition of Non-Standard Hour Position Addition of 0.20 Public Works Dispatcher - Hourly to maintain current service levels.	0.20	8,060	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(3,105)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(85,096)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.25)	(110,562)	-
Reduction of Paint Disposal and Waste Removal Cost Reduction of non-personnel expenditures due to savings resulting from paint disposal alternatives and waste removal cost alternatives associated with non-City Paint Care programs.	0.00	(120,000)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(190,340)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Department Restructure	(1.30)	(208,852)	-
Department restructure to better align the financial structure with the department's operations and personnel structure.			
Equipment/Support for Information Technology	0.00	(227,065)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Transfer of the Sycamore Canyon Facility Franchise Fee	0.00	-	580,000
Transfer of the Sycamore Canyon Facility Franchise revenue from the General Fund to the Recycling Fund.			
Total	1.65	\$ 869,631	\$ 580,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 5,194,113	\$ 5,714,421	\$ 5,632,180	\$ (82,241)
Fringe Benefits	4,036,566	4,305,252	4,368,982	63,730
PERSONNEL SUBTOTAL	9,230,679	10,019,673	10,001,162	(18,511)
NON-PERSONNEL				
Supplies	\$ 1,140,429	\$ 1,276,059	\$ 1,808,962	\$ 532,903
Contracts	7,174,549	8,541,865	8,490,960	(50,905)
Information Technology	285,802	477,615	250,550	(227,065)
Energy and Utilities	1,135,709	1,466,269	1,152,902	(313,367)
Other	31,819	60,903	26,266	(34,637)
Reserves	-	480,000	480,000	-
Transfers Out	86,491	-	-	-
Capital Expenditures	5,446	552,394	1,533,607	981,213
NON-PERSONNEL SUBTOTAL	9,860,246	12,855,105	13,743,247	888,142
Total	\$ 19,090,925	\$ 22,874,778	\$ 23,744,409	\$ 869,631

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 18,259,016	\$ 18,346,551	\$ 18,346,551	\$ -
Fines Forfeitures and Penalties	1,018,131	1,000,000	1,000,000	-
Other Local Taxes	-	580,000	1,160,000	580,000
Other Revenue	181,945	30,000	30,000	-
Rev from Money and Prop	325,066	331,100	331,100	-
Rev from Other Agencies	853,103	350,000	350,000	-
Transfers In	554,019	-	-	-
Total	\$ 21,191,281	\$ 20,637,651	\$ 21,217,651	\$ 580,000

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.31	1.31	1.31	\$31,491 - \$37,918	\$ 49,500
20000012	Administrative Aide 1	0.00	0.23	0.10	36,962 - 44,533	4,085
20000024	Administrative Aide 2	1.00	1.31	1.31	42,578 - 51,334	57,889
90000860	Area Refuse Collection Supervisor	0.35	0.35	0.00	50,835 - 60,694	-
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	50,835 - 60,694	182,082
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	42,467
20000143	Associate Engineer-Civil	0.45	0.45	0.45	66,622 - 80,454	36,202
90000119	Associate Management Analyst	0.35	0.35	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	1.85	1.75	1.75	54,059 - 65,333	108,559
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	32,021
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	8,138
20001168	Deputy Director	0.99	1.09	0.41	46,966 - 172,744	49,788
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	57,162
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	49,597
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	15,841
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	80,798
90000548	Hazardous Materials Inspector 3	0.35	0.35	0.00	60,674 - 73,507	-
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	42,688
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	0.84	0.84	0.84	54,059 - 65,333	45,396
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	16,620
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	38,823
90001073	Management Intern	2.26	2.26	0.50	24,274 - 29,203	13,343
90000028	Management Trainee	0.00	0.00	1.26	38,750 - 46,738	48,825
20000172	Payroll Specialist 1	0.00	0.41	0.41	33,093 - 39,832	16,333
20000680	Payroll Specialist 2	0.72	0.72	0.67	34,611 - 41,787	27,264
20001222	Program Manager	0.60	0.50	0.75	46,966 - 172,744	75,997
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,014
90000776	Public Works Dispatcher	0.00	0.00	0.20	35,755 - 43,098	7,151
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,872
20001032	Public Works Supervisor	1.00	0.25	0.25	49,525 - 59,966	12,384
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	2.96	2.96	2.46	54,059 - 65,333	148,462
20000565	Recycling Specialist 3	0.23	0.23	1.33	59,363 - 71,760	83,051
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,679
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,922

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	495,779
20000857	Sanitation Driver 2	52.00	52.00	55.00	45,261 - 53,331	2,828,342
90000857	Sanitation Driver 2	0.69	0.70	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	279,760
20000869	Senior Account Clerk	0.31	0.00	0.00	36,067 - 43,514	-
20000927	Senior Clerk/Typist	1.48	1.00	1.11	36,067 - 43,514	47,486
20000015	Senior Management Analyst	0.66	0.66	0.46	59,363 - 71,760	31,151
20000947	Supervising Hazardous Materials Inspector	0.00	0.50	0.40	66,685 - 80,870	31,872
20000970	Supervising Management Analyst	1.32	1.22	1.12	66,768 - 80,891	90,599
20000561	Supervising Recycling Specialist	0.00	0.00	1.00	66,768 - 80,891	66,768
20001051	Utility Worker 1	1.00	0.00	0.00	30,534 - 36,296	-
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	129,315
20000756	Word Processing Operator	0.41	0.31	0.31	31,491 - 37,918	11,759
	Bilingual - Regular					4,642
	Budgeted Vacancy Savings					(304,572)
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Sick Leave - Hourly					3,994
FTE, Salaries, and Wages Subtotal		107.98	106.60	108.25		\$ 5,632,180
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 22,873	\$ 23,678	\$ 17,364		\$ (6,314)
	Flexible Benefits	669,410	835,719	1,002,591		166,872
	Long-Term Disability	45,246	17,771	17,110		(661)
	Medicare	71,907	74,338	73,737		(601)
	Other Post-Employment Benefits	574,731	579,856	593,945		14,089
	Retiree Medical Trust	1,930	2,031	3,504		1,473
	Retirement 401 Plan	4,021	4,704	3,939		(765)
	Retirement ADC	2,038,785	2,103,468	1,920,708		(182,760)
	Retirement DROP	10,825	10,170	13,449		3,279
	Risk Management Administration	82,673	103,450	102,622		(828)
	Supplemental Pension Savings Plan	277,553	301,375	325,615		24,240
	Unemployment Insurance	10,458	10,247	9,859		(388)
	Workers' Compensation	226,154	238,445	284,539		46,094
Fringe Benefits Subtotal		\$ 4,036,566	\$ 4,305,252	\$ 4,368,982		\$ 63,730
Total Personnel Expenditures					\$ 10,001,162	

Environmental Services

Refuse Disposal Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Collection Services	\$ 692,790	\$ 1,348,667	\$ 1,080,568	\$ (268,099)
Disposal & Environmental Protection	25,418,078	26,199,783	18,262,243	(7,937,540)
Environmental Services	3,471,883	4,698,862	3,072,354	(1,626,508)
Waste Reduction	-	-	5,813,045	5,813,045
Total	\$ 29,582,751	\$ 32,247,312	\$ 28,228,210	\$ (4,019,102)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Collection Services	6.10	7.10	7.16	0.06
Disposal & Environmental Protection	126.36	127.11	75.66	(51.45)
Environmental Services	14.74	14.77	10.64	(4.13)
Waste Reduction	0.00	0.00	38.14	38.14
Total	147.20	148.98	131.60	(17.38)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 282,471	\$ -
Miramar Landfill Consultant Services Addition of non-personnel expenditures for consultant services to develop a General Development Plan for the Miramar Landfill.	0.00	250,000	-
Landfill Machinery Rental and Equipment Addition of non-personnel expenditures associated with the rental of landfill maintenance machinery and equipment.	0.00	160,000	-
Addition of Supervising Management Analyst Addition of 1.00 Supervising Management Analyst to support department fiscal operations.	1.00	108,014	-
Addition of Heavy Truck Driver 1 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services.	1.00	56,925	-
Addition of Heavy Truck Driver 1 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services for California's Used Mattress Recovery and Recycling Program.	1.00	56,925	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(3,601)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Haul Trucking Cost Reduction of non-personnel expenses due to savings resulting from the new innovative recirculation of the leachate system resulting in lower emissions and haul trucking cost.	0.00	(30,000)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.98)	(82,759)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(105,551)	-
Department Restructure Department restructure to better align the financial structure with the department's operations.	(0.40)	(363,772)	-
Reduction of Expenditure Reduction of non-personnel expenditures associated with the purchase of a vehicle.	0.00	(229,560)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(329,294)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(345,632)	-
Annual Operating Reserve Reduction of reserve contribution as reserve policy targets have been met.	0.00	(920,000)	-
Reduction of Closure/Post-Closure Annual Contribution Reduction of non-personnel expenditures due to savings resulting from a recent ordinance to de-allocate annual contribution to the Closure/Post-Closure Fund.	0.00	(1,000,000)	-
Transfer of Code Enforcement Division Transfer of 18.00 FTE positions for code enforcement from the Refuse Disposal Fund to the General Fund related to the Zero Waste Plan.	(18.00)	(1,523,268)	(17,500)
Revised Revenue Adjustment to reflect an anticipated increase in revenue due to revised Refuse Disposal Fees.	0.00	-	616,000
Ridgehaven Rental Compensation Addition of revenue for rental compensation to the Refuse Disposal Fund for Energy Conservation Program Fund's use of the Ridgehaven facility.	0.00	-	58,675
Total	(17.38)	\$ (4,019,102)	\$ 657,175

Environmental Services

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 8,305,585	\$ 8,291,901	\$ 7,403,599	\$ (888,302)
Fringe Benefits	6,013,194	5,962,839	5,536,583	(426,256)
PERSONNEL SUBTOTAL	14,318,779	14,254,740	12,940,182	(1,314,558)
NON-PERSONNEL				
Supplies	\$ 735,337	\$ 903,230	\$ 861,430	\$ (41,800)
Contracts	10,420,845	11,641,853	11,434,730	(207,123)
Information Technology	573,021	1,219,918	874,286	(345,632)
Energy and Utilities	1,322,459	1,398,087	1,372,992	(25,095)
Other	39,135	111,758	44,053	(67,705)
Reserves	-	920,000	-	(920,000)
Transfers Out	1,127,049	1,000,000	-	(1,000,000)
Capital Expenditures	1,046,126	781,470	684,282	(97,188)
Debt	-	16,256	16,255	(1)
NON-PERSONNEL SUBTOTAL	15,263,972	17,992,572	15,288,028	(2,704,544)
Total	\$ 29,582,751	\$ 32,247,312	\$ 28,228,210	\$ (4,019,102)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 29,543,055	\$ 28,841,751	\$ 29,442,751	\$ 601,000
Fines Forfeitures and Penalties	25,751	32,500	30,000	(2,500)
Licenses and Permits	138	-	-	-
Other Revenue	917,196	690,000	690,000	-
Rev from Money and Prop	1,112,257	260,764	319,439	58,675
Transfers In	29,304	807,434	807,434	-
Total	\$ 31,627,701	\$ 30,632,449	\$ 31,289,624	\$ 657,175

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.46	1.46	1.46	\$31,491 - \$37,918	\$ 54,543
20000012	Administrative Aide 1	1.00	1.77	1.50	36,962 - 44,533	59,246
20000024	Administrative Aide 2	1.00	1.46	1.26	42,578 - 51,334	63,807
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	50,835 - 60,694	59,784
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	121,639
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	46,582
90001092	Assistant Environmental Services Director	0.35	0.35	0.00	31,741 - 173,971	-
20000143	Associate Engineer-Civil	3.55	3.55	3.55	66,622 - 80,454	285,614
20000119	Associate Management Analyst	1.89	1.89	1.89	54,059 - 65,333	116,663
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	16.00	0.00	37,232 - 44,803	-
20000307	Code Compliance Supervisor	1.00	1.00	0.00	42,890 - 51,334	-

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	8,930
20001168	Deputy Director	1.08	1.08	1.68	46,966 - 172,744	207,605
20000389	Disposal Site Representative	5.00	6.00	6.00	32,968 - 39,811	229,873
20000390	Disposal Site Supervisor	2.00	2.00	2.00	52,104 - 62,982	125,964
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	54,398
20000430	Equipment Operator 2	7.00	7.00	7.00	41,350 - 49,462	342,348
20000418	Equipment Technician 1	1.00	1.00	1.00	36,005 - 43,139	40,934
20000423	Equipment Technician 2	1.00	1.00	1.00	39,499 - 47,091	46,626
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	17,365
20001049	General Utility Supervisor	3.00	3.00	3.00	59,342 - 71,760	202,862
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	55,078 - 66,768	267,072
20000502	Heavy Truck Driver 1	2.00	2.00	4.00	36,234 - 43,160	151,862
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.02	1.02	1.02	54,059 - 65,333	55,149
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	20,184
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	47,141
20000589	Laborer	12.00	12.00	11.00	29,182 - 34,757	372,580
20001018	Land Surveying Assistant	1.00	1.00	1.00	57,866 - 69,722	69,722
20000580	Landfill Equipment Operator	18.00	18.00	18.00	47,528 - 56,846	1,018,733
90001073	Management Intern	1.63	1.63	0.00	24,274 - 29,203	-
20000439	Master Fleet Technician	1.00	1.00	1.00	47,715 - 57,158	57,158
20000172	Payroll Specialist 1	0.00	0.03	0.03	33,093 - 39,832	1,200
20000680	Payroll Specialist 2	1.32	1.32	1.33	34,611 - 41,787	54,019
20001222	Program Manager	2.00	2.00	1.36	46,966 - 172,744	145,856
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,377
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,272
20001032	Public Works Supervisor	2.00	1.75	1.75	49,525 - 59,966	96,207
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	353,045
20000565	Recycling Specialist 3	2.77	2.77	2.33	59,363 - 71,760	154,811
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,774
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,747
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.46	0.00	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	0.80	76,794 - 92,851	73,159
20000927	Senior Clerk/Typist	0.77	0.00	0.89	36,067 - 43,514	32,095
20000965	Senior Code Compliance Supervisor	1.00	1.00	0.00	47,174 - 56,618	-
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	87,276
20000015	Senior Management Analyst	1.09	1.09	0.94	59,363 - 71,760	60,012

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	39,686 - 47,965	95,169
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	0.80	0.80	1.80	66,768 - 80,891	145,594
20001051	Utility Worker 1	9.00	8.00	8.00	30,534 - 36,296	270,408
20001053	Utility Worker 2	10.00	12.00	13.00	33,322 - 39,666	501,603
20000756	Word Processing Operator	1.34	1.34	1.34	31,491 - 37,918	50,806
	Bilingual - Regular					5,764
	Budgeted Vacancy Savings					(289,208)
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					645,271
	Reg Pay For Engineers					35,531
	Sick Leave - Hourly					434
FTE, Salaries, and Wages Subtotal		147.20	148.98	131.60		\$ 7,403,599
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 47,397	\$ 48,566	\$ 34,085		\$ (14,481)
	Flexible Benefits	1,003,979	1,204,055	1,268,628		64,573
	Long-Term Disability	66,042	24,320	21,411		(2,909)
	Medicare	111,748	102,458	93,806		(8,652)
	Other Post-Employment Benefits	851,341	828,594	743,059		(85,535)
	Retiree Medical Trust	2,305	2,439	3,532		1,093
	Retirement 401 Plan	2,478	2,610	1,804		(806)
	Retirement ADC	3,053,984	2,892,896	2,547,403		(345,493)
	Retirement DROP	22,535	22,566	22,197		(369)
	Risk Management Administration	122,371	147,885	128,446		(19,439)
	Supplemental Pension Savings Plan	471,844	446,191	427,343		(18,848)
	Unemployment Insurance	15,345	13,900	12,272		(1,628)
	Workers' Compensation	241,826	226,359	232,597		6,238
Fringe Benefits Subtotal		\$ 6,013,194	\$ 5,962,839	\$ 5,536,583		\$ (426,256)
Total Personnel Expenditures						\$ 12,940,182

Refuse Disposal Fund - Miramar Closure Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 250,000
Adjustment to reflect an anticipated revenue increase due to interest on pooled investments.			

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(1,000,000)
Adjustment to reflect an anticipated revenue decrease due to a pledged revenue agreement for post-closure maintenance at the West Miramar Landfill.			
Total	0.00	\$ -	\$ (750,000)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 262,763	\$ 500,000	\$ 750,000	\$ 250,000
Transfers In	466,822	1,000,000	-	(1,000,000)
Total	\$ 729,585	\$ 1,500,000	\$ 750,000	\$ (750,000)

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,378,240	\$ 1,546,296	\$ 1,604,163
TOTAL BALANCE AND RESERVES	\$ 1,378,240	\$ 1,546,296	\$ 1,604,163
REVENUE			
Charges for Current Services	\$ 843,762	\$ 700,000	\$ 900,000
Revenue from Use of Money and Property	8,502	–	–
TOTAL REVENUE	\$ 852,264	\$ 700,000	\$ 900,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,230,504	\$ 2,246,296	\$ 2,504,163
OPERATING EXPENSE			
Supplies	\$ 517,517	\$ 710,000	\$ 1,010,000
Contracts	166,529	90,000	90,000
Other Expenses	162	–	–
Transfers Out	–	–	600,000
TOTAL OPERATING EXPENSE	\$ 684,209	\$ 800,000	\$ 1,700,000
TOTAL EXPENSE	\$ 684,209	\$ 800,000	\$ 1,700,000
BALANCE	\$ 1,546,296	\$ 1,446,296	\$ 804,163
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,230,504	\$ 2,246,296	\$ 2,504,163

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,176,676	\$ 1,142,594	\$ 669,827
Continuing Appropriation - CIP	1,804,266	2,513,558	2,187,058
TOTAL BALANCE AND RESERVES	\$ 3,980,943	\$ 3,656,152	\$ 2,856,885
REVENUE			
Charges for Current Services	\$ 2,331,384	\$ 2,252,875	\$ 3,033,565
Other Revenue	287,968	–	300,000
Revenue from Use of Money and Property	18,100	–	–
TOTAL REVENUE	\$ 2,637,452	\$ 2,252,875	\$ 3,333,565
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,618,395	\$ 5,909,027	\$ 6,190,450
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 590,708	\$ –	\$ 300,000
TOTAL CIP EXPENSE	\$ 590,708	\$ –	\$ 300,000
OPERATING EXPENSE			
Personnel Expenses	\$ 806,753	\$ 899,856	\$ 1,301,765
Fringe Benefits	548,626	564,205	820,317
Supplies	60,025	15,029	10,730
Contracts	792,051	880,384	746,752
Information Technology	133,261	213,973	403,900
Energy and Utilities	14,644	14,236	14,173
Other Expenses	2,793	5,300	5,300
Transfers Out	12,881	–	–
Capital Expenditures	501	30,000	30,000
TOTAL OPERATING EXPENSE	\$ 2,371,534	\$ 2,622,983	\$ 3,332,937
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 1,000,000	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 1,000,000	\$ –
TOTAL EXPENSE	\$ 2,962,242	\$ 3,622,983	\$ 3,632,937
RESERVES			
Continuing Appropriation - CIP	\$ 2,513,558	\$ 1,513,558	\$ 2,187,058
TOTAL RESERVES	\$ 2,513,558	\$ 1,513,558	\$ 2,187,058
BALANCE	\$ 1,142,594	\$ 772,486	\$ 370,455
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,618,395	\$ 5,909,027	\$ 6,190,450

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 16,655,839	\$ 17,556,195	\$ 17,176,886
Continuing Appropriation - CIP	-	1,129,648	789,192
TOTAL BALANCE AND RESERVES	\$ 16,655,839	\$ 18,685,843	\$ 17,966,078
REVENUE			
Charges for Current Services	\$ 18,259,016	\$ 18,346,551	\$ 18,346,551
Fines Forfeitures and Penalties	1,018,131	1,000,000	1,000,000
Other Local Taxes	-	580,000	1,160,000
Other Revenue	181,945	30,000	30,000
Revenue from Other Agencies	853,103	350,000	350,000
Revenue from Use of Money and Property	325,066	331,100	331,100
Transfers In	554,019	-	-
TOTAL REVENUE	\$ 21,191,281	\$ 20,637,651	\$ 21,217,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 37,847,120	\$ 39,323,494	\$ 39,183,729
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 70,352	\$ -	\$ 820,000
TOTAL CIP EXPENSE	\$ 70,352	\$ -	\$ 820,000
OPERATING EXPENSE			
Personnel Expenses	\$ 5,194,113	\$ 5,714,421	\$ 5,632,180
Fringe Benefits	4,036,566	4,305,252	4,368,982
Supplies	1,140,429	1,276,059	1,808,962
Contracts	7,174,549	8,541,865	8,490,960
Information Technology	285,802	477,615	250,550
Energy and Utilities	1,135,709	1,466,269	1,152,902
Other Expenses	31,819	60,903	26,266
Transfers Out	86,491	-	-
Capital Expenditures	5,446	552,394	1,533,607
Reserves	-	480,000	480,000
TOTAL OPERATING EXPENSE	\$ 19,090,925	\$ 22,874,778	\$ 23,744,409
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 500,000	\$ 350,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 500,000	\$ 350,000
TOTAL EXPENSE	\$ 19,161,277	\$ 23,374,778	\$ 24,914,409

RESERVES

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
Continuing Appropriation - CIP	\$ 1,129,648	\$ 629,648	\$ 439,192
TOTAL RESERVES	\$ 1,129,648	\$ 629,648	\$ 439,192
BALANCE	\$ 17,556,195	\$ 15,319,068	\$ 13,830,128
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 37,847,120	\$ 39,323,494	\$ 39,183,729

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,024,691 ¹	\$ 17,249,764 ²	\$ 20,170,770
Continuing Appropriation - CIP	25,533,308	18,838,767	13,977,573
TOTAL BALANCE AND RESERVES	\$ 34,557,999	\$ 36,088,531	\$ 34,148,343
REVENUE			
Charges for Current Services	\$ 29,543,055	\$ 28,841,751	\$ 29,442,751
Fines Forfeitures and Penalties	25,751	32,500	30,000
Licenses and Permits	138	–	–
Other Revenue	917,196	690,000	690,000
Revenue from Use of Money and Property	1,112,257	260,764	319,439
Transfers In	29,304	807,434	807,434
TOTAL REVENUE	\$ 31,627,701	\$ 30,632,449	\$ 31,289,624
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,185,699	\$ 66,720,980	\$ 65,437,967
OPERATING EXPENSE			
Personnel Expenses	\$ 8,305,585	\$ 8,291,901	\$ 7,403,599
Fringe Benefits	6,013,194	5,962,839	5,536,583
Supplies	735,337	903,230	861,430
Contracts	10,420,845	11,641,853	11,434,730
Information Technology	573,021	1,219,918	874,286
Energy and Utilities	1,322,459	1,398,087	1,372,992
Other Expenses	39,135	111,758	44,053
Transfers Out	1,127,049	1,000,000	–
Capital Expenditures	1,046,126	781,470	684,282
Debt Expenses	–	16,256	16,255
Reserves	–	920,000	–
TOTAL OPERATING EXPENSE	\$ 29,582,751	\$ 32,247,312	\$ 28,228,210
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 514,417	\$ 2,327,359	\$ 2,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 514,417	\$ 2,327,359	\$ 2,000,000
TOTAL EXPENSE	\$ 30,097,168	\$ 34,574,671	\$ 30,228,210
RESERVES			
Continuing Appropriation - CIP	\$ 18,838,767	\$ 16,511,408	\$ 11,977,573
TOTAL RESERVES	\$ 18,838,767	\$ 16,511,408	\$ 11,977,573
BALANCE	\$ 17,249,764	\$ 15,634,901	\$ 23,232,184

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,185,699	\$ 66,720,980	\$ 65,437,967

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹Excludes the City's estimated cost of the closure and post closure cost of the Miramar Landfill of \$23.3M while a total of \$47.1 million has been reserved (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

²Excludes the City's estimated cost of the closure and post closure cost of the Miramar Landfill of \$23.3M while a total of \$47.9 million has been reserved (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 47,128,900	\$ 47,858,485	\$ 48,058,485
TOTAL BALANCE AND RESERVES	\$ 47,128,900	\$ 47,858,485	\$ 48,058,485
REVENUE			
Revenue from Use of Money and Property	\$ 262,763	\$ 500,000	\$ 750,000
Transfers In	466,822	1,000,000	- ¹
TOTAL REVENUE	\$ 729,585	\$ 1,500,000	\$ 750,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,858,485	\$ 49,358,485	\$ 48,808,485
TOTAL EXPENSE			
BALANCE	\$ 47,858,485	\$ 49,358,485	\$ 48,808,485
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,858,485	\$ 49,358,485	\$ 48,808,485

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹Ordinance O-20590 establishes a pledge of revenue agreement for post-closure maintenance at the West Miramar Landfill, in lieu of the annual transfer.



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Ethics Commission



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Commission Description

Founded in 2001, the Ethics Commission is an independent City of San Diego entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws

The Commission's vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City officials

Did you know?

- In Calendar Year 2015, the Ethics Commission conducted 15 training sessions and responded to nearly 450 requests for informal advice.
- There are approximately 50 fact sheets on the Ethics Commission's website with current information for lobbyists, candidates and City officials.
- City candidate and ballot measure committees are randomly selected for audit by the Ethics Commission every two years.
- The Ethics Commission has levied fines totaling \$175,000 in cases involving campaign money laundering in the past two years.
- Ethics Commission fines go to the City's general fund, not to the budget of the Ethics Commission.

Ethics Commission

- The Ethics Commission does not regulate moral and ethical behavior by City employees; instead, the Ethics Ordinance governs the personal financial interests of high-level City officials.

Goals and Objectives

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email, and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses on the Ethics Ordinance for City officials
- Provide live training courses on the Election Campaign Control Ordinance for City candidates

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	N/A	100	100	100
2. Percentage of educational materials updated within 30 days of legislative changes (both State and local)	N/A	100	100	100
3. Percentage of complaints reviewed within 30 calendar days	N/A	100	100	100
4. Percentage of authorized investigations completed within 180 calendar days	N/A	90	100	90
5. Percentage of authorized investigations completed within 360 calendar days	N/A	60	50 ²	50

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. Committees are selected for audit every two years at a random drawing conducted in September of odd-numbered years. Therefore, the target for each fiscal year is to complete 50 percent of the pending audits.

Ethics Commission

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 794,808	\$ 776,024	\$ 906,651	\$ 130,627
Non-Personnel Expenditures	148,257	271,753	274,074	2,321
Total Department Expenditures	\$ 943,065	\$ 1,047,777	\$ 1,180,725	\$ 132,948
Total Department Revenue	\$ 94,949	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Ethics Commission	\$ 943,065	\$ 1,047,777	\$ 1,180,725	\$ 132,948
Total	\$ 943,065	\$ 1,047,777	\$ 1,180,725	\$ 132,948

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 130,627	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,867	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,546)	-
Total	0.00	\$ 132,948	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 456,860	\$ 507,586	\$ 499,085	\$ (8,501)
Fringe Benefits	337,948	268,438	407,566	139,128
PERSONNEL SUBTOTAL	794,808	776,024	906,651	130,627

Ethics Commission

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 7,010	\$ 8,316	\$ 8,680	\$ 364
Contracts	128,180	240,689	238,779	(1,910)
Information Technology	9,113	16,811	20,678	3,867
Energy and Utilities	191	-	-	-
Other	3,763	5,000	5,000	-
Capital Expenditures	-	937	937	-
NON-PERSONNEL SUBTOTAL	148,257	271,753	274,074	2,321
Total	\$ 943,065	\$ 1,047,777	\$ 1,180,725	\$ 132,948

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fines Forfeitures and Penalties	\$ 94,949	\$ -	\$ -	\$ -
Total	\$ 94,949	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	0.00	0.00	\$54,059 - \$65,333	\$ -
20000024	Administrative Aide 2	1.00	0.00	0.00	42,578 - 51,334	-
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	143,438
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	75,000
20001222	Program Manager	1.00	3.00	3.00	46,966 - 172,744	280,647
20000933	Senior City Attorney Investigator	1.00	0.00	0.00	63,794 - 77,314	-
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 499,085
Fringe Benefits						
	Employee Offset Savings	\$ 8,889	\$ 7,501	\$ 12,722		\$ 5,221
	Flexible Benefits	40,607	52,565	49,364		(3,201)
	Insurance	96	-	-		-
	Long-Term Disability	4,048	1,469	1,593		124
	Medicare	6,588	6,540	7,237		697
	Other Post-Employment Benefits	31,301	29,430	29,595		165
	Retiree Medical Trust	109	502	-		(502)
	Retirement 401 Plan	373	-	-		-
	Retirement ADC	213,676	124,812	272,800		147,988
	Risk Management Administration	4,520	5,250	5,115		(135)
	Supplemental Pension Savings Plan	22,616	33,618	25,731		(7,887)
	Unemployment Insurance	935	843	913		70
	Workers' Compensation	4,188	5,908	2,496		(3,412)
Fringe Benefits Subtotal		\$ 337,948	\$ 268,438	\$ 407,566		\$ 139,128
Total Personnel Expenditures				\$ 906,651		

Financial Management



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Department Description

The Financial Management (FM) Department provides services to the Mayor and serves as an internal fiscal consultant to the City. FM prepares the budget in accordance with the City Charter. Throughout the year, FM monitors the City's expenditures and revenues, oversees budget transfers and adjustments, and reviews requests for Council and Mayoral Actions for the operating budget and Capital Improvements Program (CIP).

FM staff is organized into these functions:

The Budget Development staff coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives.

The Financial Planning & Analysis staff develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues.

The Budget Monitoring staff produces reports to Council to forecast year-end results and aid in budget adjustments throughout the year to accommodate unforeseen budget changes.

The Systems staff maintains the Funds Management module of the SAP system to ensure data accuracy of budgetary reporting, monitoring, and control system.

The Capital Budget Development & Monitoring staff develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

The Personnel Expenditure Planning staff develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency and accountability

Financial Management

The Department's vision is:

To set the national standard for municipal financial management

Did you know?

- The City achieved nearly \$75.0 million in project savings and reallocations from cash management and streamlining efforts as a result of the new Semi-Annual CIP Monitoring report. This new initiative allows funds to be allocated to projects that are ready to go forward in a more timely fashion.
- Financial Management started a new comprehensive training program to provide new and existing department staff with regularly scheduled live group trainings, online recordings, and documented instructional material. The aim is to strengthen the knowledge of department staff and, in turn, provide better fiscal guidance to departments. This model will eventually be expanded to all citywide staff.
- The City's budgeting system was upgraded to a newer version which improves performance, extends the maintenance life, and adds enhancements that will save citywide staff time on entering budget adjustments. This time can then be reallocated for other critical needs and services.
- The Department developed online video tutorials for citywide staff related to the City's annual budget development process and budget system. These video tutorials will eventually be incorporated into a comprehensive budget process and system training program which includes a competency assessment.
- The Financial Management Department issues the Year-End Financial Performance Report to compare the City's year-end projections versus the unaudited year-end actuals.

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills and abilities

- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Financial Management

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of annual reserves targets achieved ³	N/A	N/A	100%	100%
2. Percentage of departments with actuals within 5% of projections	N/A	N/A	90%	90%
3. Percentage of departments with actuals within 5% of revenue projections versus year-end actuals	N/A	1.0%	1.0%	2.0%
4. Percentage of new major General Fund revenues dedicated to infrastructure	N/A	N/A	61.1%	50.0%
5. Percentage of total CIP budget (excluding carryforward) expended/ committed	N/A	117% ⁴	100%	100%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. In the event that reserves are reduced below the established policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the reserve balance to the policy level.
4. Includes expenditure commitment of prior year funds.



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Financial Management

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	30.00	32.00	32.00	0.00
Personnel Expenditures	\$ 3,629,993	\$ 3,999,213	\$ 3,922,134	\$ (77,079)
Non-Personnel Expenditures	321,580	395,353	412,459	17,106
Total Department Expenditures	\$ 3,951,573	\$ 4,394,566	\$ 4,334,593	\$ (59,973)
Total Department Revenue	\$ 329	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Financial Management	\$ 3,951,573	\$ 4,394,566	\$ 4,334,593	\$ (59,973)
Total	\$ 3,951,573	\$ 4,394,566	\$ 4,334,593	\$ (59,973)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Financial Management	30.00	32.00	32.00	0.00
Total	30.00	32.00	32.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 10,756	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,819	-
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,620	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(3)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(3,089)	-

Financial Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(77,076)	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	0.00	\$ (59,973)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,160,829	\$ 2,465,347	\$ 2,451,492	\$ (13,855)
Fringe Benefits	1,469,164	1,533,866	1,470,642	(63,224)
PERSONNEL SUBTOTAL	3,629,993	3,999,213	3,922,134	(77,079)
NON-PERSONNEL				
Supplies	\$ 22,965	\$ 20,791	\$ 11,905	\$ (8,886)
Contracts	166,892	150,077	170,715	20,638
Information Technology	101,493	185,324	196,080	10,756
Energy and Utilities	26,003	31,272	28,959	(2,313)
Other	4,227	7,889	4,800	(3,089)
NON-PERSONNEL SUBTOTAL	321,580	395,353	412,459	17,106
Total	\$ 3,951,573	\$ 4,394,566	\$ 4,334,593	\$ (59,973)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 329	\$ -	\$ -	\$ -
Total	\$ 329	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,537
20001035	Associate Budget Development Analyst	11.00	10.00	10.00	59,467 - 71,864	623,242
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	2.00	1.00	1.00	46,966 - 172,744	140,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
90001073	Management Intern - Hourly	1.00	1.00	1.00	24,274 - 29,203	24,274
20001234	Program Coordinator	4.00	6.00	6.00	23,005 - 137,904	600,000
20001036	Senior Budget Development Analyst	9.00	11.00	11.00	65,291 - 78,936	786,040
	Budgeted Vacancy Savings					(59,467)
	Overtime Budgeted					65,000
	Sick Leave - Hourly					200
FTE, Salaries, and Wages Subtotal		30.00	32.00	32.00		\$ 2,451,492

Financial Management

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,768	\$ 30,494	\$ 21,391	\$ (9,103)
Flexible Benefits	214,363	274,676	320,893	46,217
Insurance	101	-	-	-
Long-Term Disability	19,373	7,822	7,611	(211)
Medicare	32,184	34,807	34,663	(144)
Other Post-Employment Benefits	172,048	176,580	177,570	990
Retiree Medical Trust	1,458	2,022	2,921	899
Retirement 401 Plan	3,045	3,249	4,100	851
Retirement ADC	842,679	814,218	690,791	(123,427)
Risk Management Administration	24,868	31,500	30,690	(810)
Supplemental Pension Savings Plan	108,380	129,001	142,906	13,905
Unemployment Insurance	4,494	4,490	4,368	(122)
Workers' Compensation	17,403	25,007	32,738	7,731
Fringe Benefits Subtotal	\$ 1,469,164	\$ 1,533,866	\$ 1,470,642	\$ (63,224)
Total Personnel Expenditures			\$ 3,922,134	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue operates 48 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education while ensuring the protection of life, property, and the environment

The Department's vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fire

Fire-Rescue

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of 911 calls answered in 10 seconds or less after transfer to Fire dispatch	N/A	N/A	N/A	90%
2. Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification	N/A	N/A	N/A	90%
3. Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes	90%	69% ³	70% ¹	90%
4. Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch	90%	73% ¹	70% ¹	90%
5. Percentage of structure fires confined to area or room of origin	90%	83%	80%	80%
6. Number of civilian fire deaths per 100,000 population	N/A	N/A	N/A	0.2461
7. Percentage of vegetation fire confined to three or less acres	N/A	N/A	90%	90%
8. Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:25M	0:24M	0:24M
9. Percentage of annual inspections completed within 90 days of annual inspection date	N/A	N/A	N/A	90%
10. Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually	38%	35%	36%	36%
11. Cost/Loss Index (budget per capita + fire loss per capita)	<\$190	\$183	<\$190	<\$190
12. EMS customer satisfaction survey results (on a scale of 1-5)	N/A	N/A	N/A	>4 ⁴
13. Online satisfaction survey for responses, inspections, and services	N/A	N/A	N/A	>4 ⁴

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance.
4. Rated on a scale of 1-5.



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	1,203.97	1,207.21	1,253.53	46.32
Personnel Expenditures	\$ 199,409,147	\$ 196,650,722	\$ 204,657,986	\$ 8,007,264
Non-Personnel Expenditures	41,388,545	46,451,179	43,008,221	(3,442,958)
Total Department Expenditures	\$ 240,797,692	\$ 243,101,901	\$ 247,666,207	\$ 4,564,306
Total Department Revenue	\$ 44,991,297	\$ 40,320,533	\$ 41,312,537	\$ 992,004

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Operations	\$ 6,160,846	\$ 6,660,468	\$ 4,815,220	\$ (1,845,248)
Communications	12,843,717	13,441,028	16,363,416	2,922,388
Emergency Medical Services-Fire	470,201	735,047	767,595	32,548
Emergency Operations	169,654,881	170,840,920	169,197,563	(1,643,357)
Fire Prevention	7,607,610	7,131,742	7,803,008	671,266
Lifeguard Services	20,862,408	21,332,258	21,457,565	125,307
Logistics	2,736,615	3,241,351	5,200,551	1,959,200
Special Operations	6,740,588	5,875,851	7,544,357	1,668,506
Total	\$ 227,076,867	\$ 229,258,665	\$ 233,149,275	\$ 3,890,610

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Operations	35.00	36.00	37.00	1.00
Communications	57.33	57.33	62.14	4.81
Emergency Medical Services-Fire	3.00	3.00	1.00	(2.00)
Emergency Operations	827.00	829.00	863.00	34.00
Fire Prevention	49.00	49.00	49.00	0.00
Lifeguard Services	161.64	167.88	175.39	7.51
Logistics	11.00	11.00	12.00	1.00
Special Operations	27.00	23.00	22.00	(1.00)
Total	1,170.97	1,176.21	1,221.53	45.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 2,815,622	\$ -
Addition of Overtime Expenditures Addition of personnel expenditures to align with historical expenditure levels.	0.00	2,562,389	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,142,018	-
Emergency Strike Team Deployment Addition of personnel expenditures and associated revenue for firefighter strike team deployment services provided to other agencies.	0.00	1,650,000	1,155,000
Addition of one Fire Academy Addition of overtime and non-personnel expenditures for one additional Fire Academy.	0.00	969,791	-
Addition of Fire Dispatchers Addition of 4.00 Fire Dispatchers and 0.81 Fire Dispatcher - Hourly to increase service levels at the communications center.	4.81	346,819	-
Advanced Lifeguard Academy Addition of Lifeguard 1 hourly wage expenditures and associated non-personnel expenditures for an advanced lifeguard academy.	2.88	232,323	-
Ocean Beach Lifeguards Addition of 2.00 Lifeguard 3s for coastal cliff rescues and water rescue at Ocean Beach.	2.00	210,413	-
Aircraft Tools Addition of non-personnel expenditures to maintain and repair aircraft.	0.00	150,000	-
Addition of Lifeguard Sergeant Addition of 1.00 Lifeguard Sergeant and associated non-personnel expenditures to coordinate lifeguard training and support special operations.	1.00	100,319	-
Mission Bay Lifeguard Addition of 1.00 Lifeguard 3 to coordinate training and oversee lifeguard operations at Mission Bay.	1.00	92,707	-
Increase of Training for Seasonal Lifeguards Addition of 2.02 Lifeguard 1s - Hourly to increase seasonal lifeguard hours for advanced training.	2.02	83,446	-
Seasonal Lifeguard 1's for Sunset Cliffs Addition of 1.49 Lifeguard 1s - Hourly to increase seasonal lifeguard services at Sunset Cliffs.	1.49	61,552	-
Addition of Building Service Technician Addition of 1.00 Building Service Technician to maintain and repair Fire-Rescue Department facilities.	1.00	53,535	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	48,903	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(54,732)	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.88)	(104,096)	-
Conversion of OT to Full Time Equivalent (FTE) Positions Addition of 32.00 FTE positions and associated reduction of overtime related to the conversion of overtime to FTE positions for East Mission Valley and Temporary Skyline Fire Stations and two Fast Response Squads.	32.00	(427,276)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(7,043,123)	(819,266)
Urban Area Security Initiative Grant Revenue Addition of revenue associated with Urban Area Security Initiative Grant reimbursement for labor costs.	0.00	-	338,216
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	2,155
Emergency Medical Services Revenue Transfer Decrease of revenue due to the transfer of Emergency Medical Services Fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(479,049)
Total	45.32	\$ 3,890,610	\$ 197,056

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 115,576,832	\$ 117,805,837	\$ 118,702,793	\$ 896,956
Fringe Benefits	77,579,806	74,286,246	80,957,615	6,671,369
PERSONNEL SUBTOTAL	193,156,639	192,092,083	199,660,408	7,568,325
NON-PERSONNEL				
Supplies	\$ 4,208,004	\$ 3,862,790	\$ 3,949,243	\$ 86,453
Contracts	16,917,591	15,048,466	16,489,626	1,441,160
Information Technology	3,493,593	4,733,542	4,678,810	(54,732)
Energy and Utilities	5,474,391	6,035,800	6,492,882	457,082
Other	123,450	154,660	135,500	(19,160)
Transfers Out	1,766,574	5,630,306	476,835	(5,153,471)
Capital Expenditures	920,534	524,778	88,300	(436,478)
Debt	1,016,092	1,176,240	1,177,671	1,431
NON-PERSONNEL SUBTOTAL	33,920,229	37,166,582	33,488,867	(3,677,715)
Total	\$ 227,076,867	\$ 229,258,665	\$ 233,149,275	\$ 3,890,610

Fire-Rescue

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 18,837,675	\$ 15,674,636	\$ 15,969,886	\$ 295,250
Licenses and Permits	433,407	430,000	430,000	-
Other Revenue	3,126,109	1,006,000	666,000	(340,000)
Rev from Federal Agencies	172,217	500,000	-	(500,000)
Rev from Other Agencies	2,089,468	311,300	1,530,000	1,218,700
Transfers In	6,974,694	8,870,278	8,393,384	(476,894)
Total	\$ 31,633,569	\$ 26,792,214	\$ 26,989,270	\$ 197,056

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 41,193
20000024	Administrative Aide 2	7.00	7.00	7.00	42,578 - 51,334	351,289
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000061	Aircraft Mechanic	0.00	2.00	0.00	48,818 - 58,531	-
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	303,430
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	115,000
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	130,666
20000119	Associate Management Analyst	3.00	3.00	4.00	54,059 - 65,333	233,231
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	69,415
20000224	Building Service Technician	1.00	1.00	2.00	33,322 - 39,666	71,785
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	454,727
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	308,507
20000617	Construction Estimator	2.00	1.00	1.00	53,706 - 64,958	64,958
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	115,000
20001189	Deputy Fire Chief	8.00	8.00	7.00	46,966 - 172,744	951,605
90000386	Dispatcher 2 - Hourly	2.33	2.33	0.00	37,440 - 45,178	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000446	Fire Battalion Chief	26.00	26.00	28.00	82,722 - 100,110	2,801,332
20000449	Fire Captain	209.00	209.00	218.00	70,970 - 85,904	18,634,983
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	343,572
20000460	Fire Dispatcher	35.00	35.00	39.00	41,246 - 49,795	1,881,825
90000460	Fire Dispatcher - Hourly	0.00	0.00	3.14	41,246 - 49,795	129,514
20000454	Fire Engineer	198.00	198.00	204.00	61,589 - 74,464	14,931,529
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	223,389
20000457	Fire Fighter 2	339.00	305.00	337.00	52,520 - 63,378	20,504,847

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001245	Fire Fighter 3	66.00	100.00	84.00	55,141 - 66,539	5,418,306
20000066	Fire Helicopter Pilot	6.00	4.00	4.00	70,970 - 85,904	343,616
20000475	Fire Prevention Inspector 2	18.00	19.00	19.00	61,589 - 74,464	1,386,460
20000476	Fire Prevention Inspector 2-Civilian	10.00	9.00	9.00	61,589 - 74,464	667,942
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	70,970 - 85,904	156,874
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	3.00	70,970 - 85,904	257,712
21000275	Helicopter Mechanic	0.00	0.00	2.00	70,491 - 85,072	140,982
20000290	Information Systems Analyst 2	6.00	6.00	6.00	54,059 - 65,333	376,328
20000293	Information Systems Analyst 3	3.00	3.00	3.00	59,363 - 71,760	202,883
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000536	Intermediate Stenographer	1.00	1.00	0.00	32,094 - 38,813	-
90000603	Lifeguard 1 - Hourly	54.64	57.88	61.39	33,758 - 40,560	2,270,352
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,451,238
20000619	Lifeguard 3	18.00	21.00	24.00	54,184 - 65,541	1,503,032
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	19.00	19.00	20.00	59,363 - 71,739	1,422,865
20000622	Marine Mechanic	1.00	1.00	2.00	44,366 - 53,206	102,923
20000599	Marine Safety Captain	1.00	1.00	1.00	86,133 - 103,958	86,133
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	343,594
20000445	Motive Service Technician	1.00	1.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	3.00	4.00	4.00	34,611 - 41,787	159,970
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	46,627
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	197,581
20000760	Project Assistant	0.00	1.00	1.00	57,866 - 69,722	65,416
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000784	Public Information Officer	1.00	0.00	0.00	43,514 - 52,707	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000927	Senior Clerk/Typist	2.00	2.00	1.00	36,067 - 43,514	43,514
20000400	Senior Drafting Aide	1.00	1.00	1.00	44,429 - 53,706	51,503
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	131,039
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	64,026
20000955	Storekeeper 1	1.00	0.00	0.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	70,717
	'D' Div Pay					48,108
	Air Operations Pay					89,155
	Airport Transfer					69,129
	Annual Pump Testing					91,951
	Battalion Medical Off					92,378
	Bilingual - Dispatcher					8,736

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Bilingual - Regular				21,840
	Bilingual Pay Fire				159,963
	Breathing Apparatus Rep				36,291
	Budgeted Vacancy Savings				(7,327,282)
	Cliff Rescue Inst Pay				34,743
	Dispatcher Training				3,744
	Dive Team Pay				93,917
	EMS Speciality Pay				63,953
	Emergency Medical Tech				5,816,599
	Explosive Ord Sqd				85,374
	Fire Admin Assign				700,123
	Hazardous Mat. Squad				179,870
	Hose Repair				83,757
	K-9 Handler Fire				8,018
	Ladder Repair				85,279
	Metro Arson Strike Team				24,054
	Night Shift Pay				65,910
	Overtime Budgeted				29,943,411
	Paramedic Pay				2,106,340
	Paramedic Splty Pay				536,523
	Sick Leave - Hourly				81,094
	Small Eq Repair				40,374
	Star Team Paramedic				52,757
	Termination Pay Annual Leave				1,443,336
	Urban Search & Rescue				228,897
	Vacation Pay In Lieu				700,000
FTE, Salaries, and Wages Subtotal		1,170.97	1,176.21	1,221.53	\$ 118,702,793
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change

Fringe Benefits

Employee Offset Savings	\$ 1,534,025	\$ 1,328,236	\$ 1,297,969	\$ (30,267)
Flexible Benefits	9,778,630	11,326,381	12,115,757	789,376
Insurance	119	-	-	-
Long-Term Disability	676,907	244,515	250,722	6,207
Medicare	1,513,163	1,130,999	1,145,862	14,863
Other Post-Employment Benefits	6,569,207	6,103,782	6,404,358	300,576
Retiree Medical Trust	3,420	3,570	4,140	570
Retirement 401 Plan	5,447	3,662	5,749	2,087
Retirement ADC	48,642,169	45,497,232	49,108,676	3,611,444
Retirement DROP	431,325	452,562	402,508	(50,054)
Retirement Offset Contribution	3	-	-	-
Risk Management Administration	943,513	1,088,850	1,106,886	18,036
Supplemental Pension Savings Plan	2,046,468	1,775,153	2,608,311	833,158
Unemployment Insurance	158,346	140,253	143,829	3,576
Unused Sick Leave	(6)	-	-	-

Fire-Rescue

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Workers' Compensation	5,277,070	5,191,051	6,362,848	1,171,797
Fringe Benefits Subtotal	\$ 77,579,806	\$ 74,286,246	\$ 80,957,615	\$ 6,671,369
Total Personnel Expenditures			\$ 199,660,408	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fire and Lifeguard Facilities Fund	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781	\$ (37,801)
Total	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781	\$ (37,801)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,199	\$ -
Reduction of Contracts Reduction of non-personnel expenditures due to a projected decrease in required services.	0.00	(41,000)	-
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	3,200
Total	0.00	\$ (37,801)	\$ 3,200

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 8,346	\$ 46,212	\$ 5,212	\$ (41,000)
Transfers Out	1,379,719	1,380,370	1,383,569	3,199
NON-PERSONNEL SUBTOTAL	1,388,064	1,426,582	1,388,781	(37,801)
Total	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781	\$ (37,801)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transfers In	\$ 1,379,719	\$ 1,380,370	\$ 1,383,570	\$ 3,200
Rev from Money and Prop	2,220	-	-	-
Total	\$ 1,381,939	\$ 1,380,370	\$ 1,383,570	\$ 3,200

Fire-Rescue

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fire/Emergency Medical Services Transport Program Fund	\$ 11,747,313	\$ 11,821,063	\$ 12,532,560	\$ 711,497
Total	\$ 11,747,313	\$ 11,821,063	\$ 12,532,560	\$ 711,497

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Emergency Medical Services	32.00	30.00	31.00	1.00
Total	32.00	30.00	31.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 414,383	\$ -
Paramedic Rotation Program Addition of non-personnel expenditures to reflect increased Paramedic Rotation Program costs.	0.00	261,613	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	253,127	-
Addition of Program Manager Addition of 1.00 Program Manager to manage the Resource Access/Community Paramedic Program (RAP).	1.00	112,088	-
Pediatric Advanced Life Support Training Addition of non-personnel and personnel overtime expenditures for Pediatric Advanced Life Support training support.	0.00	91,377	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	31,978	-
Medical Supplies for the Resource Access/Community Paramedic Program (RAP) Addition of non-personnel expenditures to assist Resource Access/Community Paramedic program employees provide Advanced Life Support (ALS) level medical aid.	0.00	21,348	-
City Medical Director's Contract Addition of non-personnel expenditures to address an anticipated 5% increase associated with the City Medical Director's contract.	0.00	11,882	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,750	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(10,000)	-
Emergency Medical Services Revenue Transfer Reduction of expenditures due to the transfer of Emergency Medical Services Fund balance from the Emergency Medical Services Fund into the General Fund.	0.00	(479,049)	-
Emergency Medical Services Revenue Adjustment to reflect an anticipated revenue increase in the EMS operations fee.	0.00	-	791,748
Total	1.00	\$ 711,497	\$ 791,748

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,429,121	\$ 2,876,534	\$ 3,034,107	\$ 157,573
Fringe Benefits	2,712,383	1,550,903	1,825,993	275,090
PERSONNEL SUBTOTAL	6,141,505	4,427,437	4,860,100	432,663
NON-PERSONNEL				
Supplies	\$ 232,121	\$ 209,127	\$ 247,538	\$ 38,411
Contracts	1,700,584	1,880,533	2,184,262	303,729
Information Technology	218,210	66,095	480,478	414,383
Energy and Utilities	8,357	30,954	32,314	1,360
Other	45,177	42,710	42,710	-
Transfers Out	3,281,083	4,980,907	4,501,858	(479,049)
Capital Expenditures	120,277	183,300	183,300	-
NON-PERSONNEL SUBTOTAL	5,605,809	7,393,626	7,672,460	278,834
Total	\$ 11,747,313	\$ 11,821,063	\$ 12,532,560	\$ 711,497

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 11,331,927	\$ 11,552,358	\$ 12,344,106	\$ 791,748
Other Revenue	1,484	-	-	-
Transfers In	71,258	-	-	-
Rev from Money and Prop	9,672	-	-	-
Total	\$ 11,414,342	\$ 11,552,358	\$ 12,344,106	\$ 791,748

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 48,807

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	140,300
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	26,437
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	1.00	1.00	70,970 - 85,904	85,904
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	746,138
20000496	Paramedic 2	5.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	170,000
20001126	Quality Management Coordinator	2.00	3.00	3.00	23,005 - 137,904	300,936
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Bilingual - Regular					2,912
	Emergency Medical Tech					102,300
	Fire Admin Assign					53,696
	Overtime Budgeted					594,130
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		32.00	30.00	31.00		\$ 3,034,107
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 53,716	\$ 24,535	\$ 46,924	\$	22,389
	Flexible Benefits	291,071	387,061	452,032		64,971
	Long-Term Disability	17,606	6,418	6,550		132
	Medicare	41,498	29,536	29,840		304
	Other	386,574	-	-		-
	Other Post-Employment Benefits	191,364	176,580	183,489		6,909
	Retiree Medical Trust	349	649	855		206
	Retirement 401 Plan	-	-	747		747
	Retirement ADC	1,407,659	552,633	737,009		184,376
	Retirement DROP	9,502	6,834	4,109		(2,725)
	Risk Management Administration	27,877	31,500	31,713		213
	Supplemental Pension Savings Plan	80,219	136,647	121,827		(14,820)
	Unemployment Insurance	4,717	3,683	3,752		69
	Workers' Compensation	200,231	194,827	207,146		12,319
Fringe Benefits Subtotal		\$ 2,712,383	\$ 1,550,903	\$ 1,825,993	\$	275,090
Total Personnel Expenditures					\$	4,860,100

Junior Lifeguard Program Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Administrative Operations	\$ -	\$ 1,017	\$ -	\$ (1,017)
Lifeguard Services	585,447	594,574	595,591	1,017
Total	\$ 585,447	\$ 595,591	\$ 595,591	\$ -

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 6,276	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	2,941	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Expenditures	0.00	(9,217)	-
Reduction of non-personnel expenditures associated with the Junior Lifeguard Program.			
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 59,607	\$ 71,760	\$ 71,760	\$ -
Fringe Benefits	51,396	59,442	65,718	6,276
PERSONNEL SUBTOTAL	111,003	131,202	137,478	6,276
NON-PERSONNEL				
Supplies	\$ 19,712	\$ 26,400	\$ 21,400	\$ (5,000)
Contracts	454,552	432,806	431,530	(1,276)
Energy and Utilities	179	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	474,443	464,389	458,113	(6,276)
Total	\$ 585,447	\$ 595,591	\$ 595,591	\$ -

Fire-Rescue

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 559,447	\$ 595,591	\$ 595,591	\$ -
Transfers In	2,000	-	-	-
Total	\$ 561,447	\$ 595,591	\$ 595,591	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
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FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760
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	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 1,787	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	6,796	10,028	11,900	1,872
Insurance	1,308	-	-	-
Long-Term Disability	416	234	229	(5)
Medicare	907	1,041	1,041	-
Other Post-Employment Benefits	5,280	5,886	5,919	33
Retirement ADC	32,191	35,823	39,224	3,401
Risk Management Administration	744	1,050	1,023	(27)
Supplemental Pension Savings Plan	1,415	2,153	2,153	-
Unemployment Insurance	129	134	131	(3)
Workers' Compensation	424	940	1,945	1,005

Fringe Benefits Subtotal	\$ 51,396	\$ 59,442	\$ 65,718	\$ 6,276
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Total Personnel Expenditures			\$ 137,478	
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Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 225,841	\$ 219,715	\$ 218,884
TOTAL BALANCE AND RESERVES	\$ 225,841	\$ 219,715	\$ 218,884
REVENUE			
Revenue from Use of Money and Property	\$ 2,220	\$ -	\$ -
Transfers In	1,379,719	1,380,370	1,383,570
TOTAL REVENUE	\$ 1,381,939	\$ 1,380,370	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,607,779	\$ 1,600,085	\$ 1,602,454
OPERATING EXPENSE			
Contracts	\$ 8,346	\$ 46,212	\$ 5,212
Transfers Out	1,379,719	1,380,370	1,383,569
TOTAL OPERATING EXPENSE	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781
TOTAL EXPENSE	\$ 1,388,064	\$ 1,426,582	\$ 1,388,781
BALANCE	\$ 219,715	\$ 173,503	\$ 213,673
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,607,779	\$ 1,600,085	\$ 1,602,454

^{*} At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 602,662	\$ 269,691	\$ 211,191
Continuing Appropriation - CIP	400,000	—	—
TOTAL BALANCE AND RESERVES	\$ 1,002,662	\$ 269,691	\$ 211,191
REVENUE			
Charges for Current Services	\$ 11,331,927	\$ 11,552,358	\$ 12,344,106
Other Revenue	1,484	—	—
Revenue from Use of Money and Property	9,672	—	—
Transfers In	71,258	—	—
TOTAL REVENUE	\$ 11,414,342	\$ 11,552,358	\$ 12,344,106
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,417,004	\$ 11,822,049	\$ 12,555,297
OPERATING EXPENSE			
Personnel Expenses	\$ 3,429,121	\$ 2,876,534	\$ 3,034,107
Fringe Benefits	2,712,383	1,550,903	1,825,993
Supplies	232,121	209,127	247,538
Contracts	1,700,584	1,880,533	2,184,262
Information Technology	218,210	66,095	480,478
Energy and Utilities	8,357	30,954	32,314
Other Expenses	45,177	42,710	42,710
Transfers Out	3,281,083	4,980,907	4,501,858
Capital Expenditures	120,277	183,300	183,300
TOTAL OPERATING EXPENSE	\$ 11,747,313	\$ 11,821,063	\$ 12,532,560
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 400,000	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 400,000	\$ —	\$ —
TOTAL EXPENSE	\$ 12,147,313	\$ 11,821,063	\$ 12,532,560
BALANCE	\$ 269,691	\$ 986	\$ 22,737
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,417,004	\$ 11,822,049	\$ 12,555,297

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 867,431	\$ 843,431	\$ 847,543
TOTAL BALANCE AND RESERVES	\$ 867,431	\$ 843,431	\$ 847,543
REVENUE			
Charges for Current Services	\$ 559,447	\$ 595,591	\$ 595,591
Transfers In	2,000	–	–
TOTAL REVENUE	\$ 561,447	\$ 595,591	\$ 595,591
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,428,878	\$ 1,439,022	\$ 1,443,134
OPERATING EXPENSE			
Personnel Expenses	\$ 59,607	\$ 71,760	\$ 71,760
Fringe Benefits	51,396	59,442	65,718
Supplies	19,712	26,400	21,400
Contracts	454,552	432,806	431,530
Energy and Utilities	179	183	183
Capital Expenditures	–	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 585,447	\$ 595,591	\$ 595,591
TOTAL EXPENSE	\$ 585,447	\$ 595,591	\$ 595,591
BALANCE	\$ 843,431	\$ 843,431	\$ 847,543
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,428,878	\$ 1,439,022	\$ 1,443,134

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Gas Tax Fund



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Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The Proposition 42 Replacement Fund collects revenue from new motor vehicle fuel excise tax. The current State variable Excise Tax is 12 cents per gallon, bringing the total gas tax to 30 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2017, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



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Gas Tax Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	29,137,615	33,700,116	29,105,187	(4,594,929)
Total Department Expenditures	\$ 29,137,615	\$ 33,700,116	\$ 29,105,187	\$ (4,594,929)
Total Department Revenue	\$ 39,021,589	\$ 29,038,455	\$ 27,946,458	\$ (1,091,997)

Gas Tax Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Gas Tax Fund	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454	\$ (1,588,185)
Total	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454	\$ (1,588,185)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2017 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.	0.00	\$ 3,071,219	\$ 1,914,747
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,257	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(4,661,661)	-
Total	0.00	\$ (1,588,185)	\$ 1,914,747

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 125	\$ -	\$ -	\$ -
Contracts	340,812	6,767,459	6,767,459	-
Transfers Out	19,433,618	20,426,576	18,836,134	(1,590,442)
Energy and Utilities	295,120	272,604	274,861	2,257
Other	4,624	-	-	-
NON-PERSONNEL SUBTOTAL	20,074,298	27,466,639	25,878,454	(1,588,185)
Total	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454	\$ (1,588,185)

Gas Tax Fund

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 152,288	\$ 114,902	\$ 114,516	\$ (386)
Other Local Taxes	24,178,479	22,690,076	24,605,209	1,915,133
Other Revenue	517	-	-	-
Total	\$ 24,331,284	\$ 22,804,978	\$ 24,719,725	\$ 1,914,747

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733	\$ (3,006,744)
Total	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733	\$ (3,006,744)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prop 42 Replacement Transportation Relief Fund Reduction of non-personnel expenditures and associated revenue.	0.00	\$ (3,006,744)	\$ (3,006,744)
Total	0.00	\$ (3,006,744)	\$ (3,006,744)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 4	\$ -	\$ -	\$ -
Contracts	9,063,313	6,233,477	3,226,733	(3,006,744)
NON-PERSONNEL SUBTOTAL	9,063,317	-	-	-
Total	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733	\$ (3,006,744)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 210,566	\$ -	\$ -	\$ -
Other Local Taxes	14,479,738	6,233,477	3,266,733	(3,006,744)
Total	\$ 14,690,304	\$ 6,233,477	\$ 3,266,733	\$ (3,006,744)

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,891,859	\$ 9,148,845	\$ 1,158,729
Continuing Appropriation - CIP	1,809,090	1,809,090	1,809,090
TOTAL BALANCE AND RESERVES	\$ 6,700,949	\$ 10,957,934	\$ 2,967,819
REVENUE			
Other Local Taxes	\$ 24,178,479	\$ 22,690,076	\$ 24,605,209
Other Revenue	517	-	-
Revenue from Use of Money and Property	152,288	114,902	114,516
TOTAL REVENUE	\$ 24,331,284	\$ 22,804,978	\$ 24,719,725
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,032,233	\$ 33,762,912	\$ 27,687,544
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 5,000,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 5,000,000	\$ -
OPERATING EXPENSE			
Supplies	\$ 125	\$ -	\$ -
Contracts	340,812	6,767,459	6,767,459
Energy and Utilities	295,120	272,604	274,861
Other Expenses	4,624	-	-
Transfers Out	19,433,618	20,426,576	18,836,134
TOTAL OPERATING EXPENSE	\$ 20,074,298	\$ 27,466,639	\$ 25,878,454
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 1,809,090	\$ 1,809,090
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 1,809,090	\$ 1,809,090
TOTAL EXPENSE	\$ 20,074,298	\$ 34,275,729	\$ 27,687,544
RESERVES			
Continuing Appropriation - CIP	\$ 1,809,090	\$ -	\$ -
TOTAL RESERVES	\$ 1,809,090	\$ -	\$ -
BALANCE	\$ 9,148,845	\$ (512,816)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,032,233	\$ 33,762,912	\$ 27,687,544

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Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 407,969	\$ 407,969	\$ -
Continuing Appropriation - CIP	6,418,556	15,112,542	13,112,542
Continuing Appropriation - Operating	25,959,242	20,361,810	10,690,903
TOTAL BALANCE AND RESERVES	\$ 32,785,768	\$ 35,882,321	\$ 23,803,445
REVENUE			
Other Local Taxes	\$ 14,479,738	\$ 6,233,477	\$ 3,226,733
Revenue from Use of Money and Property	210,566	-	-
TOTAL REVENUE	\$ 14,690,304	\$ 6,233,477	\$ 3,226,733
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,476,072	\$ 42,115,798	\$ 27,030,178
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,907,720	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 1,907,720	\$ -	\$ -
OPERATING EXPENSE			
Supplies	\$ 4	\$ -	\$ -
Contracts	9,063,313	6,233,477	3,226,733
TOTAL OPERATING EXPENSE	\$ 9,063,317	\$ 6,233,477	\$ 3,226,733
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 622,714	\$ 15,112,542	\$ 13,112,542
Operating Expenditures	-	20,361,810	10,690,903
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 622,714	\$ 35,474,352	\$ 23,803,445
TOTAL EXPENSE	\$ 11,593,751	\$ 41,707,829	\$ 27,030,178
RESERVES			
Continuing Appropriation - CIP	\$ 15,112,542	\$ -	\$ -
Continuing Appropriation - Operating	20,361,810	-	-
TOTAL RESERVES	\$ 35,474,352	\$ -	\$ -
BALANCE	\$ 407,969	\$ 407,969	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,476,072	\$ 42,115,798	\$ 27,030,178

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Human Resources



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Department Description

The Human Resources Department includes Human Resources and Labor Relations, Employee Learning & Development (ELD), Reasonable Accommodations, Public Records Act Requests (PRA), Citizens' Assistance Program, Volunteer Program & Youth Development Program, and Leadership Development & Succession Planning Program. Each program serves to ensure the goals of the Department are met.

Human Resources ensures all State, federal, and City policies/processes, including employment or employee-related; matters are addressed. Labor Relations provides guidance and policy advice to the Mayor and management on labor and employment issues, and serves as primary point of contact for the City's employee organizations. ELD delivers relevant training to enhance organizational and employee excellence and administers the City's learning management system. The PRA Program assigns PRA requests to the appropriate City department(s) and coordinates the receipt and disclosure of all responsive, non-exempt documents to the public. The Reasonable Accommodation Manager acts as a citywide resource to assist departments with their employees' disability accommodations processes. The Citywide Volunteer Program and Youth Development Program respond to individuals and groups seeking volunteer and work-readiness opportunities. The Citizens' Assistance Program responds to internal and external requests for City information. The Leadership Development & Succession Planning Program provides broadening leadership development and career opportunities to current and future City leaders.

The Department's mission is:

To effectively serve, support, and partner with our customers for all human resources and labor services

The Department's vision is:

To be the foremost trusted authority for all human resources and labor services

Human Resources

Did you Know?

- The City processed and responded to approximately 2,000 Public Record Act requests in Calendar Year 2015.
- The Citizens Assistance Program responded to 24,801 phone calls in Fiscal Year 2015.
- The Youth Development Program hosted the first annual Summer Youth Mentoring program in 2016 which included students from 26 different San Diego county high schools and 15 different colleges and universities from Southwestern College to Syracuse University.
- Volunteers contributed just over 600,000 hours of service to City of San Diego programs and services.
- Close to 500 youth gained work readiness experience by supporting the efforts of City employees in 16 City departments and offices.
- Employee Learning & Development provided over 20,000 hours of training to City employees in Fiscal Year 2015.

Goals and Objectives

Goal 1: Provide prompt, courteous, and efficient services

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

Goal 2: Maintain collaborative relationship with our customers

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' businesses
- Provide Citywide Volunteer Program volunteer opportunity information

Goal 3: Communicate effectively to ensure a well-informed workforce and community

- Provide concise and informative communications regarding employment-related information.
- Ensure the Department's citynet website is current and accurate with user-friendly navigational tools

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Create opportunities for growth and development of employees
- Provide educational sessions regarding the Citywide Reasonable Accommodation Program
- Provide youth development opportunities that promote workforce development

Human Resources

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Number of Labor-Management Committee meetings held per fiscal year	N/A	N/A	6	6
2. Percentage of volunteer inquiries resolved satisfactorily	N/A	N/A	N/A	75%
3. Percentage of City staff in compliance with mandatory and required trainings within established timeframes	N/A	N/A	N/A	100%
4. Number of paid and unpaid interns hired per fiscal year	N/A	N/A	N/A	325
5. Number of Mentoring Program participants per fiscal year	N/A	N/A	N/A	150

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.



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Human Resources

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	19.75	20.84	25.50	4.66
Personnel Expenditures	\$ 2,724,953	\$ 2,846,633	\$ 3,480,827	\$ 634,194
Non-Personnel Expenditures	352,570	421,639	376,095	(45,544)
Total Department Expenditures	\$ 3,077,522	\$ 3,268,272	\$ 3,856,922	\$ 588,650
Total Department Revenue	\$ 393	\$ -	\$ 5,000	\$ 5,000

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Human Resources	\$ 3,077,522	\$ 3,268,272	\$ 3,856,922	\$ 588,650
Total	\$ 3,077,522	\$ 3,268,272	\$ 3,856,922	\$ 588,650

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Human Resources	19.75	20.84	25.50	4.66
Total	19.75	20.84	25.50	4.66

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Employee Assistance Program Transfer of the Employee Assistance Program from the Risk Management Department to the Human Resources Department.	2.00	\$ 266,438	\$ -
Public Records Act Support Addition of 2.00 Program Coordinators and non-personnel expenditures to support Citywide Public Records Act requests.	2.00	215,583	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	162,680	-
City Information Desk Support Addition of 0.50 Clerical Assistant 2 to support the City Information Desk.	0.50	18,290	-
Addition of Training Expenditures Addition of non-personnel expenditures for professional training.	0.00	10,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.16	6,698	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Youth Development Program Addition of non-personnel expenditures and revenue to support the Youth Development Program.	0.00	5,000	5,000
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,429	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,715)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(16,753)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(80,000)	-
Total	4.66	\$ 588,650	\$ 5,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,595,795	\$ 1,739,735	\$ 2,110,517	\$ 370,782
Fringe Benefits	1,129,158	1,106,898	1,370,310	263,412
PERSONNEL SUBTOTAL	2,724,953	2,846,633	3,480,827	634,194
NON-PERSONNEL				
Supplies	\$ 52,930	\$ 46,466	\$ 53,558	\$ 7,092
Contracts	219,492	280,141	216,301	(63,840)
Information Technology	52,314	59,417	42,664	(16,753)
Energy and Utilities	15,784	20,802	17,664	(3,138)
Other	12,050	14,813	14,813	-
Transfers Out	-	-	31,095	31,095
NON-PERSONNEL SUBTOTAL	352,570	421,639	376,095	(45,544)
Total	\$ 3,077,522	\$ 3,268,272	\$ 3,856,922	\$ 588,650

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 393	\$ -	\$ 5,000	\$ 5,000
Total	\$ 393	\$ -	\$ 5,000	\$ 5,000

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	54,059
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	0.50	29,931 - 36,067	16,484
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	2.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	0.00	0.00	1.00	52,936 - 64,022	52,936
20000411	Employee Assistance Program Manager	0.00	0.00	1.00	66,768 - 80,891	80,891
20001221	Labor Relations Manager	0.00	1.00	1.00	46,966 - 172,744	115,000
90001073	Management Intern - Hourly	0.75	0.84	1.00	24,274 - 29,203	26,687
20000627	Organization Effectiveness Specialist 3	0.00	1.00	1.00	59,363 - 71,760	59,363
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	80,891
20001234	Program Coordinator	3.00	2.00	4.00	23,005 - 137,904	319,500
20001222	Program Manager	6.00	8.00	8.00	46,966 - 172,744	799,315
20000779	Public Information Specialist	2.00	2.00	2.00	32,968 - 39,811	77,831
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	65,000
21000177	Trainer	1.00	0.00	0.00	54,059 - 65,333	-
	Overtime Budgeted					797
	Sick Leave - Hourly					1,629
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		19.75	20.84	25.50		\$ 2,110,517
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 30,981	\$ 28,426	\$ 35,327	\$ 6,901	
	Flexible Benefits	155,507	203,132	250,647	47,515	
	Long-Term Disability	14,569	5,576	6,637	1,061	
	Medicare	21,218	22,483	27,859	5,376	
	Other Post-Employment Benefits	116,574	117,720	142,056	24,336	
	Retiree Medical Trust	605	1,137	1,388	251	
	Retirement 401 Plan	2,045	2,595	795	(1,800)	
	Retirement ADC	674,068	591,196	723,464	132,268	
	Retirement DROP	2,633	2,958	5,287	2,329	
	Risk Management Administration	16,764	21,000	24,552	3,552	
	Supplemental Pension Savings Plan	77,396	87,808	129,375	41,567	
	Unemployment Insurance	3,370	3,197	3,809	612	
	Workers' Compensation	13,427	19,670	19,114	(556)	
Fringe Benefits Subtotal		\$ 1,129,158	\$ 1,106,898	\$ 1,370,310	\$ 263,412	
Total Personnel Expenditures					\$ 3,480,827	



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Infrastructure/Public Works



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Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. Additionally, 3.00 FTE positions are included in the Infrastructure Asset Management (IAM) Program that is overseen by the branch: 1.00 FTE Program Manager, 1.00 FTE Program Coordinator, and 1.00 FTE Associate Management Analyst.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch that includes the following departments and functions listed below. More detailed descriptions are included in the sections of the respective departments.

- Environmental Services
- Public Utilities
- Public Works
- Transportation & Storm Water
- Infrastructure Asset Management (IAM) Program

The IAM Program Manager is responsible for implementing and coordinating citywide IAM business practices to more sustainably manage infrastructure assets at a desired level of service for the lowest lifecycle cost. The IAM Program Manager is also leading the implementation of the IAM San Diego Project, a citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. IAM will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and the City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments. The City has identified the IAM San Diego project as a critical step toward full replacement of existing disparate and outdated maintenance management systems now by Phase 1-participating departments. IAM will serve as the foundation for future phases of implementation by other City departments.

The Infrastructure/Public Works Branch's mission is:

To effectively manage the City's infrastructure and related services

Infrastructure/Public Works

The Infrastructure/Public Works Branch's vision is:

World-class infrastructure and sustainable communities for all

Did you know?

- The City owns and maintains billions of dollars worth of infrastructure assets like streets, storm drains, and water mains.
- The IAM San Diego Project will replace 32 applications with one integrated IAM system.
- The IAM system will enable the City to better prioritize, plan, and deliver needed maintenance and capital projects for critical infrastructure.
- The IAM system will empower employees with state-of-the-art technology solutions to support their work.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure, and related services

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation network
- Maintain facilities
- Provide high quality-service

Goal 2: Effectively coordinate and invest in infrastructure

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: Sustain a resilient organization

- Increase water independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Infrastructure/Public Works

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage decrease of days that ocean access is prohibited due to water quality ³	N/A	N/A	N/A	90%
2. Status of Pure Water Program implementation	N/A	N/A	N/A	On schedule
3. Number of years that the life of the Miramar Landfill is extended beyond 2022	N/A	N/A	N/A	8
4. Status of the Zero Waste Program implementation	N/A	N/A	N/A	On schedule
5. Number of actual construction conflicts/incidents occurred	N/A	N/A	N/A	0
6. Percentage of timely awarded Infrastructure Asset Management contracts	N/A	N/A	N/A	100%
7. Percentage reduction in project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost rate	N/A	N/A	N/A	0%
8. Percentage of signalized intersections added to the communication network based on the total number of signals in the City	N/A	N/A	N/A	3%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The target reduction is from the City's Clean Water Task Force baseline



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Infrastructure/Public Works

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	7.35	5.00	5.00	0.00
Personnel Expenditures	\$ 978,112	\$ 747,617	\$ 635,416	\$ (112,201)
Non-Personnel Expenditures	87,923	358,279	353,751	(4,528)
Total Department Expenditures	\$ 1,066,036	\$ 1,105,896	\$ 989,167	\$ (116,729)
Total Department Revenue	\$ 21,445	\$ 209,997	\$ 138,840	\$ (71,157)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Infrastructure/Public Works	\$ 584,854	\$ 1,105,896	\$ 989,167	\$ (116,729)
Office of ADA Compliance & Accessibility	481,181	-	-	-
Total	\$ 1,066,036	\$ 1,105,896	\$ 989,167	\$ (116,729)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Infrastructure/Public Works	3.00	5.00	5.00	0.00
Office of ADA Compliance & Accessibility	4.35	0.00	0.00	0.00
Total	7.35	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,730	\$ -
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	175	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,433)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(112,201)	-

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
IAM Revenue Reimbursement for Labor	0.00	-	(71,157)
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Total	0.00	\$ (116,729)	\$ (71,157)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 624,021	\$ 489,194	\$ 491,822	\$ 2,628
Fringe Benefits	354,091	258,423	143,594	(114,829)
PERSONNEL SUBTOTAL	978,112	747,617	635,416	(112,201)
NON-PERSONNEL				
Supplies	\$ 6,251	\$ 2,220	\$ 2,220	\$ -
Contracts	58,697	334,267	338,827	4,560
Information Technology	9,083	14,465	6,032	(8,433)
Energy and Utilities	4,529	4,327	3,672	(655)
Other	9,363	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	87,923	358,279	353,751	(4,528)
Total	\$ 1,066,036	\$ 1,105,896	\$ 989,167	\$ (116,729)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 21,263	\$ 209,997	\$ 138,840	\$ (71,157)
Other Revenue	182	-	-	-
Total	\$ 21,445	\$ 209,997	\$ 138,840	\$ (71,157)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1	0.35	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	1.00	0.00	0.00	42,578 - 51,334	-
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	54,059
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20001220	Executive Director	1.00	0.00	0.00	46,966 - 172,744	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,309
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,000
20000760	Project Assistant	1.00	0.00	0.00	57,866 - 69,722	-
20000763	Project Officer 2	1.00	0.00	0.00	76,794 - 92,851	-
FTE, Salaries, and Wages Subtotal		7.35	5.00	5.00		\$ 491,822

Infrastructure/Public Works

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,037	\$ 6,334	\$ -	\$ (6,334)
Flexible Benefits	49,564	46,418	49,418	3,000
Insurance	92	-	-	-
Long-Term Disability	5,482	1,594	1,568	(26)
Medicare	9,882	7,094	7,132	38
Other Post-Employment Benefits	37,855	29,430	29,595	165
Retiree Medical Trust	203	618	1,229	611
Retirement 401 Plan	807	1,130	1,130	-
Retirement ADC	201,878	130,713	9,729	(120,984)
Retirement DROP	2,843	-	-	-
Risk Management Administration	5,522	5,250	5,115	(135)
Supplemental Pension Savings Plan	24,911	25,573	34,851	9,278
Unemployment Insurance	1,239	914	900	(14)
Workers' Compensation	5,776	3,355	2,927	(428)
Fringe Benefits Subtotal	\$ 354,091	\$ 258,423	\$ 143,594	\$ (114,829)
Total Personnel Expenditures			\$ 635,416	



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Internal Operations



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Branch Description

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer, 0.50 FTE Executive Secretary, and 201.50 FTEs in the Fleet Services Division. The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch that includes the following functions:

- Fleet Services
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

The Fleet Services Division provides City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments in understanding and implementing applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet-and-confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning & Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) provides strategic technology direction; develops and implements IT operational policies and standards; manages multi-million dollar contracts for IT services which includes two prime service providers; provides daily operational and development support for citywide technologies and applications. DoIT directs IT governance in coordination with the cross-departmental IT Business Leadership Group (ITBLG) for departmental and citywide IT solutions. The Department also provides IT customer relationship management, IT procurement, and manages the citywide IT budget.

The Purchasing & Contracting Department administers approximately \$38.0 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department also monitors and enforces City,

Internal Operations

State, and federal requirements for the Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

The Real Estate Assets Department manages, negotiates, markets, and appraises the City's real estate portfolio. The City portfolio includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over \$77.0 million annually. The Department additionally directs the operations of the City Concourse and parking garages, QUALCOMM Stadium, and PETCO Park, as well as operates the City's Brown Field and Montgomery Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Branch's mission is:

To actively support the mission-critical services of all City departments

The Branch's vision is:

To be a nationally-recognized industry leader in internal municipal service delivery

Goals and Objectives

Goal 1: Provide quality goods and services to City departments and employees

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

Goal 2: Demonstrate continuous, customer-focused improvement

- Ensure a high level of availability of mission critical applications
- Improve customer satisfaction

Goal 3: Attract and retain top quality staff

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages. The Managed Competition-related key performance indicators for Fleet Services follows.

Internal Operations

Managed Competition Performance Measures - Fleet

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Completion of scheduled preventive maintenance on time	N/A ¹	N/A ¹	82% ^{2 3}	95% ⁴
2. Maintain availability of Priority 1 vehicles	N/A ¹	N/A ¹	85% ³	90%
3. Completion of maintenance needs within one day	N/A ¹	N/A ¹	N/A ⁵	90%

1. The MEGO was not implemented until January 2015; therefore, prior fiscal year performance data is not available
2. Excludes data on refuse packers. These vehicles are heavily used and are serviced weekly.
3. Targets for Fiscal Year 2016 are not anticipated to be met due to higher than normal vacancies. During the first three quarters of Fiscal Year 2016, vacancies averaged 15%. However, in the last quarter of Fiscal Year 2016, vacancies are expected to decrease by 7% to 8% vacancy rate Division-wide.
4. The method of measurement changed from number of days to a percentage which more accurately reflects performance.
5. The fleet management software used to track all vehicles and maintenance activities is currently being upgraded. The upgrade is expected to be completed by March of Fiscal Year 2017.



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Internal Operations

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	179.00	203.00	207.50	4.50
Personnel Expenditures	\$ 19,118,303	\$ 20,054,669	\$ 21,098,820	\$ 1,044,151
Non-Personnel Expenditures	48,243,706	63,309,858	65,200,601	1,890,743
Total Department Expenditures	\$ 67,362,009	\$ 83,364,527	\$ 86,299,421	\$ 2,934,894
Total Department Revenue	\$ 74,575,508	\$ 73,492,639	\$ 80,068,330	\$ 6,575,691

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Internal Operations	\$ 413,650	\$ 396,361	\$ 416,960	\$ 20,599
Total	\$ 413,650	\$ 396,361	\$ 416,960	\$ 20,599

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Internal Operations	1.50	1.50	1.50	0.00
Total	1.50	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 13,987	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	6,217	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	342	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	53	-
Total	0.00	\$ 20,599	\$ -

Internal Operations

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 230,760	\$ 219,230	\$ 220,424	\$ 1,194
Fringe Benefits	170,185	160,527	173,320	12,793
PERSONNEL SUBTOTAL	400,945	379,757	393,744	13,987
NON-PERSONNEL				
Supplies	\$ 2,221	\$ 1,250	\$ 1,250	\$ -
Contracts	4,368	8,554	8,949	395
Information Technology	340	-	6,217	6,217
Energy and Utilities	76	1,000	1,000	-
Other	5,700	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	12,705	16,604	23,216	6,612
Total	\$ 413,650	\$ 396,361	\$ 416,960	\$ 20,599

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 195,000
20000924	Executive Secretary	0.50	0.50	0.50	43,555 - 52,666	25,424
FTE, Salaries, and Wages Subtotal						\$ 220,424
Fringe Benefits						
	Employee Offset Savings	\$ 6,138	\$ 6,092	\$ 6,104		\$ 12
	Flexible Benefits	14,343	16,730	17,480		750
	Insurance	140	-	-		-
	Long-Term Disability	2,021	717	700		(17)
	Medicare	328	351	369		18
	Other Post-Employment Benefits	9,528	8,829	8,878		49
	Retirement ADC	117,689	109,438	120,485		11,047
	Risk Management Administration	1,371	1,576	1,536		(40)
	Supplemental Pension Savings Plan	16,853	16,091	16,159		68
	Unemployment Insurance	470	410	403		(7)
	Workers' Compensation	1,303	293	1,206		913
Fringe Benefits Subtotal						\$ 12,793
Total Personnel Expenditures						\$ 393,744

Fleet Services Operating Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fleet Services	\$ 47,606,813	\$ 51,908,246	\$ 55,512,280	\$ 3,604,034
Total	\$ 47,606,813	\$ 51,908,246	\$ 55,512,280	\$ 3,604,034

Internal Operations

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fleet Services	177.50	201.50	206.00	4.50
Total	177.50	201.50	206.00	4.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 2,468,755	\$ -
Fleet Car Wash Facilities Addition of non-personnel expenditures for the replacement and maintenance of fleet car wash facilities.	0.00	1,000,000	-
Fleet Facility Maintenance Addition of non-personnel expenditures for maintenance of fleet facilities.	0.00	750,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	749,473	-
Fleet Focus System Enhancement Addition of non-personnel expenditures to increase the scope of the Fleet Focus System project.	0.00	525,000	-
Fleet Services Parts Support Addition of 1.00 Fleet Parts Buyer and 2.00 Stock Clerks to maintain inventory and assist with clean-up duties.	3.00	174,914	-
Equipment Outlay Addition of non-personnel expenditures for specialized vehicle maintenance equipment.	0.00	142,380	-
Addition of Fleet Team Leader Addition of 1.00 Fleet Team Leader to support maintenance and repair operations at the Chollas maintenance shop.	1.00	81,698	-
Addition of Associate Management Analyst Addition of 0.50 Associate Management Analyst to support the Fleet Acquisition section.	0.50	30,552	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(225,625)	-
Fuel Adjustments Adjustment of non-personnel expenditures and associated revenue to reflect revised gasoline and other motor fuel usage projections.	0.00	(2,093,113)	(2,093,113)
Revised Revenue Adjustment to revenue to reflect revised fleet usage.	0.00	-	2,434,588

Internal Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
IAM Reimbursable Revenue	0.00	-	72,776
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Total	4.50	\$ 3,604,034	\$ 414,251

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 10,880,773	\$ 11,595,663	\$ 11,764,840	\$ 169,177
Fringe Benefits	7,836,585	8,079,249	8,940,236	860,987
PERSONNEL SUBTOTAL	18,717,358	19,674,912	20,705,076	1,030,164
NON-PERSONNEL				
Supplies	\$ 10,233,876	\$ 8,666,510	\$ 8,664,586	\$ (1,924)
Contracts	5,076,832	7,610,593	10,022,505	2,411,912
Information Technology	599,326	1,067,924	3,536,679	2,468,755
Energy and Utilities	11,875,572	14,515,394	12,068,139	(2,447,255)
Other	1,235	-	-	-
Transfers Out	641,151	-	-	-
Capital Expenditures	197,804	107,620	250,000	142,380
Debt	263,659	265,293	265,295	2
NON-PERSONNEL SUBTOTAL	28,889,455	32,233,334	34,807,204	2,573,870
Total	\$ 47,606,813	\$ 51,908,246	\$ 55,512,280	\$ 3,604,034

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 46,803,059	\$ 50,133,181	\$ 50,547,432	\$ 414,251
Other Revenue	418,395	295,000	295,000	-
Rev from Money and Prop	498,145	-	-	-
Rev from Other Agencies	857	-	-	-
Transfers In	468,058	-	-	-
Total	\$ 48,188,515	\$ 50,428,181	\$ 50,842,432	\$ 414,251

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$31,491 - \$37,918	\$ 107,327
20000254	Apprentice 2-Fleet Technician	0.00	2.00	0.00	38,085 - 48,235	-
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	57,866
20000443	Assistant Fleet Technician	24.00	27.00	27.00	36,587 - 43,618	1,146,079
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	66,622
20000119	Associate Management Analyst	1.50	0.50	1.00	54,059 - 65,333	54,060
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000426	Equipment Operator 1	0.00	1.00	0.00	37,690 - 45,115	-

Internal Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total		
20000430	Equipment Operator 2	0.00	0.00	1.00	41,350 - 49,462	41,350		
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412		
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	57,533		
21000191	Fleet Attendant	1.00	2.00	2.00	30,534 - 36,296	66,830		
20000774	Fleet Manager	3.00	3.00	3.00	76,773 - 93,018	279,054		
20000183	Fleet Parts Buyer	2.00	3.00	4.00	44,637 - 54,059	197,392		
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	51,355 - 62,442	62,442		
20000062	Fleet Repair Supervisor	7.00	10.00	10.00	62,421 - 75,525	732,105		
21000195	Fleet Team Leader	10.00	9.00	10.00	50,003 - 61,402	602,621		
20000420	Fleet Technician	70.00	78.00	80.00	44,366 - 53,206	4,095,744		
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	59,363		
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,891		
20000618	Machinist	1.00	1.00	1.00	46,134 - 55,266	51,876		
20000439	Master Fleet Technician	17.00	17.00	17.00	47,715 - 57,158	962,243		
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	131,332		
20000445	Motive Service Technician	0.00	2.00	2.00	34,195 - 40,976	78,593		
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787		
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	109,855		
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930		
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760		
20000950	Stock Clerk	0.00	0.00	2.00	30,056 - 36,275	60,112		
20000951	Stock Clerk	7.00	7.00	7.00	30,056 - 36,275	247,706		
20000955	Storekeeper 1	3.00	4.00	4.00	34,611 - 41,517	161,942		
20001041	Training Supervisor	0.00	1.00	1.00	59,363 - 71,760	59,363		
20001051	Utility Worker 1	1.00	1.00	1.00	30,534 - 36,296	36,296		
20001056	Vehicle and Fuel Clerk	2.00	0.00	0.00	31,491 - 37,918	-		
20001058	Welder	9.00	10.00	10.00	44,366 - 53,206	514,380		
	ASE Cert					48,880		
	ASE Damage Estimate					936		
	ASE Master Cert					221,927		
	Class B					71,760		
	Collison Repair Cert					3,640		
	Exceptional Performance Pay-Classified					3,000		
	Night Shift Pay					152,562		
	Overtime Budgeted					400,000		
	Plant/Tank Vol Cert Pay					22,656		
	Termination Pay Annual Leave					19,591		
	Welding Certification					17,992		
FTE, Salaries, and Wages Subtotal		177.50	201.50	206.00		\$ 11,764,840		
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change		
Fringe Benefits								
Employee Offset Savings	\$	17,566	\$	15,315	\$	21,648	\$	6,333

Internal Operations

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Flexible Benefits	1,331,559	1,717,135	2,443,386	726,251
Long-Term Disability	86,311	34,506	34,461	(45)
Medicare	141,083	148,760	150,179	1,419
Other Post-Employment Benefits	1,106,723	1,188,972	1,219,373	30,401
Retiree Medical Trust	2,538	6,550	7,386	836
Retirement 401 Plan	8,909	8,985	7,655	(1,330)
Retirement ADC	3,891,494	3,513,151	3,557,253	44,102
Retirement DROP	54,568	49,425	61,105	11,680
Risk Management Administration	159,316	212,100	210,748	(1,352)
Supplemental Pension Savings Plan	571,898	665,934	700,904	34,970
Unemployment Insurance	20,001	19,790	19,737	(53)
Workers' Compensation	444,620	498,626	506,401	7,775
Fringe Benefits Subtotal	\$ 7,836,585	\$ 8,079,249	\$ 8,940,236	\$ 860,987
Total Personnel Expenditures			\$ 20,705,076	

Fleet Services Replacement Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fleet Services	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181	\$ (689,739)
Total	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181	\$ (689,739)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (12,275)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Non-Discretionary Adjustment	0.00	(677,464)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	6,161,440
Adjustment to revenue to reflect revised assignment fees.			
Total	0.00	\$ (689,739)	\$ 6,161,440

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
NON-PERSONNEL				
Supplies	\$ 891,263	\$ -	\$ -	\$ -
Contracts	360,921	-	-	-
Other	312,534	12,275	-	(12,275)
Capital Expenditures	10,970,814	22,994,920	22,994,920	-
Debt	6,806,015	8,052,725	7,375,261	(677,464)
NON-PERSONNEL SUBTOTAL	19,341,546	31,059,920	30,370,181	(689,739)

Internal Operations

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Total	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181	\$ (689,739)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 24,633,340	\$ 17,944,968	\$ 24,106,408	\$ 6,161,440
Other Revenue	1,548,360	2,000,000	2,000,000	-
Rev from Other Agencies	6,186	-	-	-
Transfers In	199,108	3,119,490	3,119,490	-
Total	\$ 26,386,993	\$ 23,064,458	\$ 29,225,898	\$ 6,161,440

Internal Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,076,511	\$ 6,004,185	\$ 5,377,800
Continuing Appropriation - CIP	713,000	2,274,121	1,519,863
TOTAL BALANCE AND RESERVES	\$ 7,789,511	\$ 8,278,307	\$ 6,897,664
REVENUE			
Charges for Current Services	\$ 46,803,059	\$ 50,133,181	\$ 50,547,432
Other Revenue	418,395	295,000	295,000
Revenue from Other Agencies	857	—	—
Revenue from Use of Money and Property	498,145	—	—
Transfers In	468,058	—	—
TOTAL REVENUE	\$ 48,188,515	\$ 50,428,181	\$ 50,842,432
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 55,978,026	\$ 58,706,488	\$ 57,740,096
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 92,907	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 92,907	\$ —	\$ —
OPERATING EXPENSE			
Personnel Expenses	\$ 10,880,773	\$ 11,595,663	\$ 11,764,840
Fringe Benefits	7,836,585	8,079,249	8,940,236
Supplies	10,233,876	8,666,510	8,664,586
Contracts	5,076,832	7,610,593	10,022,505
Information Technology	599,326	1,067,924	3,536,679
Energy and Utilities	11,875,572	14,515,394	12,068,139
Other Expenses	1,235	—	—
Transfers Out	641,151	—	—
Capital Expenditures	197,804	107,620	250,000
Debt Expenses	263,659	265,293	265,295
TOTAL OPERATING EXPENSE	\$ 47,606,813	\$ 51,908,246	\$ 55,512,280
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 1,000,000	\$ 499,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 1,000,000	\$ 499,000
TOTAL EXPENSE	\$ 47,699,719	\$ 52,908,246	\$ 56,011,280
RESERVES			
Continuing Appropriation - CIP	\$ 2,274,121	\$ 1,274,121	\$ 1,020,863
TOTAL RESERVES	\$ 2,274,121	\$ 1,274,121	\$ 1,020,863
BALANCE	\$ 6,004,185	\$ 4,524,121	\$ 707,953
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 55,978,026	\$ 58,706,488	\$ 57,740,096

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Internal Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 16,478,261	\$ 19,201,802	\$ 11,463,728
Continuing Appropriation - Operating	35,956,055	40,277,962	32,539,888
TOTAL BALANCE AND RESERVES	\$ 52,434,316	\$ 59,479,764	\$ 44,003,616
REVENUE			
Charges for Current Services	\$ 24,633,340	\$ 17,944,968	\$ 24,106,408
Other Revenue	1,548,360	2,000,000	2,000,000
Revenue from Other Agencies	6,186	–	–
Transfers In	199,108	3,119,490	3,119,490
TOTAL REVENUE	\$ 26,386,993	\$ 23,064,458	\$ 29,225,898
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 78,821,310	\$ 82,544,222	\$ 73,229,514
OPERATING EXPENSE			
Supplies	\$ 891,263	\$ –	\$ –
Contracts	360,921	–	–
Other Expenses	312,534	12,275	–
Capital Expenditures	10,970,814	22,994,920	22,994,920
Debt Expenses	6,806,015	8,052,725	7,375,261
TOTAL OPERATING EXPENSE	\$ 19,341,546	\$ 31,059,920	\$ 30,370,181
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ –	\$ 10,000,000	\$ 1,144,283
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 10,000,000	\$ 1,144,283
TOTAL EXPENSE	\$ 19,341,546	\$ 41,059,920	\$ 31,514,464
RESERVES			
Continuing Appropriation - Operating	\$ 40,277,962	\$ 30,277,962	\$ 31,395,605
TOTAL RESERVES	\$ 40,277,962	\$ 30,277,962	\$ 31,395,605
BALANCE	\$ 19,201,802	\$ 11,206,340	\$ 10,319,445
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 78,821,310	\$ 82,544,222	\$ 73,229,514

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

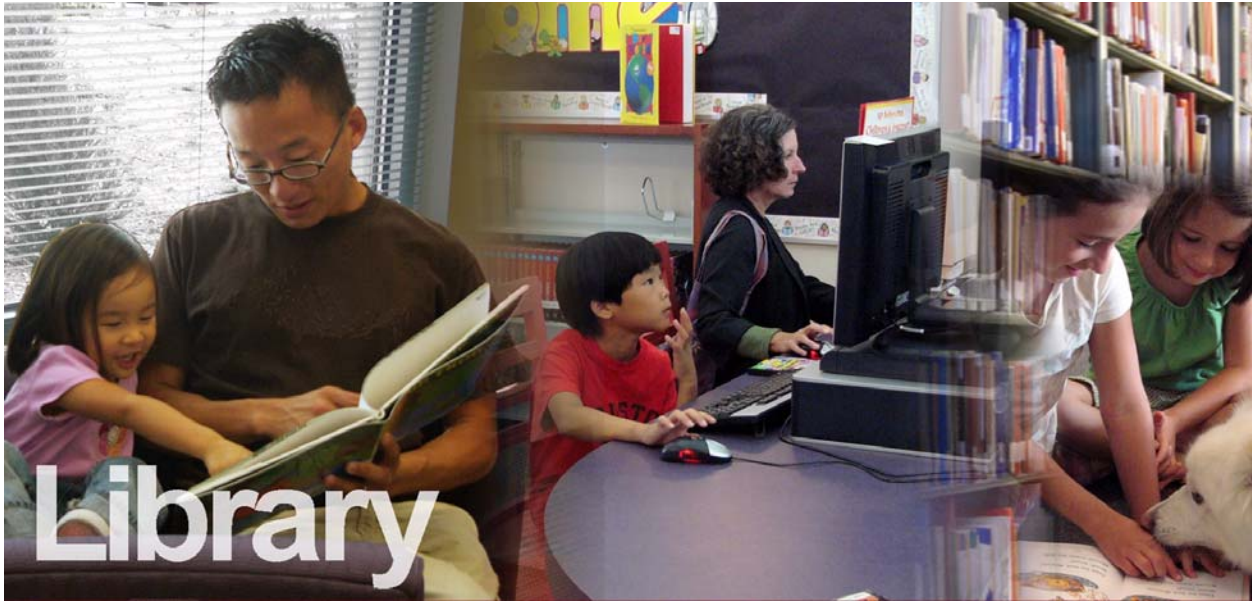


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Library



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Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,138 periodical subscriptions, 1.6 million government documents, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

The Department's vision is:

The place for opportunity, discovery, and inspiration

Did you know?

- READ/San Diego, SDPL's literacy program, serves over 400 adult learners, annually.
- SDPL is the largest cultural institution in San Diego that offers free adult and children's programming at all 36 library locations.
- Volunteers provide vital support to library operations serving as literacy tutors, computer lab assistants, story-time readers, and homework assistants which adds \$3.5 million in value to the City.
- Monetary donations to the Library for books, equipment, and adult and children's programming are matched 100 percent by the City.

Library

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternative service models
- Create an atmosphere for participation

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of patron satisfaction	92%	91%	91%	90%
2. Percentage of public access to computers with age of < 5 years ³	N/A	100%	100%	100%
3. Percentage increase in circulation and usage	N/A	N/A	0.4% ⁴	2.0% ⁵
4. Percentage increase in participation in technology programs	N/A	N/A	N/A	10%
5. Percentage increase in participation in literacy and educational programs	N/A	N/A	N/A	5%
6. Percentage of overall satisfaction on program evaluations	N/A	N/A	N/A	75%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The library system has 1,100 public internet computers.
4. Circulation for Fiscal Year 2016 is estimated at 6.95 million.
5. Circulation for Fiscal Year 2017 is estimated at 7.09 million.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	434.52	463.21	473.86	10.65
Personnel Expenditures	\$ 32,025,095	\$ 34,603,706	\$ 36,063,444	\$ 1,459,738
Non-Personnel Expenditures	13,988,614	14,711,667	14,966,527	254,860
Total Department Expenditures	\$ 46,013,709	\$ 49,315,373	\$ 51,029,971	\$ 1,714,598
Total Department Revenue	\$ 4,434,677	\$ 4,175,753	\$ 4,425,753	\$ 250,000

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Branch Libraries	\$ 23,610,630	\$ 29,354,463	\$ 30,771,673	\$ 1,417,210
Central Library	18,850,860	16,256,145	16,423,473	167,328
Library Administration	3,552,219	3,704,765	3,834,825	130,060
Total	\$ 46,013,709	\$ 49,315,373	\$ 51,029,971	\$ 1,714,598

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Branch Libraries	289.75	295.14	293.93	(1.21)
Central Library	130.27	152.07	158.43	6.36
Library Administration	14.50	16.00	21.50	5.50
Total	434.52	463.21	473.86	10.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 877,454	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	726,753	-
Youth Education Center Addition of 1.00 Librarian Assistant, 2.00 Librarian Clerks, and 1.29 Librarian Aides - Hourly to provide staff coverage at the Youth Education Center located at the Valencia Park/Malcolm X Library.	4.29	214,065	-
Do Your Homework @ the Library Addition of 1.00 Administrative Aide 2 and 2.36 Tutor Learner Coordinators - Hourly to support the existing Do Your Homework @ the Library after-school program.	3.36	201,784	-
Addition of Librarians Addition of 2.00 Librarian 3s to support education and community engagement and development programs.	2.00	177,805	-

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures to support the Library's Capital Improvements Program (CIP) projects.	1.00	93,259	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	48,572	-
Library Staff Training Addition of non-personnel expenditures for professional training for Library Department staff.	0.00	30,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	21,312	-
Reduction of Supplies Adjustment to reflect the removal of one-time supplies expenditures associated with initial purchases related to the Do Your Homework @ the Library after-school program.	0.00	(25,000)	-
Reduction of Non-Personnel Expenditures due to Efficiencies Reduction in non-personnel expenditures associated with postage, mailing, and printing by shifting to internet based methods of providing notices and communication.	0.00	(35,000)	-
Public Internet at Central Library Reduction in non-personnel expenditures due to savings resulting from a statewide initiative for high-speed broadband services.	0.00	(60,000)	-
Reduction of Contractual Services Reduction in non-personnel expenditures to align budget with anticipated contractual expenditures.	0.00	(200,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(356,406)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	250,000
Total	10.65	\$ 1,714,598	\$ 250,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 18,559,278	\$ 20,052,606	\$ 20,437,547	\$ 384,941
Fringe Benefits	13,465,817	14,551,100	15,625,897	1,074,797
PERSONNEL SUBTOTAL	32,025,095	34,603,706	36,063,444	1,459,738
NON-PERSONNEL				
Supplies	\$ 3,094,766	\$ 2,608,359	\$ 2,721,074	\$ 112,715
Contracts	5,273,195	5,390,191	5,289,773	(100,418)

Library

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Information Technology	1,570,150	1,640,751	2,518,205	877,454
Energy and Utilities	2,720,876	3,485,540	3,095,399	(390,141)
Other	119,064	112,750	131,500	18,750
Transfers Out	1,180,472	1,320,000	1,026,500	(293,500)
Capital Expenditures	30,090	-	30,000	30,000
Debt	-	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	13,988,614	14,711,667	14,966,527	254,860
Total	\$ 46,013,709	\$ 49,315,373	\$ 51,029,971	\$ 1,714,598

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,577,633	\$ 1,456,300	\$ 1,579,053	\$ 122,753
Fines Forfeitures and Penalties	3,239	3,000	3,500	500
Other Revenue	2,088,771	2,067,000	2,068,200	1,200
Rev from Money and Prop	552,034	414,453	550,000	135,547
Rev from Other Agencies	213,001	235,000	225,000	(10,000)
Total	\$ 4,434,677	\$ 4,175,753	\$ 4,425,753	\$ 250,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 111,412
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	5.00	6.00	42,578 - 51,334	304,516
90000048	Assistant Management Analyst - Hourly	4.90	7.50	9.86	44,470 - 54,059	483,802
20000048	Assistant Management Analyst	4.00	3.00	3.00	44,470 - 54,059	161,366
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,046
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,738
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797
20000224	Building Service Technician	4.00	4.00	4.00	33,322 - 39,666	158,103
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	155,000
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20000354	Custodian 2	6.00	7.50	7.50	26,250 - 31,242	217,472
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	0.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	2.00	3.00	3.00	42,578 - 51,334	151,930
20000594	Librarian 2	49.50	53.50	53.50	49,899 - 60,091	3,058,655
90000594	Librarian 2 - Hourly	10.14	11.57	11.57	49,899 - 60,091	633,649
20000910	Librarian 3	24.00	24.00	26.00	55,266 - 67,101	1,697,341
20000596	Librarian 4	26.00	26.00	26.00	60,736 - 73,757	1,873,575

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
90000600	Library Aide - Hourly	63.25	68.34	69.63	20,925 - 25,106	1,459,406
20000600	Library Aide	32.50	32.50	32.50	20,925 - 25,106	806,268
20000597	Library Assistant	35.50	52.50	53.50	40,851 - 49,254	2,484,719
90000597	Library Assistant - Hourly	9.37	8.63	8.63	40,851 - 49,254	352,550
90000602	Library Clerk - Hourly	21.86	7.67	7.67	32,094 - 38,834	271,373
20000602	Library Clerk	99.50	110.50	112.50	32,094 - 38,834	4,155,343
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	304,205
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	82,947
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	209,861
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	137,093
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	409,397
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	59,363
	Bilingual - Regular					61,152
	Budgeted Vacancy Savings					(787,452)
	Master Library Degree					357,237
	Sick Leave - Hourly					59,731
	Termination Pay Annual Leave					15,879
FTE, Salaries, and Wages Subtotal		434.52	463.21	473.86		\$ 20,437,547
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 119,924	\$ 118,097	\$ 114,975		\$ (3,122)
	Flexible Benefits	2,694,746	3,705,053	4,402,234		697,181
	Insurance	4	-	-		-
	Long-Term Disability	164,096	63,877	63,629		(248)
	Medicare	268,846	281,355	286,181		4,826
	Other Post-Employment Benefits	2,304,887	2,539,809	2,604,360		64,551
	Retiree Medical Trust	7,157	11,080	13,062		1,982
	Retirement 401 Plan	14,594	15,240	16,072		832
	Retirement ADC	6,254,314	5,933,606	6,142,116		208,510
	Retirement DROP	28,292	28,809	29,401		592
	Retirement Offset Contribution	6	-	-		-
	Risk Management Administration	330,924	453,075	450,120		(2,955)
	Supplemental Pension Savings Plan	895,116	1,109,809	1,145,897		36,088
	Unemployment Insurance	37,672	36,656	36,479		(177)
	Workers' Compensation	345,239	254,634	321,371		66,737
Fringe Benefits Subtotal		\$ 13,465,817	\$ 14,551,100	\$ 15,625,897		\$ 1,074,797
Total Personnel Expenditures						\$ 36,063,444

Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,031,385	2,128,526	2,120,941	(7,585)
Total Department Expenditures	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941	\$ (7,585)
Total Department Revenue	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Mission Bay/Balboa Park Improvement Fund	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941	\$ (7,585)
Total	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941	\$ (7,585)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (7,585)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(100,000)
Total	0.00	\$ (7,585)	\$ (100,000)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 329,621	\$ 455,000	\$ 455,000	\$ -
Energy and Utilities	27,026	-	-	-
Transfers Out	1,674,737	1,673,526	1,665,941	(7,585)
NON-PERSONNEL SUBTOTAL	2,031,385	2,128,526	2,120,941	(7,585)
Total	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941	\$ (7,585)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transfers In	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000	\$ (100,000)
Total	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 276,333	\$ 204,949	\$ 201,423
TOTAL BALANCE AND RESERVES	\$ 276,333	\$ 204,949	\$ 201,423
REVENUE			
Transfers In	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000
TOTAL REVENUE	\$ 1,960,000	\$ 2,125,000	\$ 2,025,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,236,333	\$ 2,329,949	\$ 2,226,423
OPERATING EXPENSE			
Contracts	\$ 329,621	\$ 455,000	\$ 455,000
Energy and Utilities	27,026	—	—
Transfers Out	1,674,737	1,673,526	1,665,941
TOTAL OPERATING EXPENSE	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941
TOTAL EXPENSE	\$ 2,031,385	\$ 2,128,526	\$ 2,120,941
BALANCE	\$ 204,949	\$ 201,423	\$ 105,482
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,236,333	\$ 2,329,949	\$ 2,226,423

^{*}At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Mission Bay Improvements Fund



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Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Improvements Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 7,100,046	\$ 6,157,723	\$ 8,213,907	\$ 2,056,184

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	\$ -	\$ 2,056,184
Total	0.00	\$ -	\$ 2,056,184

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transfers In	\$ 7,025,879	\$ 6,157,723	\$ 8,213,907	\$ 2,056,184
Rev from Money and Prop	74,167	-	-	-
Total	\$ 7,100,046	\$ 6,157,723	\$ 8,213,907	\$ 2,056,184

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,260,670	\$ 6,287,980	\$ 6,214,930
Continuing Appropriation - CIP	9,372,680	12,999,251	19,173,239
TOTAL BALANCE AND RESERVES	\$ 12,633,350	\$ 19,287,231	\$ 25,388,170
REVENUE			
Revenue from Use of Money and Property	\$ 74,167	\$ -	\$ -
Transfers In	7,025,879	6,157,723	8,213,907
TOTAL REVENUE	\$ 7,100,046	\$ 6,157,723	\$ 8,213,907
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,733,396	\$ 25,444,954	\$ 33,602,077
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 446,165	\$ 6,296,250	\$ 6,157,723
TOTAL CIP EXPENSE	\$ 446,165	\$ 6,296,250	\$ 6,157,723
TOTAL EXPENSE	\$ 446,165	\$ 6,296,250	\$ 6,157,723
RESERVES			
Continuing Appropriation - CIP	\$ 12,999,251	\$ 12,999,251	\$ 19,173,239
TOTAL RESERVES	\$ 12,999,251	\$ 12,999,251	\$ 19,173,239
BALANCE	\$ 6,287,980	\$ 6,149,453	\$ 8,271,115
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,733,396	\$ 25,444,954	\$ 33,602,077

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Neighborhood Services



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Branch Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) provides for civilian oversight through review and evaluation of complaints brought by members of the public against officers of the San Diego Police Department, including officer-involved shootings and in-custody deaths, and evaluation of discipline arising from such events. The CRB recommends improvements in policies, procedures, or training of officers to promote fair and humane policing.

The City's Commission on Gang Prevention & Intervention develops strategic, coordinated, and collaborative efforts between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual understanding and increase diversity, equity, and inclusion for all. The HRC works to address prejudice, intolerance, and discrimination against any individual or group. Community collaborations, community education, and advice to the Mayor and City Council are at the core of HRC's work to create a safe and respectful environment in San Diego.

For additional information on other departments in the branch, refer to their respective sections.

Neighborhood Services

The Neighborhood Services Branch's mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

The Neighborhood Services Branch's vision is:

A leader in engagement and innovation

Goals and Objectives

Goal 1: Create proactive, innovative, and engaging approaches to planning, investment, and development

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and infill development
- Encourage strategic investment in business and community

Goal 2: Strengthen and protect our natural, physical, and cultural environment

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: Cultivate a globally competitive, sustainable, and resilient local economy

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: Provide safe and inviting spaces where everyone can connect, learn, and play

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: Foster inclusiveness, equity, and empowerment

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Neighborhood Services

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	5.50	5.50	6.50	1.00
Personnel Expenditures	\$ 747,655	\$ 781,663	\$ 873,158	\$ 91,495
Non-Personnel Expenditures	56,990	75,361	106,876	31,515
Total Department Expenditures	\$ 804,644	\$ 857,024	\$ 980,034	\$ 123,010
Total Department Revenue	\$ 3,078	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Neighborhood Services	\$ 804,644	\$ 857,024	\$ 980,034	\$ 123,010
Total	\$ 804,644	\$ 857,024	\$ 980,034	\$ 123,010

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Neighborhood Services	5.50	5.50	6.50	1.00
Total	5.50	5.50	6.50	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Administrative Aide 2 Addition of 1.00 Administrative Aide 2 to support the Neighborhood Services Branch.	1.00	\$ 65,813	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	25,682	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	25,289	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,033	-
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	193	-
Total	1.00	\$ 123,010	\$ -

Neighborhood Services

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 560,963	\$ 579,751	\$ 634,669	\$ 54,918
Fringe Benefits	186,692	201,912	238,489	36,577
PERSONNEL SUBTOTAL	747,655	781,663	873,158	91,495
NON-PERSONNEL				
Supplies	\$ 7,392	\$ 6,087	\$ 9,467	\$ 3,380
Contracts	27,451	50,202	53,000	2,798
Information Technology	13,053	6,812	32,101	25,289
Energy and Utilities	1,306	3,160	3,208	48
Other	7,788	9,100	9,100	-
NON-PERSONNEL SUBTOTAL	56,990	75,361	106,876	31,515
Total	\$ 804,644	\$ 857,024	\$ 980,034	\$ 123,010

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Other Revenue	\$ 3,078	\$ -	\$ -	\$ -
Total	\$ 3,078	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20001220	Executive Director	3.00	3.00	3.00	46,966 - 172,744	319,000
20000924	Executive Secretary	1.50	1.50	1.50	43,555 - 52,666	78,091
FTE, Salaries, and Wages Subtotal		5.50	5.50	6.50		\$ 634,669

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 758	\$ 770	\$ 792	\$ 22
Flexible Benefits	46,480	58,368	76,107	17,739
Long-Term Disability	4,992	1,888	2,040	152
Medicare	8,026	8,408	9,203	795
Other Post-Employment Benefits	31,895	32,373	38,486	6,113
Retiree Medical Trust	765	763	1,122	359
Retirement 401 Plan	2,082	1,950	1,950	-
Retirement ADC	57,130	54,300	59,484	5,184
Retirement DROP	4,911	6,039	3,294	(2,745)
Risk Management Administration	4,543	5,774	6,648	874
Supplemental Pension Savings Plan	20,631	25,659	33,534	7,875
Unemployment Insurance	1,142	1,085	1,174	89
Workers' Compensation	3,337	4,535	4,655	120
Fringe Benefits Subtotal	\$ 186,692	\$ 201,912	\$ 238,489	\$ 36,577
Total Personnel Expenditures			\$ 873,158	

Office of Homeland Security



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Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region, including the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program.

The Mitigation and Finance Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Response and Recovery Program leads the development and review of City-level emergency plans, facilitates the integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The Office's mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

The Office's vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events

Office of Homeland Security

Did you know?

- The Office of Homeland Security maintains two redundant Emergency Operations Centers to support and coordinate City-level emergency response and recovery activities during large scale disasters and emergencies.
- The Office of Homeland Security manages and administers over \$30.0 million of recurring federal Homeland Security grant funds for the entire San Diego region.

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness

Goal 3: Increase emergency coordination and collaboration with regional stakeholders

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of designated staff trained in their respective shelter roles	N/A	N/A	N/A	90%
2. Percentage of identified facilities prepared for activation and operation	N/A	N/A	80%	100%
3. Percentage of City staff designated in emergency response roles trained	N/A	N/A	85%	90%
4. Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	N/A	N/A	100%	100%
5. Percentage of eligible recovery costs reimbursed to the City	N/A	N/A	100%	100%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.

2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Office of Homeland Security

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	13.60	16.40	18.05	1.65
Personnel Expenditures	\$ 1,581,903	\$ 1,878,934	\$ 2,079,315	\$ 200,381
Non-Personnel Expenditures	460,436	454,474	601,259	146,785
Total Department Expenditures	\$ 2,042,339	\$ 2,333,408	\$ 2,680,574	\$ 347,166
Total Department Revenue	\$ 947,042	\$ 1,280,029	\$ 1,682,280	\$ 402,251

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of Homeland Security	\$ 2,042,339	\$ 2,333,408	\$ 2,680,574	\$ 347,166
Total	\$ 2,042,339	\$ 2,333,408	\$ 2,680,574	\$ 347,166

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of Homeland Security	13.60	16.40	18.05	1.65
Total	13.60	16.40	18.05	1.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Federal Grants Addition of 1.00 Supervising Management Analyst, 1.00 Associate Management Analyst, 1.00 Administrative Aide II, and revenue to support grant management.	3.00	\$ 262,200	\$ 391,543
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	133,075	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	56,101	-
Alternate Emergency Operations Center Rent Addition of non-personnel expenditures for rental compensation to the Refuse Disposal Fund for the use of the Ridgehaven facility.	0.00	40,470	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition program per Administrative Regulation 95.91.	0.00	2,274	-

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(29,034)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(1.35)	(117,920)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Revised Revenue	0.00	-	10,708
Adjustment to reflect an anticipated decrease in reimbursable revenue associated with grant positions.			
Total	1.65	\$ 347,166	\$ 402,251

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,022,711	\$ 1,272,959	\$ 1,325,637	\$ 52,678
Fringe Benefits	559,192	605,975	753,678	147,703
PERSONNEL SUBTOTAL	1,581,903	1,878,934	2,079,315	200,381
NON-PERSONNEL				
Supplies	\$ 29,079	\$ 21,077	\$ 21,441	\$ 364
Contracts	160,802	158,969	213,883	54,914
Information Technology	169,502	152,868	285,943	133,075
Energy and Utilities	95,369	116,560	74,992	(41,568)
Other	5,683	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	460,436	454,474	601,259	146,785
Total	\$ 2,042,339	\$ 2,333,408	\$ 2,680,574	\$ 347,166

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 946,824	\$ 1,093,564	\$ 1,093,564	\$ -
Other Revenue	216	-	-	-
Rev from Other Agencies	-	186,465	588,716	402,251
Transfers In	1	-	-	-
Total	\$ 947,042	\$ 1,280,029	\$ 1,682,280	\$ 402,251

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
9000024	Administrative Aide 2	0.35	0.35	0.00	\$42,578 - \$51,334	\$ -
2000024	Administrative Aide 2	2.00	2.00	3.00	42,578 - 51,334	146,735
90001119	Assistant Fire Chief	0.00	0.45	0.00	31,741 - 173,971	-
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	177,775
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	115,000
90001232	Lifeguard Chief	0.45	0.45	0.35	46,966 - 172,744	44,259

Office of Homeland Security

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
90000718	Police Lieutenant	0.35	0.35	0.35	97,594 - 116,813	40,884
90000721	Police Officer 2	0.00	0.35	0.00	62,837 - 75,941	-
90001222	Program Manager	0.45	0.45	0.35	46,966 - 172,744	37,841
20001222	Program Manager	1.00	2.00	1.00	46,966 - 172,744	105,000
20000023	Senior Management Analyst	4.00	4.00	3.00	59,363 - 71,760	203,890
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684
20000986	Supervising Management Analyst	2.00	1.00	4.00	66,768 - 80,891	309,441
20000970	Supervising Management Analyst	0.00	2.00	1.00	66,768 - 80,891	66,768
	Advanced Post Certificate					3,475
	Sick Leave - Hourly					3,885
FTE, Salaries, and Wages Subtotal		13.60	16.40	18.05		\$ 1,325,637
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 9,461	\$ 6,997	\$ 11,629		\$ 4,632
	Flexible Benefits	83,944	120,733	168,937		48,204
	Long-Term Disability	8,938	4,128	4,203		75
	Medicare	15,399	18,403	19,147		744
	Other Post-Employment Benefits	70,537	82,404	100,623		18,219
	Retiree Medical Trust	739	1,356	1,612		256
	Retirement 401 Plan	1,665	1,527	809		(718)
	Retirement ADC	295,622	260,489	313,650		53,161
	Risk Management Administration	10,314	14,700	17,391		2,691
	Supplemental Pension Savings Plan	44,744	71,668	87,715		16,047
	Unemployment Insurance	2,097	2,364	2,412		48
	Workers' Compensation	15,732	21,206	25,550		4,344
Fringe Benefits Subtotal		\$ 559,192	\$ 605,975	\$ 753,678		\$ 147,703
Total Personnel Expenditures					\$ 2,079,315	



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Office of the Assistant COO



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Office of the Assistant COO



Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the ACOO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program (CPD), the Office of ADA Compliance & Accessibility, and the Special Events and Filming.

CPD develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City. The Program is also tasked with assisting with citywide or multi-agency grant and donation opportunities.

The Office of ADA Compliance & Accessibility seeks to ensure that every City-operated or funded facility, program, service, and activity is accessible to, and usable by, people with disabilities in accordance with all federal, State, and local codes and laws, including the Americans with Disabilities Act (ADA). Under Title II of ADA, the office of ADA Compliance & Accessibility administers the transition plan to improve accessibility in the City and manages accessibility complaints filed by people with disabilities.

For more information on the functions listed under the Infrastructure/Public Works, Internal Operations, and Neighborhood Services branches, and the Special Events and Filming, please refer to their respective narratives also found in Volume II of the Fiscal Year 2017 Proposed Budget.

The Office of the Assistant Chief Operating Officer's mission is:

To provide high-level multi-disciplinary programs and services that bridge operations and policy to achieve programmatic and citywide goals

The Office of the Assistant Chief Operating Officer's vision is:

An industry leader for civic solutions, partnerships, programs, and services

Office of the Assistant COO

Did you know?

- Based upon the 2010 U.S. Census, 18 percent of the U.S. population has a disability which is more than 240,000 San Diego residents.
- In Fiscal Year 2017, the City is installing hearing loops in Council's Chambers and Committee Room. This technology magnetically transmits sound to hearing aids and cochlear implants, greatly increasing sound quality and audio accessibility.
- To provide an equivalent experience for those unable to walk up several flights of stairs to the California Tower's eighth-floor viewing platform, the City created an exhibit with photos, historical, and architectural information, and live video feed of the panoramic views from atop the tower.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property
- Increase accessibility for people with disabilities
- Collaborate with internal/external stakeholders to ensure consistency in grant-related processes, as well as centralizing citywide grant information

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Increase revenue, in-kind value, and pass-through funding
- Create an ADA Compliance and Accessibility communication plan
- Increase programmatic awareness
- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar
- Create awareness of grant activities using web-based technology

Office of the Assistant COO

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage decrease average resolution timeframe for funded Transition Plan and complaint projects	N/A	N/A	N/A	25%
2. Percentage decrease in complaints regarding increase accessibility for people with disabilities	N/A	N/A	N/A	10%
3. Percentage increase in total value (in-kind or cash)	\$1.4M	\$607,640	\$1.4M	\$1.6M ³

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. This target represents a 15% increase from the estimated Fiscal Year 2016 total, which reflects cash, in-kind, and pass-through value.



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Office of the Assistant COO

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	6.00	11.00	11.00	0.00
Personnel Expenditures	\$ 978,100	\$ 1,560,377	\$ 1,562,876	\$ 2,499
Non-Personnel Expenditures	102,463	245,102	246,064	962
Total Department Expenditures	\$ 1,080,563	\$ 1,805,479	\$ 1,808,940	\$ 3,461
Total Department Revenue	\$ 245,114	\$ 370,000	\$ 391,021	\$ 21,021

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the Assistant COO	\$ 1,080,563	\$ 1,805,479	\$ 1,808,940	\$ 3,461
Total	\$ 1,080,563	\$ 1,805,479	\$ 1,808,940	\$ 3,461

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the Assistant COO	6.00	11.00	11.00	0.00
Total	6.00	11.00	11.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,973	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,499	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,085	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(6,096)	-
Grant Revenue Addition of revenue for reimbursable project support.	0.00	-	41,021
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(20,000)
Total	0.00	\$ 3,461	\$ 21,021

Office of the Assistant COO

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 630,741	\$ 990,295	\$ 987,748	\$ (2,547)
Fringe Benefits	347,358	570,082	575,128	5,046
PERSONNEL SUBTOTAL	978,100	1,560,377	1,562,876	2,499
NON-PERSONNEL				
Supplies	\$ 8,667	\$ 15,588	\$ 15,952	\$ 364
Contracts	38,058	146,161	153,248	7,087
Information Technology	38,272	39,620	33,524	(6,096)
Energy and Utilities	7,355	15,233	14,840	(393)
Other	10,112	27,500	27,500	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	102,463	245,102	246,064	962
Total	\$ 1,080,563	\$ 1,805,479	\$ 1,808,940	\$ 3,461

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ -	\$ 20,000	\$ 41,021	\$ 21,021
Other Revenue	245,114	350,000	350,000	-
Total	\$ 245,114	\$ 370,000	\$ 391,021	\$ 21,021

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	0.00	\$42,578 - \$51,334	-
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	73,008 - 291,595	215,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000119	Associate Management Analyst	1.00	1.00	2.00	54,059 - 65,333	105,219
20000539	Clerical Assistant 2	0.00	1.00	0.00	29,931 - 36,067	-
20001220	Executive Director	1.00	2.00	2.00	46,966 - 172,744	221,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	48,671
20001234	Program Coordinator	1.00	1.00	0.00	23,005 - 137,904	-
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	92,000
20000760	Project Assistant	0.00	1.00	1.00	57,866 - 69,722	69,722
20000763	Project Officer 2	0.00	1.00	1.00	76,794 - 92,851	92,851
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					1,456
	Sick Leave - Hourly					483
FTE, Salaries, and Wages Subtotal		6.00	11.00	11.00		\$ 987,748

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,419	\$ 11,674	\$ 11,052	\$ (622)
Flexible Benefits	47,414	107,455	124,249	16,794
Insurance	155	-	-	-

Office of the Assistant COO

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Long-Term Disability	5,610	3,222	3,144	(78)
Medicare	9,340	14,351	14,315	(36)
Other Post-Employment Benefits	36,252	64,746	65,109	363
Retiree Medical Trust	681	880	884	4
Retirement 401 Plan	1,816	1,200	1,200	-
Retirement ADC	198,219	282,825	269,829	(12,996)
Retirement DROP	-	2,832	4,959	2,127
Risk Management Administration	5,221	11,550	11,253	(297)
Supplemental Pension Savings Plan	28,430	57,914	57,900	(14)
Unemployment Insurance	1,315	1,848	1,805	(43)
Workers' Compensation	4,485	9,585	9,429	(156)
Fringe Benefits Subtotal	\$ 347,358	\$ 570,082	\$ 575,128	\$ 5,046
Total Personnel Expenditures			\$ 1,562,876	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) includes the Chief Financial Officer and 1.00 Executive Secretary. The CFO oversees the Finance Branch which includes 341 employees in the departments of the City Comptroller, City Treasurer, Debt Management, Financial Management, Performance & Analytics, and Risk Management. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and for establishing internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. In addition, the Department is responsible for payment services, including payroll for the City's approximately 11,000 budgeted employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.4 billion (unaudited) as of June 30, 2015.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements, and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral

Office of the Chief Financial Officer

Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Performance & Analytics Department, is charged with improving the efficiency and effectiveness of the City's service delivery practices and management structures. The Department improves City operations through programs and initiatives such as Open Data, Efficiency and Operational Excellence, Managed Competition, and Performance Management.

The Risk Management Department manages the City's self-insured Workers' Compensation Program and the Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Office's mission is

To provide the highest quality financial services with integrity, transparency, and accountability

The Office's vision

The leader in municipal financial management

Goals and Objectives

Goal #1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal #2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal #3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal #4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Office of the Chief Financial Officer

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.



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Office of the Chief Financial Officer

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 469,556	\$ 452,944	\$ 468,089	\$ 15,145
Non-Personnel Expenditures	30,071	127,895	117,826	(10,069)
Total Department Expenditures	\$ 499,628	\$ 580,839	\$ 585,915	\$ 5,076
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the Chief Financial Officer	\$ 499,628	\$ 580,839	\$ 585,915	\$ 5,076
Total	\$ 499,628	\$ 580,839	\$ 585,915	\$ 5,076

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 15,145	\$ -
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	70	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,826)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(6,313)	-
Total	0.00	\$ 5,076	\$ -

Office of the Chief Financial Officer

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 284,284	\$ 274,778	\$ 276,666	\$ 1,888
Fringe Benefits	185,273	178,166	191,423	13,257
PERSONNEL SUBTOTAL	469,556	452,944	468,089	15,145
NON-PERSONNEL				
Supplies	\$ 837	\$ 5,341	\$ 5,341	\$ -
Contracts	20,282	98,166	95,120	(3,046)
Information Technology	770	12,964	6,651	(6,313)
Energy and Utilities	2,408	3,424	2,714	(710)
Other	5,775	8,000	8,000	-
NON-PERSONNEL SUBTOTAL	30,071	127,895	117,826	(10,069)
Total	\$ 499,628	\$ 580,839	\$ 585,915	\$ 5,076

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 276,666

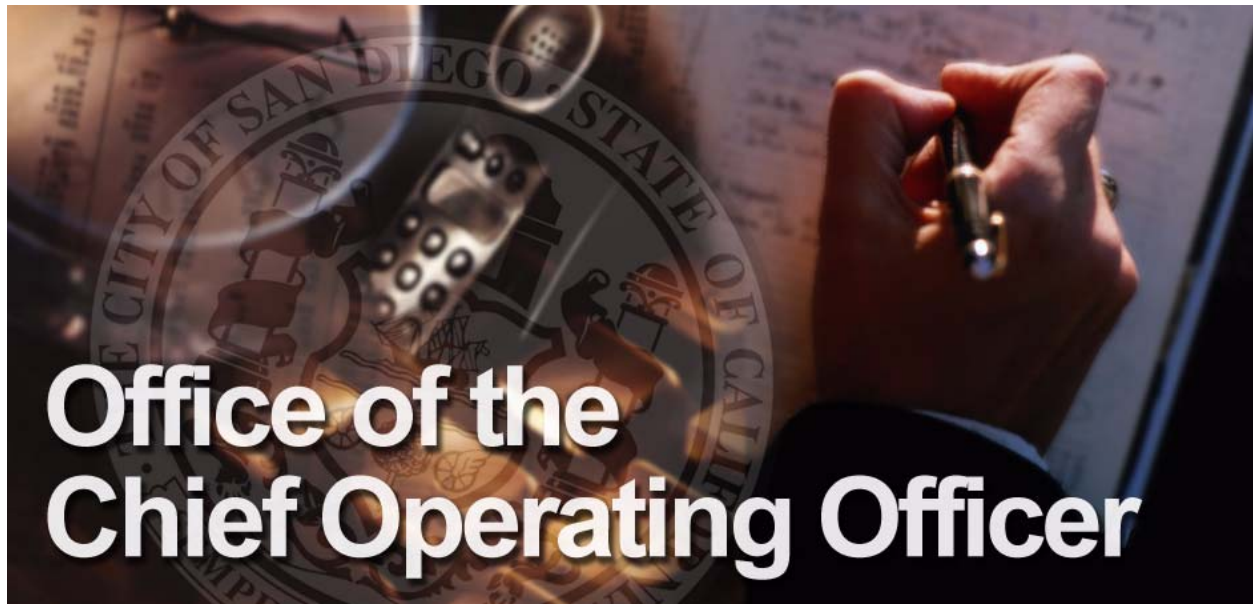
	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,746	\$ 6,720	\$ 6,720	\$ -
Flexible Benefits	17,210	21,581	23,081	1,500
Long-Term Disability	2,526	896	883	(13)
Medicare	4,199	3,984	4,012	28
Other Post-Employment Benefits	12,716	11,772	11,838	66
Retiree Medical Trust	121	127	132	5
Retirement ADC	120,560	111,821	122,438	10,617
Risk Management Administration	1,829	2,100	2,046	(54)
Supplemental Pension Savings Plan	17,168	18,224	18,397	173
Unemployment Insurance	586	514	506	(8)
Workers' Compensation	1,612	427	1,370	943
Fringe Benefits Subtotal	\$ 185,273	\$ 178,166	\$ 191,423	\$ 13,257
Total Personnel Expenditures			\$ 468,089	

Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Confidential Secretary, 1.00 FTE Docket Liaison, 1.00 FTE Docket Coordinator, and 1.00 FTE Senior Management Analyst.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development and Grants Program, the Office of ADA Compliance & Accessibility, and the Office of Special Events and Filming.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, the Debt Management Department, the Financial Management Department, and the Risk Management Department.

The Communications Department (CommD) provides strategic outreach, public relations campaigns, and creative services to client departments and, in the process, improves the City's image and reputation by delivering the City's messages and information to the public.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives

Office of the Chief Operating Officer

disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Office of Homeland Security promotes a secure and resilient City with the capabilities required to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk to the San Diego community. The Office of Homeland Security oversees the City's emergency Prevention and Protection Program, the Mitigation and Finance Program, the Response and Recovery Program, and the Regional Training Program.

The Department's mission is:

To effectively serve and support our communities

The Department's vision is:

A world-class city for all

Office of the Chief Operating Officer

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	4.35	5.35	5.35	0.00
Personnel Expenditures	\$ 880,593	\$ 948,115	\$ 980,604	\$ 32,489
Non-Personnel Expenditures	48,284	95,048	105,077	10,029
Total Department Expenditures	\$ 928,878	\$ 1,043,163	\$ 1,085,681	\$ 42,518
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Docket Office	\$ 340,753	\$ 347,005	\$ 364,629	\$ 17,624
Office of the Chief Operating Officer	588,125	696,158	721,052	24,894
Total	\$ 928,878	\$ 1,043,163	\$ 1,085,681	\$ 42,518

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Docket Office	2.35	2.35	2.35	0.00
Office of the Chief Operating Officer	2.00	3.00	3.00	0.00
Total	4.35	5.35	5.35	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 35,971	\$ -
Addition of Training Expenditures Addition of non-personnel expenditures for professional training.	0.00	5,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,623	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,219	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	187	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	0.00	(3,482)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Total	0.00	\$ 42,518	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 532,806	\$ 587,444	\$ 589,918	\$ 2,474
Fringe Benefits	347,787	360,671	390,686	30,015
PERSONNEL SUBTOTAL	880,593	948,115	980,604	32,489
NON-PERSONNEL				
Supplies	\$ 2,531	\$ 4,720	\$ 4,720	\$ -
Contracts	15,207	52,537	62,160	9,623
Information Technology	4,179	9,757	10,976	1,219
Energy and Utilities	16,767	18,434	17,621	(813)
Other	9,600	9,600	9,600	-
NON-PERSONNEL SUBTOTAL	48,284	95,048	105,077	10,029
Total	\$ 928,877	\$ 1,043,163	\$ 1,085,681	\$ 42,518

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	65,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,000
90001222	Program Manager - Hourly	0.35	0.35	0.35	46,966 - 172,744	38,449
20000895	Senior Legislative Recorder	1.00	1.00	1.00	48,090 - 58,032	58,032
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	59,363
	Sick Leave - Hourly					1,074
FTE, Salaries, and Wages Subtotal		4.35	5.35	5.35		\$ 589,918

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 11,370	\$ 11,460	\$ 11,620	\$ 160
Flexible Benefits	34,791	50,192	56,190	5,998
Insurance	184	-	-	-
Long-Term Disability	4,788	1,912	1,877	(35)
Medicare	7,942	8,502	8,538	36
Other Post-Employment Benefits	25,250	29,430	29,595	165
Retiree Medical Trust	152	310	310	-
Retirement 401 Plan	(8)	-	-	-
Retirement ADC	223,477	210,017	232,869	22,852
Risk Management Administration	3,632	5,250	5,115	(135)

Office of the Chief Operating Officer

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Supplemental Pension Savings Plan	31,955	38,443	38,659	216
Unemployment Insurance	1,106	1,096	1,078	(18)
Workers' Compensation	3,148	4,059	4,835	776
Fringe Benefits Subtotal	\$ 347,787	\$ 360,671	\$ 390,686	\$ 30,015
Total Personnel Expenditures			\$ 980,604	

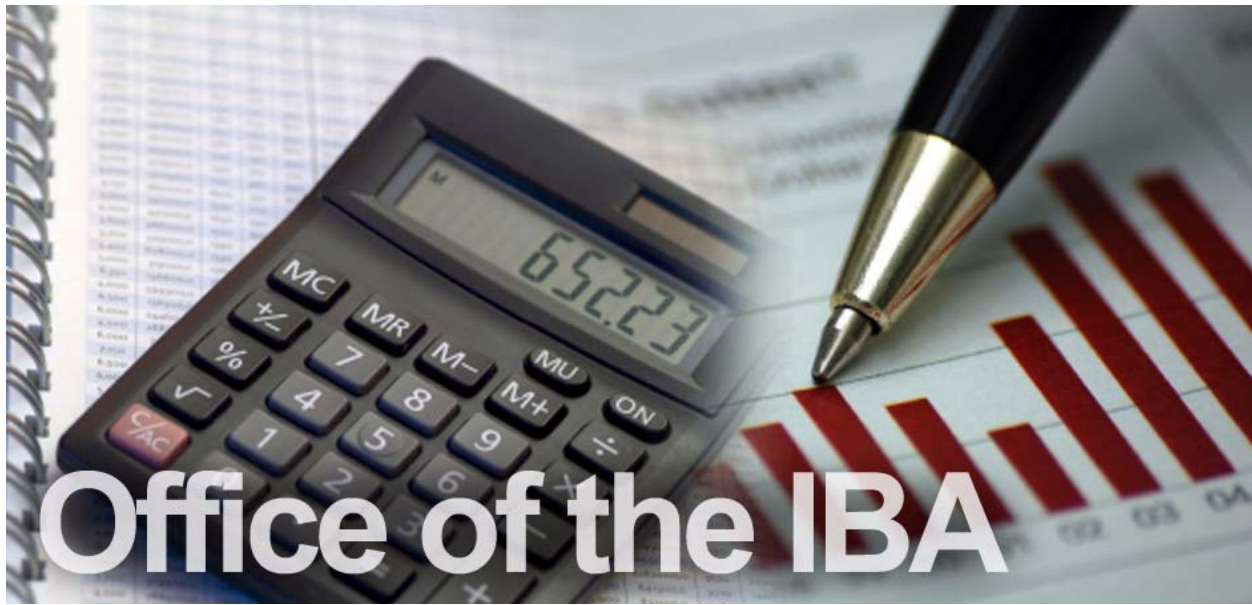


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Office of the IBA



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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states “the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council,” and San Diego Municipal Code Section 22.2301 which states “there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.”

The Office's mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Did you know?

- Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook, issuing reports that provide analysis and recommendations for City Council consideration.
- The IBA reviews all items docketed for consideration by the legislative body, including the City Council, all Council Committees, and the Housing Authority.

Office of the IBA

- The Office supports the City Council’s standing committees, ad-hoc committees, and numerous working groups.
- The IBA participates on behalf of the City Council in the labor negotiation process; is responsible for coordinating City Council responses to Grand Jury reports; and coordinates the City Council’s financial training program.
- The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies.
- Throughout the year, the IBA initiates proactive reports on key City issues deserving special attention and tracks and reports progress on important initiatives to the City Council and the public.

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Total number of City Council docket items reviewed	715	678	588 ¹	588
2. Total number of IBA reports	64	52	40 ²	40
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2	2
4. Percentage of City Council who find the financial trainings useful and informative	90%	90%	90%	90%

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,717,789	\$ 1,720,921	\$ 1,846,028	\$ 125,107
Non-Personnel Expenditures	73,522	112,255	115,280	3,025
Total Department Expenditures	\$ 1,791,311	\$ 1,833,176	\$ 1,961,308	\$ 128,132
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the IBA	\$ 1,791,311	\$ 1,833,176	\$ 1,961,308	\$ 128,132
Total	\$ 1,791,311	\$ 1,833,176	\$ 1,961,308	\$ 128,132

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 125,107	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,805	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,220	-
Total	0.00	\$ 128,132	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,053,970	\$ 1,067,537	\$ 1,118,180	\$ 50,643
Fringe Benefits	663,818	653,384	727,848	74,464
PERSONNEL SUBTOTAL	1,717,789	1,720,921	1,846,028	125,107

Office of the IBA

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 4,663	\$ 6,100	\$ 6,100	\$ -
Contracts	36,582	74,995	76,051	1,056
Information Technology	23,953	23,242	25,047	1,805
Energy and Utilities	2,623	2,018	2,182	164
Other	5,701	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	73,522	112,255	115,280	3,025
Total	\$ 1,791,311	\$ 1,833,176	\$ 1,961,308	\$ 128,132

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 667,070
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	74,006
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	153,005
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	224,099
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,118,180

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,376	\$ 21,127	\$ 22,325	\$ 1,198
Flexible Benefits	87,122	106,319	108,744	2,425
Insurance	151	-	-	-
Long-Term Disability	9,579	3,480	3,567	87
Medicare	15,490	15,479	16,214	735
Other Post-Employment Benefits	61,320	58,860	59,190	330
Retiree Medical Trust	813	908	935	27
Retirement 401 Plan	483	-	-	-
Retirement ADC	385,804	351,547	406,760	55,213
Risk Management Administration	8,783	10,500	10,230	(270)
Supplemental Pension Savings Plan	63,816	73,834	77,175	3,341
Unemployment Insurance	2,233	1,996	2,045	49
Workers' Compensation	6,849	9,334	20,663	11,329
Fringe Benefits Subtotal	\$ 663,818	\$ 653,384	\$ 727,848	\$ 74,464
Total Personnel Expenditures			\$ 1,846,028	

Office of the Mayor



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Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations, and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. It assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, it interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives, other City information, and responds to media inquiries. The Team establishes communication policies and strategies, and provides oversight of mayoral public information efforts.

The Community Engagement team, which includes Boards and Commissions, creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community

Office of the Mayor

meetings, and serves as a liaison between neighborhoods and the municipal government. Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides residents the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. Staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. Staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	29.00	29.00	29.50	0.50
Personnel Expenditures	\$ 3,346,107	\$ 3,528,525	\$ 3,630,069	\$ 101,544
Non-Personnel Expenditures	795,185	777,124	800,762	23,638
Total Department Expenditures	\$ 4,141,293	\$ 4,305,649	\$ 4,430,831	\$ 125,182
Total Department Revenue	\$ 348,953	\$ 328,245	\$ 328,245	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
CityTV	\$ (141)	\$ -	\$ -	\$ -
Economic Growth Services	372	-	-	-
Intergovernmental Relations	347,349	783,415	811,414	27,999
Mayor/Community & Legislative Services	3,793,712	3,522,234	3,619,417	97,183
Total	\$ 4,141,293	\$ 4,305,649	\$ 4,430,831	\$ 125,182

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Intergovernmental Relations	0.00	3.00	3.00	0.00
Mayor/Community & Legislative Services	29.00	26.00	26.50	0.50
Total	29.00	29.00	29.50	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 86,035	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	18,309	-
Addition of Management Intern Addition of 0.50 Management Intern-Mayor/Council - Hourly for administrative support.	0.50	15,509	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	5,329	-
Total	0.50	\$ 125,182	\$ -

Office of the Mayor

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,174,524	\$ 2,317,195	\$ 2,352,822	\$ 35,627
Fringe Benefits	1,171,583	1,211,330	1,277,247	65,917
PERSONNEL SUBTOTAL	3,346,107	3,528,525	3,630,069	101,544
NON-PERSONNEL				
Supplies	\$ 49,814	\$ 54,443	\$ 58,187	\$ 3,744
Contracts	527,518	508,954	529,131	20,177
Information Technology	109,463	109,101	114,430	5,329
Energy and Utilities	97,846	85,442	79,830	(5,612)
Other	10,545	16,579	16,579	-
Capital Expenditures	-	2,605	2,605	-
NON-PERSONNEL SUBTOTAL	795,185	777,124	800,762	23,638
Total	\$ 4,141,293	\$ 4,305,649	\$ 4,430,831	\$ 125,182

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 348,824	\$ 328,245	\$ 328,245	\$ -
Other Revenue	129	-	-	-
Total	\$ 348,953	\$ 328,245	\$ 328,245	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 137,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	86,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	158,000
90001074	Management Intern-Mayor/ Council - Hourly	1.00	1.00	1.50	24,274 - 29,203	43,805
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	24.00	24.00	24.00	19,323 - 151,840	1,826,097 1,456
FTE, Salaries, and Wages Subtotal		29.00	29.00	29.50		\$ 2,352,822

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 32,168	\$ 32,744	\$ 32,744	\$ -
Flexible Benefits	231,649	295,806	303,600	7,794
Insurance	186	-	-	-
Long-Term Disability	20,265	7,549	7,499	(50)
Medicare	32,208	33,600	34,116	516
Other Post-Employment Benefits	169,051	164,808	165,732	924
Retiree Medical Trust	2,632	2,954	3,006	52
Retirement 401 Plan	3,466	3,840	3,870	30
Retirement ADC	507,527	488,830	534,258	45,428

Office of the Mayor

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement DROP	2,756	2,745	2,745	-
Risk Management Administration	24,216	29,400	28,644	(756)
Supplemental Pension Savings Plan	124,465	135,265	139,421	4,156
Unemployment Insurance	4,662	4,329	4,303	(26)
Workers' Compensation	16,332	9,460	17,309	7,849
Fringe Benefits Subtotal	\$ 1,171,583	\$ 1,211,330	\$ 1,277,247	\$ 65,917
Total Personnel Expenditures			\$ 3,630,069	



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Park & Recreation



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Department Description

The Park & Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of park assets which include 26,497 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park, and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs, and much more.

The Department's mission is:

To provide healthy, sustainable, and enriching environments for all

The Department's vision is:

To connect all to the City's diverse world class park system

Park & Recreation

Did you know?

- Balboa Park is a horticultural and cultural resource with more than 15,000 trees, 14 specialty gardens, nearly 100 arts, educational, recreational, social, and sports organizations; 17 museums and cultural institutions, and is home of the San Diego Zoo and Old Globe Theatre.
- The Department has approximately 90 joint use agreements with local school districts that provide 370 acres of additional recreational opportunities during non-school hours, maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Mayor Faulconer recently announced the “Play All Day” initiative which will eventually add another 30 joint use agreements to this total in partnership with the San Diego Unified School District.
- Each year, over 50,000 persons with disabilities participate in a variety of programs which assist them in achieving a maximum level of independence in their leisure and recreational lifestyles.
- The Department will provide more than 30 free Movies in the Park at locations throughout the City during the summer of 2016.
- Torrey Pines Golf Course is the home of the Farmers Insurance Open and will host the 2021 U.S. Open.
- The Department operates Mount Hope Cemetery, a 110-acre site built in 1869 that contains monuments to some of San Diego’s most notable citizens, including Alonzo Horton.

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of park acreage assessed	N/A	N/A	N/A	20%
2. Percentage customer satisfaction with park system	90% ³	93%	93%	93% ³
3. Percentage of acres of brush management completed	N/A	N/A	N/A	95%
4. Percentage of park acres decommissioned converted to sustainable landscapes	N/A	N/A	N/A	3%
5. Number of acres where habitat restoration occurred	N/A	N/A	N/A	5

Park & Recreation

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
6. Percentage of increase with on-line registration participation	N/A	N/A	N/A	1%
7. Percentage customer satisfaction with recreational program activities	90% ³	93%	94%	94% ³

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The target based on five-year average.



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Park & Recreation

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	896.78	960.13	999.29	39.16
Personnel Expenditures	\$ 65,113,178	\$ 67,825,391	\$ 71,798,815	\$ 3,973,424
Non-Personnel Expenditures	61,655,501	69,202,550	68,355,901	(846,649)
Total Department Expenditures	\$ 126,768,678	\$ 137,027,941	\$ 140,154,716	\$ 3,126,775
Total Department Revenue	\$ 69,865,414	\$ 70,136,183	\$ 80,933,119	\$ 10,796,936

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	\$ 2,814,449	\$ 3,119,919	\$ 3,378,854	\$ 258,935
Community Parks I	22,702,216	26,036,434	27,819,485	1,783,051
Community Parks II	25,510,621	25,233,092	25,053,665	(179,427)
Developed Regional Parks	35,529,218	38,809,336	38,758,501	(50,835)
Open Space	11,382,310	12,400,929	12,654,566	253,637
Total	\$ 97,938,814	\$ 105,599,710	\$ 107,665,071	\$ 2,065,361

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	17.50	19.50	19.00	(0.50)
Community Parks I	165.14	192.27	206.56	14.29
Community Parks II	233.42	256.39	264.42	8.03
Developed Regional Parks	316.65	325.65	335.23	9.58
Open Space	65.07	66.32	70.32	4.00
Total	797.78	860.13	895.53	35.40

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.25)	\$ 1,628,151	\$ -
Citywide Maintenance for New Facilities Addition of 2.00 Seven-Gang Mowers, 3.00 Light Equipment Operator, 1.00 Equipment Technician, 1.00 Pesticide Applicator and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	853,458	-
Pershing Middle School Joint Use Field Addition of non-personnel expenditures for the multi-phase replacement of synthetic turf at the joint use field.	0.00	500,000	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Recreation Centers Expansion Addition of 8.00 Assistant Recreation Center Directors and 2.00 Rec Leaders - Hourly, associated non-personnel expenditures, and revenue to increase weekly operating hours at eight recreation centers from 45 to 60 hours.	10.00	473,860	3,555
Open Space Acreage Expansion Addition of 2.00 Park Rangers, 1.00 Pesticide Applicator, 1.00 Ground Maintenance Manager, and associated non-personnel expenditures to support operation and maintenance of additional acreage.	4.00	456,291	-
Playground Repairs Addition of 2.00 Equipment Technician 2s and 1.00 Utility Worker 2 and non-personnel expenditures for the repair of playground rubberized surfacing and playground equipment.	3.00	410,147	-
Black Mountain Ranch Community Park Addition of 2.27 Grounds Maintenance Worker 2s and associated non-personnel expenditures to support the operation and maintenance of the community park.	2.27	324,795	-
Mira Mesa Community Park Addition of 1.25 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	1.25	187,933	-
Addition of Area Managers Addition of 2.00 Area Managers to support increased hours of operation at recreation centers and new facilities.	2.00	155,740	-
Civita Central Park Addition of non-personnel expenditures to support the maintenance and operation of the park.	0.00	153,307	-
Del Sur Neighborhood Park Addition of 0.94 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.94	128,082	-
Del Mar Mesa Neighborhood Park Addition of 0.86 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.86	115,752	-
Mandatory General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by the Maintenance Assessment Districts.	0.00	105,300	-
Creative Performing and Media Arts Joint Use Addition of 0.63 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use facility.	0.63	102,928	-
Gage Elementary Joint Use Park Addition of 0.62 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.62	98,475	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
La Jolla Cove Bluffs Odor Mitigation Addition of non-personnel expenditures to support increased mitigation of animal excrement odor at the bluffs.	0.00	72,000	-
Cubberly Elementary Joint Use Park Addition of 0.38 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.38	64,730	-
Phyllis Place Park Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	55,768	-
Angier Elementary Joint Use Park Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	55,434	-
Linda Vista Skate Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the skate park.	0.50	38,588	-
Addition of Recreation Aides Addition of 1.86 Recreation Aide - Hourly to support operations at 18 recreation centers.	1.86	37,691	-
Ward Canyon Dog Park Addition of 0.20 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the dog park.	0.20	37,273	-
Aquatics Program Expansion Addition of 0.88 Pool Guard 2 - Hourly and 0.22 Pool Manager - Hourly and associated revenue to support increased programming at pool facilities.	1.10	37,084	20,000
McKinley Elementary Joint Use Park Addition of 0.18 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.18	35,512	-
Canyonside Community Park Improvements Addition of 0.19 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	0.19	34,676	-
Parks Fit and Volunteer Programs Addition of non-personnel expenditures and revenue for the Parks Fit Program and Volunteer Program associated with the City's partnership agreement with the California Coast Credit Union.	0.00	25,000	25,000
Pocket Park at Old San Ysidro Fire Station Addition of 0.5 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of a pocket park in the lot of the old fire station.	0.05	20,804	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Senior Therapeutic Recreation Program Support Addition of 0.50 Recreation Leader 2 - Hourly to support the senior therapeutic recreation program at Park de la Cruz.	0.50	17,054	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.54)	(41,925)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(146,868)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(316,930)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(3,654,749)	(264,501)
Increase in Transient Occupancy Tax Transfer Increase in reimbursements for tourism-related expenditures from Transient Occupancy Tax (TOT) revenue as a result of higher TOT receipts.	0.00	-	10,199,035
Total	35.40	\$ 2,065,361	\$ 9,983,089

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 33,869,775	\$ 35,648,705	\$ 37,071,347	\$ 1,422,642
Fringe Benefits	23,859,221	24,592,954	26,879,331	2,286,377
PERSONNEL SUBTOTAL	57,728,996	60,241,659	63,950,678	3,709,019
NON-PERSONNEL				
Supplies	\$ 4,535,019	\$ 4,771,423	\$ 4,902,635	\$ 131,212
Contracts	15,806,465	19,178,557	18,878,045	(300,512)
Information Technology	1,218,472	1,265,305	1,118,437	(146,868)
Energy and Utilities	13,527,961	16,242,893	14,719,838	(1,523,055)
Other	118,202	119,090	111,105	(7,985)
Transfers Out	4,446,794	2,392,181	2,298,769	(93,412)
Capital Expenditures	405,198	1,114,511	1,353,852	239,341
Debt	151,707	274,091	331,712	57,621
NON-PERSONNEL SUBTOTAL	40,209,818	45,358,051	43,714,393	(1,643,658)
Total	\$ 97,938,814	\$ 105,599,710	\$ 107,665,071	\$ 2,065,361

Park & Recreation

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 30,950,553	\$ 32,671,898	\$ 42,933,112	\$ 10,261,214
Fines Forfeitures and Penalties	39,108	84,395	84,395	-
Licenses and Permits	340,128	140,929	142,965	2,036
Other Revenue	151,558	13,304	42,739	29,435
Rev from Money and Prop	556,225	491,661	502,065	10,404
Rev from Other Agencies	7,725	-	-	-
Transfers In	1,383,956	2,101,968	1,781,968	(320,000)
Total	\$ 33,429,254	\$ 35,504,155	\$ 45,487,244	\$ 9,983,089

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 144,064
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	5.00	4.00	42,578 - 51,334	200,217
20000753	Aquatics Technician 1	3.00	3.00	3.00	39,499 - 47,091	140,731
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	189,882
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,157
20000040	Area Manager 2	22.00	23.00	25.00	52,749 - 63,918	1,555,953
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	36.00	45.00	30,056 - 36,317	1,456,892
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,247
20000119	Associate Management Analyst	4.00	4.00	5.00	54,059 - 65,333	299,145
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	67,165
20000648	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	3.00	3.00	4.00	62,005 - 75,067	290,056
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
20000539	Clerical Assistant 2	7.00	5.50	4.50	29,931 - 36,067	159,313
90000352	Custodian 1 - Hourly	2.94	2.93	2.94	24,045 - 28,725	74,042
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	373,583
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	125,382
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	457,487
20000395	District Manager	15.00	14.50	14.50	62,358 - 75,234	1,089,567
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	495,055
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	440,767
20000418	Equipment Technician 1	9.00	8.00	9.00	36,005 - 43,139	381,117
20000423	Equipment Technician 2	5.00	5.00	7.00	39,499 - 47,091	314,453
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	46,766
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	9.00	10.00	10.00	51,459 - 62,358	605,650

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	8.00	9.00	37,814 - 45,490	400,298
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	300,524
90000467	Grounds Maintenance Worker 1 - Hourly	15.50	15.73	15.75	28,683 - 33,987	485,975
90000468	Grounds Maintenance Worker 2 - Hourly	1.62	0.00	0.75	31,762 - 37,773	23,821
20000468	Grounds Maintenance Worker 2	249.00	254.75	264.48	31,762 - 37,773	9,757,971
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	246,736
20000503	Horticulturist	3.00	4.00	4.00	53,061 - 64,147	245,502
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,065
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,471
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	10.00	10.00	10.00	29,182 - 34,757	318,253
20000608	Light Equipment Operator	12.00	12.00	15.00	34,694 - 41,350	600,283
90001073	Management Intern - Hourly	3.07	3.32	2.32	24,274 - 29,203	56,316
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	189,738
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	45,490
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	153,749
20000666	Park Ranger	29.00	31.00	33.00	41,059 - 49,878	1,541,727
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.50	4.75	4.75	34,611 - 41,787	186,388
20000676	Pesticide Applicator	8.00	8.00	10.00	39,458 - 47,050	450,114
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	36.21	36.21	37.09	27,394 - 32,968	1,111,690
20000740	Principal Drafting Aide	1.00	1.00	1.00	50,003 - 60,549	55,855
20001222	Program Manager	2.00	2.50	2.50	46,966 - 172,744	249,928
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	185,702
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.53	4.53	6.42	18,616 - 22,318	120,768
20000921	Recreation Center Director 1	9.50	10.50	10.50	36,962 - 44,533	444,478
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	666,972
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,622,193
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	75.90	87.80	87.46	24,918 - 30,035	2,446,164
90000533	Recreation Leader 2 - Hourly	4.09	4.33	4.33	28,725 - 34,632	133,114
90000534	Recreation Leader 2 - Hourly	4.08	3.88	3.88	28,725 - 34,632	133,353
90000530	Recreation Leader 2 - Hourly	8.56	8.62	9.11	28,725 - 34,632	281,186
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000806	Recreation Specialist	4.00	5.00	4.75	42,640 - 51,293	240,512
20000811	Recreation Specialist	1.00	2.00	2.00	42,640 - 51,293	93,933
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	83,764

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
2000015	Senior Management Analyst	3.00	4.00	4.00	59,363 - 71,760	271,773
20000844	Senior Park Ranger	7.00	8.00	8.00	51,459 - 62,358	481,978
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,130
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	57,138
20000928	Senior Zoning Investigator	0.00	0.00	1.00	55,182 - 66,851	50,232
20000194	Seven-Gang Mower Operator	8.00	8.00	10.00	37,690 - 45,115	428,197
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	232,890
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	113,829
90000959	Swimming Pool Manager 1 - Hourly	4.98	4.98	5.20	31,450 - 37,835	175,057
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	261,833
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	342,307
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	43,576
20001039	Tree Trimmer	1.00	3.00	3.00	34,965 - 41,621	107,713
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	206,096
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	254,835
20001051	Utility Worker 1	8.00	8.00	7.00	30,534 - 36,296	235,516
20001053	Utility Worker 2	2.00	2.00	3.00	33,322 - 39,666	112,059
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	111,289
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,800	10,400
20001069	Zoning Investigator 2	1.00	1.00	0.00	50,232 - 60,757	-
	Bilingual - Regular					40,407
	Budgeted Vacancy Savings					(974,299)
	Landscape Architect Lic					23,229
	Night Shift Pay					4,958
	Overtime Budgeted					318,322
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					151,990
	Termination Pay Annual Leave					9,023
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		797.78	860.13	895.53		\$ 37,071,347

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 119,868	\$ 121,202	\$ 117,230	\$ (3,972)
Flexible Benefits	4,377,818	5,511,263	6,254,083	742,820
Long-Term Disability	298,098	112,705	114,731	2,026
Medicare	464,696	474,879	501,821	26,942
Other Post-Employment Benefits	3,795,190	3,912,855	4,155,144	242,289
Retiree Medical Trust	12,664	18,418	21,636	3,218
Retirement 401 Plan	27,102	28,077	27,834	(243)
Retirement ADC	11,242,082	10,709,176	11,545,589	836,413
Retirement DROP	45,010	43,859	51,375	7,516
Risk Management Administration	545,655	698,014	718,152	20,138

Park & Recreation

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Supplemental Pension Savings Plan	1,683,212	1,929,601	2,053,074	123,473
Unemployment Insurance	68,710	64,730	65,834	1,104
Workers' Compensation	1,179,115	968,175	1,252,828	284,653
Fringe Benefits Subtotal	\$ 23,859,221	\$ 24,592,954	\$ 26,879,331	\$ 2,286,377
Total Personnel Expenditures			\$ 63,950,678	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental Growth 1/3	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909
Total	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	\$ 597,964	\$ -
Transfer to General Fund Adjustment to reflect a reduction in the transfer to the General Fund for Maintenance Assessment Districts activities support.	0.00	(27,233)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,480)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(204,342)	-
Revised Revenue Adjustment to reflect an anticipated increase in Franchise Fee revenue.	0.00	-	107,916
Total	0.00	\$ 335,909	\$ 107,916

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 51,206	\$ 78,123	\$ 78,123	\$ -
Contracts	1,011,350	211,160	218,229	7,069
Information Technology	39,257	32,573	2,093	(30,480)
Energy and Utilities	2,291,734	2,562,918	2,351,507	(211,411)
Transfers Out	319,723	1,057,684	1,628,415	570,731
NON-PERSONNEL SUBTOTAL	3,713,269	3,942,458	4,278,367	335,909

Park & Recreation

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Total	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676	\$ 107,916
Other Revenue	13,271	-	-	-
Rev from Money and Prop	10,982	9,000	9,000	-
Total	\$ 5,308,668	\$ 5,392,760	\$ 5,500,676	\$ 107,916

Environmental Growth 2/3 Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental Growth 2/3	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103
Total	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,103	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	215,831
Adjustment to reflect an anticipated increase in Franchise Fee revenue.			
Total	0.00	\$ 2,103	\$ 215,831

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 8,869,966	\$ -	\$ -	\$ -
Energy and Utilities	-	2,579	4,682	2,103
Transfers Out	-	10,453,909	10,453,909	-
NON-PERSONNEL SUBTOTAL	8,869,966	10,456,488	10,458,591	2,103
Total	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352	\$ 215,831
Rev from Money and Prop	28,476	25,000	25,000	-
Total	\$ 10,590,595	\$ 10,792,521	\$ 11,008,352	\$ 215,831

Park & Recreation

Golf Course Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Golf Operations	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336	\$ 715,897
Total	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336	\$ 715,897

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Golf Operations	97.00	98.00	101.76	3.76
Total	97.00	98.00	101.76	3.76

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 266,455	\$ -
Balboa Golf Course Pro Shop Addition of 0.50 Golf Starter, associated non-personnel expenditures, and revenues to support the operations of the golf course pro shop.	0.50	233,107	490,100
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	110,777	-
Torrey Pines Golf Course Addition of 1.67 Ground Maintenance Worker 1s and associated non-personnel expenditures to improve the Torrey Pines Golf Course - North Course.	1.67	80,394	-
Addition of Golf Starters Addition of 1.60 Golf Starters - Hourly to support the operations of the Balboa Golf Course Pro Shop.	1.60	51,937	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,294	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(2,280)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.01)	(10,787)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(17,000)	1,630,000
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Revised Revenue	0.00	-	(1,630,000)
Reduction of revenue due to a three-month closure of the Torrey Pines North Course due to course renovations.			
Total	3.76	\$ 715,897	\$ 490,100

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302	\$ 69,669
Fringe Benefits	3,026,680	3,043,631	3,230,465	186,834
PERSONNEL SUBTOTAL	7,168,599	7,374,264	7,630,767	256,503
NON-PERSONNEL				
Supplies	\$ 1,482,793	\$ 1,269,209	\$ 1,354,226	\$ 85,017
Contracts	4,886,893	5,358,704	5,734,756	376,052
Information Technology	139,848	216,645	219,939	3,294
Energy and Utilities	1,857,305	2,122,602	2,136,913	14,311
Other	53,540	41,106	38,826	(2,280)
Transfers Out	52,010	10,259	10,259	-
Capital Expenditures	379,972	409,650	392,650	(17,000)
NON-PERSONNEL SUBTOTAL	8,852,361	9,428,175	9,887,569	459,394
Total	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336	\$ 715,897

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747	\$ 490,100
Other Revenue	52,557	-	-	-
Rev from Money and Prop	1,559,627	1,309,100	1,309,100	-
Total	\$ 20,347,684	\$ 18,260,747	\$ 18,750,847	\$ 490,100

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,144
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	61,481
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	135,008
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	141,273
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	192,441
20000479	Golf Starter	14.00	14.00	14.50	29,931 - 36,067	516,121
90000479	Golf Starter - Hourly	6.00	6.00	7.59	29,931 - 36,067	237,180
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	398,712
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	212,098
20000467	Grounds Maintenance Worker 1	26.00	26.00	27.67	28,683 - 33,987	921,399
20000503	Horticulturist	0.00	1.00	1.00	53,061 - 64,147	53,073
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	135,783
20000608	Light Equipment Operator	3.00	3.00	3.00	34,694 - 41,350	117,394
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	88,769
20000818	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	205,172
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(132,652)
	Grds/Greenskpr Eq Op					29,695
	Overtime Budgeted					246,523
	Sick Leave - Hourly					4,089
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		97.00	98.00	101.76		\$ 4,400,302
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 8,862	\$ 8,267	\$ 7,091		\$ (1,176)
	Flexible Benefits	678,973	796,385	951,574		155,189
	Long-Term Disability	35,376	13,008	12,944		(64)
	Medicare	58,958	55,373	56,143		770
	Other Post-Employment Benefits	590,381	565,056	569,211		4,155
	Retiree Medical Trust	3,369	3,464	3,795		331
	Retirement 401 Plan	7,654	7,876	7,632		(244)
	Retirement ADC	1,240,374	1,189,430	1,184,125		(5,305)
	Retirement DROP	5,444	5,684	8,904		3,220
	Risk Management Administration	85,089	100,800	98,379		(2,421)
	Supplemental Pension Savings Plan	196,890	200,181	212,295		12,114
	Unemployment Insurance	8,188	7,469	7,421		(48)
	Workers' Compensation	107,123	90,638	110,951		20,313
Fringe Benefits Subtotal		\$ 3,026,680	\$ 3,043,631	\$ 3,230,465		\$ 186,834
Total Personnel Expenditures					\$ 7,630,767	

Park & Recreation

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Los Penasquitos Reserve	\$ 225,668	\$ 226,846	\$ 234,351	\$ 7,505
Total	\$ 225,668	\$ 226,846	\$ 234,351	\$ 7,505

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 7,902	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(397)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 7,505	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 114,990	\$ 112,236	\$ 112,236	\$ -
Fringe Benefits	100,592	97,232	105,134	7,902
PERSONNEL SUBTOTAL	215,582	209,468	217,370	7,902
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	6,238	13,253	12,856	(397)
Energy and Utilities	76	-	-	-
Transfers Out	2,212	-	-	-
NON-PERSONNEL SUBTOTAL	10,086	17,378	16,981	(397)
Total	\$ 225,668	\$ 226,846	\$ 234,351	\$ 7,505

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 39,214	\$ 36,000	\$ 36,000	\$ -
Transfers In	150,000	150,000	150,000	-
Total	\$ 189,214	\$ 186,000	\$ 186,000	\$ -

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	62,358
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 112,236
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123	\$	-
	Flexible Benefits	14,827	17,110	20,110		3,000
	Long-Term Disability	771	366	358		(8)
	Medicare	1,574	1,627	1,627		-
	Other Post-Employment Benefits	12,707	11,772	11,838		66
	Retirement ADC	60,363	56,028	61,349		5,321
	Risk Management Administration	1,827	2,100	2,046		(54)
	Supplemental Pension Savings Plan	4,730	4,888	4,888		-
	Unemployment Insurance	241	210	205		(5)
	Workers' Compensation	2,427	2,008	1,590		(418)
Fringe Benefits Subtotal		\$ 100,592	\$ 97,232	\$ 105,134	\$	7,902
Total Personnel Expenditures					\$	217,370

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,193,510	\$ 2,788,908	\$ 3,094,684
Continuing Appropriation - CIP	681,383	451,170	2,155,818
TOTAL BALANCE AND RESERVES	\$ 1,874,893	\$ 3,240,079	\$ 5,250,501
REVENUE			
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676
Other Revenue	13,271	–	–
Revenue from Use of Money and Property	10,982	9,000	9,000
TOTAL REVENUE	\$ 5,308,668	\$ 5,392,760	\$ 5,500,676
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,183,560	\$ 8,632,839	\$ 10,751,177
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ 1,834,250	\$ 2,437,275
TOTAL CIP EXPENSE	\$ –	\$ 1,834,250	\$ 2,437,275
OPERATING EXPENSE			
Supplies	\$ 51,206	\$ 78,123	\$ 78,123
Contracts	1,011,350	211,160	218,229
Information Technology	39,257	32,573	2,093
Energy and Utilities	2,291,734	2,562,918	2,351,507
Transfers Out	319,723	1,057,684	1,628,415
TOTAL OPERATING EXPENSE	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 230,213	\$ –	\$ 1,704,647
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 230,213	\$ –	\$ 1,704,647
TOTAL EXPENSE	\$ 3,943,482	\$ 5,776,708	\$ 8,420,289
RESERVES			
Continuing Appropriation - CIP	\$ 451,170	\$ 451,170	\$ 451,171
TOTAL RESERVES	\$ 451,170	\$ 451,170	\$ 451,171
BALANCE	\$ 2,788,908	\$ 2,404,961	\$ 1,879,717
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,183,560	\$ 8,632,839	\$ 10,751,177

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,360,602	\$ 2,456,183	\$ 1,342,216
Continuing Appropriation - CIP	968,602	1,268,260	2,718,260
TOTAL BALANCE AND RESERVES	\$ 2,329,204	\$ 3,724,443	\$ 4,060,475
REVENUE			
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352
Revenue from Use of Money and Property	28,476	25,000	25,000
TOTAL REVENUE	\$ 10,590,595	\$ 10,792,521	\$ 11,008,352
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,919,799	\$ 14,516,964	\$ 15,068,827
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 325,390	\$ 1,450,000	\$ 194,098
TOTAL CIP EXPENSE	\$ 325,390	\$ 1,450,000	\$ 194,098
OPERATING EXPENSE			
Contracts	\$ 8,869,966	\$ -	\$ -
Energy and Utilities	-	2,579	4,682
Transfers Out	-	10,453,909	10,453,909
TOTAL OPERATING EXPENSE	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 1,450,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 1,450,000
TOTAL EXPENSE	\$ 9,195,356	\$ 11,906,488	\$ 12,102,689
RESERVES			
Continuing Appropriation - CIP	\$ 1,268,260	\$ 1,268,260	\$ 1,268,260
TOTAL RESERVES	\$ 1,268,260	\$ 1,268,260	\$ 1,268,260
BALANCE	\$ 2,456,183	\$ 1,342,216	\$ 1,697,878
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,919,799	\$ 14,516,964	\$ 15,068,827

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,734,319	\$ 10,853,881	\$ 12,352,128
Continuing Appropriation - CIP	17,008,025	21,996,478	15,757,278
TOTAL BALANCE AND RESERVES¹	\$ 30,742,344	\$ 32,850,359	\$ 28,109,406
REVENUE			
Charges for Current Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747
Other Revenue	52,557	–	–
Revenue from Use of Money and Property	1,559,627	1,309,100	1,309,100
TOTAL REVENUE	\$ 20,347,684	\$ 18,260,747	\$ 18,750,847
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,090,028	\$ 51,111,106	\$ 46,860,253
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 365,176	\$ 175,000	\$ 500,000
TOTAL CIP EXPENSE	\$ 365,176	\$ 175,000	\$ 500,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302
Fringe Benefits	3,026,680	3,043,631	3,230,465
Supplies	1,482,793	1,269,209	1,354,226
Contracts	4,886,893	5,358,704	5,734,756
Information Technology	139,848	216,645	219,939
Energy and Utilities	1,857,305	2,122,602	2,136,913
Other Expenses	53,540	41,106	38,826
Transfers Out	52,010	10,259	10,259
Capital Expenditures	379,972	409,650	392,650
TOTAL OPERATING EXPENSE	\$ 16,020,961	\$ 16,802,439	\$ 17,518,336
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,853,532	\$ –	\$ 6,994,500
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,853,532	\$ –	\$ 6,994,500
TOTAL EXPENSE	\$ 18,239,669	\$ 16,977,439	\$ 25,012,836
RESERVES			
Continuing Appropriation - CIP	\$ 21,996,478	\$ 21,996,478	\$ 8,762,778
TOTAL RESERVES	\$ 21,996,478	\$ 21,996,478	\$ 8,762,778
BALANCE	\$ 10,853,881	\$ 12,137,189	\$ 13,084,639
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,090,028	\$ 51,111,106	\$ 46,860,253

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹ Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 190,588	\$ 154,134	\$ 116,192
TOTAL BALANCE AND RESERVES	\$ 190,588	\$ 154,134	\$ 116,192
REVENUE			
Revenue from Use of Money and Property	\$ 39,214	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	150,000
TOTAL REVENUE	\$ 189,214	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 379,802	\$ 340,134	\$ 302,192
OPERATING EXPENSE			
Personnel Expenses	\$ 114,990	\$ 112,236	\$ 112,236
Fringe Benefits	100,592	97,232	105,134
Supplies	1,560	4,125	4,125
Contracts	6,238	13,253	12,856
Energy and Utilities	76	–	–
Transfers Out	2,212	–	–
TOTAL OPERATING EXPENSE	\$ 225,668	\$ 226,846	\$ 234,351
TOTAL EXPENSE	\$ 225,668	\$ 226,846	\$ 234,351
BALANCE	\$ 154,134	\$ 113,288	\$ 67,841
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 379,802	\$ 340,134	\$ 302,192

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Performance & Analytics



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Department Description

The Performance & Analytics Department improves the efficiency and effectiveness of the City's service delivery practices and management structures. The Department supports the improvement of City operations and customer service through programs like Operational Excellence, Open Data, Performance Management, and the new 311-style Customer Experience & Service Delivery Program. More information on several of these initiatives is available in Volume I or on the Department's website www.sandiego.gov/pad.

The Department's mission is:

To empower City employees and elected officials to serve the public through transparency, efficiency, and accountability

The Department's vision is:

Excellence in municipal service delivery

Goals and Objectives

Goal 1: Facilitate a culture of continuous improvement and innovation

- Perform strategic planning and performance management
- Engage in proactive & collaborative problem-solving
- Provide excellent customer service

Goal 2: Promote data-enabled decision-making and transparency

- Promote and facilitate comprehensive data collection, management, and use
- Share data internally and publish externally

Performance & Analytics

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of key performance indicators (KPIs) published on performance dashboard	N/A	N/A	TBD ³	19%
2. Percentage of City workforce participating in a Lean Six Sigma process improvement project	N/A	N/A	TBD ⁴	1%
3. Percentage of overall customer service (rated as “Excellent” or “Good”) provided by City employees per the citywide resident survey	N/A	N/A	62% ⁵	90% ⁶
4. Release percentage of high-value datasets to the web portal (cumulative)	N/A	N/A	17% ⁷	27%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data is unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The performance dashboard is not scheduled to launch until Fiscal Year 2017.
4. New performance indicator for Fiscal Year 2016. Some baseline data is currently under development.
5. The 2015 Resident Satisfaction Survey is the first survey to be conducted since 2009. Therefore, 62% is the baseline.
6. This target is per the City Strategic Plan.
7. It is anticipated that 20 high-value data sets of 115 will be released in Fiscal Year 2016.

Performance & Analytics

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	8.00	11.00	15.00	4.00
Personnel Expenditures	\$ 1,107,484	\$ 1,558,900	\$ 1,814,626	\$ 255,726
Non-Personnel Expenditures	182,661	409,194	1,105,883	696,689
Total Department Expenditures	\$ 1,290,145	\$ 1,968,094	\$ 2,920,509	\$ 952,415
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Performance & Analytics	\$ 1,290,145	\$ 1,968,094	\$ 2,920,509	\$ 952,415
Total	\$ 1,290,145	\$ 1,968,094	\$ 2,920,509	\$ 952,415

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Performance & Analytics	8.00	11.00	15.00	4.00
Total	8.00	11.00	15.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Customer Experience and Service Delivery Program Addition of 2.00 Program Coordinators, 1.00 Program Manager, and associated non-personnel expenditures to support the development and deployment of the 311-style Customer Experience and Service Delivery Program.	3.00	\$ 708,354	\$ -
Customer Experience and Service Delivery System Addition of non-personnel expenditures to support the implementation of the 311-style Customer Experience and Service Delivery System.	0.00	400,000	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to expand Open Data initiatives and analytics.	1.00	111,991	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,474	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,215	-

Performance & Analytics

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	5,000	-
Expenditure Reductions Reduction of non-personnel expenditures associated with contractual services.	0.00	(25,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(80,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(192,619)	-
Total	4.00	\$ 952,415	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 695,187	\$ 1,052,583	\$ 1,184,079	\$ 131,496
Fringe Benefits	412,297	506,317	630,547	124,230
PERSONNEL SUBTOTAL	1,107,484	1,558,900	1,814,626	255,726
NON-PERSONNEL				
Supplies	\$ 1,263	\$ 4,300	\$ 14,500	\$ 10,200
Contracts	111,613	372,816	543,940	171,124
Information Technology	55,826	19,593	27,808	8,215
Energy and Utilities	10,498	12,485	16,035	3,550
Other	3,462	-	3,600	3,600
Capital Expenditures	-	-	500,000	500,000
NON-PERSONNEL SUBTOTAL	182,661	409,194	1,105,883	696,689
Total	\$ 1,290,145	\$ 1,968,094	\$ 2,920,509	\$ 952,415

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 48,827
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,000
20001234	Program Coordinator	0.00	2.00	5.00	23,005 - 137,904	392,560
20001222	Program Manager	3.00	3.00	4.00	46,966 - 172,744	409,605
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	212,051
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	1.00	0.00	31,491 - 37,918	-

Performance & Analytics

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
Budgeted Vacancy Savings					(109,855)
FTE, Salaries, and Wages Subtotal		8.00	11.00	15.00	\$ 1,184,079
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
Employee Offset Savings		\$ 9,850	\$ 9,856	\$ 9,994	\$ 138
Flexible Benefits		48,390	91,612	141,116	49,504
Long-Term Disability		6,438	3,433	3,777	344
Medicare		10,344	15,264	17,170	1,906
Other Post-Employment Benefits		48,303	64,746	82,866	18,120
Retiree Medical Trust		665	1,572	1,808	236
Retirement 401 Plan		1,343	1,300	1,500	200
Retirement ADC		237,344	222,350	265,435	43,085
Risk Management Administration		6,917	11,550	14,322	2,772
Supplemental Pension Savings Plan		35,438	71,517	79,141	7,624
Unemployment Insurance		1,461	1,967	2,165	198
Workers' Compensation		5,803	11,150	11,253	103
Fringe Benefits Subtotal		\$ 412,297	\$ 506,317	\$ 630,547	\$ 124,230
Total Personnel Expenditures				\$	1,814,626

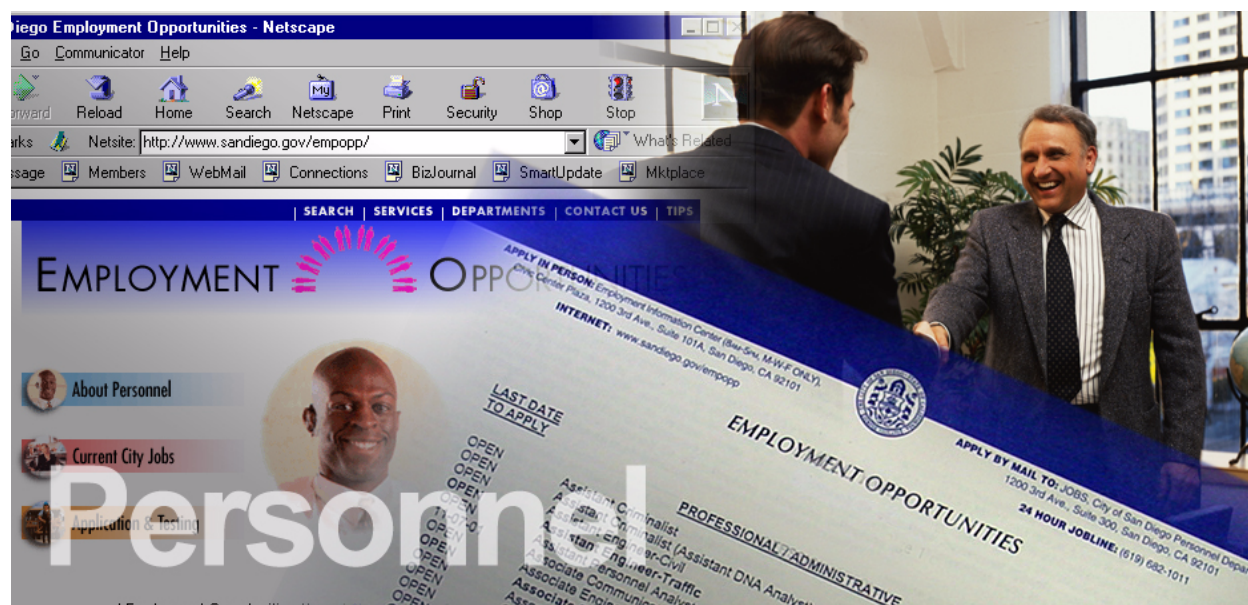


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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission appointed by the Mayor and confirmed by the City Council. The responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of seven sections. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding personnel issues requiring knowledge and interpretation of City Charter and Civil Service Commission Rules and Regulations. The Exam Management & Recruiting Section promotes employment opportunities for the City, review and evaluate employment applications and coordinate recruitment processes. The Certification/Payroll Records Section reviews citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Equal Employment Investigation Office investigates complaints and charges of discrimination made by City employees, applicants and others. The Classification Section conducts classification and compensation studies. The Services/Administration Section provides budget and administrative support to all other sections in the Department and coordinates the Civil Service Commission's monthly meetings and disciplinary appeal hearings. The Organizational Management/Personnel Administration Section manages positions and the organizational structure citywide and maintains employees' master data.

Since its inception in 1915, the Civil Service Commission is committed to uphold a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission policies. The Personnel Department has offered, and will continue to proactively offer, the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce.

The Department's mission is:

Excellence in personnel services

Personnel

Did you know?

Within the last six months, the Personnel Department has done the following:

- Received 651,605 hits on the Employment Opportunities website
- Tested 1,884 police officer candidates, 1,109 firefighter candidates, and 1,264 dispatcher candidates
- Conducted 256 recruitment processes resulting in 32,983 applications received and evaluated.
- Fingerprinted and evaluated background records of 1,349 new hires, as well as Park & Recreation and Library volunteers
- Responded to over 8,600 inquiries from the public, City management, and employees
- Conducted 177 classification and compensation studies and completed 48 salary survey requests from other municipalities

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified workforce

- Attend job fairs including out-of-state recruitment efforts

Goal 2: Maintain the integrity of the merit system

- By consistently implementing and administering the Civil Service Rules and Regulations

Goal 3: Continue to deliver excellence in personnel services tailored to the needs of our customers

- Automate and implement the electronic approval process for the City's organizational structures
- Continue to train all supervisors and managers on performance evaluations and Appointing Authority Interview training

Key Performance Indicators

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Number of days to issue certification to hiring departments (without recruitment)	14	10	10	12
2. Number of days to issue certification to hiring departments when recruitment is required	65	59	35	59
3. Number of Employee Performance Evaluation Trainings (EPRP)	12	26	14	15
4. Number of Appointing Authority Interview Training (AAIT)	12	26	24	15
5. Number of days classification and compensation studies conducted and completed by Classification Section	22	17	16	19

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	63.31	67.99	65.00	(2.99)
Personnel Expenditures	\$ 6,328,412	\$ 6,504,959	\$ 6,934,416	\$ 429,457
Non-Personnel Expenditures	920,924	929,177	975,069	45,892
Total Department Expenditures	\$ 7,249,336	\$ 7,434,136	\$ 7,909,485	\$ 475,349
Total Department Revenue	\$ 10,913	\$ 1,000	\$ 1,000	\$ -

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Classification & Liaison	\$ 2,636,674	\$ 2,800,789	\$ 2,964,000	\$ 163,211
Personnel	2,611,807	2,403,843	2,800,320	396,477
Recruiting & Exam Management	2,000,855	2,229,504	2,145,165	(84,339)
Total	\$ 7,249,336	\$ 7,434,136	\$ 7,909,485	\$ 475,349

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Classification & Liaison	22.00	25.00	26.00	1.00
Personnel	20.00	19.00	19.00	0.00
Recruiting & Exam Management	21.31	23.99	20.00	(3.99)
Total	63.31	67.99	65.00	(2.99)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 536,375	\$ -
NEOGOV Interface Addition of non-personnel expenditures to support the new web service interface, to streamline testing, and recruitment efforts for the Police, Fire-Rescue, and Public Works General Services Department Dispatchers.	0.00	25,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	20,543	-
Employee ID Badges Addition of non-personnel expenditures to purchase city ID badges for new city employees.	0.00	5,000	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	4,080	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,131)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(5,600)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.99)	(106,918)	-
Total	(2.99)	\$ 475,349	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,908,453	\$ 4,165,473	\$ 4,192,836	\$ 27,363
Fringe Benefits	2,419,959	2,339,486	2,741,580	402,094
PERSONNEL SUBTOTAL	6,328,412	6,504,959	6,934,416	429,457
NON-PERSONNEL				
Supplies	\$ 44,209	\$ 53,678	\$ 57,186	\$ 3,508
Contracts	634,779	639,307	687,079	47,772
Information Technology	216,515	214,240	211,109	(3,131)
Energy and Utilities	9,065	10,171	7,914	(2,257)
Other	9,873	11,781	11,781	-
Capital Expenditures	6,484	-	-	-
NON-PERSONNEL SUBTOTAL	920,924	929,177	975,069	45,892
Total	\$ 7,249,336	\$ 7,434,136	\$ 7,909,485	\$ 475,349

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 10,116	\$ 1,000	\$ 1,000	\$ -
Other Revenue	797	-	-	-
Total	\$ 10,913	\$ 1,000	\$ 1,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 145,018
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	102,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000158	Associate Personnel Analyst	15.00	18.00	18.00	53,893 - 65,104	1,016,007
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	256,000
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	122,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	60,164
20000293	Information Systems Analyst 3	1.00	0.00	0.00	59,363 - 71,760	-
20000681	Payroll Audit Specialist 2	8.00	9.00	9.00	39,686 - 48,069	401,413
20000936	Payroll Audit Supervisor-Auditor	2.00	2.00	2.00	47,986 - 57,949	115,898
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	44,533
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	198,000
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	45,677 - 55,162	51,381
20001234	Program Coordinator	0.00	4.00	4.00	23,005 - 137,904	401,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	108,000
20000682	Senior Personnel Analyst	9.00	9.00	9.00	59,114 - 71,510	634,437
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	39,666 - 48,027	39,666
20001000	Supervising Personnel Analyst	3.00	0.00	0.00	66,539 - 80,579	-
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	200,239
21000181	Test Monitor 2	1.00	1.00	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2	2.31	2.99	0.00	29,931 - 36,067	-
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	150,534
	Bilingual - Regular					21,840
	Budgeted Vacancy Savings					(53,893)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					6,321
FTE, Salaries, and Wages Subtotal		63.31	67.99	65.00		\$ 4,192,836
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 43,576	\$ 33,446	\$ 46,808	\$ 13,362	
	Flexible Benefits	475,448	591,972	664,419	72,447	
	Long-Term Disability	34,984	13,431	13,223	(208)	
	Medicare	57,519	59,972	60,343	371	
	Other Post-Employment Benefits	372,615	376,704	378,816	2,112	
	Retiree Medical Trust	3,164	4,720	4,422	(298)	
	Retirement 401 Plan	6,740	6,715	7,782	1,067	
	Retirement ADC	1,080,490	852,758	1,160,058	307,300	
	Retirement DROP	17,635	17,139	12,410	(4,729)	
	Risk Management Administration	53,614	67,200	65,472	(1,728)	
	Supplemental Pension Savings Plan	194,210	237,093	226,396	(10,697)	
	Unemployment Insurance	8,089	7,706	7,591	(115)	
	Workers' Compensation	71,874	70,630	93,840	23,210	
Fringe Benefits Subtotal		\$ 2,419,959	\$ 2,339,486	\$ 2,741,580	\$ 402,094	
Total Personnel Expenditures					\$ 6,934,416	



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PETCO Park



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Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous Petco Park bond-related documents. Management also monitors the use and security of the 26-seat City suite.

In May 2012, the City Council approved an amendment to the JUMA to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This change incentivizes the Padres to conduct more special events, and therefore, generate more revenue for the City. In exchange, the Padres guarantee that the City will receive a minimum of \$300,000 in special event revenue annually, adjusted upward by the Consumer Price Index (CPI). Additionally, instead of making a \$250,000 annual deposit into the Ballpark Capital Expenditure Reserve Fund, the Padres agreed to spend at least \$1.0 million per year average in capital improvements to Petco Park. In 2015, they spent over \$13.0 million for a new LED scoreboard/videoboard, control room, left field seating, metal detectors, and other improvements. In 2016, the Padres will have spent approximately \$6.3 million for replacing the metal Halide lamps with LED lighting to reduce energy costs, as well as new group space in Center field, home plate seat replacement, and other park enhancements to increase fan enjoyment.

During the City Fiscal Year 2016, the City's share of the Special Event Revenue continued to increase. Although the Petco Park Fund budgets the guaranteed minimum revenue, the actual Special Event Revenue was \$1.9 million for City Fiscal Year 2015 which was more than 500% (\$1.6 million) greater than the guaranty. The success in getting the Paul McCartney concert in September alone produced over \$421,000 in net revenue to the City. The Rock 'n' Roll Marathon, Monster Truck Jams, Motocross, Holiday Wonderland, Rolling Stones Concert, Cisco Systems/Aerosmith event, Comic-Con, Taylor Swift concert, upcoming Billy Joel concert, and other events will produce significant additional revenue and also drive substantial new revenue for local businesses. The All Star game in July 2016 will also produce significant new revenue for local restaurants, hotels, and retailers.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of Petco as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff at PETCO, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 141,888	\$ 143,347	\$ 144,998	\$ 1,651
Non-Personnel Expenditures	17,225,539	16,210,122	16,185,481	(24,641)
Total Department Expenditures	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479	\$ (22,990)
Total Department Revenue	\$ 16,699,303	\$ 15,207,773	\$ 15,457,773	\$ 250,000

PETCO Park Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PETCO Park	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479	\$ (22,990)
Total	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479	\$ (22,990)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	\$ 1,100,000	\$ -
Police Department Services Addition of non-personnel expenditures for Police Department services during PETCO Park events.	0.00	600,000	-
Joint Ballpark Operating Expense Addition of non-personnel expenditures related to the joint ballpark operating expense per contractual agreement.	0.00	81,054	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,161	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	193	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	35	-

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(1,806,433)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	250,000
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	0.00	\$ (22,990)	\$ 250,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 115,473	\$ 114,998	\$ 114,998	\$ -
Fringe Benefits	26,414	28,349	30,000	1,651
PERSONNEL SUBTOTAL	141,888	143,347	144,998	1,651
NON-PERSONNEL				
Supplies	\$ 922	\$ 5,890	\$ 5,890	\$ -
Contracts	5,902,780	5,972,307	6,671,567	699,260
Information Technology	1,112	2,823	3,016	193
Energy and Utilities	5,782	10,102	5,008	(5,094)
Other	1,100	-	-	-
Transfers Out	11,313,843	10,219,000	9,500,000	(719,000)
NON-PERSONNEL SUBTOTAL	17,225,539	16,210,122	16,185,481	(24,641)
Total	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479	\$ (22,990)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 1,097,990	\$ 930,000	\$ 930,000	\$ -
Rev from Money and Prop	1,785,563	978,699	2,054,359	1,075,660
Transfers In	13,815,750	13,299,074	12,473,414	(825,660)
Total	\$ 16,699,303	\$ 15,207,773	\$ 15,457,773	\$ 250,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 114,998
FTE, Salaries, and Wages Subtotal						\$ 114,998

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Flexible Benefits	\$ 4,964	\$ 6,827	\$ 8,899	\$ 2,072
Long-Term Disability	790	375	367	(8)
Medicare	1,743	1,668	1,668	-
Other Post-Employment Benefits	6,358	5,886	5,919	33
Retiree Medical Trust	289	288	288	-
Retirement 401 Plan	1,154	1,150	1,150	-

PETCO Park

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement ADC	9,202	9,384	9,901	517
Risk Management Administration	915	1,050	1,023	(27)
Unemployment Insurance	247	215	210	(5)
Workers' Compensation	753	1,506	575	(931)
Fringe Benefits Subtotal	\$ 26,414	\$ 28,349	\$ 30,000	\$ 1,651
Total Personnel Expenditures			\$ 144,998	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,180,744	\$ 2,512,621	\$ 1,035,159
TOTAL BALANCE AND RESERVES	\$ 3,180,744	\$ 2,512,621	\$ 1,035,159
REVENUE			
Other Revenue	\$ 1,097,990	\$ 930,000	\$ 930,000
Revenue from Use of Money and Property	1,785,563	978,699	2,054,359
Transfers In	13,815,750	13,299,074	12,473,414
TOTAL REVENUE	\$ 16,699,303	\$ 15,207,773	\$ 15,457,773
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,880,048	\$ 17,720,394	\$ 16,492,932
OPERATING EXPENSE			
Personnel Expenses	\$ 115,473	\$ 114,998	\$ 114,998
Fringe Benefits	26,414	28,349	30,000
Supplies	922	5,890	5,890
Contracts	5,902,780	5,972,307	6,671,567
Information Technology	1,112	2,823	3,016
Energy and Utilities	5,782	10,102	5,008
Other Expenses	1,100	–	–
Transfers Out	11,313,843	10,219,000	9,500,000
TOTAL OPERATING EXPENSE	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479
TOTAL EXPENSE	\$ 17,367,427	\$ 16,353,469	\$ 16,330,479
BALANCE	\$ 2,512,621	\$ 1,366,925	\$ 162,453
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,880,048	\$ 17,720,394	\$ 16,492,932

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Planning



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Department Description

The Planning Department is responsible for maintaining the General Plan, creating and refining land use policies, and amending and furthering implementation of community plans. Updates account for community values and priorities, State laws, development pressure, and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions and one program each having focused specialties and staff with varied technical disciplines: Long-Range Planning, Environmental & Resource Analysis, and Financial & Administrative Services.

The Long-Range Planning Division is responsible for maintaining a comprehensive citywide General Plan, updating and amending community plans, and facilitating and monitoring plan implementation.

The Environmental & Resource Analysis Division is responsible for creating and implementing General Plan policies related to recreation, land use, conservation, resource management, and environmental protection.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating, and administering programs and plans that provide funding sources to assist in the financing of community serving-infrastructure, such as roads, parks, recreation facilities, libraries, and fire and police stations.

The Facilities Financing Program administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City. For additional detail, please refer to the Facilities Financing Program section.

The Department's mission is:

To envision, plan, and create a world-class city

The Department's vision is:

An innovative and collaborative leader in planning

Planning

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding Department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percent of achieved major milestones associated with planning initiatives	N/A	N/A	N/A	80%
2. Percent of achieved major milestones associated with environmental resource initiatives	N/A	N/A	N/A	80%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data is unavailable.
2. New performance indicators for Fiscal Year 2016. Baseline data is currently under development.

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	62.08	67.08	65.07	(2.01)
Personnel Expenditures	\$ 6,509,903	\$ 7,764,624	\$ 8,029,135	\$ 264,511
Non-Personnel Expenditures	1,510,300	2,558,494	2,492,094	(66,400)
Total Department Expenditures	\$ 8,020,203	\$ 10,323,118	\$ 10,521,229	\$ 198,111
Total Department Revenue	\$ 3,995,853	\$ 3,841,766	\$ 2,869,175	\$ (972,591)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental & Resource Analysis	\$ -	\$ -	\$ 3,169,898	\$ 3,169,898
Long Range Planning	-	-	5,438,154	5,438,154
Planning	8,020,203	10,323,118	1,913,177	(8,409,941)
Total	\$ 8,020,203	\$ 10,323,118	\$ 10,521,229	\$ 198,111

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Environmental & Resource Analysis	0.00	0.00	21.00	21.00
Long Range Planning	0.00	0.00	33.07	33.07
Planning	62.08	67.08	11.00	(56.08)
Total	62.08	67.08	65.07	(2.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Land Development Code Transfer of 3.00 FTE as a result of the restructure of the Land Development Code function from the Development Services Department to the Planning Department.	3.00	\$ 435,675	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	236,237	-
Parks Master Plan Addition of non-personnel expenditures for the implementation of the Parks Master Plan.	0.00	200,000	-
California Environmental Quality Act Review Addition of 1.00 Senior Planner to provide environmental review support to the Transportation & Storm Water Department.	1.00	97,717	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	65,860	-

Planning

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of non-personnel expenses to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	3,750	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(36,010)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.01)	(60,215)	-
Transfer of Community Development Specialist 4 Transfer of 1.00 Community Development Specialist 4 and associated revenue from the Planning Department to the Economic Development Department.	(1.00)	(107,448)	(332,200)
Operational Efficiency Reduction of non-personnel expenditures due to savings in contracts.	0.00	(300,000)	-
Historical Resources Transfer of 4.00 FTE and associated revenue as a result of the restructure of the Historical Resources function from the Planning Department to the Development Services Department.	(4.00)	(337,455)	(343,269)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	-	(18,800)
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(278,322)
Total	(2.01)	\$ 198,111	\$ (972,591)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,869,361	\$ 4,840,965	\$ 4,871,373	\$ 30,408
Fringe Benefits	2,640,542	2,923,659	3,157,762	234,103
PERSONNEL SUBTOTAL	6,509,903	7,764,624	8,029,135	264,511
NON-PERSONNEL				
Supplies	\$ 50,704	\$ 74,717	\$ 69,049	\$ (5,668)
Contracts	1,182,463	2,188,055	2,148,500	(39,555)
Information Technology	190,516	179,404	245,264	65,860
Energy and Utilities	79,705	91,548	4,511	(87,037)
Other	6,913	24,770	24,770	-
NON-PERSONNEL SUBTOTAL	1,510,300	2,558,494	2,492,094	(66,400)
Total	\$ 8,020,203	\$ 10,323,118	\$ 10,521,229	\$ 198,111

Planning

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 935,096	\$ 1,187,497	\$ 558,675	\$ (628,822)
Licenses and Permits	3,058,942	2,653,269	2,310,000	(343,269)
Other Revenue	1,815	1,000	500	(500)
Total	\$ 3,995,853	\$ 3,841,766	\$ 2,869,175	\$ (972,591)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 34,591
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	44,533
20000116	Assistant Engineer-Traffic	1.00	3.00	3.00	57,866 - 69,722	183,676
20001083	Assistant Planning Director	1.00	1.00	1.00	31,741 - 173,971	140,000
90001233	Assistant to the Director	0.00	0.35	0.00	46,966 - 172,744	-
90001155	Assistant to the Planning Director	0.35	0.00	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	4.00	4.00	66,622 - 80,454	309,954
20000119	Associate Management Analyst	2.00	1.00	1.00	54,059 - 65,333	65,333
20000162	Associate Planner	14.00	11.00	9.00	56,722 - 68,536	582,110
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,752
20000303	Community Development Specialist 4	2.00	2.00	1.00	66,768 - 80,891	80,891
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	113,275
20001179	Deputy Planning Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	1.00	1.00	3.00	76,794 - 92,851	273,561
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	1.00	1.00	0.00	41,558 - 50,232	-
90001073	Management Intern	0.66	0.66	0.00	24,274 - 29,203	-
20000669	Park Designer	2.00	4.00	4.00	66,664 - 80,496	306,920
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20001132	Planning Director	1.00	1.00	1.00	59,155 - 224,099	170,000
90001145	Planning Intern	1.32	1.32	1.32	24,274 - 29,203	35,226
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	121,098
20001222	Program Manager	3.00	3.00	3.00	46,966 - 172,744	303,000
20000015	Senior Management Analyst	0.00	2.00	2.00	59,363 - 71,760	142,371
20000918	Senior Planner	13.75	16.75	17.75	65,354 - 79,019	1,381,673
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(146,079)
	Landscape Architect Lic					34,148
	Overtime Budgeted					15,000

Planning

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Reg Pay For Engineers				49,601
	Sick Leave - Hourly				2,906
	Termination Pay Annual Leave				16,099
FTE, Salaries, and Wages Subtotal		62.08	67.08	65.07	\$ 4,871,373
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
	Employee Offset Savings	\$ 40,168	\$ 42,629	\$ 42,611	\$ (18)
	Flexible Benefits	396,131	575,189	632,046	56,857
	Insurance	24	-	-	-
	Long-Term Disability	34,879	15,374	15,142	(232)
	Medicare	55,475	69,823	69,782	(41)
	Other	24	-	-	-
	Other Post-Employment Benefits	319,389	370,818	361,059	(9,759)
	Retiree Medical Trust	1,947	4,115	4,066	(49)
	Retirement 401 Plan	3,535	3,877	3,761	(116)
	Retirement ADC	1,495,187	1,424,362	1,563,088	138,726
	Retirement DROP	9,060	9,330	12,117	2,787
	Risk Management Administration	45,701	66,150	62,403	(3,747)
	Supplemental Pension Savings Plan	197,326	289,373	292,488	3,115
	Unemployment Insurance	8,077	8,815	8,687	(128)
	Workers' Compensation	33,620	43,804	90,512	46,708
Fringe Benefits Subtotal		\$ 2,640,542	\$ 2,923,659	\$ 3,157,762	\$ 234,103
Total Personnel Expenditures				\$ 8,029,135	

Facilities Financing Program

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	16.35	16.70	16.35	(0.35)
Personnel Expenditures	\$ 1,421,297	\$ 1,794,807	\$ 1,949,191	\$ 154,384
Non-Personnel Expenditures	301,897	390,433	463,127	72,694
Total Department Expenditures	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318	\$ 227,078
Total Department Revenue	\$ 1,836,694	\$ 2,185,240	\$ 2,412,318	\$ 227,078

Facilities Financing Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Facilities Financing Program	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318	\$ 227,078
Total	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318	\$ 227,078

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Facilities Financing Program	16.35	16.70	16.35	(0.35)
Total	16.35	16.70	16.35	(0.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 178,496	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	61,153	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	9,001	-
Employee Rewards and Recognition Program Addition of Non Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	1,752	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(23,324)	-

Facilities Financing Program

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revenue Adjustment	0.00	-	227,078
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	(0.35)	\$ 227,078	\$ 227,078

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 821,543	\$ 1,150,645	\$ 1,165,558	\$ 14,913
Fringe Benefits	599,754	644,162	783,633	139,471
PERSONNEL SUBTOTAL	1,421,297	1,794,807	1,949,191	154,384
NON-PERSONNEL				
Supplies	\$ 4,562	\$ 12,011	\$ 12,611	\$ 600
Contracts	222,724	281,976	345,069	63,093
Information Technology	58,926	93,812	102,813	9,001
Energy and Utilities	587	1,190	1,190	-
Other	53	1,294	1,294	-
Transfers Out	15,046	-	-	-
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	301,897	390,433	463,127	72,694
Total	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318	\$ 227,078

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,745,623	\$ 2,159,140	\$ 2,386,218	\$ 227,078
Licenses and Permits	91,000	24,000	25,500	1,500
Rev from Money and Prop	71	2,100	600	(1,500)
Total	\$ 1,836,694	\$ 2,185,240	\$ 2,412,318	\$ 227,078

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,818
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	115,357
90000743	Principal Engineering Aide	0.00	0.35	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	115,799
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	109,855
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	90,224
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	426,972
90000970	Supervising Management Analyst	0.35	0.35	0.35	66,768 - 80,891	28,312
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	35,870
	Bilingual - Regular					1,456
	Overtime Budgeted					11,720
	Reg Pay For Engineers					13,534

Facilities Financing Program

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Sick Leave - Hourly				859
	Vacation Pay In Lieu				4,000
FTE, Salaries, and Wages Subtotal		16.35	16.70	16.35	\$ 1,165,558
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
	Employee Offset Savings	\$ 7,771	\$ 7,263	\$ 8,178	\$ 915
	Flexible Benefits	96,735	137,337	171,314	33,977
	Long-Term Disability	7,520	3,576	3,616	40
	Medicare	10,102	13,880	14,257	377
	Other	2,094	-	-	-
	Other Post-Employment Benefits	72,448	88,290	94,704	6,414
	Retiree Medical Trust	69	756	628	(128)
	Retirement 401 Plan	265	-	500	500
	Retirement ADC	328,264	281,724	370,163	88,439
	Retirement DROP	5,197	6,083	6,243	160
	Risk Management Administration	10,488	15,750	16,368	618
	Supplemental Pension Savings Plan	46,384	75,120	71,143	(3,977)
	Unemployment Insurance	1,748	2,048	2,075	27
	Workers' Compensation	10,671	12,335	24,444	12,109
Fringe Benefits Subtotal		\$ 599,754	\$ 644,162	\$ 783,633	\$ 139,471
Total Personnel Expenditures				\$ 1,949,191	

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,796	\$ 117,296	\$ 119,872
TOTAL BALANCE AND RESERVES	\$ 3,796	\$ 117,296	\$ 119,872
REVENUE			
Charges for Current Services	\$ 1,745,623	\$ 2,159,140	\$ 2,386,218
Licenses and Permits	91,000	24,000	25,500
Revenue from Use of Money and Property	71	2,100	600
TOTAL REVENUE	\$ 1,836,694	\$ 2,185,240	\$ 2,412,318
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,840,490	\$ 2,302,536	\$ 2,532,190
OPERATING EXPENSE			
Personnel Expenses	\$ 821,543	\$ 1,150,645	\$ 1,165,558
Fringe Benefits	599,754	644,162	783,633
Supplies	4,562	12,011	12,611
Contracts	222,724	281,976	345,069
Information Technology	58,926	93,812	102,813
Energy and Utilities	587	1,190	1,190
Other Expenses	53	1,294	1,294
Transfers Out	15,046	–	–
Capital Expenditures	–	150	150
TOTAL OPERATING EXPENSE	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318
TOTAL EXPENSE	\$ 1,723,194	\$ 2,185,240	\$ 2,412,318
BALANCE	\$ 117,296	\$ 117,296	\$ 119,872
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,840,490	\$ 2,302,536	\$ 2,532,190

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Police



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Department Description

For 127 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

The Department's vision is:

A police department whose employees feel valued, work together in community partnerships to be a model of excellence in policing, and foster the highest level of public trust and safety

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

- Reduce violent crime

Police

- Improve priority call response times
- Ensure effective policing

Goal 2: Ensure accountability to high standards of performance, ethics, and professional conduct

- Require professional and ethical behavior by employees
- Achieve sound decision making
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

Goal 3: Strive for continuous improvement in efficiency and effectiveness

- Ensure continuous improvement of operations
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated FY2016	Target FY2017
1. Part I violent crimes per 1,000	4.0	4.0	4.0	4.0
2. Part I violent crime clearance rate	53.0%	51.2%	47.0%	50.0%
3. Average response time to priority E calls (in minutes)	7.0	6.9	7.1	7.0
4. Average response time to priority 1 calls (in minutes)	12.0	13.2	14.9	14.0
5. Average response time to priority 2 calls (in minutes)	25.0	30.6	37.3 ²	27.0
6. Average response time to priority 3 calls (in minutes)	60.0	76.8	93.3 ³	80.0
7. Average response time to priority 4 calls (in minutes)	70.0	83.3	135.0 ⁴	90.0
8. Number of community meetings attended by department members per month	N/A	N/A	166	140
9. Percentage increase in social media and Nextdoor participants	N/A	N/A	52% ⁵	5%
10. Average rating on patrol customer survey results	N/A	N/A	4.7	≥4.0
11. Percentage change in number of citizen complaints compared to prior year	≤-5.0%	-5.3%	-12.0%	≤-5.0%
12. Percentage of active employee's attendance for non-bias-based policing training	100%	99%	99%	100%
13. Percentage of proactive time ⁶	N/A	16.2%	14.7%	15.0%
14. Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities ⁷	N/A	TBD ⁸	≤5	≤5

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.

Police

2. A focus on the de-escalation of higher priority calls is anticipated to result in increased response times to priority 2 calls.
3. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts is anticipated to result in increased response times to priority 3 calls.
4. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts is anticipated to result in increased response times to priority 4 calls.
5. Based on the percentage increased from July 1, 2015 through March 2016.
6. Proactive time is when an officer is not on a dispatched call, but is proactively preventing and deterring crime by addressing a specific need in a directed and focused manner.
7. All data is from the prior calendar year.
8. Data from the Federal Bureau of Investigation's (FBI) annual report entitled "Crime in the United States" is not available until Fall 2016.



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	2,587.52	2,632.01	2,645.01	13.00
Personnel Expenditures	\$ 360,108,259	\$ 370,297,215	\$ 369,235,742	\$ (1,061,473)
Non-Personnel Expenditures	70,732,609	71,142,303	68,277,432	(2,864,871)
Total Department Expenditures	\$ 430,840,868	\$ 441,439,518	\$ 437,513,174	\$ (3,926,344)
Total Department Revenue	\$ 49,685,360	\$ 54,943,764	\$ 48,405,930	\$ (6,537,834)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	\$ 40,383,545	\$ 45,204,280	\$ -	\$ (45,204,280)
Centralized Investigations Division	69,178,962	69,480,921	70,150,014	669,093
Department Operations Division	33,199,348	26,577,915	33,687,511	7,109,596
Family Justice Center	654,911	837,730	-	(837,730)
Neighborhood Policing Division	60,208,031	63,651,372	56,358,074	(7,293,298)
Patrol Operations Division	221,344,622	229,748,921	202,611,368	(27,137,553)
Traffic, Youth & Event Services	-	-	38,836,170	38,836,170
Training/Employee Development Division	-	-	31,976,062	31,976,062
Total	\$ 424,969,419	\$ 435,501,139	\$ 433,619,199	\$ (1,881,940)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administrative Services	267.28	268.95	0.00	(268.95)
Centralized Investigations Division	423.00	430.00	442.00	12.00
Department Operations Division	87.05	105.00	112.50	7.50
Family Justice Center	4.00	6.00	0.00	(6.00)
Neighborhood Policing Division	403.19	447.06	296.34	(150.72)
Patrol Operations Division	1,403.00	1,375.00	1,225.00	(150.00)
Traffic, Youth & Event Services	0.00	0.00	248.06	248.06
Training/Employee Development Division	0.00	0.00	321.11	321.11
Total	2,587.52	2,632.01	2,645.01	13.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefits Increase	0.00	\$ 5,880,000	\$ -
Addition of personnel expenditures to reflect an increase in flexible benefit allotments for Police Officers per the Memorandum of Understanding with the Police Officers Association.			
Addition of Overtime Expenditures	0.00	3,000,000	-
Addition of personnel expenditures to align with historical expenditure levels.			

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,541,412	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,984,034	-
Maintenance and Improvement of Police Facilities Addition of non-personnel expenditures to support the maintenance of Police Department facilities such as a feasibility study on elevators and a energy management system at Police Headquarters.	0.00	1,000,000	-
Crime Lab Unit Support Addition of 5.00 FTE positions to support the crime lab unit.	5.00	504,519	-
Addition of Civilian Positions Addition of 5.00 FTE civilian positions and associated non-personnel expenditures to support the Police Department's operations.	5.00	335,185	-
Addition of Sworn Positions Addition of 3.00 Police Officer 2s and associated non-personnel expenditures to support the Police Department's operations.	3.00	308,527	-
Police Body Worn Cameras Addition of non-personnel expenditures for the purchase of body worn cameras for new officers.	0.00	300,000	-
Uniform and Equipment Increase Addition of non-personnel expenditures to support the purchase and maintenance of Police uniforms and equipment.	0.00	161,700	-
Peace Officer Standards and Training (POST) Addition of non-personnel expenditures to support an increase in department reimbursement costs for Peace Officer Standards and Training (POST).	0.00	150,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	101,717	-
Canine Unit Vehicles Addition of non-personnel expenditures for two vehicles to support the Canine Unit.	0.00	100,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(575)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(7,159,330)	(7,148,394)

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(11,089,129)	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
San Diego Chargers Football Event Revenue	0.00	-	983,851
Addition of revenue associated with San Diego Charger football game policing services.			
Special Event Traffic Controller Revenue	0.00	-	600,000
Addition of revenue associated with Petco Park special event traffic control.			
QUALCOMM Stadium Special Events Revenue	0.00	-	5,000
Addition of revenue associated with special event policing services at QUALCOMM Stadium.			
Safety Sales Tax Revenue	0.00	-	2,155
Adjustment to reflect an increase in Safety Sales Tax revenue.			
Sports Training, Academics, & Recreation/Police Athletic League (STAR/PAL) Position Revenue Reduction	0.00	-	(95,000)
Adjustment to reflect revised revenue projections.			
Abandoned Vehicle Abatement (AVA) Program	0.00	-	(900,000)
Adjustment to reflect an anticipated revenue decrease due to the dissolution of the Abandoned Vehicle Abatement Program.			
Total	13.00	\$ (1,881,940)	\$ (6,552,388)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 209,570,642	\$ 213,205,394	\$ 212,496,087	\$ (709,307)
Fringe Benefits	150,537,617	157,091,821	156,739,655	(352,166)
PERSONNEL SUBTOTAL	360,108,259	370,297,215	369,235,742	(1,061,473)
NON-PERSONNEL				
Supplies	\$ 6,607,903	\$ 7,141,702	\$ 7,168,578	\$ 26,876
Contracts	34,276,255	34,136,415	36,589,243	2,452,828
Information Technology	8,324,928	6,474,046	8,458,080	1,984,034
Energy and Utilities	9,851,389	10,459,951	11,521,116	1,061,165
Other	114,380	100,025	100,025	-
Transfers Out	5,001,498	5,605,132	-	(5,605,132)
Capital Expenditures	305,126	1,265,196	252,946	(1,012,250)
Debt	379,681	21,457	293,469	272,012
NON-PERSONNEL SUBTOTAL	64,861,160	65,203,924	64,383,457	(820,467)
Total	\$ 424,969,419	\$ 435,501,139	\$ 433,619,199	\$ (1,881,940)

Police

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 11,306,669	\$ 11,859,137	\$ 12,964,137	\$ 1,105,000
Fines Forfeitures and Penalties	21,003,817	20,526,344	20,526,344	-
Licenses and Permits	4,216,028	4,607,082	4,607,082	-
Other Local Taxes	1,452,176	1,256,000	1,456,000	200,000
Other Revenue	760,071	500,698	550,698	50,000
Rev from Federal Agencies	321,289	656,720	356,720	(300,000)
Rev from Money and Prop	408,927	416,149	-	(416,149)
Rev from Other Agencies	1,940,758	758,423	713,423	(45,000)
Transfers In	3,711,433	11,037,765	3,891,526	(7,146,239)
Total	\$ 45,121,168	\$ 51,618,318	\$ 45,065,930	\$ (6,552,388)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 183,652
90000011	Account Clerk - Hourly	1.05	0.00	0.00	31,491 - 37,918	-
20000007	Accountant 3	1.00	0.00	0.00	59,363 - 71,760	-
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	12.00	13.00	12.00	42,578 - 51,334	590,426
20000050	Assistant Management Analyst	1.00	1.00	2.00	44,470 - 54,059	98,090
20001190	Assistant Police Chief	5.00	5.00	5.00	46,966 - 172,744	720,034
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	130,442
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	123,397
20000119	Associate Management Analyst	15.00	16.00	17.00	54,059 - 65,333	998,834
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	71,294
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	90,265
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	462,417
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	36,275 - 43,722	31,922
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	29,931 - 36,067	78,719
20000539	Clerical Assistant 2	9.00	8.00	8.00	29,931 - 36,067	273,072
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	112,676
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	464,652
20000348	Criminalist 2	13.00	15.00	16.00	74,942 - 90,542	1,350,203
20000349	Criminalist 2	12.00	11.00	13.00	74,942 - 90,542	1,147,550
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	75.00	73.00	74.00	37,440 - 45,178	3,227,831
90000386	Dispatcher 2 - Hourly	1.21	1.88	1.88	37,440 - 45,178	70,387
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	164,236
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	55,383
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	101,240
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	177,964
20000290	Information Systems Analyst 2	6.00	5.00	5.00	54,059 - 65,333	314,313
20000293	Information Systems Analyst 3	5.00	4.00	5.00	59,363 - 71,760	346,403
20000998	Information Systems Analyst 4	2.00	3.00	3.00	66,768 - 80,891	242,673
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
20000730	Interview and Interrogation Specialist 3	3.00	3.00	3.00	62,254 - 75,067	225,201
20000590	Laboratory Technician	2.00	2.00	3.00	40,622 - 49,067	145,238
20000577	Latent Print Examiner 2	12.00	13.00	13.00	59,634 - 72,072	860,926
90001073	Management Intern - Hourly	0.75	0.75	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	35,630 - 42,848	1,680,826
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	847,638
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	310,500
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	230,422
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	46,919
20000722	Police Agent	2.00	1.00	0.00	65,874 - 79,664	-
20000717	Police Captain	14.00	14.00	15.00	115,877 - 138,778	2,063,906
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,456
20000308	Police Code Compliance Officer	5.00	5.00	5.00	43,014 - 51,709	257,511
20000309	Police Code Compliance Supervisor	1.00	0.00	0.00	49,462 - 59,446	-
20000719	Police Detective	333.17	337.00	337.00	65,998 - 79,747	25,705,182
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	149,760
20000987	Police Dispatch Supervisor	11.00	13.00	13.00	54,746 - 66,040	855,241
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	45,240 - 54,538	54,740
20000729	Police Dispatcher	56.00	61.00	61.00	45,240 - 54,538	3,126,094
20000716	Police Investigative Service Officer 2	8.00	0.00	1.00	40,643 - 49,067	49,067
20000715	Police Investigative Service Officer 2	2.00	20.00	23.00	40,643 - 49,067	974,731
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	590,034
20000718	Police Lieutenant	52.00	54.00	55.00	97,594 - 116,813	6,383,068
20000721	Police Officer 2	1,311.83	1,325.00	1,328.00	62,837 - 75,941	94,927,471
20000723	Police Officer 3	7.83	9.00	9.00	65,998 - 79,747	660,175
20000734	Police Property and Evidence Clerk	13.50	14.50	14.50	34,611 - 41,517	597,483
20000735	Police Records Clerk	25.00	25.00	25.00	32,968 - 39,811	932,397
20000582	Police Records Data Specialist	9.00	10.00	10.00	32,074 - 38,834	366,068
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	38,834 - 46,675	90,351
20000724	Police Sergeant	285.17	289.00	288.00	76,274 - 92,206	25,885,580
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	89,788
20000329	Police Service Officer 2	6.00	7.00	7.00	39,187 - 47,133	321,985

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001234	Program Coordinator	0.00	4.00	4.00	23,005 - 137,904	360,908
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	531,384
20000759	Programmer Analyst 3	1.00	1.00	0.00	54,059 - 65,333	-
20000761	Project Officer 1	1.00	1.00	1.00	66,622 - 80,454	80,454
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	42,682 - 51,397	154,191
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	70,383
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000927	Senior Clerk/Typist	11.00	12.00	12.00	36,067 - 43,514	496,350
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior HVACR Technician	1.00	1.00	1.00	49,462 - 59,384	49,462
20000015	Senior Management Analyst	1.00	2.00	2.00	59,363 - 71,760	131,123
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	63,398
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	37,835 - 45,781	32,160
20000882	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	135,959
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	65,333
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	138,076
20001013	Special Event Traffic Controller 1	0.50	0.50	0.00	33,946 - 40,810	-
90001013	Special Event Traffic Controller 1 - Hourly	39.19	39.06	39.06	33,946 - 40,810	1,325,915
20001006	Supervising Cal-ID Technician	3.00	4.00	4.00	41,600 - 50,253	195,870
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20000892	Supervising Criminalist	4.00	4.00	4.00	86,195 - 104,125	416,500
20000313	Supervising Department Human Resources Analyst	1.00	0.00	0.00	66,768 - 80,891	-
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	88,275
20000970	Supervising Management Analyst	4.00	2.00	2.00	66,768 - 80,891	159,216
20000756	Word Processing Operator	38.75	38.75	39.25	31,491 - 37,918	1,465,949
	2-Wheel Motorcycle (POA)					115,052
	2nd Watch Shift					1,277,413
	3-Wheel Motorcycle (MEA)					101,088
	3rd Watch Shift					1,386,725
	Acct Recon Pay					94,196
	Admin Assign Pay					55,320
	Advanced Post Certificate					8,218,865
	Air Support Trainer					11,201
	Bilingual - Dispatcher					30,576

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Bilingual - POA				626,328
	Bilingual - Regular				84,448
	Budgeted Vacancy Savings				(16,313,637)
	Canine Care				136,453
	Comm Relations				47,826
	Core Instructor Pay				14,997
	Detective Pay				479,440
	Dispatch Cert Pay				321,541
	Dispatcher Training				167,724
	Emergency Negotiator				58,861
	Field Training Pay				811,547
	Flight Pay				78,597
	Intermediate Post Certificate				1,260,398
	Latent Print Exam Cert				28,832
	Night Shift Pay				9,338
	Overtime Budgeted				20,997,071
	Sick Leave - Hourly				50,328
	Split Shift Pay				371,844
	Swat Team Pay				285,738
	Termination Pay Annual Leave				1,000,522
	Vacation Pay In Lieu				3,700,158
FTE, Salaries, and Wages Subtotal		2,587.52	2,632.01	2,645.01	\$ 212,496,087
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
	Employee Offset Savings	\$ 4,264,909	\$ 3,854,534	\$ 3,679,496	\$ (175,038)
	Flexible Benefits	24,120,688	30,905,582	33,490,009	2,584,427
	Insurance	2,162	-	-	-
	Long-Term Disability	1,563,397	576,640	551,459	(25,181)
	Medicare	2,902,693	2,628,831	2,507,362	(121,469)
	Other Post-Employment Benefits	14,800,629	14,367,726	14,022,111	(345,615)
	Retiree Medical Trust	13,726	16,294	17,650	1,356
	Retirement 401 Plan	20,398	19,095	16,707	(2,388)
	Retirement ADC	85,989,387	87,094,579	83,531,214	(3,563,365)
	Retirement DROP	857,493	846,672	919,225	72,553
	Retirement Offset Contribution	(1)	-	-	-
	Risk Management Administration	2,126,649	2,563,050	2,423,487	(139,563)
	Supplemental Pension Savings Plan	2,040,769	2,167,967	2,061,035	(106,932)
	Unemployment Insurance	360,352	330,354	316,637	(13,717)
	Unused Sick Leave	1	-	-	-
	Workers' Compensation	11,474,365	11,720,497	13,203,263	1,482,766
Fringe Benefits Subtotal		\$ 150,537,617	\$ 157,091,821	\$ 156,739,655	\$ (352,166)
Total Personnel Expenditures				\$ 369,235,742	

Police

Police Decentralization Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ 4,509,556	\$ 2,003,262	\$ -	\$ (2,003,262)
Total	\$ 4,509,556	\$ 2,003,262	\$ -	\$ (2,003,262)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (2,003,262)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Total	0.00	\$ (2,003,262)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 4,509,556	\$ -	\$ -	\$ -
Transfers Out	-	2,003,262	-	(2,003,262)
NON-PERSONNEL SUBTOTAL	4,509,556	2,003,262	-	(2,003,262)
Total	\$ 4,509,556	\$ 2,003,262	\$ -	\$ (2,003,262)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transfers In	\$ 3,749,765	\$ -	\$ -	\$ -
Total	\$ 3,749,765	\$ -	\$ -	\$ -

Seized & Forfeited Assets Fund

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 1,294	\$ -	\$ -	\$ -
Total	\$ 1,294	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ -	\$ 11,919	\$ 11,919	\$ -
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 11,919	\$ 11,919	\$ -
NON-PERSONNEL SUBTOTAL	-	11,919	11,919	-
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881	\$ -
Rev from Money and Prop	13	-	-	-
Total	\$ 13	\$ 11,881	\$ 11,881	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ 1,272,223	\$ 1,678,565	\$ 1,622,869	\$ (55,696)
Total	\$ 1,272,223	\$ 1,678,565	\$ 1,622,869	\$ (55,696)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (55,696)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (55,696)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 882,889	\$ 1,674,860	\$ 718,978	\$ (955,882)
Energy and Utilities	389,334	3,705	903,891	900,186
NON-PERSONNEL SUBTOTAL	1,272,223	1,678,565	1,622,869	(55,696)
Total	\$ 1,272,223	\$ 1,678,565	\$ 1,622,869	\$ (55,696)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Federal Agencies	\$ 805,254	\$ 1,069,307	\$ 1,069,307	\$ -
Rev from Money and Prop	6,599	-	-	-
Total	\$ 811,853	\$ 1,069,307	\$ 1,069,307	\$ -

Police

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ -	\$ 119,187	\$ 119,187	\$ -
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	\$ -
NON-PERSONNEL SUBTOTAL	-	119,187	119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Federal Agencies	\$ 654	\$ 118,812	\$ 118,812	\$ -
Rev from Money and Prop	21	-	-	-
Total	\$ 675	\$ 118,812	\$ 118,812	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ 89,670	\$ -	\$ -	\$ -
Total	\$ 89,670	\$ -	\$ -	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 89,670	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	89,670	-	-	-
Total	\$ 89,670	\$ -	\$ -	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 592	\$ -	\$ -	\$ -
Total	\$ 592	\$ -	\$ -	\$ -

State COPS

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Department Operations Division	\$ -	\$ -	\$ 2,140,000	\$ 2,140,000
Neighborhood Policing Division	-	2,125,446	-	(2,125,446)
Total	\$ -	\$ 2,125,446	\$ 2,140,000	\$ 14,554

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment and Security Enhancements Addition of non-personnel expenditures to upgrade police safety equipment and provide security enhancements to Police Department headquarters.	0.00	\$ 2,140,000	\$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(2,125,446)	-
Revised Revenue Adjustment to reflect an anticipated revenue increase due to higher than expected allotment.	0.00	-	14,554
Total	0.00	\$ 14,554	\$ 14,554

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 2,125,446	\$ 2,140,000	\$ 14,554
NON-PERSONNEL SUBTOTAL	-	2,125,446	2,140,000	14,554
Total	\$ -	\$ 2,125,446	\$ 2,140,000	\$ 14,554

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Federal Agencies	\$ -	\$ 2,125,446	\$ 2,140,000	\$ 14,554
Total	\$ -	\$ 2,125,446	\$ 2,140,000	\$ 14,554

Police

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,218,604	\$ 2,458,813	\$ -
TOTAL BALANCE AND RESERVES	\$ 3,218,604	\$ 2,458,813	\$ -
REVENUE			
Transfers In	\$ 3,749,765	\$ -	\$ -
TOTAL REVENUE	\$ 3,749,765	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,968,369	\$ 2,458,813	\$ -
OPERATING EXPENSE			
Contracts	\$ 4,509,556	\$ -	\$ -
Transfers Out	-	2,003,262	-
TOTAL OPERATING EXPENSE	\$ 4,509,556	\$ 2,003,262	\$ -
TOTAL EXPENSE	\$ 4,509,556	\$ 2,003,262	\$ -
BALANCE	\$ 2,458,813	\$ 455,551	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,968,369	\$ 2,458,813	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,869,436	\$ 1,411,048	\$ 1,427,594
TOTAL BALANCE AND RESERVES	\$ 1,869,436	\$ 1,411,048	\$ 1,427,594
REVENUE			
Revenue from Federal Agencies	\$ 805,908	\$ 1,200,000	\$ 1,200,000
Revenue from Other Agencies	—	—	—
Revenue from Use of Money and Property	7,927	—	—
TOTAL REVENUE	\$ 813,835	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,683,270	\$ 2,611,048	\$ 2,627,594
OPERATING EXPENSE			
Contracts	\$ 882,889	\$ 1,805,966	\$ 850,084
Information Technology	—	—	—
Energy and Utilities	389,334	3,705	903,891
TOTAL OPERATING EXPENSE	\$ 1,272,223	\$ 1,809,671	\$ 1,753,975
TOTAL EXPENSE	\$ 1,272,223	\$ 1,809,671	\$ 1,753,975
BALANCE	\$ 1,411,048	\$ 801,377	\$ 873,619
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,683,270	\$ 2,611,048	\$ 2,627,594

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Police

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 192,287	\$ 103,209	\$ -
TOTAL BALANCE AND RESERVES	\$ 192,287	\$ 103,209	\$ -
REVENUE			
Revenue from Use of Money and Property	\$ 592	\$ -	\$ -
TOTAL REVENUE	\$ 592	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 192,879	\$ 103,209	\$ -
OPERATING EXPENSE			
Contracts	\$ 89,670	\$ -	\$ -
Transfers Out	-	-	-
TOTAL OPERATING EXPENSE	\$ 89,670	\$ -	\$ -
TOTAL EXPENSE	\$ 89,670	\$ -	\$ -
BALANCE	\$ 103,209	\$ 103,209	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 192,879	\$ 103,209	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 1,222,395
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 1,222,395
REVENUE			
Revenue from Federal Agencies	\$ -	\$ 2,125,446	\$ 2,140,000
Revenue from Other Agencies	-	-	-
Revenue from Use of Money and Property	-	-	-
Transfers In	-	-	-
TOTAL REVENUE	\$ -	\$ 2,125,446	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 2,125,446	\$ 3,362,395
OPERATING EXPENSE			
Supplies	\$ -	\$ 2,125,446	\$ 2,140,000
Information Technology	-	-	-
TOTAL OPERATING EXPENSE	\$ -	\$ 2,125,446	\$ 2,140,000
TOTAL EXPENSE	\$ -	\$ 2,125,446	\$ 2,140,000
BALANCE	\$ -	\$ -	\$ 1,222,395
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 2,125,446	\$ 3,362,395

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Public Safety Services & Debt Service Fund



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Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Services & Debt Service Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	8,802,584	9,159,111	9,166,621	7,510
Total Department Expenditures	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621	\$ 7,510
Total Department Revenue	\$ 8,811,651	\$ 9,159,111	\$ 9,166,621	\$ 7,510

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Public Safety Services & Debt Service Fund	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621	\$ 7,510
Total	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621	\$ 7,510

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ 7,510	\$ 7,510
Adjustment to reflect Fiscal Year 2017 non-personnel expenditures and revenue projections.			
Total	0.00	\$ 7,510	\$ 7,510

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Transfers Out	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621	\$ 7,510
NON-PERSONNEL SUBTOTAL	8,802,584	9,159,111	9,166,621	7,510
Total	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621	\$ 7,510

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Sales Tax	\$ 8,787,989	\$ 9,159,111	\$ 9,166,621	\$ 7,510
Rev from Money and Prop	23,662	-	-	-
Total	\$ 8,811,651	\$ 9,159,111	\$ 9,166,621	\$ 7,510

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 657,445	\$ 666,513	\$ 666,513
TOTAL BALANCE AND RESERVES	\$ 657,445	\$ 666,513	\$ 666,513
REVENUE			
Revenue from Use of Money and Property	\$ 23,662	\$ -	\$ -
Sales Tax	8,787,989	9,159,111	9,166,621
TOTAL REVENUE	\$ 8,811,651	\$ 9,159,111	\$ 9,166,621
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,469,097	\$ 9,825,624	\$ 9,833,134
OPERATING EXPENSE			
Transfers Out	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621
TOTAL OPERATING EXPENSE	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621
TOTAL EXPENSE	\$ 8,802,584	\$ 9,159,111	\$ 9,166,621
BALANCE	\$ 666,513	\$ 666,513	\$ 666,513
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,469,097	\$ 9,825,624	\$ 9,833,134

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Public Utilities



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Department Description

The City of San Diego Public Utilities Department provides water service to the City of San Diego through the Water Utility Fund, wastewater collection for the City of San Diego through the Municipal Wastewater Fund, and wastewater treatment and disposal services for the City of San Diego and regional partners through the Metropolitan Wastewater Fund.

The Department's mission is:

To provide reliable water utility services that protects the health of our communities and the environment

The Department's vision is:

A world-class water utility for a world-class city

Did you know?

- Pure Water San Diego is the City's phased, multi-year program to use proven water purification technology to produce a safe, sustainable, and necessary high quality water supply for San Diego. The program is a cost-effective investment for San Diego's future water needs and will provide a reliable drinking water supply that is locally-controlled and drought-proof. An initial 30-million gallon per day water purification facility is planned to be in operation by 2021. The long term goal, to produce 83 million gallons of purified water per day (one-third of San Diego's future drinking water supply), is planned to be reached in 2035.
- The Public Utilities Department operates the premier ocean monitoring program in the United States and is one of the foremost in the world. This includes collecting and analyzing tens of thousands of ocean samples and a half million pieces of chemical, biological, and oceanographic data annually to ensure that treatment operations continue to protect the ocean environment.
- The Public Utilities Department is the largest generator of renewable/green energy in the region (24.3 megawatts – equivalent to producing enough power for over 16,000 single family homes), which directly

Public Utilities

benefits our ratepayers by being utilized in operations and reducing the amount of energy needed to be purchased through SDG&E.

- Due to continued investments in our water and wastewater infrastructure, water main breaks and sanitary sewer overflows have been reduced by 43% and 24%, respectively, since Fiscal Year 2013.
- The Public Utilities Department operates nine reservoirs in San Diego that offer various opportunities for recreational activities including fishing, boating, windsurfing, and water skiing – all while providing a local water resource.
- Over the next three years, the Public Utilities Department will be installing advanced meters citywide. This will allow customers to monitor their water use on a near real time basis and provide a tool for customers to better understand their water usage. This also provides more control for customers to participate in conservation and impact their billing.

Goals and Objectives

Goal 1: Provide a safe, high quality, and sustainable water supply

- Diversify water supply and promote conservation
- Address carbon footprint and energy management

Goal 2: Be a fiscally sound operation with a responsive, safe, and engaged workforce

- Optimize rate structure and minimize impacts
- Meet or exceed industry standards for workplace and employee safety
- Support employee development in job skills and leadership
- Create a culture of engagement, empowerment, and commitment

Goal 3: Build trust and support by being a proactive customer-oriented water utility

- Build stakeholder understanding and support
- Develop a customer-focused culture

Goal 4: Sustain a resilient water utility infrastructure

- Manage assets optimally to result in high quality and reliable service
- Invest in infrastructure through effective planning and innovative, streamlined processes and partnerships

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage reduction of per capita water consumption ³	N/A	N/A	N/A	5%
2. Percentage reduction of imported water ³	N/A	N/A	N/A	5%
3. Percentage of Pure Water Phase 1 plan developed and implemented on schedule	N/A	N/A	N/A	100%
4. Average number of days to respond to and resolve customer-initiated service investigations	10.0	17.5	10.0	10.0
5. Miles of sewer mains replaced, repaired, or rehabilitated ⁴	45.0	39.4	35.0	35.0
6. Miles of water mains awarded for replacement ⁵	28.0	27.8	45.0	45.0
7. Average number of minutes for water main break response time	N/A	N/A	N/A	30.0

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. Reduction of per capita consumption and imported water is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year.
4. The Public Utilities Department is responsible for engineer programming for mileage; however, the Public Works Department is responsible for the execution.



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Public Utilities

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	1,589.46	1,653.36	1,644.74	(8.62)
Personnel Expenditures	\$ 155,422,296	\$ 160,291,067	\$ 164,641,402	\$ 4,350,335
Non-Personnel Expenditures	627,511,983	716,693,718	698,193,753	(18,499,965)
Total Department Expenditures	\$ 782,934,279	\$ 876,984,785	\$ 862,835,155	\$ (14,149,630)
Total Department Revenue	\$ 896,238,246	\$ 906,040,713	\$ 990,359,613	\$ 84,318,900

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Public Utilities	\$ -	\$ -	\$ 2,577,246	\$ 2,577,246
Water	2,117,584	2,549,736	-	(2,549,736)
Total	\$ 2,117,584	\$ 2,549,736	\$ 2,577,246	\$ 27,510

Significant Budget Adjustments

	FTE	Expenditures	Revenue
San Dieguito Joint Powers Authority Addition of non-personnel expenditures for the annual Joint Powers Authority (JPA) member agency contribution.	0.00	\$ 14,728	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,782	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	669,000
Total	0.00	\$ 27,510	\$ 669,000

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 108,868	\$ 61,800	\$ 61,800	\$ -
Contracts	1,922,556	2,435,524	2,450,881	15,357
Energy and Utilities	84,415	52,412	64,565	12,153
Other	1,746	-	-	-
NON-PERSONNEL SUBTOTAL	2,117,584	2,549,736	2,577,246	27,510
Total	\$ 2,117,584	\$ 2,549,736	\$ 2,577,246	\$ 27,510

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,122,761	\$ 940,000	\$ 1,089,000	\$ 149,000
Other Revenue	201	-	-	-
Rev from Money and Prop	30,354	-	520,000	520,000
Total	\$ 1,153,316	\$ 940,000	\$ 1,609,000	\$ 669,000

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Metropolitan Wastewater - Metro	\$ 87,276,470	\$ 93,844,741	\$ -	\$ (93,844,741)
Public Utilities	108,442,891	128,385,901	221,733,360	93,347,459
Total	\$ 195,719,361	\$ 222,230,642	\$ 221,733,360	\$ (497,282)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Metropolitan Wastewater - Metro	269.40	271.08	0.00	(271.08)
Public Utilities	193.91	191.13	462.20	271.07
Total	463.31	462.21	462.20	(0.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Wastewater Treatment and Disposal Addition of non-personnel expenditures for repairs to wastewater treatment and disposal facilities.	0.00	\$ 5,125,442	\$ -
Pure Water Program Addition of non-personnel expenditures for consulting services for the Pure Water Program.	0.00	3,843,445	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,018,003	-
Marine Biology and Ocean Operations Addition of non-personnel expenditures for consulting services associated with marine biology and ocean operations.	0.00	996,000	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	982,580	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2017.	0.00	719,071	-
Contractual Services Addition of non-personnel expenditures for miscellaneous contractual services.	0.00	73,920	-
IAM Consulting Services Addition of non-personnel expenditures for consulting services associated with the Infrastructure Asset Management (IAM, formerly EAM) project.	0.00	59,250	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	0.98	56,090	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Facility Studies Addition of non-personnel expenditures for consulting services associated with environmental monitoring and technical services to assess facility needs.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.63)	16,392	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	14,918	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(12,388)	-
Reduction of Non-Personnel Expenditures Reduction in non-personnel expenditures to align budget with anticipated expenditures.	0.00	(32,309)	-
Infrastructure and Utilities Loan Program Reduction of 0.24 Associate Management Analyst and 0.12 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.	(0.36)	(45,973)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(703,121)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,284,818)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(9,373,784)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(670,100)
Total	(0.01)	\$ (497,282)	\$ (670,100)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 29,350,036	\$ 29,653,406	\$ 29,655,615	\$ 2,209
Fringe Benefits	18,476,931	18,248,657	19,287,463	1,038,806
PERSONNEL SUBTOTAL	47,826,967	47,902,063	48,943,078	1,041,015

Public Utilities

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 18,711,282	\$ 20,666,666	\$ 21,312,782	\$ 646,116
Contracts	38,356,522	52,616,525	52,838,733	222,208
Information Technology	3,639,453	5,772,103	5,068,982	(703,121)
Energy and Utilities	17,947,115	19,854,473	17,392,348	(2,462,125)
Other	799,359	415,526	398,834	(16,692)
Contingencies	-	-	3,500,000	3,500,000
Reserves	-	3,500,000	-	(3,500,000)
Transfers Out	65,150,259	69,410,933	68,884,271	(526,662)
Capital Expenditures	3,503,661	2,077,098	3,379,078	1,301,980
Debt	(215,255)	15,255	15,254	(1)
NON-PERSONNEL SUBTOTAL	147,892,394	174,328,579	172,790,282	(1,538,297)
Total	\$ 195,719,361	\$ 222,230,642	\$ 221,733,360	\$ (497,282)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 66,476,901	\$ 69,195,422	\$ 69,195,422	\$ -
Other Revenue	334,681	100,000	100,000	-
Rev from Money and Prop	1,697,932	-	134,400	134,400
Rev from Other Agencies	-	20,523,500	19,719,000	(804,500)
Transfers In	7,370,253	-	-	-
Total	\$ 75,879,768	\$ 89,818,922	\$ 89,148,822	\$ (670,100)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.51	4.89	4.89	\$31,491 - \$37,918	\$ 179,342
20000007	Accountant 3	0.33	0.33	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.33	0.33	0.33	66,768 - 88,982	29,365
90000102	Accountant 4	0.00	0.00	0.10	66,768 - 88,982	8,898
20000012	Administrative Aide 1	1.26	1.10	0.44	36,962 - 44,533	19,524
20000024	Administrative Aide 2	6.28	5.19	5.85	42,578 - 51,334	279,730
20000057	Assistant Chemist	26.00	24.00	23.00	53,789 - 65,333	1,401,994
20001140	Assistant Department Director	0.66	1.16	1.16	31,741 - 173,971	162,403
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,005 - 137,904	80,454
90001202	Assistant Deputy Director	0.00	0.00	0.35	23,005 - 137,904	28,159
20000070	Assistant Engineer-Civil	8.22	8.42	8.42	57,866 - 69,722	547,603
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	57,866 - 69,722	42,529
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,483
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	7.25	7.25	7.25	62,005 - 75,067	537,441
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	102,728

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
90000143	Associate Engineer-Civil	0.35	0.35	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	10.00	11.34	10.73	66,622 - 80,454	830,791
20000145	Associate Engineer-Civil	0.50	0.83	1.16	66,622 - 80,454	87,936
90000150	Associate Engineer-Electrical	0.00	0.00	0.35	66,622 - 80,454	25,626
20000150	Associate Engineer-Electrical	2.61	2.61	3.22	66,622 - 80,454	247,922
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	66,622 - 80,454	40,642
20000119	Associate Management Analyst	11.94	11.21	11.04	54,059 - 65,333	684,496
20000134	Associate Management Analyst	0.33	0.33	0.33	54,059 - 65,333	21,565
90000119	Associate Management Analyst	0.00	0.08	0.08	54,059 - 65,333	5,227
20000132	Associate Management Analyst	0.25	0.33	0.33	54,059 - 65,333	17,843
20000162	Associate Planner	0.66	0.34	0.34	56,722 - 68,536	21,467
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	383,251
20000648	Biologist 3	1.00	1.50	3.50	62,005 - 75,067	234,051
20000649	Biologist 3	0.24	0.24	0.24	62,005 - 75,067	17,710
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	46,559
20000205	Building Service Supervisor	1.34	1.34	1.34	45,718 - 55,286	74,079
20000224	Building Service Technician	2.34	2.34	2.34	33,322 - 39,666	85,648
20000539	Clerical Assistant 2	8.70	8.32	5.99	29,931 - 36,067	207,367
20000306	Code Compliance Officer	0.00	0.44	0.44	37,232 - 44,803	16,368
20000307	Code Compliance Supervisor	0.00	0.11	0.11	42,890 - 51,334	4,716
20000545	Contracts Processing Clerk	0.00	0.00	0.33	32,968 - 39,811	10,885
20001168	Deputy Director	2.60	2.44	2.44	46,966 - 172,744	292,800
90001168	Deputy Director	0.35	0.25	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.00	0.33	0.33	47,091 - 56,534	15,541
20000438	Equipment Painter	0.00	2.00	2.00	44,366 - 53,206	88,732
90000924	Executive Secretary	0.12	0.11	0.00	43,555 - 52,666	-
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,113
20000461	Field Representative	0.81	0.55	0.55	32,323 - 38,917	19,624
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	49,238
90000819	Golf Course Manager	0.10	0.04	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.06	3.06	2.04	54,059 - 65,333	131,128
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	170,772
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000998	Information Systems Analyst 4	1.36	1.36	1.36	66,768 - 80,891	105,216
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
90000515	Instrumentation and Control Technician	0.00	0.35	0.35	51,896 - 62,296	19,853
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	51,896 - 62,296	455,522
20000497	Irrigation Specialist	0.81	0.33	0.33	37,814 - 45,261	14,746

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000590	Laboratory Technician	17.00	19.00	20.00	40,622 - 49,067	931,306
20000618	Machinist	4.00	4.00	4.00	46,134 - 55,266	221,064
90001073	Management Intern	2.94	2.06	0.74	24,274 - 29,203	19,748
20000625	Marine Biologist 2	1.00	1.00	1.00	53,726 - 65,333	53,726
20000624	Marine Biologist 2	17.00	17.00	17.00	53,726 - 65,333	1,046,844
20000626	Marine Biologist 3	5.00	5.00	4.00	62,005 - 75,067	300,268
20000634	Organization Effectiveness Specialist 2	0.99	0.99	0.99	54,059 - 65,333	57,251
20000627	Organization Effectiveness Specialist 3	0.58	0.55	0.55	59,363 - 71,760	39,468
20000639	Organization Effectiveness Supervisor	0.33	0.66	0.66	66,768 - 80,891	51,817
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	143,839
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	132,748
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,174
20000701	Plant Process Control Electrician	19.00	19.00	19.00	51,896 - 62,296	1,138,104
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	203,649
20000705	Plant Process Control Supervisor	6.33	6.33	6.33	56,410 - 68,224	426,566
90000687	Plant Technician 1	1.00	0.00	0.00	37,814 - 45,261	-
20000687	Plant Technician 1	22.00	22.00	21.00	37,814 - 45,261	927,217
20000688	Plant Technician 2	25.00	25.00	25.00	41,454 - 49,504	1,183,142
20000689	Plant Technician 3	14.00	14.00	14.00	45,490 - 54,434	759,073
20000706	Plant Technician Supervisor	9.00	9.00	9.00	52,666 - 62,837	550,504
20000732	Power Plant Operator	4.00	4.00	4.00	49,712 - 59,342	208,478
90000733	Power Plant Supervisor	0.35	0.00	0.00	55,141 - 66,581	-
20000733	Power Plant Supervisor	2.00	2.00	2.00	55,141 - 66,581	133,162
21000184	Principal Backflow & Cross Connection Specialist	0.27	0.11	0.11	50,003 - 60,549	6,528
20000740	Principal Drafting Aide	0.99	0.88	0.88	50,003 - 60,549	52,978
20000743	Principal Engineering Aide	1.94	2.01	2.01	50,003 - 60,549	120,342
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20000227	Procurement Specialist	0.00	0.00	1.00	49,109 - 59,488	59,488
90001222	Program Manager	0.00	0.17	0.00	46,966 - 172,744	-
20001222	Program Manager	4.63	4.47	4.47	46,966 - 172,744	494,130
20000760	Project Assistant	0.12	0.12	0.12	57,866 - 69,722	7,887
20000761	Project Officer 1	0.24	0.24	0.24	66,622 - 80,454	19,030
90000761	Project Officer 1	0.10	0.04	0.00	66,622 - 80,454	-
20000766	Project Officer 2	0.54	0.44	0.44	76,794 - 92,851	35,558
20000763	Project Officer 2	0.73	0.73	0.73	76,794 - 92,851	66,162
20000768	Property Agent	0.00	0.11	0.11	59,363 - 71,760	6,528
20000783	Public Information Clerk	0.93	0.77	0.77	31,491 - 37,918	28,760
20000784	Public Information Officer	0.50	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	62,039

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	508,118
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.33	0.22	0.22	76,731 - 92,893	20,436
20000559	Recycling Program Manager	0.27	0.11	0.11	76,731 - 92,893	10,224
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	46,156
20000854	Safety Representative 2	3.31	3.31	3.31	50,461 - 61,027	198,996
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	79,700
90001042	Safety and Training Manager	0.00	0.35	0.35	66,768 - 80,891	25,706
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	30,239
21000183	Senior Backflow & Cross Connection Specialist	2.62	1.66	1.66	44,429 - 53,706	83,943
20000828	Senior Biologist	0.77	0.61	0.61	71,760 - 86,466	52,749
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
20000883	Senior Chemist	1.45	1.45	1.45	71,739 - 86,466	124,593
20000890	Senior Civil Engineer	0.33	0.33	0.33	76,794 - 92,851	30,189
20000885	Senior Civil Engineer	3.85	3.87	3.87	76,794 - 92,851	354,996
90000885	Senior Civil Engineer	0.35	0.35	0.35	76,794 - 92,851	29,564
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,644
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	19,595
20000400	Senior Drafting Aide	3.64	3.64	3.64	44,429 - 53,706	182,755
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
90000015	Senior Management Analyst	0.00	0.00	0.08	59,363 - 71,760	4,749
20000015	Senior Management Analyst	4.61	5.52	5.45	59,363 - 71,760	372,012
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000920	Senior Planner	0.81	0.44	0.55	65,354 - 79,019	41,964
20000918	Senior Planner	0.39	0.23	0.34	65,354 - 79,019	25,170
20000708	Senior Plant Technician Supervisor	7.33	7.33	7.33	60,070 - 72,467	529,619
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	63,357 - 76,440	76,440
90000968	Senior Power Plant Supervisor	0.35	0.35	0.35	63,357 - 76,440	24,352
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	481,378
20000055	Senior Wastewater Plant Operator	1.00	1.00	2.00	56,534 - 67,621	121,451
20000950	Stock Clerk	5.34	5.34	5.34	30,056 - 36,275	186,765
20000955	Storekeeper 1	3.34	3.34	3.34	34,611 - 41,517	136,589
20000956	Storekeeper 2	2.00	2.00	2.00	37,835 - 45,718	89,748
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,164
90000964	Student Engineer	0.68	0.54	0.96	26,707 - 32,011	28,036
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.66	66,768 - 80,891	50,263
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.27	0.11	0.11	35,651 - 42,890	4,716

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000985	Supervising Management Analyst	0.27	0.11	0.11	66,768 - 80,891	8,903
20000970	Supervising Management Analyst	3.98	3.90	4.01	66,768 - 80,891	312,810
21000177	Trainer	1.32	1.98	1.98	54,059 - 65,333	122,376
20001041	Training Supervisor	0.25	0.22	0.22	59,363 - 71,760	13,056
20000937	Wastewater Operations Supervisor	25.00	25.00	25.00	64,667 - 77,293	1,912,211
20000941	Wastewater Plant Operator	43.00	42.00	41.00	53,830 - 64,397	2,449,772
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	356,453
90000931	Wastewater Treatment Superintendent	0.00	0.35	0.70	81,578 - 98,675	62,972
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	105,614
20000756	Word Processing Operator	6.28	5.32	7.21	31,491 - 37,918	262,813
	Bilingual - Regular					3,854
	Budgeted Vacancy Savings					(1,251,724)
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,655
	Night Shift Pay					83,714
	Overtime Budgeted					2,385,649
	Plant/Tank Vol Cert Pay					89,432
	Reg Pay For Engineers					191,248
	Sick Leave - Hourly					6,449
	Split Shift Pay					25,481
	Termination Pay Annual Leave					94,321
	Vacation Pay In Lieu					45,930
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		463.31	462.21	462.20		\$ 29,655,615
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 151,005	\$ 148,220	\$ 140,439		\$ (7,781)
	Flexible Benefits	3,012,771	3,641,986	4,395,635		753,649
	Long-Term Disability	234,278	87,058	85,277		(1,781)
	Medicare	394,077	364,613	365,355		742
	Other Post-Employment Benefits	2,593,687	2,540,358	2,585,323		44,965
	Retiree Medical Trust	11,275	13,053	17,589		4,536
	Retirement 401 Plan	21,458	18,264	20,051		1,787
	Retirement ADC	9,276,540	8,619,500	8,723,024		103,524
	Retirement DROP	142,076	143,717	127,542		(16,175)
	Risk Management Administration	373,508	453,907	446,368		(7,539)
	Supplemental Pension Savings Plan	1,616,728	1,616,524	1,655,862		39,338
	Unemployment Insurance	54,258	49,833	49,017		(816)
	Workers' Compensation	595,271	551,624	675,981		124,357
Fringe Benefits Subtotal		\$ 18,476,931	\$ 18,248,657	\$ 19,287,463		\$ 1,038,806
Total Personnel Expenditures						\$ 48,943,078

Municipal Sewer Revenue Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Metropolitan Wastewater - Muni	\$ 46,941,930	\$ 51,536,235	\$ -	\$ (51,536,235)
Public Utilities	77,745,416	94,182,362	135,535,866	41,353,504
Total	\$ 124,687,346	\$ 145,718,597	\$ 135,535,866	\$ (10,182,731)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Metropolitan Wastewater - Muni	235.00	234.00	0.00	(234.00)
Public Utilities	173.33	175.32	400.71	225.39
Total	408.33	409.32	400.71	(8.61)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 1,392,980	\$ -
Wastewater Planning Addition of non-personnel expenditures for condition assessments associated with sewer main and manhole access planning.	0.00	500,000	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	199,680	-
Wastewater Transportation Addition of non-personnel expenditures for wastewater transportation agreements.	0.00	152,959	-
Sewer Line Rapid Assessment Tools Addition of non-personnel expenditures for sewer line rapid assessment tools to conduct sewer line inspections.	0.00	120,000	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2017.	0.00	115,917	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	19,985	-
Contractual Services Addition of non-personnel expenditures for miscellaneous contractual services.	0.00	18,720	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(10,556)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Infrastructure and Utilities Loan Program Reduction of 0.13 Associate Management Analyst and 0.06 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.	(0.19)	(24,251)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.68)	(68,187)	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	(6.74)	(371,913)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(663,714)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(725,049)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(4,542,913)	(670,000)
Advanced Metering Infrastructure (AMI) Project Reduction of non-personnel expenditures associated with the AMI project.	0.00	(6,296,389)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(8,190,900)
Total	(8.61)	\$ (10,182,731)	\$ (8,860,900)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 22,815,179	\$ 22,687,377	\$ 22,579,241	\$ (108,136)
Fringe Benefits	15,245,089	15,337,164	16,370,205	1,033,041
PERSONNEL SUBTOTAL	38,060,268	38,024,541	38,949,446	924,905
NON-PERSONNEL				
Supplies	\$ 4,353,641	\$ 5,360,045	\$ 5,220,637	\$ (139,408)
Contracts	30,769,768	45,184,334	37,142,005	(8,042,329)
Information Technology	2,954,239	4,320,258	3,656,544	(663,714)
Energy and Utilities	6,020,633	7,680,831	6,670,796	(1,010,035)
Other	347,048	204,086	173,863	(30,223)
Transfers Out	41,480,251	43,294,911	42,803,773	(491,138)
Capital Expenditures	538,146	1,443,534	712,744	(730,790)
Debt	163,353	206,057	206,058	1
NON-PERSONNEL SUBTOTAL	86,627,078	107,694,056	96,586,420	(11,107,636)
Total	\$ 124,687,346	\$ 145,718,597	\$ 135,535,866	\$ (10,182,731)

Public Utilities

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 310,428,588	\$ 296,242,600	\$ 288,747,000	\$ (7,495,600)
Fines Forfeitures and Penalties	185,033	-	-	-
Other Revenue	870,463	-	-	-
Rev from Money and Prop	1,536,092	910,400	910,400	-
Rev from Other Agencies	-	1,365,300	-	(1,365,300)
Transfers In	5,047,628	-	-	-
Total	\$ 318,067,803	\$ 298,518,300	\$ 289,657,400	\$ (8,860,900)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.60	2.82	2.82	\$31,491 - \$37,918	\$ 103,419
20000007	Accountant 3	0.18	0.18	0.18	59,363 - 71,760	12,918
90000102	Accountant 4	0.00	0.00	0.06	66,768 - 88,982	5,339
20000102	Accountant 4	0.18	0.18	0.18	66,768 - 88,982	16,020
20000012	Administrative Aide 1	1.54	1.54	0.68	36,962 - 44,533	29,616
20000024	Administrative Aide 2	5.07	4.02	5.38	42,578 - 51,334	267,271
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	637,046
20000058	Assistant Customer Services Supervisor	0.00	0.50	0.50	50,170 - 60,466	30,046
20001140	Assistant Department Director	0.36	0.36	0.36	31,741 - 173,971	50,398
20000070	Assistant Engineer-Civil	10.46	9.97	9.97	57,866 - 69,722	661,168
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	57,866 - 69,722	11,160
20000080	Assistant Laboratory Technician	1.00	0.00	0.00	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,540
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,199
20000140	Associate Chemist	4.50	4.50	4.50	62,005 - 75,067	335,093
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	56,034
20000145	Associate Engineer-Civil	0.26	0.44	0.62	66,622 - 80,454	46,963
20000143	Associate Engineer-Civil	8.91	9.06	8.31	66,622 - 80,454	656,591
20000150	Associate Engineer-Electrical	0.16	0.16	0.32	66,622 - 80,454	23,531
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	66,622 - 80,454	10,656
90000119	Associate Management Analyst	0.00	0.05	0.05	54,059 - 65,333	3,267
20000132	Associate Management Analyst	0.36	0.18	0.18	54,059 - 65,333	9,732
20000119	Associate Management Analyst	6.79	7.65	7.55	54,059 - 65,333	456,175
20000134	Associate Management Analyst	0.18	0.18	0.18	54,059 - 65,333	11,761
20000162	Associate Planner	0.67	0.67	0.67	56,722 - 68,536	43,792
20000649	Biologist 3	1.34	1.34	1.34	62,005 - 75,067	98,837
20000648	Biologist 3	0.00	0.00	1.25	62,005 - 75,067	89,960
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,252
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	12,290
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	93,018

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,302
20000539	Clerical Assistant 2	2.94	2.72	2.54	29,931 - 36,067	90,429
20000306	Code Compliance Officer	0.00	0.50	1.00	37,232 - 44,803	43,397
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,838
20000545	Contracts Processing Clerk	0.00	0.00	0.18	32,968 - 39,811	5,929
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	87,775
20000369	Customer Services Representative	21.50	21.50	22.00	32,968 - 39,811	841,903
90000369	Customer Services Representative	2.50	1.50	2.00	32,968 - 39,811	72,135
20000366	Customer Services Supervisor	2.50	2.00	2.00	57,782 - 69,784	136,532
90001168	Deputy Director	0.18	0.17	0.00	46,966 - 172,744	-
20001168	Deputy Director	2.37	2.37	2.37	46,966 - 172,744	284,484
20000434	Electronics Technician	0.00	0.18	0.18	47,091 - 56,534	8,473
20000428	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000429	Equipment Operator 1	30.00	31.00	31.00	37,690 - 45,115	1,380,766
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	586,680
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	11.00	11.00	11.00	36,005 - 43,139	461,786
20000423	Equipment Technician 2	10.00	10.00	10.00	39,499 - 47,091	467,527
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,036
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,336
90000924	Executive Secretary	0.06	0.06	0.00	43,555 - 52,666	-
20000461	Field Representative	14.00	14.00	14.00	32,323 - 38,917	535,782
90000461	Field Representative	3.25	3.25	1.63	32,323 - 38,917	58,111
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	287,040
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	37,565 - 45,302	45,302
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.71	2.21	1.64	54,059 - 65,333	103,344
20000293	Information Systems Analyst 3	1.33	1.83	1.83	59,363 - 71,760	131,304
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	58,800
20000377	Information Systems Technician	0.00	0.50	0.50	42,578 - 51,334	25,526
20000590	Laboratory Technician	9.00	9.00	8.00	40,622 - 49,067	373,348
90000589	Laborer	3.00	3.00	2.00	29,182 - 34,757	58,365
90001073	Management Intern	1.47	1.80	2.70	24,274 - 29,203	72,054
20000634	Organization Effectiveness Specialist 2	0.54	0.54	0.54	54,059 - 65,333	31,225
20000627	Organization Effectiveness Specialist 3	0.54	0.56	0.56	59,363 - 71,760	40,182
20000639	Organization Effectiveness Supervisor	0.18	0.36	0.36	66,768 - 80,891	28,254

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	72,460
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,003
20000701	Plant Process Control Electrician	8.00	8.00	8.00	51,896 - 62,296	477,321
20000705	Plant Process Control Supervisor	5.18	5.18	5.18	56,410 - 68,224	352,032
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000740	Principal Drafting Aide	0.54	0.74	0.74	50,003 - 60,549	44,628
20000743	Principal Engineering Aide	9.66	9.66	9.66	50,003 - 60,549	574,498
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	125,674
20001222	Program Manager	3.07	2.57	2.57	46,966 - 172,744	282,936
90001222	Program Manager	0.00	0.17	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.67	0.67	0.67	57,866 - 69,722	44,054
20000761	Project Officer 1	1.34	1.34	1.34	66,622 - 80,454	106,176
20000763	Project Officer 2	0.83	0.83	0.83	76,794 - 92,851	75,751
20000766	Project Officer 2	0.00	0.18	0.18	76,794 - 92,851	13,825
20000783	Public Information Clerk	0.36	0.36	0.36	31,491 - 37,918	13,424
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	33,839
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	254,532
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.18	0.38	0.38	76,731 - 92,893	35,304
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	25,178
20000854	Safety Representative 2	1.95	1.95	1.95	50,461 - 61,027	117,282
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	43,452
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	17,513
20000883	Senior Chemist	1.30	1.30	1.30	71,739 - 86,466	97,162
20000885	Senior Civil Engineer	2.28	2.44	2.44	76,794 - 92,851	221,533
20000890	Senior Civil Engineer	0.18	0.18	0.18	76,794 - 92,851	16,463
20000898	Senior Customer Services Representative	2.50	3.00	3.00	37,835 - 45,781	134,989
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	10,680
20000400	Senior Drafting Aide	1.44	1.44	1.44	44,429 - 53,706	75,402
20000900	Senior Engineering Aide	11.00	11.00	11.00	44,429 - 53,706	569,942
20000015	Senior Management Analyst	3.77	4.15	3.69	59,363 - 71,760	254,659
90000015	Senior Management Analyst	0.00	0.00	0.05	59,363 - 71,760	3,588
20000918	Senior Planner	0.67	0.67	0.67	65,354 - 79,019	52,640
20000920	Senior Planner	0.00	0.00	0.18	65,354 - 79,019	13,482
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	60,070 - 72,467	12,781
20000914	Senior Water Utility Supervisor	14.00	14.00	14.00	47,216 - 57,138	772,452
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer	0.09	0.17	0.00	26,707 - 32,011	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.36	66,768 - 80,891	27,413
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	21,445
20000970	Supervising Management Analyst	2.89	3.41	3.91	66,768 - 80,891	289,461
20000997	Supervising Meter Reader	1.50	1.00	1.00	37,253 - 44,720	42,546
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	240,488
21000177	Trainer	1.72	1.58	1.58	54,059 - 65,333	98,762
20001041	Training Supervisor	0.36	0.38	0.38	59,363 - 71,760	22,559
20001051	Utility Worker 1	46.00	46.00	38.00	30,534 - 36,296	1,336,009
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	486,780
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	60,674 - 73,507	268,362
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	87,218
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	710,657
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,210,846
20000756	Word Processing Operator	5.74	6.24	6.24	31,491 - 37,918	232,314
	Bilingual - Regular					26,251
	Budgeted Vacancy Savings					(1,063,422)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,249
	Night Shift Pay					26,237
	Overtime Budgeted					2,537,693
	Plant/Tank Vol Cert Pay					55,412
	Reg Pay For Engineers					87,885
	Sick Leave - Hourly					2,366
	Split Shift Pay					18,384
	Termination Pay Annual Leave					66,939
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		408.33	409.32	400.71		\$ 22,579,241

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 117,127	\$ 117,895	\$ 118,595	\$ 700
Flexible Benefits	2,668,083	3,221,513	3,778,810	557,297
Long-Term Disability	173,040	64,886	63,295	(1,591)
Medicare	306,342	272,235	271,224	(1,011)
Other Post-Employment Benefits	2,269,860	2,231,290	2,212,579	(18,711)
Retiree Medical Trust	6,704	7,658	8,105	447

Public Utilities

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement 401 Plan	7,529	7,982	8,727	745
Retirement ADC	7,326,012	7,091,396	7,464,324	372,928
Retirement DROP	90,645	83,178	91,356	8,178
Risk Management Administration	326,076	398,758	382,322	(16,436)
Supplemental Pension Savings Plan	1,294,523	1,189,932	1,184,827	(5,105)
Unemployment Insurance	40,105	37,151	36,334	(817)
Workers' Compensation	619,043	613,290	749,707	136,417
Fringe Benefits Subtotal	\$ 15,245,089	\$ 15,337,164	\$ 16,370,205	\$ 1,033,041
Total Personnel Expenditures			\$ 38,949,446	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 1,000,000
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	0.00	\$ -	\$ 1,000,000

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 21,812,781	\$ 15,000,000	\$ 16,000,000	\$ 1,000,000
Rev from Money and Prop	53,038	-	-	-
Total	\$ 21,865,818	\$ 15,000,000	\$ 16,000,000	\$ 1,000,000

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ (500,000)
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	0.00	\$ -	\$ (500,000)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 15,760,349	\$ 12,500,000	\$ 12,000,000	\$ (500,000)
Rev from Money and Prop	31,406	-	-	-
Total	\$ 15,791,754	\$ 12,500,000	\$ 12,000,000	\$ (500,000)

Public Utilities

Water Utility Operating Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Public Utilities	\$ 142,431,419	\$ 176,071,500	\$ 502,988,683	\$ 326,917,183
Water	317,978,569	330,414,310	-	(330,414,310)
Total	\$ 460,409,988	\$ 506,485,810	\$ 502,988,683	\$ (3,497,127)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Public Utilities	296.12	323.63	781.83	458.20
Water	421.70	458.20	0.00	(458.20)
Total	717.82	781.83	781.83	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pure Water Program Addition of non-personnel expenditures for consulting services for the Pure Water program.	0.00	\$ 4,704,979	\$ -
Water Planning Addition of non-personnel expenditures for condition assessments associated with high priority water transmission pipelines and upgrades for the City's water distribution system.	0.00	4,458,000	-
Vehicle Rental Addition of non-personnel expenditures for the replacement of equipment and rental vehicles.	0.00	2,600,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,879,357	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	1,195,492	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2017.	0.00	1,181,062	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	989,740	-
Ground Water Services Addition of non-personnel expenditures for ground water modeling and water monitoring consulting services.	0.00	755,596	-
General Public Liability Addition of non-personnel expenditures to support increased public liability claims.	0.00	700,000	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Electrical and Instrumentation Support Addition of non-personnel expenditures associated with the new Electrical and Instrumentation Support section.	0.00	659,250	-
Water Treatment Plants Addition of non-personnel expenditures for consulting services to perform upgrades and maintenance to water treatment plants.	0.00	540,000	-
Fuel Purchases Addition of non-personnel expenditures for new vehicle fuel purchases.	0.00	394,790	-
Meter Shop Relocation Addition of non-personnel expenditures to support the meter shop relocation.	0.00	350,000	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	5.76	315,823	-
Vacation Pay In Lieu Addition of personnel expenditures to align budget with historical vacation pay in lieu expenditures.	0.00	294,993	-
Safety Equipment Addition of non-personnel expenditures for safety equipment.	0.00	291,000	-
SCADA System Extension Addition of non-personnel expenditures for consulting services to extend the Supervisory Control and Data Acquisition (SCADA) system to San Vicente Dam.	0.00	50,000	-
Contractual Services Addition of non-personnel expenditures for miscellaneous contractual services.	0.00	47,792	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	40,034	-
Advance Metering Infrastructure (AMI) Project Addition of non-personnel expenditures for safety supplies and apparel associated with the AMI project.	0.00	14,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(5,790)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(4.31)	(98,801)	-
Infrastructure and Utilities Loan Program Reduction of 0.63 Associate Management Analyst and 0.82 Senior Management Analyst associated with the centralization of the Infrastructure and Utilities Loan program under the Debt Management Department.	(1.45)	(189,207)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(221,258)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(754,118)	-
Reduction of Non-Personnel Expenditures Reduction in non-personnel expenditures to align budget with anticipated expenditures.	0.00	(3,219,445)	-
Sweetwater Settlement Adjustment to non-personnel expenditures to reflect anticipated expenditure obligations for the Sweetwater Negotiated Settlement.	0.00	(5,000,000)	-
Advanced Metering Infrastructure (AMI) Project Reduction of non-personnel expenditures associated with the AMI project.	0.00	(6,277,589)	-
Water Purchases Reduction of non-personnel expenditures for water purchases as a result of water conservation efforts.	0.00	(9,192,827)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	92,680,900
Total	0.00	\$ (3,497,127)	\$ 92,680,900

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 41,012,081	\$ 44,780,613	\$ 44,968,261	\$ 187,648
Fringe Benefits	28,522,981	29,583,850	31,780,617	2,196,767
PERSONNEL SUBTOTAL	69,535,062	74,364,463	76,748,878	2,384,415
NON-PERSONNEL				
Supplies	\$ 222,133,416	\$ 219,646,512	\$ 231,042,822	\$ 11,396,310
Contracts	77,535,240	105,862,446	93,345,989	(12,516,457)
Information Technology	5,396,680	9,089,634	8,868,376	(221,258)
Energy and Utilities	12,483,747	15,253,418	14,294,749	(958,669)
Other	2,517,645	2,735,987	2,628,426	(107,561)
Contingencies	-	-	3,500,000	3,500,000
Reserves	-	3,500,000	-	(3,500,000)
Transfers Out	69,445,597	68,038,569	68,443,681	405,112
Capital Expenditures	1,561,384	7,781,612	3,902,592	(3,879,020)
Debt	(198,784)	213,169	213,170	1
NON-PERSONNEL SUBTOTAL	390,874,926	432,121,347	426,239,805	(5,881,542)
Total	\$ 460,409,988	\$ 506,485,810	\$ 502,988,683	\$ (3,497,127)

Public Utilities

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 447,769,365	\$ 472,943,091	\$ 490,593,991	\$ 17,650,900
Fines Forfeitures and Penalties	500	-	-	-
Licenses and Permits	2,908	-	-	-
Other Revenue	3,156,905	345,000	345,000	-
Rev from Federal Agencies	114,809	-	-	-
Rev from Money and Prop	7,954,256	7,229,400	7,229,400	-
Rev from Other Agencies	745,083	8,746,000	83,776,000	75,030,000
Transfers In	3,735,960	-	-	-
Total	\$ 463,479,787	\$ 489,263,491	\$ 581,944,391	\$ 92,680,900

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	5.29	5.29	\$31,491 - \$37,918	\$ 194,182
20000007	Accountant 3	0.49	0.49	0.49	59,363 - 71,760	35,166
20000102	Accountant 4	0.49	0.49	0.49	66,768 - 88,982	43,597
90000102	Accountant 4	0.00	0.00	0.17	66,768 - 88,982	15,127
20000012	Administrative Aide 1	2.20	3.36	2.88	36,962 - 44,533	124,021
20000024	Administrative Aide 2	10.65	11.79	13.77	42,578 - 51,334	652,517
20000057	Assistant Chemist	13.00	13.00	13.00	53,789 - 65,333	845,867
20000058	Assistant Customer Services Supervisor	0.00	0.50	0.50	50,170 - 60,466	30,045
20001140	Assistant Department Director	0.98	1.48	1.48	31,741 - 173,971	207,198
20000070	Assistant Engineer-Civil	24.32	26.61	27.61	57,866 - 69,722	1,799,120
21000176	Assistant Engineer-Corrosion	1.00	1.00	1.00	57,866 - 69,722	60,549
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	57,866 - 69,722	16,033
20000080	Assistant Laboratory Technician	0.00	1.00	0.00	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	25,955
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	329,112
20000140	Associate Chemist	4.25	4.25	4.25	62,005 - 75,067	305,973
90000140	Associate Chemist	0.35	0.50	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	152,521
20000143	Associate Engineer-Civil	19.59	21.10	20.46	66,622 - 80,454	1,622,871
20000145	Associate Engineer-Civil	0.74	1.23	1.72	66,622 - 80,454	130,353
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	147,076
20000150	Associate Engineer-Electrical	0.23	0.23	0.46	66,622 - 80,454	33,815
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	66,622 - 80,454	15,324
20000119	Associate Management Analyst	20.27	22.14	22.41	54,059 - 65,333	1,361,363
20000134	Associate Management Analyst	0.49	0.49	0.49	54,059 - 65,333	32,018
90000119	Associate Management Analyst	0.00	0.22	0.22	54,059 - 65,333	14,373
20000132	Associate Management Analyst	0.39	0.49	0.49	54,059 - 65,333	26,484

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000162	Associate Planner	1.67	1.99	1.99	56,722 - 68,536	123,995
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	520,377
20000648	Biologist 3	2.00	2.50	3.25	62,005 - 75,067	228,491
20000649	Biologist 3	0.42	0.42	0.42	62,005 - 75,067	30,983
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,241
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	12,277
20000234	Carpenter	2.00	2.00	1.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	93,017
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.36	8.96	8.47	29,931 - 36,067	301,656
20000306	Code Compliance Officer	1.00	5.06	5.56	37,232 - 44,803	220,752
20000307	Code Compliance Supervisor	1.00	1.89	1.89	42,890 - 51,334	88,481
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,836
20000545	Contracts Processing Clerk	0.00	0.00	0.49	32,968 - 39,811	16,154
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	87,773
90000369	Customer Services Representative	2.50	1.50	2.00	32,968 - 39,811	67,444
20000369	Customer Services Representative	23.00	22.00	22.50	32,968 - 39,811	858,365
20000366	Customer Services Supervisor	2.50	2.00	2.00	57,782 - 69,784	136,540
20001168	Deputy Director	5.03	5.19	5.19	46,966 - 172,744	623,220
90001168	Deputy Director	0.17	0.35	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.00	0.49	0.49	47,091 - 56,534	23,077
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	541,391
20000418	Equipment Technician 1	15.00	15.00	13.00	36,005 - 43,139	559,297
20000423	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
90000924	Executive Secretary	0.17	0.17	0.00	43,555 - 52,666	-
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,428
90000461	Field Representative	3.25	3.25	1.63	32,323 - 38,917	58,111
20000461	Field Representative	17.19	18.45	22.45	32,323 - 38,917	842,606
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	140,205
90000819	Golf Course Manager	0.25	0.31	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	2.00	2.00	1.00	37,565 - 45,302	37,565
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	50,482
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.23	5.73	3.32	54,059 - 65,333	211,347
20000293	Information Systems Analyst 3	3.29	3.79	3.79	59,363 - 71,760	272,004
20000999	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	76,580
20000998	Information Systems Analyst 4	1.88	2.88	1.88	66,768 - 80,891	145,428
20000377	Information Systems Technician	0.00	0.50	0.50	42,578 - 51,334	25,527

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	56,410
20000515	Instrumentation and Control Technician	8.00	9.00	8.00	51,896 - 62,296	493,031
20000497	Irrigation Specialist	4.19	4.67	4.67	37,814 - 45,261	203,287
20000590	Laboratory Technician	10.00	10.00	10.00	40,622 - 49,067	458,833
90000589	Laborer	8.50	8.00	8.00	29,182 - 34,757	254,426
90000579	Lake Aide 1	6.00	6.00	0.70	23,483 - 27,768	19,438
20000564	Lake Aide 2	13.00	13.00	12.00	27,602 - 32,677	384,469
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern	8.09	6.68	9.80	24,274 - 29,203	261,527
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000634	Organization Effectiveness Specialist 2	1.47	1.47	1.47	54,059 - 65,333	84,986
20000627	Organization Effectiveness Specialist 3	0.88	0.89	0.89	59,363 - 71,760	63,870
20000639	Organization Effectiveness Supervisor	0.49	0.98	0.98	66,768 - 80,891	76,924
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	197,131
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,290
20000701	Plant Process Control Electrician	4.00	5.00	5.00	51,896 - 62,296	301,080
20000703	Plant Process Control Supervisor	1.00	2.00	1.00	56,410 - 68,224	68,224
20000705	Plant Process Control Supervisor	0.49	0.49	1.49	56,410 - 68,224	89,844
21000184	Principal Backflow & Cross Connection Specialist	0.73	0.89	0.89	50,003 - 60,549	52,810
20000740	Principal Drafting Aide	2.47	2.38	1.38	50,003 - 60,549	83,133
20000746	Principal Engineering Aide	1.00	1.00	2.00	50,003 - 60,549	109,341
20000743	Principal Engineering Aide	6.40	6.33	6.33	50,003 - 60,549	380,258
90001222	Program Manager	0.00	0.17	0.00	46,966 - 172,744	-
20001222	Program Manager	6.81	7.47	7.47	46,966 - 172,744	822,498
20000760	Project Assistant	0.21	0.21	0.21	57,866 - 69,722	13,809
20000761	Project Officer 1	0.42	0.42	0.42	66,622 - 80,454	33,288
90000761	Project Officer 1	0.25	0.31	0.00	66,622 - 80,454	-
20000766	Project Officer 2	1.46	1.38	1.38	76,794 - 92,851	120,273
20000763	Project Officer 2	0.44	0.44	0.44	76,794 - 92,851	40,016
20000768	Property Agent	0.00	0.89	0.89	59,363 - 71,760	52,835
20000783	Public Information Clerk	2.71	2.87	2.87	31,491 - 37,918	101,735
20000784	Public Information Officer	0.50	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	92,122
90000373	Ranger/Diver 1	0.35	0.35	0.35	42,494 - 51,272	17,945
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	139,719
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	102,981
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958
20000560	Recycling Program Manager	0.49	0.40	0.40	76,731 - 92,893	37,153

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000559	Recycling Program Manager	0.73	0.89	0.89	76,731 - 92,893	82,669
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	374,752
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	68,526
20000854	Safety Representative 2	4.74	4.74	4.74	50,461 - 61,027	285,042
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	118,319
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	31,829
21000183	Senior Backflow & Cross Connection Specialist	12.38	13.34	13.34	44,429 - 53,706	710,003
20000828	Senior Biologist	1.23	1.39	1.39	71,760 - 86,466	120,183
20000883	Senior Chemist	1.25	1.25	1.25	71,739 - 86,466	107,653
20000890	Senior Civil Engineer	0.49	0.49	0.49	76,794 - 92,851	44,817
20000885	Senior Civil Engineer	4.87	4.69	4.69	76,794 - 92,851	431,156
90000885	Senior Civil Engineer	0.00	0.00	0.35	76,794 - 92,851	29,564
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.50	3.00	3.00	37,835 - 45,781	134,984
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	29,088
20000400	Senior Drafting Aide	3.92	3.92	3.92	44,429 - 53,706	205,370
90000015	Senior Management Analyst	0.00	0.00	0.22	59,363 - 71,760	15,787
20000015	Senior Management Analyst	10.37	13.08	10.61	59,363 - 71,760	730,959
20000920	Senior Planner	2.19	3.56	2.27	65,354 - 79,019	176,319
20000918	Senior Planner	0.94	1.10	1.99	65,354 - 79,019	143,944
20000708	Senior Plant Technician Supervisor	0.49	0.49	0.49	60,070 - 72,467	34,801
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	1.00	77,293 - 93,517	93,517
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	277,278
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer	1.23	1.88	1.94	26,707 - 32,011	55,457
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.98	66,768 - 80,891	74,622
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.23	1.39	1.39	35,651 - 42,890	59,619
20000985	Supervising Management Analyst	0.73	0.89	0.89	66,768 - 80,891	71,988
20000970	Supervising Management Analyst	5.13	6.69	8.08	66,768 - 80,891	621,381
20000997	Supervising Meter Reader	1.50	2.00	2.00	37,253 - 44,720	79,788
21000177	Trainer	3.96	3.44	3.44	54,059 - 65,333	213,721
20001041	Training Supervisor	0.39	0.40	0.40	59,363 - 71,760	23,748
20000941	Wastewater Plant Operator	0.00	1.00	0.00	53,830 - 64,397	-
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	327,533

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	243,921
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,680,432
90000932	Water Production Superintendent	0.35	0.35	0.35	81,578 - 98,675	34,536
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	197,350
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	225,390
20000003	Water Systems Technician 3	159.00	190.00	199.00	41,454 - 49,504	8,485,439
20000004	Water Systems Technician 4	56.00	56.00	55.00	47,632 - 56,867	3,088,894
20000005	Water Systems Technician Supervisor	17.00	18.00	18.00	54,766 - 65,374	1,165,143
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	11.98	12.44	11.55	31,491 - 37,918	426,321
	AWWA WDP Cert Pay					27,248
	Backflow Cert					10,400
	Bilingual - Regular					38,327
	Budgeted Vacancy Savings					(2,263,691)
	Cross Connection Cert					7,280
	Emergency Medical Tech					23,799
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					4,177
	Night Shift Pay					6,112
	Overtime Budgeted					4,062,600
	Plant/Tank Vol Cert Pay					25,300
	Reg Pay For Engineers					253,517
	Sick Leave - Hourly					19,641
	Split Shift Pay					98,023
	Termination Pay Annual Leave					84,071
	Vacation Pay In Lieu					383,540
	Welding Certification					4,065

FTE, Salaries, and Wages Subtotal	717.82	781.83	781.83	\$ 44,968,261
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	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 242,276	\$ 235,353	\$ 244,183	\$ 8,830
Flexible Benefits	4,713,148	6,065,076	7,190,439	1,125,363
Long-Term Disability	333,312	130,799	127,203	(3,596)
Medicare	540,713	541,396	542,469	1,073
Other Post-Employment Benefits	4,033,581	4,195,876	4,227,253	31,377
Retiree Medical Trust	14,194	20,848	22,045	1,197
Retirement 401 Plan	26,888	25,572	25,572	-
Retirement ADC	14,594,256	13,826,975	14,698,960	871,985
Retirement DROP	124,503	127,686	127,484	(202)
Risk Management Administration	579,153	748,807	730,951	(17,856)
Supplemental Pension Savings Plan	2,238,029	2,416,884	2,409,585	(7,299)
Unemployment Insurance	77,199	75,167	72,875	(2,292)

Public Utilities

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Workers' Compensation	1,005,729	1,173,411	1,361,598	188,187
Fringe Benefits Subtotal	\$ 28,522,981	\$ 29,583,850	\$ 31,780,617	\$ 2,196,767
Total Personnel Expenditures			\$ 76,748,878	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 170,109,794	\$ 143,120,903	\$ 135,138,833
Continuing Appropriation - CIP	148,577,480	151,815,452	133,155,588
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	48,099,387	48,279,555
Rate Stabilization Reserve	21,300,000	51,000,000	51,000,000
Employee Efficiency Incentive Reserve	5,135,089	4,945,575	-
TOTAL BALANCE AND RESERVES	\$ 398,221,750	\$ 403,981,317	\$ 372,573,976
REVENUE			
Charges for Current Services	\$ 398,718,269	\$ 380,438,022	\$ 373,942,422
Fines Forfeitures and Penalties	185,033	-	-
Other Revenue	4,526,918	100,000	100,000
Revenue from Other Agencies	-	21,888,800	19,719,000
Revenue from Use of Money and Property	3,287,062	910,400	1,044,800
Transfers In	12,417,881	-	-
TOTAL REVENUE	\$ 419,135,163	\$ 403,337,222	\$ 394,806,222
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 817,356,913	\$ 807,318,539	\$ 767,380,198
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 94,389,259	\$ 114,040,243	\$ 131,284,000
TOTAL CIP EXPENSE	\$ 94,389,259	\$ 114,040,243	\$ 131,284,000
OPERATING EXPENSE			
Personnel Expenses	\$ 52,165,215	\$ 52,340,783	\$ 52,234,856
Fringe Benefits	33,722,019	33,585,821	35,657,668
Supplies	23,064,923	26,026,711	26,533,419
Contracts	67,705,920	97,800,859	89,980,738
Information Technology	6,593,691	10,092,361	8,725,526
Energy and Utilities	23,967,748	27,535,304	24,063,144
Other Expenses	1,146,407	619,612	572,697
Transfers Out	106,630,510	112,705,844	111,688,044
Capital Expenditures	4,041,806	3,520,632	4,091,822
Debt Expenses	(51,902)	221,312	221,312
Reserves	-	3,500,000	-
CIP Contingency	-	-	3,500,000
TOTAL OPERATING EXPENSE	\$ 318,986,337	\$ 367,949,239	\$ 357,269,226
TOTAL EXPENSE	\$ 413,375,596	\$ 481,989,482	\$ 488,553,226
RESERVES			
Continuing Appropriation - CIP	\$ 151,815,452	\$ 151,815,452	\$ 127,396,851
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	48,279,555	48,279,555
Rate Stabilization Reserve	51,000,000	21,300,000	51,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
Employee Efficiency Incentive Reserve	4,945,575	–	–
TOTAL RESERVES	\$ 260,860,414	\$ 226,395,007	\$ 231,676,406
BALANCE	\$ 143,120,903	\$ 98,934,050	\$ 47,150,566
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 817,356,913	\$ 807,318,539	\$ 767,380,198

^{*} At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹ FY 2015 actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 46,130,983	\$ 0	\$ -
Continuing Appropriation - CIP	118,999,424	102,091,922	26,829,805
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	30,662,165	31,696,146	40,107,594
Rate Stabilization Reserve	38,500,000	46,117,000	14,117,000
Secondary Purchase Reserve	12,544,476	13,581,572	13,581,572
Employee Efficiency Incentive Reserve	1,812,067	1,611,536	-
TOTAL BALANCE AND RESERVES	\$ 253,649,115	\$ 200,098,177	\$ 99,635,971
REVENUE			
Charges for Current Services	\$ 463,529,713	\$ 485,443,091	\$ 502,593,991
Fines Forfeitures and Penalties	500	-	-
Licenses and Permits	2,908	-	-
Other Revenue	3,156,905	345,000	345,000
Revenue from Federal Agencies	114,809	-	-
Revenue from Other Agencies	745,083	8,746,000	83,776,000
Revenue from Use of Money and Property	7,985,662	7,229,400	7,229,400
Transfers In	3,662,324	-	-
TOTAL REVENUE	\$ 479,197,905	\$ 501,763,491	\$ 593,944,391
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 732,847,020	\$ 701,861,668	\$ 693,580,362
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 67,652,699	\$ 93,827,875	\$ 117,023,544 ³
TOTAL CIP EXPENSE	\$ 67,652,699	\$ 93,827,875	\$ 117,023,544
OPERATING EXPENSE			
Personnel Expenses	\$ 41,012,081	\$ 44,780,613	\$ 44,968,261
Fringe Benefits	28,522,981	29,583,850	31,780,617
Supplies	222,133,416	219,646,512	231,042,822
Contracts	77,533,954	105,862,446	93,345,989
Information Technology	5,396,680	9,089,634	8,868,376
Energy and Utilities	12,483,747	15,253,418	14,294,749
Other Expenses	2,517,645	2,735,987	2,628,426
Transfers Out	69,445,597	68,038,569	68,443,681
Capital Expenditures	1,561,384	7,781,612	3,902,592
Debt Expenses	(198,784)	213,169	213,170
Reserves	-	3,500,000	-
CIP Contingency	-	-	3,500,000
TOTAL OPERATING EXPENSE	\$ 460,408,702	\$ 506,485,810	\$ 502,988,683
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,687,442	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,687,442	\$ -	\$ -

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
TOTAL EXPENSE	\$ 532,748,843	\$ 600,313,685	\$ 620,012,227
RESERVES			
Continuing Appropriation - CIP	\$ 102,091,922	\$ -	\$ -
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	31,696,146	39,754,597	40,107,594
Rate Stabilization Reserve	46,117,000	38,500,000	14,117,000
Secondary Purchase Reserve	13,581,572	13,659,325	14,343,541
Employee Efficiency Incentive Reserve	1,611,536	-	-
TOTAL RESERVES	\$ 200,098,177	\$ 96,913,922	\$ 73,568,135
BALANCE	\$ 0	\$ 4,634,061	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 732,847,020	\$ 701,861,668	\$ 693,580,362

^{*}At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹Based on supplemental schedules prepared by City Comptroller. Ending continuing appropriations figure represents FY 2016 carry-over budget requirements.

²Capital improvement program expenditures in this R&E statement are assumed to be partially or fully funded through continuing appropriations.

³FY 2017 capital program expenditures do not reflect expenditures made from anticipated financing proceeds received in FY 2016 and 2017.

Public Works



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Department Description

The Public Works Department is comprised of three operational groups: the Contracts Division, Engineering & Capital Projects (E&CP Branch), and General Services Branch.

The Contracts Division is responsible for the procurement of Capital Improvements Program (CIP) construction and associated professional consulting services and contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

The E&CP Branch is further divided into five divisions: Architectural Engineering & Parks, Right-of-Way Design, Project Implementation, Project & Operational Support, and Construction Management & Field Services. Activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way (ROW); and surveying and materials testing. Their work covers a wide range of projects including libraries; fire, lifeguard, and police stations; parks and recreation centers; lighting and traffic signals; street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities undergrounding projects.

The General Services Branch provides support to all City departments comprised of the following functions: Department Administration, Publishing Services, and the Facilities Division. The City relies on General Services for a range of services including facilities maintenance and repair, administering the copier program, publishing services, and internally supports the Department's information technology and administration needs.

The Department's mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment

Public Works

The Department's vision is:

To be the innovative industry leader in developing public infrastructure systems

Did you know?

- Over the next five years, the City's CIP is expected to grow by an additional \$468.3 million and includes major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety, and other high priority neighborhood projects.
- By the middle of Fiscal Year 2016, 55 construction contracts had been awarded for a total value of \$170.0 million.
- The Facilities Division maintains and repairs over 1,600 structures throughout the City.
- Publishing Services supports publication of all printed materials ranging from event brochures to the adopted budget.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Maintain facilities
- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities to staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of preventative maintenance activities of overall facilities maintenance activities	N/A	20%	30%	30%
2. Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	N/A	N/A	80%	80%
3. Average number of days to award contracts	90	87	94	90
4. Percentage difference between total combined actual expenditures versus total combined estimated expenditures	N/A	N/A	N/A	5%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Managed Competition Performance Measures - Publishing

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target ¹ FY2017
1. Standard job turn-around times of approximately 80% within 10 days	9 days	8 days	9 days	N/A
2. Up-time for convenience copiers of 99%	99.0%	99.0%	99.0%	N/A
3. Customer satisfaction rates of 98%	98.0%	99.0%	99.0%	N/A

1. The five year Managed Competition is complete in Fiscal Year 2016.



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Public Works - Contracts

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	19.00	20.00	21.00	1.00
Personnel Expenditures	\$ 1,733,680	\$ 2,003,844	\$ 2,119,885	\$ 116,041
Non-Personnel Expenditures	159,142	154,978	181,825	26,847
Total Department Expenditures	\$ 1,892,822	\$ 2,158,822	\$ 2,301,710	\$ 142,888
Total Department Revenue	\$ 1,054,493	\$ 1,117,530	\$ 1,181,777	\$ 64,247

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Public Works - Contracts	\$ 1,892,822	\$ 2,158,822	\$ 2,301,710	\$ 142,888
Total	\$ 1,892,822	\$ 2,158,822	\$ 2,301,710	\$ 142,888

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Public Works - Contracts	19.00	20.00	21.00	1.00
Total	19.00	20.00	21.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Improvements Program Support Addition of 1.00 Assistant Engineer-Civil and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program.	1.00	\$ 82,127	\$ 64,247
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	33,914	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	24,874	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,435	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(462)	-
Total	1.00	\$ 142,888	\$ 64,247

Public Works - Contracts

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,045,657	\$ 1,232,680	\$ 1,281,003	\$ 48,323
Fringe Benefits	688,023	771,164	838,882	67,718
PERSONNEL SUBTOTAL	1,733,680	2,003,844	2,119,885	116,041
NON-PERSONNEL				
Supplies	\$ 6,896	\$ 14,100	\$ 14,100	\$ -
Contracts	66,505	79,763	81,597	1,834
Information Technology	80,637	59,615	84,489	24,874
Energy and Utilities	1,690	500	639	139
Other	-	1,000	1,000	-
Capital Expenditures	3,415	-	-	-
NON-PERSONNEL SUBTOTAL	159,142	154,978	181,825	26,847
Total	\$ 1,892,822	\$ 2,158,822	\$ 2,301,710	\$ 142,888

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,054,314	\$ 1,117,530	\$ 1,181,777	\$ 64,247
Other Revenue	178	-	-	-
Total	\$ 1,054,493	\$ 1,117,530	\$ 1,181,777	\$ 64,247

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	2.00	3.00	\$36,962 - \$44,533	\$ 127,067
20000024	Administrative Aide 2	2.00	2.00	1.00	42,578 - 51,334	50,231
20000071	Assistant Engineer-Civil	5.00	6.00	7.00	57,866 - 69,722	449,750
20000145	Associate Engineer-Civil	2.00	2.00	2.00	66,622 - 80,454	154,884
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	65,457
20000545	Contracts Processing Clerk	1.00	1.00	1.00	32,968 - 39,811	39,214
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	120,000
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000890	Senior Civil Engineer	2.00	2.00	2.00	76,794 - 92,851	185,702
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Budgeted Vacancy Savings					(57,866)
	Sick Leave - Hourly					186
	Termination Pay Annual Leave					9,285
FTE, Salaries, and Wages Subtotal		19.00	20.00	21.00		\$ 1,281,003

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,849	\$ 9,012	\$ 8,523	\$ (489)
Flexible Benefits	119,186	167,016	204,071	37,055
Long-Term Disability	9,204	4,019	4,056	37

Public Works - Contracts

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Medicare	15,165	17,872	18,497	625
Other Post-Employment Benefits	95,774	111,834	118,380	6,546
Retiree Medical Trust	676	1,203	1,424	221
Retirement 401 Plan	1,581	1,502	1,673	171
Retirement ADC	352,841	342,384	349,235	6,851
Retirement DROP	2,844	2,832	2,832	-
Risk Management Administration	13,955	19,950	20,460	510
Supplemental Pension Savings Plan	52,339	74,427	77,916	3,489
Unemployment Insurance	2,182	2,302	2,328	26
Workers' Compensation	13,427	16,811	29,487	12,676
Fringe Benefits Subtotal	\$ 688,023	\$ 771,164	\$ 838,882	\$ 67,718
Total Personnel Expenditures			\$ 2,119,885	



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Public Works - Engineering & Capital Projects

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	484.60	598.60	644.70	46.10
Personnel Expenditures	\$ 55,415,418	\$ 64,706,732	\$ 69,293,719	\$ 4,586,987
Non-Personnel Expenditures	7,067,018	11,028,154	13,984,335	2,956,181
Total Department Expenditures	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168
Total Department Revenue	\$ 60,697,413	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168

Engineering & Capital Projects Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Architectural Engineering & Parks	\$ 8,029,233	\$ 10,358,801	\$ 1,001,645	\$ (9,357,156)
Engineering & Capital Projects	1,021,582	234,378	9,393,507	9,159,129
Field Engineering	21,285,317	24,672,955	26,737,811	2,064,856
Project & Operational Support	-	-	17,762,056	17,762,056
Project Implementation	16,985,031	22,645,140	10,947,946	(11,697,194)
Right-of-Way Design	15,161,274	17,823,612	17,435,089	(388,523)
Total	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Architectural Engineering & Parks	59.85	77.85	4.00	(73.85)
Engineering & Capital Projects	1.00	1.00	78.50	77.50
Field Engineering	161.65	200.65	227.80	27.15
Project & Operational Support	0.00	0.00	84.35	84.35
Project Implementation	132.55	165.70	93.00	(72.70)
Right-of-Way Design	129.55	153.40	157.05	3.65
Total	484.60	598.60	644.70	46.10

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Improvements Program Support Addition of 49.50 FTE positions and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program.	49.50	\$ 4,141,009	\$ 4,141,009
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,633,675	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,574,865	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	704,220	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Tenant Improvements and Office Relocation	0.00	615,430	615,430
Addition of non-personnel expenditures for tenant improvements, one-time relocation expenses, and IT related moving expenses.			
Addition of Training Expenditures	0.00	272,250	-
Addition of non-personnel expenditures for professional training.			
Employee Rewards and Recognition Program	0.00	17,773	1,838
Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.			
Non-Standard Hour Personnel Funding	(3.40)	(181,662)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
One-Time Reductions and Annualizations	0.00	(1,234,392)	(1,094,888)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Revised Revenue	0.00	-	3,348,791
Adjustment to reflect Fiscal Year 2017 revenue projections.			
IAM Reimbursable Revenue	0.00	-	530,988
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Total	46.10	\$ 7,543,168	\$ 7,543,168

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 33,514,416	\$ 40,472,754	\$ 42,437,260	\$ 1,964,506
Fringe Benefits	21,901,002	24,233,978	26,856,459	2,622,481
PERSONNEL SUBTOTAL	55,415,418	64,706,732	69,293,719	4,586,987
NON-PERSONNEL				
Supplies	\$ 316,064	\$ 1,185,383	\$ 1,154,220	\$ (31,163)
Contracts	2,967,071	6,115,210	7,611,966	1,496,756
Information Technology	2,631,710	2,524,620	4,099,485	1,574,865
Energy and Utilities	405,255	386,991	342,114	(44,877)
Other	637,214	690,751	691,351	600
Transfers Out	473	-	-	-
Capital Expenditures	109,231	124,726	84,726	(40,000)
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	7,067,018	11,028,154	13,984,335	2,956,181

Public Works - Engineering & Capital Projects

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Total	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 60,650,505	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168
Other Revenue	46,314	-	-	-
Rev from Money and Prop	594	-	-	-
Total	\$ 60,697,413	\$ 75,734,886	\$ 83,278,054	\$ 7,543,168

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	5.00	\$31,491 - \$37,918	\$ 175,029
20000012	Administrative Aide 1	1.00	4.00	4.00	36,962 - 44,533	162,011
20000024	Administrative Aide 2	3.00	4.00	4.00	42,578 - 51,334	176,856
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	145,000
20001202	Assistant Deputy Director	2.00	3.00	5.00	23,005 - 137,904	580,000
20000070	Assistant Engineer-Civil	137.75	177.75	186.75	57,866 - 69,722	12,061,241
90000070	Assistant Engineer-Civil - Hourly	0.70	1.05	1.05	57,866 - 69,722	73,209
20000077	Assistant Engineer-Electrical	5.00	6.00	6.00	57,866 - 69,722	382,484
20000116	Assistant Engineer-Traffic	6.00	7.00	7.00	57,866 - 69,722	429,660
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	0.35	66,622 - 80,454	28,159
20000143	Associate Engineer-Civil	89.50	100.00	110.00	66,622 - 80,454	8,392,382
20000150	Associate Engineer-Electrical	2.00	2.00	3.00	66,622 - 80,454	225,112
20000154	Associate Engineer-Mechanical	1.00	2.00	1.00	66,622 - 80,454	66,622
20000167	Associate Engineer-Traffic	4.00	4.00	4.00	66,622 - 80,454	317,194
90000119	Associate Management Analyst - Hourly	0.35	0.35	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	11.00	17.00	18.00	54,059 - 65,333	1,021,257
20000162	Associate Planner	5.00	7.00	10.00	56,722 - 68,536	602,922
20000110	Auto Messenger 2	0.00	0.00	0.50	29,931 - 36,067	14,966
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
90000544	Clerical Assistant 2 - Hourly	0.85	0.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	6.00	6.00	6.00	29,931 - 36,067	202,000
20000545	Contracts Processing Clerk	4.00	6.00	8.00	32,968 - 39,811	291,116
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20001168	Deputy Director	4.00	4.00	5.00	46,966 - 172,744	615,000
20000290	Information Systems Analyst 2	3.00	4.00	3.00	54,059 - 65,333	191,892
20000293	Information Systems Analyst 3	1.00	1.00	2.00	59,363 - 71,760	131,123
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	48,583
90000552	Junior Engineer-Civil - Hourly	0.00	0.00	0.35	50,003 - 60,549	21,192
20001018	Land Surveying Assistant	17.00	23.00	27.00	57,866 - 69,722	1,726,399

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001019	Land Surveying Associate	5.00	6.00	7.00	66,622 - 80,454	546,932
90001073	Management Intern - Hourly	5.50	6.50	6.00	24,274 - 29,203	160,116
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	317,960
20000680	Payroll Specialist 2	3.00	3.00	2.00	34,611 - 41,787	82,738
20000173	Payroll Supervisor	0.00	0.00	1.00	39,686 - 48,069	48,069
90000743	Principal Engineering Aide - Hourly	0.35	0.35	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	54.50	74.00	75.00	50,003 - 60,549	4,271,586
20001187	Principal Planner	0.00	1.00	1.00	46,966 - 172,744	110,000
20000518	Principal Survey Aide	10.00	13.00	17.00	50,003 - 60,549	960,411
20000748	Principal Traffic Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	60,020
90000748	Principal Traffic Engineering Aide - Hourly	0.00	0.35	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	8.00	18.00	24.00	57,866 - 69,722	1,487,891
20000761	Project Officer 1	7.00	7.00	7.00	66,622 - 80,454	548,139
20000763	Project Officer 2	6.00	6.00	5.00	76,794 - 92,851	464,255
90000779	Public Information Specialist - Hourly	0.00	0.00	0.35	32,968 - 39,811	13,934
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
90000885	Senior Civil Engineer - Hourly	0.35	0.35	0.00	76,794 - 92,851	-
20000885	Senior Civil Engineer	25.00	27.00	28.00	76,794 - 92,851	2,562,365
20000927	Senior Clerk/Typist	3.00	4.00	3.00	36,067 - 43,514	121,821
90000400	Senior Drafting Aide - Hourly	0.35	0.35	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	3.00	4.00	6.00	44,429 - 53,706	284,322
90000830	Senior Engineering Geologist - Hourly	0.35	0.35	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	2.00	2.00	2.00	76,794 - 92,851	182,916
90000015	Senior Management Analyst - Hourly	0.35	0.35	0.00	59,363 - 71,760	-
20000015	Senior Management Analyst	8.00	9.00	8.00	59,363 - 71,760	567,623
20000918	Senior Planner	4.00	4.00	5.00	65,354 - 79,019	350,764
20000929	Senior Survey Aide	3.00	3.00	3.00	44,429 - 53,706	133,287
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	5.00	5.50	4.00	26,707 - 32,011	116,816
20000970	Supervising Management Analyst	3.00	3.00	4.00	66,768 - 80,891	309,441
21000177	Trainer	1.00	0.00	0.00	54,059 - 65,333	-
20000756	Word Processing Operator	5.00	4.00	7.00	31,491 - 37,918	239,150
	Budgeted Vacancy Savings					(2,051,733)
	Engineering Geologist Pay					4,875
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					24,148
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,547,282

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget Proposed	FY2017 Salary Range	Total
	Sick Leave - Hourly				14,377
	Termination Pay Annual Leave				126,138
FTE, Salaries, and Wages Subtotal		484.60	598.60	644.70	\$ 42,437,260
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits					
	Employee Offset Savings	\$ 255,245	\$ 240,200	\$ 246,782	\$ 6,582
	Flexible Benefits	3,219,212	4,756,207	6,041,236	1,285,029
	Long-Term Disability	281,771	125,022	128,831	3,809
	Medicare	473,047	565,826	588,026	22,200
	Other Post-Employment Benefits	2,706,250	3,254,958	3,533,643	278,685
	Retiree Medical Trust	11,718	30,840	37,216	6,376
	Retirement 401 Plan	29,688	29,512	34,934	5,422
	Retirement ADC	12,257,174	11,684,415	12,289,503	605,088
	Retirement DROP	134,084	129,471	146,913	17,442
	Risk Management Administration	394,656	580,650	610,731	30,081
	Supplemental Pension Savings Plan	1,738,455	2,464,798	2,613,411	148,613
	Unemployment Insurance	65,524	71,650	73,939	2,289
	Workers' Compensation	334,179	300,429	511,294	210,865
Fringe Benefits Subtotal		\$ 21,901,002	\$ 24,233,978	\$ 26,856,459	\$ 2,622,481
Total Personnel Expenditures				\$ 69,293,719	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ (1,785,023)	\$ (3,736,249)
TOTAL BALANCE AND RESERVES	\$ -	\$ (1,785,023)	\$ (3,736,249)
REVENUE			
Charges for Current Services	\$ 60,650,505	\$ 75,734,886	\$ 83,278,054
Other Revenue	46,314	-	-
Revenue from Use of Money and Property	594	-	-
TOTAL REVENUE	\$ 60,697,413	\$ 75,734,886	\$ 83,278,054
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 60,697,413	\$ 73,949,863	\$ 79,541,805
OPERATING EXPENSE			
Personnel Expenses	\$ 33,514,416	\$ 40,472,754	\$ 42,437,260
Fringe Benefits	21,901,002	24,233,978	26,856,459
Supplies	316,064	1,185,383	1,154,220
Contracts	2,967,071	6,115,210	7,611,966
Information Technology	2,631,710	2,524,620	4,099,485
Energy and Utilities	405,255	386,991	342,114
Other Expenses	637,214	690,751	691,351
Transfers Out	473	-	-
Capital Expenditures	109,231	124,726	84,726
Debt Expenses	-	473	473
TOTAL OPERATING EXPENSE	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054
TOTAL EXPENSE	\$ 62,482,437	\$ 75,734,886	\$ 83,278,054
BALANCE	\$ (1,785,023)¹	\$ (1,785,023)	\$ (3,736,249)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 60,697,413	\$ 73,949,863	\$ 79,541,805

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹The Engineering & Capital Projects special revenue fund reflects a deficit financial position. This special revenue fund initiated in Fiscal Year 2015 and the deficit position will be adjusted with rate adjustments in future years.

Public Works - General Services

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	140.00	161.00	184.00	23.00
Personnel Expenditures	\$ 11,502,595	\$ 13,189,575	\$ 14,919,763	\$ 1,730,188
Non-Personnel Expenditures	9,383,097	16,984,704	10,699,477	(6,285,227)
Total Department Expenditures	\$ 20,885,692	\$ 30,174,279	\$ 25,619,240	\$ (4,555,039)
Total Department Revenue	\$ 6,523,395	\$ 6,895,047	\$ 6,968,840	\$ 73,793

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	\$ 1,060,428	\$ 1,444,869	\$ 1,385,538	\$ (59,331)
Facilities	16,422,138	25,062,914	20,297,425	(4,765,489)
Total	\$ 17,482,566	\$ 26,507,783	\$ 21,682,963	\$ (4,824,820)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Administration	7.00	10.00	8.00	(2.00)
Facilities	123.00	141.00	166.00	25.00
Total	130.00	151.00	174.00	23.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Maintenance and Repair Support Addition of 21.00 FTE positions and associated non-personnel expenditures to increase the facilities maintenance and repair service levels.	21.00	\$ 2,463,931	\$ -
Carpet Replacement Addition of non-personnel expenditures to replace the carpet in the City Administration Building.	0.00	255,000	-
Facilities Condition Assessment Addition of non-personnel expenditures for special reports associated with condition assessments of City facilities.	0.00	250,000	-
Apprenticeship Program Addition of 1.00 Apprentice 2 - Electrician and 1.00 Apprentice 2 - Refrigerator Mechanic for the Apprenticeship Program.	2.00	139,352	-
Addition for Training Support Addition of 1.00 Assistant Trainer, 1.00 Safety and Training Manager and associated non-personnel expenditures and revenue to support training of new employees, supervisory readiness, and manage risk of trade employees to meet OSHA standards. Reduction of 1.00 Executive Secretary position to offset expenditures.	1.00	107,418	85,000

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	100,790	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	44,252	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
IAM Training Expenditures	0.00	25,452	-
Addition of non-personnel expenditures associated with the Infrastructure Asset Management (IAM, formerly EAM).			
Employee Rewards and Recognition Program	0.00	9,560	-
Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.			
Reduction of Expenditures	0.00	(28,500)	-
Reduction of non-personnel expenditures as a result of historical underspending in supplies.			
Non-Standard Hour Personnel Funding	(1.00)	(53,710)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Non-Discretionary Adjustment	0.00	(1,084,281)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Reductions and Annualizations	0.00	(7,054,084)	(265,190)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
IAM Reimbursable Revenue	0.00	-	253,983
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Total	23.00	\$ (4,824,820)	\$ 73,793

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 6,504,290	\$ 7,639,683	\$ 8,793,128	\$ 1,153,445
Fringe Benefits	4,191,995	4,678,133	5,267,869	589,736
PERSONNEL SUBTOTAL	10,696,285	12,317,816	14,060,997	1,743,181
NON-PERSONNEL				
Supplies	\$ 1,763,150	\$ 1,919,637	\$ 2,181,245	\$ 261,608
Contracts	3,282,903	5,311,458	3,280,461	(2,030,997)
Information Technology	220,559	243,835	288,087	44,252

Public Works - General Services

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Energy and Utilities	916,445	1,098,451	1,039,094	(59,357)
Other	5,781	7,500	7,500	-
Transfers Out	-	5,264,086	619,000	(4,645,086)
Capital Expenditures	597,443	345,000	30,000	(315,000)
Debt	-	-	176,579	176,579
NON-PERSONNEL SUBTOTAL	6,786,281	14,189,967	7,621,966	(6,568,001)
Total	\$ 17,482,566	\$ 26,507,783	\$ 21,682,963	\$ (4,824,820)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 2,731,986	\$ 3,673,786	\$ 3,747,579	\$ 73,793
Other Revenue	139,067	-	-	-
Total	\$ 2,871,053	\$ 3,673,786	\$ 3,747,579	\$ 73,793

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,267
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000241	Apprentice 1-Electrician (5 Yr)	0.00	1.00	0.00	32,427 - 43,243	-
20000245	Apprentice 1-HVACR Technician	0.00	1.00	0.00	32,427 - 43,243	-
20000242	Apprentice 2-Electrician (5 Yr)	0.00	0.00	1.00	45,947 - 54,059	51,355
20000246	Apprentice 2-HVACR Technician	0.00	0.00	1.00	40,539 - 51,355	45,947
20000070	Assistant Engineer-Civil	1.00	0.00	0.00	57,866 - 69,722	-
21000175	Assistant Trainer	0.00	0.00	1.00	44,470 - 54,059	49,067
91000175	Assistant Trainer - Hourly	0.00	1.00	0.00	44,470 - 54,059	-
20000143	Associate Engineer-Civil	1.00	0.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	54,059
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	446,538
20000224	Building Service Technician	17.00	12.00	13.00	33,322 - 39,666	493,668
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000232	Buyer's Aide 1	0.00	0.00	1.00	36,962 - 44,533	36,962
20000234	Carpenter	14.00	16.00	18.00	43,451 - 52,000	871,780
20000235	Carpenter Supervisor	1.00	1.00	2.00	49,192 - 59,571	105,049
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	128,942
20000354	Custodian 2	9.00	13.00	13.00	26,250 - 31,242	385,053
20000355	Custodian 3	0.00	1.00	1.00	28,725 - 33,966	33,966
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	124,000
20000408	Electrician	13.00	15.00	19.00	47,091 - 56,534	1,004,700
20000413	Electrician Supervisor	1.00	1.00	2.00	53,706 - 64,958	117,616
20000924	Executive Secretary	1.00	1.00	0.00	43,555 - 52,666	-
20000833	HVACR Technician	10.00	14.00	16.00	47,091 - 56,534	802,974

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000499	Heating Technician	2.00	2.00	2.00	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	1.00	2.00	2.00	53,706 - 64,958	118,664
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	0.00	0.00	66,768 - 80,891	-
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	46,372
20000613	Locksmith	2.00	2.00	3.00	44,221 - 52,853	148,341
20000667	Painter	9.00	14.00	18.00	41,600 - 49,962	827,605
20000668	Painter Supervisor	1.00	1.00	2.00	47,382 - 57,262	104,644
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,116
20000709	Plasterer	1.00	2.00	3.00	45,490 - 54,538	145,518
20000711	Plumber	11.00	11.00	13.00	47,091 - 56,534	683,143
20000713	Plumber Supervisor	1.00	1.00	1.00	53,706 - 64,958	63,340
20001222	Program Manager	0.00	1.00	2.00	46,966 - 172,744	222,000
20000760	Project Assistant	0.00	2.00	2.00	57,866 - 69,722	115,732
20000842	Roofer	5.00	6.00	7.00	39,666 - 47,528	311,204
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20001042	Safety and Training Manager	0.00	0.00	1.00	66,768 - 80,891	73,445
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000966	Senior HVACR Technician	4.00	5.00	5.00	49,462 - 59,384	286,107
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
21000177	Trainer	0.00	1.00	1.00	54,059 - 65,333	65,333
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
	Budgeted Vacancy Savings					(314,580)
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Sick Leave - Hourly					2,439
	Termination Pay Annual Leave					29,919

FTE, Salaries, and Wages Subtotal **130.00** **151.00** **174.00** **\$ 8,793,128**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 26,119	\$ 21,546	\$ 24,607	\$ 3,061
Flexible Benefits	846,725	1,186,976	1,404,625	217,649
Long-Term Disability	56,843	24,420	27,506	3,086
Medicare	91,762	105,610	122,945	17,335
Other Post-Employment Benefits	724,806	847,584	982,554	134,970
Retiree Medical Trust	5,373	8,513	11,784	3,271
Retirement 401 Plan	9,711	8,975	7,583	(1,392)
Retirement ADC	1,716,370	1,594,787	1,600,313	5,526

Public Works - General Services

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retirement DROP	32,373	30,554	34,101	3,547
Risk Management Administration	104,563	151,200	169,818	18,618
Supplemental Pension Savings Plan	348,754	476,311	594,784	118,473
Unemployment Insurance	13,183	14,007	15,772	1,765
Workers' Compensation	215,413	207,650	271,477	63,827
Fringe Benefits Subtotal	\$ 4,191,995	\$ 4,678,133	\$ 5,267,869	\$ 589,736
Total Personnel Expenditures			\$ 14,060,997	

Publishing Services Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Publishing Services	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277	\$ 269,781
Total	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277	\$ 269,781

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rental Addition of non-personnel expenditures for copier equipment rental expenses.	0.00	\$ 189,769	\$ -
Printing Contract Addition of non-personnel expenditures for third-party printing services.	0.00	108,392	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	57,302	-
Avanti System Addition of non-personnel expenditures associated with training and update of the Avanti System.	0.00	46,507	-
Print Shop Services Addition of non-personnel expenditures for paper.	0.00	34,088	-
Employee Rewards and Recognition Program Addition of non-Personnel Expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,050	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(4,666)	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(10,953)	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(152,708)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 269,781	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 447,188	\$ 480,488	\$ 479,599	\$ (889)
Fringe Benefits	359,122	391,271	379,167	(12,104)
PERSONNEL SUBTOTAL	806,310	871,759	858,766	(12,993)
NON-PERSONNEL				
Supplies	\$ 306,341	\$ 329,914	\$ 329,464	\$ (450)
Contracts	2,149,550	2,026,072	2,262,175	236,103
Information Technology	25,653	308,519	365,821	57,302
Energy and Utilities	99,390	121,074	115,559	(5,515)
Other	186	4,666	-	(4,666)
Transfers Out	15,695	-	-	-
Debt	-	4,492	4,492	-
NON-PERSONNEL SUBTOTAL	2,596,816	2,794,737	3,077,511	282,774
Total	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277	\$ 269,781

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 3,644,487	\$ 3,221,261	\$ 3,221,261	\$ -
Other Revenue	3,746	-	-	-
Rev from Money and Prop	4,108	-	-	-
Total	\$ 3,652,342	\$ 3,221,261	\$ 3,221,261	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,591
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,810
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	95,243
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	2.00	2.00	2.00	31,782 - 37,627	74,242
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
21000194	Senior Publishing Specialist	1.00	1.00	1.00	36,962 - 44,533	44,443
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 479,599
		FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,324	\$ 2,585	\$ 2,088	\$ (497)	
	Flexible Benefits	64,172	81,805	98,451	16,646	
	Long-Term Disability	2,908	1,503	1,469	(34)	
	Medicare	6,338	5,483	5,488	5	
	Other Post-Employment Benefits	55,821	58,860	59,190	330	
	Retiree Medical Trust	163	185	311	126	
	Retirement ADC	189,597	193,075	159,497	(33,578)	
	Retirement DROP	250	-	1,383	1,383	
	Risk Management Administration	7,990	10,500	10,230	(270)	
	Supplemental Pension Savings Plan	23,550	25,250	26,722	1,472	
	Unemployment Insurance	906	861	842	(19)	
	Workers' Compensation	5,103	11,164	13,496	2,332	
Fringe Benefits Subtotal		\$ 359,122	\$ 391,271	\$ 379,167	\$ (12,104)	
Total Personnel Expenditures					\$ 858,766	

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 466,693	\$ 715,909	\$ 800,829
TOTAL BALANCE AND RESERVES	\$ 466,693	\$ 715,909	\$ 800,829
REVENUE			
Charges for Current Services	\$ 3,644,487	\$ 3,221,261	\$ 3,221,261
Other Revenue	3,746	–	–
Revenue from Use of Money and Property	4,108	–	–
TOTAL REVENUE	\$ 3,652,342	\$ 3,221,261	\$ 3,221,261
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,119,035	\$ 3,937,170	\$ 4,022,090
OPERATING EXPENSE			
Personnel Expenses	\$ 447,188	\$ 480,488	\$ 479,599
Fringe Benefits	359,122	391,271	379,167
Supplies	306,341	329,914	329,464
Contracts	2,149,550	2,026,072	2,262,175
Information Technology	25,653	308,519	365,821
Energy and Utilities	99,390	121,074	115,559
Other Expenses	186	4,666	–
Transfers Out	15,695	–	–
Debt Expenses	–	4,492	4,492
TOTAL OPERATING EXPENSE	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277
TOTAL EXPENSE	\$ 3,403,126	\$ 3,666,496	\$ 3,936,277
BALANCE	\$ 715,909	\$ 270,674	\$ 85,813
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,119,035	\$ 3,937,170	\$ 4,022,090

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department administers the City's centralized procurement and materials management functions to ensure the availability of supplies, equipment and services to meet the City's operational needs. The Department establishes and manages procurement standards which meet or exceed City, State or federal regulations and requirements. Purchasing and Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The Department also manages Central Stores and the Living Wage and Equal Opportunity Contracting Programs. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations and proactive contract reviews. The Program provides ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public. The Equal Opportunity Contracting Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

To provide innovative, cost effective procurement solutions through inclusive partnerships that foster social equity

The Department's vision is:

To be a national model in public procurement

Did you know?

- The Purchasing & Contracting Department is responsible for procuring almost \$1.0 billion in goods and services annually.

Purchasing & Contracting

- The Living Wage Program has recovered \$500,000 in lost wages since its inception

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide quality goods and services in a fiscally responsible manner

- Continuously improve sound procurement policies and procedures
- Optimize use of SAP
- Provide contract administration
- Procure goods and services expeditiously
- Exceed customer service expectations

Goal 2: To ensure equality, non-discrimination, and compliance in the procurement of City contracts

- Encourage small and local businesses to participate in the City's Small Local Business Enterprise (SLBE) Program
- Ensure non-discrimination in City procurement
- Monitor contracts subject to the Prevailing Wage Ordinance

Goal 3: To make sure the Living Wage Ordinance (LWO) requirements are understood and met

- Maintain records
- Monitor contracts
- Provide educational information to contractors and employees

Goal 4: Use best practices in the delivery of procured goods and mail

- Maintain optimum inventories
- Minimize loss
- Provide exceptional delivery services
- Discard or recycle used assets

Purchasing & Contracting

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of purchase orders processed within 10 days ³	N/A	67%	76% ⁴	90%
2. Percentage increase in customer satisfaction	N/A	N/A	N/A	5%
3. Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs) ⁵	15%	23%	N/A	20%
4. Percentage of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%
5. Percentage of underutilized assets discarded, sold, or recycled within 30 days	N/A	N/A	N/A	75%
6. Percentage of total transactions on contract under \$150,000	N/A	N/A	N/A	50%
7. Average number of days to award a contract	N/A	N/A	N/A	65

1. During Fiscal Year 2016 new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. Once a fully completed requisition is received.
4. Planned system upgrades and enhancements will improve purchase order creation and tracking purposes
5. This information is typically not available until the end of July. This information is for Construction and Architecture/Engineering (A/E) contracts.



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Purchasing & Contracting

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	78.55	82.96	82.96	0.00
Personnel Expenditures	\$ 6,298,052	\$ 6,860,155	\$ 7,122,089	\$ 261,934
Non-Personnel Expenditures	11,149,115	14,059,536	12,804,744	(1,254,792)
Total Department Expenditures	\$ 17,447,167	\$ 20,919,691	\$ 19,926,833	\$ (992,858)
Total Department Revenue	\$ 13,145,231	\$ 14,857,928	\$ 14,823,179	\$ (34,749)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Equal Opportunity Contracting	\$ 1,659,702	\$ 2,011,723	\$ 2,047,546	\$ 35,823
Purchasing & Contracting	3,784,207	5,600,812	4,514,824	(1,085,988)
Total	\$ 5,443,909	\$ 7,612,535	\$ 6,562,370	\$ (1,050,165)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Equal Opportunity Contracting	19.70	19.48	19.48	0.00
Purchasing & Contracting	35.50	40.48	40.48	0.00
Total	55.20	59.96	59.96	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 211,379	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	43,122	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,704	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(4)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(4,000)	(92,056)

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	(1,303,366)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ (1,050,165)	\$ (92,056)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 3,069,514	\$ 3,486,722	\$ 3,514,856	\$ 28,134
Fringe Benefits	1,626,065	1,794,711	1,977,952	183,241
PERSONNEL SUBTOTAL	4,695,579	5,281,433	5,492,808	211,375
NON-PERSONNEL				
Supplies	\$ 70,068	\$ 63,661	\$ 63,669	\$ 8
Contracts	228,947	287,371	328,559	41,188
Information Technology	437,794	1,969,794	666,428	(1,303,366)
Energy and Utilities	6,480	2,965	3,595	630
Other	5,041	7,311	7,311	-
NON-PERSONNEL SUBTOTAL	748,329	2,331,102	1,069,562	(1,261,540)
Total	\$ 5,443,909	\$ 7,612,535	\$ 6,562,370	\$ (1,050,165)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,184,117	\$ 1,550,772	\$ 1,458,716	\$ (92,056)
Other Revenue	12,411	-	-	-
Total	\$ 1,196,528	\$ 1,550,772	\$ 1,458,716	\$ (92,056)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	12.00	12.00	12.00	\$54,059 - \$65,333	\$ 694,537
20000232	Buyer's Aide 1	0.00	0.00	1.00	36,962 - 44,533	36,962
90000539	Clerical Assistant 2	0.50	0.48	0.48	29,931 - 36,067	15,825
20000545	Contracts Processing Clerk	5.00	5.00	3.00	32,968 - 39,811	116,447
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	140,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
90001073	Management Intern	0.70	0.48	0.48	24,274 - 29,203	12,810
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,951
20000173	Payroll Supervisor	0.00	1.00	1.00	39,686 - 48,069	39,686
20000791	Principal Procurement Specialist	3.00	4.00	4.00	59,363 - 71,864	271,202
20000227	Procurement Specialist	11.00	12.00	12.00	49,109 - 59,488	677,663

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	101,001
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,000
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	36,067
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	402,722
20000879	Senior Procurement Specialist	3.00	5.00	5.00	53,955 - 65,270	300,771
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	104,935
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(134,659)
	Sick Leave - Hourly					110
	Termination Pay Annual Leave					6,533
FTE, Salaries, and Wages Subtotal		55.20	59.96	59.96		\$ 3,514,856
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 13,070	\$ 12,632	\$ 16,244		\$ 3,612
	Flexible Benefits	372,500	513,252	576,670		63,418
	Insurance	106	-	-		-
	Long-Term Disability	27,321	11,327	11,167		(160)
	Medicare	45,378	49,398	50,998		1,600
	Other Post-Employment Benefits	303,098	335,502	331,464		(4,038)
	Retiree Medical Trust	4,177	5,156	5,521		365
	Retirement 401 Plan	2,322	2,341	2,440		99
	Retirement ADC	556,382	505,250	610,832		105,582
	Retirement DROP	10,237	12,643	6,274		(6,369)
	Risk Management Administration	43,827	59,850	57,288		(2,562)
	Supplemental Pension Savings Plan	204,336	245,516	249,237		3,721
	Unemployment Insurance	6,284	6,492	6,410		(82)
	Workers' Compensation	37,028	35,352	53,407		18,055
Fringe Benefits Subtotal		\$ 1,626,065	\$ 1,794,711	\$ 1,977,952		\$ 183,241
Total Personnel Expenditures					\$ 5,492,808	

Central Stores Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Central Stores	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463	\$ 57,307
Total	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463	\$ 57,307

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Central Stores	23.35	23.00	23.00	0.00
Total	23.35	23.00	23.00	0.00

Purchasing & Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 50,559	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	9,365	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	1,838	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Reductions and Annualizations	0.00	(4,455)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
IAM Reimbursable Revenue	0.00	-	42,331
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.			
Revised Revenue	0.00	-	14,976
Adjustment to reflect Fiscal Year 2017 revenue projections.			
Total	0.00	\$ 57,307	\$ 57,307

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 847,036	\$ 825,279	\$ 820,591	\$ (4,688)
Fringe Benefits	755,436	753,443	808,690	55,247
PERSONNEL SUBTOTAL	1,602,472	1,578,722	1,629,281	50,559
NON-PERSONNEL				
Supplies	\$ 9,603,102	\$ 10,991,328	\$ 10,992,655	\$ 1,327
Contracts	625,462	551,098	573,606	22,508
Information Technology	33,796	25,481	34,846	9,365
Energy and Utilities	114,213	150,819	128,822	(21,997)
Other	12,645	5,383	928	(4,455)
Transfers Out	11,568	4,325	4,325	-
NON-PERSONNEL SUBTOTAL	10,400,786	11,728,434	11,735,182	6,748
Total	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463	\$ 57,307

Purchasing & Contracting

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 11,746,033	\$ 13,187,156	\$ 13,244,463	\$ 57,307
Other Revenue	195,145	120,000	120,000	-
Rev from Money and Prop	7,525	-	-	-
Total	\$ 11,948,703	\$ 13,307,156	\$ 13,364,463	\$ 57,307

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,078
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	155,267
90000110	Auto Messenger 2	0.35	0.00	0.00	29,931 - 36,067	-
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	240,344
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	36,067
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,275
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	107,374
20000955	Storekeeper 1	2.00	2.00	2.00	34,611 - 41,517	81,342
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	45,573
	Budgeted Vacancy Savings					(29,931)
	Night Shift Pay					5,369
	Overtime Budgeted					19,276
	Sick Leave - Hourly					675
FTE, Salaries, and Wages Subtotal		23.35	23.00	23.00		\$ 820,591

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,833	\$ 6,827	\$ 6,104	\$ (723)
Flexible Benefits	157,594	188,210	221,210	33,000
Long-Term Disability	7,109	2,628	2,537	(91)
Medicare	11,295	9,647	10,997	1,350
Other Post-Employment Benefits	135,382	129,492	130,218	726
Retiree Medical Trust	178	170	381	211
Retirement 401 Plan	380	363	363	-
Retirement ADC	348,053	321,935	339,625	17,690
Retirement DROP	1,817	3,007	1,157	(1,850)
Risk Management Administration	19,495	23,100	22,506	(594)
Supplemental Pension Savings Plan	39,059	40,291	42,210	1,919
Unemployment Insurance	1,665	1,505	1,455	(50)
Workers' Compensation	26,576	26,268	29,927	3,659
Fringe Benefits Subtotal	\$ 755,436	\$ 753,443	\$ 808,690	\$ 55,247
Total Personnel Expenditures			\$ 1,629,281	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 188,036	\$ 133,481	\$ 14,756
TOTAL BALANCE AND RESERVES	\$ 188,036	\$ 133,481	\$ 14,756
REVENUE			
Charges for Current Services	\$ 11,746,033	\$ 13,187,156	\$ 13,244,463
Other Revenue	195,145	120,000	120,000
Revenue from Use of Money and Property	7,525	–	–
TOTAL REVENUE	\$ 11,948,703	\$ 13,307,156	\$ 13,364,463
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,136,740	\$ 13,440,637	\$ 13,379,219
OPERATING EXPENSE			
Personnel Expenses	\$ 847,036	\$ 825,279	\$ 820,591
Fringe Benefits	755,436	753,443	808,690
Supplies	9,603,102	10,991,328	10,992,655
Contracts	625,462	551,098	573,606
Information Technology	33,796	25,481	34,846
Energy and Utilities	114,213	150,819	128,822
Other Expenses	12,645	5,383	928
Transfers Out	11,568	4,325	4,325
Capital Expenditures	–	–	–
TOTAL OPERATING EXPENSE	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463
TOTAL EXPENSE	\$ 12,003,258	\$ 13,307,156	\$ 13,364,463
BALANCE	\$ 133,481	\$ 133,481	\$ 14,756
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,136,740	\$ 13,440,637	\$ 13,379,219

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

QUALCOMM Stadium



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QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at Qualcomm (the Stadium) which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 220 days of events annually generated by 70 different event types.

Stadium staff works closely with several agencies in pursuit of new events for San Diego. The Stadium Ground crew is highly regarded within the National Football Players Association which voted Qualcomm Stadium's turf as one of the top three surfaces in the National Football League, a testament to the Stadium Ground Crew.



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QUALCOMM Stadium

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	38.00	38.00	38.00	0.00
Personnel Expenditures	\$ 3,333,311	\$ 3,564,126	\$ 3,611,737	\$ 47,611
Non-Personnel Expenditures	12,212,777	15,783,792	16,829,319	1,045,527
Total Department Expenditures	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056	\$ 1,093,138
Total Department Revenue	\$ 16,308,902	\$ 17,957,446	\$ 19,823,595	\$ 1,866,149

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
QUALCOMM Stadium	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056	\$ 1,093,138
Total	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056	\$ 1,093,138

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
QUALCOMM Stadium	38.00	38.00	38.00	0.00
Total	38.00	38.00	38.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Department Services Addition of non-personnel expenditures and revenues for Police Department services during QUALCOMM Stadium events.	0.00	\$ 1,550,000	\$ 566,149
Event Services Addition of non-personnel expenditures for janitorial, waste disposal, and field maintenance for events hosted at QUALCOMM Stadium.	0.00	94,956	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	47,611	-
Americans with Disabilities Act Compliance Addition of non-personnel expenditures for ADA sign language and shuttle service requirements.	0.00	45,000	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	3,030	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(948)	-

QUALCOMM Stadium

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(266,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(380,511)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	1,300,000
Total	0.00	\$ 1,093,138	\$ 1,866,149

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,985,412	\$ 2,154,303	\$ 2,152,383	\$ (1,920)
Fringe Benefits	1,347,899	1,409,823	1,459,354	49,531
PERSONNEL SUBTOTAL	3,333,311	3,564,126	3,611,737	47,611
NON-PERSONNEL				
Supplies	\$ 837,662	\$ 1,400,877	\$ 1,351,241	\$ (49,636)
Contracts	4,747,030	7,023,769	8,680,476	1,656,707
Information Technology	70,638	61,596	60,648	(948)
Energy and Utilities	1,706,011	2,272,920	1,911,318	(361,602)
Other	389	-	-	-
Transfers Out	4,794,810	4,746,120	4,748,125	2,005
Capital Expenditures	56,236	249,000	48,000	(201,000)
Debt	-	29,510	29,511	1
NON-PERSONNEL SUBTOTAL	12,212,777	15,783,792	16,829,319	1,045,527
Total	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056	\$ 1,093,138

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 11,436	\$ 48,809	\$ 48,809	\$ -
Licenses and Permits	13,650	8,000	8,000	-
Other Revenue	10,754	1,000	1,000	-
Rev from Money and Prop	5,998,062	6,277,000	6,886,149	609,149
Rev from Other Agencies	-	43,000	-	(43,000)
Transfers In	10,275,000	11,579,637	12,879,637	1,300,000
Total	\$ 16,308,902	\$ 17,957,446	\$ 19,823,595	\$ 1,866,149

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 47,288
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	268,230
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	36,067
20000354	Custodian 2	1.00	1.00	0.00	26,250 - 31,242	-
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
20000420	Fleet Technician	1.00	1.00	1.00	44,366 - 53,206	53,206
20000468	Grounds Maintenance Worker 2	5.00	5.00	5.00	31,762 - 37,773	184,899
20000833	HVACR Technician	2.00	2.00	2.00	47,091 - 56,534	110,324
20000667	Painter	0.00	0.00	1.00	41,600 - 49,962	49,341
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	109,855
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	5.00	5.00	5.00	37,690 - 45,115	225,575
20000943	Stadium Turf Manager	1.00	1.00	1.00	59,738 - 72,634	72,634
	ASE Cert					2,288
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(109,855)
	Class B					1,040
	Overtime Budgeted					238,658
	Split Shift Pay					45,091
FTE, Salaries, and Wages Subtotal		38.00	38.00	38.00		\$ 2,152,383
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 7,799	\$ 8,219	\$ 7,552		\$ (667)
	Flexible Benefits	255,482	315,459	380,753		65,294
	Long-Term Disability	15,630	6,056	5,937		(119)
	Medicare	25,039	24,882	24,556		(326)
	Other Post-Employment Benefits	215,938	217,782	219,003		1,221
	Retiree Medical Trust	1,118	1,444	1,692		248
	Retirement 401 Plan	2,822	3,086	3,730		644
	Retirement ADC	643,740	645,600	619,589		(26,011)
	Retirement DROP	4,974	2,934	5,123		2,189
	Risk Management Administration	31,057	38,850	37,851		(999)
	Supplemental Pension Savings Plan	100,939	103,681	101,177		(2,504)
	Unemployment Insurance	3,602	3,473	3,411		(62)
	Workers' Compensation	39,758	38,357	48,980		10,623
Fringe Benefits Subtotal		\$ 1,347,899	\$ 1,409,823	\$ 1,459,354		\$ 49,531
Total Personnel Expenditures					\$ 3,611,737	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,993,121	\$ 3,005,935	\$ 725,981
Continuing Appropriation - CIP	1,130,564	1,679,380	1,626,063
TOTAL BALANCE AND RESERVES	\$ 4,123,685	\$ 4,685,314	\$ 2,352,045
REVENUE			
Charges for Current Services	\$ 11,436	\$ 48,809	\$ 48,809
Licenses and Permits	13,650	8,000	8,000
Other Revenue	10,754	1,000	1,000
Revenue from Other Agencies	–	43,000	–
Revenue from Use of Money and Property	5,998,062	6,277,000	6,886,149
Transfers In	10,275,000	11,579,637	12,879,637
TOTAL REVENUE	\$ 16,308,902	\$ 17,957,446	\$ 19,823,595
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,432,586	\$ 22,642,760	\$ 22,175,640
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 201,184	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 201,184	\$ –	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 1,985,412	\$ 2,154,303	\$ 2,152,383
Fringe Benefits	1,347,899	1,409,823	1,459,354
Supplies	837,662	1,400,877	1,351,241
Contracts	4,747,030	7,023,769	8,680,476
Information Technology	70,638	61,596	60,648
Energy and Utilities	1,706,011	2,272,920	1,911,318
Other Expenses	389	–	–
Transfers Out	4,794,810	4,746,120	4,748,125
Capital Expenditures	56,236	249,000	48,000
Debt Expenses	–	29,510	29,511
TOTAL OPERATING EXPENSE	\$ 15,546,087	\$ 19,347,918	\$ 20,441,056
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ –	\$ –
TOTAL EXPENSE	\$ 15,747,271	\$ 19,347,918	\$ 20,441,056
RESERVES			
Continuing Appropriation - CIP	\$ 1,679,380	\$ 1,679,380	\$ 1,626,063
TOTAL RESERVES	\$ 1,679,380	\$ 1,679,380	\$ 1,626,063

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BALANCE	\$ 3,005,935	\$ 1,615,462	\$ 108,521
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,432,586	\$ 22,642,760	\$ 22,175,640

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Real Estate Assets



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Real Estate Assets



Department Description

The Real Estates Asset Department (READ) manages the City’s real estate portfolio and provides direction for the operations of Qualcomm Stadium, the City Concourse, and the City’s Airports Division. It also manages the City’s role in the Joint Use Management Agreement for PETCO Park. READ’s downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as, sites for new fire stations, parks, and libraries, as well as right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City’s core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City’s diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City’s facility space needs. Additionally, READ’s Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

The Department’s mission is:

To serve the San Diego community through excellence in stewardship of the City’s real estate assets

The Department’s vision is:

To be a nationally recognized model for municipal real estate services

Did you know?

- The City of San Diego owns more than 120,000 acres of land including more than 35,000 acres of beaches and land under water.
- Approximately 93 percent of the land owned by the City’s General Fund is either dedicated or designated as park or open space land.
- The Real Estate Assets Department administers more than 500 ground leases, permits, and other agreements.

Real Estate Assets

- An October 1, 2015 article by Sports Illustrated on football field turf rankings ranked the Qualcomm Stadium field as fourth best out of the 31 stadiums in the National Football League.
- The City's lease-to-own deal for Civic Center Plaza was listed by the San Diego Business Journal as the County's largest office commercial real estate lease (ranked by square footage) in 2015.

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to City for leasehold agreement
- Ensure the best return for the City through long term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to the City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Real Estate Assets

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of rent reviews completed on time per fiscal year	N/A	N/A	91%	90%
2. Percentage of lease agreements on a month-to-month holdover status	N/A	N/A	35% ³	≤20%
3. Number of properties reviewed for potential disposition per year	N/A	N/A	30% ⁴	50
4. Percentage of appraisals completed within 90 days of commencement	N/A	N/A	80% ⁵	90%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. Estimate below target due to workload and staffing.
4. Estimate is below target due to staffing. The position has been filled, so the target for Fiscal Year 2017 should be met.
5. There is a large backlog of appraisals from Fiscal Year 2015 and Fiscal Year 2016. In addition, there has been a large increase in new requests for appraisals. A new position was added mid-Fiscal Year 2016 and will assist in meeting the goal in Fiscal Year 2017.



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Real Estate Assets

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	30.00	35.00	36.00	1.00
Personnel Expenditures	\$ 3,303,535	\$ 3,933,221	\$ 4,068,282	\$ 135,061
Non-Personnel Expenditures	3,987,284	6,687,395	7,261,385	573,990
Total Department Expenditures	\$ 7,290,819	\$ 10,620,616	\$ 11,329,667	\$ 709,051
Total Department Revenue	\$ 49,312,144	\$ 49,212,589	\$ 52,643,756	\$ 3,431,167

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Real Estate Assets	\$ 4,232,044	\$ 6,181,599	\$ 8,006,436	\$ 1,824,837
Total	\$ 4,232,044	\$ 6,181,599	\$ 8,006,436	\$ 1,824,837

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Real Estate Assets	28.00	33.00	34.00	1.00
Total	28.00	33.00	34.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Tenant Improvements and Office Relocation Addition of one-time non-personnel expenditures for tenant improvements and office relocation of various departments.	0.00	\$ 2,631,193	\$ -
Addition of Property Agent Addition of 1.00 Property Agent position to manage city leases.	1.00	83,811	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	60,583	-
Appraisal Services Addition of non-personnel expenditures for third-party appraisal services.	0.00	50,000	-
Addition of Training Expenditures Addition of non-personnel expenditures for professional training.	0.00	9,108	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,855	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,445)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,268)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(1,000,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	3,885,365
Total	1.00	\$ 1,824,837	\$ 3,885,365

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 2,048,766	\$ 2,465,906	\$ 2,455,164	\$ (10,742)
Fringe Benefits	1,107,006	1,266,607	1,421,743	155,136
PERSONNEL SUBTOTAL	3,155,771	3,732,513	3,876,907	144,394
NON-PERSONNEL				
Supplies	\$ 22,614	\$ 33,649	\$ 1,159,458	\$ 1,125,809
Contracts	872,214	2,188,944	2,750,696	561,752
Information Technology	150,785	174,614	170,169	(4,445)
Energy and Utilities	8,714	9,501	6,828	(2,673)
Other	21,946	42,378	42,378	-
NON-PERSONNEL SUBTOTAL	1,076,273	2,449,086	4,129,529	1,680,443
Total	\$ 4,232,044	\$ 6,181,599	\$ 8,006,436	\$ 1,824,837

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 1,129,492	\$ 1,307,990	\$ 1,503,743	\$ 195,753
Licenses and Permits	256,191	266,315	316,327	50,012
Other Revenue	(7,639)	-	-	-
Rev from Money and Prop	44,805,256	43,863,625	47,503,225	3,639,600
Rev from Other Agencies	70,069	-	-	-
Total	\$ 46,253,369	\$ 45,437,930	\$ 49,323,295	\$ 3,885,365

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,734
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333

Real Estate Assets

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,353
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	129,686
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	127,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	527,000
20000768	Property Agent	8.00	11.00	12.00	59,363 - 71,760	784,261
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	36,591
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	155,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001003	Supervising Property Agent	3.00	4.00	4.00	66,768 - 80,891	308,228
20001005	Supervising Property Agent	0.00	1.00	1.00	66,768 - 80,891	66,768
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	31,722
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(66,768)
	Right Of Way Cert					8,090
	Sick Leave - Hourly					2,170
FTE, Salaries, and Wages Subtotal		28.00	33.00	34.00		\$ 2,455,164
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 17,814	\$ 15,685	\$ 20,578		\$ 4,893
	Flexible Benefits	188,914	286,936	335,989		49,053
	Long-Term Disability	18,561	7,971	7,781		(190)
	Medicare	29,112	34,673	34,603		(70)
	Other Post-Employment Benefits	154,433	188,352	195,327		6,975
	Retiree Medical Trust	1,947	3,401	3,231		(170)
	Retirement 401 Plan	1,679	1,925	849		(1,076)
	Retirement ADC	532,541	488,226	558,747		70,521
	Retirement DROP	4,778	4,780	4,780		-
	Risk Management Administration	22,282	33,600	33,759		159
	Supplemental Pension Savings Plan	112,027	165,002	170,005		5,003
	Unemployment Insurance	4,284	4,568	4,466		(102)
	Workers' Compensation	18,634	31,488	51,628		20,140
Fringe Benefits Subtotal		\$ 1,107,006	\$ 1,266,607	\$ 1,421,743		\$ 155,136
Total Personnel Expenditures						\$ 3,876,907

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Concourse & Parking Garage	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231	\$ (1,115,786)
Total	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231	\$ (1,115,786)

Real Estate Assets

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Central Power Plant Addition of non-personnel expenditures to support the maintenance and operations of the Concourse central power plant.	0.00	\$ 13,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,188	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	70	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,391)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(9,333)	-
Reduction of Disposal Services Reduction of non-personnel expenditures to align the budget with current spending trends.	0.00	(11,000)	-
General Fund Transfer Adjustment to reflect the reduction in the transfers to the General Fund.	0.00	(439,320)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(668,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(454,198)
Total	0.00	\$ (1,115,786)	\$ (454,198)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 86,267	\$ 118,809	\$ 120,841	\$ 2,032
Fringe Benefits	61,496	81,899	70,534	(11,365)
PERSONNEL SUBTOTAL	147,764	200,708	191,375	(9,333)

Real Estate Assets

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 22,965	\$ 99,700	\$ 99,700	\$ -
Contracts	1,478,648	1,779,440	1,789,269	9,829
Information Technology	20,224	16,919	12,528	(4,391)
Energy and Utilities	81,752	96,767	92,196	(4,571)
Other	548	500	500	-
Transfers Out	1,306,875	2,244,983	1,137,663	(1,107,320)
NON-PERSONNEL SUBTOTAL	2,911,011	4,238,309	3,131,856	(1,106,453)
Total	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231	\$ (1,115,786)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Licenses and Permits	\$ (5,310)	\$ -	\$ -	\$ -
Rev from Money and Prop	3,064,085	3,774,659	3,320,461	(454,198)
Total	\$ 3,058,775	\$ 3,774,659	\$ 3,320,461	\$ (454,198)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	79,273
	Bilingual - Regular					1,456
	Right Of Way Cert					4,045
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 120,841

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Fringe Benefits				
Employee Offset Savings	\$ 570	\$ 809	\$ 361	\$ (448)
Flexible Benefits	11,215	17,110	20,110	3,000
Long-Term Disability	516	388	368	(20)
Medicare	1,234	1,723	1,752	29
Other Post-Employment Benefits	10,052	11,772	11,838	66
Retiree Medical Trust	35	-	212	212
Retirement 401 Plan	134	-	848	848
Retirement ADC	31,000	40,381	27,152	(13,229)
Retirement DROP	420	1,157	-	(1,157)
Risk Management Administration	1,438	2,100	2,046	(54)
Supplemental Pension Savings Plan	3,138	4,703	2,182	(2,521)
Unemployment Insurance	180	222	211	(11)
Workers' Compensation	1,564	1,534	3,454	1,920
Fringe Benefits Subtotal	\$ 61,496	\$ 81,899	\$ 70,534	\$ (11,365)
Total Personnel Expenditures			\$ 191,375	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 668,663	\$ 668,663	\$ 24,198
TOTAL BALANCE AND RESERVES	\$ 668,663	\$ 668,663	\$ 24,198
REVENUE			
Licenses and Permits	\$ (5,310)	\$ -	\$ -
Revenue from Use of Money and Property	3,064,085	3,774,659	3,320,461
Transfers In	-	-	-
TOTAL REVENUE	\$ 3,058,775	\$ 3,774,659	\$ 3,320,461
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,727,438	\$ 4,443,322	\$ 3,344,659
OPERATING EXPENSE			
Personnel Expenses	\$ 86,267	\$ 118,809	\$ 120,841
Fringe Benefits	61,496	81,899	70,534
Supplies	22,965	99,700	99,700
Contracts	1,478,648	1,779,440	1,789,269
Information Technology	20,224	16,919	12,528
Energy and Utilities	81,752	96,767	92,196
Other Expenses	548	500	500
Transfers Out	1,306,875	2,244,983	1,137,663
TOTAL OPERATING EXPENSE	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231
TOTAL EXPENSE	\$ 3,058,775	\$ 4,439,017	\$ 3,323,231
BALANCE	\$ 668,663	\$ 4,305	\$ 21,428
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,727,438	\$ 4,443,322	\$ 3,344,659

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Regional Park Improvements Fund



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Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, Torrey Pines City Park, Chicano Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



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Regional Park Improvements Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 2,555,608	\$ 2,500,000	\$ 2,737,969	\$ 237,969

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revenue Adjustment Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	\$ -	\$ 237,969
Total	0.00	\$ -	\$ 237,969

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Rev from Money and Prop	\$ 55,608	\$ -	\$ -	-
Transfers In	2,500,000	2,500,000	2,737,969	237,969
Total	\$ 2,555,608	\$ 2,500,000	\$ 2,737,969	\$ 237,969

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,807	\$ 2,492,392	\$ 2,530,819
Continuing Appropriation - CIP	10,255,647	8,721,290	10,292,886
TOTAL BALANCE AND RESERVES	\$ 10,268,454	\$ 11,213,682	\$ 12,823,704
REVENUE			
Revenue from Use of Money and Property	\$ 55,608	\$ -	\$ -
Transfers In	2,500,000	2,500,000	2,737,969
TOTAL REVENUE	\$ 2,555,608	\$ 2,500,000	\$ 2,737,969
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,824,062	\$ 13,713,682	\$ 15,561,673
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 76,023	\$ 2,500,000	\$ 2,500,000
TOTAL CIP EXPENSE	\$ 76,023	\$ 2,500,000	\$ 2,500,000
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,534,357	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,534,357	\$ -	\$ -
TOTAL EXPENSE	\$ 1,610,380	\$ 2,500,000	\$ 2,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 8,721,290	\$ 8,721,290	\$ 10,292,886
TOTAL RESERVES	\$ 8,721,290	\$ 8,721,290	\$ 10,292,886
BALANCE	\$ 2,492,392	\$ 2,492,392	\$ 2,768,787
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,824,062	\$ 13,713,682	\$ 15,561,673

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Risk Management



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Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety

The Department's vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City

Did you know?

- 9,000 employees received flexible benefits¹
- 12,000 Flexible Savings Accounts reimbursements were processed¹

Risk Management

- 570 ergonomic evaluations were performed¹

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	N/A	N/A	N/A	100%
2. Ratio of open claims to closed claims for Workers' Compensation	N/A	N/A	N/A	1:1

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.

2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

1. Fiscal Year 2015 rounded figures

Risk Management

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	82.13	83.28	87.23	3.95
Personnel Expenditures	\$ 7,662,206	\$ 7,960,986	\$ 8,265,838	\$ 304,852
Non-Personnel Expenditures	2,172,787	2,597,892	2,275,827	(322,065)
Total Department Expenditures	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665	\$ (17,213)
Total Department Revenue	\$ 9,408,318	\$ 10,558,878	\$ 10,529,309	\$ (29,569)

Risk Management Administration Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Risk Management	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665	\$ (17,213)
Total	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665	\$ (17,213)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Risk Management	82.13	83.28	87.23	3.95
Total	82.13	83.28	87.23	3.95

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Workers' Compensation Support Addition of 1.00 Program Coordinator, 1.00 Workers' Compensation Claims Aide, 2.00 Claims Clerk, and associated non-personnel expenditures to support state-mandated business functions in the Workers' Compensation Division.	4.00	\$ 306,966	\$ -
Addition of Program Coordinator Addition of 1.00 Program Coordinator and non-personnel expenditures for information technology support.	1.00	114,588	-
Addition of Claims Representative 2 Addition of 1.00 Claims Representative 2 and associated non-personnel expenditures to support the Public Liability & Loss Recovery Division.	1.00	84,977	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	57,834	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,055	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	4,181	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.05)	(4,106)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,943)	-
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	(58,727)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(253,600)	-
Transfer of Employee Assistance Program Transfer of the Employee Assistance Program from the Risk Management Department to the Human Resources Department.	(2.00)	(266,438)	-
Revised Revenue Adjustment to reflect revised revenue projection.	0.00	-	(29,569)
Total	3.95	\$ (17,213)	\$ (29,569)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 4,533,948	\$ 4,933,396	\$ 4,944,872	\$ 11,476
Fringe Benefits	3,128,259	3,027,590	3,320,966	293,376
PERSONNEL SUBTOTAL	7,662,206	7,960,986	8,265,838	304,852
NON-PERSONNEL				
Supplies	\$ 103,709	\$ 85,870	\$ 90,966	\$ 5,096
Contracts	958,337	920,830	692,893	(227,937)
Information Technology	1,006,890	1,026,180	1,017,237	(8,943)
Energy and Utilities	10,601	7,276	6,817	(459)
Other	34,884	30,125	30,125	-
Transfers Out	58,366	527,611	437,789	(89,822)
NON-PERSONNEL SUBTOTAL	2,172,787	2,597,892	2,275,827	(322,065)
Total	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665	\$ (17,213)

Risk Management

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 60,953	\$ 39,402	\$ 39,402	\$ -
Other Revenue	9,344,797	10,519,476	10,489,907	(29,569)
Rev from Money and Prop	2,568	-	-	-
Total	\$ 9,408,318	\$ 10,558,878	\$ 10,529,309	\$ (29,569)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 44,533
20000119	Associate Management Analyst	1.00	2.00	2.00	54,059 - 65,333	122,047
20000188	Benefits Representative 2	8.00	8.00	5.00	32,968 - 39,811	192,212
20000277	Claims Aide	2.00	2.00	2.00	36,962 - 44,533	87,730
90000277	Claims Aide - Hourly	0.70	0.35	0.35	36,962 - 44,533	15,586
20000278	Claims Clerk	12.00	11.00	13.00	31,491 - 37,918	470,822
20000285	Claims Representative 2	8.00	7.00	7.00	52,936 - 64,022	424,634
90000285	Claims Representative 2 - Hourly	0.00	0.00	0.38	52,936 - 64,022	22,107
20000283	Claims Representative 2	0.50	0.00	0.00	52,936 - 64,022	-
20000837	Claims and Insurance Manager	1.00	0.00	0.00	73,445 - 88,837	-
20000836	Claims and Insurance Manager	2.00	0.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	72,134
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	16,484
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	1.00	1.00	0.00	52,936 - 64,022	-
20000411	Employee Assistance Program Manager	1.00	1.00	0.00	66,768 - 80,891	-
20000393	Employee Benefits Administrator	2.00	2.00	2.00	66,768 - 80,891	161,782
90000394	Employee Benefits Specialist 1 - Hourly	0.35	0.35	0.00	44,470 - 54,059	-
20000383	Employee Benefits Specialist 2	2.00	2.00	5.00	54,059 - 65,333	281,519
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000172	Payroll Specialist 1	0.00	1.00	1.00	33,093 - 39,832	32,905
20001234	Program Coordinator	0.00	0.00	2.00	23,005 - 137,904	180,000
20001222	Program Manager	1.00	6.00	6.00	46,966 - 172,744	621,000
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	126,788
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	242,278
20001042	Safety and Training Manager	1.00	0.00	0.00	66,768 - 80,891	-
20001016	Senior Claims Representative	0.00	1.00	2.00	58,261 - 70,429	128,690
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,369
21000188	Senior Workers' Compensation Claims Representative	3.00	3.00	3.00	58,261 - 70,429	199,119
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	77,314

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
90000357	Supervising Claims Representative - Hourly	0.00	0.08	0.00	64,002 - 77,314	-
90000359	Supervising Claims Representative - Hourly	0.08	0.00	0.00	64,002 - 77,314	-
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
21000189	Supervising Workers' Compensation Claims Representative	3.00	3.00	3.00	64,002 - 77,314	231,942
21000190	Workers' Compensation Claims Aide	5.00	4.00	5.00	36,962 - 44,533	210,453
21000186	Workers' Compensation Claims Representative 2	12.00	14.00	14.00	52,936 - 64,022	856,267
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(321,859)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					1,771
	Termination Pay Annual Leave					3,981
FTE, Salaries, and Wages Subtotal		82.13	83.28	87.23		\$ 4,944,872
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 50,359	\$ 42,142	\$ 44,736		\$ 2,594
	Flexible Benefits	554,416	683,923	833,703		149,780
	Insurance	115	-	-		-
	Long-Term Disability	40,338	15,275	15,610		335
	Medicare	63,575	65,672	69,956		4,284
	Other Post-Employment Benefits	469,672	447,336	467,601		20,265
	Retiree Medical Trust	2,362	3,925	4,766		841
	Retirement 401 Plan	3,916	3,938	3,680		(258)
	Retirement ADC	1,570,666	1,344,203	1,375,506		31,303
	Retirement DROP	14,414	13,410	14,955		1,545
	Risk Management Administration	67,618	79,800	80,817		1,017
	Supplemental Pension Savings Plan	232,308	274,614	308,762		34,148
	Unemployment Insurance	9,359	8,754	8,947		193
	Workers' Compensation	49,143	44,598	91,927		47,329
Fringe Benefits Subtotal		\$ 3,128,259	\$ 3,027,590	\$ 3,320,966		\$ 293,376
Total Personnel Expenditures					\$ 8,265,838	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 954,893	\$ 528,217	\$ 211,136
TOTAL BALANCE AND RESERVES	\$ 954,893	\$ 528,217	\$ 211,136
REVENUE			
Charges for Current Services	\$ 60,953	\$ 39,402	\$ 39,402
Other Revenue	9,344,797	10,519,476	10,489,907
Revenue from Federal Agencies	—	—	—
Revenue from Use of Money and Property	2,568	—	—
TOTAL REVENUE	\$ 9,408,318	\$ 10,558,878	\$ 10,529,309
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,363,210	\$ 11,087,095	\$ 10,740,445
OPERATING EXPENSE			
Personnel Expenses	\$ 4,533,948	\$ 4,933,396	\$ 4,944,872
Fringe Benefits	3,128,259	3,027,590	3,320,966
Supplies	103,709	85,870	90,966
Contracts	958,337	920,830	692,893
Information Technology	1,006,890	1,026,180	1,017,237
Energy and Utilities	10,601	7,276	6,817
Other Expenses	34,884	30,125	30,125
Transfers Out	58,366	527,611	437,789
TOTAL OPERATING EXPENSE	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665
TOTAL EXPENSE	\$ 9,834,994	\$ 10,558,878	\$ 10,541,665
BALANCE	\$ 528,217	\$ 528,217	\$ 198,780
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,363,210	\$ 11,087,095	\$ 10,740,445

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Special Events and Filming



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Special Events and Filming



Department Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate hundreds of millions of dollars in economic impact and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. The Department also partners with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center, to support events and filming productions of national and international stature. Once a major special event or film production is secured, the Department provides support services to key entities, such as the event organizer, location scout, producer, or host committee, business, and residential community, as well as City departments to ensure the success of the activity.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The Office's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries

The Office's vision is:

To maintain and leverage collaborative partnerships within the economic development, visitor, event and film industries to maximize civic and economic returns to the San Diego region

Special Events and Filming

Did you know?

- The Special Events and Filming Department provides services to support national and international events that take place annually in San Diego, including the Farmers Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, the Poinsettia Bowl, and the Holiday Bowl. Collectively, these major events contribute several hundred million dollars to the regional economy each year.
- During Fiscal Year 2016, the Special Events and Filming Department worked closely with the San Diego Padres and Major League Baseball (MLB) to support the planning process for MLB's All-Star Game to be held at PETCO Park in July 2016. The All-Star Game is anticipated to have an economic impact of more than \$80 million to the regional economy in addition to viewership by more than 45 million people in 220 countries.
- In Fiscal Year 2016, at the direction of the Mayor and with support of the City Council, the Department demonstrated commitment to the film industry by hiring a Filming Program Manager. The Filming Program Manager is working to develop a comprehensive program to coordinate filming on City property and promote increased filming within the City.
- In Fiscal Year 2016, San Diego was selected and served as the first leg of the 2016 Amgen Tour of California. The Amgen Tour of California is regarded as the most internationally respected and esteemed cycling stage race in the United States and one of the largest sporting events in the country.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Number of special event and filming permit applications submitted and reviewed online	N/A	N/A	N/A	600
2. Number of special event and filming dates permitted	1,250	1,250	1,600	2,000
3. Average number of visits to the Special Events Calendar website	N/A	N/A	N/A	12,000

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Special Events and Filming

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	5.00	6.00	6.00	0.00
Personnel Expenditures	\$ 502,015	\$ 753,016	\$ 828,917	\$ 75,901
Non-Personnel Expenditures	341,815	770,912	481,784	(289,128)
Total Department Expenditures	\$ 843,829	\$ 1,523,928	\$ 1,310,701	\$ (213,227)
Total Department Revenue	\$ 94,090	\$ 75,000	\$ 75,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Special Events and Filming	\$ 843,829	\$ 1,523,928	\$ 1,310,701	\$ (213,227)
Total	\$ 843,829	\$ 1,523,928	\$ 1,310,701	\$ (213,227)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Special Events and Filming	5.00	6.00	6.00	0.00
Total	5.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 77,509	\$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	9,966	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	1,910	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15,680)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(125,000)	-

Special Events and Filming

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	(161,932)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ (213,227)	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 279,385	\$ 480,207	\$ 488,423	\$ 8,216
Fringe Benefits	222,630	272,809	340,494	67,685
PERSONNEL SUBTOTAL	502,015	753,016	828,917	75,901
NON-PERSONNEL				
Supplies	\$ 3,489	\$ 4,216	\$ 4,580	\$ 364
Contracts	85,404	291,957	154,536	(137,421)
Information Technology	224,796	422,764	260,832	(161,932)
Energy and Utilities	2,454	2,190	2,085	(105)
Transfers Out	9,117	49,785	59,751	9,966
Capital Expenditures	16,555	-	-	-
NON-PERSONNEL SUBTOTAL	341,815	770,912	481,784	(289,128)
Total	\$ 843,829	\$ 1,523,928	\$ 1,310,701	\$ (213,227)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 30,080	\$ -	\$ -	\$ -
Licenses and Permits	64,010	75,000	75,000	-
Total	\$ 94,090	\$ 75,000	\$ 75,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000119	Associate Management Analyst	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 54,059
20001220	Executive Director	0.00	1.00	1.00	46,966 - 172,744	119,999
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	203,855
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019
FTE, Salaries, and Wages Subtotal		5.00	6.00	6.00		\$ 488,423

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 6,861	\$ 6,420	\$ 7,210	\$ 790
Flexible Benefits	29,456	62,767	79,366	16,599
Long-Term Disability	1,875	1,566	1,557	(9)
Medicare	4,005	6,964	7,083	119
Other Post-Employment Benefits	18,116	35,316	35,514	198

Special Events and Filming

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Retiree Medical Trust	-	665	489	(176)
Retirement ADC	139,191	106,829	160,164	53,335
Retirement DROP	347	-	-	-
Risk Management Administration	2,590	6,300	6,138	(162)
Supplemental Pension Savings Plan	17,578	38,800	37,068	(1,732)
Unemployment Insurance	579	898	895	(3)
Workers' Compensation	2,033	6,284	5,010	(1,274)
Fringe Benefits Subtotal	\$ 222,630	\$ 272,809	\$ 340,494	\$ 67,685
Total Personnel Expenditures			\$ 828,917	



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Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 1,931	\$ -	\$ -	\$ -
Non-Personnel Expenditures	89,521,818	95,008,476	108,891,830	13,883,354
Total Department Expenditures	\$ 89,523,749	\$ 95,008,476	\$ 108,891,830	\$ 13,883,354
Total Department Revenue	\$ 88,555,213	\$ 92,876,240	\$ 103,074,544	\$ 10,198,304

Transient Occupancy Tax Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Arts, Culture, & Community Festivals	\$ 8,896,676	\$ 11,495,581	\$ 12,942,977	\$ 1,447,396
Discretionary Funding	-	18,175,248	20,214,909	2,039,661
Economic Development Programs	2,181,243	1,710,000	1,710,000	-
Safety & Maint - Visitor Related Facilities	78,440,405	63,627,647	74,023,944	10,396,297
TOT Admin. & Promotional Activities	5,426	-	-	-
Total	\$ 89,523,749	\$ 95,008,476	\$ 108,891,830	\$ 13,883,354

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund for expenditures associated with the safety and maintenance of visitor related facilities.	0.00	\$ 9,799,035	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	2,039,661	-
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	1,447,396	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, Trolley Extension Reserve, and Public Art funds.	0.00	597,262	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	10,198,304
Total	0.00	\$ 13,883,354	\$ 10,198,304

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 1,775	\$ -	\$ -	\$ -
Fringe Benefits	155	-	-	-
PERSONNEL SUBTOTAL	1,931	-	-	-

Special Promotional Programs

Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 1,651	\$ -	\$ -	\$ -
Contracts	27,693,029	31,990,153	43,086,584	11,096,431
Other	150	-	-	-
Transfers Out	61,826,989	63,018,323	65,805,246	2,786,923
NON-PERSONNEL SUBTOTAL	89,521,818	95,008,476	108,891,830	13,883,354
Total	\$ 89,523,749	\$ 95,008,476	\$ 108,891,830	\$ 13,883,354

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Transient Occupancy Tax	\$ 88,555,213	\$ 92,876,240	\$ 103,074,544	\$ 10,198,304
Total	\$ 88,555,213	\$ 92,876,240	\$ 103,074,544	\$ 10,198,304

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages Subtotal		5.00	6.00	6.00		\$ 340,494
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Long-Term Disability	\$ 15	\$ -	\$ -		\$ -
	Medicare	26	-	-		-
	Supplemental Pension Savings Plan	75	-	-		-
	Unemployment Insurance	3	-	-		-
	Workers' Compensation	36	-	-		-
Fringe Benefits Subtotal		\$ 155	\$ -	\$ -		\$ -
Total Personnel Expenditures				\$ -		

Special Promotional Programs

Special Promotions

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ 48,501	\$ 41,660	\$ -
Armed Services YMCA of the U.S.A.	79,366	90,229	-
Asian Story Theater	8,481	5,534	-
Balboa Park Cultural Partnership	32,909	70,635	-
BAME Renaissance Community Development Corporation	-	4,534	-
Brazilian Institute for Arts & Culture	-	15,245	-
Cabrillo Festival, Inc.	8,467	5,979	-
California Lawyers for the Arts	-	2,072	-
Capoeira Institute	20,779	-	-
Casa Familiar	10,819	5,445	-
College Area Economic Development Corporation	9,626	-	-
Combat Arts	-	1,960	-
contACT Arts	18,655	51,897	-
Council of Philippine American Organizations of San Diego County	(2,065)	-	-
Culture Shock Dance Troupe	6,787	12,443	-
CYT San Diego	-	1,500	-
Discover Pacific Beach	18,179	-	-
Fern Street Community Arts	-	13,993	-
Guitars in the Classroom	2,159	1,979	-
Gaslamp Quarter Association	(11,404)	-	-
Hillcrest Business Improvement Association	27,671	20,572	-
House of Panama	-	1,500	-
Indian Fine Arts Academy of San Diego	24,400	21,628	-
Irish Congress of Southern California	-	10,169	-
Italian American Art and Culture Association of San Diego	20,946	17,761	-
Jacobs and Cushman San Diego Food Bank, The	32,909	39,349	-
Jacobs Center for Neighborhood Innovation	(2,436)	14,300	-
Justice Overcoming Boundaries In San Diego County	-	5,463	-
Karama	-	2,867	-
Kiwanis International K08275 Tierrasanta San Diego	-	2,288	-
Kalusugan Community Services	15,739	-	-
La Jolla Art & Wine Festival	16,846	-	-
La Maestra Family Clinic	-	3,083	-
Linda Vista Multi-Cultural Fair and Parade	9,389	7,883	-
Little Italy Association	30,447	25,140	-
Little Saigon Foundation	20,885	27,851	-
Mariachi Juvenil de San Diego	9,418	19,790	-
Mariachi Scholarship Foundation	-	3,108	-
Media Heritage, Inc./Filmout San Diego	17,757	15,488	-
Musicians for Education	14,961	13,641	-
Ocean Beach Merchants Association	29,072	22,656	-
Operation Samahan	-	6,213	-
Pacific Beach Community Development Corporation	-	15,215	-
Pacific Southwest Wildlife Arts, Inc.	12,723	-	-
PASACAT	5,545	5,576	-
Point Loma Summer Concerts	17,223	17,360	-
Rancho de los Penasquitos Town Council	8,076	7,579	-
Rolando Community Council	6,523	5,374	-

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
San Diego Alpha Foundation	—	2,288	—
San Diego Audubon Society	25,417	14,387	—
San Diego Chinese Center	9,432	7,357	—
San Diego City College Foundation	1,758	3,291	—
San Diego Earth Day	—	25,802	—
San Diego Earthworks	28,369	—	—
San Diego Film Foundation	79,366	62,803	—
San Diego LGBT Pride	—	90,498	—
San Diego Music Foundation	30,139	34,292	—
San Diego Shakespeare Society	6,615	3,021	—
San Diego Quilt Show	—	5,800	—
Sledgehammer Theater	—	4,454	—
Space 4 Art	—	2,732	—
The Aja Project	22,791	—	—
The Bon Temps Social Club of San Diego	79,366	108,000	—
The Cooper Family Foundation	4,905	5,022	—
Torrey Pines Kiwanis Foundation	48,427	35,248	—
Transcendance Youth Arts Project	8,406	9,352	—
VOW Foundation, The dba Rock to Stop Violence	15,012	—	—
Via International	—	2,893	—
Write Out Loud	—	5,801	—
Creative Communities San Diego Subtotal	\$ 929,356	\$ 1,080,000	\$ 1,155,230
Organizational Support			
Actors Alliance of San Diego	\$ 2,447	\$ 4,296	\$ —
Art of Elan	7,759	13,058	—
Bach Collegium San Diego	6,970	26,001	—
Balboa Park Cultural Partnership	68,055	194,365	—
Balboa Park Online Collaborative	60,568	49,883	—
California Ballet Association	104,576	108,127	—
Camarada, Inc.	9,410	10,483	—
Center for World Music	27,901	23,193	—
Choral Club of San Diego	—	1,500	—
Choral Consortium of San Diego	—	1,500	—
City Ballet, Inc.	56,535	59,321	—
Classics for Kids	27,303	34,142	—
Cygnnet Theater	116,610	124,367	—
Diversionary Theatre	49,655	43,877	—
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	24,155	29,113	—
Flying Leatherneck Historical Foundation	15,851	24,303	—
Gaslamp Quarter Historical Foundation	32,953	—	—
Horton Plaza Theater Foundation	—	435,000	—
Ion Theater Company	—	13,479	—
Japanese Friendship Garden Society of San Diego	77,210	77,467	—
La Jolla Chapter, SPEBSQSA, Inc.	3,411	3,330	—
La Jolla Historical Society	42,248	57,192	—
La Jolla Music Society	201,259	212,621	—
La Jolla Symphony and Chorus	37,186	39,137	—
Lambda Archives of San Diego	—	5,924	—
The Library Assoc of La Jolla/Athenaeum Music & Arts Library	117,101	139,970	—
Mainly Mozart Festival, Inc.	111,134	143,903	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
Malashock Dance and Company	43,619	38,254	—
Maritime Museum Association of San Diego	212,839	241,890	—
Media Arts Center San Diego	63,970	72,009	—
Mingei International Museum	192,113	206,153	—
Mojalet Dance Collective	10,676	10,804	—
Mo'olelo Performing Arts Company	28,307	27,540	—
Moxie Theatre	14,847	13,246	—
Museum of Contemporary Arts, San Diego	288,444	387,154	—
Museum of Photographic Arts	143,755	156,558	—
New Americas Museum	—	17,190	—
NTC Foundation	51,339	56,097	—
Old Globe Theatre	431,629	445,829	—
Outside the Lens	9,448	18,136	—
Pacific Arts Movement	61,963	60,650	—
Persian Cultural Center	31,247	35,874	—
PGK Project	9,027	9,544	—
Playwrights Project	34,891	34,741	—
Prophet World Beat Productions	18,894	20,837	—
The Putnam Foundation/Timken Museum of Art	112,335	131,892	—
Reuben H. Fleet Science Center	267,091	278,286	—
SACRA/PROFANA	1,663	6,150	—
Samahan Filipino American Performing Arts and Education Center	3,786	—	—
San Diego Air and Space Museum, Inc.	260,820	254,426	—
San Diego Archaeological Center	20,983	22,488	—
San Diego Art Institute	44,303	40,453	—
San Diego Automotive Museum	70,954	46,642	—
San Diego Ballet	31,045	39,537	—
San Diego Center for Jewish Culture	120,577	116,146	—
San Diego Children's Choir	30,195	36,449	—
San Diego Chinese Historical Society and Museum	17,503	19,334	—
San Diego Civic Youth Ballet	37,803	64,297	—
San Diego Dance Theater	32,051	38,785	—
San Diego Guild of Puppetry	6,646	8,858	—
San Diego Hall of Champions	—	61,012	—
San Diego Historical Society	107,574	112,153	—
San Diego Junior Theatre	83,306	88,011	—
San Diego Master Chorale	12,742	13,324	—
San Diego Model Railroad Museum, Inc.	45,920	47,181	—
San Diego Museum Council	13,706	15,565	—
San Diego Museum of Art	317,150	290,960	—
San Diego Museum of Man	153,536	168,883	—
San Diego Musical Theater	—	31,502	—
San Diego Opera Association	260,000	387,862	—
San Diego Repertory Theatre	173,717	167,474	—
The San Diego Society of Natural History	358,761	439,409	—
San Diego Symphony Orchestra Association, Inc.	398,575	437,533	—
San Diego Watercolor Society	27,104	28,409	—
San Diego Winds	3,902	8,994	—
San Diego Women's Chorus	5,839	10,629	—
San Diego Writers Ink	13,777	15,125	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
San Diego Young Artists Music Academy, Inc.	10,911	10,105	—
San Diego Youth Symphony and Conservatory	89,470	98,264	—
Save Our Heritage Organisation	68,488	72,711	—
Scripps Ranch Theatre	16,975	20,585	—
So Say We All	1,713	5,369	—
Space 4 Art	9,768	—	—
Spreckels Organ Society	20,308	13,610	—
Tap Fever Studios	3,318	5,491	—
The Aja Project	—	28,935	—
New Children's Museum	144,244	165,410	—
Theater & Arts Foundation of San Diego County/La Jolla Playhouse	408,603	414,605	—
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	8,167	10,431	—
Villa Musica	33,535	49,938	—
Westwind Brass	7,124	6,974	—
Women's History Museum and Educational Center	17,417	19,923	—
Write Out Loud	7,816	—	—
Young Audiences of San Diego	47,940	56,822	—
Organizational Support Subtotal	\$ 6,776,466	\$ 8,135,000	\$ 8,679,887
Other			
Commission for Arts and Culture Department	\$ 853,734	\$ 1,056,549	\$ 996,824 ¹
Mayor/City Council Allocations	416,000	400,000	400,000
Penny for the Arts Blueprint Augmentation	774,854	1,725,938	2,553,217
Public Art Fund	94,135	154,643	154,643
Other Subtotal	\$ 2,138,723	\$ 3,337,130	\$ 4,104,684
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 9,844,545	\$ 12,552,130	\$ 13,939,801
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,560,650	\$ 12,563,450	\$ 12,560,450
Mission Bay Park/Balboa Park Improvements	1,674,737	1,673,526	1,665,941
PETCO Park	11,305,009	11,319,000	9,500,000
QUALCOMM Stadium	4,742,697	4,746,120	4,748,125
Trolley Extension Reserve	1,059,200	1,062,225	1,060,650
Capital Improvements Subtotal	\$ 31,342,293	\$ 31,364,321	\$ 29,535,166
TOTAL CAPITAL IMPROVEMENTS	\$ 31,342,293	\$ 31,364,321	\$ 29,535,166
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 33,750	\$ 60,000	\$ —
CommNexus San Diego	32,250	30,000	—
Horton Plaza Theatre Foundation	435,000	—	—
Maritime Alliance Foundation	25,000	25,000	—
Mission Trails Regional Park Foundation, Inc.	57,719	45,000	—
San Diego Regional Economic Development Corporation	97,225	140,000	—
San Diego Workforce Partnership	50,000	—	—
Sweedish-American Chamber of Commerce	—	15,000	—
Citywide Economic Development Subtotal	\$ 730,944	\$ 315,000	\$ 315,000

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 46,900	\$ 52,753	\$ -
Asian Business Association	25,125	33,611	-
Cabrillo National Monument Inc	-	50,417	-
City Heights Community Development Corporation	61,690	52,753	-
Greater Golden Hill CDC	28,287	-	-
Greater San Diego Business Association	-	38,736	-
Hostelling International-American Youth Hostels	46,900	60,200	-
Japan Society of San Diego and Tijuana	36,180	49,064	-
Juma Ventures	-	60,200	-
La Jolla Village Merchants Association, Inc.	46,900	-	-
Little Italy Association	100,240	-	-
North Park Organization of Businesses, Inc.	53,036	-	-
North Park Main Street	-	48,986	-
Old Town San Diego Chamber of Commerce	29,064	29,531	-
Otay Mesa Chamber of Commerce	46,900	52,753	-
San Diego Diplomacy Council	40,175	45,638	-
San Diego East Visitors Bureau	63,451	-	-
South County Economic Development Council	55,573	52,000	-
South Park Business Group, Inc.	11,017	13,158	-
Travelers Aid Society of San Diego	61,690	60,200	-
Veterans Memorial Center, Inc.	37,173	-	-
Economic Development and Tourism Support Subtotal	\$ 790,301	\$ 700,000	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 487,021	\$ 515,000	\$ 515,000
Economic Development Program Administration	172,978	180,000	180,000
Other Subtotal	\$ 659,998	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 2,181,243	\$ 1,710,000	\$ 1,710,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 16,387,689	\$ 18,175,248	\$ 20,214,909
Mission Bay Park/Balboa Park Improvements	285,263	451,474	359,059
Convention Center	4,600,343	4,049,543	4,283,543
PETCO Park	2,501,907	1,980,074	2,973,414
QUALCOMM Stadium	5,509,700	6,833,517	8,131,512
Special Events Department	843,829	1,523,928	1,310,701
Trolley Extension Reserve	12,528	9,503	3,000
TOT Administration and Promotional Activities	16,653,915	18,789,215	28,588,250
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 46,795,175	\$ 51,812,502	\$ 65,864,388
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 46,795,175	\$ 51,812,502	\$ 65,864,388

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Proposed
SUMMARY			
Arts, Culture, and Community Festivals	\$ 9,844,545	\$ 12,552,130	\$ 13,939,801
Capital Improvements	31,342,293	31,364,321	29,535,166
Economic Development Programs	2,181,243	1,710,000	1,710,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	45,167,467	49,232,025	63,556,863
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 88,685,548	\$ 95,008,476	\$108,891,830

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,143,594	\$ 7,572,816	\$ 8,051,391
TOTAL BALANCE AND RESERVES	\$ 10,143,594	\$ 7,572,816	\$ 8,051,391
REVENUE			
Charges for Current Services	\$ 31,064	\$ -	\$ -
Licenses and Permits	64,010	75,000	75,000
Other Revenue	247	-	-
Transient Occupancy Taxes	88,555,213	92,876,240	103,074,544
TOTAL REVENUE	\$ 88,650,534	\$ 92,951,240	\$ 103,149,544
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 98,794,128	\$ 100,524,056	\$ 111,200,935
OPERATING EXPENSE			
Personnel Expenses	\$ 655,803	\$ 963,601	\$ 977,382
Fringe Benefits	482,860	596,620	579,904
Supplies	16,190	9,832	14,560
Contracts	27,949,038	32,422,825	43,376,134
Information Technology	260,416	456,687	299,679
Energy and Utilities	4,135	3,843	6,162
Other Expenses	210	2,000	2,000
Transfers Out	61,836,106	63,133,545	65,943,534
Capital Expenditures	16,555	-	-
TOTAL OPERATING EXPENSE	\$ 91,221,312	\$ 97,588,953	\$ 111,199,355
TOTAL EXPENSE	\$ 91,221,312	\$ 97,588,953	\$ 111,199,355
BALANCE	\$ 7,572,816	\$ 2,935,103	\$ 1,580
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 98,794,128	\$ 100,524,056	\$ 111,200,935

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.



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Storm Drain Fund



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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,694,623	5,700,000	6,400,000	700,000
Total Department Expenditures	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000	\$ 700,000
Total Department Revenue	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Storm Drain Fund	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000	\$ 700,000
Total	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000	\$ 700,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund	0.00	\$ 700,000	\$ -
Addition of one-time expenditures for the transfer to the Transportation & Storm Water Department to support Storm Water Division's operations.			
Total	0.00	\$ 700,000	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 59,623	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,635,000	5,635,000	6,335,000	700,000
NON-PERSONNEL SUBTOTAL	5,694,623	5,700,000	6,400,000	700,000
Total	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000	\$ 700,000

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,547,301	\$ 1,625,230	\$ 1,634,568
TOTAL BALANCE AND RESERVES	\$ 1,547,301	\$ 1,625,230	\$ 1,634,568
REVENUE			
Charges for Current Services	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,772,552	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,319,853	\$ 7,325,230	\$ 7,334,568
OPERATING EXPENSE			
Contracts	\$ 59,623	\$ 65,000	\$ 65,000
Transfers Out	5,635,000	5,635,000	6,335,000
TOTAL OPERATING EXPENSE	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000
TOTAL EXPENSE	\$ 5,694,623	\$ 5,700,000	\$ 6,400,000
BALANCE	\$ 1,625,230	\$ 1,625,230	\$ 934,568
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,319,853	\$ 7,325,230	\$ 7,334,568

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40 year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	10,410,804	13,177,479	13,266,509	89,030
Total Department Expenditures	\$ 10,410,804	\$ 13,177,479	\$ 13,266,509	\$ 89,030
Total Department Revenue	\$ 26,476,420	\$ 32,007,000	\$ 32,297,000	\$ 290,000

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
TransNet Extension Administration & Debt Fund	\$ 230,234	\$ 320,070	\$ 322,970	\$ 2,900
Total	\$ 230,234	\$ 320,070	\$ 322,970	\$ 2,900

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 2,900	\$ 2,900
Adjustment to reflect an increase of Fiscal Year 2017 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water.			
Total	0.00	\$ 2,900	\$ 2,900

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 230,234	\$ 320,070	\$ 322,970	\$ 2,900
NON-PERSONNEL SUBTOTAL	230,234	320,070	322,970	2,900
Total	\$ 230,234	\$ 320,070	\$ 322,970	\$ 2,900

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Sales Tax	\$ 222,137	\$ 320,070	\$ 322,970	\$ 2,900
Total	\$ 222,137	\$ 320,070	\$ 322,970	\$ 2,900

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
TransNet Extension Congestion Relief Fund	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330	\$ -
Total	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330	\$ -

TransNet

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 200,970
Adjustment to reflect an increase of Fiscal Year 2017 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water.			
Total	0.00	\$ -	\$ 200,970

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330	\$ -
NON-PERSONNEL SUBTOTAL	1,267,600	3,351,330	3,351,330	-
Total	\$ 1,267,600	\$ 3,351,330	\$ 3,351,330	\$ -

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Sales Tax	\$ 17,340,298	\$ 22,180,851	\$ 22,381,821	\$ 200,970
Rev from Money and Prop	1,345	-	-	-
Total	\$ 17,341,643	\$ 22,180,851	\$ 22,381,821	\$ 200,970

TransNet Extension Maintenance Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
TransNet Extension Maintenance Fund	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209	\$ 86,130
Total	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209	\$ 86,130

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 86,130	\$ 86,130
Adjustment to reflect an increase of Fiscal Year 2017 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water.			
Total	0.00	\$ 86,130	\$ 86,130

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Transfers Out	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209	\$ 86,130
NON-PERSONNEL SUBTOTAL	8,912,970	9,506,079	9,592,209	86,130
Total	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209	\$ 86,130

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Sales Tax	\$ 8,912,970	\$ 9,506,079	\$ 9,592,209	\$ 86,130
Rev from Money and Prop	(330)	-	-	-
Total	\$ 8,912,640	\$ 9,506,079	\$ 9,592,209	\$ 86,130

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 453,154	\$ 426,905	\$ -
Continuing Appropriation - CIP	61,284,795	56,712,491	42,040,317
TOTAL BALANCE AND RESERVES	\$ 61,737,949	\$ 57,139,396	\$ 42,040,317
REVENUE			
Revenue from Use of Money and Property	\$ 30,383	\$ -	\$ -
Sales Tax	29,883,197	32,007,000	32,297,000
TOTAL REVENUE	\$ 29,913,580¹	\$ 32,007,000	\$ 32,297,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 91,651,529	\$ 89,146,396	\$ 74,337,317
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 19,529,330	\$ 18,829,521	\$ 19,030,491
TOTAL CIP EXPENSE	\$ 19,529,330	\$ 18,829,521	\$ 19,030,491
OPERATING EXPENSE			
Contracts	\$ 1,497,834	\$ 3,671,400	\$ 3,674,300
Transfers Out	8,912,970	9,506,079	9,592,209
TOTAL OPERATING EXPENSE	\$ 10,410,804¹	\$ 13,177,479	\$ 13,266,509
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,571,999	\$ 6,170,479	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,571,999	\$ 6,170,479	\$ 5,000,000
TOTAL EXPENSE	\$ 34,512,133	\$ 38,177,479	\$ 37,297,000
RESERVES			
Continuing Appropriation - CIP	\$ 56,712,490	\$ 50,542,012	\$ 37,040,317
TOTAL RESERVES	\$ 56,712,490	\$ 50,542,012	\$ 37,040,317
BALANCE	\$ 426,905	\$ 426,905	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 91,651,529	\$ 89,146,396	\$ 74,337,317

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹Total revenue and expenditures for Fiscal Year 2015 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Department is comprised of four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the planning and implementation of all projects within the public right-of-way to ensure all improvements are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards to ensure compliance with the Street Preservation Ordinance. This Division also manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground in accordance with the Utilities Undergrounding Master Plan.

The Storm Water Division ensures compliance with the Municipal Storm Water Permit by identifying and abating sources of pollution through implementation of innovative and efficient public education, watershed management, development and construction regulations, and enforcement. This Division is also responsible for providing storm drain system operations and maintenance that address both flood risk management and water quality.

The Street Division is responsible for maintaining the City's street network which includes providing maintenance and repair services to all streets and alleys, bridges, guardrails, street lights, traffic signals, pavement markings, traffic control signs, and trees within the right-of-way. In addition, the division mitigates sidewalk tripping hazards and assists property owners with sidewalk repairs by offering a 50/50 cost share program. The Division also manages the City's graffiti abatement program.

The Transportation Engineering Operations Division manages the City's transportation network in order to provide an efficient movement of goods, services, and people. This includes monitoring and making capital and operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality

Transportation & Storm Water

The Department's vision is:

A world-class transportation and storm water network that improves quality of life for all

Did you know?

- The Department maintains the Right-of-Way (ROW) which includes:
 - 2,774 miles of streets
 - 4,580 miles of sidewalks
 - 60,000 street lights
 - 1,600 traffic signals and flashing beacons
 - 310 bridges
 - 510 miles of bike paths
 - 215,000 trees
 - 900 miles of storm drain pipes
 - 14 storm water pump stations
- 9,000 reported traffic accidents are reviewed, analyzed, and recorded annually
- 15 additional miles of overhead utilities undergrounding is targeted for completion each year
- 12,000 calls per month are handled 24 hours a day at the Public Works Dispatch Center

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the One Dig Strategy
- Ensure citywide awareness of the project coordination database and the requirements of the Street Preservation Ordinance and Administrative Regulation 1.40 (Interactive Mapping Coordination Action Tool Conflict Checks, Responsibilities and Procedures)

Goal 2: Improve the quality of the City's street network by the end of Fiscal Year 2025

- Achieve an average Overall Condition Index (OCI) of 70 for City streets by Fiscal Year 2025
- Convert overhead utility lines to underground services
- Provide high-quality maintenance of right-of-way assets
- Repair or replace sidewalks

Goal 3: Protect and improve storm water quality and reduce flood risk

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

Goal 4: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 5: Ensure excellence in customer service delivery

- Provide exceptional customer service

Transportation & Storm Water

- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	Target ¹ FY2015	Actual ¹ FY2015	Estimated ² FY2016	Target FY2017
1. Number of overlay/slurry seal moratorium violations	0	1 ³	0	0
2. Number of street miles repaired	205	238 ⁴	308	308
3. Square feet of street milled and paved by in-house crews	N/A	1,140,932 ⁵	800,000 ⁶	800,000
4. Miles of overhead utilities relocated underground	15	15	15	15
5. Average number of days to mitigate a reported sidewalk hazard	5	11 ⁷	11 ⁷	5
6. Average number of days to abate graffiti that has been reported	5	2 ⁸	4	5
7. Average number of days to repair a street light that has been reported	12	17 ⁹	12	12
8. Number of trees trimmed	10,000	20,106 ⁵	44,000	44,000
9. Average number of days to repair a pothole that has been reported	5	8 ¹⁰	7 ¹⁰	5
10. Square feet of sidewalks replaced/repared	N/A	164,772	95,000	170,000
11. Percentage of storm water pump stations operating at 80% capacity	100%	100%	100%	100%
12. Percentage of planned channel clearing completed on schedule	100%	100%	1050% ¹¹	100%
13. Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%
14. Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%
15. Percentage of funded storm drain inlet cleanings implemented	100%	100%	100%	100%
16. Number of new and/or improved bike-friendly miles expanded	N/A	N/A	50	50
17. Number of traffic signal systems optimized	N/A	N/A	12	12 ¹²
18. Number of non-communicating intersections added to the communication network	N/A	N/A	50	50 ¹³
19. Percentage of Storm Water service requests responded to within assigned time frames	N/A	96%	90%	90%
20. Percentage of Street service requests responded to within assigned time frames	N/A	60%	80%	90%
21. Percentage reduction in preventable severe crashes and fatalities each fiscal year from the baseline 2015 through 2035	N/A	N/A	N/A	5%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.

Transportation & Storm Water

3. Currently, there are over 16,000 active right-of-way projects and moratoria in the project coordination system. Due to a deficiency in communication, a small section of 25th Street near B Street was slurry sealed prior to the beginning of another planned project at the same area. The Department has taken steps reduce the potential occurrence of similar incidences.
4. In addition to overlay, slurry seal, and concrete street repair, miles of road repair related to capital projects such as water and sewer pipeline replacements and utilities undergrounding, is included.
5. Amount differs slightly from the Fiscal Year 2016 Adopted Budget due to additional data entered after the publication of the budget document.
6. The Department anticipates exceeding the target of 600,000 square feet due to new mill and pave crews added in Fiscal Year 2015 and Fiscal Year 2016.
7. This data only includes the response to customer-generated requests. However, response times are being impacted due to an increase in the volume of sidewalk ramping work performed as a result of the sidewalk assessment results.
8. The methodology for calculating average abatement time has changed from the time this data was reported for the Fiscal Year 2016 Adopted Budget. Only service requests generated by the public and when an abatement was actually conducted are included in the calculation.
9. The average repair time for street lights is significantly impacted by street light pole damage repairs and knock-over replacements. Additionally, the methodology for calculating average street light repair time has changed from the time this data was reported for the Fiscal Year 2016 Adopted Budget. Only service requests generated by the public and when a street light repair was actually conducted are included in the calculation.
10. Storms have adversely impacted the average time to repair potholes. Additionally, the methodology for calculating average time to repair a pothole has changed from the time this data was reported for the Fiscal Year 2016 Adopted Budget. Only service requests generated by the public and when a pothole was actually repaired are included in the calculation.
11. The Department planned to clear two channels for Fiscal Year 2016, but due to El Nino conditions, it has cleared 21 channels to date under emergency permitting provisions.
12. Represents 15% of the total number of systems.
13. Represents 12% of the non-communicating intersections.

Managed Competition Performance Measures – Street Sweeping

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
1. Streets will be swept to a “good” standard (a “good” standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	100%	100%	100%	100%
2. Respond within one business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%	100%
3. Emergency “on-call” status shall be maintained 24 hours per day	Yes	Yes	Yes	Yes
4. In normal circumstances, emergency “on-call” response shall result in a sweeper arriving on scene within one hour of receiving request during business hours and two hours during off-duty hours	100%	100%	100%	100%
5. Response to phone or email inquiries shall be within two business days	Yes	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e., Qualcomm Stadium as evacuation center)	Yes	Yes	Yes	Yes

Transportation & Storm Water

Performance Indicator	Target FY2015	Actual FY2015	Estimated FY2016	Target FY2017
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e., emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes	Yes
15. Number of community events where educational booths about storm drain pollution are staffed	31	3 ¹	10 ¹	12
16. Conduct fact-findings of accident claims	Yes	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City-related use including placement of containers in secured locations	Yes	Yes	Yes	Yes

1. Street Sweeping staff participate in educational community events that are hosted by the City. The number of community events fluctuates each fiscal year.

Transportation & Storm Water

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	483.33	589.74	636.79	47.05
Personnel Expenditures	\$ 42,577,314	\$ 50,678,537	\$ 54,281,810	\$ 3,603,273
Non-Personnel Expenditures	98,858,760	138,362,337	135,068,278	(3,294,059)
Total Department Expenditures	\$ 141,436,074	\$ 189,040,874	\$ 189,350,088	\$ 309,214
Total Department Revenue	\$ 114,529,230	\$ 120,441,841	\$ 119,828,412	\$ (613,429)

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Admin & Right-of-Way Coordination	\$ 2,142,076	\$ 3,051,133	\$ 4,306,276	\$ 1,255,143
Storm Water	45,360,910	55,458,940	60,550,391	5,091,451
Street	48,379,484	60,428,980	56,594,055	(3,834,925)
Transportation Engineering Operations	7,871,883	11,713,280	8,988,352	(2,724,928)
Total	\$ 103,754,352	\$ 130,652,333	\$ 130,439,074	\$ (213,259)

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Admin & Right-of-Way Coordination	13.00	16.00	20.00	4.00
Storm Water	131.23	172.95	202.35	29.40
Street	273.10	321.79	333.44	11.65
Transportation Engineering Operations	59.00	70.00	70.00	0.00
Total	476.33	580.74	625.79	45.05

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Channel Cleaning Addition of 13.00 FTE positions and associated non-personnel expenditures for storm drain channel cleaning and maintenance to support flood risk management.	13.00	\$ 3,477,790	\$ -
Environmental Permitting Addition of 3.00 Associate Planners and associated non-personnel expenditures for environmental permitting to support flood risk management.	3.00	2,361,267	-
Catch Basin Cleaning Addition of 1.00 Public Works Supervisor, 2.00 Utility Worker 1s, 2.00 Utility Worker 2s, and associated non-personnel expenditures for catch basin cleaning to improve storm water quality.	5.00	1,854,278	-
Pipe Repair Crew Addition of 6.00 FTE positions and associated non-personnel expenditures for pipe repairs to support flood risk management.	6.00	1,601,737	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Sidewalk Repair and Replacement Addition of non-personnel expenditures associated with the transfer to the Capital Improvements Program for sidewalk repair and replacement.	0.00	1,600,000	-
Street Light Series Circuit Upgrades Addition of non-personnel expenditures related to the transfer to the Capital Improvements Program for street light series circuit upgrades.	0.00	1,350,000	-
Trucking Crew Addition of 6.00 Heavy Truck Driver 2s and associated non-personnel expenditures to support storm drain channel clearing and street paving projects.	6.00	1,344,418	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	847,289	-
Graffiti Abatement Addition of 6.00 FTE positions and associated non-personnel expenditures to support graffiti abatement.	6.00	558,077	-
Asphalt Materials for City Parking Lots Addition of non-personnel expenditures to purchase asphalt materials for City parking lot repairs.	0.00	255,000	-
Water Blaster Addition of one-time non-personnel expenditures for the purchase of a high pressure water blasting machine to support efficient and less invasive pavement marking removal operations.	0.00	250,000	-
Street Preservation Ordinance Addition of 2.00 FTE positions and associated non-personnel expenditures to support the implementation of the Street Preservation Ordinance and One Dig Strategy.	2.00	153,956	-
Addition of Customer Advocate Addition of 1.00 Program Manager and associated non-personnel expenditures to manage stakeholder relations for Transportation & Storm Water projects.	1.00	145,062	-
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to provide additional support for the Storm Water Division's contracting, procurement, logistics, and storm patrol functions.	1.00	140,062	-
Addition of Public Works Superintendent Addition of 1.00 Public Works Superintendent and associated non-personnel expenditures to provide additional oversight of Street Division's Electrical Section.	1.00	123,582	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	88,276	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Electrician Addition of 1.00 Electrician, associated non-personnel expenditures and revenue to support Maintenance Assessment District (MAD) street light maintenance.	1.00	79,109	79,109
IAM Training Expenditures Addition of non-personnel expenditures associated with the Infrastructure Asset Management (IAM, formerly EAM).	0.00	49,932	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	22,531	-
Addition of Utility Worker Addition of 1.00 Utility Worker 2 to enhance nighttime response to priority service requests and minor repairs within the right-of-way, offset by a reduction in overtime.	1.00	-	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.95)	(124,273)	-
Elimination of DMAX Contract Adjustment to reflect reduction in non-personnel expenditures related to the elimination of the DMAX contract.	0.00	(500,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,040,961)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(13,850,391)	(513,115)
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	1,259,238
Transfer from Storm Drain Fund Addition of one-time revenue to support Storm Water Division's operations.	0.00	-	700,000
Revised TransNet Revenue Adjustment to reflect revised TransNet revenue projections.	0.00	-	86,130
Qualified Energy Conservation Bonds Revenue Adjustment to reflect revised Qualified Energy Conservation Bonds (QECB) Treasury Subsidy revenue.	0.00	-	(28,163)
Revised Transient Occupancy Tax Revenue Adjustment to reflect a reduction of Transient Occupancy Tax Revenue allocation.	0.00	-	(400,000)

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Gas Tax Revenue	0.00	-	(1,796,628)
Adjustment to reflect revised Gas Tax revenue to support Street Division's operations.			
Total	45.05	\$ (213,259)	\$ (613,429)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 24,623,506	\$ 30,004,733	\$ 31,572,362	\$ 1,567,629
Fringe Benefits	17,351,709	19,759,069	21,426,814	1,667,745
PERSONNEL SUBTOTAL	41,975,216	49,763,802	52,999,176	3,235,374
NON-PERSONNEL				
Supplies	\$ 7,097,320	\$ 6,343,465	\$ 6,945,092	\$ 601,627
Contracts	35,980,918	44,825,869	48,499,768	3,673,899
Information Technology	1,827,692	1,651,870	2,499,159	847,289
Energy and Utilities	6,010,340	6,527,177	6,937,529	410,352
Other	204,905	120,599	134,425	13,826
Transfers Out	8,779,151	16,937,321	9,215,000	(7,722,321)
Capital Expenditures	417,874	2,533,000	948,000	(1,585,000)
Debt	1,460,936	1,949,230	2,260,925	311,695
NON-PERSONNEL SUBTOTAL	61,779,136	80,888,531	77,439,898	(3,448,633)
Total	\$ 103,754,352	\$ 130,652,333	\$ 130,439,074	\$ (213,259)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Charges for Services	\$ 10,788,067	\$ 16,455,638	\$ 14,474,039	\$ (1,981,599)
Fines Forfeitures and Penalties	5,127,000	5,526,439	5,526,439	-
Licenses and Permits	124,996	21,322	21,322	-
Other Revenue	651,791	470,000	470,000	-
Rev from Federal Agencies	25,764	-	-	-
Rev from Other Agencies	433,414	349,756	321,593	(28,163)
Transfers In	32,567,254	34,230,145	35,626,478	1,396,333
Total	\$ 49,718,287	\$ 57,053,300	\$ 56,439,871	\$ (613,429)

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	4.00	\$31,491 - \$37,918	\$ 143,918
20000024	Administrative Aide 2	4.00	5.00	5.00	42,578 - 51,334	226,497
20001140	Assistant Department Director	0.00	1.00	1.00	31,741 - 173,971	145,000
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	117,000
20000070	Assistant Engineer-Civil	13.00	20.00	24.00	57,866 - 69,722	1,462,124
20000074	Assistant Engineer-Civil	0.00	2.00	0.00	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	1.00	0.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	22.00	28.00	30.00	57,866 - 69,722	1,883,278

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000145	Associate Engineer-Civil	0.00	1.00	0.00	66,622 - 80,454	-
20000148	Associate Engineer-Civil	0.00	1.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	6.00	10.00	13.00	66,622 - 80,454	1,000,344
20000167	Associate Engineer-Traffic	12.00	13.00	13.00	66,622 - 80,454	1,010,585
20000119	Associate Management Analyst	2.00	3.00	3.00	54,059 - 65,333	166,130
20000162	Associate Planner	6.00	7.00	13.00	56,722 - 68,536	811,391
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	289,741
20000236	Cement Finisher	16.00	24.00	24.00	43,451 - 52,083	1,163,038
20000539	Clerical Assistant 2	4.00	3.00	3.00	29,931 - 36,067	105,102
20000306	Code Compliance Officer	6.75	7.75	10.75	37,232 - 44,803	455,050
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	42,890
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	502,000
20000105	Development Project Manager 3	1.00	1.00	1.00	76,794 - 92,851	89,601
20000408	Electrician	14.00	14.00	15.00	47,091 - 56,534	831,540
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	129,916
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	55,686
20000426	Equipment Operator 1	4.00	6.00	6.00	37,690 - 45,115	240,990
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000430	Equipment Operator 2	19.00	21.00	22.00	41,350 - 49,462	1,032,301
20000436	Equipment Operator 3	4.00	5.00	5.00	43,160 - 51,667	248,020
20000418	Equipment Technician 1	2.00	5.00	5.00	36,005 - 43,139	194,293
20000423	Equipment Technician 2	1.00	3.00	4.00	39,499 - 47,091	166,255
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,559
20000461	Field Representative	1.00	2.00	2.00	32,323 - 38,917	71,240
20000502	Heavy Truck Driver 1	11.00	11.00	11.00	36,234 - 43,160	471,091
20000501	Heavy Truck Driver 2	26.00	37.00	45.00	37,565 - 45,302	1,915,790
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	58,667
20000290	Information Systems Analyst 2	2.00	2.00	2.00	54,059 - 65,333	128,653
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
90000552	Junior Engineer-Civil - Hourly	0.00	1.00	1.00	50,003 - 60,549	50,004
90000551	Junior Engineer-Civil - Hourly	1.00	0.00	0.00	50,003 - 60,549	-
20000551	Junior Engineer-Civil	1.00	1.00	1.00	50,003 - 60,549	50,004
90001073	Management Intern - Hourly	4.23	7.60	7.00	24,274 - 29,203	116,770
20000658	Motor Sweeper Operator	16.00	17.00	17.00	40,498 - 48,506	787,918
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	101,697
20000672	Parking Enforcement Officer 1	11.00	10.00	10.00	35,630 - 42,848	411,037
20000663	Parking Enforcement Officer 2	0.00	1.00	1.00	39,104 - 47,091	47,091
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	43,077 - 51,750	49,434
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	118,185
20000701	Plant Process Control Electrician	2.00	3.00	4.00	51,896 - 62,296	209,961
20000703	Plant Process Control Supervisor	0.00	2.00	1.00	56,410 - 68,224	67,391

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000743	Principal Engineering Aide	4.00	4.00	7.00	50,003 - 60,549	381,659
20000746	Principal Engineering Aide	0.00	3.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	4.00	4.00	2.00	50,003 - 60,549	115,592
20001222	Program Manager	1.00	3.00	5.00	46,966 - 172,744	552,000
90001222	Program Manager - Hourly	0.00	0.35	0.35	46,966 - 172,744	14,526
20000761	Project Officer 1	0.00	0.00	1.00	66,622 - 80,454	73,216
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000783	Public Information Clerk	0.00	1.00	1.00	31,491 - 37,918	37,918
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,566
90000776	Public Works Dispatcher - Hourly	1.85	2.54	2.19	35,755 - 43,098	86,184
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	366,333
20001050	Public Works Superintendent	3.00	3.00	5.00	70,013 - 84,531	400,545
20001032	Public Works Supervisor	17.00	22.00	22.00	49,525 - 59,966	1,291,627
20000847	Safety Officer	1.00	1.00	0.00	57,907 - 69,930	-
20001042	Safety and Training Manager	0.00	0.00	1.00	66,768 - 80,891	79,125
20000885	Senior Civil Engineer	4.00	5.00	5.00	76,794 - 92,851	448,198
20000927	Senior Clerk/Typist	2.00	1.00	2.00	36,067 - 43,514	72,134
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	198,078
20000015	Senior Management Analyst	5.00	5.00	5.00	59,363 - 71,760	357,000
20000918	Senior Planner	4.00	6.00	8.00	65,354 - 79,019	598,065
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	551,070
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	97,093
21000182	Storm Water Environmental Specialist	2.00	2.00	1.00	62,005 - 75,067	62,005
90000964	Student Engineer - Hourly	8.00	3.00	3.00	26,707 - 32,011	82,619
20000970	Supervising Management Analyst	1.00	2.00	2.00	66,768 - 80,891	157,458
20000333	Supervising Wastewater Pretreatment Inspector	0.00	2.00	0.00	66,685 - 80,870	-
20000334	Supervising Wastewater Pretreatment Inspector	0.00	0.00	2.00	66,685 - 80,870	157,458
20001029	Traffic Signal Supervisor	2.00	2.00	3.00	61,818 - 74,797	198,433
20001031	Traffic Signal Technician 2	16.00	18.00	18.00	54,163 - 65,021	1,085,025
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	178,008
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	80,142
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	118,207
20001044	Utility Supervisor	0.00	0.00	1.00	43,472 - 51,979	47,486
20001051	Utility Worker 1	67.00	76.00	78.00	30,534 - 36,296	2,590,518
20001053	Utility Worker 2	47.00	55.00	65.00	33,322 - 39,666	2,498,600
20000323	Wastewater Pretreatment Inspector 2	0.00	5.00	0.00	55,078 - 66,768	-
20000324	Wastewater Pretreatment Inspector 2	3.00	3.00	8.00	55,078 - 66,768	470,003
20000325	Wastewater Pretreatment Inspector 3	0.00	2.00	2.00	60,674 - 73,507	142,971

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	265,638
20001058	Welder	0.00	0.00	1.00	44,366 - 53,206	48,672
20000756	Word Processing Operator	6.00	10.00	10.00	31,491 - 37,918	335,202
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(2,052,197)
	Night Shift Pay					44,193
	Overtime Budgeted					1,033,253
	Reg Pay For Engineers					370,083
	Sick Leave - Hourly					6,769
	Termination Pay Annual Leave					9,175
	Vacation Pay In Lieu					147,150
FTE, Salaries, and Wages Subtotal		476.33	580.74	625.79		\$ 31,572,362
		FY2015 Actual	FY2016 Budget	FY2017 Proposed		FY2016-2017 Change
Fringe Benefits						
	Employee Offset Savings	\$ 106,620	\$ 105,325	\$ 106,377		\$ 1,052
	Flexible Benefits	3,032,597	4,503,956	5,099,576		595,620
	Insurance	115	-	-		-
	Long-Term Disability	204,338	92,237	95,517		3,280
	Medicare	331,417	393,105	417,199		24,094
	Other Post-Employment Benefits	2,596,153	3,172,554	3,385,668		213,114
	Retiree Medical Trust	13,087	27,900	32,454		4,554
	Retirement 401 Plan	21,449	18,957	24,278		5,321
	Retirement ADC	8,351,465	7,886,790	8,377,307		490,517
	Retirement DROP	53,440	50,242	64,092		13,850
	Retirement Offset Contribution	1	-	-		-
	Risk Management Administration	373,235	565,950	585,156		19,206
	Supplemental Pension Savings Plan	1,341,290	1,857,285	1,965,226		107,941
	Unemployment Insurance	47,214	52,906	54,826		1,920
	Workers' Compensation	879,289	1,031,862	1,219,138		187,276
Fringe Benefits Subtotal		\$ 17,351,709	\$ 19,759,069	\$ 21,426,814		\$ 1,667,745
Total Personnel Expenditures						\$ 52,999,176

Underground Surcharge Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Admin & Right-of-Way Coordination	\$ 37,681,722	\$ 58,388,541	\$ 58,911,014	\$ 522,473
Total	\$ 37,681,722	\$ 58,388,541	\$ 58,911,014	\$ 522,473

Transportation & Storm Water

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Admin & Right-of-Way Coordination	7.00	9.00	11.00	2.00
Total	7.00	9.00	11.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program Addition of 1.00 Assistant Engineer, 1.00 Associate Engineer and associated non-personnel expenditures to provide additional oversight for the Utilities Undergrounding Program.	2.00	\$ 197,452	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	180,447	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	105,354	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	38,310	-
Employee Rewards and Recognition Program Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	910	-
Total	2.00	\$ 522,473	\$ -

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
PERSONNEL				
Personnel Cost	\$ 337,488	\$ 576,710	\$ 745,639	\$ 168,929
Fringe Benefits	264,610	338,025	536,995	198,970
PERSONNEL SUBTOTAL	602,098	914,735	1,282,634	367,899
NON-PERSONNEL				
Supplies	\$ 34,504	\$ 11,100	\$ 21,100	\$ 10,000
Contracts	2,247,669	5,789,803	5,895,732	105,929
Information Technology	39,868	51,887	90,197	38,310
Energy and Utilities	6,038	1,000	1,335	335
Other	34,744,352	51,620,016	51,620,016	-
Transfers Out	7,192	-	-	-
NON-PERSONNEL SUBTOTAL	37,079,624	57,473,806	57,628,380	154,574
Total	\$ 37,681,722	\$ 58,388,541	\$ 58,911,014	\$ 522,473

Transportation & Storm Water

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Local Taxes	\$ 64,401,389	\$ 63,188,541	\$ 63,188,541	\$ -
Rev from Money and Prop	409,554	200,000	200,000	-
Total	\$ 64,810,944	\$ 63,388,541	\$ 63,388,541	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000070	Assistant Engineer-Civil	3.00	3.00	4.00	\$57,866 - \$69,722	\$ 247,447
20000143	Associate Engineer-Civil	2.00	1.00	2.00	66,622 - 80,454	153,670
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	60,549
20000783	Public Information Clerk	0.00	1.00	1.00	31,491 - 37,918	36,591
20000885	Senior Civil Engineer	0.00	1.00	1.00	76,794 - 92,851	89,563
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	77,834
	Bilingual - Regular					2,912
	Reg Pay For Engineers					25,502
	Vacation Pay In Lieu					5,000

FTE, Salaries, and Wages Subtotal		7.00	9.00	11.00		\$ 745,639
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	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 2,903	\$ 2,574	\$ 4,639	\$ 2,065
Flexible Benefits	36,119	76,995	110,605	33,610
Long-Term Disability	2,240	1,782	2,273	491
Medicare	4,949	8,291	10,542	2,251
Other Post-Employment Benefits	32,002	52,974	65,109	12,135
Retiree Medical Trust	93	753	628	(125)
Retirement ADC	157,133	135,193	269,043	133,850
Risk Management Administration	4,404	9,450	11,253	1,803
Supplemental Pension Savings Plan	21,137	44,066	51,552	7,486
Unemployment Insurance	676	1,021	1,303	282
Workers' Compensation	2,954	4,926	10,048	5,122

Fringe Benefits Subtotal	\$ 264,610	\$ 338,025	\$ 536,995	\$ 198,970
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Total Personnel Expenditures			\$ 1,282,634	
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Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 29,256,160	\$ 56,385,382	\$ 73,096,400
Continuing Appropriation - CIP	38,882,857	30,546,578	26,546,578
TOTAL BALANCE AND RESERVES	\$ 68,139,017	\$ 86,931,960	\$ 99,642,978
REVENUE			
Other Local Taxes	\$ 64,401,389	\$ 63,188,541	\$ 63,188,541
Revenue from Use of Money and Property	409,554	200,000	200,000
TOTAL REVENUE	\$ 64,810,944	\$ 63,388,541	\$ 63,388,541
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 132,949,961	\$ 150,320,501	\$ 163,031,519
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 5,000,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 5,000,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 337,488	\$ 576,710	\$ 745,639
Fringe Benefits	264,610	338,025	536,995
Supplies	34,504	11,100	21,100
Contracts	2,247,669	5,789,803	5,895,732
Information Technology	39,868	51,887	90,197
Energy and Utilities	6,038	1,000	1,335
Other Expenses	34,744,352	51,620,016	51,620,016
Transfers Out	7,192	-	-
TOTAL OPERATING EXPENSE	\$ 37,681,722	\$ 58,388,541	\$ 58,911,014
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 8,336,279	\$ 5,000,000	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 8,336,279	\$ 5,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 46,018,001	\$ 68,388,541	\$ 68,911,014
RESERVES			
Continuing Appropriation - CIP	\$ 30,546,578	\$ 25,546,578	\$ 16,546,578
TOTAL RESERVES	\$ 30,546,578	\$ 25,546,578	\$ 16,546,578
BALANCE	\$ 56,385,382	\$ 56,385,382	\$ 77,573,927
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 132,949,961	\$ 150,320,501	\$ 163,031,519

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,059,775	1,089,225	1,063,650	(25,575)
Total Department Expenditures	\$ 1,059,775	\$ 1,089,225	\$ 1,063,650	\$ (25,575)
Total Department Revenue	\$ 1,086,524	\$ 1,071,728	\$ 1,063,650	\$ (8,078)

Trolley Extension Reserve Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Trolley Extension Reserve Fund	\$ 1,059,775	\$ 1,089,225	\$ 1,063,650	\$ (25,575)
Total	\$ 1,059,775	\$ 1,089,225	\$ 1,063,650	\$ (25,575)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,575)	\$ -
Adjustment to Operating Costs Adjustment to reflect an anticipated reduction in operating costs for Fiscal Year 2017.	0.00	(24,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(8,078)
Total	0.00	\$ (25,575)	\$ (8,078)

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 575	\$ 27,000	\$ 3,000	\$ (24,000)
Transfers Out	1,059,200	1,062,225	1,060,650	(1,575)
NON-PERSONNEL SUBTOTAL	1,059,775	1,089,225	1,063,650	(25,575)
Total	\$ 1,059,775	\$ 1,089,225	\$ 1,063,650	\$ (25,575)

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Other Revenue	\$ 14,796	\$ -	\$ -	\$ -
Transfers In	1,071,728	1,071,728	1,063,650	(8,078)
Total	\$ 1,086,524	\$ 1,071,728	\$ 1,063,650	\$ (8,078)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 123,108	\$ 145,060	\$ 150,770
TOTAL BALANCE AND RESERVES	\$ 123,108	\$ 145,060	\$ 150,770
REVENUE			
Other Revenue	\$ 14,796	\$ -	\$ -
Revenue from Use of Money and Property	(2,131)	-	-
Transfers In	1,071,728	1,071,728	1,063,650
TOTAL REVENUE	\$ 1,084,393	\$ 1,071,728	\$ 1,063,650
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,207,501	\$ 1,216,788	\$ 1,214,420
OPERATING EXPENSE			
Contracts	\$ 3,241	\$ 27,000	\$ 3,000
Transfers Out	1,059,200	1,062,225	1,060,650
TOTAL OPERATING EXPENSE	\$ 1,062,441	\$ 1,089,225	\$ 1,063,650
TOTAL EXPENSE	\$ 1,062,441	\$ 1,089,225	\$ 1,063,650
BALANCE	\$ 145,060	\$ 127,563	\$ 150,770
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,207,501	\$ 1,216,788	\$ 1,214,420

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	11,192,436	11,777,761	12,581,204	803,443
Total Department Expenditures	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204	\$ 803,443
Total Department Revenue	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204	\$ 803,443

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Zoological Exhibits Maintenance Fund	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204	\$ 803,443
Total	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204	\$ 803,443

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits	0.00	\$ 803,443	\$ 803,443
Adjustment to reflect an increase in projected revenue and expenditures.			
Total	0.00	\$ 803,443	\$ 803,443

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204	\$ 803,443
NON-PERSONNEL SUBTOTAL	11,192,436	11,777,761	12,581,204	803,443
Total	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204	\$ 803,443

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY2016-2017 Change
Property Tax Revenue	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204	\$ 803,443
Total	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204	\$ 803,443

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2015 Actual	FY2016* Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 566,012	\$ 611,188	\$ 611,188
TOTAL BALANCE AND RESERVES	\$ 566,012	\$ 611,188	\$ 611,188
REVENUE			
Property Taxes	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204
TOTAL REVENUE	\$ 11,237,612	\$ 11,777,761	\$ 12,581,204
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,803,624	\$ 12,388,949	\$ 13,192,392
OPERATING EXPENSE			
Contracts	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204
TOTAL OPERATING EXPENSE	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204
TOTAL EXPENSE	\$ 11,192,436	\$ 11,777,761	\$ 12,581,204
BALANCE	\$ 611,188	\$ 611,188	\$ 611,188
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,803,624	\$ 12,388,949	\$ 13,192,392

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Capital Improvements Program

Table of Contents

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2017 Proposed Budget Summary	5
Profile of the City of San Diego's CIP	25
Fiscal Year 2016 Budget Update	41
Project Prioritization	45
Project Types	57
Funding Sources	61
Community Planning	67
Guide to the Capital Improvement Projects	71

Capital Improvements Projects

Airports	79
Environmental Services	87
Fire-Rescue	101
Library	135
Office of the Chief Operating Officer	157
Park & Recreation	165
Police	319
Public Utilities	333
Public Works - General Services	427
QUALCOMM Stadium	441
Special Promotional Programs	449
Transportation & Storm Water	459

Glossary and Indexes

Glossary	597
Index by Project Name	601
Index by Project Number	607



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FY: 2017

Capital Improvements Program Summary



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 418 standalone and annual allocation type projects managed by 12 asset-owning departments. Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/).

The **Fiscal Year 2017 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The **Profile of the City of San Diego's CIP** (page 25) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

A **Fiscal Year 2016 Budget Update** (page 41) details changes made to the CIP since the Fiscal Year 2016 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 45), **Project Types** (page 57), **Funding Sources** (page 61), and a **Glossary** (page 597) of terms have been included. The **Community Planning** section (page 67) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 71) details how the project pages are organized. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 601) are available to help guide the user to specific projects within the budget document.



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Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

The Fiscal Year 2017 Proposed Capital Improvements Program (CIP) Budget is \$372.7 million. This Proposed Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$7.39 billion multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2017 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and facilities benefit assessments (FBA). Further details on all funding sources and the specific projects included in the Fiscal Year 2017 Proposed CIP Budget can be found later in this section, beginning on page 7.

Table 1: Fiscal Year 2017 Proposed CIP Budget

Funding Source	FY2017 Proposed Budget	Percent of Total CIP Budget
Development Impact Fees	\$ 1,609,600	0.43%
EDCO Community Fund	675,000	0.18%
Energy Conservation Program Fund	300,000	0.08%
Environmental Growth Funds	2,431,373	0.65%
Facilities Benefit Assessments	1,400,000	0.38%
General Fund	10,525,000	2.82%
Golf Course Enterprise Fund	500,000	0.13%
Lease Purchase Fund	6,810,009	1.83%
Library System Improvement Fund	155,605	0.04%
Maintenance Assessment Districts	580,000	0.16%
Mission Bay Improvements Fund	6,157,723	1.65%
Recycling Fund	820,000	0.22%
Regional Park Improvements Fund	2,500,000	0.67%
Sewer Funds	155,525,263	41.73%
TransNet Funds	19,030,491	5.11%
Trench Cut/Excavation Fee Fund	1,500,000	0.40%
Water Fund	162,206,104	43.52%
Grand Total	\$ 372,726,168	

An additional \$261.4 million of funding is anticipated to be received during Fiscal Year 2017. This anticipated funding is not included in the Proposed budget amount of \$372.7 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments, bonds, and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, debt financing, developer funding, and facilities benefit assessments.

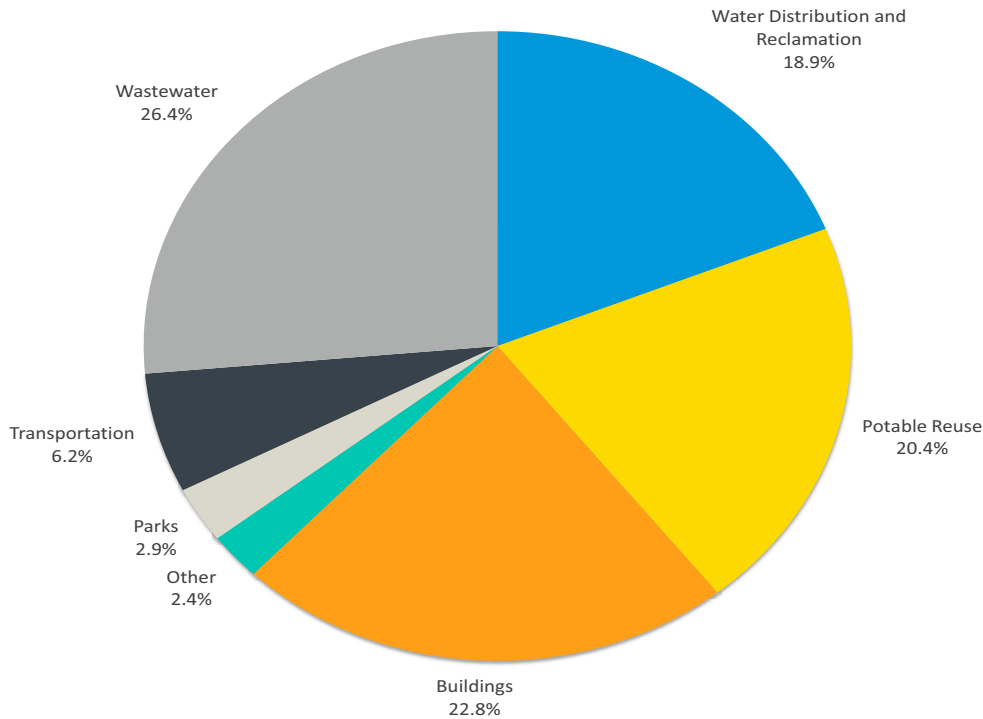
The Fiscal Year 2017 Proposed CIP Budget of \$372.7 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

and wastewater project types. In addition, 61.7 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2017 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2017 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$325.9 million, or 87.4 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$29.4 million, or 7.9 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 79.

Table 2: Multi-Year CIP

Department	Prior Year	FY2017 Proposed	Future Years	Total
Airports	\$ 20,678,322	-	\$ -	\$ 20,678,322
Environmental Services	37,578,188	2,020,000	1,230,000	40,828,188

Capital Improvements Program Fiscal Year 2017 Proposed Budget Summary

Department	Prior Year	FY2017 Proposed	Future Years	Total
Fire-Rescue	105,411,157	850,000	90,814,537	197,075,694
Library	229,294,353	155,605	82,637,250	312,087,208
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	257,084,232	13,344,096	265,488,675	535,917,003
Police	14,473,359	-	8,749,593	23,222,952
Public Utilities	994,914,631	325,941,376	1,922,333,181	3,243,189,188
Public Works - General Services	63,423,468	1,009,600	264,627,000	329,060,068
QUALCOMM Stadium	4,016,720	-	3,000,000	7,016,720
Special Promotional Programs	3,232,728	-	533,497,313	536,730,041
Transportation & Storm Water	815,785,236	29,405,491	1,297,025,230	2,142,215,957
Grand Total	\$ 2,546,892,394	\$ 372,726,168	\$ 4,469,402,779	\$ 7,389,021,341

The Fiscal Year 2017 Proposed CIP Budget will add \$372.7 million to the City's \$7.39 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.55 billion towards projects that are continuing from previous fiscal years. An estimated \$4.47 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

Funding Sources for the Fiscal Year 2017 Proposed CIP Budget

The Fiscal Year 2017 Proposed CIP Budget of \$372.7 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2017 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 61. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2017 Proposed CIP Budget includes funding for 82 CIP projects, of which six are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2017. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2017 or continuing from a

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

prior year, the project's priority score and category, and the Fiscal Year 2017 Proposed Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 45 for more information on the scoring process.

Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. In prior years, DIF allocations that were approved by the Capital Improvement Program Review and Advisory Committee (CIPRAC) would be added in the following year's Proposed Budget. This annual procedure caused at least a six month delay from when funding was identified to when it could be added to projects. As part of the City's CIP streamlining effort, \$6.1 million in DIF funding for existing projects was added as part of the Semi-Annual CIP Budget Monitoring Report (Report #15-107) in Fiscal Year 2016. In addition to the \$6.1 million already added to the CIP, a total of \$1.6 million in DIF funding has been added to new CIP projects in Fiscal Year 2017. A summary of these amounts by community is provided in **Table 3**.

Table 3: Development Impact Fees by Community

Community	FY2017 Proposed Budget
Barrio Logan	\$ 60,000
Clairemont Mesa	100,000
Golden Hills	25,000
North Park	205,000
Ocean Beach	55,000
Pacific Beach	60,000
Peninsula	60,000
Rancho Bernardo	114,600
Tierrasanta	850,000
Uptown	80,000
Total	\$ 1,609,600

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of two projects have received DIF funding in Fiscal Year 2017 as shown in **Table 4**. The Americans with Disabilities Improvements annual allocation will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. Fire Station No 39 Replacement is located within the Tierrasanta DIF community.

Table 4: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Americans with Disabilities Improvements / ABE00001	433	Continuing	Annual	Annual \$	759,600
Fire Station No 39 Replacement / S17002	110	New	60	Low	850,000
Total				\$	1,609,600

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

EDCO Community Fund

Per the Non-Exclusive Solid Waste Facility Franchise Agreement with EDCO, a portion of franchise fees received from the EDCO recycling and transfer station are deposited in a special revenue fund to enhance community activities (Parks & Recreation and Library) in the surrounding neighborhoods. For Fiscal Year 2017, \$675,000 has been added to the CIP budget, as shown in **Table 5**.

Table 5: EDCO Community Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Southeastern Mini Park Improvements / L16000	285	New	57	Medium	\$ 675,000
Total					\$ 675,000

Energy Conservation Program Funds

The Energy Conservation Program Fund is an internal service fund that receives funding from other City departments to support energy costs at City facilities and to implement conservation programs. The fund also receives grants and rebates to implement energy efficiency improvements at City facilities. For Fiscal Year 2017, \$300,000 has been added to the CIP budget, as shown in **Table 6**.

Table 6: Energy Conservation Program Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Citywide Energy Improvements / ABT00003	94	Continuing	Annual	Annual	\$ 300,000
Total					\$ 300,000

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2017, \$2.4 million has been allocated to three projects, as shown in **Table 7**.

Table 7: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
El Cuervo Adobe Improvements / S14006	213	Continuing	53	Medium	\$ 256,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	232	Continuing	73	High	1,375,373
Resource-Based Open Space Parks / AGE00001	270	Continuing	Annual	Annual	800,000
Total					\$ 2,431,373

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

will be paid on the actual development when permits are issued. A total of \$1.4 million has been added to the Fiscal Year 2017 Proposed Budget as shown in **Table 8**.

Table 8: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Del Mar Heights Pipeline Relocation / S00070	355	Continuing	N/A	N/A	\$ 1,400,000
Total					\$ 1,400,000

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2017 is \$10.5 million as shown in **Table 9**.

Table 9: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
CNG Fueling Station for Refuse & Recycling / S15000	93	Continuing	55	Low	\$ 900,000
City Facilities Improvements / ABT00001	436	Continuing	Annual	Annual	250,000
Drainage Projects / ACA00001	504	Continuing	Annual	Annual	1,525,000
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	263	New	59	Medium	500,000
Sidewalk Repair and Reconstruction / AIK00003	567	Continuing	Annual	Annual	2,000,000
Street Light Circuit Upgrades / AIH00002	574	Continuing	Annual	Annual	1,350,000
Watershed CIP / ACC00001	591	Continuing	Annual	Annual	4,000,000
Total					\$ 10,525,000

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Balboa Park Golf Course received additional funding in Fiscal Year 2017, for a total Golf Course Enterprise Funds allocation of \$500,000, **Table 10**.

Table 10: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Balboa Park Golf Course / AEA00002	176	Continuing	Annual	Annual	\$ 500,000
Total					\$ 500,000

Lease Purchase Fund

The City's Equipment and Vehicle Financing Program provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

typically over a three-year to ten-year term and based on useful life expectancy of the equipment. A total of \$6.8 million has been added to the Fiscal Year 2017 Proposed Budget as shown in **Table 11**.

Table 11: Lease Purchase Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
I AM San Diego Project / \$14000	363	Continuing	N/A	N/A	\$ 6,810,009
Total					\$ 6,810,009

Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2017, a total of \$155,605 has been allocated to one project as shown in **Table 12**.

Table 12: Library System Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
San Carlos Branch Library / \$00800	150	Continuing	N/A	N/A	\$ 155,605
Total					\$ 155,605

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 13** are the \$580,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2017 Proposed CIP Budget.

Table 13: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Convert RB Medians-Asphalt to Concrete / L12000	199	Continuing	50	Medium	\$ 175,000
El Cajon Blvd Streetscape Improvements / S00826	212	Continuing	46	Medium	30,000
Evans Pond Reclaimed Water Pipeline Inst / S13010	215	Continuing	40	Medium	165,000
Talmadge Traffic Calming Infrastructure / S17001	295	New	53	Medium	160,000
Torrey Highlands Community ID & Enhance / S11009	298	Continuing	32	Low	50,000
Total					\$ 580,000

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Proposed budget of \$6.2 million is based on current projections of the revenue to be received by the end of Fiscal Year 2016. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

actual amount of available revenue. For Fiscal Year 2017, \$6.2 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 14**.

Table 14: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Mission Bay Improvements / AGF00004	242	Continuing	Annual	Annual	\$ 6,157,723
Total					\$ 6,157,723

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling. For Fiscal Year 2017, a total of \$820,000 has been allocated to one project as shown in **Table 15**.

Table 15: Recycling Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
CNG Fueling Station for Refuse & Recycling / S15000	93	Continuing	55	Low	\$ 820,000
Total					\$ 820,000

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Park & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed budget of \$2.5 million is based on current projections of the revenue for Fiscal Year 2016. For Fiscal Year 2017, \$2.5 million has been allocated to four projects, as shown in **Table 16**.

Table 16: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Balboa Park West Mesa Comfort Station Replacement / S15036	178	Continuing	63	Low	\$ 300,000
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	179	New	57	Low	500,000
EB Scripps Pk Comfort Station Replacement / S15035	208	Continuing	43	Low	700,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	286	Continuing	58	Medium	1,000,000
Total					\$ 2,500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$155.5 million in Sewer Funds is added to the CIP budget for Fiscal Year 2017, as shown in **Table 17**. This funding will support projects to meet

Capital Improvements Program Fiscal Year 2017 Proposed Budget Summary

the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 17: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Alvarado Trunk Sewer Phase IV / S15019	346	Continuing	84	Medium \$	1,000,000
Harbor Dr TS Participation Agreement / RD16001	360	Continuing	89	High	2,991,250
I AM San Diego Project / S14000	363	Continuing	N/A	N/A	9,534,013
MBC Odor Control Facility Upgrades / S00323	374	Continuing	83	High	1,100,000
Metro Treatment Plants / ABO00001	377	Continuing	Annual	Annual	1,500,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	379	Continuing	Annual	Annual	3,600,000
PS2 Power Reliability & Surge Protection / S00312	393	Continuing	90	High	7,000,000
PURE Water Program / ALA00001	394	Continuing	Annual	Annual	38,000,000
Pipeline Rehabilitation / AJA00002	396	Continuing	Annual	Annual	43,000,000
Sewer Main Replacements / AJA00001	409	Continuing	Annual	Annual	45,300,000
Unscheduled Projects / AJA00003	417	Continuing	Annual	Annual	2,500,000
Total					\$ 155,525,263

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2017 Proposed CIP Budget of \$19.0 million, as shown in **Table 18**, adds funding to 16 projects, which includes eleven annual allocations.

Table 18: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Bayshore Bikeway / S00944	479	Warranty	51	Medium \$	20,000
Bridge Rehabilitation / AIE00001	481	Continuing	Annual	Annual	250,000
Drainage Projects / ACA00001	504	Continuing	Annual	Annual	1,300,000
Install T/S Interconnect Systems / AIL00002	520	Continuing	Annual	Annual	1,413,547
Installation of City Owned Street Lights / AIH00001	521	Continuing	Annual	Annual	1,260,000
Median Installation / AIG00001	535	Continuing	Annual	Annual	718,325
Minor Bike Facilities / AIA00001	537	Continuing	Annual	Annual	750,000
New Walkways / AIK00001	544	Continuing	Annual	Annual	1,658,619
SR 163/Friars Road / S00851	560	Continuing	61	High	3,000,000
SR94/Euclid Av Interchange Phase 2 / S14009	561	Continuing	57	Medium	3,050,000
School Traffic Safety Improvements / AIK00002	565	Continuing	Annual	Annual	100,000
Torrey Pines Road Improvement Phase 2 / S15023	580	Continuing	73	High	1,300,000
Traffic Calming / AIL00001	582	Continuing	Annual	Annual	760,000

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Traffic Signals - Citywide / AIL00004	583	Continuing	Annual	Annual	150,000
Traffic Signals Modification / AIL00005	584	Continuing	Annual	Annual	100,000
University Avenue Mobility / S00915	586	Continuing	53	Medium	3,200,000
Total					\$ 19,030,491

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2017, \$1.5 million has been allocated to one annual allocation as shown in **Table 19**.

Table 19: Trench Cut/Excavation Fee Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
Resurfacing of City Streets / AID00005	556	Continuing	Annual	Annual	\$ 1,500,000
Total					\$ 1,500,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state revolving fund loans, and grants. The Fiscal Year 2017 Proposed CIP Budget of \$162.2 million from the Water Fund, as shown in **Table 20**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the PURE Water Program.

Table 20: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
30th Street Pipeline Replacement / S12010	343	Continuing	93	Medium	\$ 750,000
69th & Mohawk Pump Station / S12011	344	Continuing	96	High	6,000,000
Alvarado 2nd Extension Pipeline / S12013	345	Continuing	92	Medium	1,500,000
Catalina 12inch Cast Iron Mains / S12008	350	Continuing	98	High	6,072,816
Chollas Building / S11025	351	Continuing	65	Low	4,500,000
Cielo & Woodman Pump Station / S12012	352	Continuing	90	High	2,085,000
El Monte Pipeline No 2 / S10008	357	Continuing	96	High	200,000
Freeway Relocation / AKB00002	358	Continuing	Annual	Annual	595,273
Groundwater Asset Development Program / ABM00001	359	Continuing	Annual	Annual	100,000
I AM San Diego Project / S14000	363	Continuing	N/A	N/A	6,356,008
La Jolla Scenic Drive 16inch Main / S12009	365	Continuing	82	Low	4,832,598

Capital Improvements Program Fiscal Year 2017 Proposed Budget Summary

Table 20: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2017 Proposed
La Jolla View Reservoir / S15027	366	Continuing	96	High	500,000
Large Diameter Water Transmission PPL / AKA00003	367	Continuing	Annual	Annual	2,250,000
Lower Otay Outlet Tower / S12018	370	Continuing	90	High	500,000
Miramar Clearwell Improvements / S11024	380	Continuing	100	High	22,180,091
Montezuma/Mid-City Pipeline Phase II / S11026	381	Continuing	98	High	3,500,000
Morena Pipeline / S16027	382	Continuing	92	Medium	1,500,000
Morena Reservoir Outlet Tower Upgrade / S00041	383	Continuing	90	High	4,300,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	388	Continuing	91	Medium	900,000
PURE Water Program / ALA00001	394	Continuing	Annual	Annual	38,000,000
Pacific Beach Pipeline South (W) / S12015	395	Continuing	92	Medium	5,900,000
Recycled Water Systems Upgrades / AHC00004	404	Continuing	Annual	Annual	950,000
Standpipe and Reservoir Rehabilitations / ABL00001	412	Continuing	Annual	Annual	3,400,000
University Ave Pipeline Replacement / S11021	415	Continuing	93	Medium	7,450,000
University Heights Water Tower Seismic Retrofit / S17006	416	New	43	Low	600,000
Upas St Pipeline Replacement / S11022	418	Continuing	93	Medium	14,600,000
Water & Sewer Group Job 816 (W) / S13015	419	Continuing	90	Medium	8,850,000
Water Department Security Upgrades / S00050	421	Continuing	N/A	N/A	1,500,000
Water Main Replacements / AKB00003	422	Continuing	Annual	Annual	8,624,318
Water Pump Station Restoration / ABJ00001	423	Continuing	Annual	Annual	3,710,000
Total					\$ 162,206,104

Projects to Fund with Other Project Savings

Following, in **Table 21**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2017, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. These projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority will be included in the Fiscal Year 2017 Appropriations Ordinance.

Table 21: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Police Range Refurbishment / S10118	329	81	Construction \$	6,999,593
Olive Grove Community Park Improvements / S15028	256	65	Construction	750,000
Skyline Hills Community Park ADA Improve / S15038	282	62	Construction	750,000

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Project	Page No.	Priority Score	Phase	Amount
Rancho Bernardo Library / S00812	149	62	Construction	3,467,682
Scripps Miramar Ranch Library / S00811	153	59	Construction	1,090,400
Kensington/Normal Heights Library / S00795	142	49	Construction	2,246,530
Switzer Canyon Bridge Enhancement Prog / S10054	288	47	Construction	175,000
Pomerado Median Improve-N of R Bernardo / S10035	264	44	Construction	1,090,400
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	522	66	Construction	200,000
College Area Fire Station / S16015	108	65	Land Acquisition	800,000
Fire Station No. 54 - Paradise Hills / S00785	124	81	Design	800,000
Ocean Beach Lifeguard Station / S10121	130	79	Design	600,000
Keiller Neighborhood Park ADA Improvements / S15030	225	57	Design	200,000
Beyer Park Development / S00752	181	41	Planning	200,000
Americans with Disabilities Improvements / ABE00001	433	Annual		5,000,000
Drainage Projects / ACA00001	504	Annual		1,000,000
Guard Rails / AIE00002	514	Annual		1,500,000
Resurfacing of City Streets / AID00005	556	Annual		5,000,000
New Walkways / AIK00001	544	Annual		3,000,000

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 22**.

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2017 Fiscal Years Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes ³	T-34.2	6,045,000	-	-	6,045,000

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2017 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road ⁵	T-12	3,839,000	-	-	3,839,000
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur ³	T-6	2,749,000	-	-	2,749,000
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	592,127	-	2,795,873	3,388,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road ⁴	T-10	5,679,020	-	-	5,679,020
Camino Del Sur-San Dieguito Road south to Carmel Valley Road ³	T-9	11,794,318	897,124	2,786,446	15,477,888
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	1,755,001	-	-	1,755,001
Carmel Valley Rd East Wildlife Crossing Widening ⁴	T-27	2,947,000	-	-	2,947,000
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes ⁴	T-25.3	3,491,000	-	-	3,491,000
Black Mountain Ranch Community Park	P-1	5,066,304	-	15,340,000	20,406,304
North Fire Station - No. 48	F-2	-	-	11,780,000	11,780,000
North Neighborhood Park (NP #2)	P-5	-	2,150,000	2,150,000	4,300,000
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes ⁴	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes ⁴	T-47.3	1,737,000	-	-	1,737,000
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	527,500	527,500	1,055,000
South Neighborhood Park (NP #1)	P-4	1,305,912	-	-	1,305,912
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	4,987,665	6,339,060
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	565,000	-	565,000
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	370,000	-	370,000
Total Black Mountain Ranch FBA		\$ 58,639,230	4,509,624	44,330,359	107,479,213

Mission Valley Development Impact Fees (DIF)

Central Park (14.28 Acres)	P-6	\$ 6,423,416	-	\$ 24,092,055	\$ 30,515,471
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 6,822,288	\$ -	\$ 29,700,907	\$ 36,523,195

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 22: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2017 Credit	Future Fiscal Years Credit	Funding Source Total Credit
City of San Diego Regional Transportation Congestion Improvement Program (RTCIP)⁵					
Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road & Avenida De Las Tiendas	10	206,180	-	-	206,180
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	952,662	232,882	-	1,185,544
Total City of San Diego RTCIP		\$ 2,039,254	\$ 1,113,293	\$ 23,589,569	\$ 26,742,116
Total		\$ 67,500,772	\$ 5,622,917	\$ 97,620,835	\$ 170,744,524

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ This is a completed project with remaining FBA credits scheduled for future years.

⁴ It's anticipated that final credits will be awarded for this project and used in FY 2016.

⁵ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2017 is shown in **Table 23**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 23: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Fire-Rescue				
Fire Station No. 05 - Hillcrest / S00788	112	Design Bid Build	\$ 7,316,923	\$ 9,661,923
Fire Station No. 08 - Mission Hills / S10029	114	Design Bid Build	508,500	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	115	Design Bid Build	425,000	735,000
North Pacific Beach Lifeguard Station / S10119	116	Design Bid Build	6,063,347	7,257,870
Fire-Rescue Total			\$ 14,313,770	\$ 18,893,293
Library				
San Ysidro Branch Library / S00802	152	Design Build	\$ 9,050,000	\$ 12,827,000
Library Total			\$ 9,050,000	\$ 12,827,000
Park & Recreation				
Balboa Park Golf Course / AEA00002	176			
Balboa Park Golf Course -Fuel Tank Installation / B12019		Design Bid Build	\$ 370,000	\$ 535,406
Coastal Erosion and Access / AGF00006	198			
Orchard Av, Capri by Sea & Old Salt Pool / B14073		Design Bid Build	290,000	450,000
ADA Improvements & Expansion of Paradise Senior Ce / S15002	174	Design Bid Build	1,200,000	3,290,554
Canyonside Community Park Improvements / S12004	186	Design Bid Build	691,548	1,000,841
Cesar Solis Community Park / S00649	191	Design Bid Build	11,200,000	17,480,109
Chicano Park ADA Upgrades / S13003	193	Design Bid Build	1,049,000	1,900,835
Chollas Lake Pk Playground Improvements / S14002	196	Design Bid Build	1,181,807	1,739,000
Doyle Park Community Park ADA Upgrades / S15037	207	Design Bid Build	232,000	420,402
El Cuervo Adobe Improvements / S14006	213	Design Bid Build	273,480	621,368
Evans Pond Reclaimed Water Pipeline Inst / S13010	215	Design Bid Build	300,000	427,467
Mission Bay GC Practice Ctr Bldg Improve / S01090	239	Design Bid Build	963,882	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	240	Design Bid Build	2,100,000	2,960,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	232	Design Bid Build	3,600,000	4,500,339
Park de la Cruz Neighborhood Park Improvements / S15003	262	Design Bid Build	6,818,102	11,891,903
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	266	Design Bid Build	792,000	1,274,689
Rolling Hills Neighborhood Park ADA Upgrades / S15021	273	Design Bid Build	240,000	400,000
San Ysidro Community Park ADA Improvements / S15033	278	Design Bid Build	608,400	967,260
SD River Dredging Qualcomm Way to SR163 / S00606	274	Design Bid Build	739,000	1,089,000
Switzer Canyon Bridge Enhancement Prog / S10054	288	Design Bid Build	172,000	250,000
Torrey Meadows NP South / S00651	303	Design Bid Build	3,683,300	7,922,755
Park & Recreation Total			\$ 36,504,519	\$ 59,536,521
Police				
Police HQs CoGeneration Repower Project / S10131	328	Design Bid Build	\$ 1,522,100	\$ 1,733,085
Police Range Refurbishment / S10118	329	Design Bid Build	900,000	8,975,812
Police Total			\$ 2,422,100	\$ 10,708,897
Public Utilities				
Chollas Building / S11025	351			
Chollas Building / S11025		Design Build	\$ 17,500,000	\$ 22,500,000
Chollas Material Bins / S15043		Design Build	970,000	1,200,000
Dams and Reservoirs / ABK00001	354			
Hodges Resv Hypolimnetic Oxygenation Sys / B15195		Design Build	2,792,051	3,600,000
Freeway Relocation / AKB00002	358			

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 23: Construction Contracts

CALTRANS Pacific Beach PPL Central (W) / B12110	Design Bid Build	485,000	765,000
Large Diameter Water Transmission PPL / AKA00003	367		
Miramar PL Segment Replacement (DB) / B15050	Design Bid Build	805,000	1,185,770
Metro Treatment Plants / ABO00001	377		
SBWRP Valve Mster Sta & Loop Control Sys / B16132	Design Bid Build	724,488	900,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	379		
ROSE CANYONE TRUNK SEWER (RCTS) JOINT REPAIR / B11025	Design Bid Build	13,184,000	14,602,295
S Mission Valley TS Accelerated Project / B14068	Design Bid Build	315,000	600,000
Pipeline Rehabilitation / AJA00002	396		
Otay Valley Manhole Improvements Phase 3 / B15123	Design Bid Build	2,932,500	3,650,000
Pipeline Rehabilitation AE-1 / B14030	Design Bid Build	5,789,162	7,059,149
Pipeline Rehabilitation AI-1 / B15187	Design Bid Build	3,893,375	4,986,045
Pipeline Rehabilitation AJ-1 / B15201	Design Bid Build	4,924,881	6,311,106
Pipeline Rehabilitation AL-1 / B16001	Design Bid Build	5,865,000	7,156,000
Pipeline Rehabilitation AM-1 / B16002	Design Bid Build	5,026,900	6,456,800
Pump Station Restorations / ABP00001	400		
SPS 13 14 16 25A & 85 Dual FM / B00501	Design Bid Build	1,790,880	2,341,880
SPS 23T - Reliability Improvements / B14131	Design Bid Build	1,179,861	1,592,861
SPS 76 Generator / B14168	Design Bid Build	41,500	75,000
Sewer Main Replacements / AJA00001	409		
AC Water & Sewer Group 1011 (S) / B15040	Design Bid Build	580,000	773,000
AC Water & Sewer Group 1017 (S) / B15116	Design Bid Build	385,000	513,400
AC Water & Sewer Group 1025 (S) / B15082	Design Bid Build	98,000	129,400
AC Water & Sewer Group 1029 (S) / B15172	Multiple Award Construction Contract	995,000	1,326,000
BUCHANAN CANYON SEWER B / B00429	Design Bid Build	3,487,493	4,894,396
CALTRANS Pacific Beach PPL Central (S) / B12097	Design Bid Build	776,000	1,168,000
Sewer & AC Water Group 764A (S) / B00380	Design Bid Build	2,691,518	4,112,092
Sewer & AC Water Group 776 (S) / B00387	Design Bid Build	5,893,255	7,806,664
Sewer and AC Water Group 837 (S) / B13214	Design Bid Build	2,420,950	3,186,140
SEWER GJ 798C / B00409	Design Bid Build	212,420	484,380
SEWER GROUP 697A / B00346	Design Bid Build	2,979,400	4,149,893
SEWER GROUP 786 / B00421	Design Bid Build	5,915,495	7,355,494
SEWER GROUP 818 / B00414	Design Bid Build	2,340,300	3,304,592
Sewer Group 835 / B13157	Design Bid Build	1,764,428	2,629,264
SEWER GROUP JOB 830 / B11019	Design Bid Build	411,400	604,000
Tyrian Street and Soledad Avenue Sewer Main Replac / B12111	Design Bid Build	915,000	1,346,500
Water and Sewer Group 955 (S) / B14069	Design Bid Build	504,300	738,700
Water and Sewer Group 967 (S) / B15145	Design Bid Build	64,000	100,000
Water and Sewer Group Job 966(S) / B12085	Design Bid Build	1,221,700	1,711,100
Standpipe and Reservoir Rehabilitations / ABL00001	412		
La Jolla Country Club Reservoir / B11024	Design Bid Build	4,534,250	6,782,000
Unscheduled Projects / AJA00003	417		
MOC 5 Materials Bins / B14133	Design Bid Build	570,000	760,000
Water Department Security Upgrades / S00050	421		
WDSU - Reservoirs & Dams - Phase II / S11106	Design Bid Build	2,680,000	3,480,000
Water Main Replacements / AKB00003	422		
AC Water & Sewer Group 1011 (W) / B15041	Design Bid Build	3,179,000	4,239,000
AC Water & Sewer Group 1017 (W) / B15119	Design Bid Build	5,673,600	7,564,900
AC Water & Sewer Group 1025 (W) / B15083	Design Bid Build	5,666,500	7,550,000
AC Water and Sewer Group 1029 (W) / B15174	Multiple Award Construction Contract	5,140,000	6,854,000

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 23: Construction Contracts

AC Water Group 1008 / B14117		Design Bid Build	3,108,000	4,144,000
AC Water Group 1019 / B15112		Multiple Award Construction Contract	3,786,036	5,604,443
CI - Water and Sewer Group Job 966 (W) / B12086		Design Bid Build	1,447,100	2,122,400
Redwood Village Standpipe Main Replacement / B15030		Design Bid Build	333,900	564,900
Remaining Small Diameter CI Water Ph 1 / B15206		Design Bid Build	1,886,700	2,903,700
Sewer & AC Water Group 697A (W) / B15207		Design Bid Build	813,325	1,230,000
Sewer & AC Water Group 764A (W) / B13201		Design Bid Build	1,212,402	1,767,738
Sewer & AC Water Group 776 (W) / B13197		Design Bid Build	1,411,906	1,775,688
Sewer and AC Water Group 837 (W) / B15071		Design Bid Build	960,050	1,252,820
Tyrian St&Soledad Ave Sewer&AC Wtr Rep W / B15216		Design Bid Build	583,000	982,000
Water and Sewer GJ 955 (W) / B13186		Design Bid Build	2,719,392	3,973,952
Water and Sewer Group 967 (W) / B12058		Design Bid Build	489,000	795,000
Water Group 968 / B14099		Design Bid Build	2,152,300	3,167,500
Water Group 969 / B14100		Design Bid Build	1,404,700	2,047,000
Water Group Job 952 / B11048		Design Bid Build	2,621,000	3,891,181
30th Street Pipeline Replacement / S12010	343	Design Bid Build	10,323,300	14,740,000
69th & Mohawk Pump Station / S12011	344	Design Bid Build	13,365,000	18,287,000
EMTS Boat Dock and Steam Line Relocation / S00319	356	Design Bid Build	1,547,325	2,018,535
Lower Otay Reservoir Emer Outlet Improve / S00044	371	Design Bid Build	1,725,930	3,100,000
Montezuma/Mid-City Pipeline Phase II / S11026	381	Design Bid Build	24,843,000	31,555,000
Morena Reservoir Outlet Tower Upgrade / S00041	383	Design Bid Build	13,000,000	19,000,000
PS2 Power Reliability & Surge Protection / S00312	393	Design Bid Build	34,300,000	43,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	414	Design Bid Build	13,251,833	14,647,303
Public Utilities Total			\$ 266,603,806	\$ 351,114,746

Public Works - General Services

Americans with Disabilities Improvements / ABE00001	433			
ADA Accessibility Improvements Group I / B15222		Design Bid Build	\$ 10,000	\$ 1,665,600
ADA Accessibility Improvements Group II / B15229		Design Build	10,000	1,624,800
ADA Accessibility Improvements Group IV / B15230		Design Build	61,000	620,000
Bay Bridge Community Center ADA Improvements / B13076		Design Bid Build	304,000	608,000
Carmel Creek Park Comfort Station ADA Access Impr / B14153		Design Bid Build	159,185	234,000
Carmel Del Mar Comfort Station ADA Accessilibty Im / B14154		Design Bid Build	317,200	431,000
Carmel Valley Rec Ctr ADA Accessibility Improvemen / B14152		Design Bid Build	380,000	583,000
El Cajon & 59th Obstruction DIF CR DS / B13105		Design Bid Build	152,584	211,648
Golden Hill CR Obstruction DIF 14 / B14052		Design Bid Build	145,700	265,200
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	247,754	323,000
Group Job 13I North Park DIF CR / B13111		Design Bid Build	308,700	466,800
Group Job 13J Peninsula DIF CR / B13112		Design Bid Build	261,200	404,800
Southeastern Obstruction DIF13 CR / B13106		Design Bid Build	169,000	300,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078		Design Bid Build	696,200	1,240,000
William Heath Davis House ADA Accessibility Mod / B15223		Design Bid Build	281,012	389,600
City Facilities Improvements / ABT00001	436			
Fire Station 14 Roof & HVAC Replacement / B13189		Design Bid Build	501,000	755,000
Fire Station 19 Roof & HVAC Replacement / B13190		Design Bid Build	666,500	1,000,000
Fire Station 3 Roof & HVAC Replacement / B13187		Design Bid Build	745,019	1,135,019
Malcolm X Library Facility Repairs / B10038		Design Bid Build	516,800	725,000
Fleet Servs Elect & Fac Impvts. / L14002	437	Design Bid Build	359,500	713,000
Public Works - General Services Total			\$ 6,292,354	\$ 13,695,467

QUALCOMM Stadium

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 23: Construction Contracts

QUALCOMM Stadium / ABG00001	447			
Qualcomm Stdm Fiber Optic & CATV / B14071		Design Build	335,000	500,000
QUALCOMM Stadium Total			\$ 335,000	\$ 500,000
Transportation & Storm Water				
Bridge Rehabilitation / AIE00001	481			
Voltaire St Bridge Rehab of Nimitz Blvd / B00870		Design Bid Build	\$ 1,096,634	\$ 1,446,000
Drainage Projects / ACA00001	504			
Bonillo Dr (4150) Storm Drain Replacement / B12033		Design Bid Build	179,000	388,000
Burroughs & W Dunlop Sts Storm Dr Repl / B13101		Design Bid Build	492,929	860,887
Hornblend Alley (1761) Storm Drain Upgrade / B12035		Design Bid Build	362,000	550,000
Industrial Ct Channel Replacement / B13118		Design Bid Build	222,000	400,000
Jamacha Drainage Channel Upgrade / B14078		Design Bid Build	1,568,000	2,495,000
Jean Drive Storm Drain Replacement / B11013		Design Bid Build	390,000	745,000
Langmuir St (2252) Storm Drain Replacement / B12091		Design Bid Build	232,680	900,000
Laurel Ridge Court Storm Drain / B10161		Design Bid Build	590,000	1,251,776
Storm Drain Group 1008 / B15062		Design Bid Build	74,000	135,000
Storm Drain Group 968 / B15028		Design Bid Build	131,000	221,000
Van Dyke Ave (4481) Storm Drain Replacem / B12034		Design Bid Build	506,000	870,000
Whitney Ct (6969) Storm Drain Replacem / B13210		Design Bid Build	229,282	490,282
Guard Rails / AIE00002	514			
Guardrail Projects Group 1501 / B15224		Design Bid Build	219,300	385,000
Ulric St-Fashion Hills K Rail Install / B13163		Design Bid Build	599,500	893,100
Installation of City Owned Street Lights / AIH00001	521			
City Street Lights - 25 Locations / B14106		Design Bid Build	184,000	275,300
Citywide Street Lights GF Group 15 / B15012		Design Bid Build	976,722	1,420,000
New Street Lights - 19 Locations / B14012		Design Bid Build	282,450	389,200
Minor Bike Facilities / AIA00001	537			
Camino del Este Path Xing Improvements / B13088		Design Bid Build	302,542	449,640
School Traffic Safety Improvements / AIK00002	565			
31st St & Market St School Traffic Sgnal / B15014		Design Bid Build	192,000	275,000
Street Light Circuit Upgrades / AIH00002	574			
Pacific Beach 3 Streetlight Circuit Upgrade / B13140		Design Bid Build	825,063	1,013,063
Sunset Cliffs 3 Streetlight Circuit Upgrade / B13141		Design Bid Build	696,900	943,500
Traffic Signals - Citywide / AIL00004	583			
36th St & El Cajon Bl Traffic Signal / B13138		Design Bid Build	252,993	330,000
4th Ave & Date St Traffic Signal / B13137		Design Bid Build	214,589	275,000
Beyer Bl @ Smythe Ave Traffic Signal / B14015		Design Bid Build	235,900	320,000
Division St & Osborn St Traffic Signal / B15047		Design Bid Build	212,200	275,000
Division St & Valencia Pky Traffic Signal / B15008		Design Bid Build	232,155	301,000
Utilities Undergrounding Program / AID00001	587			
25th (SB) Street UUP (Coronado-SB to Grove) - 20A / B15088		Design Bid Build	36,000	43,200
28th Street UUD (Island Av - Clay St) / B13156		Design Bid Build	265,000	337,000
30th Street Phase III Broadway to K UUD / B00717		Design Bid Build	669,000	870,550
32nd Street UUD (Market St - F St) / B13144		Design Bid Build	70,000	91,000
32nd Street UUP (Market to Imperial) - 20A / B15089		Design Bid Build	72,000	86,400
Altadena/Wightman/Winona-El Cajon UUD / B00850		Design Bid Build	634,884	817,879
Baker St/Shawnee Rd UUP (Morena to Shawnee) / B15090		Design Bid Build	108,000	129,600
Block 1M UUD (La Jolla 4) / B13151		Design Bid Build	316,800	396,000
Block 1M1 UUP (La Jolla) / B15084		Design Bid Build	297,000	356,400
Block 2S2 UUP / B15098		Design Bid Build	306,000	367,200
Block 4-J1 UUD (Mid City) / B13152		Design Bid Build	324,000	405,000

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Table 23: Construction Contracts

Block 4N North Encanto UUD / B12055	Design Bid Build	899,654	1,874,539
Block 6DD Bay HO 3 UUD / B12065	Design Bid Build	1,313,715	1,790,978
Block 6DD1 UUD (Clairemont Mesa) / B13153	Design Bid Build	439,200	549,000
Block 6H UUP / B15086	Design Bid Build	423,000	507,600
Block 7G2 UUP / B15085	Design Bid Build	1,324,002	1,558,780
Block 7O1 UUD (College Area) / B13154	Design Bid Build	388,800	486,000
Block 7R Allied Gardens UUD / B12064	Design Bid Build	1,832,436	3,686,139
Block 8A Golden Hill UUD / B12056	Design Bid Build	190,045	231,445
Block 8C UUD (Greater Golden Hill) / B13155	Design Bid Build	345,600	432,000
Block 8R UUP / B15097	Design Bid Build	1,245,235	1,496,817
Cardiff Street UUD (Carlisle Dr - Wade St) / B13145	Design Bid Build	270,000	375,000
District 1 Block 1-J UUD / B00836	Design Bid Build	83,483	96,083
District 4 Block 4-Z UUD / B00838	Design Bid Build	1,467,469	1,766,756
District 7 Block 7-A UUD / B00842	Design Bid Build	1,404,046	1,716,434
District 8 Block 8-B UUD / B00841	Design Bid Build	1,936,852	2,514,050
Euclid Ave UUD Streetlights (Euclid-Univ) / B11131	Design Bid Build	558,802	740,718
Fanual St PI Archer to Tourmaline UUD / B00721	Design Bid Build	234,000	334,000
Fanual Street Phase II Grand to Reed UUD / B00722	Design Bid Build	319,000	478,000
Hancock Street UUP (Witherby to Tourquoise) - 20A / B15096	Design Bid Build	63,000	75,600
Hilltop Drive UUP (Boundary to Toyne) - 20A / B15095	Design Bid Build	126,000	151,200
Howard Avenue UUD (Park Bl - I-805) / B13146	Design Bid Build	266,400	333,000
Lincoln Av UUD (30th St-Wabash Av) / B12066	Design Bid Build	677,901	721,638
Mission Blvd UUP (Loring to Tourquoise) - 20A / B15094	Design Bid Build	90,000	108,000
Moraga Ave Ph II -Moraga Ct to Monair UUD / B00788	Design Bid Build	319,888	587,388
Moraga Ave to Idelwild UUD / B00726	Design Bid Build	290,941	529,341
Mount Alifan Dr UUD (Genesee Ave-Mt Everest Blvd) / B13148	Design Bid Build	82,400	103,000
Paradise Valley Rd UUD (Potomac St-Parkland Wy) / B13149	Design Bid Build	63,000	88,000
Potomac St UUD (Calle Tres Lomas-Sea Breeze) / B12069	Design Bid Build	392,616	465,634
San Vicente Street to Ashmore UUD / B00725	Design Bid Build	300,000	400,000
Seminole Drive UUP (Stanley to Estelle) - 20A / B15093	Design Bid Build	45,000	54,000
Stlight Design & Install 30th St - Ocean Vw - K St / B12001	Design Bid Build	302,000	376,000
Sunset Cliffs Dr Coronado to Newport UUD / B00720	Design Bid Build	309,511	464,581
Trojan Ave 56th to 60th UUD / B00718	Design Bid Build	405,320	748,075
Wightman Street UUP (Chamoune to Euclid) - 20A / B15092	Design Bid Build	72,000	86,400
Woodrow Ave UUP (Calvacado to Aemacost) - 20A / B15091	Design Bid Build	54,000	64,800
Watershed CIP / ACC00001	591		
Alamo, Salvation, 68th Street Basins LID / B14120	Design Bid Build	2,024,000	3,000,000
Ashley Falls Lg Scale Storm Flow Storage / B14007	Design Bid Build	585,000	1,025,000
Beta Street and 37th Street Green Alley / B11057	Design Bid Build	585,100	786,959
Green Infrastructure Group 1014 / B15104	Design Bid Build	2,275,000	2,887,500
Euclid Avenue & Home Improvements / S00886	508 Design Bid Build	60,000	1,012,740
La Jolla Mesa Drive Sidewalk / S00928	525 Design Bid Build	585,900	826,000
Miramar Road-I-805 Easterly Ramps / S00880	538 Design Bid Build	4,823,519	6,548,073
Pacific Beach Curb Ramp Barrier Removal / S11048	547 Design Bid Build	169,850	246,000
State Route 56 Bike Interchanges / S00955	571 Design Bid Build	73,500	9,190,503
Torrey Pines Road Slope Restoration / S00877	581 Design Bid Build	1,800,000	3,686,220
Transportation & Storm Water Total		\$ 46,186,308	\$ 77,397,967
Total		\$ 381,707,857	\$ 544,673,891

Capital Improvements Program

Fiscal Year 2017 Proposed Budget Summary

Conclusion

The Fiscal Year 2017 Proposed CIP Budget provides a \$372.7 million increase to the City's multi-year CIP. This budget will establish six new projects and add funding to 76 continuing projects spanning a variety of departments and project types. The Fiscal Year 2017 Proposed CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council will consider and approve the \$372.7 million increase to the City's CIP (**Tables 3-20**), the projects to fund when other projects close (**Table 21**) and the planned construction contracts (**Table 23**) for Fiscal Year 2017.

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 57.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 45.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds or lease purchase may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

Capital Improvements Program

Profile of the City of San Diego's CIP

personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2017 Proposed CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 15.
- A list of projects entering into construction contracts is provided on page 18 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2017 Proposed CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 30. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2017 Proposed Budget
 - *Continuing*: projects initiated in Fiscal Year 2016, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2017 allocations for City Council approval can be found in the Fiscal Year 2017 Proposed CIP Budget Summary (pages 5-24).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

Capital Improvements Program

Profile of the City of San Diego's CIP

- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information that is readily available to the public.

In addition to the streamlining measures above, on December 2, 2015 the Financial Management Department released Report No: 15-107, Semi-Annual CIP Budget Monitoring Report, December 2015. The Semi-Annual CIP Budget Monitoring Report is the first ever CIP monitoring report which provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, reallocation of funding from projects that are technically complete, pooling project contingencies, deappropriation of annual allocations at year-end, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of \$74.4 million in project savings and reallocations from cash management and streamlining efforts were included in this report.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On December 7, 2015, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook is the second consolidated CIP plan which presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2017 Proposed	FY2017 Anticipated	FY2018	FY2019	FY2020	FY2021	Total by Source
Bond Financing	\$ -	\$ 49,922	\$ -	\$ -	\$ -	\$ -	49,922
Bus Stop Capital Improvement Fund	-	60	60	60	60	60	300
Deferred Capital Projects Bonds	-	90,000	90,000	90,000	-	-	270,000
Developer Funding	-	15,629	2,010	-	-	-	17,639
Development Impact Fees	1,610	5,372	-	-	-	-	6,982
Donations	-	12,241	-	-	-	-	12,241
EDCO Community Fund	675	-	-	-	-	-	675
Energy Conservation Program Fund	300	750	-	-	-	-	1,050
Environmental Growth Funds	2,431	-	1,751	1,271	1,728	3,215	10,397
Facilities Benefit Assessments	1,400	77,074	52,510	24,945	40,292	14,307	210,527
Federal Grants	-	116	103,538	-	-	-	103,654
Fleet Services Internal Service Fund	-	330	-	-	-	-	330
General Fund	10,525	400	15,376	19,575	14,375	10,375	70,626
Golf Course Enterprise Fund	500	-	9,500	-	-	-	10,000
Infrastructure Improvement Funds	-	2,042	200	-	-	-	2,242
Lease Purchase Fund	6,810	-	1,098	-	-	-	7,908
Library System Improvement Fund	156	-	-	-	-	-	156
Maintenance Assessment Districts	580	-	-	-	-	-	580

Capital Improvements Program Profile of the City of San Diego's CIP

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2017 Proposed	FY2017 Anticipated	FY2018	FY2019	FY2020	FY2021	Total by Source
Mission Bay Improvements Fund	6,158	-	7,169	7,697	8,151	8,614	37,789
QUALCOMM Stadium Fund	-	-	750	750	750	750	3,000
Recycling Fund	820	-	-	-	-	-	820
Regional Park Improvements Fund	2,500	-	2,500	500	2,000	2,100	9,600
Regional Transportation Congestion Improvement Program	-	700	-	-	-	-	700
Sewer Funds	155,525	250	120,967	88,941	98,636	240,365	704,684
State Grants	-	6,466	-	-	-	-	6,466
TransNet Funds	19,030	-	19,965	20,940	21,966	23,039	104,941
Trench Cut/Excavation Fee Fund	1,500	-	1,500	1,500	1,500	1,500	7,500
Water Fund	162,206	-	210,198	194,972	401,112	515,993	1,484,482
Total	\$ 372,726	\$ 261,353	\$ 639,092	\$ 451,152	\$ 590,569	\$ 820,319	\$ 3,135,211

Note: This table does not include unidentified funding of \$1.68 billion or \$29.5 million of funding expected in Fiscal Year 2021 or beyond.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2017:

- The launching of Public Utilities innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly \$2.1 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.
- Over 300 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles by 2020. Additionally, the Transportation and Storm Water Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Park de la Cruz Neighborhood Park will be put into service.
- Complete the installation of solar photovoltaic systems at 25 City sites.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include land acquisition for both fire stations at Home Avenue and Fire Station 7 in Barrio Logan.
- The Library Department will make major headway on the Mission Hills/Hillcrest Branch Library as they expect to finish construction in Fiscal Year 2019 to better serve the residents of this community.

Capital Improvements Program

Profile of the City of San Diego's CIP

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
New			
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	179	\$ 500,000	\$ 1,200,000
Fire Station No 39 Replacement / S17002	110	850,000	9,370,000
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	263	500,000	1,170,720
Southeastern Mini Park Improvements / L16000	285	675,000	4,675,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Talmadge Traffic Calming Infrastructure / S17001	295	160,000	160,000
University Heights Water Tower Seismic Retrofit / S17006	416	600,000	1,148,000
Total New		\$ 3,285,000 \$	17,723,720
Continuing			
30th Street Pipeline Replacement / S12010	343	\$ 750,000 \$	14,740,000
36th Street Landscape Maintenance / S00902	173	-	50,000
69th & Mohawk Pump Station / S12011	344	6,000,000	18,287,000
ADA Improvements & Expansion of Paradise Senior Ce / S15002	174	-	3,290,554
Airway Road Improvements / S16043	474	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	475	-	6,206,105
Alvarado 2nd Extension Pipeline / S12013	345	1,500,000	47,769,986
Alvarado Trunk Sewer Phase IV / S15019	346	1,000,000	21,800,000
Americans with Disabilities Improvements / ABE00001	433	759,600	73,437,388
Angier Elementary School Joint Use / S00762	175	-	2,671,575
Backup Generators at SPS's, TP & EMTS / S12036	347	-	17,745,600
Balboa Avenue Corridor Improvements / S00831	478	-	2,902,027
Balboa Park Golf Course / AEA00002	176	500,000	2,968,552
Balboa Park Golf Course - Clubhouse / S00614	177	-	12,088,120
Balboa Park West Mesa Comfort Station Replacement / S15036	178	300,000	1,479,734
Bayview Reservoir Solar Project / S14021	349	-	2,325,000
Bridge Rehabilitation / AIE00001	481	250,000	6,157,327
Brown Field / AAA00002	85	-	10,519,138
Bus Stop Improvements / AID00007	482	-	897,908
CAD System Replacement Project / S13100	325	-	9,080,898
CIP Emergency Reserve / ABT00006	163	-	1,000,000
CNG Fueling Station for Refuse & Recycling / S15000	93	1,720,000	5,050,000
California Tower Seismic Retrofit / L12003	183	-	2,775,612
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	484	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	485	-	15,367,894
Camino Santa Fe Median Improvements / S10037	184	-	270,000
Canyon Hills Resource Park Improvements / S15006	185	-	6,173,502
Canyonside Community Park Improvements / S12004	186	-	1,000,841
Carmel Country Road Low Flow Channel / S00969	486	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	487	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	488	-	5,400,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	490	-	14,600,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	491	-	15,223,324
Carmel Valley Landscaping & Irrigation / L14000	187	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	188	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	492	-	7,085,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd) / RD15001	494	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	495	-	21,058,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Catalina 12inch Cast Iron Mains / S12008	350	6,072,816	12,480,000
Central Ave Mini Park Ph II Skate Plaza / S14010	189	-	846,950
Central Avenue MP Acquisition/Development / S00992	190	-	2,066,714
Cesar Solis Community Park / S00649	191	-	17,480,109
Chicano Park ADA Upgrades / S13003	193	-	1,900,835
Children's Park Improvements / S16013	194	-	3,900,000
Children's Pool Lifeguard Station / S00644	107	-	4,352,607
Chollas Building / S11025	351	4,500,000	25,200,000
Chollas Lake Pk Playground Improvements / S14002	196	-	1,739,000
Cielo & Woodman Pump Station / S12012	352	2,085,000	7,261,718
City Facilities Improvements / ABT00001	436	250,000	249,883,623
Citywide Energy Improvements / ABT00003	94	300,000	822,246
Coast Blvd Walkway Improvements / S15001	197	-	576,000
Coastal Erosion and Access / AGF00006	198	-	3,312,872
College Area Fire Station / S16015	108	-	12,000,000
Concrete Streets / AID00006	498	-	29,843,067
Convention Center Phase III Expansion / S12022	455	-	517,182,728
Convention Center Sails Pavilion / L15000	456	-	19,547,313
Convert RB Medians-Asphalt to Concrete / L12000	199	175,000	208,764
Cooperative Traffic Signal Projects / AIL00003	500	-	110,702
Corrosion Control / AKA00001	353	-	498,943
Crest Canyon Resource Management Plan / S10067	200	-	75,000
Dams and Reservoirs / ABK00001	354	-	2,129,199
Del Mar Heights Pipeline Relocation / S00070	355	1,400,000	7,950,000
Del Mar Heights Road-4/6 Lanes / S00903	501	-	9,842,000
Del Mar Mesa Central Multi Use Trail / S00890	202	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	203	-	386,000
Del Mar Mesa Neighborhood Park Ph II / S13023	204	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	205	-	110,300
Del Sol Boulevard-Central / S00858	502	-	5,088,194
Dennery Ranch Neighborhood Park / S00636	206	-	15,100,001
Dennery Road East / S10018	503	-	825,000
Doyle Park Community Park ADA Upgrades / S15037	207	-	420,402
Drainage Projects / ACA00001	504	2,825,000	255,153,775
EB Scripps Pk Comfort Station Replacement / S15035	208	700,000	1,160,379
EMTS Boat Dock and Steam Line Relocation / S00319	356	-	2,018,535
East Village Green Phase 1 / S16012	210	-	20,008,158
Egger/South Bay Community Park ADA Improvements / S15031	211	-	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	212	30,000	2,413,730
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	506	-	33,541,101
El Cuervo Adobe Improvements / S14006	213	256,000	621,368
El Monte Pipeline No 2 / S10008	357	200,000	17,921,010
Encanto Comm Pk Security Lighting Upgrades / S16017	214	-	404,550

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Enterprise Radio/Phone Logger / S15025	326	-	1,697,882
Evans Pond Reclaimed Water Pipeline Inst / S13010	215	165,000	427,467
Fairbrook Neighborhood Park Development / S01083	216	-	3,453,080
Fire Station Major Component Replacement Rehab / ABC00001	109	-	247
Fire Station No. 02 - Bayside / S15042	111	-	20,000,000
Fire Station No. 05 - Hillcrest / S00788	112	-	9,661,923
Fire Station No. 07 - Barrio Logan / S15013	113	-	12,000,000
Fire Station No. 08 - Mission Hills / S10029	114	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	115	-	735,000
Fire Station No. 17 - Mid-City / S00783	116	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	117	-	8,053,161
Fire Station No. 45 - E Mission Valley / S00688	119	-	10,968,692
Fire Station No. 48 - Black Mountain Ranch / S15015	120	-	-
Fire Station No. 49 - Otay Mesa / S00784	121	-	8,400,000
Fire Station No. 50 - North University City / S13021	122	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	123	-	12,000,000
Fire-Rescue Air Operations Facility / S15012	125	-	12,500,000
Fleet Services Elect & Fac Improvements / L14002	437	-	1,043,000
Freeway Relocation / AKB00002	358	595,273	2,867,335
Future Waste Mgmt Disposal & Pro Fac / S01088	95	-	13,626,920
Gamma Street Mini-Park ADA Improvements / S15032	218	-	1,751,348
Genesee Avenue Widen I-5 Crossing / S00839	511	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	512	-	24,301,700
Georgia Street Bridge Improvements / S00863	513	-	13,459,773
Golf Course Drive Improvements / S15040	219	-	2,000,000
Gonzales Canyon Resource Management Plan / S10068	220	-	60,000
Groundwater Asset Development Program / ABM00001	359	100,000	3,915,844
Guard Rails / AIE00002	514	-	4,429,667
Harbor Dr TS Participation Agreement / RD16001	360	2,991,250	13,122,922
Hayes Ave Storm Drain / S11002	515	-	555,000
Hickman Fields Athletic Area / S00751	221	-	4,550,180
Hiking & Equestrian Trail NP #10 / S00722	223	-	620,600
Home Avenue Fire Station / S14018	126	-	12,000,000
I AM San Diego Project / S14000	363	22,700,030	49,768,239
I5 to SR56 Freeway Connectors / S00707	518	-	9,264,000
I5/SR56 Fiberoptic Relocation / S00708	519	-	197,104
Install T/S Interconnect Systems / AIL00002	520	1,413,547	9,337,113
Installation of City Owned Street Lights / AIH00001	521	1,260,000	9,924,381
Instrumentation and Control / AKB00007	364	-	3,000,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	522	-	1,651,010
Juan Street Concrete Street / S00602	523	-	8,129,843
Junipero Serra Museum ADA Improvements / S15034	224	-	1,500,000
Keiller Neighborhood Park ADA Improvements / S15030	225	-	764,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	226	-	150,000
La Jolla Cove Lifeguard Station / S00792	127	-	1,874,627
La Jolla Mesa Drive Sidewalk / S00928	525	-	826,000
La Jolla Scenic Drive 16inch Main / S12009	365	4,832,598	8,280,800
La Jolla View Reservoir / S15027	366	500,000	16,800,000
La Media Road Improvements / S15018	528	-	39,147,800
Large Diameter Water Transmission PPL / AKA00003	367	2,250,000	62,349,017
Larsen Field ADA Improvements Phase II / S13004	228	-	1,791,809
Library Collection Conversion to RFID / S12000	143	-	700,000
Linda Vista Skate Park / S15008	229	-	3,058,985
Linda Vista/Genesee Intersection Improve / S00907	530	-	888,000
Little McGonigle Ranch Road Pipeline / S00069	369	-	5,257,000
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	531	-	6,264,589
Lomita Neighborhood Park Playground ADA Upgrades / S16019	230	-	450,000
Los Penasquitos Cyn Preserve STRI Restor / S13014	231	-	981,098
Lower Otay Outlet Tower / S12018	370	500,000	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	371	-	3,100,000
MBC Biosolids Storage Silos / S00322	372	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	373	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	374	1,100,000	7,715,612
MOC Complex Solar Project / S14022	375	-	2,675,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	232	1,375,373	4,500,339
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	233	-	300,000
Market St-Euclid to Pitta-Improvements / S16022	533	-	1,000,000
Martin Luther King Jr. Promenade / S13020	534	-	1,230,000
Median Installation / AIG00001	535	718,325	2,669,020
Memorial Comm Pk Playground ADA Upgrades / S16020	235	-	1,864,000
Memorial Community Building Clearance Activity / S15039	236	-	650,000
Metro Treatment Plants / ABO00001	377	1,500,000	11,235,884
Metropolitan System Pump Stations / ABP00002	378	-	16,113,630
Metropolitan Waste Water Department Trunk Sewers / AJB00001	379	3,600,000	30,364,201
Midway Street Bluff Repair / S12005	536	-	475,883
Minor Bike Facilities / AIA00001	537	750,000	5,300,718
Minor Improvements to Landfills / AFA00001	96	-	1,634,975
Mira Mesa CP - Exp & Aquatic Complex / S00667	237	-	35,349,823
Miramar Clearwell Improvements / S11024	380	22,180,091	114,728,744
Miramar Landfill Greenery Expansion / S00975	97	-	397,858
Miramar Road-I-805 Easterly Ramps / S00880	538	-	6,548,073
Mission Bay Athletic Area Comfort Station Mod / S10021	238	-	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / S01090	239	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	240	-	2,960,000
Mission Bay Golf Course / AEA00003	241	-	867,243
Mission Bay Improvements / AGF00004	242	6,157,723	57,447,064

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Mission Beach Brdwalk Bulkhead Phased / L14004	540	-	9,857,000
Mission Hills-Hillcrest Library / S13022	144	-	17,847,523
Mission Trails RP Cowles Mountain Trail / S10065	244	-	400,000
Mission Trails RP Master Plan Update / S01014	245	-	884,829
Mission Trails RP Trail Realignments / S10066	246	-	215,000
Mohnike Adobe and Barn Restoration / S13008	247	-	2,549,880
Montezuma/Mid-City Pipeline Phase II / S11026	381	3,500,000	31,555,000
Montgomery Academy JU Improvements / S00973	248	-	1,331,511
Montgomery-Gibbs Executive Airport / AAA00001	86	-	10,159,184
Morena Pipeline / S16027	382	1,500,000	25,906,014
Morena Reservoir Outlet Tower Upgrade / S00041	383	4,300,000	19,000,000
Mountain View NP Area Upgrades / S11019	249	-	1,639,033
NCWRP Sludge Pump Station Upgrade / S00309	384	-	1,207,096
NTC Aquatic Center / S10000	251	-	9,486,726
New 16" Water Mains (U-3) / RD15003	385	-	1,225,000
New Walkways / AIK00001	544	1,658,619	19,643,693
North City Reclamation System / AHC00002	386	-	4,730,346
North Pacific Beach Lifeguard Station / S10119	129	-	7,257,870
North Park Mini Park & Streetscape Improvements / S10050	253	-	6,046,693
Old Otay Mesa Road-Westerly / S00870	545	-	14,841,671
Olive Grove Community Park / S15028	256	-	2,598,384
Olive St Park Acquisition/Development / S10051	257	-	2,771,585
Open Space Improvements / AGG00001	258	-	2,072,253
Otay 1st/2nd PPL Abandon E of Highland / S11027	387	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	388	900,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	546	-	19,150,000
Otay Second Pipeline Relocation-PA / S15016	389	-	25,574,500
Otay WTP Concrete Work / S11059	390	-	2,751,306
PS 84 Upgrade & PS 62 Abandon / S00308	391	-	10,320,400
PS2 Power Reliability & Surge Protection / S00312	393	7,000,000	43,000,000
PURE Water Program / ALA00001	394	76,000,000	1,034,345,778
Pacific Beach Curb Ramp Barrier Removal / S11048	547	-	246,000
Pacific Beach Pipeline South (W) / S12015	395	5,900,000	27,516,758
Pacific Highlands Ranch Branch Library / S14023	147	-	19,324,000
Pacific Highlands Ranch Community Park / RD16002	259	-	47,010,002
Pacific Highlands Ranch Hiking & Biking / RD12003	260	-	7,169,905
Pacific Highlands Traffic Signals / S01062	548	-	2,400,000
Palm Avenue Interstate 805 Interchange / S00869	550	-	17,368,663
Palm Avenue Roadway Improvements / S00913	551	-	4,617,209
Park Boulevard At-Grade Crossing / S15045	552	-	13,998,000
Park de la Cruz Neighborhood Park Improvements / S15003	262	-	11,891,903
Pipeline Rehabilitation / AJA00002	396	43,000,000	203,430,238
Point Loma Grit Processing Improvements / S00315	397	-	37,095,037

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Police 911 Call Manager / S15024	327	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	328	-	1,733,085
Police Range Refurbishment / S10118	329	-	8,975,812
Pomerado Median Improve-N of R Bernardo / S10035	264	-	1,099,840
Pressure Reduction Facility Upgrades / AKA00002	398	-	350,000
Public Safety Training Institute / S00816	330	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	399	-	6,564,099
Pump Station Restorations / ABP00001	400	-	16,677,682
QUALCOMM Stadium / ABG00001	447	-	4,916,720
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	266	-	1,274,689
Rancho Penasquitos Towne Centre Park Imp / S12003	268	-	175,000
Reclaimed Water Extension / AHC00001	401	-	159,125
Reclaimed Water Retrofit / AHC00003	402	-	250,002
Recycled Water Systems Upgrades / AHC00004	404	950,000	1,287,422
Recycled Water Tank Modifications / S12014	405	-	1,400,000
Regents Rd Widening-Genesee to Executive / S00881	554	-	6,230,000
Regents Road Bridge / S00729	555	-	31,554,476
Regional Park Improvements / AGF00005	269	-	101,652
Resource-Based Open Space Parks / AGE00001	270	800,000	11,585,420
Resurfacing of City Streets / AID00005	556	1,500,000	437,808,491
Rolando Joint Use Facility Development / S15029	272	-	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / S15021	273	-	400,000
Roof Replacement / ABT00002	438	-	223,057
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	557	-	1,085,119
Rosecrans Street Corridor Improvements / S00830	558	-	1,448,325
SBWR Plant Demineralization / S00310	406	-	5,973,695
SR 163/Clairemont Mesa Blvd Interchange / S00905	559	-	17,921,200
SR 163/Friars Road / S00851	560	3,000,000	126,466,787
SR94/Euclid Av Interchange Phase 2 / S14009	561	3,050,000	3,794,800
Salk Neighborhood Park & Joint Use Devel / S14007	275	-	5,284,658
San Carlos Branch Library / S00800	150	155,605	20,598,001
San Ysidro Branch Library / S00802	152	-	12,827,000
San Ysidro Community Park ADA Improvements / S15033	278	-	967,260
School Traffic Safety Improvements / AIK00002	565	100,000	1,170,336
Sea World Dr/I5 Interchange Improvement / S00888	566	-	120,163,109
Sewer CIP Emergency Reserve / S00342	408	-	5,000,000
Sewer Main Replacements / AJA00001	409	45,300,000	371,043,966
Sidewalk Repair and Reconstruction / AIK00003	567	2,000,000	20,242,301
Siempre Viva Road Improvements / S16044	568	-	10,000
Silver Wing NP Sports Field/Lighting / S11051	279	-	1,228,452
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	281	-	150,000
Skyline Hills Community Park ADA Improve / S15038	282	-	1,217,885
Skyline Hills Library / S00692	154	-	13,934,252

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Sorrento Valley Rd & I5 Interchange / S00914	569	-	3,852,237
South Chollas Landfill Improvements / S00684	98	-	15,828,624
South Metro Sewer Rehabilitation Ph 3B / S00317	410	-	9,214,957
South Mission Beach Lifeguard Station / S00791	133	-	4,982,126
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	284	-	2,592,270
Stadium Reconstruction / S16025	448	-	2,100,000
Standpipe and Reservoir Rehabilitations / ABL00001	412	3,400,000	29,426,384
State Route 56 Bike Interchanges / S00955	571	-	9,190,503
State Route 56 Freeway Expansion / RD14000	572	-	152,000,000
Streamview Drive Improvements / S00864	573	-	3,525,000
Street Light Circuit Upgrades / AIH00002	574	1,350,000	40,815,371
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	286	1,000,000	4,196,034
Sunset Cliffs Park Drainage Improvements / L14005	287	-	11,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	288	-	250,000
Taft Joint Use Facility Development / S15026	289	-	3,354,600
Talmadge Historic Gates / L12001	291	-	363,726
Tecolote Canyon Trunk Sewer Improvement / S15020	413	-	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	414	-	14,647,303
Tierrasanta CP Sports Field Lighting / S11011	297	-	1,150,876
Tierrasanta Library Expansion / S15011	155	-	975,000
Torrey Highlands Community ID & Enhance / S11009	298	50,000	375,000
Torrey Highlands Trail System / RD12002	300	-	667,834
Torrey Hills NP Development / S13007	301	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	302	-	441,000
Torrey Meadows Drive Overcrossing / S10015	578	-	9,115,000
Torrey Meadows NP South / S00651	303	-	7,922,755
Torrey Pines Golf Course / AEA00001	304	-	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	305	-	14,170,000
Torrey Pines Road Improvement Phase 2 / S15023	580	1,300,000	1,600,000
Traffic Calming / AIL00001	582	760,000	9,634,028
Traffic Signals - Citywide / AIL00004	583	150,000	6,640,440
Traffic Signals Modification / AIL00005	584	100,000	10,140,930
Triple Pipe Crossing Dennerly Road / S10017	585	-	750,000
Tubman Charter School JU Improvements / S13000	307	-	2,735,040
Underground Tank Program / AFA00002	99	-	407,565
University Ave Pipeline Replacement / S11021	415	7,450,000	26,250,000
University Avenue Mobility / S00915	586	3,200,000	5,780,000
University Village Park Tot Lot / S13005	308	-	545,253
Unscheduled Projects / AJA00003	417	2,500,000	10,750,385
Upas St Pipeline Replacement / S11022	418	14,600,000	33,896,326
Utilities Undergrounding Program / AID00001	587	-	83,248,276
Valencia Park Acquisition & Development / S11103	309	-	1,315,810
Via de la Valle Widening / RD11001	588	-	1,002,749

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
W Mission Bay Dr Bridge Over SD River / S00871	590	-	109,600,000
Wagenheim Joint Use Facility / S15007	310	-	5,366,168
Water & Sewer Group Job 816 (W) / S13015	419	8,850,000	17,093,884
Water CIP Emergency Reserve / S00048	420	-	5,000,000
Water Department Security Upgrades / S00050	421	1,500,000	17,224,930
Water Main Replacements / AKB00003	422	8,624,318	447,668,855
Water Pump Station Restoration / ABJ00001	423	3,710,000	32,663,393
Water Treatment Plants / ABI00001	424	-	5,563,225
Watershed CIP / ACC00001	591	4,000,000	45,520,983
Wegeforth Elementary School Joint Use / S00764	312	-	3,346,244
West Maple Canyon MP / S00760	314	-	1,037,630
West Miramar Landfill - Phase 2 / S00774	100	-	3,060,000
Westerly Extension of Hazard Center Dr / RD10001	592	-	1,000,000
Wet Weather Storage Facility / S00314	425	-	7,272,127
Wightman Street Neighborhood Park / S00767	315	-	3,480,779
Total Continuing		\$ 369,421,168 \$	6,768,061,979

Warranty

25th Street Renaissance Project / S00985	469	\$ - \$	2,662,048
34th & 35th @ Madison Ave Improvements / S00922	470	-	1,395,854
34th Street Storm Drain / S11001	471	-	339,775
38th Street Improvements / S00930	472	-	1,300,000
43rd St fr Logan to I805 St Widening / S00845	473	-	8,948,223
Avenida de la Playa Infrastructure-SD / S13018	476	-	4,862,508
Azalea Park Neighborhood Identification / S00699	477	-	388,002
Balboa Terrace Trunk Sewer / S12035	348	-	8,835,110
Bay Terraces Parkside Greenbelt Lighting / S14008	180	-	82,312
Bayshore Bikeway / S00944	479	20,000	5,667,775
Bear Drive Retaining Wall / S10093	480	-	602,787
CAB Fire Sprinkler Retrofit Project / S00819	435	-	4,473,000
Cabrillo Heights NP Improvements / S00763	182	-	626,756
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	483	-	50,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	489	-	7,205,000
Carmel Valley Road Enhancement Project / S00859	493	-	9,094,641
Charles Lewis III Memorial Park / S00673	192	-	4,647,495
Cherokee Street Improvements / S00921	496	-	1,986,005
Coolidge Street Storm Drain / S11003	499	-	548,000
Crystal Pier Improvements / S11014	201	-	1,103,987
East Village Green General Development Plan / S16014	209	-	100,000
El Camino Real Widening / S00916	505	-	100,000
El Camino Real/SR 56 Bike Path Connector / S00981	507	-	545,340
Euclid Avenue & Home Improvements / S00886	508	-	1,012,740
Famosa Slough Salt Marsh Creation / S00605	217	-	363,357

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Fire Station No. 38 - Mira Mesa Remodel / S10006	118	-	1,030,000
Five Points Neighborhood Pedestrian Impr / S00988	509	-	735,000
Florida Drive Median Improvements / S11057	510	-	1,101,617
Harbor Drive Pipelines Replacement / S12028	361	-	10,836,398
Harbor Drive Trunk Sewer Replacement / S00336	362	-	10,829,797
Hillery Drive Improvements / S11064	516	-	2,500,000
Holly Dr. Street Improvements / S11033	517	-	2,075,000
La Jolla Ecological Reserve Area of ASBS / S00607	524	-	2,735,442
La Jolla Shores Lifeguard Station / S00790	128	-	3,652,142
La Jolla Village Drive and Regents Road / S00867	526	-	1,218,778
La Jolla Village Drive-I-805 Ramps / S00857	527	-	23,974,536
Laurel Street Bridge over SR 163 / S00939	529	-	1,220,000
Lindbergh Field 16" CI Main Replacement / S10055	368	-	3,357,779
Manhasset Dr Storm Drain System Upgrade / S11005	532	-	364,470
McKinley Elementary School JU Improvemts / S12001	234	-	179,500
Metro Facilities Control Systems Upgrade / L10000	376	-	3,725,175
Mission Beach Boardwalk Bulkhead / S00726	539	-	4,432,102
Mission Hills Historic Street Lighting / S11008	243	-	367,486
Museum of Man Roof Replacement / S11101	250	-	1,981,020
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	541	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	542	-	14,380,652
N Torrey Pines Roadway/Median Enhance / S00868	543	-	4,747,000
North Ocean Beach Gateway Ph II / S12041	252	-	450,000
North Park/Main St Sidewalk Improvements / S10040	254	-	635,000
Old Mission Dam Preservation / S00611	255	-	1,577,336
PS Upgrades Group 1 North County / S00303	392	-	16,116,827
Pacific Hwy Curb Ramp Barrier Removal / S11045	549	-	450,000
Palisades Park Comfort Station Replace / S10026	261	-	762,712
Poway Road Bicycle Path - Class I / S00943	553	-	2,580,000
Rancho Bernardo CP Sports Field Lights / S11012	265	-	713,104
Rancho Penasquitos Skate Park / S12002	267	-	354,327
Recycled Water System Upgrades / S10010	403	-	2,150,000
SD River Dredging Qualcomm Way to SR163 / S00606	274	-	1,089,000
SDFD Station Alerting / L12002	131	-	3,400,000
San Diego New Central Library / S00799	151	-	187,637,423
San Diego River Improvements / S01012	276	-	158,906
San Diego River Multi-Use Path / S00958	562	-	1,868,868
San Remo Way Storm Drain / S11004	563	-	265,000
San Ysidro Athletic Area/Larsen Fld Lght / S11013	277	-	1,041,300
Saturn Blvd Roadway Improvements / S11028	564	-	861,447
Scripps Ranch Pump Station / S12019	407	-	11,636,730
Sixth Avenue Playground Improvements / S00616	280	-	115,266
Skyline Hills FS Land Acquisition / S00687	132	-	1,615,176

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2017 Proposed	Project Total
Solana Ranch Park / S00994	283	-	7,095,000
South Mission Valley Trunk Sewer / S00302	411	-	15,801,938
State Route 15 Bikeway Study / S00731	570	-	1,773,683
Talbot Street Slope Restoration / S00609	575	-	3,672,435
Talmadge Decorative SL Restoration / S00978	290	-	366,800
Talmadge Street Improvements / S00820	292	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	293	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	294	-	54,486
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	576	-	4,919,547
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	577	-	725,560
Tierrasanta - Median Conversion / L14001	296	-	250,000
Torrey Highlands Park Play Area Upgrades / S11020	299	-	940,377
Torrey Pines Improvements Phase I / S00613	579	-	900,000
Torrey Pines Road Slope Restoration / S00877	581	-	3,686,220
Trail for All People / S13001	306	-	511,000
Village Loop Road / S00919	589	-	2,880,000
Webster Neighborhood Identification Sign / S14005	311	-	40,000
Welcome to Rancho Bernardo Signs / S10036	313	-	70,367
Total Warranty		\$ 20,000	\$ 460,039,203

Underfunded

Balboa Branch Library / S00808	141	\$ -	262,289
Beyer Park Development / S00752	181	-	11,888,000
Chollas Community Park / S00654	195	-	30,175,562
Coastal Rail Trail / S00951	497	-	21,467,901
Fire Station No. 54 - Paradise Hills / S00785	124	-	11,095,000
Hidden Trails Neighborhood Park / S00995	222	-	6,736,804
Kensington/Normal Heights Library / S00795	142	-	2,346,530
Kumeyaay Lakes Berm Restoration and Dredg / S00655	227	-	10,000,000
North Park Library / S00798	145	-	14,053,598
Ocean Beach Branch Library / S00806	146	-	8,011,360
Ocean Beach Lifeguard Station / S10121	130	-	4,560,000
Paradise Hills Library / S00810	148	-	8,939,533
Rancho Bernardo Library / S00812	149	-	3,504,700
Riviera Del Sol Neighborhood Park / S00999	271	-	9,029,162
Scripps Miramar Ranch Library / S00811	153	-	1,126,000
Total Underfunded		\$ -	\$ 143,196,438

Capital Improvements Program

Fiscal Year 2016 Budget Update

Project Changes

The Fiscal Year 2016 Adopted Capital Improvements Program budget published 431 ongoing and new standalone and annual allocation projects. Since publication, 26 of these projects have been closed or canceled and 13 projects have been initiated. The Fiscal Year 2017 Proposed Budget includes 418 standalone and annual allocation projects. **Table 1** lists the 13 newly published projects which includes 7 newly published projects receiving funding for the first time in the Fiscal Year 2017 Proposed Budget and other projects which have been added during Fiscal Year 2016 or are anticipated to be added in Fiscal Year 2017 via City Council resolution.

Table 1: Projects Added to the Fiscal Year 2017 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2017 Proposed	FY2017 Anticipated
Harbor Dr TS Participation Agreement / RD16001	\$ -	\$ 2,991,250	\$ 250,000
Pacific Highlands Ranch Community Park / RD16002	10,000	-	13,000,000
Park Boulevard At-Grade Crossing / S15045	13,998,000	-	-
Morena Pipeline / S16027	196,014	1,500,000	-
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	100,000	-	6,164,589
Airway Road Improvements / S16043	10,000	-	-
Siempre Viva Road Improvements / S16044	10,000	-	-
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000 ¹	-	500,000	-
Talmadge Traffic Calming Infrastructure / S17001 ¹	-	160,000	-
Fire Station No 39 Replacement / S17002 ¹	-	850,000	-
University Heights Water Tower Seismic Retrofit / S17006 ¹	-	600,000	-
Pershing MidSch Joint Use Synthet Turf Replacement / S17007 ¹	-	500,000	-
Southeastern Mini Park Improvements / L16000 ¹	-	639,275	-

¹ New Projects for Fiscal Year 2017

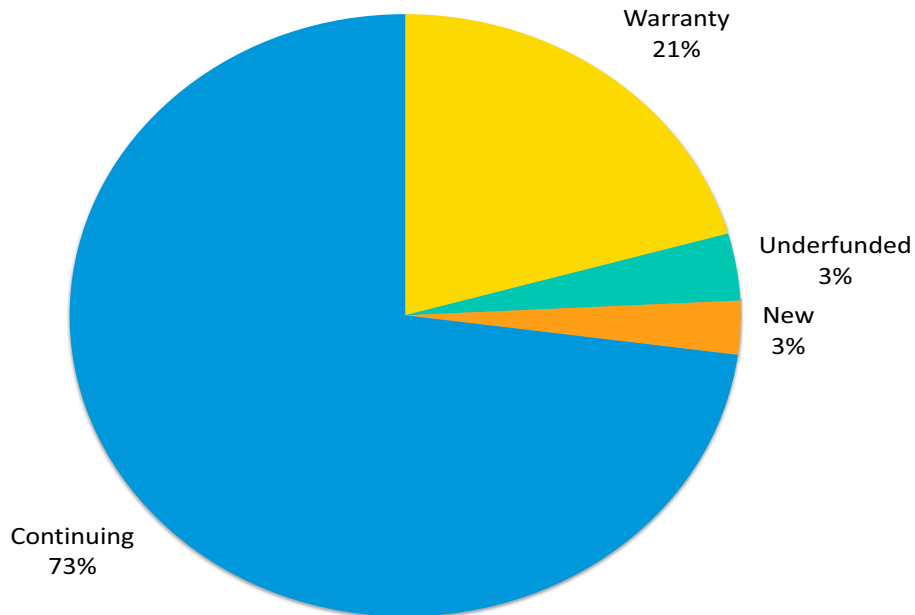
It is important to note that although the published number of projects is 418, the total number of active projects being managed is nearly 1360. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 25. The current breakdown is shown in **Figure 1** below.

Capital Improvements Program Fiscal Year 2016 Budget Update

Figure 1: Projects by Project Status



In Fiscal Year 2016, 26 projects have been closed or canceled. Approximately \$12.44 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were canceled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

Project Expenditures

Since Fiscal Year 2012, \$1.44 billion dollars has been added to the Capital Improvements Program budget and \$1.53 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2016, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 79 percent of the \$238 million in CIP expenditures during this time.

Capital Improvements Program Fiscal Year 2016 Budget Update

Figure 2: Budget Added and Expended by Year (In Millions of Dollars)



* Fiscal Year 2012 Net Budget Added has been predominantly reduced by project closures.

** Fiscal Year 2016 Net Budget Added and Expended include activity through December 31, 2015.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2016, 201 consultant and construction contracts, totaling \$381.7 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2017 can be found on page 19.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2016

Project	Department
Environmental Services Operations Yard Improvement / AFA00003	Environmental Services
Replace Obsolete T/S Controllers / AIL00010	Transportation & Storm Water
Seismic Upgrades / AKB00004	Public Utilities
Del Mar Terrace Street Improvements / L14003	Park & Recreation
Otay WTP Upgrade & Expansion / S00030	Public Utilities

Capital Improvements Program

Fiscal Year 2016 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2016

Project	Department
East Mission Gorge Force Main Rehab / S00326	Public Utilities
Montezuma Trunk Sewer / S00332	Public Utilities
Otay Valley RP Beyer Blvd Staging Area / S00638	Park & Recreation
Rancho Encantada Park #2 / S00652	Park & Recreation
Mission Trails RP/Mission Bay Bike Path / S00734	Transportation & Storm Water
South Chollas Landfill / S00776	Environmental Services
Mission Beach Lifeguard Station / S00793	Fire-Rescue
West San Ysidro Blvd Streetscape / S00822	Transportation & Storm Water
Aldine & Fairmount Dr Slope Restoration / S00865	Transportation & Storm Water
Rose Creek Bikeway / S00946	Transportation & Storm Water
Memorial Pool Improvements / S00970	Park & Recreation
Del Mar Heights Road Flashing Beacon / S00987	Transportation & Storm Water
City Heights Square Mini-Park / S01070	Park & Recreation
West Miramar Refuse Disposal Fac Ph 2 / S01074	Environmental Services
Multiple Species Conservation / S01076	Park & Recreation
Barrett Flume Cover / S10013	Public Utilities
Florence Griffith Joyner Elementary SR2S / S10061	Transportation & Storm Water
Water Group 787 / S11108	Public Utilities
Del Mar Heights East Segment / S12017	Public Utilities
Cowles Mountain Access Rd Rehabilitation / S14001	Park & Recreation
Crest Canyon Neighborhood Park / S15005	Park & Recreation

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program

Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded			
	Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	85	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	86	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	380	Continuing	100	High
69th & Mohawk Pump Station / S12011	344	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	414	Continuing	96	High
Children's Pool Lifeguard Station / S00644	107	Continuing	93	High
Fire Station No. 02 - Bayside / S15042	111	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	127	Continuing	93	High
Fire Station No. 45 - E Mission Valley / S00688	119	Continuing	92	High
Bayview Reservoir Solar Project / S14021	349	Continuing	90	High
Cielo & Woodman Pump Station / S12012	352	Continuing	90	High
Lower Otay Outlet Tower / S12018	370	Continuing	90	High
MOC Complex Solar Project / S14022	375	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	383	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	393	Continuing	90	High
Museum of Man Roof Replacement / S11101	250	Warranty	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	391	Continuing	86	High
Fire Station No. 07 - Barrio Logan / S15013	113	Continuing	85	High
Fleet Services Elect & Fac Improvements / L14002	437	Continuing	84	High
Fire Station No. 51 - Skyline Hills / S14017	123	Continuing	83	High
Home Avenue Fire Station / S14018	126	Continuing	83	High
MBC Dewatering Centrifuges Replacement / S00339	373	Continuing	83	High
MBC Odor Control Facility Upgrades / S00323	374	Continuing	83	High
North Pacific Beach Lifeguard Station / S10119	129	Continuing	83	High
Wet Weather Storage Facility / S00314	425	Continuing	83	High
NCWRP Sludge Pump Station Upgrade / S00309	384	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / S00319	356	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	114	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	117	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	118	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	121	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	124	Underfunded	81	Medium
Police Range Refurbishment / S10118	329	Continuing	81	Medium
Skyline Hills FS Land Acquisition / S00687	132	Warranty	81	Medium
South Mission Beach Lifeguard Station / S00791	133	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	112	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	116	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	407	Warranty	80	Medium
Ocean Beach Lifeguard Station / S10121	130	Underfunded	79	Medium
SDFD Station Alerting / L12002	131	Warranty	79	Medium
Fire-Rescue Air Operations Facility / S15012	125	Continuing	78	Medium
Police HQs CoGeneration Repower Project / S10131	328	Continuing	78	Medium
SBWR Plant Demineralization / S00310	406	Continuing	77	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Convention Center Sails Pavilion / L15000	456	Continuing	76	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	371	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	122	Continuing	74	Medium
MBC Biosolids Storage Silos / S00322	372	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / L10000	376	Warranty	72	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	120	Continuing	71	Low
Skyline Hills Library / S00692	154	Continuing	71	Low
Chollas Building / S11025	351	Continuing	65	Low
College Area Fire Station / S16015	108	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	178	Continuing	63	Low
ADA Improvements & Expansion of Paradise Senior Ce / S15002	174	Continuing	62	Low
Balboa Branch Library / S00808	141	Underfunded	62	Low
Mission Hills-Hillcrest Library / S13022	144	Continuing	62	Low
Ocean Beach Branch Library / S00806	146	Underfunded	62	Low
Paradise Hills Library / S00810	148	Underfunded	62	Low
Rancho Bernardo Library / S00812	149	Underfunded	62	Low
San Ysidro Branch Library / S00802	152	Continuing	62	Low
Fire Station No 39 Replacement / S17002	110	New	60	Low
Tierrasanta Library Expansion / S15011	155	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	153	Underfunded	59	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	179	New	57	Low
NTC Aquatic Center / S10000	251	Continuing	56	Low
Kensington/Normal Heights Library / S00795	142	Underfunded	49	Low
North Park Library / S00798	145	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / S14023	147	Continuing	48	Low
Library Collection Conversion to RFID / S12000	143	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	115	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / S15035	208	Continuing	43	Low
University Heights Water Tower Seismic Retrofit / S17006	416	New	43	Low
Backup Generators at SPS's, TP & EMTS / S12036	347	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / S00819	435	Warranty	N/A	N/A
CAD System Replacement Project / S13100	325	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	455	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / S15025	326	Continuing	N/A	N/A
I AM San Diego Project / S14000	363	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	128	Warranty	N/A	N/A
Montgomery Academy JU Improvements / S00973	248	Continuing	N/A	N/A
Otay WTP Concrete Work / S11059	390	Continuing	N/A	N/A
PS Upgrades Group 1 North County / S00303	392	Warranty	N/A	N/A
Point Loma Grit Processing Improvements / S00315	397	Continuing	N/A	N/A
Police 911 Call Manager / S15024	327	Continuing	N/A	N/A
Public Safety Training Institute / S00816	330	Continuing	N/A	N/A
San Carlos Branch Library / S00800	150	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
San Diego New Central Library / S00799	151	Warranty	N/A	N/A
Sewer CIP Emergency Reserve / S00342	408	Continuing	N/A	N/A
Stadium Reconstruction / S16025	448	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	421	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	100	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	433	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	163	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	436	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	94	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	354	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	109	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	359	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	377	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	378	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	399	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	400	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	447	Continuing	Annual	Annual
Roof Replacement / ABT00002	438	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	412	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	423	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	424	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	475	Continuing	91	High
Avenida de la Playa Infrastructure-SD / S13018	476	Warranty	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	274	Warranty	69	High
34th Street Storm Drain / S11001	471	Warranty	48	Medium
Coolidge Street Storm Drain / S11003	499	Warranty	46	Medium
San Remo Way Storm Drain / S11004	563	Warranty	44	Medium
Manhasset Dr Storm Drain System Upgrade / S11005	532	Warranty	43	Low
Hayes Ave Storm Drain / S11002	515	Continuing	41	Low
La Jolla Ecological Reserve Area of ASBS / S00607	524	Warranty	28	Low
Famosa Slough Salt Marsh Creation / S00605	217	Warranty	N/A	N/A
Drainage Projects / ACA00001	504	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	557	Continuing	Annual	Annual
Watershed CIP / ACC00001	591	Continuing	Annual	Annual
Golf				
Mission Bay GC Practice Ctr Bldg Improve / S01090	239	Continuing	60	High
Mission Bay GC Renovation/Reconstruction / S11010	240	Continuing	54	Medium
Golf Course Drive Improvements / S15040	219	Continuing	50	Medium
Balboa Park Golf Course - Clubhouse / S00614	177	Continuing	44	Low
Torrey Pines N. Golf Course-Improvements / S14019	305	Continuing	34	Low
Balboa Park Golf Course / AEA00002	176	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Mission Bay Golf Course / AEA00003	241	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	304	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Pro Fac / S01088	95	Continuing	92	High
South Chollas Landfill Improvements / S00684	98	Continuing	85	Medium
CNG Fueling Station for Refuse & Recycling / S15000	93	Continuing	55	Low
Miramar Landfill Greenery Expansion / S00975	97	Continuing	53	Low
Minor Improvements to Landfills / AFA00001	96	Continuing	Annual	Annual
Underground Tank Program / AFA00002	99	Continuing	Annual	Annual
Parks				
Tierrasanta CP Sports Field Lighting / S11011	297	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	299	Warranty	90	High
Palisades Park Comfort Station Replace / S10026	261	Warranty	84	High
Mountain View NP Area Upgrades / S11019	249	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / S11012	265	Warranty	83	High
San Ysidro Athletic Area/Larsen Fld Lght / S11013	277	Warranty	83	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	266	Continuing	77	High
Silver Wing NP Sports Field/Lighting / S11051	279	Continuing	74	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	232	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	271	Underfunded	73	High
Solana Ranch Park / S00994	283	Warranty	73	High
Larsen Field ADA Improvements Phase II / S13004	228	Continuing	71	High
Crystal Pier Improvements / S11014	201	Warranty	70	High
California Tower Seismic Retrofit / L12003	183	Continuing	68	High
Mission Bay Athletic Area Comfort Station Mod / S10021	238	Continuing	68	High
San Ysidro Community Park ADA Improvements / S15033	278	Continuing	68	High
Wegeforth Elementary School Joint Use / S00764	312	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	287	Continuing	66	High
Olive Grove Community Park / S15028	256	Continuing	65	High
Rancho Penasquitos Skate Park / S12002	267	Warranty	65	High
Sixth Avenue Playground Improvements / S00616	280	Warranty	65	High
Rolando Joint Use Facility Development / S15029	272	Continuing	64	High
Lomita Neighborhood Park Playground ADA Upgrades / S16019	230	Continuing	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	235	Continuing	63	High
Angier Elementary School Joint Use / S00762	175	Continuing	62	High
Cabrillo Heights NP Improvements / S00763	182	Warranty	62	High
Cesar Solis Community Park / S00649	191	Continuing	62	High
Linda Vista Skate Park / S15008	229	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	247	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	262	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	282	Continuing	62	High
Taft Joint Use Facility Development / S15026	289	Continuing	62	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Gamma Street Mini-Park ADA Improvements / S15032	218	Continuing	61	Medium
McKinley Elementary School JU Improvemts / S12001	234	Warranty	61	Medium
Valencia Park Acquisition & Development / S11103	309	Continuing	61	Medium
Junipero Serra Museum ADA Improvements / S15034	224	Continuing	60	Medium
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	233	Continuing	60	Medium
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	263	New	59	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	284	Continuing	59	Medium
Wagenheim Joint Use Facility / S15007	310	Continuing	59	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	281	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	286	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	189	Continuing	57	Medium
Chicano Park ADA Upgrades / S13003	193	Continuing	57	Medium
Keiller Neighborhood Park ADA Improvements / S15030	225	Continuing	57	Medium
Olive St Park Acquisition/Development / S10051	257	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	285	New	57	Medium
Memorial Community Building Clearance Activity / S15039	236	Continuing	56	Medium
Carmel Valley Neighborhood Park #8 / S00642	188	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	204	Continuing	55	Medium
Mira Mesa CP - Exp & Aquatic Complex / S00667	237	Continuing	55	Medium
Trail for All People / S13001	306	Warranty	54	Medium
El Cuervo Adobe Improvements / S14006	213	Continuing	53	Medium
North Park Mini Park & Streetscape Improvements / S10050	253	Continuing	53	Medium
Old Mission Dam Preservation / S00611	255	Warranty	53	Medium
Encanto Comm Pk Security Lighting Upgrades / S16017	214	Continuing	52	Medium
Rolling Hills Neighborhood Park ADA Upgrades / S15021	273	Continuing	52	Medium
West Maple Canyon MP / S00760	314	Continuing	52	Medium
East Village Green General Development Plan / S16014	209	Warranty	51	Medium
Charles Lewis III Memorial Park / S00673	192	Warranty	49	Medium
Chollas Community Park / S00654	195	Underfunded	49	Medium
Wightman Street Neighborhood Park / S00767	315	Continuing	49	Medium
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	226	Continuing	48	Medium
Children's Park Improvements / S16013	194	Continuing	47	Low
Dennery Ranch Neighborhood Park / S00636	206	Continuing	47	Low
Hidden Trails Neighborhood Park / S00995	222	Underfunded	47	Low
Torrey Hills NP Development / S13007	301	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	185	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / S15037	207	Continuing	45	Low
Hickman Fields Athletic Area / S00751	221	Continuing	44	Low
East Village Green Phase 1 / S16012	210	Continuing	42	Low
Beyer Park Development / S00752	181	Underfunded	41	Low
Chollas Lake Pk Playground Improvements / S14002	196	Continuing	40	Low
Central Avenue MP Acquisition/Development / S00992	190	Continuing	39	Low
Egger/South Bay Community Park ADA Improvements / S15031	211	Continuing	36	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Los Penasquitos Cyn Preserve STRl Restor / S13014	231	Continuing	35	Low
North Ocean Beach Gateway Ph II / S12041	252	Warranty	35	Low
Tubman Charter School JU Improvements / S13000	307	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / S00655	227	Underfunded	27	Low
San Diego River Improvements / S01012	276	Warranty	27	Low
University Village Park Tot Lot / S13005	308	Continuing	25	Low
Canyonside Community Park Improvements / S12004	186	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	244	Continuing	20	Low
Mission Trails RP Trail Realignment / S10066	246	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	202	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / S00892	203	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	205	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	223	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	275	Continuing	19	Low
Torrey Hills SDG&E Easement Enhancement / S11006	302	Continuing	19	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	268	Continuing	14	Low
Crest Canyon Resource Management Plan / S10067	200	Continuing	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	216	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	220	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	245	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	259	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	260	Continuing	N/A	N/A
Torrey Highlands Trail System / RD12002	300	Continuing	N/A	N/A
Torrey Meadows NP South / S00651	303	Continuing	N/A	N/A
Coastal Erosion and Access / AGF00006	198	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	242	Continuing	Annual	Annual
Open Space Improvements / AGG00001	258	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	269	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	270	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	405	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	215	Continuing	40	Medium
Recycled Water System Upgrades / S10010	403	Warranty	N/A	N/A
North City Reclamation System / AHC00002	386	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	401	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	402	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	404	Continuing	Annual	Annual
Transportation				
State Route 56 Bike Interchanges / S00955	571	Continuing	90	High
La Media Road Improvements / S15018	528	Continuing	85	High
Market St-Euclid to Pitta-Improvements / S16022	533	Continuing	84	High
38th Street Improvements / S00930	472	Warranty	81	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Midway Street Bluff Repair / S12005	536	Continuing	80	High
Mission Beach Brdwalk Bulkhead Phased / L14004	540	Continuing	78	High
34th & 35th @ Madison Ave Improvements / S00922	470	Warranty	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	541	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / S00888	566	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	495	Continuing	73	High
Juan Street Concrete Street / S00602	523	Continuing	73	High
Laurel Street Bridge over SR 163 / S00939	529	Warranty	73	High
Torrey Pines Road Improvement Phase 2 / S15023	580	Continuing	73	High
Coastal Rail Trail / S00951	497	Underfunded	72	High
Talbot Street Slope Restoration / S00609	575	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / S00880	538	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	559	Continuing	71	High
Bear Drive Retaining Wall / S10093	480	Warranty	70	High
W Mission Bay Dr Bridge Over SD River / S00871	590	Continuing	70	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	522	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	545	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	549	Warranty	66	High
Airway Road Improvements / S16043	474	Continuing	65	High
Siempre Viva Road Improvements / S16044	568	Continuing	65	High
Pacific Beach Curb Ramp Barrier Removal / S11048	547	Continuing	62	High
25th Street Renaissance Project / S00985	469	Warranty	61	High
SR 163/Friars Road / S00851	560	Continuing	61	High
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	531	Continuing	58	High
Torrey Pines Improvements Phase I / S00613	579	Warranty	58	High
Palm Avenue Roadway Improvements / S00913	551	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	561	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	542	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	553	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	554	Continuing	56	Medium
San Diego River Multi-Use Path / S00958	562	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	473	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	491	Continuing	55	Medium
Talmadge Historic Gates / L12001	291	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	506	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	550	Continuing	53	Medium
Park Boulevard At-Grade Crossing / S15045	552	Continuing	53	Medium
Streamview Drive Improvements / S00864	573	Continuing	53	Medium
Talmadge Traffic Calming Infrastructure / S17001	295	New	53	Medium
University Avenue Mobility / S00915	586	Continuing	53	Medium
Linda Vista/Genesee Intersection Improve / S00907	530	Continuing	52	Medium
Bayshore Bikeway / S00944	479	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	493	Warranty	51	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Del Sol Boulevard-Central / S00858	502	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	513	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	199	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / S00914	569	Continuing	50	Medium
Bay Terraces Parkside Greenbelt Lighting / S14008	180	Warranty	48	Medium
Five Points Neighborhood Pedestrian Impr / S00988	509	Warranty	48	Medium
North Park/Main St Sidewalk Improvements / S10040	254	Warranty	47	Medium
Switzer Canyon Bridge Enhancement Prog / S10054	288	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	490	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / S00826	212	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	578	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / S00839	511	Continuing	44	Low
Pomerado Median Improve-N of R Bernardo / S10035	264	Continuing	44	Low
Cherokee Street Improvements / S00921	496	Warranty	43	Low
Otay Mesa Truck Route Phase 4 / S11060	546	Continuing	43	Low
Camino Del Sur-SR-56 to Dormouse / S00872	485	Continuing	42	Low
Carmel Valley Landscaping & Irrigation / L14000	187	Continuing	42	Low
Coast Blvd Walkway Improvements / S15001	197	Continuing	42	Low
Tierrasanta - Median Conversion / L14001	296	Warranty	42	Low
Torrey Pines Road Slope Restoration / S00877	581	Warranty	42	Low
Camino Santa Fe Median Improvements / S10037	184	Continuing	41	Low
Carmel Country Road Low Flow Channel / S00969	486	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	564	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	294	Warranty	41	Low
Holly Dr. Street Improvements / S11033	517	Warranty	37	Low
State Route 15 Bikeway Study / S00731	570	Warranty	36	Low
Talmadge Decorative SL Restoration / S00978	290	Warranty	36	Low
Talmadge Street Improvements / S00820	292	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	293	Warranty	36	Low
La Jolla Mesa Drive Sidewalk / S00928	525	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	507	Warranty	32	Low
N Torrey Pines Roadway/Median Enhance / S00868	543	Warranty	32	Low
Torrey Highlands Community ID & Enhance / S11009	298	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	313	Warranty	32	Low
Mission Hills Historic Street Lighting / S11008	243	Warranty	30	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	576	Warranty	23	Low
Webster Neighborhood Identification Sign / S14005	311	Warranty	21	Low
La Jolla Village Drive and Regents Road / S00867	526	Warranty	15	Low
Martin Luther King Jr. Promenade / S13020	534	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	512	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	478	Continuing	12	Low
36th Street Landscape Maintenance / S00902	173	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	477	Warranty	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	483	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	484	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	487	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	488	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	489	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	492	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	494	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	501	Continuing	N/A	N/A
Dennery Road East / S10018	503	Continuing	N/A	N/A
El Camino Real Widening / S00916	505	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	508	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	510	Warranty	N/A	N/A
Hillery Drive Improvements / S11064	516	Warranty	N/A	N/A
I5 to SR56 Freeway Connectors / S00707	518	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / S00708	519	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	527	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	539	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	548	Continuing	N/A	N/A
Regents Road Bridge / S00729	555	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	558	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	572	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	577	Warranty	N/A	N/A
Triple Pipe Crossing Dennery Road / S10017	585	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	588	Continuing	N/A	N/A
Village Loop Road / S00919	589	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	592	Continuing	N/A	N/A
Bridge Rehabilitation / AIE00001	481	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	482	Continuing	Annual	Annual
Concrete Streets / AID00006	498	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / AIL00003	500	Continuing	Annual	Annual
Guard Rails / AIE00002	514	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	520	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	521	Continuing	Annual	Annual
Median Installation / AIG00001	535	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	537	Continuing	Annual	Annual
New Walkways / AIK00001	544	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	556	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	565	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	567	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	574	Continuing	Annual	Annual
Traffic Calming / AIL00001	582	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	583	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	584	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Utilities Undergrounding Program / AID00001	587	Continuing	Annual	Annual
Wastewater				
Harbor Drive Trunk Sewer Replacement / S00336	362	Warranty	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	410	Continuing	90	High
Harbor Dr TS Participation Agreement / RD16001	360	Continuing	89	High
Alvarado Trunk Sewer Phase IV / S15019	346	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	413	Continuing	84	Medium
Balboa Terrace Trunk Sewer / S12035	348	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	411	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	379	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	396	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	409	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	417	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	350	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	381	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	361	Warranty	97	High
Lindbergh Field 16" CI Main Replacement / S10055	368	Warranty	97	High
El Monte Pipeline No 2 / S10008	357	Continuing	96	High
La Jolla View Reservoir / S15027	366	Continuing	96	High
30th Street Pipeline Replacement / S12010	343	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	415	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	418	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	345	Continuing	92	Medium
Morena Pipeline / S16027	382	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	395	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	388	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	419	Continuing	90	Medium
La Jolla Scenic Drive 16inch Main / S12009	365	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	387	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	369	Continuing	70	Low
Otay Second Pipeline Relocation-PA / S15016	389	Continuing	99	High
Del Mar Heights Pipeline Relocation / S00070	355	Continuing	N/A	N/A
New 16" Water Mains (U-3) / RD15003	385	Continuing	N/A	N/A
Water CIP Emergency Reserve / S00048	420	Continuing	N/A	N/A
Corrosion Control / AKA00001	353	Continuing	Annual	Annual
Freeway Relocation / AKB00002	358	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	364	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	367	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	398	Continuing	Annual	Annual
Water Main Replacements / AKB00003	422	Continuing	Annual	Annual

Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 20,678,322	\$ -	\$ -	\$ 20,678,322
Airport Assets Total	\$ 20,678,322	\$ -	\$ -	\$ 20,678,322

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 229,294,353	\$ 155,605	\$ 82,637,250	\$ 312,087,208
Bldg - MWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWD - Laboratories	2,018,535	-	-	2,018,535
Bldg - MWWD - Pump Stations	82,997,168	7,000,000	37,748,166	127,745,334
Bldg - MWWD - Treatment Plants	88,411,035	2,600,000	904,649	91,915,684
Bldg - Operations Facility / Structures	22,824,930	6,000,000	13,600,000	42,424,930
Bldg - Other City Facility / Structures	102,966,617	25,009,630	806,707,545	934,683,792
Bldg - Parks - Recreation/Pool Centers	1,486,726	500,000	8,700,000	10,686,726
Bldg - Pub Safety - Fire Fac / Struct	89,943,752	850,000	79,602,570	170,396,322
Bldg - Pub Safety - Lifeguard Stations	15,467,405	-	11,211,967	26,679,372
Bldg - Pub Safety - Police Fac / Struct	14,473,359	-	8,749,593	23,222,952
Bldg - Stadium Facilities	4,016,720	-	3,000,000	7,016,720
Bldg - Water - Pump Stations	34,551,539	11,795,000	38,149,604	84,496,143
Bldg - Water - Reservoirs/Dams	7,846,355	4,800,000	13,573,655	26,220,010
Bldg - Water - Standpipes	20,179,946	26,180,091	98,943,091	145,303,128
Bldg - Water - Treatment Plants	7,221,246	-	1,093,285	8,314,531
Bldg - Water - Wells	877,605	100,000	2,938,239	3,915,844
Buildings Total	\$ 727,568,918	\$ 84,990,326	\$ 1,211,840,115	\$ 2,024,399,359

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 28,241,544	\$ 4,000,000	\$ 17,100,000	\$ 49,341,544
Drainage - Channels	1,452,357	-	-	1,452,357
Drainage - Storm Drain Pipes	61,459,200	2,825,000	204,010,433	268,294,633
Drainage Total	\$ 91,153,101	\$ 6,825,000	\$ 221,110,433	\$ 319,088,534

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 26,100,061	\$ 500,000	\$ 11,320,977	\$ 37,921,038
Golf Total	\$ 26,100,061	\$ 500,000	\$ 11,320,977	\$ 37,921,038

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 2,440,398	\$ -	\$ -	\$ 2,440,398
Landfills - Supporting Fac / Struct	31,555,544	1,720,000	1,230,000	34,505,544
Landfills Total	\$ 33,995,942	\$ 1,720,000	\$ 1,230,000	\$ 36,945,942

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Capital Improvements Program Project Types

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 19,365,768	\$ -	\$ 70,294,031	\$ 89,659,799
Parks - Developed Regional Park	1,900,835	-	-	1,900,835
Parks - Mini Parks	8,747,461	675,000	8,175,605	17,598,066
Parks - Miscellaneous Parks	82,212,149	6,657,723	75,257,584	164,127,456
Parks - Neighborhood	72,784,178	-	41,948,063	114,732,241
Parks - Open Space	7,803,288	1,256,000	915,248	9,974,536
Parks - Resource Based	17,375,770	2,175,373	38,781,614	58,332,757
Parks - Trails	3,758,738	-	7,063,999	10,822,737
Parks Total	\$ 213,948,187	\$ 10,764,096	\$ 242,436,144	\$ 467,148,427

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in **Table 7**.

Table 7: Potable Reuse Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 23,693,478	\$ 76,000,000	\$ 934,652,300	\$ 1,034,345,778
Potable Reuse Total	\$ 23,693,478	\$ 76,000,000	\$ 934,652,300	\$ 1,034,345,778

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 8**.

Table 8: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 7,889,361	\$ 1,115,000	\$ -	\$ 9,004,361
Reclaimed Water System - Reservoirs	1,400,000	-	-	1,400,000
Reclaimed Water System Total	\$ 9,289,361	\$ 1,115,000	\$ -	\$ 10,404,361

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 9**.

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 21,194,667	\$ 770,000	\$ 30,793,130	\$ 52,757,797

Capital Improvements Program

Project Types

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Trans - Bridge - Pedestrian	4,919,547	-	-	4,919,547
Trans - Bridge - Vehicular	224,167,595	3,000,000	352,827,850	579,995,445
Trans - Ped Fac - Accessibility Improve	696,000	-	-	696,000
Trans - Ped Fac - Sidewalks	25,593,679	5,058,619	33,473,000	64,125,298
Trans - Roads/Widening/Reconfiguration	6,276,690	-	32,891,110	39,167,800
Trans - Roadway	364,212,527	4,550,000	550,790,607	919,553,134
Trans - Roadway - Enhance/Scape/Medians	31,100,100	4,333,325	24,133,100	59,566,525
Trans - Roadway - Erosion/Slope/Ret Wall	8,437,325	-	-	8,437,325
Trans - Roadway - GRails/BRails/Safety	6,836,994	250,000	3,500,000	10,586,994
Trans - Roadway - Street Lighting	13,194,447	2,610,000	36,347,000	52,151,447
Trans - Signals - Calming/Speed Abatement	3,397,048	-	-	3,397,048
Trans - Signals - Traffic Signals	24,239,666	2,423,547	11,600,000	38,263,213
Transportation Total	\$ 734,266,283	\$ 22,995,491	\$ 1,076,355,797	\$ 1,833,617,571

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 10**.

Table 10: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Interceptor	\$ 157,506	\$ -	\$ 9,057,451	\$ 9,214,957
Wastewater - Collection Sys - Main	305,116,098	90,800,000	189,308,491	585,224,589
Wastewater - Collection Sys - Trunk Swr	54,890,460	7,591,250	55,132,258	117,613,968
Wastewater Total	\$ 360,164,064	\$ 98,391,250	\$ 253,498,200	\$ 712,053,514

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 11**.

Table 11: Water Project Types

Project Type	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 248,260,964	\$ 45,719,591	\$ 312,246,855	\$ 606,227,410
Water - Distribution Sys - Transmission	57,773,713	23,705,414	204,711,958	286,191,085
Water Total	\$ 306,034,677	\$ 69,425,005	\$ 516,958,813	\$ 892,418,495

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2015, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/Emergency Medical Services Transport Fund, Gas Tax Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, Sunset Cliffs Natural Park Fund, and OneSD/ERP Support Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 10,071,306	\$ -	\$ -	\$ 10,071,306
Antenna Lease Fund	1,000,000	-	-	1,000,000
Bond Financing	4,927,000	-	49,922,160	54,849,160
Bus Stop Capital Improvement Fund	597,908	-	300,000	897,908
Capital Outlay - Land Sales	16,049,549	-	-	16,049,549
Capital Outlay - Other	3,804,652	-	-	3,804,652
Capital Outlay - Police Decentralization Land Sales	822,864	-	-	822,864
Convention Center Funds	1,732,728	-	-	1,732,728
Deferred Capital Projects Bonds	240,916,461	-	270,000,000	510,916,461
Developer Funding	16,409,713	-	17,639,000	34,048,713
Development Impact Fees	110,615,921	1,609,600	5,372,000	117,597,521
Donations	79,374,895	-	12,241,347	91,616,242
EDCO Community Fund	-	675,000	-	675,000
Energy Conservation Program Fund	2,805,331	300,000	750,000	3,855,331
Environmental Growth Funds	6,532,254	2,431,373	7,965,480	16,929,107
Facilities Benefit Assessments	266,358,699	1,400,000	238,649,218	506,407,917
Federal Grants	78,157,789	-	103,653,547	181,811,336
Fiesta Island Sludge Mitigation Fund	10,975	-	-	10,975

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Funding Source Total
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000
Fleet Services Internal Service Fund	2,367,028	-	330,000	2,697,028
Gas Tax Fund	6,949,212	-	-	6,949,212
General Fund	86,517,767	10,525,000	60,100,720	157,143,487
Golf Course Enterprise Fund	25,908,198	500,000	9,500,000	35,908,198
Infrastructure Improvement Funds	308,044	-	2,242,270	2,550,314
Lease Purchase Fund	-	6,810,009	1,098,481	7,908,490
Library System Improvement Fund	11,715,765	155,605	-	11,871,370
Maintenance Assessment Districts	7,242,436	580,000	-	7,822,436
Mission Bay Improvements Fund	19,953,555	6,157,723	31,631,380	57,742,658
Mission Trails Regional Park Fund	1,620,369	-	-	1,620,369
OneSD/ERP Funding	6,216,800	-	-	6,216,800
Other Funding	123,177,624	-	-	123,177,624
Other Grants	1,100,429	-	-	1,100,429
Park Service District Funds	4,138,536	-	-	4,138,536
Proposition 42 Replacement - Transportation Relief Fund	17,754,835	-	-	17,754,835
QUALCOMM Stadium Fund	1,916,720	-	3,000,000	4,916,720
Recycling Fund	1,200,000	820,000	-	2,020,000
Redevelopment Funding	47,379,594	-	-	47,379,594
Refuse Disposal Fund	25,031,456	-	-	25,031,456
Regional Park Improvements Fund	15,426,320	2,500,000	7,100,000	25,026,320
Regional Transportation Congestion Improvement Program	16,866,279	-	700,000	17,566,279
San Diego Unified School District	20,641,657	-	-	20,641,657
Sea World Traffic Mitigation Fund	10,400,000	-	-	10,400,000
Sewer Funds	519,536,276	155,525,263	549,159,234	1,224,220,773
State Grants	56,451,211	-	6,466,000	62,917,211
Sunset Cliffs Natural Park Fund	876,000	-	-	876,000
TransNet - Extension Bikeways	2,306,048	-	-	2,306,048
TransNet Funds	166,239,707	19,030,491	85,910,589	271,180,787
Trench Cut/Excavation Fee Fund	3,810,539	1,500,000	6,000,000	11,310,539
Unidentified Funding	-	-	1,677,395,887	1,677,395,887
Utilities Undergrounding Program Fund	83,153,545	-	-	83,153,545
Water Fund	420,098,398	162,206,104	1,322,275,466	1,904,579,968
Total	\$ 2,546,892,394	\$ 372,726,168	\$ 4,469,402,779	\$ 7,389,021,341

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
El Cuervo Adobe Improvements / S14006	213	53	Medium	\$ 15,368	2.5%
Children's Pool Lifeguard Station / S00644	107	93	High	115,000	2.6%
Fire Station No. 22 - Point Loma / S00787	117	81	Medium	325,000	4.0%
Wagenheim Joint Use Facility / S15007	310	59	Medium	279,000	5.2%
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	506	53	Medium	3,200,000	9.5%
San Ysidro Community Park ADA Improvements / S15033	278	68	High	96,550	10.0%
W Mission Bay Dr Bridge Over SD River / S00871	590	70	High	11,220,441	10.2%
Coast Blvd Walkway Improvements / S15001	197	42	Low	66,000	11.5%
Tubman Charter School JU Improvements / S13000	307	31	Low	395,040	14.4%
Pomerado Median Improve-N of R Bernardo / S10035	264	44	Low	200,000	18.2%
Resurfacing of City Streets / AID00005	556	Annual	Annual	101,236,753	23.1%
Fire Station No. 15 - Ocean Beach Expansion / S13011	115	44	Low	235,000	32.0%
Coastal Erosion and Access / AGF00006	198	Annual	Annual	1,100,000	33.2%
Guard Rails / AIE00002	514	Annual	Annual	1,500,000	33.9%
Memorial Comm Pk Playground ADA Upgrades / S16020	235	63	High	690,872	37.1%
Park de la Cruz Neighborhood Park Improvements / S15003	262	62	High	5,000,000	42.0%
Sunset Cliffs Park Drainage Improvements / L14005	287	66	High	5,900,000	51.5%
Drainage Projects / ACA00001	504	Annual	Annual	141,410,433	55.4%
Americans with Disabilities Improvements / ABE00001	433	Annual	Annual	41,680,000	56.8%
Palm Avenue Interstate 805 Interchange / S00869	550	53	Medium	10,000,000	57.6%
Street Light Circuit Upgrades / AIH00002	574	Annual	Annual	23,997,000	58.8%
SR 163/Friars Road / S00851	560	61	High	76,636,159	60.6%
Skyline Hills Community Park ADA Improve / S15038	282	62	High	750,000	61.6%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	522	66	High	1,116,010	67.6%
Switzer Canyon Bridge Enhancement Prog / S10054	288	47	Medium	175,000	70.0%
Canyon Hills Resource Park Improvements / S15006	185	45	Low	4,454,932	72.2%
Gamma Street Mini-Park ADA Improvements / S15032	218	61	Medium	1,301,348	74.3%
City Facilities Improvements / ABT00001	436	Annual	Annual	187,000,000	74.8%
Police Range Refurbishment / S10118	329	81	Medium	6,999,593	78.0%
State Route 56 Freeway Expansion / RD14000	572	N/A	N/A	119,000,000	78.3%
State Route 56 Bike Interchanges / S00955	571	90	High	7,222,940	78.6%
ADA Improvements & Expansion of Paradise Senior Ce / S15002	174	62	Low	2,590,554	78.7%
Chollas Community Park / S00654	195	49	Medium	23,961,082	79.4%
Mission Bay Athletic Area Comfort Station Mod / S10021	238	68	High	820,000	79.7%
Martin Luther King Jr. Promenade / S13020	534	15	Low	1,005,000	81.7%
Home Avenue Fire Station / S14018	126	83	High	10,000,000	83.3%
Rolando Joint Use Facility Development / S15029	272	64	High	1,916,399	83.5%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Olive Grove Community Park / S15028	256	65	High	2,175,535	83.7%
La Media Road Improvements / S15018	528	85	High	32,891,110	84.0%
NTC Aquatic Center / S10000	251	56	Low	8,000,000	84.3%
Children's Park Improvements / S16013	194	47	Low	3,300,000	84.6%
Southeastern Mini Park Improvements / L16000	285	57	Medium	4,000,000	85.6%
Keiller Neighborhood Park ADA Improvements / S15030	225	57	Medium	654,000	85.6%
Coastal Rail Trail / S00951	497	72	High	18,425,629	85.8%
Fire-Rescue Air Operations Facility / S15012	125	78	Medium	10,851,919	86.8%
North Pacific Beach Lifeguard Station / S10119	129	83	High	6,319,967	87.1%
San Carlos Branch Library / S00800	150	N/A	N/A	18,304,201	88.9%
Fire Station No 39 Replacement / S17002	110	60	Low	8,520,000	90.9%
Golf Course Drive Improvements / S15040	219	50	Medium	1,820,977	91.0%
Fire Station No. 51 - Skyline Hills / S14017	123	83	High	11,000,000	91.7%
Fire Station No. 07 - Barrio Logan / S15013	113	85	High	11,150,000	92.9%
Beyer Park Development / S00752	181	41	Low	11,104,000	93.4%
Mission Beach Brdwalk Bulkhead Phased / L14004	540	78	High	9,257,000	93.9%
North Park Library / S00798	145	49	Low	13,352,782	95.0%
Egger/South Bay Community Park ADA Improvements / S15031	211	36	Low	2,329,886	95.5%
Kensington/Normal Heights Library / S00795	142	49	Low	2,246,530	95.7%
Sea World Dr/I5 Interchange Improvement / S00888	566	74	High	116,163,109	96.7%
Scripps Miramar Ranch Library / S00811	153	59	Low	1,090,400	96.8%
College Area Fire Station / S16015	108	64	Low	11,730,000	97.8%
Ocean Beach Branch Library / S00806	146	62	Low	7,864,860	98.2%
Kumeyaay Lakes Berm Restoration and Dredg / S00655	227	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	149	62	Low	3,467,682	98.9%
Paradise Hills Library / S00810	148	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / S00785	124	81	Medium	11,011,065	99.2%
Convention Center Phase III Expansion / S12022	455	N/A	N/A	514,050,000	99.4%
Convention Center Sails Pavilion / L15000	456	76	Medium	19,447,313	99.5%
Ocean Beach Lifeguard Station / S10121	130	79	Medium	4,550,000	99.8%
Total				\$ 1,677,395,887	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

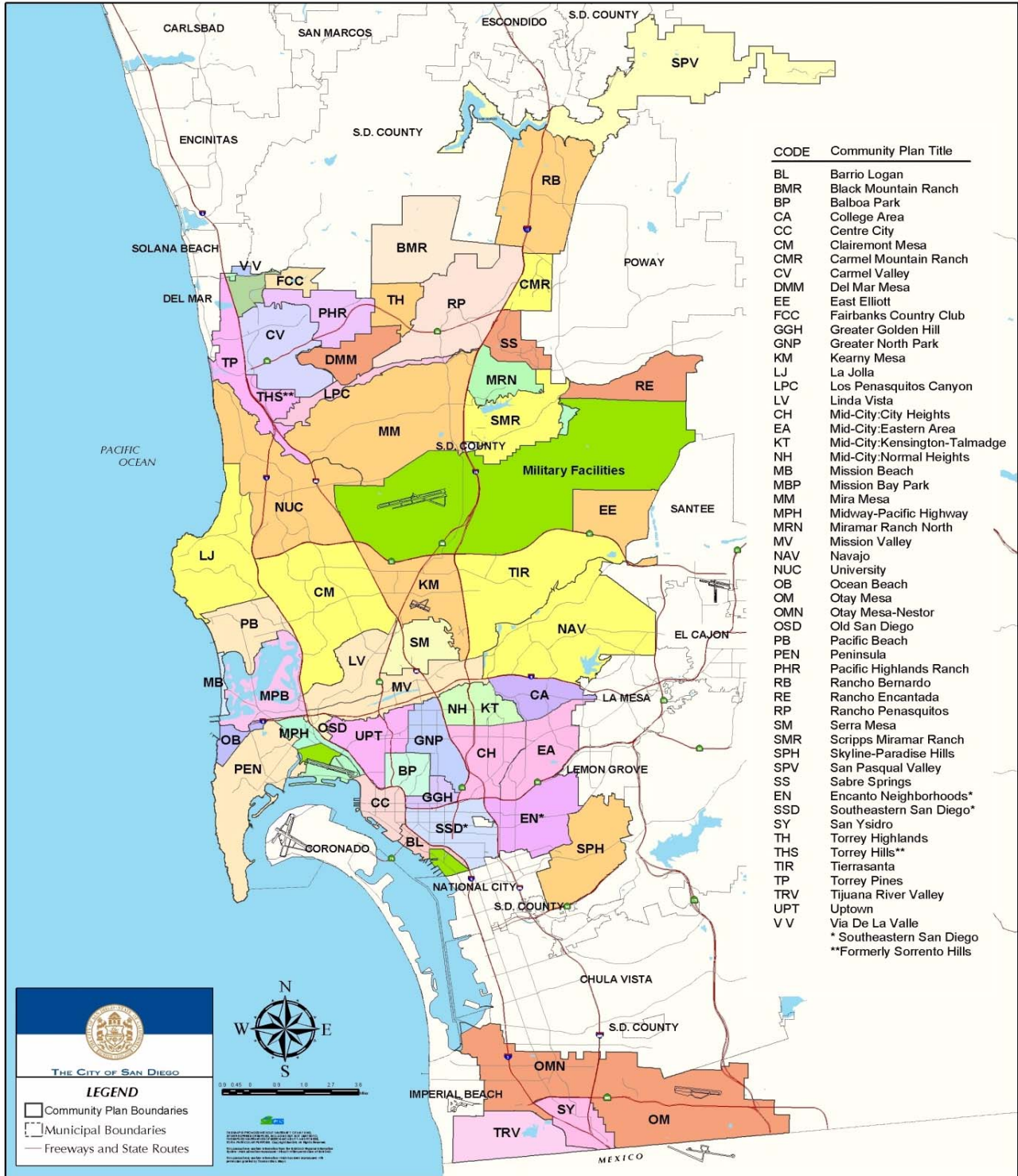
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

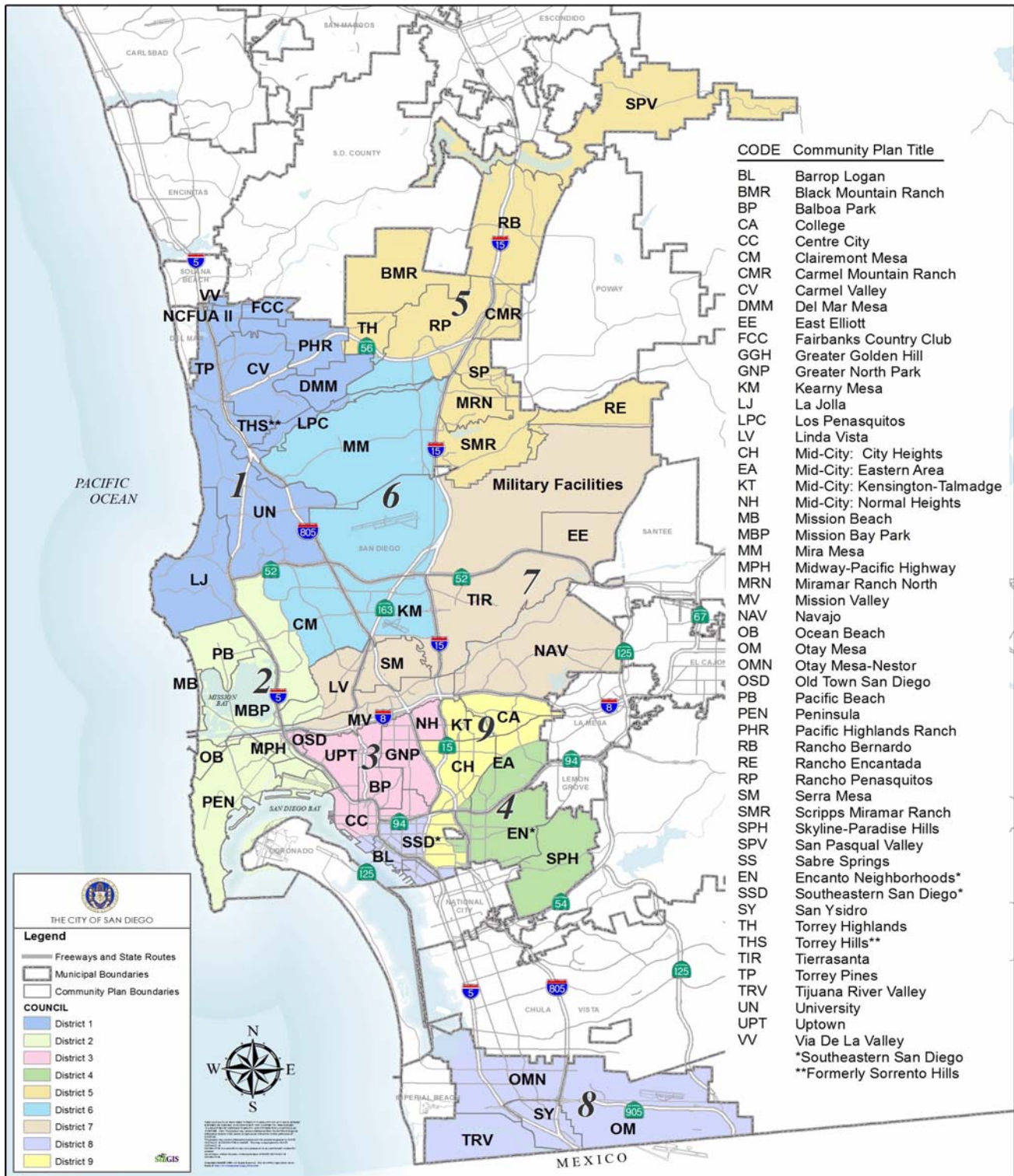
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2015 are included in addition to new projects scheduled to begin in Fiscal Year 2017. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 603 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2016 accomplishments and Fiscal Year 2017 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

Capital Improvements Program

Guide to the Capital Improvement Projects

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 57. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 67.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 67.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2017 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2016, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Capital Improvements Program Guide to the Capital Improvement Projects

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 45.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 45.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$50,000 due to revised requirements.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be

Capital Improvements Program

Guide to the Capital Improvement Projects

included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 67.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2016 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 61.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Deferred Maintenance Revenue 2012A-Project	400848	960,408	-	-	-	-	-	-	-	-	-	960,408
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,739,592	-	-	130,000	-	-	-	-	-	-	2,869,592
Mission Valley-Urban Comm.	400135	5,995,100	4,900	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,833,792	\$ 4,900	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,968,692

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2017 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2016. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2017, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2016.

Capital Improvements Program Guide to the Capital Improvement Projects

FY 2017 - This is the amount of funding approved in the Fiscal Year 2017 Proposed CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2017 Anticipated - Funding that is uncertain to be received during Fiscal Year 2017 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2017 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2017 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2017 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
Fire-Rescue - GENERAL FUND	FTEs	0.00	22.00	22.00	22.00	22.00
	Total Impact \$	-	2,264,199	2,266,004	2,264,344	2,264,344

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program

Guide to the Capital Improvement Projects

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 65.

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 38 - Mira Mesa Remodel / S10006	\$ 930,000	\$ 80,000	8.6%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	565,000	65,000	11.5%	The project provides for the expansion of the existing fire station, \$65,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	This project will result in a Fire Station to serve the Black Mountain Ranch area. Funding for construction of the facility is currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,923,347	6,185,444	89.3%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	11,351,919	90.8%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue	\$ 86,203,428			

FY: 2017

Capital Improvements Projects



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



Airports



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Airports

The Airports Division manages Brown and Montgomery-Gibbs Executive Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as enterprise funds.

2016 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2016, including:

Montgomery-Gibbs Executive Field (KMYF)

- Completed Runway 5/23 and Taxiway Golf Construction Project
- Completed the Airport Terminal Lobby Office Remodel Project

Brown Field (KSDM)

- Completed Runway 8L/26R Re-pavement Construction Project Phase 1
- Completed ADA/Barrier Removal and Restroom Renovation
- Completed U.S. Customs and Border Protection Modular Building Design & Construction

2017 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2017, Airports Division is pursuing these goals as follows:

Montgomery-Gibbs Executive Field (KMYF)

- Initiate Paving of Taxiway Charlie
- Initiate System Master Plan Process
- Repair, Re-stucco and Repaint of the Airport Terminal Exterior

Brown Field (KSDM)

- Initiate Design and Construction Phase II 8L/26R Re-pavement Construction Projects
- Initiate Construction of Temporary Patch and Repair of Runway 8R/26L
- Initiate System Master Plan Process
- Repair, Replace and Repaint Damaged Areas of the Airport Terminal Exterior



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 10,519,138	\$ -	\$ -	\$ 10,519,138
Montgomery-Gibbs Executive Airport / AAA00001	10,159,184	-	-	10,159,184
Airports Total	\$ 20,678,322	\$ -	\$ -	\$ 20,678,322



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Airports

Brown Field / AAA00002

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2002 - 2024
Improv Type: Betterment

Airport Assets

Priority Score: Annual
Priority Category: Annual
Contact Information: Propst, Rodney
 858-573-1441
 rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Estimated total cost has increased due to \$3.5 million in Grant funding in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 1,592,539	\$ 3,820,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,413,000
Grant Fund-Enterprise-Federal	710000	4,252,798	853,340	-	-	-	-	-	-	-	-	5,106,138
Total		\$ 5,845,336	\$ 4,673,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,519,138

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Propst, Rodney
Duration: 2002 - 2024	858-573-1441
Improv Type: Betterment	rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery - Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 5,022,322	\$ 478,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500,878
Montgomery Field Special Aviation	700030	1,273,194	3,385,112	-	-	-	-	-	-	-	-	4,658,306
Total		\$ 6,295,516	\$ 3,863,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,159,184

Environmental Services



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Environmental Services

The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites. The landfill sites require sustained improvements related to landfill gas systems, groundwater monitoring networks, grading, and slope work. ESD also manages the City's energy use and implements a variety of innovative programs focused on increasing energy efficiency at City facilities.

2016 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

- Awarded contract to begin construction of a compressed natural gas fueling station.
- Awarded a solar power purchase agreement to install solar photovoltaic systems at 25 City sites.
- Constructed landfill improvements at the Chollas Operations Yard. The project included the replacement of light poles, storage containers, and permanent staging areas.

2017 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2017:

- Awarded contract to begin construction of a compressed natural gas fueling station. Complete construction Phase 1 and 2 of 4 for a compressed natural gas fueling station. This project will provide the necessary fueling infrastructure to begin converting the City's refuse and recycling fleet from diesel to compressed natural gas.
- Award Multiple Award Construction Contract (MACC) to continue energy efficiency upgrades at City facilities such as lighting and air conditioning in order to reduce energy consumption and costs.
- Complete the installation of solar photovoltaic systems at 25 City sites.
- Award a power purchase agreement to install solar photovoltaic systems which may include energy storage systems at various City sites and landfills.
- Award contract to retrofit approximately 15,000 street lights with energy efficient LED fixtures with adaptive controls.
- Award contract using Community Development Block Grant (CDBG) funding for Americans with Disabilities Act (ADA) improvements and energy efficiency measures, including retrofitting existing interior and exterior lights with LED alternatives, replacing heating, ventilating, and air conditioning (HVAC) units, and installing integrated controls at the City Heights Recreation Center; Martin Luther King Recreation Center; Mid-City Police Station and South-eastern Police Station.
- Award the design and construction of the Miramar Landfill storm water basin using best management practices for improvements to remain compliant with new National Pollutant Discharge Elimination System (NPDES) requirements.
- Award the design and construction of the infrastructure required to utilize aerated static piles at the West Miramar Landfill Greenery and Composting Facility. Assembly Bill AB-1826 and the City's Zero Waste Plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/indoor compost piles.

Environmental Services

- Award the design for a consolidated blower/flare system and well field improvements to facilitate the development of energy utilization projects and help the City obtain the highest and best value for the Miramar Landfill gas.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
CNG Fueling Station for Refuse & Recycling / S15000	\$ 2,100,000	\$ 1,720,000	\$ 1,230,000	\$ 5,050,000
Citywide Energy Improvements / ABT00003	522,246	300,000	-	822,246
Future Waste Mgmt Disposal & Pro Fac / S01088	13,626,920	-	-	13,626,920
Minor Improvements to Landfills / AFA00001	1,634,975	-	-	1,634,975
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
South Chollas Landfill Improvements / S00684	15,828,624	-	-	15,828,624
Underground Tank Program / AFA00002	407,565	-	-	407,565
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
Environmental Services Total	\$ 37,578,188	\$ 2,020,000	\$ 1,230,000	\$ 40,828,188



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Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Council District: 1
Community Plan: University
Project Status: Continuing
Duration: 2015 - 2021
Improv Type: New

Landfills - Supporting Fac / Struct

Priority Score: 55
Priority Category: Low
Contact Information: Fergusson, Craig
 858-627-3311
 cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Design and construction are scheduled to continue in Fiscal Year 2017 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: A total of \$1.7 million has been added to this project of which \$900,000 from General Fund CIP and \$820,000 from Recycling Fund CIP in Fiscal Year 2017. In Fiscal Year 2018 total project cost increased by \$300,000 to \$1.2 million from the General Fund CIP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 455,700	\$ 444,300	\$ 900,000	\$ -	\$ 1,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,030,000
Recycling Fund CIP Fund	700049	406,963	793,037	820,000	-	-	-	-	-	-	-	2,020,000
Total		\$ 862,663	\$ 1,237,337	\$ 1,720,000	\$ -	\$ 1,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,050,000

Environmental Services

Citywide Energy Improvements / ABT00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Olson, Bryan
Duration: 2010 - 2024	858-492-5059
Improv Type: Betterment	olsonb@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$300,000 of Energy Conservation funding was added in Fiscal Year 2017 due to San Diego Gas & Electric rebates and incentives.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 522,246	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 822,246
Total		\$ -	\$ 522,246	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 822,246

Environmental Services

Future Waste Mgmt Disposal & Pro Fac / S01088

Landfills - Supporting Fac / Struct

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 1989 - 2018	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2018.

Summary of Project Changes: No significant changes were made to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2018	FY 2019	FY 2020			
Refuse Disposal CIP Fund	700040	\$ 3,676,522	\$ 9,950,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920
Total		\$ 3,676,522	\$ 9,950,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2024	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975
Total		\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Council District: Citywide	Priority Score: 53
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2009 - 2018	858-292-6477
Improv Type: Betterment	cfergusson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The remaining balance in this project will be used to conduct a feasibility study and potentially the preliminary design of an anaerobic digestion facility at the Miramar Greenery in Fiscal Year 2017. An anaerobic digestion facility will allow the Miramar Greenery to intake and process food waste into commodities such as compost.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2000 - 2017	858-627-3311
Improv Type: Replacement	cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction is expected to be completed in Fiscal Year 2016.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Fleet Services CIP Fund	400676	\$ 748,941	\$ 905,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,654,028
CIP Contributions from General Fund	400265	4,658,719	475,281	-	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	6,201,012	110,690	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	1,964,289	764,605	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 13,572,961	\$ 2,255,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,828,624

Environmental Services
Underground Tank Program / AFA00002

Landfills

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2024	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 6 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: Title 23, California Code of Regulations, Chapter 16 and the California Health and Safety Code, Chapter 6.7 establish guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements would expose the City to civil penalties of up to \$10,000 per day per UST.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2017. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Gen Serv - Maint/Impr	400179	\$ -	\$ 368,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,961
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Total		\$ -	\$ 407,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 407,565

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 1996 - 2024
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: N/A
Priority Category: N/A
Contact Information: Purtee, Ray
 858-573-1208
 rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Landfill - Phase 2. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled major project is the design and construction of a consolidated landfill gas blower flare station. The station will mitigate landfill gas surface emissions and migration. Design was completed and permitting is in progress. Construction will begin in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000

Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating the Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 48 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine permanent lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. The Department seeks funding for capital improvements to preserve and extend the life-cycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and replacement of the facility or its essential building components such as roof, exterior, driveways, heating, ventilating, and air conditioning (HVAC), and other facility maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure the community can take pride in its public facilities. Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital bonds, various grants, foundation funds and the General Fund.

2016 CIP Accomplishments

In Fiscal Year 2016, the Fire-Rescue Department completed many capital improvements that included:

- Completion of the temporary Fire Station 51 (Skyline/Paradise Hills)
- Completion of the new Fire Station 45 (Mission Valley)
- Completion of the ambulance apparatus bay and station expansion at Fire Station 38 (Mira Mesa)
- Completion of the Lifeguard Headquarter's Boat Safety Unit Dorms
- Completion of the new La Jolla Children's Pool Lifeguard Station
- 98% completion of the new La Jolla Cove Lifeguard Station
- Completion of the temporary station for Fast Response Squad 56 (South University City)
- Began construction for Fire Station 2 (Bayside)
- 20% construction completion of Fire Station 17 (City Heights)
- 60% design completion of the North Pacific Beach Lifeguard Station
- Completion of the bridging documents for the Design/Build Fire Station 50 (University City)
- Completion of bid and award process for temporary & permanent Fire Station 5 (Hillcrest)
- Completion of bid and award process for temporary & permanent Fire Station 22 (Pt. Loma)
- Design completion of Fire Station 3 (Little Italy) for new dorms, kitchen, HVAC and Americans with Disabilities Act (ADA) upgrades
- Design completion of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room expansion and ADA upgrades
- Design completion of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room expansion and ADA upgrades
- Design completion of Fire Station 9 (La Jolla) for dorm and kitchen reconstruction and ADA upgrades

2017 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

Fire-Rescue

- Initiate Federal Aviation Administration (FAA) building tenant improvements for the Air Operations Facility and complete construction of a helicopter parking area
- Construction completion of Fire Station 9 Dorm reconstruction and ADA upgrade
- Construction completion of Temporary Fire Stations 5, 17, and 22
- Design completion of the new Fire Station 48 (Black Mountain Ranch)
- Land acquisition and design completion of the fire station at Home Avenue
- Land acquisition for replacement of Fire Station 7 (Barrio Logan)
- Land identification for the new College Area Fire Station
- Initiate design for Fire Station 51 (Skyline Hills)
- Construction completion of Fire Station 3 (Little Italy) for a new kitchen & dorms
- Construction completion of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Construction completion of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- 100% design completion and permit approvals for the North Pacific Beach Lifeguard Station
- Completion of the Fire Station Standardization Design
- Completion of design/build for Lifeguard's Northern Garage (La Jolla) new dorms, office and kitchen
- Initiate design-build for Fire Station 6's new kitchen, dorm reconstruction, flooring, roof and HVAC upgrades

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,237,607	\$ -	\$ 115,000	\$ 4,352,607
College Area Fire Station / S16015	270,000	-	11,730,000	12,000,000
Fire Station Major Component Replacement Rehab / ABC00001	247	-	-	247
Fire Station No 39 Replacement / S17002	-	850,000	8,520,000	9,370,000
Fire Station No. 02 - Bayside / S15042	20,000,000	-	-	20,000,000
Fire Station No. 05 - Hillcrest / S00788	9,661,923	-	-	9,661,923
Fire Station No. 07 - Barrio Logan / S15013	850,000	-	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	1,238,500	-	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	500,000	-	235,000	735,000
Fire Station No. 17 - Mid-City / S00783	10,328,624	-	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	7,728,161	-	325,000	8,053,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	1,030,000	-	-	1,030,000
Fire Station No. 45 - E Mission Valley / S00688	10,838,692	-	130,000	10,968,692
Fire Station No. 48 - Black Mountain Ranch / S15015	2,700,000	-	(2,700,000)	-
Fire Station No. 49 - Otay Mesa / S00784	76,414	-	8,323,586	8,400,000
Fire Station No. 50 - North University City / S13021	14,000,000	-	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	11,000,000	12,000,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	11,011,065	11,095,000
Fire-Rescue Air Operations Facility / S15012	1,648,081	-	10,851,919	12,500,000
Home Avenue Fire Station / S14018	2,000,000	-	10,000,000	12,000,000
La Jolla Cove Lifeguard Station / S00792	1,754,627	-	120,000	1,874,627
La Jolla Shores Lifeguard Station / S00790	3,545,142	-	107,000	3,652,142
North Pacific Beach Lifeguard Station / S10119	937,903	-	6,319,967	7,257,870
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	(1,000,000)	3,400,000
Skyline Hills FS Land Acquisition / S00687	1,589,176	-	26,000	1,615,176
South Mission Beach Lifeguard Station / S00791	4,982,126	-	-	4,982,126
Fire-Rescue Total	\$ 105,411,157	\$ 850,000	\$ 90,814,537	\$ 197,075,694



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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2000 - 2018	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$115,000 and the schedule has been updated due to revised requirements and unforeseen conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	121,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	830,908	32,058	-	-	-	-	-	-	-	-	862,966
CIP Contributions from General Fund	400265	449,181	-	-	-	-	-	-	-	-	-	449,181
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	960,408	-	-	-	-	-	-	-	-	-	960,408
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	115,000	115,000
Total		\$ 4,205,549	\$ 32,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ 4,352,607

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

College Area Fire Station / S16015

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 64
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2016 - 2019	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 SF located in the College Community Area as well as the purchase of a new fire engine apparatus. The facility will accommodate up to ten personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system and any infrastructure associated with the new fire station facility that meets SDFD operational requirements.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times for the College Community area and SDFD Citygate Study Priority No.3 and the College Community Plan.

Operating Budget Impact: The operating budget effect will be determined once funding and land have been identified.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and Public Facilities Financing Plan.

Schedule: \$270,000 is initially appropriated to support the planning report and feasibility study for land acquisition. The planning report is in process but cannot be completed until the land has been identified. Currently Real Estate Assets Department (READ) is looking for land. Design and construction will begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,730,000	11,730,000
Total		\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,730,000	\$ 12,000,000

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hojnacki, Brian
Duration: 2010 - 2024	619-533-4355
Improv Type: Replacement - Rehab	bhojnacki@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains over 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 247
PFFA-FLSF 2002B-Const.	400157	1,015	(1,015)	-	-	-	-	-	-	-	-	-
Total		\$ 1,015	\$ (768)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 247

Fire-Rescue

Fire Station No 39 Replacement / S17002

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: New	Contact Information: Abella-Shon, Michelle
Duration: 2017 - 2021	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project would provide for the replacement of existing fire station No. 39, located at 4949 La Cuenta Drive. This new Station will be approximately 9,000 sq ft and accommodate up to six personnel. The program will include the temporary relocation of the existing crew. The design will include dorm space for 6 persons and a 2-bay apparatus floor to accommodate a fire engine and ambulance or battalion chief officer.

Justification: The current station is a retrofitted residential home that can no longer adequately accommodate modern fire apparatus and personnel staffing.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the goals of the Tierrasanta Community Plan and the City's General Plan, and is needed to serve the community at full buildout.

Schedule: Project construction will be scheduled when full funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,520,000	8,520,000
Total		\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,520,000	\$ 9,370,000

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 93
Community Plan: Centre City - Little Italy	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2018	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 SF of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour SDFD crew of 12 and the acquisition of a new fire apparatus.

Justification: This project will add the much needed brand new fire station west of the existing railroad tracks in order to meet current SDFD operational needs and response times. The new station will also meet future growth population of downtown San Diego's and the surrounding communities' ongoing redevelopment.

Operating Budget Impact: Annual operating costs to staff this station is \$2.1 million and non-personnel expenditures are estimated at \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design is at 90-100% and building permits in process. Construction bid has been awarded and began in Spring 2016.

Summary of Project Changes: Construction is anticipated to begin in Spring 2016. A fire apparatus has been included in the project description and will be purchased from the current funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 9,291,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,291,842
Excess Redevelopment Bond Proceeds Exp	400862	-	10,708,158	-	-	-	-	-	-	-	-	10,708,158
Total		\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTEs	0.00	22.00	22.00	22.00	22.00
Total Impact \$	\$ -	\$ 2,264,199	\$ 2,266,004	\$ 2,264,344	\$ 2,264,344

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2018	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in an increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, City Council Resolution R-310155 authorized the increase of \$500,000 to this project to cover anticipated construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 603,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 603,291
Deferred Maintenance Revenue 2012A-Project	400848	226,493	813	-	-	-	-	-	-	-	-	227,306
PFFA Lease Revenue Bonds 2015A-Projects	400859	168,576	8,020,826	-	-	-	-	-	-	-	-	8,189,403
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	500,000	-	-	-	-	-	-	-	-	550,500
Total		\$ 1,140,283	\$ 8,521,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,661,923

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 85
Community Plan: Barrio Logan	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2021	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 10,500 Square Feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition was partially funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,150,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2018	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction will begin Fiscal Year 2017 and be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, City Council Resolution R-310155 authorized the increase of \$375,000 to this project to cover construction and anticipated project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Uptown Urban Comm	400121	268,952	594,548	-	-	-	-	-	-	-	-	863,500
Total		\$ 268,952	\$ 969,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,238,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2018	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017, dependent on funding received.

Summary of Project Changes: Total project cost increased by \$170,000 in unidentified funding due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 128,722	\$ 371,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	235,000	235,000
Total		\$ 128,722	\$ 371,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	235,000	\$ 735,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2020	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station No. 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station No.17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2016, City Council Resolution R-310155 authorized the re-allocation of \$1.5 million from this project to Fire Station No. 22 (S-00787) for project completion and \$200,000 to North Pacific Beach Lifeguard Station (S-10119) to complete the discretionary permit phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,488
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	285,178	35,903	-	-	-	-	-	-	-	-	321,081
PFFA Lease Revenue Bonds 2015A-Projects	400859	8,949,410	475,855	-	-	-	-	-	-	-	-	9,425,265
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 9,816,866	\$ 511,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,328,624

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2019	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2016 and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Due to bids coming in higher than anticipated in Fiscal Year 2016, per City Council Resolution R-310155 \$1.5 Million of Deferred Capital Bond funding was transferred into this project. Per Council Resolution R-309944 \$225,000 of Capital Bond funding was transferred from this project to CIP S-10006, Fire Station 38 Mira Mesa Remodel and CIP S-00687, Skyline Hills Fire Station Land Acquisition. The total project cost has been increased by \$1,275,000. An additional \$325,000 is needed in this project due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 249,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,684
Deferred Maintenance Revenue 2012A-Project	400848	320,562	40,817	-	-	-	-	-	-	-	-	361,379
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	163,441	425,495	-	-	-	-	-	-	-	-	588,937
Peninsula Urban Comm	400118	185,622	14,378	-	-	-	-	-	-	-	-	200,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	12	5,819,988	-	-	-	-	-	-	-	-	5,820,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	325,000	325,000
Total		\$ 1,427,483	\$ 6,300,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 8,053,161

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2010 - 2017	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Project is now in warranty phase.

Summary of Project Changes: City Council Resolution R-309944, dated August 17, 2015 authorized the increase of \$180,000 to this project to cover costs associated with unforeseen conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 262,182	\$ 2,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	265,172
Fire/Emergency Medical Services Transport Program Fund	200227	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Improvement - CD 5	400685	250,000	-	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	89,883	24,945	-	-	-	-	-	-	-	-	114,828
Total		\$ 1,002,065	\$ 27,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,030,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 1994 - 2018	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, one engine, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Non-personnel costs to operate a new station are approximately \$200,000. Operating expenses have been added to Fire-Rescue's operating budget in Fiscal Year 2016.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: \$130,000 in Deferred Capital Bonds were allocated to this project for Fiscal Year 2016 due to an increase in project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Deferred Maintenance Revenue 2012A-Project	400848	960,408	-	-	-	-	-	-	-	-	-	960,408
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,739,592	-	-	130,000	-	-	-	-	-	-	2,869,592
Mission Valley-Urban Comm.	400135	5,995,100	4,900	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,833,792	\$ 4,900	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,968,692

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Council District: 5	Priority Score: 71
Community Plan: Black Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2019	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for the acquisition, design and construction of a new permanent Fire Station of approximately 10,500 square feet. The facility will accommodate eight crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Community. The fire station design and construction will be implemented through facilities financing development and reimbursement agreement with the private developer. This is one of the new stations recommended by the Citygate Report #18.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community.

Operating Budget Impact: This station will require the purchase of one Fire Engine and Brush Apparatus (included in the cost estimate of \$11.8 million). A recurring total of \$2.1 million will need to be added to the Fire-Rescue Operating Budget to hire a new crew of Fire Fighters once construction is completed.

Bldg - Pub Safety - Fire Fac / Struct

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a developer per the terms of the reimbursement agreement. Reimbursement will be in the form of Facility Benefit Assessment (FBA) credits. Design will be scheduled for Fiscal Year 2017.

Summary of Project Changes: This project will be fully constructed and funded by the developer. \$2.7 Million in FBA funds will be de-appropriated from this project and allocated for other City projects. \$9 Million in unidentified funding for this project has been removed as the project is now being funded through the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 2,700,000	\$ -	\$ (2,700,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 2,700,000	\$ -	\$ (2,700,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2002 - 2023	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparatus and a paramedic ambulance and will also have a training room. The one-time cost of \$800,000 for one fire engine is included in the project.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require the addition of a full crew of approximately \$2.1 million and non-personnel costs of approximately \$200,000 to operate the new station. These costs will need to be added permanently to the Fire-Rescue operating budget once the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ -	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ 8,400,000
Total		\$ 76,414	\$ -	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ 8,400,000

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2021	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to eleven crew members, a fire engine, service aerial truck, ambulance and training room. The size of the station will be approximately 12,300 square feet. The site of the station has been selected.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: Once construction is completed additional staffing of approximately \$2.1 Million and non-personnel expenditures of approximately \$200,000 will need to be added to the Department's annual operating budget.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 695,152	\$ 13,304,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 695,152	\$ 13,304,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	22.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	2,064,344

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 83
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2015 - 2021	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design has not yet started but is anticipated to be completed in Fiscal Year 2018. Construction phase is currently unfunded.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
PFFA Lease Revenue Bonds 2015B-Project	400860	\$ 53,343	\$ 946,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ 53,343	\$ 946,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,000,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2010 - 2021	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The staffing of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$4.2 million. Additionally, a new fire engine will need to be purchased for \$800,000. Non-personnel costs to operate a new station are approximately \$200,000.

Bldg - Pub Safety - Fire Fac / Struct

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,011,065	11,011,065
Total		\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,011,065	\$ 11,095,000

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 78
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for the program, design and improvement of a Montgomery Field owned building for permanent stationing of the Fire-Rescue Air Operations ("Air Ops") Facility. The station area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. The aircraft hangar will be approximately 15,000 square feet to accommodate 2 helicopters.

Justification: Air Ops personnel is currently operating from mobile trailers with no hangar space for the departments 2 helicopters. The proposed improved facility will included offices, dormitories and hangar space. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once the project is completed and will need to be added to the Departments annual allocated budget.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery Field.

Schedule: Design will begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2016 City Council Resolution R-310155 allocated \$500,000 in Development Impact Fees (DIF) to this project for Fiscal Year 2017 to support the program, design and improvement of the Montgomery Field owned building for Fire-Rescue Air Operations use.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 39,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,981
Kearny Mesa-Urban Comm	400136	-	1,315,100	-	-	-	-	-	-	-	-	1,315,100
Serra Mesa - Urban Community	400132	-	293,000	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,851,919	10,851,919
Total		\$ -	\$ 1,648,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,851,919	\$ 12,500,000

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 83
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2022	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once funding is identified and construction is complete this station will require hiring an additional crew costing approximately \$2.1 million and non-personnel operating expenses costing approximately \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Study and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land appraisal has begun and design is anticipated to be completed in Fiscal Year 2019. Funding for construction is currently not identified.

Summary of Project Changes: No significant changes have been made for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	637
Deferred Maintenance Revenue 2012A-Project	400848	38,649	-	-	-	-	-	-	-	-	-	38,649
CIP Contributions from General Fund	400265	-	42,000	-	-	-	-	-	-	-	-	42,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	23,034	(7,014)	-	-	-	-	-	-	-	-	16,020
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	694	-	-	-	-	-	-	-	-	694
PFFA Lease Revenue Bonds 2015B-Project	400860	10,096	1,891,904	-	-	-	-	-	-	-	-	1,902,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		\$ 71,779	\$ 1,928,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 12,000,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	22.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	2,064,344

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2017	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Due to the revised construction estimates for unforeseen conditions the project's budget increased in the amount of \$120,000 in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,754
Deferred Maint Revenue 2009A-Project	400624	251,563	-	-	-	-	-	-	-	-	-	251,563
Deferred Maintenance Revenue 2012A-Project	400848	921,975	123	-	-	-	-	-	-	-	-	922,098
La Jolla Urban Comm	400123	244,708	5,292	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	49,919	70,081	-	120,000	-	-	-	-	-	-	240,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,679,131	\$ 75,496	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,874,627

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2009 - 2017	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provided for a new lifeguard station at La Jolla Shores, located at 8100 Camino del Oro. The structure includes an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The old facility was built in 1981 and was inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Due to the increase of square footage and maintenance costs non-personnel expenses have increased by approximately \$5,000 annually. Operation expenses were included in Fire-Rescue's Fiscal Year 2016 operational budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project will be increased by \$107,000 of PFFA Lease Revenue Refunding Bonds 2013A Project to fund ongoing mitigation issues.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,212,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,212,336
Deferred Maintenance Revenue 2012A-Project	400848	258,135	12,311	-	-	-	-	-	-	-	-	270,446
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	-	-	107,000	-	-	-	-	-	-	107,000
PFFA Lease Revenue Bonds 2015B-Project	400860	-	12,000	-	-	-	-	-	-	-	-	12,000
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,520,832	\$ 24,311	\$ -	\$ 107,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,652,142

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2011 - 2023	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed during Fiscal Year 2017. Construction will be scheduled upon identification of funding.

Summary of Project Changes: In Fiscal Year 2016, City Council Resolution R-310155 authorized the increase of \$200,000 of Infrastructure Bond funding to this project to cover construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 90,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,877
Deferred Maintenance Revenue 2012A-Project	400848	362,503	-	-	-	-	-	-	-	-	-	362,503
Pacific Beach Urban Comm	400117	149,748	252	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	200,000	-	-	-	-	-	-	-	-	200,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,319,967	6,319,967
Total		\$ 737,651	\$ 200,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,319,967	\$ 7,257,870

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2011 - 2020	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project provides for the design and construction of a new Ocean Beach Lifeguard Station located at 1950 Abbott Street to replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,135
PFFA Lease Revenue Bonds 2015B-Project	400860	-	4,865	-	-	-	-	-	-	-	-	4,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,550,000	4,560,000

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Warranty	Contact Information: Meinhardt, Cynthia
Duration: 2012 - 2016	619-533-5259
Improv Type: Replacement	cmeinhardt@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: The ongoing maintenance of software and hardware repair is estimated at \$150,000 annually.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Closeout of the project has begun and will be completed in Fiscal Year 2016.

Summary of Project Changes: This project has been completed and is being closed out, \$1.0 million in project savings were transferred to another priority project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017		FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
				FY 2017	Anticipated							
CIP Contributions from General Fund	400265	\$ 3,108,366	\$ 1,291,634	\$ -	\$ (1,000,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,400,000
Total		\$ 3,108,366	\$ 1,291,634	\$ -	\$ (1,000,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,400,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Fire-Rescue

Skyline Hills FS Land Acquisition / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2002 - 2017	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the demolition and land clearing for the site of a temporary fire station to meet community emergency response needs.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project is solely to provide land acquisition, complete an underground tank assessment, and construct a temporary fire station. The design and construction of the permanent facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills). This temporary fire station will mitigate priority number 4 of the Citygate study.

Operating Budget Impact: The annual cost to staff the temporary Skyline Fire Station is approximately \$2.1 million annually and has been added to the departments operating budget. Non-personnel expenditures to operate the station is estimated to be \$200,00 annually.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition of existing structure and land clearing began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction of the temporary fire station was completed in Fiscal Year 2016.

Summary of Project Changes: Due to the revised construction estimates for unforeseen conditions the project's budget increased in the amount of \$97,000 in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 117,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,534
Deferred Maintenance Revenue 2012A-Project	400848	137,389	-	-	-	-	-	-	-	-	-	137,389
CIP Contributions from General Fund	400265	402,147	14,930	-	-	-	-	-	-	-	-	417,077
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	43,225	7,775	-	26,000	-	-	-	-	-	-	77,000
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		\$ 1,566,470	\$ 22,706	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,615,176

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2021	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: This project was decreased by \$1,780,000 since bids came in lower than expected. Funds were reduced in Deferred Maintenance 2012A-Project Fund (\$88,000) and PFFA Lease Revenue Bonds 2015B-Project (\$1,692,000).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,127,384	42,076	-	-	-	-	-	-	-	-	1,169,460
CIP Contributions from General Fund	400265	15	6,471	-	-	-	-	-	-	-	-	6,486
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,692,352	81,394	-	-	-	-	-	-	-	-	2,773,746
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	152,342	-	-	-	-	-	-	-	-	152,342
PFFA Lease Revenue Bonds 2015B-Project	400860	308,000	100,000	-	-	-	-	-	-	-	-	408,000
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 4,499,842	\$ 482,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,982,126

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 4,352,607	\$ 115,000	2.6%	\$115,000 of Construction and post-construction funding is unfunded.
Fire Station No. 22 - Point Loma / S00787	8,053,161	325,000	4.0%	The project provides for the demolition of an existing station and reconstruction of a new station. Funds needed for revised requirements have not yet been identified.
Fire Station No. 15 - Ocean Beach Expansion / S13011	735,000	235,000	32.0%	The project provides for the expansion of the existing fire station, increased construction costs are currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
Fire-Rescue Air Operations Facility / S15012	12,500,000	10,851,919	86.8%	This project provides for the program, design and improvement of a current facility owned by Montgomery Field for the use by Air Ops. Currently the improvement funding is unidentified.
North Pacific Beach Lifeguard Station / S10119	7,257,870	6,319,967	87.1%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Funding for construction is unidentified.
Fire Station No 39 Replacement / S17002	9,370,000	8,520,000	90.9%	This project would provide for the replacement of existing fire station #39, located at 4949 La Cuenta Drive. Funding for replacement of the facility is currently unidentified.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue	\$ 85,807,951			

Library



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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining libraries that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2016 CIP Accomplishments

In Fiscal Year 2016, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. Bridging document plans and specifications were completed and the Request for Proposals addressed to the shortlisted design-builders was advertised in January 2016. The project proposals were due on March 2016. The panel tasked with selection of the design team is anticipated to do so in April 2016.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Property for the new San Ysidro Branch Library project has been acquired. Statements of Qualifications were received from six design-build teams in February 2016. Design and focus groups were held to gather input from the community. The selection process for a design team will continue in Fiscal Year 2016.

Skyline Hills Branch Library

This project provides for a new 15,000 square-foot library. The new Skyline Hills Branch Library is located at 7844 Paradise Valley Road on a 3.6 acre lot. Ground breaking occurred in October 2015. Construction is approximately 45% complete as of March 2016.

2017 CIP Goals

The Library Department is looking forward to Fiscal Year 2017 with the following goals:

Skyline Hills Branch Library

Construction began in the fall of 2015, and is projected to be completed in the winter of 2016. The project budget is \$13.9 million. The project consists of the construction of a single-story 15,000 square foot library and demolition of the existing 4,400 square foot library. The facility includes reading areas, a community room, a computer lab, teen space, and public art.

Mission Hills - Hillcrest Branch Library

The Mission Hills–Hillcrest Branch Library project is currently in the design phase with construction anticipated to begin in 2017. Construction completion is planned for Fiscal Year 2019. The project budget is \$17.8 million.



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Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 262,289	\$ -	\$ -	\$ 262,289
Kensington/Normal Heights Library / S00795	100,000	-	2,246,530	2,346,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Mission Hills-Hillcrest Library / S13022	7,847,523	-	10,000,000	17,847,523
North Park Library / S00798	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / S00806	146,500	-	7,864,860	8,011,360
Pacific Highlands Ranch Branch Library / S14023	3,666,000	-	15,658,000	19,324,000
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	2,138,195	155,605	18,304,201	20,598,001
San Diego New Central Library / S00799	187,351,076	-	286,347	187,637,423
San Ysidro Branch Library / S00802	11,327,000	-	1,500,000	12,827,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Skyline Hills Library / S00692	13,934,252	-	-	13,934,252
Tierrasanta Library Expansion / S15011	975,000	-	-	975,000
Library Total	\$ 229,294,353	\$ 155,605	\$ 82,637,250	\$ 312,087,208



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Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2010 - 2017	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, due to higher than anticipated total project cost this project will be requested to be abandoned and closed. Once funds are identified a new project will be created. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: This project is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,000
Library System Improvement Fund	200209	197,289	-	-	-	-	-	-	-	-	-	-	197,289
Total		\$ 262,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	262,289

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2004 - 2021	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Mid City Urban Comm	400114	-	75,000	-	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,246,530	2,246,530
Total		\$ 24,644	\$ 75,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,246,530	\$ 2,346,530

Library

Library Collection Conversion to RFID / S12000

Bldg - Libraries

Council District: Citywide	Priority Score: 46
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Camacho, Frank
Duration: 2012 - 2017	619-236-5808
Improv Type: Replacement	flcamacho@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of branch library collections, which began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This project will be closed by the end of the fiscal year. Phase 2, the conversion of branch library collections, will be expended through the operating budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 357,331	\$ 342,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 357,331	\$ 342,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2020	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and will continue in Fiscal Year 2016. A Request for Proposals (RFP) is planned for Fiscal Year 2016. Construction completion is planned for Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 974,191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 974,191
Deferred Maintenance Revenue 2012A-Project	400848	327,681	-	-	-	-	-	-	-	-	-	327,681
CIP Contributions from General Fund	400265	-	850,089	-	-	-	-	-	-	-	-	850,089
Library System Improvement Fund	200209	90,000	102,767	-	-	-	-	-	-	-	-	192,767
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	90,398	225,723	-	-	-	-	-	-	-	-	316,121
PFFA Lease Revenue Bonds 2015B-Project	400860	-	1,531,918	-	-	-	-	-	-	-	-	1,531,918
PFFA Lease Revenue Bonds 2015A-Projects	400859	182,720	1,817,280	-	-	-	-	-	-	-	-	2,000,000
Donations	9700	-	-	-	10,000,000	-	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	147,937	1,506,819	-	-	-	-	-	-	-	-	1,654,756
Total		\$ 838,736	\$ 7,008,787	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,847,523

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTEs	0.00	0.00	1.55	1.55	1.55
Total Impact \$	\$ -	\$ -	\$ 237,440	\$ 243,442	\$ 246,518

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 1992 - 2021	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is on hold.

Summary of Project Changes: This project is anticipated to be closed by the end of the fiscal year. The project will re-opened once necessary funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,352,782	\$ 14,053,598

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2021	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2002; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant changes are expected for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,864,860	\$ 8,011,360

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District: 1	Priority Score: 48
Community Plan: Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Nevien, Antoun
Duration: 2014 - 2025	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide branch library service to the NCFUA for future development and population.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design and construction are anticipated to occur as funding is available from the contributing communities.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,592,000	\$ -	\$ -	\$ -	7,592,000
Del Mar Mesa FBA	400089	2,750	7,250	-	-	-	-	780,000	-	-	-	790,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	7,286,000	-	-	7,286,000
Torrey Highlands	400094	3,654,903	1,097	-	-	-	-	-	-	-	-	3,656,000
Total		\$ 3,657,653	\$ 8,347	\$ -	\$ -	\$ -	\$ -	8,372,000	\$ 7,286,000	\$ -	\$ -	19,324,000

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2017	619-236-5873
Improv Type: New	sburnett@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is on hold.

Summary of Project Changes: This project is on hold and is anticipated to be closed by the end of the fiscal year. The project will re-opened once necessary funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,866,448	\$ 8,939,533

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2021	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2009 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed after construction funding is identified. Project cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: A total of \$155,605 in Library Improvement Trust Fund funding has been allocated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Library Improvement Trust Fund	200369	-	-	155,605	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	6,257	-	-	-	-	-	-	-	-	14,563
Navajo Urban Comm	400116	490,194	563,518	-	-	-	-	-	-	-	-	1,053,712
PFFA Lease Revenue Bonds 2015B-Project	400860	221,184	764,253	-	-	-	-	-	-	-	-	985,437
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,304,201	18,304,201
Total		\$ 804,167	\$ 1,334,028	\$ 155,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,304,201	\$ 20,598,001

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	2.00	2.00
	Total Impact \$	\$ -	\$ -	\$ -	\$ 399,124	\$ 407,242

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Lewis, Nikki
Duration: 1996 - 2017	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It is large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space has been leased for 40 years by San Diego Unified School District for a Charter High School. The lobby is opens to the courtyard, which contains an outdoor café, and there is a 350-seat auditorium adjacent to the lobby. The top floor houses special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013.

Summary of Project Changes: A total of \$400,000 in CIP Contributions from the General Fund is anticipated to be added to this project and \$113,653 in San Diego Library Foundation Contributions is anticipated to be de-appropriated in Fiscal Year 2016, per City Council Resolution R-310212, adopted on January 22, 2016. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,532,092	-	-	(113,653)	-	-	-	-	-	-	62,418,439
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
CIP Contributions from General Fund	400265	-	-	-	400,000	-	-	-	-	-	-	400,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	392	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,637,917	3,740	-	-	-	-	-	-	-	-	20,641,657
Total		\$ 187,346,945	\$ 4,131	\$ -	\$ 286,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,637,423

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2010 - 2020	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$1.5 million in Development Impact Fees was added to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$1.5 million in Private Donations is anticipated to be received in Fiscal Year 2017. \$641,000 increase in total project cost reflects a revised cost estimate. The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 42,293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,293
CIP Contributions from General Fund	400265	-	4,467,480	-	-	-	-	-	-	-	-	4,467,480
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
PFFA Lease Revenue Bonds 2015B-Project	400860	-	527,371	-	-	-	-	-	-	-	-	527,371
Donations	9700	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
San Ysidro Urban Comm	400126	260,653	2,090,347	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	854,118	1,725,882	-	-	-	-	-	-	-	-	2,580,000
SY-TAB 2010B (T) Proceeds	400699	-	1,296,000	-	-	-	-	-	-	-	-	1,296,000
Total		\$ 1,219,919	\$ 10,107,081	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,827,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTEs	0.00	0.00	0.82	0.82	0.82
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ 211,958	\$ 215,209	\$ 216,923

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2003 - 2020	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,400	\$ 1,126,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 71
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2003 - 2018	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: City Council Resolution R-310023, adopted on October 28, 2015 authorized the increase of \$180,000 to this project to cover additional costs associated with the construction of an audio video room, equipment, cooling system and associated staff charges.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,875,822	\$ 228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,876,050
Library System Improvement Fund	200209	3,086,182	123,070	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,040,533	100,405	-	-	-	-	-	-	-	-	5,140,938
Peg Fee (City Tv)	200595	-	180,000	-	-	-	-	-	-	-	-	180,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,517,913	465,100	-	-	-	-	-	-	-	-	2,983,012
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 13,065,449	\$ 868,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,934,252

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Library - GENERAL FUND					
FTEs	0.00	2.05	2.05	2.05	2.05
Total Impact \$	\$ -	\$ 396,130	\$ 404,633	\$ 408,964	\$ 413,785

Library

Tierrasanta Library Expansion / S15011

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2015 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing Community/Meeting Room. These improvements will necessitate remodel work to the existing Men's and Women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and Path of Travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and anticipated to be complete in Fiscal Year 2017. Construction is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: A total of \$495,000 was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016, to cover increased construction cost. The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 118,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	118,900
Tierrasanta - DIF	400098	39,430	816,670	-	-	-	-	-	-	-	-	856,100
Total		\$ 39,430	\$ 935,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	975,000

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Carlos Branch Library / S00800	\$ 20,598,001	\$ 18,304,201	88.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a 25,000 square foot branch library to serve the North Park community. The funding necessary for construction is currently unidentified.
Kensington/Normal Heights Library / S00795	2,346,530	2,246,530	95.7%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		\$ 55,192,903		

Office of the Chief Operating Officer



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Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



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Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



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Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2024	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000



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Park & Recreation



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Park & Recreation

The Park and Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 57 recreation centers, 13 aquatic centers, approximately 260 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants. In the Mayor's 2016 State of the City Address, the "50 Parks in Five Years" was announced, with the goal of opening or groundbreaking 50 parks between 2016 and 2020.

The City of San Diego and the San Diego Unified entered into an agreement to improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve. To date, the City and the District have 79 active joint use agreements which include school and park sites. These agreements pertain to recreational programs, multi-purpose fields, parking needs, tennis courts. Through the Capital Improvement Program these joint use sites are designed through community input and then built and managed by the city. In the last five years the city has built approximately 6 joint use projects throughout the city. Future goals include the design and construction of 30 new joint use sites in the next five to 10 years.

2016 CIP Accomplishments

In Fiscal Year 2016, the Public Works Department, along with the Park and Recreation Department, completed many capital improvements within the overall park system. These improvements included:

- Park facilities improvements put into service:
 - Villa Montezuma Building Systems Repairs
 - Timken Art Gallery (Americans with Disabilities Act (ADA) Barrier Removal)
 - Hall of Nations Foundation Repair
 - Sherman Heights Community Center (ADA improvements)
 - Museum of Man (ADA Barrier Removal)
 - Casa de Balboa (ADA Barrier Removal)
 - Mountain View Neighborhood Park Playground Improvements
 - Tierrasanta Community Park Sports Field Lighting
 - Colina Del Sol Pool (ADA Improvements)
 - City Heights Youth & Community Center (ADA Improvements)
 - Bay Bridge Community Center (ADA Improvements)
 - Beach Access Pescadero Ave & Diamond Street stairways

Park & Recreation

- New park facilities put into service:
 - Charles Lewis III Memorial Park
 - Los Penasquitos - Black Mountain Ranger Station
 - Trail for All People in Black Mountain Open Space Park
 - Wegeforth Elementary School Joint Use
 - Montgomery Academy Joint Use
 - Central Ave Mini Park and Skate Plaza
 - North Ocean Beach Gateway Phase II
 - Barrio Youth Facilities 2 & 3
 - Palisades Park Comfort Station
 - Sunset Cliffs Natural Park Trail (Phase 1A)

2017 CIP Goals

The Public Works Department, Park and Recreation Department, and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2017, which include:

- Park facilities improvements to be put into service:
 - Santa Clara Recreation Center (ADA Improvements)
 - Pioneer Park & Comfort Station (ADA Improvements)
 - Torrey Pines N. Golf Course Improvements
 - Balboa Park GC Fuel Tank Installation
 - Carmel Del Mar Comfort St (ADA Access Improvements)
 - Carmel Creek Park Comfort St (ADA Access Improvements)
 - Chicano Park (ADA Upgrades)
 - Chollas Lake Park Playground Improvements
 - San Ysidro Community Park Playground Improvements
 - Larsen Field (ADA Improvements Phase II)
 - Rancho Penasquitos Towne Centre Park
- New park facilities to be put in service:
 - Mira Mesa Community Park Expansion
 - Del Mar Mesa Neighborhood Park Phase II
 - West Maple Canyon MP
 - Silver Wing Park Sports Field Lighting
 - Angier Elementary School Joint Use
 - Linda Vista Skate Park
 - Park de la Cruz Skate Park
 - Creekside Park
 - Beach Access at Orchard Av, Capri by Sea & Old Salt Pool
 - Wightman Street Neighborhood Park
 - University Village Park Tot Lot
 - Mission Beach Community Center
 - Sunset Cliffs Natural Park Trail (Phase 1B)

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
36th Street Landscape Maintenance / S00902	\$ 50,000	\$ -	\$ -	\$ 50,000
ADA Improvements & Expansion of Paradise Senior Ce / S15002	700,000	-	2,590,554	3,290,554
Angier Elementary School Joint Use / S00762	2,671,575	-	-	2,671,575
Balboa Park Golf Course / AEA00002	2,468,552	500,000	-	2,968,552
Balboa Park Golf Course - Clubhouse / S00614	2,588,120	-	9,500,000	12,088,120
Balboa Park West Mesa Comfort Station Replacement / S15036	1,179,734	300,000	-	1,479,734
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	-	500,000	700,000	1,200,000
Bay Terraces Parkside Greenbelt Lighting / S14008	82,312	-	-	82,312
Beyer Park Development / S00752	412,000	-	11,476,000	11,888,000
Cabrillo Heights NP Improvements / S00763	626,756	-	-	626,756
California Tower Seismic Retrofit / L12003	1,775,612	-	1,000,000	2,775,612
Camino Santa Fe Median Improvements / S10037	270,000	-	-	270,000
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	1,000,841	-	-	1,000,841
Carmel Valley Landscaping & Irrigation / L14000	500,000	-	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / S00992	2,066,714	-	-	2,066,714
Cesar Solis Community Park / S00649	11,014,051	-	6,466,058	17,480,109
Charles Lewis III Memorial Park / S00673	4,647,495	-	-	4,647,495
Chicano Park ADA Upgrades / S13003	1,900,835	-	-	1,900,835
Children's Park Improvements / S16013	600,000	-	3,300,000	3,900,000
Chollas Community Park / S00654	6,214,480	-	23,961,082	30,175,562
Chollas Lake Pk Playground Improvements / S14002	1,739,000	-	-	1,739,000
Coast Blvd Walkway Improvements / S15001	510,000	-	66,000	576,000
Coastal Erosion and Access / AGF00006	912,872	-	2,400,000	3,312,872
Convert RB Medians-Asphalt to Concrete / L12000	33,764	175,000	-	208,764
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	1,103,987	-	-	1,103,987
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	386,000	-	-	386,000
Del Mar Mesa Neighborhood Park Ph II / S13023	2,060,354	-	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	-	110,300
Dennery Ranch Neighborhood Park / S00636	1,904	-	15,098,097	15,100,001
Doyle Park Community Park ADA Upgrades / S15037	420,402	-	-	420,402
EB Scripps Pk Comfort Station Replacement / S15035	460,379	700,000	-	1,160,379
East Village Green General Development Plan / S16014	100,000	-	-	100,000
East Village Green Phase 1 / S16012	20,008,158	-	-	20,008,158

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Egger/South Bay Community Park ADA Improvements / S15031	110,000	-	2,329,886	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	2,383,730	30,000	-	2,413,730
El Cuervo Adobe Improvements / S14006	350,000	256,000	15,368	621,368
Encanto Comm Pk Security Lighting Upgrades / S16017	404,550	-	-	404,550
Evans Pond Reclaimed Water Pipeline Inst / S13010	262,467	165,000	-	427,467
Fairbrook Neighborhood Park Development / S01083	3,453,080	-	-	3,453,080
Famosa Slough Salt Marsh Creation / S00605	363,357	-	-	363,357
Gamma Street Mini-Park ADA Improvements / S15032	450,000	-	1,301,348	1,751,348
Golf Course Drive Improvements / S15040	179,023	-	1,820,977	2,000,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields Athletic Area / S00751	4,550,180	-	-	4,550,180
Hidden Trails Neighborhood Park / S00995	2,420,000	-	4,316,804	6,736,804
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Junipero Serra Museum ADA Improvements / S15034	1,000,000	-	500,000	1,500,000
Keiller Neighborhood Park ADA Improvements / S15030	110,000	-	654,000	764,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	150,000	-	-	150,000
Kumeyaay Lakes Berm Restoration and Dredg / S00655	160,000	-	9,840,000	10,000,000
Larsen Field ADA Improvements Phase II / S13004	1,791,809	-	-	1,791,809
Linda Vista Skate Park / S15008	3,058,985	-	-	3,058,985
Lomita Neighborhood Park Playground ADA Upgrades / S16019	450,000	-	-	450,000
Los Penasquitos Cyn Preserve STRl Restor / S13014	981,098	-	-	981,098
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	1,073,634	1,375,373	2,051,332	4,500,339
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	300,000	-	-	300,000
McKinley Elementary School JU Improvemts / S12001	179,500	-	-	179,500
Memorial Comm Pk Playground ADA Upgrades / S16020	1,173,128	-	690,872	1,864,000
Memorial Community Building Clearance Activity / S15039	650,000	-	-	650,000
Mira Mesa CP - Exp & Aquatic Complex / S00667	18,949,823	-	16,400,000	35,349,823
Mission Bay Athletic Area Comfort Station Mod / S10021	209,057	-	820,000	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / S01090	1,400,000	-	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	2,960,000	-	-	2,960,000
Mission Bay Golf Course / AEA00003	867,243	-	-	867,243
Mission Bay Improvements / AGF00004	19,657,961	6,157,723	31,631,380	57,447,064
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486
Mission Trails RP Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignments / S10066	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / S13008	2,450,000	-	99,880	2,549,880

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Montgomery Academy JU Improvements / S00973	1,331,511	-	-	1,331,511
Mountain View NP Area Upgrades / S11019	1,639,033	-	-	1,639,033
Museum of Man Roof Replacement / S11101	1,981,020	-	-	1,981,020
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
North Ocean Beach Gateway Ph II / S12041	450,000	-	-	450,000
North Park Mini Park & Streetscape Improvements / S10050	3,172,436	-	2,874,257	6,046,693
North Park/Main St Sidewalk Improvements / S10040	635,000	-	-	635,000
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive Grove Community Park / S15028	422,849	-	2,175,535	2,598,384
Olive St Park Acquisition/Development / S10051	2,771,585	-	-	2,771,585
Open Space Improvements / AGG00001	2,072,253	-	-	2,072,253
Pacific Highlands Ranch Community Park / RD16002	10,000	-	47,000,002	47,010,002
Pacific Highlands Ranch Hiking & Biking / RD12003	105,906	-	7,063,999	7,169,905
Palisades Park Comfort Station Replace / S10026	762,712	-	-	762,712
Park de la Cruz Neighborhood Park Improvements / S15003	1,750,000	-	10,141,903	11,891,903
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	-	500,000	670,720	1,170,720
Pomerado Median Improve-N of R Bernardo / S10035	899,840	-	200,000	1,099,840
Rancho Bernardo CP Sports Field Lights / S11012	713,104	-	-	713,104
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	1,274,689	-	-	1,274,689
Rancho Penasquitos Skate Park / S12002	354,327	-	-	354,327
Rancho Penasquitos Towne Centre Park Imp / S12003	175,000	-	-	175,000
Regional Park Improvements / AGF00005	101,652	-	-	101,652
Resource-Based Open Space Parks / AGE00001	3,471,152	800,000	7,314,268	11,585,420
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	5,479,162	9,029,162
Rolando Joint Use Facility Development / S15029	380,000	-	1,916,399	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / S15021	400,000	-	-	400,000
SD River Dredging Qualcomm Way to SR163 / S00606	1,089,000	-	-	1,089,000
Salk Neighborhood Park & Joint Use Devel / S14007	5,284,658	-	-	5,284,658
San Diego River Improvements / S01012	158,906	-	-	158,906
San Ysidro Athletic Area/Larsen Fld Lght / S11013	1,041,300	-	-	1,041,300
San Ysidro Community Park ADA Improvements / S15033	870,710	-	96,550	967,260
Silver Wing NP Sports Field/Lighting / S11051	1,228,452	-	-	1,228,452
Sixth Avenue Playground Improvements / S00616	115,266	-	-	115,266
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	150,000	-	-	150,000
Skyline Hills Community Park ADA Improve / S15038	467,885	-	750,000	1,217,885
Solana Ranch Park / S00994	7,095,000	-	-	7,095,000
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	350,000	-	2,242,270	2,592,270
Southeastern Mini Park Improvements / L16000	-	675,000	4,000,000	4,675,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	2,396,034	1,000,000	800,000	4,196,034
Sunset Cliffs Park Drainage Improvements / L14005	2,456,000	-	9,000,000	11,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	175,000	250,000
Taft Joint Use Facility Development / S15026	3,354,600	-	-	3,354,600
Talmadge Decorative SL Restoration / S00978	366,800	-	-	366,800
Talmadge Historic Gates / L12001	363,726	-	-	363,726
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	54,486	-	-	54,486
Talmadge Traffic Calming Infrastructure / S17001	-	160,000	-	160,000
Tierrasanta - Median Conversion / L14001	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	1,150,876	-	-	1,150,876
Torrey Highlands Community ID & Enhance / S11009	325,000	50,000	-	375,000
Torrey Highlands Park Play Area Upgrades / S11020	940,377	-	-	940,377
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Meadows NP South / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,467,123	-	-	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	14,170,000	-	-	14,170,000
Trail for All People / S13001	511,000	-	-	511,000
Tubman Charter School JU Improvements / S13000	910,000	-	1,825,040	2,735,040
University Village Park Tot Lot / S13005	545,253	-	-	545,253
Valencia Park Acquisition & Development / S11103	1,315,810	-	-	1,315,810
Wagenheim Joint Use Facility / S15007	5,087,168	-	279,000	5,366,168
Webster Neighborhood Identification Sign / S14005	40,000	-	-	40,000
Wegeforth Elementary School Joint Use / S00764	3,346,244	-	-	3,346,244
Welcome to Rancho Bernardo Signs / S10036	70,367	-	-	70,367
West Maple Canyon MP / S00760	1,037,630	-	-	1,037,630
Wightman Street Neighborhood Park / S00767	3,480,779	-	-	3,480,779
Park & Recreation Total	\$ 257,084,232	\$ 13,344,096	\$ 265,488,675	\$ 535,917,003

Park & Recreation

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Lucas, Steve
Duration: 2006 - 2017	619-685-1317
Improv Type: Betterment	slucas@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the plant establishment of 36th Street between Imperial Avenue and Market Street.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Schedule: New plant establishment period began in Fiscal Year 2015 and is expected to continue through Fiscal Year 2017.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Gas Tax budget.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 16,313	\$ 33,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 16,313	\$ 33,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Park & Recreation

ADA Improvements & Expansion of Paradise Senior Ce / S15002

Council District: 8	Priority Score: 62
Community Plan: Barrio Logan	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Bldg - Other City Facility / Structures

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements began in Fiscal Year 2015. Construction of the ADA barrier removals will begin in Fiscal Year 2016 and will complete as many barrier removals as funding allows. The design for the expansion of the center will commence upon the identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 115,586	\$ 584,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,590,554	2,590,554
Total		\$ 115,586	\$ 584,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,590,554	\$ 3,290,554

Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$45,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,722,276	\$ 7,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Major District	400035	-	289,575	-	-	-	-	-	-	-	-	289,575
Serra Mesa - Urban Community	400132	652,000	-	-	-	-	-	-	-	-	-	652,000
Total		\$ 2,374,276	\$ 297,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,671,575

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
	Total Impact \$	43,872 \$	44,508 \$	44,843 \$	45,208 \$	45,208

Park & Recreation

Balboa Park Golf Course / AEA00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$150,000 in Golf Enterprise funding was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$500,000 in Golf Enterprise funding was allocated to this project for Fiscal Year 2017, due to an increase in scope in accordance with the Golf Division Business Plan Update.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 2,042,431	\$ 263,281	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,805,712
Mission Bay Golf Course CIP Fund	700046	-	150,000	-	-	-	-	-	-	-	-	150,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		\$ 2,042,431	\$ 426,121	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,968,552

Park & Recreation

Balboa Park Golf Course - Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 due to updated construction estimates requiring changes to project scope.

Summary of Project Changes: \$350,000 in Golf Enterprise funding was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. Golf Enterprise funding in the amount of \$9.5 million originally programmed in Fiscal Year 2017 has been re-programmed for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Balboa Park Golf Course CIP Fund	700044	\$ 947,474	\$ 1,290,646	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Mission Bay Golf Course CIP Fund	700046	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 947,474	\$ 1,640,646	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,088,120

Park & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 63
Community Plan: Balboa Park	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2020	619-533-7449
Improv Type: Replacement	gfreiha@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements and thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 with construction complete and the new facilities open to the public by the end of calendar year 2017.

Summary of Project Changes: A total of \$179,734 was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$300,000 in Regional Park Improvements funds has been allocated to this project for Fiscal Year 2017. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 35,225	\$ 1,139,775	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,475,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	4,734	-	-	-	-	-	-	-	-	4,734
Total		\$ 35,225	\$ 1,144,510	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,479,734

Park & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District: 3	Priority Score: 57
Community Plan: Balboa Park	Priority Category: Low
Project Status: New	Contact Information: Winter, James
Duration: 2018 - 2021	619-235-5257
Improv Type: Replacement - Rehab	jwinter@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: This project will begin design in Fiscal Year 2017 with completion of the improvements anticipated in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Regional Park Improvements Fund	200391	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,200,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,200,000

Park & Recreation

Bay Terraces Parkside Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1307
Improv Type: New	psirois@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by the Transportation and Storm Water Department - Street Division in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ 80,542	\$ 1,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,312
Total		\$ 80,542	\$ 1,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,312

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - BAY TERRACES - PARKS	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 888	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Underfunded	Contact Information: Antoun, Nevien
Duration: 2002 - 2022	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. A draft of the General Development Plan (GDP) has been completed.

Summary of Project Changes: \$372,000 in Development Impact Fees is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Otay Mesa-West (From 39067)	400093	183,741	28,259	-	-	-	-	-	-	-	-	212,000
Otay Mesa/Nestor Urb Comm	400125	-	-	-	372,000	-	-	-	-	-	-	372,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,104,000	11,104,000
Total		\$ 183,741	\$ 228,259	\$ -	\$ 372,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,104,000	\$ 11,888,000

Park & Recreation

Cabrillo Heights NP Improvements / S00763

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014.

Summary of Project Changes: Excess project budget of \$51,244 in Private Contributions was transferred per City Council Resolution R-310155, adopted on January 4, 2016. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 670,429	\$ (43,673)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	626,756
Total		\$ 670,429	\$ (43,673)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	626,756

Park & Recreation

California Tower Seismic Retrofit / L12003

Council District: 3	Priority Score: 68
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2013 - 2019	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and scheduled to be completed in Fiscal Year 2016. Phase II construction is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: Total project cost decreased by \$500,000 due to lower construction cost. Funding previously listed in Fiscal Year 2016 as unidentified have been identified as \$1.0 million in federal grant funding and is anticipated to be received in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - State	600001	65,415	-	-	-	-	-	-	-	-	-	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	466,319	1,033,681	-	-	-	-	-	-	-	-	1,500,000
Total		\$ 741,930	\$ 1,033,681	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,775,612

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1307
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Schedule: Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Summary of Project Changes: This project is complete and will be closed by fiscal year end.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ 171,673	\$ 38,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	60,000	-	-	-	-	-	-	-	-	60,000
Total		\$ 171,673	\$ 98,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District: 6	Priority Score: 45
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2015 - 2022	619-533-7449
Improv Type: New	gfreiha@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$163,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 255,356	\$ 1,463,214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ 255,356	\$ 1,463,214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,454,932	\$ 6,173,502

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.14	1.14	1.14
	Total Impact \$	\$ -	\$ -	\$ 162,630	\$ 166,459	\$ 168,454

Park & Recreation

Canyonside Community Park Improvements / S12004

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the westerly parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$30,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016 and completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Penasquitos South-Major Dist	400023	49,833	1,008	-	-	-	-	-	-	-	-	50,841
PV Est-Other P & R Facilities	400221	137,892	162,108	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 187,725	\$ 813,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,841

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
	Total Impact \$	30,252 \$	30,889 \$	31,268 \$	31,633 \$	23,133

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Low
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of Phase I were completed in Fiscal Year 2015. Future sub-projects will be created to address Carmel Valley Maintenance Assessment District (MAD) needs.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 134,867	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 134,867	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2021	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$60,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The park land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Access to the future park site would currently be across the adjacent private property. The private owners has entered into an Irrevocable Offer to Dedicate (IOD) a portion of the property in fee to the City in December 2014, but conveyance of the land will not occur until the mitigation of the private property's Multi-Habitat Planning Areas (MHPA) are approved by the City. Plans for the restoration of the MHPA area by the owner have been approved. Restoration work, including a four month plant establishment period and a five year monitoring requirement, began in Fiscal 2015 and will take a total of six years. Completion of the restoration work and conveyance of the adjacent private land in fee to the City, which would provide public access to the park site, is expected in 2021.

Summary of Project Changes: The project schedule has been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,750	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,630,526

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.44	0.44	0.44	0.44	0.44
	Total Impact \$	60,223 \$	61,699 \$	62,517 \$	63,363 \$	63,363

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Council District: 9
Community Plan: Mid-City: City Heights
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 57
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S-00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 570,013	\$ 276,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ 570,013	\$ 276,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Council District: 9	Priority Score: 39
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S-14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	1,415,637	283,363	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,783,351	\$ 283,363	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,714

Park & Recreation

Cesar Solis Community Park / S00649

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2003 - 2019
Improv Type: Betterment

Parks - Community

Priority Score: 62
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$290,000 is based upon the Park and Recreation Department's current cost to maintain various park areas of this size.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. This project reflects the current Public Facilities Financing Plan for Otay Mesa. A total of \$6.5 million is anticipated to be received in Fiscal Year 2017, as a result of the Facilities Benefit Assessment reconciliation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 80,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,079
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	3,421,614	-	-	-	-	-	-	3,421,614
Otay Mesa-West (From 39067)	400093	5,121,861	5,812,111	-	3,044,444	-	-	-	-	-	-	13,978,416
Total		\$ 5,121,861	\$ 5,892,190	\$ -	\$ 6,466,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,480,109

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	2.00	2.00	2.00
	Total Impact \$	\$ -	\$ 290,055	\$ 296,863	\$ 300,372
				\$ 304,214	

Park & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2002 - 2020	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operations and maintenance funding for this project was previously included in the Park and Recreation budget beginning in Fiscal Year 2016.

Relationship to General and Community Plans: This project is consistent with the Mid-City-City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Park was opened for use in December 2015 which begins the five year mitigation and monitoring.

Summary of Project Changes: Total cost has been increased by \$209,699 which includes the budget transfer as authorized per City Council Resolution R-310155, adopted January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 203,091	\$ 134,555	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,646
Grant Fund - State	600001	2,930,498	(130,348)	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	-	200,000	-	-	-	-	-	-	-	-	200,000
Mid-City - Park Dev Fund	400109	600,000	9,699	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	699,620	381	-	-	-	-	-	-	-	-	700,000
Total		\$ 4,433,209	\$ 214,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,647,495

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8	Priority Score: 57
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2020	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$58,000 is based on the Park and Recreation Department's current cost to maintain various landscaped areas of this size. Operational costs for the project will be revised once all amenities and site characteristics are identified.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$178 in Park Service District funds was added to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 184,571	\$ 765,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Grant Fund - Federal	600000	-	740,000	-	-	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,835	-	-	-	-	-	-	-	-	-	10,835
Regional Park Improvements Fund	200391	-	200,000	-	-	-	-	-	-	-	-	200,000
Total		\$ 195,406	\$ 1,705,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,835

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.50	0.50
	Total Impact \$	\$ -	\$ -	\$ -	\$ 58,110	\$ 59,787

Park & Recreation

Children's Park Improvements / S16013

Council District: 3	Priority Score: 47
Community Plan: Centre City	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2017 - 2020	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, "Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization."

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,300,000	3,300,000
Total		\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 3,900,000

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7
Community Plan: Eastern Area (Mid-City)
Project Status: Underfunded
Duration: 1989 - 2021
Improv Type: New

Parks - Resource Based

Priority Score: 49
Priority Category: Medium
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consisted of a sports field, parking area, and access road. Phase II improvements will consist of a comfort station with a concession area. Future phases may include tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: Phase I operation and maintenance funding for this facility was previously included in the Park and Recreation operating budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design documents are complete. Funding was identified in Fiscal Year 2016 to resume design. Construction is anticipated to begin in Fiscal Year 2017. The completed project design documents may need to be refreshed to address code changes related to facility accessibility for disabled park users.

Summary of Project Changes: A total of \$3.2 million was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,695
CR-TAB 2010A (TE) Proceeds	400696	-	3,147,274	-	-	-	-	-	-	-	-	3,147,274
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	447	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Redevelopment Obligation Retirement Fund	200700	-	75,000	-	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	23,961,082	23,961,082
Total		\$ 2,991,759	\$ 3,222,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,961,082	\$ 30,175,562

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2017	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Grant Fund - Federal	600000	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Regional Park Improvements Fund	200391	250,576	738,424	-	-	-	-	-	-	-	-	989,000
Total		\$ 250,576	\$ 1,488,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,739,000

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2018	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012 with final design anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized via Resolution R-310155, adopted on January 4, 2016, allocating \$75,000 in Development Impact Fees to this project to partially cover increased construction costs. \$66,000 of unidentified funding was added to reflect the increased project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
La Jolla Urban Comm	400123	\$ 27,683	\$ 482,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 510,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	66,000	66,000
Total		\$ 27,683	\$ 482,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,000	\$ 576,000

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Freiha, George
 619-533-7449
 gfreiha@saniego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Diamond Street Access was completed in Fiscal Year 2014. Pescadero Avenue was completed in Fiscal Year 2015. Construction of Capri-by-the-Sea, Orchard Street and Old Salt Pool Access is scheduled to begin in Fiscal Year 2016. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: The financial schedules have been updated for the programmed Regional Park Improvements funds in Fiscal Year 2019 and Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 91,077	\$ 41,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	132,603
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	-	29
Regional Park Improvements Fund	200391	475,445	304,795	-	-	-	500,000	800,000	-	-	-	2,080,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,100,000	1,100,000
Total		\$ 566,551	\$ 346,322	\$ -	\$ -	\$ -	\$ 500,000	\$ 800,000	\$ -	\$ -	\$ 1,100,000	\$ 3,312,872

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2012 - 2017
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 50
Priority Category: Medium
Contact Information: Nutter, Daniel
 619-533-7492
 dnutter@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive and Pomerado Road. Phase five will include additional identified locations along Rancho Bernardo Road with the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that this project will be completed in Fiscal Year 2017. Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: New identified median locations along Rancho Bernardo Road as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of Phase five in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	-	-	175,000	-	-	-	-	-	-	-	175,000
Rancho Bernardo MAD CIP	200622	-	28,764	-	-	-	-	-	-	-	-	28,764
Total		\$ -	\$ 33,764	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	208,764

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2020	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The schedule for this project was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 43,459	\$ 31,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 43,459	\$ 31,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2011 - 2017	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. This project will also provide for phase I construction per repair recommendations. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was completed in Fiscal Year 2013. Design and construction of the short-term repair recommendations was completed in Fiscal Year 2015.

Summary of Project Changes: Excess project budget was reduced by \$145,000 and transferred , per City Council Resolution R-310114, adopted on December 16, 2015. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 294,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,485
Deferred Maintenance Revenue 2012A-Project	400848	530,752	-	-	-	-	-	-	-	-	-	530,752
CIP Contributions from General Fund	400265	415,662	(136,912)	-	-	-	-	-	-	-	-	278,750
Total		\$ 1,240,900	\$ (136,912)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,103,987

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2018	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the design and construction of a multi-purpose trail, approximately 1,300 linear feet by 8-10 feet wide and 400 linear feet of 4 foot wide trail. The total multi-use trail, approximately 5,800 linear feet, extends easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	2,000 \$	2,000 \$	2,000 \$	2,000 \$	2,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2002 - 2018	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: The Del Mar Mesa Community Plan Amendments of Spring 2015 identifies approximately 23,300 feet of multi-use trails hiking/equestrian trails in the northern area. Of this, approximately 10,800 feet of multi-use trail have been completed from Carmel Country Road east to just of Little McGonigle Road. 12,500 feet remain to be completed.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: \$174,344 in Facilities Benefit Assessment funding programmed for Fiscal Year 2017 have been removed as the scope of the project is being revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ 3,030	\$ 3,030	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$96,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 170,394	\$ 1,889,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354
Total		\$ 170,394	\$ 1,889,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
	Total Impact \$	\$ 82,621	\$ 84,297	\$ 85,175	\$ 86,137	\$ 86,137

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2018	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of a multi-use trail approximately 200 linear feet long. The total multi-use trail, approximately 1,000 linear feet long, extends southerly from the end of Del Mar Mesa Road and crosses the Grand Del Mar entry road, and then extends westerly to connect to the wildlife crossing under Carmel Country Road and the Neighborhood 10 Trail, and easterly to connect to the Shaw Valley Trail in the Carmel Valley Community.

Justification: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa Specific Plan recommendations.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Approximately 800' of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing. Improvements or realignment to approximately 200' of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA. Environmental study and trail design required due to wetland on proposed trail alignment.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,300
Total		\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,300

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.00	0.00	0.00
FUND	Total Impact \$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	1,000

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2005 - 2022	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. The cost estimate of \$155,000 is based on Park and Recreation's current cost to maintain landscaped areas that have similar amenities. Operational costs will be revised once all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City, is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Otay Mesa Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	\$ 5,392,803	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ -	\$ 15,098,097
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Total		\$ 1,904	\$ -	\$ -	\$ -	\$ 5,392,803	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ -	\$ 15,100,001

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.00	0.00	1.19
FUND	Total Impact \$ -	\$ -	\$ -	\$ -	155,337

Park & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District: 1	Priority Score: 45
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2018	619-533-4852
Improv Type: New	nantoun@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016. Construction is anticipated to begin Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 7,204	\$ 392,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Univ City Central-Major Dist	400044	-	2,586	-	-	-	-	-	-	-	-	2,586
Univ City North - Sub Dist	400045	-	17,816	-	-	-	-	-	-	-	-	17,816
Total		\$ 7,204	\$ 413,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,402

Park & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District: 1	Priority Score: 43
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2021	619-533-7449
Improv Type: Replacement	gfreiha@saniego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960's and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: As this project may result in an expanded facility, the operating and maintenance budget cost will likely increase. Estimated cost increases will become known during the design phase.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design will continue through Fiscal Year 2017 with construction anticipated to be complete in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$175,000 in Regional Park Improvements funding was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$700,000 in Regional Park Funds have been allocated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
La Jolla - Major District	400046	\$ -	\$ 35,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,379
Regional Park Improvements Fund	200391	30,489	394,511	700,000	-	-	-	-	-	-	-	1,125,000
Total		\$ 30,489	\$ 429,890	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,160,379

Park & Recreation

East Village Green General Development Plan / S16014

Council District: 3
Community Plan: Centre City - East Village
Project Status: Warranty
Duration: 2016 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 51
Priority Category: Medium
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the development of a General Development Plan (GDP) for the East Village Green, located between 13th, 15th, F and G Streets in the East Village. Park amenities could include a recreation center and pool, comfort stations, below-grade parking, a leash free dog park, outdoor seating, landscaping, children's play area and an amphitheater.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the plan has been completed. Project costs were pre-funded by Civic San Diego and the funds will be transferred to Civic San Diego to close this project out.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017. The GDP has been completed therefore this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

East Village Green Phase 1 / S16012

Council District: 3
Community Plan: Centre City - East Village
Project Status: Continuing
Duration: 2017 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 42
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Development Impact Fee funding of \$5.7 million was allocated to this project in Fiscal Year 2016, via City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 20,008,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,008,158
Total		\$ -	\$ 20,008,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,008,158

Park & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District: 8	Priority Score: 36
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,329,886	2,329,886
Total		\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,329,886	\$ 2,439,886

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 46
Community Plan: Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 1994 - 2020	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Continued improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD). Construction is anticipated for completion by the end of Fiscal Year 2017.

Summary of Project Changes: \$750,000 in Redevelopment Bond Proceeds was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$30,000 in MAD funding has been allocated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 130,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Mid-City CIP Fund	200050	1,081,382	48,618	-	-	-	-	-	-	-	-	1,130,000
NP 2000 TE Bonds Rf-Oper	400306	26,432	757	-	-	-	-	-	-	-	-	27,189
NP 2003A (T)Bonds Rf Oper	400312	132,285	-	-	-	-	-	-	-	-	-	132,285
NP 2003B(TE)Bonds Oper	400317	206,179	8,077	-	-	-	-	-	-	-	-	214,255
NP-Tab 2009A (TE) Proceeds	400672	-	750,000	-	-	-	-	-	-	-	-	750,000
Total		\$ 1,446,277	\$ 937,452	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,413,730

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District: 6	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2021	619-533-5139
Improv Type: Replacement - Rehab	koliver@sandiego.gov

Description: This project provides for drainage improvements and reconstruction/stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction will be scheduled upon identification of additional funding.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized via Resolution R-310155, adopted January 4, 2016, transferring \$100,000 in Environmental Growth Fund to this project to cover increased construction costs. An additional \$256,000 in Environmental Growth Funds have been allocated in Fiscal Year 2017. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 189,702	\$ 60,298	\$ 256,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,368	15,368
Total		\$ 189,702	\$ 160,298	\$ 256,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,368	\$ 621,368

Park & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2016 - 2019
Improv Type: New

Parks - Community

Priority Score: 52
Priority Category: Medium
Contact Information: Antoun, Nevien
 619-533-4852
 nantoun@sanidiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: \$150,000 in CIP Contribution from the General Fund was transferred out of this project and \$402,872 in Development Impact Fees was allocated in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Encanto - Major District	400064	\$ -	\$ 1,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,678
CIP Contributions from General Fund	400265	150,000	(150,000)	-	-	-	-	-	-	-	-	-
S.E. San Diego Urban Comm	400120	-	402,872	-	-	-	-	-	-	-	-	402,872
Total		\$ 150,000	\$ 254,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	404,550

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Council District: 5
Community Plan: Scripps Miramar Ranch
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: New

Reclaimed Water System - Pipelines

Priority Score: 40
Priority Category: Medium
Contact Information: Meinhardt, Cynthia
 619-533-5259
 cmeinhardt@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Funding previously listed in Fiscal Year 2016 as unidentified has been identified as Maintenance Assessment District (MAD) funding and will be programmed for Fiscal Year 2017 in the amount of \$165,000. The schedule for this project was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 97,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,467
Scripps/Miramar Misc	400257	151,048	13,952	-	-	-	-	-	-	-	-	165,000
Scripps/Miramar Ranch MAD Fund	200028	-	-	165,000	-	-	-	-	-	-	-	165,000
Total		\$ 151,048	\$ 111,418	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 427,467

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	(16,500)	(16,500)	(16,500)	(16,500)

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2016 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$50,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements completed by developer per Vesting Tentative Map (VTM) condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 886,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 886,424
Scripps/Miramar-Major District	400029	201,614	2,365,042	-	-	-	-	-	-	-	-	2,566,656
Total		\$ 201,614	\$ 3,251,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,453,080

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL	FTEs	0.00	0.00	0.00	0.49
FUND	Total Impact \$	\$ -	\$ -	\$ -	\$ 51,348

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Purcell, Carrie
Duration: 2003 - 2017	619-533-4659
Improv Type: Betterment	cpurcell@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval and sign off from the Resource Agencies.

Summary of Project Changes: Project cost increased by \$10,357 for the continuing management of the mitigation site. \$30,357 in General Fund Improvement funding was allocated to this project in Fiscal Year 2016 to meet the requirements for closeout.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,000
Street Division CIP Fund	200202	694	29,663	-	-	-	-	-	-	-	-	30,357
TransNet Extension Congestion Relief Fund	400169	90,337	663	-	-	-	-	-	-	-	-	91,000
Total		\$ 333,030	\$ 30,326	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 363,357

Park & Recreation

Gamma Street Mini-Park ADA Improvements / S15032

Council District: 8	Priority Score: 61
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2018	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at Gamma Street Mini-Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA requirements to meet current federal and State safety accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern/Encanto Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Construction will begin when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ 12,523	\$ 437,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,301,348	1,301,348
Total		\$ 12,523	\$ 437,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,301,348	\$ 1,751,348

Park & Recreation

Golf Course Drive Improvements / S15040

Council District: 3	Priority Score: 50
Community Plan: Greater Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Design will begin when additional funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ -	\$ 9,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,023
Golden Hill Urban Comm	400111	8,060	161,940	-	-	-	-	-	-	-	-	170,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,820,977	1,820,977
Total		\$ 8,060	\$ 170,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,820,977	\$ 2,000,000

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2009 - 2019	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The schedule for this project has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 23,621	\$ 36,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 23,621	\$ 36,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hickman Fields Athletic Area / S00751

Council District: 6
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa
Project Status: Continuing
Duration: 2008 - 2020
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 44
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design is anticipated to begin in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2019. Phase II will be completed under a new project.

Summary of Project Changes: This project received \$2.6 million in Developer funding in Fiscal Year 2016, via City Council Resolution R-310155, adopted on January 4, 2016. The description and schedule for this project have been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Monetary Conditions Placed on Future Deposits	200636	-	3,505,326	-	-	-	-	-	-	-	-	3,505,326
Gen Dyna-Community Improvement	400250	199,909	37,401	-	-	-	-	-	-	-	-	237,310
Kearny Mesa Imprmnts 20%	400259	-	507,544	-	-	-	-	-	-	-	-	507,544
Kearny Mesa-Urban Comm	400136	81,281	68,719	-	-	-	-	-	-	-	-	150,000
Total		\$ 431,190	\$ 4,118,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,550,180

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Winter, Jim
Duration: 2007 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$57,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. The project has been put on hold until additional construction funding has been identified.

Summary of Project Changes: The financial schedule has been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Otay Mesa Public Facilities Financing Plan (PFFP). \$2.3 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2017. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	2,316,804	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	4,316,804
Otay Mesa-West (From 39067)	400093	1,141,704	1,278,296	-	-	-	-	-	-	-	-	2,420,000
Total		\$ 1,141,704	\$ 1,278,296	\$ -	2,316,804	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	6,736,804

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.40	0.40	0.40
	Total Impact \$	\$ -	\$ 57,250	\$ 58,638	\$ 59,340
					\$ 60,108

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Council District: 1	Parks - Trails
Community Plan: Carmel Valley	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2008 - 2018	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ -	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Junipero Serra Museum ADA Improvements / S15034

Council District: 3	Priority Score: 60
Community Plan: Old San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed and the new facilities open to the public by the end of December 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 36,286	\$ 963,714	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 36,286	\$ 963,714	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Park & Recreation

Keiller Neighborhood Park ADA Improvements / S15030

Parks - Neighborhood

Council District: 4	Priority Score: 57
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at Keiller Neighborhood Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements in compliance with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin when additional funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Skyline/Paradise Urb Comm	400119	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	654,000	654,000
Total		\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	654,000	\$ 764,000

Park & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Council District: 7	Priority Score: 48
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction will begin when additional funding has been identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 3,387	\$ 146,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total		\$ 3,387	\$ 146,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredg / S00655

Council District: 7	Priority Score: 27
Community Plan: Navajo	Priority Category: Low
Project Status: Underfunded	Contact Information: Ball, Laura
Duration: 2002 - 2018	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding and pending approval of the Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,840,000	\$ 10,000,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2019	619-533-5301
Improv Type: Replacement	smahmalji@sanidiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$100,000 in Antenna Lease Revenue funds were allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$91 in Park Service District funds was allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - Federal	600000	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
San Ysidro - Major District	400071	5,967	-	-	-	-	-	-	-	-	-	5,967
San Ysidro Urban Comm	400126	183,443	496,557	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,299	-	-	-	-	-	-	-	-	-	3,299
South Bay - Major District	400070	-	2,543	-	-	-	-	-	-	-	-	2,543
Total		\$ 192,709	\$ 1,599,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,791,809

Park & Recreation

Linda Vista Skate Park / S15008

Council District: 7
Community Plan: Linda Vista
Project Status: Continuing
Duration: 2015 - 2018
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$39,000 is based upon the Park and Recreation Department's current cost various skate parks. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is scheduled to begin and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
CIP Contributions from General Fund	400265	\$ -	\$ 16,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,986
Grant Fund - Other	600002	3,587	36,413	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	499,083	2,500,917	-	-	-	-	-	-	-	-	3,000,000
Linda Vista-Major District	400036	-	1,999	-	-	-	-	-	-	-	-	1,999
Total		\$ 502,669	\$ 2,556,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,058,985

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
	Total Impact \$	38,584 \$	40,260 \$	41,138 \$	42,100 \$	42,100

Park & Recreation

Lomita Neighborhood Park Playground ADA Upgrades / S16019

Council District: 4	Priority Score: 63
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: Replacement	nantoun@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground within Lomita Neighborhood Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and Federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None. This project provides for upgrades to existing facilities within the park.
Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction costs will be identified during the design phase and construction will begin upon the identification of additional funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,035	\$ 441,965	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Total		\$ 8,035	\$ 441,965	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Park & Recreation

Los Penasquitos Cyn Preserve STRI Restor / S13014

Council District: 1	Priority Score: 35
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2013 - 2019	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
EGF CIP Fund 1/3	200110	\$ -	\$ 981,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 981,098
Total		\$ -	\$ 981,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 981,098

Park & Recreation

MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016

Parks - Resource Based

Council District: 7	Priority Score: 73
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2014 - 2019	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5000 sq. ft.) that could include, but not be limited to staff offices, kitchen, showers and conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 sq. ft.) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the Equestrian and Multi-use Staging Area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: A total of \$573,634 was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$1.4 million in Environmental Growth funds has been allocated to this project in Fiscal Year 2017. Funding previously listed in Fiscal Year 2016 as unidentified funding has been identified as Environmental Growth funds and have been programmed for Fiscal Year 2018 and 2019. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
EGF CIP Fund 1/3	200110	\$ -	\$ 25,000	\$ 1,375,373	\$ -	\$ 1,651,332	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 3,451,705
Environmental Growth 2/3 Fund	200109	-	181,094	-	-	-	-	-	-	-	-	181,094
Mission Trails Regional Park Fund	200403	394,249	473,291	-	-	-	-	-	-	-	-	867,540
Total		\$ 394,249	\$ 679,385	\$ 1,375,373	\$ -	\$ 1,651,332	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,339

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000

Park & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Council District: 4	Priority Score: 60
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. If sufficient funding is available, completion of the security lighting upgrades would occur in Fiscal Year 2018.

Summary of Project Changes: A total of \$150,000 in CIP Contributions from the General Fund was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 3,843	\$ 296,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 3,843	\$ 296,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Park & Recreation

McKinley Elementary School JU Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for a new General Development Plan of approximately 1.4 acres of new joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$16,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The scope of work has been modified to include the preparation of a General Development Plan which was completed in Fiscal Year 2014. Final design and construction have been removed from this project's scope of work. San Diego Unified School District will build the facility using Prop Z funds.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 118,671	\$ 60,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,500
Total		\$ 118,671	\$ 60,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,500

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.15	0.15	0.15
	Total Impact \$	\$ -	\$ -	\$ 16,238	\$ 16,713	\$ 16,960

Park & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Council District: 8	Priority Score: 63
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None. This project provides for upgrades to existing facilities within the park.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Construction will begin when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$723,128 in Development Impact Fees was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. Total project cost increased by \$729,502.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,111	\$ 441,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
S.E. San Diego Urban Comm	400120	-	723,128	-	-	-	-	-	-	-	-	723,128
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	690,872	690,872
Total		\$ 8,111	\$ 1,165,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	690,872	\$ 1,864,000

Park & Recreation

Memorial Community Building Clearance Activity / S15039

Council District: 8
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2016 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 56
Priority Category: Medium
Contact Information: Daniels, Charles
 619-533-6597
 cdaniels@sandiego.gov

Description: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

Justification: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern community plan, the General Plan Standards, and the City's General Plan.

Schedule: Demolition of the building is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Grant Fund - Federal	600000	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Total		\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 55
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase I only, the current cost estimate of \$159,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Phase II pool complex and skate plaza anticipated to begin in Fiscal Year 2018. Phase III includes recreation center improvements. Phase II & III will be completed under a new project.

Summary of Project Changes: The financial schedule has been updated for the programmed Facilities Benefit Assessment (FBA) funding per the Mira Mesa FBA Public Facilities Financing Plan (PFFP). \$645 of Park Service District funds were allocated to this project in Fiscal Year 2016. An additional \$6.0 million of FBA funding is anticipated to be received in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ -	\$ 23,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,751
Mira Mesa - FBA	400085	14,386,626	4,538,801	-	6,000,000	10,400,000	-	-	-	-	-	35,325,427
Mira Mesa East-Major District	400028	38	-	-	-	-	-	-	-	-	-	38
Mira Mesa West-Major District	400027	606	-	-	-	-	-	-	-	-	-	606
Total		\$ 14,387,270	\$ 4,562,552	\$ -	\$ 6,000,000	\$ 10,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,349,823

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL	FTEs 0.00	1.25	1.25	1.25	1.25
FUND	Total Impact \$ -	\$ 159,176	\$ 163,371	\$ 165,563	\$ 167,965

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: High
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,057
Pacific Beach Urban Comm	400117	152,157	47,843	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 161,214	\$ 47,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 1,029,057

Park & Recreation

Mission Bay GC Practice Ctr Bldg Improve / S01090

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables will begin in Fiscal Year 2016 with construction beginning in Fiscal Year 2017. The demolition of the existing clubhouse is scheduled to begin in Fiscal Year 2017 with construction finishing in Fiscal Year 2018.

Summary of Project Changes: The project schedule and description has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ 77,642	\$ 1,322,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 77,642	\$ 1,322,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 481,808	\$ 2,478,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 481,808	\$ 2,478,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$500,000 in Golf Enterprise funding was transferred out of this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ 541,147	\$ 326,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	867,243
Total		\$ 541,147	\$ 326,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	867,243

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Winter, James
Duration: 2010 - 2024	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects will be funded in the order provided per City Charter Section 55.2.

Summary of Project Changes: The financial schedules have been updated for the programmed Mission Bay Improvements funds per the latest revenue projections. \$6.2 million in Mission Bay Improvements funds have been allocated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ -	\$ 10,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,975
Mission Bay Improvements Fund	200386	461,721	19,185,266	6,157,723	-	7,169,341	7,697,045	8,150,987	8,614,007	-	-	57,436,090
Total		\$ 461,721	\$ 19,196,241	\$ 6,157,723	\$ -	\$ 7,169,341	\$ 7,697,045	\$ 8,150,987	\$ 8,614,007	\$ -	\$ -	\$ 57,447,064

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2017	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 365,899	\$ 1,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 365,899	\$ 1,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2017	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2010 - 2018	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 557,807	\$ 94,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 790,807	\$ 94,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Council District: 7	Parks - Trails
Community Plan: Navajo, Tierrasanta	Priority Score: 20
Project Status: Continuing	Priority Category: Low
Duration: 2009 - 2020	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction began in Fiscal Year 2012 and is awaiting completion of the Mission Trails Regional Park Master Plan Update anticipated for Fiscal Year 2018. This project is currently on hold due to Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District: 5	Priority Score: 62
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: High
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a Treatment Plan and Historic Structure Report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with an Historic Structures Report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report is scheduled in Fiscal Year 2016. Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: Funding previously listed in Fiscal Year 2016 as unidentified has been identified as Environmental Growth Funding and will be programmed for Fiscal Year 2018 in the amount of \$99,800. The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ -	\$ -	\$ -	\$ 99,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,880
Environmental Growth 2/3 Fund	200109	-	1,450,000	-	-	-	-	-	-	-	-	1,450,000
Regional Park Improvements Fund	200391	108,234	891,766	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 108,234	\$ 2,341,766	\$ -	\$ -	\$ 99,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,549,880

Park & Recreation

Montgomery Academy JU Improvements / S00973

Council District: 7
Community Plan: Linda Vista
Project Status: Continuing
Duration: 2009 - 2017
Improv Type: New

Bldg - Other City Facility / Structures

Priority Score: N/A
Priority Category: N/A
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turf multi-purpose sports field, decomposed granite running track, accessibility improvements, signage, baseball backstops, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, security lighting, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: Operations and maintenance funding for this facility was previously included in the Park and Recreation Budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: A total of \$240,511 in CIP Contributions from General Fund was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016, due to increased construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,000
CIP Contributions from General Fund	400265	-	240,511	-	-	-	-	-	-	-	-	240,511
Linda Vista Urban Comm	400113	682,092	12,908	-	-	-	-	-	-	-	-	695,000
Total		\$ 1,078,092	\$ 253,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,331,511

Park & Recreation

Mountain View NP Area Upgrades / S11019

Council District: 9	Parks - Neighborhood
Community Plan: Southeastern San Diego	Priority Score: 83
Project Status: Continuing	Priority Category: High
Duration: 2011 - 2017	Contact Information: Mahmalji, Samir
Improv Type: Betterment	619-533-5301
	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park and along South Boundary Street to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$947 in Park Service District funds were allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 393,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 393,500
S.E. San Diego Urban Comm	400120	753,146	421,854	-	-	-	-	-	-	-	-	1,175,000
Southcrest - Major District	400062	60,633	-	-	-	-	-	-	-	-	-	60,633
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 1,217,179	\$ 421,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,639,033

Park & Recreation

Museum of Man Roof Replacement / S11101

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 86
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2011 - 2017	619-533-7449
Improv Type: Replacement - Rehab	gfreiha@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety and minimize costly maintenance. Phase I scope of work includes re-roofing of the Administration Building, the clay tile roof on the south side of the quadrangle, the north wing of the main museum including the built-up roof, re-roofing and partial reconstruction of the carport between the north wing and the administration building, restoration of the ornamentation, restoration of the windows, repair and/or resealing of the tile domes, replacement of the finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior damaged by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Phase II construction was completed in Fiscal Year 2015.

Summary of Project Changes: Excess project budget was reduced by \$133,857, per City Council Resolution R-310155, adopted on January 4, 2016. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 660,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	485,919	(134,617)	-	-	-	-	-	-	-	-	351,302
Regional Park Improvements Fund	200391	500,000	-	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 2,115,636	\$ (134,617)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,981,020

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2011 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: \$8.0 million in Unidentified funding was added to this project to reflect the estimated total project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,776	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 9,486,726

Park & Recreation

North Ocean Beach Gateway Ph II / S12041

Parks - Community

Council District: 2	Priority Score: 35
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2013 - 2017	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disabilities Act (ADA) requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current ADA requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	200,000	-	-	-	-	-	-	-	-	-	200,000
TOT Coastal Infrastructure CIP Fund	200212	149,683	317	-	-	-	-	-	-	-	-	150,000
Total		\$ 449,683	\$ 317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Park & Recreation

North Park Mini Park & Streetscape Improvements / S10050

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2010 - 2019	619-533-4852
Improv Type: New	nantoun@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.

Operating Budget Impact: Facility will require an ongoing operational budget for personnel and non-personnel expenses. The current cost estimate of \$9,100 is based on Park and Recreation's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: A total of \$634,487 in Development Impact Fees was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$2.8 million in Redevelopment Agency funds will be transferred into the project before the end of Fiscal Year 2016. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
North Park Urban Comm	400112	-	393,569	-	-	-	-	-	-	-	-	393,569
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
NP-Tab 2009A (TE) Proceeds	400672	-	-	-	2,874,257	-	-	-	-	-	-	2,874,257
Park North-East - Park Dev Fd	400110	158,193	2,456,400	-	-	-	-	-	-	-	-	2,614,593
Total		\$ 283,193	\$ 2,889,243	\$ -	\$ 2,874,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,046,693

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.10	0.10	0.10
FUND	Total Impact \$ -	\$ -	\$ 9,188	\$ 9,524	\$ 9,699

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and is anticipated to be completed in Fiscal Year 2016. Project close out will continue thru Fiscal Year 2017.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Summary of Project Changes: \$250,000 in Redevelopment Bond Proceeds were allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 204,686	\$ (4,686)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
North Park MAD Fund	200063	-	10,000	-	-	-	-	-	-	-	-	10,000
NP 2003A (T)Bonds Rf Oper	400312	174,963	37	-	-	-	-	-	-	-	-	175,000
NP-Tab 2009A (TE) Proceeds	400672	-	250,000	-	-	-	-	-	-	-	-	250,000
Total		\$ 379,648	\$ 255,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	635,000

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Purcell, Carrie
Duration: 1994 - 2018	619-533-5124
Improv Type: Replacement	cpurcell@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue through Fiscal Year 2017. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 309,204	\$ 14,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	747,933	-	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,562,946	\$ 14,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive Grove Community Park / S15028

Parks - Community

Council District: 6	Priority Score: 65
Community Plan: Clairemont Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2015 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Construction will begin when additional funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 10,780	\$ 239,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Olive Grove - Major District	400040	-	172,849	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,175,535	2,175,535
Total		\$ 10,780	\$ 412,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,175,535	\$ 2,598,384

Park & Recreation

Olive St Park Acquisition/Development / S10051

Parks - Mini Parks

Council District: 3	Priority Score: 57
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$17,000 is based on Park and Recreation's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$570,000 in Development Impact Fees was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,260,574	1,309,426	-	-	-	-	-	-	-	-	2,570,000
Total		\$ 1,462,159	\$ 1,309,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,771,585

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.15	0.15
	Total Impact \$	\$ -	\$ -	\$ -	16,681 \$	17,186

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2024	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for Rancho Mission Canyon Slope site restoration. All future Open Space Improvements will be funded under project AGE00001, Resourced-Based Open Space Parks.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: Rancho Mission Canyon slope was completed in Fiscal Year 2016 and now is in maintenance and monitoring period.

Summary of Project Changes: The unidentified funding in the amount of \$300,000 was removed for Fiscal Year 2017 due to Rancho Mission Canyon Slope completion.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	530,666	-	-	-	-	-	-	-	-	-	530,666
Environmental Growth 2/3 Fund	200109	480,111	242,142	-	-	-	-	-	-	-	-	722,253
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
PFFA Lease Revenue Bonds 2015B-Project	400860	-	19,334	-	-	-	-	-	-	-	-	19,334
Total		\$ 1,810,777	\$ 261,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,072,253

Park & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2016 - 2020	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to thirteen (13.00) useable acres; if not, then full 20 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park, and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community.

Operating Budget Impact: Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design is anticipated to begin in Fiscal Year 2016 and development to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ 10,000	\$ -	\$ -	\$ 1,304,550	\$ 2,609,100	\$ -	\$ -	\$ -	\$ -	\$ 3,923,650
Pacific Highlands Ranch FBA	400090	-	-	-	13,000,000	18,543,176	11,543,176	-	-	-	-	43,086,352
Total		\$ -	\$ 10,000	\$ -	\$ 13,000,000	\$ 19,847,726	\$ 14,152,276	\$ -	\$ -	\$ -	\$ -	\$ 47,010,002

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2012 - 2020	619-533-3685
Improv Type: New	galvez@sanidiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP). \$3.6 million in FBA funding is anticipated to be received in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 36,607	\$ 69,299	\$ -	\$ 3,600,000	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ 7,169,905
Total		\$ 36,607	\$ 69,299	\$ -	\$ 3,600,000	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ 7,169,905

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Council District: 2	Priority Score: 84
Community Plan: Pacific Beach	Priority Category: High
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2010 - 2017	619-533-7449
Improv Type: Replacement	gfreiha@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	419,029	30,971	-	-	-	-	-	-	-	-	450,000
Total		\$ 731,741	\$ 30,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	762,712

Park & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Council District: 9	Priority Score: 62
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The current cost estimate of \$31,000 is based on Park and Recreation Department's current cost to maintain a skate park of this size.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Project is currently in design and will be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: A total of \$2.0 million in Redevelopment Bond proceeds are anticipated to be received in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 24, 2016. The project schedule was updated for Fiscal Year 2017. An additional \$3.1 million in State grant funding is anticipated to be received in Fiscal Year 2017. \$5.0 million in Unidentified funding was added to this project due to revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
CH-TAB 2010A (TE) Proceeds	400694	\$ -	\$ -	\$ -	\$ 382,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 382,038
CH-TAB 2010B (T) Proceeds	400695	-	-	-	1,665,865	-	-	-	-	-	-	1,665,865
Grant Fund - Other	600002	7,384	32,616	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	601,243	858,757	-	3,094,000	-	-	-	-	-	-	4,554,000
Mid-City - Park Dev Fund	400109	155,595	94,405	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,000,000	5,000,000
Total		\$ 764,223	\$ 985,777	\$ -	\$ 5,141,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 11,891,903

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
	Total Impact \$	\$ -	\$ 32,438	\$ 34,114	\$ 34,994	\$ 35,954

Park & Recreation

Pershing MidSch Joint Use Synthet Turf Replacement / S17007

Council District: 7	Priority Score: 59
Community Plan: Navajo	Priority Category: Medium
Project Status: New	Contact Information: Winter, James
Duration: 2017 - 2018	619-235-5257
Improv Type: Replacement - Rehab	jwinter@sandiego.gov

Description: This project provides for the replacement of the synthetic turf at the Pershing Middle School Joint Use site.

Justification: The improvements are necessary to replace the worn turf in accordance with the Joint Use Agreement between the City and the San Diego Unified School District.

Operating Budget Impact: There will be no operating budget impact. The San Diego Unified School District will perform the work and the City will provide reimbursement.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: The project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project will begin in Fiscal Year 2017 with completion of the improvements anticipated in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 500,000	\$ -	\$ 670,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,170,720
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 670,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,170,720

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 44
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2017.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017. \$200,000 in Unidentified funding was added to this project in Fiscal Year 2017, due to revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 505,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	505,090
Rancho Bernardo MAD CIP	200622	292,482	102,268	-	-	-	-	-	-	-	-	394,750
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 292,482	\$ 607,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000	\$ 1,099,840

Park & Recreation

Rancho Bernardo CP Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2011 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Rancho Bernardo-Fac Dev Fund	400099	\$ 713,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	713,104
Total		\$ 713,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	713,104

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Neighborhood

Council District: 7	Priority Score: 77
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2017. Construction anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: \$2,712 in Park Service District funds were added to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,706
Navajo Urban Comm	400116	155,138	1,115,862	-	-	-	-	-	-	-	-	1,271,000
Pk/Rec Bldg Permit Fee Dist C	400075	-	983	-	-	-	-	-	-	-	-	983
Total		\$ 157,844	\$ 1,116,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,274,689

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 65
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2012 - 2017	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Schedule: This design/build project began in Fiscal Year 2014 and construction was completed in Fiscal Year 2014.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 1,065	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,065
Carmel Mt East-Major District	400022	29,384	-	-	-	-	-	-	-	-	-	29,384
Penasquitos North-Major Dist	400024	14,374	-	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	5,547	-	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	303,956	-	-	-	-	-	-	-	-	-	303,956
Total		\$ 354,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	354,327

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 14
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
PV Est-Other P & R Facilities	400221	44,049	30,951	-	-	-	-	-	-	-	-	75,000
Total		\$ 44,049	\$ 130,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Winter, James
Duration: 2010 - 2024	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisition's for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$90,000 in Regional Parks Improvement Funds was transferred to the Coastal Erosion and Access project (AGF00006), \$175,000 was transferred to EB Scripps Park Comfort Station Replacement (S15035), and \$175,000 was transferred to Balboa Park West Mesa Comfort Station Replacement (S15036) in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. Remaining funds in this annual allocation will support existing sublet projects within regional parks.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 440,000	\$ (338,348)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,652
Total		\$ 440,000	\$ (338,348)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,652

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Lang, Heidi
Duration: 2010 - 2024	619-685-1315
Improv Type: New	hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon. Other open space systems may be included as additional acquisitions are completed. Current subprojects include La Jolla Parkway Open Space Erosion and Los Penasquitos Canyon Preserve, Black Mountain Open Space Ranger Station. Intended sub-projects for FY 2017 include West Sycamore Staging area and Tecolote Nature Center Roof Replacement. Future proposed projects (FY 2019 and 2021) include implementation of projects identified within Mission Trails Regional Park Master Plan and trail projects throughout the City's open space system.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Parks - Resource Based

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: \$60,000 in Environmental Growth funds were transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. An additional \$800,000 in Environmental Growth funding has been allocated to this project in Fiscal Year 2017. The financial schedules have been updated for the Environmental Growth funding and Regional Park Improvement funds per the latest revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
EGF CIP Fund 1/3	200110	\$ 340,483	\$ 907,175	\$ 800,000	\$ -	\$ -	\$ 871,254	\$ 1,728,088	\$ 3,214,926	\$ -	\$ -	\$ 7,861,926
Environmental Growth 2/3 Fund	200109	199,977	60,023	-	-	-	-	-	-	-	-	260,000
PV Est-Other P & R Facilities	400221	359,754	246	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	1,059,400	544,094	-	-	-	500,000	1,000,000	-	-	-	3,103,494
Total		\$ 1,959,613	\$ 1,511,539	\$ 800,000	\$ -	\$ -	\$ 871,254	\$ 2,228,088	\$ 4,214,926	\$ -	\$ -	\$ 11,585,420

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Underfunded	Contact Information: Mahmalji, Samir
Duration: 2006 - 2021	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$102,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Construction documents have been completed. This project has been put on hold until Otay Mesa Facilities Benefit Assessment (FBA) funding is received in Fiscal Year 2017 and 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$1.6 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2017 and \$3.8 million has been programmed for Fiscal Year 2018, per the Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 1,650,000	\$ 3,829,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,479,162
Otay Mesa-West (From 39067)	400093	1,946,342	1,603,658	-	-	-	-	-	-	-	-	3,550,000
Total		\$ 1,946,342	\$ 1,603,658	\$ -	\$ 1,650,000	\$ 3,829,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,029,162

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.70	0.70
	Total Impact \$	\$ -	\$ -	\$ -	\$ 98,814	\$ 101,163

Park & Recreation

Rolando Joint Use Facility Development / S15029

Council District: 4
Community Plan: Mid-City: Eastern Area
Project Status: Continuing
Duration: 2015 - 2019
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 64
Priority Category: High
Contact Information: Kuzminsky, Larry
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Mid City Urban Comm	400114	\$ 15,898	\$ 354,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Mid-City - Park Dev Fund	400109	-	10,000	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,916,399	1,916,399
Total		\$ 15,898	\$ 364,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,399	\$ 2,296,399

Park & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Council District: 5	Priority Score: 52
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2018	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project is being coordinated with community fund-raising efforts. Implementation will be scheduled when the fund-raising efforts are near completion. Installation of the improvements is anticipated to take approximately six to eight months to complete.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	\$ 13,501	\$ 386,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 13,501	\$ 386,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2005 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was anticipated to be completed in Fiscal Year 2014, but due to revised project scope, additional mitigation was required to meet permit requirements. Construction was completed in Fiscal Year 2016. The warranty period is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 15,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,087
First SD River Imp. Project CIP Fund	200054	374,459	50,541	-	-	-	-	-	-	-	-	425,000
CIP Contributions from General Fund	400265	-	440,516	-	-	-	-	-	-	-	-	440,516
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	204,081	-	-	-	-	-	-	-	-	204,081
PFFA Lease Revenue Bonds 2015B-Project	400860	-	4,316	-	-	-	-	-	-	-	-	4,316
Total		\$ 389,546	\$ 699,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,089,000

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2015 - 2018
Improv Type: New

Parks - Neighborhood

Priority Score: 19
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$130,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, comfort stations and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Construction is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 71,123	\$ 3,130,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Mira Mesa - FBA	400085	-	2,080,509	-	-	-	-	-	-	-	-	2,080,509
Mira Mesa Pk Dev Fund	400105	-	2,200	-	-	-	-	-	-	-	-	2,200
Total		\$ 71,123	\$ 5,213,536	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,284,658

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.03	1.03	1.03
	Total Impact \$	\$ -	\$ -	\$ 130,456	\$ 133,916	\$ 135,720

Park & Recreation

San Diego River Improvements / S01012

Council District: 6
Community Plan: Mission Valley
Project Status: Warranty
Duration: 2007 - 2017
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 27
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides design and construction of improvements to enhance part of the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project design was completed in Fiscal Year 2015. Design and construction will be scheduled when funding is identified.

Summary of Project Changes: This project will be closed by the end of the fiscal year. A total of \$341,094 was transferred out of this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. A new project will be created when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Environmental Growth 2/3 Fund	200109	\$ 500,000	\$ (341,094)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158,906
Total		\$ 500,000	\$ (341,094)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158,906

Park & Recreation

San Ysidro Athletic Area/Larsen Fld Lght / S11013

Council District: 8
Community Plan: San Ysidro
Project Status: Warranty
Duration: 2011 - 2016
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 83
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: Operation and maintenance funding for this facility was included in the Fiscal Year 2015 budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Construction has been completed and the Park and Recreation Department accepted the project on October 28, 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
South Bay - Major District	400070	150,067	6,233	-	-	-	-	-	-	-	-	156,300
Total		\$ 1,035,067	\$ 6,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,041,300

Park & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District: 8	Priority Score: 68
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at San Ysidro Community Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. This project will need redesign and it is anticipated that additional project funding is needed, however, the amount is undetermined at this time.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Grant Fund - Federal	600000	\$ -	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 561,000
Otay Mesa South-Major District	400072	-	159,710	-	-	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	13,836	136,164	-	-	-	-	-	-	-	-	150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	96,550	96,550
Total		\$ 13,836	\$ 856,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,550	\$ 967,260

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Phase I of this project consist of the lighting systems' design and construction of the security lighting. Phase II consists of sports field lighting and Americans with Disabilities (ADA) improvements design and construction

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction of security lighting began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction of the sports field lighting is estimated to be completed in Fiscal Year 2017, under a separate project.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 51,704	\$ 687,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	739,285
Montgomery/Waller-Major Dist	400069	1,801	27,843	-	-	-	-	-	-	-	-	29,644
Otay Mesa/Nestor Urb Comm	400125	425,000	-	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Total		\$ 513,028	\$ 715,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,228,452

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Greenstein, Howard
Duration: 1998 - 2017	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: This project will be complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project will be complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	22,251	(4,734)	-	-	-	-	-	-	-	-	17,516
Total		\$ 120,000	\$ (4,734)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	115,266

Park & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Council District: 4	Priority Score: 58
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: New	nantoun@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. If sufficient funding is available, completion of the security lighting upgrades would occur in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,858	\$ 148,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total		\$ 1,858	\$ 148,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Park & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District: 4	Priority Score: 62
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction will begin when funding has been identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$750,000 in Unidentified funding was added to this project in Fiscal Year 2017, to reflect updated construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 11,216	\$ 449,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 460,261
Skyline Hills - Major District	400066	-	7,624	-	-	-	-	-	-	-	-	7,624
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	750,000	750,000
Total		\$ 11,216	\$ 456,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	750,000	\$ 1,217,885

Park & Recreation

Solana Ranch Park / S00994

Council District: 1
Community Plan: Pacific Highlands Ranch
Project Status: Warranty
Duration: 2007 - 2016
Improv Type: New

Parks - Neighborhood

Priority Score: 73
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to Solana Ranch Elementary School in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities include a multi-purpose turf field, children's play areas, basketball court, shade structure, picnic facilities, security lighting, outdoor amphitheatre, landscaping, walking trails and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 5,753,345	\$ 1,341,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 5,753,345	\$ 1,341,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Winter, James
Duration: 2009 - 2018	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$61,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. No significant change has been made to this project for Fiscal Year 2017.

Summary of Project Changes: This park is a turn-key project with Civic San Diego who will be managing the final design and construction of the park. A total of \$2.2 million in Infrastructure Improvement funding has been programmed to this project, of which \$2.0 million is anticipated to be received in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 46,636	\$ 3,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Infrastructure Improvement - CD 2	400682	-	-	-	2,042,270	200,000	-	-	-	-	-	2,242,270
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
Total		\$ 346,319	\$ 3,681	\$ -	\$ 2,042,270	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,592,270

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
	Total Impact \$	\$ -	\$ 61,363	\$ 63,039	\$ 63,919	\$ 64,879

Park & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District: 8	Priority Score: 57
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: New	Contact Information: Winter, James
Duration: 2017 - 2019	619-235-5257
Improv Type: Replacement - Rehab	Winter, Jim

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Ave., Clay Ave., J St., and Gamma Mini Park) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: This project will begin in Fiscal Year 2017 with completion of the improvements anticipated in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
EDCD Community Fund	700042	\$ -	\$ -	\$ 675,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,000,000	-	4,000,000
Total		\$ -	\$ -	\$ 675,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,675,000

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2010 - 2017
Improv Type: Betterment

Parks - Open Space

Priority Score: 58
Priority Category: Medium
Contact Information: Freiha, George
 619-533-7449
 gfrehia@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. The project includes the removal of the Dixon Estates, pedestrian trails, observation points, implementation of a re-vegetation program, removal of exotic non-native plant, removal of the ballfield, and re-contouring of the ballfield.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: \$16,745 in State grant funding was removed from this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. \$1.8 million previously listed in Fiscal Year 2016 as unidentified have been identified, as \$1.0 million in Regional Park Improvements funding was allocated to this project in Fiscal Year 2017. An additional \$800,000 in State grant funding is anticipated to be received in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 10,999	\$ 89,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	380,000	-	-	800,000	-	-	-	-	-	-	1,180,000
Loma Portal - Major District	400052	386	-	-	-	-	-	-	-	-	-	386
Point Loma - Major District	400051	5,648	-	-	-	-	-	-	-	-	-	5,648
Regional Park Improvements Fund	200391	582,171	907,829	1,000,000	-	-	-	-	-	-	-	2,490,000
Sunset Cliffs Natural Park	200463	383,695	36,305	-	-	-	-	-	-	-	-	420,000
Total		\$ 1,362,899	\$ 1,033,135	\$ 1,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,196,034

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Council District: 2	Priority Score: 66
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2015 - 2022	619-533-7449
Improv Type: Betterment	gfreiha@sanidiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Parks - Miscellaneous Parks

Schedule: Design and environmental assessment began in Fiscal Year 2016 and are expected to continue through Fiscal Year 2017. The removal of the Lomaland Drive and Ladera Street structures (Phase I) construction is anticipated to commence in Fiscal Year 2020. The Hillside Drainage Improvement (Phase II) construction will be scheduled upon identification of funding.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017. Additional funds are projected for Fiscal Year 2018 as scope is identified and the project phases are determined. The total project cost increased and will change as project requirements and phasing become known.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 60,007	\$ 1,939,993	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 5,100,000
Sunset Cliffs Natural Park	200463	-	456,000	-	-	-	-	-	-	-	-	456,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,900,000	5,900,000
Total		\$ 60,007	\$ 2,395,993	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 5,900,000	\$ 11,456,000

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2013 - 2017	619-533-5200
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: This project is still in the design phase. It will be going to the North Park Planning Group for community input in Fiscal Year 2016. No funds for construction have been identified to date.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ 1,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
North Park MAD Fund	200063	33,199	26,801	-	-	-	-	-	-	-	-	60,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 46,891	\$ 28,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 250,000

Park & Recreation

Taft Joint Use Facility Development / S15026

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2020	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and be anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Monetary Conditions Placed on Future Deposits	200636	\$ 32,058	\$ 3,322,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Total		\$ 32,058	\$ 3,322,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 36
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2016	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation construction was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 230,800	\$ 1,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	232,131
Talmadge MAD Fund	200076	130,514	4,156	-	-	-	-	-	-	-	-	134,669
Total		\$ 361,314	\$ 5,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	366,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9	Priority Score: 55
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Medium
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2019	619-533-6670
Improv Type: Replacement	lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,625
Talmadge CIP Fund	200077	83,189	129,912	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	-	140,000	-	-	-	-	-	-	-	-	140,000
Total		\$ 83,189	\$ 280,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	363,726

Park & Recreation

Talmadge Street Improvements / S00820

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2002 - 2017	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		\$ 278,061	\$ 3,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2016	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 617,336	\$ 5,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,592
Talmadge MAD Fund	200076	-	331	-	-	-	-	-	-	-	-	331
Total		\$ 617,336	\$ 5,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2017	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting improvements under this project have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486
Total		\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486

Park & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: 53
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Medium
Project Status: New	Contact Information: Sirois, Paul
Duration: 2017 - 2018	(619) 685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries.

Justification: The Talmadge Maintenance Assessment District (MAD) Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary drawings and a traffic feasibility study have completed. Design will be scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Talmadge MAD Fund	200076	\$ -	\$ -	160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Total		\$ -	\$ -	160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7	Priority Score: 42
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Warranty	Contact Information: Sirois, Paul
Duration: 2014 - 2017	619-685-1307
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and were completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by fiscal year end.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017. In Fiscal Year 2016, City Council authorized via Resolution R-310155, adopted on January 4, 2016, transfer of \$100,000 in Development Impact Fees to this project to fully cover increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
CIP Contributions from General Fund	400265	39,443	7,557	-	-	-	-	-	-	-	-	47,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	287,918	-	-	-	-	-	-	-	-	-	287,918
PFFA Lease Revenue Bonds 2015B-Project	400860	24,614	87,468	-	-	-	-	-	-	-	-	112,082
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acq/Rec Ctr Phl	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
SC Open Sp Acq/Rec Ctr Phll	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
Tierrasanta - DIF	400098	150,000	100,000	-	-	-	-	-	-	-	-	250,000
Tierrasanta(Elliott West)Maj D	400031	3,876	-	-	-	-	-	-	-	-	-	3,876
Total		\$ 955,850	\$ 195,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,150,876

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction is anticipated to begin and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017. \$50,000 in MAD funding was allocated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Torrey Highlands MAD Fund	200074	\$ 101,306	\$ 223,694	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Total		\$ 101,306	\$ 223,694	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2011 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. This project will be in warranty phase through Fiscal Year 2017.

Summary of Project Changes: The schedule for this project has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 601,223	\$ 849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,072
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		\$ 939,528	\$ 849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 940,377

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District: 1, 5, 6	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2012 - 2017	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2016 - 2021	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$186,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and a small recreation center. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on hold pending Request for Proposal (RFP) to develop recreational improvements at this site.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	2.78	2.78	2.78
	Total Impact \$ -	\$ -	\$ 186,296	\$ 195,944	\$ 201,033

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Parks - Resource Based

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2011 - 2016	619-685-1307
Improv Type: New	psirois@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District (MAD).

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills MAD will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This project will be completed and closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Torrey Corner Mitigation Fund	400269	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
Torrey Hills MAD Fund	200070	58,672	241,328	-	-	-	-	-	-	-	-	300,000
Total		\$ 199,672	\$ 241,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000

Park & Recreation

Torrey Meadows NP South / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$107,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Torrey Highlands	400094	\$ 4,133,118	\$ 3,789,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,922,755
Total		\$ 4,133,118	\$ 3,789,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,922,755

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.95	0.95	0.95	0.95
	Total Impact \$	\$ -	\$ 106,549	\$ 109,783	\$ 111,452	\$ 113,276

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Torrey Pines Golf Course CIP Fund	700045	\$ 159,994	\$ 1,307,129	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,467,123
Total		\$ 159,994	\$ 1,307,129	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,467,123

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014. Design documents were completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 13,953,080	\$ 216,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000
Total		\$ 13,953,080	\$ 216,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000

Park & Recreation

Trail for All People / S13001

Council District: 5	Parks - Trails
Community Plan: Black Mountain Ranch	Priority Score: 54
Project Status: Warranty	Priority Category: Medium
Duration: 2013 - 2017	Contact Information: Freiha, George
Improv Type: New	619-533-7449
	gfreiha@saniego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 to avoid bird breeding season and was completed in Fiscal Year 2016. The warranty period will be complete in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - State	600001	108,772	21,228	-	-	-	-	-	-	-	-	130,000
PV Est-Other P & R Facilities	400221	50,000	-	-	-	-	-	-	-	-	-	50,000
Regional Park Improvements Fund	200391	202,378	28,622	-	-	-	-	-	-	-	-	231,000
Total		\$ 461,150	\$ 49,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	511,000

Park & Recreation

Tubman Charter School JU Improvements / S13000

Council District: 9	Priority Score: 31
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2013 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will begin upon identification of sufficient funding.

Summary of Project Changes: Development Impact Fee funding identified for the project will be added as it becomes available. The rate of funding received will depend on new development within the College Area. \$70,000 in Development Impact fees was allocated to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on January 4, 2016. \$1.4 million Development Impact funding previously programmed for Fiscal Year 2017 have been programmed for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 116,223	\$ 793,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 910,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	1,430,000	-	-	-	-	-	1,430,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	395,040	395,040
Total		\$ 116,223	\$ 793,777	\$ -	\$ -	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ 395,040	\$ 2,735,040

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.15	0.15
	Total Impact \$	\$ -	\$ -	\$ -	\$ 21,231	\$ 21,736

Park & Recreation

University Village Park Tot Lot / S13005

Council District: 1	Priority Score: 25
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2013 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost of \$29,000 is based upon the Park and Recreation Department's current cost to maintain various children's playgrounds.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2017. \$70,000 in Development Impact Fee funding was allocated to this project as a result of City Council Resolution R-310155, adopted on January 4, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
PFFA Lease Revenue Bonds 2015B-Project	400860	\$ 3,369	\$ 146,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	80,133	314,867	-	-	-	-	-	-	-	-	395,000
Total		\$ 83,755	\$ 461,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	545,253

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.12	0.12	0.12	0.12	0.12
	Total Impact \$	26,390 \$	26,601 \$	26,876 \$	26,876 \$	26,876

Park & Recreation

Valencia Park Acquisition & Development / S11103

Parks - Mini Parks

Council District: 4	Priority Score: 61
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2019	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$16,000 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design is scheduled for Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: \$344,000 in CIP Contributions from Fund 400120 - S.E. San Diego Urban Comm. funding was transferred to this project in Fiscal Year 2016, per City Council Resolution R-310155, adopted on December 14, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	127,437	950,563	-	-	-	-	-	-	-	-	1,078,000
Valencia Park - Major District	400065	1,960	6,489	-	-	-	-	-	-	-	-	8,449
Total		\$ 358,758	\$ 957,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,315,810

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.20	0.20	0.20
	Total Impact \$	\$ -	\$ -	\$ 15,874	\$ 16,546	\$ 16,897

Park & Recreation

Wagenheim Joint Use Facility / S15007

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2015 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 59
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, Americans with Disabilities (ADA) upgrades and improvements to comply accessibility guidelines and could include a comfort station.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$279,000 in unidentified funding was added to this project in Fiscal Year 2017 due to revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 71,084	\$ 5,016,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,087,168
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	279,000	279,000
Total		\$ 71,084	\$ 5,016,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	279,000	\$ 5,366,168

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.28	0.28	0.28	0.00
Total Impact \$	\$ -	\$ 47,493	\$ 48,433	\$ 48,924	\$ 22,354

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Council District: 4
Community Plan: Mid-City: Eastern Area
Project Status: Warranty
Duration: 2014 - 2016
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 21
Priority Category: Low
Contact Information: Nutter, Daniel
 619-533-7492
 dnutter@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ 36,895	\$ 3,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total		\$ 36,895	\$ 3,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7	Priority Score: 67
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turfed multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost estimate of \$103,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: \$51,244 in Private and Others Contribution was added to this project in Fiscal Year 2016, per City Council Resolution 310155, adopted on January 4, 2016. The project schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CIP Contributions from General Fund	400265	52,991	9	-	-	-	-	-	-	-	-	53,000
Private & Others Contrib-CIP	400264	1,992,000	51,244	-	-	-	-	-	-	-	-	2,043,244
Serra Mesa - Urban Community	400132	1,215,591	(15,591)	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 3,310,583	\$ 35,661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,346,244

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.76	0.76	0.76	0.76	0.76
	Total Impact \$	102,496 \$	103,826 \$	105,323 \$	105,326 \$	105,326 \$

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District (MAD). The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2015. Project warranty ended in Fiscal Year 2016.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Rancho Bernardo MAD CIP	200622	40,391	14,976	-	-	-	-	-	-	-	-	55,367
Total		\$ 40,391	\$ 29,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	70,367

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Balboa Park West-Major Dist	400054	\$ -	\$ 292,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,630
Uptown Urban Comm	400121	364,960	380,040	-	-	-	-	-	-	-	-	745,000
Total		\$ 364,960	\$ 672,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,037,630

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.10	0.10	0.10	0.10	0.10
	Total Impact \$	11,484 \$	11,660 \$	11,857 \$	11,857 \$	11,857

Park & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$22,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ -	\$ 287,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,402
CIP Contributions from General Fund	400265	-	976,743	-	-	-	-	-	-	-	-	976,743
Mid City Urban Comm	400114	-	1,090,000	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	768,264	358,370	-	-	-	-	-	-	-	-	1,126,634
Total		\$ 768,264	\$ 2,712,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,480,779

Operating Budget Impact

Department - Fund		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Park & Recreation - GENERAL FUND	FTEs	0.00	0.20	0.20	0.20	0.20
	Total Impact \$	\$ -	\$ 21,574	\$ 22,245	\$ 22,597	\$ 22,983

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Cuervo Adobe Improvements / S14006	\$ 621,368	\$ 15,368	2.5%	This project provides for drainage improvements and reconstruction/stabilization of the El Cuervo wall ruins. Construction phase is currently unfunded.
Wagenheim Joint Use Facility / S15007	5,366,168	279,000	5.2%	This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, Americans with Disabilities (ADA) upgrades and improvements to comply accessibility guidelines and could include a comfort station. Unidentified funding in the amount of \$279,000 is for construction purposes.
San Ysidro Community Park ADA Improvements / S15033	967,260	96,550	10.0%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements for all areas to the park including buildings, exterior areas, children's play area and paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Coast Blvd Walkway Improvements / S15001	576,000	66,000	11.5%	This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline." The construction phase of this project is currently unfunded.
Tubman Charter School JU Improvements / S13000	2,735,040	395,040	14.4%	This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades. Construction is unfunded.
Pomerado Median Improve-N of R Bernardo / S10035	1,099,840	200,000	18.2%	This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements. The construction phase of this project is currently unfunded.
Coastal Erosion and Access / AGF00006	3,312,872	1,100,000	33.2%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Memorial Comm Pk Playground ADA Upgrades / S16020	1,864,000	690,872	37.1%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area, comfort station, and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Park de la Cruz Neighborhood Park Improvements / S15003	11,891,903	5,000,000	42.0%	Renovation of the Park de la Cruz Community Center and Gymnasium (former Copley Family YMCA building) requires an additional \$5.0 million.
Sunset Cliffs Park Drainage Improvements / L14005	11,456,000	5,900,000	51.5%	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase II construction is unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Skyline Hills Community Park ADA Improve / S15038	1,217,885	750,000	61.6%	This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. The construction phase of this project is currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	250,000	175,000	70.0%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Gamma Street Mini-Park ADA Improvements / S15032	1,751,348	1,301,348	74.3%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area and paths of travel at Gamma Street Mini-Park to comply with federal and State accessibility requirements. Construction amount is unfunded.
ADA Improvements & Expansion of Paradise Senior Ce / S15002	3,290,554	2,590,554	78.7%	The portion of this project related to the expansion on this facility is currently unfunded.
Chollas Community Park / S00654	30,175,562	23,961,082	79.4%	This project provides for the design and development of North Chollas Community Park. Construction of future phases of the park are currently unfunded.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,057	820,000	79.7%	Construction phase is currently unfunded.
Rolando Joint Use Facility Development / S15029	2,296,399	1,916,399	83.5%	This project provides for the design and construction of a joint use facility at Rolando Park Elementary. Construction is unfunded.
Olive Grove Community Park / S15028	2,598,384	2,175,535	83.7%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
NTC Aquatic Center / S10000	9,486,726	8,000,000	84.3%	This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design is currently unfunded.
Children's Park Improvements / S16013	3,900,000	3,300,000	84.6%	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building. Construction is unfunded.
Southeastern Mini Park Improvements / L16000	4,675,000	4,000,000	85.6%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area and paths of travel at four mini parks (Island Ave., Clay Ave., J St., and Gamma Mini-Park) to comply with federal and State accessibility requirements. Construction amount is unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Keiller Neighborhood Park ADA Improvements / S15030	764,000	654,000	85.6%	This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at Keiller Neighborhood Park to comply with federal and State accessibility requirements. Construction amount is unfunded.
Golf Course Drive Improvements / S15040	2,000,000	1,820,977	91.0%	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Beyer Park Development / S00752	11,888,000	11,104,000	93.4%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	2,439,886	2,329,886	95.5%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with federal and State accessibility requirements. Construction amount is unfunded.
Kumeyaay Lakes Berm Restoration and Dredg / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation	\$ 92,936,543			

Police



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The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2016 CIP Accomplishments

In Fiscal Year 2016, the Police Department accomplished the following:

- Finalized architectural design for the Police Shooting Range Refurbishment Project and obtained permits for construction.
- Finalization of an agreement with selected Computer Aided Dispatch (CAD) System vendor and City Council approval of the agreement.
- Replacement of the two cooling towers as part of the Police Headquarters Co-generation Re-power project.

2017 CIP Goals

In Fiscal Year 2017, the Police Department anticipates accomplishing the following:

- Installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completion of feasibility study for Police Headquarters infrastructure improvements, including the replacement of the facility's elevators and energy management system.
- Replacement of the existing chillers in the Police Headquarters building with new energy efficient turbo chillers as part of the Headquarters Co-generation Re-power Project.
- Begin construction of the initial phase of the Police Range Refurbishment Project, which includes Americans with Disabilities Act (ADA) improvements to existing restrooms and walkways; the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.
- Completion of parking lot resurfacing projects at ten area stations, including Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western.
- Completion of emergency generator switch gear replacement at four area stations, including Western, Northern, Eastern, and Northeastern.
- Completion of air conditioning unit replacement at five area stations, including Western, Northeastern, Air Support, Headquarters and Central.
- Completion of parking lot lighting replacement at two area stations, including Mid-City and Western.



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Police

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 9,080,898	\$ -	\$ -	\$ 9,080,898
Enterprise Radio/Phone Logger / S15025	1,697,882	-	-	1,697,882
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	983,085	-	750,000	1,733,085
Police Range Refurbishment / S10118	976,219	-	7,999,593	8,975,812
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 14,473,359	\$ -	\$ 8,749,593	\$ 23,222,952



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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2013 - 2018	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

Operating Budget Impact: Maintenance is projected to be \$786,743 in Fiscal Year 2019, \$794,841 in Fiscal Year 2020, \$803,182 in Fiscal Year 2021 and \$827,277 in Fiscal Year 2022. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation began in Fiscal Year 2016, with projection of completion in Fiscal Year 2018.

Summary of Project Changes: \$5.1 million in CIP contributions from the General Fund was added to support this project in Fiscal Year 2016. No additional funding will be added and future year funding has been removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,862,926	\$ 3,217,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,080,898
Total		\$ 5,862,926	\$ 3,217,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,080,898

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Police - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 786,743	\$ 794,841	\$ 803,182

Police

Enterprise Radio/Phone Logger / S15025

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2015 - 2016	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Enterprise Radio/Phone Logger project is a joint project between the Police and the Fire-Rescue Departments, and potentially other stakeholders within the City of San Diego. The Radio/Phone Logger records radio and phone traffic for Police and Fire, including 9-1-1 telephone calls.

Justification: The Police Department had an antiquated radio/phone logger system that was in service for many years and had become unreliable. The new system includes redundancy and back-up capabilities with the Fire-Rescue Department.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015 and was completed in the third quarter of Fiscal Year 2016.

Summary of Project Changes: This project was completed in third quarter of Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
CIP Contributions from General Fund	400265	\$ 557,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 557,726
Grant Fund - State	600001	1,140,156	-	-	-	-	-	-	-	-	-	1,140,156
Total		\$ 1,697,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,697,882

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2015 - 2016	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015 and was completed in the third quarter of Fiscal Year 2016.

Summary of Project Changes: This project was completed in the third quarter of Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: 78
Community Plan: Centre City	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2011 - 2018	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be rehabilitated to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with a more reliable system.

Operating Budget Impact: The equipment will be maintained by City staff. Natural gas and associated maintenance expenses are estimated to not exceed \$15,000, annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: Additional funding will be added to complete the project construction in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 634,965	\$ 348,120	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,733,085
Total		\$ 634,965	\$ 348,120	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,733,085

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND					
Total Impact \$	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: 81
Community Plan: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2011 - 2020	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: This project will provide for the refurbishment of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems, in addition to other needed improvements throughout the site.

Justification: This project will provide for the refurbishment of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City/City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of first phase began in Fiscal Year 2016 with the available funding. Construction of future phases will be scheduled pending identification of funding.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$1.0 million from Fund 400006, C.O.-Pueblo Land/Pol. Decentra, was transferred from this project to other priority projects that had identified funding needs. \$1.0 million in CIP contributions from General Fund were added in Fiscal Year 2016 per City Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 1,752,913	\$ (930,049)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 822,864
Capital Outlay Fund	400002	45,712	-	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	96,719	-	-	-	-	-	-	-	-	-	96,719
CIP Contributions from General Fund	400265	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,999,593	6,999,593
Total		\$ 1,906,267	\$ (930,049)	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,999,593	\$ 8,975,812

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2003 - 2016	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: In 2001, the City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description was preliminary and the scope of work was not established; only planning and other preliminary activities have been performed to-date.

Summary of Project Changes: This project is anticipated to be cancelled. Design and construction of a public safety training institute may be revisited in the future when project funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Police

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$ 8,975,812	\$ 6,999,593	78.0%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction of future phases is unfunded.
Total - Police	\$ 6,999,593			



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 171 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Penasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2016 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works - Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects.

The Department is mandated by the Compliance Order to award 10 miles of cast iron water main replacement per fiscal year. The Department will meet the compliance order and anticipates to award 30 to 35 water miles in Fiscal Year 2016. In addition, the Department is projecting to complete the replacement and rehabilitation of 45 miles of sewer mains by the end of the fiscal year.

Construction was completed on the Point Loma Grit Processing Improvements Project, which consisted of upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant and the installation of new grit agitation blowers enclosed in a sound dampening facility and associated air piping.

Construction was completed on the Scripps Ranch Pump Station, which included the construction of a new water pump station located 0.25 miles west of the Miramar Water Treatment Plant. The new Scripps Ranch Pump Station will provide the water demands of the Scripps Miramar Ranch and Miramar Ranch North zones with a total pump station capacity of 17.2 million gallons per day.

Construction was completed on the Upas Street Pipeline Replacement Phase I, which included the replacement of 0.77 miles of cast iron water mains along Park Boulevard and 5th Avenue.

Public Utilities

Construction started on Phase II in August 2015 and on Phase III in December 2015, which includes the replacement of 4.90 miles of 30-inch cast iron water mains and the installation of parallel distribution mains along Upas Street, as well as, the installation of four pressure reducing stations and associated SCADA and electrical components.

Construction continues on the seven emergency generators at the existing Sewer Pump Stations 1, 64, 65, Penasquitos, North City Water Reclamation Plant, and Environmental Monitoring Technical Services (EMTS) laboratory to provide emergency backup power. This project will be completed in Fiscal Year 2016.

Construction continues on the Otay 1st Pipeline University Heights, which consists of the installation of approximately 5,100 linear feet of new 16-inch PVC pipe and the abandonment of approximately 6,860 linear feet of existing 30-inch water mains.

Construction continues on the South Bay Water Reclamation Plant Demineralization project, which includes the relocation of two trailer mounted Electro Dialysis Reversal (EDR) units from the North City to South Bay Plant. This project also includes the addition/modifications of civil, mechanical, electrical, chemical, and control system integration of these units to the South Bay Plant. The EDR units will enable the plant to control regulated levels of chloride and maintain the Total Dissolved Solids level below 1000 mg/L. This project is anticipated to be completed by the end Fiscal Year 2016.

In addition to the Capital Improvement Projects, the Department televised 32.7 miles of sewer mains in Fiscal Year 2016. To date, over 1,909 miles of sewer mains have been assessed and more than 615 miles have been identified for replacement or rehabilitation.

2017 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 45 sewer miles and 30-35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 40-60 miles of sewer mains per year.

Furthermore, the Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for approximately \$2.1 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities (based on FY 2015 calculations and in current year dollars).

Public Utilities

Fiscal Year 2017 goals for Pure Water San Diego include: 1) Finalizing all predesigns for the North City Advanced Water Purification Facilities; 2) Completing the Consultant selection process for Morena Blvd Pump Station and Force main/Brine Pipeline; 3) Completing the consultant selection process for the North City Water Reclamation Plant Expansion; 4) Initiate prequalification testing for water purification equipment; and 5) Completing grant-funded research of treatment and monitoring strategies that could support conveying purified water directly to a smaller reservoir such as Miramar Reservoir.



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Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 2,171,187	\$ 750,000	\$ 11,818,813	\$ 14,740,000
69th & Mohawk Pump Station / S12011	2,114,629	6,000,000	10,172,371	18,287,000
Alvarado 2nd Extension Pipeline / S12013	203,986	1,500,000	46,066,000	47,769,986
Alvarado Trunk Sewer Phase IV / S15019	2,200,000	1,000,000	18,600,000	21,800,000
Backup Generators at SPS's, TP & EMTS / S12036	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / S12035	8,835,110	-	-	8,835,110
Bayview Reservoir Solar Project / S14021	2,325,000	-	-	2,325,000
Catalina 12inch Cast Iron Mains / S12008	4,867,184	6,072,816	1,540,000	12,480,000
Chollas Building / S11025	7,100,000	4,500,000	13,600,000	25,200,000
Cielo & Woodman Pump Station / S12012	1,532,000	2,085,000	3,644,718	7,261,718
Corrosion Control / AKA00001	498,943	-	-	498,943
Dams and Reservoirs / ABK00001	1,566,355	-	562,844	2,129,199
Del Mar Heights Pipeline Relocation / S00070	4,350,000	1,400,000	2,200,000	7,950,000
EMTS Boat Dock and Steam Line Relocation / S00319	2,018,535	-	-	2,018,535
El Monte Pipeline No 2 / S10008	2,748,000	200,000	14,973,010	17,921,010
Freeway Relocation / AKB00002	1,872,062	595,273	400,000	2,867,335
Groundwater Asset Development Program / ABM00001	877,605	100,000	2,938,239	3,915,844
Harbor Dr TS Participation Agreement / RD16001	-	2,991,250	10,131,672	13,122,922
Harbor Drive Pipelines Replacement / S12028	10,836,398	-	-	10,836,398
Harbor Drive Trunk Sewer Replacement / S00336	10,829,797	-	-	10,829,797
I AM San Diego Project / S14000	21,075,531	22,700,030	5,992,678	49,768,239
Instrumentation and Control / AKB00007	1,000,000	-	2,000,000	3,000,000
La Jolla Scenic Drive 16inch Main / S12009	1,207,044	4,832,598	2,241,158	8,280,800
La Jolla View Reservoir / S15027	1,545,000	500,000	14,755,000	16,800,000
Large Diameter Water Transmission PPL / AKA00003	12,552,645	2,250,000	47,546,372	62,349,017
Lindbergh Field 16" CI Main Replacement / S10055	3,357,779	-	-	3,357,779
Little McGonigle Ranch Road Pipeline / S00069	2,657,000	-	2,600,000	5,257,000
Lower Otay Outlet Tower / S12018	500,000	500,000	990,811	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	3,100,000	-	-	3,100,000
MBC Biosolids Storage Silos / S00322	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	6,615,612	1,100,000	-	7,715,612
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Metro Facilities Control Systems Upgrade / L10000	3,725,175	-	-	3,725,175
Metro Treatment Plants / ABO00001	8,831,235	1,500,000	904,649	11,235,884
Metropolitan System Pump Stations / ABP00002	13,290,123	-	2,823,507	16,113,630
Metropolitan Waste Water Department Trunk Sewers / AJB00001	15,623,615	3,600,000	11,140,586	30,364,201
Miramar Clearwell Improvements / S11024	8,632,000	22,180,091	83,916,653	114,728,744
Montezuma/Mid-City Pipeline Phase II / S11026	4,518,200	3,500,000	23,536,800	31,555,000
Morena Pipeline / S16027	196,014	1,500,000	24,210,000	25,906,014

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Morena Reservoir Outlet Tower Upgrade / S00041	2,680,000	4,300,000	12,020,000	19,000,000
NCWRP Sludge Pump Station Upgrade / S00309	1,207,096	-	-	1,207,096
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000
North City Reclamation System / AHC00002	4,730,346	-	-	4,730,346
Otay 1st/2nd PPL Abandon E of Highland / S11027	6,833,390	-	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	1,963,051	900,000	26,577,449	29,440,500
Otay Second Pipeline Relocation-PA / S15016	1,634,092	-	23,940,408	25,574,500
Otay WTP Concrete Work / S11059	2,751,306	-	-	2,751,306
PS 84 Upgrade & PS 62 Abandon / S00308	10,320,400	-	-	10,320,400
PS Upgrades Group 1 North County / S00303	16,116,827	-	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	8,370,000	7,000,000	27,630,000	43,000,000
PURE Water Program / ALA00001	23,693,478	76,000,000	934,652,300	1,034,345,778
Pacific Beach Pipeline South (W) / S12015	3,445,000	5,900,000	18,171,758	27,516,758
Pipeline Rehabilitation / AJA00002	101,942,883	43,000,000	58,487,355	203,430,238
Point Loma Grit Processing Improvements / S00315	37,095,037	-	-	37,095,037
Pressure Reduction Facility Upgrades / AKA00002	350,000	-	-	350,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	6,564,099	-	-	6,564,099
Pump Station Restorations / ABP00001	9,383,023	-	7,294,659	16,677,682
Reclaimed Water Extension / AHC00001	159,125	-	-	159,125
Reclaimed Water Retrofit / AHC00003	250,002	-	-	250,002
Recycled Water System Upgrades / S10010	2,150,000	-	-	2,150,000
Recycled Water Systems Upgrades / AHC00004	337,422	950,000	-	1,287,422
Recycled Water Tank Modifications / S12014	1,400,000	-	-	1,400,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Scripps Ranch Pump Station / S12019	11,636,730	-	-	11,636,730
Sewer CIP Emergency Reserve / S00342	5,000,000	-	-	5,000,000
Sewer Main Replacements / AJA00001	195,590,178	45,300,000	130,153,788	371,043,966
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	11,547,946	3,400,000	14,478,438	29,426,384
Tecolote Canyon Trunk Sewer Improvement / S15020	1,600,000	-	15,260,000	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	11,258,000	-	3,389,303	14,647,303
University Ave Pipeline Replacement / S11021	14,248,593	7,450,000	4,551,407	26,250,000
University Heights Water Tower Seismic Retrofit / S17006	-	600,000	548,000	1,148,000
Unscheduled Projects / AJA00003	7,583,037	2,500,000	667,348	10,750,385
Upas St Pipeline Replacement / S11022	19,296,326	14,600,000	-	33,896,326
Water & Sewer Group Job 816 (W) / S13015	6,758,375	8,850,000	1,485,509	17,093,884
Water CIP Emergency Reserve / S00048	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,724,930	1,500,000	-	17,224,930
Water Main Replacements / AKB00003	190,699,408	8,624,318	248,345,129	447,668,855

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Water Pump Station Restoration / ABJ00001	8,010,181	3,710,000	20,943,212	32,663,393
Water Treatment Plants / ABI00001	4,469,940	-	1,093,285	5,563,225
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$ 994,914,631	\$ 325,941,376	\$1,922,333,181	\$3,243,189,188



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Public Utilities

30th Street Pipeline Replacement / S12010

Council District: 3, 8
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego
Project Status: Continuing
Duration: 2014 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 93
Priority Category: Medium
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: This project will replace approximately 5.45 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: The pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone). This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,864,393	\$ 306,794	\$ 750,000	\$ -	\$ 7,740,000	\$ 4,078,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000
Total		\$ 1,864,393	\$ 306,794	\$ 750,000	\$ -	\$ 7,740,000	\$ 4,078,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000

Public Utilities

69th & Mohawk Pump Station / S12011

Council District: 9
Community Plan: College Area, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2013 - 2020
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 96
Priority Category: High
Contact Information: Garcia, Alex
 619-533-3634
 agarcia@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village pressure Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II which has a concurrent construction schedule.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,349,025	\$ 765,604	\$ 6,000,000	\$ -	\$ 7,100,000	\$ 3,072,371	\$ -	\$ -	\$ -	\$ -	\$ 18,287,000
Total		\$ 1,349,025	\$ 765,604	\$ 6,000,000	\$ -	\$ 7,100,000	\$ 3,072,371	\$ -	\$ -	\$ -	\$ -	\$ 18,287,000

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Council District: 2, 7	Priority Score: 92
Community Plan: Mission Valley, Linda Vista, Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Bose, Sheila
Duration: 2016 - 2022	619-533-4698
Improv Type: Expansion	sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd PL westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.23 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch AC pipe (approx. 1,470 LF/ .28 mile) just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr (approx. 2,241 LF/ .43 mile), connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. Total length of this project is approximately 6.66 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado WTP, the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$16.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 7,589	\$ 196,397	\$ 1,500,000	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 20,000,000	\$ 19,066,000	\$ -	\$ -	\$ 47,769,986
Total		\$ 7,589	\$ 196,397	\$ 1,500,000	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 20,000,000	\$ 19,066,000	\$ -	\$ -	\$ 47,769,986

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Council District: 7, 9
Community Plan: Navajo, College Area
Project Status: Continuing
Duration: 2015 - 2025
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: 84
Priority Category: Medium
Contact Information: Batta-Hajjawi, Nabil
 619-533-4145
 nbatta@sandiego.gov

Description: This project will replace and upsize 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost decreased by \$4.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Muni Sewer Utility - CIP Funding Source	700008	\$ 99,454	\$ 2,100,546	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 250,000	\$ 14,000,000	\$ 2,350,000	\$ -	\$ -	\$ 21,800,000
Total		\$ 99,454	\$ 2,100,546	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 250,000	\$ 14,000,000	\$ 2,350,000	\$ -	\$ -	\$ 21,800,000

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Council District: 1, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2017
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Dadachanji, Chisti
 858-654-4493
 pdadachanji@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design and construction began in Fiscal Year 2013 and are scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,578,925	\$ 1,657,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	8,482,300	1,027,078	-	-	-	-	-	-	-	-	9,509,378
Total		\$ 15,061,225	\$ 2,684,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,745,600

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Council District: 2
Community Plan: Clairemont Mesa
Project Status: Warranty
Duration: 1999 - 2018
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Batta-Hajjawi, Nabil
 619-533-4145
 nbatta@sandiego.gov

Description: This project includes the installation of 4,992 feet of 8-inch, 15-inch, 20-inch, and 21-inch sewer pipe via tunneling and open trench construction and other related work.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,835,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,835,110
Total		\$ 8,835,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,835,110

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District: 1	Priority Score: 90
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2015 - 2018	619-533-3634
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project includes the design, installation, and interconnection of a 500 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Energy Conservation Program CIP Fund	200225	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	65,401	1,934,599	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 65,401	\$ 2,259,599	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,325,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2014 - 2019
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 98
Priority Category: High
Contact Information: Ninh, Michael
 619-533-7443
 mninh@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost decreased by \$484,352 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,487,655	\$ 2,379,529	\$ 6,072,816	\$ -	\$ 1,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,480,000
Total		\$ 2,487,655	\$ 2,379,529	\$ 6,072,816	\$ -	\$ 1,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,480,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 9	Priority Score: 65
Community Plan: Eastern Area (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2011 - 2020	619-533-6653
Improv Type: Replacement	nlewis@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2016 and are scheduled to be completed in Fiscal Year 2019.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Summary of Project Changes: The total project cost increased by \$2.7 million in part as a result of the creation of a sublet S15043, Chollas Material Bins. \$1.2 million was appropriated to this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 774,367	\$ 6,075,158	\$ 4,500,000	\$ -	\$ 8,600,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 24,949,525
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 1,024,842	\$ 6,075,158	\$ 4,500,000	\$ -	\$ 8,600,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 25,200,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2014 - 2020
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 90
Priority Category: High
Contact Information: Garcia, Alex
 619-533-3634
 agarcia@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day (mgd) to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19. This project will be closely coordinated with the Otay 2nd Pipeline Phase 1 project.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 561,160	\$ 970,840	\$ 2,085,000	\$ -	\$ 2,760,000	\$ 884,718	\$ -	\$ -	\$ -	\$ -	\$ 7,261,718
Total		\$ 561,160	\$ 970,840	\$ 2,085,000	\$ -	\$ 2,760,000	\$ 884,718	\$ -	\$ -	\$ -	\$ -	\$ 7,261,718

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 50,153	\$ 448,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 498,943
Total		\$ 50,153	\$ 448,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 498,943

Public Utilities

Dams and Reservoirs / ABK00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Bldg - Water - Reservoirs/Dams

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$636,791 due to revised requirements. In addition, \$4.6 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 323,952	\$ 1,242,403	\$ -	\$ -	\$ 562,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,129,199
Total		\$ 323,952	\$ 1,242,403	\$ -	\$ -	\$ 562,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,129,199

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2019	619-446-5421
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Water - Distribution Sys - Distribution

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 (Carmel Valley Road to Mona Lane) is contingent upon Public Facilities Financing Program approval.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 4,287,877	\$ 62,123	\$ 1,400,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,950,000
Total		\$ 4,287,877	\$ 62,123	\$ 1,400,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,950,000

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2012 - 2018
Improv Type: New

Bldg - MWWD - Laboratories

Priority Score: 81
Priority Category: Medium
Contact Information: Eling, Michael
 858-292-6477
 melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design was completed in Fiscal Year 2016, construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 112,479	\$ 1,906,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 112,479	\$ 1,906,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Potenciano, Jerome
Duration: 2010 - 2020	858-654-4437
Improv Type: Replacement - Rehab	jpotenciano@sandiego.gov

Description: This project consists of the replacement of three pipe segments and the El Monte Valve Structure as well as the repair of the Grossmont tunnel liner as identified in the 2015 condition assessment report. This project also includes spot repair of pipe walls and joints for the pipeline.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce the amount of leakage currently being experienced. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design is scheduled to start in Fiscal Year 2017 and be completed in Fiscal Year 2018. Construction is scheduled to start in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$15.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,693,544	\$ 53,477	\$ 200,000	\$ -	\$ 1,300,000	\$ 7,000,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ 17,920,031
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,694,523	\$ 53,477	\$ 200,000	\$ -	\$ 1,300,000	\$ 7,000,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ 17,921,010

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$595,273 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 22,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,532
Water Utility - CIP Funding Source	700010	1,347,777	333,312	595,273	-	100,000	100,000	100,000	100,000	-	-	2,676,361
Water Utility Operating Fund	700011	168,442	-	-	-	-	-	-	-	-	-	168,442
Total		\$ 1,538,750	\$ 333,312	\$ 595,273	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,867,335

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2024	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$23,367 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 169,353	\$ 708,252	\$ 100,000	\$ -	\$ 1,245,831	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ 3,915,844
Total		\$ 169,353	\$ 708,252	\$ 100,000	\$ -	\$ 1,245,831	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ 3,915,844

Public Utilities

Harbor Dr TS Participation Agreement / RD16001

Council District: 3, 8
Community Plan: Barrio Logan
Project Status: Continuing
Duration: 2016 - 2019
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: 89
Priority Category: High
Contact Information: Wilson, Leonard
 619-446-5421
 llwilson@sandiego.gov

Description: Participation agreement with Ballpark Village LLC to upsize the existing Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive). The term of the agreement is four (4) years. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known nationwide as a high risk of catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Design began in December 2015 and construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	\$ 2,991,250	\$ 250,000	\$ 7,636,027	\$ 2,245,645	\$ -	\$ -	\$ -	\$ -	\$ 13,122,922
Total		\$ -	\$ -	\$ 2,991,250	\$ 250,000	\$ 7,636,027	\$ 2,245,645	\$ -	\$ -	\$ -	\$ -	\$ 13,122,922

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Water - Distribution Sys - Transmission

Council District: 2	Priority Score: 97
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2008 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,341
Water Utility - CIP Funding Source	700010	10,714,656	68,401	-	-	-	-	-	-	-	-	-	10,783,057
Total		\$ 10,767,997	\$ 68,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,836,398

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Council District: 8
Community Plan: Barrio Logan
Project Status: Warranty
Duration: 2000 - 2017
Improv Type: Expansion

Wastewater - Collection Sys - Trunk Swr

Priority Score: 90
Priority Category: High
Contact Information: Spier, Carl
 619-533-5126
 cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$1.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	9,639,147	209,551	-	-	-	-	-	-	-	-	9,848,698
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 10,620,246	\$ 209,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,829,797

Public Utilities

I AM San Diego Project / S14000

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Noel, Erin
Duration: 2013 - 2019	619-533-3640
Improv Type: Replacement	enoel@sandiego.gov

Description: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. The Infrastructure Asset Management (IAM) System will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments. The City has identified the I AM San Diego project as a critical step toward full replacement of existing disparate and outdated maintenance management systems now in use in phase 1 participating departments. IAM will serve as the foundation for future phases of implementation by other City departments.

Justification: The City owns and maintains a large and complex network of infrastructure assets valued in the billions. Currently, the City has many outdated and obsolete departmental maintenance management systems with varying degrees of sophistication that are not integrated. The IAM System will replace 32 applications citywide. Integration with the City's existing SAP functions, such as inventory and procurement, will increase efficiencies in work management. Additionally, the City has aging and deteriorating assets and a backlog of deferred maintenance and capital projects. The approach to maintenance for non-utility assets has primarily been reactive. The IAM System will transform the City's approach from reactive to proactive maintenance based on life cycle management which will minimize life cycle costs for assets and optimize the City's limited funds.

Bldg - Other City Facility / Structures

Operating Budget Impact: The project team is currently developing a business case to determine the return on investment and assess current versus future ongoing software maintenance costs. Principal and Interest for the CIP Lease Financing will be funded through the operating budget of the three departments currently involved in this project. If additional costs are identified, the operating budget impact will be updated as appropriate.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is currently in pre-planning and will officially begin when the System Integrator is on board in the first half of Fiscal Year 2016. The project is anticipated to be completed in Fiscal Year 2018. Upon project completion, the system will be transferred to the Department of Information Technology, which will manage and support the system.

Summary of Project Changes: The total project cost increased by approximately \$9.0 million due to other City Departments participating in this project. This project was previously published under the title EAM ERP Implementation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Lease Financing	200724	\$ -	\$ -	\$ 6,810,009	\$ -	\$ 1,098,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,908,490
Metro Sewer Utility - CIP Funding Source	700009	1,086,107	2,182,814	3,495,805	-	1,076,723	-	-	-	-	-	7,841,449
Muni Sewer Utility - CIP Funding Source	700008	1,876,002	3,770,316	6,038,208	-	1,859,795	-	-	-	-	-	13,544,321
OneSD Support Fund	200610	1,661,759	4,555,041	-	-	-	-	-	-	-	-	6,216,800
Water Utility - CIP Funding Source	700010	1,974,740	3,968,752	6,356,008	-	1,957,679	-	-	-	-	-	14,257,179
Total		\$ 6,598,607	\$ 14,476,924	\$ 22,700,030	\$ -	\$ 5,992,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,768,239

Operating Budget Impact

Department - Fund	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Department of IT - SAP SUPPORT FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 210	\$ 516	\$ 613	\$ 613	\$ 613
General Services - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 176,579	\$ 435,082	\$ 517,006	\$ 517,006	\$ 517,006
Transp & Storm Water - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 346,409	\$ 853,534	\$ 1,014,250	\$ 1,014,250	\$ 1,014,250

Public Utilities

Instrumentation and Control / AKB00007

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Water Utility - CIP Funding Source	700010	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 3,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 3,000,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Ninh, Michael
Duration: 2015 - 2019	619-533-7443
Improv Type: Expansion	mninh@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost decreased by \$798,298 due to revised requirements. In addition, \$3.9 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 116,274	\$ 1,090,770	\$ 4,832,598	\$ -	\$ 2,241,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,280,800
Total		\$ 116,274	\$ 1,090,770	\$ 4,832,598	\$ -	\$ 2,241,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,280,800

Public Utilities

La Jolla View Reservoir / S15027

Council District: 1
Community Plan: La Jolla
Project Status: Continuing
Duration: 2011 - 2021
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 96
Priority Category: High
Contact Information: Garcia, Alex
 619-533-3634
 agarcia@sandiego.gov

Description: This project will provide for the construction of a new 3.11 MG prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline, and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate HGL, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: Total project cost increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,437,283	\$ 107,717	\$ 500,000	\$ -	\$ -	\$ 6,755,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 16,800,000
Total		\$ 1,437,283	\$ 107,717	\$ 500,000	\$ -	\$ -	\$ 6,755,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 16,800,000

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$7.0 million due to revised requirements. In addition, \$1.3 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,520,085	\$ 7,032,560	\$ 2,250,000	\$ -	\$ 11,345,499	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ -	\$ -	\$ 62,349,017
Total		\$ 5,520,085	\$ 7,032,560	\$ 2,250,000	\$ -	\$ 11,345,499	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ -	\$ -	\$ 62,349,017

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Water - Distribution Sys - Transmission

Council District: 2, 3	Priority Score: 97
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2010 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,899,313	\$ 92,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,991,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,265,616	\$ 92,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,357,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District: 1	Priority Score: 70
Community Plan: Del Mar Mesa, Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2004 - 2021	619-446-5421
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 is complete. The design of Phase 3 is not scheduled at this time. The design of Phase 4 is complete. Construction of Phases 2 and 5 are scheduled to be completed in Fiscal Year 2017, but is dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Pacific Highlands Ranch Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 757,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 757,000
Pacific Highlands Ranch FBA	400090	1,850,681	49,319	-	907,000	1,693,000	-	-	-	-	-	4,500,000
Total		\$ 2,607,681	\$ 49,319	\$ -	\$ 907,000	\$ 1,693,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,257,000

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2016 - 2021
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 90
Priority Category: High
Contact Information: Potenciano, Jerome
 858-654-4437
 jpotenciano@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost decreased by \$3.6 million due to revised requirements. In addition, \$200,000 was appropriated to this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Water Utility - CIP Funding Source	700010	\$ 299,999	\$ 200,001	\$ 500,000	\$ -	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811
Total		\$ 299,999	\$ 200,001	\$ 500,000	\$ -	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 75
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2001 - 2017	619-533-3634
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$500,000 due to revised requirements in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	403,219
Water Utility - CIP Funding Source	700010	342,059	2,111,384	-	-	-	-	-	-	-	-	2,453,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 988,616	\$ 2,111,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,100,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,320
Metro Sewer Utility - CIP Funding Source	700009	8,005,701	163,068	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 8,884,770	\$ 163,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	10,810,742	1,298,142	-	-	-	-	-	-	-	-	12,108,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 10,824,301	\$ 1,298,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,122,443

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWd - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2019	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses; and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project increased by \$1.1 million in Fiscal Year 2017 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	5,063,510	1,487,134	1,100,000	-	-	-	-	-	-	-	7,650,644
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 5,128,478	\$ 1,487,134	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,715,612

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: 90
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2015 - 2018	619-533-3634
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project includes the design, installation, and interconnection of 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the MOC Complex in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Energy Conservation Program CIP Fund	200225	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	16,197	340,803	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	39,443	827,557	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	21,596	454,404	-	-	-	-	-	-	-	-	476,000
Total		\$ 77,237	\$ 2,597,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,675,000

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District: 1, 2	Priority Score: 72
Community Plan: University, Peninsula	Priority Category: Medium
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2010 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to ten years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,559,395	\$ 1,165,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,725,175
Total		\$ 2,559,395	\$ 1,165,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,725,175

Public Utilities

Metro Treatment Plants / ABO00001

Council District: 2, 6, 7, 8
Community Plan: Peninsula, University, Tijuana River Valley
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$272,320 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 5,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,102
Metro Sewer Utility - CIP Funding Source	700009	4,445,111	4,349,775	1,500,000	-	344,649	560,000	-	-	-	-	11,199,534
Metropolitan Sewer Utility Fund	700001	31,248	-	-	-	-	-	-	-	-	-	31,248
Total		\$ 4,481,460	\$ 4,349,775	\$ 1,500,000	\$ -	\$ 344,649	\$ 560,000	\$ -	\$ -	\$ -	\$ -	11,235,884

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$65,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	5,695,365	822,269	-	-	211,912	1,486,787	807,840	316,968	-	-	9,341,140
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 12,467,855	\$ 822,269	\$ -	\$ -	\$ 211,912	\$ 1,486,787	\$ 807,840	\$ 316,968	\$ -	\$ -	\$ 16,113,630

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost decreased by \$709,581 in Fiscal Year 2017 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 4,805,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,805,717
Metro Sewer Utility - CIP Funding Source	700009	2,911,096	2,855,845	3,600,000	-	1,124,685	-	-	-	-	-	10,491,626
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	820,280	4,195,617	-	-	3,140,806	4,608,810	631,596	1,634,689	-	-	15,031,798
Municipal Sewer Revenue Fund	700000	12,002	-	-	-	-	-	-	-	-	-	12,002
Total		\$ 8,572,153	\$ 7,051,462	\$ 3,600,000	\$ -	\$ 4,265,491	\$ 4,608,810	\$ 631,596	\$ 1,634,689	\$ -	\$ -	\$ 30,364,201

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2021	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwells Nos. 1 and 2, and associated piping and facilities, construct a new Chlorine Contact Chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new Maintenance Building, new guard shack, and install one Megawatt (MW) Photo Voltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$3.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,885,589	\$ 1,741,916	\$ 22,180,091	\$ -	\$ 28,471,653	\$ 27,145,000	\$ 28,300,000	\$ -	\$ -	\$ -	\$ 114,724,249
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 6,890,084	\$ 1,741,916	\$ 22,180,091	\$ -	\$ 28,471,653	\$ 27,145,000	\$ 28,300,000	\$ -	\$ -	\$ -	\$ 114,728,744

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7, 9	Priority Score:	98
Community Plan:	College Area, Eastern Area (Mid-City), Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Asgharzadeh, Iraj
Duration:	2011 - 2020		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost for Fiscal Year 2017 increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,329,758	\$ 1,973,330	\$ 3,500,000	\$ -	\$ 11,000,000	\$ 10,000,000	\$ 2,536,800	\$ -	\$ -	\$ -	\$ 31,339,888
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 2,544,870	\$ 1,973,330	\$ 3,500,000	\$ -	\$ 11,000,000	\$ 10,000,000	\$ 2,536,800	\$ -	\$ -	\$ -	\$ 31,555,000

Public Utilities

Morena Pipeline / S16027

Council District: 2, 3, 7
Community Plan: Linda Vista, Clairemont Mesa, Mission Valley
Project Status: Continuing
Duration: 2016 - 2021
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Antoun, Nevien
 619-533-4852
 nantoun@san Diego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 18,247 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: This is newly published project for Fiscal Year 2017 and was established by Council Resolution R-310000 on October 15, 2015 with an initial budget of \$196,014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 196,014	\$ 1,500,000	\$ -	\$ 1,500,000	\$ 10,000,000	\$ 10,000,000	\$ 2,710,000	\$ -	\$ -	\$ 25,906,014
Total		\$ -	\$ 196,014	\$ 1,500,000	\$ -	\$ 1,500,000	\$ 10,000,000	\$ 10,000,000	\$ 2,710,000	\$ -	\$ -	\$ 25,906,014

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2001 - 2020
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 90
Priority Category: High
Contact Information: Garcia, Alex
 619-533-3634
 agarcia@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$2.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	1,380,728	962,110	4,300,000	-	9,020,000	3,000,000	-	-	-	-	18,662,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 1,717,890	\$ 962,110	\$ 4,300,000	\$ -	\$ 9,020,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 19,000,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1, 6	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2006 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. The project involves the replacement of the existing sludge pump with a smaller more efficient pump. It also includes the addition of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	619,319	451,317	-	-	-	-	-	-	-	-	1,070,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 755,779	\$ 451,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,207,096

Public Utilities

New 16" Water Mains (U-3) / RD15003

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2015 - 2017	619-533-3683
Improv Type: Expansion	cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: A portion of waterline from Watson Ranch Road to SR-56 has been completed by the developer. The remaining portion South to Dormouse will be completed by developer as part of a future reimbursement agreement in Fiscal Year 2016 and Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 390,620	\$ 834,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 390,620	\$ 834,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Public Utilities

North City Reclamation System / AHC00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipeline is planned in Sorrento Mesa. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The total project cost increased by \$200,000 due to revised requirements in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 294,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,424
Water Utility - CIP Funding Source	700010	3,668,004	758,910	-	-	-	-	-	-	-	-	4,426,913
Water Utility Operating Fund	700011	9,009	-	-	-	-	-	-	-	-	-	9,009
Total		\$ 3,971,436	\$ 758,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,730,346

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Council District: 4, 9
Community Plan: Mid-City: City Heights, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2011 - 2017
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The total project costs increased by \$250,000 due to revised requirements in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,276,802	\$ 512,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,788,907
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 6,321,285	\$ 512,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,833,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Council District: 3, 9	Priority Score: 91
Community Plan: Greater North Park, Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2012 - 2022	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line. The project also includes some pipeline abandonment and replacement at the University Heights Reservoirs. In addition, a pressure regulating station will be relocated out of the street right-of-way (ROW). The project alignment is located mostly within the City of San Diego ROW. There are also three Caltrans freeway crossings at I-805.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2016, \$450,000 was deappropriated from this project, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,087,624	\$ 875,427	\$ 900,000	\$ -	\$ 1,950,000	\$ 9,000,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ 29,440,500
Total		\$ 1,087,624	\$ 875,427	\$ 900,000	\$ -	\$ 1,950,000	\$ 9,000,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Council District: Non-city	Priority Score: 99
Community Plan: , Non City	Priority Category: High
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2015 - 2025	619-446-5421
Improv Type: Replacement	llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated to the new City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2017. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: Total project cost increased by approximately \$23.9 million in Fiscal Year 2017 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,584,412	\$ 49,680	\$ -	\$ -	\$ 4,653,308	\$ 11,302,922	\$ 7,984,178	\$ -	\$ -	\$ -	\$ 25,574,500
Total		\$ 1,584,412	\$ 49,680	\$ -	\$ -	\$ 4,653,308	\$ 11,302,922	\$ 7,984,178	\$ -	\$ -	\$ -	\$ 25,574,500

Public Utilities

Otay WTP Concrete Work / S11059

Bldg - Water - Treatment Plants

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Betterment	iasgharzadeh@sandiego.gov

Description: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.

Justification: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design and construction for the Otay WTP concrete work began in Fiscal Year 2013 and are anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,182,739	\$ 560,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,743,195
Water Utility Operating Fund	700011	8,111	-	-	-	-	-	-	-	-	-	8,111
Total		\$ 2,190,850	\$ 560,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,751,306

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2007 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	8,794,379	517,176	-	-	-	-	-	-	-	-	9,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 9,803,224	\$ 517,176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,320,400

Public Utilities

PS Upgrades Group 1 North County / S00303

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2003 - 2017	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact and probability of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and was completed in Fiscal Year 2015. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and was completed in Fiscal Year 2015. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,833,108	502,654	-	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,779	-	-	-	-	-	-	-	-	-	-	5,036,779
Total		\$ 15,614,173	\$ 502,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,116,827

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2005 - 2021	619-533-3634
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project will improve the reliability of Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,854,274	\$ 5,451,560	\$ 7,000,000	\$ -	\$ 15,000,000	\$ 7,385,000	\$ 5,245,000	\$ -	\$ -	\$ -	\$ 42,935,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 2,918,440	\$ 5,451,560	\$ 7,000,000	\$ -	\$ 15,000,000	\$ 7,385,000	\$ 5,245,000	\$ -	\$ -	\$ -	\$ 43,000,000

Public Utilities

PURE Water Program / ALA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Dorman, Amy
Duration: 2015 - 2035	858-614-5504
Improv Type: New	adorman@sandiego.gov

Description: This annual allocation provides up to 83 million gallons per day (mgd) of purified water and will require the construction of several treatment plants and conveyance facilities in the City of San Diego. This program will be implemented in three phases. Phase 1 includes the planning, design and construction of a 15 mgd Advanced Water Purification Facility (located across the street from the North City Water Reclamation Plant) and a conveyance system to transport the purified water to the San Vicente Reservoir. Phase 2 includes the expansion of the North City Advanced Water Purification Facility from 15 mgd to 30 mgd and the construction of additional wastewater facilities to convey additional wastewater to the North City Water Reclamation Plant. Phase 3 includes the planning, design and construction of a wastewater facility, an advanced water purification facility and all required conveyance systems in the central area of San Diego.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$5.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,458,649	\$ 1,493,916	\$ 38,000,000	\$ -	\$ 27,954,800	\$ 9,128,100	\$ 25,174,600	\$ 187,533,700	\$ -	\$ -	\$ 293,743,765
Water Utility - CIP Funding Source	700010	10,296,402	7,444,511	38,000,000	-	29,676,000	14,696,100	226,831,600	413,657,400	-	-	740,602,013
Total		\$ 14,755,051	\$ 8,938,427	\$ 76,000,000	\$ -	\$ 57,630,800	\$ 23,824,200	\$ 252,006,200	\$ 601,191,100	\$ -	\$ -	\$1,034,345,778

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District: 2	Priority Score: 92
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Beach, Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta-Hajjawi, Nabil
Duration: 2012 - 2021	619-533-4145
Improv Type: Expansion	nbatta@sandiego.gov

Water - Distribution Sys - Transmission

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$5.5 million due to revised requirements. In addition, \$3.3 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,549,426	\$ 895,574	\$ 5,900,000	\$ -	\$ 5,900,000	\$ 5,500,000	\$ 6,771,758	\$ -	\$ -	\$ -	\$ 27,516,758
Total		\$ 2,549,426	\$ 895,574	\$ 5,900,000	\$ -	\$ 5,900,000	\$ 5,500,000	\$ 6,771,758	\$ -	\$ -	\$ -	\$ 27,516,758

Public Utilities

Pipeline Rehabilitation / AJA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Wastewater - Collection Sys - Main

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased approximately \$28.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 72,746,600	\$ 28,989,510	\$ 43,000,000	\$ -	\$ 13,402,555	\$ 15,084,800	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 203,223,465
Municipal Sewer Revenue Fund	700000	206,773	-	-	-	-	-	-	-	-	-	206,773
Total		\$ 72,953,374	\$ 28,989,510	\$ 43,000,000	\$ -	\$ 13,402,555	\$ 15,084,800	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 203,430,238

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	29,698,441	778,380	-	-	-	-	-	-	-	-	30,476,820
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 36,316,657	\$ 778,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,095,037

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total		\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,509
Muni Sewer Utility - CIP Funding Source	700008	4,923,589	1,168,601	-	-	-	-	-	-	-	-	6,092,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 5,395,498	\$ 1,168,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,564,099

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$918,476 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 148,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 148,134
Muni Sewer Utility - CIP Funding Source	700008	3,653,681	5,496,166	-	-	1,025,638	671,083	2,257,204	3,340,734	-	-	16,444,507
Municipal Sewer Revenue Fund	700000	85,041	-	-	-	-	-	-	-	-	-	85,041
Total		\$ 3,886,856	\$ 5,496,166	\$ -	\$ -	\$ 1,025,638	\$ 671,083	\$ 2,257,204	\$ 3,340,734	\$ -	\$ -	\$ 16,677,682

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125
Total		\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 65,200	\$ 184,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002
Total		\$ 65,200	\$ 184,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002

Public Utilities

Recycled Water System Upgrades / S10010

Council District:	1, 5, 6
Community Plan:	University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status:	Warranty
Duration:	2010 - 2017
Improv Type:	Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score:	N/A
Priority Category:	N/A
Contact Information:	Garcia, Alex 619-533-3634 agarcia@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 15 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost for this project decreased by \$200,000 due to revised requirements. This project is complete and is anticipated to be closed in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,027,236	\$ 74,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,102,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 2,075,013	\$ 74,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$950,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Water Utility - CIP Funding Source	700010	\$ 153,839	\$ 183,583	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,287,422
Total		\$ 153,839	\$ 183,583	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,287,422

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: Expansion

Reclaimed Water System - Reservoirs

Priority Score: 90
Priority Category: Medium
Contact Information: Garcia, Alex
 619-533-3634
 agarcia@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three nine-million gallon tanks (Miramar Recycled Water Tank, Black Mountain Ranch Tank, and South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,177,142	\$ 222,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 1,177,142	\$ 222,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,604,430	\$ 1,368,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 4,604,830	\$ 1,368,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Scripps Ranch Pump Station / S12019

Council District: 5	Priority Score: 80
Community Plan: Scripps Miramar Ranch, Miramar Ranch North	Priority Category: Medium
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$364,770 due to revised requirements. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,597,561	\$ 39,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,636,730
Total		\$ 11,597,561	\$ 39,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,636,730

Public Utilities

Sewer CIP Emergency Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 1993 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Wastewater - Collection Sys - Main

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by approximately \$16.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 15,798,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,798,843
Muni Sewer Utility - CIP Funding Source	700008	128,397,527	46,433,005	45,300,000	-	35,742,042	31,882,943	32,519,561	30,009,242	-	-	350,284,319
Municipal Sewer Revenue Fund	700000	4,960,803	-	-	-	-	-	-	-	-	-	4,960,803
Total		\$ 149,157,173	\$ 46,433,005	\$ 45,300,000	\$ -	\$ 35,742,042	\$ 31,882,943	\$ 32,519,561	\$ 30,009,242	\$ -	\$ -	\$ 371,043,966

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Wastewater - Collection Sys - Interceptor

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta-Hajjawi, Nabil
Duration: 2001 - 2017	619-533-4145
Improv Type: Expansion	nbatta@sandiego.gov

Description: This project includes the installation of 3,058 feet of new 36-inch, and 27-inch trunk sewer as well as 12-inch and 8-inch sewer mains along Interstate 8, between Taylor Street and Hotel Circle Place; and 594 feet of new 24-inch trunk sewer and 12-inch sewer main at the Interstate 15/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,910,846	79,886	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	-	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,722,051	\$ 79,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,801,938

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is being combined with annual allocation ABK00001, Dams and Reservoirs, in Fiscal Year 2017.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,072
Water Utility - CIP Funding Source	700010	7,455,052	3,715,706	3,400,000	-	1,875,289	4,913,751	6,567,358	1,122,040	-	-	29,049,196
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 7,832,240	\$ 3,715,706	\$ 3,400,000	\$ -	\$ 1,875,289	\$ 4,913,751	\$ 6,567,358	\$ 1,122,040	\$ -	\$ -	\$ 29,426,384

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Council District: 2
Community Plan: Clairemont Mesa
Project Status: Continuing
Duration: 2015 - 2021
Improv Type: Replacement - Rehab

Wastewater - Collection Sys - Trunk Swr

Priority Score: 84
Priority Category: Medium
Contact Information: Ninh, Michael
 619-533-7443
 mninh@sandiego.gov

Description: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. Access path will also be designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 93,444	\$ 1,506,556	\$ -	\$ -	\$ 4,080,000	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ 16,860,000
Total		\$ 93,444	\$ 1,506,556	\$ -	\$ -	\$ 4,080,000	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ 16,860,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2010 - 2018	619-533-3634
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,775,614	\$ 9,482,386	\$ -	\$ -	\$ 3,389,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,647,303
Total		\$ 1,775,614	\$ 9,482,386	\$ -	\$ -	\$ 3,389,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,647,303

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$350,000 due to revised requirements. In addition, \$3.5 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,772,591	\$ 6,345,798	\$ 7,450,000	\$ -	\$ 4,551,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,119,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 7,902,795	\$ 6,345,798	\$ 7,450,000	\$ -	\$ 4,551,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,250,000

Public Utilities

University Heights Water Tower Seismic Retrofit / S17006

Bldg - Water - Standpipes

Council District: 3	Priority Score: 43
Community Plan: Greater North Park	Priority Category: Low
Project Status: New	Contact Information: Antoun, Nevien
Duration: 2017 - 2020	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, excavating two (2) feet of soil at two (2) column footings to determine embedment depth, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors.

Justification: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2017 and is scheduled to be completed in early Fiscal Year 2018. Construction is scheduled to begin in the later part of Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017 with an initial budget of \$600,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	600,000	\$ -	548,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,148,000
Total		\$ -	\$ -	600,000	\$ -	548,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,148,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal sewers in need of emergency repairs.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$1.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Muni Sewer Utility - CIP Funding Source	700008	860,703	6,141,104	2,500,000	-	667,348	-	-	-	-	-	10,169,155
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 1,441,933	\$ 6,141,104	\$ 2,500,000	\$ -	\$ 667,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,750,385

Public Utilities

Upas St Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$2.6 million due to revised requirements in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,231,956	\$ 3,951,268	\$ 14,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,783,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 15,345,058	\$ 3,951,268	\$ 14,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,896,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2013 - 2019	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$4.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Water Utility - CIP Funding Source	700010	\$ 576,973	\$ 6,181,402	\$ 8,850,000	\$ -	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,093,884
Total		\$ 576,973	\$ 6,181,402	\$ 8,850,000	\$ -	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,093,884

Public Utilities

Water CIP Emergency Reserve / S00048

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 1999 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2001 - 2018	619-533-3634
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2018.

Operating Budget Impact: None.

Summary of Project Changes: The total project cost increased by \$1.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	7,508,969	3,409,875	1,500,000	-	-	-	-	-	-	-	12,418,845
Water Utility Operating Fund	700011	337,813	-	-	-	-	-	-	-	-	-	337,813
Total		\$ 12,315,054	\$ 3,409,875	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,224,930

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 has increased by \$20.6 million due to revised requirements. In addition, \$9.6 million was appropriated in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,589,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,589,750
Other Debt Financing	9302	-	-	-	45,000,000	-	-	-	-	-	-	45,000,000
Water Utility - CIP Funding Source	700010	144,976,204	35,018,559	8,624,318	-	52,469,536	50,875,593	50,000,000	50,000,000	-	-	391,964,210
Water Utility Operating Fund	700011	7,114,895	-	-	-	-	-	-	-	-	-	7,114,895
Total		\$ 155,680,849	\$ 35,018,559	\$ 8,624,318	\$ 45,000,000	\$ 52,469,536	\$ 50,875,593	\$ 50,000,000	\$ 50,000,000	\$ -	\$ -	\$ 447,668,855

Public Utilities

Water Pump Station Restoration / ABJ00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Bldg - Water - Pump Stations

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 increased by \$3.4 million due to revised requirements. In addition, \$1.8 million was deappropriated from this project in Fiscal Year 2016, per Council Resolution R-310000 adopted on October 15, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,848,022	\$ 6,124,650	\$ 3,710,000	\$ -	\$ 3,724,261	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ -	\$ -	\$ 32,625,884
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 1,885,531	\$ 6,124,650	\$ 3,710,000	\$ -	\$ 3,724,261	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ -	\$ -	\$ 32,663,393

Public Utilities

Water Treatment Plants / ABI00001

Council District: 5, 7
Community Plan: Scripps Miramar Ranch, Navajo, Non-City
Project Status: Continuing
Duration: 2013 - 2024
Improv Type: Replacement

Bldg - Water - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2017 decreased by \$169,278 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Water Utility - CIP Funding Source	700010	\$ 3,223,455	\$ 1,246,485	\$ -	\$ -	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ -	\$ -	\$ 5,563,225
Total		\$ 3,223,455	\$ 1,246,485	\$ -	\$ -	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ -	\$ -	\$ 5,563,225

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District: 1, 2, 6	Priority Score: 83
Community Plan: University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Cross, Gregory
Duration: 1999 - 2019	858-292-6475
Improv Type: Expansion	gcross@saniego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. Construction is anticipated to start in Fiscal Year 2018 and be completed in Fiscal Year 2019. The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	151,285	607,373	-	-	1,500,000	2,780,501	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,384,253	\$ 607,373	\$ -	\$ -	\$ 1,500,000	\$ 2,780,501	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127



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Public Works - General Services



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Public Works - General Services

The Public Works - General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the Miramar and Rose Canyon facilities in order to increase the capacity to maintain fire apparatus and other heavy vehicles.

The City is conducting a Facilities Condition Assessment to assess existing General Fund buildings, identify replacement items, update and augment current databases, identify capital projects and budgets, and prioritize operation & maintenance work and capital projects.

The Office of ADA Compliance and Accessibility provides for modification to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act, the California Building Code, and other access codes.

2016 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Balboa Chess Club - Complete Interior Renovation
- San Ysidro Senior Center - Roof and heating, ventilating, and air conditioning (HVAC) Replacement
- Clairemont Pool - Boiler Replacement
- North Park Library - Roof and HVAC Replacement
- Mira Mesa Senior Center - Roof and HVAC Replacement
- La Jolla Recreation Center - Switchgear Replacement

Projects throughout the City completed under the Office of ADA Compliance and Accessibility's annual allocation include the following ADA modification projects:

- Mission Beach Community Center
- Pioneer Park and Comfort Station
- Santa Clara Recreation Center
- Alzheimer Family Center
- United/Hall of Nations
- Museum of Man
- Development Services Pedestrian Bridge
- San Carlos Library
- Sherman Heights Community Center

Public Works - General Services

2017 CIP Goals

The Office of ADA Compliance and Accessibility is looking forward to implementing the following ADA projects for parking, path of travel, and restroom modifications based on funding availability:

- Barrio Youth Facilities 2 & 3
- City Heights Youth & Community Center
- Bay Bridge Community Center
- Colina Del Sol Pool
- Carmel Creek Park Comfort Station
- Carmel Del Mar Comfort Station

Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 30,997,788	\$ 759,600	\$ 41,680,000	\$ 73,437,388
CAB Fire Sprinkler Retrofit Project / S00819	4,473,000	-	-	4,473,000
City Facilities Improvements / ABT00001	27,016,623	250,000	222,617,000	249,883,623
Fleet Services Elect & Fac Improvements / L14002	713,000	-	330,000	1,043,000
Roof Replacement / ABT00002	223,057	-	-	223,057
Public Works - General Services Total	\$ 63,423,468	\$ 1,009,600	\$ 264,627,000	\$ 329,060,068



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Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2024	619-236-7246
Improv Type: Replacement	mwolford@sandiego.gov

Description: This annual allocation provides for modifications to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other access codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local access codes and disability rights laws. This annual allocation supports the ongoing compliance effort to improve accessibility throughout the City.

Operating Budget Impact: Requested funding will not affect the Office of ADA Compliance and Accessibility's operating budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$759,600 in Development Impact Fees (DIF) was approved for addition to the ADA Annual Allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 236,300	\$ 6,424	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	302,724
Capital Outlay Fund	400002	2,567,545	6,396,683	-	-	-	-	-	-	-	-	8,964,228
Capital Outlay-Sales Tax	400000	-	14,203	-	-	-	-	-	-	-	-	14,203
Carmel Valley Development Impact Fee	400855	239,123	767,877	-	-	-	-	-	-	-	-	1,007,000
Clairemont Mesa - Urban Comm	400129	-	272,585	100,000	-	-	-	-	-	-	-	372,585
College Area	400127	138,575	58,775	-	-	-	-	-	-	-	-	197,350
Deferred Maint Revenue 2009A-Project	400624	55,295	-	-	-	-	-	-	-	-	-	55,295
Deferred Maintenance Revenue 2012A-Project	400848	5,479,525	17,980	-	-	-	-	-	-	-	-	5,497,504
CIP Contributions from General Fund	400265	874,466	1,324,762	-	-	-	-	-	-	-	-	2,199,228
Golden Hill Urban Comm	400111	185,326	79,674	25,000	-	-	-	-	-	-	-	290,000
Grant Fund - Federal	600000	95,070	886,986	-	-	-	-	-	-	-	-	982,056
Grant Fund - State	600001	508,588	-	-	-	-	-	-	-	-	-	508,588
Kearny Mesa-Urban Comm	400136	-	49,900	-	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	145,585	75,090	-	-	-	-	-	-	-	-	220,675
Linda Vista Urban Comm	400113	144,803	279,009	-	-	-	-	-	-	-	-	423,812
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,951,334	574,477	-	-	-	-	-	-	-	-	2,525,811
Mid City Urban Comm	400114	116,541	338,970	-	-	-	-	-	-	-	-	455,511
Midway/Pacific Hwy Urban Comm	400115	271,406	(141,106)	-	-	-	-	-	-	-	-	130,300
Mission Beach - Urban Comm	400130	100,000	(74,901)	-	-	-	-	-	-	-	-	25,099
Navajo Urban Comm	400116	142,229	107,771	-	-	-	-	-	-	-	-	250,000
North Clairemont - Major Dist	400041	711	-	-	-	-	-	-	-	-	-	711
North Park Urban Comm	400112	321,987	469,150	205,000	-	-	-	-	-	-	-	996,137
Ocean Beach Urban Comm	400124	-	-	55,000	-	-	-	-	-	-	-	55,000
Old San Diego - Urban Comm	400131	69,857	(69,857)	-	-	-	-	-	-	-	-	-
Otay Mesa/Nestor Urb Comm	400125	26,640	33,360	-	-	-	-	-	-	-	-	60,000

Public Works - General Services

Pacific Beach Urban Comm	400117	-	-	60,000	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	117,022	115,778	60,000	-	-	-	-	-	-	-	292,800
PFFA Lease Revenue Bonds 2015B-Project	400860	87,722	4,446,230	-	-	-	-	-	-	-	-	4,533,952
PFFA Lease Revenue Bonds 2015A-Projects	400859	4,231	5,707	-	-	-	-	-	-	-	-	9,938
Presidio - Major District	400053	7,173	-	-	-	-	-	-	-	-	-	7,173
Rancho Bernardo-Fac Dev Fund	400099	340	149,660	114,600	-	-	-	-	-	-	-	264,600
S.E. San Diego Urban Comm	400120	82,935	189,457	-	-	-	-	-	-	-	-	272,392
San Ysidro Urban Comm	400126	-	200,000	-	-	-	-	-	-	-	-	200,000
Santa Clara - Major District	400049	4,760	-	-	-	-	-	-	-	-	-	4,760
Serra Mesa - Urban Community	400132	340	236,660	-	-	-	-	-	-	-	-	237,000
Tierrasanta - DIF	400098	-	55,690	-	-	-	-	-	-	-	-	55,690
TransNet ARRA Exchange Fund	400677	-	87	-	-	-	-	-	-	-	-	87
University City So.-Urban Comm	400134	42,000	27,000	-	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	21,822	64,459	80,000	-	-	-	-	-	-	-	166,281
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	41,680,000	41,680,000
Total		\$ 14,039,250	\$ 16,958,538	\$ 759,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,680,000	\$ 73,437,388

Public Works - General Services
CAB Fire Sprinkler Retrofit Project / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2000 - 2016	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and the upgrading of the existing fire alarm system at the City Administration Building located at 202 C Street. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Phase III included the abatement of amosite ceiling tile on the 11th floor. Phase IV was the installation of sprinklers and alarm system for the 1st through the 9th and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City General Plan.

Schedule: Phases I, II, III, and IV were completed in Fiscal Years 2000, 2002, 2003, and 2014 respectively.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Capital Outlay-Sales Tax	400000	\$ 1,221,636	\$ (1,113)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,220,523
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,252,477	-	-	-	-	-	-	-	-	-	-	2,252,477
Total		\$ 4,474,113	\$ (1,113)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,473,000

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Kirby, Roy
Duration: 2010 - 2024	619-525-8501
Improv Type: Betterment	rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots.

Schedule: Projects will be scheduled on a priority basis.

Justification: Several City-owned facilities are in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe and operable.

Summary of Project Changes: Infrastructure Bond Financing in the amount of \$12 million is anticipated to be allocated in this project in FY 2017 - FY 2019. CIP Contributions from the General Fund in the amount of \$250,000 is proposed for FY 2017 for the Police Headquarters project. The unidentified funding need has been revised to \$187 million.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Capital Outlay Fund	400002	2,090,366	918,336	-	-	-	-	-	-	-	-	3,008,703
Capital Outlay-Sales Tax	400000	-	17,086	-	-	-	-	-	-	-	-	17,086
Clairemont -Major District	400038	139	-	-	-	-	-	-	-	-	-	139
Deferred Maint Revenue 2009A-Project	400624	4,470,026	-	-	-	-	-	-	-	-	-	4,470,026
Deferred Maintenance Revenue 2012A-Project	400848	4,711,457	219,499	-	-	-	-	-	-	-	-	4,930,956
CIP Contributions from General Fund	400265	1,065,514	1,394,069	250,000	-	-	-	-	-	-	-	2,709,583
Grant Fund - Federal	600000	882,500	-	-	-	-	-	-	-	-	-	882,500
Infrastructure Bond Financing	9301	-	-	-	12,000,000	12,000,000	12,000,000	-	-	-	-	36,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,211,828	742,274	-	(383,000)	-	-	-	-	-	-	1,571,102
Mission Bay Improvements Fund	200386	317,156	(10,588)	-	-	-	-	-	-	-	-	306,568
PFFA Lease Revenue Bonds 2015B-Project	400860	60,771	8,043,465	-	-	-	-	-	-	-	-	8,104,237
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	86,689	-	-	-	-	-	-	-	-	86,689
Private & Others Contrib-CIP	400264	-	89,931	-	-	-	-	-	-	-	-	89,931
Rancho Bernardo-Major District	400021	8,631	14,381	-	-	-	-	-	-	-	-	23,012
Rancho Bernardo-Pk Dev Fund	400107	204,134	28,957	-	-	-	-	-	-	-	-	233,091
Regional Park Improvements Fund	200391	94,713	155,287	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	187,000,000	187,000,000
Total		\$ 15,317,235	\$ 11,699,388	\$ 250,000	\$ 11,617,000	\$ 12,000,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 187,000,000	\$ 249,883,623

Public Works - General Services

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District: 1, 2	Priority Score: 84
Community Plan: Clairemont Mesa, University	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2015 - 2017	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place and Rose Canyon. At Miramar Place, improvements include installation of twenty 20-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, will be added to the current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop will be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate charging systems maintenance in the parking lot areas.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be completed by the end of Fiscal Year 2017.

Summary of Project Changes: An additional \$330,000 in CIP Contributions from General Fund is anticipated in Fiscal Year 2017 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
					Anticipated							
Fleet Services CIP Fund	400676	\$ 213,054	\$ 499,946	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,043,000
Total		\$ 213,054	\$ 499,946	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,043,000

Public Works - General Services

Roof Replacement / ABT00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Kirby, Roy
 619-525-8501
 rkirby@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 252,686	\$ (29,629)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223,057
Total		\$ 252,686	\$ (29,629)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223,057

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Americans with Disabilities Improvements / ABE00001	\$ 73,437,388	\$ 41,680,000	56.8%	This annual allocation provides for required ADA accessibility improvements at City facilities listed on the City's federally-mandated Transition Plan, as well as remediation for access complaints in the City's public rights-of-way. Facility improvements include creating accessible restrooms, parking, curb ramps, and path of travel, among other features; public rights-of-way improvements include installing missing or non-compliant curb ramps, sidewalks and audible pedestrian signals, among others. The unidentified funding amount reflects the estimated amount needed to address a significant portion of the facilities on the City's transition plan, as well as the current and projected public rights-of-way complaint projects.
City Facilities Improvements / ABT00001	249,883,623	187,000,000	74.8%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 228,680,000		



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QUALCOMM Stadium



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QUALCOMM Stadium

Qualcomm Stadium celebrates its 50th year of service in 2017. Over the years, the stadium has hosted World Series, Super Bowls, National League Championships, world class soccer and more. It is the home of the National Football League's San Diego Chargers and the 2016 Mountain West Division Champion San Diego State Aztecs football program. The annual Poinsettia and Holiday Bowls both broadcast on ESPN to the nation. The stadium hosts over 1 million people annually. The parking lot spans 122 acres. The Capital Improvements Program (CIP) Budget supports the implementation of projects that keep the stadium in condition to continue hosting large scale, national events of high importance. Funding for the CIP projects comes from Qualcomm Stadium revenue.

2016 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2016, these improvement projects progressed:

- Completed Phase 1 of the Stadium Spalling Project
- Completed the Emergency Back Up Lighting Project
- Initiated the Fiber Optic and CATV Project
- Elevator Modernization

2017 CIP Goals

The CIP Goals for Fiscal Year 2017 remain as critical to stadium operations. As the stadium continues to age, more investment in the maintenance of the venue will be required. CIP funding will continue to grow. The City is contractually obligated to maintain the facility in clean, working order. The CIP budget will be needed to support:

- Initiate Phase 2 of the Stadium Spalling Project
- Continue the Fiber Optic/Cable Replacement Project
- Initiate Escalator Repair
- Complete Electrical Inspection of Stadium's Electrical System
- Initiate Concrete Spalling Phase 2
- Continue Expansion of Joint Repair
- Initiate Roof Repair of Perimeter Offices



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QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 1,916,720	\$ -	\$ 3,000,000	\$ 4,916,720
Stadium Reconstruction / S16025	2,100,000	-	-	2,100,000
QUALCOMM Stadium Total	\$ 4,016,720	\$ -	\$ 3,000,000	\$ 7,016,720



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QUALCOMM Stadium
QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2024	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, roof replacement, fiber optic & CATV, elevator modernization, and concrete spalling.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: Funding for this project has been decreased \$750,000 for Fiscal Year 2017 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 386,965	\$ 1,529,755	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 4,916,720
Total		\$ 386,965	\$ 1,529,755	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 4,916,720

QUALCOMM Stadium
Stadium Reconstruction / S16025

Bldg - Stadium Facilities

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2016 - 2017	619-533-4121
Improv Type: Replacement	kshackelford@sandiego.gov

Description: This project proposes to replace existing Qualcomm Stadium with a new multiuse sports, entertainment, and recreation stadium. It also includes demolition of the existing Qualcomm stadium after the new stadium is constructed.

Justification: The existing stadium opened in 1967. A new stadium is proposed to provide an updated facility to enable San Diego to continue to host premier recreation events such as athletic events, family entertainment events, concerts, and other meeting activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction schedule will be updated when a financing plan is approved and funding becomes available.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
CIP Contributions from General Fund	400265	\$ 1,827,893	\$ 272,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000
Total		\$ 1,827,893	\$ 272,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000

Special Promotional Programs



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Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program projects will enhance safety of the Convention Center, increase attendance, and provide significant economic benefits.

2016 CIP Accomplishments

Addition of the Convention Center Sails Pavilion CIP project to begin work on a condition assessment that includes fabric roof and support structures, concrete floor, and mechanical and electrical upgrades.

2017 CIP Goals

Finalize facility condition assessment, preliminary design services, and preparation of environmental documents for the Convention Center Sails Pavilion project.



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Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 3,132,728	\$ -	\$ 514,050,000	\$ 517,182,728
Convention Center Sails Pavilion / L15000	100,000	-	19,447,313	19,547,313
Special Promotional Programs Total	\$ 3,232,728	\$ -	\$ 533,497,313	\$ 536,730,041



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Special Promotional Programs

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Celaya, Lisa
Duration: 2012 - 2017	619-236-6913
Improv Type: Expansion	lcelaya@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Convention Center Exp Surety	200210	\$ 1,726,924	\$ 5,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,732,728
CIP Contributions from General Fund	400265	1,274,919	125,081	-	-	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	514,050,000	514,050,000
Total		\$ 3,001,843	\$ 130,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,050,000	\$ 517,182,728

Special Promotional Programs
Convention Center Sails Pavilion / L15000

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 76
Community Plan: Centre City - Marina	Priority Category: Medium
Project Status: Continuing	Contact Information: Celaya, Lisa
Duration: 2015 - 2019	619-236-6913
Improv Type: Replacement	lcelaya@sandiego.gov

Description: The Convention Center is one of San Diego's major attractions bringing in a large number of visitors to the region. With its white sails dominating the downtown waterfront, the Sails Pavilion has made this facility recognizable throughout the world. The Convention Center first opened its doors to the public in 1989 with the Sails Pavilion as part of its unique design. Due to its enormous success, the facility was expanded in 2001. This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements.

Justification: The Sails Pavilion is a 108,000 square foot glass-enclosed structure with a fiber-glass coated fabric roof. It was built in 1989 as part of the original Convention Center. The Sails Pavilion is now 25 years old and requires major rehabilitation beyond routine maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and in conformance with the City's General Plan.

Schedule: The Sails Pavilion project was established in Fiscal Year 2015. A facility condition assessment, preliminary design services, and preparation of environmental documents began in Fiscal Year 2015 and will continue during Fiscal Year 2016. Additionally, the following phases will be completed as funding is identified: Boilers and water chillers are scheduled to be replaced in FY2017. Design, environmental clearance, and permits for roof and support structures will also take place in Fiscal Year 2017. Actual construction for the roof and support structures is anticipated to begin in Fiscal Year 2018. Concrete replacement and rebuild of west building rooftop chillers are anticipated to begin in Fiscal Year 2019. Replacements of six fire cannons are projected to occur in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
CIP Contributions from General Fund	400265	\$ 9,684	\$ 90,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,447,313	19,447,313
Total		\$ 9,684	\$ 90,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,447,313	\$ 19,547,313

Special Promotional Programs

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 517,182,728	\$ 514,050,000	99.4%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Convention Center Sails Pavilion / L15000	19,547,313	19,447,313	99.5%	This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements. The following phases are unfunded: replacement of boilers in the Sails Pavilion area; water chillers, design, environmental clearance, and permits for roof and support structures; construction for the roof and support structures; concrete replacement and rebuild of west building rooftop chillers; and replacements of six fire cannons.
Total - Special Promotional Programs		\$ 533,497,313		



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Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading of obsolete street light circuits, and improvements to storm water facilities, including installation of green infrastructure.

The Department also:

- Manages and maintains the City's street network consisting of over 3,000 miles of streets and alleys.
- Improves traffic flow and safety for motorists, pedestrians, and cyclists through engineering of traffic systems.
- Leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.
- Manages the coordination of capital improvement projects within the public right-of-way. Manages the Utilities Undergrounding Program which seeks to underground approximately 1,400 miles of overhead utility lines throughout the City.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, bond financing, underground surcharge fees, gasoline taxes, TransNet, General Fund, and federal and State grants.

2016 CIP Accomplishments

In Fiscal Year 2016, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. During the first half of Fiscal Year 2016, the City paved over 46 miles and slurry sealed over 42 miles of streets.

Major transportation projects planned to be completed in Fiscal Year 2016 include:

- Construction of full street improvements along Holly Drive
- Widening of Hillery Drive
- Construction of the 25th Street Renaissance project
- Construction of full street improvements on 38th Street and installation of angle parking adjacent to Park de la Cruz
- Torrey Pines Road Improvement Phase I
- Construction of the Mission Beach Boardwalk Bulkhead preservation project

In Fiscal Year 2016, the Department funded and programmed approximately 10,000 linear feet of new sidewalk, pedestrian countdown timers for 50 intersections, and 65 new street lights throughout the City. Additionally, in the first half of Fiscal Year 2016, the Department completed the City's first comprehensive sidewalk assessment. The Department also initiated the second comprehensive street condition assessment, which will be completed in Fiscal Year 2016.

The Department has initiated the preparation of a Vision Zero Strategy for engineering

Transportation & Storm Water

improvements of pedestrian corridors. Additionally, evaluation of University Avenue between Euclid Avenue and Fairmont Avenue began in Fiscal Year 2016.

In the first six months of Fiscal Year 2016, approximately 25 bike lane miles of striping plans have been completed.

In addition, the Department installed the first Pedestrian Hybrid Signal to improve pedestrian safety and minimize vehicular delays.

To improve storm drain infrastructure and meet pollution removal mandates, the Department completed or initiated construction of the following Storm Water projects:

- Mobley Avenue storm drain replacement
- Allied Gardens green lot
- Cardinal Avenue storm drain replacement
- Castle Avenue storm drain replacement
- Coolidge Street storm drain replacement

As part of the Utilities Undergrounding Program, in Fiscal Year 2016, the Department is on track to:

- Relocate approximately 15 miles of overhead utilities underground
- Install 300 street lights
- Install 615 curb ramps
- Resurface/slurry seal approximately 17 miles of streets in project areas

2017 CIP Goals

The City has a goal of repairing at least 1,000 miles of road by the year 2020 and improving the average pavement overall condition index to 70 by the year 2025. To reach these goals, in Fiscal Year 2017, the Department plans to use the data from the recent comprehensive street condition assessment to update the annual need for street maintenance. Additionally, the Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modifications, bridge rehabilitation, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2017 include:

- Widening of the State Route 163/Friars Road over-crossing and construction of new south-bound off-ramp
- Interchange improvements at State Route 94 and Euclid Avenue
- University Avenue Mobility Project

Transportation & Storm Water

Transportation projects scheduled to complete construction in Fiscal Year 2017 include:

- Construction of curbs, gutters, and sidewalks along La Jolla Mesa Drive
- Construction of Streamview Drive Improvements
- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road-Westerly project
- Juan Street concrete replacement and rehabilitation project

In addition, the Department is scheduled to complete the construction of flood risk management projects and green infrastructure projects in Fiscal Year 21017 including:

- Repairs at Storm Water Pump Station D
- Jean Drive storm drain replacement
- Hornblend Alley storm drain upgrade
- Whitney Court storm drain replacement
- Beta Street green alley

In Fiscal Year 2017, the Department's Utilities Undergrounding Program plans to:

- Relocate approximately 15 miles of overhead utilities underground
- Install approximately 370 street lights
- Resurface/slurry seal approximately 18 miles of streets in project areas
- Install approximately 490 curb ramps



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,662,048	\$ -	\$ -	\$ 2,662,048
34th & 35th @ Madison Ave Improvements / S00922	1,395,854	-	-	1,395,854
34th Street Storm Drain / S11001	339,775	-	-	339,775
38th Street Improvements / S00930	1,300,000	-	-	1,300,000
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Airway Road Improvements / S16043	10,000	-	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	6,206,105	-	-	6,206,105
Avenida de la Playa Infrastructure-SD / S13018	4,862,508	-	-	4,862,508
Azalea Park Neighborhood Identification / S00699	388,002	-	-	388,002
Balboa Avenue Corridor Improvements / S00831	2,902,027	-	-	2,902,027
Bayshore Bikeway / S00944	5,612,775	20,000	35,000	5,667,775
Bear Drive Retaining Wall / S10093	602,787	-	-	602,787
Bridge Rehabilitation / AIE00001	3,907,327	250,000	2,000,000	6,157,327
Bus Stop Improvements / AID00007	597,908	-	300,000	897,908
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,894	-	14,163,000	15,367,894
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000	5,400,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	7,205,000	-	-	7,205,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	3,450,000	-	11,150,000	14,600,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd) / RD15001	1,774,058	-	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,986,005	-	-	1,986,005
Coastal Rail Trail / S00951	3,480,189	-	17,987,712	21,467,901
Concrete Streets / AID00006	16,811,539	-	13,031,528	29,843,067
Coolidge Street Storm Drain / S11003	548,000	-	-	548,000
Cooperative Traffic Signal Projects / AIL00003	110,702	-	-	110,702
Del Mar Heights Road-4/6 Lanes / S00903	9,842,000	-	-	9,842,000
Del Sol Boulevard-Central / S00858	5,088,194	-	-	5,088,194
Dennery Road East / S10018	-	-	825,000	825,000
Drainage Projects / ACA00001	48,318,342	2,825,000	204,010,433	255,153,775
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	9,766,358	-	23,774,743	33,541,101
El Camino Real/SR 56 Bike Path Connector / S00981	545,340	-	-	545,340

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
Five Points Neighborhood Pedestrian Impr / S00988	735,000	-	-	735,000
Florida Drive Median Improvements / S11057	1,101,617	-	-	1,101,617
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,353,100	24,301,700
Georgia Street Bridge Improvements / S00863	13,485,042	-	(25,269)	13,459,773
Guard Rails / AIE00002	2,929,667	-	1,500,000	4,429,667
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / S11033	2,075,000	-	-	2,075,000
I5 to SR56 Freeway Connectors / S00707	2,663,324	-	6,600,676	9,264,000
I5/SR56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
Install T/S Interconnect Systems / AIL00002	7,523,566	1,413,547	400,000	9,337,113
Installation of City Owned Street Lights / AIH00001	5,764,381	1,260,000	2,900,000	9,924,381
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	8,129,843	-	-	8,129,843
La Jolla Ecological Reserve Area of ASBS / S00607	2,735,442	-	-	2,735,442
La Jolla Mesa Drive Sidewalk / S00928	826,000	-	-	826,000
La Jolla Village Drive and Regents Road / S00867	1,218,778	-	-	1,218,778
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	6,256,690	-	32,891,110	39,147,800
Laurel Street Bridge over SR 163 / S00939	1,220,000	-	-	1,220,000
Linda Vista/Genesee Intersection Improve / S00907	888,000	-	-	888,000
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	100,000	-	6,164,589	6,264,589
Manhasset Dr Storm Drain System Upgrade / S11005	364,470	-	-	364,470
Market St-Euclid to Pitta-Improvements / S16022	1,000,000	-	-	1,000,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
Median Installation / AIG00001	1,550,695	718,325	400,000	2,669,020
Midway Street Bluff Repair / S12005	475,883	-	-	475,883
Minor Bike Facilities / AIA00001	1,550,718	750,000	3,000,000	5,300,718
Miramar Road-I-805 Easterly Ramps / S00880	6,548,073	-	-	6,548,073
Mission Beach Boardwalk Bulkhead / S00726	4,432,102	-	-	4,432,102
Mission Beach Brdwalk Bulkhead Phased / L14004	600,000	-	9,257,000	9,857,000
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,230,652	-	150,000	14,380,652
N Torrey Pines Roadway/Median Enhance / S00868	4,747,000	-	-	4,747,000
New Walkways / AIK00001	5,835,074	1,658,619	12,150,000	19,643,693
Old Otay Mesa Road-Westerly / S00870	14,841,671	-	-	14,841,671
Otay Mesa Truck Route Phase 4 / S11060	7,050,000	-	12,100,000	19,150,000
Pacific Beach Curb Ramp Barrier Removal / S11048	246,000	-	-	246,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	7,368,663	-	10,000,000	17,368,663
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Park Boulevard At-Grade Crossing / S15045	13,998,000	-	-	13,998,000
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Regents Rd Widening-Genesee to Executive / S00881	5,375,000	-	855,000	6,230,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Resurfacing of City Streets / AID00005	109,327,677	1,500,000	326,980,814	437,808,491
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,085,119	-	-	1,085,119
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
SR 163/Clairemont Mesa Blvd Interchange / S00905	17,921,200	-	-	17,921,200
SR 163/Friars Road / S00851	39,130,628	3,000,000	84,336,159	126,466,787
SR94/Euclid Av Interchange Phase 2 / S14009	744,800	3,050,000	-	3,794,800
San Diego River Multi-Use Path / S00958	1,868,868	-	-	1,868,868
San Remo Way Storm Drain / S11004	265,000	-	-	265,000
Saturn Blvd Roadway Improvements / S11028	861,447	-	-	861,447
School Traffic Safety Improvements / AIK00002	1,070,336	100,000	-	1,170,336
Sea World Dr/I5 Interchange Improvement / S00888	4,000,000	-	116,163,109	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	6,242,301	2,000,000	12,000,000	20,242,301
Siempre Viva Road Improvements / S16044	10,000	-	-	10,000
Sorrento Valley Rd & I5 Interchange / S00914	3,852,237	-	-	3,852,237
State Route 15 Bikeway Study / S00731	1,773,683	-	-	1,773,683
State Route 56 Bike Interchanges / S00955	536,095	-	8,654,408	9,190,503
State Route 56 Freeway Expansion / RD14000	2,000,000	-	150,000,000	152,000,000
Streamview Drive Improvements / S00864	3,525,000	-	-	3,525,000
Street Light Circuit Upgrades / AIH00002	6,018,371	1,350,000	33,447,000	40,815,371
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,919,547	-	-	4,919,547
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	725,560	-	-	725,560
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	-	9,115,000
Torrey Pines Improvements Phase I / S00613	900,000	-	-	900,000
Torrey Pines Road Improvement Phase 2 / S15023	300,000	1,300,000	-	1,600,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	4,874,028	760,000	4,000,000	9,634,028
Traffic Signals - Citywide / AIL00004	3,490,440	150,000	3,000,000	6,640,440
Traffic Signals Modification / AIL00005	5,840,930	100,000	4,200,000	10,140,930
Triple Pipe Crossing Dennery Road / S10017	-	-	750,000	750,000
University Avenue Mobility / S00915	2,580,000	3,200,000	-	5,780,000
Utilities Undergrounding Program / AID00001	83,248,276	-	-	83,248,276
Via de la Valle Widening / RD11001	1,002,749	-	-	1,002,749

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2017 Proposed	Future Fiscal Years	Project Total
Village Loop Road / S00919	2,880,000	-	-	2,880,000
W Mission Bay Dr Bridge Over SD River / S00871	15,987,569	-	93,612,431	109,600,000
Watershed CIP / ACC00001	24,420,983	4,000,000	17,100,000	45,520,983
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 815,785,236	\$ 29,405,491	\$1,297,025,230	\$2,142,215,957

Transportation & Storm Water
25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatemt

Council District: 3	Priority Score: 61
Community Plan: Greater Golden Hill	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,048
TransNet Extension Congestion Relief Fund	400169	2,253,761	12,239	-	-	-	-	-	-	-	-	2,266,000
Total		\$ 2,649,809	\$ 12,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,662,048

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2008 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Warranty period for this project will continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	1,104,681	231,173	-	-	-	-	-	-	-	-	1,335,854
Total		\$ 1,164,681	\$ 231,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,395,854

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period follow the completion of construction, and will be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, as authorized in the Appropriation Ordinance, \$40,225 was transferred from this project; \$40,079 in General Fund Contributions to the CIP was reallocated to S00649, Cesar Solis Community Park, and \$146 was returned to fund balance in the Golden Hill Urban Community DIF fund. The 34th Street Storm Drain is technically complete and this funding will not be required for project close out activities. There are no changes anticipated for this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 19,878	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,878
Deferred Maintenance Revenue 2012A-Project	400848	140,400	-	-	-	-	-	-	-	-	-	140,400
CIP Contributions from General Fund	400265	84,909	19,734	-	-	-	-	-	-	-	-	104,643
Golden Hill Urban Comm	400111	74,854	-	-	-	-	-	-	-	-	-	74,854
Total		\$ 320,041	\$ 19,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 339,775

Transportation & Storm Water

38th Street Improvements / S00930

Council District: 9	Trans - Roadway
Community Plan: City Heights	Priority Score: 81
Project Status: Warranty	Priority Category: High
Duration: 2008 - 2016	Contact Information: Johnson, Brad
Improv Type: New	619-533-5120
	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project will end in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$180,000 in Transnet Extension funding was transferred from this project to Streamview Drive Improvements, S00864. The 38th Street Improvements project is complete and the funding is not required for the warranty period. The total project cost was reduced from \$1.5 million to \$1.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	1,360,103	(160,103)	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 1,460,103	\$ (160,103)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,300,000

Transportation & Storm Water

43rd St fr Logan to 1805 St Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1989 - 2017	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities, including a City Council action to accept the easement, will continue through Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2017 when the City Council action to accept the easement is approved.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,546,627	28,373	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,859,850	\$ 88,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948,223

Transportation & Storm Water

Airway Road Improvements / S16043

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2016 - 2022	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a four-lane major roadway from La Media Road to Harvest Road.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Justification: These improvements are needed to accommodate future development and future truck traffic.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Operating Budget Impact: None.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2022	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and federal permits received in Fiscal Year 2014. Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017 followed by a five-year maintenance and monitoring period as required by the project permits.

Summary of Project Changes: In Fiscal Year 2016 insurance settlement funding in the amount of \$5.0 million was allocated to this project per City Council Resolution R-304951 to cover anticipated costs associated with project construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 5,196,380	\$ 1,009,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 5,196,380	\$ 1,009,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Warranty	Contact Information: Bose, Sheila
Duration: 2009 - 2017	619-533-4698
Improv Type: Replacement	sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. The warranty period for this project will end in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$1.2 million in General Fund funding was transferred from this project to the annual allocation for Drainage Projects, ACA00001, for pump stations and the replacement of storm drains. The Avenida de la Playa project is in technically complete status, and therefore, the additional \$1.1 million of funding is not needed for project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,937,369	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,937,369
CIP Contributions from General Fund	400265	685,004	-	-	-	-	-	-	-	-	-	685,004
Grant Fund - Federal	600000	285,134	-	-	-	-	-	-	-	-	-	285,134
Grant Fund - State	600001	1,722,235	-	-	-	-	-	-	-	-	-	1,722,235
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,104,065	(874,601)	-	-	-	-	-	-	-	-	229,464
PFFA Lease Revenue Bonds 2015B-Project	400860	-	3,302	-	-	-	-	-	-	-	-	3,302
Total		\$ 5,733,807	\$ (871,300)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,862,508

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign will be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, \$7,000 was allocated to this project from Council District 9 Community Projects, Programs and Services fund for the construction of the Azalea Park Neighborhood Identification Sign. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
CIP Contributions from General Fund	400265	\$ 9,188	\$ 935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,123
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	156,000	-	-	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	110,000	-	-	-	-	-	-	-	-	-	-	110,000
Total		\$ 387,068	\$ 935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	388,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 2, 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2003 - 2020	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian and bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was scheduled to be completed in Fiscal Year 2015 but will be completed in Fiscal Year 2016. Construction of the second phase was therefore rescheduled to start in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Schedule for this project has been revised. No change is anticipated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	741,598	2,119,428	-	-	-	-	-	-	-	-	2,861,027
Total		\$ 741,598	\$ 2,160,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,902,027

Transportation & Storm Water

Bayshore Bikeway / S00944

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue through Fiscal Year 2020.

Summary of Project Changes: Transnet Extension funding will be allocated to this project in Fiscal Year 2017 in the amount of \$20,000 and in Fiscal Year 2018 in the amount of \$35,000 for the on-going mitigation and monitoring period requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,775
Grant Fund - Other	600002	611,306	12,694	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	148,273	1,727	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	179,116	884	20,000	-	35,000	-	-	-	-	-	235,000
TransNet Extension Major Corri	400173	3,752,753	21,247	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,576,224	\$ 36,551	\$ 20,000	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,667,775

Transportation & Storm Water
Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: In Fiscal Year 2016, as authorized in the Appropriation Ordinance, \$89,868 in Prop. 42 Replacement funding was returned to fund balance. This project is in technically complete status and this budget was determined to not be needed for project close out activities. This project is complete and will be closed by the end of the fiscal year.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 133,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,867
Prop 42 Replacement - Transportation Relief Fund	200306	458,920	10,000	-	-	-	-	-	-	-	-	468,920
Total		\$ 592,787	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,787

Transportation & Storm Water
Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2024	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None

Summary of Project Changes: TransNet funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
CIP Contributions from General Fund	400265	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - Federal	600000	153,642	151,222	-	-	-	-	-	-	-	-	304,864
Grant Fund - State	600001	100,149	75,779	-	-	-	-	-	-	-	-	175,928
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	312,208	571,932	-	-	-	-	-	-	-	-	884,140
TransNet (Prop A 1/2% Sales Tax)	400156	170,903	-	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	400,965	1,265,116	250,000	-	500,000	500,000	500,000	500,000	-	-	3,916,081
Total		\$ 1,343,279	\$ 2,564,048	\$ 250,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 6,157,327

Transportation & Storm Water
Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2024	619-527-7527
Improv Type: Betterment	epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 470,162	\$ 127,747	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 897,908
Total		\$ 470,162	\$ 127,747	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 897,908

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Abeyta, Angela
Duration: 2011 - 2016	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2015 - 2016	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	5,170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000
Total		\$ -	\$ -	\$ -	5,170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 6	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 1998 - 2018	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report will be completed in Fiscal Year 2016. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017. Project schedule is contingent upon receipt of funds.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Torrey Highlands Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	-	-	-	-	-	-	-	-	-	1,204,894
Torrey Highlands	400094	-	-	-	10,625,000	-	-	-	-	-	-	10,625,000
Total		\$ 1,204,894	\$ -	\$ -	\$ 14,163,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,367,894

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2009 - 2019
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 41
Priority Category: Low
Contact Information: Nutter, Daniel
 619-533-7492
 dnutter@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, preliminary engineering was completed in Fiscal Year 2014. Design began again in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018. The warranty period is scheduled to be complete in Fiscal Year 2019.

Summary of Project Changes: Project schedule has been revised. Due to unforeseen circumstances, the design phase for this project was extended by one year. Therefore, the duration of the project has been increased by one year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 745,980	\$ 1,966,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,712,000
Total		\$ 745,980	\$ 1,966,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2003 - 2017	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at \$2.7 million and a non-reimbursable subdivider condition valued at \$4.4 million.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider to complete land acquisition, design and construction scheduled for Fiscal Year 2015 to 2016. Developer to be partially reimbursed by the FBA. Project design and construction are to be completed by the developer in accordance with a Reimbursement Agreement (RA) which began in Fiscal Year 2014.

Summary of Project Changes: The project has been completed by the developer (Pardee). Upon final reimbursement to the developer per the terms of a reimbursable agreement through the FBA credit program, this project will be closed by the end of the fiscal year. Total project cost has been reduced by \$2.6 million per the draft Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,499,128	\$ 300,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,499,128	\$ 300,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water
Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2015 - 2017	619-533-3683
Improv Type: Widening	cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase will cover construction of the first two travel lanes; construction of the first phase began in Fiscal Year 2015. The second phase, which will complete the four-lane facility for entire length, will be required in phase four of the transportation phasing plan.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017		FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
Torrey Highlands	400094	\$ 1,115,409	\$ 1,584,591	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000
Total		\$ 1,115,409	\$ 1,584,591	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000

Transportation & Storm Water

Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2005 - 2016	619-533-3685
Improv Type: New	galvezo@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 6,289,061	\$ 915,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000
Total		\$ 6,289,061	\$ 915,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2008 - 2018	619-533-3685
Improv Type: New	galvezo@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Phase II is anticipated to be completed in Fiscal Year 2016. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2018 per the terms of a reimbursement agreement.

Summary of Project Changes: The financial schedule has been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 3,364,369	\$ 85,631	\$ -	\$ 11,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,600,000
Total		\$ 3,364,369	\$ 85,631	\$ -	\$ 11,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,600,000

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District: 1, 5	Priority Score: 55
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2003 - 2017	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). Construction of the second increment of the widening began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2004 - 2017	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,574,868	\$ 3,510,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,574,868	\$ 3,510,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1998 - 2017	619-533-7492
Improv Type: Replacement - Rehab	dnutter@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring was completed in Fiscal Year 2015. Following the completion of right-of-way transfer the project will be closed.

Summary of Project Changes: New easement requirements with the State of California have delayed the right-of-way transfer process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	209,086	35,914	-	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,058,727	\$ 35,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,094,641

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2015 - 2016	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 340,597	\$ 1,433,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058
Total		\$ 340,597	\$ 1,433,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District: 1, 6	Priority Score: 73
Community Plan: Mira Mesa, Torrey Pines	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 1988 - 2018	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2017. The warranty period will end in Fiscal Year 2018.

Summary of Project Changes: Due to unforeseen construction delays, the duration of this project has been extended by one year and is anticipated to be completed in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	2,059,206	333,671	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	149,820	180	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,666,102	17,091	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,707,058	\$ 350,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water
Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2008 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and will be completed in Fiscal Year 2016. Warranty period will continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	1,501,487	454,518	-	-	-	-	-	-	-	-	1,956,005
Total		\$ 1,531,487	\$ 454,518	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,005

Transportation & Storm Water

Coastal Rail Trail / S00951

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Underfunded	Contact Information: Nutter, Daniel
Duration: 2002 - 2027	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2015. The environmental and design phases are scheduled to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and scheduled to be completed by Fiscal Year 2022. A five-year mitigation period will follow construction with project close out expected in Fiscal Year 2027. This schedule is contingent upon the identification of funding to complete the project.

Summary of Project Changes: In Fiscal Year 2016, per City Council resolution, \$437,917 in grant funding was de-appropriated from this project. The grant funding had been allocated for phases of work that are complete and all eligible expenses have been reimbursed. Total project budget will be decreased by \$437,917. No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,469
Grant Fund - Federal	600000	1,388,846	428,675	-	(437,917)	-	-	-	-	-	-	1,379,604
Grant Fund - Other	600002	63,429	0	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,425,629	18,425,629
Total		\$ 1,551,513	\$ 1,928,675	\$ -	(\$ 437,917)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,425,629	\$ 21,467,901

Transportation & Storm Water
Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Lahmann, Joshua
Duration: 2010 - 2024	619-527-7509
Improv Type: Betterment	jlahmann@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: In conformance with the City's Five Year Capital Outlook, bond financing will be appropriated to this project in Fiscal Year 2017 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,713,975	\$ 646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,714,621
Gas Tax Fund	200118	-	5,826,426	-	-	-	-	-	-	-	-	5,826,426
CIP Contributions from General Fund	400265	-	206,839	-	-	-	-	-	-	-	-	206,839
Infrastructure Bond Financing	9301	-	-	-	1,751,528	5,640,000	5,640,000	-	-	-	-	13,031,528
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,401,000	96,037	-	-	-	-	-	-	-	-	1,497,037
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	19,493	-	-	-	-	-	-	-	-	19,493
PFFA Lease Revenue Bonds 2015B-Project	400860	-	577,000	-	-	-	-	-	-	-	-	577,000
Prop 42 Replacement - Transportation Relief Fund	200306	521,441	999,923	-	-	-	-	-	-	-	-	1,521,364
TransNet Extension Congestion Relief Fund	400169	18,477	430,283	-	-	-	-	-	-	-	-	448,760
Total		\$ 8,654,892	\$ 8,156,647	\$ -	\$ 1,751,528	\$ 5,640,000	\$ 5,640,000	\$ -	\$ -	\$ -	\$ -	\$ 29,843,067

Transportation & Storm Water
Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began and will be completed in Fiscal Year 2016. The warranty period will be completed and the project closed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized per Resolution R-309821, adopted July 16, 2015, the appropriation of \$79,000 in Lease Revenue bonds to this project to cover remaining construction costs and costs associated with project close out activities. No change is anticipated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 42,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,396
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	235,414	(12,810)	-	-	-	-	-	-	-	-	222,604
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,665	8,335	-	-	-	-	-	-	-	-	15,000
PFFA Lease Revenue Bonds 2015B-Project	400860	37,937	155,063	-	-	-	-	-	-	-	-	193,000
Total		\$ 397,413	\$ 150,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 548,000

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Following the completion of the remaining sublet project, 28th Street I-5 Traffic Signal Cabinet (B01001), this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Grant Fund - State	600001	\$ 5,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,702
TransNet Extension Congestion Relief Fund	400169	95,154	9,846	-	-	-	-	-	-	-	-	-	105,000
Total		\$ 100,856	\$ 9,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,702

Transportation & Storm Water
Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2003 - 2016	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 9,225,941	\$ 616,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 9,225,941	\$ 616,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2004 - 2016
Improv Type: New

Trans - Roadway

Priority Score: 51
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II will construct the remainder.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period will be completed in Fiscal Year 2016. Phase I will be closed pending fulfillment of reimbursement agreement obligations by the School District. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,088,462	\$ (267)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,088,194
Total		\$ 5,088,462	\$ (267)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,088,194

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2017	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer will be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	825,000
Total		\$ -	\$ -	\$ -	825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	825,000

Transportation & Storm Water Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2024	858-541-4348
Improv Type: New	ademich@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$250,000 was transferred to this project from the Storm Water Division's operating budget to fund upgrades to pump stations and replacements to storm drains, both of which reduce flood risk. The same City Council action authorized the transfer of funding in the amount of \$555,000 from various stand alone CIP drainage projects that were put into operation and had excess budget. These transfers will support the on-going needs of the annual allocation. General Fund contributions have been programmed in this project in Fiscal Year 2017 through Fiscal Year 2021 in addition to Infrastructure Bond funding in Fiscal Years 2017, 2018 and 2019. These allocations are in conformance with the City's Five Year Capital Outlook. Additionally, for Fiscal Year 2017, TransNet funding in the amount of \$1.3 million will be allocated to this project to support design and construction of TransNet eligible storm drain projects. Unidentified funding in this project has been reduced to reflect budget adjustments made in Fiscal Year 2016 through Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 159,281	\$ 9,762	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	169,044
Deferred Maint Revenue 2009A-Project	400624	4,334,398	-	-	-	-	-	-	-	-	-	4,334,398
Deferred Maintenance Revenue 2012A-Project	400848	9,693,996	6,183	-	-	-	-	-	-	-	-	9,700,178
CIP Contributions from General Fund	400265	5,718,277	4,417,512	1,525,000	-	2,075,000	2,175,000	2,175,000	2,175,000	-	-	20,260,789
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
Infrastructure Bond Financing	9301	-	-	-	18,000,000	18,000,000	18,000,000	-	-	-	-	54,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,950,855	517,540	-	-	-	-	-	-	-	-	3,468,395
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,183,012	6,126,936	-	-	-	-	-	-	-	-	7,309,948
PFFA Lease Revenue Bonds 2015B-Project	400860	295,887	5,931,890	-	-	-	-	-	-	-	-	6,227,777
TransNet (Prop A 1/2% Sales Tax)	400156	2,106,865	2,460	-	-	-	-	-	-	-	-	2,109,325
Street Division CIP Fund	200202	83,103	-	-	-	-	-	-	-	-	-	83,103
TransNet ARRA Exchange Fund	400677	1,225,271	34,729	-	-	-	-	-	-	-	-	1,260,000
TransNet Extension Congestion Relief Fund	400169	2,567,770	227,615	1,300,000	-	-	-	-	-	-	-	4,095,386
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	141,410,433	141,410,433
Total		\$ 31,043,715	\$ 17,274,627	\$ 2,825,000	\$ 18,000,000	\$ 20,075,000	\$ 20,175,000	\$ 2,175,000	\$ 2,175,000	\$ -	141,410,433	\$ 255,153,775

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2021	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and will be completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Land acquisition is scheduled to begin in Fiscal Year 2017. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2016, grant funding of \$120,915 was de-appropriated from this project. The preliminary design work for the project has been completed and the grant appropriation for that phase of work has expired with all eligible expenses having been reimbursed. Total project has been increased by \$0.5 million due to refined cost estimate. No significant changes are anticipated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,561
Grant Fund - Federal	600000	3,156,255	2,238,113	-	(120,915)	20,695,658	-	-	-	-	-	25,969,111
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	523,526	2,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	1,292,000	-	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	716,191	208,809	-	-	-	-	-	-	-	-	925,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,200,000	3,200,000
Total		\$ 5,192,987	\$ 4,573,371	\$ -	\$ (120,915)	\$ 20,695,658	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000	\$ 33,541,101

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and will be completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 400,287	\$ 61,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	461,640
TransNet Extension Congestion Relief Fund	400169	83,700	-	-	-	-	-	-	-	-	-	83,700
Total		\$ 483,987	\$ 61,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	545,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Normal Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2016	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	1,176	18,324	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 921,996	\$ 90,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Project construction began and will be completed in Fiscal Year 2017. Project warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2016 City Council authorized per Resolution R-310155 the reallocation of \$260,000 in TransNet Extension funding from the Old Otay Mesa Road Westerly project, S00870, to this project to complete construction and to cover costs associated with project close out activities. The project schedule has been updated for Fiscal Year 2017 due to delays caused by storm water requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	160,957	422,398	-	-	-	-	-	-	-	-	583,355
Total		\$ 312,602	\$ 422,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	735,000

Transportation & Storm Water
Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2012 - 2016	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2016. The warranty period for this project will be completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 620,742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	620,742
Prop 42 Replacement - Transportation Relief Fund	200306	330,875	-	-	-	-	-	-	-	-	-	330,875
TransNet (Prop A 1/2% Sales Tax)	400156	129,196	20,804	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,080,813	\$ 20,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,101,617

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1990 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,644,727	255,273	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,332,394	\$ 255,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2020	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ 172,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 172,000
North University City-FBA	400080	1,439,508	509,092	-	5,500,000	5,500,000	5,500,000	5,681,100	-	-	-	24,129,700
Total		\$ 1,439,508	\$ 509,092	\$ -	\$ 5,672,000	\$ 5,500,000	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ -	\$ 24,301,700

Transportation & Storm Water
Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 51
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1994 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, grant funding in the amount of \$25,269 was de-appropriated from this project per City Council resolution. The preliminary design work for the project has been completed and the grant appropriation associated with that phase of work has expired with all eligible expenses having been reimbursed. No significant changes are anticipated for this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,633,206	\$ 9,409,034	\$ -	\$ (25,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,016,971
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,307,327	632,040	-	-	-	-	-	-	-	-	1,939,367
Total		\$ 3,443,967	\$ 10,041,075	\$ -	\$ (25,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,459,773

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2024	619-533-3092
Improv Type: Replacement	jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Unidentified funding has been added to this project in the amount of \$1.5 million which will be needed to address identified guard rail needs. No significant change has been made to this project for Fiscal Year 2017.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 628,176	\$ 43,144	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 671,320
Infrastructure Improvement - CD 5	400685	2,256	-	-	-	-	-	-	-	-	-	2,256
Prop 42 Replacement - Transportation Relief Fund	200306	600,235	72,328	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	1,188,344	395,183	-	-	-	-	-	-	-	-	1,583,528
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 2,419,012	\$ 510,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 4,429,667

Transportation & Storm Water
Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2016. Construction is scheduled to begin and to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change is anticipated in this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,850
CIP Contributions from General Fund	400265	-	193,150	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	163,075	191,925	-	-	-	-	-	-	-	-	355,000
Total		\$ 169,925	\$ 385,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,000

Transportation & Storm Water
Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2012 - 2017	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,440,139	\$ 59,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 2,440,139	\$ 59,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water
Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2011 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed Fiscal Year 2015. Project warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 738,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	738,627
Prop 42 Replacement - Transportation Relief Fund	200306	221,373	-	-	-	-	-	-	-	-	-	221,373
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	-	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	898,726	1,274	-	-	-	-	-	-	-	-	900,000
TransNet Extension Congestion Relief Fund	400169	47,491	27,509	-	-	-	-	-	-	-	-	75,000
Total		\$ 2,046,217	\$ 28,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,075,000

Transportation & Storm Water I5 to SR56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2021	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and will be completed in Fiscal Year 2016. Design and construction will be scheduled pending allocation of funding.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Black Mountain Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	580,000	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	-	-	-	-	-	-	-	-	-	1,595,121
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	652,758	118,246	-	-	-	-	-	6,020,676	-	-	6,791,680
Total		\$ 2,545,078	\$ 118,246	\$ -	\$ -	580,000	\$ -	\$ -	6,020,676	\$ -	\$ -	9,264,000

Transportation & Storm Water
I5/SR56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2021	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction will be scheduled in the future after Caltrans has identified the required funding.

Summary of Project Changes: No change is anticipated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water
Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$1.3 million in Regional Transportation Congestion Relief Program (RTCIP) funding was allocated to this project. TransNet Extension funding will be allocated in Fiscal Year 2017 through Fiscal Year 2021 and will be utilized to implement the City's Signal Communication Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 601,363	\$ 1,782,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,383,459
TransNet Extension Congestion Relief Fund	400169	360,207	1,579,900	1,413,547	-	100,000	100,000	100,000	100,000	-	-	3,753,654
TransNet Extension RTCI Fee	400174	439,654	2,760,346	-	-	-	-	-	-	-	-	3,200,000
Total		\$ 1,401,223	\$ 6,122,343	\$ 1,413,547	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 9,337,113

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: For Fiscal Year 2017, TransNet Extension funding in the amount of \$1.3 million will be allocated to this project for the installation of new street lights as well as to support the continuing needs in existing street light sublet projects. TransNet Extension funding of \$100,000 will be allocated to this project in Fiscal Years 2018 through 2021. General Fund funding will be allocated to this project in Fiscal Year 2019 in conformance with the City's Five Year Capital Outlook.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 347,608	\$ 2,263,499	\$ -	\$ -	\$ -	2,500,000	\$ -	\$ -	\$ -	\$ -	5,111,108
Grant Fund - State	600001	46,353	-	-	-	-	-	-	-	-	-	46,353
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	122,300	-	-	-	-	-	-	-	-	-	122,300
Prop 42 Replacement - Transportation Relief Fund	200306	564,369	239,277	-	-	-	-	-	-	-	-	803,647
TransNet (Prop A 1/2% Sales Tax)	400156	295,876	300,124	-	-	-	-	-	-	-	-	596,000
SC-RDA Contribution to CIP Fund	200353	598,012	57,588	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	371,572	(1,572)	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	304,904	252,973	1,260,000	-	100,000	100,000	100,000	100,000	-	-	2,217,877
Total		\$ 2,652,491	\$ 3,111,890	\$ 1,260,000	\$ -	\$ 100,000	\$ 2,600,000	\$ 100,000	\$ 100,000	\$ -	\$ -	9,924,381

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 66
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2009 - 2021	619-533-3836
Improv Type: New	bgenovese@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,116,010	\$ 1,651,010

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2010 - 2018	619-533-7492
Improv Type: Replacement	dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2016, the amount of \$900,000 was appropriated in this project per a negotiated reimbursement with AT&T and authorized by City Council Resolution R-309909. Total project cost has been revised to \$8.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,724
Deferred Maintenance Revenue 2012A-Project	400848	1,451,009	83	-	-	-	-	-	-	-	-	1,451,092
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	-	900,000	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,019,528	239,032	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	1,524,685	324,023	-	-	-	-	-	-	-	-	1,848,708
Total		\$ 6,666,705	\$ 1,463,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,129,843

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District: 1	Priority Score: 28
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2008 - 2016	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. The warranty period was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 971,668	\$ 88,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000
Grant Fund - State	600001	1,675,442	-	-	-	-	-	-	-	-	-	1,675,442
Total		\$ 2,647,110	\$ 88,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,735,442

Transportation & Storm Water
La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2008 - 2018	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides new curb, gutter, sidewalk, barrier rail and retaining wall on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but because of existing conditions at the location, the project scope was revised. Design was rescheduled and is expected to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 226,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	72,037	527,963	-	-	-	-	-	-	-	-	600,000
Total		\$ 298,037	\$ 527,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	826,000

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The property exchange with UCSD was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project warranty period is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2016, as authorized in the Appropriation Ordinance, \$151,222 was returned to fund balance in the North University City FBA fund. This project is technically complete and this funding will not be required for project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
North University City-FBA	400080	\$ 1,209,745	\$ 9,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,218,778
Total		\$ 1,209,745	\$ 9,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,218,778

Transportation & Storm Water
La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2001 - 2019	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,677,593	\$ 1,161,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	113,978	21,936	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,791,572	\$ 1,182,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water
La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 85
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2019	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road in two phases. Phase 1 will widen La Media Road to a four lane major road from State Route 905 to Airway Road, and to a four lane collector from Airway Road to Siempre Viva Road. Phase 2 will widen La Media Road to its ultimate configuration which is a six lane primary arterial north of Airway Road, and a five lane major road between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase 1: Design and environmental process began in Fiscal Year 2015 and were completed in Fiscal Year 2016. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017. Phase 2 implementation is contingent on the rate of private development and availability of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ -	\$ 5,193,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,193,690
Otay Mesa-Eastern DIF	400100	302,261	760,739	-	-	-	-	-	-	-	-	1,063,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	32,891,110	32,891,110
Total		\$ 302,261	\$ 5,954,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,891,110	\$ 39,147,800

Transportation & Storm Water

Laurel Street Bridge over SR 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 170,686	\$ 329,314	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
TransNet (Prop A 1/2% Sales Tax)	400156	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	68,362	231,638	-	-	-	-	-	-	-	-	300,000
Total		\$ 659,048	\$ 560,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: Construction schedule has been revised as a result of longer than anticipated right-of-way acquisition process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,000
TransNet Extension Congestion Relief Fund	400169	270,707	564,293	-	-	-	-	-	-	-	-	835,000
Total		\$ 323,707	\$ 564,293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	888,000

Transportation & Storm Water

Little McGonigle Ranch Road-DM Mesa/SR56 / S16040

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: Del Mar Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2016 - 2017	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I has been completed for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (44'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. This project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. This project will include a 100' bridge structure and a multi-use trail adjacent to the roadway. This is project 43-4 in the Del Mar Mesa Public Facilities Financing Plan.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I of this project was completed in Fiscal Year 2013. Preliminary transportation study for Phase II began in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ 100,000	\$ -	\$ 6,164,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,264,589
Total		\$ -	\$ 100,000	\$ -	\$ 6,164,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,264,589

Transportation & Storm Water

Manhasset Dr Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016 and the project will be closed by the end of the fiscal year.

Summary of Project Changes: In Fiscal Year 2016 per City Council authorization, \$20,530 in bond financing was re-allocated from this project to the annual allocation for Drainage Projects, ACA00001. The Manhasset Drive Storm Drain System Upgrade is operational and will not require additional funding for project close out. The transfer of funding to the Drainage Projects annual allocation will support upgrades to pump stations and replacements of storm drains both of which reduce flood risk.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	252,230	-	-	-	-	-	-	-	-	-	252,230
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	16,776	-	-	-	-	-	-	-	-	-	16,776
PFFA Lease Revenue Bonds 2015A-Projects	400859	28,371	(8,371)	-	-	-	-	-	-	-	-	20,000
PFFA Lease Revenue Bonds 2015B-Project	400860	10,530	(10,530)	-	-	-	-	-	-	-	-	-
Total		\$ 383,371	\$ (18,900)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	364,470

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District: 4	Priority Score: 84
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Diab, Joseph
Duration: 2016 - 2020	619-533-4615
Improv Type: New	jdiab@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began and will be completed in Fiscal Year 2016. A more detailed project schedule will be provided for design and construction phases following completion of the preliminary design.

Summary of Project Changes: No significant change to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 12,478	\$ 987,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 12,478	\$ 987,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water
Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 15
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Jones, Christine
Duration: 2013 - 2020	619-236-1714
Improv Type: New	christinej@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017. Project scope and construction cost will be determined following completion of design.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
CIP Contributions from General Fund	400265	\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,000	\$ 1,230,000

Transportation & Storm Water
Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2024	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$200,000 was transferred to this project from the Old Otay Mesa Road Westerly project, S00870, to support the on-going need for installation of new medians. TransNet Extension funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 92,608	\$ 202,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 294,814
Prop 42 Replacement - Transportation Relief Fund	200306	-	188,000	-	-	-	-	-	-	-	-	188,000
TransNet Extension Congestion Relief Fund	400169	287,842	780,039	718,325	-	100,000	100,000	100,000	100,000	-	-	2,186,206
Total		\$ 380,450	\$ 1,170,245	\$ 718,325	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	2,669,020

Transportation & Storm Water
Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2012 - 2018	619-533-7449
Improv Type: Betterment	gfreiha@saniego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began and will be completed in Fiscal Year 2016. A two year maintenance and monitoring period will begin in Fiscal Year 2017 and is anticipated to end in Fiscal Year 2018.

Summary of Project Changes: City Council Resolution R-310114 dated December 16, 2015 authorized the increase of \$145,000 to this project to cover construction and administration costs. Additionally, \$92,000 of Prop 42 funding was allocated to this project in Fiscal Year 2016 to cover completion of construction and plant establishment costs. With these actions the project was fully funded and project cost was increased to \$475,883. A two year maintenance and monitoring period is anticipated to end in Fiscal Year 2018. The project schedule was updated in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 66,627	\$ 373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
CIP Contributions from General Fund	400265	10,000	145,000	-	-	-	-	-	-	-	-	155,000
PFFA Lease Revenue Bonds 2015B-Project	400860	97,819	181	-	-	-	-	-	-	-	-	98,000
Private & Others Contrib-CIP	400264	63,883	-	-	-	-	-	-	-	-	-	63,883
Prop 42 Replacement - Transportation Relief Fund	200306	92,000	-	-	-	-	-	-	-	-	-	92,000
Total		\$ 330,329	\$ 145,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	475,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021 in support of the City's Climate Action Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Grant Fund - Other	600002	\$ 284,988	\$ 8,012	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,000
Grant Fund - State	600001	16,642	36,358	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	39,989	-	-	-	-	-	-	-	-	39,989
TransNet Extension Congestion Relief Fund	400169	645,543	519,186	750,000	-	750,000	750,000	750,000	750,000	-	-	4,914,729
Total		\$ 947,173	\$ 603,545	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 5,300,718

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2001 - 2017	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Phase II of construction is pending the completion of eminent domain proceedings.

Summary of Project Changes: Construction on Phase II of this project has been delayed due to eminent domain proceedings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,429,762	\$ 795,238	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	304,929	18,144	-	-	-	-	-	-	-	-	323,073
Total		\$ 5,734,691	\$ 813,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,548,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2017	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well as exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for Phases I and II was initiated in Fiscal Year 2012 and completed in Fiscal Year 2015. Due to the revised project scope, construction was rescheduled to begin and be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 421,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	421,645
Grant Fund - State	600001	-	39,877	-	-	-	-	-	-	-	-	39,877
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,978,355	-	-	-	-	-	-	-	-	-	1,978,355
PFFA Lease Revenue Bonds 2015B-Project	400860	-	600,000	-	-	-	-	-	-	-	-	600,000
TransNet (Prop A 1/2% Sales Tax)	400156	842,225	-	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
TransNet Extension Congestion Relief Fund	400169	363,715	136,285	-	-	-	-	-	-	-	-	500,000
Total		\$ 3,655,940	\$ 776,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,432,102

Transportation & Storm Water

Mission Beach Brdwalk Bulkhead Phased / L14004

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: 78
Community Plan: Mission Beach	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2014 - 2018	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated on April 20, 2012, was prepared for the project. This project will cover phases 3 through 5.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design and Construction will be scheduled once funding has been identified.

Summary of Project Changes: The schedule has been updated to reflect most recent changes to the project. Project schedule will be determined pending identification of funding. No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Grant Fund - State	600001	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,257,000	9,257,000
Total		\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,257,000	\$ 9,857,000

Transportation & Storm Water

N Harbor Dr Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1997 - 2017	619-533-7492
Improv Type: Replacement - Retrofit	dnutter@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project will be closed following the completion of the five-year mitigation and monitoring period.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,808,323	\$ 4,065,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,518,528	\$ 4,065,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1992 - 2017	619-533-7492
Improv Type: Replacement - Retrofit	dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and continued through Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, the design was completed in Fiscal Year 2015, and construction is scheduled to be completed in Fiscal Year 2016. The warranty period will end in Fiscal Year 2017.

Summary of Project Changes: Revisions to the original design of the access ramp resulted in an increase to the construction estimate of \$250,000. In Fiscal Year 2016, per City Council Resolution, \$250,000 of Trans-Net funding was transferred from the Old Otay Mesa Road Westerly project, S00870, to this project to offset the construction cost increase. Additionally, per City Council Resolution R-310120, \$150,000 of grant funding will be allocated to this project for the purpose of project administration and the monitoring of mitigation work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,150,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	594,447	675,205	-	-	-	-	-	-	-	-	1,269,652
Total		\$ 13,555,447	\$ 675,205	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,380,652

Transportation & Storm Water

N Torrey Pines Roadway/Median Enhance / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1998 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 499,085	\$ 915	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	3,369,593	877,407	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 3,868,678	\$ 878,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2024	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$1.7 million in TransNet funding will be allocated to this project to support new and existing projects. TransNet funding in the amount of \$1.0 million will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2021. Additionally, General Fund funding is anticipated in Fiscal Year 2018 through Fiscal Year 2021 in conformance with the City's Five Year Capital Outlook.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 232,810	\$ 16,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	249,268
CIP Contributions from General Fund	400265	-	258,391	-	-	1,450,000	3,900,000	1,400,000	1,400,000	-	-	8,408,391
Grant Fund - Federal	600000	508,973	697,027	-	-	-	-	-	-	-	-	1,206,000
Navajo Urban Comm	400116	2,632	147,368	-	-	-	-	-	-	-	-	150,000
Private & Others Contrib-CIP	400264	59,850	40,000	-	-	-	-	-	-	-	-	99,850
TransNet (Prop A 1/2% Sales Tax)	400156	122,993	-	-	-	-	-	-	-	-	-	122,993
Serra Mesa - Urban Community	400132	64,121	35,879	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	183,057	15,949	-	-	-	-	-	-	-	-	199,006
TransNet Extension Congestion Relief Fund	400169	1,535,896	1,513,671	1,658,619	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	8,708,186
TransNet Extension RTCI Fee	400174	41,940	358,060	-	-	-	-	-	-	-	-	400,000
Total		\$ 2,752,273	\$ 3,082,802	\$ 1,658,619	\$ -	\$ 2,450,000	\$ 4,900,000	\$ 2,400,000	\$ 2,400,000	\$ -	\$ -	19,643,693

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2008 - 2021	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing 26-foot wide, two-lane, undivided road to a 36-foot wide modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped 11-foot wide vehicular travel lanes; two 2-foot buffers; two 5-foot wide, Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and six-foot high, black vinyl-coated, chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed at 300-foot spacing. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: Due to bids coming in lower than anticipated, in Fiscal Year 2016, per City Council Resolution \$2.6 million in TransNet Extension funding was transferred from this project to nine other priority projects that had identified funding needs. The total project cost has been decreased by \$2.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,949,933	\$ 4,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,000
Otay Mesa-Western DIF	400102	180,661	365,339	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,327	18	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	9,125,028	(572,703)	-	-	-	-	-	-	-	-	8,552,326
Total		\$ 15,044,949	\$ (203,277)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,841,671

Transportation & Storm Water
Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV originally scheduled to be completed in Fiscal Year 2012 will be completed in Fiscal Year 2016. Delays to the environmental phase of the project were the result of the document not being released by the Resource Agencies. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2016. Right-of-way acquisition will begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Advertise and award of construction of Phase IV will occur in Fiscal Year 2017 with construction scheduled to begin early in Fiscal Year 2018.

Summary of Project Changes: Federal grant funding in the amount of \$2.4 million is anticipated to be allocated to this project for right-of-way acquisition following the environmental clearance, and for the construction phase of the project. Due to delays related to the environmental phase of the project, \$9.7 million in Transnet funding originally identified in Fiscal Year 2017 will be allocated in Fiscal Year 2018 for construction and on-going needs of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,712,131	\$ 87,869	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,200,000
TransNet Extension Congestion Relief Fund	400169	494,845	4,755,155	-	-	9,700,000	-	-	-	-	-	14,950,000
Total		\$ 2,206,977	\$ 4,843,023	\$ -	\$ 2,400,000	\$ 9,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,150,000

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2012 - 2017	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and will be completed by the end of Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 41,432	\$ 204,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	246,000
Total		\$ 41,432	\$ 204,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	246,000

Transportation & Storm Water
Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2004 - 2017	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Schedule: Traffic signal installation will be scheduled as the community develops.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,820,272	\$ 579,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,820,272	\$ 579,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2012 - 2017	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Due to resource reallocation, construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: Project schedule has been revised. No changes are anticipated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 415,645	\$ 34,355	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Total		\$ 415,645	\$ 34,355	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2002 - 2020	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. All phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2017. Phase II design is scheduled to begin in Fiscal Year 2017 and construction is scheduled to begin in Fiscal Year 2018. The project is anticipated to be completed by Fiscal Year 2020. Due to funding, Phase II and III were separated causing the need for additional time in determining the scope for Phase II. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The construction of improvements identified in Phase II is contingent on the identification of funding in Fiscal Year 2018. Total project cost has been increased by the unidentified amount of \$10.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Otay Mesa-East (From 39062)	400092	\$ 4,050,482	\$ 518,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,568,571
Otay Mesa-West (From 39067)	400093	2,246,508	553,584	-	-	-	-	-	-	-	-	2,800,092
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		\$ 6,296,990	\$ 1,071,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000,000	\$ 17,368,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Design of Phase 2 is scheduled to be completed in Fiscal Year 2016. Construction of Phase 2 is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	3,100,715	1,366,494	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 3,250,715	\$ 1,366,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District: 3, 8	Priority Score: 53
Community Plan: Barrio Logan, Centre City	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the extension of Park Boulevard to Harbor Drive. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ -	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
CCE-2004A (TE) Bonds (Oper)	400369	-	2,463,019	-	-	-	-	-	-	-	-	2,463,019
Excess Redevelopment Bond Proceeds Exp	400862	-	11,247,325	-	-	-	-	-	-	-	-	11,247,325
Total		\$ -	\$ 13,998,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,998,000

Transportation & Storm Water
Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1997 - 2018	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Sabre Springs-FBA	400082	1,008,610	91,390	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		\$ 2,488,610	\$ 91,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,580,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2016, City Council Resolution R-310109 authorized the acceptance of the donation from UCSD in the amount of \$855,000 to cover construction costs associated with the project. The project total has increased to \$6.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
North University City-FBA	400080	\$ 2,163,692	\$ 3,211,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,375,000
Donations	9700	-	-	-	855,000	-	-	-	-	-	-	-	855,000
Total		\$ 2,163,692	\$ 3,211,308	\$ -	\$ 855,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,230,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2018	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project includes recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

Summary of Project Changes: No significant change to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476

Transportation & Storm Water

Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Lahmann, Joshua
Duration: 2010 - 2024	619-527-7509
Improv Type: Betterment	jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Bond financing and Trench Cut Fee appropriations for this project have been revised in accordance with the City's Five Year Capital Outlook. TransNet funding will be allocated in Fiscal Year 2018 through Fiscal Year 2021. The city is currently analyzing the results of the streets condition assessment conducted in 2015, and will revise the estimated unidentified funding needed beyond Fiscal Year 2021. Additionally, in Fiscal Year 2016, \$1.0 million was transferred to this project from the Old Otay Mesa Road Westerly project, S00870, to assist in achieving the annual street overlay goal.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 4,394,324	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,394,324
Deferred Maintenance Revenue 2012A-Project	400848	19,643,646	(11,310)	-	-	-	-	-	-	-	-	19,632,336
Gas Tax Fund	200118	-	982,664	-	-	-	-	-	-	-	-	982,664
CIP Contributions from General Fund	400265	259,848	2,216,241	-	-	-	-	-	-	-	-	2,476,090
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
Infrastructure Bond Financing	9301	-	-	-	58,248,472	54,360,000	54,360,000	-	-	-	-	166,968,472
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,962,920	(13,519)	-	-	-	-	-	-	-	-	5,949,401
PFFA Lease Revenue Bonds 2015A-Projects	400859	11,792,712	17,672,795	-	-	-	-	-	-	-	-	29,465,507
PFFA Lease Revenue Bonds 2015B-Project	400860	-	18,585,394	-	-	-	-	-	-	-	-	18,585,394
Prop 42 Replacement - Transportation Relief Fund	200306	7,746,392	1,788,609	-	-	-	-	-	-	-	-	9,535,001
TransNet (Prop A 1/2% Sales Tax)	400156	123,948	3,529	-	-	-	-	-	-	-	-	127,477
TransNet ARRA Exchange Fund	400677	-	23,305	-	-	-	-	-	-	-	-	23,305
TransNet Extension Congestion Relief Fund	400169	12,219,049	2,122,690	-	-	2,879,655	15,590,399	16,616,039	17,689,496	-	-	67,117,328
Trench Cut Fees/Excavation Fee Fund	200203	357,239	3,453,300	1,500,000	-	1,500,000	1,500,000	1,500,000	1,500,000	-	-	11,310,539
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	101,236,753	101,236,753
Total		\$ 62,503,978	\$ 46,823,699	\$ 1,500,000	\$ 58,248,472	\$ 58,739,655	\$ 71,450,399	\$ 18,116,039	\$ 19,189,496	\$ -	\$ 101,236,753	\$ 437,808,491

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2024	858-541-4348
Improv Type: Betterment	ademich@sanidiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in early Fiscal Year 2015. Following the completion of construction, additional needs at the site were recognized. City forces will perform additional work utilizing the remaining budget. When work is completed, the final sublet project, Mt. Abernathy- Green Street will be closed and the annual allocation will no longer be funded.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 33,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,284
Rose & Tecolote Creek Water Quality	400631	1,039,688	12,148	-	-	-	-	-	-	-	-	1,051,835
Total		\$ 1,039,688	\$ 45,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,085,119

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: Midway - Pacific Highway, Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2003 - 2017	619-533-3141
Improv Type: Betterment	drhughes@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began and were scheduled to be completed in Fiscal Year 2016 but will be completed in early Fiscal Year 2017. Additional improvements including sidewalks and bicycle facilities will be scheduled in Fiscal Year 2017.

Summary of Project Changes: Some tasks identified in the project scope were scheduled to be completed in Fiscal Year 2016. Additional improvements will continue utilizing available funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
SR 209 & 274 Coop with State	400633	\$ 242,252	\$ 1,206,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,448,325
Total		\$ 242,252	\$ 1,206,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,448,325

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2005 - 2023	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December, 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: Due to a large change order for additional earth work not accounted for in the original bid items, in Fiscal Year 2016, per City Council Resolution, \$500,000 in TransNet Extension funding was transferred to this project from the Old Otay Mesa Road Westerly project, S00870. The total project cost has been increased by \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,300,000
Kearny Mesa-Urban Comm	400136	593,553	6,447	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,314,210	513,790	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	1,842,003	207,997	-	-	-	-	-	-	-	-	2,050,000
Total		\$ 17,192,967	\$ 728,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,921,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 1990 - 2019	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Right-of-way acquisition was scheduled to begin in Fiscal Year 2015. Construction for Phase I is scheduled for Fiscal Year 2017 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in coming fiscal years once funding becomes available.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$1.3 million in Regional Transportation Congestion Improvement Program (RTCIP) funding was allocated to this project. TransNet Extension funding in the amount of \$3.0 million will be allocated to this project in Fiscal Year 2017 and an additional \$2.0 million will be appropriated in Fiscal Year 2018. It is anticipated that Developer funding in the amount of \$5.0 million and an additional \$700,000 in RTCIP funding will become available for this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	12,146,774	381,714	-	5,000,000	-	-	-	-	-	-	17,528,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	16,551,018	1,157,102	3,000,000	-	2,000,000	-	-	-	-	-	22,708,120
TransNet Extension RTCI Fee	400174	1,512,885	3,417,042	-	700,000	-	-	-	-	-	-	5,629,927
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	76,636,159	76,636,159
Total		\$ 34,174,771	\$ 4,955,857	\$ 3,000,000	\$ 5,700,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 76,636,159	\$ 126,466,787

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2011 - 2020	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2018 due to reallocation of funding and additional design analysis and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000
TransNet Extension RTCI Fee	400174	466,342	278,458	-	-	-	-	-	-	-	-	744,800
Total		\$ 466,342	\$ 278,458	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,794,800

Transportation & Storm Water

San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District: 7	Priority Score: 56
Community Plan: Mission Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2016, an increase of \$89,868 from Prop. 42 Replacement funding was appropriated to this project to support additional close out activities. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Prop 42 Replacement - Transportation Relief Fund	200306	\$ 76,017	\$ 13,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,868
TransNet (Prop A 1/2% Sales Tax)	400156	100,000	-	-	-	-	-	-	-	-	-	100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,455,604	43,396	-	-	-	-	-	-	-	-	1,499,000
Total		\$ 1,811,621	\$ 57,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,868,868

Transportation & Storm Water
San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Warranty period will be completed in Fiscal Year 2017.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Summary of Project Changes: Due to unforeseen circumstances, the end date for this project has been moved to Fiscal Year 2017. Also, \$40,000 from Fund 400265, General Fund Contribution to the CIP, was transferred from this project to Cesar Solis Community Park, S00649, as authorized by the Fiscal Year 2016 Appropriation Ordinance. This funding will not be needed for project close out activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 107,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	107,539
Peninsula Urban Comm	400118	150,000	-	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	-	7,455	-	-	-	-	-	-	-	-	7,455
PFFA Lease Revenue Bonds 2015B-Project	400860	-	6	-	-	-	-	-	-	-	-	6
Total		\$ 257,539	\$ 7,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	265,000

Transportation & Storm Water
Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2011 - 2016	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total	
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Grant Fund - State	600001	\$ 722,564	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	722,564
Otay Mesa/Nestor Urb Comm	400125	88,423	9,170	-	-	-	-	-	-	-	-	-	97,593
Prop 42 Replacement - Transportation Relief Fund	200306	41,291	-	-	-	-	-	-	-	-	-	-	41,291
Total		\$ 852,277	\$ 9,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	861,447

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2024	619-533-3092
Improv Type: New	jfuentes@saniego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized the transfer of \$215,000 from the Old Otay Mesa Road Westerly project, S00870, to this project for the additional construction needs in the Fairmount Avenue Safe Route to School project (B13159). For Fiscal Year 2017, \$100,000 in TransNet funding will be allocated to support on-going needs of existing sublet projects. Future year Transnet funding in this project has been reallocated to other high priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 318,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	318,300
TransNet (Prop A 1/2% Sales Tax)	400156	-	11,108	-	-	-	-	-	-	-	-	11,108
TransNet Extension Congestion Relief Fund	400169	441,559	299,369	100,000	-	-	-	-	-	-	-	840,928
Total		\$ 759,859	\$ 310,477	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,170,336

Transportation & Storm Water

Sea World Dr/15 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2007 - 2018	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$116.2 million is on hold until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,163,109	116,163,109
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,163,109	\$ 120,163,109

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2024	619-527-7527
Improv Type: New	epuente@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund funding has been allocated to this project in Fiscal Year 2017 through Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 7,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,127
Deferred Maintenance Revenue 2012A-Project	400848	227,001	11,410	-	-	-	-	-	-	-	-	238,411
CIP Contributions from General Fund	400265	518,942	3,546,170	2,000,000	-	4,000,000	4,000,000	4,000,000	-	-	-	18,065,112
Infrastructure Improvement - CD 6	400686	15,392	-	-	-	-	-	-	-	-	-	15,392
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	699,750	-	-	-	-	-	-	-	-	-	699,750
PFFA Lease Revenue Bonds 2015B-Project	400860	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	117,217	82,967	-	-	-	-	-	-	-	-	200,184
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	16,325	-	-	-	-	-	-	-	-	-	16,325
Total		\$ 1,601,754	\$ 4,640,546	\$ 2,000,000	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 20,242,301

Transportation & Storm Water
Siempre Viva Road Improvements / S16044

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2016 - 2022	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a six-lane primary arterial road from La Media Road to Otay Center Drive

Justification: These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan. This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Transportation & Storm Water
Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Diab, Joseph
Duration: 2007 - 2018	619-533-4615
Improv Type: New	jdiab@sandiego.gov

Description: The purpose of the project is to provide studies for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating a low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: None. Future operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2007 and will be completed in Fiscal Year 2016.

Summary of Project Changes: Following recommendations from the preliminary engineering phase, it is acknowledged that an agency larger than the City of San Diego will be required to lead this project in order to address regional issues. As such, the grant-funded portion of the project has been turned over to Caltrans Division of Local Assistance. In Fiscal Year 2016, per City Council Resolution, TransNet Extension funding in the amount of \$100,000 was transferred to this project from the Old Otay Mesa Road Westerly project, S00870, to fund an additional planning study.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,341,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,341,263
TransNet Extension Congestion Relief Fund	400169	333,070	177,904	-	-	-	-	-	-	-	-	510,974
Total		\$ 3,674,333	\$ 177,904	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,852,237

Transportation & Storm Water
State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District: 3, 9	Priority Score: 36
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Plant establishment was completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 449,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	449,846
Grant Fund - State	600001	41,305	-	-	-	-	-	-	-	-	-	41,305
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	420,439	18,224	-	-	-	-	-	-	-	-	438,663
Total		\$ 1,755,459	\$ 18,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,773,683

Transportation & Storm Water
State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2015 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for the location at SR-56 and Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. The design for SR-56 and Camino Del Sur began in Fiscal Year 2016. Construction is planned to begin and to be completed by the end of the fiscal year. Remaining community bicycle paths will be designed and constructed once future funding is identified.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized per resolution the transfer of an additional \$43,000 of TransNet Extension funding from the Old Otay Mesa Road Westerly project, S00870, to this project for "no turn on red" signals at the location of SR-56 and Camino Del Sur.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	605,168	\$ -	\$ -	\$ -	\$ -	605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	530,400	-	-	-	-	530,400
Prop A-(Bikeway)	400158	398,425	59,103	-	-	-	-	-	-	-	-	457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
Torrey Highlands	400094	-	-	-	-	-	295,900	-	-	-	-	295,900
TransNet Extension Congestion Relief Fund	400169	-	53,000	-	-	-	-	-	-	-	-	53,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	7,222,940
Total		\$ 423,991	\$ 112,103	\$ -	\$ -	\$ -	1,431,468	\$ -	\$ -	\$ -	7,222,940	\$ 9,190,503

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Taleghani, Reza
Duration: 2014 - 2020	619-533-3673
Improv Type: Widening	rtaleghani@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the contributing communities in Del Mar Mesa, Pacific Highlands Ranch and Torrey Highlands Ranch.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,000	\$ -	\$ -	\$ -	\$ 567,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	12,091,000	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	11,546,000	-	-	-	11,546,000
Torrey Highlands	400094	454,458	1,545,543	-	1,500,000	-	-	5,296,000	-	-	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ 454,458	\$ 1,545,543	\$ -	\$ 13,591,000	\$ -	\$ -	\$ 17,409,000	\$ -	\$ -	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water
Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2016, City Council authorized per Resolution R-310155, the increase of \$250,000 to this project: \$180,000 was re-allocated from 38th Street Improvements, S00930, and \$70,000 was re-allocated from Old Otay Mesa Road Westerly, S00870. The additional funding was required due to increased costs for the construction contract, contingencies and construction engineering.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	-	180,000	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	3,112,939	132,061	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 3,212,939	\$ 312,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,525,000

Transportation & Storm Water
Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2024	619-527-7527
Improv Type: New	epuente@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: General Fund funding has been allocated to this project in conformance with the City's Five Year Capital Outlook.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Deferred Maintenance Revenue 2012A-Project	400848	\$ 579,273	\$ (1,460)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 577,813
CIP Contributions from General Fund	400265	-	2,700,000	1,350,000	-	1,350,000	2,700,000	2,700,000	2,700,000	-	-	13,500,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	308,614	-	-	-	-	-	-	-	-	-	308,614
PFFA Lease Revenue Bonds 2015B-Project	400860	-	29	-	-	-	-	-	-	-	-	29
Prop 42 Replacement - Transportation Relief Fund	200306	106,126	2,325,789	-	-	-	-	-	-	-	-	2,431,915
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	23,997,000	23,997,000
Total		\$ 994,013	\$ 5,024,358	\$ 1,350,000	\$ -	\$ 1,350,000	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ -	\$ 23,997,000	\$ 40,815,371

Transportation & Storm Water
Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project was scheduled to close in Fiscal Year 2016, but will remain open pending resolution of legal issues.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	92,835
Grant Fund - Federal	600000	1,963,600	0	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	358,127	101,873	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,154,282	1,718	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,568,844	\$ 103,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,672,435

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2008 - 2017	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015 with the ribbon cutting ceremony held on September 4, 2014. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,557,193	\$ 78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	650,458	99,542	-	-	-	-	-	-	-	-	750,000
Total		\$ 4,819,926	\$ 99,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,919,547

Transportation & Storm Water

Texas St fr Cam Del Rio S to El Caj Blvd / RD13000

Trans - Ped Fac - Sidewalks

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Greater North Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2013 - 2016	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This project provides for reimbursement to a developer for the design and construction of pedestrian lighting and a new sidewalk from Camino Del Rio South to Madison Avenue.

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Mission Valley Community Plans and is in conformance with the City's General Plan.

Justification: This project is in accordance with the City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program.

Schedule: Design and construction were completed in Fiscal Year 2013 and the developer will be reimbursed per the terms of a reimbursement agreement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Summary of Project Changes: This project is complete and is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	\$ 422,007	\$ 303,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	725,560
Total		\$ 422,007	\$ 303,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	725,560

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2010 - 2021	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2015 and is expected to be completed in Fiscal Year 2017. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. Caltrans will provide oversight for the design and construction of the project. Construction is expected to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020. The warranty period will be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,163,179	\$ 6,339,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 2,163,179	\$ 6,951,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,115,000

Transportation & Storm Water

Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases of this project will be included in Torrey Pines Road Improvements Phase 2 (S-15023) and may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of Phase I improvements began in Fiscal Year 2015 and were completed in Fiscal Year 2015. Close out activities for this project will continue through Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 86,791	\$ 13,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	500,000	-	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	290,757	9,243	-	-	-	-	-	-	-	-	300,000
Total		\$ 877,548	\$ 22,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 73
Community Plan: Torrey Pines	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2019	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: TransNet funding will be allocated to this project in Fiscal Year 2017 for construction. Project cost has been increased by \$100,000 to cover increased design and construction costs identified through the design process. The total project cost is \$1.6 million

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
TransNet Extension RTCI Fee	400174	111,252	188,748	-	-	-	-	-	-	-	-	300,000
Total		\$ 111,252	\$ 188,748	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2000 - 2018	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction was delayed due to easement acquisition. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change is anticipated in this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,089
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	158,911	-	-	-	-	-	-	-	-	-	158,911
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	426,753	287,328	-	-	-	-	-	-	-	-	714,081
TransNet Extension RTCI Fee	400174	74,456	2,291,463	-	-	-	-	-	-	-	-	2,365,919
Total		\$ 1,107,430	\$ 2,578,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2024	619-533-3184
Improv Type: Replacement	gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, this project received \$8,000 in Developer funding for the installation of traffic speed devices on Tierrasanta Boulevard. On the same City Council approved action \$159,909 in Capital Outlay funding was transferred to this project from the Mission Trail Regional Park/Mission Bay Bike Path project, S00734, which was cancelled. This budget increase will support traffic calming measures in non-Smart Growth areas that are not eligible for TransNet allocations. TransNet Extension funding in the amount of \$760,000 in Fiscal Year 2017 will provide funding for Flashing Crosswalks Citywide and a newly proposed traffic improvement project for University Avenue. TransNet funding of \$1.0 million will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,300
Capital Outlay-Sales Tax	400000	-	29,609	-	-	-	-	-	-	-	-	29,609
Monetary Conditions Placed on Future Deposits	200636	-	8,000	-	-	-	-	-	-	-	-	8,000
CIP Contributions from General Fund	400265	22,990	140,459	-	-	-	-	-	-	-	-	163,449
Grant Fund - Federal	600000	-	388,000	-	-	-	-	-	-	-	-	388,000
Grant Fund - State	600001	75,111	-	-	-	-	-	-	-	-	-	75,111
Navajo Urban Comm	400116	84,193	219,807	-	-	-	-	-	-	-	-	304,000
Prop 42 Replacement - Transportation Relief Fund	200306	22,421	251,275	-	-	-	-	-	-	-	-	273,695
TransNet (Prop A 1/2% Sales Tax)	400156	509,453	274,084	-	-	-	-	-	-	-	-	783,537
Rancho Penasquitos FBA	400083	94,179	4,895	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	1,555,288	1,063,964	760,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,379,252
Total		\$ 2,363,635	\$ 2,510,393	\$ 760,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	9,634,028

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Trans - Signals - Traffic Signals

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet Extension funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021			
Navajo Urban Comm	400116	\$ 29,317	\$ 245,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
TransNet (Prop A 1/2% Sales Tax)	400156	3,755	-	-	-	-	-	-	-	-	-	3,755
S.E. San Diego Urban Comm	400120	61,678	488,322	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	812,523	1,533,662	150,000	-	750,000	750,000	750,000	750,000	-	-	5,496,185
Uptown Urban Comm	400121	66,644	248,856	-	-	-	-	-	-	-	-	315,500
Total		\$ 973,918	\$ 2,516,522	\$ 150,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 6,640,440

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2016, per City Council Resolution, \$85,273 in Developer Impact Fees were de-appropriated from this project. The work identified for these funds was completed and no eligible projects for the fund sources were identified within the annual allocation. TransNet Extension funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 79,553	\$ 520,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Belmont/Mission Beach Develop	400185	4,165	(4,165)	-	-	-	-	-	-	-	-	-
Clairemont Mesa - Urban Comm	400129	14,423	10,577	-	-	-	-	-	-	-	-	25,000
College Area	400127	60,000	55,000	-	-	-	-	-	-	-	-	115,000
CIP Contributions from General Fund	400265	7,772	162,728	-	-	-	-	-	-	-	-	170,500
Golden Hill Urban Comm	400111	37,157	92,843	-	-	-	-	-	-	-	-	130,000
Grant Fund - Federal	600000	-	350,000	-	-	-	-	-	-	-	-	350,000
La Jolla Urban Comm	400123	21,108	(21,108)	-	-	-	-	-	-	-	-	-
Midway/Pacific Hwy Urban Comm	400115	52,677	182,323	-	-	-	-	-	-	-	-	235,000
North Park Urban Comm	400112	124,380	45,620	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	684,710	-	-	-	-	-	-	-	-	-	684,710
S.E. San Diego Urban Comm	400120	43,251	146,749	-	-	-	-	-	-	-	-	190,000
TransNet ARRA Exchange Fund	400677	10,006	-	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	2,340,192	661,023	100,000	-	1,050,000	1,050,000	1,050,000	1,050,000	-	-	7,301,215
Uptown Urban Comm	400121	136,614	22,886	-	-	-	-	-	-	-	-	159,500
Total		\$ 3,616,007	\$ 2,224,923	\$ 100,000	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	10,140,930

Transportation & Storm Water
Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2020	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing will be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	750,000
Total		\$ -	\$ -	\$ -	\$ -	750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	750,000

Transportation & Storm Water
University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and will be completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017						Unidentified Funding	Project Total
					Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY		
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	50,359	99,327	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	505,134	945,180	3,200,000	-	-	-	-	-	-	-	4,650,314
Total		\$ 1,535,494	\$ 1,044,506	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,780,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nabong, James
Duration: 2010 - 2024	619-533-3721
Improv Type: Betterment	jnabong@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In accordance with the City's Five Year Capital Outlook, all future year funding has been removed from this project. Existing projects will remain on schedule utilizing continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	-	60,000	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	22,731	-	-	-	-	-	-	-	-	-	22,731
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	56,552,046	26,601,499	-	-	-	-	-	-	-	-	83,153,545
Total		\$ 56,586,777	\$ 26,661,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,248,276

Transportation & Storm Water

Via de la Valle Widening / RD11001

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2017	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design and construction began in Fiscal Year 2016, with completion anticipated in Fiscal Year 2017. Funds budgeted are for City oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2007 - 2016	619-533-3685
Improv Type: New	galvez@sanidiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2016.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017							Unidentified Funding	Project Total	
				FY 2017	Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 2,538,934	\$ 341,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000
Total		\$ 2,538,934	\$ 341,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 1997 - 2023	619-533-7492
Improv Type: Replacement	dnutter@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2018 pending allocation of funding. Construction is anticipated to be completed in Fiscal Year 2021. The warranty period for this project will end in Fiscal Year 2023.

Summary of Project Changes: Final design will be completed in Fiscal Year 2016. It is anticipated that all agency permits will be obtained in Fiscal Year 2017, allowing construction to begin in early Fiscal Year 2018. The total project cost estimate was further refined and updated to be \$109.6 million. Federal Highway Administration (FHWA) grant funding, in the amount of \$82.8 million is anticipated to be received for this project. In Fiscal Year 2016, per City Council Resolution, \$450,353 in federal grant funding was de-appropriated from this project. The phase of work for this grant appropriation was completed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,582,876	\$ 541,386	\$ -	\$ (450,353)	\$ 82,842,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,516,252
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
Sea World Traffic Mitigation Fund	200385	1,363,720	5,036,280	-	-	-	-	-	-	-	-	6,400,000
TransNet Extension Congestion Relief Fund	400169	1,087,165	2,142	-	-	-	-	-	-	-	-	1,089,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,220,441	11,220,441
Total		\$ 10,407,761	\$ 5,579,809	\$ -	\$ (450,353)	\$ 82,842,343	\$ -	\$ -	\$ -	\$ -	\$ 11,220,441	\$ 109,600,000

Transportation & Storm Water
Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2024	858-541-4348
Improv Type: Betterment	ademich@saniego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: General Fund funding will be allocated to this project in Fiscal Year 2017 through Fiscal Year 2021 to address ongoing needs and additional funding for Centralized and Distributed Green Infrastructure. This allocation is in conformance with the City's Five Year Capital Outlook.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,158,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,528
CIP Contributions from General Fund	400265	4,693,484	7,907,188	4,000,000	-	4,600,000	4,300,000	4,100,000	4,100,000	-	-	33,700,671
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,365,714	52,422	-	-	-	-	-	-	-	-	2,418,136
PFFA Lease Revenue Bonds 2015A-Projects	400859	342,784	2,399,216	-	-	-	-	-	-	-	-	2,742,000
PFFA Lease Revenue Bonds 2015B-Project	400860	92,272	4,447,417	-	-	-	-	-	-	-	-	4,539,689
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	40,000	10,000	-	-	-	-	-	-	-	-	50,000
Total		\$ 9,604,739	\$ 14,816,243	\$ 4,000,000	\$ -	\$ 4,600,000	\$ 4,300,000	\$ 4,100,000	\$ 4,100,000	\$ -	\$ -	\$ 45,520,983

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2010 - 2017	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2017	FY 2017 Anticipated	FY 2018	FY 2019	FY 2020	FY 2021	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 33,541,101	\$ 3,200,000	9.5%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
W Mission Bay Dr Bridge Over SD River / S00871	109,600,000	11,220,441	10.2%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Resurfacing of City Streets / AID00005	437,808,491	101,236,753	23.1%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Guard Rails / AIE00002	4,429,667	1,500,000	33.9%	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Drainage Projects / ACA00001	255,153,775	141,410,433	55.4%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
Palm Avenue Interstate 805 Interchange / S00869	17,368,663	10,000,000	57.6%	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. Phase II is currently unfunded.
Street Light Circuit Upgrades / AIH00002	40,815,371	23,997,000	58.8%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
SR 163/Friars Road / S00851	126,466,787	76,636,159	60.6%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
State Route 56 Freeway Expansion / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
State Route 56 Bike Interchanges / S00955	9,190,503	7,222,940	78.6%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
La Media Road Improvements / S15018	39,147,800	32,891,110	84.0%	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. The total estimated project cost of \$39.1 million includes an unfunded amount of \$32.9 million.
Coastal Rail Trail / S00951	21,467,901	18,425,629	85.8%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Mission Beach Brdwalk Bulkhead Phased / L14004	9,857,000	9,257,000	93.9%	This project will provide for the reconstruction of the Mission Beach Bulkhead and will cover phases 3 through 5. Design and construction phases of the project are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	120,163,109	116,163,109	96.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total - Transportation & Storm Water		\$ 674,281,584		

FY: 2017

Glossary and Indexes



CITY OF SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT: Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must

make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

Capital Improvements Program

Glossary

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and

charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multi-year capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

Capital Improvements Program

Glossary

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies

Capital Improvements Program

Glossary

gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion, but for which no funding source has been identified.

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00985	25th Street Renaissance Project	469	RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	484
S12010	30th Street Pipeline Replacement	343	S00872	Camino Del Sur-SR-56 to Dormouse	485
S00922	34th & 35th @ Madison Ave Improvements	470	S10037	Camino Santa Fe Median Improvements	184
S11001	34th Street Storm Drain	471	S15006	Canyon Hills Resource Park Improvements	185
S00902	36th Street Landscape Maintenance	173	S12004	Canyonside Community Park Improvements	186
S00930	38th Street Improvements	472	S00969	Carmel Country Road Low Flow Channel	486
S00845	43rd St fr Logan to I805 St Widening	473	S00846	Carmel Mountain Rd to Del Mar Mesa Rd	487
S12011	69th & Mohawk Pump Station	344	RD15002	Carmel Mountain Road (T-5.2)	488
S15002	ADA Improvements & Expansion of Paradise Senior Ce	174	S00906	Carmel Val Rd-Del Mar Hts-Lopelia Mdws	489
S16043	Airway Road Improvements	474	S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	490
S10001	Alta La Jolla Drive Drainage Repair PhII	475	S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	491
S12013	Alvarado 2nd Extension Pipeline	345	L14000	Carmel Valley Landscaping & Irrigation	187
S15019	Alvarado Trunk Sewer Phase IV	346	S00642	Carmel Valley Neighborhood Park #8	188
ABE00001	Americans with Disabilities Improvements	433	S00900	Carmel Valley Rd 4/6 Lanes s of Street A	492
S00762	Angier Elementary School Joint Use	175	S00859	Carmel Valley Road Enhancement Project	493
S13018	Avenida de la Playa Infrastructure-SD	476	RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	494
S00699	Azalea Park Neighborhood Identification	477	S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	495
S12036	Backup Generators at SPS's, TP & EMTS	347	S12008	Catalina 12inch Cast Iron Mains	350
S00831	Balboa Avenue Corridor Improvements	478	S14010	Central Ave Mini Park Ph II Skate Plaza	189
S00808	Balboa Branch Library	141	S00992	Central Avenue MP Acquisition/Development	190
AEA00002	Balboa Park Golf Course	176	S00649	Cesar Solis Community Park	191
S00614	Balboa Park Golf Course - Clubhouse	177	S00673	Charles Lewis III Memorial Park	192
S15036	Balboa Park West Mesa Comfort Station Replacement	178	S00921	Cherokee Street Improvements	496
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	179	S13003	Chicano Park ADA Upgrades	193
S12035	Balboa Terrace Trunk Sewer	348	S16013	Children's Park Improvements	194
S14008	Bay Terraces Parkside Greenbelt Lighting	180	S00644	Children's Pool Lifeguard Station	107
S00944	Bayshore Bikeway	479	S11025	Chollas Building	351
S14021	Bayview Reservoir Solar Project	349	S00654	Chollas Community Park	195
S10093	Bear Drive Retaining Wall	480	S14002	Chollas Lake Pk Playground Improvements	196
S00752	Beyer Park Development	181	S12012	Cielo & Woodman Pump Station	352
AIE00001	Bridge Rehabilitation	481	ABT00001	City Facilities Improvements	436
AAA00002	Brown Field	85	ABT00003	Citywide Energy Improvements	94
AID00007	Bus Stop Improvements	482	S15001	Coast Blvd Walkway Improvements	197
S00819	CAB Fire Sprinkler Retrofit Project	435	AGF00006	Coastal Erosion and Access	198
S13100	CAD System Replacement Project	325	S00951	Coastal Rail Trail	497
ABT00006	CIP Emergency Reserve	163	S16015	College Area Fire Station	108
S15000	CNG Fueling Station for Refuse & Recycling	93	AID00006	Concrete Streets	498
S00763	Cabrillo Heights NP Improvements	182	S12022	Convention Center Phase III Expansion	455
L12003	California Tower Seismic Retrofit	183	L15000	Convention Center Sails Pavilion	456
RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	483	L12000	Convert RB Medians-Asphalt to Concrete	199

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11003	Coolidge Street Storm Drain	499	S13011	Fire Station No. 15 - Ocean Beach Expansion	115
AIL00003	Cooperative Traffic Signal Projects	500	S00783	Fire Station No. 17 - Mid-City	116
AKA00001	Corrosion Control	353	S00787	Fire Station No. 22 - Point Loma	117
S10067	Crest Canyon Resource Management Plan	200	S10006	Fire Station No. 38 - Mira Mesa Remodel	118
S11014	Crystal Pier Improvements	201	S00688	Fire Station No. 45 - E Mission Valley	119
ABK00001	Dams and Reservoirs	354	S15015	Fire Station No. 48 - Black Mountain Ranch	120
S00070	Del Mar Heights Pipeline Relocation	355	S00784	Fire Station No. 49 - Otay Mesa	121
S00903	Del Mar Heights Road-4/6 Lanes	501	S13021	Fire Station No. 50 - North University City	122
S00890	Del Mar Mesa Central Multi Use Trail	202	S14017	Fire Station No. 51 - Skyline Hills	123
S00892	Del Mar Mesa N Hiking/Equestrian Trail	203	S00785	Fire Station No. 54 - Paradise Hills	124
S13023	Del Mar Mesa Neighborhood Park Ph II	204	S15012	Fire-Rescue Air Operations Facility	125
S00889	Del Mar Mesa Southern Multi-Use Trail	205	S00988	Five Points Neighborhood Pedestrian Impr	509
S00858	Del Sol Boulevard-Central	502	L14002	Fleet Services Elect & Fac Improvements	437
S00636	Dennery Ranch Neighborhood Park	206	S11057	Florida Drive Median Improvements	510
S10018	Dennery Road East	503	AKB00002	Freeway Relocation	358
S15037	Doyle Park Community Park ADA Upgrades	207	S01088	Future Waste Mgmt Disposal & Pro Fac	95
ACA00001	Drainage Projects	504	S15032	Gamma Street Mini-Park ADA Improvements	218
S15035	EB Scripps Pk Comfort Station Replacement	208	S00839	Genesee Avenue Widen I-5 Crossing	511
S00319	EMTS Boat Dock and Steam Line Relocation	356	S00852	Genesee Avenue-Nobel Dr to SR 52	512
S16014	East Village Green General Development Plan	209	S00863	Georgia Street Bridge Improvements	513
S16012	East Village Green Phase 1	210	S15040	Golf Course Drive Improvements	219
S15031	Egger/South Bay Community Park ADA Improvements	211	S10068	Gonzales Canyon Resource Management Plan	220
S00826	El Cajon Blvd Streetscape Improvements	212	ABM00001	Groundwater Asset Development Program	359
S00916	El Camino Real Widening	505	AIE00002	Guard Rails	514
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	506	RD16001	Harbor Dr TS Participation Agreement	360
S00981	El Camino Real/SR 56 Bike Path Connector	507	S12028	Harbor Drive Pipelines Replacement	361
S14006	El Cuervo Adobe Improvements	213	S00336	Harbor Drive Trunk Sewer Replacement	362
S10008	El Monte Pipeline No 2	357	S11002	Hayes Ave Storm Drain	515
S16017	Encanto Comm Pk Security Lighting Upgrades	214	S00751	Hickman Fields Athletic Area	221
S15025	Enterprise Radio/Phone Logger	326	S00995	Hidden Trails Neighborhood Park	222
S00886	Euclid Avenue & Home Improvements	508	S00722	Hiking & Equestrian Trail NP #10	223
S13010	Evans Pond Reclaimed Water Pipeline Inst	215	S11064	Hillery Drive Improvements	516
S01083	Fairbrook Neighborhood Park Development	216	S11033	Holly Dr. Street Improvements	517
S00605	Famosa Slough Salt Marsh Creation	217	S14018	Home Avenue Fire Station	126
ABC00001	Fire Station Major Component Replacement Rehab	109	S14000	I AM San Diego Project	363
S17002	Fire Station No 39 Replacement	110	S00707	I5 to SR56 Freeway Connectors	518
S15042	Fire Station No. 02 - Bayside	111	S00708	I5/SR56 Fiberoptic Relocation	519
S00788	Fire Station No. 05 - Hillcrest	112	AIL00002	Install T/S Interconnect Systems	520
S15013	Fire Station No. 07 - Barrio Logan	113	AIH00001	Installation of City Owned Street Lights	521
S10029	Fire Station No. 08 - Mission Hills	114	AKB00007	Instrumentation and Control	364

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	522	S16020	Memorial Comm Pk Playground ADA Upgrades	235
S00602	Juan Street Concrete Street	523	S15039	Memorial Community Building Clearance Activity	236
S15034	Junipero Serra Museum ADA Improvements	224	L10000	Metro Facilities Control Systems Upgrade	376
S15030	Keiller Neighborhood Park ADA Improvements	225	ABO00001	Metro Treatment Plants	377
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	226	ABP00002	Metropolitan System Pump Stations	378
S00795	Kensington/Normal Heights Library	142	AJB00001	Metropolitan Waste Water Department Trunk Sewers	379
S00655	Kumeyaay Lakes Berm Restoration and Dredg	227	S12005	Midway Street Bluff Repair	536
S00792	La Jolla Cove Lifeguard Station	127	AIA00001	Minor Bike Facilities	537
S00607	La Jolla Ecological Reserve Area of ASBS	524	AFA00001	Minor Improvements to Landfills	96
S00928	La Jolla Mesa Drive Sidewalk	525	S00667	Mira Mesa CP - Exp & Aquatic Complex	237
S12009	La Jolla Scenic Drive 16inch Main	365	S11024	Miramar Clearwell Improvements	380
S00790	La Jolla Shores Lifeguard Station	128	S00975	Miramar Landfill Greenery Expansion	97
S15027	La Jolla View Reservoir	366	S00880	Miramar Road-I-805 Easterly Ramps	538
S00867	La Jolla Village Drive and Regents Road	526	S10021	Mission Bay Athletic Area Comfort Station Mod	238
S00857	La Jolla Village Drive-I-805 Ramps	527	S01090	Mission Bay GC Practice Ctr Bldg Improve	239
S15018	La Media Road Improvements	528	S11010	Mission Bay GC Renovation/Reconstruction	240
AKA00003	Large Diameter Water Transmission PPL	367	AEA00003	Mission Bay Golf Course	241
S13004	Larsen Field ADA Improvements Phase II	228	AGF00004	Mission Bay Improvements	242
S00939	Laurel Street Bridge over SR 163	529	S00726	Mission Beach Boardwalk Bulkhead	539
S12000	Library Collection Conversion to RFID	143	L14004	Mission Beach Brdwalk Bulkhead Phased	540
S15008	Linda Vista Skate Park	229	S11008	Mission Hills Historic Street Lighting	243
S00907	Linda Vista/Genesee Intersection Improve	530	S13022	Mission Hills-Hillcrest Library	144
S10055	Lindbergh Field 16" CI Main Replacement	368	S10065	Mission Trails RP Cowles Mountain Trail	244
S00069	Little McGonigle Ranch Road Pipeline	369	S01014	Mission Trails RP Master Plan Update	245
S16040	Little McGonigle Ranch Road-DM Mesa/SR56	531	S10066	Mission Trails RP Trail Realignments	246
S16019	Lomita Neighborhood Park Playground ADA Upgrades	230	S13008	Mohnike Adobe and Barn Restoration	247
S13014	Los Penasquitos Cyn Preserve STRl Restor	231	S11026	Montezuma/Mid-City Pipeline Phase II	381
S12018	Lower Otay Outlet Tower	370	S00973	Montgomery Academy JU Improvements	248
S00044	Lower Otay Reservoir Emer Outlet Improve	371	AAA00001	Montgomery-Gibbs Executive Airport	86
S00322	MBC Biosolids Storage Silos	372	S16027	Morena Pipeline	382
S00339	MBC Dewatering Centrifuges Replacement	373	S00041	Morena Reservoir Outlet Tower Upgrade	383
S00323	MBC Odor Control Facility Upgrades	374	S11019	Mountain View NP Area Upgrades	249
S14022	MOC Complex Solar Project	375	S11101	Museum of Man Roof Replacement	250
S14016	MTRP Equestrian & Multi Use Staging Area AdminBldg	232	S00728	N Harbor Dr Navy Estuary Seismic Retrofit	541
S11005	Manhasset Dr Storm Drain System Upgrade	532	S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	542
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	233	S00868	N Torrey Pines Roadway/Median Enhance	543
S16022	Market St-Euclid to Pitta-Improvements	533	S00309	NCWRP Sludge Pump Station Upgrade	384
S13020	Martin Luther King Jr. Promenade	534	S10000	NTC Aquatic Center	251
S12001	McKinley Elementary School JU Improvemts	234	RD15003	New 16" Water Mains (U-3)	385
AIG00001	Median Installation	535	AIK00001	New Walkways	544

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AHC00002	North City Reclamation System	386	S10118	Police Range Refurbishment	329
S12041	North Ocean Beach Gateway Ph II	252	S10035	Pomerado Median Improve-N of R Bernardo	264
S10119	North Pacific Beach Lifeguard Station	129	S00943	Poway Road Bicycle Path - Class I	553
S00798	North Park Library	145	AKA00002	Pressure Reduction Facility Upgrades	398
S10050	North Park Mini Park & Streetscape Improvements	253	S00816	Public Safety Training Institute	330
S10040	North Park/Main St Sidewalk Improvements	254	ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	399
S00806	Ocean Beach Branch Library	146	ABP00001	Pump Station Restorations	400
S10121	Ocean Beach Lifeguard Station	130	ABG00001	QUALCOMM Stadium	447
S00611	Old Mission Dam Preservation	255	S11012	Rancho Bernardo CP Sports Field Lights	265
S00870	Old Otay Mesa Road-Westerly	545	S00812	Rancho Bernardo Library	149
S15028	Olive Grove Community Park	256	S15004	Rancho Mission Neighborhood Park Play Area Upgrade	266
S10051	Olive St Park Acquisition/Development	257	S12002	Rancho Penasquitos Skate Park	267
AGG00001	Open Space Improvements	258	S12003	Rancho Penasquitos Towne Centre Park Imp	268
S11027	Otay 1st/2nd PPL Abandon E of Highland	387	AHC00001	Reclaimed Water Extension	401
S12016	Otay 1st/2nd PPL West of Highland Avenue	388	AHC00003	Reclaimed Water Retrofit	402
S11060	Otay Mesa Truck Route Phase 4	546	S10010	Recycled Water System Upgrades	403
S15016	Otay Second Pipeline Relocation-PA	389	AHC00004	Recycled Water Systems Upgrades	404
S11059	Otay WTP Concrete Work	390	S12014	Recycled Water Tank Modifications	405
S00308	PS 84 Upgrade & PS 62 Abandon	391	S00881	Regents Rd Widening-Genesee to Executive	554
S00303	PS Upgrades Group 1 North County	392	S00729	Regents Road Bridge	555
S00312	PS2 Power Reliability & Surge Protection	393	AGF00005	Regional Park Improvements	269
ALA00001	PURE Water Program	394	AGE00001	Resource-Based Open Space Parks	270
S11048	Pacific Beach Curb Ramp Barrier Removal	547	AID00005	Resurfacing of City Streets	556
S12015	Pacific Beach Pipeline South (W)	395	S00999	Riviera Del Sol Neighborhood Park	271
S14023	Pacific Highlands Ranch Branch Library	147	S15029	Rolando Joint Use Facility Development	272
RD16002	Pacific Highlands Ranch Community Park	259	S15021	Rolling Hills Neighborhood Park ADA Upgrades	273
RD12003	Pacific Highlands Ranch Hiking & Biking	260	ABT00002	Roof Replacement	438
S01062	Pacific Highlands Traffic Signals	548	ACC00002	Rose & Tecolote Creeks Water Quality Improvements	557
S11045	Pacific Hwy Curb Ramp Barrier Removal	549	S00830	Rosecrans Street Corridor Improvements	558
S10026	Palisades Park Comfort Station Replace	261	S00310	SBWR Plant Demineralization	406
S00869	Palm Avenue Interstate 805 Interchange	550	S00606	SD River Dredging Qualcomm Way to SR163	274
S00913	Palm Avenue Roadway Improvements	551	L12002	SDFD Station Alerting	131
S00810	Paradise Hills Library	148	S00905	SR 163/Clairemont Mesa Blvd Interchange	559
S15045	Park Boulevard At-Grade Crossing	552	S00851	SR 163/Friars Road	560
S15003	Park de la Cruz Neighborhood Park Improvements	262	S14009	SR94/Euclid Av Interchange Phase 2	561
S17007	Pershing MidSch Joint Use Synthet Turf Replacement	263	S14007	Salk Neighborhood Park & Joint Use Devel	275
AJA00002	Pipeline Rehabilitation	396	S00800	San Carlos Branch Library	150
S00315	Point Loma Grit Processing Improvements	397	S00799	San Diego New Central Library	151
S15024	Police 911 Call Manager	327	S01012	San Diego River Improvements	276
S10131	Police HQs CoGeneration Repower Project	328	S00958	San Diego River Multi-Use Path	562

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11004	San Remo Way Storm Drain	563	L12001	Talmadge Historic Gates	291
S11013	San Ysidro Athletic Area/Larsen Fld Lght	277	S00820	Talmadge Street Improvements	292
S00802	San Ysidro Branch Library	152	S00976	Talmadge Streetscape & Lighting Zone 1E	293
S15033	San Ysidro Community Park ADA Improvements	278	S00977	Talmadge Streetscape & Lighting Zone 2W	294
S11028	Saturn Blvd Roadway Improvements	564	S17001	Talmadge Traffic Calming Infrastructure	295
AIK00002	School Traffic Safety Improvements	565	S15020	Tecolote Canyon Trunk Sewer Improvement	413
S00811	Scripps Miramar Ranch Library	153	S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	576
S12019	Scripps Ranch Pump Station	407	RD13000	Texas St fr Cam Del Rio S to El Caj Blvd	577
S00888	Sea World Dr/I5 Interchange Improvement	566	S12040	Tierrasanta (Via Dominique) Pump Station	414
S00342	Sewer CIP Emergency Reserve	408	L14001	Tierrasanta - Median Conversion	296
AJA00001	Sewer Main Replacements	409	S11011	Tierrasanta CP Sports Field Lighting	297
AIK00003	Sidewalk Repair and Reconstruction	567	S15011	Tierrasanta Library Expansion	155
S16044	Siempre Viva Road Improvements	568	S11009	Torrey Highlands Community ID & Enhance	298
S11051	Silver Wing NP Sports Field/Lighting	279	S11020	Torrey Highlands Park Play Area Upgrades	299
S00616	Sixth Avenue Playground Improvements	280	RD12002	Torrey Highlands Trail System	300
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	281	S13007	Torrey Hills NP Development	301
S15038	Skyline Hills Community Park ADA Improve	282	S11006	Torrey Hills SDG&E Easement Enhancement	302
S00687	Skyline Hills FS Land Acquisition	132	S10015	Torrey Meadows Drive Overcrossing	578
S00692	Skyline Hills Library	154	S00651	Torrey Meadows NP South	303
S00994	Solana Ranch Park	283	AEA00001	Torrey Pines Golf Course	304
S00914	Sorrento Valley Rd & I5 Interchange	569	S00613	Torrey Pines Improvements Phase I	579
S00684	South Chollas Landfill Improvements	98	S14019	Torrey Pines N. Golf Course-Improvements	305
S00317	South Metro Sewer Rehabilitation Ph 3B	410	S15023	Torrey Pines Road Improvement Phase 2	580
S00791	South Mission Beach Lifeguard Station	133	S00877	Torrey Pines Road Slope Restoration	581
S00302	South Mission Valley Trunk Sewer	411	AIL00001	Traffic Calming	582
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	284	AIL00004	Traffic Signals - Citywide	583
L16000	Southeastern Mini Park Improvements	285	AIL00005	Traffic Signals Modification	584
S16025	Stadium Reconstruction	448	S13001	Trail for All People	306
ABL00001	Standpipe and Reservoir Rehabilitations	412	S10017	Triple Pipe Crossing Dennery Road	585
S00731	State Route 15 Bikeway Study	570	S13000	Tubman Charter School JU Improvements	307
S00955	State Route 56 Bike Interchanges	571	AFA00002	Underground Tank Program	99
RD14000	State Route 56 Freeway Expansion	572	S11021	University Ave Pipeline Replacement	415
S00864	Streamview Drive Improvements	573	S00915	University Avenue Mobility	586
AIH00002	Street Light Circuit Upgrades	574	S17006	University Heights Water Tower Seismic Retrofit	416
S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	286	S13005	University Village Park Tot Lot	308
L14005	Sunset Cliffs Park Drainage Improvements	287	AJA00003	Unscheduled Projects	417
S10054	Switzer Canyon Bridge Enhancement Prog	288	S11022	Upas St Pipeline Replacement	418
S15026	Taft Joint Use Facility Development	289	AID00001	Utilities Undergrounding Program	587
S00609	Talbot Street Slope Restoration	575	S11103	Valencia Park Acquisition & Development	309
S00978	Talmadge Decorative SL Restoration	290	RD11001	Via de la Valle Widening	588

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No
S00919	Village Loop Road	589
S00871	W Mission Bay Dr Bridge Over SD River	590
S15007	Wagenheim Joint Use Facility	310
S13015	Water & Sewer Group Job 816 (W)	419
S00048	Water CIP Emergency Reserve	420
S00050	Water Department Security Upgrades	421
AKB00003	Water Main Replacements	422
ABJ00001	Water Pump Station Restoration	423
ABI00001	Water Treatment Plants	424
ACC00001	Watershed CIP	591
S14005	Webster Neighborhood Identification Sign	311
S00764	Wegeforth Elementary School Joint Use	312
S10036	Welcome to Rancho Bernardo Signs	313
S00760	West Maple Canyon MP	314
S00774	West Miramar Landfill - Phase 2	100
RD10001	Westerly Extension of Hazard Center Dr	592
S00314	Wet Weather Storage Facility	425
S00767	Wightman Street Neighborhood Park	315

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AAA00001	Montgomery-Gibbs Executive Airport	86	AIE00001	Bridge Rehabilitation	481
AAA00002	Brown Field	85	AIE00002	Guard Rails	514
ABC00001	Fire Station Major Component Replacement Rehab	109	AIG00001	Median Installation	535
ABE00001	Americans with Disabilities Improvements	433	AIH00001	Installation of City Owned Street Lights	521
ABG00001	QUALCOMM Stadium	447	AIH00002	Street Light Circuit Upgrades	574
ABI00001	Water Treatment Plants	424	AIK00001	New Walkways	544
ABJ00001	Water Pump Station Restoration	423	AIK00002	School Traffic Safety Improvements	565
ABK00001	Dams and Reservoirs	354	AIK00003	Sidewalk Repair and Reconstruction	567
ABL00001	Standpipe and Reservoir Rehabilitations	412	AIL00001	Traffic Calming	582
ABM00001	Groundwater Asset Development Program	359	AIL00002	Install T/S Interconnect Systems	520
ABO00001	Metro Treatment Plants	377	AIL00003	Cooperative Traffic Signal Projects	500
ABP00001	Pump Station Restorations	400	AIL00004	Traffic Signals - Citywide	583
ABP00002	Metropolitan System Pump Stations	378	AIL00005	Traffic Signals Modification	584
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	399	AJA00001	Sewer Main Replacements	409
ABT00001	City Facilities Improvements	436	AJA00002	Pipeline Rehabilitation	396
ABT00002	Roof Replacement	438	AJA00003	Unscheduled Projects	417
ABT00003	Citywide Energy Improvements	94	AJB00001	Metropolitan Waste Water Department Trunk Sewers	379
ABT00006	CIP Emergency Reserve	163	AKA00001	Corrosion Control	353
ACA00001	Drainage Projects	504	AKA00002	Pressure Reduction Facility Upgrades	398
ACC00001	Watershed CIP	591	AKA00003	Large Diameter Water Transmission PPL	367
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	557	AKB00002	Freeway Relocation	358
AEA00001	Torrey Pines Golf Course	304	AKB00003	Water Main Replacements	422
AEA00002	Balboa Park Golf Course	176	AKB00007	Instrumentation and Control	364
AEA00003	Mission Bay Golf Course	241	ALA00001	PURE Water Program	394
AFA00001	Minor Improvements to Landfills	96	L10000	Metro Facilities Control Systems Upgrade	376
AFA00002	Underground Tank Program	99	L12000	Convert RB Medians-Asphalt to Concrete	199
AGE00001	Resource-Based Open Space Parks	270	L12001	Talmadge Historic Gates	291
AGF00004	Mission Bay Improvements	242	L12002	SDFD Station Alerting	131
AGF00005	Regional Park Improvements	269	L12003	California Tower Seismic Retrofit	183
AGF00006	Coastal Erosion and Access	198	L14000	Carmel Valley Landscaping & Irrigation	187
AGG00001	Open Space Improvements	258	L14001	Tierrasanta - Median Conversion	296
AHC00001	Reclaimed Water Extension	401	L14002	Fleet Services Elect & Fac Improvements	437
AHC00002	North City Reclamation System	386	L14004	Mission Beach Brdwalk Bulkhead Phased	540
AHC00003	Reclaimed Water Retrofit	402	L14005	Sunset Cliffs Park Drainage Improvements	287
AHC00004	Recycled Water Systems Upgrades	404	L15000	Convention Center Sails Pavilion	456
AIA00001	Minor Bike Facilities	537	L16000	Southeastern Mini Park Improvements	285
AID00001	Utilities Undergrounding Program	587	RD10001	Westerly Extension of Hazard Center Dr	592
AID00005	Resurfacing of City Streets	556	RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	483
AID00006	Concrete Streets	498	RD11001	Via de la Valle Widening	588
AID00007	Bus Stop Improvements	482	RD12002	Torrey Highlands Trail System	300

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
RD12003	Pacific Highlands Ranch Hiking & Biking	260	S00642	Carmel Valley Neighborhood Park #8	188
RD13000	Texas St fr Cam Del Rio S to El Caj Blvd	577	S00644	Children's Pool Lifeguard Station	107
RD14000	State Route 56 Freeway Expansion	572	S00649	Cesar Solis Community Park	191
RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	484	S00651	Torrey Meadows NP South	303
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd)	494	S00654	Chollas Community Park	195
RD15002	Carmel Mountain Road (T-5.2)	488	S00655	Kumeyaay Lakes Berm Restoration and Dredg	227
RD15003	New 16" Water Mains (U-3)	385	S00667	Mira Mesa CP - Exp & Aquatic Complex	237
RD16001	Harbor Dr TS Participation Agreement	360	S00673	Charles Lewis III Memorial Park	192
RD16002	Pacific Highlands Ranch Community Park	259	S00684	South Chollas Landfill Improvements	98
S00041	Morena Reservoir Outlet Tower Upgrade	383	S00687	Skyline Hills FS Land Acquisition	132
S00044	Lower Otay Reservoir Emer Outlet Improve	371	S00688	Fire Station No. 45 - E Mission Valley	119
S00048	Water CIP Emergency Reserve	420	S00692	Skyline Hills Library	154
S00050	Water Department Security Upgrades	421	S00699	Azalea Park Neighborhood Identification	477
S00069	Little McGonigle Ranch Road Pipeline	369	S00707	I5 to SR56 Freeway Connectors	518
S00070	Del Mar Heights Pipeline Relocation	355	S00708	I5/SR56 Fiberoptic Relocation	519
S00302	South Mission Valley Trunk Sewer	411	S00722	Hiking & Equestrian Trail NP #10	223
S00303	PS Upgrades Group 1 North County	392	S00726	Mission Beach Boardwalk Bulkhead	539
S00308	PS 84 Upgrade & PS 62 Abandon	391	S00728	N Harbor Dr Navy Estuary Seismic Retrofit	541
S00309	NCWRP Sludge Pump Station Upgrade	384	S00729	Regents Road Bridge	555
S00310	SBWR Plant Demineralization	406	S00731	State Route 15 Bikeway Study	570
S00312	PS2 Power Reliability & Surge Protection	393	S00751	Hickman Fields Athletic Area	221
S00314	Wet Weather Storage Facility	425	S00752	Beyer Park Development	181
S00315	Point Loma Grit Processing Improvements	397	S00760	West Maple Canyon MP	314
S00317	South Metro Sewer Rehabilitation Ph 3B	410	S00762	Angier Elementary School Joint Use	175
S00319	EMTS Boat Dock and Steam Line Relocation	356	S00763	Cabrillo Heights NP Improvements	182
S00322	MBC Biosolids Storage Silos	372	S00764	Wegeforth Elementary School Joint Use	312
S00323	MBC Odor Control Facility Upgrades	374	S00767	Wightman Street Neighborhood Park	315
S00336	Harbor Drive Trunk Sewer Replacement	362	S00774	West Miramar Landfill - Phase 2	100
S00339	MBC Dewatering Centrifuges Replacement	373	S00783	Fire Station No. 17 - Mid-City	116
S00342	Sewer CIP Emergency Reserve	408	S00784	Fire Station No. 49 - Otay Mesa	121
S00602	Juan Street Concrete Street	523	S00785	Fire Station No. 54 - Paradise Hills	124
S00605	Famosa Slough Salt Marsh Creation	217	S00787	Fire Station No. 22 - Point Loma	117
S00606	SD River Dredging Qualcomm Way to SR163	274	S00788	Fire Station No. 05 - Hillcrest	112
S00607	La Jolla Ecological Reserve Area of ASBS	524	S00790	La Jolla Shores Lifeguard Station	128
S00609	Talbot Street Slope Restoration	575	S00791	South Mission Beach Lifeguard Station	133
S00611	Old Mission Dam Preservation	255	S00792	La Jolla Cove Lifeguard Station	127
S00613	Torrey Pines Improvements Phase I	579	S00795	Kensington/Normal Heights Library	142
S00614	Balboa Park Golf Course - Clubhouse	177	S00798	North Park Library	145
S00616	Sixth Avenue Playground Improvements	280	S00799	San Diego New Central Library	151
S00636	Dennery Ranch Neighborhood Park	206	S00800	San Carlos Branch Library	150

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00802	San Ysidro Branch Library	152	S00902	36th Street Landscape Maintenance	173
S00806	Ocean Beach Branch Library	146	S00903	Del Mar Heights Road-4/6 Lanes	501
S00808	Balboa Branch Library	141	S00905	SR 163/Clairemont Mesa Blvd Interchange	559
S00810	Paradise Hills Library	148	S00906	Carmel Val Rd-Del Mar Hts-Lopelia Mdws	489
S00811	Scripps Miramar Ranch Library	153	S00907	Linda Vista/Genesee Intersection Improve	530
S00812	Rancho Bernardo Library	149	S00913	Palm Avenue Roadway Improvements	551
S00816	Public Safety Training Institute	330	S00914	Sorrento Valley Rd & I5 Interchange	569
S00819	CAB Fire Sprinkler Retrofit Project	435	S00915	University Avenue Mobility	586
S00820	Talmadge Street Improvements	292	S00916	El Camino Real Widening	505
S00826	El Cajon Blvd Streetscape Improvements	212	S00919	Village Loop Road	589
S00830	Rosecrans Street Corridor Improvements	558	S00921	Cherokee Street Improvements	496
S00831	Balboa Avenue Corridor Improvements	478	S00922	34th & 35th @ Madison Ave Improvements	470
S00839	Genesee Avenue Widen I-5 Crossing	511	S00928	La Jolla Mesa Drive Sidewalk	525
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	495	S00930	38th Street Improvements	472
S00845	43rd St fr Logan to I805 St Widening	473	S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	490
S00846	Carmel Mountain Rd to Del Mar Mesa Rd	487	S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	542
S00851	SR 163/Friars Road	560	S00939	Laurel Street Bridge over SR 163	529
S00852	Genesee Avenue-Nobel Dr to SR 52	512	S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	576
S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	491	S00943	Poway Road Bicycle Path - Class I	553
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	506	S00944	Bayshore Bikeway	479
S00857	La Jolla Village Drive-I-805 Ramps	527	S00951	Coastal Rail Trail	497
S00858	Del Sol Boulevard-Central	502	S00955	State Route 56 Bike Interchanges	571
S00859	Carmel Valley Road Enhancement Project	493	S00958	San Diego River Multi-Use Path	562
S00863	Georgia Street Bridge Improvements	513	S00969	Carmel Country Road Low Flow Channel	486
S00864	Streamview Drive Improvements	573	S00973	Montgomery Academy JU Improvements	248
S00867	La Jolla Village Drive and Regents Road	526	S00975	Miramar Landfill Greenery Expansion	97
S00868	N Torrey Pines Roadway/Median Enhance	543	S00976	Talmadge Streetscape & Lighting Zone 1E	293
S00869	Palm Avenue Interstate 805 Interchange	550	S00977	Talmadge Streetscape & Lighting Zone 2W	294
S00870	Old Otay Mesa Road-Westerly	545	S00978	Talmadge Decorative SL Restoration	290
S00871	W Mission Bay Dr Bridge Over SD River	590	S00981	El Camino Real/SR 56 Bike Path Connector	507
S00872	Camino Del Sur-SR-56 to Dormouse	485	S00982	Interstate 5 Underpass-Bikeway/Ped Conn	522
S00877	Torrey Pines Road Slope Restoration	581	S00985	25th Street Renaissance Project	469
S00880	Miramar Road-I-805 Easterly Ramps	538	S00988	Five Points Neighborhood Pedestrian Impr	509
S00881	Regents Rd Widening-Genesee to Executive	554	S00992	Central Avenue MP Acquisition/Development	190
S00886	Euclid Avenue & Home Improvements	508	S00994	Solana Ranch Park	283
S00888	Sea World Dr/I5 Interchange Improvement	566	S00995	Hidden Trails Neighborhood Park	222
S00889	Del Mar Mesa Southern Multi-Use Trail	205	S00999	Riviera Del Sol Neighborhood Park	271
S00890	Del Mar Mesa Central Multi Use Trail	202	S01012	San Diego River Improvements	276
S00892	Del Mar Mesa N Hiking/Equestrian Trail	203	S01014	Mission Trails RP Master Plan Update	245
S00900	Carmel Valley Rd 4/6 Lanes s of Street A	492	S01062	Pacific Highlands Traffic Signals	548

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	284	S11009	Torrey Highlands Community ID & Enhance	298
S01083	Fairbrook Neighborhood Park Development	216	S11010	Mission Bay GC Renovation/Reconstruction	240
S01088	Future Waste Mgmt Disposal & Pro Fac	95	S11011	Tierrasanta CP Sports Field Lighting	297
S01090	Mission Bay GC Practice Ctr Bldg Improve	239	S11012	Rancho Bernardo CP Sports Field Lights	265
S10000	NTC Aquatic Center	251	S11013	San Ysidro Athletic Area/Larsen Fld Lght	277
S10001	Alta La Jolla Drive Drainage Repair PhII	475	S11014	Crystal Pier Improvements	201
S10006	Fire Station No. 38 - Mira Mesa Remodel	118	S11019	Mountain View NP Area Upgrades	249
S10008	El Monte Pipeline No 2	357	S11020	Torrey Highlands Park Play Area Upgrades	299
S10010	Recycled Water System Upgrades	403	S11021	University Ave Pipeline Replacement	415
S10015	Torrey Meadows Drive Overcrossing	578	S11022	Upas St Pipeline Replacement	418
S10017	Triple Pipe Crossing Dennery Road	585	S11024	Miramar Clearwell Improvements	380
S10018	Dennery Road East	503	S11025	Chollas Building	351
S10021	Mission Bay Athletic Area Comfort Station Mod	238	S11026	Montezuma/Mid-City Pipeline Phase II	381
S10026	Palisades Park Comfort Station Replace	261	S11027	Otay 1st/2nd PPL Abandon E of Highland	387
S10029	Fire Station No. 08 - Mission Hills	114	S11028	Saturn Blvd Roadway Improvements	564
S10035	Pomerado Median Improve-N of R Bernardo	264	S11033	Holly Dr. Street Improvements	517
S10036	Welcome to Rancho Bernardo Signs	313	S11045	Pacific Hwy Curb Ramp Barrier Removal	549
S10037	Camino Santa Fe Median Improvements	184	S11048	Pacific Beach Curb Ramp Barrier Removal	547
S10040	North Park/Main St Sidewalk Improvements	254	S11051	Silver Wing NP Sports Field/Lighting	279
S10050	North Park Mini Park & Streetscape Improvements	253	S11057	Florida Drive Median Improvements	510
S10051	Olive St Park Acquisition/Development	257	S11059	Otay WTP Concrete Work	390
S10054	Switzer Canyon Bridge Enhancement Prog	288	S11060	Otay Mesa Truck Route Phase 4	546
S10055	Lindbergh Field 16" CI Main Replacement	368	S11064	Hillery Drive Improvements	516
S10065	Mission Trails RP Cowles Mountain Trail	244	S11101	Museum of Man Roof Replacement	250
S10066	Mission Trails RP Trail Realignments	246	S11103	Valencia Park Acquisition & Development	309
S10067	Crest Canyon Resource Management Plan	200	S12000	Library Collection Conversion to RFID	143
S10068	Gonzales Canyon Resource Management Plan	220	S12001	McKinley Elementary School JU Improvemts	234
S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	286	S12002	Rancho Penasquitos Skate Park	267
S10093	Bear Drive Retaining Wall	480	S12003	Rancho Penasquitos Towne Centre Park Imp	268
S10118	Police Range Refurbishment	329	S12004	Canyonside Community Park Improvements	186
S10119	North Pacific Beach Lifeguard Station	129	S12005	Midway Street Bluff Repair	536
S10121	Ocean Beach Lifeguard Station	130	S12008	Catalina 12inch Cast Iron Mains	350
S10131	Police HQs CoGeneration Repower Project	328	S12009	La Jolla Scenic Drive 16inch Main	365
S11001	34th Street Storm Drain	471	S12010	30th Street Pipeline Replacement	343
S11002	Hayes Ave Storm Drain	515	S12011	69th & Mohawk Pump Station	344
S11003	Coolidge Street Storm Drain	499	S12012	Cielo & Woodman Pump Station	352
S11004	San Remo Way Storm Drain	563	S12013	Alvarado 2nd Extension Pipeline	345
S11005	Manhasset Dr Storm Drain System Upgrade	532	S12014	Recycled Water Tank Modifications	405
S11006	Torrey Hills SDG&E Easement Enhancement	302	S12015	Pacific Beach Pipeline South (W)	395
S11008	Mission Hills Historic Street Lighting	243	S12016	Otay 1st/2nd PPL West of Highland Avenue	388

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S12018	Lower Otay Outlet Tower	370	S15000	CNG Fueling Station for Refuse & Recycling	93
S12019	Scripps Ranch Pump Station	407	S15001	Coast Blvd Walkway Improvements	197
S12022	Convention Center Phase III Expansion	455	S15002	ADA Improvements & Expansion of Paradise Senior Ce	174
S12028	Harbor Drive Pipelines Replacement	361	S15003	Park de la Cruz Neighborhood Park Improvements	262
S12035	Balboa Terrace Trunk Sewer	348	S15004	Rancho Mission Neighborhood Park Play Area Upgrade	266
S12036	Backup Generators at SPS's, TP & EMTS	347	S15006	Canyon Hills Resource Park Improvements	185
S12040	Tierrasanta (Via Dominique) Pump Station	414	S15007	Wagenheim Joint Use Facility	310
S12041	North Ocean Beach Gateway Ph II	252	S15008	Linda Vista Skate Park	229
S13000	Tubman Charter School JU Improvements	307	S15011	Tierrasanta Library Expansion	155
S13001	Trail for All People	306	S15012	Fire-Rescue Air Operations Facility	125
S13003	Chicano Park ADA Upgrades	193	S15013	Fire Station No. 07 - Barrio Logan	113
S13004	Larsen Field ADA Improvements Phase II	228	S15015	Fire Station No. 48 - Black Mountain Ranch	120
S13005	University Village Park Tot Lot	308	S15016	Otay Second Pipeline Relocation-PA	389
S13007	Torrey Hills NP Development	301	S15018	La Media Road Improvements	528
S13008	Mohnike Adobe and Barn Restoration	247	S15019	Alvarado Trunk Sewer Phase IV	346
S13010	Evans Pond Reclaimed Water Pipeline Inst	215	S15020	Tecolote Canyon Trunk Sewer Improvement	413
S13011	Fire Station No. 15 - Ocean Beach Expansion	115	S15021	Rolling Hills Neighborhood Park ADA Upgrades	273
S13014	Los Penasquitos Cyn Preserve STRl Restor	231	S15023	Torrey Pines Road Improvement Phase 2	580
S13015	Water & Sewer Group Job 816 (W)	419	S15024	Police 911 Call Manager	327
S13018	Avenida de la Playa Infrastructure-SD	476	S15025	Enterprise Radio/Phone Logger	326
S13020	Martin Luther King Jr. Promenade	534	S15026	Taft Joint Use Facility Development	289
S13021	Fire Station No. 50 - North University City	122	S15027	La Jolla View Reservoir	366
S13022	Mission Hills-Hillcrest Library	144	S15028	Olive Grove Community Park	256
S13023	Del Mar Mesa Neighborhood Park Ph II	204	S15029	Rolando Joint Use Facility Development	272
S13100	CAD System Replacement Project	325	S15030	Keiller Neighborhood Park ADA Improvements	225
S14000	I AM San Diego Project	363	S15031	Egger/South Bay Community Park ADA Improvements	211
S14002	Chollas Lake Pk Playground Improvements	196	S15032	Gamma Street Mini-Park ADA Improvements	218
S14005	Webster Neighborhood Identification Sign	311	S15033	San Ysidro Community Park ADA Improvements	278
S14006	El Cuervo Adobe Improvements	213	S15034	Junipero Serra Museum ADA Improvements	224
S14007	Salk Neighborhood Park & Joint Use Devel	275	S15035	EB Scripps Pk Comfort Station Replacement	208
S14008	Bay Terraces Parkside Greenbelt Lighting	180	S15036	Balboa Park West Mesa Comfort Station Replacement	178
S14009	SR94/Euclid Av Interchange Phase 2	561	S15037	Doyle Park Community Park ADA Upgrades	207
S14010	Central Ave Mini Park Ph II Skate Plaza	189	S15038	Skyline Hills Community Park ADA Improve	282
S14016	MTRP Equestrian & Multi Use Staging Area AdminBldg	232	S15039	Memorial Community Building Clearance Activity	236
S14017	Fire Station No. 51 - Skyline Hills	123	S15040	Golf Course Drive Improvements	219
S14018	Home Avenue Fire Station	126	S15042	Fire Station No. 02 - Bayside	111
S14019	Torrey Pines N. Golf Course-Improvements	305	S15045	Park Boulevard At-Grade Crossing	552
S14021	Bayview Reservoir Solar Project	349	S16012	East Village Green Phase 1	210
S14022	MOC Complex Solar Project	375	S16013	Children's Park Improvements	194
S14023	Pacific Highlands Ranch Branch Library	147	S16014	East Village Green General Development Plan	209

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No
S16015	College Area Fire Station	108
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	226
S16017	Encanto Comm Pk Security Lighting Upgrades	214
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	233
S16019	Lomita Neighborhood Park Playground ADA Upgrades	230
S16020	Memorial Comm Pk Playground ADA Upgrades	235
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	281
S16022	Market St-Euclid to Pitta-Improvements	533
S16025	Stadium Reconstruction	448
S16027	Morena Pipeline	382
S16040	Little McGonigle Ranch Road-DM Mesa/SR56	531
S16043	Airway Road Improvements	474
S16044	Siempre Viva Road Improvements	568
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	179
S17001	Talmadge Traffic Calming Infrastructure	295
S17002	Fire Station No 39 Replacement	110
S17006	University Heights Water Tower Seismic Retrofit	416
S17007	Pershing MidSch Joint Use Synthet Turf Replacement	263