



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 31, 2017

TO: Honorable Councilmember Barbara Bry, Budget Review Committee Chair,
Honorable Councilmember David Alvarez, and Honorable Budget Review
Committee Members

FROM: Tracy McCraner, Financial Management Director

SUBJECT: District 8 Fiscal Year 2018 Budget Review Committee Referral Responses for
May 3rd and May 4th

This memorandum provides responses and/or follow-up information to the memorandum, Attachment 1, sent by Council District 8 in reference to the FY2018 Budget Review Committee meetings held on May 3rd and 4th. The responses are listed by department in the order they were listed on the request memorandum.

FIRE-RESCUE DEPARTMENT

QUESTION:

Fire-Rescue is proposing the addition of two Fire Battalion Chief positions for FY18. What will be the responsibilities under these positions? Are these two positions reclassifications? If so, please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

RESPONSE:

The two positions are reclassifications. Both positions were previously Fire Captain positions at a salary range of \$70,968-\$85,904, and reclassified to Fire Battalion Chief positions with a salary range of \$82,721-\$100,112.

The increase of two Battalion Chief positions is the result of reclassifications that occurred in FY16 from 24-hour Fire Captains to straight day Command Center Battalion Chiefs. The positions filled were with existing employees. The Command Center Battalion Chiefs are responsible for the day-to-day operations of the Emergency Command and Data Center, second level supervision of Dispatch Supervisors and Dispatch Administrators, and coordination (along with Operations) of the management of resources throughout the Metro Zone. The Command Center Battalion Chiefs also provide project management and coordination of several Metro Zone initiatives.

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QUESTION:

Regarding the Lifeguard Vessel Replacement Fund, if a vessel needs replacement this year, how would the department fund the replacement?

RESPONSE:

The Fire-Rescue Department will request funding for planned vessel replacements as part of the annual budget development process as was done prior to the establishment of the Vessel Replacement Fund. However, if there is an unanticipated need for replacement in FY18, the Fire-Rescue Department will evaluate if funding is available within the operating budget or if an appropriation adjustment is required.

QUESTION:

How much does Boat Safety Unit training cost and how many individuals can be trained at one time?

RESPONSE:

Boating Safety Unit (BSU) training cost and the number of individuals trained at one time varies; in-service training can be conducted as a normal part of an employee's regular shift or training can be performed in an academy setting. For an academy setting, schedules are either covered by a relief lifeguard working straight time, or is covered with overtime. When overtime is used, the Lifeguard Division's normal, annual overtime budget is used to cover the time and no additional overtime beyond what is already budgeted is used.

QUESTION:

Are there any upcoming trainings scheduled for FY18 for boat training?

RESPONSE:

Yes, the following academies will be conducted:

- One Bay Boat Operator Academy (six trainees for four weeks)
- One or possibly two Fire Boat Academies (six trainees for four weeks)
- One Surf Rescue Boat Academy (six trainees for four weeks)

These academies are normal, annual occurrences and included in the department's annual operating budget.

QUESTION:

With the reduction of \$113,000 for the Advance Lifeguard Academy for FY18, could this funding be utilized for Boating Safety Unit (BSU) training instead?

RESPONSE:

No, as this was a one-time expenditure for an Advanced Lifeguard Academy in FY17 and not a reduction. Additionally, all BSU academies are already included in the department's annual overtime budget for the Lifeguard Division.

OFFICE OF HOMELAND SECURITY

QUESTION:

There is a reclassification of 3 Supervising Management Analysts to 2 Program Managers and

1 Senior Management Analyst. Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

RESPONSE:

The reclassification of 2.00 Supervising Management Analysts to 2.00 Program Coordinators will enable greater operational flexibility, and facilitate organizational expansion as grant funds and operational needs increase. Additionally, three Supervising Management Analysts currently lead three separate lines of effort; Prevention and Protection, Response and Recovery, and Mitigation and Finance. Combining closely related mission areas under two Program Coordinators will improve coordination and cooperation among current staff.

The reclassification of 1.00 Supervising Management Analyst to 1.00 Senior Management Analyst better aligns to the department’s current needs.

All positions will be filled by existing City employees. The personnel expenditure costs associated with these reclassifications are shown in the following table.

Former Classification	FTE	FY18 PE	New Classification	FTE	FY18 PE	FTE Change	Net Change
Supervising Management Analyst	(2.00)	\$ (337,773)	Program Coordinator	2.00	\$ 230,602	-	\$ (107,171)
Supervising Management Analyst	(1.00)	(109,085)	Senior Management Analyst	1.00	\$ 99,864	-	(9,221)
Total	(3.00)	\$ (446,858)		3.00	\$ 330,466	-	\$ (116,392)

OFFICE OF THE CITY TREASURER

QUESTION:

What is the effect on short-term rental revenues and audit revenues received if such activity decreased due to increased enforcement?

RESPONSE:

The effect of any short-term vacation rental (STVR) regulation or enforcement on tax revenue collected cannot be determined at this time. If the City develops a land-use regulation on STVR’s and its effect on the City’s tax code limits or bans that activity, then the City Treasurer’s Office can assess future STVR tax revenue. Currently, all operators must collect and remit Transient Occupancy Tax (TOT) to the City, and the City Treasurer’s Office is required to administer and enforce the City’s TOT under the San Diego Municipal Code.

QUESTION:

What is the range of revenue projections if recreational marijuana dispensaries exceed the demand experienced by medical marijuana dispensaries? What is the estimated revenue projection if cultivation and processing were also taxed at the same rate?

RESPONSE:

Local and state regulations have not been finalized which make it difficult to determine the estimated cannabis tax revenue. For example, local regulation may ban or severely limit cannabis cultivation and manufacturing activities. The State’s recent *proposed* regulation would require dispensaries to choose whether they will sell medical or recreational cannabis,

but prohibit serving both types of customers.

QUESTION:

Will the four Minimum Wage Enforcement positions being funded and filled, provide any proactive enforcement? Will staff provide any follow-up to cases reviewed by the department in the past to ensure continued compliance by past violators?

RESPONSE:

Going forward the City of San Diego Minimum Wage Enforcement Office will investigate all complaint types covered under the City's Ordinance. As the Minimum Wage Program continues to grow, the City Treasurer's Office will continue to evaluate existing resources to allow for increased enforcement. The focus will be on formal complaints; however, if resources are available, proactive enforcement will also be performed. This proactive enforcement would include compliance checks on past violators.

QUESTION:

Given the May 3, 2017 letter received from the State Labor Commissioner's Office stating that the State cannot protect basic wage rights for San Diego without a local active enforcement program in place, how will the City Treasurer's Office allocate resources to put an active enforcement program in place for the City, and would this require additional budgetary resources?

RESPONSE:

Going forward the City of San Diego Minimum Wage Enforcement Office will investigate all complaint types covered under the City's Ordinance. To accomplish this, the Minimum Wage Program expects to fill two (2) remaining vacant Program Coordinator positions. There will be a total of five (5) FTEs budgeted in Fiscal Year 2018 to staff the Minimum Wage Enforcement Office.

QUESTION:

Do other large cities in California refer minimum wage enforcement responsibilities to the State Labor Commissioner's Office? If so, why has the City chosen to outsource these enforcement activities to the State? Has the department performed an analysis on the effectiveness of the State investigations of local complaints?

RESPONSE:

The City of Long Beach adopted a Minimum Wage for hotel workers. Long Beach refers employees who have experienced a wage violation to the State Labor Commissioner's Office. Labor Code §1197.1 permits referral of local wage adjudication complaints to the State. Staff met on several occasions with the local State Labor Commissioner's Wage Adjudication office and determined that an efficient process is in place to enforce the local minimum wage. The City Treasurer's Office is currently awaiting complaint data from the State Labor Commissioner's office to conduct an analysis of complaints adjudicated to date.

QUESTION:

How does the enforcement program respond to a complaint filed by a representative of an organized labor group that alleges violations of all employees they represent?

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RESPONSE:

The Minimum Wage Program reviews all complaints submitted. This would include any and all documentation to support the allegations made in the complaint. Based on this review, the Program would determine if enough information was provided to support that violation(s) of the Ordinance occurred. If the review determined a violation occurred, the Program would initiate an investigation and proceed through the enforcement process.

OFFICE OF THE CITY COMPTROLLER

QUESTION:

Is the Senior Management Analyst position that was funded in Fiscal Year 2017 being eliminated?

RESPONSE:

No, the Senior Management Analyst was reclassified to an Accountant III position. The two positions are equivalent classifications with equal salary. This position oversees the administration of the P-Card program.

QUESTION:

Are the Accountant 3 and 4 positions reclassifications? Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

RESPONSE:

A half-time Principal Accountant was reclassified to an Accountant IV position. The half-time Principal Accountant was assisting with special projects including the winding down of the former San Diego Data Processing Corporation (SDDPC). Most of that work has already been completed. The addition of the Accountant IV was to address workload increases related to revised accounting standards (pension and retiree healthcare), the new Commercial Paper Program, and to strengthen controls over post-issuance compliance requirements for long-term debt financing. Assuming both positions are full-time, the salary difference between the two positions is approximately \$7,000.

There were two Accountant III additions reflected in the FY18 proposed budget. One of the Accountant III's was added as a supplemental position in FY 2017. This position was added due to a significant increase in activity related to infrastructure spending. The other Accountant III resulted from the reclassification of a Sr. Management Analyst that oversees the City's P-Card program. This Accountant III has already been filled. The Accountant IV position is anticipated to be filled with existing employees.

DEBT MANAGEMENT DEPARTMENT

QUESTION:

What is the reason for the decline of \$175,000 in revenue?

RESPONSE:

Debt Management had a very active year in FY17 with various financings, including refundings. Compared to FY17, Debt Management is projecting lower financing activity, and

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therefore adjusted FY18 revenue downward, accordingly, by \$175,000.

QUESTION:

Will additional work created by the Commercial Paper Program be absorbed by the department?

RESPONSE:

Debt Management's existing resource levels are sufficient to manage the existing Water Commercial Paper Program, and the proposed General Fund Commercial Paper Program.

QUESTION:

Would work related to financing for a potential Convention Center Expansion be covered under the staffing provided for in this department budget? What would the cost associated with work on this project?

RESPONSE:

The work related to the potential Convention Center Expansion project is not taken into account in the FY18 proposed budget. The staffing costs and reimbursement capacity evaluation with respect to the financing plan implementation is subject to prior approval.

RISK MANAGEMENT DEPARTMENT

QUESTION:

Why are 5 Benefit Representatives positions decreasing to 0?

RESPONSE:

As discussed during the budget hearing, 3 positions have been reduced and 2 have been reclassified to Employee Benefits Specialist II positions.

QUESTION:

Are the Employee Benefit Administrator positions being eliminated?

RESPONSE:

As discussed during the budget hearing, these positions have been eliminated from the budget.

QUESTION:

What accounts for the increase in the Program Coordinator position?

RESPONSE:

As discussed during the budget hearing, the Risk Management Department conducted a department-wide assessment of staffing requirements to effectively and efficiently perform the tasks required for the Workers' Compensation and Public Liability functions, as well as the City employees' Flexible Benefits and Savings plans. Based on this review, it was determined that realignment of certain positions were needed to ensure that staff have the appropriate knowledge, skills, and ability to perform the job duties for these programs.

QUESTION:

Are the three Workers Compensation Claims Representative positions being eliminated or are

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they reclassifications? Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

RESPONSE:

As discussed during the budget hearing, these positions have been eliminated from the FY18 proposed budget. The Supervising Workers' Compensation positions have been eliminated from the budget and unclassified positions have been added to perform the job duties required for the Workers' Compensation Program. The individual selected and salary is unknown until the interview process is complete. The salary is dependent on qualifications.

QUESTION:

The 'Transfers Out' line item is \$456,146. What department are these funds being transferred to for FY18?

RESPONSE:

As discussed during the budget hearing, this budget is for the rent the Risk Management Department pays for occupying space at Civic Center Plaza and will be transferred to the General Fund.

QUESTION:

The IBA noted there was no list available of eligible employees to fill positions in workers compensation, when can we expect a list of vacancies to be available?

RESPONSE:

As discussed during the budget hearing, the certification list for Workers' Compensation Representative 2 positions is currently available.

QUESTION:

How many vacancies are in the Department?

RESPONSE:

As discussed during the budget hearing, currently there are 11 vacancies in the department. Out of the 11 vacancies, 5 positions were eliminated from the budget.

QUESTION:

What is the hiring schedule for vacant positions?

RESPONSE:

As discussed during the budget hearing, Risk Management Department is awaiting a certification list for the Senior Management Analyst, and the Workers' Compensation vacancies are expected to be hired by July 2017. The Personnel Department also provided information regarding Workers' Compensation certification lists.

FINANCIAL MANAGEMENT DEPARTMENT

QUESTION:

Does the department receive any revenue for work completed from enterprise funds? If not, why not?

RESPONSE:

As discussed during the Budget Review Committee meeting, Financial Management is a centralized service department, meaning we primarily serve internal customers. All centralized service departments (FM, Comptroller's, Purchasing to name a few) receive a cost reimbursement through the General Government Services Billing (GGSB) cost allocation process conducted by the Office of the City Comptroller each fiscal year.

QUESTION:

Regarding the elimination of the Budget Development Analyst position: How long has it been vacant? How will the responsibilities previously assigned under this position be absorbed by the current staff within the department?

RESPONSE:

As discussed during the Budget Review Committee meeting, the position has been vacant since January, 2017. The position's responsibilities will be spread among existing staff for all major deliverables. Items which may be impacted are non-core requests from customer departments and specialized training of customer departments.

PERFORMANCE & ANALYTICS DEPARTMENT

QUESTION:

The department delayed a 311 funding request for FY18 due to the projected deficit. If there was more funding available, we would need a plan of action to integrate the Get It Done App into other departments. What would the next phase be if P&A had an additional \$100,000?

RESPONSE:

If Performance & Analytics (P&A) had additional funding for the 311 Customer Experience program, P&A would use it as a down payment toward expansion of the Get It Done app. This would begin with integration of existing Get It Done service reporting options under the Environmental Services Department (ESD), such as litter and illegal dumping, and explore the addition of other service requests like *missed trash pick-up* or *replacement bin* to increase both employee and customer efficiencies, and to help offload call volume at ESD. For additional information, please refer to P&A's plan of action contained in the 311 Customer Experience Roadmap at <https://www.sandiego.gov/sites/default/files/cxsd311rpt201606.pdf>

QUESTION:

In the FY17 budget, Council's motion included direction for the Mayor's office to bring forward a proposal to hire a third party contractor to conduct exit interviews of police department employees and measure their morale on an ongoing basis. What is the status of this item? Was a third party contractor retained?

RESPONSE:

Per last year's Council motion, P&A researched specific opportunities to engage in a voluntary telephonic one-on-one exit interview process with departing Police Department staff only and determined that such an effort could cost as much as \$21,000 annually, depending on how many outgoing staff would elect to participate.

Although a third-party contractor specifically for exit interviews with departing Police Department staff has not been retained, in March 2017 P&A conducted the City's first

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comprehensive employee satisfaction survey, which asked employees throughout the City (including Police Department) what the City was doing well and where we could improve as an employer. The survey asked questions about the following topics: job satisfaction, growth and recognition, management, teamwork, resources and communication, work environments. The survey was voluntary and anonymous and administered over an approximately 4 week period in paper, online, and in English and Spanish. The City had great support from the recognized employee organizations throughout the process, which resulted in a participation rate of approximately 40% of the total city workforce.

P&A did engage with a third-party contractor to administer the citywide employee survey. It is P&A's intention to conduct this type of survey every other year with this year being the inaugural year that provides the baseline for measuring morale and other factors on an ongoing basis. Factors which can impact retention and overall employee engagement not only in Police, but in the entire City workforce.

QUESTION:

Does the department have any data explaining why police officers are leaving SDPD or any policy recommendation on how to encourage police officers to stay?

RESPONSE:

P&A anticipates that the recently conducted employee survey will provide a glimpse of what is working well in the Police Department overall and what could be improved. These results may help frame policy discussions around officer retention.

QUESTION:

Who designed the comprehensive employee satisfaction survey P&A conducted in March 2017? Please provide all supporting documents related to the employee satisfaction survey, including survey questions and cross tabulations.

RESPONSE:

P&A researched numerous public and private organizations that have conducted these types of surveys and worked with the vendor, ETC Institute, to design the survey instrument (Attachment 2, 2017 City of San Diego Employee Satisfaction Survey). P&A will provide results and cross tabulations and offer briefings as soon as the vendor has completed compiling the results.

CITYWIDE PROGRAM EXPENDITURES DEPARTMENT

QUESTION:

What are the assumptions used for the estimated \$5M cost for a special election?

RESPONSE:

This question was addressed by Elizabeth Maland, City Clerk, via email communication, Attachment 3, titled Requested Information from Budget Review which was sent to Councilmember David Alvarez on May 12, 2017.

QUESTION:

Can an outside entity pay the costs related to a special election?

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RESPONSE:

This question was addressed in the Budget Review Committee Referral Response Memorandum, Attachment 4, titled Fiscal Year 2018 Budget Review Committee Referral Responses for the May 5, 2017 Morning Session which was sent on May 12, 2017 by Tracy McCraner, Financial Management Director.

CAPITAL IMPROVEMENT PROGRAM

QUESTION:

FBA Allocation- Otay Mesa East: What is the fund balance for the Otay Mesa FBA? What are the anticipated collected fees for FY18 for Otay Mesa East? Please provide a list of all the projects that anticipate receiving FBA funds in FY18 and their respective amounts?

RESPONSE:

The total fund balance for all of the DIF/FBA funds in Otay Mesa is approximately \$10,650,000 as of May 1, 2017. Based on a review of outstanding Fee Deferral Agreements (FDA) in Otay Mesa, there is one FDA for \$232,802 that is due in Fiscal Year 2018. In addition, there are 16 FDAs, for approximately \$5,680,000 in fees that are due at various points in Fiscal year 2019. Although the FDA allows for a 2-year deferral, FBA based FDAs have typically been paid in approximately 1-year.

The table below details all projects in the Otay Mesa Area that anticipate receiving FBA funding:

Otay Mesa FBA Projects		
Project	Project Name	FY2018 Anticipated
S00649	Cesar Solis Community Park	\$ 3,500,000
S00858	Del Sol Boulevard-Central	483,598
S00995	Hidden Trails Neighborhood Park	4,316,804
S00999	Riviera Del Sol Neighborhood Park	5,479,162
S10017	Triple Pipe Crossing Dennery Road	750,000
S10018	Dennery Road East	825,000
<i>May Revisions</i>		
S00752	Beyer Park Development	400,000
TOTAL		\$ 15,754,564

QUESTION:

Street Lights: Please provide a list of all the streetlights that plan to be installed in FY18. The list below are street light locations that are a priority in Council District 8. Are any of these street lights planned to be installed in FY18? 20th Street north of J Street (west side), 20th Street north of K Street (west side), 21st Street south of Island Avenue (west side), Island Avenue east of 27th Street, Island Avenue west of 28th Street, J Street west of 20th Street (south side), K Street west of 25th Street (north side), K Street east of 26th Street, L Street east of 22nd Street, L Street east of 26th Street, Harrison Avenue west of Evans Street (south), Harrison Avenue east of S. Evans Street, Imperial Avenue west of 19th Street (north

side), Imperial Avenue west of 19th Street (south side), Pickwick Street east of 34th Street (south side), Dalbergia Street north of Woden Street (west side), Woden Street north of Main Street, Main Street south of Vesta Street (west side), S. 16th Street north of Newton Avenue (east side), Pepper Drive south of Hall Avenue (west side), San Ysidro (west) Boulevard east of Sunset Lane (north side), Beyer Boulevard west of East Beyer Boulevard (south side), East Beyer Boulevard northwest side of Center Street, Coronado Avenue east of 27th Street (north side), Coronado Avenue west of Dearborn Drive (north side), Del Sol Boulevard east of Beyer Boulevard, Del Sol Boulevard east of Del Sur Boulevard, Del Sol Boulevard west of Del Sol Lane, Iris Avenue east of 27th Street, Iris Avenue west of 25th Street (south side), Palm Avenue east of Hawaii Avenue, Palm Avenue east of Norstad Street, Palm Avenue east of Picador Boulevard, Palm Avenue west of Churrituck Drive, Palm Avenue west of Twining Avenue, Arey Drive east of Picard Avenue (north and south side), Arey Drive west of Twining Avenue (north and south side)

RESPONSE:

None of the above listed streetlights are scheduled to be installed in FY18. However, they have been included on the Transportation Unfunded Needs list for consideration in the future as funding becomes available.

Street Lights planned to be installed in Fiscal Year 2018:

- Balboa Ave west of Ponderosa Ave 1560' (north side at bus stop)
- Balboa Ave west of Ponderosa Ave 447' (south side at bus stop)
- Balboa Ave west of Ponderosa Ave 850' (north side at bus stop)
- Balboa Ave west of Ruffin Rd 3800' (south side at bus stop)
- Bancroft Street south of Ash Street 220', west side
- Comstock Street north of Osler Street 160', east side
- Comstock Street south of Appert Court 200', east side
- Lake Ashmere Court north of Lake Ashmere Street 170', east side
- Millikin Avenue east of Radcliffe Drive 200', at the end of CDS
- Mt Ackerman Drive east of Mt Abraham Avenue 150', north side
- Mt Ackerman Drive east of Mt Abraham Avenue 330', north side
- Mt Ackerman Drive west of Mt Albertine Avenue 290, north side
- Mt Ackerman Drive west of Mt Albertine Avenue 470, north side
- Pickwick Street east of 34th Street 495', south side

QUESTION:

What is the estimate cost for the above locations?

RESPONSE:

The estimated cost is approximately \$470,000.

QUESTION:

An attachment to the CIP budget titled, "Deferred Capital 1, 2, 2A, 3 Funding Status Summary" provided a list of projects receiving funding from deferred capital bonds. Please provide an additional column to this attachment indicating the remaining amount needed to complete each project on the list.

RESPONSE:

Due to the level of detail requested in this question, Financial Management Department will

be providing a response in a later memo in order to ensure timely responses to the remaining Budget Review Committee Referral questions.

QUESTION:

Traffic Signals/Calming: Please provide a list of all new traffic signals and traffic calming measures to be installed in Fiscal Year 2018.

RESPONSE:

Electronic Speed Signs Citywide:

- 58th St (between El Cajon Bl & Trojan Ave)
- Clairemont Dr (between Balboa Ave & Clairemont Mesa Bl)
- Mercer St (between Governor Dr & Mercer Lane)
- Mount Everest Bl (between Balboa Ave & Mount Etna)
- Mount Aguilar Dr (between Mt. Alifan & Mt. Ainsworth)
- Renaissance Ave (between Towne Ctr & Golden Haven)

India St & W Palm St Pedestrian Hybrid Beacon

Rectangular Rapid Flashing Beacons at various locations Citywide:

- Adams Ave & 33rd St
- Armstrong St & Armstrong Pl
- Cottonwood Rd & Vista Ave
- Euclid Ave & Lantana St
- National Ave & 16th St
- National Ave & 29th St
- National Ave & 37th St
- University Ave & 36th St

University Ave - Fairmount/Euclid - Complete Street

Traffic Signals - Citywide:

- 3rd Ave @ Washington St Traffic Signal (additional funding)
- 4th Ave & Date St Traffic Signal (additional funding)
- 15th/Broadway Traffic Signal
- 15th/F Traffic Signal
- 15th/Market Traffic Signal
- 17th/G Traffic Signal
- 31th St. & National Ave. Traffic Signal (additional funding)
- 41st St @ National Ave Traffic Signal (additional funding)
- Averil Rd @ San Ysidro - Traffic Signal (additional funding)
- Bernardo Heights & Calle Pueblito Traffic Signal (additional funding)
- Beyer Bl @ Smythe Ave Traffic Signal (additional funding)
- Pacific Hwy/Beech Traffic Signal

QUESTION:

Street Maintenance: \$15.0 million from the Infrastructure Fund will be allocated towards street repair in FY18. Please provide a list of all the streets that are planned to receive maintenance (resurfacing, slurry seal, etc.) in FY18.

RESPONSE:

Attachment 5, Fiscal Year 2018 Planned Streets, lists the Council District 8 streets that are currently slated for repair in FY18. Additionally, Transportation & Storm Water staff is in the process of identifying streets for four new contracts slated for award in FY18.

QUESTION:

Memorial Community Building Clearance Activity/S15039: Please provide an update on the status of this project and expected completion date? When will the fence be removed so the public can have access to the new park space?

RESPONSE:

Sod was installed on May 12, 2017 which started a 90 calendar day plant establishment period to ensure that the turf is healthy before it is used by the community. While the project is slated to be complete by June 30, 2017, in accordance with the CDBG funding deadline, the site will be opened to the public in mid-August 2017, to ensure the turf is established.

QUESTION:

Bay Bridge Building Roof Repair: The Bay Bridge Community Center is a 9,890 square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's facilities assessment report. The approximate cost for the roof replacement is \$483,000. In order for the necessary repairs to be completed to this building, would this project need to become a CIP first?

RESPONSE:

Yes, this activity would need to become a CIP project.

QUESTION:

Please provide a detailed breakdown of the Southeastern Mini Park improvements/L16000 CIP, which provides funding, design and construction schedules for each individual park included in this CIP.

RESPONSE:

This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks. These mini parks are Gamma Street Mini Park, Island Avenue Mini Park, "J" Street Mini Park, and Clay Avenue Mini Park.

Gamma Street Mini Park

Staff has completed two workshops with the community and has received approval for a concept design. Currently, the project is undergoing final design of the construction documents and CEQA review. This is anticipated to be finished in December 2017. The

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advertisement of the construction contract is scheduled to begin in January 2018 and to be awarded in June 2018. Construction would begin in June 2018 and the improvements would be completed in July 2019.

Island Avenue Mini Park, “J” Street Mini Park, and Clay Avenue Mini Park

These three mini parks were added at the same time and are being processed concurrently. Staff expects to award design consultant contracts and bring the consultants on board by August 2017. It is anticipated that design will be completed by August 2018. The advertisement of the construction contract would begin in September 2018 and be awarded in February 2019. Construction would begin in March 2019 and the improvements would be completed in April 2020.

QUESTION:

Building 619 at NTC-Rec Center/P18000 and North Park Recreation Center Expansion /P18001: Currently, the Park & Recreation Department has these two projects categorized as being 'Preliminary.' Are there any other projects categorized or under consideration as Preliminary for FY18? If so, please provide a list of all the projects.

RESPONSE:

The chart below list all Preliminary Engineering (P) projects that are requested to be created by the City Council:

Preliminary Engineering CIP Projects		
Project Number	Project Name	Asset Managing Department
P-18000	Building 619 at NTC - Rec Center	Park and Recreation
P-18001	North Park Recreation Center Expansion	Park and Recreation
P-18002	Ocean Beach Pier Condition Assessment	Park and Recreation
P-18003	Hendrix Pond/Aviary Park Development	Park and Recreation
P-18004	Kensington/Normal Heights Library	Library
P-18005	Ocean Beach Branch Library	Library
P-18006	Kumeyaay Lakes Berm Restoration Dredging	Park and Recreation
P-18007	Alvarado Road Realignment	Transportation Storm water

All projects, except P18000 and P18001, were created after the FY18 Proposed Budget via the CIP Year End Budget Monitoring Report or the Mayor’s May Revision to the Fiscal Year 2018 Proposed Budget.

QUESTION:

Egger/South Bay Community Park ADA Improvements/S15031: This project is for the design/construction of ADA improvements at Robert Egger/South Bay Park. In FY17, \$389,000 in DIF funds were allocated to this project. Are there other priority projects in the area that this funding could be reallocated towards?

RESPONSE:

Please refer to the Otay Mesa-Nestor Community Public Facilities Financing Plan (PFFP) (<https://www.sandiego.gov/facilitiesfinancing/plans/otaynestor>), dated February 2014, for a

listing of projects that are eligible to use the funds. Please refer to Page 11 of the PFFP for the Community Planning Group Priority List. Should the above referenced funds be returned to fund balance, Facilities Financing staff will reach out to the asset managing departments and seek requests for the available funding.

QUESTION:

Beyer Park Development/S00752: This project provides for the design and construction of a new 12.6 acres park on Beyer Boulevard. Why there was no funding allocated to this project for FY18?

RESPONSE:

\$400,000 in Facilities Benefit Assessment (FBA) funds were allocated to Beyer Park Development as part of the Mayor's Fiscal Year 2018 May Revision, which will provide funding for the initial design of the park.

QUESTION:

San Ysidro Branch Library/S00802: One of funding sources line items for this project is 'Donations' and has an anticipated allocation of \$750,000 for FY18. Where is this donation coming from?

RESPONSE:

This donation is coming from individuals, Lloyd and Caroline De Llamas via the San Diego Public Library Foundation. The \$750,000 donation is anticipated in FY18 and is contingent upon meeting the project's fifty percent construction milestone.

QUESTION:

Barrio Logan: Are there any Barrio Logan priorities identified that are currently underfunded?

RESPONSE:

Please refer to the Barrio Logan Public Facilities Financing Plan (PFFP) (<https://www.sandiego.gov/facilitiesfinancing/plans/barriologan>), dated September 2013. Page 13 of the PFFP has a Barrio Logan Stakeholder Committee Priority List for DIF funding.

The only standalone project in the Barrio Logan community with unidentified funding is Fire Station No. 07 /S15013.

QUESTION:

Fire Station No.7 - Barrio Logan/S15013: Previously, \$850,000 was allocated towards this project. Are there other priority projects in the area that this funding could be reallocated towards?

RESPONSE:

Please refer to the Barrio Logan Public Facilities Financing Plan (PFFP) (<https://www.sandiego.gov/facilitiesfinancing/plans/barriologan>), dated September 2013, for a listing of projects that are eligible to use the funds. Please refer to Page 13 of the PFFP for the Barrio Logan Stakeholder Committee Priority List. Should the above referenced funds be returned to fund balance, Facilities Financing staff will reach out to the asset managing departments and seek requests for the available funding.

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QUESTION:

EDCO Fund: What is the current balance of the EDCO fund? How much is anticipated for FY18, and how much is being allocated in FY18 and to what projects?

RESPONSE:

As of May 1, 2017 the EDCO Community fund has approximately \$732,700 in fund balance to support \$711,430 in existing appropriations in the operating and CIP budget. Based on the average revenue received in the last three years, \$93,900 is anticipated to be collected in FY18. Only one project, Southeastern Mini Park Improvements / L16000, is anticipated to receive funding in FY18 in an amount of \$75,000.

QUESTION:

Sidewalks: How many locations has the City identified as needing replacement or repair? What is the cost for repair (slicing) per location? What is the cost for replacement per location?

RESPONSE:

There are 7,793 damaged sidewalk locations in Council District 8. It costs approximately \$150 for repair (slicing) per location. The cost for tree related replacement is \$3,100 per location and non-tree related replacement is \$550 per location.

QUESTION:

Of the identified locations that need either replacement or repair, how much was completed (replaced or repaired) in Fiscal Year 2016, anticipated for Fiscal Year 2017 and budgeted for Fiscal Year 2018?

RESPONSE:

In Fiscal Year 2016 and 2017, a combined 1,551 locations were repaired/replaced. For Fiscal Year 2018, 1,620 locations are budgeted for repair/replacement.

QUESTION:

How many new sidewalks (locations) were installed in Fiscal Year 2016, is anticipated for Fiscal Year 2017 and is budgeted for in Fiscal Year 2018?

RESPONSE:

Following is a list of sidewalk projects initiated by Transportation Engineering Operations (TEO) Division and installed by Street Division. Sidewalk projects completed by Public Works are included.

Fiscal Year 2016 (Sidewalk projects initiated by TEO installed by Street Division)

- Old Otay Mesa Rd-Hawken to Otay Mesa Pl
- Camino De La Plaza between I5 and Virginia Ave
- 18th-Donax to Palm Sidewalk
- Saturn Blvd & Rimbey Ave New Sidewalk
- Saturn Blvd Roadway Improvements

Fiscal Year 2017 (Projects programmed in Fiscal Year 2017)

- Saturn Blvd-Palm to Boundary Sidewalk

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Fiscal Year 2018 (Proposed projects for Fiscal Year 2018)

- W. San Ysidro Blvd & Sunset Ln Sidewalk
- Howard Ave-Village Pine to Iris Sidewalk
- Old Otay Mesa Rd Realignment

QUESTION:

Please provide a copy of the sidewalk assessment report and a list of new walkways requested throughout the City.

RESPONSE:

The City's Sidewalk Map has been posted to the City's website:
<https://www.sandiego.gov/street-div>

The following is a list of unfunded sidewalk requests in Council District 8 extracted from the Transportation Unfunded Needs List (TUNL):

- 16th Street - Elm Street to Evergreen - Install New Sidewalk
- 24th St from Sirrah St to Palm Ave (Both Sides)- Install New Sidewalk
- 25th St from Coronado Ave to Iris Ave (Both Sides)- Install New Sidewalk
- 27th (SB) St from Elm Av to Caulfield Dr(East Side)- Install New Sidewalk
- 27th Street from Grove Avenue to Iris Avenue (west side) - Install New Sidewalk
- 29th St from Imperial Ave to Commercial St (East Side)- Install New Sidewalk
- 33rd St from Imperial Ave to 75' N/O Imperial Ave(West Side)- Install New Sidewalk
- 670 - 672 E. San Ysidro (south side) - Install New Sidewalk
- 69th St from Madera St to Mallard St - Widen for CG&S
- Alaquinas Dr. - Mt. Carmel Dr. to Avenida De La Madrid (East Side) - Install New Sidewalk
- Alverson Road from San Ysidro Blvd to Sunset Lane
- Atwater St from Coronado Ave to Fern Ave (Both Sides)- Install New Sidewalk
- Avenida Del Mexico from Saturn Bl to Elm Ave (South Side) - Install New Sidewalk
- Bancroft St from Island Ave to J St(West Side)- Install New Sidewalk
- Beyer Blvd from 805 bridge to Otay Mesa Road (south side) - Install New Sidewalk
- Bolton Hall from San Ysidro Blvd to East Beyer Blvd (Both Sides)- Install New Sidewalk
- Calle Primera from Calle Segundo to Via De San Ysidro (South Side)-Install New Sidewalk
- Calle Primera from Via de San Ysidro to Willow Road (North side) - Install New Sidewalk
- Citrus Ave from Hollister St to end of street (both sides) - install New Sidewalk
- Conifer Ave - Hollister St to end of block (both sides) - Install New Sidewalk
- Cottonwood Rd from Beyer Bl To Foothill Rd(West Side)- Install New Sidewalk
- Dahlia Ave from 18th St to Saturn Bl(North Side)- Install New Sidewalk
- Dahlia Ave from 18th St to Saturn Bl(South Side)- Install New Sidewalk
- Donax Ave from Granger St to Saturn Bl, and Donax Ct between Donax Av to end (Both Sides)- Install New Sidewalk
- E. Beyer Blvd access from I-805 pedestrian overpass bridge - Install New Sidewalk
- East Beyer Blvd - South of Trolley Bridge - New Sidewalk around ex. pole

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- Eboe Ave from Granger St to end of segment (Both sides) - Install New Sidewalk
- Elder Ave from 16th St to Harwood Ave - Widen Street
- Elm Ave from 14th St to Granger St(North Side)- Install New Sidewalk
- Elm Ave from 14th St to Granger St(South Side)- Install New Sidewalk
- Elm Ave from 15th St to Granger St(North Side)- Install New Sidewalk
- Elm Ave from 15th St to Granger St(South Side)- Install New Sidewalk
- Flower Ave from Hollister St & Nestor Ave (both sides) - Construct Sidewalk
- Front Street from Border Village Road to end of Cul-de-sac - Install New Sidewalk
- G St from 22nd St to 24th St(North Side)- Install New Sidewalk
- Grove Ave from 400' e/o Hollister St (North Side)- Install New Sidewalk
- Grove Ave from Saturn Blvd to Switzerland Dr (South Side)- Install New Sidewalk
- Harbor Drive and 32nd Street (west side of Harbor 160' north of intersection)- Install New Sidewalk
- Harris Ave from Palm Ave to Sirrah St(West Side)- Install New Sidewalk
- Hollister St - Main St to Palm Ave - Install New Sidewalk
- Hollister St from Iris Ave to Leon Ave(West Side)- Install New Sidewalk
- Hollister St from Leon Av to Tocayo Av(West side)- Install New Sidewalk
- Hollister St from Palm Ave to Conifer Ave(West Side)- Install New Sidewalk
- Howard Ave from Iris Ave to Village Pine Dr (East Side) - Install New Sidewalk
- Iris Avenue from 30th Street to Beyer Blvd (north side) - Install New Sidewalk
- Leon Ave from Hollister St to Saturn Bl(north side)- Install New Sidewalk
- Leon Ave from Hollister St to Saturn Bl(south side)- Install New Sidewalk
- Madera St from 66th St to 69th St - Widen for CG&S
- Main St(SB)(N) from W Frontage Rd to I-5 SB Ramp (south side) - Install New Sidewalk
- Manning Way - Palm Ave (SB) to Elm Ave - Install New Sidewalk
- My Wy and Palm Ave (Both Sides)- Install New Sidewalk
- Nestor Wy from Flower Ave to Coronado Ave (both sides) - Construct Sidewalk
- North Lane from Beyer Blvd to Padua Hills Place - Install New Sidewalk
- Otay Mesa Road across from San Ysidro Middle School (north-west side) - Install new Sidewalk
- Outer Road from Hollister to Coronado (East Side)- Install New Sidewalk
- Saturn Bl From Grove Ave to 300' South of Grove Ave(East Side)- Install New Sidewalk
- Saturn Blvd from Elm Ave to Donax Ave(West Side)- Install New Sidewalk
- Saturn Blvd from Palm Ave to Boundary Ave (Northerly side of Palm)- Widen street and install CG&S
- Seaward Ave from W. Park Ave to Trolley rail crossing to west (both sides) - Install New Sidewalk
- Sicard St from Newton Ave to Main St (West Side)-Install New Sidewalk
- Sigsbee St from Main St to Harbor Dr (West Side)- Install New Sidewalk
- Smythe Ave from Sunset Lane to San Ysidro Blvd (west side) - Install New Sidewalk
- Smythe Ave. - Foothill Dr. to Avenida De La Madrid (East Side) - Install New Sidewalk
- Thermal St from Donax St to Palm St(East Side)- Install New Sidewalk
- Thermal St from Donax St to Palm St(West Side)- Install New Sidewalk

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- W San Ysidro Blvd from Cottonwood Rd to Cypress Dr (south side) - Install New Sidewalk
- Willow Rd from San Ysidro Blvd to end of ped bridge - Construct Sidewalk

QUESTION:

FY18 Proposed CIP Budget Presentation: On page 3 of this presentation, there is a chart showing the Multi-Year CIP budget and has a column titled 'Future Years' with a total amount of \$4,848,537,560. How much of the future year funding is unidentified and how much of that funding is identified? What are the funding sources?

RESPONSE:

The table below details the amount of identified and unidentified funding budgeted in the future years section of the Multi-Year CIP Budget; \$1,902,040,371 is unidentified.

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Funding Source	Total
Bond Financing	\$ 58,470,026
Bus Stop Capital Improvement Fund	278,692
Capital Outlay - Land Sales	8,000,000
Capital Outlay - Other	1,000,358
Deferred Capital Projects Bonds	275,350,597
Developer Funding	5,262,000
Development Impact Fees	33,290,593
Donations	11,500,000
EDCO Community Fund	300,000
Environmental Growth Funds	6,174,498
Facilities Benefit Assessments	170,875,731
Federal Grants	148,118,699
General Fund	1,245,559
Infrastructure Fund	61,315,564
Infrastructure Improvement Funds	100,000
Maintenance Assessment Districts	90,000
Mission Bay Improvements Fund	34,922,965
Other Funding	354,630
Park Service District Funds	14,381
Refuse Disposal Fund	13,900,000
Regional Park Improvements Fund	9,075,686
Regional Transportation Congestion Improvement Program	11,175,000
Sewer Funds	643,783,727
State Grants	8,957,706
Sunset Cliffs Natural Park Fund	240,000
TransNet Funds	86,581,687
Trench Cut/Excavation Fee Fund	8,000,000
Unidentified Funding	1,902,040,371
Water Fund	1,347,874,090
Total	\$ 4,848,537,560

QUESTION:

ADA Compliance: Please provide a list of all 182 projects that have been identified for Phase 2 and provide information on the current status of each project, total cost for improvements per locations, and identified and unidentified funding for each location?

RESPONSE:

Attachment 6, ADA Phase II Transition Plan, contains a list of the 182 projects identified in the 2009 Phase II Transition Plan. Cost estimates for the specific improvements are not determined until the project has been officially initiated by the asset managing department.

Honorable Councilmember Barbara Bry, Budget Review Committee Chair, and Honorable
Budget Review Committee Members
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QUESTION:

In FY16, the ADA Office had two performance measures that kept track of the number of received complaints and the number of completed complaints. Why were these performance measures eliminated? Could they be added to the current list of performance measures for the ADA Compliance office?

RESPONSE:

The Office of ADA Compliance and Accessibility updated its performance measures to better reflect project progress for close out of complaints. The percentage of ADA complaints resolved is a current FY18 performance measure.

QUESTION:

La Media Road Improvements/S15018: The 'Summary of Project Changes' under this CIP project indicates that Phase 2 of the project has been removed. Why has Phase 2 been removed? Is Phase 2 of the project considered its own project?

RESPONSE:

Phase 2 will widen La Media Road to a six lane primary arterial from SR-905 to Airway Road and a five lane major from Airway Road to Siempre Viva Road with three southbound lanes and two northbound lanes. Phase 2 has not been planned or budgeted in the past or at this time. What was removed was unidentified funding. Phase 2 will be a separate project as Phase 1 is a developer obligation.

QUESTION:

Otay Mesa Truck Route Phase 4/S11060: According to the Summary of Project Changes under this CIP project, \$9.7 million in Transnet funding was originally identified in Fiscal Year 2017 is now scheduled to be allocated in Fiscal Year 2018 (\$4.7 million) and Fiscal Year 2019 (\$5.0 million) for construction in order to better align budget allocations with cash flow needs of the project. Please clarify why funding identify in Fiscal Year 2017, is being split over two fiscal years.

RESPONSE:

Funding is being phased in when the cash is projected to be expended based on a cash flow analysis. This is consistent with the City's focus on cash management and ensuring that funds are not sitting idle in projects years before they are needed.

QUESTION:

What will the funding of \$4.7 million that is being allocated in Fiscal Year 2018 be used for?

RESPONSE:

The funding will be used for construction.

QUESTION:

What are the anticipated impacts to this project as a result of the funding being split over two fiscal years rather than it being allocated all at once?

RESPONSE:

There are no impacts to the project schedule as a result of phase funding the project.

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PUBLIC WORKS – CONTRACTING**QUESTION:**

The IBA noted that a process is being developed to combine smaller construction projects into larger contracts to minimize costs. What is the level of savings (cost) that is anticipated by combining smaller contracts with larger ones? Is there a timeframe of when we can expect this to be completed? Also, what criteria is being used to determine what constitutes a small project?

RESPONSE:

The effort to increase the average project cost by grouping smaller capital improvement needs into larger construction contracts was one of several CIP Streamlining Measures recommended in 2015. This CIP Streamlining effort was specifically to increase the average project cost from \$2 million to \$5 million. For the past few years, staff has been gradually increasing the average construction contract value as shown below. It is anticipated by the end of FY18, the average construction contracts value will exceed \$5 million.

Fiscal Year	No. of Construction Contract Awards	Total Combined Value (in millions)	Average Construction Contract Value (in millions)
2013	76	\$146	\$1.92
2014	103	\$225	\$2.18
2015	91	\$270	\$2.97
2016	127	\$482	\$3.79
2017	96 (anticipated)	\$425	\$4.43

The method for increasing average construction contract value begins when a project is being created in the planning phase by grouping (or bundling) logical capital improvement needs into a single project. The following factors need to be taken into consideration when grouping asset needs: asset priorities, available funding for each asset, and physical locations of the assets, community impacts, and constructability.

Even though savings are anticipated from economies of scale when grouping asset needs into larger contracts, the desired outcome for this CIP streamlining effort was primarily to increase the capacity to deliver an increasing Capital Program by awarding a similar number of construction contracts annually for an increased average construction contract value.

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PUBLIC WORKS – ENGINEERING & CAPITAL PROJECTS

QUESTION:

The IBA noted that there are a handful of positions approved in FY16 and FY17 that remain vacant but hope to fill some of those positions soon. What are the positions that are currently vacant?

RESPONSE:

There are currently 66.00 vacancies in the Engineering & Capital Project Branch identified by job class below:

Job Class Title	Current Vacant FTE	Projected to Fill by End of FY17
Account Clerk	1.00	
Administrative Aide 1	2.00	1.00
Administrative Aide 2	1.00	1.00
Assoc Eng-Civil	1.00	1.00
Assoc Eng-Traffic	1.00	1.00
Assoc Planner	2.00	
Asst Eng-Civil	28.00	24.00
Asst Eng-Traffic	1.00	
Asst Eng-Electrical	1.00	
Biologist 3 (Environ Biologist)	2.00	
Contracts Processing Clerk	4.00	
Land Surveying Assist	3.00	
Park Designer	1.00	
Payroll Specialist 2	2.00	1.00
Principal Engineering Aide	1.00	
Principal Survey Aide	5.00	
Project Assistant	1.00	
Project Officer 1	2.00	1.00
Senior Engineering Aide	1.00	
Senior Management Analyst	1.00	
Senior Planner	2.00	
Word Processing Operator	3.00	
Total	66.00	30.00
Vacancy Rate	10.40%	4.70%

PUBLIC WORKS – GENERAL SERVICES

QUESTION:

Horton Plaza Park Security: \$150,000 is being proposed for non-personnel expenditures for security services at Horton Plaza Park. If it is part of the contract to pay this cost, why is the

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City paying for this cost in Downtown but not for parks in other areas?

RESPONSE:

The downtown parks are operated and maintained per a special agreement, as is the case with Horton Plaza Park. The agreement has specific conditions and requirements tailored to that park. The Horton Plaza Operations and Maintenance agreement provisions indicate that the City will provide security in the park, hence the City is funding a portion of the cost for added security based on the security challenges the park is currently experiencing, specifically related to operating several leased kiosk spaces. The revenue from these kiosks is intended to fund operations and maintenance in the park (by Westfield). Without added security, the kiosks will not be successful and thus operations and maintenance in the park will also suffer.

QUESTION:

Reduction of Facilities Maintenance Staffing: Why are we eliminating some positions and adding others with similar responsibilities? For example, we are decreasing an Electrician and adding Apprentice 1-Electrician. From a vacancy list that I received, it looks like a list of candidates went out. Were any positions filled?

RESPONSE:

The only positions proposed to be reduced are the 1.00 Roofer, 1.00 Plasterer, and 3.00 Custodians. The FY18 Proposed Budget does not include any adjustments to the allocated number of Apprentice positions.

- 1.00 Painter and 1.00 Plumber has been filled
- 1.00 Carpenter is clearing backgrounds
- 1.00 Carpenter recently became vacant and is pending the approval to fill
- Interviews are currently in progress to fill 8.00 HVACR Technicians, 1.00 Roofing Supervisor, and 2.00 Carpenters
- 4.00 Electricians are pending the closure of the recruitment application period that opened on May 12th
- 2.00 Building Services Technicians are pending receipt of the Certification List
- 5.00 FTE positions remain vacant as proposed for reduction in FY18

PUBLIC UTILITIES DEPARTMENT

QUESTION:

What is the cost to the Public Utilities Department (PUD) for performing the requested lead testing activities at San Diego Unified School District sites? If additional schools are requested in FY18, what would the cost per site be estimated to be?

RESPONSE:

The current San Diego Unified School District sampling and testing activities for 220 total schools is estimated to cost approximately \$721,000. Each additional testing site, school, or facility would cost an estimated \$2,200. For FY17, this cost can be absorbed within the Water Fund's operating expenditures. As noted in the FY 2017 Year-End Budget Monitoring Report, the Water Fund has estimated expenditure savings from budgeted levels, which has allowed PUD to perform this testing without going beyond current year appropriations. Expenditures for this program and how they impact overall Water Fund expenditures will be monitored in

FY18, though no anticipated negative impact to budget is projected. Additionally, with this being an unfunded mandate from the State, PUD is monitoring and tracking expenditures for this program to potentially apply for reimbursement.

TRANSPORTATION & STORM WATER DEPARTMENT

QUESTION:

What is the effect of the reduced activity concerning the channel/storm drain maintenance permitting? Will the City be able to perform enough maintenance in FY18 to effectively mitigate the risk to life and property if there is a similar amount of rainfall as was experienced in FY17?

RESPONSE:

The proposed FY18 budget reductions would not affect the maintenance work in FY18, or planning and permitting work in future fiscal year's maintenance.

QUESTION:

The KPI for storm water channel maintenance indicates that only 80% of the planned work will be complete by the end of Fiscal Year 2017. How will the department make up for work not completed and will that prevent the department from meeting its 100% goal for Fiscal Year 2018?

RESPONSE:

Permits to complete the cleaning in the future are being processed. Once permits are acquired, work will be completed based on priority with other locations. This is not expected to prevent the Department from meeting future goals. However, other factors, such as adverse weather or unexpected habitat, could impact completion goals.

QUESTION:

The department's mid-year report on Street Division activity by Council District was a helpful snapshot of what work has been done in District 8. Please also provide the following information: The locations of sidewalks repaired or replaced, with indication of specifically whether replacement or repairs were made; Number of streetlights requested in Fiscal Year 2017, but not installed; An estimate of number of trees trimmed by the end of Fiscal Year 2017 and an estimate of trees to be trimmed in Fiscal Year 2018.

RESPONSE:

The sidewalk information is not readily available, but it is being compiled and will be provided once available.

- To date in FY17, 240 street lights have been requested citywide and not installed.
- In FY17, 744 trees were trimmed. This is the amount through March 31, 2017. No other regular tree trimming work is scheduled for Fiscal Year 2017 in District 8, but as-needed trimming work may be required.
- In FY18, it is estimated that 2,750 trees will be trimmed.

Tree trimming is based on a 2-year trim cycle for palms and a 15-year cycle for broadleaf. The number of trees trimmed depends on when the trees within each district are due for

trimming and if any as-needed tree maintenance work is required throughout the year. As a result, tree trimming numbers may vary from year to year.

QUESTION:

Please provide greater detail on the efficiencies related to permitting for storm channel maintenance that allow for a decrease in funding without a service impact/reduction.

RESPONSE:

The permitting efficiencies have resulted from a combination of focusing the technical studies on only those elements needed for the permit applications, as well as an economy of scale (more studies result in less cost per study). In addition, some mitigation funding originally estimated to be needed in FY18 has been delayed and will not be needed until FY19.

QUESTION:

What is the projected cost related to the habitat mitigation projects to be funded in Fiscal Year 2019?

RESPONSE:

The impacts estimated for the FY19 channels are four acres and the anticipated budget needed is \$2.0 million. Once all field assessments are completed in FY18, a more precise impact acreage will be known and a more precise budget need will be determined for the FY19 budget process.

QUESTION:

We're not on track to meet the storm water permit compliance - and penalties are high (\$10,000 per day for each violation). The Chollas Creek metals and bacteria TMDLs compliance deadline is in Fiscal Year 2019. What is the plan to maximize compliance and avoid or minimize fines?

RESPONSE:

The FY18 Proposed Budget has been prioritized and preserves funding for the highest priority projects and services that will address water quality compliance. The City also continues to refine its water quality programs based on pilot studies that improve the effectiveness of services, such as a recently completed storm drain cleaning pilot study. In addition, the proposed budget reductions in FY18 will not significantly affect water quality efforts because the majority of the proposed reductions are related to one-time expenses that are no longer needed; expenses that are not needed in FY18, but will be needed in a future fiscal year; or efficiency savings.

ENVIRONMENTAL SERVICES DEPARTMENT

QUESTION:

CNG trucks added to the ESD fleet weigh more and as a result exceed the state limitation on the total gross weight allowed on a highway by any group of two or more axles. State legislation is being considered (SB 53) to authorize a vehicle operated by an engine fueled primarily by natural gas to exceed these weight limits by an amount, up to a specified maximum, equal to the difference between the weight of the vehicle attributable to the natural gas tank and fueling system carried by that vehicle and the weight of a comparable

Honorable Councilmember Barbara Bry, Budget Review Committee Chair, and Honorable
Budget Review Committee Members
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diesel tank and fueling system. If SB 53 is signed into law, it would likely result in cost savings for the department. Please provide an estimate on the potential cost savings in FY18 that could be realized if SB 53 is signed into law.

RESPONSE:

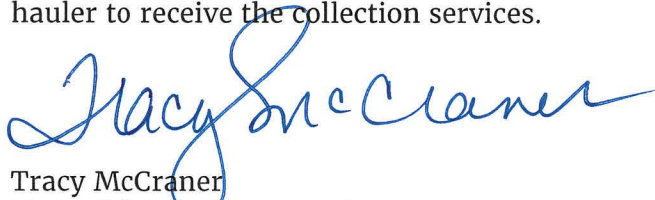
Should legislation SB 53 be signed into law, there would be no cost savings. SB 53 will improve payload capacity restrictions currently resulting from use of Compressed Natural Gas (CNG) vehicles. As natural gas is less dense than diesel, the City's new CNG trucks are equipped with larger fuel tanks, which add approximately 2,000 pounds to the vehicle's weight, and thereby reduce the tonnage or payload capacity of each unit. SB 53 establishes an exemption to allow for this increase in weight resulting in the payload capacity not to diminish due to use of a CNG fleet.

QUESTION:

The additional trash collection provided for the Mission Beach area included in the FY17 budget is not included in the FY18 budget. If a local organization offered to pay the cost for the additional trash pickup, could the City accept that funding and allow the service to continue into FY18?

RESPONSE:

Funding of City refuse collection by a third-party or other entity is not permissible. The People's Ordinance prohibits the City to receive any payment or charge fees for refuse collection service. A third-party, entity, or group would need to contract with a private hauler to receive the collection services.



Tracy McCraner
Financial Management Director

Attachments:

1. Proposed FY18 Budget Review Department Questions.pdf
2. 2017 City of San Diego Employee Satisfaction Survey.pdf
3. Requested Information from Budget Review.pdf
4. Fiscal Year 2018 BRC Referral Responses for May 5, 2017 Morning Session.pdf
5. Fiscal Year 2018 Planned Streets.pdf
6. ADA Phase II Transition Plan.pdf

cc: Honorable Mayor Kevin L. Faulconer
Stephen Puetz, Chief of Staff, Office of the Mayor
Mike Hansen, Deputy Chief of Staff and Chief of Policy, Office of the Mayor
Marshall Anderson, Director of Council Affairs, Office of the Mayor
Jessica Lawrence, Director of Budget and Finance Policy, Office of the Mayor
Scott Chadwick, Chief Operating Officer
Stacey LoMedico, Assistant Chief Operating Officer
Mary Lewis, Chief Financial Officer
Brian Fennessey, Fire Chief, San Diego Fire-Rescue
David Graham, Deputy Chief Operating Officer, Neighborhood Services

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Ronald H. Villa, Deputy Chief Operating Officer, Internal Operations
Paz Gomez, Deputy Chief Operating Officer, Infrastructure and Public Works
Andrea Tevlin, Independent Budget Analyst
Elizabeth Maland, City Clerk
Rolando Charvel, City Comptroller
Gail Granewich, City Treasurer
John Valencia, Executive Director, Office of Homeland Security
Lakshmi, Kommi, Director, Debt Management
Julio Canizal, Director, Risk Management
Almis Udrys, Director, Performance and Analytics
Jeff Murphy, Director, Planning Department
James Nagelvoort, Director, Public Works
Kris McFadden, Director, Transportation and Storm Water
Herman Parker, Director, Park and Recreation Department
Misty Jones, Director, Library
Halla Razak, Director Public Utilities Department
Mario Sierra, Director, Environmental Services Department
Financial Management Staff



COUNCILMEMBER DAVID ALVAREZ

**City of San Diego
Eighth District**

MEMORANDUM

DATE: May 8, 2017

TO: Tracy McCraner, Director, Financial Management

FROM: Councilmember David Alvarez

SUBJECT: Proposed FY18 Budget Review Department Questions

Please see the questions below regarding the FY18 proposed budget discussed at the Budget Review Committee on May 3rd & 4th.

Fire-Rescue Department:

- Fire Rescue is proposing the addition of two Fire Battalion Chief positions for FY18.
 - What will be the responsibilities under these positions?
 - Are these two positions reclassifications? If so, please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.
- Regarding the Lifeguard Vessel Replacement Fund, if a vessel needs replacement this year, how would the department fund the replacement?
- How much does Boat Safety Unit training cost and how many individuals can be trained at one time?
- Are there any upcoming trainings scheduled for FY18 for boat training?
- With the reduction of \$113,000 for the Advance Lifeguard Academy for FY18, could this funding be utilized for Boating Safety Unit training instead?

Office of Homeland Security:

- There is a reclassification of 3 Supervising Management Analysts to 2 Program Managers and 1 Senior Management Analyst. Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

City Treasurer:

- What is the effect on short term rental revenues and audit revenues received if such activity decreases due to increased enforcement?
- What is the range of revenue projections if recreational marijuana dispensaries exceed the demand experienced by medical marijuana dispensaries? What is the estimated revenue projection if cultivation and processing were also taxed at the same rate?
- Will the four Minimum Wage Enforcement positions being funded and filled, provide any proactive enforcement? Will staff provide any follow-up to cases reviewed by the department in the past to ensure continued compliance by past violators?
- Given the May 3, 2017 letter received from the State Labor Commissioner's Office stating that the State cannot protect basic wage rights for San Diego without a local active enforcement program in place, how will the City Treasurer's Office allocate resources to put an active enforcement program in place for the City, and would this require additional budgetary resources?
- Do other large cities in California refer minimum wage enforcement responsibilities to the State Labor Commissioner's Office? If so, why has the City chosen to outsource these enforcement activities to the State? Has the department performed an analysis on the effectiveness of State investigations of local complaints?
- How does the enforcement program respond to a complaint filed by a representative of an organized labor group that alleges violations of all employees they represent?

City Comptroller:

- Is the Senior Management Analyst position that was funded in FY2017 being eliminated?
- Are the Accountant 3 and 4 positions reclassifications? Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.

Debt Management:

- What is the reason for the decline of \$175,000 in revenue?
- Will additional work created by the Commercial Paper Program be absorbed by the department?
- Would work related to financing for a potential Convention Center Expansion be covered under the staffing provided for in this department budget? What would the cost associated with work on this project?

Risk Management:

- Why are 5 Benefit Representatives positions decreasing to 0?
- Are the Employee Benefit Administrator positions being eliminated?
- What accounts for the increase in the Program Coordinator position?
- Are the three Workers Compensation Claims Representative positions being eliminated or are they reclassifications? Please explain what the previous classification and associated salary was as compared to the reclassification and new salary and whether the positions will be filled with existing or newly hired employees.
- The 'Transfers Out' line item is \$456,146. What department are these funds being transferred to for FY18?
- The IBA noted there was no list available of eligible employees to fill positions in workers compensation, when can we expect a list of vacancies to be available?
- How many vacancies are in the Department?
- What is the hiring schedule for vacant positions?

Financial Management:

- Does the department receive any revenue for work completed from enterprise funds? If not, why not?
- Regarding the elimination of the Budget Development Analyst position:
 - How long has it been vacant?
 - How will the responsibilities previously assigned under this position be absorbed by the current staff within the department?

Performance & Analytics Department:

- The department delayed a 311 funding request for FY18 due to the projected deficit. If there was more funding available, we would need a plan of action to integrate the Get It Done App into other departments. What would the next phase be if P&A had an additional \$100,000?
- In the FY17 budget, Council's motion included direction for the Mayor's office to bring forward a proposal to hire a third party contractor to conduct exit interviews of police department employees and measure their morale on an ongoing basis. What is the status of this item? Was a third party contractor retained?
- Does the department have any data explaining why police officers are leaving SDPD or any policy recommendation on how to encourage police officers to stay?
- Who designed the comprehensive employee satisfaction survey P&A conducted in March 2017? Please provide all supporting documents related to the employee satisfaction survey, including survey questions and cross tabulations.

Citywide Program Expenditures:

- What are the assumptions used for the estimated \$5M cost for a special election?
- Can an outside entity pay the costs related to a special election?

Capital Improvement Program:

FBA Allocation – Otay Mesa East:

- What is the fund balance for the Otay Mesa FBA?
- What are the anticipated collected fees for FY18 for Otay Mesa East?
- Please provide a list of all the projects that anticipate receiving FBA funds in FY18 and their respective amounts?

Street Lights:

- Please provide a list of all the street lights that plan to be installed in FY18.
- The list below are street light locations that are a priority in Council District 8. Are any of these street lights planned to be installed in FY18?
 - 20th Street north of J Street (west side)
 - 20th Street north of K Street (west side)
 - 21st Street south of Island Avenue (west side)
 - Island Avenue east of 27th Street
 - Island Avenue west of 28th Street
 - J Street west of 20th Street (south side)

- K Street west of 25th Street (north side)
 - K Street east of 26th Street
 - L Street east of 22nd Street
 - L Street east of 26th Street
 - Harrison Avenue west of Evans Street (south)
 - Harrison Avenue east of S. Evans Street
 - Imperial Avenue west of 19th Street (north side)
 - Imperial Avenue west of 19th Street (south side)
 - Pickwick Street east of 34th Street (south side)
 - Dalbergia Street north of Woden Street (west side)
 - Woden Street north of Main Street
 - Main Street south of Vesta Street (west side)
 - S. 16th Street north of Newton Avenue (east side)
 - Pepper Drive south of Hall Avenue (west side)
 - San Ysidro (west) Boulevard east of Sunset Lane (north side)
 - Beyer Boulevard west of East Beyer Boulevard (south side)
 - East Beyer Boulevard northwest side of Center Street
 - Coronado Avenue east of 27th Street (north side)
 - Coronado Avenue west of Dearborn Drive (north side)
 - Del Sol Boulevard east of Beyer Boulevard
 - Del Sol Boulevard east of Del Sur Boulevard
 - Del Sol Boulevard west of Del Sol Lane
 - Iris Avenue east of 27th Street
 - Iris Avenue west of 25th Street (south side)
 - Palm Avenue east of Hawaii Avenue
 - Palm Avenue east of Norstad Street
 - Palm Avenue east of Picador Boulevard
 - Palm Avenue west of Churrituck Drive
 - Palm Avenue west of Twining Avenue
 - Arey Drive east of Picard Avenue (north and south side)
 - Arey Drive west of Twinning Avenue (north and south side)
- What is the estimate cost for the above locations?
 - An attachment to the CIP budget titled, “Deferred Capital 1, 2, 2A, 3 Funding Status Summary” provided a list of projects receiving funding from deferred capital bonds. Please provide an additional column to this attachment indicating the remaining amount needed to complete each project on the list.

Traffic Signals/Calming:

- Please provide a list of all new traffic signals and traffic calming measures to be installed in FY18.

Street Maintenance:

- \$15 million from the Infrastructure Fund will be allocated towards street repair in FY18. Please provide a list of all the streets that are planned to receive maintenance (resurfacing, slurry seal, etc.) in FY18.

Memorial Community Building Clearance Activity / S15039:

- Please provide an update on the status of this project and expected completion date?
- When will the fence be removed so the public can have access to the new park space?

Bay Bridge Building Roof Repair:

- The Bay Bridge Community Center is a 9,890 square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's facilities assessment report. The approximate cost for the roof replacement is \$483,000. In order for the necessary repairs to be completed to this building, would this project need to become a CIP first?

Southeastern Mini Park improvements/L16000 CIP:

- Please provide a detailed breakdown of the Southeastern Mini Park improvements /L16000 CIP, which provides funding, design and construction schedules for each individual park included in this CIP.

Building 619 at NTC-Rec Center/P18000 and North Park Recreation Center Expansion /P18001:

- Currently, the Park & Recreation Department has these two projects categorized as being 'Preliminary.' Are there any other projects categorized or under consideration as Preliminary for FY18? If so, please provide a list of all the projects.

Egger/South Bay Community Park ADA Improvements / S15031:

- This project is for the design/construction of ADA improvements at Robert Egger/South Bay Park. In FY17, \$389,000 in DIF funds were allocated to this project. Are there other priority projects in the area that this funding could be reallocated towards?

Beyer Park Development / S00752:

- This project provides for the design and construction of a new 12.6 acres park on Beyer Boulevard. Why was there no funding allocated to this project for FY18?

San Ysidro Branch Library/ S00802:

- One of funding sources line items for this project is 'Donations' and has an anticipated allocation of \$750,000 for FY18. Where is this donation coming from?

Barrio Logan:

- Are there any Barrio Logan priorities identified that are currently underfunded?

Fire Station No. 7 – Barrio Logan / S15013

- Previously, \$850,000 was allocated towards this project. Are there other priority projects in the area that this funding could be reallocated towards?

EDCO Fund:

- What is the current balance of the EDCO fund? How much is anticipated for FY18, and how much is being allocated in FY18 and to what projects?

Sidewalks:

- How many locations has the City identified as needing replacement or repair?
 - What is the cost for repair (slicing) per location?
 - What is the cost for replacement per location?
- Of the identified locations that need either replacement or repair, how much was completed (replaced or repaired) in FY16, anticipated for FY17 and budgeted for FY18?
- How many new sidewalks (locations) were installed in FY16, is anticipated for FY17 and is budgeted for in FY18?
- Please provide a copy of the sidewalk assessment report and a list of new walkways requested throughout the City.

FY18 Proposed CIP Budget Presentation:

- On page 3 of this presentation, there is chart that showing the Multi-Year CIP budget and has a column titled 'Future Years' with a total amount of \$4,848,537,560.
 - How much of the future year funding is unidentified and how much of that funding is identified? What are the funding sources?

ADA Compliance:

- Please provide a list of all 182 projects that have been identified for Phase 2 and provide information on the current status of each project, total cost for improvements per locations, and identified and unidentified funding for each location?
- In FY16, the ADA Office had two performance measures that kept track of the number of received complaints and the number of completed complaints.
 - Why were these performance measures eliminated?
 - Could they be added to the current list of performance measures for the ADA Compliance office?

La Media Road Improvements / S15018:

- The 'Summary of Project Changes' under this CIP project indicates that Phase 2 of the project has been removed. Why has Phase 2 been removed? Is Phase 2 of the project considered its own project?

Otay Mesa Truck Route Phase 4 / S11060:

- According to the Summary of Project Changes under this CIP project, \$9.7M in Transnet funding was originally identified in FY 2017 is now scheduled to be allocated in FY 2018

(\$4.7M) and FY 2019 (\$5.0M) for construction in order to better align budget allocations with cash flow needs of the project. Please clarify why funding identified in FY17, is being split over two fiscal years.

- What will the funding of \$4.7M that is being allocated in FY18 be used for?
- What are the anticipated impacts to this project as a result of the funding being split over two fiscal years rather than it being allocated all at once?

Public Works:

Contracting:

- The IBA noted that a process is being developed to combine smaller construction projects into larger contracts to minimize costs.
 - What is the level of savings (cost) that is anticipated by combining smaller contracts with larger ones?
 - Is there a timeframe of when we can expect this to be completed?
 - Also, what criteria is being used to determine what constitutes a small project?

Engineering & Capital Projects:

- The IBA noted that there are a handful of positions approved in FY16 and FY17 that remain vacant but hope to fill some of those positions soon. What are the positions that are currently vacant?

Public Works – General Services:

- Horton Plaza Park Security
 - \$150,000 is being proposed for non-personnel expenditures for security services at Horton Plaza Park. If it is part of the contract to pay this cost, why is the City paying for this cost in Downtown but not for parks in other areas?
- Reduction of Facilities Maintenance Staffing:
 - Why are we eliminating some positions and adding others with similar responsibilities? For example, we are decreasing an Electrician and adding Apprentice 1-Electrician.
 - From a vacancy list that I received, it looks like a list of candidates went out. Were any positions filled?

Public Utilities Department:

- What is the cost to the Public Utilities Department for performing the requested lead testing activities at San Diego Unified School District sites? If additional schools are requested in FY18, what would the cost per site be estimated to be?

Transportation & Storm Water Department:

- What is the effect of the reduced activity concerning the channel/storm drain maintenance permitting? Will the City be able to perform enough maintenance in FY18 to effectively mitigate the risk to life and property if there is a similar amount of rainfall as was experienced in FY17?
- The KPI for storm water channel maintenance indicates that only 80% of the planned work will be complete by the end of FY17. How will the department make up for work not completed and will that prevent the department from meeting its 100% goal for FY18?
- The department's mid-year report on Street Division activity by Council District was a helpful snapshot of what work has been done in District 8. Please also provide the following information:
 - The locations of sidewalks repaired or replaced, with indication of specifically whether replacement or repairs were made;
 - Number of street lights requested in FY17, but not installed;
 - An estimate of number of trees trimmed by the end of FY17 and an estimate of trees to be trimmed in FY18.
- Please provide greater detail on the efficiencies related to permitting for storm channel maintenance that allow for a decrease in funding without a service impact/reduction.
- What is the projected cost related to the habitat mitigation projects to be funded in FY19?
- We're not on track to meet the storm water permit compliance- and penalties are high – (\$10,000 per day for each violation). The Chollas Creek metals and bacteria TMDLs compliance deadline is in FY19. What is the plan to maximize compliance and avoid or minimize fines?

Environmental Services Department:

- CNG trucks added to the ESD fleet weigh more and as a result exceed the state limitation on the total gross weight allowed on a highway by any group of two or more axles. State legislation is being considered (SB 53) to authorize a vehicle operated by an engine fueled primarily by natural gas to exceed these weight limits by an amount, up to a specified maximum, equal to the difference between the weight of the vehicle attributable to the natural gas tank and fueling system carried by that vehicle and the weight of a

comparable diesel tank and fueling system. If SB 53 is signed into law, it would likely result in cost savings for the department. Please provide an estimate on the potential cost savings in FY18 that could be realized if SB 53 is signed into law.

- The additional trash collection provided for the Mission Beach area included in the FY17 budget is not included in the FY18 budget. If a local organization offered to pay the cost for the additional trash pickup, could the City accept that funding and allow the service to continue into FY18?

Thank you for your prompt response.

2017 City of San Diego Employee Satisfaction Survey

Please take a moment to complete this important survey - it should take no more than 10 minutes of your time. YOUR PARTICIPATION IS COMPLETELY VOLUNTARY AND YOUR RESPONSES WILL REMAIN ANONYMOUS AND CONFIDENTIAL. Input will be used to help identify ways to improve employee satisfaction at the City of San Diego. Note: Any questions left unmarked will be recorded as 'No Opinion.' If you have questions, please email the Performance & Analytics Department at panda@sandiego.gov or call at (619) 235-5252.

PLEASE NOTE: This survey should not be used to submit personnel complaints to the City of San Diego. The City has separate procedures for submitting personnel related complaints, including: submitting a complaint to your supervisor or Department management representative, the Personnel Department's Equal Employment Investigative Office at (619) 236-7133, the Human Resources Department at (619) 236-6313, through the grievance process (see your applicable Memorandum of Understanding), or Fraud Hotline at (866) 809-3500.

<p>Using a scale of 1 to 5, where 5 means "Strongly Agree" and 1 means "Strongly Disagree," please rate your level of agreement with each of the following statements.</p>	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know
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Job Satisfaction

01. I am generally satisfied in my current position.	5	4	3	2	1	9
02. My work gives me a feeling of personal accomplishment.	5	4	3	2	1	9
03. I know how my work relates to my department's mission.	5	4	3	2	1	9
04. I know how my work relates to the City's Strategic Plan.	5	4	3	2	1	9
05. I would recommend the City of San Diego as a place to work.	5	4	3	2	1	9

06. [Optional] Name one thing that would make your job more personally satisfying.

Growth and Recognition

07. My skills are used in the workplace.	5	4	3	2	1	9
08. I feel encouraged to provide ideas on new ways of doing things.	5	4	3	2	1	9
09. I have opportunities to learn new skills in my current position.	5	4	3	2	1	9
10. I believe I have a path for career advancement.	5	4	3	2	1	9
11. I receive recognition if I perform well.	5	4	3	2	1	9

12. [Optional] If you could change one aspect each of how the City (1) develops and (2) recognizes employees, what would it be?

Management

13. My department management inspires me.	5	4	3	2	1	9
14. My department management actively listens to me.	5	4	3	2	1	9
15. My department management are present and visible.	5	4	3	2	1	9
16. My department management sets clear goals and expectations.	5	4	3	2	1	9
17. Poor job performance is dealt with effectively in my department.	5	4	3	2	1	9

18. [Optional] If there was one way in which your department management could better support you, what would it be?

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<p>Using a scale of 1 to 5, where 5 means "Strongly Agree" and 1 means "Strongly Disagree," please rate your level of agreement with each of the following statements.</p>	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know
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Teamwork

19.	I feel like I am part of a team.	5	4	3	2	1	9
20.	My co-workers treat me with respect.	5	4	3	2	1	9
21.	My team inspires me.	5	4	3	2	1	9
22.	I am comfortable discussing work-related issues with my co-workers.	5	4	3	2	1	9
23.	If I need help with a work-related issue, I am able to find someone who can help me.	5	4	3	2	1	9

24. [Optional] If you could change one thing to improve teamwork in the City, what would it be?

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Resources and Communication

25.	I have access to the tools, equipment and materials I need to do my job well.	5	4	3	2	1	9
26.	The technology in my department is up to date.	5	4	3	2	1	9
27.	I have access to the information I need to do my job.	5	4	3	2	1	9
28.	Employees in my department communicate well with each other.	5	4	3	2	1	9
29.	Employees in my department communicate well with other departments.	5	4	3	2	1	9

30. [Optional] If you could improve a process, enhance a resource, or increase communication, what would it be?

--

Work Environment

31.	Employees who perform well receive recognition.	5	4	3	2	1	9
32.	I perceive the work environment to be better than other government agencies.	5	4	3	2	1	9
33.	I am satisfied with the physical conditions of my work place (e.g. noise level, temperature, lighting, cleanliness).	5	4	3	2	1	9
34.	My department provides high-quality services to our customers.	5	4	3	2	1	9
35.	Compared to several years ago, the overall quality of the work environment at the City of San Diego has gotten better.	5	4	3	2	1	9

36. [Optional] If you could change one thing to improve your work environment, what would it be?

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City Priorities

37. Which THREE of the following criteria are motivators for you to work for the City of San Diego?

(Please select only your top 3)

- (01) Career growth
- (02) Health care benefits (e.g. medical, dental, vision, life insurance)
- (03) Focus on innovation
- (04) Job stability
- (05) Pay
- (06) Proximity of work location to home
- (07) Public or community service (making a difference)
- (08) Quality of facilities or other resources
- (09) Reputation of City
- (10) Training programs
- (11) Type and/or challenge of work
- (12) Working relationships with coworkers
- (13) Work/life balance
- (14) Other (explain): _____

Commuting

38. How do you usually get to work?

- (1) Personal motorized vehicle (e.g. car, van, motorcycle)
- (2) Public transportation (e.g. train, trolley, bus)
- (3) Ride-share (e.g. carpool, Uber, Lyft)
- (4) Bike
- (5) Walk
- (6) Other: _____

39. How long does it take for you to get to and from work (total time)?

- (1) 0-15 minutes
- (2) 16-30 minutes
- (3) 31-45 minutes
- (4) 46-60 minutes
- (5) 61-90 minutes
- (6) More than 90 minutes

40. List the City facility to which you report (e.g. City Administrative Building, Central Library, Chollas, etc.):

Respondent Information

Answering the questions below will help the City understand employee satisfaction, but is completely optional. Please only answer questions you are comfortable answering. We will take all steps necessary to protect individual employees' anonymity and confidentiality.

41. In which department do you currently work?

- (01) City Attorney
- (02) City Auditor
- (03) City Board or Commission Staff
- (04) City Clerk
- (05) City Comptroller
- (06) City Treasurer
- (07) Communications
- (08) Debt Management
- (09) Development Services
- (10) Department of IT
- (11) Economic Development
- (12) Environmental Services
- (19) Library
- (20) Park & Recreation
- (21) Performance & Analytics
- (22) Personnel
- (23) Planning
- (24) Police
- (25) Public Utilities
- (26) Public Works
- (27) Purchasing & Contracting
- (28) Real Estate Assets
- (29) Risk Management
- (30) SDCERS

- (13) Financial Management
- (14) Fire-Rescue
- (15) Fleet Operations
- (16) Homeland Security
- (17) Human Resources
- (18) Independent Budget Analyst

- (31) Transportation & Storm Water
- (32) Mayor's Office or City Council
- (33) COO, ACOO, CFO, DCOO, ADA Compliance and Accessibility, Corporate Partnership and Development, Docket, Special Events & Filmin

42. Which role below best describes your position?

- (1) Executive / Management (e.g. Elected Official, Director, Deputy Director, Program Manager, Program Coordinator)
- (2) Supervisor
- (3) Office employee
- (4) Field employee
- (5) Other: _____

43. How many years have you been employed by the City of San Diego?

- (1) Less than 2 years
- (2) 2-5 years
- (3) 5-10 years
- (4) 11-20 years
- (5) 21-30 years
- (6) 31 years or more

44. Are you a veteran who has served in the United States Armed Forces?

- (1) Yes
- (2) No

45. Which of the following best describes your age?

- (1) 23 years old and under
- (2) 24-38 years old
- (3) 39-51 years old
- (4) 52-56 years old
- (5) 57-70 years old
- (6) 71+ years old

46. What is your gender?

- (1) Male
- (2) Female
- (3) Non-binary

47. Which of the following best describes your race? (Check all that apply)

- (1) Black or African American
- (2) American Indian or Alaskan Native
- (3) Asian
- (4) Hawaiian or Pacific Islander
- (5) Hispanic
- (6) White or Caucasian
- (7) Other: _____

48. Is there anything else, related to employee satisfaction or engagement, we did not ask in this survey that you would like the City to know about?

THIS CONCLUDES THE SURVEY.

Thank you for your time and for helping make San Diego a world-class City for all!

Encuesta de Satisfacción de Empleados de la Ciudad de San Diego Año Fiscal 2017

Por favor tome un momento para completar esta importante encuesta – debe de tomarse no más de 10 minutos de su tiempo. SU PARTICIPACIÓN ES COMPLETAMENTE VOLUNTARIA Y SUS RESPUESTAS PERMANECERAN ANÓNIMAS. Su aportación será usada para ayudar a identificar maneras de mejorar la satisfacción de los empleados en la Ciudad de San Diego. Nota: Cualquier pregunta dejada sin contestar será marcada como ‘Sin Opinión.’ Si tiene preguntas, favor enviar correo electrónico al Departamento de “Desempeño y Analítica” a panda@sandiego.gov o llamar al (619) 235-5252.

POR FAVOR TENGA EN CUENTA: Esta encuesta no se debe utilizar para enviar quejas del personal a la Ciudad de San Diego. La Ciudad tiene un procedimiento distinto para enviar quejas relacionadas con el personal, incluso: enviando una queja al supervisor o al representante del Departamento de Administración, la oficina y el personal de investigación del Departamento de Igualdad de Oportunidades del Empleo al (619) 236-7133, el Departamento de Recursos Humanos al (619) 236-6313, a través del proceso conciliatorio (vea su Memorando de Entendimiento aplicable), o Línea Contra el Fraude al (866) 809-3500

<p>Usando una escala del 1 al 5, en la cuál 5 significa "Fuertemente Concuerdo" y 1 Significa "Fuertemente Difiero," por favor indique su nivel de concordancia con cada uno de las siguientes declaraciones.</p>	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know
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Satisfaccion Laboral

01. Estoy en general satisfecho con mi posición actual.	5	4	3	2	1	9
02. Mi trabajo me da una sensación de logro personal	5	4	3	2	1	9
03. Sé como se relaciona mi trabajo a la misión de mi departamento.	5	4	3	2	1	9
04. Sé como se relaciona mi trabajo al Plan Estratégico de la Ciudad.	5	4	3	2	1	9
05. Yo recomendaría a la Ciudad de San Diego como un lugar para trabajar.	5	4	3	2	1	9

06. [Opcional] Nombre una cosa que haría de su trabajo algo más personalmente satisfactorio.

Crecimiento y Reconocimiento

07. Mis habilidades son usadas en el lugar de trabajo.	5	4	3	2	1	9
08. Me siento alentado a proveer ideas en maneras nuevas de hacer las cosas.	5	4	3	2	1	9
09. Tengo oportunidades de aprender habilidades nuevas en mi posición actual.	5	4	3	2	1	9
10. Creo que tengo una vía de ascenso profesional en la Ciudad de San Diego.	5	4	3	2	1	9
11. Recibo reconocimiento si cumplo bien.	5	4	3	2	1	9

12. [Opcional] ¿Si usted pudiera cambiar un aspecto de cada uno de como la Ciudad (1) desarrolla y (2) reconoce empleados, cuál sería este?

Asministracion

13. La gerencia de mi departamento me inspira	5	4	3	2	1	9
14. La gerencia de mi departamento me escucha activamente.	5	4	3	2	1	9
15. La gerencia de mi departamento es presente y visible.	5	4	3	2	1	9
16. La gerencia de mi departamento sienta objetivos y expectativas claras.	5	4	3	2	1	9
17. El rendimiento pobre de trabajo es tratado con efectividad en mi departamento.	5	4	3	2	1	9

18. [Opcional] ¿Si hay alguna manera en la cual la gerencia de su departamento pudiera apoyarlo mejor, cuál sería este?

--

Usando una escala del 1 al 5, en la cuál 5 significa "Fuertemente Concuerdo" y 1 Significa "Fuertemente Difiero," por favor indique su nivel de concordancia con cada uno de las siguientes declaraciones	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know

Teamwork

19.	Siento como que soy parte de un equipo.	5	4	3	2	1	9
20.	Mis compañeros de trabajo me tratan con respeto.	5	4	3	2	1	9
21.	Mi equipo me inspira.	5	4	3	2	1	9
22.	Estoy a gusto discutiendo asuntos relacionados al trabajo con mis compañeros de trabajo.	5	4	3	2	1	9
23.	Si necesito ayuda con algún asunto relacionado al trabajo, puedo encontrar quien me ayude.	5	4	3	2	1	9

24. [Opcional] ¿Si usted pudiera cambiar una cosa para mejorar el trabajo en equipo en la Ciudad, cuál sería este?

--

Recursos y Comunicacion

25.	Tengo acceso a las herramientas, equipo y materiales que necesito para hacer bien mi trabajo.	5	4	3	2	1	9
26.	La tecnología en mi departamento está actualizada	5	4	3	2	1	9
27.	Tengo acceso a la información que necesito para hacer bien mi trabajo.	5	4	3	2	1	9
28.	Los empleados de mi departamento se comunican bien entre si.	5	4	3	2	1	9
29.	Los empleados de mi departamento se comunican bien con otros departamentos.	5	4	3	2	1	9

30. [Opcional] ¿Si pudiera mejorar algún proceso, realizar un recurso, o incrementar comunicación, cuál sería este?

--

Ambiente Laboral

31.	Los empleados que rinden bien reciben reconocimiento	5	4	3	2	1	9
32.	Percibo que el ambiente de trabajo es mejor que el de otras agencias gubernamentales	5	4	3	2	1	9
33.	Estoy satisfecho con las condiciones físicas de mi lugar de trabajo (Ej. nivel de ruido, temperatura, alumbrado, limpieza).	5	4	3	2	1	9
34.	Mi departamento provee servicios de alta calidad a nuestros clientes.	5	4	3	2	1	9
35.	Comparado con muchos anos atras, la calidad total del ambiente laboral de la Ciudad de San Diego ha mejorado.	5	4	3	2	1	9

36. [Opcional] ¿Si usted pudiera cambiar una cosa para mejorar su ambiente laboral, cuál sería este?

--

Prioridades de la Ciudad

37. ¿Cuales TRES de los siguientes criterios son motivadores para usted trabajar para la Ciudad de San Diego? (Por favor seleccione solo sus mejores 3)

- | | |
|---|---|
| <input type="checkbox"/> (01) Desarrollo profesional | <input type="checkbox"/> (07) Servicio público o Comunitario (marcar la diferencia) |
| <input type="checkbox"/> (02) Beneficios de atención de salud (Ej. seguros médicos, dentales, de visión y vida) | <input type="checkbox"/> (08) Calidad de las instalaciones u otros recursos |
| <input type="checkbox"/> (03) Enfoque en la innovación | <input type="checkbox"/> (09) Reputación de la Ciudad |
| <input type="checkbox"/> (04) Estabilidad laboral | <input type="checkbox"/> (10) Programas de adiestramiento |
| <input type="checkbox"/> (05) Paga | <input type="checkbox"/> (11) Tipo y/o reto del trabajo |
| <input type="checkbox"/> (06) Proximidad del lugar de trabajo a hogar | <input type="checkbox"/> (12) Relaciones de trabajo con colegas |
| | <input type="checkbox"/> (13) Balance de trabajo/vida |
| | <input type="checkbox"/> (14) Otro (explique): _____ |

Viajar al Trabajo

38. ¿Cómo es que usualmente viene al trabajo?

- (1) Vehículo motorizado personal (Ej. automóvil, furgoneta, motocicleta)
- (2) Transporte público (Ej. tren, tranvía, autobús)
- (3) Viaje compartido (Ej. Vehículo compartido, Uber, Lyft)
- (4) Bicicleta
- (5) Caminando
- (6) Otro: _____

39. ¿Cuánto tiempo le toma el viaje de ida y vuelta al trabajo (tiempo total)?

- (1) 0-15 minutos
- (2) 16-30 minutos
- (3) 31-45 minutos
- (4) 46-60 minutos
- (5) 61-90 minutos
- (6) More than 90 minutos

40. Enumere la instalación de la Ciudad a la que usted se reporta (Ej. Edificio Administrativo de la Ciudad. Biblioteca Central, Chollas, etc.):

Información del Encuestad

El contestar las siguientes preguntas le ayudará a la Ciudad a entender la satisfacción del empleado, pero es completamente opcional. Por favor solo conteste aquellas preguntas que se sienta a gusto contestando. Tomaremos las medidas necesarias para proteger individualmente la confidencialidad y anonimato del empleado.

41. ¿En cuál departamento actualmente trabaja?

- | | |
|--|--|
| <input type="checkbox"/> (01) Procurador de la Ciudad | <input type="checkbox"/> (19) Biblioteca |
| <input type="checkbox"/> (02) Auditor de la Ciudad | <input type="checkbox"/> (20) Parques y Recreación |
| <input type="checkbox"/> (03) Consejo de la Ciudad o Personal de la Comisión | <input type="checkbox"/> (21) Desempeño y Analítica |
| <input type="checkbox"/> (04) Secretario de la Ciudad | <input type="checkbox"/> (22) Planificación |
| <input type="checkbox"/> (05) Contralor de la Ciudad | <input type="checkbox"/> (23) Policía |
| <input type="checkbox"/> (06) Tesorero de la Ciudad | <input type="checkbox"/> (24) Servicios Públicos |
| <input type="checkbox"/> (07) Comunicaciones | <input type="checkbox"/> (25) Servicios Públicos |
| <input type="checkbox"/> (08) Administración de Deuda | <input type="checkbox"/> (26) Obras Públicas |
| <input type="checkbox"/> (09) Servicios de Desarrollo | <input type="checkbox"/> (27) Compras y Contratación |
| <input type="checkbox"/> (10) Departamento de TI (Tecnología Informática) | <input type="checkbox"/> (28) Activos de Bienes Raíces |
| <input type="checkbox"/> (11) Desarrollo Económico | <input type="checkbox"/> (29) Gestión de Riesgo |

- (12) Servicios Ambientales
- (13) Administración Financiera
- (14) Incendios-Rescate
- (15) Operaciones de Flota
- (16) Seguridad Doméstica
- (17) Recursos Humanos
- (18) Analista Presupuestario Independiente

- (30) SDCERS
- (31) Transportación y Aguas Pluviales
- (32) Oficina del Alcalde o Consejo Municipal
- (33) COO, ACOO, CFO, DCOO, ADA
Cumplimiento y Accesibilidad, Asociación Corporativa y de Desarrollo, Expedientes, Eventos Especiales y Filmación

42. ¿Cuál de los papeles a continuación mejor describe su posición?

- (1) Ejecutivo/Administración (Ej. Funcionario Electo, Director, Subdirector, Gerente del Programa, Director del Programa)
- (2) Supervisor
- (3) Empleado de Oficina
- (4) Empleado de Campo
- (5) Otro: _____

43. ¿Cuántos años ha estado usted empleado por la Ciudad de San Diego?

- (1) Menos de 2 años
- (2) 2-5 años
- (3) 5-10 años
- (4) 11-20 años
- (5) 21-30 años
- (6) 31 años o más

44. ¿Es usted un veterano que ha servido en las Fuerzas Armadas de los Estados Unidos?

- (1) Si
- (2) No

45. ¿Cuál de los siguientes mejor describe su edad?

- (1) 23 o menos
- (2) 24-38 años de edad
- (3) 39-51 años de edad
- (4) 52-56 años de edad
- (5) 57-70 años de edad
- (6) 71+ años de edad

46. ¿Cuál es su género?

- (1) Macho
- (2) Hembra
- (3) No-binario

47. ¿Cuál de los siguientes mejor describe su raza? (marque todos los que apliquen.)

- (1) Negro o Afro-Americano
- (2) Indígena Americano o Nativo de Alaska
- (3) Asiático
- (4) Hawaiano o de las Islas del Pacífico
- (5) Hispano
- (6) Blanco o Caucásico
- (7) Otro: _____

48. ¿Hay algo más, relacionado a la satisfacción o compromiso de los empleados, de lo cual no hemos preguntado en esta encuesta y sobre lo cual a usted le gustaría que la Ciudad sepa?

ESTO CONCLUYE LA ENCUESTA.

¡Gracias por su tiempo y ayudar a hacer de San Diego una Ciudad de clase-mundial para todos!

From: Maland, Elizabeth
Sent: Friday, May 12, 2017 11:32 AM
To: Alvarez, David
Cc: Vespi, Matthew; Afan, Virgilio Jr.; Lawrence, Jessica; Fuentes, Diana; Jenkins, Denise; Barba, Victoria; Smith, Kevin
Subject: Requested Information from Budget Review

Councilmember Alvarez –

It is my understanding that you have requested the following information:

1. What assumptions were used in calculating the \$5 million estimate for the possible November Special Election?
2. What would the TOT ballot measure cost if it went on the June ballot rather than the possible November Special Election?

Let me address #2 first. As I mentioned at the Budget Review Committee Meeting on Friday, May 5, 2017, during the review of Citywide Expenditures, I am in the process of working with our Registrar of Voters (ROV) regarding potential cost estimates related to the June 2018 election, and I will not have those until after May 17, 2017. I promised Councilmember Ward that I would be prepared to answer questions related to this matter at the May 23, 2017 Council Meeting when the issue of electronic publication of ballot materials is raised.

As to the first question, the following assumptions were made with regard to the \$5 million estimate for a possible stand-alone City of San Diego Special Election:

- A traditional election model would be used with the usual number of polling places for the City of San Diego.
- The usual 4 poll workers would be at each site.
- 63% of registered voters would vote by mail.
- Election material would be translated into Chinese, Spanish, Vietnamese, and Filipino.
- The TOT measure would be 50 pages.
- Those 50 pp would include the Ballot Title & Summary, Impartial Analysis, Fiscal Analysis and any Arguments submitted.
- The full text of the measure would be hard-copy printed.
- The number of registered voters would be 713,153 (this was the number as of 04/03/17).

I know you are aware that cost estimates this far out are really nothing more than projections – there are many unknowns. And even in the realm of those known items, there are nuances. For example, there is a new Federal Language requirement related to American Indian (all other American Indian Tribes) and the ROV is unable to even project potential cost impacts at this time.

I am working closely with the ROV so that I will be able to provide the best information possible on May 23rd. I am also happy to talk to you in more detail about how the May 23rd item is very different from what I brought forward last August. Please let me know if you would like to meet and discuss this further.

Thank you.
Liz

Elizabeth Maland
City Clerk
City of San Diego

Office of the City Clerk

(T) 619-533-4080

emaland@sandiego.gov

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THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: May 12, 2017

TO: Honorable Councilmember Barbara Bry, Budget Review Committee Chair, and Honorable Budget Review Committee Members

FROM: Tracy McCraner, Financial Management Director

SUBJECT: Fiscal Year 2018 Budget Review Committee Referral Responses for the May 5, 2017 Morning Session

This memorandum provides responses and/or follow up information to unanswered questions asked at the Budget Review Committee meeting held on the morning of May 5, 2017. The responses are listed by department in the order that they were reviewed by the Committee.

CITYWIDE PROGRAM EXPENDITURES**COUNCIL DISTRICT 8****QUESTION:**

Can there be an outside third-party contribution to pay for elections?

RESPONSE:

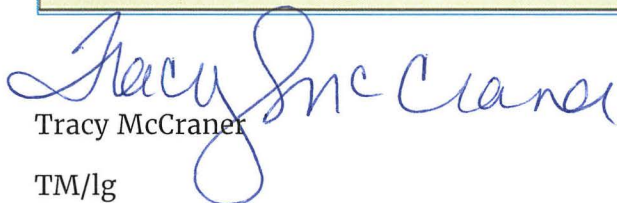
This question will be addressed separately by the City Attorney's Office.

QUESTION:

Please provide a list of all special consulting services.

RESPONSE:

SPECIAL CONSULTING SERVICES			
DESCRIPTION	FY 2017 ADOPTED	FY 2018 PROPOSED	CHANGE
Outside Legal Services	\$ 1,150,000	\$ 900,000	\$ (250,000)
Sales Tax Consultant	650,000	650,000	-
Labor Negotiation Services	370,000	376,000	6,000
Human Resource Benefits Consulting	250,000	250,000	-
Contingency	225,000	219,000	(6,000)
Disclosure Counsel	50,000	50,000	-
Kinder Morgan Litigation	250,000	-	(250,000)
TOTAL	\$ 2,945,000	\$ 2,445,000	\$ (500,000)


Tracy McCraner

TM/lg

cc: Honorable Mayor Kevin L. Faulconer
Honorable Members of the City Council

Page 2

Honorable Councilmember Barbara Bry, Budget Review Committee Chair, and Honorable
Budget Review Committee Members

May 12, 2017

cc continued:

Stephen Puetz, Chief of Staff, Office of the Mayor

Mike Hansen, Deputy Chief of Staff and Chief of Policy, Office of the Mayor

Marshall Anderson, Director of Council Affairs, Office of the Mayor

Jessica Lawrence, Director of Budget and Finance Policy, Office of the Mayor

Scott Chadwick, Chief Operating Officer

Stacey LoMedico, Assistant Chief Operating Officer

Mary Lewis, Chief Financial Officer

Andrea Tevlin, Independent Budget Analyst

Mara Elliott, City Attorney

Tanya Tomlinson, Deputy Director, Office of the City Attorney

Financial Management Staff

City of San Diego Planned Streets for FY'18 as of May 2017

Segment ID	Work Order Name	Estimated Start Date	Estimated End Date	Status	Activity	Street Name	From	To	Functional Classification	Council District	Community
SS-010228	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ELM AV	GREEN ST	AVNDA DEL MEXICO	Residential	8	OTAY MESA-NESTOR
SS-021041	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	TWINING AV	KEDZIE AV	Major	8	OTAY MESA-NESTOR
SS-021049	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	HOLLISTER ST	HARRIS AV	Major	8	OTAY MESA-NESTOR
SS-029334	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 29TH ST	NATIONAL AV	NEWTON AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-021030	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	MANNING WY	BEEJAY DR	Major	8	OTAY MESA-NESTOR
SS-017692	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARTIN AV	S 31ST ST	S 32ND ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-029384	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 33RD ST	MARTIN AV	GREELY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-021050	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	MY WY	DESTY ST	Major	8	OTAY MESA-NESTOR
SS-029329	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 29TH ST	MARCY AV	LOGAN AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-010215	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ELM AV	18TH ST	SATURN BL	Residential	8	OTAY MESA-NESTOR
SS-021046	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	HARRIS AV	24TH (SB) ST	Major	8	OTAY MESA-NESTOR
SS-021029	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	24TH (SB) ST	MANNING WY	Major	8	OTAY MESA-NESTOR
SS-029333	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 29TH ST	LOGAN AV	NATIONAL AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-029378	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 33RD ST	OCEAN VIEW BL	MARTIN AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-017689	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARTIN AV	S 33RD ST	S GREGORY ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-029379	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S 33RD ST	GREELY AV	END	Residential	8	SOUTHEASTERN SAN DIEGO
SS-021048	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	BEEJAY DR	MY WY	Major	8	OTAY MESA-NESTOR
SS-014364	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	J ST	BANCROFT ST	33RD ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-010214	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ELM AV	THERMAL AV	18TH ST	Residential	8	OTAY MESA-NESTOR
SS-021031	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	LANAO LN	BEYER BL	Major	8	OTAY MESA-NESTOR
SS-021028	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	PALM (SB) AV	DESTY ST	LANAO LN	Major	8	OTAY MESA-NESTOR
SS-021042	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	DELCARDIO AV	FIRETHORN ST	Major	8	OTAY MESA-NESTOR
SS-030917	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	BEGIN	VISTA SANTA RITA	Collector	8	OTAY MESA

City of San Diego Planned Streets for FY'18 as of May 2017

SS-030971	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTO DOMINGO	AVNDA DE LAS VISTAS	END	Residential	8	OTAY MESA
SS-030969	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN MATIAS	AVNDA DE LAS VISTAS	END	Residential	8	OTAY MESA
SS-030938	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JAVIER	AVNDA DE LAS VISTAS	VISTA SAN JUANICO	Residential	8	OTAY MESA
SS-030952	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA CATARINA	BEGIN	VISTA SANTA INES	Residential	8	OTAY MESA
SS-030936	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN JAVIER	VISTA SAN PEDRO MART	Collector	8	OTAY MESA
SS-030970	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA CATARINA	VISTA SAN IGNACIO	END	Residential	8	OTAY MESA
SS-030953	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN IGNACIO	VISTA SAN GUADALUPE	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA
SS-030919	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SANTA RITA	VISTA SAN JOSE	Collector	8	OTAY MESA
SS-030928	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN SIMEON	VISTA SAN RAFAEL	VISTA SAN BENITO	Residential	8	OTAY MESA
SS-030924	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN LUCAS	AVNDA DE LAS VISTAS	END	Residential	8	OTAY MESA
SS-030959	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTO TOMAS	VISTA SAN CARLOS	VISTA SANTA CLARA	Residential	8	OTAY MESA
SS-030962	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA CATARINA	VISTA SANTA INES	VISTA SAN IGNACIO	Residential	8	OTAY MESA
SS-030943	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JUANICO	VISTA SAN JAVIER	END	Residential	8	OTAY MESA
SS-030961	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN IGNACIO	AVNDA DE LAS VISTAS	VISTA SANTA CATARINA	Residential	8	OTAY MESA
SS-030940	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN RAFAEL	VISTA SAN SIMEON	VISTA SAN BENITO	Residential	8	OTAY MESA
SS-030956	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA INES	VISTA SANTA CATARINA	END	Residential	8	OTAY MESA
SS-030927	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN PEDRO MART	BEGIN	VISTA SAN FRANCISQUI	Residential	8	OTAY MESA

City of San Diego Planned Streets for FY'18 as of May 2017

SS-030942	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN FRANCISQUI	VISTA SAN PABLO	VISTA SAN IGNACIO	Residential	8	OTAY MESA
SS-030949	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JUANICO	BEGIN	VISTA SAN JAVIER	Residential	8	OTAY MESA
SS-030935	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN PEDRO MART	VISTA SAN GUADALUPE	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA
SS-030957	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA ROSALIA	VISTA SAN RUFO	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA
SS-030918	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA RITA	AVNDA DE LAS VISTAS	END	Residential	8	OTAY MESA
SS-030930	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN RAFAEL	VISTA SAN JAVIER	Collector	8	OTAY MESA
SS-030937	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN RUFO	VISTA SANTA ROSALIA	END	Residential	8	OTAY MESA
SS-030945	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN RAFAEL	VISTA SAN BENITO	END	Residential	8	OTAY MESA
SS-030920	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JOSE	AVNDA DE LAS VISTAS	END	Residential	8	OTAY MESA
SS-030946	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN SIMEON	VISTA SAN BENITO	END	Residential	8	OTAY MESA
SS-030951	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN CARLOS	BEGIN	VISTA SANTO TOMAS	Residential	8	OTAY MESA
SS-030960	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA CLARA	BEGIN	VISTA SANTO TOMAS	Residential	8	OTAY MESA
SS-030929	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JAVIER	BEGIN	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA
SS-030954	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN MATIAS	VISTA SAN IGNACIO	Collector	8	OTAY MESA
SS-030944	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN PEDRO MART	VISTA SAN MATIAS	Collector	8	OTAY MESA
SS-030967	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN ISIDRO	BEGIN	VISTA SAN IGNACIO	Residential	8	OTAY MESA
SS-030939	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN BENITO	VISTA SAN RAFAEL	VISTA SAN SIMEON	Residential	8	OTAY MESA

City of San Diego Planned Streets for FY'18 as of May 2017

SS-030948	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN GUADALUPE	VISTA SAN PEDRO MART	VISTA SAN IGNACIO	Residential	8	OTAY MESA
SS-030968	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN ISIDRO	VISTA SAN IGNACIO	END	Residential	8	OTAY MESA
SS-030921	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN LUCAS	BEGIN	VISTA SANTA MARGARIT	Residential	8	OTAY MESA
SS-030926	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN RAFAEL	AVNDA DE LAS VISTAS	VISTA SAN SIMEON	Residential	8	OTAY MESA
SS-030923	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN JOSE	VISTA SAN LUCAS	Collector	8	OTAY MESA
SS-030963	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SANTA ROSALIA	VISTA SANTO DOMINGO	Collector	8	OTAY MESA
SS-030931	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN PEDRO MART	VISTA SAN FRANCISQUI	VISTA SAN GUADALUPE	Residential	8	OTAY MESA
SS-030964	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTO TOMAS	VISTA SANTA CLARA	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA
SS-030958	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN IGNACIO	VISTA SANTA ROSALIA	Collector	8	OTAY MESA
SS-030925	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA MARGARIT	VISTA SAN LUCAS	END	Residential	8	OTAY MESA
SS-030997	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AVNDA DE LAS VISTAS	VISTA SAN LUCAS	VISTA SAN RAFAEL	Collector	8	OTAY MESA
SS-030934	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN FRANCISQUI	VISTA SAN PEDRO MART	VISTA SAN PABLO	Residential	8	OTAY MESA
SS-030966	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN IGNACIO	VISTA SANTA CATARINA	VISTA SAN ISIDRO	Residential	8	OTAY MESA
SS-030932	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTA ROSALIA	BEGIN	VISTA SAN RUFO	Residential	8	OTAY MESA
SS-030941	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN IGNACIO	BEGIN	VISTA SAN FRANCISQUI	Residential	8	OTAY MESA
SS-030950	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SANTO TOMAS	BEGIN	VISTA SAN CARLOS	Residential	8	OTAY MESA
SS-030922	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN LUCAS	VISTA SANTA MARGARIT	AVNDA DE LAS VISTAS	Residential	8	OTAY MESA

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SS-030947	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN IGNACIO	VISTA SAN FRANCISQUI	VISTA SAN GUADALUPE	Residential	8	OTAY MESA
SS-030955	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN JAVIER	VISTA SAN JUANICO	END	Residential	8	OTAY MESA
SS-030933	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	VISTA SAN PABLO	BEGIN	VISTA SAN FRANCISQUI	Residential	8	OTAY MESA
SS-011734	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	GAILES BL	OTAY MESA RD	ST ANDREWS AV	Residential	8	OTAY MESA
SS-025474	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	ST ANDREWS CV	BEGIN	ST ANDREWS AV	Residential	8	OTAY MESA
SS-025470	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	ST ANDREWS AV	GAILES BL	AILSA CT	Residential	8	OTAY MESA
SS-025469	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	ST ANDREWS AV	ST ANDREWS CV	GAILES BL	Residential	8	OTAY MESA
SS-001896	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	AILSA CT	OTAY MESA RD	ST ANDREWS AV	Residential	8	OTAY MESA
SS-013382	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HERMES ST	BEGIN	TRITON AV	Local	8	OTAY MESA-NESTOR
SS-026799	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	TREMAINE WY	THERMAL AV	LEON AV	Local	8	OTAY MESA-NESTOR
SS-013385	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HERMES ST	HERMES CT	THERMAL AV	Local	8	OTAY MESA-NESTOR
SS-026800	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	TREMAINE WY	LEON AV	SATURN BL	Local	8	OTAY MESA-NESTOR
SS-013994	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	IMOGENE AV	GREEN BAY ST	HOLLISTER ST	Local	8	OTAY MESA-NESTOR
SS-019769	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	NESTOR WY	CORONADO (SB) AV	FLOWER AV	Local	8	OTAY MESA-NESTOR
SS-013316	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HEMLOCK AV	GREEN BAY ST	HOLLISTER ST	Local	8	OTAY MESA-NESTOR
SS-014202	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	IONIAN ST	BEGIN	TRITON AV	Local	8	OTAY MESA-NESTOR
SS-014200	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	IONIAN ST	TRITON AV	HERMES LN	Local	8	OTAY MESA-NESTOR

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SS-011257	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	FLOWER AV	NESTOR WY	HOLLISTER ST	Local	8	OTAY MESA-NESTOR
SS-013384	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HERMES ST	TRITON AV	TRADEWIND AV	Local	8	OTAY MESA-NESTOR
SS-007516	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN AV	RALPH WY	TWINING AV	Local	8	OTAY MESA-NESTOR
SS-010700	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	EXCELLANTE ST	GIGANTIC ST	AIRWAY RD	Residential	8	OTAY MESA
SS-021111	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	PANASONIC WY	BEGIN	DUBLIN DR	Residential	8	OTAY MESA
SS-028323	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	WATERVILLE RD	DUBLIN DR	END	Residential	8	OTAY MESA
SS-012110	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	GIGANTIC ST	EXCELLANTE ST	CENTURION ST	Residential	8	OTAY MESA
SS-006827	SLURRY SEAL GROUP 1704	7/3/2017	11/1/2017	PLANNING	AC - Surface Treatment (RPMS)	CENTURION ST	GIGANTIC ST	AIRWAY RD	Residential	8	OTAY MESA
SS-020759	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	OTAY CENTER DR	NICOLA TESLA CT	CUSTOMHOUSE PZ	Major	8	OTAY MESA
SS-021052	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	BEYER WY	COCHRAN AV	Major	8	OTAY MESA-NESTOR
SS-031366	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) (FTG) AV	COCHRAN AV	NORSTAD AV	Local	8	OTAY MESA-NESTOR
SS-021038	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	NORSTAD AV	PICCARD AV	Major	8	OTAY MESA-NESTOR
SS-021040	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	KEDZIE AV	DELCARDIO AV	Major	8	OTAY MESA-NESTOR
SS-021037	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	GRISSOM ST	NORSTAD AV	Major	8	OTAY MESA-NESTOR
SS-021039	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	PICCARD AV	TWINING AV	Major	8	OTAY MESA-NESTOR
SS-021035	AC OVERLAY 1509-JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	COCHRAN AV	CHURRITUCK DR	Major	8	OTAY MESA-NESTOR
SS-014186	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	INTERNATIONAL RD	WARDLOW AV	SUNSET AV	Residential	8	TIJUANA RIVER VALLEY
SS-013641	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	CONIFER AV	CITRUS AV	Prime	8	OTAY MESA-NESTOR
SS-013655	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	CITRUS AV	PALM (SB) AV	Prime	8	OTAY MESA-NESTOR
SS-003811	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	BEARDSLEY ST	JULIAN AV	KEARNY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-000551	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	27TH (SB) ST	GROVE AV	IRIS AV	Prime	8	OTAY MESA-NESTOR
SS-008081	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	COTTONWOOD ST	BEGIN	WODEN ST	Residential	8	SOUTHEASTERN SAN DIEGO

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SS-009721	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	EARL ST	BIRCH ST	COTTONWOOD ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-008083	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	COTTONWOOD ST	YAMA ST	OSBORN ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-008082	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	COTTONWOOD ST	WODEN ST	YAMA ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-021036	AC OVERLAY 1509- JOC5	8/15/2017	6/1/2018	DESIGN	AC - AC Overlay	PALM (SB) AV	CHURRITUCK DR	GRISSOM ST	Major	8	OTAY MESA- NESTOR
SS-020030	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	NORSTAD AV	GATTY ST	CHANUTE ST	Collector	8	OTAY MESA- NESTOR
SS-005729	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	CAM DE LA PLAZA	VIRGINIA (SB) AV	CAMIONES WY	Major	8	SAN YSIDRO
SS-008734	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	DARWIN PL	AREY DR	DARWIN AV	Local	8	OTAY MESA- NESTOR
SS-008732	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	DARWIN AV	DARWIN PL	PICCARD AV	Local	8	OTAY MESA- NESTOR
SS-007517	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN AV	PICCARD AV	RALPH WY	Local	8	OTAY MESA- NESTOR
SS-004391	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	BLACKWOOD DR	COLEMAN AV	PICCARD AV	Local	8	OTAY MESA- NESTOR
SS-007518	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN CT	COLEMAN AV	TWINING AV	Local	8	OTAY MESA- NESTOR
SS-007515	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN AV	TWINING AV	COLEMAN CT	Local	8	OTAY MESA- NESTOR
SS-029633	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	S GREGORY ST	BEGIN	MARTIN AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-017688	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARTIN AV	LA BON WY	S 33RD ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-014943	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	KEARNEY AV	KEARNY AV	KEARNY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-017485	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARCY AV	S 29TH ST	S 30TH ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-017483	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARCY AV	KEARNY AV	S 27TH ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-014736	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	JULIAN AV	SICARD ST	MARCY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-014942	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	KEARNEY AV	KEARNY AV	KEARNY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-017482	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MARCY AV	S 27TH ST	JULIAN AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-014941	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	KEARNEY AV	DEWEY ST	KEARNY AV	Residential	8	SOUTHEASTERN SAN DIEGO
SS-013651	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	ILEX AV	IRIS AV	Collector	8	OTAY MESA- NESTOR

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SS-013650	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	HEMLOCK AV	ILEX AV	Collector	8	OTAY MESA- NESTOR
SS-013647	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	GROVE AV	IMOGENE AV	Collector	8	OTAY MESA- NESTOR
SS-013652	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	IRIS AV	LEON AV	Collector	8	OTAY MESA- NESTOR
SS-013648	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	IMOGENE AV	JUDITH AV	Collector	8	OTAY MESA- NESTOR
SS-013649	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	JUDITH AV	HEMLOCK AV	Collector	8	OTAY MESA- NESTOR
SS-013653	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	TOCAYO AV	ATHERTON AV	Collector	8	OTAY MESA- NESTOR
SS-007193	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CHURRITUCK DR	GROGAN CR	ROBB ROY PL	Local	8	OTAY MESA- NESTOR
SS-027910	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	VIA TONGA	VIA TONGA CT	PICADOR BL	Collector	8	OTAY MESA- NESTOR
SS-027911	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	VIA TONGA CT	VIA TONGA	END	Local	8	OTAY MESA- NESTOR
SS-012164	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GIVENS ST	ALASKA ST	SCHIRRA ST	Local	8	OTAY MESA- NESTOR
SS-007191	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CHURRITUCK DR	PALM (SB) AV	ALONQUIN WY	Local	8	OTAY MESA- NESTOR
SS-007194	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CHURRITUCK DR	ROBB ROY PL	PLUMBAGO LN	Local	8	OTAY MESA- NESTOR
SS-007192	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CHURRITUCK DR	ALONQUIN WY	GROGAN CR	Local	8	OTAY MESA- NESTOR
SS-012752	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GROGAN CT	GROGAN CR	END	Residential	8	OTAY MESA- NESTOR
SS-006928	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	CHANUTE ST	MAITLAND AV	NORSTAD AV	Local	8	OTAY MESA- NESTOR
SS-012163	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GIVENS ST	GOODBODY ST	ALASKA ST	Local	8	OTAY MESA- NESTOR
SS-027909	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	VIA TONGA	BEYER WY	VIA TONGA CT	Local	8	OTAY MESA- NESTOR
SS-020032	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	NORSTAD AV	BYRD ST	PALM (SB) (FTG) AV	Collector	8	OTAY MESA- NESTOR
SS-012748	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GRISSOM ST	PALM (SB) AV	NARWHAL ST	Local	8	OTAY MESA- NESTOR
SS-007514	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN AV	BLACKWOOD DR	PICCARD AV	Local	8	OTAY MESA- NESTOR
SS-012751	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GROGAN CR	BEGIN	GROGAN CT	Residential	8	OTAY MESA- NESTOR
SS-026229	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	TEBO CT	ROBB ROY PL	END	Residential	8	OTAY MESA- NESTOR
SS-012400	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GOODBODY ST	NORSTAD ST	GIVENS ST	Local	8	OTAY MESA- NESTOR

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SS-005204	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	BYRD ST	COCHRAN AV	NORSTAD AV	Local	8	OTAY MESA- NESTOR
SS-007195	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CHURRITUCK DR	PLUMBAGO LN	AREY DR	Local	8	OTAY MESA- NESTOR
SS-024467	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	SCHIRRA ST	NORSTAD ST	GIVENS ST	Local	8	OTAY MESA- NESTOR
SS-023308	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ROBB ROY PL	TEBO CT	CHURRITUCK DR	Residential	8	OTAY MESA- NESTOR
SS-012750	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GROGAN CR	GROGAN CT	CHURRITUCK DR	Residential	8	OTAY MESA- NESTOR
SS-007513	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	COLEMAN AV	BEGIN	BLACKWOOD DR	Local	8	OTAY MESA- NESTOR
SS-012749	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	GRISSOM ST	NARWHAL ST	SCHIRRA ST	Local	8	OTAY MESA- NESTOR
SS-017263	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	MAITLAND AV	LINDBERGH ST	CHANUTE ST	Local	8	OTAY MESA- NESTOR
SS-009356	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	DOOLITTLE AV	LINDBERGH ST	CHANUTE ST	Local	8	OTAY MESA- NESTOR
SS-020031	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	NORSTAD AV	CHANUTE ST	BYRD ST	Collector	8	OTAY MESA- NESTOR
SS-026230	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	TEBO CT	PICADOR BL	ROBB ROY PL	Residential	8	OTAY MESA- NESTOR
SS-001992	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ALASKA ST	NORSTAD ST	GIVENS ST	Local	8	OTAY MESA- NESTOR
SS-002198	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ALONQUIN WY	BEGIN	CHURRITUCK DR	Residential	8	OTAY MESA- NESTOR
SS-000552	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	27TH (SB) ST	CORONADO (SB) AV	GROVE AV	Prime	8	OTAY MESA- NESTOR
SS-030236	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	INTERNATIONAL RD	PIKAKE ST	DALISAY ST	Prime	8	OTAY MESA- NESTOR
SS-030235	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	INTERNATIONAL RD	ORO VISTA RD	PIKAKE ST	Prime	8	OTAY MESA- NESTOR
SS-030237	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	INTERNATIONAL RD	DALISAY ST	WARDLOW AV	Prime	8	OTAY MESA- NESTOR
SS-001977	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ALAMITOS AV	MANYA ST	CHARLES AV	Residential	8	OTAY MESA- NESTOR
SS-005738	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	CAM DE LA PLAZA	WILLOW RD	VIRGINIA (SB) AV	Major	8	SAN YSIDRO
SS-013200	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HAWAII AV	REEF DR	CORONADO (SB) AV	Local	8	OTAY MESA- NESTOR
SS-008087	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	COTTONWOOD ST	EARL ST	S 40TH ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-008086	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	COTTONWOOD ST	OSBORN ST	EARL ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-014058	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	IMPERIAL AV	32ND ST	33RD ST	Major	8	SOUTHEASTERN SAN DIEGO

City of San Diego Planned Streets for FY'18 as of May 2017

SS-014365	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	J ST	33RD ST	34TH ST	Residential	8	SOUTHEASTERN SAN DIEGO
SS-024980	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	SIEMPRE VIVA RD	CUSTOMHOUSE PZ	OTAY CENTER DR	Collector	8	OTAY MESA
SS-020758	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	OTAY CENTER DR	SIEMPRE VIVA RD	NICOLA TESLA CT	Major	8	OTAY MESA
SS-017385	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MANYA ST	ALAMITOS AV	MANYA CR	Residential	8	OTAY MESA- NESTOR
SS-001975	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ALAMITOS AV	MAIN (SB) ST	VERUS ST	Residential	8	OTAY MESA- NESTOR
SS-013640	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	CHARLES AV	CONIFER AV	Prime	8	OTAY MESA- NESTOR
SS-024981	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	SIEMPRE VIVA RD	OTAY CENTER DR	ROLL DR	Collector	8	OTAY MESA
SS-013638	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	MANYA ST	CHARLES AV	Prime	8	OTAY MESA- NESTOR
SS-010217	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ELM AV	SATURN BL	RAEDEL DR	Residential	8	OTAY MESA- NESTOR
SS-003183	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	AVNDA DEL MEXICO	DAHLIA (SB) AV	ELM AV	Residential	8	OTAY MESA- NESTOR
SS-006155	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CANTAMAR RD	SATURN BL	CANTAMAR PL	Residential	8	OTAY MESA- NESTOR
SS-013143	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	HARVEST RD	AIRWAY RD	OTAY CENTER DR	Residential	8	OTAY MESA
SS-017384	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MANYA CR	BEGIN	MANYA ST	Residential	8	OTAY MESA- NESTOR
SS-006156	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CANTAMAR RD	CANTAMAR PL	CERRISSA ST	Residential	8	OTAY MESA- NESTOR
SS-001976	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	ALAMITOS AV	VERUS ST	MANYA ST	Residential	8	OTAY MESA- NESTOR
SS-019902	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	NICOLA TESLA CT	OTAY CENTER DR	END	Residential	8	OTAY MESA
SS-017386	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	MANYA ST	MANYA CR	HOLLISTER ST	Residential	8	OTAY MESA- NESTOR
SS-027531	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	VERUS ST	BEGIN	ALAMITOS AV	Residential	8	OTAY MESA- NESTOR
SS-013637	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	INDUSTRIAL BL	MANYA ST	Prime	8	OTAY MESA- NESTOR
SS-008496	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CUSTOMHOUSE CT	CUSTOMHOUSE PZ	END	Residential	8	OTAY MESA
SS-006154	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	CANTAMAR PL	CANTAMAR RD	END	Residential	8	OTAY MESA- NESTOR
SS-000781	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	32ND ST	COMMERCIAL ST	IMPERIAL AV	Prime	8	SOUTHEASTERN SAN DIEGO
SS-013657	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	HOLLISTER ST	LEON AV	TOCAYO AV	Collector	8	OTAY MESA- NESTOR
SS-013383	AC RESURFACING GROUP 1702	10/16/2017	6/4/2018	PLANNING	AC - AC Overlay	HERMES ST	TRADEWIND AV	HERMES CT	Local	8	OTAY MESA- NESTOR
SS-024979	AC PAVING GROUP 1601	7/28/2017	3/16/2018	DESIGN	AC - AC Overlay	SIEMPRE VIVA RD	AVNDA DE LA FUENTE S	CUSTOMHOUSE PZ	Collector	8	OTAY MESA

City of San Diego Planned Streets for FY'18 as of May 2017

SS-020756	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	OTAY CENTER DR	HARVEST RD	OTAY CENTER CT	Major	8	OTAY MESA
SS-020757	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	OTAY CENTER DR	OTAY CENTER CT	SIEMPRE VIVA RD	Major	8	OTAY MESA
SS-020754	AC Resurfacing Group 1511	6/12/2017	10/30/2017	BID / AWARD	AC - AC Overlay	OTAY CENTER CT	BEGIN	OTAY CENTER DR	Residential	8	OTAY MESA

Phase II Transition Plan - List of 182 Facilities

In response to Councilmember Alvarez's FY18 Budget Review Questions

Facility Name	Address	Zip Code	Community Area
28th & Beech Comfort Station	#28th St. & Beech St.	92102	Balboa Park
28th & Grape Comfort Station	#28th St. & Grape St.	92102	Golden Hill
6th & Nutmeg Comfort Station	6th Ave. & Nutmeg St.	92103	Balboa Park
6th & Redwood Comfort Station (combined with Redwood Bridge Club)	#Redwood St. & 6th Ave.	92103	Balboa Park
6th & Thorn Comfort Station	#6th Ave & Thorn St.	92103	Balboa Park
Allied Gardens Pool	6707 Glenroy St.	92120	Navajo
Arbor Grove Comfort Station	#Pershing Dr. At Frisbee Golf Course	92104	Balboa Park
Archery Range Comfort Station	#Balboa Park	92101	Balboa Park
Ashley Neighborhood Park Comfort Station	13062 Ashley Falls Drive	92130	Del Mar Hts
Balboa Shuffleboard & Clubhouse (Chess Club)	2225 6th Ave.	92101	Balboa Park
Bay Bridge Community Center	1960 National Ave.	92113	Barrio Logan
Bay Terrace Park Comfort Station	7445 Tooma St.	92139	Paradise Hills
Bill Cleator Park Comfort Station	2312 Famosa St.	92107	Peninsula
Breen Neighborhood Park Comfort Station	11103 Polaris Drive	92126	Mira Mesa
Canyonside Park Comfort Station	12350 Black Mountain Rd.	92129	Rancho Penasquitos
Carmel Creek Neighborhood Park Comfort Station	4260 Carmel Center Rd.	92130	Carmel Valley
Carmel Del Mar Comfort Station	12300 Carmel Park Dr.	92130	Carmel Valley
Carmel Mountain Ranch Branch Library	12095 World Trade Dr.	92128	Carmel Mountain Ranch
Carmel Mountain Ranch Park Comfort Station	10150 Rancho Carmel Dr.	92128	Carmel Mountain Ranch
Carmel Mountain Ranch Recreation Center	10152 Rancho Carmel Dr.	92128	Carmel Mtn Ranch
Carmel Valley Recreation Center	3777 Townsgate Drive	92130	Carmel Valley
Casa de Balboa/ Electric Building	1649 El Prado	92101	Balboa Park
Chicano Park Comfort Station	1975 Logan Ave.	92113	Barrio Logan
Chollas Lake Park Comfort Station	6350 College Grove Dr.	92115	Chollas View
City Heights (Urban Village) Recreation Center, Pool, & Comfort Station	4380 Landis Street	92105	Mid City Heights
City Heights Youth & Community Center	3660 Fairmount Ave.	92105	Mid City Heights
Civic Theatre Exterior Restrooms	211 'B' Street	92101	Downtown
Clairemont Athletic Comfort Station	3411 Mt. Acadia Blvd.	92111	Cimt Mesa East
College Rolando Library	6600 Montezuma Road	92115	Rolando Park
Cowles Mountain Staging Comfort Station	#Golfcrest Dr. & Navajo Rd.	92119	Navajo
Cypress Canyon Community Center Comfort Station	11470 Cypress Canyon Rd.	92131	Miramar Ranch
Dennis Allen Park Comfort Station	#700 Block, Gateway Center Way	92101	Mt. Hope
Diamond Street Comfort Station	#End Of Diamond, W. Of Mission Blvd.	92109	Pacific Beach
Dorothy Petway Neighborhood Park Comfort Station	1375 Rigel Street	92113	Southcrest
Dusty Rhodes Park Comfort Station	2400 Sunset Cliffs Blvd	92154	Ocean Beach
Earl & Birdie Taylor Library	4275 Cass St.	92109	Pacific Beach
East Bonita Cove Comfort Station	#S Mariners Way	92109	Mission Bay Park
East Yacht Basin Comfort Station	#SE Corner Vacation Isle, W Of Ingraham	92109	Mission Bay
Eastern Traffic Division Police Trailer	9265 Aero Drive	92128	Kearny Mesa
El Carmel Comfort Station	#El Carmel Pl. & Mission Blvd.	92109	Mission Beach
Emerald Hills Comfort Station	#Kelton At Bethune Ct.	92114	Emerald Hills
Encanto/ Verna Quinn Comfort Station & Concessions	1145 Klauber Ave.	92114	Encanto
Engineering and Development Offices	9485 Aero Drive	92123	Kearny Mesa
Fanuel Park Comfort Station	4024 Fanuel St.	92109	Pacific Beach
Fiesta Island Youth Camp Comfort Station	1435 Fiesta Island Rd.	92109	Mission Bay
Fire Station #03	725 West Kalmia St.	92101	Uptown
Fire Station #04	404 8th Ave.	92101	Downtown
Fire Station #08	3974 Goldfinch St.	92103	Uptown
Fire Station #10	4605 62nd St.	92115	Mountain View
Fire Station #11	945 25th Street	92109	Downtown
Fire Station #14	4011 32nd St.	92104	North Park
Fire Station #15	4711 Voltaire St.	92107	Ocean Beach
Fire Station #16	2110 Via Casa Alta	92037	La Jolla

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Facility Name	Address	Zip Code	Community Area
Fire Station #18	4676 Felton St.	92116	Normal Heights
Fire Station #19	3434 Oceanview Blvd.	92113	Ocean View Hills
Fire Station #20	3305 Kemper St.	92110	Midway
Fire Station #21	750 Grand Ave.	92109	Pacific Beach
Fire Station #22	1055 Catalina Blvd.	92107	Peninsula
Fire Station #23	2190 Comstock St.	92111	Clairemont Mesa
Fire Station #25	1972 Chicago St.	92110	Clairemont Mesa
Fire Station #26	2850 54th St.	92105	
Fire Station #27	5064 Clairemont Dr.	92117	Clairemont Mesa
Fire Station #28	3880 Kearny Villa Rd.	92123	Kearny Mesa
Fire Station #29	179 W. San Ysidro Blvd.	92173	San Ysidro
Fire Station #30	2265 Coronado Ave.	92154	Otay Mesa Nestor
Fire Station #31	6002 Camino Rico	92120	Del Cerro
Fire Station #34	6565 Cowles Mt. Blvd.	92119	Navajo
Fire Station #35	4285 Eastgate Mall	92037	La Jolla
Fire Station #36	5855 Chateau Drive	92117	Clairemont Mesa
Fire Station #37	10750 Scripps Lake Dr	92131	Miramar Ranch
Fire Station #38	8441 New Salem St.	92126	Mira Mesa
Fire Station #39	4949 La Cuenta Dr.	92124	Tierrasanta
Fire Station #40	13393 Salmon River Rd.	92129	Rancho Penasquitos
Fire Station #41	4914 Carroll Canyon Rd.	92121	Mira Mesa
Fire Station #42	12119 World Trade Dr.	92128	Carmel Mtn Ranch
Fire Station #43	1590 La Media Rd.	92154	Otay Mesa
Fire Station #6	693 Twining Ave.	92154	San Ysidro
Fire Station #7	944 Cesar Chavez Parkway	92113	Barrio Logan
Fire Station #9	7870 Ardat Lane	92037	Torrey Pines
Gaslamp Square Park Comfort Station	164 Sixth Ave.	92101	Downtown
George L. Stevens Senior Center	570 South 65th Street	92114	Encanto
Gleason Road Bahia Comfort Station	#Mission Bay Ventura Cove	92120	Mission Bay Park
Golden Hill Comfort Station	#25th St & Golden Hill Dr. At The Park	92102	Golden Hill
Golden Hill/ Russ Comfort Station	#27th St. & Russ Blvd.	92102	Golden Hill
Gompers Park Comfort Station	#Hilltop Dr. & Carolina Ln.	92102	Encanto
United Nations Gift Shop Building	2171 Pan American Pl.	92102	Balboa Park
Highland Ranch Kleigh Park Comfort Station	12130 Eastbourne Road	92128	Carmel Mt Ranch
Hilltop Community Park Recreation Center	9711 Oviedo Way	92129	Rancho Penasquitos
Hollywood Park Comfort Station	2500 Sumac Dr.	92105	Kensington
Hourglass Field Park Comfort Station	9490 Gold Coast Dr.	92126	Mira Mesa
House of Italy, Hall of Nations	#Pan American Place	92102	Balboa Park
Jerabek Park Comfort Station	#10150 Avenida Magnifica	92131	Miramar Ranch
John F. Kennedy Park Comfort Station	4825 Ocean View Blvd.	92113	Encanto
Kate Sessions Park Comfort Station	#Loring St. & Soledad Rd.	92109	Pacific Beach
Kearny Mesa #1 Park Comfort Station	#Armstrong St.	92111	Kearny Mesa
Kearny Mesa #2 Pony League Field Comfort Station	1008 Armstrong St.	92111	Kearny Mesa
Keiller Neighborhood Park Comfort Station	7320 Lisbon Street	92114	Jamacha
Kelly Park Comfort Station	#Kelly St. & Drescher St.	92111	Linda Vista
Kiowa Dr. Comfort Station	5540 Kiowa Dr.	91942	Del Cerro
Kumeyaay East Comfort Station	10570 Father Junipero Serra Trail	92119	Tierrasanta
Kumeyaay West Comfort Station	Two Father Junipero Serra Trail	92119	Tierrasanta
Law Street Comfort Station	#Foot Of Law St., Palasades Park	92109	Pacific Beach
Linda Vista Community Park Comfort Station	7064 Levant St.	92111	Linda Vista
Lucky Waller Park Comfort Station	#Palm Ave. And Beyer Blvd.	92154	Otay mesa-Nestor
Marian Bear Park East Comfort Station	#S. Of 52, East Of Regents Rd.	92101	Clairemont Mesa
Marian Bear Park Genesee Comfort Station	#South Of 52, East Of Genesee	92101	Clairemont Mesa
Marian Bear Park West Comfort Station	#S. Of 52, West Of Clairemont Mesa Blvd.	92101	Clairemont Mesa

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In response to Councilmember Alvarez's FY18 Budget Review Questions

Facility Name	Address	Zip Code	Community Area
Marie Widman Comfort Station	6715 Imperial Ave.	92114	Encanto
Marston Point Comfort Station	3525 7th Ave.	92101	Balboa Park
Martin Luther King Park Comfort Station	#65th St. & Skyline Dr.	92114	Greater Skyline Hills
Memorial Park Comfort Station	2902 Marcy Ave.	92113	Logan Heights
Mission Bay Youth Field Comfort Station	2639 Grand Ave	92109	Pacific Beach
Mission Point Comfort Station	#San Diego Pl.	92109	Mission Bay
Mission Valley Comfort Station	#Qualcomm Stadium Practice Field	92108	Mission Valley
Morley Field N.E. Comfort Station	#Morley Field	92104	Balboa Park
Morley Field Registration Booth, Clubhouse, & Tennis Court	#Morley Field Dr.	92104	Balboa Park
Morley Field Schneider Comfort Station	#Jacaranda Dr.	92104	Balboa Park
Morley Field/ Velodrome Comfort Station	#Near The Velodrome	92104	Balboa Park
Mount Hope Cemetery, Garage, Storage & Restrooms	3751 Market St.	92102	SouthEastern SD
Mountain View Community Recreation Center	641 S. Boundary Street	92113	Mountain View
Mt. Etna Park Comfort Station	4741 Mt. Etna Dr.	92117	Clairemont Mesa
Mt. View Park Comfort Station	#40th St. & Ocean View Blvd.	92113	Mountain View
Museum of Man	1350 El Prado	92101	Balboa Park
Ned Baumer Aquatic Center Pool	10440 Black Mountain Rd.	92126	Mira Mesa
North Crown Point Comfort Station	#Lamont & Crown Point Dr.	92109	Pacific Beach
North Pepper Grove Comfort Station	#Balboa Park	92101	Balboa Park
North Santa Clara Point Comfort Station	#Behind Santa Clara Rec. Center	92109	Mission Bay
North Ski Beach Comfort Station	#3300 Ingraham Street, Mission Bay	92109	Mission Bay
Olive Grove Park Comfort Station	#Printwood Way & Mt. Abermathy Ave.	92117	Kearny Mesa
Oneira Club - Normal Hts Community Center	4649 Hawley Blvd.	92116	Mid City Normal Heights
Overlook Neighborhood Park Comfort Station	11417 Scripps Ranch Blvd.	92131	Scripps Ranch
Pacific Beach Comfort Station	720 Pacific Beach Dr.	92109	Pacific Beach
Pacific Beach Lifeguard Tower Comfort Station	700 Grand Avenue	92109	Pacific Beach
Palm Ridge Park Comfort Station	751 Firethorn St.	92154	Ocean View Hills
Pine Grove Comfort Station	#8th Ave & Juniper/Balboa Park Dr.	92102	Balboa Park
Playa Pacific 1 Comfort Station	2590 E. Mission Bay Dr.	92109	Mission Bay
Playa Pacific 2 Comfort Station	2270 E. Mission Bay Dr.	92109	Mission Bay
Playa Pacific 3 Comfort Station	1920 E. Mission Bay Dr.	92109	Mission Bay
Playa Pacific 4 Comfort Station	1740 E. Mission Bay Dr.	92109	Mission Bay
Playa Pacifica 5 (Tecolote South) Comfort Station	#E. Mission Bay Dr. (South End)	92109	Mission Bay
Presidio Park Comfort Station	#Cosoy Wy.	92103	Old Town
Quivira Basin Comfort Station	#S.W. Of Aquatics Headquarters	92109	Mission Bay
Rancho Bernardo Park Comfort Station (new)	18045 W. Bernardo Dr.	92127	Rancho Bernardo
Rancho Bernardo Park Comfort Station (old)	18045 W. Bernardo Dr.	92127	Rancho Bernardo
Redwood Club, Shuffleboard, & Roque Clubhouse	3111 6th Ave.	92103	Balboa Park
Richard Henry Dana Comfort Station	#Chatsworth & Macaulay Sts.	92109	Peninsula
Robb Field (Old) Comfort Station	2525 Bacon St & W. Point Loma Bl	92107	Ocean Beach
Robb Field Skateboard Park Comfort Station	2525 Bacon Street	92107	Ocean Beach
Robb Field West Entrance Comfort Station	#W. Point Loma Blvd. & Bacon	92107	Ocean Beach
Sabre Springs Park Comfort Station	12955 Sabre Springs Pkwy	92128	Sabre Springs
Sage Comfort Station	5252 Harvest Run Drive	92130	Carmel Mtn Ranch
Scripps Ranch Community Park Comfort Station	11452 Blue Cypress Drive	92131	Scripps Ranch
Scripps Ranch Community Recreation Center	11456 Blue Cypress Dr.	92131	Scripps Ranch
Scripps Ranch Community Recreation Center Gym	11454 Blue Cypress Dr.	92131	Scripps Ranch
Sherman Heights Community Center (new)	2258 Island Av	92102	Sherman Heights
Sherman Heights Community Center-old	2260 Island Ave.	92102	Sherman Heights
Skyline Park Comfort Station & Concession	8285 Skyline Dr #Royal Oak Dr.	92114	Greater Skyline Hills
South Creek Neighborhood Park Comfort Station	12245 Wickerbay Cove	92128	Sabre Springs
South Crown Point Comfort Station	#Cima & Crown Point Dr.	92109	Mission Bay
South Mission Beach Comfort Station	#Foot Of San Luis Rey Pl.	92109	Mission Beach
South Pepper Grove Comfort Station	#South Pepper Grove	92101	Balboa Park

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Facility Name	Address	Zip Code	Community Area
South Shores Comfort Station	404 Sea World Dr.	92109	Mission Bay
Southcrest Park Comfort Station	#41st St. & Keeler Ave	92113	Southcrest
Spring Canyon Park Comfort Station & Snack Bar	10907 Scripps Poway Parkway	92131	Miramar Ranch North
Sunset Point Comfort Station	1656 W. Mission Bay Dr.	92109	Mission Bay
Tecolote Park Comfort Station	5176 Tecolote Rd.	92110	Clairemont Mesa East
Tierrasanta Comfort Station	11220 Clairemont Mesa Blvd.	92124	Tierrasanta
Tierrasanta Community Pool	11238 Clairemont Mesa Blvd.	92124	Tierrasanta
Timken Art Gallery Museum	1500 El Prado	92101	Balboa Park
Torrey Highlands Park Comfort Station	4450 Lansdale Dr.	92130	Torrey Highlands
Torrey Hills Comfort Station	4262 Calle Mejillones	92130	Torrey Highlands
Tourmaline Comfort Station	#Tourmaline St.	92037	Pacific Beach
Urban Village Park Performance Annex Library	3795 Fairmont Ave.	92105	Mid City Heights
Vacation Isle Comfort Station	#3100 Ingraham Vacation Isle, North Cove	92109	Mission Bay
Ventura Point Comfort Station	1215 West Mission Bay Dr.	92109	Mission Bay Park
Views West Park & Snack Bar Comfort Station	12958 La Tortola	92129	Rancho Penasquitos
Vista Terrace Comfort Station	301 Athey Ave.	92173	San Ysidro
West Bonita Cove Comfort Station	1100 W. Mission Bay Dr.	92109	Mission Bay Park
West Yacht Basin Comfort Station	#S.E. Corner Of Vacation Isle	92109	Mission Bay
Westview Neighborhood Park Comfort Station	11298 Westview Parkway	92126	Mira Mesa
Shuffleboard Shelter (large)	#6th & Juniper	92101	Balboa Park
Quivira Basin Police Trailer	2581 Quivera Ct.	92109	Mission Bay Park