

FISCAL YEAR 2018

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Barbara Bry
Councilmember
District 1

Chris Cate
Councilmember
District 6

Lorie Zapf
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer

Kevin L. Faulconer
Mayor

Christopher Ward
Councilmember
District 3

Mara W. Elliott
City Attorney

Myrtle Cole
Council President
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Council President Pro Tem
District 5

Georgette Gomez
Councilmember
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The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



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John Adams

*John Adams
CSMFO President*

Craig Boyer

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego recently earned a credit upgrade from Fitch Ratings Agency for its commitment to strong financial planning and disclosure practices, robust General Fund revenue performance and healthy economy.

San Diego's economy remains strong and the Proposed Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Proposed Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; public safety staffing; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Fulfilling my promise to bring to the voters a plan to modernize and expand the Convention Center, repair roads, and reduce homelessness, the Proposed Budget includes \$5 million for a special election this year. The proposed ballot measure will increase the Transient Occupancy Tax (TOT) up to three percent to address these important issues. Tourism is the City's third largest source of revenue, and San Diego has lost thousands of jobs and tens of millions in potential tourism dollars due to a lack of convention space. Given the rising construction costs of \$3.6 million per month for Phase III of the Convention Center expansion as well as the urgent need to address the homeless crisis and repair roads, placing this measure on the ballot as soon as possible is in the best interest of the City and our neighborhoods.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has surged more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's

Mayor's Budget Message

operating budget, or General Fund, share of this increase is \$46 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year. The overall result is a \$47 million budget shortfall for the operating budget coupled with \$34 million in expected expenditure increases for a need to balance a total of \$81 million, which the Proposed Budget does.

Despite these rising costs, the Proposed Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Proposed Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Proposed Budget includes an \$18.1 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this new fund will provide for critical street repairs, Concourse Parkade elevator replacement and the Compressed Natural Gas (CNG) Fueling Station.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Proposed Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Proposed Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017.

The Proposed Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Proposed Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for five new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Proposed Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanant At-Risk Track (SMART) program.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Proposed Budget includes a reduction in non-personnel expenditures of \$4.7 million for Arts and Culture funding. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue still remains greater than Fiscal Year 2015 levels.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

Mayor's Budget Message

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Proposed Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities. I look forward to working with the San Diego people and the City Council during the budget adoption process so we can enact a responsible and balanced budget for the next fiscal year.

Sincerely,

A handwritten signature in black ink, reading "Kevin Faulconer". The signature is fluid and cursive, with a long horizontal line extending from the end.

Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



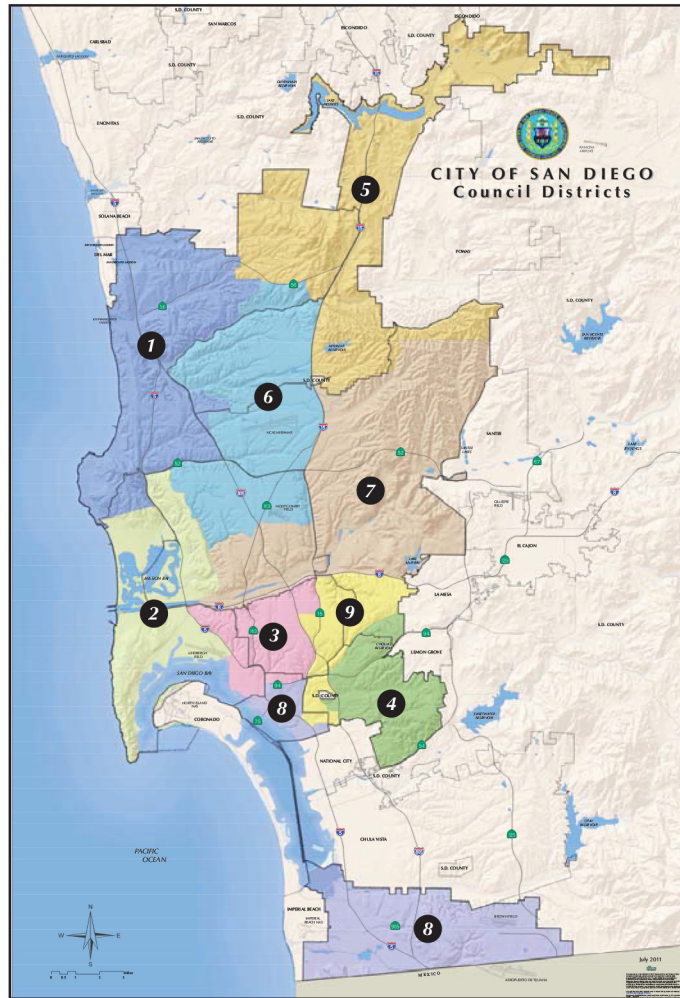
Barbara Bry
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District 1



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District 2



Christopher Ward
Councilmember
District 3



Myrtle Cole
Council President
District 4



Mark Kersey
Council President Pro Tem
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



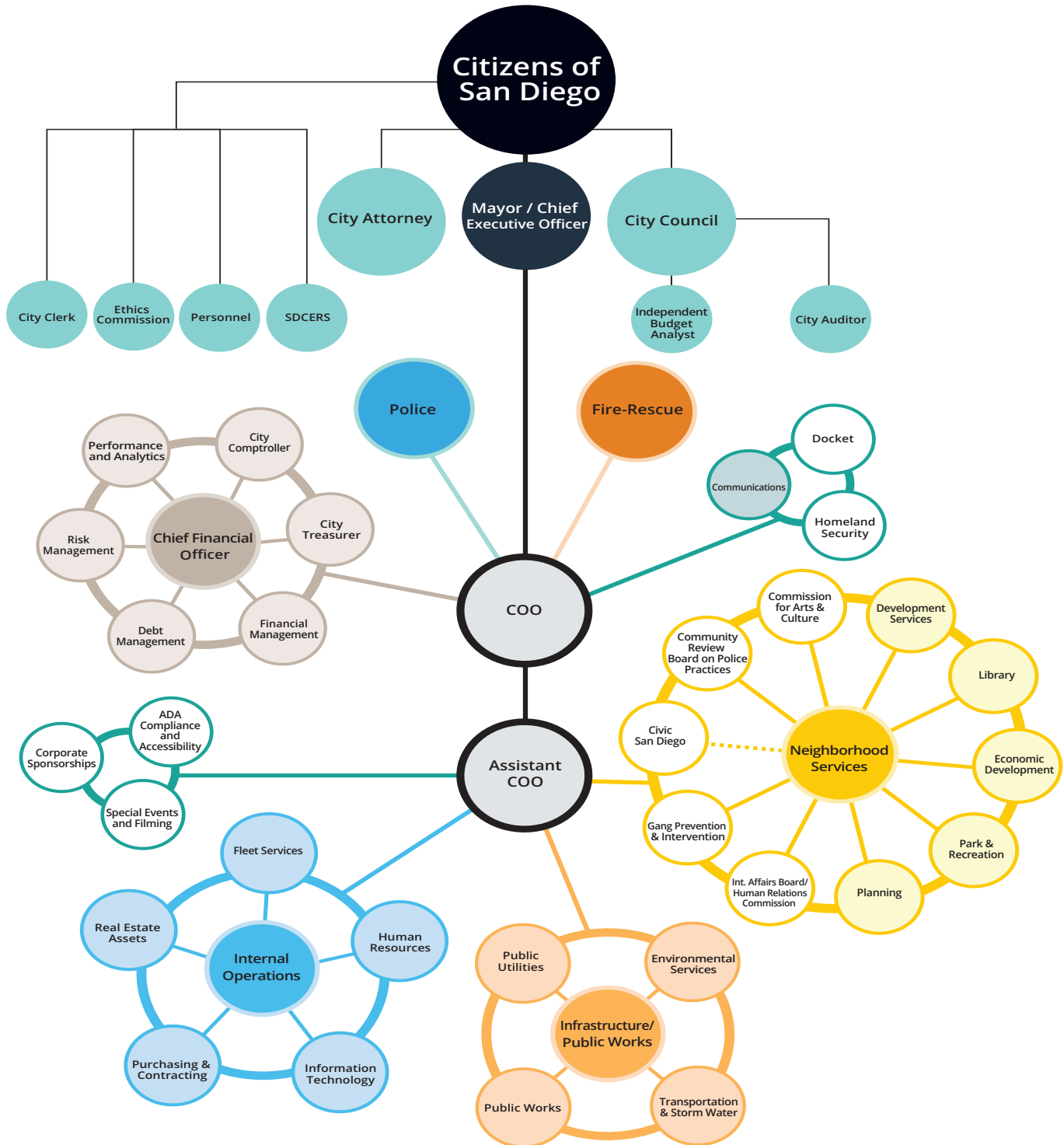
Mara Elliott
City Attorney



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Citywide Organizational Structure

The City of ORGANIZATION



REVISED: 3/30/2017

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

FISCAL YEAR 2018

Executive Summary



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Executive Summary

The City of San Diego's Fiscal Year 2018 Proposed Budget is \$3.57 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

This represents an increase of \$183.9 million or 5.4 percent compared to the Fiscal Year 2017 Adopted Budget.

The Fiscal Year 2018 Proposed Budget includes a total of 11,412.03 Full-Time Equivalent (FTE) positions, representing an increase of 66.92 FTE positions or 0.6 percent compared to the Fiscal Year 2017 Adopted Budget. The largest addition of positions is in the Engineering & Capital Projects Fund in support of the City's CIP. Additional positions are also included to support public safety communications and new facilities anticipated to become operational during Fiscal Year 2018.

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

Total City Expenditures Fiscal Years 2017-2018 by Fund Type/Program

(in millions)

Fund Type/Program	FY 2017	FY 2018
General Fund	\$ 1,338.0	\$ 1,408.8
Special Revenue Funds	506.9	545.7
Capital Project Funds	13.3	17.3
Enterprise Funds	990.8	1,025.8
Internal Service Funds	117.9	128.7
Capital Improvements Program	421.0	445.4
Total	\$ 3,387.8	\$ 3,571.7

Total City FTE Positions Fiscal Years 2017-2018 by Fund Type

Fund Type	FY 2017	FY 2018
General Fund	7,530.69	7,520.44
Special Revenue Funds	925.05	987.66
Enterprise Funds	2481.79	2,500.35
Internal Service Funds	344.58	340.58
Other Funds	63.00	63.00
Total	11,345.11	11,412.03

The Budget Development phase began with the release of the Fiscal Year 2018-2022 Five-Year Financial Outlook, which created the framework for the development of the Fiscal Year 2018 Proposed Budget.

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. General Fund revenues were projected and expenditures balanced through the budgeting process and included in the Fiscal Year 2018 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council will hold a series of public meetings to obtain input from San Diego residents on

Executive Summary

spending priorities. The Mayor and City Council will use the information at these hearings to recommend changes to the Fiscal Year 2018 Proposed Budget. Once the City Council approves the budget and final changes have been made, the City Council will be presented with the Appropriation Ordinance, where it is anticipated that the Fiscal Year 2018 budget will be enacted into law.

General Fund Overview

The Fiscal Year 2018 Proposed Budget includes General Fund expenditures of \$1.41 billion to provide core community services, such as public safety (including police and fire protection), park and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major revenue sources account for \$1.00 billion, or 71.7 percent, of revenue in the Fiscal Year 2018 Proposed Budget with the remainder of revenues generated by a variety of sources as discussed in the General Fund Revenues section of this Volume.

Summary of Fiscal Year 2018 Proposed General Fund Budget

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which identified a projected revenue shortfall of \$36.9 million in Fiscal Year 2018. While the City's local and regional economic indicators continue to improve, the rate of growth and improvement has slowed from previous fiscal years. Projected growth rates for Fiscal Year 2018 for the City's major General Fund revenue categories are as follows:

- **Property Tax:** 5.0 percent
- **Sales Tax:** 2.5 percent
- **Transient Occupancy Tax:** 5.7 percent
- **Franchise Fees:**
 - SDG&E: 2.0 percent
 - Cable: 0.0 percent

Consistent with the Outlook, the Fiscal Year 2018 Proposed Budget reflects expenditures outpacing revenue growth, primarily due to increases in City's Actuarially Determined Contribution (ADC) to the pension system and a new Charter Section 77.1 requirement to dedicate funding to the Infrastructure Fund, as well as funding for critical strategic expenditures. These General Fund expenditure obligations are mitigated through the use of Pension Payment Stabilization Reserves, available excess reserves, operating budget reduction proposals, and the use of Excess Equity (unassigned fund balance). The Fiscal Year 2018 Proposed Budget adheres to the City's Budget Policy, maintaining a balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional detail on both revenue and expenditure adjustments are provided later in the Volume.

Critical Strategic Expenditures

The Fiscal Year 2018 Proposed Budget includes critical strategic expenditures that focus on three strategic goals:

- Achieve safe and liveable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of General Fund critical strategic expenditures.

Achieve Safe and Liveable Neighborhoods

San Diego Misdemeanant At-Risk Track (SMART) Program: funding of a position to support the SMART Program.

Emergency Command and Data Center Staffing: funding and positions in support of Emergency Command and Data Center dispatch.

Horton Plaza Park Security: funding for security services at Horton Plaza Park.

Infrastructure Fund: funding for the transfer to the Infrastructure Fund in support of General Fund infrastructure.

Executive Summary

Bayside Fire Station Operations: funding and positions in support of the new Bayside Fire Station scheduled to open December 2017.

Police Zero-Based Overtime: adjustment to Police Department overtime as a result of a zero-based budget process.

San Pasqual Valley Fast Response Squad: funding and positions for the San Pasqual Valley Fast Response Squad.

Self-Contained Breathing Apparatus (SCBA): funding for the replacement of Fire-Rescue Department SCBA equipment.

Park and Recreation New Facilities: funding and positions to support operation and maintenance of new park facilities and acreage.

Parks Master Plan: funding for the first phase of the parks master plan.

Create an Economically Prosperous City Regulatory Reform and Process Improvement Initiatives: funding for positions to support a policy and ordinance initiative that will modernize regulations and remove development barriers.

Reinvestment Initiative: funding, positions, and associated revenue in support of the Community Development Block Grant (CDBG) Reinvestment Initiative.

Transient Occupancy Tax (TOT) Special Election: funding for a special election for a proposed ballot measure to increase TOT in support of a Convention Center expansion, homelessness initiatives, and street and road repairs.

Affordable Housing Initiatives : funding for a study to evaluate Transit Priority Area parking standards, and a program with incentives for developers to provide units for entry-level/workforce households.

Provide High Quality Public Service

Cannabis Business Tax Administration: funding and associated revenue to administer and enforce the Cannabis Business Tax.

Earned Sick Leave and Minimum Wage Ordinance Enforcement: funding to administer and enforce the Earned Sick Leave and Minimum Wage Ordinance.

General Fund Reserve: funding to meet the Fiscal Year 2018 General Fund Reserve policy target level of 15 percent.

Office Improvements and Relocation: funding for the improvements and relocation of City staff offices from the Executive Complex and City Operations Building to the 101 Ash Street building.

Public Liability: funding for contribution to the Public Liability Fund for reserves, public liability claims, and insurance premiums.

Short-Term Rental Audit Support: funding, positions, and associated revenue in support of audits of short-term rental compliance with Transient Occupancy Tax provisions.

Budget Reduction Proposals

In order to support new General Fund critical expenditures, the Fiscal Year 2018 Proposed Budget includes budget reduction proposals. The list below highlights these budgeted reduction proposals grouped by organizational branch.

Infrastructure / Public Works

Reduction in Asphalt Materials: reduction of funding for asphalt materials used to support City parking lot repairs.

Reduction in Master Maintenance Program: reduction of funding for the Master Maintenance Program which identifies flood control channels requiring maintenance services.

Reduction in Pollution Prevention Outreach: reduction of funding for education and outreach materials that promote pollution prevention.

Reduction in Total Maximum Daily Load Studies: reduction of expenditures for Total Maximum Daily Load (TMDL) studies which assesses water quality levels.

Reduction in Transportation & Storm Water Services: reduction of funding for channel and

Executive Summary

environmental permitting, broadleaf tree trimming, weed abatement, weather monitoring, and traffic data collection services.

Reduction of Facilities Maintenance Staffing: reduction of positions and expenditures for facilities maintenance.

Tipping Fee Subsidy: reduction in expenditures associated with continuation and reinstatement of a General Fund tipping fee discount for refuse disposed at the Miramar Landfill.

Neighborhood Services

Library Programming and Support Staff: reduction of expenditures in the Library Department for system-wide programming and hourly support staff.

Reduction in Economic Development Services: reduction in funding for economic development services provided by Civic San Diego.

Reduction in Economic Development Program Support: reduction in funding for San Diego Economic Development, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program.

Reduction of Citywide Park Maintenance Staff: reduction of positions and expenditures for citywide park maintenance.

Reduction of Code Compliance Positions: reduction of funding and positions for investigation of low level code compliance violations.

Water Conservation Efforts: reduction of water usage expenditures in the Park and Recreation Department.

Non-Mayoral

City Attorney Funding: Reduction of funding and positions for legal services in the Office of the City Attorney.

Personnel Funding: Reduction of funding and a position for compensation and classification studies in the Personnel Department.

Public Safety

Continuation of One Fire Academy: reduction of expenditures associated with overtime and supplies as a result of conducting one fire academy to maintain full staffing.

Paramedic Rotation Program: reduction of expenditures and revenue associated with the transition from the Paramedic Rotation Program (PMR) to the Paramedic Training Institute.

Reduction in Police Overtime: reduction of extension of shift overtime expenditures as a result of streamlining efforts by the Police Department.

Non-General Fund Overview

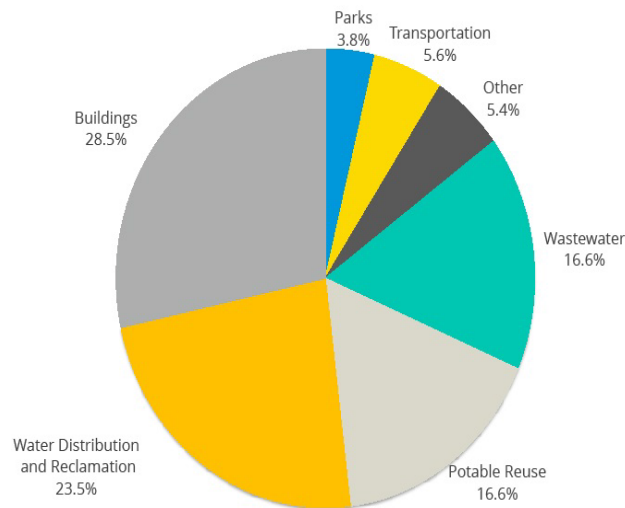
In addition to the General Fund, the Fiscal Year 2018 Proposed Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and 72.00 FTE positions to support the Capital Improvements Program.
- **Environmental Services:** includes funding to support waste collection, recycling, and landfill operations.
- **Penny for the Arts:** reduction of \$4.7 million in the Penny for the Arts allocation of total Transient Occupancy Tax (TOT).
- **Public Utilities:** funding for wastewater planning and pipeline condition assessments, offset by budget reduction proposals.

Capital Improvements Program Overview

The Fiscal Year 2018 Proposed CIP Budget for all funds is \$445.4 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Proposed Fiscal Year 2018 CIP Budget by Project



Conclusion

The Fiscal Year 2018 Proposed Budget reflects General Fund expenditures outpacing revenue growth, primarily due to increases in the ADC to the pension system, implementation of Charter Section 77.1, and funding for critical strategic expenditures. To offset these increases in expenditures, the Fiscal Year 2018 Proposed Budget includes the use of the Pension Payment Stabilization Reserves, available excess reserves, budget reduction proposals, and the use of projected Excess Equity. The Fiscal Year 2018 Proposed Budget adheres to the City's Budget Policy, maintaining a balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional details are included throughout this Volume.



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FISCAL YEAR 2018

City Profile



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class attractions. San Diego is considered one of the top five leisure destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,391,676 million as of January 1, 2016.² San Diego's population has grown by approximately seven percent between the 2000 Census and the 2010 Census for an aggregate increase of 84,002.³



San Diego presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total 372 square miles. The coast has 70 miles of beaches, including such famous destinations as Mission Beach and La Jolla Shores.⁴ The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. In Water Year 2015 annual rainfall was 115 percent more than the average rainfall of approximately 10 inches per year.⁵

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California, San Diego (UCSD) are the most well known higher education institutions in San Diego. UCSD in particular is internationally recognized as an important center for research and development (R&D). Research centers under the UCSD jurisdiction include Scripps Institution of Oceanography, San Diego Supercomputer Center, and California Institute for Telecommunications and Information Technology. The Scripps Institution of Oceanography is one of the largest and most important centers for ocean and earth science research in the world. The Scripps fleet of four oceanographic research vessels and the 355 foot long Floating Instrument Platform (FLIP) make up one of the largest academic fleets in the world.⁶ San Diego is also served

¹ Homepage. San Diego Regional Economic Development Corporation website. Retrieved March 2017.

² Forecasting - E1 Population Estimates. California Department of Finance website. Retrieved March 2017.

³ California State Data Center. Census 2010. California Department of Finance website. Retrieved March 2016.

⁴ 2016 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2017.

⁵ Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved March 2017.

⁶ Office of Research Affairs. University of California, San Diego website. Retrieved March 2017.

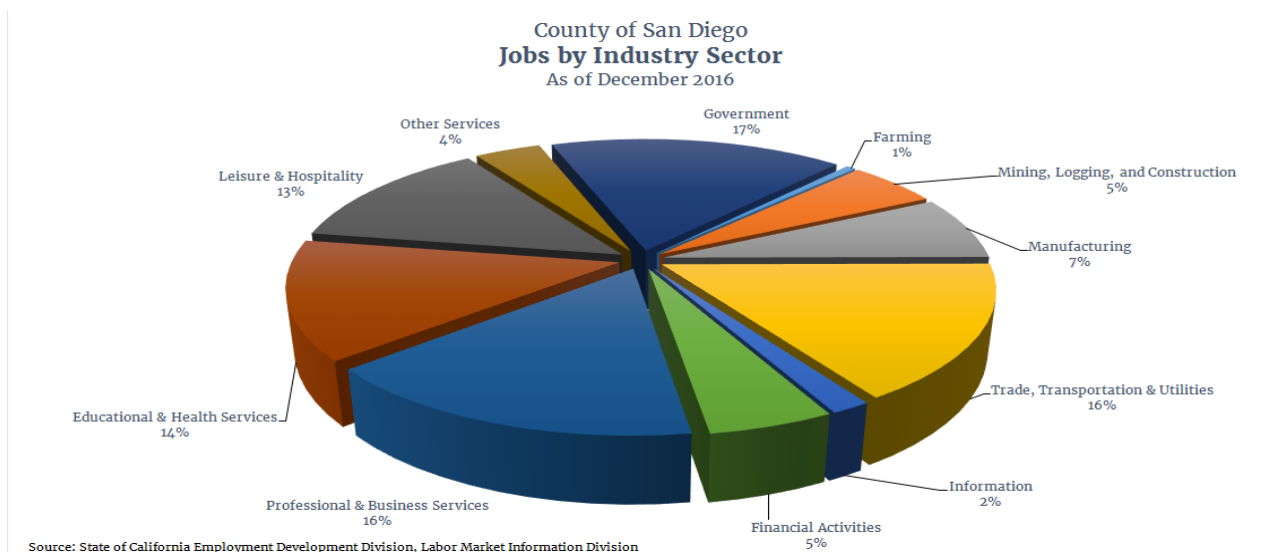
City Profile

by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College and six San Diego continuing education campuses serving more than 100,000 students.¹ San Diego continues to attract unique, world class business ventures with a highly educated workforce attracting \$1.1 billion in venture capital in 2015 through 2016. The resulting capital investments have created 5,460 patents per 1,000 workers which ranks fifth in the nation and further magnifies San Diego's and the region's importance in cutting edge medical and technological research and development.²

Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. San Diego's local economy accounts for 50 percent of the regional economy and includes healthcare, retailers and restaurants, and sophisticated professional and business service providers with peerless expertise in technology sectors.

San Diego offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.³ At the forefront of intriguing developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's unmanned systems division. San Diego participated in the Global Cities Initiative, a joint project of the Brookings Institute and JP Morgan Chase. The project is aimed at helping leaders of metropolitan cities strengthen their regional economies. The \$10 million, five-year project will provide an international network of leaders the ability to discuss and foster ideas that promote expansion of economies on a global scale while learning best practices from around the world.⁴



¹ 2014-2015 Annual Report to the Community. San Diego Community College District archives. Retrieved March 2017.

² Economic Indicator Dashboard. Research Center. San Diego Regional Economic Center website. Retrieved March 2017.

³ Key Industries. San Diego Regional Economic Center website. Retrieved March 2017.

⁴ Events archive. The Brookings Institution website. February 13, 2015. Retrieved March 2017.

San Diego's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

The defense and military industries in the San Diego region continue to thrive and evolve contributing an estimated \$45 billion of gross regional product (GRP). This represents 20 percent of the region's total GRP.¹ Last Year, General Dynamics NASSCO was awarded a contract by the U.S. Navy to support amphibious warfare and surface combatant ships based in the Port of San Diego. The indefinite length of the contract has a total potential value of \$1.32 billion among three awardees.²

In addition, San Diego County's military and defense economy employs a workforce of 328,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense contractors. San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.³

Most recently, the City of San Diego was recently awarded a \$1.6 million grant from the Department of Defense's Office of Economic Adjustment to support the growth of local defense contractors. Defense related contractors include various types of specializations including, aerospace, maritime, robotics, cybersecurity and more. San Diego and key partners which include the San Diego Regional Economic Development Corporation, County of San Diego, San Diego Military Advisory Council, East County Economic Development Corporation and South County Economic Development Corporation, will initiate programs to support the region's defense contractors. By creating a more stable environment for local defense contractors, the region will be able to retain more skilled jobs.⁴

International Trade

The Port of San Diego's transportation and economic initiatives have made San Diego a center for international trade. The Port of San Diego offers world class maritime facilities built around a natural harbor. According to the International Trade Administration, exports passing through the San Diego-Carlsbad metropolitan statistical area in 2015 was approximately \$17.4 billion. This places San Diego as the 20th largest export market in the United States, represents a \$4.0 billion increase since 2009 export figures, and accounts for 10 percent of the State of California's total exports. The region benefited immensely from free trade agreements, with exports in this area representing 48 percent of the 2015 total exports. Top trading partners included Mexico, Canada, China and Japan.⁵

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing a plan to construct a new border crossing in the San Diego/Baja

¹ Key Industries. San Diego Regional Economic Development Corp. Retrieved March 2017.

² 2016 News Releases. NASSCO website. March 18, 2016. Retrieved April 2017.

³ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2017.

⁴ Department of Defense Funds Enable County-Wide Effort to Support Key San Diego Industry. March 17, 2017. City of San Diego website. Retrieved March 2017.

⁵ Data & Analysis. Metro Exports Home. International Trade Administration website. Retrieved March 2017.

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California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion. The goal of the project is to have minimal wait time to arrive at the primary inspection. Tolls will serve to provide a majority of the funding for this project which is estimated to cost \$900 million. Other funding sources are being explored on both sides of the border.¹

The \$120 million Cross Border Xpress opened in December 2015. The Cross Border Xpress allows ticketed airline passengers to pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a secure passenger facility in Otay Mesa. The Cross Border Xpress serves approximately 2.4 million passengers who already cross the border as part of their travels. The Cross Border Xpress helps alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improves economic activity in the region by reducing border crossing delays.²

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States with companies focused on information and communication technology, biotech/ life sciences, clean-tech, and maritime technology. In December of 2016, the City of San Diego was recognized by the White House as a TechHire City for its successful programs that help potential candidates attain jobs in information technology and other similar developing fields. The TechHire initiative was launched in March 2015 by President Obama to expand local technological sectors by building and developing local tech talent pipelines in communities across the nation.³

In addition, major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.⁴



In 2015, San Diego was selected as the only North American city to be featured in the “World Smart Cities” documentary cities due to its determination to look to new innovative technologies. An example of this is the recent installation of adaptive traffic systems, these smart traffic signals have the ability to communicate with each other to adjust signals, memorize traffic patterns, improve traffic

¹ State Route 11 and Otay Mesa East Port of Entry. Borders. Programs. SANDAG website. Retrieved March 2017.

² Cross-border airport bridge to open in December. San Diego Union Tribune website. Retrieved March 2017.

³ City Recognized for Investing In the Technology Workforce of Tomorrow. December 21, 2016. City of San Diego website. Retrieved March 2017.

⁴ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2017.



flow and reduce vehicle stops. San Diego has installed these smart traffic signals along various heavily trafficked routes, the Mira mesa project recently won an award from Save California Streets.¹ San Diego will also be replacing 14,000 streetlights that are more energy efficient; this change is projected to reduce energy costs by \$2.4 million annually. The new versions of these streetlights will include technology that automatically dims and brightens them in public venues depending on natural light conditions. The installation of these lights is projected to be completed by fall of 2018

and is part of global project that will install 3,200 smart sensors city-wide.

San Diego has had many accomplishments in working to meet the City's Climate Action Plan, the plan includes the goal of 100 percent renewable energy use citywide by 2035. In January 2016, San Diego became a "2030 District", along with other cities across the nation. The "2030 District" is a district where commercial buildings pledge to create more sustainable work spaces. "The goal of the "2030 District" is to have a 50 percent reduction in energy, water and transportation emissions in participating buildings by 2030". With the help of its local partners, San Diego will strive to meet this goal.² Additionally, the City of San Diego was ranked No.1 in solar energy capacity nationwide as a result of increased solar energy installations. Within the last year, San Diego has increased its solar energy capacity by 60 percent, leading the nation in solar capacity among the various cities surveyed.³

San Diego's innovation economy is supported by 16 incubators and accelerators, world-class talent and facilities, and more than 41.8 million square feet of lab and R&D space. Research institutions impact roughly 37,000 jobs and have a combined \$4.6 billion total impact on the region's GRP every year.⁴ Moreover, the San Diego based genome sequencing company Illumina, was ranked 3rd in the 50 Smartest Companies of 2016 by the Massachusetts Institute of Technology (MIT) Technology Review list, gaining ground over companies like Tesla Motors, Google, Samsung, and others.⁵ San Diego, with the assistance of the San Diego Regional Economic Development Corporation announced a collaborative effort that would help Illumina expand in San Diego; the City provided a tax rebate in exchange for the creation and retention of 300 well-paying jobs.⁶

Tourism

According to the San Diego Tourism Authority (SDTA) website, San Diego has approximately 34.9 million visitors each year, easily placing the region as a top U.S. travel destination. In addition,

¹ Smart Stoplights Reducing Congestion in San Diego. March 09, 2017. San Diego Union Tribune website. Retrieved March 2017.

² San Diego Seeking Buildings with Smaller Carbon Footprints. January 23, 2017. San Diego Union Tribute website. Retrieved March 2017.

³ Shining Cities 2017 Report. April 04, 2017. Environment California website. Retrieved April 2017.

⁴ Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2017.

⁵ 50 Smartest Companies. June 21, 2016. MIT Technology Review website. Retrieved March 2017.

⁶ Illumina, City reach proposed deal. July 15, 2014. NBC San Diego website. Retrieved March 2017.

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annual visitor traffic expends \$10.4 billion each year which translates into a regional impact of over \$17.2 billion new dollars generated for the local economy. San Diego is considered a top leisure vacation destination in the U.S..¹ On March 11, 2016 Money magazine named San Diego the top domestic travel destination out of a pool of the 100 most popular travel destinations in the United States. The magazine cited San Diego as having the "best combination of outdoor attractions, cultural landmarks, great weather, and affordable hotels in the country".²

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, is a 1,200-acre urban park with 15 major museums, several performing arts venues, gardens, hikes, and various cultural attractions that brings millions of people to visit the park each year. The San Diego City Council recently gave final approval to the Plaza de Panama project located in Balboa Park by creating a pedestrian friendly plaza. The project includes creating more than six acres of vehicle free parkland, gardens, reflecting pools, a rooftop park and plazas. The project will also include the construction of a three level underground parking garage and additional paid parking spaces. The project will transform the Plaza de Panama into one of the City's revered public spaces.³

The San Diego Convention Center (Convention Center) is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. Over the past quarter century, the Convention Center is responsible for generating \$470 million in tax revenues and contributing \$18.2 billion in regional economic impact making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue. During Fiscal Year 2016, the Convention Center drew more than 820,000 attendees participating in one of the 158 events generating \$1.1 billion



in regional economic impact. The top five major revenue contributors for Fiscal Year 2016 were San Diego Comic-Con International - \$140.0 million, LIGHTFAIR International - \$70.7 million, Realtors Conference & Expo - \$58.0 million, ESRI User Conference 2015 - \$56.9 million, and ESRI User Conference 2016 - \$53.8 million. Another major revenue contributor was 14 medical meetings that accounted for close to 30 percent of the overall regional economic impact. For Fiscal Year 2017, the Convention Center is forecasting to deliver \$1.1 billion in regional economic impact and over \$24.4 million in tax revenue. The number of people in attendance is projected to exceed 790,000, each participating in one of the 109 events hosted at the Convention Center. In 2017 the convention center is expected to host 21 medical meetings a calendar year record. The top four medical meetings that will take place in 2017 are: American Academy of Orthopedic Surgeons, American Diabetes Association, American Association of Orthodontists and American Association of Clinical Chemistry.⁴

¹ Industry Research. San Diego Tourism Authority website. Retrieved March 2017.

² Money. March 11, 2016. Best in Travel 2016. Retrieved March 2017.

³ Transformation Plaza de Panama Project Wins City Council Approval. November 15, 2016. City of San Diego website. Retrieved March 2017.

⁴ San Diego Convention Center 2017 Forecast. San Diego Convention Center Corporation website. Retrieved March 2017.

Major Events

Aside from the many permanent attractions available to visitors, San Diego is also the host to several annual major sporting events such as the Rock 'n' Roll San Diego Half Marathon, the San Diego Crew Classic, and the Holiday Bowl. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the “top 50 golf destinations in the world” due to its high number of playable days. San Diego’s Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.¹ This year the City of San Diego will be hosting the Red Bull Air Race World Championship, World Baseball Classic, the kickoff of the AMGEN Tour and the Group C opening round for the Confederation Of North, Central America and Caribbean Association Football (CONCACAF) Gold Cup. PETCO Park in downtown San Diego is home to the San Diego Padres professional baseball club and is one of the top ballparks in the country. After more than a dozen years in operation, Petco Park hosted the 2016 Major League Baseball (MLB) All-Star Game for the first time on July 12, 2016.



In addition, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship (U.S. Open).² With the announcement of the U.S. Open, it is expected that Torrey Pines will be an instant tourist destination in the coming years, and serve as a major benefit to the local economy. It is projected to have

similar attendance as the previous U.S. Open held in San Diego in 2008 with approximately 295,000 attendees.³ San Diego hosts major holiday celebrations including Big Bay Boom on the Fourth of July and Balboa Park December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that served 20 million in 2016 and \$10 billion in revenue to the region.⁴ In 2016, the Airport Authority announced that for the first time since its inception it exceeded the 20 million passenger mark in a single year. The 20.4 million passengers in fiscal year 2016 was an increase of five percent over 2015’s total of 19.4 million passengers. The airport reported approximately 700,000 people flew to and from international destinations, a four percent increase over 2014. San Diego International Airport has seen strong and steady growth in recent

¹ A Year-Round Golf Paradise. San Diego Tourism Authority website. Retrieved March 2017.

² News Release. 2021 U.S. Open at Torrey Pines. City of San Diego website. Retrieved April 2016.

³ U.S. Open Returns to Torrey Pines in 2021. SanDiego.org website. Retrieved March 2017

⁴ Economic Impact. San Diego County Regional Airport Authority website. Retrieved March 2017.

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years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.¹ Additionally, the Airport Authority is constructing a parking plaza adjacent to the newly expanded Terminal 2. The parking plaza construction will be a parking structure with three parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.²

Besides its system of freeways and surface streets, San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to San Diego along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego.³ The Mid-Coast Corridor Transit Project, began in fall of 2016, with service projecting to begin in 2021. The trolley project will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community.⁴

San Diego has recently been making strides on establishing itself as a bike friendly community. The draft Bicycle Advisory Committee Strategic Implementation Plan has led to the addition or improvement of 163 miles of bike lanes since 2012. Furthermore, San Diego has installed 95 DecoBike bikeshare stations with a goal to install an additional 85 stations to provide a bicycling experience to residents and tourist alike.⁵ On a similar note, San Diego is providing greater access to efficient and sustainable transit options, the "Free Ride Everywhere Downtown" also known as FRED was launched in the summer of 2016. This program is designed to increase existing transportation options and facilitate trips within Downtown to residents and visitors for free via electrically powered vehicles.⁶

Achievements

In 2016, San Diego launched a completely redesigned City website located at www.sandiego.gov. The San Diego website was awarded Best of the Web Award in 2016 for it's redesigned web portal by the Center for Digital Government. The award recognizes city, county and state governments for engaging citizens online and providing them innovative web services. The website features new tools to help residents, businesses and visitors complete web-based tasks quicker and more

¹ Comprehensive Annual Financial Report - Fiscal Years Ended June 30, 2016 & 2015. San Diego County Regional Airport Authority website. Retrieved March 2017.

² FY2017 Adopted Budget & FY18 Approved Conceptual Budget. San Diego County Regional Airport Authority website. Retrieved March 2017.

³ San Diego Trolley Inc. February 2013. San Diego Metropolitan Transit System website. Retrieved March 2016.

⁴ Mid-Coast Trolley. Transportation. SANDAG website, Retrieved March 2017.

⁵ 2016 Annual Report: Climate Action Plan. November 10, 2016. City of San Diego website. Retrieved March 2017.

⁶ Civic San Diego, Downtown San Diego Partnership Team Up to Launch Downtown Circulator Program. August 09, 2016. City of San Diego website. Retrieved March 2017.

efficiently. There is a modern, sleeker look to the site and it is mobile friendly as well. The web domain was “made by San Diegans for San Diegans” by including feedback from more than 6,000 residents from across the City. In fact, San Diego set a national standard with the unprecedented community outreach and engagement throughout the development process.

In 2016, the California League of Cities selected the City of San Diego as the 2016 Helen Putnam Award Winner for delivering the highest quality and level of service in the most effective manner possible. Some of the many efforts that led to San Diego being the recipient of this award are: developing and launching the StreetsSD Web App that allows residents to view street conditions and road repair work; the creation of the Open Data Portal with various datasets backed by public input; and the development of the Get It Done App that allows residents to easily request services in the right of way.¹ On a similar note, in 2016 the City of San Diego published seven years' worth of budget data on its OpenGov Budget Tool, which can be found at budget.sandiego.gov. This tool along with the data will provide the public the ability to see how their tax dollars have been budgeted in a transparent and visually appealing way.

In an effort to reduce the City of San Diego's carbon footprint, San Diego recently doubled the size of its electric vehicle charging station program with the help from the California Energy Commission via a grant. The number of electrical ports increased from 32 to 68 with charging stations at 15 different locations citywide and at certain popular landmarks.² The 2016 Annual Report of the Climate Action Plan notes that the community wide greenhouse gas emissions has decreased by 17% below the 2010 baseline, this putting San Diego ahead of it's 2020 target. The report also notes that citywide emissions from Transportation have decreased by 20% and the carbon footprint from electricity use has gone down by 17% while San Diego's population has increased by 5% since 2010. San Diego recently was ranked first in the nation for solar installations, and third in the clean tech industry among U.S. metro areas.³

¹ Helen Putnam Awards. October 2016. League of California Cities website. Retrieved March 2017.

² San Diego More than Doubles Size of Electric Vehicle Infrastructure. February 15, 2017. City of San Diego website. Retrieved March 2017.

³ 2016 Annual Report: Climate Action Plan. November 10, 2016. City of San Diego website. Retrieved March 2017.

City Profile

General City Statistics

The following tables provide general statistics for the City of San Diego as of the publication date. The statistics are provided by the following departments: Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles) ²	325
Population ³	1,391,676
Median Age	35.3
Housing Units ³	530,303
2010 Median Household Income	\$61,118
Ethnicity-Persons	
Hispanic	28.8%
Non-Hispanic	71.2%
White	45.1%
Asian & Pacific Islander	15.7%
Black	6.3%
Other	4.1%

¹ Demographics in the San Diego Region. Oct. 2011. SANDAG website. Retrieved March 2017, unless otherwise footnoted.

² 2016 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2017.

³ E-1 Population Estimates. Demographics. California Department of Finance website. Retrieved March 2017.

Park & Recreation	
Acres of Park Land (excluding water acres)	36,136
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails) ²	12,972
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	11,636
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	153
Seniors Centers	4
Skate Parks	5

Libraries	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,098,075
Government Documents	1,877,473
Items Checked-Out (Circulation)	6,840,359

Public Safety	
Fire Equipment	
Number of Fire Stations	48
Type I Engines	48
Truck Companies	13

City Profile

Public Safety	
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,533
Lifeguard Equipment	
4-wheel Drive/All-terrain Vehicles	56
Surf Rescue Patrol Vessels	9
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
Police Equipment	
Police Vehicles	1,374
Motorcycles and Scooters	120
Canines	35
Aircraft	4
Police Stations	10

Public Utilities	
Miles of Water Mains	3,294
Number of Meters in Service	279,088
Number of Impounding Dams and Reservoirs	10
Number of Water Treatment Plants	3
Miles of Sewer Mains	3,032
Millions of Gallons of Sewage Treated Per Day (on average)	149



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FISCAL YEAR 2018

Budget Process



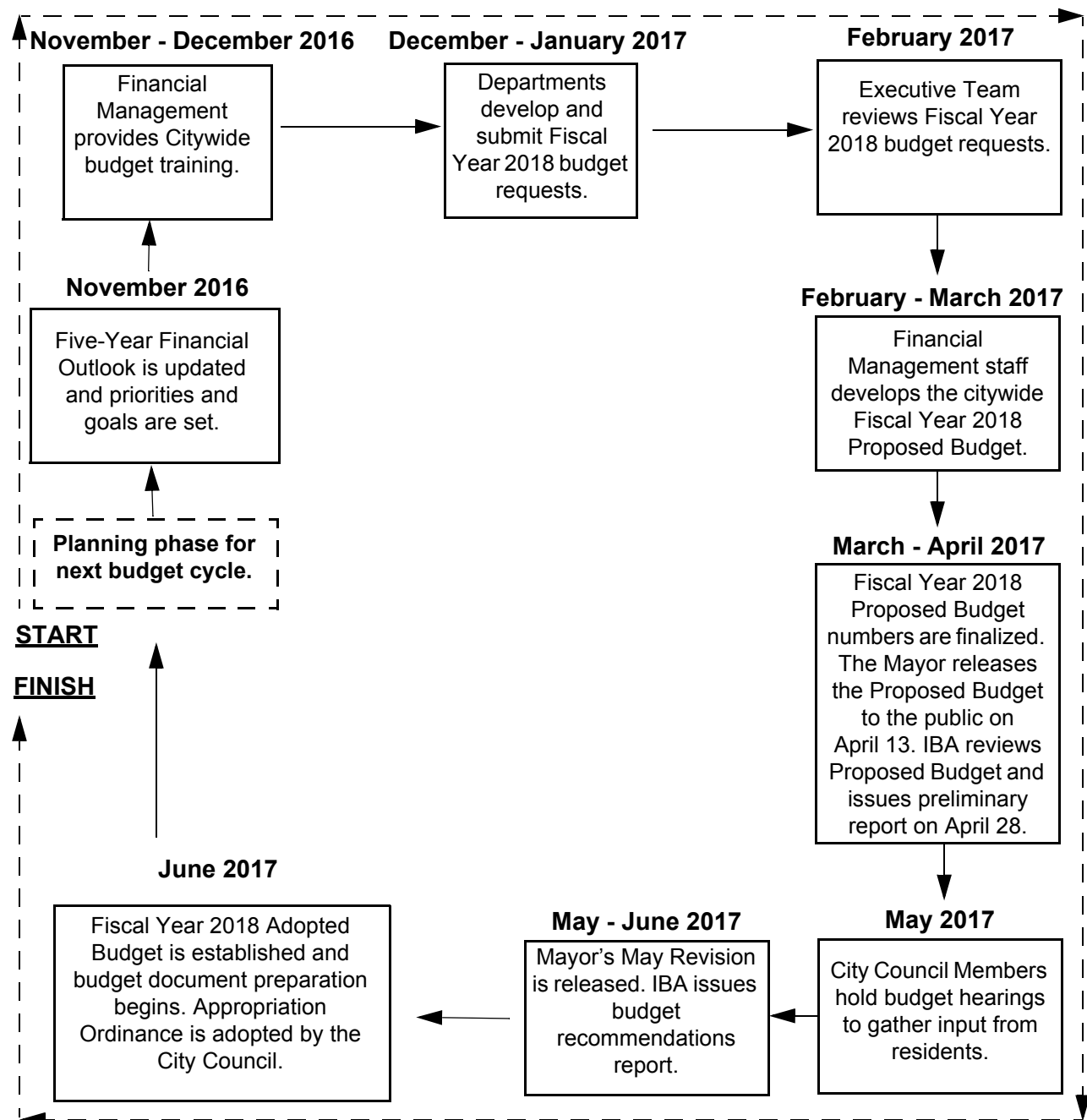
The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2018. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2016: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2018 through 2022 was released on November 9, 2016 and served as the framework for the development of the Fiscal Year 2018 Proposed Budget by incorporating a variety of economic assumptions, as well as identifying critical strategic expenditures and potential actions to mitigate the shortfall that was projected.

November - December 2016: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2018 Proposed Budget.

December 2016 - January 2017: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2017: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies and strategic goals.

February - March 2017: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Process

March - April 2017: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2018 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2018 Proposed Budget to the public on April 13, 2017 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (14)]. The Mayor will present the Proposed Budget to the City Council on April 17, 2017. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2018 Proposed Budget and is anticipated to issue a preliminary report on April 28, 2017.

Budget Review

May 2017: City Council Budget Hearings

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2018 Proposed Budget.

May - June 2017: Mayor's/IBA Recommended Revision Reports

On May 16, 2017, the Mayor's May Revision to the Fiscal Year 2018 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2017 year-end revenue and expenditure projections. On June 1, 2017, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2018 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2017: Adopted Budget

On May 18, 2017, the City Council is scheduled to hold the first public hearing on the Fiscal Year 2018 Proposed Budget. The final modifications to the budget will be presented to the City Council during the second public hearing on June 5, 2017. The Mayor's veto period will begin on June 7, 2017 and end on June 13, 2017.

June 2017: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2018 budget will be implemented. Once these changes are made, the Fiscal Year 2018 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2018 Proposed Budget by fund and department.

Budget Process

June 2017: Appropriation Ordinance

On June 21, 2017, the Fiscal Year 2018 Appropriation Ordinance is scheduled to be presented to the Budget and Government Efficiency Committee. On June 26, 2017, the Appropriation Ordinance will be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2018 Adopted Budget into law.

FISCAL YEAR **2018**

Citywide Budget Overview



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Citywide Budget Overview

The City of San Diego's Fiscal Year 2018 Proposed Budget of \$3.57 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

Table 1 shows the change in expenditures from Fiscal Year 2016 to Fiscal Year 2018 by fund type/program.

Table 1: Total City Expenditure Changes Fiscal Years 2016 - 2018 by Fund Type/Program

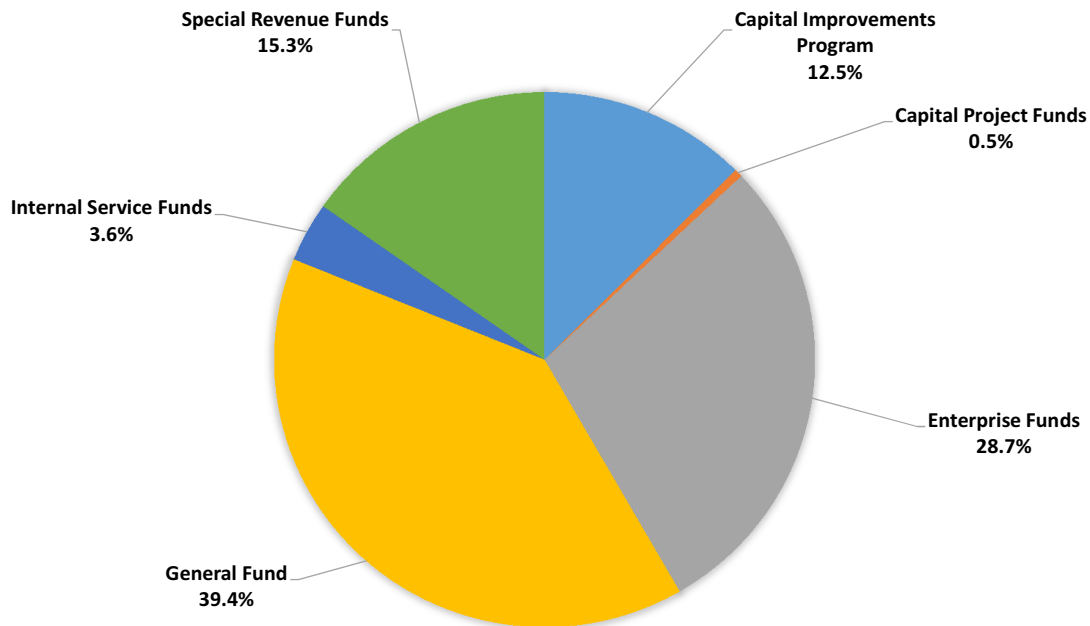
Fund Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,408,838,014	\$ 70,856,627	5.3%
Special Revenue Funds	438,345,075	506,907,275	545,657,020	38,749,745	7.6%
Capital Project Funds	13,819,481	13,266,509	17,271,372	4,004,863	30.2%
Enterprise Funds	876,370,169	990,795,000	1,025,769,207	34,974,207	3.5%
Internal Service Funds	104,544,279	117,863,607	128,692,982	10,829,375	9.2%
Capital Improvements Program	398,298,994	420,996,485	445,434,111	24,437,626	5.8%
Total	\$ 3,137,991,274	\$ 3,387,810,263	\$ 3,571,662,705	\$ 183,852,442	5.4%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2018 Proposed Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2018 Proposed Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2016 to Fiscal Year 2018 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2016 - 2018 by Fund Type

Fund Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212	\$ 70,604,632	5.3%
Special Revenue Funds	491,931,686	501,370,551	530,947,772	29,577,221	5.9%
Capital Project Funds	56,135,740	32,297,000	32,473,000	176,000	0.5%
Enterprise Funds	1,036,833,339	1,128,850,828	1,260,374,403	131,523,575	11.7%
Internal Service Funds	104,129,196	110,909,376	111,994,407	1,085,031	1.0%
Total¹	\$ 2,978,847,081	\$ 3,103,389,335	\$ 3,336,355,794	\$ 232,966,459	7.5%

¹Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police/fire protection and life safety), park and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2018 Proposed Budget reflects General Fund expenditures totaling \$1.41 billion, which is an increase of \$70.9 million or 5.3 percent from the Fiscal Year 2017 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2018 Proposed Budget for Capital Project Funds is \$17.3 million, which is an increase of \$4.0 million or 30.2 percent from the Fiscal Year 2017 Adopted Budget. This increase is primarily due to an increase in debt service payments for deferred capital bonds in the Capital Outlay Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2018 Proposed Budget for Special Revenue Funds is \$545.7 million, representing an increase of \$38.7 million or 7.6 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$18.1 million in the newly created Infrastructure Fund as a result of implementing Charter Section 77.1;
- \$7.2 million in the Engineering & Capital Projects Fund to support the CIP;
- \$3.3 million in the Successor Agency Administration and Project - CivicSD Fund to reflect Successor Agency activities performed by Civic San Diego;
- \$2.7 million in the General Plan Maintenance Fund to support Community Plan Updates;
- \$2.3 million in Prop 42 Replacement - Transportation Relief Fund to support slurry seal maintenance;
- \$1.8 million in the Concourse and Parking Garages Operating Fund related to a transfer of fund balance to the General Fund; and
- Reduction of \$4.7 million in the Transient Occupancy Tax Fund related to the Penny for the Arts allocation.

Citywide Budget Overview

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2018 Proposed Budget for all Enterprise Funds is \$1.03 billion, representing an increase of \$35 million or 3.5 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$5.5 million for water purchases from the San Diego County Water Authority in the Water Utility Operating Fund;
- \$5.3 million for programmatic wastewater pipeline condition assessments in the Water and Sewer Funds;
- \$4.1 million in the Development Services Fund for the reimbursement to the General Fund for the use of the 101 Ash Street building;
- \$3.4 million in the Water Utility Operating Fund for the reimbursement of reclaimed water revenues to the Metropolitan Utility Fund;
- \$1.6 million in the Development Services Fund related to a penalty from the Regional Water Quality Control Board;
- \$1.5 million in the Refuse Disposal Fund for the replacement of the HVAC system at the Ridgehaven facility; and
- \$1.3 million in the Recycling Fund for the purchase of greenery and recycling collection vehicles.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2018 Proposed Budget for Internal Service Funds totals \$128.7 million, which is a net increase of \$10.8 million or 9.2 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$7.0 million in the Fleet Services Operating Fund for rent, building modifications, and tenant improvements for a new fire fleet repair facility;
- \$5.3 million in the Fleet Services Replacement Fund for planned replacement of the City's fleet;
- Reduction of \$3.4 million in the Central Stores Fund as a result of water meter purchases occurring in the Water Fund; and
- Reduction of \$2.0 million in the Fleet Services Operating Fund to reflect revised gasoline and other motor fuel costs.

Citywide Budget Overview

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2018 Proposed CIP Budget totals \$445.4 million. This is an increase of \$24.4 million, or 5.8 percent, from the Fiscal Year 2017 Adopted CIP Budget of \$421.0 million, primarily due to an increase in Public Utilities Department Enterprise Fund projects for Pure Water.



The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2018, a total of \$316.5 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2018 Proposed Budget. Anticipated funding includes a variety of funding such as lease revenue bonds, water revenue bonds, donations, grants, developer funding, and Facilities Benefit Assessments. As anticipated sources of funds are received, a separate Council action will be brought forward to appropriate any anticipated funding during Fiscal Year 2018.

Citywide Reorganization/Restructuring



The Fiscal Year 2018 Proposed Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2018 Proposed Budget.

Human Resources Functions Consolidation

Human resources functions performed in the Library, Fire-Rescue, Public Works, and Public Utilities Department have been transferred to the Human Resources Department. These functions have been centralized to improve services provided to all departments.

Successor Agency Administration and Project - CivicSD Fund

Successor Agency Administration and Project - Civic SD Fund is a new fund in Economic Development to improve budgeting and oversight of Successor Agency activities performed by Civic San Diego on behalf of the City.

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General Plan Maintenance Fund

General Plan Maintenance Fund is a new fund in the Planning Department to support the budgeting and monitoring of long-range planning, General Plan amendments, and Community Plan Updates.

Summary of the Fiscal Year 2018 Proposed General Fund Budget

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which identified a projected revenue shortfall of \$36.9 million in Fiscal Year 2018. Consistent with the Outlook, the Fiscal Year 2018 Proposed Budget reflects expenditures outpacing revenue growth, primarily due to increases in the City's Actuarially Determined Contribution (ADC) to the pension system, a new Charter Section 77.1 requirement to dedicate certain revenue sources for a newly created Infrastructure Fund, and funding for the addition of critical strategic expenditures. These General Fund expenditure obligations are mitigated through the use of the Pension Payment Stabilization Reserve for the intended purpose, available excess reserves, operating budget reduction proposals, and the use of Excess Equity. Each of these adjustments are described in detail below.

Actuarially Determined Contribution (ADC)

On September 9, 2016, the SDCERS Board of Administration (Board) approved a 2010-2015 Study of Plan Experience (Study) prepared by Cheiron. The Study involved historical analysis of pension plan assumptions, including economic assumptions (i.e., rate of investment return and salary inflation), and demographic assumptions (i.e., retirement and mortality rates). The SDCERS actuary made several recommendations to the Board regarding the new actuarial assumptions based on the Study. The most significant recommendation was to adopt updated public sector mortality tables and a new method to project mortality which increased the City's plan unfunded actuarial accrued liability (UAAL) by \$444.3 million (Citywide).

Economic assumptions recommended in the Study include maintaining the discount rate of 7.0 percent approved by the Board in 2015, a wage inflation rate of 3.05 percent, with the wage inflation assumption of 0.0 percent for Fiscal Year 2015 through Fiscal Year 2018, and cost-of-living increases capped at 2.0 percent. Changes to actuarial demographic assumptions recommended in the study were related to fewer retirements, terminations, and disabilities based on the observed experience of plan participants.

The Study provided several options to the Board to incorporate the new mortality assumptions. The Board approved all actuarial assumption changes in the study, including the new mortality tables and mortality projection method, but did not approve a "phased-in" approach to smooth the related increases to the ADC.

Cheiron prepared the June 30, 2016 Actuarial Valuation Report, incorporating the Board approved actuarial assumptions. This report produced the City's ADC for Fiscal Year 2018. The pension payment for Fiscal Year 2018 is \$324.5 million, representing an increase of \$63.4 million from the Fiscal Year 2017 Adopted Budget. While the General Fund portion is \$236.4 million, an increase of \$45.2 million from Fiscal Year 2017 Adopted Budget. The components contributing to the increase in the pension payment for the General Fund are estimated below:

- New Demographic Assumptions (Mortality changes): \$30.2 million
- Investment Loss: \$6.5 million
- Discount Rate and Inflation Rate Reduction: \$4.8 million
- Liability Experience Loss: \$3.7 million

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This unanticipated increase in the General Fund's pension payment is partially mitigated through the use of \$16.0 million of the Pension Payment Stabilization Reserve. The use of the Pension Payment Stabilization Reserve funds is described later in this section.

Infrastructure Fund (Charter Section 77.1)

On June 7, 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, inflated annually by the lesser of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – Through Fiscal Year 2042, the amount of pension cost reduced in any year compared to the base year of 2016

Based on in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2018 is the Major Revenues Increment. The Fiscal Year 2018 Proposed Budget for the Infrastructure Fund totals \$18.1 million based on the following Major Revenues Increment calculation:

- Property Tax: \$13.6 million
- Transient Occupancy Tax: \$4.3 million
- Franchise Fees: \$0.2 million

The proposed uses for the \$18.1 million are:

- \$15.3 million for slurry seal maintenance;
- \$1.5 million for the modernization of four elevators in the parking garage of the City Concourse; and
- \$1.2 million for the construction of the Compressed Natural Gas (CNG) fueling station for the City's refuse collection fleet.

Critical Strategic Expenditures

While the pension payment and funding for the Infrastructure Fund transfer are the largest expenditure increases in the General Fund, the Fiscal Year 2018 Proposed Budget includes funding for other critical strategic expenditures. Most notably, these expenditures include fully funding reserves to policy target levels, staffing for new facilities in both Fire-Rescue and Park & Recreation Departments, increased compensation for 911 dispatchers, as well as funding for a parks master plan and affordable housing initiatives. Additionally, the Proposed Budget includes funding for a special election for a proposed ballot measure to increase transient occupancy tax in support of contiguous Phase III Convention Center expansion, initiatives to reduce homelessness, and street and road repairs. All critical strategic expenditures are detailed in the General Fund Expenditures Section of this Volume.

In order to support these new General Fund expenditures, several fiscal actions were implemented as part of Fiscal Year 2018 Proposed Budget. These fiscal actions include the use of the Pension

Citywide Budget Overview

Payment Stabilization Reserve for the intended purpose, excess Workers' Compensation and Long-Term Disability Fund Reserves, operating budget reductions, and unrestricted fund balance. These fiscal actions allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget in accordance with the Budget Policy.

Fiscal Actions

Pension Payment Stabilization Reserve

In Fiscal Year 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20), establishing a Pension Payment Stabilization Reserve to minimize impacts to service levels when the City incurs unanticipated increases in pension payments from market volatility, changes in actuarial assumptions, or other actuarial losses. The Fiscal Year 2018 Proposed Budget for the General Fund includes the use of one-time funding of \$16.0 million from the Pension Payment Stabilization Reserve to offset the increase in the pension payment.

Per the City's Reserve Policy, use of the Pension Payment Stabilization Reserve requires the Mayor to prepare a plan to replenish the balance to policy levels no later than one year from the use of the reserve. The Fiscal Year 2019-2023 Five-Year Financial Outlook, scheduled to be released in November 2017, will include a plan for the replenishment of the Pension Payment Stabilization Reserve in compliance with the City's Reserve Policy.

Excess Reserves and Reserve Policy Updates

Workers' Compensation Reserve

In February 2016, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. This is equivalent to approximately one year of workers' compensation operating expenses and brings the reserve to a level proportionate to operating risks.

As a result of this amendment, the excess Workers' Compensation Reserve is \$19.7 million for the General Fund. The Fiscal Year 2018 Proposed Budget recommends the use of excess workers' compensation reserves of \$14.1 million as follows:

- \$7.0 million to fully fund the General Fund Reserve to policy target levels
- \$3.1 million to fully fund the Public Liability Fund Reserve to policy target levels
- \$4.0 million reduction in workers' compensation operating expenses

The remaining excess workers' compensation reserves of \$5.6 million will be used on a recurring basis to support workers' compensation operating expenses through Fiscal Year 2020.

Long-Term Disability Reserve

The Long-Term Disability Fund reserve provides non-industrially disabled City employees with income and flexible benefits coverage. The Fiscal Year 2017 ending reserve balance is projected to be \$17.4 million, exceeding the policy target of \$11.0 million, which is the current three year average of the annual actuarial liability. Of the \$6.4 million excess reserves, \$4.0 million is anticipated to support funding for the death and disability benefit that is being negotiated with the City's recognized employee organizations.

The Fiscal Year 2018 Proposed Budget includes use of the excess reserves in the Long-Term Disability Fund through the reduction of \$2.1 million in long-term disability operating expenses, of which \$1.4 million is the General Fund.

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General Fund Reserve Policy

In February 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to extend the funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve from Fiscal Year 2021 to Fiscal Year 2025. As a result of these amendments, the Fiscal Year 2018 Proposed Budget General Fund reserve contribution is \$7.0 million, a reduction of \$2.3 million from previously estimated General Fund reserve contributions. This contribution is funded by other excess reserves in the Fiscal Year 2018 Proposed Budget, as discussed above.

Budget Reduction Proposals

As part of the Fiscal Year 2018 Proposed Budget development process, General Fund departments were required to submit budget reduction proposals equating to 3.5 percent of the department's Fiscal Year 2017 Adopted Budget. Approximately, \$40.3 million of budget reduction proposals were submitted and reviewed by management to ensure the overall impact to service levels provided to residents would be minimal.

The Fiscal Year 2018 Proposed Budget includes \$22.3 million of ongoing operating expenditure reductions, which includes the elimination of 59.13 FTE positions. The budget reduction proposals identified in the Fiscal Year 2018 Proposed Budget are focused on efficiencies and minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget. **Table 3** provides the total budget reduction proposals by department included in the Fiscal Year 2018 Proposed Budget.

Table 3: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2018 Proposed Budget
City Attorney	6.37	\$ 930,708
City Auditor	-	\$ 110,191
City Clerk	-	\$ 20,000
City Comptroller	3.00	\$ 302,693
City Treasurer	1.00	\$ 155,728
Citywide Program Expenditures	-	\$ 1,150,000
Communications	2.50	\$ 168,277
Debt Management	-	\$ 12,717
Department of Information Technology	-	\$ 17,500
Development Services	3.00	\$ 491,718
Economic Development	-	\$ 525,264
Environmental Services	-	\$ 1,407,434
Financial Management	1.00	\$ 152,468
Fire-Rescue	-	\$ 3,780,331
Human Resources	1.00	\$ 137,546
Infrastructure/Public works	-	\$ 2,350

Citywide Budget Overview

Table 3: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2018 Proposed Budget
Internal Operations	-	\$ 34,776
Library	20.26	\$ 1,449,382
Office of Homeland Security	1.00	\$ 188,020
Office of the Assistant COO	-	\$ 68,108
Office of the Chief Financial Officer	-	\$ 20,547
Office of the Chief Operating Officer	-	\$ 16,000
Office of the Mayor	1.00	\$ 187,221
Park & Recreation	7.00	\$ 1,487,450
Performance & Analytics	-	\$ 130,000
Personnel	1.00	\$ 70,943
Planning	1.00	\$ 54,962
Police	-	\$ 3,530,000
Public Utilities	-	\$ 90,204
Public Works - Contracts	-	\$ 80,595,
Public Works - General Services	5.00	\$ 845,997
Purchasing & Contracting	3.00	\$ 230,473
Real Estate Assets	2.00	\$ 297,119
Transportation & Storm Water	-	\$ 4,150,051
Total General Fund	59.13	\$ 22,296,773

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

Excess Equity (Unassigned Fund Balance)

Excess Equity is unassigned fund balance that is not otherwise designated as General Fund Reserves and is available for appropriation. Consistent with the City's Budget Policy on uses of one-time revenues, Excess Equity is appropriated for one-time expenditures.

Based on the Fiscal Year 2017 Mid-Year Budget Monitoring Report, the estimated available Excess Equity at year-end is projected to be \$11.0 million. The Fiscal Year 2018 budgeted use of Excess Equity to fund one-time expenditures in the General Fund is \$8.3 million.

Additional Fiscal Actions

In addition to the fiscal actions detailed above, the Fiscal Year 2018 Proposed Budget includes the following adjustments to ensure the City maintains a balanced budget:

- \$4.0 million reallocation of the General Fund deferred capital bond (DC2A) debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund;

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- \$4.7 million increase in Transient Occupancy Tax (TOT) reimbursable revenue to the General Fund as a result of a decrease in the Penny for the Arts allocation from 7 percent to 4.5 percent of total TOT revenue; and
- \$4.8 million increase in TOT reimbursable revenue to the General Fund as a result of the use of Chargers lease termination fee for the Fiscal Year 2018 Qualcomm Stadium debt service payment on outstanding stadium bonds.

The Chargers lease termination fee of \$12.6 million received by the City on February 1, 2017 has been deposited in the Qualcomm Stadium Operating Fund. The Fiscal Year 2018 Proposed Budget includes the use of available fund balance to pay for the debt service payment of \$4.8 million, leaving \$10.9 million in fund balance in the Qualcomm Stadium Operating Fund for debt service payments through Fiscal Year 2020.

Proactively establishing the Pension Payment Stabilization Reserve, implementing best practices to better align reserve levels in risk management funds, and proposing budget reductions with minimal service level impacts, have made it possible for the City to present a structurally balanced budget which uses ongoing revenues to pay ongoing expenditures and minimizes the overall impact to City services.

Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the Fiscal Year 2018 Proposed Budget development process, non-general fund departments which impact the General Fund were required to submit budget reduction proposals. The non-general fund budget reduction proposals which impact the General Fund are as follows:

Transient Occupancy Tax (TOT) Fund - Penny for the Arts

The Fiscal Year 2018 Proposed Budget includes the reduction of \$4.7 million for the Penny for the Arts. With this reduction, the Penny for the Arts allocation of TOT revenue is reduced from 7 percent to 4.5 percent. The Penny for the Arts allocation for Fiscal Year 2018 totals \$10.4 million, which remains above Fiscal Year 2015 funding levels. The Penny for the Arts Blueprint allocates funding for the Organizational Support Program (OSP), Creative Communities San Diego (CCSD) program, the Public Art Fund, and the Commission for Arts & Culture Department budget. The Commission for Arts & Culture advises on the administration of the Department budget and reviews and provides recommendations as to how to distribute the proposed Penny for the Arts funding amongst these programs. The reduction in Penny for the Arts allows the City to increase ongoing funding for General Fund reimbursable expenditures for safety and maintenance of visitor related facilities within the Park and Recreation and Fire-Rescue Department.

Information Technology Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$1.5 million in the Information Technology Fund by delaying non-critical software enhancements and investment projects. The most notable delays are ServiceNow project portfolio management software, New Relic performance monitoring software, and Bill of IT expense management tool.

OneSD Support Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$2.9 million in the OneSD Support Fund as a result of delaying non-critical enterprise software enhancements and investment projects. The most notable delays are SuccessFactors enhancement, Enterprise Resource Planning consulting services, and Open Text document management tool.

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Wireless Communications Technology Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$113,423 in the Wireless Communications Technology Fund. This decrease will reduce the purchase of non-essential supplies and maintenance services. This reduction is not expected to significantly impact the Fund's operations or service levels.

Fleet Services Operating Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$1.9 million in expenditures and 2.00 FTE positions. These decreases are associated with operational efficiencies identified in the Fund related to purchase of auto parts, contractual expenditures, fuel additives, automotive oil, and the rental and maintenance of vehicles.

Transient Occupancy Tax Fund - Special Events and Filming

The Fiscal Year 2018 Proposed Budget includes the reduction of \$49,909 related to film marketing in the Special Events & Filming Department. This reduces the Department's advertisement budget but does not impact the ability to provide permitting or core services for the filming program.

PETCO Park Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$7,454 for office supplies and security services based on prior year's actuals.

Energy Conservation Program Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of \$116,644 for energy conservation contracts and consultants, energy efficient equipment, and legal and engineering services.

Risk Management Administration Fund

The Fiscal Year 2018 Proposed Budget includes the reduction of 3.00 FTE positions and total expenditures of \$243,249 in the Risk Management Administration Fund as a result of the departmental reorganization of position classifications, as well as a reduction to administrative support and in the frequency of ergonomic studies.

Enterprise Fund Budget Reduction Proposals

As part of the Fiscal Year 2018 Proposed Budget development process, certain enterprise funds were required to submit budget reduction proposals. The enterprise funds budget reduction proposals are as follows:

Sewer Funds

The Fiscal Year 2018 Proposed Budget includes an expenditure reduction of \$8.6 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. The budget reduction proposals for the Fiscal Year 2018 Proposed Budget, as outlined below, are 3.5 percent of the Fiscal Year 2017 Adopted Budget, excluding debt service payments.

The contributors to this net expenditure decrease include the reduction of:

- \$3.0 million for payments to Wastewater Participating Agencies (PAs) for revenue sharing and reimbursement agreements;
- \$2.5 million for environmental restoration projects;
- \$2.3 million for contracts, for certain facility related expenditures that can be deferred based on current condition assessments;

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- \$774,869 in the capital equipment, repair and maintenance budget for the Wastewater Treatment and Environmental Monitoring Divisions; and
- \$105,250 for Infrastructure Asset Management training.

Water Utility Operating Fund

The Fiscal Year 2018 Proposed Budget includes an expenditure reduction of \$7.2 million in the Water Utility Operating Fund. The budget reduction proposals for the Fiscal Year 2018 Proposed Budget, as outlined below, are 3.5 percent of the Fiscal Year 2017 Adopted Budget, excluding water purchases and debt service payments.

The contributors to this net expenditure decrease include the reduction of:

- \$3.5 million in payment for the Sweetwater Water Authority desalination plant;
- \$2.1 million in machinery, equipment, and vehicle rentals and purchases;
- \$1.4 million in contracts for training, outreach activities, and resource planning; and
- \$236,777 in IT projects for transition from GE Small World to ESRI.

Implementation of the Climate Action Plan

In December 2015, City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline.

The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations.

San Diego's CAP is considered a national model. As a City, we are breaking new ground in policies, programs, and methodologies to implement the plan. The Fiscal Year 2018 Proposed Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making. **Table 4** is a summary of funding across City departments that support the five strategic areas of the CAP. The funding amounts represent new resources included in the Fiscal Year 2018 Proposed Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations).

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Table 4: Funding Across City Departments

Climate Action Plan Fiscal Year 2018 Proposed Budget	
Strategy 1 - Energy & Water Efficient Buildings	\$ 27,521,444
Strategy 2 - Clean & Renewable Energy	1,288,315
Strategy 3 - Bicycling, Walking, Transit & Land Use	10,121,703
Strategy 4 - Zero Waste	10,719,998
Strategy 5 - Climate Resiliency	78,342,551
Overarching Implementation	90,320
Total	\$ 128,084,330

Citywide Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes a total of \$783.6 million for salaries and wages, and \$618.5 million for fringe expenditures, resulting in a total budget of \$1.4 billion in personnel expenditures citywide. **Table 5** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 5: Fiscal Year 2018 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Fringe Benefits	Budgeted Personnel Expenses
General Fund	7,520.44	\$ 546,422,751	\$ 438,183,972	\$ 984,606,723
Special Revenue Funds	987.66	67,932,397	48,189,902	116,122,299
Enterprise Funds	2,500.35	145,075,047	112,678,022	257,753,069
Internal Service Funds	340.58	19,148,658	15,734,348	34,883,006
Other Funds ¹	63.00	4,971,421	3,690,461	8,661,882
Total	11,412.03	\$ 783,550,274	\$ 618,476,705	\$ 1,402,026,979

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions.

Total City Personnel

The Fiscal Year 2018 Proposed Budget includes a total of 11,412.03 FTE positions with 7,520.44 or 65.9 percent of these positions budgeted within the General Fund. **Table 6** presents the change in positions from Fiscal Year 2017 to Fiscal Year 2018.

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Table 6: Total City FTE Position Changes Fiscal Year 2017 - 2018

Fund Type	FY 2017 Adopted Budget	Additions	Reductions	Reorganizations	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	7,530.69	69.41	(83.11)	3.45	7,520.44	(10.25)	(0.1%)
Special Revenue Funds ¹	925.05	81.00	(16.39)	(2.00)	987.66	62.61	6.8%
Enterprise Funds	2,481.79	21.69	(1.68)	(1.45)	2,500.35	18.56	0.7%
Internal Service Funds	344.58	12.00	(16.00)	-	340.58	(4.00)	(1.2%)
Other Funds ²	63.00	-	-	-	63.00	-	0.0%
TOTAL	11,345.11	184.10	(117.18)	(0.00)	11,412.03	66.92	0.6%

¹Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to *Attachment A - Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Table 7 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.7 percent of General Fund positions and 44.7 percent of all City positions.

Table 7: Fiscal Year 2018 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,660.52	779.30	1,503.89	135.23	37.00	5,115.94
IAFF LOCAL 145	929.00	9.00	-	-	-	938.00
AFSCME LOCAL 127	1,011.33	70.00	838.85	162.00	-	2,082.18
POA	2,033.35	-	-	-	-	2,033.35
Teamsters Local 911	165.51	-	-	-	-	165.51
DCAA	148.06	-	-	-	-	148.06
Classified / Unrepresented	143.74	38.35	75.59	20.00	7.00	284.68
Unclassified / Unrepresented	417.93	91.01	82.02	23.35	19.00	633.31
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,520.44	987.66	2,500.35	340.58	63.00	11,412.03

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Salaries and Wages

The Fiscal Year 2018 Proposed Budget includes \$783.6 million in budgeted salaries and wages, with \$546.4 million or 69.7 percent budgeted in the General Fund. **Table 8** displays the Fiscal Year 2018 Proposed Budget for salaries and wages by fund type.

Table 8: Fiscal Year 2018 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 493,808,661	\$ 69,554,776	\$ 141,423,533	\$ 19,344,738	\$ 4,977,549	\$ 729,109,257
Vacancy Savings	(26,699,510)	(3,429,119)	(10,491,812)	(705,347)	-	(41,325,788)
Salary Savings	(1,790,306)	(215,563)	(534,910)	(26,652)	(8,506)	(2,575,937)
Vacation Pay in Lieu	7,307,642	32,000	514,200	4,000	-	7,857,842
Termination Pay/ Annual Leave	2,396,178	109,186	356,608	-	-	2,861,972
Hourly Wages	13,025,916	382,794	1,979,980	41,104	2,378	15,432,172
Overtime	58,374,170	1,498,323	11,827,448	490,815	-	72,190,756
TOTAL	\$ 546,422,751	\$ 67,932,397	\$ 145,075,047	\$ 19,148,658	\$ 4,971,421	\$ 783,550,274

¹Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions.

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2018 Proposed Budget includes \$244,201 in the General Fund and \$291,658 citywide for Hourly Sick Leave (A.B. 1522), these amounts are based on projected expenditures in Fiscal Year 2017.

On June 7, 2016, the City of San Diego voters approved the Earned Sick Leave and Minimum Wage Ordinance. As of January 1, 2017, employees who perform at least two (2) hours of work in one work week (per calendar year) within the geographic boundaries of the City of San Diego must be paid wages of not less than \$11.50 per hour for all hours worked within the City's geographic boundaries. In addition, all employers must provide paid earned sick leave to each employee (including temporary and part-time employees) beginning on July 11, 2016. The earned sick leave requirements set forth in San Diego's Earned Sick Leave and Minimum Wage Ordinance, San Diego Municipal Code Chapter 3, Article 9, Division 1, applies to adult and minor employees who work two (2) or more hours in one workweek (per calendar year) within the City's geographic boundaries.

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2018 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City

Citywide Budget Overview

does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor Fiscal Year 2018 personnel expenditures to available allocated appropriations. The Fiscal Year 2018 vacancy savings is \$41.3 million, representing a decrease of \$2.1 million or 4.8 percent from the Fiscal Year 2017 Adopted Budget. This decrease is primarily due to projected full staffing of firefighter positions in the Fire-Rescue Department and based on historical expenditure levels.

Table 9 displays the changes in budgeted vacancy savings from Fiscal Year 2016 to Fiscal Year 2018.

Table 9: Budgeted Vacancy Savings Fiscal Year 2016 - 2018

Departments/Funds	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Proposed Budget
City Attorney	\$ 772,927	\$ 775,166	\$ 602,112
City Clerk	32,968	32,968	74,797
City Comptroller	172,785	236,278	93,745
City Treasurer	173,722	187,491	211,286
Communications	54,059	54,059	87,028
Debt Management	-	-	54,059
Development Services	155,355	202,655	141,773
Economic Development	108,118	109,346	254,634
Environmental Services	159,905	338,964	332,592
Financial Management	59,467	59,467	65,291
Fire-Rescue	4,684,562	7,327,282	3,398,859
Library	672,721	787,452	541,547
Office of Homeland Security	-	-	59,363
Park & Recreation	1,007,337	974,299	970,217
Performance & Analytics	-	109,855	-
Personnel	59,114	53,893	53,893
Planning	159,578	146,079	153,588
Police	11,522,051	16,388,811	16,860,629
Public Works - Contracts	36,962	57,866	57,866
Public Works - General Services	254,945	314,580	466,648
Purchasing & Contracting	108,118	134,659	157,019
Real Estate Assets	31,491	66,768	54,059

Citywide Budget Overview

Table 9: Budgeted Vacancy Savings Fiscal Year 2016 - 2018

Departments/Funds	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Transportation & Storm Water	1,248,168	2,052,197	2,008,505
Total General Fund	\$ 21,474,353	\$ 30,410,135	\$ 26,699,510
Airports Fund	\$ 34,944	\$ 33,322	\$ 59,363
Central Stores Fund	34,611	29,931	30,056
City Employee's Retirement System Fund	341,182	-	-
Development Services Fund	4,067,601	4,551,001	3,534,927
Energy Conservation Program Fund	18,013	-	31,491
Engineering & Capital Projects Fund	1,779,822	2,051,733	2,998,684
Facilities Financing Fund	31,491	-	50,003
Fleet Services Operating Fund	-	-	325,185
Golf Course Fund	88,265	132,652	163,528
Information Technology Fund	126,131	109,855	80,454
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District MAD Management Fund	51,459	59,363	-
Metropolitan Sewer Utility Fund	1,409,955	1,251,724	1,546,641
Municipal Sewer Revenue Fund	1,056,351	1,063,422	1,583,690
OneSD Support Fund	695,334	219,855	80,454
Parking Meter Operations Fund	41,330	41,330	41,330
QUALCOMM Stadium Operations Fund	80,454	109,855	59,363
Recycling Fund	224,210	304,572	369,700
Refuse Disposal Fund	324,624	289,208	382,729
Risk Management Administration Fund	347,110	321,859	318,615
Water Utility Operating Fund	2,006,445	2,263,691	2,851,234
Wireless Communications Technology Fund	112,715	97,053	58,157
Total Non-General Fund	\$ 12,932,721	\$ 12,991,100	\$ 14,626,278
Total	\$ 34,407,074	\$ 43,401,235	\$ 41,325,788

Citywide Budget Overview

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE position count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$426.1 million or 68.9 percent of budgeted fringe in Fiscal Year 2018. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 10 displays the citywide fringe allocation which totals \$618.5 million for Fiscal Year 2018, of which \$438.2 million or 70.8 percent is budgeted in the General Fund.

Table 10: Fiscal Year 2018 Proposed Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 236,379,861	\$ 23,901,708	\$ 55,076,000	\$ 7,247,248	\$ 1,895,606	\$ 324,500,423
Retiree Health/Other Post-Employment Benefits	40,879,693	5,509,586	13,519,935	1,939,615	378,315	62,227,144
Employee Offset Savings	6,027,357	409,747	694,506	77,677	59,463	7,268,750
Retirement DROP	1,785,445	197,942	544,761	64,443	5,114	2,597,705
Workers' Compensation	22,350,227	828,488	3,736,701	700,668	51,058	27,667,142
Long-Term Disability	-	-	-	-	-	
Flexible Benefits	96,529,869	11,049,499	26,325,790	3,855,675	812,924	138,573,757
Supplemental Pension Savings Plan	18,439,929	4,186,584	8,273,947	1,202,934	334,976	32,438,370
Retirement 401 Plan	212,743	55,836	81,350	11,414	4,152	365,495
Retiree Medical Trust	784,606	77,642	97,912	17,265	5,776	983,201
Risk Management Administration	6,889,278	928,510	2,278,723	326,876	63,756	10,487,143
Medicare	7,093,542	929,482	1,814,690	258,154	70,437	10,166,305
Unemployment Insurance	811,422	114,878	233,707	32,379	8,884	1,201,270
Fund Type Totals	\$ 438,183,972	\$ 48,189,902	\$ 112,678,022	\$ 15,734,348	\$ 3,690,461	\$ 618,476,705

¹Other Funds reflects San Diego City Employees' Retirement System (SDCERS) FTE positions.

Citywide Budget Overview

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2018 is budgeted at \$327.9 million and is described below:

- The SDCERS Actuarially Determined Contribution (ADC) for Fiscal Year 2018 is \$324.5 million, representing an increase of \$63.4 million from the Fiscal Year 2017 Adopted Budget. The factors that contributed to the change in the ADC include new demographic assumptions, which increased the ADC by \$42.4 million; investment experience loss, which increased the ADC by \$9.1 million; discount rate and inflation rate reduction, which increased the ADC by \$6.7 million; and liability experience loss, which increased the ADC by \$6.6 million. Approximately \$236.4 million or 72.8 percent of the ADC is budgeted in the General Fund.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 10**.
- \$1.9 million has been budgeted citywide (\$1.4 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 10**.

Retiree Health/Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2016 is approximately \$537.8 million and the Annual Required Contribution (ARC) for Fiscal Year 2018 was determined to be \$48.5 million.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB budget at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$62.2 million in Fiscal Year 2018 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$62.2 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Citywide Budget Overview

Employee Offset Savings (EOS)

The Fiscal Year 2018 Proposed Budget includes Employee Offset Savings of \$7.3 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.3 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2018 Proposed Budget for Retirement DROP contributions is \$2.6 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The Fiscal Year 2018 citywide contribution to the Workers' Compensation Fund increased by \$2.0 million from the Fiscal Year 2017 Adopted Budget due to a projected increase in operating expenses.

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. As a result of this amendment to the Reserve Policy, the excess Worker's Compensation Reserve available for use is \$24.1 million, of which \$4.6 million will be used to reduce workers' compensation operating expenses in Fiscal Year 2018. The remaining excess reserves will be used to continue the reduction in workers' compensation operating expenses through Fiscal Year 2020. The workers' compensation contribution in the Fiscal Year 2018 Proposed Budget is \$27.7 million.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Fiscal Year 2017 ending reserve balance is projected to be \$17.4 million, exceeding the policy goal of \$11.0 million, which is the current three year average of the annual actuarial liability. The Fiscal Year 2018 Proposed Budget includes the use of \$2.1 million in excess reserves from the Long-Term Disability (LTD) Fund to support LTD operating expenses.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2018 Proposed Budget for Flexible Benefits is \$138.6 million, representing an increase of \$16.6 million from the Fiscal Year 2017 Adopted Budget. This increase is a result of non-pensionable benefit increases outlined in the labor agreements between the City and its six Recognized Employee Organizations. This increase in flexible benefits includes \$10.7 million for the additional flexible benefit allotments for sworn officers with eight or more years of service in the Police

Citywide Budget Overview

Department as defined in the Memorandum of Understanding between the City of San Diego and the San Diego Police Officers Association approved in Fiscal Year 2016.

The City currently offers healthcare coverage to all of its full time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2018 Proposed Budget for SPSP is \$32.4 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2018 Proposed Budget for the City's contribution match is \$365,495, based on 595.34 FTE general members as of November 2016.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. In December 2015, the Public Employment Relations Board (PERB) issued a decision in favor of the City unions in an Unfair Practice Charge (UPC) filed by the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the Deputy City Attorneys Association of San Diego (DCAA), ruling that the City had violated the Meyers-Milias-Brown Act when it failed to meet and confer over the language of Proposition B. On April 11, 2017, the Fourth District Court of Appeals issued an opinion concluding the PERB erred when it applied agency principles to transform the Citizens Pension Reform Initiative (CPRI) from a citizen-sponsored initiative into a City sponsored initiative. By opining that the CPRI was a citizen-sponsored initiative, the City was not required to meet and confer and therefore did not violate the Meyers-Milias-Brown Act.

The Fiscal Year 2018 Proposed Budget for the City's Interim Defined Contribution Retirement Plan is \$15.3 million, which represents an increase of \$3.5 million over the Fiscal Year 2017 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan.

Citywide Budget Overview

Additionally, the Fiscal Year 2018 Proposed Budget includes \$854,615 in the SPSP-H account for hourly employees.

Retiree Medical Trust (RMT)

The Fiscal Year 2018 Proposed Budget for retiree health trust contributions is \$983,201. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2018 Proposed Budget for the City's contribution match to general members is \$415,277. In addition, \$567,924 is included in the Fiscal Year 2018 Proposed Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2018 Proposed Budget for Risk Management Administration is \$10.5 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2018 Proposed Budget for Medicare is \$10.2 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2018 Proposed Budget for Unemployment Insurance is \$1.2 million.

Recognized Employee Organization (REO) Agreements

The City Council has approved Memoranda of Understanding (MOU) with all six Recognized Employee Organizations (REO). The Deputy City Attorneys Association of San Diego (DCAA) Memorandum of Understanding (MOU) agreed to a term through Fiscal Year 2019. The San Diego Police Officers Association (POA), the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the California Teamsters Local 911 agreed to terms through Fiscal Year 2020. The Memoranda of Understanding (MOU) with all six Recognized Employee Organizations include non-pensionable compensation increases in Fiscal Year 2018 and pensionable compensation increases in Fiscal Years 2019 and 2020 in accordance with Proposition B passed by voters in July 2012.



Citywide Budget Overview

Additionally, in Fiscal Year 2017 Police Department 911 dispatchers received pensionable compensation increases that have been funded in Fiscal Year 2018 Proposed Budget.

In Fiscal Year 2018, represented employees will receive non-pensionable compensation increases consistent with terms in the approved MOU and with requirements set forth in the San Diego Charter section 70.2.

FISCAL YEAR **2018**
General Fund Revenues



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

General Fund Revenues

The Fiscal Year 2018 General Fund revenue budget is \$1.4 billion, which represents an increase of \$70.6 million or 5.3 percent from the Fiscal Year 2017 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2018 Proposed Budget for the General Fund revenues which fund essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source budgeted by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2018 General Fund Revenue Change illustrates the components of the projected \$70.6 million or 5.3 percent increase in General Fund revenues from the Fiscal Year 2017 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 71.7 percent of the City's General Fund revenue in the Fiscal Year 2018 Proposed Budget and are projected to increase by \$33.6 million or 3.5 percent from the Fiscal Year 2017 Adopted Budget.

Table 1: Fiscal Year 2018 General Fund Revenue Change

	Percent Change from FY 2017 Adopted Budget	Change (in millions)
Major Revenues	3.5%	\$ 33.6
Other Revenue Sources	10.3%	37.0
Total	5.3%	\$ 70.6

Table 2: Fiscal Year 2018 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2016 actual amounts, as well the Fiscal Year 2017 Adopted Budget.

Economic Environment

Property Tax

General Fund Transient
Occupancy Tax (TOT)

Franchise Fees

Property Transfer Tax

Licenses and Permits

Fines, Forfeitures, and
Penalties

Revenue from Money
and Property

- Rents and Concessions
- Interest Earnings

Revenue from Federal &
Other Agencies

Charges for Current
Services

Transfers In

Other Revenue

State of California
Budget Impacts

Annual Tax
Appropriations Limit
(Gann Limit)

General Fund Revenues

Table 2: Fiscal Year 2018 General Fund Revenues - \$1.40 Billion (in millions)

Revenue Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 471.3	\$ 502.0	\$ 530.5	\$ 28.5	5.7%	37.9%
Sales Tax	275.7	272.8	276.9	4.1	1.5%	19.8%
Transient Occupancy Tax	107.7	113.3	121.0	7.7	6.8%	8.6%
Franchise Fees	81.9	82.6	75.8	(6.8)	(8.2)%	5.4%
Property Transfer Tax	10.5	9.6	10.1	0.5	5.2%	0.7%
Licenses & Permits	24.9	23.9	21.7	(2.2)	(9.3)%	1.5%
Fines, Forfeitures, and Penalties	40.2	29.8	31.9	2.1	6.9%	2.3%
Revenue from Money and Property	53.6	55.1	57.8	2.6	4.8%	4.1%
Interest Earnings	0.7	0.6	0.7	0.1	14.0%	0.0%
Revenue from Federal & Other Agencies	8.2	8.1	4.5	(3.6)	(44.9)%	0.3%
Charges for Current Services	133.7	136.5	152.8	16.3	11.9%	10.9%
Transfers In	80.3	91.4	112.4	21.1	23.0%	8.0%
Other Revenue	10.1	4.3	4.6	0.3	6.6%	0.3%
Total	\$ 1,298.8	\$ 1,330.0	\$ 1,400.6	\$ 70.6	5.3%	100.0%

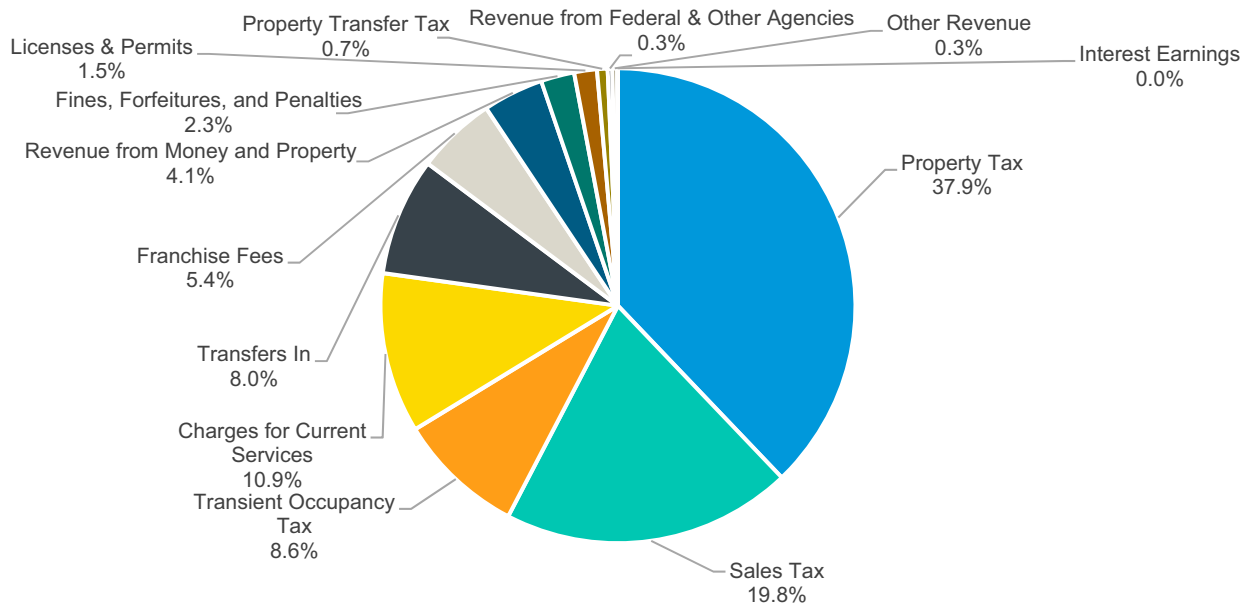
Beginning in Fiscal Year 2018, City Charter section 77.1 requires the deposit of major revenue increment into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements. The deposit of \$18.1 million to the Infrastructure Fund is calculated upon the following:

- Major revenue increment - For Fiscal Years 2018 through 2022, an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees.
- Sales tax increment - For Fiscal Years 2018 through 2042, an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lesser of the California Consumer Price Index (CCPI) or two percent.
- General Fund Pension Cost Reduction - For Fiscal Years 2018 through 2042 any amount of pension costs for any fiscal year that are less than the base year (FY 2016).

The major General Fund revenue projections included in the Fiscal Year 2018 Proposed Budget are based on Fiscal Year 2017 year-end projections and economic data through January 2017, the most recent information available at the time the proposed budget was developed. Changes in the local, state, and national economies can impact each of the General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2018 are outlined below. As such, the City maintains its strong financial position by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

General Fund Revenues

Figure 1: Fiscal Year 2018 General Fund Revenues - \$1.4 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2018 Proposed Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic factors with the corresponding softening in the year-over-year rate of growth.

Local economic indicators improved during Fiscal Year 2017; however the rate of improvement is lower than the prior year. Additionally, uncertainty exists with inflation, interest rates, and other pending federal policies that may affect these indicators in the future. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, the UCLA Anderson Forecast and Beacon Economics.

In comparison to the Fiscal Year 2017 Adopted Budget, the Fiscal Year 2018 Proposed Budget includes projected increases in three of the four General Fund major revenues - property tax, sales tax, and TOT - based on the continued, yet tempered, improvement in local economic indicators. The Fiscal Year 2018 Proposed Budget for property tax assumes that the City will experience 5.0 percent growth in the property tax revenue based on increasing home prices offset by slow growth in home sales. The Fiscal Year 2018 Proposed Budget for sales tax assumes a 2.5 percent growth rate. The projected growth of 2.5 percent in sales tax is higher than the growth rate assumed in the Fiscal Year 2018-2022 Five-Year Financial Outlook, primarily due to improved economic indicators and increased receipts in Fiscal Year 2017. The projected growth rate for TOT is 5.7 percent based on the continued strength of the tourism economy. For Fiscal Year 2017, Franchise Fees are projected to end the year under budget. Fiscal Year 2018 Proposed Budget for Franchise Fees is based on the

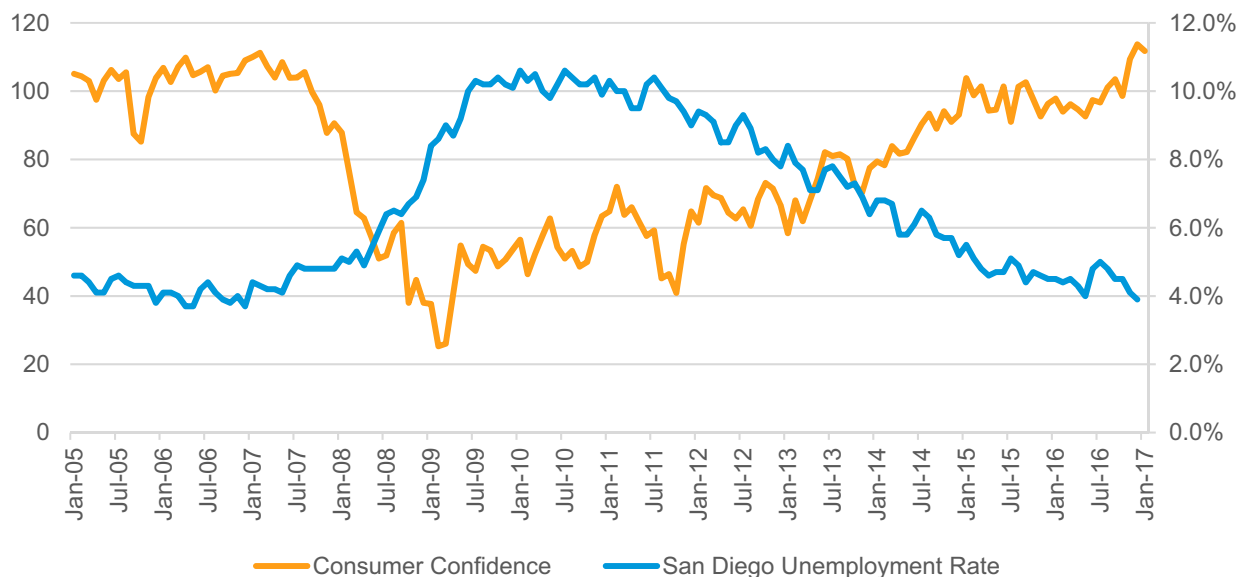
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

Fiscal Year 2017 year-end projections and are anticipated to grow moderately. The four General Fund major revenues are discussed in further detail in the following sections

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. Since the end of the recession, the unemployment rate for the City of San Diego has continued to improve steadily. According to the UCLA Anderson Forecast for the Nation and California March 2017 Report, the economy is operating at or near full employment. Consumer confidence has increased steadily since its low in March 2009 to a new high of 113.7 in December 2016.

Figure 2: San Diego Consumer Confidence and Unemployment

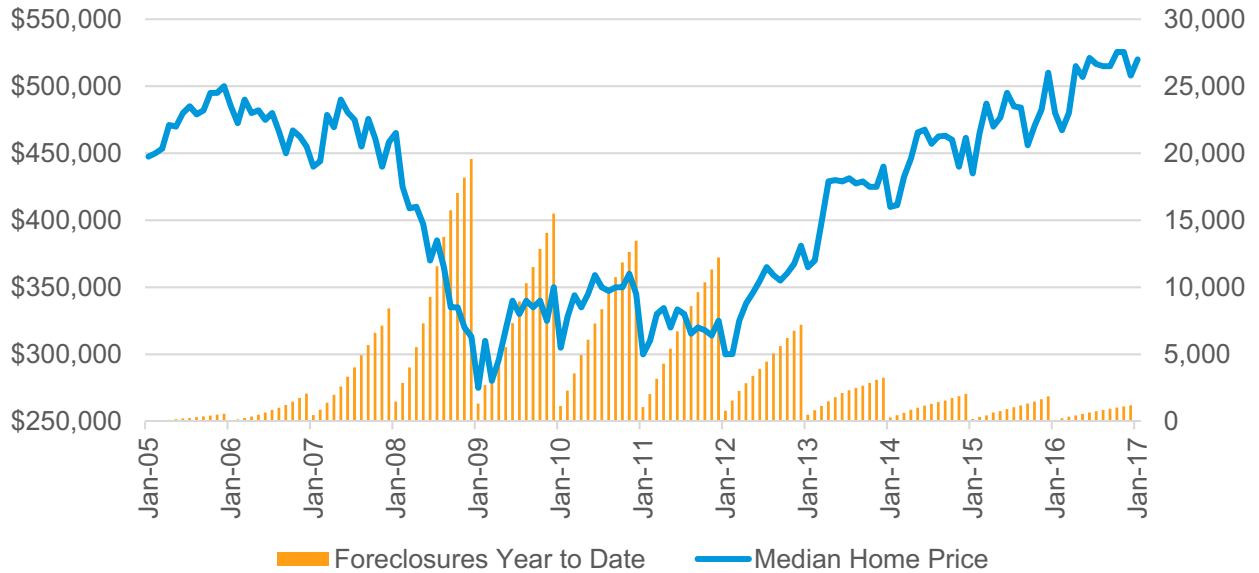


Source: The Conference Board, California Employment Development Department

Citywide median home prices have increased from low levels in Fiscal Year 2009. The San Diego median home price peaked in December 2005 at \$500,000 and decreased to a low of \$279,000 in January 2009. Median home prices subsequently reached a new all-time high of \$525,500 in October 2016 before settling at \$520,000 as of January 2017. Home sales for the period of February 2016 through January 2017 grew by 2.6 percent when compared to February 2015 through January 2016 home sales, which is slower than the prior twelve month period growth rate of 10.0 percent. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non Seasonally Adjusted Index continues to grow towards its market peak of 250.3 in November 2005. The home price index as of January 2017 was 231.2, a 5.7 percent increase over the January 2016 index of 218.7.

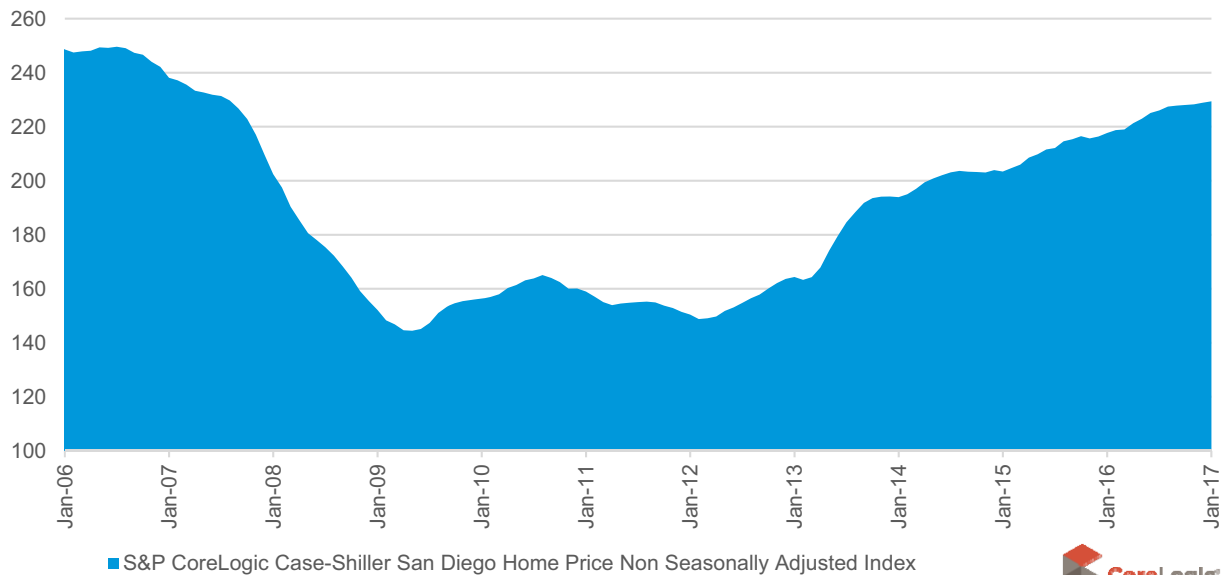
General Fund Revenues

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: CoreLogic®, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: CoreLogic® S&P Dow Jones Indices LLC / Case -Shiller



General Fund Revenues

Development of the Fiscal Year 2018 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2018 Proposed Budget:

- The Index of Leading Economic Indicators for San Diego County as of January 2017 was 142.0, which is an increase of 1.7 percent from the January 2016 index level of 139.6 (University of San Diego Index of Leading Economic Indicators).
- Home sales in the City of San Diego for the twelve month period from February 2016 to January 2017 totaled 16,958 which is an increase of 2.6 percent from the 16,529 home sales from the prior twelve month period from February 2015 to January 2016 (CoreLogic®).
- As of January 2017, the citywide median home price was \$520,000 which is an 8.3 percent increase from the January 2016 median home price of \$480,000 (CoreLogic®).
- The S&P/ CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego was 231.2 as of January 2017, a 5.7 percent increase over the January 2016 index of 218.7.(S&P Dow Jones Indices / CoreLogic® Case-Shiller)
- Countywide foreclosures for the twelve month period from February 2016 to January 2017 totaled 1,181 which is a decline of 33.8 percent from the previous twelve month period from February 2015 to January 2016 total of 1,784. Notices of default, an indicator of potential future foreclosure levels, totaled 4,201 for the twelve month period from February 2016 to January 2017, a decline of 18.1 percent from the 5,130 experienced in the previous twelve month period from February 2015 to January 2016 (County of San Diego Assessor/Recorder/ Clerk's Office).
- The City of San Diego's unemployment rate was 3.9 percent as of December 2016, a decrease of 0.6 percent from the 4.5 percent unemployment rate as of December 2015 (State of California Employment Development Department).
- As of January 2017, the National Consumer Confidence Index was 111.8, which is an increase of 14.3 percent from the January 2016 index of 97.8 (The Conference Board).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 37.9 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

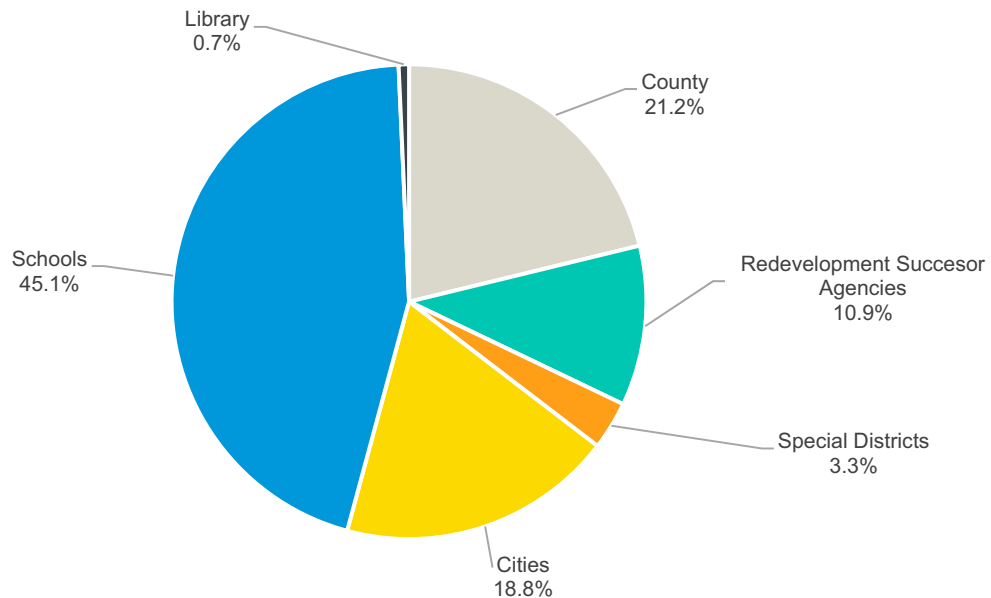
**General Fund Revenue
\$530.5 million**

**Percent of
General Fund Revenues
37.9 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$18.80, which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

General Fund Revenues

Figure 5: Fiscal Year 2018 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

The following factors have contributed to changes in property tax revenues:

- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2018, the property tax administration fee for the City is estimated to be \$4.5 million, an increase of \$0.1 million over the FY 2017 Adopted Budget of \$4.4 million.
- As a result of dissolution of the redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF are distributed to the local taxing entities per appropriate allocation formulas at a rate ranging from 17.0 to 22.0 percent. The City's residual tax sharing amount is estimated to be \$16.7 million in Fiscal Year 2018, an increase of \$1.9 million from the FY 2017 Adopted Budget of \$14.8 million.
- There is an outstanding legal challenge between the County of San Diego and various local entities within the County including the City disputing the distribution of the residual balance of the RPTTF. The trial court's decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected sometime in Calendar Year 2017 or 2018. If the trial court's decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward. The parties have not undertaken the complex task of calculating the amount of alleged underpayments of RPTTF residual amounts to date, but the underpayments to the City are believed to be significant (potentially in the tens of millions of dollars to date).

General Fund Revenues

Economic Trends

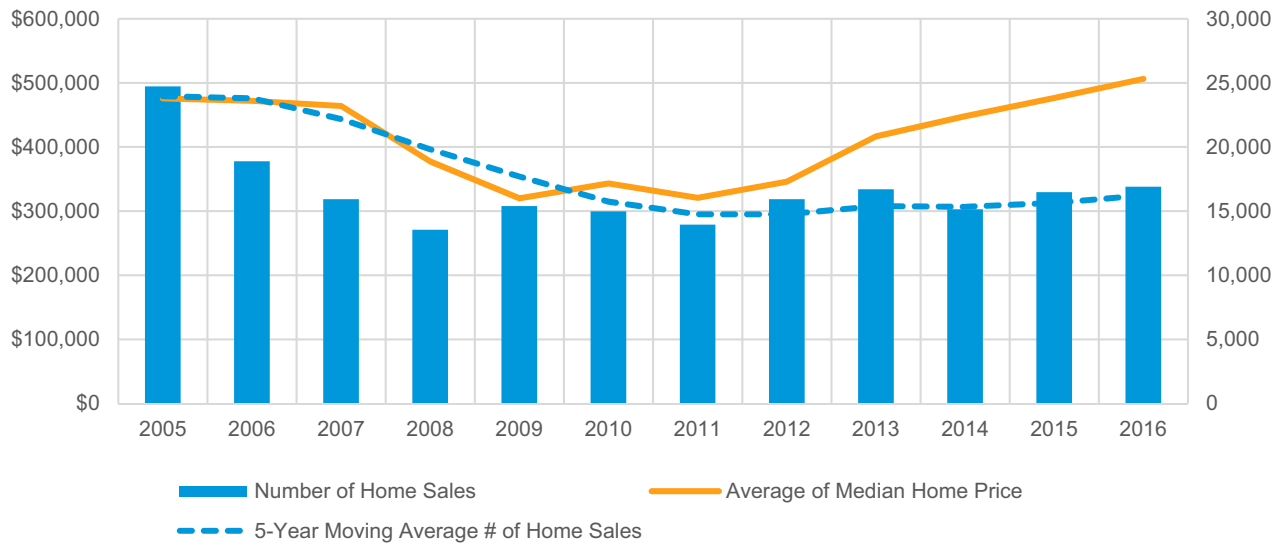
While the local residential housing market continued to experience improvement in Fiscal Year 2017, the growth rate for the Fiscal Year 2018 Proposed Budget is based on the entire calendar year 2016 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity.

The economic recession that began late in calendar year 2007 had a significant negative impact on median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in calendar year 2016 totaled 1,194, a decline of 35.6 percent over the prior twelve month period total of 1,853. Notices of default totaled 4,352 over the same time period, a decline of 15.4 percent from the calendar year 2015 count of 5,142. Less foreclosure activity strengthens the local real estate market as there are less homes selling as short sales, at auction, or as bank owned properties. Typically, short sales, auctions, or bank owned properties sell at a lower price, and as a result, bring down the market's median home price. With fewer foreclosures on the market, homes are able to sell at full market value, thus supporting the market's median home price, and strengthening the local real estate market.

Home sales in the City of San Diego increased slightly in calendar year 2016, as the City recorded 16,897 sales, a 2.5 percent increase over the calendar year 2015 home sales total of 16,478. This is 4.1 percent greater than, or 670 home sales above the 5-year average home sales count of 16,227. In addition to the increase in total home sales, the median home sales price also showed continued improvement during calendar year 2016. The monthly median home price in the City for calendar year 2016 averaged \$506,313 which is an increase of 6.3 percent from the calendar year 2015 average monthly median home price of \$476,375. The median home price reached a new all-time high in October 2016 at \$525,500.

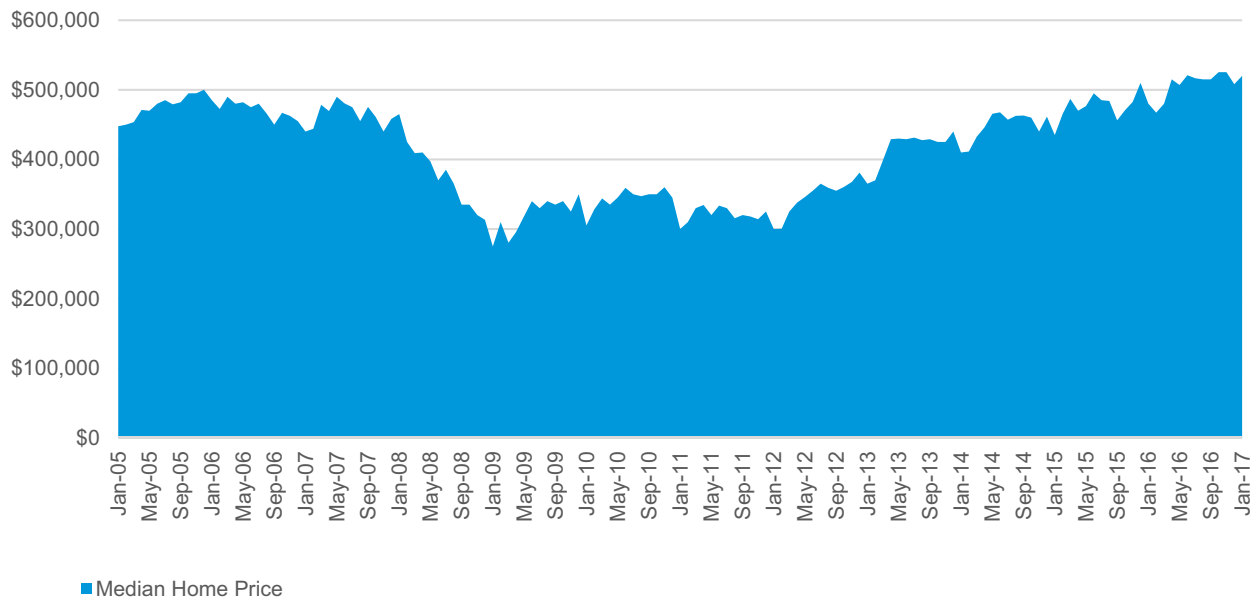
General Fund Revenues

Figure 6: City of San Diego Home Sales (calendar year)



Source: CoreLogic®

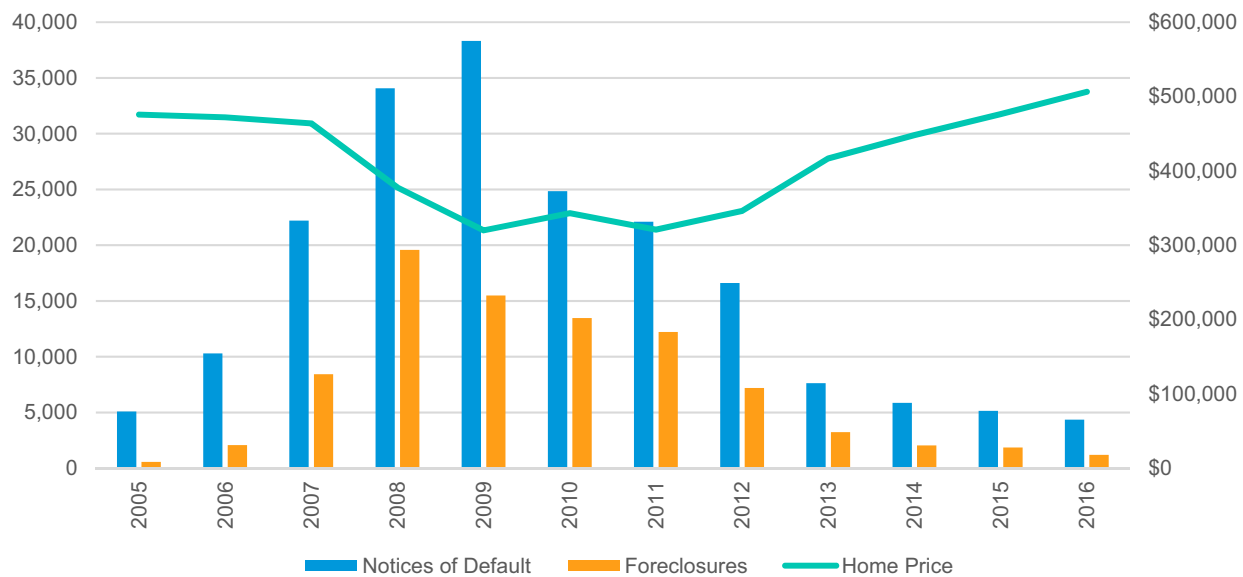
Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

General Fund Revenues

Figure 8: San Diego County Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

The CCPI plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. As previously stated, a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2016 was 257.8, a 2.6 percent increase over the October 2015 CCPI of 251.3, therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent.

Improvements to the labor market has lowered unemployment rates contributing to the growth in the local real estate market. The City of San Diego's unemployment rate reached a 10-year low, decreasing to 3.9 percent as of December 2016 from the December 2015 unemployment rate of 4.5 percent. The State of California's unemployment rate was 5.0 percent as of December 2016.

According to Colliers International Q4 2016 Research & Forecast Report, completed commercial construction in San Diego County during calendar year 2016 was 155,333 square feet, which is lower than previous year construction of 1.2 million square feet. Commercial property represents approximately 20.0 percent of the assessed property value within the City. Given the difference in commercial development between 2015 and 2016, property tax growth in Fiscal Year 2018 will likely be restrained due to lower commercial development.

The Federal Open Market Committee (FOMC) began raising the target range for the federal funds rate for the first time in ten years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently in December 2016, the FOMC raised the target range to 0.50 to 0.75. followed by a another increase to a range of 0.75 to 1.00 percent in March 2017. Real estate borrowing rates are influenced by the federal funds rate. The anticipated increase in borrowing costs are likely to slow real estate sales.

General Fund Revenues

Fiscal Year 2018 Proposed Budget

The increase in the October 2016 CCPI, the sustained number of homes sales, increased median home prices, and low unemployment will drive the growth in assessed valuation for Fiscal Year 2018 and result in increased property tax receipts. These factors support the projected increase in the Fiscal Year 2018 property tax budget. This growth however, will be constrained by and increased borrowing costs and decreased commercial development as mentioned earlier.

The Fiscal Year 2018 Proposed Budget for property tax is \$530.5 million, which assumes 5.0 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. This growth rate is consistent with the Fiscal Year 2018-2022 Financial Outlook. The \$530.5 million property tax budget consists of an estimated \$371.8 million in base property tax (Proposition 13), \$135.8 million "in-lieu of motor vehicle license fee" payment, \$6.1 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$16.7 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

Table 3: Fiscal Year 2018 Proposed Property Tax Budget

(in millions)		
Base Property Tax	\$	371.9
Property Tax "In-Lieu" of MVLF		135.8
Tax Sharing Distribution		6.1
Residual Tax Sharing		16.7
Total Property Tax	\$	530.5

Sales Tax

Background

Sales tax is the second largest General Fund revenue source, representing 19.8 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

**General Fund Revenues
\$276.9 million**

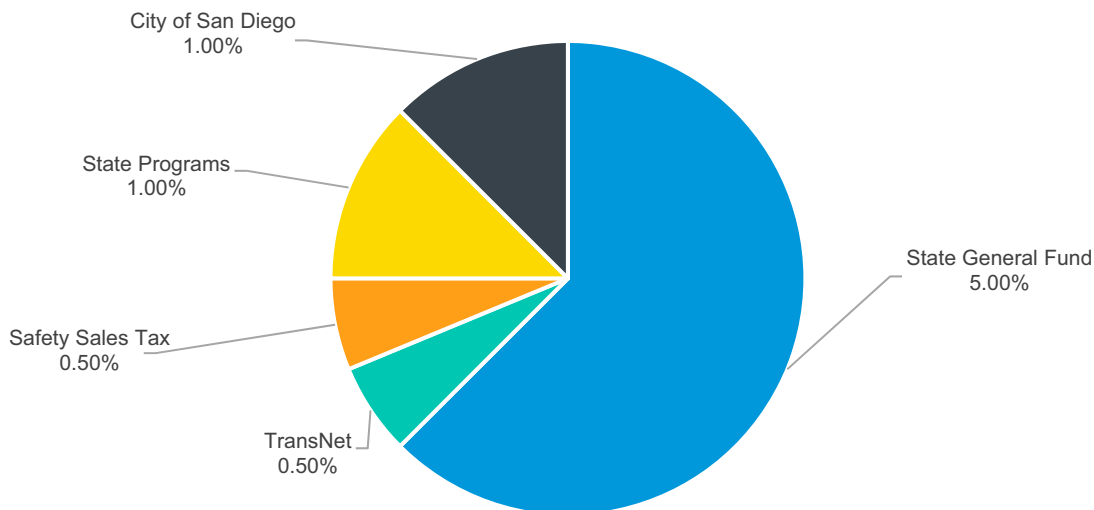
**Percent of
General Fund Revenues
19.8 percent**

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety

General Fund Revenues

expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. In November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

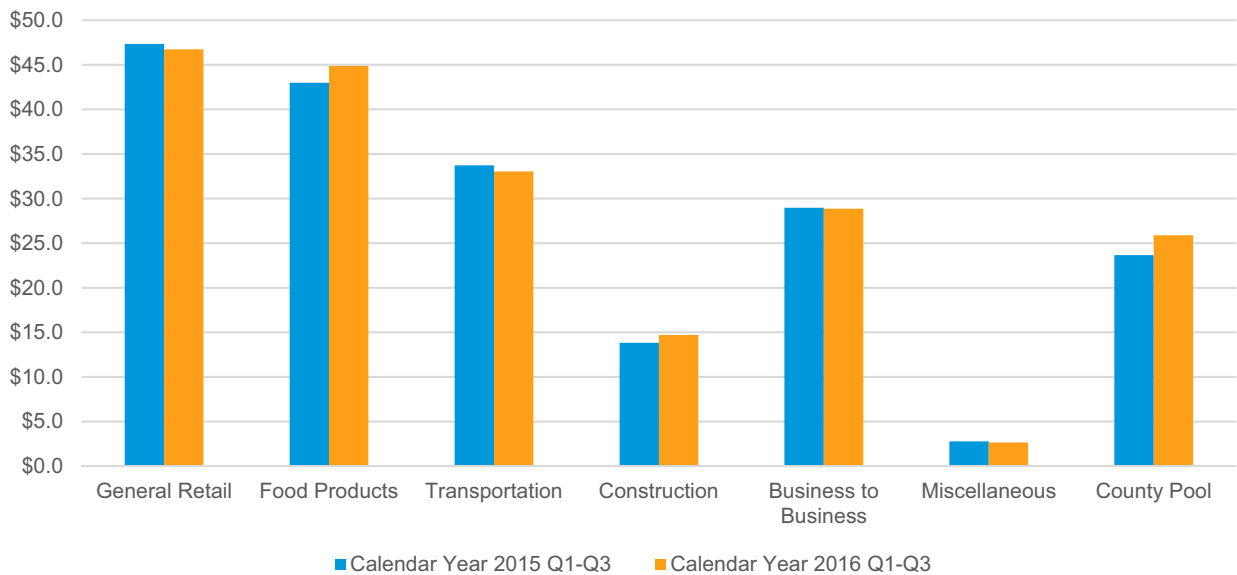
Economic Trends

The Fiscal Year 2017 Adopted Budget for Sales Tax was developed utilizing a 3.5 percent growth rate. Actual receipts were sluggish in the first quarter of Fiscal Year 2017, but have been trending upward and are now projected to end the year between 3.0 and 3.5 percent greater than Fiscal Year 2016. A portion of the growth in Fiscal Year 2017 is attributable to one-time receipts for corrections of mis-allocated sales tax. Figure 10: Sales Tax Revenues by Economic Category displays revenue for quarters one through three of Calendar Year 2015 compared to quarters one through three of Calendar Year 2016.

Sales tax from the General Retail category, the City's largest sales tax economic category, continues to grow slowly as sales in this category continue to shift away from brick and mortar stores and online sales increase. Sales tax to the City from online sales are received through the County Pool, which is distributed to the City at a rate of approximately 49 percent of the total County Pool receipts based on the City's pro rata share of total sales tax receipts. The transportation category, which includes fuel sales, automotive sales, and repairs, continues its weakness given low fuel prices that have persisted over the past year. Recent trends indicate fuel prices are increasing and it is expected, all else being equal, that this category will see a return to growth in Fiscal Year 2018. Tourism trends continue to be strong along with the associated Food Products category reflecting strong receipts in hotels, fine dining and other restaurants.

General Fund Revenues

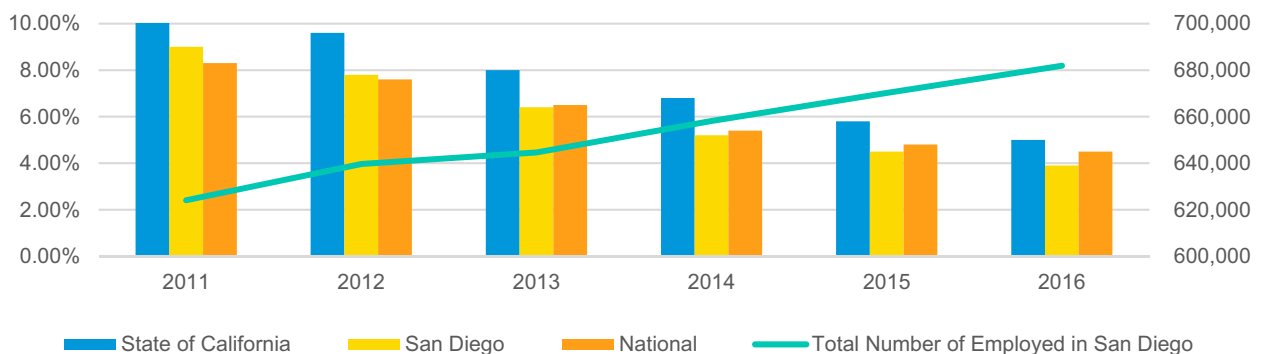
Figure 10: Sales Tax Revenues by Economic Category (in millions)



Source: MuniServices, LLC

Economic indicators that drive spending and therefore sales tax receipts include the unemployment rate, total number of persons employed, and consumer confidence. Calendar year 2016 showed record numbers for these indicators. The City of San Diego's Unemployment saw a 10-year low in December 2016 at 3.9 percent, while November 2016 was an all-time high for the total number of employed persons at 686,700. Furthermore consumer confidence saw a resurgence in calendar year 2016 reaching an all-time high of 113.7 in December 2016. Likewise the University of San Diego Index of Leading Economic Indicator also reached a 10-year high in December 2016 at a level of 141.3. As mentioned in the previous section, the California Consumer Price Index has also increased by 2.6 percent compared to the prior year growth 1.5 percent, leading to higher prices of goods, and therefore sales tax. It is unclear how long the highs experienced in the end of calendar year 2016 will continue. The City will closely monitor Sales Tax revenues and adjust the projections as necessary.

Figure 11: Unemployment Rates



Source: State of California, Employment Development Department

General Fund Revenues

Fiscal Year 2018 Proposed Budget

In the Fiscal Year 2018-2022 Five-Year Financial Outlook, sales tax growth for Fiscal Year 2018 was forecasted to be 1.5 percent. Based on sales tax receipts through the third quarter, the sales tax growth rate for Fiscal Year 2018 has been increased to 2.5 percent. This growth rate reflects anticipated higher fuel prices, marginal growth in general retail, continued trend away from brick-and-mortar retail stores to online purchases, stable automotive sales in light of higher interest rates, and a normalized level of consumer confidence. The Fiscal Year 2018 Proposed Budget for sales tax of \$276.9 million.

General Fund Transient Occupancy Tax (TOT)

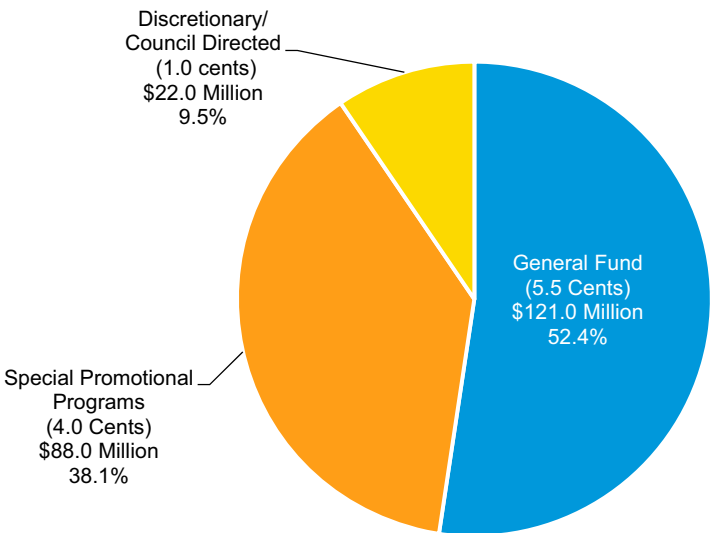
Background

Transient Occupancy Tax makes up 8.6 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals \$231.0 million, of which, \$121.0 million is allocable to the General Fund.

General Fund Revenues
\$121.0 million

Percent of
General Fund Revenues
8.6 percent

Figure 12: City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

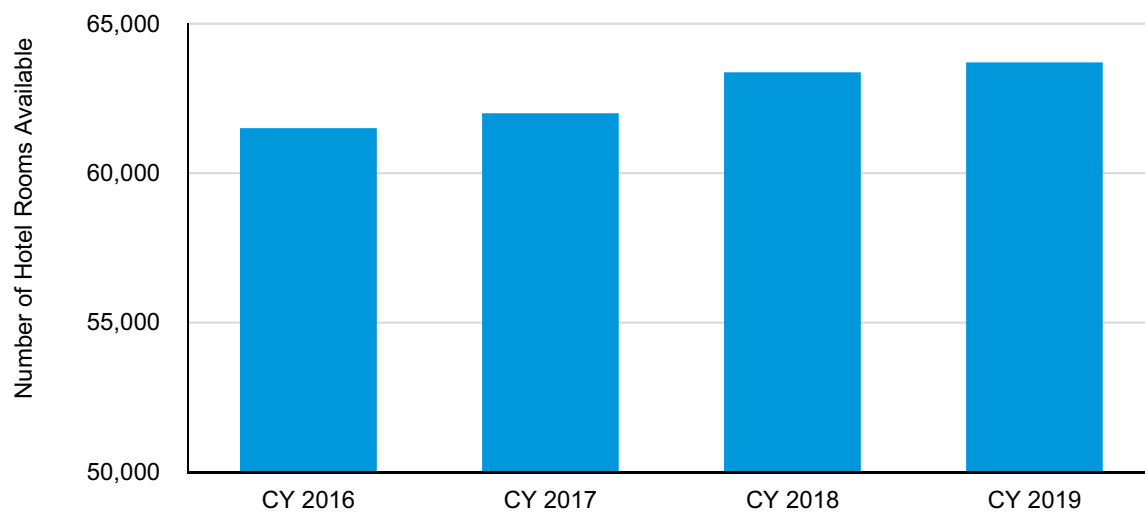
The San Diego hotel sector, which generates TOT receipts, has performed strongly over the past several years. The continued growth in room demand and supply, coupled with the rise in the average daily room rate (ADR) in San Diego have led to the sustained yearly growth in TOT revenue. The City is projected to see continued growth in TOT revenue in Fiscal Year 2018 but at a slower rate than previous years, as a result of the increases in TOT related economic indicators beginning to slow.

General Fund Revenues

According to the San Diego Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics, overnight visits to San Diego County is projected to grow by 1.7 percent in calendar years (CY) 2017 and 2018. As a result of increased overnight visits, the projected average hotel occupancy in CY 2017 and 2018 is 77.3 percent, which is an increase from prior years hotel occupancy of 76.4. These indicators drive the projected growth in room demand for CY 2017 and 2018 to an average of 2.1 percent.

The supply of rooms in the City of San Diego is also projected to increase in CY 2017 and 2018. As illustrated in the Figure 13, the total supply of rooms is projected to increase by 5.5 percent from approximately 60,400 to 63,700 by CY 2018.

Figure 13: Total Projected Hotel Rooms In San Diego CY 2016 - 2019

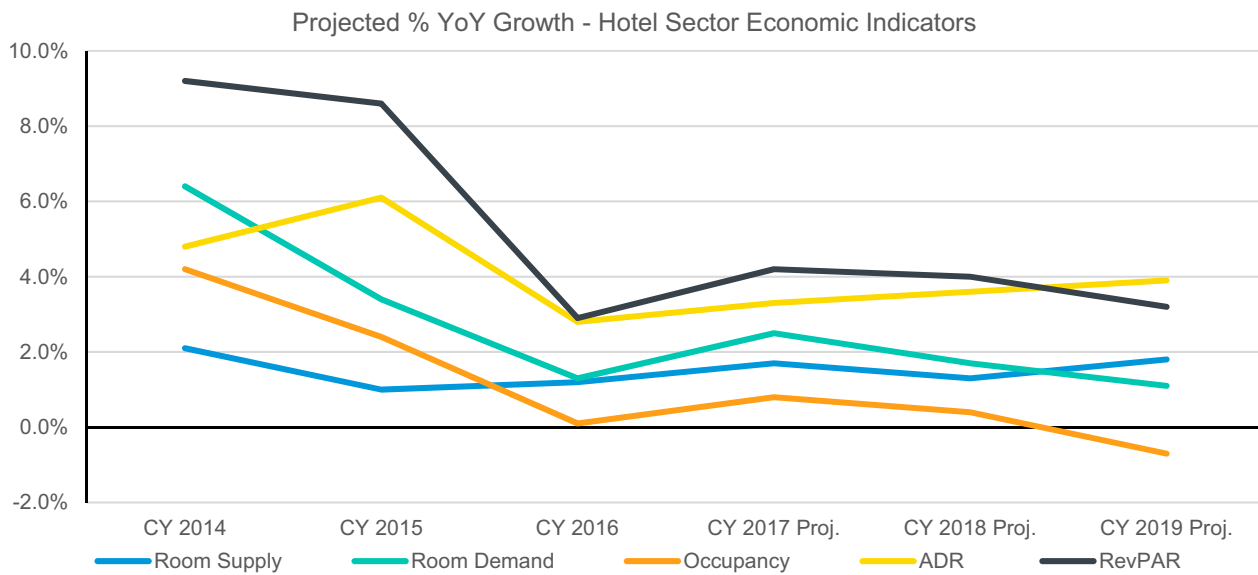


Finally, the ADR and the revenue per available room (RevPAR) are also projected to show continued growth. San Diego is expected to outperform the nation as room rates are expected to be higher than the national average. As seen in the table below, the ADR is projected to grow an average of 3.5 percent in CY 2017 and CY 2018.

With sustained growth in TOT receipts in the first half of Fiscal Year 2017 and the projected increases in TOT related economic indicators, the Fiscal Year 2018 TOT growth rate is 5.7 percent. This is consistent with the Tourism Marketing District projected growth rate of 5.0 percent.

General Fund Revenues

Figure 14: Hotel Sector Economic Indicators



	CY 2014	CY 2015	CY 2016	CY 2017 ¹	CY 2018 ¹	CY 2019 ¹
Visitors						
Total Visits (millions)	33.8	34.3	34.6	35.2	35.8	36.3
Overnight Visits (millions)	16.9	17.2	17.4	17.7	18.1	18.3
Hotel Sector						
Avg. Occupancy	74.6%	76.4%	76.4%	77.1%	77.4%	76.9%
Avg. Daily Rate	\$ 141.4	\$ 150.0	\$ 154.2	\$ 159.3	\$ 165.0	\$ 171.5
Rev PAR ²	\$ 105.5	\$ 114.6	\$ 117.9	\$ 122.8	\$ 127.7	\$ 131.9
Room Demand (growth)	6.4%	3.4%	1.3%	2.5%	1.7%	1.1%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2016

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 total Transient Occupancy Tax budget for the City of San Diego is \$231.0 million. Consistent with the Fiscal Year 2018 - 2022 Five-Year Financial Outlook, this is a 5.7 percent growth rate over the Fiscal Year 2017 year-end projection. The FY 2018 growth rate reflects the sustained growth in TOT receipts as a result of projected improvements in TOT related economic indicators.

Of the \$231.0 million, \$121.0 million which represents the 5.5 cents allocable to general government purposes, will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

Franchise Fees

Background

Franchise fee revenue makes up 5.4 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

**General Fund Revenues
\$75.8 million**

**Percent of
General Fund Revenues
5.4 percent**

SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0%) and the Environmental Growth Funds (25.0%) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

Fiscal Year 2018 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2018 Proposed Budget for SDG&E franchise fee revenue of \$59.4 million is based on the Fiscal Year 2017 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2018. Although, Fiscal Year 2017 revenue projections came in under budget due to SDG&E actual receipts for Calendar Year 2016 being significantly lower by approximately 7 percent, revenue is expected to increase in Fiscal Year 2018 based on growth trends of previous years. Historically, revenue receipts have shown positive growth rates, and in the few years that revenues declined, the proceeding periods showed modest growth. As such, revenue growth for Fiscal Year 2018 is budgeted at 2.0 percent, consistent with the Fiscal Year 2018 - 2022 Five-Year Financial Outlook.

In accordance with the City Charter, 75.0 percent of the revenue received from SDG&E, or \$44.5 million, is allocated to the General Fund. The remaining 25.0 percent of revenue received from SDG&E, or \$14.8 million, is deposited into special revenue funds called the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for park and open space maintenance in Fiscal Year 2018.

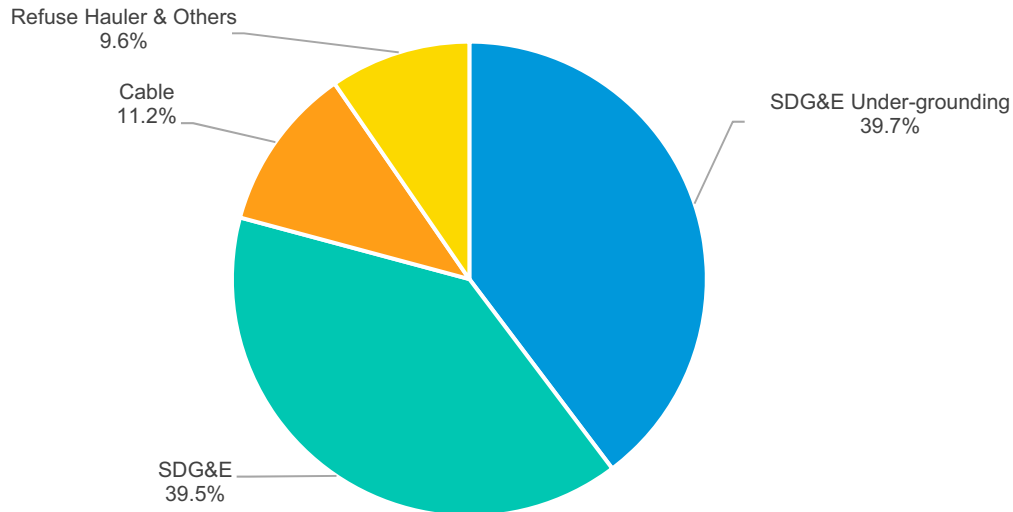
CABLE COMPANIES. The Fiscal Year 2018 Proposed Budget for cable franchise fee revenue of \$16.8 million is based on the Fiscal Year 2017 year-end projection and assumes a 0.0 percent growth rate for Fiscal Year 2018. The projected growth rate of 0.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2018 Proposed Budget for refuse hauler franchise fee revenue from private refuse haulers is \$14.5 million and is based on the Fiscal Year 2017 year-end projection. The City anticipates \$10.9 million from refuse collection fees, \$1.5 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.5 million in revenue related to the Police Department vehicle tow program, and \$0.5 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2018 Proposed Budget for SDG&E undergrounding utility fee revenue of \$59.7 million is based on the current Fiscal Year 2017 year-end revenue projection. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

**General Fund Revenues
\$10.1 million**

**Percent of
General Fund Revenues
0.7 percent**

Economic Trends

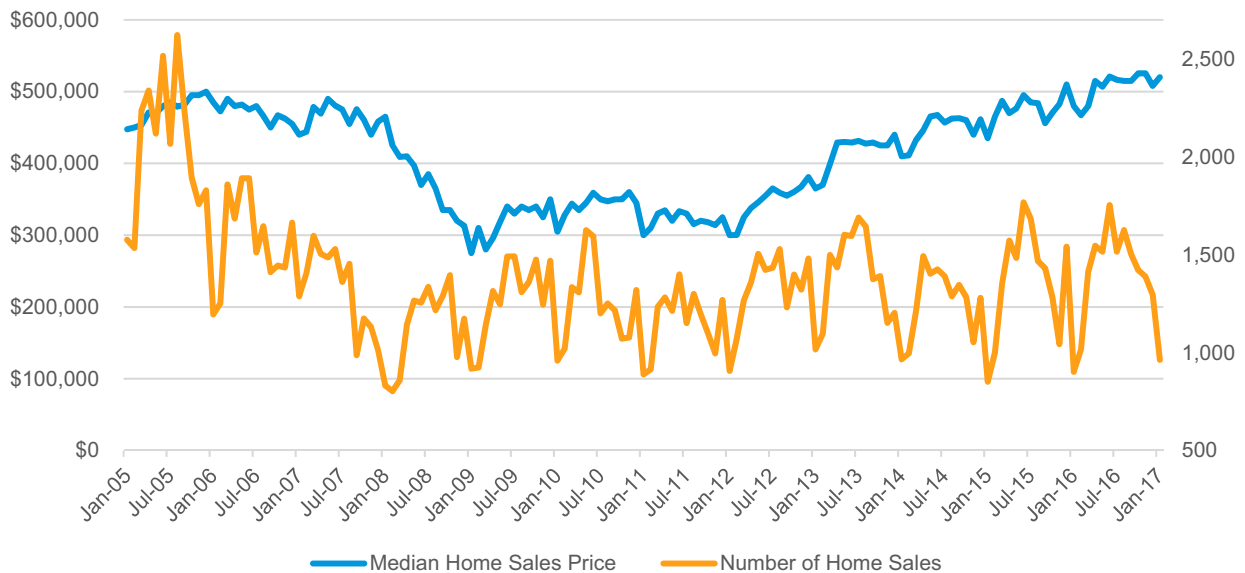
Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices and both indicators show positive growth trends. Home sales in San Diego during the period February 2016 through January 2017 totaled 16,958 which is an increase of 2.6 percent increase from the total of 16,529 during the period February 2015 through January 2016. The citywide median home price for January 2017 was \$520,000 which is an increase of 8.3 percent from last January's home price of \$480,000. In addition, twelve month foreclosure activity totals has declined from 1,784 as of January 2016 to 1,181 in January 2017, which is a 33.8 percent decrease. Overall, economic conditions demonstrate year-to-date positive improvements.

General Fund Revenues

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 proposed property transfer tax budget of \$10.1 million is based on Fiscal Year 2017 projections which assumes a 3.0 percent growth rate. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2018.

Figure 16: City of San Diego Home Sales



Source: CoreLogic®

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for licenses and permits is \$21.7 million or 1.5 percent of the General Fund revenue budget.

This represents a decrease of \$2.2 million or 9.3 percent from the Fiscal Year 2017 Adopted Budget. The primary reason for the variance in revenue is a reduction of \$2.7 million in alarm permit fees to be collected by the Police Department, which will be partially offset in the Charges and Services category for increased False Alarm Penalty revenue. In addition, \$2.3 million of fee revenue is being reallocated to the new General Plan Maintenance Fee Plan Fund. These decreases are offset by a \$2.4 million increase in the City Treasurer Department for non-medical cannabis business tax.

**General Fund Revenues
\$21.7 million**

**Percent of
General Fund Revenues
1.5 percent**

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for fines, forfeitures, and penalties revenue is \$31.9 million or 2.3 percent of the General Fund revenue budget. The Fiscal Year 2018 Proposed budget is \$2.1 million or 6.9 percent greater than the Fiscal Year 2017 Adopted Budget. The increase for fines, forfeitures, and penalties is primarily due to a projected increase in parking citation revenue.

General Fund Revenues
\$31.9 million

Percent of
General Fund Revenues
2.3 percent

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

General Fund Revenues
\$57.8 million

Percent of
General Fund Revenues
4.1 percent

Per Measure C (approved by the voters in November 2008) as amended by Measure J (approved by the voters in November 2016), and City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for rents and concessions revenue is \$57.8 million or 4.1 percent of the General Fund revenue budget. This represents a \$2.6 million or 4.8 percent increase from the Fiscal Year 2017 Adopted Budget.

The increase can primarily be attributed to \$6.2 million in reimbursements from non-general funds for the allocation of costs of the newly acquired 101 Ash Street building as well as revenue for the Civic Center Plaza building that is transferring to this category from Transfers In. This is offset by a reduction of a \$2.9 million due to the removal of a one-time receipt of Midway/Frontier lease revenue from Fiscal Year 2017.

General Fund Revenues

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

Interest Earnings Outlook

Interest rates have remained historically low since the financial crisis of 2008, however the Federal Reserve has recently embarked on the process of normalization. The FOMC began raising the target range for the federal funds rate for the first time in ten years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently in December 2016, the FOMC raised the target range to 0.50 to 0.75. followed by a another increase to a range of 0.75 to 1.00 percent in March 2017.

As the FOMC continues upon a rate normalization cycle, interest earnings for Fiscal Year 2018 and beyond should begin a slow and steady rise. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from this outlook. Markets can be extremely volatile, especially at the beginning of a rate hike cycle, which may result in significant deviation from the current estimate.

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for interest earnings revenue is \$0.7 million, which represents a \$0.1 million or 14.0 percent increase from the Fiscal Year 2017 Adopted Budget.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for revenue from federal and other agencies is \$4.5 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$3.6 million or 44.9 percent decrease from the Fiscal Year 2017 Adopted Budget. The decrease from the Fiscal Year 2017 Adopted Budget is primarily attributable to the reallocation from the General Fund of \$3.3

**General Fund Revenues
\$4.5 million**

**Percent of
General Fund Revenues
0.3 percent**

General Fund Revenues

million in reimbursement revenue from the City's successor agency to the newly created Successor Agency Administration and Project Management - CivicSD Special Fund.

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures related to the safety and maintenance of visitor related facilities.

**General Fund Revenues
\$152.8 million**

**Percent of
General Fund Revenues
10.9 percent**

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget charges for current services revenue is \$152.8 million or 10.9 percent of the General Fund revenue budget. This represents a net increase of \$16.3 million or 11.9 percent increase from the Fiscal Year 2017 Adopted Budget. The Fire-Rescue Department is anticipated to receive an increase of \$9.0 million in TOT revenues to support the safety and maintenance of visitor related facilities. The Police Department is reallocating \$1.9 million from Alarm Permit Fees contained in License and Permits category to Charges for Current Services for False Alarm Penalties. An increase of \$5.8 million in Transportation and Storm Water Department revenues is attributable to a reclassification from the Transfers In category related to Gas Tax revenues.

Transfers In

Background

The Transfers In revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

**General Fund Revenues
\$112.4 million**

**Percent of
General Fund Revenues
8.0 percent**

Fiscal Year 2018 Proposed Budget

The Fiscal Year 2018 Proposed Budget for Transfers In is \$112.4 million or 8.0 percent of the General Fund revenue budget. This represents an approximate \$21.1 million or 23.0 percent increase from the Fiscal Year 2017 Adopted Budget. A portion of this increase is attributable to a one-time transfer of \$16.0 million from the Pension Stabilization Fund to mitigate the \$40.6 million increase in the Actuarially Defined Contribution pension payment. A one-time transfer from the Workers Compensation Fund of excess reserves in the amount \$10.2 million to fund the General Fund Reserve and Public Liability Reserve contributions in Fiscal Year 2018 also contributes to this increase. These are partially offset by a reclassification of \$5.8 million of Transportation and Storm Water Department revenues to the Charges for Current Services category related to Gas Tax revenues.

Other Revenue

Fiscal Year 2018 Proposed Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2018 Proposed Budget for other revenue is \$4.6 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$0.3 million increase from the Fiscal Year 2017 Adopted Budget attributable primarily to reimbursements to the Transportation and Storm Water Department.

**General Fund Revenues
\$4.6 million**

**Percent of
General Fund Revenues
0.3 percent**

State of California Budget Impacts

On January 10, 2017, Governor Brown released the 2017-2018 Proposed Budget appropriating \$179.5 billion, including \$122.5 billion in the State's General Fund. In the Governor's Proposed Budget the primary focus is addressing a projected \$1.6 billion budget deficit. The Governor's budget includes more than \$3.2 billion in actions to reduce the State's General Fund spending. The most significant action is related to the Proposition 98 minimum funding guarantee for schools and community colleges, which the administration is recommending adjusting the required General Fund spending downward by \$1.7 billion. The budget also cancels a \$400 million set-aside for affordable housing and \$300 million for the replacement and renovation of State office buildings. The Governor's budget does maintain "core" funding for K-12 Education, projected to grow to \$73.5 billion in 2017-18. In accordance with Proposition 2, which sets a goal of having 10 percent of tax revenues to save for the next recession, the budget proposal would provide additional funding to achieve 63 percent of the Rainy Day Fund target. The City does not anticipate any negative impacts to the City's General Fund Revenues as a result of the State's Budget Proposal.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2016 that established the Tax Appropriations Limit for Fiscal Year 2017 at \$2,305,382,355. Using the Fiscal Year 2017 Proposed Budget and Fiscal Year 2017 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified

General Fund Revenues

capital outlays) were calculated to be \$991.0 million, which was \$1.3 billion lower than the Gann Limit.

The Fiscal Year 2018 Gann Limit calculation will be presented to City Council in June 2017. Adjustment factors used for the computation are release by the California Department of Finance in late May 2017. Therefore, the Fiscal Year 2017 Gann Limit will not be established before the release of the Fiscal Year 2017 Proposed Budget.

FISCAL YEAR 2018

General Fund Expenditures



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

General Fund Expenditures

The Fiscal Year 2018 Proposed Budget for General Fund expenditures is \$1.41 billion, which represents an increase of \$70.9 million or 5.3 percent from the Fiscal Year 2017 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2016 to Fiscal Year 2018.

Table 1: General Fund Expenditure Summary Fiscal Years 2016 - 2018

	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Total General Fund Budget	1,306,613,275	1,337,981,387	1,408,838,014
Percent Change from Previous Year		2.4%	5.3%

Table 2 displays each of the personnel and non-personnel expenditure categories in the General Fund and includes the Fiscal Year 2016 Actual and Fiscal Year 2017 Adopted Budget, compared to the Fiscal Year 2018 Proposed Budget.

Table 2: Fiscal Year 2018 General Fund Expenditures (in millions)

Expenditure Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 518.3	\$ 534.5	\$ 546.4	11.9	2.2%
Fringe Benefits	363.0	376.9	438.2	61.3	16.3%
PERSONNEL SUBTOTAL	881.3	911.5	984.6	73.2	18.5%
NON-PERSONNEL					
Supplies	32.1	35.9	30.3	(5.6)	(15.5)%
Contracts	229.3	240.2	240.2	(0.1)	0.0%
Information Technology	24.2	28.8	31.8	3.0	10.5%
Energy and Utilities	37.9	46.9	43.0	(3.9)	(8.3)%
Other	5.1	5.3	5.8	0.5	9.1%
Transfers Out	88.5	61.4	65.9	4.5	7.4%
Capital Expenditures	2.2	3.5	1.6	1.9	(55.2)%
Debt	5.9	4.6	5.6	1.1	22.9%
NON-PERSONNEL SUBTOTAL	425.3	426.5	423.2	3.2	(0.3)%
Total General Fund	\$ 1,306.6	\$ 1,338.0	\$ 1,408.8	70.9	5.3%

A discussion of the major changes within each of the expenditure categories is provided below, followed by detailed descriptions of significant budget adjustments in the General Fund.

Personnel Cost

The General Fund Fiscal Year 2018 Proposed Budget includes a total of \$546.4 million for salaries and wages, which reflects a net increase of \$11.9 million or 2.2 percent from the Fiscal Year 2017 Adopted Budget. This increase is primarily due to increases in salaries of \$4.3 million, overtime of

General Fund Expenditures

\$4.9 million, and \$3.7 million due to a lower estimated vacancy savings, offset by a reduction in hourly wages of \$851,920.

The Fiscal Year 2018 Proposed Budget, includes the addition of 72.86 FTE positions for staffing of new facilities in the Park and Recreation and Fire-Rescue Departments anticipated to become operational during Fiscal Year 2018, public safety communications, Community Development Block Grant reinvestment initiatives, short term rental transient occupancy tax compliance, consolidation of Human Resources services, and supplemental positions in the Police Department. Offsetting the additional positions is a reduction of 83.11 FTE positions. These position changes are described in detail later in this section. In total the Fiscal Year 2018 Proposed Budget, General Fund positions decreased by a net 10.25 FTE positions or 0.1 percent from the Fiscal Year 2017 Adopted Budget. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years.

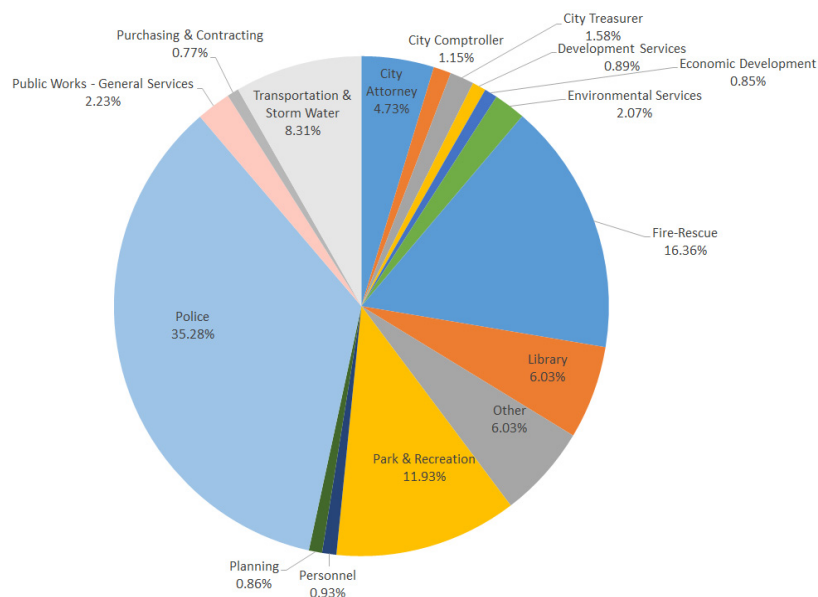
Table 3: General Fund FTE Position Summary Fiscal Years 2016 - 2018

	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Total General Fund Budgeted FTE Positions	7,299.48	7,530.69	7,520.44
Percent Change from Previous Year		3.2%	(0.1)%

Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Figure 1 summarizes the Fiscal Year 2018 Proposed General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2018 Proposed General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office

General Fund Expenditures

of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Public Works - Contracts, Purchasing & Contracting, Real Estate Assets.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.6 percent of the total budgeted positions in the General Fund for Fiscal Year 2018.

Fringe Benefits

The General Fund Fiscal Year 2018 Proposed Budget includes fringe benefit expenditures totaling \$438.2 million, which reflects a net increase of \$61.3 million or 16.3 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to increases in the following fringe benefits:

- \$45.2 million in San Diego City Employees' Retirement System Actuarially Determined Contribution to the pension system due to new demographic assumptions, investment loss, discount and inflation rate reduction, and liability experience loss; and
- \$16.6 million in flexible benefit allotments resulting from non-pensionable benefit increases outlined in labor agreements between the City and the six Recognized Employee Organizations;

Offsetting these increases are decreases in the following fringe benefits:

- \$2.4 million in Worker's Compensation due to the use of excess workers' compensation reserves; and
- \$1.4 million in Long-Term Disability due to the use of excess long-term disability reserves.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2017 Adopted Budget by fringe type.

Table 4: Fiscal Year 2018 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1,411,701	\$ 1,423,479	\$ -	\$ (1,423,479)	-100%
Retiree Health/Other Post-Employment Benefits	39,807,109	39,934,492	40,879,693	945,201	2.4%
Retirement ADC ¹	188,047,040	191,183,089	236,379,861	45,196,772	23.6%
Risk Management Administration	6,766,708	6,900,081	6,889,278	(10,803)	-0.2%
Unemployment Insurance	807,085	814,425	811,422	(3,003)	-0.4%
Workers' Compensation	28,254,946	24,714,656	22,350,227	(2,364,429)	-9.6%
Fixed Subtotal	265,094,590	264,970,222	307,310,481	42,340,259	16.0%
Variable					
Employee Offset Savings	6,942,864	6,402,368	6,027,357	(375,011)	-5.9%
Flexible Benefits	66,198,557	79,934,536	96,529,869	16,595,333	20.8%
Medicare	7,404,884	6,429,486	7,093,542	664,056	10.3%
Retiree Medical Trust	174,828	728,527	784,606	56,079	7.7%

General Fund Expenditures

Table 4: Fiscal Year 2018 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FY 2017 - FY 2018 Change	Percent Change
Retirement 401 Plan	214,372	210,160	212,743	2,583	1.2%
Retirement DROP	1,748,724	1,739,900	1,785,445	45,545	2.6%
Supplemental Pension Savings Plan	15,266,594	16,516,179	18,439,929	1,923,750	11.6%
Variable Subtotal	97,950,823	111,961,156	130,873,491	18,912,335	16.9%
Fringe Benefits	\$ 363,045,413	\$ 376,931,378	\$ 438,183,972	\$ 61,252,594	16.3%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2016

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2018 Proposed Budget totals \$30.3 million, a decrease of \$5.6 million or 15.5 percent from the Fiscal Year 2017 Adopted Budget. This net decrease is primarily due to adjustments in the following departments:

- Reduction of \$544,485 in the Fire-Rescue Department associated with the continuation of one Fire Academy with twenty-four (24) participants;
- Reduction of \$355,598 in the Public Works Department based on estimated savings in building materials;
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$4.0 million due to recruitment and retention initiatives in the Police Department; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$1.1 million due to tenant improvements and office relocation expenditures in the Real Estate Assets Department.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2018 Proposed Budget totals \$240.2 million, a decrease of \$61,088 or 0.0 percent from the Fiscal Year 2017 Adopted Budget. This net decrease is primarily due to reductions in the following departments:

- \$3.3 million in the Economic Development Department due to a transfer to the Successor Agency Administration and Project - CivicSD Fund to improve budgeting and oversight of Successor Agency activities performed by Civic San Diego on behalf of the City; and
- \$1.1 million in the Transportation & Storm Water Department for channel and environmental consultant services; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$4.5 million primarily related to support flood risk and storm water quality improvement.

Offsetting these decreases are increases in the following department:

General Fund Expenditures

- \$10.3 million in the Citywide Program Expenditures Department related to \$5.0 million for special elections, \$4.3 million for funding public liability claims and insurance premiums, and \$999,968 for animal services provided by the County of San Diego.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2018 Proposed Budget totals \$31.8 million, an increase of \$3.0 million or 10.5 percent from the Fiscal Year 2017 Adopted Budget. The primary reason for this net increase is due to \$3.5 million for transition costs related to new service providers for network and desktop services.

Energy and Utilities

The Energy and Utilities category includes the cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2018 Proposed Budget totals \$43.0 million, a decrease of \$3.9 million or 8.3 percent from the Fiscal Year 2017 Adopted Budget. This net decrease includes the reduction of:

- \$1.6 million related to fleet fuel costs;
- \$1.0 million in electric services due to a projected decrease in consumption resulting from efficiencies; and
- \$872,558 related to a projected decrease in water usage as a result of conservation efforts.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2018 Proposed Budget for the Other category totals \$5.8 million, an increase of \$483,931 or 9.1 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to an addition of \$640,000 in the Fire-Rescue Department associated with the replacement of self-contained breathing apparatus (SCBA) equipment.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2018 Proposed Budget totals \$65.9 million, an increase of \$4.5 million or 7.4 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily attributed to the following adjustments:

- \$18.1 million in the Citywide Program Expenditures Department related to the implementation of Charter Section 77.1;
- \$7.0 million related to the contribution to the General Fund Reserves;
- \$3.1 million related to the contribution to the Public Liability Fund Reserve;
- Reduction of \$4.0 million in General Fund deferred capital bond (DC2A) debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$12.0 million related to transfers to the CIP.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2018 Proposed Budget totals \$1.6 million, a decrease of \$1.9 million or 55.2 percent from the Fiscal Year 2017 Adopted Budget. This net

General Fund Expenditures

decrease is primarily attributed to the removal of one-time expenditures included in Fiscal Year 2017 for equipment and vehicle purchases.

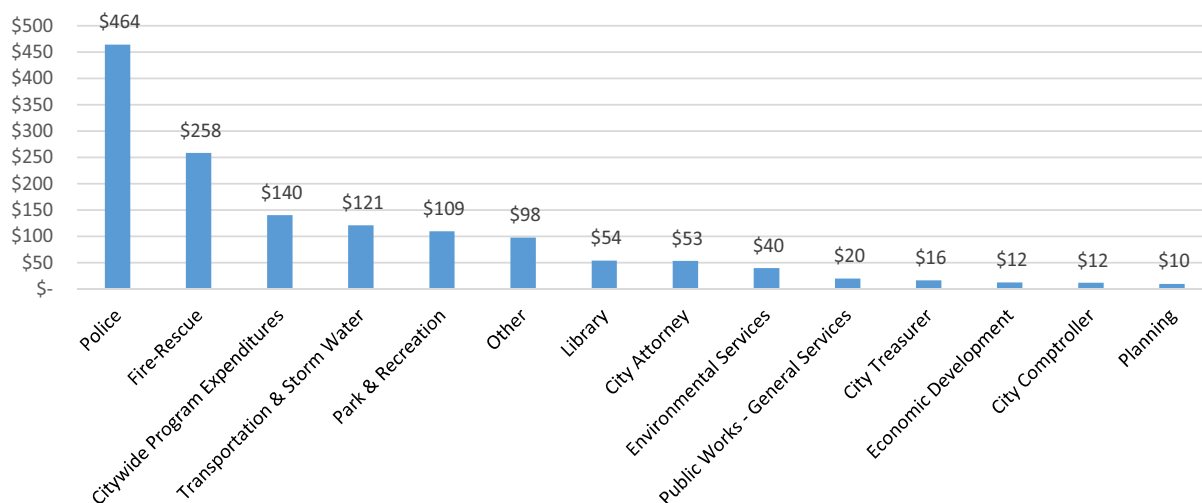
Debt

The Debt category for the Fiscal Year 2018 Proposed Budget totals \$5.6 million, an increase of \$1.1 million or 22.9 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to debt service payments related to: self-contained breathing apparatus (SCBA) equipment, Computer Aided Dispatch (CAD), Infrastructure Asset Management (IAM) system, and Accela Project Tracking system.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2018 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2018 Proposed General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Significant Budget Adjustments

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which identified a projected revenue shortfall of \$36.9 million in Fiscal Year 2018. Following the release of the Outlook, the estimated Actuarially Determined Contribution (ADC) of \$227.9 million was increased to \$236.4 million, increasing the projected revenue shortfall to approximately \$45.4 million. Consistent with the Outlook, the Fiscal Year 2018 Proposed Budget reflects expenditures outpacing revenue growth, primarily due to increases in the City's Actuarially Determined Contribution (ADC) to the pension system and a new Charter requirement to dedicate funding to the Infrastructure Fund, as well as funding for critical strategic expenditures.

General Fund Expenditures

In order to partially mitigate the projected shortfall, departments were required to submit budget reduction proposals focusing on operational efficiencies where the overall impact to services provided to residents would be minimal.

To follow is a summary of critical strategic expenditures and budget reductions proposals reflected in the Fiscal Year 2018 Proposed Budget.

Critical Strategic Expenditures

City Attorney

SMART Program Staffing

The Fiscal Year 2018 Proposed Budget includes funding for 1.00 Program Manager currently supporting the San Diego Misdemeanant At-Risk Track (SMART) Program and other key responsibilities within the Community Justice Division.

City Comptroller

Addition of 0.25 Principal Accountant

The Fiscal Year 2018 Proposed Budget includes the addition of a 0.25 Principal Accountant in the Office of the City Comptroller to maintain current service levels in the Internal Controls section. This position currently oversees the Internal Controls section which is a critical function in the implementation of internal controls over financial reporting and safeguarding of City assets. This position was previously on a reduced schedule but is now a full-time position.

Reclassification to Accountant 4

The Fiscal Year 2018 Proposed Budget includes reclassification of a 0.50 Principal Accountant to 1.00 Accountant 4 in the Office of the City Comptroller under the Debt section. This position will assist the Principal Accountant in the oversight and supervision of the debt accounting functions and will actively participate in the debt issuance and post-issuance processes.

Addition of Accountant 3

The Fiscal Year 2018 Proposed Budget includes 1.00 Accountant 3 and \$91,718 in expenditures in the Office of the City Comptroller to maintain current service levels in the Capital Improvement Projects and Fixed Asset sections. Addition of this position will allow the department to maintain current service levels, and keep pace with the increase in infrastructure spending, increased capital bond financing, and significant transaction volume.

City Treasurer

Earned Sick Leave and Minimum Wage Ordinance

The Fiscal Year 2018 Proposed Budget includes 4.00 FTE positions and \$148,285 in expenditures associated with administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance. This expenditure increase is in addition to the \$400,000 provided in Fiscal Year 2017.

Cannabis Business Tax Collection

The Fiscal Year 2018 Proposed Budget includes an increase of non-personnel expenditures of \$250,000 and associated revenue of \$2.4 million in the Office of the City Treasurer. This increase in revenue and expenditures is associated with the administration and enforcement of the Cannabis Business Tax.

Revenue Audit Support

The Fiscal Year 2018 Proposed Budget includes the addition of 5.00 FTE positions, expenditures of \$461,777, and revenue of \$461,777 in the Office of the City Treasurer. This adjustment supports short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.

General Fund Expenditures

Citywide Program Expenditures

Special Elections

The Fiscal Year 2018 Proposed Budget includes the addition of \$5.0 million in one-time non-personnel expenditures, offset by \$3.5 million of one-time lease termination fee revenue for a special election for a proposed ballot measure to increase the Transient Occupancy Tax to fund a contiguous Phase III Convention Center expansion, initiatives to reduce homelessness, and street and road repairs.

Commercial Paper Debt Service

The Fiscal Year 2018 Proposed Budget includes the addition of \$500,000 in non-personnel expenditures in the Citywide Program Expenditures Department for anticipated debt service payments related to the issuance of commercial paper in Fiscal Year 2018.

Animal Services Contract

The Fiscal Year 2018 Proposed Budget includes the addition of \$1.0 million in non-personnel expenditures for animal services provided by the County of San Diego. Included in these services are shelter management, rescue and return of animals, and licensing services. Additionally, this funding supports an increase in the number of days of operation of the County animal shelter, which will now be open six days a week.

Public Liability

The Fiscal Year 2018 Proposed Budget includes the addition of \$7.4 million in non-personnel expenditures in the Citywide Program Expenditures Department. This reflects an addition of \$3.1 million for the General Fund reserve contribution to the Public Liability Fund Reserve, \$2.7 million for payment of ongoing public liability claims, and \$1.6 million for insurance premiums. The contribution of \$3.1 million to the Public Liability Reserve funds the policy target level for Fiscal Year 2018 of 47 percent.

General Fund Reserve

The Fiscal Year 2018 Proposed Budget includes the addition of \$7.0 million in non-personnel expenditures in the Citywide Program Expenditures Department. The contribution of \$7.0 million to the General Fund Reserve funds the policy target level for Fiscal Year 2018 of 15 percent.

Debt Management

Formation of the Otay Mesa Enhanced Infrastructure District

The Fiscal Year 2018 Proposed Budget includes the addition of \$145,000 in the Debt Management Department for the formation of the City Council approved Otay Mesa Enhanced Infrastructure Financing District (EIFD). The related expenditures are for a special mailed ballot election, consultant services, and State and local fees related to the establishment of the District. The formation of the Otay Mesa EIFD will help close the public improvements funding gap in the Otay Mesa Public Facilities Financing Plan.

Development Services

Nuisance Abatement Fund Support

The Fiscal Year 2018 Proposed Budget includes the addition of \$250,000 in one-time non-personnel expenditures in the Development Services Department for the transfer to the Nuisance Abatement Fund. These funds will be used to replenish the Nuisance Abatement Fund due to delays in the receipt of funds from liens on abated properties, and will support repairs, demolition, and removal of abandoned properties deemed as a public nuisance.

General Fund Expenditures

Economic Development

Reinvestment Initiative

The Fiscal Year 2018 Proposed Budget includes the addition of 6.00 FTE limited positions, expenditures of \$583,146, and associated revenue of \$583,146 in the Economic Development Department. These positions will support the Community Development Block Grant (CDBG) Reinvestment Initiative.

Successor Agency Support

The Fiscal Year 2018 Proposed Budget includes the addition of 1.00 Program Manager, expenditures of \$137,669, and revenue of \$137,669 in the Economic Development Department. This adjustment provides funding for a supplemental position in support of the wind down process of the former Redevelopment Agency.

Successor Agency Administration and Project - CivicSD Fund

The Fiscal Year 2018 Proposed Budget includes the transfer of \$3.3 million in revenue and expenditures from the Economic Development Department to the newly created Successor Agency Administration and Project - CivicSD Fund to improve the budgeting and oversight of Successor Agency activities performed by Civic San Diego.

Fire-Rescue

Fire Department Overtime

The Fiscal Year 2018 Proposed Budget includes the addition of \$4.1 million in overtime in the Fire-Rescue Department to support provisions of the memoranda of understanding (MOU) between the City and the International Association of Firefighters (IAFF) Local 145 related to Section 207K of the Fair Labor Standards Act and efforts to reduce annual leave balances.

SPSP-H and Medicare Contributions

The Fiscal Year 2018 Proposed Budget includes the addition of \$1.2 million in the Fire-Rescue Department to support SPSP-H and Medicare contributions related to overtime worked by employees hired after July 20, 2012 (Proposition B).

Self-Contained Breathing Apparatus

The Fiscal Year 2018 Proposed Budget includes the addition of \$1.1 million in non-personnel expenditures in the Fire-Rescue Department for the replacement of self-contained breathing apparatus (SCBA) equipment. The replacement of the SCBA equipment will be primarily funded through the Equipment Vehicle Financing Program. This adjustment represents non-financeable expenses such as sales tax, and equipment associated with SCBA.

Bayside Fire Station

The Fiscal Year 2018 Proposed Budget includes the addition of 7.00 FTE positions and total expenditures of \$864,694 in the Fire-Rescue Department associated with the operational support of the Bayside Fire Station which is scheduled to open in December 2017.

San Pasqual Valley Fast Response Squad

The Fiscal Year 2018 Proposed Budget includes 6.00 FTE positions and total expenditures of \$789,382 in the Fire-Rescue Department associated with the San Pasqual Valley Fast Response Squad. This Fast Response Squad currently serves the San Pasqual Valley on a 24-hour basis and will help improve emergency response times.

Emergency Command and Data Center Staffing

The Fiscal Year 2018 Proposed Budget includes the addition of 4.00 Fire Dispatchers and 1.00 Fire

General Fund Expenditures

Dispatcher Supervisor and total expenditures of \$367,199 in the Fire-Rescue Department associated with staffing dispatchers who will provide support at the Emergency Command and Data Center.

APX and VHF Radio Replacements

The Fiscal Year 2018 Proposed Budget includes \$242,000 in one-time non-personnel expenditures in the Fire-Rescue Department associated with the purchase of APX and VHF portable radios.

Human Resources

Sexual Harassment Prevention Training

The Fiscal Year 2018 Proposed Budget includes the addition of \$40,000 in the Human Resources Department to help manage and administer the citywide Sexual Harassment Prevention Training program.

Human Resources Consolidation

The Fiscal Year 2018 Proposed Budget includes the transfer of 2.00 FTE positions from the Public Utilities Department and total expenditures of \$77,005 to the Human Resources Department in support of the centralization of citywide human resources.

Library

Central Library Security Services

The Fiscal Year 2018 Proposed Budget includes the addition of expenditures of \$377,746 in the Library Department for security services due to the extension of library service hours and increased number of special events at the Central Library. This increase will allow the Library Department to maintain existing security services at the 22 locations that have security.

Library Printing Services

The Fiscal Year 2018 Proposed Budget includes the addition of expenditures of \$202,000 in the Library Department to support outside printing contractual services to provide photocopy, scan, and print services to library patrons. This service is fully reimbursed by fees charged to library patrons for this service. This additional funding will align the budget expense for this service with the historical actual expenditures.

Central Library Parking Contract

The Fiscal Year 2018 Proposed Budget includes the addition of contractual expenditures of \$113,096 and in additional revenue of \$156,532 for Parking Garage Services at the Central Library. The increase in budget will allow for additional staff at the parking facility for extended hours and special events at the Central Library.

Parks and Recreation

Park and Recreation New Facilities

The Fiscal Year 2018 Proposed Budget includes the addition of 5.31 FTE positions and total expenditures of \$655,826 in the Park and Recreation Department to support operation and maintenance of Franklin Ridge Pocket Park, Cesar Solis, Park de la Cruz, Wightman, and Southcrest Trails, as well as maintenance for 32.90 acres of parks.

Vernal Pool Habitat Conservation Plan Support

The Fiscal Year 2018 Proposed Budget includes the addition of 1.00 Biologist II and total expenditures of \$123,206 in the Park and Recreation Department to support the Vernal Pool Habitat Conservation Plan.

Carmel Mountain Ranch FIT Athletic Pool

The Fiscal Year 2018 Proposed Budget includes the addition of \$90,000 in non-personnel

General Fund Expenditures

expenditures in the Park and Recreation Department for the annual lease payment for the Carmel Mountain FIT Athletic pool.

Brush Management

The Fiscal Year 2018 Proposed Budget includes an increase of \$39,412 in non-personnel expenditures in the Park and Recreation Department to support a contractual increase in brush management services.

Planning

Regulatory Reform and Process Improvement Initiatives

The Fiscal Year 2018 Proposed Budget includes the addition of 1.00 Program Manager and 1.00 Development Project Manager 3, and personnel expenditures of \$256,571 in the Planning Department to support regulatory reform and process improvement initiatives that will proactively modernize regulations and remove development barriers while maintaining public safety and environmental interests. These additional positions will primarily be focused on housing affordability initiatives.

Transit Priority Area (TPA) Parking Standards

The Fiscal Year 2018 Proposed Budget includes an addition of \$250,000 in one-time non-personnel expenditures in the Planning Department for contractual services to prepare a parking study and an environmental impact report as part of evaluating the Transit Priority Area (TPA) parking standards to reduce excessive parking and development costs, and encourage the use of alternate forms of transportation which will support the City's Climate Action Plan.

Workforce Housing Density Bonus Program

The Fiscal Year 2018 Proposed Budget includes an addition of \$250,000 in one-time non-personnel expenditures in the Planning Department for contractual services for the preparation of an ordinance and environmental impact report for a proposed Workforce Housing Density Bonus Program. The proposed Workforce Density Bonus Program is designed to promote the development of housing for first-time homebuyers. The program is modeled after the State and City Affordable Density Bonus regulations, and provides incentives for developers to construct housing developments that provide units that can be sold or rented to entry-level/workforce households.

Parks Master Plan

The Planning Department, in conjunction with the Park and Recreation Department, will begin an effort to create a new master plan for San Diego's park system - the first comprehensive vision for San Diego's parks in more than sixty years. The funding of \$400,000 will support the first phase of the study to begin in Fiscal Year 2018.

Police

Zero-Based Overtime Budget

The Fiscal Year 2018 Proposed Budget includes the addition of \$4.6 million in the Police Department for overtime personnel expenditures as a result of a zero-based review of historical overtime expenditure levels. It should be noted that the Fiscal Year 2018 Proposed Budget includes a reduction in overtime which is discussed later in this section.

Police Supplemental Position and Reclassifications

The Fiscal Year 2018 Proposed Budget includes \$698,366 in personnel expenditures for the addition of 1.00 supplemental Police Captain position in the Communications unit, and 5.00 supplemental civilian positions to provide administrative support throughout the Police Department.

General Fund Expenditures

Property Room Move

The Fiscal Year 2018 Proposed Budget includes the one-time addition of \$150,000 for the relocation of the Police Department's property room storage facility. The relocation will provide the Police Department a storage solution to manage and maintain impounded evidence and property.

Grant Funded Supplemental Position Additions

The Fiscal Year 2018 Proposed Budget includes the ongoing addition of \$147,088 in personnel expenditures for 2.00 Police Investigative Service Officer II supplemental positions and \$180,000 in associated revenue.

Public Works - General Services

Horton Plaza Park Security

The Fiscal Year 2018 Proposed Budget includes the addition of \$150,000 in the Public Works Department for security services at Horton Plaza Park.

Purchasing & Contracting

Administrative Appeal Hearing Program

The Fiscal Year 2018 Proposed Budget includes the addition of 1.00 Program Coordinator and expenditures of \$136,518 in the Purchasing & Contracting Department to support the City's Administrative Appeals Hearing Program. The Administrative Appeal Hearing Program Coordinator will assist in establishing administrative hearing policies and processes as well as administer parking citation appeals at the City.

Real Estate Assets

Office Improvements and Relocation

The Fiscal Year 2018 Proposed Budget includes the addition of one-time non-personnel expenditures of \$2.1 million for office improvements and relocation into the 101 Ash Street building. The additional budget will be used for the purchase of new furniture, information technology installation, and relocation expenses from the Executive Complex and the City Operations Building.

De Anza Mobile Home Park

The Fiscal Year 2018 Proposed Budget includes the addition of \$600,000 for non-personnel expenditures associated with the property management services at the former De Anza mobile home park.

Transportation & Storm Water

Low Flow Diversion Program Transfer

The Fiscal Year 2018 Proposed Budget includes a \$2.0 million expenditure adjustment in the Transportation & Storm Water Department for Low Flow Diversion Program payment to the Public Utilities Department. This is the final payment of charges owed to the Public Utilities Department for treating runoff diverted to sewer system for treatment at storm drains throughout the City that divert low flow to the sewer infrastructure.

Regional Water Quality Control Board Penalty and Supplemental Environmental Projects

The Fiscal Year 2018 Proposed Budget includes the addition of \$640,000 in expenditures and \$595,840 in associated revenue in the Transportation & Storm Water Department for a Regional Water Quality Control Board penalty and Supplemental Environmental Projects (SEP). The associated revenue will provide Transportation & Storm Water Department reimbursement of SEP costs from the Development Services Fund and Engineering & Capital Projects Fund.

General Fund Expenditures

Trench Cut/Excavation Fee Transfer

The Fiscal Year 2018 Proposed Budget includes a \$500,000 expenditure adjustment in the Transportation & Storm Water Department for street damage fees. Per the franchise agreement between the City and SDG&E, the General Fund is required to transfer to the Trench Cut/Excavation Fee Fund to recover the cost of the additional resurfacing and repairs needed to mitigate the impact of excavations performed by SDG&E.

Budget Reduction Proposals

In order to mitigate the projected shortfall and balance the General Fund budget, the following budget reduction proposals were included in the Fiscal Year 2018 Proposed Budget.

City Attorney

The Fiscal Year 2018 Proposed Budget includes the reduction of 6.37 FTE positions and expenditures \$913,470 in the Office of the City Attorney. Included in these reductions are:

- 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division and total expenditures of \$321,853. This position advises the City on labor and employment issues, provides legal advice to public safety departments, and supports special projects.
- 1.00 Assistant City Attorney in the Civil Advisory Division and total expenditures of \$224,152. This position provides legal services to City departments and elected officials.
- 1.00 Deputy City Attorney in the Civil Litigation Division and total expenditures of \$148,720. This position represents the City in civil lawsuits. This reduction may increase the need for outside counsel to defend or prosecute civil lawsuits.
- 1.12 FTE hourly positions and total expenditures of \$76,948. These positions are currently used as temporary backfills to full-time employees on approved leave of absence.
- 1.00 Senior Clerk Typist in the Criminal Division and total expenditures of \$59,867. This position currently supports Deputy City Attorney's in court by overseeing cases and is responsible for ensuring that all cases are heard within court mandated deadlines.
- 1.00 Court Support Clerk 2 in the Criminal Division and total expenditures of \$56,930. This position provides coverage in the court, performs court runs, researches criminal records, and conducts various critical legal work. The reduction of this position will result in an increased workload to other Court Support Clerks in the Office of the City Attorney.
- 0.25 Legal Secretary 2 and total expenditures of \$42,238. The reduction of 0.25 Legal Secretary 2 and \$17,238 in personnel expenditures is the result of a delimited position. The remaining reduction of \$25,000 in non-personnel expenditures is associated with supplies in the Law Library. This budget reduction may delay the purchase of new law books, electronic research services, and periodicals.

City Auditor

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$110,191 in consulting services in the Office of the City Auditor based on historical savings.

City Clerk

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$20,000 in printing services in the Office of City Clerk based on historical savings.

General Fund Expenditures

City Comptroller

Reduction in City Comptroller Positions

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Principal Accountant, 1.00 Administrative Aid 2, and 1.00 Account Audit Clerk and total expenditures of \$302,693 in the Office of the City Comptroller. The duties performed by these positions include support for internal controls, grants management, and fixed assets, and will require existing staff to absorb activities performed by these positions.

Citywide Program Expenditures

Citywide Elections

The Fiscal Year 2018 Proposed Budget includes the reduction of \$900,000 in non-personnel expenditures in the Citywide Program Expenditures Department to align the citywide elections budget with anticipated elections for Council Districts 2, 4, 6, 8 and approximately three ballot measures.

Special Consulting Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$250,000 in non-personnel expenditures in the Citywide Program Expenditures Department based on historical savings.

City Treasurer

Reduction of Overtime and Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$96,175 in overtime and non-personnel expenditures in the Office of the City Treasurer based on historical savings.

Reduction of Account Clerk

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Account Clerk and personnel expenditures of \$59,553 in the Office of the City Treasurer's Delinquent Accounts section. The clerical duties performed by this position will be absorbed by current department staff.

Communications

Reduction in Communications Positions

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Senior Public Information Officer, 1.00 Executive Secretary, and personnel expenditures of \$155,305 in the Communications Department. The duties performed by these positions include communications services and administrative support, and will require existing staff to absorb activities performed by these positions.

Reduction of Non-Standard Hour Personnel Funding

The Fiscal Year 2018 Proposed Budget includes the reduction of 0.50 Management Intern and personnel expenditures of \$12,972 in the Communications Department. The duties performed by this position will require existing staff to absorb additional activities.

Debt Management

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$12,717 in the Debt Management Department for professional services based on historical savings.

Department Of Information Technology

Reduction in Computer Replacements

The Fiscal Year 2018 Proposed Budget includes the reduction of \$17,500 in the Department of

General Fund Expenditures

Information Technology computer replacement budget. This decrease will delay the replacement of approximately 27 computers.

Development Services

Reduction of Code Compliance Officers

The Fiscal Year 2018 Proposed Budget includes the reduction of 2.00 Code Compliance Officers and total expenditures of \$203,124 in the Development Services Department. This staffing reduction will delay the investigation of low level code violations such as noise disturbances, front yard storage, portable signs and parking in the front yard. Impacts of this adjustment will be mitigated with implementation of an alternative compliance program for these types of complaints.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes a reduction of \$200,000 in contracts expenditures for the Accela project tracking system debt service payment, which will be supported through the debt service non-discretionary accounts.

Reduction of Administrative Aide I

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Administrative Aide I and expenditures of \$68,760 from the Code Enforcement Division in Development Services Department. This reduction will delay preparation of legal documents and increase the workload of other administrative staff. The Department will look to implement process improvements and streamlining initiatives to minimize the impact of this adjustment.

Reduction of Overtime

The Fiscal Year 2018 Proposed Budget includes a reduction of \$19,834 in overtime in Development Services Department related to code enforcement cases for non-complex violations. Impacts of this adjustment will be mitigated with implementation of an alternative compliance program for these types of complaints.

Economic Development

Reduction in Economic Development Services

The Fiscal Year 2018 Proposed Budget includes a reduction of \$250,000 for economic development activities provided by Civic San Diego. This reduction will discontinue funding for Civic San Diego to develop new economic development related programs and initiatives.

Reduction in Economic Development Program Support

The Fiscal Year 2018 Proposed Budget includes the reduction of \$179,000 in Economic Development Department funding to the following programs: San Diego Economic Development, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program for the Business Improvement District Management Grants. This represents a reduction of approximately 6 percent of the total allocation to each entity and is not anticipated to impact service levels.

Reduction in Miscellaneous Supplies and Services

The Fiscal Year 2018 Proposed Budget includes a reduction of \$61,264 in miscellaneous supplies and services in the Economic Development Department. This reduction will limit supply purchases to essential items necessary to administer programs and services.

Open Counter Software

The Fiscal Year 2018 Proposed Budget includes the reduction of \$35,000 in software expenditures for the Small Business Enhancement Program. The five year contract for Open Counter software has been fulfilled resulting in lower costs.

General Fund Expenditures

Environmental Services

Illegal Dumping Abatement Program

The Fiscal Year 2018 Proposed Budget includes a reduction of \$807,434 in expenditures associated with the General Fund temporarily subsidizing the Illegal Dumping Abatement Program in the Refuse Disposal Fund. The Illegal Dumping Abatement Program will be fully funded by the Refuse Disposal Fund. The reduction of the General Fund's subsidy will not result in service level impacts.

Tipping Fee

The Fiscal Year 2018 Proposed Budget includes a reduction of \$600,000 in expenditures associated with the continuation of the \$1 per ton tipping fee discount and the reinstatement of a \$1 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill for a total of \$2 per ton discount.

Financial Management

Reduction of Associate Budget Development Analyst

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Associate Budget Development Analyst and personnel expenditures of \$97,468 in the Financial Management Department. The analytical duties performed by this position include budget development and monitoring activities and will be absorbed by current department staff.

Reduction in Professional Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$30,000 in information technology consulting services. This reduction will delay enhancements to the City's budgeting software intended to improve the annual budget document preparation process and the Five-Year Financial Outlook development process.

Reduction in Overtime

The Fiscal Year 2018 Proposed Budget includes the reduction of \$25,000 in overtime due to process improvements and streamlining efforts implemented during Fiscal Year 2016 and Fiscal Year 2017.

Fire-Rescue

Continuation of One Fire Academy

The Fire-Rescue Department anticipates reaching near full staffing by the end of Fiscal Year 2017 and as a result the Fiscal Year 2018 Proposed Budget includes funding for one fire academy with twenty-four recruits, which is anticipated to maintain full staffing. The Fiscal Year 2018 Proposed Budget includes the reduction of \$1.5 million in expenditures in the Fire-Rescue Department associated with overtime and supplies as a result of conducting fewer academies.

Paramedic Rotation Program

The Fiscal Year 2018 Proposed Budget includes the reduction of \$730,286 in non-personnel expenditures and \$206,251 in revenue in the Fire-Rescue Department associated with the reduction of the Paramedic Rotation Program (PMR) and transition to a Paramedic Training Institute. The Paramedic Training Institute will allow paramedics to maintain licensing. The new program will meet the same objective as the PMR without the need to rotate staff to ambulances and results in a reduction of overtime backfill.

Reduction in Diesel Fuel

The Fiscal Year 2018 Proposed Budget includes the reduction of \$500,000 in non-personnel expenditures in the Fire-Rescue Department associated with historical savings in diesel fuel costs.

Lifeguard Vessel Replacement Plan

The Fiscal Year 2018 Proposed Budget includes the reduction of \$436,661 in non-personnel

General Fund Expenditures

expenditures in the Fire-Rescue Department associated with the transfer to the Lifeguard Vessel Replacement Plan Fund. The Lifeguard Vessel Replacement Plan supports the replacement of vessels at the end of their serviceable life. Additionally, the Fiscal Year 2018 Proposed Budget includes the transfer of fund balance from the Lifeguard Vessel Replacement Plan Fund of \$436,661.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$428,283 in non-personnel expenditures in the Fire-Rescue Department based on historical savings in training, maintenance/repair, HVAC services, and other materials.

Human Resources

Reduction in Overtime and Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$74,304 in expenditures in the Human Resources Department related to overtime and non-personnel expenditures. This adjustment reduces the number of Citywide Management Academies from two to one per year.

Reduction of Public Information Specialist

The Fiscal Year 2018 Proposed Budget includes a reduction of 1.00 Public Information Specialist and personnel expenditures of \$632,242 in the Human Resources Department. This reduction will reduce the number of available Public Information Specialists to assist customers at the citizen assistance counter from two to one. The remaining Public Information Specialist will be transferred to the Office of the City Clerk and will be available to manage and respond to customer inquiries.

Infrastructure/Public Works

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$34,776 in consulting services in the Infrastructure/Public Works Branch related to infrastructure asset management support.

Internal Operations

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$2,350 in the Internal Operations Branch based on historical savings.

Library

Reduction in Non-Standard Hour Funding

The Fiscal Year 2018 Proposed Budget includes the reduction of 20.26 FTE positions and personnel expenditures of \$710,229 in the Library Department for hourly support staff. Half of the reduction will be achieved by removing currently vacant positions, and the remaining reduction will not affect operating hours. This reduction will increase the time required for library materials to be reshelfed and recirculated between checkouts. This impact will be partially mitigated by the introduction of more Radio-Frequency Identification (RFID) self-service checkout machines across the library system.

Library Programming

The Fiscal Year 2018 Proposed Budget includes the reduction of \$500,000 in non-personnel expenditures in the Library Department for system-wide programming across the 36 libraries. The library has used Fiscal Year 2017 funding to develop new and reusable materials focused on Science Technology Engineering Art and Mathematics (STEAM) that will be able to be used in the future and will not impact current programming.

General Fund Expenditures

Reduction in Supplies and Contract Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$239,153 in non-personnel expenditures in the Library Department due to a reduction in mailing supplies and exterior maintenance contracts support. As a result of this adjustment, the Library system will transition to more digital promotions and communications with patrons. Additionally, only critical exterior maintenance of library facilities will be performed.

Office of Homeland Security

Reclassification of Positions

The Fiscal Year 2018 Proposed Budget includes the addition of 2.00 Program Managers and 1.00 Senior Management Analyst and a reduction of 3.00 Supervising Management Analysts for a net reduction of \$116,392 in personnel expenditures. This adjustment will better align the position classifications with the services provided by the Department.

Reduction of Associate Management Analyst

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Associate Management Analyst and personnel expenditures of \$79,175 in the Office of Homeland Security Department. The administrative and analytical duties performed by this position will require existing staff to absorb additional activities.

Office of the Mayor

Reduction of Mayor Representative 2

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Mayor Representative 2 and personnel expenditures of \$176,616 in the Office of the Mayor.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of non-personnel expenditures of \$10,605 in the Office of the Mayor for transportation allowance and equipment based on historical savings.

Office of the Assistant Chief Operating Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$68,108 in supplies and services in the Office of the Assistant Chief Operating Officer based on historical savings.

Office of the Chief Financial Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$20,547 in professional services in the Office of the Chief Financial Officer based on historical savings.

Office of the Chief Operating Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$16,000 in training and travel expenditures in the Office of the Chief Financial Officer based on historical savings.

Office of the City Clerk

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$20,000 in the Office of the City Clerk for printing services due to various paperless initiatives.

General Fund Expenditures

Parks & Recreation

Water Conservation Efforts

The Fiscal Year 2018 Proposed Budget includes the reduction of \$446,610 in water usage expenditures in the Park & Recreation Department. The Department plans to implement conservation efforts to decrease water consumption by reducing the number of watering days from September through April.

Reduction of Citywide Park Maintenance Staff

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator and 4.00 Grounds Maintenance Worker II and total expenditures of \$385,239 in the Park & Recreation Department. The staffing reduction will result in less frequent mowing, sweeping and pesticide application of parks and athletic fields citywide.

Reduction of Tree Trimming and Pool Maintenance Services

The Fiscal Year 2018 Proposed Budget includes a reduction in contractual services and total expenditures of \$268,070 related to tree trimming and pool maintenance in the Park & Recreation Department. This reduction will not result in a service level impact as this adjustment aligns the budget for specialty tree trimming with actual expenditures. Additionally, no pools are currently scheduled for re-plastering during Fiscal Year 2018.

Reduction in Habitat Restoration Services

The Fiscal Year 2018 Proposed Budget includes a reduction in non-personnel expenditures of \$186,468 related to habitat restoration services in the Park & Recreation Department. This contractual service reduction will result in less frequent removal of non-native plants, habitat restoration, and maintenance. This reduction equates to approximately 30 percent of habitat restoration services budget.

Reduction in Supplies and Materials

The Fiscal Year 2018 Proposed Budget includes a reduction in total expenditures of \$79,700 for operational supplies in the Park & Recreation Department. This reduction will reduce purchases for supplies and materials for open space trail construction and maintenance, seed and plants for re-vegetation or habitat restoration efforts, and interpretive materials for public education.

Reduction in the Civic Dance Program

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Recreation Specialist and total expenditures of \$71,363 in the Park & Recreation Department. The administration and programming of the Dance Program has been absorbed by existing dance instructors as this position has been vacant for an extended period of time.

Completion of Coastal Marine Life Management Plan

The Fiscal Year 2018 Proposed Budget includes the reduction of non-personnel expenditures of \$50,000 related to the completion of a comprehensive plan for the mitigation of increasing marine life in the coastal areas within the City. The plan was completed in January 2017.

Performance & Analytics

Reduction of Professional Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$130,000 in the Performance & Analytics Department associated with professional services in support of Open Data, Managed Competition, Performance Management initiatives. This reduction in professional services will be postponed or absorbed by existing staff and is not expected to have a significant impact on these initiatives.

General Fund Expenditures

Personnel

Reduction of Associate Personnel Analyst

The Fiscal Year 2018 Proposed Budget includes a reduction of 1.00 Associate Personnel Analyst and expenditures of \$70,943 in the Personnel Department. This will reduce the number of available Associate Personnel Analysts to assist in the review of classification and compensation studies. In addition, it will increase the workload of existing staff in the Classification and Compensation section, as well as impact the work and assignments of staff in other sections who will be utilized to perform activities performed by this position.

Planning

Reduction of Word Processing Operator

This Fiscal Year 2018 Proposed Budget includes a reduction of 1.00 Word Processing Operator and expenditures of \$54,962 in the Planning Department. This reduction will require existing staff to prepare and reproduce project and advisory board documentation for all meetings, hearing, and mailings.

Police

Reduction in Overtime Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$3.0 million in personnel expenditures related to extension of shift overtime due to efforts by the Police Department to streamline and improve current processes.

Reallocation of Information Technology Expenditures

The Fiscal Year 2018 Proposed Budget includes a reduction of approximately \$530,000 in information technology expenditures that will now be supported with public safety grant funds.

Public Utilities

Reduction in Reservoir Recreation Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$90,204 in the Public Utilities Department for as-needed reservoir recreation services. These services performed by Water Utility Operating Fund positions include trash pickup, minor maintenance activities, and other similar services. A volunteer program for the reservoirs is being analyzed to assist in offsetting the reduction in services.

Public Works - Contracts

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$80,595 in the Public Works – Contracts Department for as-needed supplies and information technology consulting services. This reduction may result in a delay in enhancements to the contracts management systems.

Public Works - General Services

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$567,598 in the Public Works – General Services Department for as-needed supplies and professional services. Of the \$567,598 reduction, \$355,598 is for as-needed building material supplies and \$212,000 is for professional services. This non-personnel expenditure reduction will align budget with historical spending trends.

Reduction of Facilities Maintenance Staffing

The Fiscal Year 2018 Proposed Budget includes the reduction of 5.00 FTE positions and \$278,399 in the Public Works – General Services Department. The position reductions include 3.00

General Fund Expenditures

Custodians, 1.00 Plasterer, and 1.00 Roofer. Existing staff will be reprioritized to maintain core facilities services.

Purchasing & Contracting

Reduction of Senior Management Analyst

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Senior Management Analyst in the Purchasing and Contracting Department. The reduction is a result of consolidating the Living Wage Program as a result of operational efficiencies. The savings from this reduction will partially offset an addition in the Office of the City Treasurer that will support the Minimum Wage and Earned Sick Leave Ordinance.

Reduction in Purchasing & Contracting Positions

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Senior Clerk Typist and 1.00 Contracts Processing Clerk, and personnel expenditures of \$128,585 in the Purchasing & Contracting Department. The clerical duties performed by these positions will require existing staff to absorb additional activities.

Reduction in Miscellaneous Supplies and Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$16,040 in non-personnel expenditures in the Purchasing & Contracting Department based on historical savings.

Real Estate Assets

Reduction of Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes the reduction of \$114,110 in non-personnel expenditures based on historical savings.

Reduction in Real Estate Assets Positions

The Fiscal Year 2018 Proposed Budget includes the reduction of 1.00 Property Agent, 1.00 Word Processing Operator and personnel expenditures of \$140,009 in the Real Estate Assets Department. The duties performed by these positions include management of City leases and administrative reports, and will require existing staff to absorb activities performed by these positions.

Reduction of Maintenance Contract

The Fiscal Year 2018 Proposed Budget includes the reduction of \$43,000 in non-personnel expenditures associated with the maintenance contract expenses at the San Diego Theater due to historical savings.

Transportation & Storm Water

Reduction in Channel and Environmental Permitting Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$1.1 million in the Transportation & Storm Water Department for as-needed channel and environmental permit consulting services. This reduction equates to approximately 16 percent of the channel and environmental permitting budget.

Reduction in Broadleaf Tree Trimming Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$881,746 in the Transportation & Storm Water Department for broadleaf tree trimming services. This reduction will reduce the number of estimated broadleaf trees trimmed from approximately 25,000 to 12,000 per year.

Reduction in Pollution Prevention Education & Outreach Events

The Fiscal Year 2018 Proposed Budget includes the reduction of \$404,522 in the Transportation &

General Fund Expenditures

Storm Water Department for education & outreach events that promote pollution prevention. This reduction equates to approximately 80 percent of the storm water education and outreach budget.

Reduction of Weed Abatement Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$400,000 in the Transportation & Storm Water Department for weed abatement services on City paper streets. A paper street is an area of land that has been offered for dedication for use as a public street but has not been opened or graded for traffic. A paper street is typically owned by abutting property owners and exists only on paper, such as a map or other similar document.

Reduction in Master Maintenance Program

The Fiscal Year 2018 Proposed Budget includes the reduction of \$340,000 in the Transportation & Storm Water Department for the Master Maintenance Program. This program assists to better identify flood control channels requiring maintenance services. This reduction equates to approximately 30 percent of the Master Maintenance Program budget.

Reduction in Asphalt Materials

This Fiscal Year 2018 Proposed Budget includes the reduction of \$255,000 in the Transportation & Storm Water Department for asphalt materials used to support City parking lot repairs. This reduction will postpone the repair of approximately six parking lots throughout the City.

Reduction in Total Maximum Daily Load Studies

The Fiscal Year 2018 Proposed Budget includes the reduction of \$240,000 in the Transportation & Storm Water Department for Total Maximum Daily Load (TMDL) studies. The TMDL studies are quantitative assessments of water quality issues, contributing sources, and load reductions needed to restore and protect bodies of water. This reduction equates to approximately 9 percent of the TMDL studies budget.

Reduction in Wet and Dry Weather Monitoring Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$240,000 in the Transportation & Storm Water Department for wet and dry weather pollutant monitoring contractual services. This reduction equates to approximately 6 percent of the wet and dry weather pollutant monitoring budget.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Proposed Budget includes a reduction of \$175,000 in the Transportation & Storm Water Department for indirect costs no longer supported by grant funds. These costs will be absorbed by existing discretionary budget.

Reduction in Traffic Data Collection Services

The Fiscal Year 2018 Proposed Budget includes the reduction of \$150,000 in the Transportation & Storm Water Department for traffic data collection services. Traffic data is needed to conduct evaluations for traffic improvements throughout the City. This reduction equates to 50 percent of the traffic data collection services budget.

One-Time Resources and Uses

The Fiscal Year 2018 Proposed Budget includes \$43.0 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2018 One-Time Resources

One-Time Resources	Amount
Use of Pension Payment Stabilization Reserve	\$16,019,163

General Fund Expenditures

Table 5: Fiscal Year 2018 One-Time Resources

One-Time Resources	Amount
Use of Excess Equity	8,271,802
Transfer of Excess Workers Compensation Reserve for General Fund Reserve	7,038,799
Transfer from QUALCOMM Stadium Fund for Special Elections	3,500,000
Transfer of Excess Workers Compensation Reserve for Public Liability Reserve	3,127,665
Transfer from Concourse and Parking Garages Operating Fund	1,500,000
Infrastructure Asset Management Project Reimbursements	1,419,544
Reimbursement for National Incident Based Reporting System	1,172,244
Transfer of Vessel Replacement Plan Fund Balance	436,661
Fund Balance Used from Non-General Funds	341,322
Major General Fund Revenue Adjustments	80,000
Total	\$42,907,200

This compares to approximately \$43.6 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$723,719 more in one-time uses than one-time resources being utilized. In keeping with the City's Budget Policy and best practices in governmental budgeting, ongoing expenditures are supported by ongoing revenues.

Table 6: Fiscal Year 2018 One-Time Uses

One-Time Uses	Amount
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$18,052,066
Contributions to General Fund Reserves	7,038,799
Special Election for Transient Occupancy Tax Ballot Initiative	5,000,000
Transfer to the Public Liability Reserve	3,127,665
Transfer to Public Utilities Department for Low Flow Diversion Program Costs	3,031,776
Information Technology Network and Desktop Services	2,682,274
Executive Complex Rent	2,270,909
101 Ash Relocation Costs	2,100,000
Information Technology Discretionary Requests	1,532,504
Community Projects, Programs, and Services (CPPS) Funds	1,197,333
Sales Tax and Face Masks Related to Self-Contained Breathing Apparatus	1,067,500
Code Enforcement Abatement Fund Support	250,000
Transit Priority Area Parking Standards	250,000
Workforce Housing Density Program	250,000
Fire-Rescue APX Portable Radio Replacements	189,000
Police Property Room Relocation Costs	150,000
Horton Plaza Park Security Support	150,000
Formation of Otay Mesa Enhanced Infrastructure Financing District	145,000
Infrastructure Asset Management (IAM) Expenditures	164,700
Police Compensation Survey	100,000
Vehicles for New Park and Recreation Facilities	113,000
Fire-Rescue VHF Portable Radio Replacements	53,000
Vehicle in Support of Vernal Pool Habitat Conservation Plan	44,000
Sexual Harassment Prevention Training	40,000
Supplies for Administrative Appeals Hearing Program Staff	2,791
Use of Excess Long-Term Disability (LTD) Reserves for Operating Expense Relief	(\$1,420,567)

Table 6: Fiscal Year 2018 One-Time Uses (Cont'd)

One-Time Uses	Amount
Deferred Capital 2A Bond Debt Service to Capital Outlay Fund	(\$3,950,831)
Total	\$43,630,919

FISCAL YEAR 2018

Fiscal Policies



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority *(Charter Section 69)*

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2016 and continues to present a comprehensive examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting *(Charter Sections 39 and 89, Council Policy 000-02)*

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Adopted Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments *(Municipal Code section 22.0229)*

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Fiscal Policies

Beginning in Fiscal Year 2017, Financial Management prepared the Mid-Year Budget Monitoring Report using five months of actual data as a streamlining effort for Financial Management and City departments. This allowed management and City Council to receive annual projections and recommend adjustments in a timelier manner, and allowed Financial Management to re-allocate staff resources with greater efficiency and save in overtime expenditures. As a result, Financial Management is currently reviewing the Municipal Code with the City Attorney and will be proposing recommendations to City Council to allow for flexibility in the number of months used to develop the Mid-Year Budget Monitoring Report going forward.

Budget Policy *(Council Policy 000-02)*

The City adopted a Budgetary Policy in March 1962, which was amended by City Council in June 2016, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document is reviewed on a regular basis to incorporate the highest standards of fiscal management and the City's budgetary goals and will be updated if changes to the Mid-Year Budget Monitoring process are approved.

Balanced Budget *(Charter Section 69)*

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, as well as Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds shall be prepared on the full accrual basis of accounting (revenues are recognized when they are earned and expenses are recognize when liability is incurred).

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services *(Council Policy 100-06)*

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office is included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially

determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization *(Council Policy 800-14)*

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency *(Council Policy 000-31)*

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property *(Charter Section 77)*

On June 7, 2016, the voters amended Charter Section 77, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management *(City Debt Policy)*

The City's Debt Policy was adopted by the City Council in Fiscal Year 2008 and updated every other year with the last update on March 27, 2015 by Council Resolution 309577. The 2017 updated Debt Policy will be heard at Council on April 24, 2017. The policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; affordability ratios; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

Fiscal Policies

included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

Infrastructure Fund (*Charter Section 77.1*)

On June 7, 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculations to fund the new Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2023
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts inflated by the lessor of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment (*City Treasurer's Investment Policy*)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2017.

Reserves Policy (*Council Policy 100-20*)

The City Reserve Policy, adopted by Council on October 15, 2002 and most recently amended by City Council on February 21, 2017, defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides future City decisions.

General Fund Reserves

In February 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to extend the funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. Prior to these amendments, the policy goal was to be achieved in Fiscal Year 2021. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

In April 2016, City Council adopted a Pension Payment Stabilization Reserve (Pension Reserve) as part of the City's Reserve Policy. As a result, a Pension Reserve will be maintained to mitigate service delivery risk due to the unanticipated increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement unanticipated increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. Unanticipated increases are defined as the difference between the total change in the ADC and the expected change in the ADC as provided in the Change in ADC Table of the Report.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no

Fiscal Policies

later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level. The Fiscal Year 2018 Proposed Budget includes the use of one-time funding of \$20.8 million to Citywide (\$16.0 million to the General Fund) from the Pension Payment Stabilization Reserve to offset the increase in the City's ADC to the pension system.

Workers' Compensation Fund Reserve

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25.0 percent to 12.0 percent of the three-year average of outstanding actuarial liabilities. As a result, there is \$19.7 million in excess Workers' Compensation reserves available for use in the General Fund. A total of \$14.1 million of these excess reserve funds will be used in Fiscal Year 2018, which includes a \$7.0 million contribution to the General Fund Reserve, a \$3.1 million contribution to the Public Liability Reserve, and a \$4.0 million reduction in Workers' Compensation operating expenses. The remaining excess Workers' Compensation reserves will be used to continue the reduction in Workers' Compensation operating expenses through Fiscal Year 2020.

Public Liability Fund Reserve

The City shall maintain reserves equal to 50.0 percent of a three year average of the outstanding actuarial value of public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. The Fiscal Year 2018 target is to reach 47.0 percent of the average actuarial liability valuation of the three most recent fiscal years. The Policy goal is to achieve 50.0 percent funding in Fiscal Year 2019.

Long-Term Disability Fund Reserve

The Reserve Policy requires that the long-term disability fund reserves equal the average actuarial liability valuation of the three most recent fiscal years. The reserve is currently projected to be funded above the Policy level and \$2.1 million Citywide (\$1.4 million General Fund) excess reserves will be used to fund the pay-go requirement in Fiscal Year 2018. The Fiscal Year 2018 Proposed Budget does not include any additional contributions to this reserve.

User Fees *(Council Policy 100-05)*

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

FISCAL YEAR **2018**
Performance Management



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2017 - 2021. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2018. Please refer to Volume II for more details.



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

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Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Ensure completion of biennial training on professional customer service by all employees
- Achieve an average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Deploy a 311-style customer experience program
- Implement a City Communication Plan
- Launch of a new City internal website

Objective: 1.3 Consistently collect meaningful customer feedback

- Increase the percentage of customer touch points with feedback loops

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Achieve an average of at least 90% "good" or "excellent" scores for City-provided resources and job aids on citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Increase the percentage of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease percentage of days beaches are closed due to water quality

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Repair 1,000 miles of streets in five years

Performance Management

- Improve timeliness of project delivery
- Improve infrastructure quality

Objective: 2.4 Foster services that improve quality of life

- Maintain quality services and programming at City libraries and recreation centers

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce per capita water consumption

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan

Objective: 3.5 Enhance San Diego's global standing

- Build and maintain national and international partnerships
- Increase the number of companies that are exporting

FISCAL YEAR 2018

Debt Obligations



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's outstanding long term debt obligations¹

Outstanding Principal as of June 30, 2017

- General Fund backed Lease-Revenue Bond Obligations: \$578.9 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$824.6 million
- Public Utilities - Water System Obligations: \$665.0 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of March 2017

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of March 2017

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Water Commercial Paper Notes (Subordinate)

- Fitch Ratings: F1
- Moody's Investors Service: P-1

Sewer

- Standard & Poor's: AA+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa2, Stable Outlook

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Other Short and Long Term Debt Instruments

Commercial Paper Notes provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-need basis as capital project spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include fire trucks, refuse packers, service trucks, IT Projects and Equipment, Automated Water Meters, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans are obtained through the Clean Water SRF and Drinking Water SRF programs to fund certain eligible water and wastewater infrastructure projects. These low interest loan programs are administered by the State Water Resources Control Board. The City relies on low cost SRF funding for various water and wastewater projects. SRF loans typically carry a repayment term of 20-30 years from the construction completion date of the project.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2017, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2018.

Debt Obligations

		Principal Outstanding 6/30/2017	Projected FY 2018 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations¹					
Lease Revenue Bonds					
2010A	Master Refunding Bonds • General Fund CIP Bonds • 1996A Qualcomm Stadium Bonds • 1996B Balboa Park/Mission Bay Park Refunding COPs	\$ 97,490,000 \$ 36,965,000 \$ 4,110,000	\$ 7,317,516 ² \$ 4,755,491 ² \$ 930,791 ²	FY 2040 FY 2027 FY 2022	General Fund Stadium Transient Occupancy Tax
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ³	\$ 8,428,639	\$ 1,369,458	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	\$ 105,755,000	\$ 12,556,450	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 66,380,000	\$ 4,590,875	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 15,555,000	\$ 1,382,969	FY 2032	Safety Sales Tax
2013A	Lease Revenue Bonds • General Fund CIP Bonds • 2003 Old Town Light Rail Extension Refunding	\$ 32,095,000 \$ 5,505,000	\$ 2,156,206 \$ 1,055,250	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	Lease Revenue Bonds - 2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 4,355,000	\$ 739,375	FY 2024	Transient Occupancy Tax
2015A&B	General Fund CIP Bonds	\$ 103,965,000	\$ 6,899,625	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 98,285,000	\$ 9,288,975	FY 2032	Transient Occupancy Tax
Total General Fund Lease Revenue Bond Obligations		\$ 578,888,639	\$ 53,042,981		
Public Utilities - Sewer and Water Revenue Bond Obligations⁴					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 18,425,000	\$ 9,840,488	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 101,095,000	\$ 54,298,250	FY 2025	Net Wastewater System Revenues
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 396,605,000	\$ 19,315,400	FY 2039	Net Wastewater System Revenues

Debt Obligations

		Principal Outstanding 6/30/2017	Projected FY 2018 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Sewer Revenue Bond Obligations		\$ 824,560,000	\$ 98,113,038		
Water Revenue Bond Obligations					
2012A	Subordinated Water Revenue Bonds	\$ 130,680,000	\$ 11,831,000	FY 2033	Net Water System Revenues
2016A	Subordinated Water Revenue Bonds	\$ 40,540,000	\$ 2,612,600	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 493,785,000	\$ 46,314,750	FY 2040	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 665,005,000	\$ 60,758,350		
Water Revenue Commercial Paper					
	Subordinated Commercial Paper Notes Program ⁵	\$ 44,000,000	\$ 3,240,000		Net Water System Revenues

- ¹ In addition to bonds, the City has various medium and long term capital lease obligations. As of June 30, 2017, the medium and long term capital leases are expected to carry an outstanding principal balance of approximately \$182 million.
- ² Lease payments are budgeted and made payable to the Trustee six months in advance of actual debt service payment dates.
- ³ A federal subsidy of an estimated \$292,753 will be received and expended to reduce the full payment amount of \$1,369,458, related to the 2011 Qualified Energy Conservation Bond FY 2018 payment.
- ⁴ In addition to bonds, the Water and Wastewater Systems have various State Revolving Fund (SRF) loan obligations. As of June 30, 2017, the Water System and Wastewater SRF loans are expected to carry outstanding principal balance of approximately \$64 million and approximately \$101 million, respectively.
- ⁵ The program authorization amount is \$250 million to fund up to 24 months of Water System capital program activity. The FY 2018 interest costs and program fees are an estimate based on the projected note issuance activity in Fiscal Years 2017 and 2018.

Debt Without Government Commitment - Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. These districts are located in the City. There is currently one Special Assessment District and four Community Facilities Districts with outstanding debt. The districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the residential and commercial properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City. Additional information about these districts and the associated special taxes and assessments can be found on the City Web page for Community Facilities Districts & 1913/1915 Act Assessment Districts.

FISCAL YEAR 2018

Financial Summary and Schedules



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.



Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2018 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
City Attorney	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296
City Auditor	5,258	-	-
City Clerk	175,218	94,582	94,582
City Comptroller	2,068,997	2,130,926	2,124,873
City Council	1,035	-	-
City Treasurer	19,892,145	19,329,499	23,125,337
Communications	771,345	967,604	967,604
Debt Management	1,042,146	910,863	736,019
Development Services	767,215	716,269	596,269
Economic Development	5,597,495	8,141,001	5,595,573
Environmental Services	1,455,402	1,444,446	1,479,446
Ethics Commission	9,050	-	-
Financial Management	847	-	-
Fire-Rescue	30,172,422	26,989,270	35,004,383
Human Resources	5,306	5,000	249,901
Infrastructure/Public Works	34,634	138,840	73,457
Library	4,880,942	4,425,753	4,532,285
Major Revenues	1,025,855,116	1,049,170,431	1,113,116,521
Neighborhood Services	89	-	-
Office of Homeland Security	936,222	1,682,280	901,367
Office of the Assistant COO	339,917	391,021	391,021
Office of the Mayor	358,376	328,245	328,245
Park & Recreation	35,354,233	44,287,244	44,267,244
Performance & Analytics	750	-	-
Personnel	7,070	1,000	1,000
Planning	4,109,725	2,869,175	1,362,454
Police	49,421,722	45,065,930	46,403,911
Public Utilities	883,563	1,609,000	1,409,000
Public Works - Contracts	1,038,918	1,181,777	1,181,777
Public Works - General Services	3,320,546	3,747,579	3,666,682
Purchasing & Contracting	1,297,199	1,458,716	1,458,716
Real Estate Assets	48,970,799	52,275,295	50,480,890
Transportation & Storm Water	55,911,685	56,439,871	57,107,359
Total General Fund Revenues	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
City Attorney	\$ 47,435,178	\$ 49,829,116	\$ 53,350,760
City Auditor	3,290,407	3,882,383	3,989,334
City Clerk	5,211,807	5,674,036	5,685,316
City Comptroller	11,199,504	11,451,570	12,139,738
City Council	11,583,574	14,258,588	14,786,234
City Treasurer	14,956,188	16,252,880	16,396,530
Citywide Program Expenditures	123,838,357	109,701,751	140,342,641
Communications	3,351,586	3,872,945	3,942,301
Debt Management	2,461,384	3,163,539	3,161,883
Department of Information Technology	477,724	500,000	482,500
Development Services	6,239,068	7,486,410	7,681,399
Economic Development	12,184,065	15,007,531	12,318,325
Environmental Services	36,030,190	39,878,568	39,720,803
Ethics Commission	1,130,743	1,187,443	1,229,244
Financial Management	3,991,517	4,344,165	4,371,576
Fire-Rescue	235,636,392	236,780,295	258,153,165
Human Resources	3,282,020	3,884,667	5,605,704
Infrastructure/Public Works	859,577	993,599	991,662
Internal Operations	403,373	418,119	460,795
Library	47,146,796	51,659,669	54,100,430
Neighborhood Services	894,246	1,010,800	1,055,219
Office of Homeland Security	2,143,601	2,691,122	2,604,871
Office of the Assistant COO	1,604,987	1,945,935	2,046,777
Office of the Chief Financial Officer	509,297	587,064	618,994
Office of the Chief Operating Officer	1,061,556	1,089,482	1,451,866
Office of the IBA	1,816,162	1,974,855	2,153,136
Office of the Mayor	4,245,074	4,471,120	4,602,168
Park & Recreation	101,271,852	108,316,555	109,319,000
Performance & Analytics	1,832,292	2,934,639	2,811,793
Personnel	7,809,435	8,355,058	8,654,623
Planning	9,849,195	10,533,102	10,100,096
Police	432,941,254	438,789,263	463,846,298
Public Utilities	1,991,740	2,577,246	2,495,029
Public Works - Contracts	1,879,356	2,302,721	2,340,000
Public Works - General Services	25,046,012	24,137,017	20,175,907
Purchasing & Contracting	5,883,497	6,573,616	6,680,989
Real Estate Assets	4,922,310	8,034,505	7,997,064
Transportation & Storm Water	130,201,960	131,430,013	120,973,845
Total General Fund Expenditures	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,408,838,014

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
General Fund			
General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,139,725	\$ 900,000	\$ 900,000
Concourse and Parking Garages Operating Fund	4,265,192	3,639,233	4,155,918
Convention Center Expansion Administration Fund	13,238,902	13,407,993	13,003,993
Engineering & Capital Projects Fund	68,440,977	83,243,057	95,314,239
Environmental Growth 1/3 Fund	5,318,033	5,500,676	4,956,991
Environmental Growth 2/3 Fund	10,630,974	11,008,352	9,920,981
Facilities Financing Fund	2,136,818	2,408,887	2,908,328
Fire and Lifeguard Facilities Fund	1,382,674	1,383,570	1,383,570
Fire/Emergency Medical Services Transport Program Fund	12,103,047	12,344,106	12,344,106
GIS Fund	1,597,324	1,643,241	2,283,550
Gas Tax Fund	22,887,126	24,719,725	23,562,966
General Plan Maintenance Fund	-	-	2,650,000
Information Technology Fund	12,773,942	10,552,747	11,202,127
Infrastructure Fund	-	-	18,052,066
Junior Lifeguard Program Fund	611,003	595,053	609,877
Local Enforcement Agency Fund	686,646	786,417	786,417
Los Penasquitos Canyon Preserve Fund	189,120	186,000	186,000
Maintenance Assessment District (MAD) Funds	23,425,518	23,174,508	23,989,750
Major Events Revolving Fund	(67,827)	-	-
Mission Bay Improvements Fund	10,531,043	8,213,907	7,252,192
Mission Bay/Balboa Park Improvement Fund	2,125,001	2,025,000	2,029,225
New Convention Facility Fund	3,402,620	3,436,000	3,436,000
OneSD Support Fund	26,664,536	27,192,944	25,990,774
PETCO Park Fund	17,181,691	15,457,773	16,618,304
Parking Meter Operations Fund	10,936,183	10,767,852	10,767,852
Prop 42 Replacement - Transportation Relief Fund	7,162,625	3,226,733	5,571,972
Public Art Fund	583,964	596,872	154,643
Public Safety Services & Debt Service Fund	8,815,946	9,166,621	9,203,815
QUALCOMM Stadium Operations Fund	21,735,345	19,823,595	11,679,138
Regional Park Improvements Fund	3,511,501	2,737,969	3,905,026
Seized Assets - California Fund	50,492	11,881	11,881
Seized Assets - Federal DOJ Fund	1,791,159	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	337,782	118,812	118,812
Serious Traffic Offenders Program Fund	489	-	-

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
State COPS	7,041,632	2,140,000	2,140,000
Storm Drain Fund	5,359,159	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	-	3,291,751
Transient Occupancy Tax Fund	97,039,576	103,097,585	110,085,229
Trolley Extension Reserve Fund	1,069,607	1,063,650	1,058,250
Underground Surcharge Fund	67,196,606	68,781,508	60,564,328
Wireless Communications Technology Fund	6,714,166	8,667,773	8,900,590
Zoological Exhibits Maintenance Fund	11,921,368	12,581,204	13,187,804
Total Special Revenue Funds	\$ 491,931,686	\$ 501,370,551	\$ 530,947,772

Capital Project Funds

Capital Outlay Fund	\$ 6,521,434	\$ -	\$ -
TransNet ARRA Exchange Fund	565,613	-	-
TransNet Extension Administration & Debt Fund	256,203	322,970	324,730
TransNet Extension Congestion Relief Fund	39,180,747	22,381,821	22,503,789
TransNet Extension Maintenance Fund	9,611,743	9,592,209	9,644,481
Total Capital Project Funds	\$ 56,135,740	\$ 32,297,000	\$ 32,473,000

Enterprise Funds

Airports Fund	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
Development Services Fund	56,137,983	55,319,734	60,875,810
Golf Course Fund	18,267,631	18,750,847	20,470,347
Metropolitan Sewer Utility Fund	91,843,139	89,148,822	93,803,626
Municipal Sewer Revenue Fund	291,953,796	289,657,400	281,895,762
Recycling Fund	24,244,279	21,217,651	22,237,651
Refuse Disposal Fund	34,710,981	31,589,624	31,569,624
Sewer Utility - AB 1600 Fund	18,491,076	16,000,000	16,080,000
Water Utility - AB 1600 Fund	14,538,402	12,000,000	12,000,000
Water Utility Operating Fund	481,754,551	590,144,391	716,070,035
Total Enterprise Funds	\$ 1,036,833,339	\$ 1,128,850,828	\$ 1,260,374,403

Internal Service Funds

Central Stores Fund	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
Energy Conservation Program Fund	2,209,686	3,333,565	3,235,275
Fleet Services Operating Fund	49,926,547	50,842,432	52,743,224
Fleet Services Replacement Fund	28,980,655	29,225,898	31,882,696
Publishing Services Fund	3,561,472	3,614,996	3,660,657
Risk Management Administration Fund	9,989,622	10,529,309	10,529,309
Total Internal Service Funds	\$ 104,129,196	\$ 110,909,376	\$ 111,994,407
Total Combined Budget Revenues	\$ 2,978,847,081	\$ 3,103,389,335	\$ 3,336,355,794

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
General Fund			
General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,408,838,014
Total General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,408,838,014
Special Revenue Funds			
Automated Refuse Container Fund	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Concourse and Parking Garages Operating Fund	4,263,025	3,323,107	5,075,716
Convention Center Expansion Administration Fund	13,310,438	13,800,450	13,396,450
Engineering & Capital Projects Fund	67,814,664	83,243,057	95,314,239
Environmental Growth 1/3 Fund	3,153,976	4,278,367	4,406,822
Environmental Growth 2/3 Fund	10,066,083	10,458,591	10,303,909
Facilities Financing Fund	2,110,953	2,408,887	2,908,328
Fire and Lifeguard Facilities Fund	1,383,392	1,388,781	1,388,181
Fire/Emergency Medical Services Transport Program Fund	11,800,870	12,526,570	12,320,080
GIS Fund	1,734,321	1,885,989	2,417,763
Gas Tax Fund	26,950,481	25,878,454	23,562,966
General Plan Maintenance Fund	-	-	2,650,000
Information Technology Fund	12,905,168	11,751,450	12,080,811
Infrastructure Fund	-	-	15,322,066
Junior Lifeguard Program Fund	582,483	595,076	609,877
Local Enforcement Agency Fund	670,469	810,179	1,069,196
Los Penasquitos Canyon Preserve Fund	226,156	234,172	262,178
Maintenance Assessment District (MAD) Funds	20,903,006	37,674,876	40,471,951
Mission Bay/Balboa Park Improvement Fund	1,961,705	2,120,941	2,125,166
New Convention Facility Fund	3,405,000	3,436,000	3,436,000
OneSD Support Fund	24,856,283	27,192,597	26,782,250
PETCO Park Fund	18,491,909	16,117,060	16,761,110
Parking Meter Operations Fund	10,749,688	9,798,346	10,313,423
Police Decentralization Fund	2,458,813	-	-
Prop 42 Replacement - Transportation Relief Fund	15,044,837	3,226,733	5,571,972
Public Art Fund	305,058	596,872	154,643
Public Safety Services & Debt Service Fund	8,752,371	9,166,621	9,203,815
QUALCOMM Stadium Operations Fund	20,824,335	20,410,737	18,861,815
Seized Assets - California Fund	-	11,919	11,919
Seized Assets - Federal DOJ Fund	848,658	1,622,869	1,608,345
Seized Assets - Federal Treasury Fund	-	119,187	119,187
Serious Traffic Offenders Program Fund	103,536	-	-
State COPS	4,562,955	2,140,000	2,140,000
Storm Drain Fund	5,690,778	6,400,000	5,700,000

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Successor Agency Admin & Project - CivicSD Fund	-	-	3,291,751
Transient Occupancy Tax Fund	96,834,233	111,304,293	112,028,449
Trolley Extension Reserve Fund	1,062,880	1,063,650	1,058,250
Underground Surcharge Fund	22,869,789	58,910,135	59,528,971
Wireless Communications Technology Fund	8,242,705	8,730,105	9,111,617
Zoological Exhibits Maintenance Fund	12,463,305	12,581,204	13,187,804
Total Special Revenue Funds	\$ 438,345,075	\$ 506,907,275	\$ 545,657,020
Capital Project Funds			
Capital Outlay Fund	\$ -	\$ -	\$ 3,950,831
TransNet Extension Administration & Debt Fund	248,106	322,970	324,730
TransNet Extension Congestion Relief Fund	4,065,296	3,351,330	3,351,330
TransNet Extension Maintenance Fund	9,506,079	9,592,209	9,644,481
Total Capital Project Funds	\$ 13,819,481	\$ 13,266,509	\$ 17,271,372
Enterprise Funds			
Airports Fund	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753
Development Services Fund	54,536,813	57,702,281	70,464,778
Golf Course Fund	15,643,184	17,504,080	18,230,601
Metropolitan Sewer Utility Fund	187,719,993	220,304,391	224,055,110
Municipal Sewer Revenue Fund	122,758,385	133,936,893	128,102,050
Recycling Fund	19,581,926	23,722,733	25,444,735
Refuse Disposal Fund	31,217,013	28,335,060	35,903,968
Water Utility Operating Fund	441,035,637	504,210,392	517,845,212
Total Enterprise Funds	\$ 876,370,169	\$ 990,795,000	\$ 1,025,769,207
Internal Service Funds			
Central Stores Fund	\$ 9,159,007	\$ 13,363,423	\$ 10,119,705
ERP Fund	40	0	0
Energy Conservation Program Fund	2,165,744	3,332,675	3,880,136
Fleet Services Operating Fund	48,308,833	56,091,087	57,250,561
Fleet Services Replacement Fund	31,629,466	30,370,181	42,773,746
Publishing Services Fund	3,361,274	3,932,647	3,660,657
Risk Management Administration Fund	9,919,915	10,773,594	11,008,176
Total Internal Service Funds	\$ 104,544,279	\$ 117,863,607	\$ 128,692,982
Total Combined Budget Expenditures	\$ 2,739,692,280	\$ 2,966,813,778	\$ 3,126,228,594

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 11,474	\$ -	\$ 300,000
CIP Lease Financing	-	8,883,932	1,018,572
Developer Contributions CIP	447,301	13,385,354	-
EGF CIP Fund 1/3	180,521	2,431,373	1,927,365
Energy Conservation Program CIP Fund	369,734	300,000	-
Environmental Growth 2/3 Fund	198,195	-	-
Gas Tax Fund	46,440	-	-
Infrastructure Fund	-	-	2,730,000
Library Improvement Trust Fund	-	155,605	-
Library System Improvement Fund	66,118	-	1,884,482
Maintenance Assessment District (MAD) Funds	263,358	580,000	450,000
Mission Bay Improvements Fund	143,842	6,157,723	6,825,570
Mission Trails Regional Park Fund	244,158	-	-
North Bay Redevelopment CIP Contribution Fund	190	-	-
OneSD Support Fund	2,471,588	-	-
Prop 42 Replacement - Transportation Relief Fund	2,824,528	-	-
QUALCOMM Stadium Operations CIP Fund	645,573	-	-
RDA Contribution to San Ysidro Project Fund	26,246	-	-
RDA Contributions to City Heights Project Fund	72,633	-	-
Regional Park Improvements Fund	1,287,683	2,500,000	3,675,307
SC-RDA Contribution to CIP Fund	21,496	-	-
Sea World Traffic Mitigation Fund	564,257	-	-
Street Division CIP Fund	155,788	-	-
Sunset Cliffs Natural Park	87,139	-	-
TOT Coastal Infrastructure CIP Fund	5,405	-	-
Trench Cut Fees/Excavation Fee Fund	43,435	3,758,329	2,000,000
Underground Surcharge CIP Fund	8,871,447	-	-
Total Special Revenue Funds	\$ 19,048,548	\$ 38,152,316	\$ 20,811,296
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 280,757	\$ 500,000	\$ -
Brown Field Special Aviation	1,326,029	-	-
EDCO Community Fund	-	675,000	-
Metro Sewer Utility - CIP Funding Source	21,807,904	53,695,805	52,147,606
Mission Bay Golf Course CIP Fund	262,302	-	-
Montgomery Field Special Aviation	1,669,058	-	-
Muni Sewer Utility - CIP Funding Source	76,384,119	114,999,374	83,639,498
Recycling Fund CIP Fund	175,697	820,000	-
Refuse Disposal CIP Fund	562,187	-	13,000,000

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Torrey Pines Golf Course CIP Fund	8,615,859	-	5,500,000
Water Utility - CIP Funding Source	94,960,293	177,808,899	240,399,173
Total Enterprise Funds	\$ 206,044,206	\$ 348,499,078	\$ 394,686,277
Capital Project Funds			
2001A(TE)Bonds(Oper)-Ctr City	\$ 234,761	\$ -	\$ -
99A(TE)Bonds(Oper)-City Hts	19,204	-	-
Allied Gardens-Major District	2,706	-	-
Barrio Logan	341,399	60,000	-
Bay Terraces - Major District	240	-	-
Belmont/Mission Beach Develop	155,086	-	-
Bus Stop Capital Improvement Fund	236,585	-	-
C.O.-Pueblo Land/Pol. Decentra	121,903	-	-
CCE-2004A (TE) Bonds (Oper)	335	-	-
CH-TAB 2010A (TE) Proceeds	753,405	-	-
CIP Contributions from General Fund	13,880,251	12,025,000	-
CR-TAB 2010A (TE) Proceeds	14,105	-	-
Capital Outlay Fund	1,265,384	-	-
Capital Outlay-Sales Tax	4,318	-	-
Carmel Valley Consolidated FBA	476,878	-	-
Carmel Valley Development Impact Fee	236,714	-	-
Centre City DIF-Admin	524,771	-	7,115,000
Chollas - Major District	224	-	-
Clairemont -Major District	139	-	-
Clairemont Mesa - Urban Comm	30,112	100,000	35,000
College Area	23,778	-	-
Deferred Maintenance Revenue 2012A-Project	6,626,312	-	-
Del Mar Mesa FBA	82,957	-	-
Encanto - Major District	1,688	-	-
Encanto Neighborhoods DIF	-	-	250,000
Excess Redevelopment Bond Proceeds Exp	2,438,512	-	-
FY09 Sunset Cliffs Natural Par	8,733	-	-
Fleet Services CIP Fund	1,073,771	-	-
Golden Hill Urban Comm	94,363	25,000	-
Infrastructure Improvement - CD 5	1,906	-	-
Kearny Mesa-Urban Comm	42,563	-	-
La Jolla - Major District	1,403	-	-
La Jolla Urban Comm	203,058	-	155,000
Linda Vista Urban Comm	98,792	-	40,000
Loma Portal - Major District	386	-	-
Memorial(Southeast SD)Maj Dist	178	-	-
Mid City Urban Comm	774,510	-	460,000
Mid-City - Park Dev Fund	780,201	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Midway/Pacific Hwy Urban Comm	333,279	-	1,170,000
Mira Mesa - FBA	2,271,735	-	-
Mira Mesa East-Major District	38	-	-
Mira Mesa West-Major District	606	-	-
Mission Valley-Urban Comm.	9,765,134	-	-
Montgomery/Waller-Major Dist	4,874	-	-
NP 2000 TE Bonds Rf-Oper	16,193	-	-
NP 2003A (T)Bonds Rf Oper	175,000	-	-
NP 2003B(TE)Bonds Oper	212,802	-	-
NP-Tab 2009A (TE) Proceeds	479,254	-	-
Navajo Urban Comm	305,188	-	248,000
New Central Library Contributions	(24,000)	-	-
North Clairemont - Major Dist	711	-	-
North Park Urban Comm	341,934	205,000	475,000
North University City-FBA	1,425,102	-	-
Ocean Beach - Major District	29	-	-
Ocean Beach Urban Comm	-	55,000	-
Otay Mesa-East (From 39062)	618,840	-	-
Otay Mesa-Eastern DIF	105,108	-	-
Otay Mesa-West (From 39067)	3,149,556	-	-
Otay Mesa-Western DIF	248,255	-	-
Otay Mesa/Nestor Urb Comm	28,578	-	31,000
PFFA Lease Revenue Bonds 2015A-Projects	14,478,584	-	-
PFFA Lease Revenue Bonds 2015B-Project	6,035,219	-	-
PFFA Lease Revenue Refunding Bonds 2013A - Project	24,739,439	-	-
PV Est-Other P & R Facilities	200,476	-	-
Pacific Beach Urban Comm	77,696	60,000	105,000
Pacific Highlands Ranch FBA	10,994,808	1,400,000	-
Paradise Hills-Major District	399	-	-
Park North-East - Park Dev Fd	54,523	-	184,865
Penasquitos East-Pk Dev Fund	-	-	146,464
Penasquitos South-Major Dist	49,688	-	-
Peninsula Urban Comm	64,667	60,000	-
Pk/Rec Bldg Permit Fee Dist C	990	-	-
Point Loma - Major District	54	-	-
Presidio - Major District	87	-	-
Private & Others Contrib-CIP	6,944,056	-	-
Prop A-(Bikeway)	27,227	-	-
R.H.-Endowment Comm.Youth	78,051	-	-
Rancho Bernardo-Fac Dev Fund	10,241	114,600	22,450
Rancho Encantada	(559)	-	-
Rancho Penasquitos FBA	4,943	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Relinquishment 36th St Coop 06	2,034	-	-
Rose & Tecolote Creek Water Quality	48,329	-	-
S.E. San Diego Urban Comm	956,879	-	-
SC Open Sp Acg/Rec Ctr PhI	37,716	-	-
SC Open Sp Acg/Rec Ctr PhII	34,233	-	-
SC/TE TI Bonds 2007B	222,370	-	-
SD Unified School Dist-Cap Out	22,568	-	-
SR 209 & 274 Coop with State	947,314	-	-
SY-TAB 2010A (TE) Proceeds	1,100,790	-	-
Sabre Springs-FBA	67,867	-	-
San Ysidro - Major District	91	-	-
San Ysidro Urban Comm	99,151	280,000	-
Santa Clara - Major District	4,760	-	-
Sc/Taxable TI Bonds 2007A	380,141	-	-
Scripps/Miramar Misc	57,898	-	-
Scripps/Miramar-Major District	28,810	-	-
Serra Mesa - Major District	68,797	-	-
Serra Mesa - Urban Community	1,074,728	-	133,850
Skyline/Paradise Urb Comm	4,775	-	-
South Bay - Major District	7,793	-	-
Southcrest - Major District	947	-	-
Tierrasanta - DIF	77,426	850,000	-
Tierrasanta(Elliott West)Maj D	3,981	-	-
Torrey Corner Mitigation Fund	49,594	-	-
Torrey Highlands	518,175	-	-
Torrey Pines - Urban Community	-	-	177,450
TransNet (Prop A 1/2% Sales Tax)	3,095,143	-	-
TransNet ARRA Exchange Fund	426,859	-	-
TransNet Extension Congestion Relief Fund	32,097,502	19,030,491	19,152,459
TransNet Extension Major Corri	4,380	-	35,000
TransNet Extension RTCI Fee	4,695,125	-	-
Univ City North - Sub Dist	285	-	-
University City So.-Urban Comm	83,726	-	-
Uptown Urban Comm	269,438	80,000	-
Valencia Park - Major District	8,490	-	-
Total Capital Project Funds	\$ 160,268,549	\$ 34,345,091	\$ 29,936,538

Grant Enterprise Funds

Grant Fund-Enterprise-Federal	\$ 8,407,086	\$ -	\$ -
Total Grant Enterprise Funds	\$ 8,407,086	\$ -	\$ -

Grant Government Funds

Grant Fund - Federal	\$ 2,064,079	\$ -	\$ -
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Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Grant Fund - Other	9,061	-	-
Grant Fund - State	2,457,466	-	-
Total Grant Government Funds	\$ 4,530,605	\$ -	\$ -
Total Capital Budget Expenditures	\$ 398,298,994	\$ 420,996,485	\$ 445,434,111
Total Combined Operating and Capital Budget Expenditures	\$ 3,137,991,274	\$ 3,387,810,263	\$ 3,571,662,705



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Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
City Attorney	355.58	361.10	355.73
City Auditor	22.00	22.00	22.00
City Clerk	45.32	46.32	47.32
City Comptroller	84.75	87.51	86.26
City Council	106.12	106.37	106.37
City Treasurer	109.73	111.38	118.70
Communications	32.16	33.50	31.00
Debt Management	19.00	21.00	21.00
Development Services	70.00	70.00	67.00
Economic Development	51.35	56.00	63.85
Environmental Services	137.55	157.11	155.56
Ethics Commission	5.00	5.00	5.00
Financial Management	32.00	32.00	31.00
Fire-Rescue	1,176.21	1,220.53	1,230.65
Human Resources	20.84	25.50	32.92
Infrastructure/Public Works	5.00	5.00	5.00
Internal Operations	1.50	1.50	1.50
Library	463.21	475.86	453.72
Neighborhood Services	5.50	6.50	6.50
Office of Homeland Security	16.40	18.05	17.05
Office of the Assistant COO	11.00	12.00	12.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	5.35	5.35	6.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	29.00	29.50	28.50
Park & Recreation	860.13	899.78	896.84
Performance & Analytics	11.00	15.00	15.00
Personnel	67.99	71.00	69.99
Planning	67.08	65.07	64.95
Police	2,632.01	2,644.01	2,653.01
Public Works - Contracts	20.00	21.00	21.00
Public Works - General Services	151.00	174.00	168.00
Purchasing & Contracting	59.96	59.96	57.96
Real Estate Assets	33.00	34.00	32.00
Transportation & Storm Water	580.74	625.79	624.71
Total Budget FTE Positions	7,299.48	7,530.69	7,520.44



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
General Fund			
General Fund	7,299.48	7,530.69	7,520.44
Total General Fund	7,299.48	7,530.69	7,520.44
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	598.60	644.70	715.80
Facilities Financing Fund	16.70	16.35	16.35
Fire/Emergency Medical Services Transport Program Fund	30.00	31.00	17.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	44.00	42.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	25.00	25.00	24.51
OneSD Support Fund	23.00	28.00	28.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	15.00	15.00	15.00
QUALCOMM Stadium Operations Fund	38.00	38.00	36.00
Transient Occupancy Tax Fund	13.00	14.00	14.00
Underground Surcharge Fund	9.00	11.00	17.00
Wireless Communications Technology Fund	46.00	46.00	46.00
Total Special Revenue Funds	872.30	925.05	987.66
Enterprise Funds			
Airports Fund	19.00	22.00	22.00
Development Services Fund	449.15	472.45	472.65
Golf Course Fund	98.00	101.76	102.08
Metropolitan Sewer Utility Fund	462.20	462.20	458.86
Municipal Sewer Revenue Fund	409.32	400.71	401.04
Recycling Fund	106.60	108.25	111.76
Refuse Disposal Fund	148.98	132.60	140.94
Water Utility Operating Fund	781.83	781.83	791.02
Total Enterprise Funds	2,475.08	2,481.79	2,500.35
Internal Service Funds			
Central Stores Fund	23.00	23.00	22.00
Energy Conservation Program Fund	13.25	17.35	17.35
Fleet Services Operating Fund	201.50	207.00	206.00
Publishing Services Fund	10.00	10.00	10.00

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Risk Management Administration Fund	83.28	87.23	85.23
Total Internal Service Funds	331.03	344.58	340.58
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,040.89	11,345.11	11,412.03

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 471,320,806	\$ 501,965,689	\$ 530,488,782
Property Taxes	471,320,806	501,965,689	530,488,782
Sales Tax	\$ 275,663,909	\$ 272,798,685	\$ 276,924,560
Sales Tax	275,663,909	272,798,685	276,924,560
Transient Occupancy Tax	\$ 107,675,414	\$ 113,324,844	\$ 121,011,252
Transient Occupancy Taxes	107,675,414	113,324,844	121,011,252
Other Local Taxes	\$ 92,413,617	\$ 92,138,011	\$ 85,882,330
Property Transfer Taxes	10,484,607	9,570,508	10,068,772
SDG&E	47,503,497	49,216,596	44,531,915
CATV	18,102,864	18,654,907	16,875,643
Refuse Collection Franchise	10,786,619	10,450,000	10,900,000
Other Franchises	5,536,030	4,246,000	3,506,000
Licenses and Permits	\$ 24,929,578	\$ 23,884,896	\$ 21,653,270
Business Tax	7,595,749	7,577,368	7,501,297
Rental Unit Tax	7,424,444	7,271,794	7,459,502
Refuse Collector Business Tax	1,057,887	825,000	1,090,000
Other Licenses and Permits	8,851,499	8,210,734	5,602,471
Fines Forfeitures and Penalties	\$ 40,183,003	\$ 29,791,276	\$ 31,851,640
Parking Citations	21,565,193	19,899,278	22,142,605
Municipal Court	5,161,638	6,157,700	5,527,700
Other Fines & Forfeitures	13,456,172	3,734,298	4,181,335
Rev from Money and Prop	\$ 54,363,638	\$ 55,723,557	\$ 58,442,690
Interest and Dividends	716,603	588,851	671,348
Mission Bay	29,658,484	30,951,876	31,157,218
Pueblo Lands	6,124,079	6,075,944	6,447,852
Other Rents and Concessions	17,864,373	18,106,886	20,166,272
Rev from Federal Agencies	\$ 240,085	\$ 356,720	\$ 220,000
Revenue from Federal Agencies	240,085	356,720	220,000
Rev from Other Agencies	\$ 7,939,442	\$ 7,776,199	\$ 4,263,013
Motor Vehicle License Fees	552,932	-	-
Revenue from Other Agencies	7,386,509	7,776,199	4,263,013
Charges for Services	\$ 133,729,820	\$ 136,522,695	\$ 152,803,611
Charges for Current Services	133,729,820	136,522,695	152,803,611
Other Revenue	\$ 10,089,908	\$ 4,290,137	\$ 4,575,137
Other Revenue	10,089,908	4,290,137	4,575,137
Transfers In	\$ 80,267,902	\$ 91,388,871	\$ 112,449,927
Transfers In	80,267,902	91,388,871	112,449,927
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,400,566,212

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 13,611	\$ -	\$ -
Interest and Dividends	13,611	-	-
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000
Charges for Current Services	1,126,114	900,000	900,000
Total Automated Refuse Container Fund	\$ 1,139,725	\$ 900,000	\$ 900,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 4,260,692	\$ 3,639,233	\$ 4,155,918
Other Rents and Concessions	4,260,692	3,639,233	4,155,918
Transfers In	\$ 4,500	\$ -	\$ -
Transfers In	4,500	-	-
Total Concourse and Parking Garages Operating Fund	\$ 4,265,192	\$ 3,639,233	\$ 4,155,918
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 30,909	\$ -	\$ -
Interest and Dividends	30,909	-	-
Transfers In	\$ 13,207,993	\$ 13,407,993	\$ 13,003,993
Transfers In	13,207,993	13,407,993	13,003,993
Total Convention Center Expansion Administration Fund	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993
Engineering & Capital Projects Fund			
Rev from Money and Prop	\$ 5,192	\$ -	\$ -
Interest and Dividends	5,192	-	-
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239
Charges for Current Services	68,355,645	83,243,057	95,314,239
Other Revenue	\$ 80,140	\$ -	\$ -
Other Revenue	80,140	-	-
Total Engineering & Capital Projects Fund	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991
SDG&E	5,275,257	5,491,676	4,947,991
Other Franchises	13,318	-	-
Rev from Money and Prop	\$ 29,457	\$ 9,000	\$ 9,000
Interest and Dividends	29,457	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981
SDG&E	10,550,515	10,983,352	9,895,981
Other Franchises	26,952	-	-
Rev from Money and Prop	\$ 53,507	\$ 25,000	\$ 25,000
Interest and Dividends	53,507	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981
Facilities Financing Fund			
Licenses and Permits	\$ 73,500	\$ 25,500	\$ 50,000
Other Licenses and Permits	73,500	25,500	50,000
Rev from Money and Prop	\$ 1,485	\$ 600	\$ 600
Interest and Dividends	1,485	600	600
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,728
Charges for Current Services	2,061,833	2,382,787	2,857,728
Total Facilities Financing Fund	\$ 2,136,818	\$ 2,408,887	\$ 2,908,328
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 2,305	\$ -	\$ -
Interest and Dividends	2,305	-	-
Transfers In	\$ 1,380,369	\$ 1,383,570	\$ 1,383,570
Transfers In	1,380,369	1,383,570	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 23,868	\$ -	\$ 30,000
Interest and Dividends	23,868	-	30,000
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871
Charges for Current Services	12,057,066	12,344,106	11,904,871
Other Revenue	\$ 2,229	\$ -	\$ 409,235
Other Revenue	2,229	-	409,235
Transfers In	\$ 19,884	\$ -	\$ -
Transfers In	19,884	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106
GIS Fund			
Rev from Money and Prop	\$ (336)	\$ -	\$ -
Interest and Dividends	(336)	-	-
Rev from Other Agencies	\$ 112,554	\$ 195,303	\$ 195,303
Revenue from Other Agencies	112,554	195,303	195,303

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Charges for Services	\$	1,485,106	\$	1,447,938	\$	2,088,247
Charges for Current Services		1,485,106		1,447,938		2,088,247
Total GIS Fund	\$	1,597,324	\$	1,643,241	\$	2,283,550
Gas Tax Fund						
Other Local Taxes	\$	22,729,919	\$	24,605,209	\$	23,448,450
Other Local Tax		22,729,919		24,605,209		23,448,450
Rev from Money and Prop	\$	155,401	\$	114,516	\$	114,516
Interest and Dividends		85,402		50,000		50,000
Other Rents and Concessions		69,999		64,516		64,516
Other Revenue	\$	1,806	\$	-	\$	-
Other Revenue		1,806		-		-
Total Gas Tax Fund	\$	22,887,126	\$	24,719,725	\$	23,562,966
General Plan Maintenance Fund						
Licenses and Permits	\$	-	\$	-	\$	2,650,000
Other Licenses and Permits		-		-		2,650,000
Total General Plan Maintenance Fund	\$	-	\$	-	\$	2,650,000
Information Technology Fund						
Rev from Money and Prop	\$	13,491	\$	-	\$	-
Interest and Dividends		13,491		-		-
Charges for Services	\$	12,755,489	\$	10,552,747	\$	11,202,127
Charges for Current Services		12,755,489		10,552,747		11,202,127
Other Revenue	\$	4,962	\$	-	\$	-
Other Revenue		4,962		-		-
Total Information Technology Fund	\$	12,773,942	\$	10,552,747	\$	11,202,127
Infrastructure Fund						
Transfers In	\$	-	\$	-	\$	18,052,066
Transfers In		-		-		18,052,066
Total Infrastructure Fund	\$	-	\$	-	\$	18,052,066
Junior Lifeguard Program Fund						
Charges for Services	\$	611,003	\$	595,053	\$	609,877
Charges for Current Services		611,003		595,053		609,877
Total Junior Lifeguard Program Fund	\$	611,003	\$	595,053	\$	609,877
Local Enforcement Agency Fund						
Licenses and Permits	\$	505,032	\$	501,830	\$	501,830
Other Licenses and Permits		505,032		501,830		501,830

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Rev from Money and Prop	\$	6,336	\$	10,724	\$	10,724
Interest and Dividends		6,336		10,724		10,724
Charges for Services	\$	175,107	\$	273,863	\$	273,863
Charges for Current Services		175,107		273,863		273,863
Other Revenue	\$	171	\$	-	\$	-
Other Revenue		171		-		-
Total Local Enforcement Agency Fund	\$	686,646	\$	786,417	\$	786,417

Los Penasquitos Canyon Preserve Fund

Rev from Money and Prop	\$	39,120	\$	36,000	\$	36,000
Other Rents and Concessions		39,120		36,000		36,000
Transfers In	\$	150,000	\$	150,000	\$	150,000
Transfers In		150,000		150,000		150,000
Total Los Penasquitos Canyon Preserve Fund	\$	189,120	\$	186,000	\$	186,000

Maintenance Assessment District (MAD) Funds

Rev from Money and Prop	\$	167,586	\$	69,353	\$	79,599
Interest and Dividends		167,586		69,353		79,599
Charges for Services	\$	2,398,069	\$	3,465,007	\$	2,655,254
Charges for Current Services		2,398,069		3,465,007		2,655,254
Other Revenue	\$	116,631	\$	100	\$	-
Other Revenue		116,631		100		-
Transfers In	\$	4,735,283	\$	3,590,789	\$	4,676,289
Transfers In		4,735,283		3,590,789		4,676,289
Property Tax Revenue	\$	15,409,771	\$	16,046,259	\$	16,575,608
Property Taxes		15,409,771		16,046,259		16,575,608
Special Assessments	\$	598,179	\$	3,000	\$	3,000
Special Assessments		598,179		3,000		3,000
Total Maintenance Assessment District (MAD) Funds	\$	23,425,518	\$	23,174,508	\$	23,989,750

Major Events Revolving Fund

Other Revenue	\$	(217,827)	\$	-	\$	-
Other Revenue		(217,827)		-		-
Transfers In	\$	150,000	\$	-	\$	-
Transfers In		150,000		-		-
Total Major Events Revolving Fund	\$	(67,827)	\$	-	\$	-

Mission Bay Improvements Fund

Rev from Money and Prop	\$	158,527	\$	-	\$	-
Interest and Dividends		158,527		-		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Transfers In	\$	10,372,516	\$	8,213,907	\$	7,252,192
Transfers In		10,372,516		8,213,907		7,252,192
Total Mission Bay Improvements Fund	\$	10,531,043	\$	8,213,907	\$	7,252,192

Mission Bay/Balboa Park Improvement Fund

Transfers In	\$	2,125,001	\$	2,025,000	\$	2,029,225
Transfers In		2,125,001		2,025,000		2,029,225
Total Mission Bay/Balboa Park Improvement Fund	\$	2,125,001	\$	2,025,000	\$	2,029,225

New Convention Facility Fund

Rev from Money and Prop	\$	(2,380)	\$	-	\$	-
Interest and Dividends		(2,380)		-		-
Transfers In	\$	3,405,000	\$	3,436,000	\$	3,436,000
Transfers In		3,405,000		3,436,000		3,436,000
Total New Convention Facility Fund	\$	3,402,620	\$	3,436,000	\$	3,436,000

OneSD Support Fund

Rev from Money and Prop	\$	71,867	\$	-	\$	-
Interest and Dividends		71,867		-		-
Rev from Other Agencies	\$	36,772	\$	-	\$	-
Revenue from Other Agencies		36,772		-		-
Charges for Services	\$	26,555,858	\$	27,192,944	\$	25,990,774
Charges for Current Services		26,555,858		27,192,944		25,990,774
Transfers In	\$	40	\$	-	\$	-
Transfers In		40		-		-
Total OneSD Support Fund	\$	26,664,536	\$	27,192,944	\$	25,990,774

PETCO Park Fund

Rev from Money and Prop	\$	2,491,814	\$	2,054,359	\$	1,852,285
Interest and Dividends		9,866		25,000		4,767
Other Rents and Concessions		2,481,947		2,029,359		1,847,518
Other Revenue	\$	1,390,802	\$	930,000	\$	1,430,000
Other Revenue		1,390,802		930,000		1,430,000
Transfers In	\$	13,299,075	\$	12,473,414	\$	13,336,019
Transfers In		13,299,075		12,473,414		13,336,019
Total PETCO Park Fund	\$	17,181,691	\$	15,457,773	\$	16,618,304

Parking Meter Operations Fund

Licenses and Permits	\$	10,876,184	\$	10,767,852	\$	10,767,852
Parking Meters		10,627,937		10,497,852		10,497,852
Other Licenses and Permits		248,247		270,000		270,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Rev from Money and Prop	\$	38,724	\$	-	\$	-
Interest and Dividends		38,724		-		-
Charges for Services	\$	18,889	\$	-	\$	-
Charges for Current Services		18,889		-		-
Other Revenue	\$	2,386	\$	-	\$	-
Other Revenue		2,386		-		-
Total Parking Meter Operations Fund	\$	10,936,183	\$	10,767,852	\$	10,767,852

Prop 42 Replacement - Transportation Relief Fund

Other Local Taxes	\$	6,898,661	\$	3,226,733	\$	5,571,972
Other Local Tax		6,898,661		3,226,733		5,571,972
Rev from Money and Prop	\$	263,963	\$	-	\$	-
Interest and Dividends		263,963		-		-
Total Prop 42 Replacement - Transportation Relief Fund	\$	7,162,625	\$	3,226,733	\$	5,571,972

Public Art Fund

Other Revenue	\$	284,321	\$	-	\$	-
Other Revenue		284,321		-		-
Transfers In	\$	299,643	\$	596,872	\$	154,643
Transfers In		299,643		596,872		154,643
Total Public Art Fund	\$	583,964	\$	596,872	\$	154,643

Public Safety Services & Debt Service Fund

Sales Tax	\$	8,784,446	\$	9,166,621	\$	9,203,815
Safety Sales Tax		8,784,446		9,166,621		9,203,815
Rev from Money and Prop	\$	31,500	\$	-	\$	-
Interest and Dividends		31,500		-		-
Total Public Safety Services & Debt Service Fund	\$	8,815,946	\$	9,166,621	\$	9,203,815

QUALCOMM Stadium Operations Fund

Licenses and Permits	\$	10,950	\$	8,000	\$	8,000
Other Licenses and Permits		10,950		8,000		8,000
Rev from Money and Prop	\$	10,073,982	\$	6,886,149	\$	3,907,000
Interest and Dividends		35,050		20,000		20,000
Other Rents and Concessions		10,038,931		6,866,149		3,887,000
Rev from Other Agencies	\$	3,103	\$	-	\$	-
Revenue from Other Agencies		3,103		-		-
Charges for Services	\$	64,036	\$	48,809	\$	48,809
Charges for Current Services		64,036		48,809		48,809
Other Revenue	\$	3,636	\$	1,000	\$	1,000
Other Revenue		3,636		1,000		1,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Transfers In	\$	11,579,638	\$	12,879,637	\$	7,714,329
Transfers In		11,579,638		12,879,637		7,714,329
Total QUALCOMM Stadium Operations Fund	\$	21,735,345	\$	19,823,595	\$	11,679,138
Regional Park Improvements Fund						
Rev from Money and Prop	\$	83,423	\$	-	\$	-
Interest and Dividends		83,423		-		-
Transfers In	\$	3,428,079	\$	2,737,969	\$	3,905,026
Transfers In		3,428,079		2,737,969		3,905,026
Total Regional Park Improvements Fund	\$	3,511,501	\$	2,737,969	\$	3,905,026
Seized Assets - California Fund						
Rev from Money and Prop	\$	359	\$	-	\$	-
Interest and Dividends		359		-		-
Rev from Federal Agencies	\$	-	\$	11,881	\$	11,881
Revenue from Federal Agencies		-		11,881		11,881
Rev from Other Agencies	\$	50,133	\$	-	\$	-
Revenue from Other Agencies		50,133		-		-
Total Seized Assets - California Fund	\$	50,492	\$	11,881	\$	11,881
Seized Assets - Federal DOJ Fund						
Rev from Money and Prop	\$	18,133	\$	-	\$	-
Interest and Dividends		18,133		-		-
Rev from Federal Agencies	\$	1,538,026	\$	1,069,307	\$	1,069,307
Revenue from Federal Agencies		1,538,026		1,069,307		1,069,307
Rev from Other Agencies	\$	235,000	\$	-	\$	-
Revenue from Other Agencies		235,000		-		-
Total Seized Assets - Federal DOJ Fund	\$	1,791,159	\$	1,069,307	\$	1,069,307
Seized Assets - Federal Treasury Fund						
Rev from Money and Prop	\$	2,167	\$	-	\$	-
Interest and Dividends		2,167		-		-
Rev from Federal Agencies	\$	335,615	\$	118,812	\$	118,812
Revenue from Federal Agencies		335,615		118,812		118,812
Total Seized Assets - Federal Treasury Fund	\$	337,782	\$	118,812	\$	118,812
Serious Traffic Offenders Program Fund						
Rev from Money and Prop	\$	489	\$	-	\$	-
Interest and Dividends		489		-		-
Total Serious Traffic Offenders Program Fund	\$	489	\$	-	\$	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
State COPS			
Rev from Money and Prop	\$ 21,845	\$ -	\$ -
Interest and Dividends	21,845	-	-
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ 2,140,000
Revenue from Federal Agencies	-	2,140,000	2,140,000
Rev from Other Agencies	\$ 2,837,263	\$ -	\$ -
Revenue from Other Agencies	2,837,263	-	-
Transfers In	\$ 4,182,523	\$ -	\$ -
Transfers In	4,182,523	-	-
Total State COPS	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000
Storm Drain Fund			
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,359,159	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ -	\$ -	\$ 3,291,751
Revenue from Other Agencies	-	-	3,291,751
Total Successor Agency Admin & Project - CivicSD Fund	\$ -	\$ -	\$ 3,291,751
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 96,881,289	\$ 103,022,585	\$ 110,010,229
Transient Occupancy Taxes	96,881,289	103,022,585	110,010,229
Licenses and Permits	\$ 60,746	\$ 75,000	\$ 75,000
Other Licenses and Permits	60,746	75,000	75,000
Charges for Services	\$ 47,947	\$ -	\$ -
Charges for Current Services	47,947	-	-
Other Revenue	\$ 436	\$ -	\$ -
Other Revenue	436	-	-
Transfers In	\$ 49,158	\$ -	\$ -
Transfers In	49,158	-	-
Total Transient Occupancy Tax Fund	\$ 97,039,576	\$ 103,097,585	\$ 110,085,229
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ (2,121)	\$ -	\$ -
Interest and Dividends	(2,121)	-	-
Transfers In	\$ 1,071,728	\$ 1,063,650	\$ 1,058,250
Transfers In	1,071,728	1,063,650	1,058,250
Total Trolley Extension Reserve Fund	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Underground Surcharge Fund			
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315
SDG&E	66,446,911	68,581,508	59,750,315
Rev from Money and Prop	\$ 749,695	\$ 200,000	\$ 814,013
Interest and Dividends	749,695	200,000	814,013
Total Underground Surcharge Fund	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 59,571	\$ 48,261	\$ 48,261
Interest and Dividends	7,377	-	-
Other Rents and Concessions	52,194	48,261	48,261
Rev from Other Agencies	\$ 6,325	\$ -	\$ -
Revenue from Other Agencies	6,325	-	-
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329
Charges for Current Services	6,596,344	8,619,512	8,852,329
Other Revenue	\$ 51,926	\$ -	\$ -
Other Revenue	51,926	-	-
Total Wireless Communications Technology Fund	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
Property Taxes	11,921,368	12,581,204	13,187,804
Total Zoological Exhibits Maintenance Fund	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
Total Special Revenue Funds	\$ 491,931,686	\$ 501,370,551	\$ 530,947,772

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 409,596	\$ -	\$ -
Other Revenue	409,596	-	-
Transfers In	\$ 6,111,838	\$ -	\$ -
Transfers In	6,111,838	-	-
Total Capital Outlay Fund	\$ 6,521,434	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 314,498	\$ -	\$ -
Sales Tax	314,498	-	-
Transfers In	\$ 251,115	\$ -	\$ -
Transfers In	251,115	-	-
Total TransNet ARRA Exchange Fund	\$ 565,613	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 253,452	\$ 322,970	\$ 324,730
Sales Tax	253,452	322,970	324,730
Transfers In	\$ 2,751	\$ -	\$ -
Transfers In	2,751	-	-
Total TransNet Extension Administration & Debt Fund	\$ 256,203	\$ 322,970	\$ 324,730
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 39,171,006	\$ 22,381,821	\$ 22,503,789
Sales Tax	39,171,006	22,381,821	22,503,789
Rev from Money and Prop	\$ 9,741	\$ -	\$ -
Interest and Dividends	9,741	-	-
Total TransNet Extension Congestion Relief Fund	\$ 39,180,747	\$ 22,381,821	\$ 22,503,789
TransNet Extension Maintenance Fund			
Sales Tax	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Sales Tax	9,506,079	9,592,209	9,644,481
Rev from Money and Prop	\$ 2,490	\$ -	\$ -
Interest and Dividends	2,490	-	-
Transfers In	\$ 103,174	\$ -	\$ -
Transfers In	103,174	-	-
Total TransNet Extension Maintenance Fund	\$ 9,611,743	\$ 9,592,209	\$ 9,644,481
Total Capital Project Funds	\$ 56,135,740	\$ 32,297,000	\$ 32,473,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	\$ 4,302,281	\$ 4,431,167	\$ 4,738,328
Interest and Dividends	113,844	53,000	110,000
Other Rents and Concessions	4,188,437	4,378,167	4,628,328
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220
Charges for Current Services	586,150	591,192	633,220
Other Revenue	\$ 3,070	\$ -	\$ -
Other Revenue	3,070	-	-
Total Airports Fund	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
Development Services Fund			
Licenses and Permits	\$ 42,980,786	\$ 44,211,466	\$ 48,352,485
Other Licenses and Permits	42,980,786	44,211,466	48,352,485
Rev from Money and Prop	\$ 250,522	\$ 110,072	\$ 110,072
Interest and Dividends	250,522	110,072	110,072
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173
Charges for Current Services	11,611,675	9,782,173	9,782,173
Other Revenue	\$ 1,295,000	\$ 1,216,023	\$ 1,216,023
Other Revenue	1,295,000	1,216,023	1,216,023
Transfers In	\$ -	\$ -	\$ 1,415,057
Transfers In	-	-	1,415,057
Total Development Services Fund	\$ 56,137,983	\$ 55,319,734	\$ 60,875,810
Golf Course Fund			
Rev from Money and Prop	\$ 1,537,066	\$ 1,309,100	\$ 1,268,100
Interest and Dividends	248,983	143,000	143,000
Other Rents and Concessions	1,288,083	1,166,100	1,125,100
Rev from Other Agencies	\$ 57	\$ -	\$ -
Revenue from Other Agencies	57	-	-
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747
Charges for Current Services	16,673,491	17,441,747	19,022,747
Other Revenue	\$ 50,084	\$ -	\$ 179,500
Other Revenue	50,084	-	179,500
Transfers In	\$ 6,933	\$ -	\$ -
Transfers In	6,933	-	-
Total Golf Course Fund	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 1,802,334	\$ 134,400	\$ 1,300,000
Interest and Dividends	1,080,877	-	1,100,000
Other Rents and Concessions	721,457	134,400	200,000
Rev from Federal Agencies	\$ -	\$ -	\$ 1,350,000
Revenue from Federal Agencies	-	-	1,350,000
Rev from Other Agencies	\$ 29,500	\$ 19,719,000	\$ -
Revenue from Other Agencies	29,500	19,719,000	-
Charges for Services	\$ 69,835,271	\$ 69,195,422	\$ 80,163,726
Charges for Current Services	69,835,271	69,195,422	80,163,726
Other Revenue	\$ 247,273	\$ 100,000	\$ 100,000
Other Revenue	247,273	100,000	100,000
Transfers In	\$ 19,928,760	\$ -	\$ 10,889,900
Transfers In	19,928,760	-	10,889,900
Total Metropolitan Sewer Utility Fund	\$ 91,843,139	\$ 89,148,822	\$ 93,803,626
Municipal Sewer Revenue Fund			
Rev from Money and Prop	\$ 2,215,334	\$ 910,400	\$ 2,110,400
Interest and Dividends	2,172,313	900,000	2,100,000
Other Rents and Concessions	43,020	10,400	10,400
Rev from Other Agencies	\$ 29,975	\$ -	\$ -
Revenue from Other Agencies	29,975	-	-
Charges for Services	\$ 282,315,468	\$ 288,747,000	\$ 279,785,362
Charges for Current Services	282,315,468	288,747,000	279,785,362
Other Revenue	\$ 414,494	\$ -	\$ -
Other Revenue	414,494	-	-
Transfers In	\$ 6,978,525	\$ -	\$ -
Transfers In	6,978,525	-	-
Total Municipal Sewer Revenue Fund	\$ 291,953,796	\$ 289,657,400	\$ 281,895,762
Recycling Fund			
Other Local Taxes	\$ 775,696	\$ 1,160,000	\$ 2,060,000
Other Franchises	775,696	1,160,000	2,060,000
Fines Forfeitures and Penalties	\$ 3,142,481	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	3,142,481	1,000,000	1,000,000
Rev from Money and Prop	\$ 452,512	\$ 331,100	\$ 451,100
Interest and Dividends	241,294	120,000	240,000
Other Rents and Concessions	211,218	211,100	211,100
Rev from Other Agencies	\$ 915,099	\$ 350,000	\$ 350,000
Revenue from Other Agencies	915,099	350,000	350,000

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Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Charges for Services	\$	18,174,183	\$	18,346,551	\$	18,346,551
Charges for Current Services		18,174,183		18,346,551		18,346,551
Other Revenue	\$	37,407	\$	30,000	\$	30,000
Other Revenue		37,407		30,000		30,000
Transfers In	\$	746,899	\$	-	\$	-
Transfers In		746,899		-		-
Total Recycling Fund	\$	24,244,279	\$	21,217,651	\$	22,237,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$	25,847	\$	30,000	\$	15,000
Other Fines & Forfeitures		25,847		30,000		15,000
Rev from Money and Prop	\$	735,959	\$	619,439	\$	509,439
Interest and Dividends		666,373		500,000		350,000
Other Rents and Concessions		69,586		119,439		159,439
Charges for Services	\$	32,101,414	\$	29,442,751	\$	29,547,751
Charges for Current Services		32,101,414		29,442,751		29,547,751
Other Revenue	\$	999,484	\$	690,000	\$	690,000
Other Revenue		999,484		690,000		690,000
Transfers In	\$	848,277	\$	807,434	\$	807,434
Transfers In		848,277		807,434		807,434
Total Refuse Disposal Fund	\$	34,710,981	\$	31,589,624	\$	31,569,624

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$	67,914	\$	-	\$	-
Interest and Dividends		67,914		-		-
Charges for Services	\$	18,423,162	\$	16,000,000	\$	16,080,000
Charges for Current Services		18,423,162		16,000,000		16,080,000
Total Sewer Utility - AB 1600 Fund	\$	18,491,076	\$	16,000,000	\$	16,080,000

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$	85,719	\$	-	\$	-
Interest and Dividends		85,719		-		-
Charges for Services	\$	14,452,683	\$	12,000,000	\$	12,000,000
Charges for Current Services		14,452,683		12,000,000		12,000,000
Total Water Utility - AB 1600 Fund	\$	14,538,402	\$	12,000,000	\$	12,000,000

Water Utility Operating Fund

Fines Forfeitures and Penalties	\$	12,212,560	\$	-	\$	-
Other Fines & Forfeitures		12,212,560		-		-
Rev from Money and Prop	\$	7,204,429	\$	10,211,400	\$	6,458,100
Interest and Dividends		1,217,046		3,782,000		800,000
Other Rents and Concessions		5,987,383		6,429,400		5,658,100

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Rev from Federal Agencies	\$ -	\$ -	\$ 3,650,000
Revenue from Federal Agencies	-	-	3,650,000
Rev from Other Agencies	\$ 1,786,975	\$ 88,994,000	\$ 1,191,000
Revenue from Other Agencies	1,786,975	88,994,000	1,191,000
Charges for Services	\$ 408,587,812	\$ 490,593,991	\$ 524,028,635
Charges for Current Services	408,587,812	490,593,991	524,028,635
Other Revenue	\$ 44,646,366	\$ 345,000	\$ 117,345,000
Other Revenue	44,646,366	345,000	117,345,000
Transfers In	\$ 7,316,410	\$ -	\$ 63,397,300
Transfers In	7,316,410	-	63,397,300
Total Water Utility Operating Fund	\$ 481,754,551	\$ 590,144,391	\$ 716,070,035
Total Enterprise Funds	\$ 1,036,833,339	\$ 1,128,850,828	\$ 1,261,374,403

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 9,849	\$ -	\$ -
Interest and Dividends	9,849	-	-
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246
Charges for Current Services	9,293,588	13,243,176	9,767,246
Other Revenue	\$ 157,776	\$ 120,000	\$ 176,000
Other Revenue	157,776	120,000	176,000
Total Central Stores Fund	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 28,158	\$ -	\$ -
Interest and Dividends	28,158	-	-
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275
Charges for Current Services	2,181,528	3,033,565	3,235,275
Other Revenue	\$ -	\$ 300,000	\$ -
Other Revenue	-	300,000	-
Total Energy Conservation Program Fund	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275
Fleet Services Operating Fund			
Rev from Money and Prop	\$ 657,588	\$ -	\$ -
Interest and Dividends	657,588	-	-
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ 48,951,785
Charges for Current Services	48,803,850	50,547,432	48,951,785
Other Revenue	\$ 465,109	\$ 295,000	\$ 391,439
Other Revenue	465,109	295,000	391,439
Transfers In	\$ -	\$ -	\$ 3,400,000
Transfers In	-	-	3,400,000
Total Fleet Services Operating Fund	\$ 49,926,547	\$ 50,842,432	\$ 52,743,224
Fleet Services Replacement Fund			
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ 30,382,696
Charges for Current Services	27,179,989	24,106,408	30,382,696
Other Revenue	\$ 1,800,666	\$ 2,000,000	\$ 1,500,000
Other Revenue	1,800,666	2,000,000	1,500,000
Transfers In	\$ -	\$ 3,119,490	\$ -
Transfers In	-	3,119,490	-
Total Fleet Services Replacement Fund	\$ 28,980,655	\$ 29,225,898	\$ 31,882,696

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Publishing Services Fund			
Rev from Money and Prop	\$ 6,668	\$ -	\$ -
Interest and Dividends	6,668	-	-
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657
Charges for Current Services	3,554,759	3,614,996	3,660,657
Other Revenue	\$ 45	\$ -	\$ -
Other Revenue	45	-	-
Total Publishing Services Fund	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657
Risk Management Administration Fund			
Rev from Money and Prop	\$ 14,003	\$ -	\$ -
Interest and Dividends	14,003	-	-
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402
Charges for Current Services	72,652	39,402	39,402
Other Revenue	\$ 9,902,967	\$ 10,489,907	\$ 10,489,907
Other Revenue	9,902,967	10,489,907	10,489,907
Total Risk Management Administration Fund	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309
Total Internal Service Funds	\$ 104,129,196	\$ 110,909,376	\$ 111,994,407
Total Combined Budget Revenues	\$ 2,987,847,081	\$ 3,103,389,335	\$ 3,336,355,794



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
General Fund			
General Fund			
PERSONNEL	\$ 881,305,827	\$ 911,453,149	\$ 984,606,723
Personnel Cost	518,260,603	534,521,771	546,422,751
Fringe Benefits	363,045,224	376,931,378	438,183,972
NON-PERSONNEL	\$ 425,307,448	\$ 426,528,238	\$ 423,231,291
Supplies	32,090,595	35,875,490	30,324,444
Contracts	229,337,401	240,227,387	240,166,299
Information Technology	24,185,386	28,797,696	31,827,661
Energy and Utilities	37,940,190	46,892,421	43,008,665
Other	5,108,418	5,293,132	5,777,063
Transfers Out	88,493,760	61,381,206	65,928,212
Capital Expenditures	2,244,172	3,466,473	1,552,513
Debt	5,907,525	4,594,433	5,646,434
Total General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,408,838,014

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Supplies	788,389	1,010,000	950,000
Contracts	150,490	90,000	150,000
Other	1,873	-	-
Transfers Out	-	600,000	-
Total Automated Refuse Container Fund	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 177,093	\$ 191,251	\$ 176,894
Personnel Cost	116,541	120,841	121,934
Fringe Benefits	60,552	70,410	54,960
NON-PERSONNEL	\$ 4,085,932	\$ 3,131,856	\$ 4,898,822
Supplies	32,640	99,700	59,700
Contracts	1,533,662	1,789,269	1,826,510
Information Technology	29,680	12,528	21,780
Energy and Utilities	81,550	92,196	90,332
Other	394	500	500
Transfers Out	2,408,006	1,137,663	2,900,000
Total Concourse and Parking Garages Operating Fund	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
Contracts	746,988	1,240,000	840,000
Transfers Out	12,563,450	12,560,450	12,556,450
Total Convention Center Expansion Administration Fund	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ 59,302,437	\$ 69,262,802	\$ 79,629,715
Personnel Cost	36,682,600	42,437,260	46,519,788
Fringe Benefits	22,619,837	26,825,542	33,109,927
NON-PERSONNEL	\$ 8,512,227	\$ 13,980,255	\$ 15,684,524
Supplies	489,946	1,154,220	932,500
Contracts	4,143,041	7,607,886	7,915,543
Information Technology	2,538,461	4,099,485	5,386,467
Energy and Utilities	366,274	342,114	367,682
Other	735,533	691,351	859,053
Transfers Out	473	-	158,080
Capital Expenditures	238,499	84,726	64,726
Debt	-	473	473
Total Engineering & Capital Projects Fund	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
Supplies	45,949	78,123	78,123
Contracts	1,072,794	218,229	216,425
Information Technology	30,021	2,093	-
Energy and Utilities	1,970,210	2,351,507	2,294,684
Transfers Out	35,000	1,628,415	1,817,590
Total Environmental Growth 1/3 Fund	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909
Contracts	10,066,083	-	-
Energy and Utilities	-	4,682	-
Transfers Out	-	10,453,909	10,303,909
Total Environmental Growth 2/3 Fund	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Facilities Financing Fund			
PERSONNEL	\$ 1,767,918	\$ 1,946,548	\$ 2,079,204
Personnel Cost	1,044,841	1,165,558	1,125,150
Fringe Benefits	723,078	780,990	954,054
NON-PERSONNEL	\$ 343,035	\$ 462,339	\$ 829,124
Supplies	6,662	12,611	12,611
Contracts	251,112	344,281	454,090
Information Technology	85,094	102,813	147,170
Energy and Utilities	-	1,190	1,246
Other	167	1,294	1,294
Transfers Out	-	-	212,563
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
Contracts	3,023	5,212	5,212
Transfers Out	1,380,369	1,383,569	1,382,969
Total Fire and Lifeguard Facilities Fund	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,790,146	\$ 4,849,426	\$ 3,856,261
Personnel Cost	3,254,143	3,034,107	2,494,427
Fringe Benefits	2,536,003	1,815,319	1,361,834
NON-PERSONNEL	\$ 6,010,724	\$ 7,677,144	\$ 8,463,819
Supplies	210,205	259,088	260,108
Contracts	1,678,458	2,177,396	1,325,851
Information Technology	94,347	480,478	709,484
Energy and Utilities	6,028	32,314	29,396
Other	18,670	42,710	42,710
Transfers Out	3,928,791	4,501,858	5,883,485
Capital Expenditures	74,224	183,300	212,785
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,800,870	\$ 12,526,570	\$ 12,320,080

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
GIS Fund			
PERSONNEL	\$ 127,806	\$ 186,510	\$ 210,166
Personnel Cost	71,718	110,697	123,094
Fringe Benefits	56,088	75,813	87,072
NON-PERSONNEL	\$ 1,606,516	\$ 1,699,479	\$ 2,207,597
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	-	-
Total GIS Fund	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
Gas Tax Fund			
NON-PERSONNEL	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966
Contracts	11,127,069	6,767,459	10,527,625
Energy and Utilities	208,093	274,861	245,180
Other	5,029	-	-
Transfers Out	15,610,290	18,836,134	12,790,161
Total Gas Tax Fund	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966
General Plan Maintenance Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 2,650,000
Contracts	-	-	2,650,000
Total General Plan Maintenance Fund	\$ -	\$ -	\$ 2,650,000
Information Technology Fund			
PERSONNEL	\$ 6,048,478	\$ 5,999,484	\$ 6,854,565
Personnel Cost	3,883,036	3,773,544	4,177,322
Fringe Benefits	2,165,442	2,225,940	2,677,243
NON-PERSONNEL	\$ 6,856,690	\$ 5,751,966	\$ 5,226,246
Supplies	18,902	19,060	18,982
Contracts	1,085,254	1,510,515	1,423,630
Information Technology	4,515,845	3,188,787	3,016,103
Energy and Utilities	208,753	207,285	224,134
Other	11,648	9,500	9,500
Transfers Out	-	-	533,897
Capital Expenditures	319,470	120,000	-
Debt	696,818	696,819	-
Total Information Technology Fund	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Infrastructure Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 15,322,066
Contracts	-	-	15,322,066
Total Infrastructure Fund	\$ -	\$ -	\$ 15,322,066
Junior Lifeguard Program Fund			
PERSONNEL	\$ 134,028	\$ 136,963	\$ 151,156
Personnel Cost	72,312	71,760	71,760
Fringe Benefits	61,716	65,203	79,396
NON-PERSONNEL	\$ 448,456	\$ 458,113	\$ 458,721
Supplies	13,299	21,400	21,400
Contracts	434,967	431,530	432,138
Energy and Utilities	190	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 582,483	\$ 595,076	\$ 609,877
Local Enforcement Agency Fund			
PERSONNEL	\$ 573,044	\$ 599,212	\$ 575,944
Personnel Cost	341,166	337,167	337,500
Fringe Benefits	231,877	262,045	238,444
NON-PERSONNEL	\$ 97,425	\$ 210,967	\$ 493,252
Supplies	3,219	6,000	6,000
Contracts	85,302	167,448	240,223
Information Technology	4,423	27,653	24,869
Energy and Utilities	2,865	3,292	3,023
Other	1,616	6,574	6,574
Transfers Out	-	-	212,563
Total Local Enforcement Agency Fund	\$ 670,469	\$ 810,179	\$ 1,069,196
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 216,890	\$ 217,191	\$ 245,281
Personnel Cost	114,131	112,236	111,301
Fringe Benefits	102,759	104,955	133,980
NON-PERSONNEL	\$ 9,266	\$ 16,981	\$ 16,897
Supplies	1,560	4,125	4,125
Contracts	7,706	12,856	12,772
Total Los Penasquitos Canyon Preserve Fund	\$ 226,156	\$ 234,172	\$ 262,178

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,804,647	\$ 2,879,873	\$ 3,063,198
Personnel Cost	1,567,049	1,550,255	1,588,309
Fringe Benefits	1,237,598	1,329,618	1,474,889
NON-PERSONNEL	\$ 18,098,359	\$ 34,795,003	\$ 37,408,753
Supplies	96,081	349,023	531,218
Contracts	11,895,859	17,837,042	19,500,278
Information Technology	51,961	49,065	65,395
Energy and Utilities	2,496,083	3,255,875	2,922,250
Other	3,404,608	3,745,160	3,470,327
Contingencies	60,000	9,303,332	10,894,785
Transfers Out	93,766	255,506	24,500
Total Maintenance Assessment District (MAD) Funds	\$ 20,903,006	\$ 37,674,876	\$ 40,471,951
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
Contracts	264,776	455,000	432,406
Energy and Utilities	23,770	-	22,594
Transfers Out	1,673,158	1,665,941	1,670,166
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
Contracts	3,405,000	3,436,000	3,436,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
OneSD Support Fund			
PERSONNEL	\$ 2,552,526	\$ 4,030,004	\$ 4,765,659
Personnel Cost	1,638,227	2,746,012	3,012,502
Fringe Benefits	914,298	1,283,992	1,753,157
NON-PERSONNEL	\$ 22,303,758	\$ 23,162,593	\$ 22,016,591
Supplies	39,253	17,880	17,802
Contracts	396,712	2,000,821	2,922,340
Information Technology	15,746,170	18,952,854	18,062,553
Energy and Utilities	5,504	7,255	7,478
Other	100	1,000	1,000
Transfers Out	0	316,417	306,100
Capital Expenditures	321,157	50,000	50,000
Debt	5,794,860	1,816,366	649,318
Total OneSD Support Fund	\$ 24,856,283	\$ 27,192,597	\$ 26,782,250
PETCO Park Fund			
PERSONNEL	\$ 135,010	\$ 144,385	\$ 145,142
Personnel Cost	109,873	114,998	109,000
Fringe Benefits	25,137	29,387	36,142
NON-PERSONNEL	\$ 18,356,899	\$ 15,972,675	\$ 16,615,968
Supplies	29,416	5,890	936
Contracts	7,015,233	6,671,057	7,317,080
Information Technology	2,297	3,016	3,486
Energy and Utilities	4,944	5,008	5,491
Transfers Out	11,305,009	9,287,704	9,288,975
Total PETCO Park Fund	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110
Parking Meter Operations Fund			
PERSONNEL	\$ 1,164,197	\$ 1,330,920	\$ 1,452,743
Personnel Cost	641,425	766,491	776,229
Fringe Benefits	522,772	564,429	676,514
NON-PERSONNEL	\$ 9,585,490	\$ 8,467,426	\$ 8,860,680
Supplies	21,686	31,405	31,327
Contracts	2,062,221	2,245,624	2,330,348
Information Technology	12,841	13,115	14,634
Energy and Utilities	16,483	24,628	31,717
Other	6,847	-	-
Transfers Out	7,465,411	6,152,154	6,152,154
Capital Expenditures	-	500	300,500
Total Parking Meter Operations Fund	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Police Decentralization Fund						
NON-PERSONNEL	\$	2,458,813	\$	-	\$	-
Transfers Out		2,458,813		-		-
Total Police Decentralization Fund	\$	2,458,813	\$	-	\$	-
Prop 42 Replacement - Transportation Relief Fund						
NON-PERSONNEL	\$	15,044,837	\$	3,226,733	\$	5,571,972
Supplies		3		-		-
Contracts		15,044,834		3,226,733		5,571,972
Total Prop 42 Replacement - Transportation Relief Fund	\$	15,044,837	\$	3,226,733	\$	5,571,972
Public Art Fund						
NON-PERSONNEL	\$	305,058	\$	596,872	\$	154,643
Contracts		305,058		596,872		154,643
Total Public Art Fund	\$	305,058	\$	596,872	\$	154,643
Public Safety Services & Debt Service Fund						
NON-PERSONNEL	\$	8,752,371	\$	9,166,621	\$	9,203,815
Transfers Out		8,752,371		9,166,621		9,203,815
Total Public Safety Services & Debt Service Fund	\$	8,752,371	\$	9,166,621	\$	9,203,815
QUALCOMM Stadium Operations Fund						
PERSONNEL	\$	3,353,336	\$	3,601,818	\$	3,614,533
Personnel Cost		2,040,762		2,152,383		1,964,020
Fringe Benefits		1,312,574		1,449,435		1,650,513
NON-PERSONNEL	\$	17,470,999	\$	16,808,919	\$	15,247,282
Supplies		880,617		1,351,241		1,040,680
Contracts		9,775,240		8,660,076		3,810,572
Information Technology		60,588		60,648		70,309
Energy and Utilities		1,734,416		1,911,318		2,022,230
Other		94		-		-
Transfers Out		4,772,208		4,748,125		8,255,491
Capital Expenditures		247,837		48,000		48,000
Debt		-		29,511		-
Total QUALCOMM Stadium Operations Fund	\$	20,824,335	\$	20,410,737	\$	18,861,815

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2016 Actual		FY 2017 Adopted Budget		FY 2018 Proposed Budget
Seized Assets - California Fund						
NON-PERSONNEL	\$	-	\$	11,919	\$	11,919
Contracts		-		11,919		11,919
Total Seized Assets - California Fund	\$	-	\$	11,919	\$	11,919
Seized Assets - Federal DOJ Fund						
NON-PERSONNEL	\$	848,658	\$	1,622,869	\$	1,608,345
Contracts		556,365		718,978		705,171
Information Technology		72,700		-		-
Energy and Utilities		219,593		903,891		903,174
Total Seized Assets - Federal DOJ Fund	\$	848,658	\$	1,622,869	\$	1,608,345
Seized Assets - Federal Treasury Fund						
NON-PERSONNEL	\$	-	\$	119,187	\$	119,187
Contracts		-		119,187		119,187
Total Seized Assets - Federal Treasury Fund	\$	-	\$	119,187	\$	119,187
Serious Traffic Offenders Program Fund						
NON-PERSONNEL	\$	103,536	\$	-	\$	-
Transfers Out		103,536		-		-
Total Serious Traffic Offenders Program Fund	\$	103,536	\$	-	\$	-
State COPS						
NON-PERSONNEL	\$	4,562,955	\$	2,140,000	\$	2,140,000
Supplies		2,112,893		2,140,000		2,140,000
Information Technology		2,450,061		-		-
Total State COPS	\$	4,562,955	\$	2,140,000	\$	2,140,000
Storm Drain Fund						
NON-PERSONNEL	\$	5,690,778	\$	6,400,000	\$	5,700,000
Contracts		55,778		65,000		65,000
Transfers Out		5,635,000		6,335,000		5,635,000
Total Storm Drain Fund	\$	5,690,778	\$	6,400,000	\$	5,700,000
Successor Agency Admin & Project - CivicSD Fund						
NON-PERSONNEL	\$	-	\$	-	\$	3,291,751
Contracts		-		-		3,291,751
Total Successor Agency Admin & Project - CivicSD Fund	\$	-	\$	-	\$	3,291,751

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,277,886	\$ 1,689,334	\$ 1,664,738
Personnel Cost	801,003	1,082,382	1,093,213
Fringe Benefits	476,882	606,952	571,525
NON-PERSONNEL	\$ 95,556,347	\$ 109,614,959	\$ 110,363,711
Supplies	13,329	14,560	16,604
Contracts	31,024,564	42,917,187	47,382,228
Information Technology	333,802	299,679	348,670
Energy and Utilities	5,375	6,162	6,235
Other	1,161	2,000	500
Transfers Out	64,176,302	66,375,371	62,609,474
Capital Expenditures	1,814	-	-
Total Transient Occupancy Tax Fund	\$ 96,834,233	\$ 111,304,293	\$ 112,028,449
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
Contracts	655	3,000	3,000
Transfers Out	1,062,225	1,060,650	1,055,250
Total Trolley Extension Reserve Fund	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
Underground Surcharge Fund			
PERSONNEL	\$ 954,606	\$ 1,281,755	\$ 1,930,240
Personnel Cost	545,182	745,639	1,162,181
Fringe Benefits	409,424	536,116	768,059
NON-PERSONNEL	\$ 21,915,183	\$ 57,628,380	\$ 57,598,731
Supplies	18,897	21,100	21,100
Contracts	2,980,069	5,895,732	17,373,942
Information Technology	24,430	90,197	192,938
Energy and Utilities	8,589	1,335	7,751
Other	18,883,198	51,620,016	40,003,000
Total Underground Surcharge Fund	\$ 22,869,789	\$ 58,910,135	\$ 59,528,971

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,022,127	\$ 5,248,803	\$ 5,706,860
Personnel Cost	2,950,509	3,056,180	3,144,667
Fringe Benefits	2,071,618	2,192,623	2,562,193
NON-PERSONNEL	\$ 3,220,579	\$ 3,481,302	\$ 3,404,757
Supplies	610,815	384,392	320,795
Contracts	1,781,846	1,750,736	1,493,421
Information Technology	97,789	151,506	453,498
Energy and Utilities	289,532	320,747	306,373
Other	585	1,400	1,400
Capital Expenditures	93,721	38,752	-
Debt	346,291	833,769	829,270
Total Wireless Communications Technology Fund	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
Contracts	12,463,305	12,581,204	13,187,804
Total Zoological Exhibits Maintenance Fund	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
Special Revenue Funds			
PERSONNEL	\$ 91,402,174	\$ 103,596,279	\$ 116,122,299
Personnel Cost	55,874,519	63,377,510	67,932,397
Fringe Benefits	35,527,655	40,218,769	48,189,902
NON-PERSONNEL	\$ 346,942,901	\$ 403,310,996	\$ 429,534,721
Supplies	5,433,762	6,979,818	6,464,011
Contracts	132,034,157	132,428,847	173,303,837
Information Technology	27,114,072	28,358,798	29,872,263
Energy and Utilities	7,648,252	9,745,843	9,491,153
Other	23,071,523	56,121,505	44,395,858
Contingencies	60,000	9,303,332	10,894,785
Transfers Out	143,424,178	156,465,487	152,952,592
Capital Expenditures	1,318,988	530,428	681,161
Debt	6,837,969	3,376,938	1,479,061
Total Special Revenue Funds	\$ 438,345,075	\$ 506,907,275	\$ 545,657,020

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 3,950,831
Transfers Out	-	-	3,950,831
Total Capital Outlay Fund	\$ -	\$ -	\$ 3,950,831
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 248,106	\$ 322,970	\$ 324,730
Contracts	248,106	322,970	324,730
Total TransNet Extension Administration & Debt Fund	\$ 248,106	\$ 322,970	\$ 324,730
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330
Contracts	3,351,330	3,351,330	3,351,330
Transfers Out	713,966	-	-
Total TransNet Extension Congestion Relief Fund	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Transfers Out	9,506,079	9,592,209	9,644,481
Total TransNet Extension Maintenance Fund	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Capital Project Funds			
NON-PERSONNEL	\$ 13,819,481	\$ 13,266,509	\$ 17,271,372
Contracts	3,599,436	3,674,300	3,676,060
Transfers Out	10,220,045	9,592,209	13,595,312
Total Capital Project Funds	\$ 13,819,481	\$ 13,266,509	\$ 17,271,372

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,734,264	\$ 1,964,184	\$ 2,045,801
Personnel Cost	1,086,301	1,231,872	1,190,271
Fringe Benefits	647,963	732,312	855,530
NON-PERSONNEL	\$ 2,142,954	\$ 3,114,986	\$ 3,676,952
Supplies	128,143	166,622	171,042
Contracts	1,584,502	2,568,881	3,100,089
Information Technology	193,241	162,215	181,762
Energy and Utilities	191,382	195,448	207,208
Other	5,311	4,643	5,251
Transfers Out	756	844	844
Capital Expenditures	39,618	15,577	10,000
Debt	-	756	756
Total Airports Fund	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753
Development Services Fund			
PERSONNEL	\$ 42,020,352	\$ 44,823,525	\$ 49,212,031
Personnel Cost	26,772,189	27,929,136	29,336,835
Fringe Benefits	15,248,163	16,894,389	19,875,196
NON-PERSONNEL	\$ 12,516,461	\$ 12,878,756	\$ 21,252,747
Supplies	434,894	396,344	1,401,852
Contracts	9,241,829	9,180,108	9,932,933
Information Technology	1,700,959	2,152,493	2,272,176
Energy and Utilities	599,178	672,894	635,216
Other	538,481	476,917	483,127
Transfers Out	-	-	4,542,500
Capital Expenditures	1,120	-	-
Debt	-	-	1,984,943
Total Development Services Fund	\$ 54,536,813	\$ 57,702,281	\$ 70,464,778

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Golf Course Fund			
PERSONNEL	\$ 7,166,009	\$ 7,616,511	\$ 8,041,625
Personnel Cost	4,165,777	4,400,302	4,344,280
Fringe Benefits	3,000,232	3,216,209	3,697,345
NON-PERSONNEL	\$ 8,477,175	\$ 9,887,569	\$ 10,188,976
Supplies	1,383,543	1,354,226	1,458,930
Contracts	4,996,505	5,734,756	6,408,155
Information Technology	182,924	219,939	164,018
Energy and Utilities	1,770,209	2,136,913	2,084,138
Other	42,502	38,826	40,826
Transfers Out	-	10,259	10,259
Capital Expenditures	101,491	392,650	22,650
Total Golf Course Fund	\$ 15,643,184	\$ 17,504,080	\$ 18,230,601
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 46,714,870	\$ 48,876,645	\$ 51,283,762
Personnel Cost	28,690,800	29,655,612	29,474,819
Fringe Benefits	18,024,071	19,221,033	21,808,943
NON-PERSONNEL	\$ 141,005,123	\$ 171,427,746	\$ 172,771,348
Supplies	21,540,223	21,312,782	21,662,766
Contracts	38,097,414	52,664,085	45,984,234
Information Technology	4,557,943	5,068,982	6,710,133
Energy and Utilities	10,037,365	17,392,348	16,259,611
Other	232,343	398,834	310,316
Contingencies	-	3,500,000	3,500,000
Transfers Out	64,682,089	67,696,383	74,743,616
Capital Expenditures	2,272,653	3,379,078	3,585,417
Debt	(414,907)	15,254	15,255
Total Metropolitan Sewer Utility Fund	\$ 187,719,993	\$ 220,304,391	\$ 224,055,110

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 38,711,673	\$ 38,882,027	\$ 40,297,031
Personnel Cost	23,168,663	22,579,254	22,182,888
Fringe Benefits	15,543,010	16,302,773	18,114,143
NON-PERSONNEL	\$ 84,046,711	\$ 95,054,866	\$ 87,805,019
Supplies	3,742,813	5,220,637	5,426,572
Contracts	30,028,624	37,125,308	37,175,902
Information Technology	3,159,314	3,656,544	4,528,011
Energy and Utilities	5,202,957	6,670,796	5,731,605
Other	187,938	173,863	120,475
Transfers Out	41,549,743	41,288,916	33,990,470
Capital Expenditures	362,760	712,744	625,927
Debt	(187,439)	206,058	206,057
Total Municipal Sewer Revenue Fund	\$ 122,758,385	\$ 133,936,893	\$ 128,102,050
Recycling Fund			
PERSONNEL	\$ 8,940,207	\$ 9,979,670	\$ 10,900,109
Personnel Cost	5,027,112	5,632,183	5,709,543
Fringe Benefits	3,913,096	4,347,487	5,190,566
NON-PERSONNEL	\$ 10,641,719	\$ 13,743,063	\$ 14,544,626
Supplies	1,303,327	1,808,962	1,658,615
Contracts	7,988,524	8,490,776	10,882,431
Information Technology	350,103	250,550	641,153
Energy and Utilities	936,050	1,152,902	894,507
Other	54,892	26,266	27,089
Reserves	-	480,000	-
Capital Expenditures	8,823	1,533,607	440,831
Total Recycling Fund	\$ 19,581,926	\$ 23,722,733	\$ 25,444,735

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,185,968	\$ 13,047,890	\$ 14,544,066
Personnel Cost	8,207,999	7,503,599	7,793,521
Fringe Benefits	5,977,969	5,544,291	6,750,545
NON-PERSONNEL	\$ 17,031,045	\$ 15,287,170	\$ 21,359,902
Supplies	937,227	861,430	901,786
Contracts	13,600,348	11,433,872	15,116,196
Information Technology	676,297	874,286	1,144,703
Energy and Utilities	1,016,834	1,372,992	1,308,755
Other	73,466	44,053	41,317
Reserves	-	-	920,000
Transfers Out	726,412	-	1,000,000
Capital Expenditures	463	684,282	910,889
Debt	-	16,255	16,256
Total Refuse Disposal Fund	\$ 31,217,013	\$ 28,335,060	\$ 35,903,968
Water Utility Operating Fund			
PERSONNEL	\$ 72,145,325	\$ 76,626,789	\$ 81,428,644
Personnel Cost	42,577,941	44,968,251	45,042,890
Fringe Benefits	29,567,384	31,658,538	36,385,754
NON-PERSONNEL	\$ 368,890,312	\$ 427,583,603	\$ 436,416,568
Supplies	192,389,461	231,042,822	231,825,714
Contracts	92,195,150	94,689,787	105,926,132
Information Technology	6,328,661	8,868,376	9,948,244
Energy and Utilities	10,944,445	14,294,749	12,759,111
Other	2,578,295	2,628,426	2,700,692
Contingencies	-	3,500,000	3,500,000
Transfers Out	73,730,804	68,443,681	64,932,452
Capital Expenditures	1,165,866	3,902,592	4,613,589
Debt	(10,442,371)	213,170	210,634
Total Water Utility Operating Fund	\$ 441,035,637	\$ 504,210,392	\$ 517,845,212

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Enterprise Funds			
PERSONNEL	\$ 231,618,669	\$ 241,817,241	\$ 257,753,069
Personnel Cost	139,696,781	143,900,209	145,075,047
Fringe Benefits	91,921,888	97,917,032	112,678,022
NON-PERSONNEL	\$ 644,751,500	\$ 748,977,759	\$ 768,016,138
Supplies	221,859,632	262,163,825	264,507,277
Contracts	197,732,895	221,887,573	234,526,072
Information Technology	17,149,443	21,253,385	25,590,200
Energy and Utilities	30,698,421	43,889,042	39,880,151
Other	3,713,227	3,791,828	3,729,093
Contingencies	-	7,000,000	7,000,000
Reserves	-	480,000	920,000
Transfers Out	180,689,804	177,440,083	179,220,141
Capital Expenditures	3,952,795	10,620,530	10,209,303
Debt	(11,044,717)	451,493	2,433,901
Total Enterprise Funds	\$ 876,370,169	\$ 990,795,000	\$ 1,025,769,207

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,505,859	\$ 1,628,241	\$ 1,712,241
Personnel Cost	767,696	820,591	786,129
Fringe Benefits	738,162	807,650	926,112
NON-PERSONNEL	\$ 7,653,148	\$ 11,735,182	\$ 8,407,464
Supplies	6,777,202	10,992,655	7,716,980
Contracts	697,688	573,606	516,738
Information Technology	22,424	34,846	46,768
Energy and Utilities	120,191	128,822	126,050
Other	2,929	928	928
Transfers Out	-	4,325	-
Capital Expenditures	32,715	-	-
Total Central Stores Fund	\$ 9,159,007	\$ 13,363,423	\$ 10,119,705
Energy Conservation Program Fund			
PERSONNEL	\$ 1,289,010	\$ 2,122,148	\$ 2,184,623
Personnel Cost	773,031	1,301,765	1,267,033
Fringe Benefits	515,979	820,383	917,590
NON-PERSONNEL	\$ 876,734	\$ 1,210,527	\$ 1,695,513
Supplies	40,276	10,730	11,152
Contracts	637,589	746,424	649,651
Information Technology	160,257	403,900	997,104
Energy and Utilities	17,429	14,173	18,950
Other	1,883	5,300	5,300
Capital Expenditures	19,300	30,000	13,356
Total Energy Conservation Program Fund	\$ 2,165,744	\$ 3,332,675	\$ 3,880,136
ERP Fund			
NON-PERSONNEL	\$ 40	\$ 0	\$ 0
Transfers Out	40	0	0
Total ERP Fund	\$ 40	\$ 0	\$ 0

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Fleet Services Operating Fund			
PERSONNEL	\$ 18,885,228	\$ 20,490,356	\$ 21,400,631
Personnel Cost	11,151,566	11,914,840	11,487,093
Fringe Benefits	7,733,662	8,575,516	9,913,538
NON-PERSONNEL	\$ 29,423,606	\$ 35,600,731	\$ 35,849,930
Supplies	12,662,352	8,664,586	7,645,527
Contracts	5,535,126	10,816,032	15,967,601
Information Technology	447,180	3,536,679	1,460,451
Energy and Utilities	9,636,801	12,068,139	10,261,057
Other	2,453	-	-
Transfers Out	581,422	-	-
Capital Expenditures	294,613	250,000	250,000
Debt	263,659	265,295	265,294
Total Fleet Services Operating Fund	\$ 48,308,833	\$ 56,091,087	\$ 57,250,561
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
Supplies	1,366,327	0	0
Contracts	452,619	0	0
Transfers Out	0	0	3,400,000
Capital Expenditures	23,207,322	22,994,920	28,279,215
Debt	6,603,198	7,375,261	11,094,531
Total Fleet Services Replacement Fund	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
Publishing Services Fund			
PERSONNEL	\$ 787,691	\$ 857,176	\$ 891,459
Personnel Cost	447,899	479,599	497,726
Fringe Benefits	339,792	377,577	393,733
NON-PERSONNEL	\$ 2,573,583	\$ 3,075,471	\$ 2,769,198
Supplies	270,691	329,464	334,594
Contracts	2,160,036	2,260,135	2,130,504
Information Technology	21,758	365,821	146,321
Energy and Utilities	99,544	115,559	108,008
Other	2,112	-	-
Transfers Out	4,492	-	3,279
Capital Expenditures	14,951	-	42,000
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Risk Management Administration Fund			
PERSONNEL	\$ 7,589,525	\$ 8,254,631	\$ 8,694,052
Personnel Cost	4,609,219	4,944,872	5,110,677
Fringe Benefits	2,980,306	3,309,759	3,583,375
NON-PERSONNEL	\$ 2,330,390	\$ 2,518,963	\$ 2,314,124
Supplies	135,797	90,966	79,882
Contracts	1,355,061	936,029	906,426
Information Technology	799,858	1,017,237	842,132
Energy and Utilities	7,514	6,817	5,413
Other	32,160	30,125	24,125
Transfers Out	-	437,789	456,146
Total Risk Management Administration Fund	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176
Internal Service Funds			
PERSONNEL	\$ 30,057,312	\$ 33,352,552	\$ 34,883,006
Personnel Cost	17,749,411	19,461,667	19,148,658
Fringe Benefits	12,307,901	13,890,885	15,734,348
NON-PERSONNEL	\$ 74,486,928	\$ 84,511,055	\$ 93,809,976
Supplies	21,252,645	20,088,401	15,788,135
Contracts	10,838,118	15,332,226	20,170,920
Information Technology	1,451,477	5,358,483	3,492,777
Energy and Utilities	9,881,479	12,333,510	10,519,478
Other	41,536	36,353	30,353
Transfers Out	585,953	442,114	3,859,425
Capital Expenditures	23,568,901	23,274,920	28,584,571
Debt	6,866,858	7,645,048	11,364,317
Total Internal Service Funds	\$ 104,544,279	\$ 117,863,607	\$ 128,692,982

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,234,383,982	\$ 1,290,219,221	\$ 1,393,365,097
Personnel Cost	731,581,314	761,261,157	778,578,853
Fringe Benefits	502,802,668	528,958,064	614,786,244
NON-PERSONNEL	\$ 1,505,308,297	\$ 1,676,594,557	\$ 1,732,983,063
Supplies	280,636,634	325,107,534	317,083,867
Contracts	573,542,007	613,550,333	671,843,188
Information Technology	69,900,378	83,768,362	90,782,900
Energy and Utilities	86,168,343	112,860,816	102,899,447
Other	31,934,704	65,242,818	53,932,367
Contingencies	60,000	16,303,332	17,894,785
Reserves	-	480,000	920,000
Transfers Out	423,413,740	405,321,099	415,555,682
Capital Expenditures	31,084,856	37,892,351	41,027,548
Debt	8,567,635	16,067,912	20,923,713
Total Operating Budget Expenditures	\$ 2,739,692,280	\$ 2,966,813,778	\$ 3,126,228,594
Total Capital Budget Expenditures	\$ 398,298,994	\$ 420,996,485	\$ 445,434,111
Total Combined Operating and Capital Budget Expenditures	\$ 3,137,993,601	\$ 3,387,810,263	\$ 3,571,662,705



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/17	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 184,760,788	¹ \$1,400,566,212	\$1,585,327,000	\$ -	\$1,401,799,215 ²
Total General Fund	\$ 184,760,788	\$1,400,566,212	\$1,585,327,000	\$ -	\$1,401,799,215

Special Revenue Funds

Automated Refuse Container	\$ 945,048	\$ 900,000	\$ 1,845,048	\$ -	\$ 1,100,000
Concourse and Parking Garages	1,005,869	4,155,918	5,161,787	-	5,075,716
Convention Center Expansion	1,405,090	13,003,993	14,409,083	-	13,396,450
Engineering & Capital Projects Fund	(1,096,087)	95,314,239	94,218,152	-	95,314,239
Environmental Growth 1/3	6,234,041	4,956,991	11,191,032	1,927,365	4,406,822
Environmental Growth 2/3	2,618,308	9,920,981	12,539,289	-	10,303,909
Facilities Financing	145,446	2,908,328	3,053,774	-	2,908,328
Fire and Lifeguard Facilities	213,599	1,383,570	1,597,169	-	1,388,181
Fire/EMS Transport Program	70,975	12,344,106	12,415,081	-	12,320,080
Gas Tax	4,762,649	23,562,966	28,325,615	-	23,562,966
General Plan Maintenance Fund	-	2,650,000	2,650,000	-	2,650,000
GIS	134,623	2,283,550	2,418,173	-	2,417,763
Information Technology	904,307	11,202,127	12,106,164	-	12,080,811
Infrastructure Fund	-	18,052,066	18,052,066	2,730,000	15,322,066
Junior Lifeguard Program	877,526	609,877	1,487,403	-	609,877
Local Enforcement Agency	915,011	786,417	1,701,428	-	1,069,196
Los Penasquitos Canyon Preserve	88,859	186,000	274,589	-	262,178
Maintenance Assessment Districts	21,188,260	23,989,750	45,178,010	450,000	40,471,951
Mission Bay Improvements	37,325,944	7,252,192	44,578,136	6,825,570	-
Mission Bay/Balboa Park Improv.	272,304	2,029,225	2,301,529	-	2,125,166
New Convention Facility	6,185	3,436,000	3,442,185	-	3,436,000
OneSD Support	1,340,836	25,990,774	27,331,610	-	26,782,250
Parking Meter Operations Fund	1,248,145	10,767,852	12,015,997	-	10,313,423
PETCO Park	308,489	16,618,304	16,926,793	-	16,761,110
Prop 42 - Transportation Relief	9,268,973	5,571,972	14,840,945	-	5,571,972
Public Art	1,424,922	154,643	1,579,565	-	154,643
Public Safety Needs & Debt Svc	726,575	9,203,815	9,930,390	-	9,203,815
QUALCOMM Stadium	18,757,322	11,679,138	30,436,460	-	18,861,815
Regional Park Improvements	15,556,165	3,905,026	19,461,191	3,675,307	-
Seized Assets	2,339,962	1,200,000	3,539,962	-	1,739,451
State COPS	2,478,677	2,140,000	4,618,677	-	2,140,000
Storm Drain	593,611	5,700,000	6,293,611	-	5,700,000
Successor Agency Admin & Project	-	3,291,751	3,291,751	-	3,291,751
Transient Occupancy Tax	1,943,220	110,085,229	112,028,449	-	112,028,449
Trolley Extension Reserve	151,682	1,058,250	1,209,932	-	1,058,250

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/18	Fund Type/Title
1,401,799,215 ²	-	180,830,772 ³	2,697,013	General Fund
\$ 1,401,799,215	\$ -	\$ 180,830,772	\$ 2,697,013	Total General Fund
Special Revenue Funds				
\$ 1,100,000	\$ -	\$ -	\$ 745,048	Automated Refuse Container
5,075,716	-	-	86,071	Concourse and Parking Garages
13,396,450	-	-	1,012,633	Convention Center Expansion
95,314,239	-	-	-1,096,087	Engineering & Capital Projects Fund
6,334,187	-	4,308,172	548,673	Environmental Growth 1/3
10,303,909	-	2,218,917	16,463	Environmental Growth 2/3
2,908,328	-	-	145,446	Facilities Financing
1,388,181	-	-	208,988	Fire and Lifeguard Facilities
12,320,080	-	-	95,001	Fire/EMS Transport Program
23,562,966	4,762,649	-	-	Gas Tax
2,650,000	-	-	-	General Plan Maintenance Fund
2,417,763	-	-	410	GIS
12,080,811	-	-	25,353	Information Technology
18,052,066	-	-	-	Infrastructure Fund
609,877	-	-	877,526	Junior Lifeguard Program
1,069,196	-	-	632,232	Local Enforcement Agency
262,178	-	-	12,411	Los Penasquitos Canyon Preserve
40,921,951	-	2,595,291	1,660,768	Maintenance Assessment Districts
6,825,570	-	26,266,202	11,486,364	Mission Bay Improvements
2,125,166	-	-	176,363	Mission Bay/Balboa Park Improv.
3,436,000	-	-	6,185	New Convention Facility
26,782,250	545,900	-	3,460	OneSD Support
10,313,423	-	30,000	1,672,574	Parking Meter Operations Fund
16,761,110	-	-	165,683	PETCO Park
5,571,972	9,268,974	-	-	Prop 42 - Transportation Relief
154,643	-	36,976	1,387,946	Public Art
9,203,815	-	-	726,575	Public Safety Needs & Debt Svc
18,861,815	-	626,906	10,947,739	QUALCOMM Stadium
3,675,307	-	12,004,157	3,781,727	Regional Park Improvements
1,739,451	-	-	1,800,511	Seized Assets
2,140,000	-	-	2,478,677	State COPS
5,700,000	-	-	593,611	Storm Drain
3,291,751	-	-	-	Successor Agency Admin & Project
112,028,449	-	-	-	Transient Occupancy Tax
1,058,250	-	-	151,682	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/17	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	161,504,021	60,564,328	222,068,349	-	59,528,971
Wireless Comm. Technology	325,270	8,900,590	9,225,860	-	9,111,617
Zoological Exhibits	69,251	13,187,804	13,257,055	-	13,187,804
Total Special Revenue Funds	\$ 296,054,538	\$ 530,947,772	827,002,310	\$ 15,608,242	\$ 545,657,020

Enterprise Funds

Airports	\$ 14,420,421	\$ 5,371,548	\$ 19,791,969	\$ -	\$ 5,722,753
Development Services	11,565,478	60,875,810	72,441,288	-	70,464,778
Golf Course	22,101,614	20,470,347	42,571,961	5,500,000	18,230,601
Recycling	21,436,078	22,237,651	43,673,729	-	25,444,735
Refuse Disposal	53,202,678	31,519,624	84,722,302	13,000,000	35,903,968
Refuse Disposal - Miramar Closure	30,190,004	50,000	30,240,004	-	-
Sewer	376,815,344	391,779,388	768,594,732	135,787,104 ⁴	352,157,160
Water Utility	194,560,203	728,070,035	922,630,238	240,399,173 ⁵	517,845,212
Total Enterprise Funds	\$ 724,291,820	\$ 1,260,374,403	1,984,666,223	\$ 394,686,277	\$ 1,025,769,207

Capital Project Funds

Capital Outlay	\$ 23,742,063	\$ -	\$ 23,742,063	\$ -	\$ 3,950,831
TransNet Extension	27,233,665	32,473,000	59,706,665	19,152,459	13,320,541
Other Capital Project Funds ⁶	15,987,133	-	15,987,133	15,987,133	-
Total Capital Project Funds	\$ 66,962,861	\$ 32,473,000	99,435,861	\$ 35,139,592	\$ 17,271,372

Internal Service Funds

Central Stores	\$ 360,690	\$ 9,943,246	\$ 10,303,936	\$ -	\$ 10,119,705
Energy Conservation Program	3,286,616	3,235,275	6,521,891	-	3,880,136
Fleet Services (Operating)	7,023,860	52,743,224	59,767,084	-	57,250,561
Fleet Services Replacement	55,322,898	31,882,696	87,205,594	-	42,773,746
Publishing Services	997,672	3,660,657	4,658,329	-	3,660,657
Risk Management	528,911	10,529,309	11,058,220	-	11,008,176
Total Internal Service Funds	\$ 67,520,647	\$ 111,994,407	179,515,054	\$ -	\$ 128,692,981
Total Combined Budget	\$ 1,339,590,654	\$ 3,336,355,794	\$ 4,675,946,448	\$ 445,434,111	\$ 3,119,189,795

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6.75% totaling 14.75% per the City's revised Reserve Policy.

2 Fiscal Year 2018 Proposed Budget General Fund Expenditures exclude planned contributions in Fiscal Year 2018 to the Reserves as accounted in the Reserves column.

3 Includes the City's Emergency Reserve of 8% and Stability Reserve of 7% totaling 15% per the City's revised Reserve Policy.

4 Ending fund balance does not reflect anticipated FY 2018 CIP de-appropriation requests of approximately \$30.0 million.

5 Ending fund balance does not reflect anticipated FY 2018 CIP de-appropriation requests of approximately \$28.7 million. Additionally, this does not reflect continued capacity from the Water Fund commercial paper program available for capital expenditures.

6 CIP Project Expenditures of Other Capital Projects is supported by unbudgeted revenue in those funds.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/18	Fund Type/Title
59,528,971	10,000,000	12,675,131	139,864,247	Underground Surcharge
9,111,617	-	-	114,243	Wireless Comm. Technology
13,187,804	-	-	69,251	Zoological Exhibits
\$ 561,265,262	\$ 24,577,523	\$ 60,761,752	\$ 180,397,773	Total Special Revenue Funds
Enterprise Funds				
\$ 5,722,753	\$ -	\$ 5,720,543	\$ 8,348,673	Airports
70,464,778	-	1,976,510	-	Development Services
23,730,601	-	10,602,239	8,239,121	Golf Course
25,444,735	-	3,453,951	14,775,043	Recycling
48,903,968	-	31,478,875	4,339,459	Refuse Disposal
-	-	-	30,240,004	Refuse Disposal - Miramar Closure
487,944,264	-	293,807,257	(13,156,789) ⁴	Sewer
758,244,385	-	193,072,845	(28,686,992) ⁵	Water Utility
\$ 1,420,455,484	\$ -	\$ 540,112,220	\$ 24,098,519	Total Enterprise Funds
Capital Project Funds				
\$ 3,950,831	\$ 0	\$ 18,569,034	\$ 1,222,198	Capital Outlay
32,473,000	5,000,000	22,129,032	104,633	TransNet Extension
15,987,133	0	-	-	Other Capital Project Funds ⁶
\$ 52,410,964	\$ 5,000,000	\$ 40,698,066	\$ 1,326,831	Total Capital Project Funds
Internal Service Funds				
\$ 10,119,705	\$ -	\$ -	\$ 184,231	Central Stores
3,880,136	-	2,577,848	63,907	Energy Conservation Program
57,250,561	-	625,350	1,891,173	Fleet Services (Operating)
42,773,746	-	21,769,751	22,662,097	Fleet Services Replacement
3,660,657	-	-	997,672	Publishing Services
11,008,176	-	-	50,044	Risk Management
\$ 128,692,981	\$ -	\$ 24,972,949	\$ 25,849,124	Total Internal Service Funds
\$ 3,564,623,906	\$ 29,577,523	\$ 847,375,759	\$ 234,369,261	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2018 Proposed Budget
Adams Avenue MAD Fund	—	\$ —	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	—	—	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	—	—	31,398	31,398
Bay Terraces - Parkside MAD Fund	—	—	106,118	106,118
Bird Rock MAD Fund	—	—	342,586	342,586
Black Mountain Ranch North MAD Fund	—	—	567,979	567,979
Black Mountain Ranch South MAD Fund	—	—	1,146,490	1,146,490
C&ED MAD Management Fund	—	—	430,000	430,000
Calle Cristobal MAD Fund	—	—	380,943	380,943
Camino Santa Fe MAD Fund	—	—	186,955	186,955
Campus Point MAD Fund	—	—	76,611	76,611
Carmel Mountain Ranch MAD Fund	—	—	700,277	700,277
Carmel Valley MAD Fund	—	—	3,793,043	3,793,043
Carmel Valley NBHD #10 MAD Fund	—	—	438,290	438,290
Central Commercial MAD Fund	—	—	409,103	409,103
City Heights MAD Fund	—	—	428,088	428,088
Civita MAD Fund	—	—	1,108,229	1,108,229
College Heights Enhanced MAD Fund	—	—	575,643	575,643
Coral Gate MAD Fund	—	—	224,350	224,350
Coronado View MAD Fund	—	—	59,106	59,106
Del Mar Terrace MAD Fund	—	—	417,810	417,810
Eastgate Technology Park MAD Fund	—	—	268,312	268,312
El Cajon Boulevard MAD Fund	—	—	646,789	646,789
First SD River Imp. Project MAD Fund	—	—	462,517	462,517
Gateway Center East MAD Fund	—	—	382,078	382,078
Genesee/North Torrey Pines Road MAD Fund	—	—	473,841	473,841
Hillcrest Commercial Core MAD Fund	—	—	138,182	138,182
Hillcrest MAD Fund	—	—	43,936	43,936
Kensington Heights MAD	—	—	99,756	99,756
Kensington Manor MAD	—	—	59,274	59,274
Kensington Park North MAD	—	—	67,405	67,405
Kings Row MAD Fund	—	—	21,810	21,810
La Jolla Village Drive MAD Fund	—	—	99,814	99,814
Liberty Station/NTC MAD Fund	—	—	199,770	199,770
Linda Vista Community MAD Fund	—	—	304,362	304,362
Little Italy MAD Fund	—	—	1,244,239	1,244,239

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2018 Proposed Budget
Maintenance Assessment District (MAD) Management Fund	24.51	3,063,198	1,216,762	4,279,960
Mira Mesa MAD Fund	—	—	1,278,359	1,278,359
Miramar Ranch North MAD Fund	—	—	1,909,459	1,909,459
Mission Boulevard MAD Fund	—	—	168,233	168,233
Mission Hills Special Lighting MAD Fund	—	—	54,746	54,746
Newport Avenue MAD Fund	—	—	83,688	83,688
North Park MAD Fund	—	—	726,280	726,280
Ocean View Hills MAD Fund	—	—	1,088,178	1,088,178
Otay International Center MAD Fund	—	—	683,059	683,059
Pacific Highlands Ranch MAD Fund	—	—	706,535	706,535
Park Village MAD Fund	—	—	567,388	567,388
Penasquitos East MAD Fund	—	—	627,370	627,370
Rancho Bernardo MAD Fund	—	—	945,987	945,987
Rancho Encantada MAD Fund	—	—	155,499	155,499
Remington Hills MAD Fund	—	—	57,179	57,179
Robinhood Ridge MAD Fund	—	—	192,985	192,985
Sabre Springs MAD Fund	—	—	369,966	369,966
Scripps/Miramar Ranch MAD Fund	—	—	2,645,380	2,645,380
Stonecrest Village MAD Fund	—	—	1,104,650	1,104,650
Street Light District #1 MAD Fund	—	—	797,551	797,551
Talmadge MAD Fund	—	—	220,801	220,801
Talmadge Park North MAD	—	—	23,876	23,876
Talmadge Park South MAD	—	—	47,842	47,842
Tierrasanta MAD Fund	—	—	2,144,325	2,144,325
Torrey Highlands MAD Fund	—	—	904,430	904,430
Torrey Hills MAD Fund	—	—	1,759,355	1,759,355
University Heights MAD Fund	—	—	92,281	92,281
Washington Street MAD Fund	—	—	146,490	146,490
Webster-Federal Boulevard MAD Fund	—	—	55,370	55,370
Total Combined Budget	24.51	\$ 3,063,198	\$ 37,408,753	\$ 40,471,951

FISCAL YEAR 2018

Capital Improvements Program



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

The Fiscal Year 2018 Proposed Capital Improvements Program (CIP) Budget is \$445.4 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$8.19 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2018 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and park improvement funds. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2018 Proposed Budget.



Table 1: Fiscal Year 2018 Proposed CIP Budget

Funding Source	FY2018 Proposed Budget	Percent of Total CIP Budget
Antenna Lease Fund	\$ 300,000	0.07%
Development Impact Fees	10,749,079	2.41%
Environmental Growth Funds	1,927,365	0.43%
Golf Course Enterprise Fund	5,500,000	1.23%
Infrastructure Fund	2,730,000	0.61%
Lease Purchase Fund	1,018,572	0.23%
Library System Improvement Fund	1,884,482	0.42%
Maintenance Assessment Districts	450,000	0.10%
Mission Bay Improvements Fund	6,825,570	1.53%
Refuse Disposal Fund	13,000,000	2.92%
Regional Park Improvements Fund	3,675,307	0.83%
Sewer Funds	135,787,104	30.48%
TransNet Funds	19,187,459	4.31%
Trench Cut/Excavation Fee Fund	2,000,000	0.45%
Water Fund	240,399,173	53.97%
Grand Total	\$ 445,434,111	

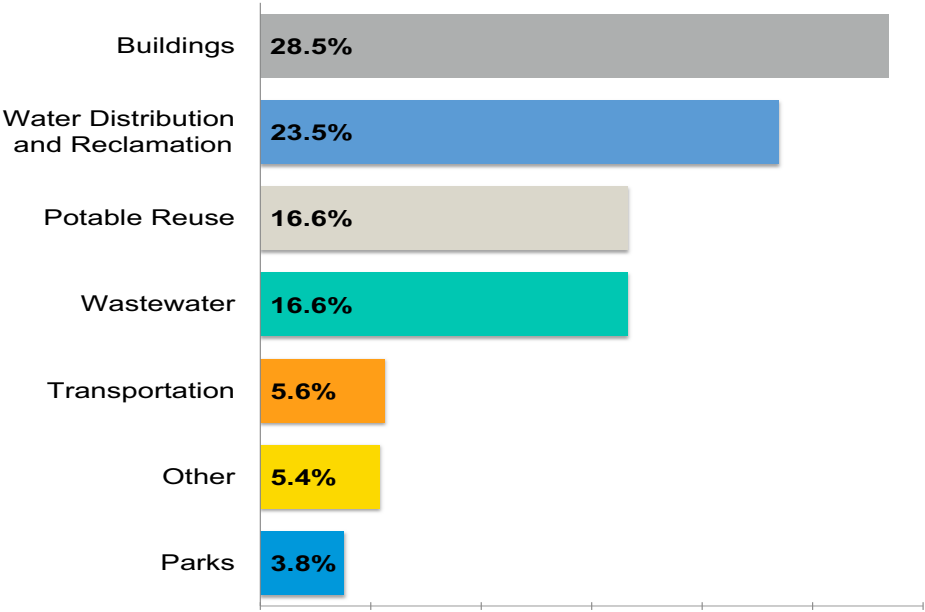
An additional \$316.5 million of funding is anticipated to be received during Fiscal Year 2018. This anticipated funding is not included in the Proposed Budget amount of \$445.4 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City

Capital Improvements Program

Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2018 Proposed CIP Budget of \$445.4 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 95.6 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City’s General Fund.

Figure 1: Fiscal Year 2018 Proposed Budget by Project Type



The City’s multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2018 Proposed CIP Budget is for the Public Utilities Department’s projects, receiving \$373.6 million, or 83.9 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department’s projects, with \$25.6 million, or 5.7 percent, of the Proposed CIP Budget. This distribution of funding for each department’s projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Capital Improvements Program

Table 2: Multi-Year CIP

Department	Prior Year	FY2018 Proposed	Future Years	Total
Airports	\$ 21,647,814	-	\$ -	\$ 21,647,814
Citywide	79,492,909	3,395,240	577,865,221	660,753,370
QUALCOMM Stadium	4,016,720	-	-	4,016,720
Public Utilities	1,220,994,557	373,609,609	1,993,350,817	3,587,954,983
Public Works - General Services	19,101,192	2,050,000	234,217,003	255,368,195
Environmental Services	49,141,392	14,230,000	13,900,000	77,271,392
Transportation & Storm Water	832,449,838	25,560,209	1,573,433,401	2,431,443,448
Park & Recreation	322,065,669	24,704,571	291,358,389	638,128,629
Fire-Rescue	98,630,953	-	100,793,571	199,424,524
Library	231,340,115	1,884,482	63,312,010	296,536,607
Police	14,901,779	-	307,148	15,208,927
Grand Total	\$ 2,893,782,938	\$ 445,434,111	\$ 4,848,537,560	\$ 8,187,754,609

The Fiscal Year 2018 Proposed CIP Budget will add \$445.4 million to the City's \$8.19 billion multi-year CIP. City Council previously approved \$2.90 billion towards projects that are continuing from previous fiscal years. An estimated \$4.85 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2018 Proposed Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On February 1, 2017, the Public Works Department released its Five-Year Capital Infrastructure

Capital Improvements Program

Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

FISCAL YEAR **2018**

City Agencies



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

City Agencies

The detailed Fiscal Year 2018 Proposed Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each agency.

- **Civic San Diego:**

Mission: To be the entrepreneurial partner for improving economic and social well being in a better built environment for targeted urban neighborhoods.

To explore Civic San Diego's budget visit: http://civicsd.com/wp-content/uploads/2017/04/CSD-Admin-Budget-FY18_PROPOSED.pdf

- **San Diego Housing Commission (SDHC):**

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit: <http://www.sdhc.org/SDHCBudget/>

- **San Diego City Employees' Retirement System (SDCERS):**

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=830&doctype=AGENDA>
(Please see item IX, A, 1)

- **San Diego Convention Center Corporation (SDCCC):**

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

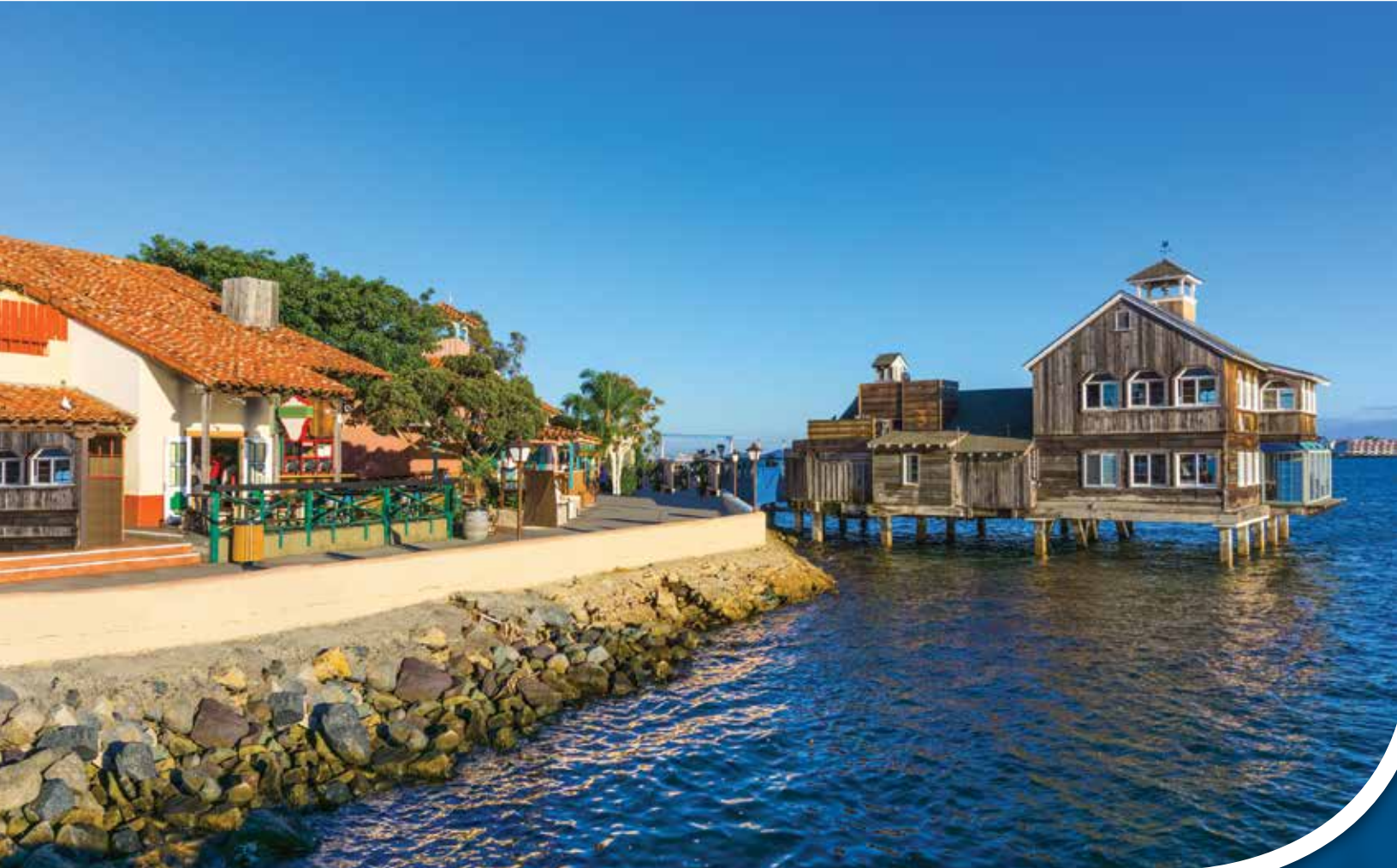
To explore SDCCC's budget visit: <http://visitsandiego.com/about/current-budget>



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FISCAL YEAR 2018

Glossary



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions,

Glossary

programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID)

FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR):

The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees

for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT

(CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT

(CAFR): A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades,

painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF): Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook

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serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters,

various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION: A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are

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not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT: The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA: Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to

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the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS: Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to

personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR 2018

Appendix



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Appendix

Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2017 Adopted Budget by fund and department.

Fiscal Year 2018-2022 Five-Year Financial Outlook

ATTACHMENT B

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2018 Proposed Budget.



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Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2017 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FTE Change
City Attorney	361.10	355.73	(5.37)
City Auditor	22.00	22.00	-
City Clerk	46.32	47.32	1.00
City Comptroller	87.51	86.26	(1.25)
City Treasurer	111.38	118.70	7.32
Communications	33.50	31.00	(2.50)
Council Administration	16.37	16.37	-
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	21.00	21.00	-
Development Services	70.00	67.00	(3.00)
Economic Development	56.00	63.85	7.85
Environmental Services	157.11	155.56	(1.55)
Ethics Commission	5.00	5.00	-
Financial Management	32.00	31.00	(1.00)
Fire-Rescue	1,220.53	1,230.65	10.12
Human Resources	25.50	32.92	7.42
Infrastructure/Public Works	5.00	5.00	-
Internal Operations	1.50	1.50	-
Library	475.86	453.72	(22.14)
Neighborhood Services	6.50	6.50	-
Office of Homeland Security	18.05	17.05	(1.00)
Office of the Assistant COO	12.00	12.00	-
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.35	6.35	1.00
Office of the IBA	10.00	10.00	-
Office of the Mayor	29.50	28.50	(1.00)
Park & Recreation	899.78	896.84	(2.94)
Performance & Analytics	15.00	15.00	-
Personnel	71.00	69.99	(1.01)
Planning	65.07	64.95	(0.12)
Police	2,644.01	2,653.01	9.00
Public Works - Contracts	21.00	21.00	-
Public Works - General Services	174.00	168.00	(6.00)
Purchasing & Contracting	59.96	57.96	(2.00)
Real Estate Assets	34.00	32.00	(2.00)
Transportation & Storm Water	625.79	624.71	(1.08)
Total General Fund FTE Changes	7,530.69	7,520.44	(10.25)

General Fund FTE Changes

City Attorney: 5.37 FTE Decrease

1.00 Addition of 1.00 Program Manager to support the San Diego Misdemeanants At-Risk Track (SMART) program.

(1.12) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Assistant City Attorney in the Civil Advisory Division.

(1.00) Reduction of 1.00 Court Support Clerk 2 in the Criminal Division.

(1.00) Reduction of 1.00 Deputy City Attorney in the Civil Litigation Division.

(1.00) Reduction of 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division.

(0.25) Reduction of 0.25 Legal Secretary 2 in the Community Justice Division.

(1.00) Reduction of 1.00 Senior Clerk Typist in the Criminal Division.

City Clerk: 1.00 FTE Increase

1.00 Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.

City Comptroller: 1.25 FTE Decrease

1.00 Addition of 1.00 Accountant 3 to support accounting activities in the Capital Improvement Projects and Fixed Assets sections.

0.25 Addition of 0.25 Principal Accountant to oversee internal controls and to safeguard City assets in the Internal Controls section.

0.50 Reclassification of a 0.50 Principal Accountant to 1.00 Accountant 4 in the Debt section.

(1.00) Reduction of 1.00 Account Audit Clerk in the Grants section.

(1.00) Reduction of 1.00 Administrative Aide 2 in the Fixed Assets section.

(1.00) Reduction of 1.00 Principal Accountant in the Internal Controls section.

City Treasurer: 7.32 FTE Increase

4.00 Addition of 1.00 Program Manager, 2.00 Program Coordinators, 1.00 Associate Management Analyst to support the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance.

(0.68) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Account Clerk in the Delinquent Accounts section.

5.00 Addition of 1.00 Accountant 4, 4.00 Accountant 2s to support short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.

Communications: 2.50 FTE Decrease

(1.00) Reduction of 1.00 Executive Secretary resulting in decreased support services to the Director and Department.

(0.50) Reduction of funding allocated for hourly positions.

(1.00) Reduction of 1.00 Senior Public Information Officer resulting in decreased communication services citywide.

Development Services: 3.00 FTE Decrease

(1.00) Reduction of 1.00 Administrative Aide 1 in the Code Enforcement Division.

(2.00) Reduction of 2.00 Code Compliance Officers in the Code Enforcement Division.

General Fund FTE Changes

Economic Development: 7.85 FTE Increase

- 0.85 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 6.00 Addition of 1.00 Program Manager, 1.00 Community Development Specialist 4, 1.00 Senior Management Analyst, and 3.00 Community Development Specialist 3s to support the Community Development Block Grant (CDBG) Reinvestment Initiative.
- 1.00 Addition of 1.00 Program Manager to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).

Environmental Services: 1.55 FTE Decrease

- (1.55) Department restructure to better align the financial structure with the department's operations and personnel structure.

Financial Management: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Associate Budget Development Analyst.

Fire-Rescue: 10.12 FTE Increase

- 7.00 Addition of 7.00 FTE positions to support the operations of the Bayside Fire Station which is scheduled to open in December 2017.
- 1.00 Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.
- 5.00 Addition of 4.00 Fire Dispatchers and 1.00 Fire Dispatcher Supervisor to support the Emergency Command and Data Center.
- (6.00) Transfer of 6.00 FTE positions to the Human Resource Department from the Fire-Rescue Department for centralized human resources support.
- (64.53) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 61.65 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 6.00 Addition of 6.00 FTE positions to fund a 24-hour Fast Response Squad (FRS) in the San Pasqual Valley.

Human Resources: 7.42 FTE Increase

- 10.00 Transfer of 10.00 FTE positions to the Human Resource Department from the Library, Fire-Rescue, Public Works, and Public Utilities Department for centralized human resources support.
- (0.58) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (1.00) Reduction of 1.00 Public Information Specialist in the Citizen Assistance Program.
- (1.00) Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.

Library: 22.14 FTE Decrease

- (1.00) Transfer of 1.00 FTE position to the Human Resources Department from the Library Department for centralized human resources support.
- (0.88) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (20.26) Reduction in funding for hourly support staff at all branches.

Office of Homeland Security: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Associate Management Analyst in the Response and Recovery Division of the Department.

General Fund FTE Changes**Office of the Chief Operating Officer: 1.00 FTE Increase**

1.00 Transfer of 1.00 Program Manager from the QUALCOMM Stadium Operating Fund to the Office of the Chief Operating Officer.

Office of the Mayor: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Mayor Representative 2.

Park & Recreation: 2.94 FTE Decrease

3.00 Addition of 2.00 Grounds Maintenance Workers, 1.00 Area Manager to support operations and maintenance of Cesar Solis Community Park.

0.01 Addition of 0.01 Grounds Maintenance Worker II for Franklin Ridge Pocket Park.

1.00 Addition of 1.00 Grounds Maintenance Manager to support Citywide maintenance and operation of 32.90 additional park acreage.

(2.25) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.50 Addition of 0.50 Grounds Maintenance Worker for a new skate park located at Park de la Cruz.

(1.00) Reduction of 1.00 Recreation Specialist administering the Civic Dance Program.

(6.00) Reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator and 4.00 Grounds Maintenance Worker IIs related to Citywide Park maintenance.

0.60 Addition of 0.60 Grounds Maintenance Worker for Southcrest Trails Neighborhood Park.

1.00 Addition of 1.00 Biologist II to support the Vernal Pool Habitat Conservation Plan.

0.20 Addition of 0.20 Grounds Maintenance Worker for Wightman Street Neighborhood Park.

Personnel: 1.01 FTE Decrease

(1.00) Reduction of 1.00 Associate Personnel Analyst in the Classification and Compensation Division.

(0.01) Funding allocated according to a zero-based annual review of hourly funding requirements.

Planning: 0.12 FTE Decrease

(0.12) Funding allocated according to a zero-based annual review of hourly funding requirements.

2.00 Addition of 1.00 Program Manager and 1.00 Development Project Manager 3 in the Environment and Policy Analysis Division to support the policy and ordinance development initiative.

(1.00) Reduction of 1.00 Word Processing Operator in the Environmental & Resource Analysis Division.

(1.00) Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.

Police: 9.00 FTE Increase

1.00 Addition of 0.50 Police Lead Dispatcher and 0.50 Police Property and Evidence Clerk to support the property room and the Communications Division.

2.00 Addition of 2.00 grant funded Police Investigative Service Officer 2 positions for the crime lab.

6.00 Addition of 1.00 sworn and 5.00 civilian positions to support the Police Department's operations.

Public Works - General Services: 6.00 FTE Decrease

(1.00) Transfer of 1.00 FTE position to the Human Resources Department from the Public Works Department for centralized human resources support.

(5.00) Reduction of 3.00 Custodians, 1.00 Roofer, and 1.00 Plasterer in Facilities Division.

General Fund FTE Changes**Purchasing & Contracting: 2.00 FTE Decrease**

1.00 Addition of 1.00 Program Coordinator to support the City's Administrative Appeals Hearing Program.

(1.00) Reduction of 1.00 Senior Management Analyst associated with the Living Wage Program.

(2.00) Reduction of 1.00 Contracts Processing Clerk and 1.00 Senior Clerk Typist associated with the Administration section.

Real Estate Assets: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Property Agent for the management of City leases.

(1.00) Reduction of 1.00 Word Processing Operator position for administrative services.

Transportation & Storm Water: 1.08 FTE Decrease

(2.08) Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2017 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2017 Adopted Budget	FY 2018 Proposed Budget	FTE Change
Airports Fund	22.00	22.00	-
Central Stores Fund	23.00	22.00	(1.00)
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	472.45	472.65	0.20
Energy Conservation Program Fund	17.35	17.35	-
Engineering & Capital Projects Fund	644.70	715.80	71.10
Facilities Financing Fund	16.35	16.35	-
Fire/Emergency Medical Services Transport Program Fund	31.00	17.00	(14.00)
Fleet Services Operating Fund	207.00	206.00	(1.00)
GIS Fund	2.00	2.00	-
Golf Course Fund	101.76	102.08	0.32
Information Technology Fund	42.00	44.00	2.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.00	24.51	(0.49)
Metropolitan Sewer Utility Fund	462.20	458.86	(3.33)
Municipal Sewer Revenue Fund	400.71	401.04	0.33
OneSD Support Fund	28.00	28.00	-
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	38.00	36.00	(2.00)
Recycling Fund	108.25	111.76	3.51
Refuse Disposal Fund	132.60	140.94	8.34
Risk Management Administration Fund	87.23	85.23	(2.00)
Transient Occupancy Tax Fund	14.00	14.00	-
Underground Surcharge Fund	11.00	17.00	6.00
Water Utility Operating Fund	781.83	791.02	9.20
Wireless Communications Technology Fund	46.00	46.00	-
Total Non-General Fund FTE Changes	3,814.42	3,891.59	77.17

Non-General Fund FTE Changes

Central Stores Fund: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Stock Clerk associated with a decrease in water meter sales and inventory.

Development Services Fund: 0.20 FTE Increase

0.50 Addition of 0.50 Development Project Manager to support reviews and inspections in the Project Submittal & Management section.

(0.30) Funding allocated according to a zero-based annual review of hourly funding requirements.

Engineering & Capital Projects Fund: 71.10 FTE Increase

2.00 Addition of 1.00 Associate Engineer Civil and 1.00 Assistant Engineer Civil to support the City's street paving activities.

1.00 Addition of 1.00 Project Assistant to provide Computer Aided Drafting Design (CADD) support.

11.00 Addition of 11.00 FTE positions to provide required field inspections and meet construction protocols.

3.00 Addition of 2.00 Assistant Engineer Civil and 1.00 Principal Engineering Aide to meet and provide required construction management of major buildings and structures in the CIP.

2.00 Addition of 2.00 Administrative Aides 1s to provide administrative support to engineering activities.

1.00 Addition of 1.00 Project Officer 1 to provide contract management for the increased amount of as-needed and job order contracts.

1.00 Addition of 1.00 Principal Engineering Aide to provide drafting support for new design standard manuals and regulatory demands for storm water and streetlights.

2.00 Addition of 1.00 Project Officer 1 and 1.00 Associate Planner to meet environmental permit requirements and support the increase of mitigation studies.

6.00 Addition of 3.00 Principal Engineering Aides, 2.00 Assistant Engineers-Civil and 1.0 Associate Engineer-Civil to support increased workloads managing storm water best management practices for development and capital projects.

1.00 Addition of 1.00 Associate Engineer-Civil to support the management of survey monuments and assist with as-needed survey consultant contracts.

4.00 Addition of 1.00 Senior Civil Engineer, 1.00 Assistant Engineers-Civil and 2.00 Associate Engineer-Civil to support the Infrastructure Asset Management (IAM) San Diego Project with engineering services.

9.00 Addition of 1.00 Program Manager, 1.00 Project Officer 2 and 7.00 Project Officer 1's to improve data management and reporting quality control.

8.00 Addition of 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, 2.00 Assistant Engineers-Civil and 1.00 Associate Engineer-Civil to meet increased requested services to the Construction Management and Field Services Materials & Test Lab.

(0.90) Funding allocated according to a zero-based annual review of hourly funding requirements.

2.00 Addition of 1.00 Program Manager and 1.00 Organization Effectiveness Specialist 3 for employee programs and services.

2.00 Addition of 2.00 Assistant Engineers-Civil to provide preliminary engineering services to support the Capital Improvements Program.

2.00 Addition of 2.00 Assistant Engineer-Civil to meet and provide required construction management of new bridges in the Capital Improvements Program and permits.

7.00 Addition of 4.00 Assistant Engineers-Electrical, 2.00 Associate Engineers-Traffic and 1.0 Senior Engineer-Electrical to provide traffic and electrical engineering services.

1.00 Addition of 1.00 Principal Engineering Aide for drafting Americans with Disabilities Act (ADA) curb ramps that are designed in-house for the Utilities Undergrounding Program.

7.00 Addition of 5.00 Assistant Engineers-Civil and 2.00 Principal Engineering Aides to meet increased workloads in the water and wastewater construction management requirements.

Fire/Emergency Medical Services Transport Program Fund: 14.00 FTE Decrease

(1.00) Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.

(13.00) Reduction of 13.00 FTE positions and associated non-personnel expenditures associated with the reduction of the Paramedic Rotation (PMR) Program.

Non-General Fund FTE Changes**Fleet Services Operating Fund: 1.00 FTE Decrease**

1.00 Addition of 1.00 Fleet Manager for a new Fire Fleet Repair Facility.

(2.00) Reduction of non-personnel expenditures associated with operational efficiencies.

Golf Course Fund: 0.32 FTE Increase

(0.01) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.33 Addition of 0.33 Grounds Maintenance Worker I (Limited) to support turf renovations on the South Golf Course at Torrey Pines.

Information Technology Fund: 2.00 FTE Increase

2.00 Addition of 2.00 Program Coordinators to support cyber security.

Maintenance Assessment District (MAD) Management Fund: 0.49 FTE Decrease

(0.49) Funding allocated according to a zero-based annual review of hourly funding requirements.

Metropolitan Sewer Utility Fund: 3.33 FTE Decrease

(0.99) Transfer of 0.99 positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.

(0.38) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.97) Reallocation among funds as a result of departmental efficiency efforts.

0.01 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Municipal Sewer Revenue Fund: 0.33 FTE Increase

0.35 Addition of 0.35 Program Manager-Hourly to support Environmental Monitoring and Technical Services.

0.53 Reallocation among funds as a result of departmental efficiency efforts.

(0.01) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

QUALCOMM Stadium Operations Fund: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Building Service Technician position for facility maintenance and repairs.

(1.00) Transfer of 1.00 Program Manager from the QUALCOMM Stadium Operating Fund to the Office of the Chief Operating Officer.

Recycling Fund: 3.51 FTE Increase

(0.29) Department restructure to better align the financial structure with the department's operations and personnel structure.

(0.20) Funding allocated according to a zero-based annual review of hourly funding requirements.

2.00 Addition of 2.00 Code Compliance Officers to support the Climate Action Plan.

2.00 Addition of 2.00 Recycling Specialist 2s to support education and outreach for the Zero Waste Plan.

Refuse Disposal Fund: 8.34 FTE Increase

1.00 Addition of 1.00 Associate Civil Engineer to support the new contract for maintaining gas wells and piping systems at the Miramar Landfill.

0.50 Addition of 0.50 Associate Management Analyst to provide administrative support in the Disposal and Environmental Protection Division.

1.84 Department restructure to better align the financial structure with the department's operations and personnel structure.

2.00 Addition of 2.00 Disposal Site Representatives to support fee booth operations at the Miramar Landfill.

1.00 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services.

1.00 Addition of 1.00 Heavy Truck Driver 2 to maintain City facilities waste and recycling collection service level.

1.00 Addition of 1.00 Landfill Equipment Operator to support Miramar Landfill operations.

Non-General Fund FTE Changes**Risk Management Administration Fund: 2.00 FTE Decrease**

1.00 Addition of 1.00 Information Systems Analyst 3 to support the upgrade or replacement of the City's claims management system.

(1.00) Reduction of 3.00 Benefits Representative 2, offset by the addition of 2.00 Employee Benefits Specialist 2 positions to better align position classifications with the services provided by the Department.

(1.00) Reduction of 1.00 Clerical Assistant 2 in the Safety and Environmental Health Division.

(1.00) Reduction of 1.00 Safety Representative 2 in the Safety and Environmental Health Division.

Underground Surcharge Fund: 6.00 FTE Increase

6.00 Addition of 6.00 FTE positions to support the increase of Utilities Undergrounding Program projects.

Water Utility Operating Fund: 9.20 FTE Increase

(1.47) Transfer of 1.47 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.

(0.78) Funding allocated according to a zero-based annual review of hourly funding requirements.

1.44 Reallocation among funds as a result of departmental efficiency efforts.

9.00 Addition of 9.00 FTE positions to support the Pure Water program.

0.01 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

1.00 Addition of 1.00 Assistant Deputy Director to support the Water Construction and Maintenance Division (WCM).



FISCAL YEAR 2018-2022 FIVE-YEAR FINANCIAL OUTLOOK



Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Mary Lewis
Chief Financial Officer

Matthew Vespi
Financial Management Acting Director

Lisa Celaya
Budget Coordinator

NOVEMBER 2016

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

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EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2018-2022 Five-Year Financial Outlook is provided to guide long-range fiscal planning and serve as the framework for the development of the Fiscal Year (FY) 2018 Adopted Budget for the General Fund. The overall purpose of the report is to encourage discussion to effectively address the City's long-range needs as currently forecasted.

The FY 2018-2022 Five-Year Financial Outlook (Outlook) focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City

The Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2018 Adopted Budget. Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

SUMMARY OF KEY FINANCIAL DATA

Overall, the FY 2018-2022 Outlook forecasts revenue growth continues to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase has slowed to a more moderate level. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in Fiscal Years 2018 and 2019. A short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Anticipated increase in the Retirement Actuarially Determined Contribution (ADC) to the San Diego City Employees Retirement System (SDCERS)
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Implementation of Charter Section 77.1 – Infrastructure Fund

As depicted in Table 1.1, and detailed in Attachment 1, a structural shortfall is anticipated in Fiscal Years 2018 and 2019. The table only summarizes baseline projections for revenues and expenditures and does not include any new expenditures. Beginning in Fiscal Year 2020, revenue growth is projected to have caught up with anticipated expenditure growth. However, projections for new expenditures are modest in FY 2020 through FY 2022.

Table 1.1 - Fiscal Year 2018-2022 Financial Outlook
Summary of Key Financial Data (\$ in Millions)

	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Property Tax	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0
Sales Tax	270.8	275.9	281.2	286.9	292.6
Transient Occupancy Tax	120.1	126.6	133.1	139.7	146.2
Franchise Fees	82.8	83.6	84.4	85.8	87.3
All Other Revenue Categories	359.4	376.0	393.2	416.5	435.7
BASELINE GENERAL FUND REVENUES	\$ 1,365.1	\$ 1,417.0	\$ 1,468.2	\$ 1,522.9	\$ 1,573.8
Charter Section 77.1 - Infrastructure Fund	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0
Salaries & Wages	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1
Recognized Employee Organization Agreements	15.9	31.8	45.0	45.0	45.0
Retirement Actuarially Determined Contribution (ADC)	227.9	231.4	234.5	237.6	240.6
All Other Personnel Expenditures	188.8	191.9	193.8	195.7	197.7
Non-Personnel Expenditures	415.0	430.0	441.5	452.6	459.4
BASELINE GENERAL FUND EXPENDITURES	\$ 1,384.9	\$ 1,422.5	\$ 1,453.3	\$ 1,469.9	\$ 1,480.7
BASELINE REVENUE (LESS)/ GREATER THAN EXPENDITURES	\$ (36.9)	\$ (20.7)	\$ 0.5	\$ 40.1	\$ 80.1

It should be noted that the Outlook does not forecast the result of any ballot initiatives considered by voters on November 8, 2016.

REPORT OUTLINE

The Outlook includes a discussion on baseline projections for revenues and expenditures, summarizes upcoming critical strategic expenditures that will require additional resources, and identifies potential options that could be used to mitigate projected revenue shortfalls in the near term.

The baseline projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Table 1.1 – Fiscal Year 2018-2022 Financial Outlook. The baseline projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. The FY 2017 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the baseline projections unless otherwise noted. One-time revenues and expenditures that have been removed from the baseline projections are detailed in Attachment 2: FY 2017 Adopted Budget – One-time Revenues and Expenditures.

Following the baseline projection discussion, the report outlines critical operational expenditures that are necessary to support core services and the City's strategic goals. Department submissions that require further examination are not identified in the Critical Strategic Expenditures section; however, these submissions may be discussed further during the FY 2018 Budget development process.

Finally, to address the anticipated near-term shortfall identified in the report, potential mitigation actions are discussed. No specific solution is identified, but rather concepts are reviewed that could mitigate the anticipated shortfall.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

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BASELINE PROJECTIONS

The Baseline Projections section identifies and discusses forecasted changes based on known and anticipated events at the current time. This section first reviews forecasted growth rates for base revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. Base expenditures are reviewed thereafter for the General Fund expenditure categories.

Unless otherwise noted, baseline projections assume growth based upon the Fiscal Year 2017 base budget, which will differ from the Fiscal Year 2017 Adopted Budget due to the removal of one-time sources and uses of funds. The Outlook discusses only the General Fund.

BASELINE GENERAL FUND REVENUES

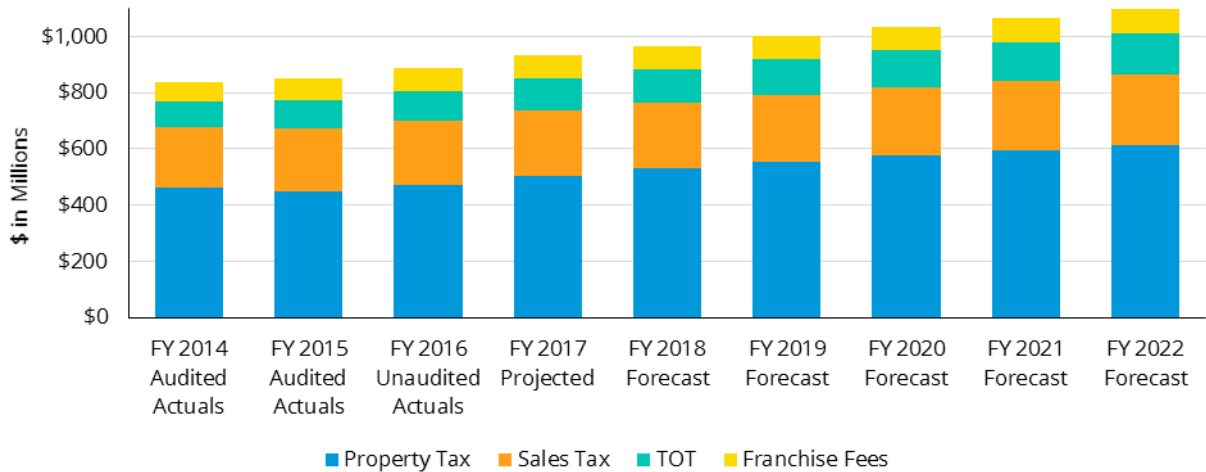
The following section provides details of the City of San Diego's FY 2018-2022 Five-Year Financial Outlook revenue projections. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and a scenario analysis that addresses any potential risks that may cause actual revenue receipts to vary from the projection for major General Fund revenue categories.

The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily. The recovery period has exceeded the average and is the second longest in history. An economic recession, based on historical averages (approximately every five years) could occur during this Outlook period. However, such a prediction of when or the extent of such a recession is not within the scope of the Outlook, but it is an important risk factor to consider in addition to the other risks outlined in the Outlook.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, a "High" and "Low" projection to quantify the impacts of potential risks or uncertainties has been included for Property Taxes, Sales Tax, and Transient Occupancy Tax.

The City's four major revenues sources, Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees, are 73.0 percent of the City's General Fund FY 2017 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant (MuniServices, LLC), the San Diego Tourism Authority, and the UCLA Anderson Forecast. In addition to the major revenue projections, the baseline projections for the General Fund's other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis.

Figure 2.1 - Major General Fund Revenues



PROPERTY TAX

Property Tax is the City's largest revenue source representing 37.7 percent of the General Fund FY 2017 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide.

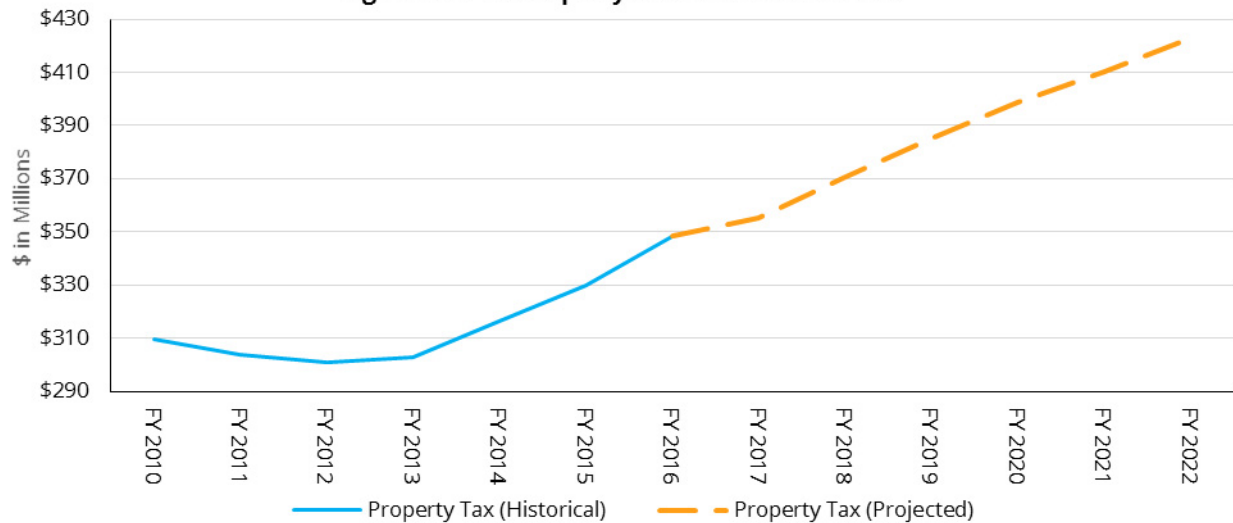
FORECAST

The following table shows the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from property tax. The FY 2017 projection for the property tax category of \$505.0 million is a \$3.0 million increase over the FY 2017 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the Fiscal Year 2017 First Quarter Budget Monitoring Report, the FY 2017 Adopted Budget growth rate of 5.25 percent has been revised based on updated assessed value data to 5.7 percent.

Table 2.1 - Property Tax Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	5.25%	5.7%	5.0%	4.0%	3.5%	3.0%	3.0%
Projection	\$ 502.0	\$ 505.0	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0

The forecast for property tax was determined using an analysis of the relationship of property tax revenue to the City to assessed values over the past 20 years, and assessed valuation growth over the same period. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.

Figure 2.2 - 1% Property Tax Five-Year Forecast



ECONOMIC TRENDS

The major factors influencing property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13. Proposition 13 specifies that a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

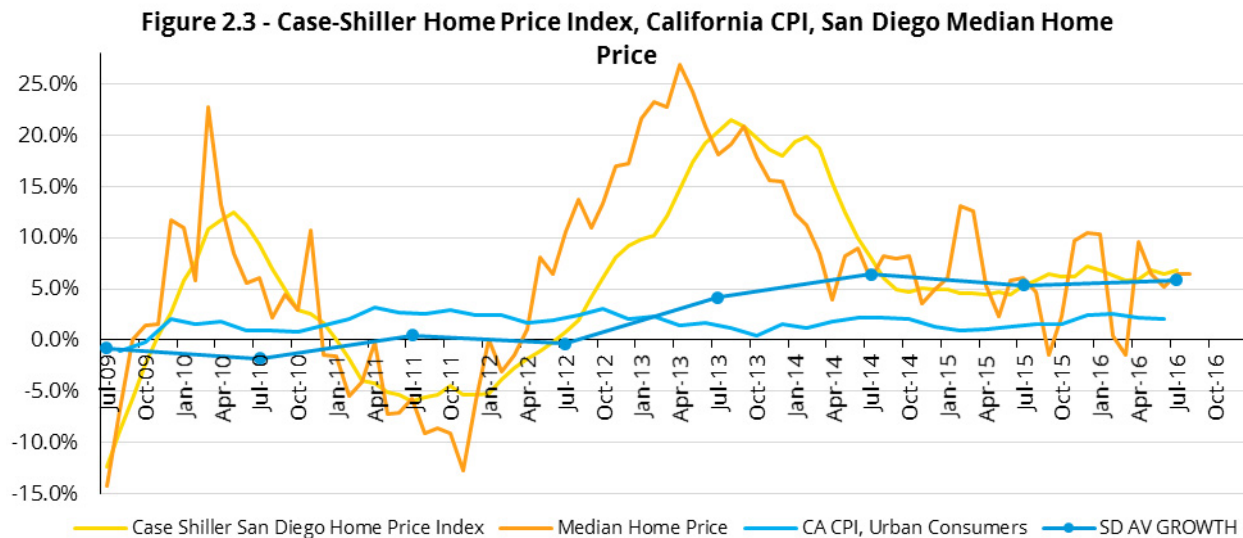
In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI has not been released. The latest CCPI released by the California Department of Finance (DOF) was 256.204 for the month of August, a 1.93 percent increase from the August 2015 CCPI of 251.253. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by approximately 1.93 percent, below the maximum 2.0 percent threshold, for FY 2018.

The City of San Diego has experienced positive growth in home prices, with an increase of 6.4 percent in the median home price from August 2015 to August 2016. Despite the rise in home prices, the growth in the number of home sales has slowed. Home sales year-to-date as of August 2016 have increased by 1.0 percent compared home sales year-to-date as of August 2015.

Based on property sales that have occurred as of August 2016 and an approximate 1.93 percent increase in the CCPI, it is estimated the City's assessed valuation will see a positive increase in assessed valuation for FY 2018

- In addition to positive home price growth in the City, there are year-to-date declines of 13.3 percent in notices of default and declines of 28.9 percent in foreclosures in the County of San Diego as of September 2016
- The Case-Shiller home price index as of August 2016 is 227.86, a 5.9 percent increase over the August 2015 index of 215.22

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City's assessed valuation. The graph shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.



Other factors to consider in developing a revenue projection for property tax include mortgage rates and property tax refunds. Over the past year, interest rates have remained relatively level as the economy continues to improve. However, recent strengthening in the economy, specifically the labor market and increasing inflation, supports the case for a rise in mortgage rates which will further contribute to a restrained housing market. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to return to more normal levels of growth in outer years.

Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, indicating that more property valuations are fairly valued and a larger portion of assessed valuation growth will continue at the Prop 13 limited maximum growth rate of two percent. Therefore, with the slowdown of property sales and anticipated mortgage rate increases, fewer home sales will drive the growth in assessed value, and resulting in a more restrained growth in property tax.

As a result of the dissolution of the RDA, pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. These payments are difficult to predict based on various factors described below. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's

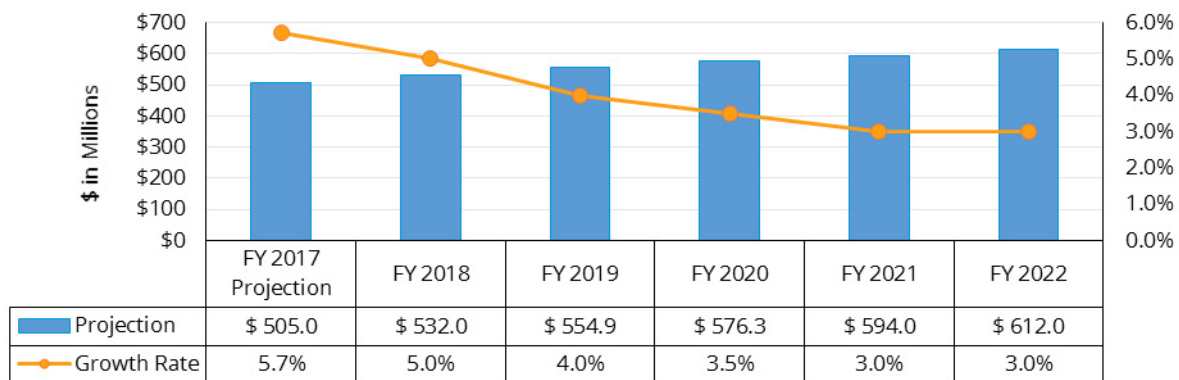
proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met.

The following table and graph provides details on the components of the FY 2017 Adopted Budget for property tax and the forecasted property tax revenue for FY 2018 through FY 2022.

Table 2.2 - Property Tax Components (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	5.25%	5.7%	5.0%	4.0%	3.5%	3.0%	3.0%
1% Property Tax	\$ 352.6	\$ 355.3	\$ 372.4	\$ 387.0	\$ 400.4	\$ 412.4	\$ 424.7
MVLF Backfill	\$ 128.4	\$ 129.3	\$ 135.8	\$ 141.2	\$ 146.1	\$ 150.5	\$ 155.0
RPTTF Pass-Through Tax Sharing Payment	\$ 6.2	\$ 5.1	\$ 5.4	\$ 5.6	\$ 5.8	\$ 5.9	\$ 6.1
RPTTF Residual Property Tax Payment	\$ 14.8	\$ 15.4	\$ 18.5	\$ 21.1	\$ 24.0	\$ 25.2	\$ 26.1
Total Property Tax Projection	\$ 502.0	\$ 505.0	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0

Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2018 - 2022

Projections including Redevelopment Property Tax Trust Fund (RPTTF)



SCENARIO ANALYSIS

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, "High" and "Low" projections were also prepared utilizing analysis of historical property tax receipts.

The current scenario is based on the economic assumption that the growth in the CCPI will be 1.93 percent in the remaining fiscal years. Moreover, the "Low" scenario assumes that mortgage interest rates will increase rapidly in the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. In addition, the "Low" scenario assumes that due to the higher than anticipated positive assessed valuation growth in FY 2014 through FY 2017, increases in the median home price, and home sales count, not as many homes will see as large of a reassessment in FY 2018 as in previous years. This will lead to lower annual assessed valuation growth rates for FY 2018 through FY 2022 of 2.7 percent across all years.

A “High” scenario is projected to exist should homes sales and valuations continue at the current levels for the next two years, with slightly restrained growth for FY 2020 through FY 2022. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and tightening inventory, further fueled by continued growth in higher income labor markets. These conditions would likely yield a “High” property tax scenario environment. The projections for a “High” scenario maintain growth levels of 5.0 percent through FY 2019, with slightly lower growth rates for FY 2020 to 2022.

Figure 2.5 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for Fiscal Years 2017 through 2022.

**Figure 2.5 - Property Tax Revenue Five-Year Forecast:
Fiscal Years 2018 - 2022**

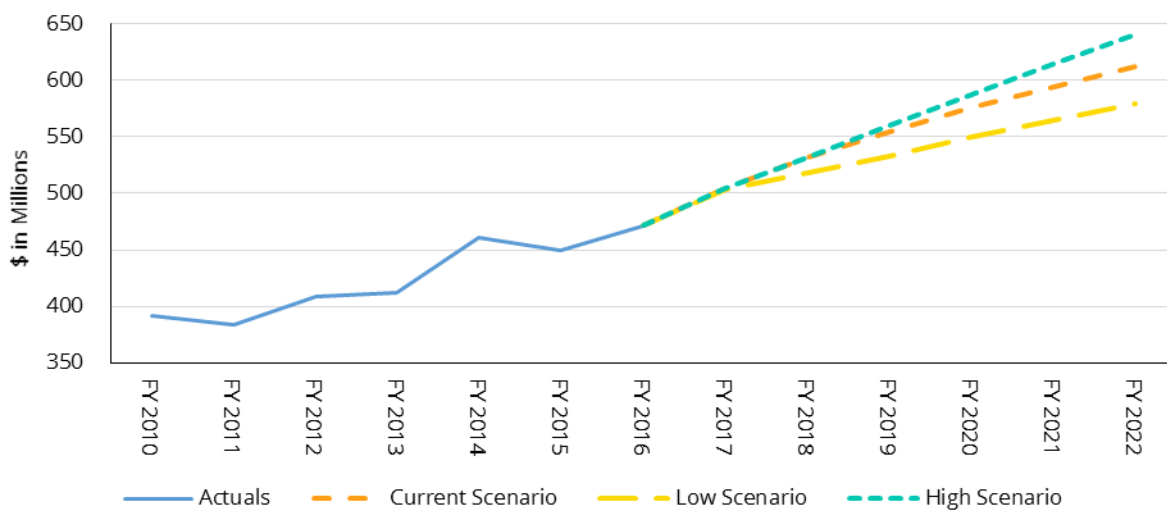


Table 2.3 - Property Tax Five-Year Forecast: Growth Rate Scenarios

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rate	5.70%	5.00%	4.00%	3.50%	3.00%	3.00%
High Growth Rate	5.70%	5.00%	5.00%	4.50%	4.50%	4.25%
Low Growth Rate	5.25%	2.65%	2.65%	2.65%	2.65%	2.65%

Another factor that may influence the property tax forecast relates to the California Department of Finance’s (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease, leading to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City’s RPTTF residual payment throughout all fiscal years of the Outlook. A significant variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there is also an outstanding legal challenge between the County of San Diego and various local entities within the County that may influence the property tax forecast for the City. The dispute involves how the RPTTF residual payments are calculated and distributed every six months. The trial

court's decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected sometime in 2017 or 2018. If the trial court's decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the Outlook period. The parties have not undertaken the complex task of calculating the amount of alleged underpayments of RPTTF residual amounts to date, but the underpayments to the City are believed to be significant (potentially in the tens of millions of dollars to date).

SALES TAX

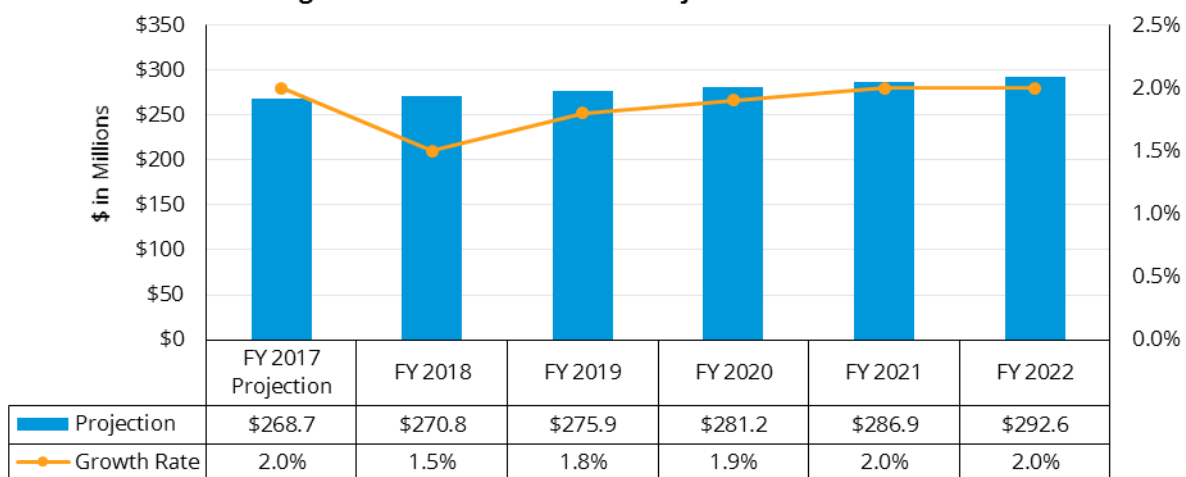
The City's second largest revenue source is sales tax and represents 20.5 percent of the General Fund FY 2017 Adopted Budget. Sales tax is collected at the point of sale and remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The total citywide sales tax rate in San Diego is 8.0 percent, of which the City receives 1.0 percent.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from sales tax. The FY 2017 projection for sales tax of \$268.7 million is a \$4.1 million decrease from the FY 2017 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the Fiscal Year 2017 First Quarter Budget Monitoring Report, the FY 2017 Adopted Budget growth rate of 3.5 percent has been revised downward based on current data to 2.0 percent.

Table 2.4 - Sales Tax Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	3.5%	2.0%	1.5%	1.8%	1.9%	2.0%	2.0%
Projection	\$ 272.8	\$ 268.7	\$ 270.8	\$ 275.9	\$ 281.2	\$ 286.9	\$ 292.6

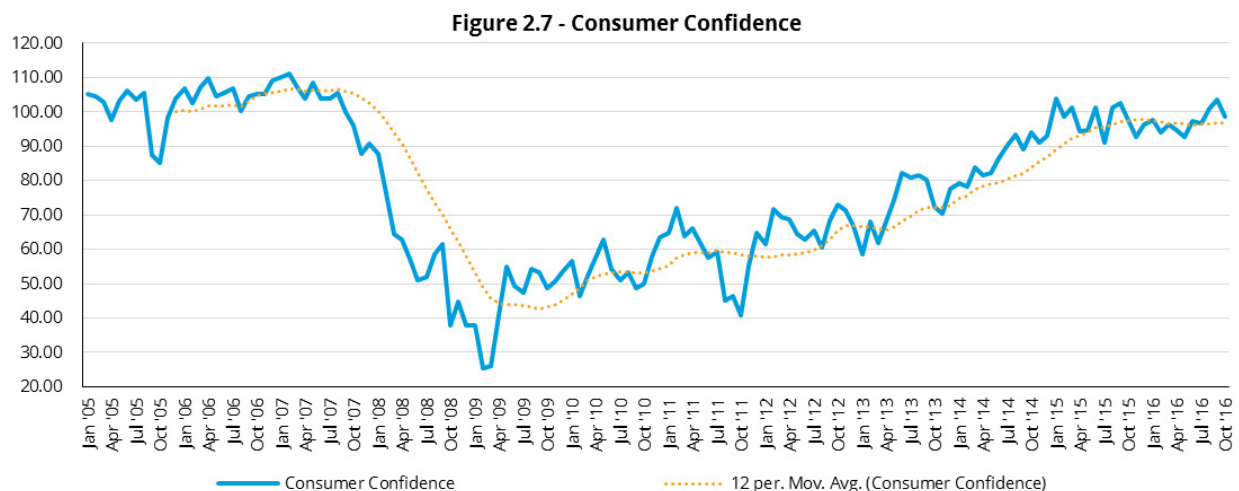
Figure 2.6 - Sales Tax Revenue Projection: Fiscal Years 2018 - 2022



ECONOMIC TRENDS

The major local economic drivers of the City's sales tax include the unemployment rate, consumer confidence, and consumer spending. The sales tax projection for FY 2018 assumes that the unemployment rate will continue to remain within its historical average for the region experienced prior to the Great Recession (between 4.0 - 5.0 percent). As of August 2016, the City of San Diego unemployment rate was 4.8 percent, compared to a rate of 4.9 percent in August 2015, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer's willingness to spend, had experienced significant growth from 2009 to 2015, where it peaked in January 2015 at 103.8, and has been trending down to a level of 98.6 as of October 2016.

Sales tax revenue is primarily driven by consumer spending. Given decreasing consumer confidence, a slowdown in consumer spending is expected, and therefore a reduction in the growth in sales tax revenues to the City. Furthermore, as consumers shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online sales are distributed to the City through the county pool at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.



Since 2014, oil prices have been low, and have reduced sales tax revenue from fuel and gasoline sales. Recently oil prices have begun to rise. While fuel prices are anticipated to remain relatively low in the near future, over the next five years growth is anticipated in this sector.

The forecast is supported by the recent unemployment and consumer confidence indicators. Consumer confidence has leveled off with a slight downward trend and unemployment has stabilized near its historical lows, has recently trended up. Lastly, sales tax revenues collected in the first quarter of FY 2017 were lower than expected. In the long term it is anticipated that there will be increases in the growth rate for sales tax revenue towards the CCPI growth rates as these economic indicators stabilize along with an anticipated rise in oil prices.

SCENARIO ANALYSIS

The number of factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current

projection. To account for variances in these factors, a “High” and “Low” projection were prepared for the Outlook period.

The “Low” scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects continued transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. Additionally, this projection assumes continuation of low oil prices further reducing sales tax revenue. Lastly, the “Low” scenario assumes a rise in the federal lending rates, which would increase the cost to purchase vehicles. Correspondingly this scenario anticipates a reduction in City receipts from the auto sales industry. The “Low” projection forecasts growth in sales tax from 0.0 percent to 1.0 percent from FY 2018 to FY 2022.

The “High” Scenario includes increases in consumer confidence, low unemployment, and higher acceleration in fuel price growth from the lows experienced in the past year, therefore improving sales tax growth rates from 2.0 percent to 3.0 percent over the Outlook period.

Figure 2.8 and Table 2.5 depict historical data as well as the Current, “High”, and “Low” forecast scenarios for sales tax projections for FY 2018 through 2022.

Figure 2.8 - Sales Tax Projections: Fiscal Years 2018 - 2022

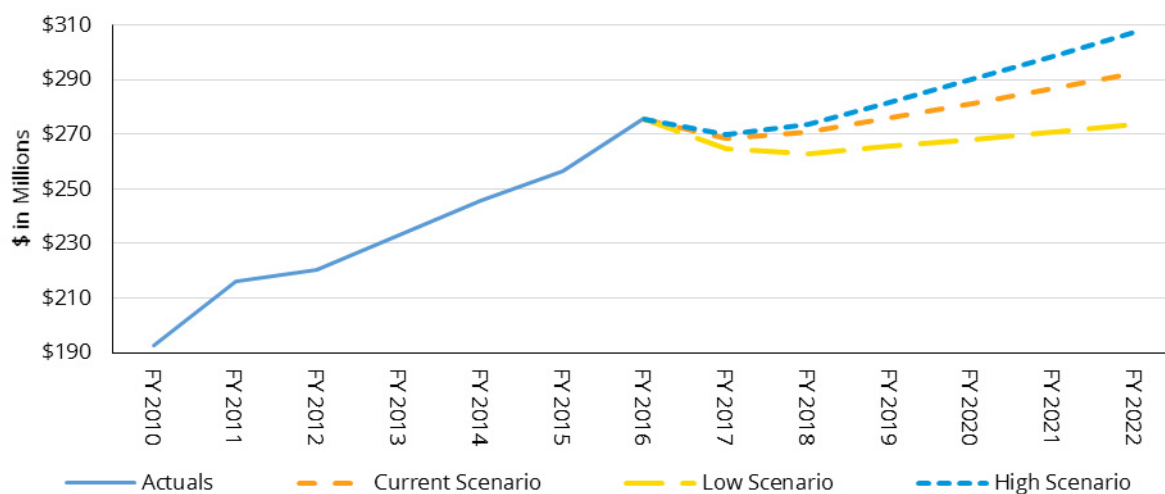


Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rates	2.0%	1.5%	1.8%	1.9%	2.0%	2.0%
High Growth Rates	2.5%	2.0%	2.8%	2.9%	3.0%	3.0%
Low Growth Rates	0.5%	0.0%	0.8%	0.9%	1.0%	1.0%

TRANSIENT OCCUPANCY TAX (TOT)

The Transient Occupancy Tax makes up 8.5 percent of the City’s General Fund FY 2017 Adopted Budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient’s stay of less than one month. The use of TOT is guided by the City’s Municipal Code which stipulates that of the 10.5 cents

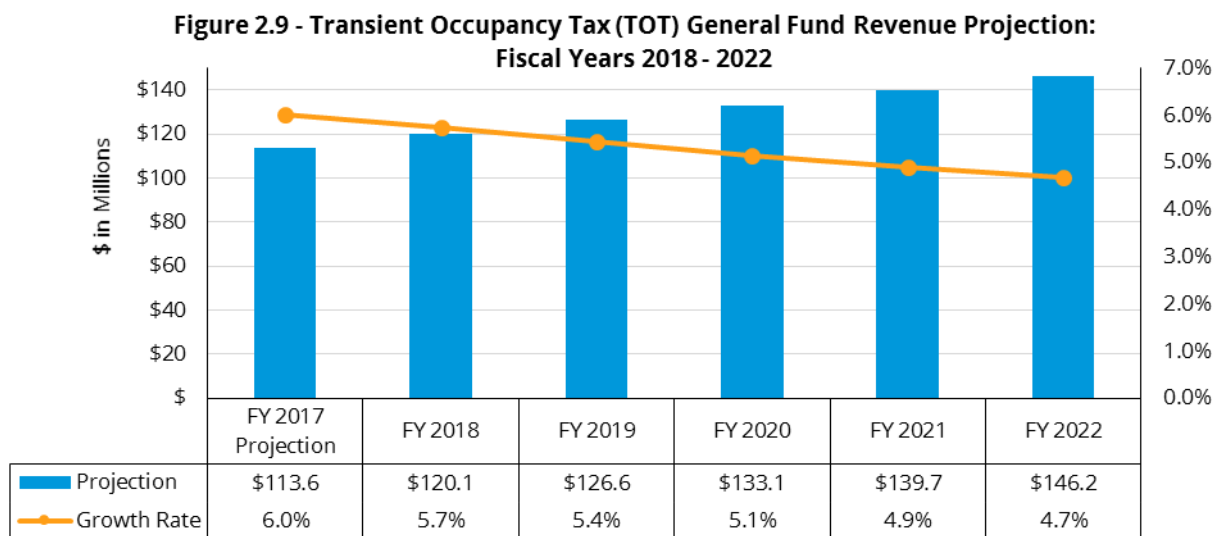
of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from TOT. The FY 2017 projection for total Citywide TOT receipts is \$216.8 million. The General Fund's 5.5 cent portion of total TOT projected receipts is \$113.6 million and serves as the base for the Outlook projections. For the FY 17 First Quarter Budget Monitoring Report, there is no change in the assumed growth rate.

Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	6.0%	6.0%	5.7%	5.4%	5.1%	4.9%	4.7%
Projection	\$ 113.2	\$ 113.6	\$ 120.1	\$ 126.6	\$ 133.1	\$ 139.7	\$ 146.2

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. The resulting graph below reflects the growth rates generated by the analysis which were then applied to actual TOT receipts from FY 2016.



As depicted in the graph above, TOT revenue is projected to have continued but softening growth for the five-year period. The growth rates for TOT are projected to soften from 5.7 percent in FY 2018 to 4.7 percent in FY 2022.

ECONOMIC TRENDS

Room rates, average occupancy rates, and overnight visitor growth are the primary economic indicators that provide insight as to how TOT revenue will perform in the coming fiscal years. The amount of TOT receipts the City expects corresponds to room rates. The expected growth rate in TOT

correlates to room demand. According to the San Diego County Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics overnight visits, room supply, and room demand are projected to grow in calendar year 2017 before experiencing a long term easing of growth. This is depicted in the chart below.

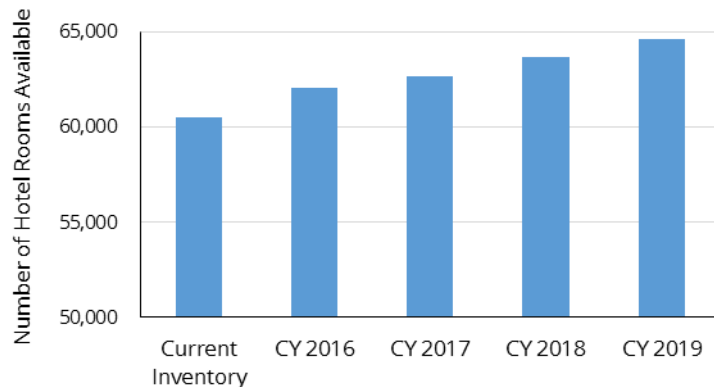
Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)					
	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020
Visits	1.4%	1.8%	1.7%	1.4%	1.5%
Overnight	1.4%	1.9%	2.1%	1.5%	1.6%
Hotel Sector					
Room Supply	1.8%	1.6%	1.1%	1.5%	1.1%
Room Demand	1.7%	3.0%	1.8%	1.1%	1.3%
Occupancy	76.3%	77.3%	77.9%	77.6%	77.8%
Avg. Daily Room Rate	\$ 154.77	\$ 159.16	\$ 165.44	\$ 171.05	\$ 177.65

Source: San Diego Tourism Authority and Tourism Economics

New hotel projects within the City will add to the supply of hotel room inventory and increase the City's TOT revenue. The supply of rooms, as shown in Figure 2.10, is expected to show overall growth through calendar year 2019. Data beyond 2019 is not currently available.

The City is projected to see continued growth in TOT revenue as a result of the long-term projected increases in the supply of rooms and room rates, balanced by the softening of growth in annual overnight visitors and room demand.

Figure 2.10 - Total Projected Hotel Rooms in San Diego CY 2016 - 2019



Source: San Diego Tourism Authority and Tourism Economics

SCENARIO ANALYSIS

Any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, a "High" and "Low" projection were prepared for the Outlook period.

The "Low" forecast looked at several fiscal years where TOT revenues experienced low or negative growth and generated a forecast based on those actuals. The "Low" forecast scenario has annual growth in TOT revenues increasing to 5.3 percent in FY 2018 and softening to 4.4 percent in FY 2022.

The "High" forecast looked at several fiscal years of high sustained growth in TOT revenues and generated a projection based on those actuals. As seen in Figure 2.11, the "High" forecast scenario

has the annual growth in TOT revenues increasing 7.3 percent in FY 2018 and softening to 5.7 percent in FY 2022.

It should be noted that all three forecasts have positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the tourism industry.

Figure 2.11 - Transient Occupancy Tax (TOT) Projections: Fiscal Years 2018 - 2022

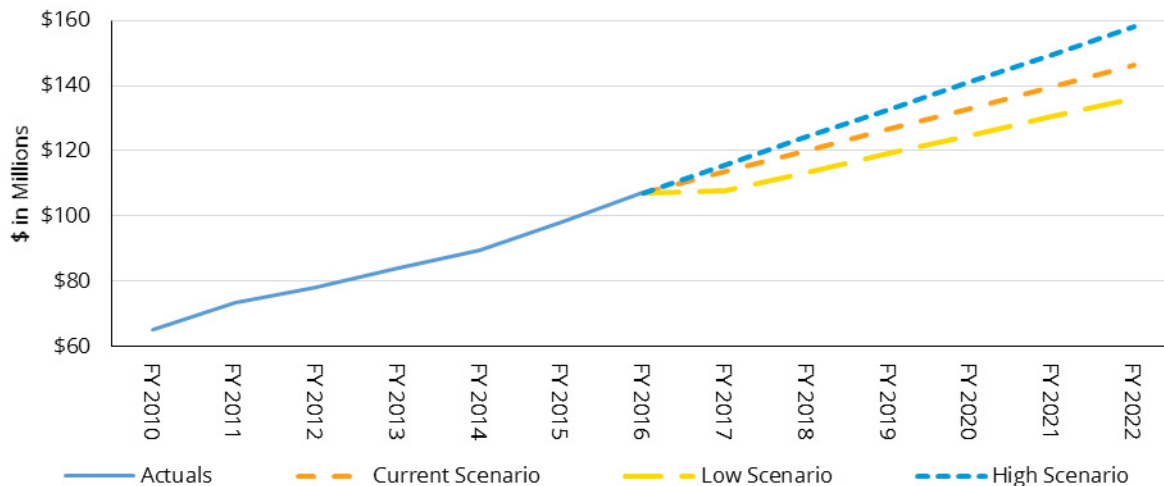


Table 2.8 - Transient Occupancy Tax (TOT) Five-Year Forecast: Growth Rate Scenarios

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rates	6.0%	5.7%	5.4%	5.1%	4.9%	4.7%
High Growth Rates	7.9%	7.3%	6.8%	6.4%	6.0%	5.7%
Low Growth Rates	0.5%	5.3%	5.0%	4.8%	4.6%	4.4%

FRANCHISE FEES

Revenue from Franchise Fees makes up 6.2 percent of the City's General Fund FY 2017 Adopted Budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with utility companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from franchise fees. The FY 2017 projection for franchise fees of \$82.2 million is a \$0.4 million decrease from the FY 2017 Adopted Budget and serves as the base for

the Outlook projections. For the FY 17 First Quarter Budget Monitoring Report, there is no change in the assumed growth rate.

Table 2.9 - Franchise Fees Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
SDG&E Growth Rate	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Cable Growth Rate	0.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Projection	\$ 82.6	\$ 82.2	\$ 82.8	\$ 83.6	\$ 84.4	\$ 85.8	\$ 87.3

Franchise fee revenue growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2017 first quarter projection in order to develop the five-year projections.

ECONOMIC TRENDS

Generating approximately 82.2 percent of Franchise Fees, SDG&E and cable companies are the largest contributors of Franchise Fees. The growth rate for SDG&E is expected to remain flat for the forecast period. Franchise fees from cable companies are expected to grow 1.0 percent annually for the forecast period based on a historical analysis of actual revenues.

Additionally, the Outlook takes into account the redistribution of revenue from the General Fund to the Recycling Fund per the Sycamore Canyon Landfill Franchise Agreement. Franchise fee revenue received at the Sycamore Canyon Landfill is currently distributed 60/40 between the General Fund and Recycling Fund. Over the next three fiscal years, the distribution to the General Fund will reduce by 20 percent annually.

SCENARIO ANALYSIS

Given the significance of franchise fee revenue from SDG&E and cable, changes to any of the economic factors for these revenue sources could alter future projections. In the case of SDG&E, changes in price or consumption of electricity can cause fluctuations in revenue growth. SDG&E is currently implementing a phased-in electric rate restructure to be completed in 2020. The General Fund impact is unknown at this time. For cable revenue, variances in subscription levels and pricing may impact franchise fee growth.

PROPERTY TRANSFER TAX

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. Property Transfer Tax revenue is remitted to the City on a monthly basis, and represents 0.7 percent of the City's General Fund FY 2017 Adopted Budget.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from property transfer tax. The FY 2017 projection for property transfer tax of \$10.3 million is a \$0.8 million increase from the FY 2017 Adopted Budget and serves as

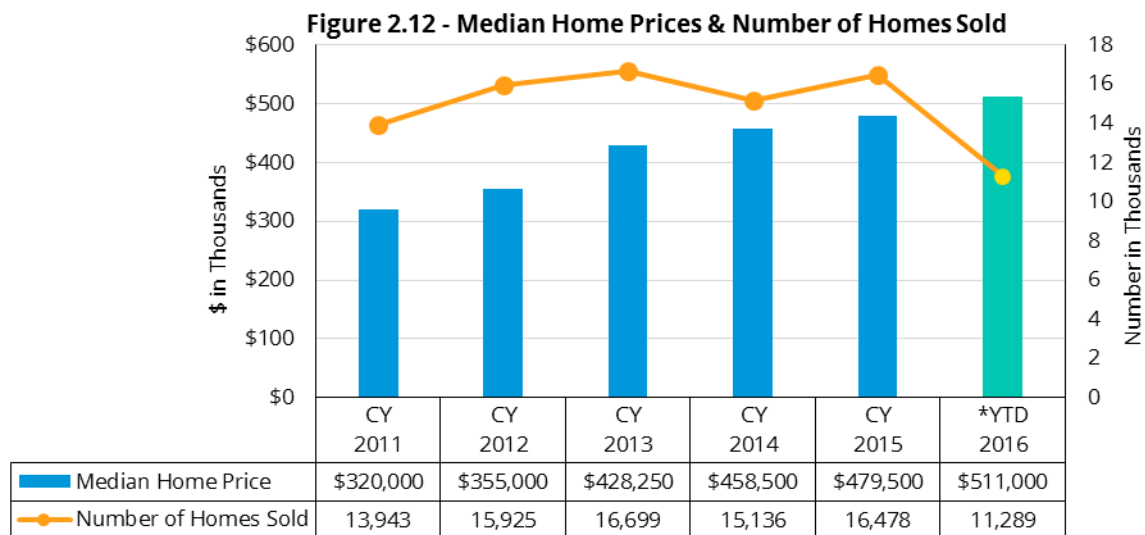
the base for the Outlook projections. There is no change in the assumed growth rate from the FY 17 First Quarter Budget Monitoring Report.

Table 2.10 - Property Transfer Tax Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 9.6	\$ 10.3	\$ 10.6	\$ 10.9	\$ 11.2	\$ 11.5	\$ 11.8

Property Transfer Tax growth rates were developed using 10 years of historical receipts and growth rates.

ECONOMIC TRENDS

Unlike the 1.0 percent property tax revenue, Property Transfer Tax receipts reflect current economic conditions without lag time. The volume of property sales and home prices determine Property Transfer Tax revenue. While the median home price has continued to grow over past several years, the growth rate in number of home sales has leveled, such that home sales are relatively flat when comparing current year-to-date data with the same time period last year. The graph below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to continue increasing annually, but at a modest rate before leveling off.



* Year to Date Home Sales as of August 2016

Source: DQNews/CoreLogic

LICENSES AND PERMITS

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 1.8 percent of the City's General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from licenses and permits.

Table 2.11 - Licenses and Permits Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 23.9	\$ 24.4	\$ 24.8	\$ 25.3	\$ 25.9	\$ 26.4

A consistent growth rate of 2.0 percent is applied from FY 2018 to FY 2022. The Outlook reflects revenue adjustments based on five years of historical data.

FINES, FORFEITURES, AND PENALTIES

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.2 percent of the City's General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from fines, forfeitures, and penalties.

Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	\$ 29.8	\$ 29.9	\$ 30.1	\$ 30.2	\$ 30.4	\$ 30.5

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.5 percent for FY 2018 through FY 2022 based on historical averages over the last ten years.

REVENUE FROM MONEY AND PROPERTY

The Revenue from the Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.1 percent of the City's General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from the Revenue from Money and Property category.

Figure 2.13 - Revenue from Money and Property Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.25%	3.25%	3.25%	3.25%	3.25%
Projection	\$ 55.7	\$ 54.5	\$ 56.2	\$ 58.1	\$ 60.0	\$ 61.9

A growth rate of 3.25 percent is applied from FY 2018 to FY 2022 based on the annual growth rate from historical revenues.

This category also includes interest earnings. Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.50 percent during the entire period even as economic activity has expanded, with the only one increase in seven years occurring in December 2015. It is expected that the Federal Open Market Committee (FOMC) is likely to begin raising interest rates sometime in late 2016 or calendar year 2017. The result will be a gradual rise in interest earnings beginning in FY 2017 or FY 2018. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the projections in the Outlook.

A reduction in the amount of \$3.0 million was made for one-time funds budgeted in FY 2017 for a new percentage ground lease. Additional adjustments to the Revenue from Money and Property category include revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects to increase during the Outlook period. Per Proposition C (approved by the voters in November 2008) and City Charter Section 55.2, \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund. The Outlook does not make any assumption in regard to the outcome of the ballot initiative being considered to increase the allocation to regional parks by 10.0 percent to 35.0 percent.

Furthermore, it should be noted that in December 2016 the Council will be considering an action to annex 121 acres of county property in Southeastern San Diego (primarily comprised of the Greenwood Memorial Park). In consideration of assuming additional storm water maintenance and monitoring costs for the property, the City would receive \$13.6 million. It is expected that if this is approved by the City and Local Agency Formation Committee (LAFCO) the funds would be received in FY 2017. These funds are not included in the forecast for Revenue from Money and Property.

REVENUE FROM FEDERAL AND OTHER AGENCIES

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.6 percent of the City's General Fund FY 2017 Adopted Budget.

Table 2.14 displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from federal and other agencies.

Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2018 through FY 2022 Outlook period.

CHARGES FOR SERVICES

The revenue forecasted in the Charges for Services category is comprised of cost reimbursements for services rendered to public and other City funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 10.3 percent of the City's General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from charges for services.

Table 2.15 - Charges for Services Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		6.5%	2.3%	2.1%	0.6%	0.4%
Projection	\$ 136.5	\$ 138.5	\$ 148.4	\$ 156.3	\$ 169.6	\$ 178.5

The projected growth for Charges for Services is attributable to the projected TOT revenue, net of Special Promotional Program expenditures for the safety and maintenance of visitor related facilities. A one-time adjustment was also made for Infrastructure Asset Management (IAM) projects and other miscellaneous one-time revenues, reducing the Charges for Services by \$2.2 million.

OTHER REVENUE

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.3 percent of the City's General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from other sources.

Table 2.16 - Other Revenue Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.3	\$ 4.3	\$ 2.3	\$ 2.3	\$ 2.3	\$ 2.3

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2019, Other Revenue will decrease by \$2.0 million due to end of the \$10.0 million donation from the Friends of the Library that was utilized in increments of \$2 million annually for the first five years of operations of the New Central Library.

TRANSFERS IN

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Safety Sales Tax, EMS, Storm Drain, Gas Tax and TransNet Funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. This revenue source represents 6.9 percent of the City's General Fund FY 2017 Adopted Budget.

Table 2.17 displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from transfers in.

Table 2.17 - Transfers In Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 91.4	\$ 89.0	\$ 95.1	\$ 101.7	\$ 108.8	\$ 116.3

No growth rate is applied to the Transfers In category for the Outlook period; however, the FY 2018 projection includes the removal of \$8.0 million in one-time revenues that were included in the FY 2017 Adopted Budget. The one-time revenues being removed from the projection include a transfer of fund balance from the Storm Drain Fund and the Tobacco Settlement Revenue Fund.

In addition to the removal of one-time revenues, the FY 2017 projection reflects adjustments due to the transfers in from the Automated Container Fund and from the Bayside Fire Station Capital Improvement Project. The Automated Container Fund will reimburse the General Fund \$0.6 million provided by the General Fund in FY 2008 and FY 2009. In FY 2017, \$5.0 million will be transferred into General Fund from the Bayside Fire Station Capital Improvement Project. General Fund money was budgeted in FY 2016 as a funding source for the Bayside Fire Station but as a result of cash management initiatives, this source has been replaced with other eligible cash identified during the 2016 RDA bond refunding due diligence review.

The transfers in from the TransNet, Gas Tax, and Safety Sales Tax Funds are also adjusted based on the projection for each respective revenue. TransNet revenues are based on a forecast prepared by SANDAG. Gas Tax growth rates were based on the Sales Tax growth rates. Safety Sales Tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the Citywide sales tax rate. Transfers in was also adjusted for revenue to be received from non-general fund department's proportionate share of office space rent for a new lease-to-own agreement at 101 Ash Street.

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard

facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

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BASELINE EXPENDITURES

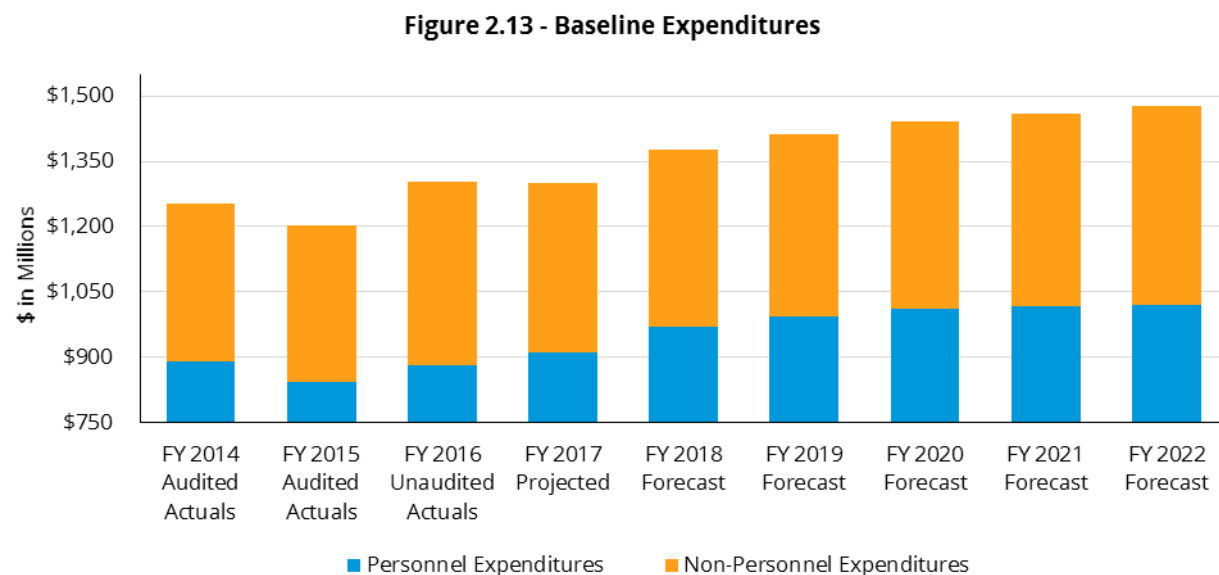
General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments.

Personnel expenses represent 68.1 percent of the City's General Fund FY 2017 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages, the cost of multi-year recognized employee organization agreements; the City's pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree health or Other Post-Employment Benefits (OPEB); workers' compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits.

Baseline personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of pensionable and non-pensionable compensation increases resulting from negotiated agreements between the City and its recognized labor organizations. Additionally, the City's pension payment will significantly increase in the first year of the forecast due to updated actuarial assumptions that are expected to be included in the June 30, 2016 annual actuarial valuation report currently being prepared for SDCERS.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on anticipated events and historical trend analysis. Beyond inflationary increases in supplies, contracts, energy and utilities, the most significant non-personnel expense is for reserve contributions consistent with in the City's Reserve Policy.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.



SALARIES AND WAGES

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay in lieu. The FY 2017 Adopted Budget for General Fund salaries and wages was \$534.5 million and included 7,530.69 full-time equivalents (FTEs). The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for salaries and wages.

Table 2.18 - Salaries and Wages (\$ in Millions)						
	FY 2017 Adopted ¹	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 534.5	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1

¹ FY2017 Adopted excludes expenses related to agreements with the City's recognized employee organizations which are reflected in the Recognized Employee Organization Agreements section.

Adjustments within the Salaries and Wages category incorporate only those expenditures associated with staff included in the FY 2017 Adopted Budget. Position additions identified for FY 2018-2022 to support critical strategic expenditures are discussed later in this report.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at \$2.1 million annually, throughout the Outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the resulting projected terminal leave payout amounts for FY 2018 through FY 2022 are displayed in the table below.

One-time Salaries and Wages expenditures budgeted in FY 2017 totaling \$0.3 million have been removed.

Table 2.19 - Annual Leave (DROP) (\$ in Millions)					
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projected Number of Retirees	115	131	167	181	149
Projection	\$ 3.7	\$ 3.9	\$ 4.9	\$ 5.3	\$ 4.5

An estimate for the number of DROP participants anticipated to retire in FY 2022 is not yet available as DROP is a five-year program. Therefore, the FY 2022 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of the FY 2018 through FY 2021.

RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

In FY 2015 and FY 2016, the City and its Recognized Employee Organizations entered into separate Memoranda of Understanding as summarized below. These multi-year agreements expire in FY 2020, with the exception of the agreement with the Deputy City Attorneys Association of San Diego (DCAA), which expires in FY 2019.

Table 2.20 - Multi-Year Employee Organization Agreements						
	San Diego Municipal Employees Association (MEA)	San Diego Police Officers Association (POA)	San Diego City Firefighters, I.A.F.F. Local 145 (Local 145)	American Federation of State, County and Municipal Employees, AFL-CIO (Local 127)	Deputy City Attorneys Association of San Diego (DCAA)	California Teamsters Local 911 (Local 911)
Agreement Date	July 1, 2016	July 1, 2015	July 1, 2016	July 1, 2016	July 1, 2016	July 1, 2016
Agreement Period	FY 2017 - FY 2020	FY 2016 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2019	FY 2017 - FY 2020
Resolution	R-310513	R-309578	R-310508	R-310513	R-310511	R-310512

The specific terms of these agreements vary by Recognized Employee Organization and include increases to salary and flexible benefits as summarized below:

- Non pensionable pay increases in FY 2018 totaling \$14.4 million
- Pensionable compensation increases in FY 2019 and 2020 \$16.6 million and \$30.3 million, respectively
- New parental leave program
- Tuition reimbursement increase
- Parking reimbursement increase
- Special salary adjustments for specific positions to address recruitment and retention

The table below summarizes the total increase in costs associated with the Recognized Employee Organization agreements.

Table 2.21 - Five-Year Employee Recognized Organization Agreements & Unclassified Employee Contracts (\$ in Millions)						
	FY 2017 Adopted Budget FTE	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
DCCA	150.40	\$ 0.2	\$ 1.2	\$ 1.2	\$ 1.2	\$ 1.2
Local 127	1,020.77	1.5	2.9	4.3	4.3	4.3
Local 145	917.00	2.5	5.7	8.9	8.9	8.9
Teamsters 911	168.39	0.2	0.8	1.1	1.1	1.1
POA	2,032.35	6.7	9.6	12.1	12.1	12.1
MEA	2,685.48	4.0	9.0	13.2	13.2	13.2
Unrepresented	556.30	0.8	2.5	4.2	4.2	4.2
Total	7,530.69	\$ 15.9	\$ 31.8	\$ 45.0	\$ 45.0	\$ 45.0

Renegotiations for successor memoranda of understanding with the City's Recognized Employee Organizations may impact the City's expenditure projections following FY 2020.

RETIREMENT ACTUARIALLY DETERMINED CONTRIBUTION (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City in FY 2017 was based on the San Diego City Employees Retirement System (SDCERS) Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2015.

The City's FY 2017 ADC payment was \$261.1 million, with \$191.2 million allocated to the General Fund. Based on revised estimates following an experience study of the assumptions used in the valuations for SDCERS, the ADC for FY 2018 is projected to be \$311.3 million, an increase of \$50.2 million or 19.2 percent. The General Fund allocation is expected to be \$227.9 million or 73.2 percent of the City's total ADC, representing an increase of \$36.7 million to the General Fund. The final amount of the City's FY 2018 ADC payment will not be known until the June 30, 2016 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2017.

The 2016 Actuarial Report will also project future pension payments based on certain actuarial assumptions, including investment earnings of 7.0 percent. The Outlook includes preliminary estimates for the ADC through the Outlook period that were presented to the SDCERS Board in September 2016 when the 2010-2015 Experience Study was approved. These ADC estimates are subject to change in the final June 30, 2016 Actuarial Report expected to be adopted by the SDCERS Board in early 2017.

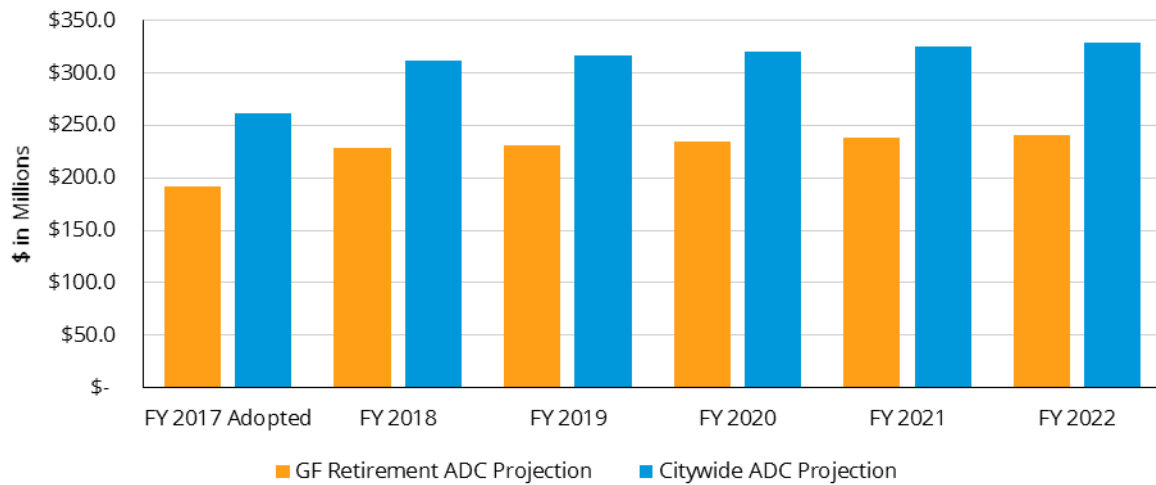
The FY 2018 Adopted Budget will include the full ADC amount determined by the actuary in the 2016 valuation report.

The following table displays both the Citywide ADC and the General Fund's proportionate share for FY 2018 through FY 2022. Table 2.22 incorporates preliminary projections of the ADC from the SDCERS actuary.

Table 2.22 - ADC Pension Payment (\$ in Millions)							
	FY 2017 Adopted	FY 17 GF %	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
GF ADC Estimate	\$ 191.2	73.2%	\$ 227.9	\$ 231.4	\$ 234.5	\$ 237.6	\$ 240.6
Citywide ADC Estimate	\$ 261.1		\$ 311.3	\$ 316.0	\$ 320.3	\$ 324.5	\$ 328.6

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Figure 2.14 - Retirement ADC



ADC ASSUMPTIONS

On September 9, 2016, the SDCERS Board of Administration (Board) approved a 2010-2015 Study of Plan Experience prepared by Cheiron (Study). The Study involved historical analysis of pension plan assumptions, including economic assumptions, such as the rate of investment return and salary inflation, as well as demographic assumptions, including retirement and mortality rates. The SDCERS actuary made several recommendations to the Board to adopt new actuarial assumptions based on the Study. The most significant recommendation was to adopt updated public sector mortality tables and a new method to project mortality which increased the plan's FY 2018 unfunded liability by \$480 million (from \$1.99 billion to \$2.47 billion).

Economic assumptions recommended in the Study include maintaining the discount rate of 7.0 percent approved by the Board in 2015, an inflation rate of 3.05 percent, wage inflation of 0.0 percent for FY 2015 through FY 2018, cost-of-living increases capped at 2.0 percent. Changes to actuarial demographic assumptions recommended in the Study were related to fewer retirements, terminations, and disabilities based on the observed experience of plan participants.

The Study provided several options to the SDCERS Board to incorporate the new mortality assumptions. The SDCERS Board approved all actuarial assumption changes in the Study, including the new mortality tables and mortality projection method, but did not approve a "phased-in" approach to smooth the related increases to the ADC. Therefore, the estimated increased ADC costs presented by the SDCERS actuary are included in the Outlook period of FY 2018-2022 as material to the Outlook expenditure projections. These estimated increased pension payments are subject to change based on the June 30, 2016 Actuarial Valuation.

Risks associated with the projection of ADC payments include primarily the uncertainty of investment earnings to meet the 7.0 percent current discount rate assumption and future reductions to the discount rate, followed by wage increases above price inflation, and further reductions in the rates for mortality, termination, and disability.

EMPLOYEE FLEXIBLE BENEFITS

Flexible benefits is an Internal Revenue Service (IRS) qualified benefits program offered to all eligible employees. The program allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee's individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in the Flexible Benefits Plan Program. The credit each employee receives varies by employee association, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2017 Adopted Budget, \$79.9 million was budgeted in flexible benefits. The following table displays the projection for flexible benefits for FY 2018 through FY 2022.

Table 2.23 - Flexible Benefits (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9

¹ FY2017 Adopted excludes expenses related to the City's MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

Flexible benefit costs are fixed by position, and total flexible benefit costs vary as the number of positions change. As a result, the Flexible Benefits projection is held constant throughout the Outlook period since all position additions are reflected within the Critical Strategic Expenditures section of the Outlook. Increases in Flexible Benefit costs related to the Recognized Employee Organizations agreements are discussed in that section of the Outlook.

Additionally, the City is engaging with the Recognized Employee Organizations on compliance with Affordable Care Act (ACA) provisions.

OTHER POST-EMPLOYMENT BENEFITS (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post-Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2015 was approximately \$537.3 million and the annual required contribution was determined to be \$47.3 million.

In FY 2012, the City entered into a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations prepared by Buck Consultants, which may be renegotiated after FY 2015. The following table displays both the Citywide OPEB projection and the General Fund's proportionate share for FY 2018 through FY 2022.

Table 2.24 - Other Post Employment Benefits (OPEB) (\$ in Millions)							
	FY 2017 Adopted	FY17 GF %	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		65.8%	2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection	\$ 39.9		\$ 40.9	\$ 41.9	\$ 43.0	\$ 44.1	\$ 45.2
Citywide OPEB Projection	\$ 60.7		\$ 62.2	\$ 63.8	\$ 65.4	\$ 67.0	\$ 68.7

The FY 2017 Adopted Budget included \$39.9 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent annually for FY 2018 through FY 2022.

WORKERS' COMPENSATION

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State Workers' Compensation statutes establish the framework of laws for the City of San Diego.

The City's Workers' Compensation expenses are comprised of two components. Operating expenses are the first component, which covers the cost of current medical expenses and claims, while the second component covers contributions to the Workers' Compensation Reserve. The following table displays the General Fund's projected share of Workers' Compensation expenses for FY 2018 through FY 2022.

Figure 2.25 - Workers' Compensation (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Operating	\$ 22.6	\$ 23.4	\$ 24.2	\$ 25.0	\$ 25.8	\$ 26.7
Reserves	\$ 2.1	\$ 2.9	\$ 2.9	\$ 1.8	\$ 1.8	\$ 1.9
Total	\$ 24.7	\$ 26.3	\$ 27.1	\$ 26.8	\$ 27.6	\$ 28.5

The projections for operating expenses are based on actual prior year experience and forecasted to increase by 3.3 percent annually. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

SUPPLEMENTAL PENSION SAVINGS PLAN (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income with contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees hired after the July 20, 2012 effective date of Proposition B, other than sworn police officers, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory

employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2018 through FY 2022.

Table 2.26 - Supplemental Pension Savings Plan (SPSP) (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 16.5	\$ 16.7	\$ 17.2	\$ 17.7	\$ 17.7	\$ 17.7

SPSP is a fringe benefit that is projected based on a percentage of employees' salaries. In the FY 2017 Adopted Budget, SPSP was approximately 3.1 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 3.1 percent since the baseline for salaries does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. A minor increase from the FY 2017 Adopted Budget to the FY 2018 through FY 2022 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2017 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report are based on the assumption that new employees are hired post Proposition B.

OTHER FRINGE BENEFITS

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, Retirement DROP contributions, Employee Offset Savings, Risk Management Administration, and Unemployment Insurance expenditures. The following table displays the projection for Other Fringe Benefits for FY 2018 through FY 2022.

Table 2.27 - Other Fringe Benefits (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 24.6	\$ 24.9	\$ 25.6	\$ 26.3	\$ 26.3	\$ 26.3

Other Fringe Benefits are projected based on a percentage of employees' salaries. In the FY 2017 Adopted Budget, Other Fringe Benefits were approximately 4.6 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 4.6 percent. A minor increase from the FY 2017 Adopted Budget to the FY 2018 through FY 2022 projections is a result of anticipated salary step increases and salary annual leave payouts included within the Salaries and Wages category.

The City is negotiating a Long Term Death and Disability benefit plan for employees hired on or after July 20, 2012 with the Recognized Employee Organizations. This plan is anticipated to provide disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long Term Disability Reserve and Public Liability Reserve are discussed in detail in the Reserves Contribution section of this report.

SUPPLIES

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2018 through FY 2022 projections for the Supplies category.

Table 2.28 - Supplies (\$ in millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 35.9	\$ 31.3	\$ 32.4	\$ 33.6	\$ 34.7	\$ 35.9

The Fiscal Year 2017 Adopted Budget includes \$5.6 million in one-time expenditures for office relocation/tenant improvements and police officer recruitment and retention. These one-time expenditures have been removed from the FY 2018 through FY 2022 baseline projections. Additionally, a 3.5 percent increase has been applied for FY 2018 through FY 2022 based on historical average increases in the Supplies category over the past several years.

CONTRACTS

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses.

The FY 2018 Projection is \$238.9 million, which is a \$1.3 million dollar decrease from FY 2017 Adopted Budget of \$240.2 million. The following table displays the FY 2018 through FY 2022 projections for the Contracts category.

Table 2. 29 - Contracts (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 240.2	\$ 238.9	\$ 246.5	\$ 252.7	\$ 261.0	\$ 267.6

The annual growth rate of 3.5 percent is based on a historical analysis, and other adjustments made on known and anticipated events. The FY 2017 Adopted Budget included \$11.3 million in one-time expenditures within the Contracts category, primarily for facility condition assessments, elections, a one-time transfer to the Public Liability Fund, park improvement projects, storm drain channel program, Kinder-Morgan litigation, moving expenses, and tenant improvements.

Additionally, for FY 2018 through FY 2022, Contracts was adjusted for the following items:

- Increased expenditures related to the lease purchase of the 101 Ash Street building in the amount of \$7.2 million
- Reduction of \$3.0 million in one-time paygo expenses for public liability
- Adjustments for general election costs for Fiscal Years 2019 and 2021
- Council redistricting after the 2020 census in the amount of \$200,000

INFORMATION TECHNOLOGY

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2018 through FY 2022 projections for the Information Technology category.

Table 2.30 - Information Technology (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 28.8	\$ 32.5	\$ 31.6	\$ 32.3	\$ 33.0	\$ 35.1

The projections include estimates of IT costs related to desktop support, networks, data-centers, and applications for FY 2018 through FY 2022, and all other base IT costs are inflated by the California Consumer Price Index. An adjustment for one-time fixed costs for transition of IT network services in the amount of \$1.5 million is also included.

ENERGY AND UTILITIES

The Energy and Utilities category includes the General Fund's costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2018 through FY 2022 projections for the Energy and Utilities category.

Table 2.31 - Energy and Utilities (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.4%	3.1%	3.5%	2.1%	2.1%
Projection	\$ 46.9	\$ 48.5	\$ 50.0	\$ 51.7	\$ 52.8	\$ 53.9

The Energy and Utility category is projected to increase by 3.4 percent in FY 2018 and will continue to grow in the later years at a lower rate of 2.1 percent starting in FY 2021. Since the Energy and Utility category includes various costs, each cost component has a different applicable rate. Electricity and fuel are projected to increase at a constant rate by 2.2 percent and 3.8 percent, respectively. These growth rates are based the Annual Energy Outlook 2016 report prepared by the U.S. Energy Information Administration. Water rates, on the other hand, are determined by the Public Utilities Department. In FY 2016, City Council approved the adjustments to increase the water rate to 6.9 percent in FY 2017, 6.9 percent in FY 2018, 5.0 percent in FY 2019 and 7.0 percent in FY 2020. As a result, the growth rate for the Energy and Utility category represents a weighted growth rate that was calculated after applying the corresponding growth rate for each component.

RESERVE CONTRIBUTIONS

The City's Reserve Fund Policy requires that the reserve funds are maintained at certain levels. The City's Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension

Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve.

Table 2.32 details the FY 2017 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

Table 2.32 - Reserve Target Levels (\$ in Millions)						
	FY 2017 Proj.	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
General Fund Target (%)	14.75%	15.25%	15.75%	16.25%	16.70%	16.70%
General Fund Reserve Level (\$)	\$ 172.3	\$ 180.6	\$ 193.4	\$ 206.8	\$ 220.7	\$ 228.4
General Fund Contribution Amount		\$ 8.3	\$ 12.8	\$ 13.4	\$ 13.9	\$ 7.7
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Level (\$)	\$ 16.0	\$ 16.2	\$ 17.3	\$ 18.5	\$ 18.8	\$ 19.0
Pension Stability Contribution Amount		\$ 0.2	\$ 1.2	\$ 1.2	\$ 0.3	\$ 0.2
Public Liability Target (%) ¹	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level (\$)	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5
Public Liability Contribution Amount		-	-	-	-	-
Long-Term Disability Fund Target (%) ²	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Level (\$)	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7
Long-Term Disability Contribution Amount		-	-	-	-	-
Workers' Compensation Target (%)	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Workers' Compensation Reserve Level (\$)	\$ 58.7	\$ 62.3	\$ 65.9	\$ 68.1	\$ 70.3	\$ 72.6
Workers' Compensation Contribution Amount		\$ 3.6	\$ 3.6	\$ 2.2	\$ 2.2	\$ 2.3
Workers' Compensation Contribution Amount (GF)		\$ 2.9	\$ 2.9	\$ 1.8	\$ 1.8	\$ 1.9

¹Public Liability Reserve is currently 51% funded

²Long-Term Disability Reserve is currently 161% funded

Contributions are forecasted for three of the reserve funds. In FY 2017, the Public Liability Reserve Target is at its target level of 50 percent of outstanding claims and no additional contributions are anticipated in the Outlook period. The Long-Term Disability Fund exceeds its target level of 100 percent of outstanding claims.

As discussed in the Other Fringe Benefits section of this report, the City is developing a long-term death and disability benefit plan for employees hired on or after July 20, 2012. The use of excess equity in the Long-Term Disability Fund is an option to fund the death and disability plan. No additional contributions to the Long-Term Disability Fund are anticipated in the Outlook period.

OTHER EXPENDITURES

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2018 through FY 2022 projections for the Other Expenditures Category.

Table 2.33 - Other Expenditures (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 55.1	\$ 55.4	\$ 55.5	\$ 56.6	\$ 57.0	\$ 58.9

The one-time expenditures included in the FY 2017 Adopted Budget are detailed below:

- \$7.6 million transfer to the General Fund Reserve
- \$2.8 million transfer to the Public Liability Reserve
- \$6.1 million for Sidewalks, Street Light Circuit Upgrades, Compressed Natural Gas Fueling Station, other rehabilitation and repairs
- \$1.7 million in capital expenses for Park and Recreation equipment, Transportation Storm Water, Police, and the implication costs of 311 Customer Experience and Service Delivery Program
- \$5.9 contribution to Capital Improvement Program (CIP) projects
- \$4.5 million of Fleet and IT fund balance used to pay non-discretionary expenses

Furthermore, in November 2016, the City Attorney's Office issued an opinion that revenue received from the De Anza Cove Mobile Home Park is Mission Bay Park Lease Revenues as defined in Charter section 55.2. As such, the revenues received should have been allocated in compliance with Charter Section 55.2. It is estimated that the General Fund will need to repay \$9.6 million to the San Diego Regional Park (25.0 percent) and Mission Bay (75.0 percent) Improvements Funds. This repayment is anticipated to be recognized in FY 2016 and therefore not included in the Outlook period. In addition, the amount may be mitigated, which would result in an impact less than the full \$9.6 million.

CHARTER SECTION 77.1 – INFRASTRUCTURE FUND

Passed by the voters on June 7, 2016, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees
- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lessor of CCPI or two percent
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.34 shows the forecasted Infrastructure Fund deposits for the Outlook period.

Table 2.34 - Infrastructure Deposits (\$ in Millions)					
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2018 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1. However, the following Critical Strategic Expenditures identified in the Outlook could be eligible infrastructure expenses:

- Deferred Capital Bonds issued during the Outlook period
- Costs to complete the Compressed Natural Gas (CNG) Fueling Station which allows the conversion of the City's fleet of refuse and recycling vehicles from diesel to natural gas
- Infrastructure Asset Management (IAM) implementation costs

The Outlook identifies the infrastructure fund deposits separately; however, the deposits will be recorded as an expenditure in the "Transfers Out" category in future fiscal years.

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CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the general fund. Such critical needs encompass a number of issues such as critical operational funding, state and federal mandates, legal obligations, and new facilities. It should be repeated, the Outlook is not a budget. The purpose of this section is the identification of future known needs and the estimated fiscal impact as currently assumed. The expenditures identified in this section are not included in the shortfall defined in the Baseline section.

CITY TREASURER

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Administer the City's Earned Sick Leave & Minimum Wage	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	-	-	-	-	-
	Expense	68,735	80,182	91,630	91,630	91,630
Additional Revenue Audit positions for tax compliance for short-term rentals	FTE	5.00	5.00	5.00	5.00	5.00
	Revenue	462,030	463,327	474,625	474,625	474,625
	Expense	462,030	463,327	474,625	474,625	474,625
	Dept. Total FTE	8.00	8.00	8.00	8.00	8.00
	Dept. Total Revenue	462,030	463,327	474,625	474,625	474,625
	Dept. Total Expense	530,765	543,510	566,254	566,254	566,254

The Outlook for the City's Treasurer Department supports the City's Strategic Plan to promote economic prosperity and safe and livable neighborhoods through services that improve the quality of life. The table above identifies the annualization of 3.00 FTEs and non-personnel expenditures for the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance Program, which increased the minimum wage and number of earned sick days. The FY 2017 Adopted Budget included \$400,000 to support the Earned Sick Leave and Minimum Wage Ordinance Program, this amount represents the incremental increase above base. Additionally, 5.00 FTEs are identified for increased audits and resources needed for short-term vacation rental TOT tax compliance.

CITYWIDE PROGRAM EXPENDITURES

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Citywide Debt Service	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,000,000	5,400,000	10,800,000	12,800,000	16,200,000
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,000,000	5,400,000	10,800,000	12,800,000	16,200,000

The Outlook for Citywide Program identifies the issuance of deferred capital bonds on an 18-month basis. The associated debt service reflects three debt issuances of \$90 million projected to occur in FY 2018, FY 2020 and FY 2021. The schedule for issuance of long-term bond debt will be reevaluated each fiscal year as part of the budget development process. Additionally, as the City pursues a commercial paper program for the CIP, the timing of issuing long-term debt may be further adjusted based on cash needs.

ECONOMIC DEVELOPMENT

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Reinvestment Initiative (Rel)	FTE	6.00	7.00	7.00	7.00	7.00
	Revenue	627,224	749,613	769,352	769,352	769,352
	Expense	674,216	797,989	819,113	819,113	819,113
Dept. Total FTE		6.00	7.00	7.00	7.00	7.00
Dept. Total Revenue		627,224	749,613	769,352	769,352	769,352
Dept. Total Expense		674,216	797,989	819,113	819,113	819,113

The Outlook for the City's Economic Development Department identifies support for the Reinvestment Initiative (Rel) by increasing financial management, project management, federal and state compliance through the addition of seven grant reimbursable positions. The purpose of the Rel is to reinvest recaptured CDBG Program Income in support of the Mayor's One San Diego Initiative, to create and sustain a resilient and economically prosperous City, and to encourage economic growth and investment in San Diego's emerging communities. Of these seven positions, three will be dedicated to managing fiscal, infrastructure, and administrative operations. The four remaining positions will ensure compliance with sustainability efforts, regulations, and existing contracts.

ENVIRONMENTAL SERVICES

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
CNG Fueling Station Operating Costs	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,523,000	11,000	(278,000)	(637,000)	(835,000)
Fee Adjustments	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	295,000	590,000	1,210,000	1,210,000	1,210,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,818,000	601,000	932,000	573,000	375,000

The Outlook for the City's Environmental Services Department identifies support of the City's Strategic Plan for investing in infrastructure and one of numerous initiatives that meet the City's Climate Action Plan. The table above identifies additional resources to complete the Compressed Natural Gas (CNG) Fueling Station at the Miramar Operations Center. The CNG fueling station will allow for the conversion of the City's fleet of refuse and recycling vehicles from diesel to natural gas. Once operational, the General Fund will benefit from this facility in the form of reduced fuel costs. Additionally, costs are identified to comply with policies that increased tipping fees and eliminated tipping fee discounts to City departments at the Miramar Landfill.

FIRE-RESCUE

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Self-Contained Breathing Apparatus	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	835,000	1,669,000	1,669,000	1,669,000	1,669,000
APX Portable Radios	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	-	381,977	381,977	-
Fire Stations (Bayside, Black Mountain, North University, UCSD)	FTE	12.00	12.00	36.00	36.00	48.00
	Revenue	-	-	-	-	-
	Expense	1,622,471	1,671,446	5,166,018	6,016,018	6,888,024
	Dept. Total FTE	12.00	12.00	36.00	36.00	48.00
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,457,471	3,340,446	7,216,995	8,066,995	8,557,024

The Outlook for the City's Fire-Rescue Department supports the City's Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above shows the addition of four new fire stations as well as the replacement of all self-contained breathing apparatus (SCBA) inventory, air filling stations, and light and air apparatus. Additionally, the table identifies the purchase of APX portable radios for P25 compliance. The operational expenses for the following four fire stations are identified as the construction of the facilities is fully funded:

- FY 2018 - Bayside Fire Station
- FY 2020 - Black Mountain Fire Station and North University City Fire Station
- FY 2022 - UCSD Fire Station

FLEET OPERATIONS

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fleet Non-Discretionary Assignment Fees	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,507,768	3,146,948	2,760,444	7,225,538	7,342,358
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,507,768	3,146,948	2,760,444	7,225,538	7,342,358

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan and meets greenhouse gas emissions reduction goals identified in the Climate Action Plan. The table above identifies costs related to the General Fund component vehicle assignment fees to be transferred to the Fleet Operations Replacement Fund for planned replacement of the City's fleet. Potential replacements include critical pieces of the fleet, including police vehicles, fire trucks, street sweepers and trash trucks. Fleet to be replaced include critical Assignment fees provide all City departments with vehicle acquisition and fitting services.

INFORMATION TECHNOLOGY

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Non-Discretionary IT	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,734,197	1,445,806	1,753,370	1,195,147	1,029,381
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,734,197	1,445,806	1,753,370	1,195,147	1,029,381

The Outlook for the City's Department of Information Technology supports the City's Strategic Plan to ensure equipment and technology that allows employees to provide high quality public service. The table above identifies the General Fund costs associated with maintaining and improving existing software programs managed by the Department of IT.

INFRASTRUCTURE ASSET MANAGEMENT (IAM)

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
IAM San Diego Project	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,461,467	1,618,101	1,618,101	1,618,101	1,618,101
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,461,467	1,618,101	1,618,101	1,618,101	1,618,101

The Outlook identifies costs for Infrastructure Asset Management (IAM) software that supports the City's Strategic Plan to invest in infrastructure. The table above includes both the Public Works and Transportation and Storm Water Departments' portion of the Infrastructure Asset Management (IAM) implementation. IAM identifies the General Fund implementation costs and software maintenance; the General Fund represents 30 percent of the overall costs, the remaining is funded through the Public Utilities Department. This project will establish an integrated, real-time ERP asset management software solution that builds upon the existing Citywide ERP platform and will enable staff to conduct in-depth analysis of maintenance activities, develop effective predictive and preventative maintenance and capital renewal plans, and better leverage resources.

LIBRARY

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Public Use PC Refresh	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	-	200,000	200,000	200,000
New Libraries (Mission Hills, San Ysidro, and Pacific Highlands Ranch)	FTE	-	12.17	12.17	12.17	10.55
	Revenue	-	-	-	-	-
	Expense	-	1,519,159	1,538,549	1,538,549	1,417,572
Dept. Total FTE		-	12.17	12.17	12.17	10.55
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		-	1,519,159	1,738,549	1,738,549	1,617,572

The Outlook for the City's Library Department supports the City's Strategic Plan providing for equipment and technology to achieve high quality public service and foster services that improve quality of life. The table identifies costs that are necessary to replace all public-use computers. In addition, staffing and operating costs are identified for new facilities opening in FY 2019, which include New Mission Hills, San Ysidro, and New Pacific Highlands branch libraries.

PARK AND RECREATION

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
New Facilities	FTE	10.31	30.16	43.19	47.81	50.22
	Revenue	-	20,000	45,000	45,000	45,000
	Expense	1,445,247	3,076,929	4,497,511	4,943,869	5,116,587
MADs Proposition 218 Compliance/General Benefit	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	136,058	192,861	252,504	315,129	380,885
	Dept. Total FTE	10.31	30.16	43.19	47.81	50.22
	Dept. Total Revenue	-	20,000	45,000	45,000	45,000
	Dept. Total Expense	1,581,305	3,269,790	4,750,015	5,258,998	5,497,472

The Outlook for the City's Park & Recreation Department supports the City's Strategic Plan to promote economic prosperity with opportunity in every community. The table above identifies the addition of personnel and non-personnel expenditures for the operation and maintenance of 18 new facilities and 25 new play all day joint use facilities, as well as additional funding to maintain Balboa Park after completion of the Plaza de Panama project. Attachment 3 identifies these facilities. Additionally, the expenses to comply with Proposition 218 for the City's Maintenance Assessment Districts (MADS) are identified.

POLICE

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Addition of Sworn Positions and Equipment	FTE	-	16.00	30.00	45.00	50.00
	Revenue	-	-	-	-	-
	Expense	-	2,233,486	3,831,843	5,624,265	5,922,406
Addition of Civilian Positions and Equipment	FTE	-	9.00	16.00	23.00	26.00
	Revenue	-	-	-	-	-
	Expense	-	673,862	1,202,575	1,715,181	1,934,869
Ongoing Costs Assoc. w/ Replacement of CAD System	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	782,848	1,122,848	1,132,848	1,137,848	1,162,848
Property Room Storage	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	(60,000)	(120,000)	(120,000)	(120,000)	(120,000)
NetRMS	FTE	-	-	-	-	-
	Revenue	670,104	107,351	178,493	178,493	178,492
	Expense	670,104	107,351	260,000	260,000	260,000
	Dept. Total FTE	-	25.00	46.00	68.00	76.00
	Dept. Total Revenue	670,104	107,351	178,493	178,493	178,492
	Dept. Total Expense	1,392,952	4,017,547	6,307,267	8,617,294	9,160,123

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the addition of 50.00 sworn FTE positions and 26.00 civilian positions by Fiscal Year 2022. The expense for sworn positions includes body worn cameras, new vehicles, and other required police equipment. Also identified are lease expense savings from moving a storage facility to a City owned property and a State-grant reimbursable request to migrate from the current Criminal Records Management System (CRMS) to a Net Records Management System (NetRMS).

REAL ESTATE ASSETS

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
CCP Reconfigurations	FTE	-	-	-	-	-
	Revenue	111,427	111,427	111,427	111,427	111,427
	Expense	2,800,000	1,800,000	1,800,000	1,800,000	900,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		111,427	111,427	111,427	111,427	111,427
Dept. Total Expense		2,800,000	1,800,000	1,800,000	1,800,000	900,000

As part of the continued effort to improve efficiency and maximize the use of space at Civic Center Plaza (CCP), the department has identified reconfiguration costs such as moving expenses, furniture, and information technology infrastructure to improve the facility. READ expects to receive reimbursements to the General Fund for use of the Civic Center Plaza facility by Non-General Fund departments.

OTHER CRITICAL STRATEGIC EXPENDITURES

In September 2016, the Transportation and Storm Water Department released a condition survey that determined that 60 percent of the City streets are in good condition, 34 percent are in fair condition, and 6 percent are in poor condition. This results in an Overall Condition Index (OCI) of 72 which exceeds the Mayor's goal (OCI 70).

One of the primary methods to maintain an OCI 70 is slurry seal, which has traditionally been funded via Gas Tax and Proposition 42 Replacement Funds. With the decline in fuel prices over the past few years, these sources of revenue have declined. As a result, the City must identify a new source of non-capital funding for slurry seal to maintain the OCI 70. For FY 2018, potential funding has been identified for planned slurry seal work; however, for FY 2019 through FY 2022, a potential unfunded need of \$20 - \$25 million annually exists. One potential source of funding to support slurry seal is Charter Section 77.1 – Infrastructure Fund. The department is still evaluating the work plan required to maintain OCI70 and an updated will be provided to the Infrastructure Committee.

Furthermore, the City has to comply with the Regional Water Quality Control Board (RWQCB) storm water permit requirements creating significant operational and capital needs. The Capital Improvement Program (CIP) needs for storm water flood risk management and water quality improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2016.

POTENTIAL MITIGATION ACTIONS

The Outlook has identified a structural shortfall as a result of the growth in ongoing expenditures outpacing growth in ongoing revenues. This shortfall is primarily caused by the unexpected increase in the City's pension payment, which was increased as a result of SDCERS Board action to adopt new mortality tables and not phase-in the payments. For the Mayor to present a balanced FY 2018 budget in April 2017 to the City Council, several mitigations, including budget reductions, will be considered. The following section presents potential measures to address the anticipated shortfall in FY 2018.

CITY RESERVE POLICY

Council Policy 100-20, adopted in April 2016, established a 16.7 percent target level for the General Fund Reserves (Emergency Reserve and Stability Reserve) by June 30, 2021. The baseline expenditures section of the Outlook incorporates the estimated contributions for the incremental increase in the General Fund Reserves as detailed in the Reserve Policy and summarized in the following table. The estimated reserve level amounts, based on the target percentages, are estimates at this time and may change once actual data is available for each respective fiscal year.

Table 4.1 - Reserve Target Levels (\$ in Millions)						
	FY 2017 Proj.	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
General Fund Target (%)	14.75%	15.25%	15.75%	16.25%	16.70%	16.70%
General Fund Reserve Level (\$)	\$ 172.3	\$ 180.6	\$ 193.4	\$ 206.8	\$ 220.7	\$ 228.4
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Level - GF (\$)	\$ 16.0	\$ 16.2	\$ 17.3	\$ 18.5	\$ 18.8	\$ 19.0
Public Liability Target (%) ¹	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level (\$)	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5
Long-Term Disability Fund Target (%) ²	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Level (\$)	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7
Workers' Compensation Target (%)	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Workers' Compensation Reserve Level (\$)	\$ 58.7	\$ 62.3	\$ 65.9	\$ 68.1	\$ 70.3	\$ 72.6

¹Public Liability Reserve is currently 51% funded

²Long-Term Disability Reserve is currently 161% funded

As shown above, the current Reserve Policy anticipates achieving the 16.7 percent target in FY 2021. An alternative could be considered to extend the time period in which the City achieves the target of 16.7 percent.

In addition, the Reserve Policy established a Pension Payment Stabilization Reserve (Pension Reserve) to mitigate service delivery risk due to the unanticipated increase in the annual pension payment, the Actuarially Determined Contribution (ADC). A potential mitigation to the \$36.7 million, or 19.2 percent, increase in the General Fund ADC payment for FY 2018 would be to use the Pension Reserve. The Reserve Policy further states that if used, the Mayor will prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the policy level.

The Workers' Compensation Fund, which funds medical and disability costs for job-related injury claims, is required to maintain reserves equal to 25 percent of a three-year average value of outstanding claims. Workers' compensation expenses tend to be smooth and show a gradual upward trend based on the increased liability, and are not volatile from year to year; therefore it may be appropriate to adjust this reserve to a value equivalent to one years' worth of paygo expenses. Workers Compensation Reserves are needed at an amount that is prudent to support any unexpected expenditures. It is important to note that the Workers' Compensation Reserve have never been drawn upon since it was established in 2007. The appropriate amount of cash to have on hand should be re-examined given nine years of history with the reserve.

In addition, the current Long-Term Disability Fund Reserve is funded beyond the target level of 100 percent of a three year average of outstanding claims' liability. Some amount of the excess funding will be needed to establish a new death and disability benefit for employees hired after Proposition B became effective in 2012, subject to negotiations with the employee organizations.

If this re-evaluation of the City's Reserve Policy results in modifications to the targets for Workers' Compensation and LTD, the funds could be reallocated to the General Fund Reserves without impacting the City's overall reserve levels that are reviewed by rating agencies. Any modifications to the City's Reserve Policy would require Council action. Financial Management plans to bring forward a full proposal to the Budget and Government Efficiency Committee in February 2017 to modify the City's General Fund Reserve Policy to reallocate reserve balances.

FUND BALANCE (EXCESS EQUITY)

In the FY 2017 First Quarter Budget Monitoring Report, the FY 2017 ending fund balance (excess equity) is projected to be \$20.3 million. The FY 2017 ending fund balance projection will be updated during the Fiscal Year 2017 Mid-Year Budget Monitoring Report once the audit of the General Fund is complete. These funds may be available during the Outlook period, but are one-time in nature and therefore are only available for one-time purposes.

CASH MANAGEMENT ACTIVITIES

The Capital Improvement Program (CIP) utilizes a variety of funding sources to support CIP projects, including unrestricted General Fund contributions, bond proceeds, development impacts fees, etc. As part of the City's ongoing process improvements, the appropriate alignment of the timing and use of funding sources is continuously reviewed. The overall intent is to (a) ensure projects have the necessary resources to continue without interruption; (b) issue bonds only when needed to fund identified projects; and (c) not encumber available resources (i.e. unrestricted General Fund contributions) that could be used for other eligible projects. The specific or potential financial impact to the General Fund has not been identified as the process is in the early stages of review.

In conclusion, these mitigation actions are one-time or short-term in nature, and will not be sufficient to address the forecasted shortfall due primarily to the unexpected increase in the City's pension payment. Financial Management will request budget reductions from all City departments as part of the upcoming FY 2018 Budget development process to ensure a balanced budget.

BUDGET REDUCTIONS

To address the projected shortfall, General Fund departments will be requested to submit budget reduction proposals totaling 3.5 percent of the department's Fiscal Year 2017 Adopted Budget. Any budget reduction proposals submitted for consideration are only proposals. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

Additionally, these departments are required to suspend all non-essential discretionary expenditures in FY 2017, as any savings generated in the current fiscal year will help mitigate the projected shortfall in FY 2018.

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CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in Fiscal Years 2018 and 2019. A structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Anticipated increase in the Retirement Actuarially Determined Contribution (ADC) to the San Diego City Employees Retirement System (SDCERS)
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Implementation of Charter Section 77.1 – Infrastructure Fund

The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2018 Adopted Budget.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

ATTACHMENT 1

FY 2018 – 2022 FIVE-YEAR FINANCIAL OUTLOOK

(in millions)

GENERAL FUND REVENUES	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Property Tax	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0
Sales Tax	270.8	275.9	281.2	286.9	292.6
Transient Occupancy Tax	120.1	126.6	133.1	139.7	146.2
Franchise Fees	82.8	83.6	84.4	85.8	87.3
Property Transfer Tax	10.6	10.9	11.2	11.5	11.8
Licenses and Permits	24.4	24.8	25.3	25.9	26.4
Fines, Forfeitures and Penalties	29.9	30.1	30.2	30.4	30.5
Revenue from Money and Property	54.5	56.2	58.1	59.9	61.9
Revenue from Federal and Other Agencies	8.1	8.1	8.1	8.1	8.1
Charges for Services	138.5	148.4	156.3	169.6	178.5
Other Revenue	4.3	2.3	2.3	2.3	2.3
Transfers In	89.0	95.1	101.7	108.8	116.3
BASELINE GENERAL FUND REVENUES	\$ 1,365.1	\$ 1,416.9	\$ 1,468.2	\$ 1,522.9	\$ 1,573.8
Charter Section 77.1 - Infrastructure Fund	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0
GENERAL FUND EXPENDITURES	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Salaries & Wages	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1
Recognized Employee Organization Agreements	15.9	31.8	45.0	45.0	45.0
Retirement Actuarially Determined Contribution (ADC)	227.9	231.4	234.5	237.6	240.6
Employee Flexible Benefits	79.9	79.9	79.9	79.9	79.9
Other Post Employment Benefits (OPEB)	40.9	41.9	43.0	44.1	45.2
Workers' Compensation	26.4	27.1	26.8	27.6	28.5
Supplemental Pension Savings Plan (SPSP)	16.7	17.2	17.7	17.7	17.7
Other Fringe Benefits	24.9	25.6	26.3	26.3	26.3
Personnel Expenditures	\$ 969.9	\$ 992.5	\$ 1,011.8	\$ 1,017.3	\$ 1,021.4
Supplies	\$ 31.3	\$ 32.4	\$ 33.6	\$ 34.7	\$ 35.9
Contracts	238.9	246.5	252.7	261.0	267.6
Information Technology	32.5	31.6	32.3	33.0	35.1
Energy and Utilities	48.5	50.0	51.7	52.8	53.9
Reserve Contributions	8.5	14.0	14.5	14.2	7.9
Other Expenditures	55.4	55.5	56.6	57.0	58.9
Non-Personnel Expenditures	\$ 415.0	\$ 430.0	\$ 441.5	\$ 452.6	\$ 459.4
BASELINE GENERAL FUND EXPENDITURES	\$ 1,384.9	\$ 1,422.5	\$ 1,453.3	\$ 1,469.9	\$ 1,480.7
BASELINE REVENUES (LESS)/ GREATER THAN EXPENDITURES	\$ (36.9)	\$ (20.7)	\$ 0.5	\$ 40.1	\$ 80.1

ATTACHMENT 2

ONE-TIME RESOURCES AND EXPENDITURES

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2017 Adopted Budget that were adjusted to develop FY 2018-2022 Five-Year Financial Outlook baseline budget.

One-Time Resources	
Transient Occupancy Tax Fund Balance	\$8,346,750
Return of General Fund CIP Contributions related to Bayside Firestation	5,000,000
Fleet Operating Fund Balance	3,824,719
Stonewood Garden Apartment Lease Agreement	2,952,000
Infrastructure Asset Management Project Reimbursements	1,682,987
Tobacco Securitized Fund Balance Transfer	1,068,569
Storm Drain Fund Balance	700,000
IT Funds Fund Balance	633,606
Automated Refuse Container Fund Payback	600,000
Funds with Excess Fund Balance	440,295
Urban Area Security Initiative Grant Revenue	338,216
Fire/Emergency Medical Services Transport Program Fund Balance	182,464
Reinspection Fees - Development Services	120,000
Event Fees related to Aquatics Program	20,000
Total	\$25,909,606

One-Time Expenditures	
General Fund Reserves	7,600,000
Police Officer Recruitment and Retention	4,000,000
Transfer to Watershed Projects (CIP)	4,000,000
Public Liability Reserves	2,800,000
Office Relocation/ Tenant Improvements	2,631,193
Citywide Ballot Measures and Elections	1,773,583
Transfer to Sidewalk Repair/Replacement Projects	1,600,000
Transfer to Drainage Projects (CIP)	1,525,000
Rehabilitation of Thompson Medical Library/Eddy Auditorium at Balboa Park	1,500,000
Transfer to Street Light Circuit Upgrade Project	1,350,000
Vehicles for Catch Basin Cleaning	1,303,025
Vehicles for Pipe Repair Crew	1,200,000
Dump Trucks for Channel Cleaning and Street Paving	1,120,854
Transfer to Compressed Natural Gas Fueling Station Project	900,000
Citywide Public Facility Maintenance Projects	757,768
Improvement/Maintenance of Police Facilities	750,000
Vehicles for Facilities Repairs and Maintenance	619,000
Vehicles and Equipment for New and Enhanced Park & Recreation Facilities	598,305
Replacement of Artificial Turf (Pershing Middle School Joint Use Field)	500,000
Vehicles for Channel Inspection & Cleaning	415,000
Implementation Costs Related to 311 Service Delivery Program	400,000
Transfer to Sidewalk Repair and Replacement Projects (CIP)	400,000
Balboa Park Light Posts Replacement	350,000
Body Worn Cameras for Police Officers	300,000
City Administration Building (CAB) Carpet Replacement	255,000
Vactor Purchase for Catch Basin Cleaning	250,000
Elevator & Energy Feasibility Study for Police Facilities	250,000
Facilities Condition Assessment SAP/IAM	250,000
Kinder Morgan Litigation	250,000
Water Blaster for Transportation & Storm Water	250,000
Vehicles for Graffiti Abatement	190,000
Termination Pay for Departing Council Member Staff	177,868
Code Enforcement Abatement Fund Support	150,000
Consultant Services for the Otay Mesa Enhanced Infrastructure Financing District	150,000
Specialized Aircraft Tools	150,000
Vehicles for Open Space Acreage Expansion	136,800
Safety Supplies and Vehicles for Sworn Positions	126,000
Advanced Lifeguard Academy	113,350
Senior Center in North Clairmont	105,476
Vehicles for Canine Unit	100,000
Infrastructure Asset Management Training	75,384
Vehicle for Playground Outlay and Rubberized Surfacing	60,000

One-Time Expenditures (continued)	
Vehicle for Balboa Park Maintenance Supervisor	30,000
Contracts for the Maintenance of NEOGOV and CritiCall Interface	25,000
Vehicle to support the Street Preservation Ordinance	20,000
Vehicle for Streets Superintendent	16,900
Professional Services for the Infrastructure and Public Utilities Loan Program Unit	15,000
Supplies for OSHA Standards Training	7,000
Supplies for the Library Department	2,500
Reduction of Non-Personnel Expenditures Related to Department Reductions and Efficiency Savings	(102,064)
Total	41,447,942

ATTACHMENT 3

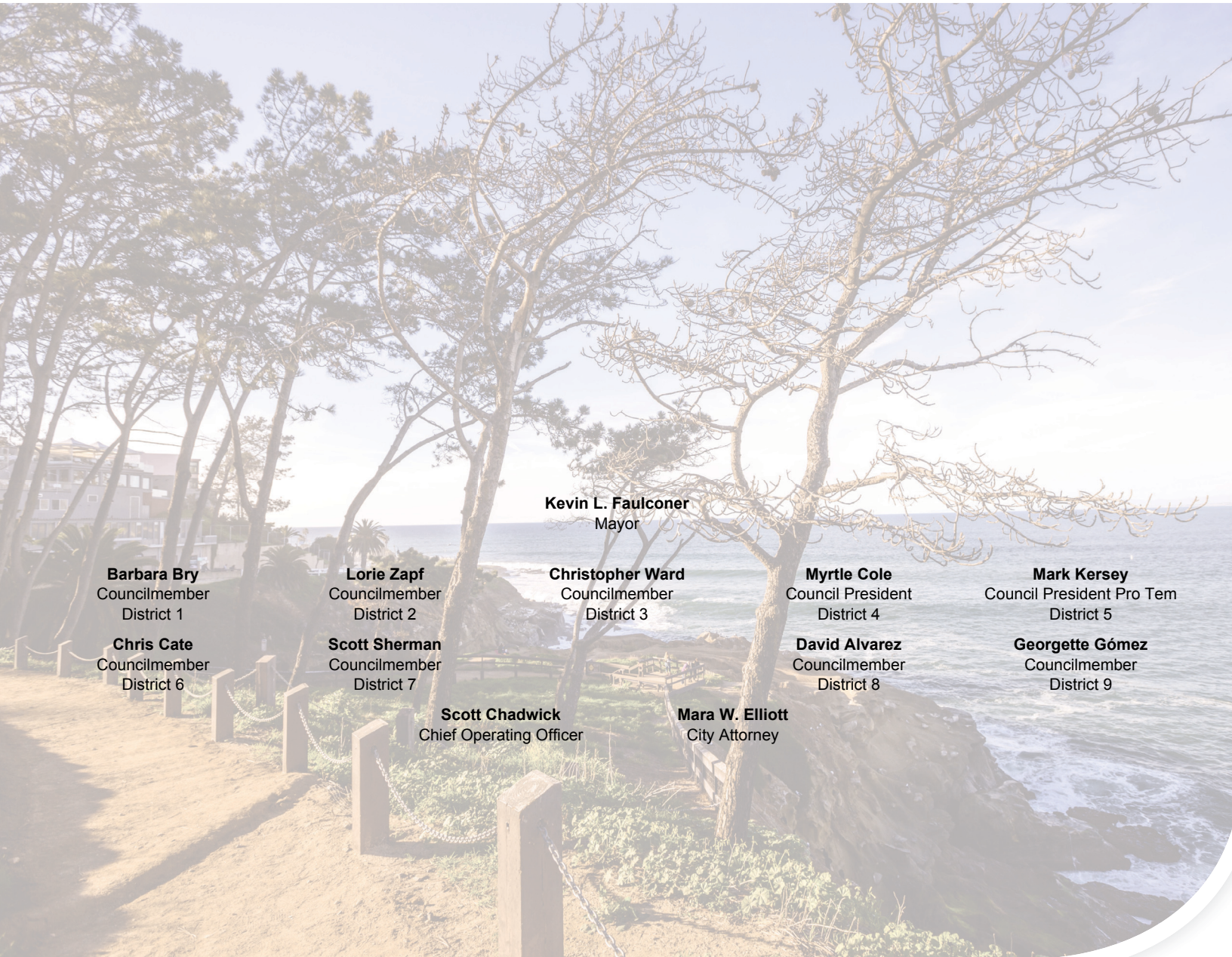
PARK AND RECREATION NEW FACILITIES

Park and Recreation New Facilities	
Carmel Valley NP - CIP S00642	2018
Cesar Solis CP (Formerly Pacific Breezes CP) - CIP S00649	2018
Encanto Elementary JU (PAD)	2018
Franklin Ridge Pocket Park	2018
Linda Vista Elementary JU (PAD)	2018
Marvin Elementary JU (PAD)	2018
Park de la Cruz Skate Park - CIP S15003	2018
Southcrest Trails NP - CIP S01071	2018
University Village Tot Lot - CIP S13005	2018
Wightman Street NP - CIP S00767	2018
14th Street Promenade	2019
Cañon Street Mini Park - CIP S16047	2019
Curie Elementary JU (PAD)	2019
East Village Green NP - CIP S16012	2019
Horton Elementary JU (PAD)	2019
Pacific Highlands Ranch CP - CIP S10079	2019
Pacific View (Lee) Elementary JU (PAD)	2019
Rolando Park Elementary JU (PAD) - CIP S15029	2019
Rowan Elementary JU (PAD)	2019
Standley Middle JU (PAD)	2019
Treana Mesa JU Sports Field - CIP S00971	2019
Valencia Park - CIP S11103	2019
Canyon Hills Resource Park Improvements - CIP S15006	2020
Hidden Trails NP - CIP S00995	2020
Innovation (MacDowell) Middle JU (PAD)	2020
Jonas Salk Neighborhood Park & Elementary School JU - CIP S14007	2020
Olive Street Mini Park - CIP S10051	2020
Organ Pavilion Park (in Balboa Park)	2020
Riviera Del Sol NP - CIP S00999	2020
Sandburg Elementary JU (PAD)	2020
Taft Middle JU (PAD) - CIP S15026	2020
Wangenheim Middle JU Facility - CIP S15007 (PAD)	2020
Audubon K-8 JU (PAD)	2021
Denney Ranch NP - CIP S00636	2021
Fairbrook NP - CIP S01083	2021

Park and Recreation New Facilities (continued)	
Florence Elementary JU (PAD)	2021
Holmes Elementary JU (PAD)	2021
Johnson Elementary JU (PAD)	2021
Lafayette Elementary JU (PAD)	2021
Logan K-8 JU (PAD)	2021
Paradise Hills Elementary JU (PAD)	2021
Spreckels Elementary JU (PAD)	2021
Grant K-8 JU (PAD)	2022
Perkins K-8 JU (PAD)	2022
Tubman (Harriet) Village K-8 Charter JU (PAD) - CIP S13000	2022
Webster Elementary JU (PAD)	2022

FISCAL YEAR 2018

Volume 2 Department Detail



Kevin L. Faulconer
Mayor

Barbara Bry
Councilmember
District 1

Lorie Zapf
Councilmember
District 2

Christopher Ward
Councilmember
District 3

Myrtle Cole
Council President
District 4

Mark Kersey
Council President Pro Tem
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer

Mara W. Elliott
City Attorney

David Alvarez
Councilmember
District 8

Georgette Gómez
Councilmember
District 9

The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2016

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Jeffrey R. Enos

Executive Director

PRESENTED BY

City of San Diego

FOR THE FISCAL YEAR BEGINNING

July 1, 2016

Jeffrey R. Enos

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2016-2017

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

January 31, 2017



A handwritten signature in black ink, appearing to read "John Adams".

*John Adams
CSMFO President*

A handwritten signature in black ink, appearing to read "Craig Boyer".

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego recently earned a credit upgrade from Fitch Ratings Agency for its commitment to strong financial planning and disclosure practices, robust General Fund revenue performance and healthy economy.

San Diego's economy remains strong and the Proposed Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Proposed Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; public safety staffing; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Fulfilling my promise to bring to the voters a plan to modernize and expand the Convention Center, repair roads, and reduce homelessness, the Proposed Budget includes \$5 million for a special election this year. The proposed ballot measure will increase the Transient Occupancy Tax (TOT) up to three percent to address these important issues. Tourism is the City's third largest source of revenue, and San Diego has lost thousands of jobs and tens of millions in potential tourism dollars due to a lack of convention space. Given the rising construction costs of \$3.6 million per month for Phase III of the Convention Center expansion as well as the urgent need to address the homeless crisis and repair roads, placing this measure on the ballot as soon as possible is in the best interest of the City and our neighborhoods.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has surged more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's

Mayor's Budget Message

operating budget, or General Fund, share of this increase is \$46 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year. The overall result is a \$47 million budget shortfall for the operating budget coupled with \$34 million in expected expenditure increases for a need to balance a total of \$81 million, which the Proposed Budget does.

Despite these rising costs, the Proposed Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Proposed Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Proposed Budget includes an \$18.1 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this new fund will provide for critical street repairs, Concourse Parkade elevator replacement and the Compressed Natural Gas (CNG) Fueling Station.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Proposed Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Proposed Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017.

The Proposed Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Proposed Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for five new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Proposed Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanant At-Risk Track (SMART) program.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Proposed Budget includes a reduction in non-personnel expenditures of \$4.7 million for Arts and Culture funding. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue still remains greater than Fiscal Year 2015 levels.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

Mayor's Budget Message

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Proposed Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities. I look forward to working with the San Diego people and the City Council during the budget adoption process so we can enact a responsible and balanced budget for the next fiscal year.

Sincerely,

A handwritten signature in black ink, reading "Kevin Faulconer". The signature is fluid and cursive, with a long horizontal line extending from the end.

Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



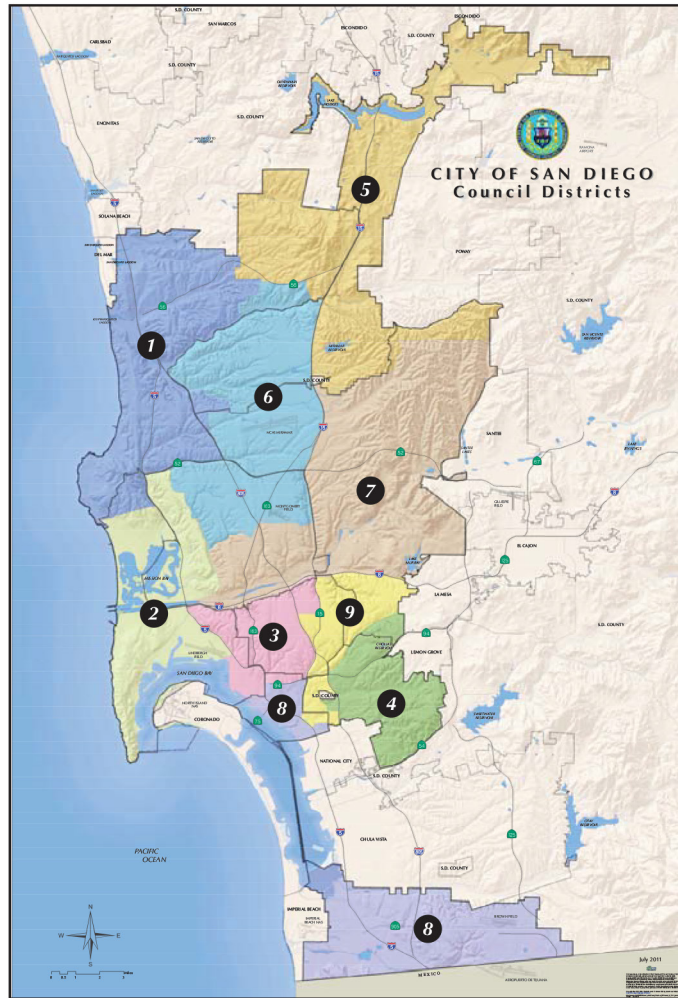
Barbara Bry
Councilmember
District 1



Lorie Zapf
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Myrtle Cole
Council President
District 4



Mark Kersey
Council President Pro Tem
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



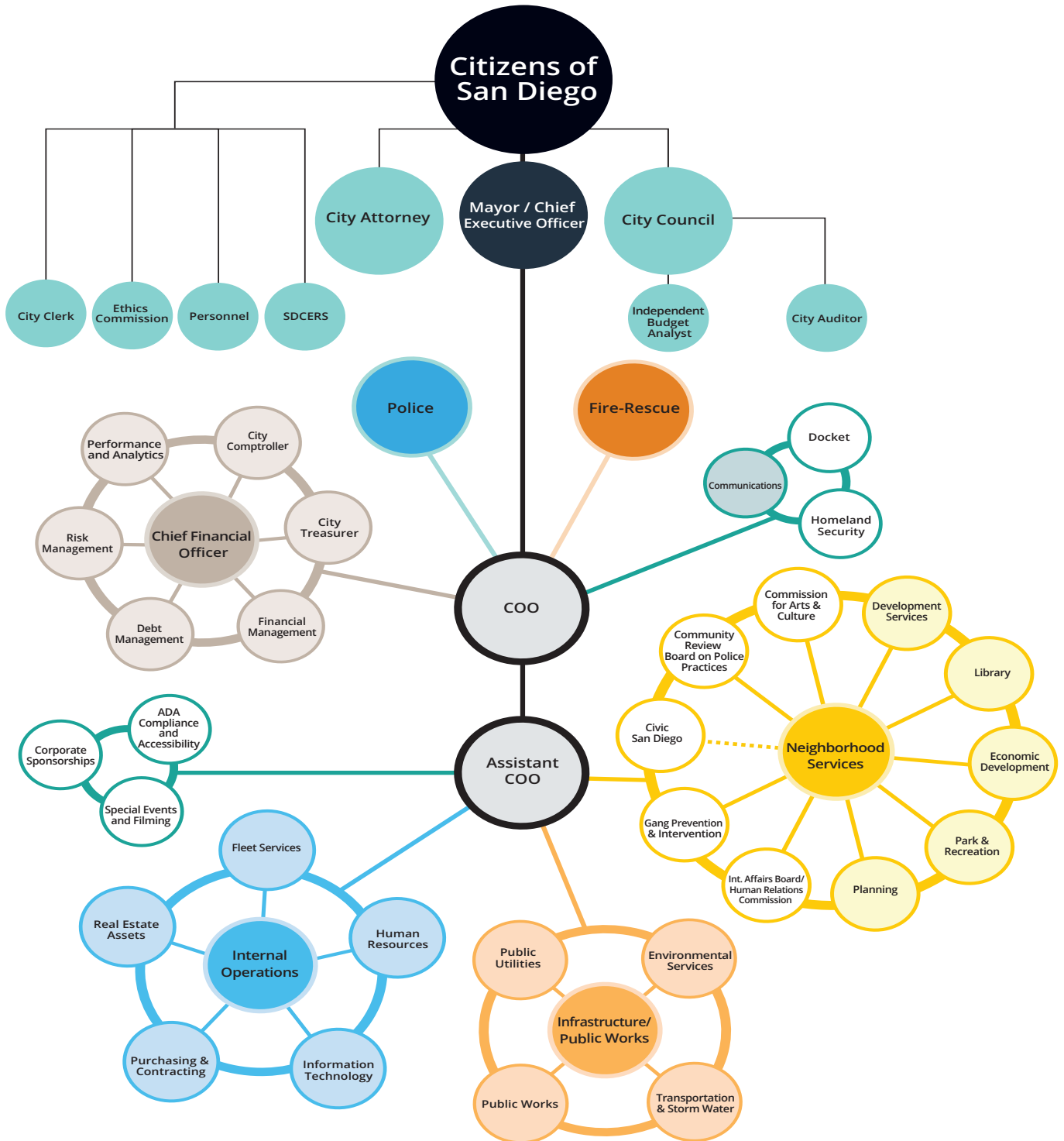
Mara W. Elliott
City Attorney



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Citywide Organizational Structure

The City of SAN DIEGO ORGANIZATION



REVISED: 3/30/2017



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Did you know?
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Did you know?

This is an optional section where departments can identify, list, and describe ‘fast facts’ in bullet style format. These items can include a department’s resources, workload volume, and/or accomplishments.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department’s performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Actual and target figures for Fiscal Year 2016, estimated figures for Fiscal Year 2017, and targets for Fiscal Year 2018 have been included for each performance indicator.

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,537,250	\$ 2,072,449
Non-Personnel Expenditures	34,465,265	34,595,340	33,337,691	(1,257,649)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,874,941	\$ 814,800
Total Department Revenue	\$ 47,749,929	\$ 48,056,705	\$ 48,377,041	\$ 320,336

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,428	\$ (849,740)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,435	327,729
IT Contract Management	533,783	533,595	565,910	32,315
Information Technology	7,613,140	4,542,937	5,315,273	772,336
Project Management Office	201,105	342,044	388,765	46,721
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811	\$ 329,361

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2017 Budget column by revenue and expenditure category may not match the Fiscal Year 2017 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,656	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,774	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,562,193	369,570
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,860	458,057
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	306,373	(14,374)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,404,757	(76,545)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617	\$ 381,512

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572	\$	7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,135		8,349
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,341		409,856
	Risk Management Administration	16,254	26,572	27,324		752
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,753,157	\$	469,165
Total Personnel Expenditures					\$ 4,765,659	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,623
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,623
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	—	—
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,072
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	—	—
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
BALANCE	\$ 353,823	\$ 111,075	\$ 410
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery Field is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business-park, restaurants, Fire Station 43, City Field Engineering, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and grant assurances, as well as administering various leases.

The Department's mission is:

To develop, operate, and maintain Montgomery and Brown Field Airports as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner

Goals and Objectives

Goal 1: Ensure City Airports are operated safely and efficiently

- Inspect the airports every day, morning, and evening per FAA standards
- Pass annual CALTRANS Aeronautics inspections
- Maintain capability for emergency repairs

Airports

Goal 2: Ensure the Airports comply with all applicable federal, State, and local regulations as access portals to the National Air Transportation System

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Update Airport Layout Plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding Airport Operations and all FAA Airport Improvement Program grant assurances
- Conduct annual hangar and facility inspections

Goal 3: Ensure the financial self-sufficiency of City's airports, maximize aviation uses, and invest in Airports infrastructure

- Ensure that all available Airports properties are held under appropriate leases or use agreements with no lease in a "hold-over" status
- Maximize the City's return on investment by ensuring that all leases are in compliance with City policies, monitored regularly, and based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually for fairness and reasonableness and are adjusted appropriately in accordance with City policy

Goal 4: Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Publish and keep updated a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions.

Goal 5: Be customer-focused and responsive to residents' concerns, particularly ones related to noise and safety

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Involve the Airports Advisory Committee, users, residents, and other interested parties in the operation, utilization, and development of the Airports
- Publish a staggered, bi-annual, airport-specific electronic newsletter

Goal 6: Be extraordinary stewards of airports property, especially environmentally unique and sensitive habitats

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport-owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

Airports

Goal 7: Retain and recruit experienced professionals well-versed in airport management and provide recurring training to maintain a high level of competency

- Place emphasis on education and aviation experience in the selection of new employees
- Encourage membership in professional organizations such as the American Association of Airport Executives
- Encourage certification and/or accreditation from the American Association of Airport Executives
- Encourage attendance at professional conferences and workshops related to the airport industry
- Recognize and promote employees who demonstrate exceptional performance and knowledge in the airport management field

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Average number of working days to respond to a noise complaint	1	1	1	1	1
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
3. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%	10%
4. Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%	41%



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	19.00	22.00	22.00	0.00
Personnel Expenditures	\$ 1,734,264	\$ 1,964,184	\$ 2,045,801	\$ 81,617
Non-Personnel Expenditures	2,142,954	3,114,986	3,676,952	561,966
Total Department Expenditures	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753	\$ 643,583
Total Department Revenue	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548	\$ 349,189

Airports Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Airports	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753	\$ 643,583
Total	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753	\$ 643,583

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Airports	19.00	22.00	22.00	0.00
Total	19.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Brown Field Terminal Addition of non-personnel expenditures for structural repair of the Brown Field Airport terminal.	0.00	\$ 225,000	\$ -
Montgomery Field Terminal Addition of non-personnel expenditures for structural repair of the Montgomery Field Airport terminal.	0.00	200,000	-
Fleet Services Vehicle Replacement Program Addition of non-personnel expenditures associated with vehicle replacement for field operations.	0.00	90,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	81,617	-
One-Time Adjustments and Annualizations Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	75,000	(140,477)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	31,811	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	19,547	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	608	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to professional services, fees, and maintenance.	0.00	(80,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	489,666
Total	0.00	\$ 643,583	\$ 349,189

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,086,301	\$ 1,231,872	\$ 1,190,271	\$ (41,601)
Fringe Benefits	647,963	732,312	855,530	123,218
PERSONNEL SUBTOTAL	1,734,264	1,964,184	2,045,801	81,617
NON-PERSONNEL				
Supplies	\$ 128,143	\$ 166,622	\$ 171,042	\$ 4,420
Contracts	1,584,502	2,568,881	3,100,089	531,208
Information Technology	193,241	162,215	181,762	19,547
Energy and Utilities	191,382	195,448	207,208	11,760
Other	5,311	4,643	5,251	608
Transfers Out	756	844	844	-
Capital Expenditures	39,618	15,577	10,000	(5,577)
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	2,142,954	3,114,986	3,676,952	561,966
Total	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753	\$ 643,583

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220	\$ 42,028
Other Revenue	3,070	-	-	-
Rev from Money and Prop	4,302,281	4,431,167	4,738,328	307,161
Total	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548	\$ 349,189

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	123,594
20000035	Airport Operations Assistant	3.00	4.00	4.00	34,944 - 41,642	163,792
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	52,978

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000648	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	62,005
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,702
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,000
20000768	Property Agent	1.00	2.00	2.00	59,363 - 71,760	126,734
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	91,604
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	80,891
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	75,762
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(59,363)
	Overtime Budgeted					26,380
	Pesticide App Licens					5,200
FTE, Salaries, and Wages Subtotal		19.00	22.00	22.00		\$ 1,190,271
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,864	\$ 4,993	\$ 5,093	\$ 100	
	Flexible Benefits	154,262	208,869	238,520	29,651	
	Long-Term Disability	3,532	3,749	-	(3,749)	
	Medicare	16,397	17,227	16,907	(320)	
	Other Post-Employment Benefits	119,622	124,209	126,105	1,896	
	Retiree Medical Trust	1,302	1,616	1,588	(28)	
	Retirement 401 Plan	724	764	809	45	
	Retirement ADC	231,791	240,597	334,702	94,105	
	Retirement DROP	3,837	3,390	2,755	(635)	
	Risk Management Administration	20,229	21,462	21,252	(210)	
	Supplemental Pension Savings Plan	69,093	80,946	78,869	(2,077)	
	Unemployment Insurance	2,015	2,144	2,072	(72)	
	Workers' Compensation	20,294	22,346	26,858	4,512	
Fringe Benefits Subtotal		\$ 647,963	\$ 732,312	\$ 855,530	\$ 123,218	
Total Personnel Expenditures					\$ 2,045,801	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,335,194	\$ 8,311,886	\$ 8,662,288
Continuing Appropriation - CIP	9,034,559	6,039,472	5,720,543
Pension Stability Reserve	—	37,590	37,590
TOTAL BALANCE AND RESERVES	\$ 16,369,753	\$ 14,388,948	\$ 14,420,421
REVENUE			
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220
Other Revenue	3,070	—	—
Revenue from Use of Money and Property	4,302,281	4,431,167	4,738,328
TOTAL REVENUE	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,261,253	\$ 19,411,307	\$ 19,791,969
OPERATING EXPENSE			
Personnel Expenses	\$ 1,086,301	\$ 1,231,872	\$ 1,190,271
Fringe Benefits	647,963	732,312	855,530
Supplies	128,143	166,622	171,042
Contracts	1,584,502	2,568,881	3,100,089
Information Technology	193,241	162,215	181,762
Energy and Utilities	191,382	195,448	207,208
Other Expenses	5,311	4,643	5,251
Transfers Out	756	844	844
Capital Expenditures	39,618	15,577	10,000
Debt Expenses	—	756	756
TOTAL OPERATING EXPENSE	\$ 3,877,218	\$ 5,079,170	\$ 5,722,753
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,995,087	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,995,087	\$ —	\$ —
TOTAL EXPENSE	\$ 6,872,305	\$ 5,079,170	\$ 5,722,753
RESERVES			
Continuing Appropriation - CIP	\$ 6,039,472	\$ 6,039,472	\$ 5,720,543
Pension Stability Reserve	37,590	37,590	—
TOTAL RESERVES	\$ 6,077,062	\$ 6,077,062	\$ 5,720,543
BALANCE	\$ 8,311,886	\$ 8,255,075	\$ 8,348,673
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,261,253	\$ 19,411,307	\$ 19,791,969

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	3,950,831	3,950,831
Total Department Expenditures	\$ -	\$ -	\$ 3,950,831	\$ 3,950,831
Total Department Revenue	\$ 6,521,434	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Capital Outlay Fund	\$ -	\$ -	\$ 3,950,831	\$ 3,950,831
Total	\$ -	\$ -	\$ 3,950,831	\$ 3,950,831

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Bond Debt Service	0.00	\$ 3,950,831	\$ -
Reallocation of Deferred Capital Bond payment obligation from the General Fund to the Capital Outlay Fund.			
Total	0.00	\$ 3,950,831	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ -	\$ -	\$ 3,950,831	\$ 3,950,831
NON-PERSONNEL SUBTOTAL	-	-	3,950,831	3,950,831
Total	\$ -	\$ -	\$ 3,950,831	\$ 3,950,831

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Revenue	\$ 409,596	\$ -	\$ -	\$ -
Transfers In	6,111,838	-	-	-
Total	\$ 6,521,434	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (3,364,711)	\$ 137,736	\$ 5,173,029
Continuing Appropriation - CIP	9,931,345	11,684,948	18,569,034
TOTAL BALANCE AND RESERVES	\$ 6,566,634	\$ 11,822,684	\$ 23,742,063
REVENUE			
Other Revenue	\$ 409,596	\$ —	\$ —
Transfers In	6,111,838	—	—
TOTAL REVENUE	\$ 6,521,434	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,088,068	\$ 11,822,684	\$ 23,742,063
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,265,384	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 1,265,384	\$ —	\$ —
OPERATING EXPENSE			
Transfers Out	\$ —	\$ —	\$ 3,950,831
TOTAL OPERATING EXPENSE	\$ —	\$ —	\$ 3,950,831
TOTAL EXPENSE	\$ 1,265,384	\$ —	\$ 3,950,831
RESERVES			
Continuing Appropriation - CIP	\$ 11,684,948	\$ 11,684,948	\$ 18,569,034
TOTAL RESERVES	\$ 11,684,948	\$ 11,684,948	\$ 18,569,034
BALANCE	\$ 137,736	\$ 137,736	\$ 1,222,198
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,088,068	\$ 11,822,684	\$ 23,742,063

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

City Attorney



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Office Description

The Office of the City Attorney advises the Mayor, City Council, and all City departments, as well as prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

The Office is divided into four divisions. Each division is subdivided into units and sections which allows the attorneys to specialize in areas of practice:

The Civil Advisory Division provides advice to the City and each of its departments, including the Council and Mayor.

The Civil Litigation Division prosecutes or defends, as the case may be, civil lawsuits in which the City is a party.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City limits.

The Community Justice Division delivers community-based legal work such as consumer protection enforcement and code enforcement units.

The Department's mission is:

The City Attorney's Office protects the City of San Diego through its dedication to justice and the welfare of our people. We advise the City on the law, the responsible management of public funds, and the fairness and efficiency of neighborhood services. We enforce and prosecute laws that protect our natural resources, ensure fair wages, strengthen community character, and halt unscrupulous business practices. We protect the taxpayer by defending the City from lawsuits. And we prosecute crimes that harm our quality of life and endanger our citizens, especially the most vulnerable. We live up to the highest standards of ethics, performance, and service.

The Department's vision is:

To provide exceptional legal services characterized by quality and excellence

City Attorney

Goals

Goal 1: Expand and strengthen the Domestic Violence and Sex Crimes Unit to best protect our most vulnerable citizens, including children, the elderly, and victims of trafficking and domestic violence

Goal 2: Expand and strengthen the Neighborhood Justice and Collaborative Courts Unit (NJU), ensure that a NJU Deputy City Attorney works directly from each of the nine police divisions, and that NJU Deputy City Attorneys attend community meetings to build trust and form relationships in San Diego communities; continue to develop and expand the San Diego Misdemeanants At-Risk Track (SMART) pilot program, and seek grant funding to ensure long-term stability for SMART and the Community Justice Initiative

Goal 3: Expand and strengthen the Consumer and Environmental Protection Unit

Goal 4: Create a specialized unit that will prosecute wage theft and enforce the Earned Sick Leave and Minimum Wage Ordinance

Goal 5: Align resources in our Civil Advisory Division with City priorities, including implementation of the Climate Action Plan and Pure Water Program, expansion of the San Diego Convention Center, redevelopment of the Qualcomm Stadium site, and policy initiatives to increase affordable housing and reduce homelessness

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	355.58	361.10	355.73	(5.37)
Personnel Expenditures	\$ 44,152,546	\$ 46,139,971	\$ 49,736,149	\$ 3,596,178
Non-Personnel Expenditures	3,282,632	3,689,145	3,614,611	(74,534)
Total Department Expenditures	\$ 47,435,178	\$ 49,829,116	\$ 53,350,760	\$ 3,521,644
Total Department Revenue	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296	\$ (249,667)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administration	\$ 5,734,862	\$ 6,125,775	\$ 6,793,515	\$ 667,740
Civil Advisory	13,616,883	14,361,462	15,296,079	934,617
Civil Litigation	11,333,846	11,351,294	11,603,118	251,824
Community Justice	4,749,225	5,407,861	5,669,377	261,516
Criminal Litigation	12,000,362	12,582,724	13,988,671	1,405,947
Total	\$ 47,435,178	\$ 49,829,116	\$ 53,350,760	\$ 3,521,644

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administration	27.36	29.35	31.00	1.65
Civil Advisory	82.29	85.05	83.36	(1.69)
Civil Litigation	76.34	75.00	74.27	(0.73)
Community Justice	38.76	42.15	42.55	0.40
Criminal Litigation	130.83	129.55	124.55	(5.00)
Total	355.58	361.10	355.73	(5.37)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,369,636	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	217,503	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
San Diego Misdemeanants At-Risk Track Program	1.00	139,126	-
Addition of 1.00 Program Manager and associated non-personnel expenditures to support the San Diego Misdemeanants At-Risk Track (SMART) program.			
Tuition Reimbursement for Deputy City Attorneys	0.00	75,000	-
Addition of tuition reimbursement per Memorandum of Understanding (MOU) between the City of San Diego and Deputy City Attorneys Association of San Diego (DCAA).			

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(10,613)	-
Reduction of Legal Secretary 2 Reduction of 0.25 Legal Secretary 2 in the Community Justice Division.	(0.25)	(17,238)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with electronic research services, law books, and periodicals for the Law Library.	0.00	(25,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(50,537)	-
Reduction of Court Support Clerk 2 Reduction of 1.00 Court Support Clerk 2 in the Criminal Division.	(1.00)	(56,930)	-
Reduction of Senior Clerk Typist Reduction of 1.00 Senior Clerk Typist in the Criminal Division.	(1.00)	(59,867)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,737	-
Reduction of Non-Standard Hour Personnel Funding Reduction of funding allocated for hourly positions.	(1.12)	(76,948)	-
Reduction of Deputy City Attorney Reduction of 1.00 Deputy City Attorney and associated non-personnel expenditures in the Civil Litigation Division.	(1.00)	(148,720)	-
Reduction of Assistant City Attorney Reduction of 1.00 Assistant City Attorney in the Civil Advisory Division.	(1.00)	(224,152)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(289,500)	-
Reduction of Deputy City Attorney - Unclassified Reduction of 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division.	(1.00)	(321,853)	-
Successor Agency Revenue Reduction Reduction of revenue to reflect anticipated funding for Successor Agency activity reimbursements.	0.00	-	(249,667)
Total	(5.37)	\$ 3,521,644	\$ (249,667)

City Attorney

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 27,030,046	\$ 27,683,484	\$ 28,023,513	\$ 340,029
Fringe Benefits	17,122,501	18,456,487	21,712,636	3,256,149
PERSONNEL SUBTOTAL	44,152,546	46,139,971	49,736,149	3,596,178
NON-PERSONNEL				
Supplies	\$ 369,679	\$ 350,850	\$ 318,536	\$ (32,314)
Contracts	1,528,081	1,813,101	1,533,838	(279,263)
Information Technology	1,226,068	1,400,822	1,618,325	217,503
Energy and Utilities	47,828	39,948	29,588	(10,360)
Other	102,162	84,424	104,024	19,600
Capital Expenditures	8,814	-	10,300	10,300
NON-PERSONNEL SUBTOTAL	3,282,632	3,689,145	3,614,611	(74,534)
Total	\$ 47,435,178	\$ 49,829,116	\$ 53,350,760	\$ 3,521,644

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 3,659,439	\$ 3,218,288	\$ 3,448,162	\$ 229,874
Fines Forfeitures and Penalties	244,402	353,798	300,000	(53,798)
Licenses and Permits	4,266	3,500	3,500	-
Other Revenue	5,508	-	-	-
Rev from Other Agencies	218,119	584,377	158,634	(425,743)
Total	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296	\$ (249,667)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 33,278
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	88,398
20001076	Assistant City Attorney	5.00	5.00	4.00	73,008 - 291,595	747,334
21000179	Assistant Dispute Resolution Officer	1.00	1.00	0.00	44,470 - 54,059	-
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 - 54,059	52,177
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	168,866
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	61,892
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	23.00	23.00	23.00	58,219 - 70,429	1,581,069
90000610	City Attorney Investigator - Hourly	1.25	1.40	0.97	58,219 - 70,429	56,474
20000539	Clerical Assistant 2	21.00	20.00	19.00	29,931 - 36,067	665,403
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	105,518
20000351	Court Support Clerk 1	17.00	18.00	16.00	31,491 - 37,918	589,253
20000353	Court Support Clerk 2	18.00	18.00	19.00	32,968 - 39,811	741,987
90000353	Court Support Clerk 2 - Hourly	0.09	0.00	0.00	32,968 - 39,811	-
20001117	Deputy City Attorney	144.75	149.00	147.00	17,805 - 204,214	16,173,255
90001117	Deputy City Attorney - Hourly	1.68	1.40	1.06	17,805 - 204,214	117,669

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	5.00	17,805 - 204,214	723,832
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	140,005
20000392	Dispute Resolution Officer	1.00	1.00	0.00	54,059 - 65,333	-
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	130,666
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	1.00	42,578 - 51,334	51,334
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	35.00	43,555 - 52,666	1,769,431
90000587	Legal Secretary 2 - Hourly	0.10	0.35	0.35	43,555 - 52,666	15,244
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,094
20000614	Paralegal	20.00	21.00	21.00	52,374 - 63,190	1,274,934
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	76,089
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	160,430
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	43,555
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	58,610
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	3.00	46,966 - 172,744	316,342
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	384,250
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
90000933	Senior City Attorney Investigator - Hourly	0.10	0.35	0.35	63,794 - 77,314	22,328
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	341,344
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	340,127
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,248
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	341,151
90001146	Student Intern - Hourly	0.36	0.35	0.00	18,616 - 23,920	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	175,133
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	150,314
	Bilingual - Regular					32,032
	Budgeted Vacancy Savings					(602,112)
	Master Library Degree					3,355
	Overtime Budgeted					11,639
	Sick Leave - Hourly					1,499
	Termination Pay Annual Leave					62,242
FTE, Salaries, and Wages Subtotal		355.58	361.10	355.73		\$ 28,023,513

City Attorney

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 348,682	\$ 351,296	\$ 350,178	\$ (1,118)
Flexible Benefits	3,085,070	3,738,923	4,338,672	599,749
Long-Term Disability	89,071	87,839	-	(87,839)
Medicare	392,647	393,106	398,445	5,339
Other Post-Employment Benefits	2,094,054	2,028,835	2,065,721	36,886
Retiree Medical Trust	21,030	23,645	24,294	649
Retirement 401 Plan	31,080	32,633	32,355	(278)
Retirement ADC	8,793,215	9,042,751	11,972,282	2,929,531
Retirement DROP	65,226	62,891	77,791	14,900
Risk Management Administration	355,827	350,546	348,128	(2,418)
Supplemental Pension Savings Plan	1,458,704	1,585,468	1,617,631	32,163
Unemployment Insurance	50,675	50,237	49,941	(296)
Workers' Compensation	337,219	708,317	437,198	(271,119)
Fringe Benefits Subtotal	\$ 17,122,501	\$ 18,456,487	\$ 21,712,636	\$ 3,256,149
Total Personnel Expenditures			\$ 49,736,149	



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City Auditor



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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

The Department's vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

Did you know?

- The Office of the City Auditor has established a national reputation, earning five Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key

City Auditor

elements, such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of audit recommendations management agrees to implement	N/A	100%	100%	95%	95%
2. Percentage of audit workplan completed during the fiscal year	N/A	76%	90%	90%	90%

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
3. Percentage of hotline investigation recommendations management agrees to implement	N/A	100%	100%	90%	90%



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 2,927,529	\$ 3,118,391	\$ 3,344,376	\$ 225,985
Non-Personnel Expenditures	362,878	763,992	644,958	(119,034)
Total Department Expenditures	\$ 3,290,407	\$ 3,882,383	\$ 3,989,334	\$ 106,951
Total Department Revenue	\$ 5,258	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
City Auditor	\$ 3,290,407	\$ 3,882,383	\$ 3,989,334	\$ 106,951
Total	\$ 3,290,407	\$ 3,882,383	\$ 3,989,334	\$ 106,951

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 226,520	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Hourly Sick Leave	0.00	(535)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Support for Information Technology	0.00	(2,835)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(6,008)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(110,191)	-
Reduction of non-personnel expenditures for consulting services due to historical savings for these services.			
Total	0.00	\$ 106,951	\$ -

City Auditor

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 1,934,722	\$ 2,029,960	\$ 2,049,577	\$ 19,617
Fringe Benefits	992,807	1,088,431	1,294,799	206,368
PERSONNEL SUBTOTAL	2,927,529	3,118,391	3,344,376	225,985
NON-PERSONNEL				
Supplies	\$ 20,614	\$ 78,471	\$ 16,893	\$ (61,578)
Contracts	259,291	541,397	487,976	(53,421)
Information Technology	77,137	135,571	132,736	(2,835)
Energy and Utilities	-	333	333	-
Other	5,835	8,220	7,020	(1,200)
NON-PERSONNEL SUBTOTAL	362,878	763,992	644,958	(119,034)
Total	\$ 3,290,407	\$ 3,882,383	\$ 3,989,334	\$ 106,951

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Revenue	\$ 5,258	\$ -	\$ -	\$ -
Total	\$ 5,258	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 160,500
20001233	Assistant to the Director	2.00	2.00	2.00	46,966 - 172,744	120,240
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	180,000
21000001	Performance Audit Manager	3.00	2.00	1.00	46,966 - 172,744	116,000
20001135	Performance Auditor	15.00	16.00	17.00	19,323 - 151,840	1,472,837
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,049,577
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017–2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 21,422	\$ 21,455	\$ 22,207		\$ 752
	Flexible Benefits	207,640	251,444	293,943		42,499
	Insurance	125	-	-		-
	Long-Term Disability	6,325	6,452	-		(6,452)
	Medicare	28,661	29,424	29,719		295
	Other Post-Employment Benefits	131,130	130,130	132,110		1,980
	Retiree Medical Trust	2,785	3,131	3,107		(24)
	Retirement 401 Plan	5,581	6,464	5,587		(877)
	Retirement ADC	468,229	478,906	655,381		176,475
	Risk Management Administration	22,322	22,484	22,264		(220)
	Supplemental Pension Savings Plan	90,057	92,783	109,160		16,377
	Unemployment Insurance	3,602	3,692	3,668		(24)
	Workers' Compensation	4,928	42,066	17,653		(24,413)
Fringe Benefits Subtotal		\$ 992,807	\$ 1,088,431	\$ 1,294,799		\$ 206,368
Total Personnel Expenditures				\$ 3,344,376		

City Clerk



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Office Description

From the City's earliest days of government, the City Clerk has played a role. The 1931 Charter outlined the duties of the Clerk, and the core functions of the Office remain, which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Office of the City Clerk has built upon these important services to strengthen its role of being a vital access point to local government.

In recent years, the Clerk has sought additional ways to serve the City's customers. The creative use of social media like Twitter and Facebook has allowed the Clerk to reach more customers. Tweets from Council Chambers provide immediate information about the disposition of an item.

The Clerk's Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource to the citizens of San Diego that is easily accessible and centrally located.

An Archives Access and Preservation Program has, for the first time, allowed the Clerk to preserve and digitize the City's valuable historical material. Each new service builds on the commitment of the City Clerk to act as a centralized resource for access to local government.

The Department's mission is:

To provide accurate information and maximize access to municipal government

The Department's vision is:

To connect San Diegans and their city government

City Clerk

Did you know?

- On the City Clerk's website, there are a variety of disclosure reports dating back more than a decade which include over 10,800 related to campaign committees, 8,600 related to lobbyists and their activities, and 18,600 statements of economic interests.
- Since opening its Passport Acceptance Facility in mid-2013, the City Clerk's Office has processed passport applications for more than 10,000 U.S. citizens. In Calendar Year 2016 alone, the Office processed over 3,500 applications and took over 2,400 photos.
- In the first half of Fiscal Year 2017, the City Clerk's Docketing Team prepared 499 items for Council approval by distributing and uploading over 22,500 pages of backup materials for these items.
- The Council Actions Team processed 344 Council Resolutions and 131 Council Ordinances, and uploaded 99 percent of those documents to the City Clerk website within 72 hours of final approval for seamless public access.
- The City Clerk's Records Management Division has added a new training component in the form of live workshops. This new forum for training has greatly enhanced the City's collective records management knowledge-base by ensuring that training is available to all City employees.
- Since launching the City Clerk's Digital Archives in April 2015, over 500,000 historical documents have been successfully uploaded to the website, promoting public access while ensuring proper preservation of the original priceless documents.

Goals and Objectives

Goal 1: Provide customers with accurate and thorough responses in a courteous, timely, and user-friendly manner

- Be a reliable resource for obtaining and preserving information
- Remain open to feedback and suggestions for continuous improvement within the Department
- Provide a variety of specialized training opportunities designed to enhance customers' understanding of subject matter

Goal 2: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility

- Expand digital content to create paperless options whenever possible
- Use innovative technology to enhance record-keeping capabilities
- Provide historical and contemporary information online to facilitate user-friendly access and interaction

Goal 3: Adhere to State and local mandates and deadlines related to city government

- Ensure transparency and accessibility to public records in a timely manner
- Administer City elections fairly, neutrally, and impartially
- Comply with Brown Act noticing requirements and make readily available SB343 (late-arriving) documents
- Provide guidance and training to City departments to comply with record retention guidelines

Goal 4: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively

- Work collaboratively with City departments, agencies, boards, and commissions to ensure conflict of interest requirements are met
- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects
- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner ¹	N/A	N/A	89%	91%	92%
2. Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	N/A	N/A	90%	91%	92%
3. Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	N/A	N/A	99%	100%	98%
4. Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	N/A	N/A	100%	100%	100%



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	45.32	46.32	47.32	1.00
Personnel Expenditures	\$ 4,115,083	\$ 4,515,839	\$ 4,594,129	\$ 78,290
Non-Personnel Expenditures	1,096,725	1,158,197	1,091,187	(67,010)
Total Department Expenditures	\$ 5,211,807	\$ 5,674,036	\$ 5,685,316	\$ 11,280
Total Department Revenue	\$ 175,218	\$ 94,582	\$ 94,582	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
City Clerk	\$ 1,743,351	\$ 1,824,449	\$ 1,851,452	\$ 27,003
Elections & Information Services	747,446	915,647	936,027	20,380
Legislative Services	1,719,028	1,908,393	1,827,992	(80,401)
Records Management	1,001,982	1,025,547	1,069,845	44,298
Total	\$ 5,211,807	\$ 5,674,036	\$ 5,685,316	\$ 11,280

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
City Clerk	5.82	6.50	6.82	0.32
Elections & Information Services	10.50	10.50	11.50	1.00
Legislative Services	19.00	19.32	19.00	(0.32)
Records Management	10.00	10.00	10.00	0.00
Total	45.32	46.32	47.32	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Citizen Assistance Program Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.	1.00	\$ 90,620	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	20,354	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(43)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(447)	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(11,840)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(18,976)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(20,000)	-
Reduction of non-personnel expenditures for printing services due to historical savings in these services.			
Support for Information Technology	0.00	(48,388)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	1.00	\$ 11,280	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,300,170	\$ 2,548,644	\$ 2,461,483	\$ (87,161)
Fringe Benefits	1,814,913	1,967,195	2,132,646	165,451
PERSONNEL SUBTOTAL	4,115,083	4,515,839	4,594,129	78,290
NON-PERSONNEL				
Supplies	\$ 45,022	\$ 133,627	\$ 128,486	\$ (5,141)
Contracts	368,053	340,743	336,236	(4,507)
Information Technology	552,124	539,293	490,905	(48,388)
Energy and Utilities	122,737	139,773	130,799	(8,974)
Other	5,702	4,761	4,761	-
Capital Expenditures	3,087	-	-	-
NON-PERSONNEL SUBTOTAL	1,096,725	1,158,197	1,091,187	(67,010)
Total	\$ 5,211,807	\$ 5,674,036	\$ 5,685,316	\$ 11,280

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 161,127	\$ 82,782	\$ 82,782	\$ -
Fines Forfeitures and Penalties	570	1,000	1,000	-
Licenses and Permits	9,333	10,800	10,800	-
Other Revenue	4,188	-	-	-
Total	\$ 175,218	\$ 94,582	\$ 94,582	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00	\$36,962 - \$44,533	\$ 36,962

City Clerk

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 -	51,334	244,204
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 -	65,333	362,693
20001106	City Clerk	1.00	1.00	1.00	34,694 -	207,210	150,030
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	29,931 -	36,067	5,410
20000370	Deputy City Clerk 1	17.00	18.00	18.00	32,968 -	39,811	678,381
20000371	Deputy City Clerk 2	3.00	3.00	3.00	37,835 -	45,781	121,451
20001168	Deputy Director	3.00	3.00	3.00	46,966 -	172,744	360,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 -	71,760	71,760
20000347	Legislative Recorder 2	4.00	4.00	4.00	43,618 -	52,770	204,133
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	43,618 -	52,770	8,971
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 -	39,832	39,832
20001234	Program Coordinator	0.00	1.00	1.00	23,005 -	137,904	80,454
20000779	Public Information Specialist	0.00	0.00	1.00	32,968 -	39,811	39,811
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 -	43,514	-
20000950	Stock Clerk	1.00	1.00	1.00	30,056 -	36,275	36,275
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 -	41,517	38,741
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 -	37,918	-
	Bilingual - Regular						14,560
	Budgeted Vacancy Savings						(74,797)
	Overtime Budgeted						10,116
	Vacation Pay In Lieu						32,496
FTE, Salaries, and Wages Subtotal		45.32	46.32	47.32			\$ 2,461,483
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 25,574	\$	26,033	\$ 20,586	\$	(5,447)
	Flexible Benefits	376,984		473,754	545,006		71,252
	Insurance	102		-	-		-
	Long-Term Disability	7,460		7,803	-		(7,803)
	Medicare	33,735		34,920	34,293		(627)
	Other Post-Employment Benefits	266,628		266,173	270,225		4,052
	Retiree Medical Trust	928		1,309	1,625		316
	Retirement 401 Plan	784		806	888		82
	Retirement ADC	867,967		906,482	1,005,544		99,062
	Retirement DROP	8,645		8,521	12,706		4,185
	Risk Management Administration	45,325		45,990	45,540		(450)
	Supplemental Pension Savings Plan	127,348		144,160	146,844		2,684
	Unemployment Insurance	4,256		4,456	4,301		(155)
	Workers' Compensation	49,177		46,788	45,088		(1,700)
Fringe Benefits Subtotal		\$ 1,814,913	\$	1,967,195	\$ 2,132,646	\$	165,451
Total Personnel Expenditures					\$ 4,594,129		



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City Comptroller



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Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,196 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting. The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. As required, the Comptroller prepares other financial reports to comply with grant agreements and State regulations. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Department's vision is:

To be the leader in municipal financial management

Did you know?

- Processed 349,930 employee payroll payments
- Processed 103,716 accounts payable payments
- Issued 1,076 Comptroller certificates

City Comptroller

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Produce transparent financial reporting
- Maintain strong internal controls over financial reporting

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

Goal 3: Provide excellent customer service

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	< 6	6	6	6	6
2. Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report" ²	73%	73%	80%	73%	80%
3. Percentage of invoices processed in an automated fashion ³	N/A	N/A	33%	56%	80%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears (i.e. Fiscal Year 2016's CAFR).

2. This represents invoices for all City departments.

3. This was a new performance indicator for Fiscal Year 2016.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	84.75	87.51	86.26	(1.25)
Personnel Expenditures	\$ 10,382,235	\$ 10,611,282	\$ 11,326,702	\$ 715,420
Non-Personnel Expenditures	817,269	840,288	813,036	(27,252)
Total Department Expenditures	\$ 11,199,504	\$ 11,451,570	\$ 12,139,738	\$ 688,168
Total Department Revenue	\$ 2,068,997	\$ 2,130,926	\$ 2,124,873	\$ (6,053)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
City Comptroller	\$ 11,199,504	\$ 11,451,570	\$ 12,139,738	\$ 688,168
Total	\$ 11,199,504	\$ 11,451,570	\$ 12,139,738	\$ 688,168

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
City Comptroller	84.75	87.51	86.26	(1.25)
Total	84.75	87.51	86.26	(1.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 837,664	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of Accountant 3	1.00	91,718	-
Addition of 1.00 Accountant 3 to support accounting activities in the Capital Improvement Projects and Fixed Assets sections.			
Reclassification of Positions	0.50	53,197	-
Addition of 1.00 Accountant 4 offset by the reduction of 0.50 Principal Accountant in the Debt section.			
Addition of Principal Accountant	0.25	35,815	-
Addition of 0.25 Principal Accountant to oversee internal controls and to safeguard City assets in the Internal Controls section.			
Support for Information Technology	0.00	5,912	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	(74)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(207)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(33,164)	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 in the Fixed Assets section.	(1.00)	(67,658)	-
Reduction of Account Audit Clerk Reduction of 1.00 Account Audit Clerk in the Grants section.	(1.00)	(91,773)	-
Reduction of Principal Accountant Reduction of 1.00 Principal Accountant in the Internal Controls section.	(1.00)	(143,262)	-
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	24,873
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(30,926)
Total	(1.25)	\$ 688,168	\$ (6,053)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,954,020	\$ 5,926,354	\$ 6,023,193	\$ 96,839
Fringe Benefits	4,428,215	4,684,928	5,303,509	618,581
PERSONNEL SUBTOTAL	10,382,235	10,611,282	11,326,702	715,420
NON-PERSONNEL				
Supplies	\$ 85,499	\$ 96,659	\$ 96,502	\$ (157)
Contracts	340,065	400,732	372,015	(28,717)
Information Technology	316,040	265,387	271,299	5,912
Energy and Utilities	67,436	72,510	68,220	(4,290)
Other	8,228	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	817,269	840,288	813,036	(27,252)
Total	\$ 11,199,504	\$ 11,451,570	\$ 12,139,738	\$ 688,168

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,908,098	\$ 2,130,926	\$ 2,124,873	\$ (6,053)
Other Revenue	160,899	-	-	-
Total	\$ 2,068,997	\$ 2,130,926	\$ 2,124,873	\$ (6,053)

City Comptroller

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	7.00	7.00	5.00	\$33,114 - \$39,832	\$ 179,773
20000866	Accountant 2	24.00	24.00	24.00	54,059 - 65,333	1,385,200
20000007	Accountant 3	16.00	16.00	18.00	59,363 - 71,760	1,259,218
20000102	Accountant 4	11.75	13.00	14.00	66,768 - 88,982	1,234,641
20000024	Administrative Aide 2	4.00	4.00	3.00	42,578 - 51,334	143,130
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	167,000
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	416,706
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	230,241
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	54,619
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	34,611
20001182	Principal Accountant	9.00	9.25	8.00	19,323 - 151,840	880,000
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	37,877 - 45,677	45,677
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
90001146	Student Intern - Hourly	0.00	1.26	1.26	18,616 - 23,920	23,456
	Budgeted Vacancy Savings					(93,745)
	Overtime Budgeted					10,000
FTE, Salaries, and Wages Subtotal		84.75	87.51	86.26		\$ 6,023,193
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 93,876	\$ 93,175	\$ 85,833	\$ (7,342)	
	Flexible Benefits	770,865	920,382	1,064,354	143,972	
	Long-Term Disability	19,471	18,818	-	(18,818)	
	Medicare	87,431	85,585	87,436	1,851	
	Other Post-Employment Benefits	507,026	483,668	499,916	16,248	
	Retiree Medical Trust	2,754	3,077	4,244	1,167	
	Retirement 401 Plan	2,716	2,534	2,854	320	
	Retirement ADC	2,462,887	2,524,077	3,019,968	495,891	
	Retirement DROP	4,871	3,250	8,910	5,660	
	Risk Management Administration	86,667	83,569	84,249	680	
	Supplemental Pension Savings Plan	353,372	364,510	382,262	17,752	
	Unemployment Insurance	11,071	10,767	10,752	(15)	
	Workers' Compensation	25,208	91,516	52,731	(38,785)	
Fringe Benefits Subtotal		\$ 4,428,215	\$ 4,684,928	\$ 5,303,509	\$ 618,581	
Total Personnel Expenditures					\$ 11,326,702	



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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; and Smart Growth & Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	106.12	106.37	106.37	0.00
Personnel Expenditures	\$ 9,832,973	\$ 11,301,451	\$ 11,772,704	\$ 471,253
Non-Personnel Expenditures	1,750,601	2,957,137	3,013,530	56,393
Total Department Expenditures	\$ 11,583,574	\$ 14,258,588	\$ 14,786,234	\$ 527,646
Total Department Revenue	\$ 1,035	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Council District 1	\$ 985,676	\$ 1,321,543	\$ 1,220,156	\$ (101,387)
Council District 1 - CPPS	47,643	90,076	209,315	119,239
Council District 2	1,000,631	1,199,287	1,313,480	114,193
Council District 2 - CPPS	40,697	97,190	124,776	27,586
Council District 3	1,141,770	1,364,599	1,163,609	(200,990)
Council District 3 - CPPS	47,896	111,823	259,536	147,713
Council District 4	859,148	1,108,914	1,213,905	104,991
Council District 4 - CPPS	20,861	224,011	58,916	(165,095)
Council District 5	951,811	1,066,014	1,126,394	60,380
Council District 5 - CPPS	167,171	125,241	83,663	(41,578)
Council District 6	903,399	1,016,037	1,108,521	92,484
Council District 6 - CPPS	132,063	149,677	31,713	(117,964)
Council District 7	983,404	1,085,461	1,148,537	63,076
Council District 7 - CPPS	40,555	150,473	134,021	(16,452)
Council District 8	1,014,325	1,165,397	1,369,178	203,781
Council District 8 - CPPS	40,962	96,471	83,278	(13,193)
Council District 9	976,242	1,255,883	1,296,575	40,692
Council District 9 - CPPS	88,626	94,171	212,115	117,944
Council Administration	2,140,693	2,536,320	2,628,546	92,226
Total	\$ 11,583,574	\$ 14,258,588	\$ 14,786,234	\$ 527,646

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	16.12	16.37	16.37	0.00
Total	106.12	106.37	106.37	0.00

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 3,466	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,419)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,155)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(101,279)	-
Total	0.00	\$ (101,387)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 534,655	\$ 665,346	\$ 653,239	\$ (12,107)
Fringe Benefits	371,172	514,909	424,318	(90,591)
PERSONNEL SUBTOTAL	905,827	1,180,255	1,077,557	(102,698)
NON-PERSONNEL				
Supplies	\$ 1,691	\$ 23,597	\$ 23,597	\$ -
Contracts	37,164	62,866	60,696	(2,170)
Information Technology	37,205	38,253	41,719	3,466
Energy and Utilities	1,009	572	587	15
Other	2,781	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	79,849	141,288	142,599	1,311
Total	\$ 985,676	\$ 1,321,543	\$ 1,220,156	\$ (101,387)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 118,040
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	264,787
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	195,026
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 653,239

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,547	\$ 11,412	\$ 9,255	\$ (2,157)
Flexible Benefits	71,379	121,073	131,780	10,707
Long-Term Disability	1,749	2,112	-	(2,112)
Medicare	7,853	9,626	9,472	(154)
Other Post-Employment Benefits	43,388	59,150	60,050	900
Retiree Medical Trust	369	709	862	153
Retirement 401 Plan	384	400	-	(400)
Retirement ADC	196,458	249,815	148,328	(101,487)
Risk Management Administration	7,364	10,220	10,120	(100)
Supplemental Pension Savings Plan	28,775	43,585	47,128	3,543
Unemployment Insurance	994	1,208	1,168	(40)
Workers' Compensation	2,912	5,599	6,155	556
Fringe Benefits Subtotal	\$ 371,172	\$ 514,909	\$ 424,318	\$ (90,591)
Total Personnel Expenditures			\$ 1,077,557	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 209,315	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(90,076)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 119,239	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 37,701	\$ 90,076	\$ 209,315	\$ 119,239
Transfers Out	9,942	-	-	-
NON-PERSONNEL SUBTOTAL	47,643	90,076	209,315	119,239
Total	\$ 47,643	\$ 90,076	\$ 209,315	\$ 119,239

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 116,036	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	2,027	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(478)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,392)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 114,193	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 585,940	\$ 625,212	\$ 632,547	\$ 7,335
Fringe Benefits	329,393	386,815	495,038	108,223
PERSONNEL SUBTOTAL	915,333	1,012,027	1,127,585	115,558
NON-PERSONNEL				
Supplies	\$ 1,386	\$ 12,406	\$ 12,406	\$ -
Contracts	38,119	119,604	116,331	(3,273)
Information Technology	33,578	34,718	36,745	2,027
Energy and Utilities	815	2,532	2,413	(119)
Other	11,400	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	85,298	187,260	185,895	(1,365)
Total	\$ 1,000,631	\$ 1,199,287	\$ 1,313,480	\$ 114,193

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 82	\$ -	\$ -	\$ -
Total	\$ 82	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,030
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	4.00	4.00	4.00	16,640 - 104,832	193,065
20001166	Council Representative 2A	4.00	4.00	4.00	16,640 - 104,832	266,066
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 632,547
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
Employee Offset Savings	\$	6,723	\$ 6,630	\$ 7,083	\$	453
Flexible Benefits		89,334	125,858	132,193		6,335
Insurance		53	-	-		-
Long-Term Disability		1,851	1,985	-		(1,985)
Medicare		9,291	9,059	9,170		111
Other Post-Employment Benefits		51,433	59,150	60,050		900
Retiree Medical Trust		550	822	803		(19)
Retirement 401 Plan		791	1,230	680		(550)
Retirement ADC		127,134	131,048	225,700		94,652
Risk Management Administration		8,738	10,220	10,120		(100)
Supplemental Pension Savings Plan		28,974	33,918	41,513		7,595
Unemployment Insurance		1,051	1,139	1,132		(7)
Workers' Compensation		3,470	5,756	6,594		838
Fringe Benefits Subtotal		\$ 329,393	\$ 386,815	\$ 495,038	\$	108,223
Total Personnel Expenditures					\$	1,127,585

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 124,776	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(97,190)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 27,586	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 39,197	\$ 97,190	\$ 124,776	\$ 27,586
Transfers Out	1,500	-	-	-
NON-PERSONNEL SUBTOTAL	40,697	97,190	124,776	27,586
Total	\$ 40,697	\$ 97,190	\$ 124,776	\$ 27,586

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 1,710	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(43)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,929)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(199,728)	-
Total	0.00	\$ (200,990)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 599,952	\$ 673,055	\$ 664,457	\$ (8,598)
Fringe Benefits	460,633	551,148	359,975	(191,173)
PERSONNEL SUBTOTAL	1,060,585	1,224,203	1,024,432	(199,771)
NON-PERSONNEL				
Supplies	\$ 1,657	\$ 8,162	\$ 8,162	\$ -
Contracts	27,111	79,155	70,720	(8,435)
Information Technology	34,988	35,912	37,622	1,710
Energy and Utilities	8,423	3,167	8,673	5,506
Other	9,006	13,000	13,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	81,185	140,396	139,177	(1,219)
Total	\$ 1,141,770	\$ 1,364,599	\$ 1,163,609	\$ (200,990)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 99,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	282,028
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	208,035
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 664,457

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,119	\$ 13,821	\$ 11,532	\$ (2,289)
Flexible Benefits	79,167	114,504	131,780	17,276
Insurance	53	-	-	-
Long-Term Disability	1,957	2,141	-	(2,141)
Medicare	9,242	9,759	9,635	(124)
Other Post-Employment Benefits	50,651	59,150	60,050	900
Retiree Medical Trust	336	532	700	168
Retirement ADC	255,973	290,144	70,520	(219,624)
Risk Management Administration	8,649	10,220	10,120	(100)
Supplemental Pension Savings Plan	37,170	43,783	58,138	14,355
Unemployment Insurance	1,112	1,225	1,189	(36)
Workers' Compensation	3,205	5,869	6,311	442
Fringe Benefits Subtotal	\$ 460,633	\$ 551,148	\$ 359,975	\$ (191,173)
Total Personnel Expenditures			\$ 1,024,432	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 259,536	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(111,823)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 147,713	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 47,896	\$ 111,823	\$ 259,536	\$ 147,713
NON-PERSONNEL SUBTOTAL	47,896	111,823	259,536	147,713
Total	\$ 47,896	\$ 111,823	\$ 259,536	\$ 147,713

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 106,466	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	3,090	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(1,399)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,166)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 104,991	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 506,882	\$ 625,219	\$ 630,663	\$ 5,444
Fringe Benefits	257,098	338,418	438,041	99,623
PERSONNEL SUBTOTAL	763,980	963,637	1,068,704	105,067
NON-PERSONNEL				
Supplies	\$ 5,511	\$ 6,460	\$ 7,435	\$ 975
Contracts	34,138	74,499	70,430	(4,069)
Information Technology	33,547	37,975	41,065	3,090
Energy and Utilities	1,247	4,343	4,271	(72)
Other	20,725	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	95,168	145,277	145,201	(76)
Total	\$ 859,148	\$ 1,108,914	\$ 1,213,905	\$ 104,991

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 116,022
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	359,237
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	80,018
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 630,663

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,384	\$ 2,262	\$ 4,663	\$ 2,401
Flexible Benefits	73,848	113,471	127,600	14,129
Long-Term Disability	1,677	1,983	-	(1,983)
Medicare	7,852	9,047	9,145	98
Other Post-Employment Benefits	48,822	59,150	60,050	900
Retiree Medical Trust	721	1,093	900	(193)
Retirement 401 Plan	1,114	1,106	386	(720)
Retirement ADC	77,263	89,597	172,001	82,404
Retirement DROP	3,442	3,416	3,539	123
Risk Management Administration	8,280	10,220	10,120	(100)
Supplemental Pension Savings Plan	28,551	41,311	43,478	2,167
Unemployment Insurance	955	1,136	1,130	(6)
Workers' Compensation	2,189	4,626	5,029	403
Fringe Benefits Subtotal	\$ 257,098	\$ 338,418	\$ 438,041	\$ 99,623
Total Personnel Expenditures			\$ 1,068,704	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 58,916	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(224,011)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (165,095)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 1,322	\$ -	\$ -	\$ -
Contracts	19,539	224,011	58,916	(165,095)
NON-PERSONNEL SUBTOTAL	20,861	224,011	58,916	(165,095)
Total	\$ 20,861	\$ 224,011	\$ 58,916	\$ (165,095)

Revenue by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 82	\$ 82	\$ -	\$ (82)
Total	\$ 82	\$ 82	\$ -	\$ (82)

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 63,463	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,818	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(1,408)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,493)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 60,380	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 614,482	\$ 623,625	\$ 669,411	\$ 45,786
Fringe Benefits	217,302	251,460	267,729	16,269
PERSONNEL SUBTOTAL	831,783	875,085	937,140	62,055
NON-PERSONNEL				
Supplies	\$ 26,951	\$ 20,070	\$ 32,570	\$ 12,500
Contracts	45,980	111,397	95,471	(15,926)
Information Technology	32,133	36,538	38,356	1,818
Energy and Utilities	4,016	5,424	5,357	(67)
Other	10,948	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	120,028	190,929	189,254	(1,675)
Total	\$ 951,811	\$ 1,066,014	\$ 1,126,394	\$ 60,380

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 119,981
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	474,044
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 669,411

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Flexible Benefits	\$ 80,393	\$ 107,069	\$ 118,976	\$ 11,907
Long-Term Disability	2,009	1,979	-	(1,979)
Medicare	9,481	9,022	9,707	685
Other Post-Employment Benefits	56,425	59,150	60,050	900
Retiree Medical Trust	1,109	1,367	1,486	119
Retirement 401 Plan	(7)	-	-	-
Retirement ADC	(55)	-	-	-
Risk Management Administration	9,585	10,220	10,120	(100)
Supplemental Pension Savings Plan	54,479	57,244	61,586	4,342
Unemployment Insurance	1,142	1,132	1,198	66
Workers' Compensation	2,741	4,277	4,606	329
Fringe Benefits Subtotal	\$ 217,302	\$ 251,460	\$ 267,729	\$ 16,269
Total Personnel Expenditures			\$ 937,140	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 83,663	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(125,241)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (41,578)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 120,990	\$ 125,241	\$ 83,663	\$ (41,578)
Transfers Out	46,181	-	-	-
NON-PERSONNEL SUBTOTAL	167,171	125,241	83,663	(41,578)
Total	\$ 167,171	\$ 125,241	\$ 83,663	\$ (41,578)

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 96,285	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(1,739)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(2,062)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00	\$ 92,484	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 552,116	\$ 600,460	\$ 669,023	\$ 68,563
Fringe Benefits	208,238	245,541	273,263	27,722
PERSONNEL SUBTOTAL	760,354	846,001	942,286	96,285
NON-PERSONNEL				
Supplies	\$ 25,247	\$ 1,877	\$ 24,727	\$ 22,850
Contracts	64,254	113,861	89,285	(24,576)
Information Technology	40,581	43,253	41,191	(2,062)
Energy and Utilities	6,191	1,045	1,032	(13)
Other	6,773	10,000	10,000	-
NON-PERSONNEL SUBTOTAL	143,045	170,036	166,235	(3,801)
Total	\$ 903,399	\$ 1,016,037	\$ 1,108,521	\$ 92,484

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 92,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	501,618
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 669,023
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 2,279	\$ 2,262	\$ 2,262		\$ -
	Flexible Benefits	79,087	104,901	123,826		18,925
	Long-Term Disability	1,834	1,909	-		(1,909)

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Medicare	8,691	8,707	9,700	993
Other Post-Employment Benefits	56,072	59,150	60,050	900
Retiree Medical Trust	1,145	1,314	1,484	170
Retirement 401 Plan	1,252	1,243	1,300	57
Retirement ADC	10,876	10,661	13,089	2,428
Risk Management Administration	9,560	10,220	10,120	(100)
Supplemental Pension Savings Plan	33,875	39,891	45,673	5,782
Unemployment Insurance	1,040	1,094	1,198	104
Workers' Compensation	2,527	4,189	4,561	372
Fringe Benefits Subtotal	\$ 208,238	\$ 245,541	\$ 273,263	\$ 27,722
Total Personnel Expenditures			\$ 942,286	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 31,713	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(149,677)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (117,964)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 123,463	\$ 149,677	\$ 31,713	\$ (117,964)
Transfers Out	8,600	-	-	-
NON-PERSONNEL SUBTOTAL	132,063	149,677	31,713	(117,964)
Total	\$ 132,063	\$ 149,677	\$ 31,713	\$ (117,964)

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 67,558	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(366)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(761)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,355)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 63,076	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 619,232	\$ 650,538	\$ 691,071	\$ 40,533
Fringe Benefits	269,929	267,750	294,014	26,264
PERSONNEL SUBTOTAL	889,161	918,288	985,085	66,797
NON-PERSONNEL				
Supplies	\$ 14,895	\$ 43,010	\$ 13,510	\$ (29,500)
Contracts	38,605	67,725	93,894	26,169
Information Technology	34,861	39,598	39,232	(366)
Energy and Utilities	486	1,840	1,816	(24)
Other	5,396	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	94,243	167,173	163,452	(3,721)
Total	\$ 983,404	\$ 1,085,461	\$ 1,148,537	\$ 63,076

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 105,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	510,666
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 691,071

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Flexible Benefits	\$ 99,270	\$ 119,467	\$ 140,763	\$ 21,296
Long-Term Disability	2,059	2,068	-	(2,068)
Medicare	9,449	9,423	10,021	598
Other Post-Employment Benefits	57,927	59,150	60,050	900
Retiree Medical Trust	1,147	1,437	1,541	104
Retirement 401 Plan	1,308	1,410	710	(700)
Retirement ADC	45,644	12,101	14,706	2,605
Risk Management Administration	9,904	10,220	10,120	(100)
Supplemental Pension Savings Plan	39,340	46,804	50,143	3,339
Unemployment Insurance	1,169	1,182	1,235	53
Workers' Compensation	2,712	4,488	4,725	237
Fringe Benefits Subtotal	\$ 269,929	\$ 267,750	\$ 294,014	\$ 26,264
Total Personnel Expenditures			\$ 985,085	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 134,021	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(150,473)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (16,452)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 39,055	\$ 150,473	\$ 134,021	\$ (16,452)
Transfers Out	1,500	-	-	-
NON-PERSONNEL SUBTOTAL	40,555	150,473	134,021	(16,452)
Total	\$ 40,555	\$ 150,473	\$ 134,021	\$ (16,452)

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 199,412	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	8,593	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(1,325)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(2,899)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 203,781	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 562,081	\$ 530,462	\$ 637,102	\$ 106,640
Fringe Benefits	356,067	394,901	486,348	91,447
PERSONNEL SUBTOTAL	918,148	925,363	1,123,450	198,087
NON-PERSONNEL				
Supplies	\$ 2,808	\$ 8,843	\$ 8,843	\$ -
Contracts	48,238	169,098	166,212	(2,886)
Information Technology	37,526	41,768	50,361	8,593
Energy and Utilities	431	325	312	(13)
Other	7,172	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	96,177	240,034	245,728	5,694
Total	\$ 1,014,325	\$ 1,165,397	\$ 1,369,178	\$ 203,781

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 121,742
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	439,974
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 637,102

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Flexible Benefits	\$ 106,364	\$ 127,518	\$ 144,018	\$ 16,500
Insurance	53	-	-	-
Long-Term Disability	1,848	1,683	-	(1,683)
Medicare	8,588	7,673	9,236	1,563
Other Post-Employment Benefits	60,256	59,150	60,050	900
Retiree Medical Trust	841	862	1,100	238
Retirement 401 Plan	2,418	2,539	2,569	30
Retirement ADC	142,070	161,131	224,933	63,802
Risk Management Administration	10,258	10,220	10,120	(100)
Supplemental Pension Savings Plan	19,812	19,525	28,782	9,257
Unemployment Insurance	1,049	964	1,141	177
Workers' Compensation	2,511	3,636	4,399	763
Fringe Benefits Subtotal	\$ 356,067	\$ 394,901	\$ 486,348	\$ 91,447
Total Personnel Expenditures			\$ 1,123,450	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 83,278	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(96,471)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (13,193)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 2,675	\$ -	\$ -	\$ -
Contracts	36,288	96,471	83,278	(13,193)
Transfers Out	2,000	-	-	-
NON-PERSONNEL SUBTOTAL	40,962	96,471	83,278	(13,193)
Total	\$ 40,962	\$ 96,471	\$ 83,278	\$ (13,193)

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 42,654	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,572	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(3,534)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 40,692	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 551,270	\$ 676,985	\$ 632,402	\$ (44,583)
Fringe Benefits	340,939	424,673	511,910	87,237
PERSONNEL SUBTOTAL	892,209	1,101,658	1,144,312	42,654
NON-PERSONNEL				
Supplies	\$ 4,411	\$ 12,150	\$ 12,150	\$ -
Contracts	33,847	84,516	80,495	(4,021)
Information Technology	33,312	37,660	39,232	1,572
Energy and Utilities	3,348	1,899	2,386	487
Other	9,115	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	84,033	154,225	152,263	(1,962)
Total	\$ 976,242	\$ 1,255,883	\$ 1,296,575	\$ 40,692

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,012
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	387,004
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,000
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 632,402

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,373	\$ 6,387	\$ 5,712	\$ (675)
Flexible Benefits	83,678	120,500	134,205	13,705
Insurance	53	-	-	-
Long-Term Disability	1,822	2,154	-	(2,154)
Medicare	8,409	9,816	9,169	(647)
Other Post-Employment Benefits	50,478	59,150	60,050	900
Retiree Medical Trust	785	1,161	1,105	(56)
Retirement 401 Plan	1,588	1,775	1,200	(575)
Retirement ADC	149,716	170,307	238,616	68,309
Risk Management Administration	8,572	10,220	10,120	(100)
Supplemental Pension Savings Plan	25,675	36,941	45,739	8,798
Unemployment Insurance	1,036	1,232	1,132	(100)
Workers' Compensation	2,755	5,030	4,862	(168)
Fringe Benefits Subtotal	\$ 340,939	\$ 424,673	\$ 511,910	\$ 87,237
Total Personnel Expenditures			\$ 1,144,312	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 212,115	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(94,171)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 117,944	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 31,126	\$ 94,171	\$ 212,115	\$ 117,944
Transfers Out	57,500	-	-	-
NON-PERSONNEL SUBTOTAL	88,626	94,171	212,115	117,944
Total	\$ 88,626	\$ 94,171	\$ 212,115	\$ 117,944

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 89,865	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	14,545	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(531)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(2,115)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,538)	-
Total	0.00	\$ 92,226	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 1,126,523	\$ 1,412,701	\$ 1,306,582	\$ (106,119)
Fringe Benefits	769,070	842,233	1,035,571	193,338
PERSONNEL SUBTOTAL	1,895,592	2,254,934	2,342,153	87,219
NON-PERSONNEL				
Supplies	\$ 24,953	\$ 25,770	\$ 25,535	\$ (235)
Contracts	78,396	120,846	116,051	(4,795)
Information Technology	54,538	42,893	57,438	14,545
Energy and Utilities	80,171	85,277	80,769	(4,508)
Other	7,044	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	245,101	281,386	286,393	5,007
Total	\$ 2,140,693	\$ 2,536,320	\$ 2,628,546	\$ 92,226

Revenue by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Revenue	\$ 953	\$ -	\$ -	\$ -
Total	\$ 953	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total	
FTE, Salaries, and Wages							
90000539	Clerical Assistant 2 - Hourly	0.12	0.12	0.12	\$29,931 - \$36,067	\$ 3,592	
20001203	Committee Consultants Secretary	1.00	0.00	0.00	16,640 - 104,832	-	
20001164	Council Committee Consultant	8.00	8.00	8.00	19,323 - 151,840	694,117	
20001165	Council Representative 1	4.00	4.00	4.00	16,640 - 104,832	246,833	
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	80,018	
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	110,011	
20000293	Information Systems Analyst 3	1.00	0.00	0.00	59,363 - 71,760	-	
90001074	Management Intern-Mayor/ Council - Hourly	0.00	0.25	0.25	24,274 - 29,203	6,068	
20001222	Program Manager	0.00	2.00	2.00	46,966 - 172,744	165,943	
FTE, Salaries, and Wages Subtotal		16.12	16.37	16.37		\$ 1,306,582	
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change		
Fringe Benefits							
Employee Offset Savings	\$	21,449	\$	19,747	\$	20,307	\$ 560
Flexible Benefits		141,813		176,291		211,877	35,586
Long-Term Disability		3,663		3,927		-	(3,927)
Medicare		16,882		17,898		18,945	1,047
Other Post-Employment Benefits		88,337		94,636		96,080	1,444
Retiree Medical Trust		974		1,252		1,105	(147)
Retirement 401 Plan		2,406		1,400		2,372	972
Retirement ADC		407,505		405,536		577,328	171,792
Retirement DROP		-		-		3,355	3,355
Risk Management Administration		15,000		16,352		16,192	(160)
Supplemental Pension Savings Plan		50,077		68,600		61,913	(6,687)
Unemployment Insurance		2,086		2,248		2,338	90
Workers' Compensation		18,878		34,346		23,759	(10,587)
Fringe Benefits Subtotal		\$ 769,070	\$	842,233	\$ 1,035,571	\$	193,338
Total Personnel Expenditures					\$ 2,342,153		



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City Treasurer



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City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.4 billion as of June 30, 2016. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the SPSP/401(k) Plans.

The Department's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

The Department's vision is:

To be the leader in municipal treasury services

Did you know?

- You can register for a Business Tax Certificate or Transient Occupancy Tax (TOT) Certificate online
- You can pay taxes online - Business, Rental Unit and TOT
- You can use a credit card at any Parking meter and access a report online showing where Parking meters are located
- Parking citation appeals can be made online
- The Office of the City Treasurer enforces Earned Sick Leave and Minimum Wage complaints
- Monthly investment reports are available on our website, under the City Treasurer's Investments tab

City Treasurer

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of Treasury systems audited	95%	100%	95%	95%	95%
2. Percentage within revenue projections at fiscal year end ¹	15%	3%	15%	15%	15%
3. Percentage of satisfied customers from lobby surveys ²	94%	100%	90%	90%	90%
4. Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	58%	60%	50%	60%	60%

1. Fiscal Year 2016 revenue actuals were 3% within year-end projections. The Department exceeded the target by 12%.

2. Fiscal Year 2016 actuals only reflect surveys submitted in the Treasury Operations lobby.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	124.73	126.38	133.70	7.32
Personnel Expenditures	\$ 11,360,317	\$ 12,049,004	\$ 13,382,895	\$ 1,333,891
Non-Personnel Expenditures	14,345,559	14,002,222	13,327,058	(675,164)
Total Department Expenditures	\$ 25,705,876	\$ 26,051,226	\$ 26,709,953	\$ 658,727
Total Department Revenue	\$ 30,828,328	\$ 30,097,351	\$ 33,893,189	\$ 3,795,838

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration	\$ 3,260,340	\$ 3,296,584	\$ 3,285,670	\$ (10,914)
Revenue Collections	5,824,615	6,324,389	5,762,436	(561,953)
Treasury Operations	5,871,233	6,631,907	7,348,424	716,517
Total	\$ 14,956,188	\$ 16,252,880	\$ 16,396,530	\$ 143,650

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration	14.00	14.68	14.00	(0.68)
Revenue Collections	50.00	50.00	49.00	(1.00)
Treasury Operations	45.73	46.70	55.70	9.00
Total	109.73	111.38	118.70	7.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revenue Audit Support	5.00	\$ 461,777	\$ 461,777
Addition of 1.00 Accountant 4, 4.00 Accountant 2s, and associated non-personnel expenditures to support short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.			
Salary and Benefit Adjustments	0.00	388,165	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Cannabis Business Tax Collection	0.00	250,000	2,379,578
Addition of revenue and associated non-personnel expenditures to support the Cannabis Business Tax collection program.			
Earned Sick Leave and Minimum Wage Ordinance	4.00	148,285	-
Addition of 1.00 Program Manager, 2.00 Program Coordinators, 1.00 Associate Management Analyst, and associated non-personnel expenditures to support the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance.			

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,391)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.68)	(12,715)	-
Reduction of Account Clerk Reduction of 1.00 Account Clerk in the Delinquent Accounts section.	(1.00)	(59,553)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(85,771)	-
Reduction of Overtime and Non-Personnel Expenditures Reduction of overtime and non-personnel expenditures based on historical savings.	0.00	(96,175)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(848,972)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	954,483
Total	7.32	\$ 143,650	\$ 3,795,838

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,995,223	\$ 6,263,184	\$ 6,804,086	\$ 540,902
Fringe Benefits	4,200,897	4,454,900	5,126,066	671,166
PERSONNEL SUBTOTAL	10,196,120	10,718,084	11,930,152	1,212,068
NON-PERSONNEL				
Supplies	\$ 261,274	\$ 359,374	\$ 295,310	\$ (64,064)
Contracts	1,806,623	2,347,942	2,193,219	(154,723)
Information Technology	2,670,980	2,789,989	1,941,017	(848,972)
Energy and Utilities	10,307	21,235	20,576	(659)
Other	9,933	10,006	10,006	-
Capital Expenditures	951	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	4,760,068	5,534,796	4,466,378	(1,068,418)
Total	\$ 14,956,188	\$ 16,252,880	\$ 16,396,530	\$ 143,650

City Treasurer

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 1,040,891	\$ 1,105,799	\$ 1,113,689	\$ 7,890
Fines Forfeitures and Penalties	3,626,497	3,196,800	4,034,006	837,206
Licenses and Permits	15,185,711	15,011,900	17,500,865	2,488,965
Other Revenue	20,181	-	-	-
Rev from Other Agencies	18,864	15,000	15,000	-
Transfers In	-	-	461,777	461,777
Total	\$ 19,892,145	\$ 19,329,499	\$ 23,125,337	\$ 3,795,838

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	5.00	\$31,491 - \$37,918	\$ 179,985
90000011	Account Clerk - Hourly	0.00	0.35	0.35	31,491 - 37,918	13,271
20000866	Accountant 2	5.00	7.00	11.00	54,059 - 65,333	662,770
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	271,415
20000102	Accountant 4	1.00	1.00	2.00	66,768 - 88,982	155,667
20000024	Administrative Aide 2	9.00	9.00	10.00	42,578 - 51,334	464,186
90000024	Administrative Aide 2 - Hourly	0.70	0.35	0.35	42,578 - 51,334	15,954
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	180,454
20000119	Associate Management Analyst	2.00	2.00	4.00	54,059 - 65,333	236,981
20000539	Clerical Assistant 2	7.00	7.00	5.00	29,931 - 36,067	172,870
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	732,038
20000268	Collections Investigator 1	1.00	1.00	1.00	40,186 - 48,526	48,526
20000269	Collections Investigator 2	4.00	4.00	4.00	45,198 - 54,558	206,312
20000270	Collections Investigator 3	5.00	5.00	4.00	49,712 - 60,070	236,264
20000287	Collections Manager	1.00	1.00	1.00	66,768 - 80,891	79,210
20001168	Deputy Director	1.75	2.75	2.75	46,966 - 172,744	389,997
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	43,555
20001172	Financial Operations Manager	2.00	2.00	2.00	25,376 - 148,200	248,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	145,000
90001073	Management Intern - Hourly	0.68	0.68	0.00	24,274 - 29,203	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	32,127
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	335,000
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666
20001234	Program Coordinator	0.00	0.00	2.00	23,005 - 137,904	200,000
20001222	Program Manager	3.50	2.50	3.50	46,966 - 172,744	355,016
20000783	Public Information Clerk	19.75	19.75	19.75	31,491 - 37,918	685,398
90000783	Public Information Clerk - Hourly	0.35	0.00	0.00	31,491 - 37,918	-
20000869	Senior Account Clerk	3.00	3.00	3.00	36,067 - 43,514	127,713
20000927	Senior Clerk/Typist	3.00	3.00	2.00	36,067 - 43,514	85,505

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	142,444
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	165,000
	Bilingual - Regular					36,039
	Budgeted Vacancy Savings					(211,286)
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual Leave					5,133
FTE, Salaries, and Wages Subtotal		109.73	111.38	118.70		\$ 6,804,086
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 64,801	\$ 64,857	\$ 52,754	\$	(12,103)
	Flexible Benefits	908,048	1,124,276	1,391,244		266,968
	Insurance	115	-	-		-
	Long-Term Disability	19,860	19,574	-		(19,574)
	Medicare	87,054	85,868	94,284		8,416
	Other Post-Employment Benefits	642,879	626,984	678,566		51,582
	Retiree Medical Trust	4,138	4,744	7,517		2,773
	Retirement 401 Plan	5,796	5,963	6,224		261
	Retirement ADC	1,881,877	1,907,137	2,208,162		301,025
	Retirement DROP	27,094	26,807	26,618		(189)
	Risk Management Administration	109,287	108,333	114,356		6,023
	Supplemental Pension Savings Plan	331,649	353,346	432,176		78,830
	Unemployment Insurance	11,298	11,209	12,070		861
	Workers' Compensation	106,999	115,802	102,095		(13,707)
Fringe Benefits Subtotal		\$ 4,200,897	\$ 4,454,900	\$ 5,126,066	\$	671,166
Total Personnel Expenditures					\$ 11,930,152	

Parking Meter Operations Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Revenue Collections	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423	\$ 515,077
Total	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423	\$ 515,077

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Revenue Collections	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Detection Sensors Addition of one-time and on-going non-personnel expenditures for 1,000 vehicle detection sensors.	0.00	\$ 342,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	121,823	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	49,735	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,519	-
Total	0.00	\$ 515,077	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 641,425	\$ 766,491	\$ 776,229	\$ 9,738
Fringe Benefits	522,772	564,429	676,514	112,085
PERSONNEL SUBTOTAL	1,164,197	1,330,920	1,452,743	121,823
NON-PERSONNEL				
Supplies	\$ 21,686	\$ 31,405	\$ 31,327	\$ (78)
Contracts	2,062,221	2,245,624	2,330,348	84,724
Information Technology	12,841	13,115	14,634	1,519
Energy and Utilities	16,483	24,628	31,717	7,089
Other	6,847	-	-	-
Transfers Out	7,465,411	6,152,154	6,152,154	-
Capital Expenditures	-	500	300,500	300,000
NON-PERSONNEL SUBTOTAL	9,585,490	8,467,426	8,860,680	393,254
Total	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423	\$ 515,077

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 18,889	\$ -	\$ -	\$ -
Licenses and Permits	10,876,184	10,767,852	10,767,852	-
Other Revenue	2,386	-	-	-
Rev from Money and Prop	38,724	-	-	-
Total	\$ 10,936,183	\$ 10,767,852	\$ 10,767,852	\$ -

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$46,966 - \$172,744	\$ 35,003
20000678	Parking Meter Supervisor	2.00	2.00	2.00	47,341 - 56,597	113,194
20000674	Parking Meter Technician	11.00	11.00	11.00	41,330 - 49,400	508,680
20001222	Program Manager	0.50	0.50	0.50	46,966 - 172,744	48,994
20000783	Public Information Clerk	0.25	0.25	0.25	31,491 - 37,918	8,926
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	43,472 - 51,792	48,881
	Bilingual - Regular					3,273
	Budgeted Vacancy Savings					(41,330)
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 776,229
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits						
Employee Offset Savings	\$	3,664	\$	3,657	\$ 3,644	\$ (13)
Flexible Benefits		101,968		138,626	163,419	24,793
Long-Term Disability		2,109		2,273	-	(2,273)
Medicare		9,336		10,382	10,518	136
Other Post-Employment Benefits		77,253		82,812	84,069	1,257
Retiree Medical Trust		482		679	699	20
Retirement ADC		241,867		242,928	330,759	87,831
Risk Management Administration		13,061		14,307	14,168	(139)
Supplemental Pension Savings Plan		40,137		48,215	49,099	884
Unemployment Insurance		1,201		1,296	1,284	(12)
Workers' Compensation		31,695		19,254	18,855	(399)
Fringe Benefits Subtotal		\$ 522,772	\$	564,429	\$ 676,514	\$ 112,085
Total Personnel Expenditures					\$ 1,452,743	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 66,255	\$ 222,751	\$ 1,218,145
Continuing Appropriation - CIP	—	30,000	30,000
TOTAL BALANCE AND RESERVES	\$ 66,255	\$ 252,751	\$ 1,248,145
REVENUE			
Charges for Services	\$ 18,889	\$ —	\$ —
Licenses and Permits	10,876,184	10,767,852	10,767,852
Other Revenue	2,386	—	—
Revenue from Use of Money and Property	38,724	—	—
TOTAL REVENUE	\$ 10,936,183	\$ 10,767,852	\$ 10,767,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,002,438	\$ 11,020,603	\$ 12,015,997
OPERATING EXPENSE			
Personnel Expenses	\$ 641,425	\$ 766,491	\$ 776,229
Fringe Benefits	522,772	564,429	676,514
Supplies	21,686	31,405	31,327
Contracts	2,062,221	2,245,624	2,330,348
Information Technology	12,841	13,115	14,634
Energy and Utilities	16,483	24,628	31,717
Other Expenses	6,847	—	—
Transfers Out	7,465,411	6,152,154	6,152,154
Capital Expenditures	—	500	300,500
TOTAL OPERATING EXPENSE	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423
TOTAL EXPENSE	\$ 10,749,688	\$ 9,798,346	\$ 10,313,423
RESERVES			
Continuing Appropriation - CIP	\$ 30,000	\$ 30,000	\$ 30,000
TOTAL RESERVES	\$ 30,000	\$ 30,000	\$ 30,000
BALANCE	\$ 222,751	\$ 1,192,257	\$ 1,672,574
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,002,438	\$ 11,020,603	\$ 12,015,997

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Citywide Program Expenditures



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Citywide Program Expenditures



Fund Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	123,838,357	109,701,751	140,342,641	30,640,890
Total Department Expenditures	\$ 123,838,357	\$ 109,701,751	\$ 140,342,641	\$ 30,640,890
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Animal Services	\$ 9,021,597	\$ 9,503,450	\$ 10,503,418	\$ 999,968
Assessments to Public Property	680,665	634,684	673,467	38,783
Citywide Elections	5,218,826	4,173,583	6,500,000	2,326,417
Corporate Master Lease Rent	9,732,674	12,287,669	21,422,563	9,134,894
Deferred Capital Debt Service	20,978,535	20,958,853	17,513,391	(3,445,462)
Engineering & Capital Projects	98,604	250,000	250,000	-
General Fund Reserve	-	7,600,000	7,038,799	(561,201)
Insurance	2,005,953	2,094,644	1,896,097	(198,547)
Memberships	722,079	735,000	735,000	-
Pension Payment Stabilization Reserve	16,000,000	-	-	-
Preservation of Benefits	1,448,626	1,500,000	1,500,000	-
Property Tax Administration	4,052,342	4,430,636	4,497,492	66,856
Public Liab. Claims Transfer-Claims Fund	22,957,440	14,400,000	17,100,000	2,700,000
Public Liab. Claims Transfer-Insurance	-	10,800,000	12,400,000	1,600,000
Public Liab. Claims Transfer-Reserves	8,800,000	2,800,000	3,127,665	327,665
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	4,036,546	2,945,000	2,445,000	(500,000)
Supplemental COLA Benefit	1,599,656	1,595,033	1,489,219	(105,814)
Transfer to Capital Improvements Program	1,942,972	-	-	-
Transfer to Infrastructure Fund	-	-	18,052,066	18,052,066
Transfer to Park Improvement Funds	12,500,595	10,951,876	11,157,218	205,342
Transportation Subsidy	459,102	459,179	459,102	(77)
Total	\$ 123,838,357	\$ 109,701,751	\$ 140,342,641	\$ 30,640,890

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Infrastructure Fund	0.00	\$ 18,052,066	\$ -
Addition of non-personnel expenditures for the transfer to the Infrastructure Fund.			
Non-Discretionary Adjustment	0.00	8,941,639	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
General Fund Reserve Transfer Addition of non-personnel expenditures related to the contribution to the General Fund Reserve to reach Fiscal Year 2018 policy target level of 15.0 percent.	0.00	7,038,799	-
Special Elections Addition of non-personnel expenditures for a proposed ballot measure to increase the Transient Occupancy Tax to fund the expansion of the convention center initiatives to reduce homelessness, and street and road repairs.	0.00	5,000,000	-
Public Liability Reserve Fund Transfer Addition of non-personnel expenditures related to the contribution to the Public Liability Fund Reserve.	0.00	3,127,665	-
Public Liability Fund Transfer Addition of non-personnel expenditures related to the transfer to the Public Liability Fund for operating expenses.	0.00	2,700,000	-
Public Liability Insurance Premiums Addition of non-personnel expenditures for insurance premiums.	0.00	1,600,000	-
Animal Services Contract Addition of non-personnel expenditures for increased contractual costs for animal services.	0.00	999,968	-
Commercial Paper Debt Service Addition of non-personnel expenditures for anticipated debt service payments related to the issuance of commercial paper in Fiscal Year 2018.	0.00	500,000	-
Mission Bay and Regional Park Improvements Funds Adjustment to the transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.	0.00	205,342	-
Property Tax Administration Fees Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	66,856	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments of public property.	0.00	38,783	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(105,814)	-
Special Consulting Services Reduction of non-personnel expenditures due to anticipated savings in special consulting services.	0.00	(250,000)	-
Citywide Elections Reduction of non-personnel expenditures for anticipated citywide elections.	0.00	(900,000)	-
Deferred Capital Bond Debt Service Reduction of deferred capital bond debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund.	0.00	(3,950,831)	-

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(12,423,583)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 30,640,890	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 63,105,249	\$ 62,076,053	\$ 78,169,644	\$ 16,093,591
Information Technology	827	-	-	-
Energy and Utilities	769,283	3,108	39,028	35,920
Other	3,728,947	3,729,717	3,662,686	(67,031)
Transfers Out	52,987,300	43,892,873	58,471,283	14,578,410
Debt	3,246,750	-	-	-
NON-PERSONNEL SUBTOTAL	123,838,357	109,701,751	140,342,641	30,640,890
Total	\$ 123,838,357	\$ 109,701,751	\$ 140,342,641	\$ 30,640,890



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Commission for Arts & Culture



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Commission for Arts & Culture



Department Description

The Commission was established in 1988 to advise the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination. Full-time City staff, advised by the Commission (a 15-member board of Mayor-appointed volunteers), annually administers the Arts and Culture Funding programs and the Public Art programs. Through the Arts and Culture Funding programs, local non-profit organizations can apply for Transient Occupancy Tax (TOT) funding in one of two categories: the Organizational Support Program (OSP), which provides general operating support to non-profits whose mission is primarily arts and culture-related and Creative Communities San Diego (CCSD) which provides non-profits with funding for specific projects such as festivals and parades. The Public Art programs include three primary areas: managing the art owned by the City, integrating art into the City's capital improvement projects, and ensuring the inclusion of public art or space for cultural use in private development projects. Some of the other initiatives implemented through the Commission include cultural tourism promotions and the arts education enrichment initiative.

The Department's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

The Department's vision is:

Expanding our world by celebrating creativity in San Diego

Did you know?

- The Commission for Arts and Culture was recognized by the Save Our Heritage Organisation for outstanding achievement in the field of historic preservation for the restoration of the City-owned historic

Commission for Arts & Culture

public artworks in Balboa Park and the Aztec Brewery Rathskeller Collection, now on permanent exhibition at the Logan Heights Branch Library after more than 20 years in storage.

- The non-profit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture serve approximately 450,000 kindergarten through 12th grade students, parents, and teachers throughout the year with assemblies, field trips, residencies, and more.
- The non-profit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture yield a significant return on investment. The 85 arts and culture non-profits that received \$6.8 million in Fiscal Year 2015 generated \$209.3 million in total expenditures, up 10% from the prior year, and generated more than 6,500 jobs.

Goals and Objectives

Goal 1: Cultivate a dynamic arts ecosystem

- Invest in artists, non-profit arts and culture organizations, and audiences
- Support a robust environment for artistic practice, creativity, and collaboration

Goal 2: Connect people with arts, culture, and creative experiences

- Provide publicly accessible arts, culture, and creative experiences
- Motivate people to experience arts, culture, and creativity

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage increase to number of non-profits submitting applications for the TOT funding distributed through the Commission for Arts and Culture	24%	24%	6%	-2%	6%
2. Percentage of artworks in the Civic Art Collection on exhibit	80%	N/A	80%	80%	70%

Commission for Arts & Culture

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	7.00	8.00	8.00	0.00
Personnel Expenditures	\$ 645,886	\$ 868,528	\$ 928,683	\$ 60,155
Non-Personnel Expenditures	552,155	865,327	618,592	(246,735)
Total Department Expenditures	\$ 1,198,041	\$ 1,733,855	\$ 1,547,275	\$ (186,580)
Total Department Revenue	\$ 584,400	\$ 596,872	\$ 154,643	\$ (442,229)

Public Art Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Public Art	\$ 305,058	\$ 596,872	\$ 154,643	\$ (442,229)
Total	\$ 305,058	\$ 596,872	\$ 154,643	\$ (442,229)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Adjustments and Annualizations	0.00	\$ (442,229)	\$ (442,229)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (442,229)	\$ (442,229)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 305,058	\$ 596,872	\$ 154,643	\$ (442,229)
NON-PERSONNEL SUBTOTAL	305,058	596,872	154,643	(442,229)
Total	\$ 305,058	\$ 596,872	\$ 154,643	\$ (442,229)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Revenue	\$ 284,321	\$ -	\$ -	\$ -
Transfers In	299,643	596,872	154,643	(442,229)
Total	\$ 583,964	\$ 596,872	\$ 154,643	\$ (442,229)

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Commission for Arts & Culture	\$ 783,843	\$ 1,029,140	\$ 1,283,746	\$ 254,606
Public Art	109,140	107,843	108,886	1,043
Total	\$ 892,983	\$ 1,136,983	\$ 1,392,632	\$ 255,649

Commission for Arts & Culture

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Commission for Arts & Culture	6.00	7.00	7.00	0.00
Public Art	1.00	1.00	1.00	0.00
Total	7.00	8.00	8.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	\$ 141,708	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	60,155	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	47,987	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	10,072	-
Rental Compensation Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	(2,133)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,140)	-
Total	0.00	\$ 255,649	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 438,060	\$ 593,959	\$ 624,645	\$ 30,686
Fringe Benefits	207,827	274,569	304,038	29,469
PERSONNEL SUBTOTAL	645,886	868,528	928,683	60,155
NON-PERSONNEL				
Supplies	\$ 7,997	\$ 9,980	\$ 8,302	\$ (1,678)
Contracts	204,189	135,014	183,969	48,955
Information Technology	30,493	38,847	48,919	10,072
Energy and Utilities	3,304	4,077	4,147	70
Other	1,113	2,000	500	(1,500)
Transfers Out	-	78,537	218,112	139,575
NON-PERSONNEL SUBTOTAL	247,097	268,455	463,949	195,494
Total	\$ 892,983	\$ 1,136,983	\$ 1,392,632	\$ 255,649

Commission for Arts & Culture

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Revenue	\$ 436	\$ -	\$ -	\$ -
Total	\$ 436	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	0.00	\$42,578 - \$51,334	\$ -
20000132	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	184,725
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	117,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	109,855
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	160,399

FTE, Salaries, and Wages Subtotal	7.00	8.00	8.00			\$ 624,645
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 3,759	\$ 3,510	\$ 3,510	\$ -
Flexible Benefits	42,769	79,930	89,929	9,999
Long-Term Disability	1,380	1,889	-	(1,889)
Medicare	6,786	8,613	9,058	445
Other Post-Employment Benefits	35,070	47,318	48,040	722
Retiree Medical Trust	658	1,193	1,269	76
Retirement 401 Plan	805	809	809	-
Retirement ADC	81,416	70,717	94,983	24,266
Risk Management Administration	5,935	8,176	8,096	(80)
Supplemental Pension Savings Plan	26,563	43,517	42,772	(745)
Unemployment Insurance	787	1,082	1,118	36
Workers' Compensation	1,899	7,815	4,454	(3,361)

Fringe Benefits Subtotal	\$ 207,827	\$ 274,569	\$ 304,038	\$ 29,469
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Total Personnel Expenditures			\$ 928,683	
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Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,103,626	\$ 1,387,947	\$ 1,387,946
Continuing Appropriation - Operating	42,391	36,976	36,976
TOTAL BALANCE AND RESERVES	\$ 1,146,017	\$ 1,424,922	\$ 1,424,922
REVENUE			
Other Revenue	\$ 284,321	\$ —	\$ —
Transfers In	299,643	596,872	154,643
TOTAL REVENUE	\$ 583,964	\$ 596,872	\$ 154,643
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,729,981	\$ 2,021,794	\$ 1,579,565
OPERATING EXPENSE			
Contracts	\$ 305,058	\$ 596,872	\$ 154,643
TOTAL OPERATING EXPENSE	\$ 305,058	\$ 596,872	\$ 154,643
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 5,415	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,415	\$ —	\$ —
TOTAL EXPENSE	\$ 305,058	\$ 596,872	\$ 154,643
RESERVES			
Continuing Appropriation - Operating	\$ 36,976	\$ 36,976	\$ 36,976
TOTAL RESERVES	\$ 36,976	\$ 36,976	\$ 36,976
BALANCE	\$ 1,387,946	\$ 1,387,946	\$ 1,387,946
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,729,981	\$ 2,021,794	\$ 1,579,565

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Communications



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Department Description

The Communications Department provides strategic outreach and public engagement campaigns, creative services to client departments, and, in the process, improves the City's image and reputation by delivering the City's messages and information to the public.

The Communications Department, with responsibility and authority over all City external and internal communications, helps ensure consistent and effective management of information; improves the ability of the Mayor and Council to reach the public and the workforce; places focus on how the City communicates internally and externally; and uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project and department-specific communications.

The Department's mission is:

To inform, engage, and serve the public

The Department's vision is:

To be the lens through which San Diegans and the world view our city

Goals and Objectives

Goal 1: Shift from reactive to active media relations by showcasing stories of the City

- Make public proceedings and events more accessible
- Create a central information hub for the City of San Diego
- Share educational and engaging information about the City of San Diego with community members

Goal 2: Provide communication support to all City departments, offices, and programs

- Provide media training and presentation training to potential City spokespersons
- Establish a regular check-in schedule to identify and address departmental communications needs

Communications

Goal 3: Develop and implement a City Communications Plan as mandated by the City Strategic Plan

- Develop a citywide communication plan that supports the City Strategic Plan, branch tactical plans, and department tactical plans
- Implement a citywide communication plan
- Develop an internal communication plan

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of features posted to Insidesandiego.org annually	61	61	52	52	52
2. Percentage of requested news conferences covered	90%	90%	90%	100%	100%
3. Number of updates posted to the CityNet homepage	N/A	N/A	N/A	26	26

Communications

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	32.16	33.50	31.00	(2.50)
Personnel Expenditures	\$ 3,145,703	\$ 3,553,962	\$ 3,631,729	\$ 77,767
Non-Personnel Expenditures	205,883	318,983	310,572	(8,411)
Total Department Expenditures	\$ 3,351,586	\$ 3,872,945	\$ 3,942,301	\$ 69,356
Total Department Revenue	\$ 771,345	\$ 967,604	\$ 967,604	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Communications	\$ 3,351,586	\$ 3,872,945	\$ 3,942,301	\$ 69,356
Total	\$ 3,351,586	\$ 3,872,945	\$ 3,942,301	\$ 69,356

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Communications	32.16	33.50	31.00	(2.50)
Total	32.16	33.50	31.00	(2.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 168,607	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Police Communications Transfer	0.00	78,984	-
Transfer of 1.00 Parking Enforcement Officer 1 from the Communications Department to the Police Department offset by a transfer of 1.00 Program Manager from the Police Department to the Communications Department in support of Police Department related communications.			
Hourly Sick Leave	0.00	(324)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Support for Information Technology	0.00	(861)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	(1,223)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Communications

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(7,550)	-
Reduction of Non-Standard Hour Personnel Funding Reduction of funding allocated for hourly positions.	(0.50)	(12,972)	-
Reduction of Executive Secretary Reduction of 1.00 Executive Secretary resulting in decreased support services to the Director and Department.	(1.00)	(75,184)	-
Reduction of Senior Public Information Officer Reduction of 1.00 Senior Public Information Officer resulting in decreased communication services citywide.	(1.00)	(80,121)	-
Total	(2.50)	\$ 69,356	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,940,895	\$ 2,128,429	\$ 2,038,365	\$ (90,064)
Fringe Benefits	1,204,808	1,425,533	1,593,364	167,831
PERSONNEL SUBTOTAL	3,145,703	3,553,962	3,631,729	77,767
NON-PERSONNEL				
Supplies	\$ 18,447	\$ 47,890	\$ 24,925	\$ (22,965)
Contracts	117,641	151,256	156,809	5,553
Information Technology	42,125	110,121	109,260	(861)
Energy and Utilities	11,373	6,116	8,428	2,312
Other	16,297	3,600	10,000	6,400
Capital Expenditures	-	-	1,150	1,150
NON-PERSONNEL SUBTOTAL	205,883	318,983	310,572	(8,411)
Total	\$ 3,351,586	\$ 3,872,945	\$ 3,942,301	\$ 69,356

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 769,846	\$ 967,604	\$ 967,604	\$ -
Other Revenue	1,500	-	-	-
Total	\$ 771,345	\$ 967,604	\$ 967,604	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$58,157 - \$69,742	\$ 69,742
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	140,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	0.00	1.00	0.00	43,555 - 52,666	-
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958

Communications

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
90001073	Management Intern - Hourly	1.16	0.50	0.00	24,274 -	29,203	-
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	48,901 -	59,197	177,356
20000165	Multimedia Production Specialist	1.00	1.00	1.00	43,264 -	51,979	43,264
20000672	Parking Enforcement Officer 1	0.00	1.00	0.00	35,630 -	42,848	-
20001222	Program Manager	1.00	2.00	3.00	46,966 -	172,744	295,813
20000784	Public Information Officer	5.00	4.00	4.00	43,514 -	52,707	183,249
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 -	71,760	59,363
20000916	Senior Public Information Officer	10.00	10.00	9.00	54,059 -	65,333	561,706
20001021	Supervising Public Information Officer	5.00	5.00	5.00	59,363 -	71,760	357,049
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 -	37,918	-
	Bilingual - Regular						4,368
	Budgeted Vacancy Savings						(87,028)
	Overtime Budgeted						9,525
FTE, Salaries, and Wages Subtotal		32.16	33.50	31.00			\$ 2,038,365
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change		
Fringe Benefits							
	Employee Offset Savings	\$ 14,584	\$ 17,167	\$ 15,643	\$ (1,524)		
	Flexible Benefits	223,874	316,349	337,668	21,319		
	Long-Term Disability	6,133	6,717	-	(6,717)		
	Medicare	28,076	29,959	29,427	(532)		
	Other Post-Employment Benefits	167,745	189,280	174,145	(15,135)		
	Retiree Medical Trust	1,188	1,702	1,991	289		
	Retirement 401 Plan	1,116	1,167	1,251	84		
	Retirement ADC	589,737	652,940	832,682	179,742		
	Retirement DROP	8,066	7,769	3,995	(3,774)		
	Risk Management Administration	28,740	32,704	29,348	(3,356)		
	Supplemental Pension Savings Plan	105,747	129,199	121,482	(7,717)		
	Unemployment Insurance	3,492	3,849	3,622	(227)		
	Workers' Compensation	26,311	36,731	42,110	5,379		
Fringe Benefits Subtotal		\$ 1,204,808	\$ 1,425,533	\$ 1,593,364	\$ 167,831		
Total Personnel Expenditures					\$ 3,631,729		



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Convention Center



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Convention Center



Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	16,715,438	17,236,450	16,832,450	(404,000)
Total Department Expenditures	\$ 16,715,438	\$ 17,236,450	\$ 16,832,450	\$ (404,000)
Total Department Revenue	\$ 16,641,522	\$ 16,843,993	\$ 16,439,993	\$ (404,000)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Convention Center Expansion Administration Fund	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)
Total	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (4,000)	\$ -
Reduction of Dewatering Expense Reduction of non-personnel expenditures due to the reduced cost of dewatering.	0.00	(400,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(404,000)
Total	0.00	\$ (404,000)	\$ (404,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 746,988	\$ 1,240,000	\$ 840,000	\$ (400,000)
Transfers Out	12,563,450	12,560,450	12,556,450	(4,000)
NON-PERSONNEL SUBTOTAL	13,310,438	13,800,450	13,396,450	(404,000)
Total	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Rev from Money and Prop	\$ 30,909	\$ -	\$ -	\$ -
Transfers In	13,207,993	13,407,993	13,003,993	(404,000)
Total	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993	\$ (404,000)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -
Total	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -
NON-PERSONNEL SUBTOTAL	3,405,000	3,436,000	3,436,000	-
Total	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ (2,380)	\$ -	\$ -	\$ -
Transfers In	3,405,000	3,436,000	3,436,000	-
Total	\$ 3,402,620	\$ 3,436,000	\$ 3,436,000	\$ -

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,469,084	\$ 1,397,547	\$ 1,405,090
TOTAL BALANCE AND RESERVES	\$ 1,469,084	\$ 1,397,547	\$ 1,405,090
REVENUE			
Revenue from Use of Money and Property	\$ 30,909	\$ —	\$ —
Transfers In	13,207,993	13,407,993	13,003,993
TOTAL REVENUE	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,707,986	\$ 14,805,540	\$ 14,409,083
OPERATING EXPENSE			
Contracts	\$ 746,988	\$ 1,240,000	\$ 840,000
Transfers Out	12,563,450	12,560,450	12,556,450
TOTAL OPERATING EXPENSE	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
TOTAL EXPENSE	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
BALANCE	\$ 1,397,547	\$ 1,005,090	\$ 1,012,633
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,707,986	\$ 14,805,540	\$ 14,409,083

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,565	\$ 6,185	\$ 6,185
TOTAL BALANCE AND RESERVES	\$ 8,565	\$ 6,185	\$ 6,185
REVENUE			
Revenue from Use of Money and Property	\$ (2,380)	\$ —	\$ —
Transfers In	3,405,000	3,436,000	3,436,000
TOTAL REVENUE	\$ 3,402,620	\$ 3,436,000	\$ 3,436,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,411,185	\$ 3,442,185	\$ 3,442,185
OPERATING EXPENSE			
Contracts	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
BALANCE	\$ 6,185	\$ 6,185	\$ 6,185
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,411,185	\$ 3,442,185	\$ 3,442,185

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Debt Management



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Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the enterprise funds, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency and special districts. In addition to bond financings, various State and federal loans are evaluated and executed to fund infrastructure projects. The Department also administers certain short- and medium-term financing mechanisms, including capital leases and a commercial paper program.

The Department coordinates and monitors various post-issuance administrative functions related to bond financings, the commercial paper program, loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions, providing information to current bondholders, prospective investors, and rating agencies that monitor the City's credit profile.

The Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The Department's mission is:

To effectively plan, implement, and manage City debt obligations

The Department's vision is:

Strong debt management to achieve citywide financing priorities

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound, long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. City public bond offerings comparably priced to similar credits	100%	100%	100%	100%	100%
2. Debt payments made to bond trustees on time	100%	100%	100%	100%	100%
3. Percentage of bond-related investments that are actively evaluated and re-invested as they come to term ¹	N/A	100%	100%	100%	100%
4. Percentage of disclosures for outstanding bonds filed in a timely manner to investor outreach webpages consistent with continuing disclosure agreements	100%	100%	100%	100%	100%
5. Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities ¹	N/A	100%	100%	100%	100%

1. This performance indicator was established effective Fiscal Year 2017. The Fiscal Year 2016 actual figure was reported based on internal tracking.

Debt Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	19.00	21.00	21.00	0.00
Personnel Expenditures	\$ 2,284,426	\$ 2,763,631	\$ 2,785,377	\$ 21,746
Non-Personnel Expenditures	176,958	399,908	376,506	(23,402)
Total Department Expenditures	\$ 2,461,384	\$ 3,163,539	\$ 3,161,883	\$ (1,656)
Total Department Revenue	\$ 1,042,146	\$ 910,863	\$ 736,019	\$ (174,844)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Debt Management	\$ 2,461,384	\$ 3,163,539	\$ 3,161,883	\$ (1,656)
Total	\$ 2,461,384	\$ 3,163,539	\$ 3,161,883	\$ (1,656)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Debt Management	19.00	21.00	21.00	0.00
Total	19.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time non-personnel expenditures to support the formation of the Otay Mesa Enhanced Infrastructure Financing District (EIFD).	0.00	\$ 145,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	21,792	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	13,020	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(46)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,705)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with professional services based on historical savings.	0.00	(12,717)	-

Debt Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(165,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	(174,844)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (1,656)	\$ (174,844)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,438,625	\$ 1,757,846	\$ 1,662,727	\$ (95,119)
Fringe Benefits	845,801	1,005,785	1,122,650	116,865
PERSONNEL SUBTOTAL	2,284,426	2,763,631	2,785,377	21,746
NON-PERSONNEL				
Supplies	\$ 16,155	\$ 19,388	\$ 19,310	\$ (78)
Contracts	91,545	305,793	270,822	(34,971)
Information Technology	44,490	48,206	61,226	13,020
Energy and Utilities	21,070	20,472	19,099	(1,373)
Other	3,699	5,049	5,049	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	176,958	399,908	376,506	(23,402)
Total	\$ 2,461,384	\$ 3,163,539	\$ 3,161,883	\$ (1,656)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,042,135	\$ 910,863	\$ 736,019	\$ (174,844)
Other Revenue	10	-	-	-
Total	\$ 1,042,146	\$ 910,863	\$ 736,019	\$ (174,844)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	2.00	2.00	\$54,059 - \$65,333	\$ 90,730
20000119	Associate Management Analyst	2.00	3.00	3.00	54,059 - 65,333	177,249
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	35,526
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001234	Program Coordinator	7.00	7.00	7.00	23,005 - 137,904	660,454
20001222	Program Manager	2.00	3.00	3.00	46,966 - 172,744	350,008
20000015	Senior Management Analyst	2.00	3.00	3.00	59,363 - 71,760	202,883
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	34,167
	Budgeted Vacancy Savings					(54,059)
	Overtime Budgeted					769
FTE, Salaries, and Wages Subtotal		19.00	21.00	21.00		\$ 1,662,727

Debt Management

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,698	\$ 19,547	\$ 19,529	\$ (18)
Flexible Benefits	172,767	237,990	257,734	19,744
Insurance	115	-	-	-
Long-Term Disability	4,736	5,590	-	(5,590)
Medicare	20,014	24,194	24,134	(60)
Other Post-Employment Benefits	109,314	124,209	120,100	(4,109)
Retiree Medical Trust	1,329	2,090	1,895	(195)
Retirement 401 Plan	2,986	3,759	2,282	(1,477)
Retirement ADC	407,346	447,109	559,753	112,644
Retirement DROP	5,031	4,934	2,189	(2,745)
Risk Management Administration	18,797	21,462	20,240	(1,222)
Supplemental Pension Savings Plan	72,403	97,175	94,587	(2,588)
Unemployment Insurance	2,690	3,198	2,975	(223)
Workers' Compensation	9,575	14,528	17,232	2,704
Fringe Benefits Subtotal	\$ 845,801	\$ 1,005,785	\$ 1,122,650	\$ 116,865
Total Personnel Expenditures			\$ 2,785,377	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology was established in 1994 and provides citywide strategic technology direction, operational support of application, infrastructure, and wireless technologies, enterprise application services, as well as manages Information Technology services contracts.

Some key areas of the Department include the following groups:

IT Fiscal Services

The IT Fiscal Services group coordinates the citywide IT Budget Process and also monitors and reports on citywide IT expenditures.

IT Contracts Management

The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/Request for Proposals (RFP)/Invitations to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Operations Management

The IT Operations Management Group manages data center, network, help desk, applications, and IT service delivery.

IT Program Management Office

The IT Program Management Office of the Department of IT manages and defines the governance processes, is responsible for business relationship function, and defines project management methodology for IT projects within the City.

Department of Information Technology

Cyber Security Compliance and Risk Management

The Cyber Security Team provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications

The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Wireless Technology Services

The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

The Department's mission is:

To provide high quality technology and wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders

The Department's vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions

Did you know?

- The City of San Diego website won a Best of the Web Award from the Center for Digital Government in 2016.
- There are 4 million attempted cyber attacks against City systems each week.
- The Wireless Technology Services Division supports 10,000 radio units.
- Over 380 software applications support City departments and residents.
- The Department of IT supports 15,000 desktops, laptops, and printers.

Goals and Objectives

Goal 1: Enhance reliability, availability, and security of technology systems

- Upgrade applications and infrastructure to current standards
- Ensure a high level of availability and security of applications

Goal 2: Expand capabilities and business value of technology services

- Improve customer satisfaction through action on customer feedback
- Improve information technology cost effectiveness citywide

Goal 3: Improve technology project delivery

- Enhance departmental and citywide project delivery capabilities
- Review and improve processes that negatively impact IT project delivery

Goal 4: Increase capability for innovation to improve service delivery

- Provide leadership in technology innovation
- Apply leading practices to improve IT service delivery to City departments

Department of Information Technology

Goal 5: Provide efficient cyber security services to support innovation

- Enhance automation of security with Security Information and Event Management (SIEM)
- Provide effective risk management insight to stakeholder departments

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%	99.999%
2. Percentage of security incidents per month per 10,000 users	< 1.0%	0.40%	< 1.0%	0.40%	< 1.0%
3. Percentage reduction of expenses identified through consolidation and innovation	5%	6%	5%	5%	5%



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Department of Information Technology

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,537,250	\$ 2,072,449
Non-Personnel Expenditures	34,465,265	34,595,340	33,337,691	(1,257,649)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,874,941	\$ 814,800
Total Department Revenue	\$ 47,749,929	\$ 48,056,705	\$ 48,377,041	\$ 320,336

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Financial & Support Services	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)
Total	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction in Computer Replacements	0.00	\$ (17,500)	\$ -
Reduction in computer replacement budget.			
Total	0.00	\$ (17,500)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 1,426	\$ -	\$ -	\$ -
Contracts	479	-	-	-
Information Technology	463,464	500,000	482,500	(17,500)
Capital Expenditures	12,355	-	-	-
NON-PERSONNEL SUBTOTAL	477,724	500,000	482,500	(17,500)
Total	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)

GIS Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Information Technology	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763	\$ 531,774
Total	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763	\$ 531,774

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,656	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,774	\$ 640,309

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 71,718	\$ 110,697	\$ 123,094	\$ 12,397
Fringe Benefits	56,088	75,813	87,072	11,259
PERSONNEL SUBTOTAL	127,806	186,510	210,166	23,656
NON-PERSONNEL				
Contracts	\$ 620,689	\$ 874,598	\$ 852,690	\$ (21,908)
Information Technology	963,560	824,881	1,354,907	530,026
Capital Expenditures	22,266	-	-	-
NON-PERSONNEL SUBTOTAL	1,606,516	1,699,479	2,207,597	508,118
Total	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763	\$ 531,774

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000293	Information Systems Analyst 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 123,094

Department of Information Technology

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 573	\$ 513	\$ 513	\$ -
Flexible Benefits	10,163	21,583	21,682	99
Long-Term Disability	250	352	-	(352)
Medicare	1,092	1,605	1,785	180
Other Post-Employment Benefits	8,351	11,830	12,010	180
Retiree Medical Trust	45	148	179	31
Retirement ADC	28,631	27,982	38,100	10,118
Risk Management Administration	1,380	2,044	2,024	(20)
Supplemental Pension Savings Plan	4,907	8,567	9,708	1,141
Unemployment Insurance	138	201	220	19
Workers' Compensation	557	988	851	(137)
Fringe Benefits Subtotal	\$ 56,088	\$ 75,813	\$ 87,072	\$ 11,259
Total Personnel Expenditures			\$ 210,166	

Information Technology Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,428	\$ (849,740)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,435	327,729
IT Contract Management	533,783	533,595	565,910	32,315
Information Technology	7,613,140	4,542,937	5,315,273	772,336
Project Management Office	201,105	342,044	388,765	46,721
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811	\$ 329,361

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 756,173	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Rental Compensation	0.00	533,897	-
Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Cyber Security Addition of 2.00 Program Coordinators and associated non-personnel expenditures to support cyber security.	2.00	247,612	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	180,781	-
Reclassification of Positions Addition of 1.00 Program Manager offset by the reduction of 1.00 Information System Analyst 4 associated to the Web Team.	0.00	(14,048)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(120,000)	(140,062)
Department Restructure Reduction of non-personnel expenditures to better align the financial structure with the department's operations and personnel structure.	0.00	(128,816)	-
Reduction of Training Reduction of non-personnel expenditures associated with a decrease in training and conference attendance.	0.00	(144,301)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(172,684)	-
Reduction of Professional Consulting Services Reduction of non-personnel expenditures associated with professional consulting services.	0.00	(192,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(617,253)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	789,442
Total	2.00	\$ 329,361	\$ 649,380

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,883,036	\$ 3,773,544	\$ 4,177,322	\$ 403,778
Fringe Benefits	2,165,442	2,225,940	2,677,243	451,303
PERSONNEL SUBTOTAL	6,048,478	5,999,484	6,854,565	855,081

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 18,902	\$ 19,060	\$ 18,982	\$ (78)
Contracts	1,085,254	1,510,515	1,423,630	(86,885)
Information Technology	4,515,845	3,188,787	3,016,103	(172,684)
Energy and Utilities	208,753	207,285	224,134	16,849
Other	11,648	9,500	9,500	-
Transfers Out	-	-	533,897	533,897
Capital Expenditures	319,470	120,000	-	(120,000)
Debt	696,818	696,819	-	(696,819)
NON-PERSONNEL SUBTOTAL	6,856,690	5,751,966	5,226,246	(525,720)
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811	\$ 329,361

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 12,755,489	\$ 10,552,747	\$ 11,202,127	\$ 649,380
Other Revenue	4,962	-	-	-
Rev from Money and Prop	13,491	-	-	-
Total	\$ 12,773,942	\$ 10,552,747	\$ 11,202,127	\$ 649,380

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	185,000
20001168	Deputy Director	1.00	2.00	2.00	46,966 - 172,744	298,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,229
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,290
20000293	Information Systems Analyst 3	9.00	9.00	9.00	59,363 - 71,760	644,557
20000998	Information Systems Analyst 4	4.00	4.00	3.00	66,768 - 80,891	242,673
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,160
20001234	Program Coordinator	0.00	1.00	2.00	23,005 - 137,904	190,454
20001222	Program Manager	21.00	17.00	20.00	46,966 - 172,744	2,249,500
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(80,454)
	Overtime Budgeted					4,091
FTE, Salaries, and Wages Subtotal		44.00	42.00	44.00		\$ 4,177,322
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change	

Fringe Benefits

Employee Offset Savings	\$ 47,201	\$ 46,732	\$ 46,936	\$ 204
Flexible Benefits	454,522	531,712	618,418	86,706

Department of Information Technology

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Long-Term Disability	12,705	11,985	-	(11,985)
Medicare	56,319	53,632	59,477	5,845
Other Post-Employment Benefits	252,244	242,513	258,215	15,702
Retiree Medical Trust	4,776	4,726	5,607	881
Retirement 401 Plan	3,807	2,518	2,568	50
Retirement ADC	1,028,649	1,008,016	1,318,085	310,069
Retirement DROP	2,281	2,189	4,378	2,189
Risk Management Administration	42,763	41,902	43,516	1,614
Supplemental Pension Savings Plan	236,542	246,033	277,953	31,920
Unemployment Insurance	7,241	6,862	7,466	604
Workers' Compensation	16,392	27,120	34,624	7,504
Fringe Benefits Subtotal	\$ 2,165,442	\$ 2,225,940	\$ 2,677,243	\$ 451,303
Total Personnel Expenditures			\$ 6,854,565	

OneSD Support Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise Resource Planning	\$ 24,855,721	\$ 27,192,597	\$ 26,782,250	\$ (410,347)
Wireless Technology Services	562	-	-	-
Total	\$ 24,856,283	\$ 27,192,597	\$ 26,782,250	\$ (410,347)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise Resource Planning	23.00	28.00	28.00	0.00
Total	23.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 607,260	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Department Restructure	0.00	128,816	-
Transfer of non-personnel expenditures associated with the department restructure to better align the financial structure with the department's operations and personnel structure.			
Hourly Sick Leave	0.00	(421)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
One-Time Reductions and Annualizations	0.00	(3,600)	(829,821)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rental Compensation Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	(10,317)	-
Reduction of Training Reduction of non-personnel expenditures associated with a decrease in training attendance.	0.00	(25,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(216,784)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(890,301)	-
IAM Revised Revenue for Software Licenses Adjustment to reflect revised revenue projections from departments participating in the Infrastructure Asset Management (IAM) project for software licensing and maintenance costs.	0.00	-	362,495
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	352,056
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,086,900)
Total	0.00	\$ (410,347)	\$ (1,202,170)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,638,227	\$ 2,746,012	\$ 3,012,502	\$ 266,490
Fringe Benefits	914,298	1,283,992	1,753,157	469,165
PERSONNEL SUBTOTAL	2,552,526	4,030,004	4,765,659	735,655
NON-PERSONNEL				
Supplies	\$ 39,253	\$ 17,880	\$ 17,802	\$ (78)
Contracts	396,712	2,000,821	2,922,340	921,519
Information Technology	15,746,170	18,952,854	18,062,553	(890,301)
Energy and Utilities	5,504	7,255	7,478	223
Other	100	1,000	1,000	-
Transfers Out	-	316,417	306,100	(10,317)
Capital Expenditures	321,157	50,000	50,000	-
Debt	5,794,860	1,816,366	649,318	(1,167,048)
NON-PERSONNEL SUBTOTAL	22,303,758	23,162,593	22,016,591	(1,146,002)
Total	\$ 24,856,283	\$ 27,192,597	\$ 26,782,250	\$ (410,347)

Department of Information Technology

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 26,555,858	\$ 27,192,944	\$ 25,990,774	\$ (1,202,170)
Rev from Money and Prop	71,867	-	-	-
Rev from Other Agencies	36,772	-	-	-
Transfers In	40	-	-	-
Total	\$ 26,664,536	\$ 27,192,944	\$ 25,990,774	\$ (1,202,170)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017–2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,135		8,349
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,341		409,856
	Risk Management Administration	16,254	26,572	27,324		752
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,753,157		\$ 469,165
Total Personnel Expenditures				\$ 4,765,659		

Department of Information Technology

Wireless Communications Technology Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Enterprise Resource Planning	\$ 3,079	\$ -	\$ -	\$ -
Financial & Support Services	-	13,712	-	(13,712)
Wireless Technology Services	8,239,626	8,716,393	9,111,617	395,224
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617	\$ 381,512

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Wireless Technology Services	46.00	46.00	46.00	0.00
Total	46.00	46.00	46.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 458,057	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	301,992	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Network Maintenance Contract	0.00	300,000	-
Addition of non-personnel expenditures associated with the network maintenance contract to support the Public Safety Communications Network.			
Non-Discretionary Adjustment	0.00	(15,114)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(113,423)	-
Reduction of non-personnel expenditures for supplies and maintenance services.			
One-Time Reductions and Annualizations	0.00	(550,000)	(150,053)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	330,658
Adjustment to reflect revised revenue projections.			
IAM Reimbursable Revenue	0.00	-	52,212
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.			
Total	0.00	\$ 381,512	\$ 232,817

Department of Information Technology

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,562,193	369,570
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,860	458,057
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	306,373	(14,374)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,404,757	(76,545)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617	\$ 381,512

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329	\$ 232,817
Other Revenue	51,926	-	-	-
Rev from Money and Prop	59,571	48,261	48,261	-
Rev from Other Agencies	6,325	-	-	-
Total	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590	\$ 232,817

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 74,129
20000251	Apprentice 1-Communications Technician	4.00	3.00	0.00	39,978 - 53,290	-
20000252	Apprentice 2-Communications Technician	0.00	0.00	4.00	49,962 - 63,294	247,756
20000139	Associate Communications Engineer	5.00	5.00	5.00	66,622 - 80,454	399,033
20000403	Communications Technician	16.00	17.00	16.00	58,157 - 69,742	1,078,854
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	161,200
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20000419	Equipment Technician 1	6.00	6.00	6.00	36,005 - 43,139	254,065
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	88,039
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 -	41,517	41,517
	Budgeted Vacancy Savings						(58,157)
	Overtime Budgeted						70,768
	Reg Pay For Engineers						61,715
	Termination Pay Annual Leave						16,091
	Vacation Pay In Lieu						20,000
FTE, Salaries, and Wages Subtotal		46.00	46.00	46.00			\$ 3,144,667
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 10,609	\$	10,091	\$ 10,099	\$	8
	Flexible Benefits	344,021		426,083	506,179		80,096
	Long-Term Disability	9,294		9,258	-		(9,258)
	Medicare	42,799		41,201	42,391		1,190
	Other Post-Employment Benefits	265,665		260,260	270,225		9,965
	Retiree Medical Trust	1,284		1,455	1,720		265
	Retirement 401 Plan	1,725		1,628	1,721		93
	Retirement ADC	1,153,845		1,165,466	1,454,008		288,542
	Retirement DROP	6,434		8,206	12,791		4,585
	Risk Management Administration	45,155		44,968	45,540		572
	Supplemental Pension Savings Plan	164,709		172,460	179,174		6,714
	Unemployment Insurance	5,296		5,296	5,325		29
	Workers' Compensation	20,782		46,251	33,020		(13,231)
Fringe Benefits Subtotal		\$ 2,071,618	\$	2,192,623	\$ 2,562,193	\$	369,570
Total Personnel Expenditures					\$ 5,706,860		

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,623
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,623
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	—	—
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,072
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	—	—
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
BALANCE	\$ 353,823	\$ 111,075	\$ 410
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,185,322	\$ 2,054,096	\$ 904,037
TOTAL BALANCE AND RESERVES	\$ 2,185,322	\$ 2,054,096	\$ 904,037
REVENUE			
Charges for Services	\$ 12,755,489	\$ 10,552,747	\$ 11,202,127
Other Revenue	4,962	—	—
Revenue from Use of Money and Property	13,491	—	—
TOTAL REVENUE	\$ 12,773,942	\$ 10,552,747	\$ 11,202,127
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,959,263	\$ 12,606,843	\$ 12,106,164
OPERATING EXPENSE			
Personnel Expenses	\$ 3,883,036	\$ 3,773,544	\$ 4,177,322
Fringe Benefits	2,165,442	2,225,940	2,677,243
Supplies	18,902	19,060	18,982
Contracts	1,085,254	1,510,515	1,423,630
Information Technology	4,515,845	3,188,787	3,016,103
Energy and Utilities	208,753	207,285	224,134
Other Expenses	11,648	9,500	9,500
Transfers Out	—	—	533,897
Capital Expenditures	319,470	120,000	—
Debt Expenses	696,818	696,819	—
TOTAL OPERATING EXPENSE	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811
TOTAL EXPENSE	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811
BALANCE	\$ 2,054,096	\$ 855,393	\$ 25,353
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,959,263	\$ 12,606,843	\$ 12,106,164

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,911,846	\$ 603,299	\$ 794,936
Continuing Appropriation - CIP	1,100,000	3,745,212	545,900
TOTAL BALANCE AND RESERVES	\$ 5,011,846	\$ 4,348,511	\$ 1,340,836
REVENUE			
Charges for Services	\$ 26,555,858	\$ 27,192,944	\$ 25,990,774
Revenue from Other Agencies	36,772	—	—
Revenue from Use of Money and Property	71,867	—	—
Transfers In	40	—	—
TOTAL REVENUE	\$ 26,664,536	\$ 27,192,944	\$ 25,990,774
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,676,383	\$ 31,541,455	\$ 27,331,610
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 2,471,588	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 2,471,588	\$ —	\$ —
OPERATING EXPENSE			
Personnel Expenses	\$ 1,638,227	\$ 2,746,012	\$ 3,012,502
Fringe Benefits	914,298	1,283,992	1,753,157
Supplies	39,253	17,880	17,802
Contracts	396,712	2,000,821	2,922,340
Information Technology	15,746,170	18,952,854	18,062,553
Energy and Utilities	5,504	7,255	7,478
Other Expenses	100	1,000	1,000
Transfers Out	—	316,417	306,100
Capital Expenditures	321,157	50,000	50,000
Debt Expenses	5,794,860	1,816,366	649,318
TOTAL OPERATING EXPENSE	\$ 24,856,283	\$ 27,192,597	\$ 26,782,250
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 3,438,070	\$ 545,900
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 3,438,070	\$ 545,900
TOTAL EXPENSE	\$ 27,327,871	\$ 30,630,667	\$ 27,328,150
RESERVES			
Continuing Appropriation - CIP	\$ 3,745,212	\$ 307,142	\$ 0
TOTAL RESERVES	\$ 3,745,212	\$ 307,142	\$ —
BALANCE	\$ 603,299	\$ 603,646	\$ 3,460
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,676,383	\$ 31,541,455	\$ 27,331,610

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,850,172	\$ 321,633	\$ 325,270
TOTAL BALANCE AND RESERVES	\$ 1,850,172	\$ 321,633	\$ 325,270
REVENUE			
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329
Other Revenue	51,926	—	—
Revenue from Other Agencies	6,325	—	—
Revenue from Use of Money and Property	59,571	48,261	48,261
TOTAL REVENUE	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,564,338	\$ 8,989,406	\$ 9,225,860
OPERATING EXPENSE			
Personnel Expenses	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667
Fringe Benefits	2,071,618	2,192,623	2,562,193
Supplies	610,815	384,392	320,795
Contracts	1,781,846	1,750,736	1,493,421
Information Technology	97,789	151,506	453,498
Energy and Utilities	289,532	320,747	306,373
Other Expenses	585	1,400	1,400
Capital Expenditures	93,721	38,752	—
Debt Expenses	346,291	833,769	829,270
TOTAL OPERATING EXPENSE	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617
TOTAL EXPENSE	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617
BALANCE	\$ 321,633	\$ 259,301	\$ 114,244
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,564,338	\$ 8,989,406	\$ 9,225,860

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Development Services



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Development Services



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders

The Department's vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services

Did you know?

- Twelve years of permit data is now available online through the Department's Internet portal, OpenDSD.
- Small businesses can easily access personalized permit and site information 24 hours a day on OpenCounter.
- The City reported a 54% increase of Solar Photovoltaic permits with 2,235 issued in 2016.

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology

Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of completed Land Development Code updates ¹	1	N/A	N/A	N/A	N/A
2. Percentage of cases opened upon day of receipt	100%	100%	100%	100%	100%
3. Percentage of customer wait times meeting established department standards ²	N/A	N/A	N/A	N/A	80%
4. Percentage of inspections completed on time	86%	86%	90%	90%	90%
5. Percentage of inspections performed within next day	93%	93%	90%	92%	90%
6. Percentage of projects completed with less than 3 eligible review cycles	87%	87%	80%	86%	80%
7. Percentage of projects meeting established department deadlines	85%	88%	80%	93%	80%

1. This key performance indicator was transferred to the Planning Department effective July 1, 2016.

2. Some baseline data remains under development.

Development Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	525.15	548.45	545.65	(2.80)
Personnel Expenditures	\$ 48,241,566	\$ 51,757,535	\$ 56,417,056	\$ 4,659,521
Non-Personnel Expenditures	13,204,784	14,241,335	22,798,317	8,556,982
Total Department Expenditures	\$ 61,446,350	\$ 65,998,870	\$ 79,215,373	\$ 13,216,503
Total Department Revenue	\$ 57,591,845	\$ 56,822,420	\$ 62,258,496	\$ 5,436,076

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Code Enforcement	\$ 6,239,068	\$ 7,486,410	\$ 7,681,399	\$ 194,989
Total	\$ 6,239,068	\$ 7,486,410	\$ 7,681,399	\$ 194,989

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Code Enforcement	70.00	70.00	67.00	(3.00)
Total	70.00	70.00	67.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 530,619	\$ -
Nuisance Abatement Fund Support Addition of non-personnel expenditures for a transfer to the Nuisance Abatement Fund.	0.00	250,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	12,805	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,328)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,099)	-
Reduction of Overtime Reduction of overtime personnel expenditures in the Code Enforcement Division.	0.00	(19,834)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Administrative Aide 1 Reduction of 1.00 Administrative Aide 1 in the Code Enforcement Division.	(1.00)	(68,760)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(93,290)	(120,000)
Reduction of Non-Personnel Expenditures Adjustment reflects the reallocation of expenditures to the non-discretionary budget related to the Accela project tracking system debt service payment.	0.00	(200,000)	-
Reduction of Code Compliance Officers Reduction of 2.00 Code Compliance Officers in the Code Enforcement Division.	(2.00)	(203,124)	-
Total	(3.00)	\$ 194,989	\$ (120,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,432,820	\$ 3,851,413	\$ 3,915,903	\$ 64,490
Fringe Benefits	2,215,350	2,483,385	2,713,178	229,793
PERSONNEL SUBTOTAL	5,648,170	6,334,798	6,629,081	294,283
NON-PERSONNEL				
Supplies	\$ 52,332	\$ 54,999	\$ 51,462	\$ (3,537)
Contracts	268,255	443,166	234,455	(208,711)
Information Technology	135,862	173,131	185,936	12,805
Energy and Utilities	33,413	30,615	30,682	67
Other	101,036	99,700	99,700	-
Transfers Out	-	150,000	250,000	100,000
Debt	-	200,001	200,083	82
NON-PERSONNEL SUBTOTAL	590,898	1,151,612	1,052,318	(99,294)
Total	\$ 6,239,068	\$ 7,486,410	\$ 7,681,399	\$ 194,989

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 528,672	\$ 531,769	\$ 411,769	\$ (120,000)
Fines Forfeitures and Penalties	134,500	86,500	86,500	-
Licenses and Permits	102,054	96,000	96,000	-
Other Revenue	1,989	2,000	2,000	-
Total	\$ 767,215	\$ 716,269	\$ 596,269	\$ (120,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	2.00	2.00	1.00	36,962 - 44,533	43,865

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 -	54,059	43,593
20000119	Associate Management Analyst	1.00	0.00	0.00	54,059 -	65,333	-
20000306	Code Compliance Officer	5.00	4.00	0.00	37,232 -	44,803	-
20000214	Combination Inspector 2	18.00	18.00	18.00	55,141 -	66,581	1,112,653
20001168	Deputy Director	1.00	1.00	1.00	46,966 -	172,744	120,000
20000503	Horticulturist	0.00	0.00	1.00	53,061 -	64,147	53,061
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 -	41,787	33,938
20001222	Program Manager	2.00	2.00	2.00	46,966 -	172,744	210,000
20000783	Public Information Clerk	3.00	3.00	4.00	31,491 -	37,918	151,103
20000927	Senior Clerk/Typist	1.00	2.00	2.00	36,067 -	43,514	85,722
20000873	Senior Combination Inspector	3.00	3.00	3.00	63,315 -	76,461	226,549
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 -	71,760	71,760
20000919	Senior Planner	1.00	1.00	1.00	65,354 -	79,019	77,834
20000928	Senior Zoning Investigator	5.00	5.00	5.00	55,182 -	66,851	333,252
20000756	Word Processing Operator	5.00	5.00	4.00	31,491 -	37,918	144,107
20001069	Zoning Investigator 2	21.00	21.00	22.00	50,232 -	60,757	1,220,434
	Bilingual - Regular						21,840
	Budgeted Vacancy Savings						(141,773)
	ICBO Certification						3,343
	Overtime Budgeted						93,586
	Termination Pay Annual Leave						11,036
FTE, Salaries, and Wages Subtotal		70.00	70.00	67.00			\$ 3,915,903
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 24,013	\$	23,925	\$ 20,384	\$	(3,541)
	Flexible Benefits	487,668		670,474	753,539		83,065
	Long-Term Disability	11,130		11,906	-		(11,906)
	Medicare	46,463		49,893	52,930		3,037
	Other Post-Employment Benefits	366,361		390,390	384,320		(6,070)
	Retiree Medical Trust	2,794		3,974	4,544		570
	Retirement 401 Plan	4,336		4,730	4,350		(380)
	Retirement ADC	962,313		959,576	1,144,787		185,211
	Retirement DROP	14,966		15,578	12,491		(3,087)
	Risk Management Administration	62,105		67,452	64,768		(2,684)
	Supplemental Pension Savings Plan	186,319		223,687	226,160		2,473
	Unemployment Insurance	6,334		6,816	6,782		(34)
	Workers' Compensation	40,547		54,984	38,123		(16,861)
Fringe Benefits Subtotal		\$ 2,215,350	\$	2,483,385	\$ 2,713,178	\$	229,793
Total Personnel Expenditures					\$ 6,629,081		

Development Services

Development Services Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration & Support Services	\$ 20,077,889	\$ 14,659,428	\$ 22,044,823	\$ 7,385,395
Building & Safety	21,498,422	16,993,121	19,562,129	2,569,008
Engineering	-	10,719,221	11,755,160	1,035,939
Land Development Review	7,205,644	7,835,104	8,113,039	277,935
Project Submittal & Management	5,754,858	7,495,407	8,989,627	1,494,220
Total	\$ 54,536,813	\$ 57,702,281	\$ 70,464,778	\$ 12,762,497

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration & Support Services	61.20	47.00	44.00	(3.00)
Building & Safety	203.40	173.40	173.60	0.20
Engineering	0.00	87.35	89.70	2.35
Land Development Review	94.20	77.35	74.35	(3.00)
Project Submittal & Management	90.35	87.35	91.00	3.65
Total	449.15	472.45	472.65	0.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,504,196	\$ -
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	4,104,740	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	1,597,199	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	1,389,892	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,156,267	-
One-Time Adjustments and Annualizations Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	600,000	(148,743)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	119,683	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Development Project Manager Addition of 0.50 Development Project Manager to support reviews and inspections in the Project Submittal & Management section.	0.50	37,405	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	6,210	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(7,180)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.30)	(145,915)	-
Operating Reserves Reduction of non-personnel expenditures associated with the contribution to the Development Services Fund operating reserve policy target level.	0.00	(600,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,704,819
Total	0.20	\$ 12,762,497	\$ 5,556,076

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 26,772,189	\$ 27,929,136	\$ 29,336,835	\$ 1,407,699
Fringe Benefits	15,248,163	16,894,389	19,875,196	2,980,807
PERSONNEL SUBTOTAL	42,020,352	44,823,525	49,212,031	4,388,506
NON-PERSONNEL				
Supplies	\$ 434,894	\$ 396,344	\$ 1,401,852	\$ 1,005,508
Contracts	9,241,829	9,180,108	9,932,933	752,825
Information Technology	1,700,959	2,152,493	2,272,176	119,683
Energy and Utilities	599,178	672,894	635,216	(37,678)
Other	538,481	476,917	483,127	6,210
Transfers Out	-	-	4,542,500	4,542,500
Capital Expenditures	1,120	-	-	-
Debt	-	-	1,984,943	1,984,943
NON-PERSONNEL SUBTOTAL	12,516,461	12,878,756	21,252,747	8,373,991
Total	\$ 54,536,813	\$ 57,702,281	\$ 70,464,778	\$ 12,762,497

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173	\$ -
Licenses and Permits	42,980,786	44,211,466	48,352,485	4,141,019
Other Revenue	1,295,000	1,216,023	1,216,023	-
Rev from Money and Prop	250,522	110,072	110,072	-
Transfers In	-	-	1,415,057	1,415,057
Total	\$ 56,137,983	\$ 55,319,734	\$ 60,875,810	\$ 5,556,076

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	110,224
90000011	Account Clerk - Hourly	0.35	0.00	0.00	31,491 - 37,918	-
20000012	Administrative Aide 1	1.00	1.00	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	4.00	4.00	3.00	42,578 - 51,334	141,542
20000249	Apprentice 1-Electrician (4 Yr)	1.00	1.00	1.00	32,427 - 43,243	32,427
20001202	Assistant Deputy Director	6.00	6.00	6.00	23,005 - 137,904	659,998
20001075	Assistant Development Services Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000074	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000071	Assistant Engineer-Civil	3.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	22.00	24.00	24.00	57,866 - 69,722	1,564,987
20000077	Assistant Engineer-Electrical	2.00	5.00	2.00	57,866 - 69,722	119,057
20000116	Assistant Engineer-Traffic	8.00	10.00	9.00	57,866 - 69,722	568,513
20000143	Associate Engineer-Civil	11.00	15.00	16.00	66,622 - 80,454	1,204,468
20000148	Associate Engineer-Civil	1.00	4.00	4.00	66,622 - 80,454	300,969
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	3.00	3.00	5.00	66,622 - 80,454	376,530
90000150	Associate Engineer-Electrical - Hourly	0.35	0.00	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	7.00	7.00	7.00	66,622 - 80,454	523,054
20000167	Associate Engineer-Traffic	6.00	7.00	7.00	66,622 - 80,454	548,331
20000119	Associate Management Analyst	4.00	4.00	5.00	54,059 - 65,333	312,124
20000162	Associate Planner	29.00	36.00	36.00	56,722 - 68,536	2,165,116
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	72,440
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	74,698
20000539	Clerical Assistant 2	11.00	7.00	6.00	29,931 - 36,067	203,589
90000539	Clerical Assistant 2 - Hourly	0.35	0.35	0.00	29,931 - 36,067	-
20000214	Combination Inspector 2	31.00	33.00	32.00	55,141 - 66,581	1,984,962
90000214	Combination Inspector 2 - Hourly	0.70	1.75	0.35	55,141 - 66,581	19,299
20001168	Deputy Director	5.00	5.00	5.00	46,966 - 172,744	634,000
20000103	Development Project Manager 1	11.00	10.00	10.00	57,866 - 69,722	667,987
20000104	Development Project Manager 2	18.50	19.50	20.00	66,622 - 80,454	1,562,191
20000105	Development Project Manager 3	9.00	11.00	11.00	76,794 - 92,851	997,875
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
20000082	Electrical Inspector 2	9.00	9.00	10.00	55,141 - 66,581	657,140
90000082	Electrical Inspector 2 - Hourly	0.35	0.00	0.35	55,141 - 66,581	19,299
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	2.00	2.00	3.00	54,059 - 65,333	173,451
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	66,768
20000555	Junior Engineer-Electrical	2.00	0.00	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	0.00	0.00	38,688 - 46,571	-

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001018	Land Surveying Assistant	7.00	7.00	5.00	57,866 - 69,722	331,652
20001019	Land Surveying Associate	2.00	2.00	5.00	66,622 - 80,454	392,325
20000346	Legislative Recorder 1	2.00	3.00	3.00	41,558 - 50,232	149,943
90001073	Management Intern - Hourly	0.50	0.50	2.50	24,274 - 29,203	60,684
20000093	Mechanical Inspector 2	10.00	10.00	10.00	55,141 - 66,581	639,674
90000093	Mechanical Inspector 2 - Hourly	0.35	1.05	0.35	55,141 - 66,581	19,299
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	3.00	3.00	34,611 - 41,787	116,931
20000692	Plan Review Specialist 3	36.75	40.00	39.00	50,294 - 60,694	2,055,991
20000693	Plan Review Specialist 4	5.00	4.00	6.00	55,162 - 66,456	377,610
20001222	Program Manager	6.00	7.00	7.00	46,966 - 172,744	758,205
20000783	Public Information Clerk	34.00	40.00	40.00	31,491 - 37,918	1,432,554
90000783	Public Information Clerk - Hourly	0.70	0.70	0.00	31,491 - 37,918	-
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	463,616
20000927	Senior Clerk/Typist	7.00	6.00	5.00	36,067 - 43,514	201,878
20000873	Senior Combination Inspector	6.00	6.00	6.00	63,315 - 76,461	441,680
20000400	Senior Drafting Aide	4.00	4.00	1.00	44,429 - 53,706	44,429
90000400	Senior Drafting Aide - Hourly	0.35	0.35	0.35	44,429 - 53,706	15,550
20000904	Senior Electrical Engineer	1.00	2.00	1.00	76,794 - 92,851	87,633
20000083	Senior Electrical Inspector	2.00	2.00	2.00	63,315 - 76,461	152,922
20000453	Senior Engineer-Fire Protection	2.00	1.00	2.00	76,794 - 92,851	169,645
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	44,429
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	88,296
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	76,794 - 92,851	182,916
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	63,315 - 76,461	150,628
20000918	Senior Planner	15.00	12.00	13.00	65,354 - 79,019	1,002,566
90000918	Senior Planner - Hourly	0.35	0.35	0.35	65,354 - 79,019	22,874
20000099	Senior Structural Inspector	3.00	3.00	3.00	63,315 - 76,461	224,337
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	180,613
20000166	Structural Engineering Associate	18.00	21.00	22.00	66,622 - 80,454	1,652,354
90000166	Structural Engineering Associate - Hourly	1.05	1.40	0.70	66,622 - 80,454	46,636
20000923	Structural Engineering Senior	7.00	8.00	8.00	76,794 - 92,851	725,358
20000098	Structural Inspector 2	12.00	13.00	13.00	55,141 - 66,581	820,366
90000098	Structural Inspector 2 - Hourly	0.00	0.00	0.35	55,141 - 66,581	19,299
90000964	Student Engineer - Hourly	1.00	1.50	2.00	26,707 - 32,011	53,416
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	8.00	7.00	8.00	60,653 - 73,112	542,473
20000756	Word Processing Operator	13.50	12.00	13.00	31,491 - 37,918	453,968
	Bilingual - Regular					68,432
	Budgeted Vacancy Savings					(3,534,927)

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
	Engineering Geologist Pay					25,208
	ICBO Certification					30,266
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,262,099
	Reg Pay For Engineers					676,981
	Sick Leave - Hourly					5,288
	Structural Registration					4,023
	Termination Pay Annual Leave					134,782
FTE, Salaries, and Wages Subtotal		449.15	472.45	472.65		\$ 29,336,835
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 162,992	\$ 163,383	\$ 153,518	\$ (9,865)	
	Flexible Benefits	3,002,744	3,877,113	4,770,438	893,325	
	Insurance	(125)	-	-	-	
	Long-Term Disability	78,859	82,093	-	(82,093)	
	Medicare	374,853	364,174	388,259	24,085	
	Other Post-Employment Benefits	2,203,607	2,241,863	2,414,070	172,207	
	Retiree Medical Trust	22,069	23,945	28,069	4,124	
	Retirement 401 Plan	15,540	16,873	17,349	476	
	Retirement ADC	6,993,945	7,418,002	9,389,242	1,971,240	
	Retirement DROP	96,091	99,890	121,017	21,127	
	Risk Management Administration	375,172	387,358	406,834	19,476	
	Supplemental Pension Savings Plan	1,675,429	1,719,821	1,853,070	133,249	
	Unemployment Insurance	44,909	46,947	48,568	1,621	
	Workers' Compensation	202,076	452,927	284,762	(168,165)	
Fringe Benefits Subtotal		\$ 15,248,163	\$ 16,894,389	\$ 19,875,196	\$ 2,980,807	
Total Personnel Expenditures					\$ 49,212,031	

Local Enforcement Agency Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Solid Waste Local Enforcement Agency	\$ 670,469	\$ 810,179	\$ 1,069,196	\$ 259,017
Total	\$ 670,469	\$ 810,179	\$ 1,069,196	\$ 259,017

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	\$ 212,563	\$ -
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	531	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(307)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,784)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(22,961)	-
Total	0.00	\$ 259,017	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 341,166	\$ 337,167	\$ 337,500	\$ 333
Fringe Benefits	231,877	262,045	238,444	(23,601)
PERSONNEL SUBTOTAL	573,044	599,212	575,944	(23,268)
NON-PERSONNEL				
Supplies	\$ 3,219	\$ 6,000	\$ 6,000	\$ -
Contracts	85,302	167,448	240,223	72,775
Information Technology	4,423	27,653	24,869	(2,784)
Energy and Utilities	2,865	3,292	3,023	(269)
Other	1,616	6,574	6,574	-
Transfers Out	-	-	212,563	212,563
NON-PERSONNEL SUBTOTAL	97,425	210,967	493,252	282,285
Total	\$ 670,469	\$ 810,179	\$ 1,069,196	\$ 259,017

Development Services

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 175,107	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	505,032	501,830	501,830	-
Other Revenue	171	-	-	-
Rev from Money and Prop	6,336	10,724	10,724	-
Total	\$ 686,646	\$ 786,417	\$ 786,417	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	50,524
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	145,911
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	60,674
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Budgeted Vacancy Savings					(60,674)
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 337,500

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 3,843	\$ 4,620	\$ 1,470	\$ (3,150)
Flexible Benefits	39,412	51,748	59,998	8,250
Long-Term Disability	1,102	1,072	-	(1,072)
Medicare	5,193	4,900	4,894	(6)
Other	2	-	-	-
Other Post-Employment Benefits	30,484	29,575	30,025	450
Retiree Medical Trust	120	125	126	1
Retirement ADC	120,450	137,372	109,114	(28,258)
Retirement DROP	1,754	1,100	4,302	3,202
Risk Management Administration	5,317	5,110	5,060	(50)
Supplemental Pension Savings Plan	20,339	19,742	19,801	59
Unemployment Insurance	645	614	605	(9)
Workers' Compensation	3,216	6,067	3,049	(3,018)
Fringe Benefits Subtotal	\$ 231,877	\$ 262,045	\$ 238,444	\$ (23,601)

Total Personnel Expenditures			\$ 575,944	
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Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,872,101	\$ 8,792,547	\$ 7,442,100
Operating Reserve	2,442,653	3,247,429	3,247,429
Pension Stability Reserve	—	875,949	875,949
TOTAL BALANCE AND RESERVES	\$ 11,314,754	\$ 12,915,925	\$ 11,565,478
REVENUE			
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173
Licenses and Permits	42,980,786	44,211,466	48,352,485
Other Revenue	1,295,000	1,216,023	1,216,023
Revenue from Use of Money and Property	250,522	110,072	110,072
Transfers In	—	—	1,415,057
TOTAL REVENUE	\$ 56,137,983	\$ 55,319,734	\$ 60,875,810
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 67,452,738	\$ 68,235,659	\$ 72,441,288
OPERATING EXPENSE			
Personnel Expenses	\$ 26,772,189	\$ 27,929,136	\$ 29,336,835
Fringe Benefits	15,248,163	16,894,389	19,875,196
Supplies	434,894	396,344	1,401,852
Contracts	9,241,829	9,180,108	9,932,933
Information Technology	1,700,959	2,152,493	2,272,176
Energy and Utilities	599,178	672,894	635,216
Other Expenses	538,481	476,917	483,127
Transfers Out	—	—	4,542,500
Capital Expenditures	1,120	—	—
Debt Expenses	—	—	1,984,943
TOTAL OPERATING EXPENSE	\$ 54,536,813	\$ 57,702,281	\$ 70,464,778
TOTAL EXPENSE	\$ 54,536,813	\$ 57,702,281	\$ 70,464,778
RESERVES			
Operating Reserve	\$ 3,247,429	\$ 3,247,429	\$ 1,976,510
Pension Stability Reserve	875,949	875,949	—
TOTAL RESERVES	\$ 4,123,378	\$ 4,123,378	\$ 1,976,510¹
BALANCE	\$ 8,792,547	\$ 6,410,000	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,452,738	\$ 68,235,659	\$ 72,441,288

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹ The Fiscal Year 2018 Proposed Budget for the Development Services Fund includes the use of operating reserves as a result of unanticipated operating expenses. Per the Reserve Policy (Council Policy 100-20), the Fund's reserve will be replenished at the earliest opportunity.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 864,918	\$ 881,094	\$ 915,011
TOTAL BALANCE AND RESERVES	\$ 864,918	\$ 881,094	\$ 915,011
REVENUE			
Charges for Services	\$ 175,107	\$ 273,863	\$ 273,863
Licenses and Permits	505,032	501,830	501,830
Other Revenue	171	—	—
Revenue from Use of Money and Property	6,336	10,724	10,724
TOTAL REVENUE	\$ 686,646	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,551,564	\$ 1,667,511	\$ 1,701,428
OPERATING EXPENSE			
Personnel Expenses	\$ 341,166	\$ 337,167	\$ 337,500
Fringe Benefits	231,877	262,045	238,444
Supplies	3,219	6,000	6,000
Contracts	85,302	167,448	240,223
Information Technology	4,423	27,653	24,869
Energy and Utilities	2,865	3,292	3,023
Other Expenses	1,616	6,574	6,574
Transfers Out	—	—	212,563
TOTAL OPERATING EXPENSE	\$ 670,469	\$ 810,179	\$ 1,069,196
TOTAL EXPENSE	\$ 670,469	\$ 810,179	\$ 1,069,196
BALANCE	\$ 881,095	\$ 857,332	\$ 632,232
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,551,564	\$ 1,667,511	\$ 1,701,428

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Economic Development



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Department Description

The Economic Development Department is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Sustainability, and Promise Zone. The Department implements several economic and community development programs in order to create and sustain a resilient and economically prosperous City. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities, and creating opportunities for residents of disadvantaged communities.

The Department's mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

The Department's vision is:

A catalyst for economic prosperity and community investment

Did you know?

- The City launched a non-profit academy to strengthen the organizational capacity of non-profits to diversify and broaden the reach of services to our residents. Over 150 organizations attended the introductory two day academy, with two additional academies scheduled before the completion of Fiscal Year 2018.
- Approximately 36% of registered Business Tax Accounts are home-based (i.e., working from residence).
- In Calendar Year 2016, the Storefront Improvement Program awarded 34 participants with a total of \$281,240 in funds.
- The regional job growth related to the five sectors in the City's Climate Action Plan grew 10.2% between 2010 and 2015, faster than the overall job market growth rate of 9.5%.

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Reduce the City's overall carbon footprint and prepare San Diego to be a climate-smart city
- Maintain and build on San Diego's competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% "good" or "excellent" customer service scores from internal and external customers
- Increase overall awareness of EDD programs, incentives, and services with the public
- Highlight successes and impacts of EDD programs and initiatives

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Amount of CO2 emissions reduced community-wide and from City operations ¹	N/A	17%	N/A	15%	15%
2. Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG))	402,158	416,940	417,809	418,539	500,000
3. Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ²	2,685	N/A	N/A	50%	50%
4. Percentage growth in number of companies working with the Department that result in international trade or investment ³	N/A	N/A	N/A	50%	50%
5. Percentage growth in the number of districts formed ⁴	0%	100%	5%	5%	5%
6. Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁵	1,383	1,383	11%	5%	5%
7. Total amount of federal funds expended for affordable housing	\$4.5M	\$14.0M	\$6.0M	\$14.0M	\$19.0M
8. Total amount of federal funds expended for economic development programs	\$397,800	\$468,388	\$545,000	\$1.4M	\$4.5M

Economic Development

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
9. Total amount of funds expended for infrastructure projects and community service	\$10.1M	\$11.3M	\$4.3M	\$12.4M	\$15.7M

1. CO2 emissions will be calculated for calendar years and available for review at the end of the following calendar year.
2. One or more projects anticipated to begin construction in Fiscal Year 2017 have been pushed to Fiscal Year 2018 resulting in a reduction in the growth of jobs created or preserved with employer/s working with the Department. In prior years, this key performance indicator previously tracked growth by counting the number of jobs before transitioning to using percentages in Fiscal Year 2017.
3. The Fiscal Year 2016 actual is a combination of Value at -6.45% and Companies at -5.57%. Data reported for Value is for growth from 2014 to 2015. Data reported for Companies is growth from 2012 to 2014.
4. Districts formed includes the Tourism Marketing District, the Downtown Property Business Improvement District, Maintenance Assessment Districts, Business Improvement Districts, and Community Parking Districts.
5. Please note that the number of small businesses, instead of a percentage, was reported prior to Fiscal Year 2017. Assistance to, and contacts with, small businesses include the following: business walks, calls, referrals, email, workshops, appointments, and walk-ins.



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Economic Development

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	51.35	56.00	63.85	7.85
Personnel Expenditures	\$ 5,058,810	\$ 6,077,365	\$ 7,093,043	\$ 1,015,678
Non-Personnel Expenditures	7,125,256	8,930,166	8,517,033	(413,133)
Total Department Expenditures	\$ 12,184,065	\$ 15,007,531	\$ 15,610,076	\$ 602,545
Total Department Revenue	\$ 5,597,495	\$ 8,141,001	\$ 8,887,324	\$ 746,323

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
BID & Commercial MAD	\$ 553	\$ -	\$ -	\$ -
Business Expansion, Attraction & Retention	-	4,456,332	4,345,571	(110,761)
Community Development	1,866,061	1,607,603	2,396,114	788,511
Economic Development	6,529,405	8,943,596	5,576,640	(3,366,956)
Economic Growth Services	1,457,541	-	-	-
Small Business & Neighborhoods	2,330,505	-	-	-
Total	\$ 12,184,065	\$ 15,007,531	\$ 12,318,325	\$ (2,689,206)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
BID & Commercial MAD	0.50	0.00	0.00	0.00
Business Expansion, Attraction & Retention	0.00	19.00	19.00	0.00
Community Development	21.85	15.00	20.00	5.00
Economic Development	5.00	22.00	24.85	2.85
Economic Growth Services	12.00	0.00	0.00	0.00
Small Business & Neighborhoods	12.00	0.00	0.00	0.00
Total	51.35	56.00	63.85	7.85

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reinvestment Initiative	6.00	\$ 583,146	\$ 583,146
Addition of 1.00 Program Manager, 1.00 Community Development Specialist 4, 1.00 Senior Management Analyst, and 3.00 Community Development Specialist 3s and associated revenue to support the Community Development Block Grant (CDBG) Reinvestment Initiative.			
Salary and Benefit Adjustments	0.00	257,299	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Successor Agency Support	1.00	137,669	137,669
Addition of 1.00 Program Manager to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).			

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	109,809	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.85	35,861	87,660
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,322	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,703	-
Reduction of Supplies and Services Reduction of non-personnel expenditures for supplies and services.	0.00	(61,264)	-
Reduction of Economic Development Program Support Reduction of non-personnel expenditures associated with programs such as the San Diego Economic Development Corporation, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program.	0.00	(179,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in the Small Business Enhancement Program due to the anticipated savings from the expiration of the Open Counter Software contract.	0.00	(35,000)	-
Reduction of Economic Development Services Reduction of non-personnel expenditures for economic development services provided by Civic San Diego.	0.00	(250,000)	-
Successor Agency Transfer of Successor Agency activities budget and associated revenue from the Economic Development Department to the Successor Agency Admin & Project - CivicSD Fund.	0.00	(3,291,751)	(3,291,751)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(62,152)
Total	7.85	\$ (2,689,206)	\$ (2,545,428)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,066,803	\$ 3,754,595	\$ 4,282,917	\$ 528,322

Economic Development

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits	1,992,007	2,322,770	2,810,126	487,356
PERSONNEL SUBTOTAL	5,058,810	6,077,365	7,093,043	1,015,678
NON-PERSONNEL				
Supplies	\$ 40,977	\$ 29,184	\$ 10,042	\$ (19,142)
Contracts	6,419,180	7,780,098	4,288,694	(3,491,404)
Information Technology	163,300	189,956	299,765	109,809
Energy and Utilities	3,493	2,286	2,139	(147)
Other	183,307	359,642	309,642	(50,000)
Transfers Out	314,999	369,000	315,000	(54,000)
Capital Expenditures	-	200,000	-	(200,000)
NON-PERSONNEL SUBTOTAL	7,125,256	8,930,166	5,225,282	(3,704,884)
Total	\$ 12,184,065	\$ 15,007,531	\$ 12,318,325	\$ (2,689,206)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 2,785,187	\$ 4,601,507	\$ 5,378,906	\$ 777,399
Other Revenue	2,796	-	-	-
Rev from Other Agencies	2,809,512	3,539,494	216,667	(3,322,827)
Total	\$ 5,597,495	\$ 8,141,001	\$ 5,595,573	\$ (2,545,428)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	1.00	\$31,491 - \$37,918	\$ 37,349
20000012	Administrative Aide 1	3.00	3.00	2.00	36,962 - 44,533	77,589
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	132,775
90000024	Administrative Aide 2 - Hourly	0.00	0.00	0.35	42,578 - 51,334	17,967
20001202	Assistant Deputy Director	1.00	0.00	0.00	23,005 - 137,904	-
20000116	Assistant Engineer-Traffic	1.00	1.00	1.00	57,866 - 69,722	60,549
20000119	Associate Management Analyst	1.00	3.00	3.00	54,059 - 65,333	159,452
90000544	Clerical Assistant 2 - Hourly	0.35	0.00	0.00	29,931 - 36,067	-
20000295	Community Development Coordinator	5.00	5.00	6.00	76,731 - 92,893	553,034
20000300	Community Development Specialist 2	11.00	10.00	10.00	54,059 - 65,333	621,185
20000301	Community Development Specialist 3	1.00	1.00	4.00	62,254 - 75,275	259,402
20000303	Community Development Specialist 4	8.00	10.00	11.00	66,768 - 80,891	852,050
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	120,000
20000104	Development Project Manager 2	1.00	1.00	0.00	66,622 - 80,454	-
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	50,152
90001073	Management Intern - Hourly	4.00	4.00	4.50	24,274 - 29,203	131,414
20000172	Payroll Specialist 1	0.00	0.00	1.00	33,093 - 39,832	34,838

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	0.00	1.00	0.00	34,611 - 41,787	-
20001222	Program Manager	5.00	5.00	7.00	46,966 - 172,744	760,000
20000015	Senior Management Analyst	2.00	2.00	3.00	59,363 - 71,760	202,883
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	65,354
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(254,634)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					3,193
	Termination Pay Annual Leave					8,089
FTE, Salaries, and Wages Subtotal		51.35	56.00	63.85		\$ 4,282,917
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 39,161	\$ 38,187	\$ 34,891	\$ (3,296)	
	Flexible Benefits	389,685		564,428	701,605	137,177
	Long-Term Disability	10,132		11,869	-	(11,869)
	Medicare	43,089		51,930	59,223	7,293
	Other Post-Employment Benefits	251,186		295,742	324,270	28,528
	Retiree Medical Trust	2,088		3,644	4,745	1,101
	Retirement 401 Plan	4,079		4,199	5,133	934
	Retirement ADC	1,019,790		1,017,083	1,295,764	278,681
	Retirement DROP	9,809		11,909	17,044	5,135
	Risk Management Administration	42,610		51,100	54,648	3,548
	Supplemental Pension Savings Plan	152,503		215,633	258,153	42,520
	Unemployment Insurance	5,766		6,789	7,601	812
	Workers' Compensation	22,107		50,257	47,049	(3,208)
Fringe Benefits Subtotal		\$ 1,992,007	\$ 2,322,770	\$ 2,810,126	\$ 487,356	
Total Personnel Expenditures					\$ 7,093,043	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Economic Development	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751
Total	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751

Economic Development

Significant Budget Adjustments

	FTE	Expenditures		Revenue
Successor Agency	0.00	\$	3,291,751	\$ 3,291,751
Transfer of Successor Agency activities budget and associated revenue from the Economic Development Department to the Successor Agency Admin & Project - CivicSD Fund.				
Total	0.00	\$	3,291,751	\$ 3,291,751

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751
NON-PERSONNEL SUBTOTAL	-	-	3,291,751	3,291,751
Total	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Rev from Other Agencies	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751
Total	\$ -	\$ -	\$ 3,291,751	\$ 3,291,751

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ —	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ —	\$ —	\$ —
REVENUE			
Revenue from Other Agencies	\$ —	\$ —	\$ 3,291,751
TOTAL REVENUE	\$ —	\$ —	\$ 3,291,751
TOTAL BALANCE, RESERVES, AND REVENUE	\$ —	\$ —	\$ 3,291,751
OPERATING EXPENSE			
Contracts	\$ —	\$ —	\$ 3,291,751
TOTAL OPERATING EXPENSE	\$ —	\$ —	\$ 3,291,751
TOTAL EXPENSE	\$ —	\$ —	\$ 3,291,751
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ —	\$ —	\$ 3,291,751

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management; oversees the City's energy use and programs; and explores innovative options to increase energy independence, renewable energy, and sustainability.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Energy & Sustainability Division implements the City's energy conservation and renewable energy programs, sustainability initiatives, and manages the City's energy budget.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; enforces solid waste and recycling codes; and conducts illegal dump abatements and community cleanups.

The Department's mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The Department's vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: Protect and enhance environmental quality

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: Promote fiscal integrity and stability

- Ensure the stability of the Department's financial system within a zero waste environment
- Reduce energy costs and increase renewable energy generation

Goal 3: Ensure excellence in service delivery

- Provide excellent customer service

Goal 4: Maintain a safe and innovative workforce

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035 ¹	8%	N/A	8%	15%	30%
2. Percentage increase of City landfill gas collection ²	51%	51%	N/A	N/A	N/A
3. Percent of programs implemented to achieve the Zero Waste goal of 75% ³	N/A	N/A	8%	8%	19%
4. Tons of household hazardous waste collected citywide ⁴	245	318	245	340	340
5. Percentage reduction in kilowatt-hours (kWh) of City-owned facilities ⁵	3%	3%	5%	7%	9%
6. Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1%	< 0.5%	0.1%	< 0.5%
7. Percentage of clients who indicate that they are satisfied with services provided ⁶	90%	99%	90%	99%	99%

1. Twenty (20) CNG collection vehicles were added to the fleet in Fiscal Year 2017 and twenty (20) more will be added in Fiscal Year 2018.

2. Gas expansion project under design; target for 2020 is to capture 80% landfill emissions.

3. This performance indicator has been revised to include programs the City is currently implementing to achieve a 75% diversion goal by 2020. CalRecycle indicates a Calendar Year 2015 diversion level of 64%.

4. Increased participation in community collection activities, household hazardous waste events, and sharp/needle kiosk sites resulted in increased tons of household hazardous waste being diverted.

5. Street lighting retrofit projects resulted in higher than target kWh reduction. The City of San Diego's 2010 kWh is the baseline; data includes new facilities.

6. Higher than target customer satisfaction for environmental-related services provided to residents.

Environmental Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	406.38	415.31	425.61	10.30
Personnel Expenditures	\$ 37,775,974	\$ 40,286,483	\$ 43,405,592	\$ 3,119,109
Non-Personnel Expenditures	52,141,318	56,682,553	62,644,050	5,961,497
Total Department Expenditures	\$ 89,917,291	\$ 96,969,036	\$ 106,049,642	\$ 9,080,606
Total Department Revenue	\$ 63,760,072	\$ 58,485,286	\$ 59,421,996	\$ 936,710

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	\$ 31,983,693	\$ 33,618,942	\$ 33,981,346	\$ 362,404
Disposal & Environmental Protection	11,047	2,025,276	2,017,257	(8,019)
Energy & Sustainability	1,580,940	-	-	-
Environmental Services	2,454,511	2,162,298	1,664,785	(497,513)
Waste Reduction	-	2,072,052	2,057,414	(14,638)
Total	\$ 36,030,190	\$ 39,878,568	\$ 39,720,803	\$ (157,765)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	105.79	107.87	107.87	0.00
Disposal & Environmental Protection	0.00	17.50	15.95	(1.55)
Energy & Sustainability	16.65	0.00	0.00	0.00
Environmental Services	15.11	13.50	13.16	(0.34)
Waste Reduction	0.00	18.24	18.58	0.34
Total	137.55	157.11	155.56	(1.55)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,120,927	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	863,772	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	418,723	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,790)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Department Restructure	(1.55)	(170,963)	-
Reduction of 1.55 FTE positions to better align the financial structure with the department's operations and personnel structure.			
Tipping fee	0.00	(600,000)	-
Reduction of non-personnel expenditures associated with the continuation of the \$1 per ton tipping fee discount and reinstatement of the \$1 per ton tipping fee discount to City forces for a total of \$2 per ton discount.			
Illegal Dumping Abatement Program	0.00	(807,434)	-
Reduction of non-personnel expenditures associated with temporarily subsidizing the Illegal Dumping Abatement Program in the Refuse Disposal Fund.			
One-Time Reductions and Annualizations	0.00	(980,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	35,000
Adjustment to reflect revised revenue projections.			
Total	(1.55)	\$ (157,765)	\$ 35,000

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 7,658,657	\$ 8,594,552	\$ 8,454,068	\$ (140,484)
Fringe Benefits	5,702,132	6,542,223	7,322,726	780,503
PERSONNEL SUBTOTAL	13,360,789	15,136,775	15,776,794	640,019
NON-PERSONNEL				
Supplies	\$ 247,283	\$ 287,910	\$ 288,375	\$ 465
Contracts	18,653,667	19,931,587	20,717,624	786,037
Information Technology	665,981	510,264	979,198	468,934
Energy and Utilities	1,362,282	2,283,089	1,937,303	(345,786)
Other	32,221	18,926	18,926	-
Transfers Out	1,707,434	1,707,434	-	(1,707,434)
Capital Expenditures	533	2,583	2,583	-
NON-PERSONNEL SUBTOTAL	22,669,401	24,741,793	23,944,009	(797,784)
Total	\$ 36,030,190	\$ 39,878,568	\$ 39,720,803	\$ (157,765)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,050,001	\$ 1,121,946	\$ 1,121,946	\$ -
Fines Forfeitures and Penalties	3,967	12,500	12,500	-
Licenses and Permits	116,049	110,000	110,000	-
Other Local Taxes	142,020	125,000	125,000	-
Other Revenue	143,365	75,000	110,000	35,000
Total	\$ 1,455,402	\$ 1,444,446	\$ 1,479,446	\$ 35,000

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.35	\$31,491 - \$37,918	\$ 49,007
20000012	Administrative Aide 1	0.80	1.40	0.80	36,962 - 44,533	34,231
20000024	Administrative Aide 2	0.23	0.43	0.20	42,578 - 51,334	9,913
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	50,835 - 60,694	240,542
90000860	Area Refuse Collection Supervisor - Hourly	0.35	0.00	0.00	50,835 - 60,694	-
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	72,966
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	333,840
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	47,951
20000119	Associate Management Analyst	3.16	2.36	2.36	54,059 - 65,333	146,365
20000266	Cashier	0.00	1.00	1.00	31,491 - 37,918	31,972
20000306	Code Compliance Officer	0.00	16.00	15.00	37,232 - 44,803	628,264
20000307	Code Compliance Supervisor	0.00	1.00	2.00	42,890 - 51,334	85,780
20000301	Community Development Specialist 3	0.00	1.00	0.00	62,254 - 75,275	-
20000302	Community Development Specialist 3	1.00	1.00	2.00	62,254 - 75,275	137,529
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	9,183
20001168	Deputy Director	1.33	0.91	0.86	46,966 - 172,744	107,205
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	85,731
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	56,005
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	17,880
20000521	Hazardous Materials Inspector 2	3.50	3.50	3.50	55,078 - 66,768	211,944
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	70,323
20000494	Hazardous Materials Program Manager	0.00	0.00	0.45	72,966 - 88,546	39,850
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.14	1.14	1.14	54,059 - 65,333	68,713
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	26,508
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	59,731
20000172	Payroll Specialist 1	0.56	0.56	0.56	33,093 - 39,832	18,242
20000680	Payroll Specialist 2	0.96	1.00	0.96	34,611 - 41,787	39,528
20001222	Program Manager	0.50	0.89	0.89	46,966 - 172,744	92,501
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	182,445
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,212
20000562	Recycling Specialist 2	0.00	0.50	0.50	54,059 - 65,333	32,666
20000565	Recycling Specialist 3	0.00	0.34	0.34	59,363 - 71,760	20,182
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,471

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,358
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	10.00	10.00	10.00	36,920 - 44,158	409,139
20000857	Sanitation Driver 2	74.00	76.00	76.00	45,261 - 53,331	3,976,425
90000857	Sanitation Driver 2 - Hourly	0.69	0.00	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	478,296
20000885	Senior Civil Engineer	1.00	0.20	0.10	76,794 - 92,851	9,288
20000927	Senior Clerk/Typist	0.85	0.00	0.00	36,067 - 43,514	-
20000965	Senior Code Compliance Supervisor	0.00	1.00	1.00	47,174 - 56,618	56,618
20000015	Senior Management Analyst	0.35	0.60	0.45	59,363 - 71,760	31,837
20000947	Supervising Hazardous Materials Inspector	0.50	0.60	0.00	66,685 - 80,870	-
20000970	Supervising Management Analyst	1.43	1.08	1.08	66,768 - 80,891	87,360
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	0.95	0.35	0.00	31,491 - 37,918	-
	Bilingual - Regular					7,063
	Budgeted Vacancy Savings					(332,592)
	Confined Space Pay					2,294
	Overtime Budgeted					492,895
	Reg Pay For Engineers					1,392
	Termination Pay Annual Leave					37,043
FTE, Salaries, and Wages Subtotal		137.55	157.11	155.56		\$ 8,454,068
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	22,520	\$ 26,062	\$ 22,113	\$	(3,949)
Flexible Benefits		1,079,099	1,495,573	1,726,262		230,689
Long-Term Disability		23,612	25,602	-		(25,602)
Medicare		103,941	109,213	109,118		(95)
Other Post-Employment Benefits		820,022	888,153	895,152		6,999
Retiree Medical Trust		3,100	4,039	5,458		1,419
Retirement 401 Plan		6,166	6,312	7,950		1,638
Retirement ADC		2,713,810	2,951,136	3,496,202		545,066
Retirement DROP		29,660	34,297	35,407		1,110
Risk Management Administration		139,281	153,536	150,814		(2,722)
Supplemental Pension Savings Plan		429,784	478,598	474,569		(4,029)
Unemployment Insurance		13,466	14,626	14,219		(407)
Workers' Compensation		317,671	355,076	385,462		30,386
Fringe Benefits Subtotal		\$ 5,702,132	\$ 6,542,223	\$ 7,322,726	\$	780,503
Total Personnel Expenditures					\$	15,776,794

Environmental Services

Automated Refuse Container Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)
Total	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (600,000)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (600,000)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 788,389	\$ 1,010,000	\$ 950,000	\$ (60,000)
Contracts	150,490	90,000	150,000	60,000
Other	1,873	-	-	-
Transfers Out	-	600,000	-	(600,000)
NON-PERSONNEL SUBTOTAL	940,752	1,700,000	1,100,000	(600,000)
Total	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000	\$ -
Rev from Money and Prop	13,611	-	-	-
Total	\$ 1,139,725	\$ 900,000	\$ 900,000	\$ -

Energy Conservation Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Energy & Sustainability	\$ 2,165,744	\$ 3,332,675	\$ 3,880,136	\$ 547,461
Total	\$ 2,165,744	\$ 3,332,675	\$ 3,880,136	\$ 547,461

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Energy & Sustainability	13.25	17.35	17.35	0.00
Total	13.25	17.35	17.35	0.00

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 593,204	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	66,198	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,426	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(414)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(3,309)	17,598
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contractual services for energy conservation contracts and consultants, energy efficiency equipment, legal and engineering services.	0.00	(116,644)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	918,229
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(1,034,117)
Total	0.00	\$ 547,461	\$ (98,290)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 773,031	\$ 1,301,765	\$ 1,267,033	\$ (34,732)
Fringe Benefits	515,979	820,383	917,590	97,207
PERSONNEL SUBTOTAL	1,289,010	2,122,148	2,184,623	62,475
NON-PERSONNEL				
Supplies	\$ 40,276	\$ 10,730	\$ 11,152	\$ 422
Contracts	637,589	746,424	649,651	(96,773)
Information Technology	160,257	403,900	997,104	593,204
Energy and Utilities	17,429	14,173	18,950	4,777
Other	1,883	5,300	5,300	-
Capital Expenditures	19,300	30,000	13,356	(16,644)
NON-PERSONNEL SUBTOTAL	876,734	1,210,527	1,695,513	484,986
Total	\$ 2,165,744	\$ 3,332,675	\$ 3,880,136	\$ 547,461

Environmental Services

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275	\$ 201,710
Other Revenue	-	300,000	-	(300,000)
Rev from Money and Prop	28,158	-	-	-
Total	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275	\$ (98,290)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.20	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	41,795
20000070	Assistant Engineer-Civil	0.00	0.00	1.00	57,866 - 69,722	57,866
20000143	Associate Engineer-Civil	0.00	1.00	2.00	66,622 - 80,454	145,869
20000119	Associate Management Analyst	2.20	2.00	2.00	54,059 - 65,333	127,029
20001168	Deputy Director	0.50	1.00	1.00	46,966 - 172,744	130,000
20000551	Junior Engineer-Civil	0.00	1.00	0.00	50,003 - 60,549	-
90001073	Management Intern - Hourly	1.35	1.35	1.35	24,274 - 29,203	32,769
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	110,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	100,000
20000761	Project Officer 1	2.00	2.00	1.00	66,622 - 80,454	80,454
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	76,794
20000885	Senior Civil Engineer	0.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.15	0.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	0.90	1.00	1.00	59,363 - 71,760	71,760
20000918	Senior Planner	1.00	0.00	0.00	65,354 - 79,019	-
20000970	Supervising Management Analyst	1.55	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	0.40	1.00	1.00	31,491 - 37,918	31,491
	Budgeted Vacancy Savings					(31,491)
	Reg Pay For Engineers					38,064
FTE, Salaries, and Wages Subtotal		13.25	17.35	17.35		\$ 1,267,033

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,394	\$ 12,141	\$ 9,735	\$ (2,406)
Flexible Benefits	90,235	170,468	192,956	22,488
Long-Term Disability	2,387	4,011	-	(4,011)
Medicare	12,804	18,693	18,224	(469)
Other Post-Employment Benefits	58,325	94,636	90,075	(4,561)
Retiree Medical Trust	122	954	1,104	150
Retirement 401 Plan	291	388	-	(388)
Retirement ADC	279,414	393,344	482,119	88,775
Retirement DROP	3,859	5,250	4,460	(790)
Risk Management Administration	10,061	16,352	15,180	(1,172)
Supplemental Pension Savings Plan	42,238	82,119	89,772	7,653
Unemployment Insurance	1,366	2,294	2,201	(93)

Environmental Services

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Workers' Compensation	6,485	19,733	11,764	(7,969)
Fringe Benefits Subtotal	\$ 515,979	\$ 820,383	\$ 917,590	\$ 97,207
Total Personnel Expenditures			\$ 2,184,623	

Recycling Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	\$ 15,054,640	\$ 17,595,875	\$ 18,820,559	\$ 1,224,684
Disposal & Environmental Protection	1,291,896	1,645,236	1,829,374	184,138
Energy & Sustainability	1,161,491	-	-	-
Environmental Services	2,073,900	2,479,782	2,299,804	(179,978)
Waste Reduction	-	2,001,840	2,494,998	493,158
Total	\$ 19,581,926	\$ 23,722,733	\$ 25,444,735	\$ 1,722,002

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	83.05	85.67	85.47	(0.20)
Disposal & Environmental Protection	7.78	5.34	5.05	(0.29)
Energy & Sustainability	5.30	0.00	0.00	0.00
Environmental Services	10.47	8.36	8.03	(0.33)
Waste Reduction	0.00	8.88	13.21	4.33
Total	106.60	108.25	111.76	3.51

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Replacement Fund	0.00	\$ 1,300,000	\$ -
Transfer of non-personnel expenditures from the Recycling Fund to the Fleet Services Vehicle Replacement Fund related to the purchase of greenery and recycling collection vehicles.			
Salary and Benefit Adjustments	0.00	706,555	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	535,137	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	390,603	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Zero Waste Plan Addition of 2.00 Recycling Specialist 2s and non-personnel expenditures to support education and outreach for the Zero Waste Plan.	2.00	368,351	-
Recycling Ordinance Enforcement Addition of 2.00 Code Compliance Officers and non-personnel expenditures to support the Climate Action Plan.	2.00	251,647	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	823	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(3,994)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.20)	(30,277)	-
Department Restructure Reduction of 0.29 FTE positions to better align the financial structure with the department's operations and personnel structure.	(0.29)	(31,843)	-
Operating Reserves Reduction of non-personnel expenditures associated with the Recycling Fund operating reserve policy target level which was met in Fiscal Year 2017.	0.00	(480,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,285,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,020,000
Total	3.51	\$ 1,722,002	\$ 1,020,000

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,027,112	\$ 5,632,183	\$ 5,709,543	\$ 77,360
Fringe Benefits	3,913,096	4,347,487	5,190,566	843,079
PERSONNEL SUBTOTAL	8,940,207	9,979,670	10,900,109	920,439
NON-PERSONNEL				
Supplies	\$ 1,303,327	\$ 1,808,962	\$ 1,658,615	\$ (150,347)
Contracts	7,988,524	8,490,776	10,882,431	2,391,655
Information Technology	350,103	250,550	641,153	390,603
Energy and Utilities	936,050	1,152,902	894,507	(258,395)
Other	54,892	26,266	27,089	823
Reserves	-	480,000	-	(480,000)
Capital Expenditures	8,823	1,533,607	440,831	(1,092,776)
NON-PERSONNEL SUBTOTAL	10,641,719	13,743,063	14,544,626	801,563

Environmental Services

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Total	\$ 19,581,926	\$ 23,722,733	\$ 25,444,735	\$ 1,722,002

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 18,174,183	\$ 18,346,551	\$ 18,346,551	\$ -
Fines Forfeitures and Penalties	3,142,481	1,000,000	1,000,000	-
Other Local Taxes	775,696	1,160,000	2,060,000	900,000
Other Revenue	37,407	30,000	30,000	-
Rev from Money and Prop	452,512	331,100	451,100	120,000
Rev from Other Agencies	915,099	350,000	350,000	-
Transfers In	746,899	-	-	-
Total	\$ 24,244,279	\$ 21,217,651	\$ 22,237,651	\$ 1,020,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.31	1.31	1.61	\$31,491 - \$37,918	\$ 60,124
20000012	Administrative Aide 1	0.23	0.10	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	1.31	1.31	1.50	42,578 - 51,334	67,669
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	50,835 - 60,694	172,223
90000860	Area Refuse Collection Supervisor - Hourly	0.35	0.00	0.00	50,835 - 60,694	-
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	42,467
20000143	Associate Engineer-Civil	0.45	0.45	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	1.75	1.75	1.75	54,059 - 65,333	111,958
90000119	Associate Management Analyst - Hourly	0.35	0.00	0.00	54,059 - 65,333	-
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	33,930
20000306	Code Compliance Officer	0.00	0.00	2.00	37,232 - 44,803	74,464
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	8,138
20001168	Deputy Director	1.09	0.41	0.46	46,966 - 172,744	57,201
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	57,165
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	49,597
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	15,841
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	100,152
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
90000548	Hazardous Materials Inspector 3 - Hourly	0.35	0.00	0.00	60,674 - 73,507	-
20000494	Hazardous Materials Program Manager	0.00	0.00	0.45	72,966 - 88,546	39,840
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	43,160

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	0.84	0.84	0.84	54,059 - 65,333	50,630
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	19,529
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	44,003
90001073	Management Intern - Hourly	2.26	0.50	1.76	24,274 - 29,203	42,722
90000028	Management Trainee - Hourly	0.00	1.26	0.00	38,750 - 46,738	-
20000172	Payroll Specialist 1	0.41	0.41	0.41	33,093 - 39,832	13,355
20000680	Payroll Specialist 2	0.72	0.67	0.70	34,611 - 41,787	28,871
20001222	Program Manager	0.50	0.75	0.75	46,966 - 172,744	78,498
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,348
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,872
90000776	Public Works Dispatcher - Hourly	0.00	0.20	0.00	35,755 - 43,098	-
20001032	Public Works Supervisor	0.25	0.25	0.25	49,525 - 59,966	14,301
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	2.96	2.46	4.46	54,059 - 65,333	262,268
20000565	Recycling Specialist 3	0.23	1.33	1.33	59,363 - 71,760	78,959
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,685
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,922
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	499,289
20000857	Sanitation Driver 2	52.00	55.00	55.00	45,261 - 53,331	2,794,004
90000857	Sanitation Driver 2 - Hourly	0.70	0.00	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	262,912
20000927	Senior Clerk/Typist	1.00	1.11	1.11	36,067 - 43,514	45,641
20000015	Senior Management Analyst	0.66	0.46	0.41	59,363 - 71,760	29,005
20000947	Supervising Hazardous Materials Inspector	0.50	0.40	0.00	66,685 - 80,870	-
20000970	Supervising Management Analyst	1.22	1.12	1.12	66,768 - 80,891	90,598
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	66,768 - 80,891	66,768
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	132,995
20000756	Word Processing Operator	0.31	0.31	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,645
	Budgeted Vacancy Savings					(369,700)
	Confined Space Pay					2,031
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					264,994
	Termination Pay Annual Leave					15,958
FTE, Salaries, and Wages Subtotal		106.60	108.25	111.76		\$ 5,709,543
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 20,962	\$ 17,362	\$ 16,823	\$ (539)	
	Flexible Benefits	724,889	986,108	1,181,817	195,709	

Environmental Services

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Long-Term Disability	15,588	17,080	-	(17,080)
Medicare	70,785	73,742	75,516	1,774
Other Post-Employment Benefits	548,881	593,539	612,549	19,010
Retiree Medical Trust	2,212	3,505	4,239	734
Retirement 401 Plan	3,416	3,939	2,486	(1,453)
Retirement ADC	1,894,976	1,915,477	2,482,827	567,350
Retirement DROP	11,571	13,443	11,555	(1,888)
Risk Management Administration	93,544	102,518	103,235	717
Supplemental Pension Savings Plan	281,779	325,613	351,081	25,468
Unemployment Insurance	8,893	9,793	9,753	(40)
Workers' Compensation	235,602	285,368	338,685	53,317
Fringe Benefits Subtotal	\$ 3,913,096	\$ 4,347,487	\$ 5,190,566	\$ 843,079
Total Personnel Expenditures			\$ 10,900,109	

Refuse Disposal Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	\$ 1,235,104	\$ 1,086,197	\$ 1,372,901	\$ 286,704
Disposal & Environmental Protection	26,015,634	18,197,120	21,925,033	3,727,913
Environmental Services	3,966,275	3,205,083	5,618,690	2,413,607
Waste Reduction	-	5,846,660	6,987,344	1,140,684
Total	\$ 31,217,013	\$ 28,335,060	\$ 35,903,968	\$ 7,568,908

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Collection Services	7.10	7.16	7.16	0.00
Disposal & Environmental Protection	127.11	75.66	82.00	6.34
Environmental Services	14.77	11.64	11.31	(0.33)
Waste Reduction	0.00	38.14	40.47	2.33
Total	148.98	132.60	140.94	8.34

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ 1,929,560	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Ridgehaven Heating, Ventilation, and Air Conditioning System Replacement	0.00	1,500,000	-
Addition of one-time non-personnel expenditures to replace the heating, ventilation, and air conditioning system at the Ridgehaven facility.			

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	900,675	-
Contractual Services Addition of non-personnel expenditures for leased equipment at the Miramar Landfill.	0.00	725,544	-
Gas Wells and Piping Systems Addition of non-personnel expenditures for maintenance of gas wells and piping systems at Miramar Landfill.	0.00	400,000	-
Addition of Heavy Truck Driver 1 Addition of 1.00 Heavy Truck Driver 1 and non-personnel expenditures to support waste collection services.	1.00	335,435	-
Heavy Equipment Repair Addition of non-personnel expenditures associated with maintenance and repair of City-owned and leased construction equipment utilized at the Miramar Landfill.	0.00	305,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	270,417	-
Addition of Heavy Truck Driver 2 Addition of 1.00 Heavy Truck Driver 2 and non-personnel expenditures and revenue to maintain City facilities waste and recycling collection service levels.	1.00	243,451	50,000
Department Restructure Addition of 1.84 FTE positions to better align the financial structure with the department's operations and personnel structure.	1.84	202,806	-
Miramar Landfill Improvements Addition of non-personnel expenditures to support improvements at the Miramar Landfill and maintain state regulatory compliance.	0.00	200,000	-
Addition of Disposal Site Representatives Addition of 2.00 Disposal Site Representatives to support fee booth operations at the Miramar Landfill.	2.00	128,277	-
Addition of Associate Civil Engineer Addition of 1.00 Associate Civil Engineer to support the new contract for maintaining gas wells and piping systems at the Miramar Landfill.	1.00	108,613	-
California Used Mattress Recovery and Recycling Program Addition of non-personnel expenditures to support recycling collection as mandated by the California Used Mattress Recovery and Recycling Program.	0.00	106,000	-
Addition of Landfill Equipment Operator Addition of 1.00 Landfill Equipment Operator to support Miramar Landfill operations.	1.00	82,822	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Associate Management Analyst Addition of 0.50 Associate Management Analyst to provide administrative support in the Disposal and Environmental Protection Division.	0.50	53,531	-
Ridgehaven Facility Maintenance Addition of non-personnel expenditures to support maintenance of the Ridgehaven facility.	0.00	50,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,947	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(434)	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(2,736)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	180,000
Total	8.34	\$ 7,568,908	\$ 230,000

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 8,207,999	\$ 7,503,599	\$ 7,793,521	\$ 289,922
Fringe Benefits	5,977,969	5,544,291	6,750,545	1,206,254
PERSONNEL SUBTOTAL	14,185,968	13,047,890	14,544,066	1,496,176
NON-PERSONNEL				
Supplies	\$ 937,227	\$ 861,430	\$ 901,786	\$ 40,356
Contracts	13,600,348	11,433,872	15,116,196	3,682,324
Information Technology	676,297	874,286	1,144,703	270,417
Energy and Utilities	1,016,834	1,372,992	1,308,755	(64,237)
Other	73,466	44,053	41,317	(2,736)
Reserves	-	-	920,000	920,000
Transfers Out	726,412	-	1,000,000	1,000,000
Capital Expenditures	463	684,282	910,889	226,607
Debt	-	16,255	16,256	1
NON-PERSONNEL SUBTOTAL	17,031,045	15,287,170	21,359,902	6,072,732
Total	\$ 31,217,013	\$ 28,335,060	\$ 35,903,968	\$ 7,568,908

Environmental Services

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 32,101,414	\$ 29,442,751	\$ 29,547,751	\$ 105,000
Fines Forfeitures and Penalties	25,847	30,000	15,000	(15,000)
Other Revenue	999,484	690,000	690,000	-
Rev from Money and Prop	364,640	319,439	459,439	140,000
Transfers In	848,277	807,434	807,434	-
Total	\$ 34,339,662	\$ 31,289,624	\$ 31,519,624	\$ 230,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.46	1.46	2.04	\$31,491 - \$37,918	\$ 76,142
20000012	Administrative Aide 1	1.77	1.50	2.20	36,962 - 44,533	96,960
20000024	Administrative Aide 2	1.46	1.26	1.30	42,578 - 51,334	65,126
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	115,863
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	46,582
90001092	Assistant Environmental Services Director - Hourly	0.35	0.00	0.00	31,741 - 173,971	-
20000143	Associate Engineer-Civil	3.55	3.55	5.00	66,622 - 80,454	398,302
20000119	Associate Management Analyst	1.89	1.89	2.39	54,059 - 65,333	134,575
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	0.00	0.00	37,232 - 44,803	-
20000307	Code Compliance Supervisor	1.00	0.00	0.00	42,890 - 51,334	-
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	8,930
20001168	Deputy Director	1.08	1.68	1.68	46,966 - 172,744	207,594
20000389	Disposal Site Representative	6.00	6.00	8.00	32,968 - 39,811	307,986
20000390	Disposal Site Supervisor	2.00	2.00	2.00	52,104 - 62,982	119,039
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	54,398
20000430	Equipment Operator 2	7.00	7.00	8.00	41,350 - 49,462	380,982
20000418	Equipment Technician 1	1.00	1.00	0.00	36,005 - 43,139	-
20000423	Equipment Technician 2	1.00	1.00	1.00	39,499 - 47,091	47,091
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	17,365
20001049	General Utility Supervisor	3.00	3.00	3.00	59,342 - 71,760	215,280
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	55,078 - 66,768	255,382
20000494	Hazardous Materials Program Manager	0.00	0.00	0.10	72,966 - 88,546	8,856
20000502	Heavy Truck Driver 1	2.00	4.00	5.00	36,234 - 43,160	188,096
20000501	Heavy Truck Driver 2	3.00	3.00	4.00	37,565 - 45,302	172,791
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.02	1.02	1.02	54,059 - 65,333	61,481

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	23,715
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	53,442
20000589	Laborer	12.00	11.00	11.00	29,182 - 34,757	357,574
20001018	Land Surveying Assistant	1.00	1.00	0.00	57,866 - 69,722	-
20001019	Land Surveying Associate	0.00	0.00	1.00	66,622 - 80,454	75,556
20000580	Landfill Equipment Operator	18.00	18.00	19.00	47,528 - 56,846	1,066,493
90001073	Management Intern - Hourly	1.63	0.00	0.00	24,274 - 29,203	-
20000439	Master Fleet Technician	1.00	1.00	1.00	47,715 - 57,158	57,158
20000172	Payroll Specialist 1	0.03	0.03	0.03	33,093 - 39,832	978
20000680	Payroll Specialist 2	1.32	1.33	1.34	34,611 - 41,787	55,093
20001187	Principal Planner	0.00	1.00	1.00	46,966 - 172,744	109,855
20001222	Program Manager	2.00	1.36	1.36	46,966 - 172,744	136,501
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,818
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,272
20001032	Public Works Supervisor	1.75	1.75	1.75	49,525 - 59,966	101,971
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	344,366
20000565	Recycling Specialist 3	2.77	2.33	1.33	59,363 - 71,760	91,356
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,774
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,747
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000885	Senior Civil Engineer	1.00	0.80	0.90	76,794 - 92,851	83,563
20000927	Senior Clerk/Typist	0.00	0.89	0.89	36,067 - 43,514	37,371
20000965	Senior Code Compliance Supervisor	1.00	0.00	0.00	47,174 - 56,618	-
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	77,744
20000015	Senior Management Analyst	1.09	0.94	1.14	59,363 - 71,760	80,526
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	39,686 - 47,965	95,930
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	0.80	1.80	1.80	66,768 - 80,891	131,483
20000561	Supervising Recycling Specialist	0.00	0.00	1.00	66,768 - 80,891	76,003
20001051	Utility Worker 1	8.00	8.00	8.00	30,534 - 36,296	272,243
20001053	Utility Worker 2	12.00	13.00	13.00	33,322 - 39,666	510,620
20000756	Word Processing Operator	1.34	1.34	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					5,764
	Budgeted Vacancy Savings					(382,729)
	Confined Space Pay					17,312
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					554,873

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
	Reg Pay For Engineers					37,970
	Termination Pay Annual Leave					39,228
FTE, Salaries, and Wages Subtotal		148.98	132.60	140.94		\$ 7,793,521
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 43,101	\$ 34,086	\$ 37,786		\$ 3,700
	Flexible Benefits	1,136,257	1,264,335	1,579,508		315,173
	Long-Term Disability	23,610	21,657	-		(21,657)
	Medicare	114,863	95,245	101,115		5,870
	Other Post-Employment Benefits	843,964	748,450	807,239		58,789
	Retiree Medical Trust	3,100	3,782	4,424		642
	Retirement 401 Plan	2,966	1,804	1,986		182
	Retirement ADC	2,841,470	2,540,410	3,341,736		801,326
	Retirement DROP	24,281	22,198	29,370		7,172
	Risk Management Administration	143,602	129,352	136,177		6,825
	Supplemental Pension Savings Plan	480,195	436,541	461,266		24,725
	Unemployment Insurance	13,443	12,383	12,798		415
	Workers' Compensation	307,116	234,048	237,140		3,092
Fringe Benefits Subtotal		\$ 5,977,969	\$ 5,544,291	\$ 6,750,545		\$ 1,206,254
Total Personnel Expenditures				\$ 14,544,066		

Refuse Disposal Fund - Miramar Closure Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ -	\$ 750,000
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	(1,000,000)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ (250,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Rev from Money and Prop	\$ 371,319	\$ 300,000	\$ 50,000	\$ (250,000)
Total	\$ 371,319	\$ 300,000	\$ 50,000	\$ (250,000)

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,545,074	\$ 1,744,048	\$ 945,048
TOTAL BALANCE AND RESERVES	\$ 1,545,074	\$ 1,744,048	\$ 945,048
REVENUE			
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000
Revenue from Use of Money and Property	13,611	—	—
TOTAL REVENUE	\$ 1,139,725	\$ 900,000	\$ 900,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,684,799	\$ 2,644,048	\$ 1,845,048
OPERATING EXPENSE			
Supplies	\$ 788,389	\$ 1,010,000	\$ 950,000
Contracts	150,490	90,000	150,000
Other Expenses	1,873	—	—
Transfers Out	—	600,000	—
TOTAL OPERATING EXPENSE	\$ 940,752	\$ 1,700,000	\$ 1,100,000
TOTAL EXPENSE	\$ 940,752	\$ 1,700,000	\$ 1,100,000
BALANCE	\$ 1,744,048	\$ 944,048	\$ 745,048
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,684,799	\$ 2,644,048	\$ 1,845,048

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,140,057	\$ 933,999	\$ 708,768
Continuing Appropriation - CIP	2,513,558	2,393,824	2,577,848
TOTAL BALANCE AND RESERVES	\$ 3,653,615	\$ 3,327,823	\$ 3,286,616
REVENUE			
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275
Other Revenue	—	300,000	—
Revenue from Use of Money and Property	28,158	—	—
TOTAL REVENUE	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,863,302	\$ 6,661,388	\$ 6,521,891
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 250,000	\$ 300,000	\$ —
TOTAL CIP EXPENSE	\$ 250,000	\$ 300,000	\$ —
OPERATING EXPENSE			
Personnel Expenses	\$ 773,031	\$ 1,301,765	\$ 1,267,033
Fringe Benefits	515,979	820,383	917,590
Supplies	40,276	10,730	11,152
Contracts	637,589	746,424	649,651
Information Technology	160,257	403,900	997,104
Energy and Utilities	17,429	14,173	18,950
Other Expenses	1,883	5,300	5,300
Capital Expenditures	19,300	30,000	13,356
TOTAL OPERATING EXPENSE	\$ 2,165,744	\$ 3,332,675	\$ 3,880,136
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 119,734	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 119,734	\$ —	\$ —
TOTAL EXPENSE	\$ 2,535,478	\$ 3,632,675	\$ 3,880,136
RESERVES			
Continuing Appropriation - CIP	\$ 2,393,824	\$ 2,393,824	\$ 2,577,848
TOTAL RESERVES	\$ 2,393,824	\$ 2,393,824	\$ 2,577,848
BALANCE	\$ 934,000	\$ 634,889	\$ 63,907
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,863,302	\$ 6,661,388	\$ 6,521,891

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,131,191	\$ 19,110,576	\$ 17,779,160
Continuing Appropriation - CIP	1,129,648	953,951	573,951
Operating Reserve	2,400,000	2,880,000	2,880,000
Pension Stability Reserve	—	202,967	202,967
TOTAL BALANCE AND RESERVES	\$ 18,660,840	\$ 23,147,494	\$ 21,436,078
REVENUE			
Charges for Services	\$ 18,174,183	\$ 18,346,551	\$ 18,346,551
Fines Forfeitures and Penalties	3,142,481	1,000,000	1,000,000
Other Local Taxes	775,696	1,160,000	2,060,000
Other Revenue	37,407	30,000	30,000
Revenue from Other Agencies	915,099	350,000	350,000
Revenue from Use of Money and Property	452,512	331,100	451,100
Transfers In	746,899	—	—
TOTAL REVENUE	\$ 24,244,279	\$ 21,217,651	\$ 22,237,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 42,905,118	\$ 44,365,145	\$ 43,673,729
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ 820,000	\$ —
TOTAL CIP EXPENSE	\$ —	\$ 820,000	\$ —
OPERATING EXPENSE			
Personnel Expenses	\$ 5,027,112	\$ 5,632,183	\$ 5,709,543
Fringe Benefits	3,913,096	4,347,487	5,190,566
Supplies	1,303,327	1,808,962	1,658,615
Contracts	7,988,524	8,490,776	10,882,431
Information Technology	350,103	250,550	641,153
Energy and Utilities	936,050	1,152,902	894,507
Other Expenses	54,892	26,266	27,089
Capital Expenditures	8,823	1,533,607	440,831
Reserves	—	480,000	—
TOTAL OPERATING EXPENSE	\$ 19,581,926	\$ 23,722,733	\$ 25,444,735
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 175,697	\$ 350,000	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 175,697	\$ 350,000	\$ —
TOTAL EXPENSE	\$ 19,757,623	\$ 24,892,733	\$ 25,444,735
RESERVES			
Continuing Appropriation - CIP	\$ 953,951	\$ 603,951	\$ 573,951
Operating Reserve	2,880,000	2,880,000	2,880,000
Pension Stability Reserve	202,967	202,967	—
TOTAL RESERVES	\$ 4,036,918	\$ 3,686,918	\$ 3,453,951

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BALANCE	\$ 19,110,577	\$ 15,785,494	\$ 14,775,043
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 42,905,118	\$ 44,365,145	\$ 43,673,729

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,567,826	\$ 15,185,088	\$ 8,432,973
Continuing Appropriation - CIP	18,838,767	18,491,137	44,478,875 ¹
Pension Stability Reserve	—	290,830	290,830
TOTAL BALANCE AND RESERVES	\$ 31,406,593	\$ 33,967,055	\$ 53,202,678
REVENUE			
Charges for Services	\$ 32,101,414	\$ 29,442,751	\$ 29,547,751
Fines Forfeitures and Penalties	25,847	30,000	15,000
Other Revenue	999,484	690,000	690,000
Revenue from Use of Money and Property	364,640	319,439	459,439
Transfers In	848,277	807,434	807,434
TOTAL REVENUE	\$ 34,339,662	\$ 31,289,624	\$ 31,519,624
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 65,746,255	\$ 65,256,679	\$ 84,722,302
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 214,558	\$ —	\$ 13,000,000
TOTAL CIP EXPENSE	\$ 214,558	\$ —	\$ 13,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 8,207,999	\$ 7,503,599	\$ 7,793,521
Fringe Benefits	5,977,969	5,544,291	6,750,545
Supplies	937,227	861,430	901,786
Contracts	13,600,348	11,433,872	15,116,196
Information Technology	676,297	874,286	1,144,703
Energy and Utilities	1,016,834	1,372,992	1,308,755
Other Expenses	73,466	44,053	41,317
Transfers Out	726,412	—	1,000,000
Capital Expenditures	463	684,282	910,889
Debt Expenses	—	16,255	16,256
Reserves	—	—	920,000
TOTAL OPERATING EXPENSE	\$ 31,217,013	\$ 28,335,060	\$ 35,903,968
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 347,630	\$ 2,000,000	\$ —
Operating Budget - informational	32,247,312	—	—
Operating Budget Change - informational	6,201	—	—
Operating Actuals - informational	31,217,013	—	—
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 347,630	\$ 2,000,000	\$ —
TOTAL EXPENSE	\$ 31,779,200	\$ 30,335,060	\$ 48,903,968

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2016 Actual	FY2017 [*] Budget	FY2018 Proposed
RESERVES			
Continuing Appropriation - CIP	\$ 18,491,137	\$ 16,491,137	\$ 31,478,875
Pension Stability Reserve	290,830	290,830	—
TOTAL RESERVES	\$ 18,781,967	\$ 16,781,967	\$ 31,478,875
BALANCE	\$ 15,185,088	\$ 18,139,652	\$ 4,339,459
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 65,746,255	\$ 65,256,679	\$ 84,722,302

^{*} At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹The Fund Balance includes an \$18.0 million transfer from the Refuse Disposal - Miramar Closure Fund to the Refuse Disposal Fund, per Ordinance O-20590, pledge of revenue agreement for post-closure maintenance at the West Miramar Landfill.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 47,818,685	\$ 48,190,004	\$ 30,190,004
TOTAL BALANCE AND RESERVES	\$ 47,818,685	\$ 48,190,004	\$ 30,190,004
REVENUE			
Revenue from Use of Money and Property	\$ 371,319	\$ 300,000	\$ 50,000
TOTAL REVENUE	\$ 371,319	\$ 300,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004
BALANCE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Ethics Commission



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Department Description

Founded in 2001, the Ethics Commission is an independent City of San Diego entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws

The Department's vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City officials

Did you know?

- In Calendar Year 2015, the Ethics Commission conducted 15 training sessions and responded to nearly 450 requests for informal advice.
- There are approximately 50 fact sheets on the Ethics Commission's website with current information for lobbyists, candidates, and City officials.
- City candidate and ballot measure committees are randomly selected for audit by the Ethics Commission every two years.
- The Ethics Commission has levied fines totaling \$175,000 in cases involving campaign money laundering in the past two years.
- Ethics Commission fines go to the City's General Fund, not to the budget of the Ethics Commission.
- The Ethics Commission does not regulate moral and ethical behavior by City employees; instead, the Ethics Ordinance governs the personal financial interests of high-level City officials.

Ethics Commission

Goals and Objectives

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email, and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses on the Ethics Ordinance for City officials

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of authorized investigations completed within 180 calendar days	N/A	94%	90%	90%	90%
2. Percentage of authorized investigations completed within 360 calendar days	N/A	100%	100%	100%	100%
3. Percentage of complaints reviewed within 30 calendar days	N/A	100%	100%	100%	100%
4. Percentage of educational materials updated within 30 days of legislative changes (both State and local)	N/A	100%	100%	100%	100%
5. Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	N/A	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 865,036	\$ 913,369	\$ 955,085	\$ 41,716
Non-Personnel Expenditures	265,706	274,074	274,159	85
Total Department Expenditures	\$ 1,130,743	\$ 1,187,443	\$ 1,229,244	\$ 41,801
Total Department Revenue	\$ 9,050	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Ethics Commission	\$ 1,130,743	\$ 1,187,443	\$ 1,229,244	\$ 41,801
Total	\$ 1,130,743	\$ 1,187,443	\$ 1,229,244	\$ 41,801

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 41,716	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	474	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(389)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00	\$ 41,801	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 486,078	\$ 499,085	\$ 526,710	\$ 27,625
Fringe Benefits	378,958	414,284	428,375	14,091
PERSONNEL SUBTOTAL	865,036	913,369	955,085	41,716
NON-PERSONNEL				
Supplies	\$ 6,995	\$ 8,680	\$ 8,602	\$ (78)

Ethics Commission

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Contracts	238,551	238,779	239,331	552
Information Technology	16,407	20,678	20,289	(389)
Other	3,754	5,000	5,000	-
Capital Expenditures	-	937	937	-
NON-PERSONNEL SUBTOTAL	265,706	274,074	274,159	85
Total	\$ 1,130,743	\$ 1,187,443	\$ 1,229,244	\$ 41,801

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fines Forfeitures and Penalties	\$ 9,050	\$ -	\$ -	\$ -
Total	\$ 9,050	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20001220	Executive Director	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 150,610
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	70,000
20001222	Program Manager	3.00	3.00	3.00	46,966 - 172,744	306,100
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 526,710

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,610	\$ 12,722	\$ 10,701	\$ (2,021)
Flexible Benefits	46,599	56,864	69,707	12,843
Insurance	99	-	-	-
Long-Term Disability	1,561	1,588	-	(1,588)
Medicare	7,398	7,237	7,637	400
Other Post-Employment Benefits	29,680	29,575	30,025	450
Retiree Medical Trust	18	-	425	425
Retirement ADC	248,214	272,052	264,751	(7,301)
Risk Management Administration	5,053	5,110	5,060	(50)
Supplemental Pension Savings Plan	25,680	25,731	34,842	9,111
Unemployment Insurance	890	909	943	34
Workers' Compensation	1,156	2,496	4,284	1,788
Fringe Benefits Subtotal	\$ 378,958	\$ 414,284	\$ 428,375	\$ 14,091
Total Personnel Expenditures			\$ 955,085	

Financial Management



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Department Description

The Financial Management (FM) Department provides services to the Mayor and serves as an internal fiscal consultant to the City. FM prepares the budget in accordance with the City Charter. Throughout the year, FM monitors the City's expenditures and revenues, oversees budget transfers and adjustments, and reviews requests for Council and Mayoral Actions for the operating budget and the Capital Improvements Program (CIP).

FM staff is organized into these functions:

Budget Development

Coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives.

Financial Planning & Analysis

Develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues.

Budget Monitoring

Produces reports to Council to forecast year-end results and aid in budget adjustments throughout the year to accommodate unforeseen budget changes.

Systems

Maintains the Funds Management module of the SAP system to ensure data accuracy of budgetary reporting, monitoring, and control system.

Capital Budget Development & Monitoring

Develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

Financial Management

Personnel Expenditure Planning

Develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Department's vision is:

To set the national standard for municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of annual reserves targets achieved	100%	100%	100%	100%	100%
2. Percentage of departments with actuals within 5% of projections	90%	80%	90%	90%	90%
3. Percentage variance between Major General Fund revenue projections versus year-end actuals	2.00%	0.40%	2.00%	0.50%	2.00%
4. Percentage of new major General Fund revenues dedicated to infrastructure ¹	50%	61%	50%	68%	N/A
5. Percentage of Annual Adopted and Added CIP Budget expended/committed ²	100%	135%	100%	140%	100%

1. This goal has now been superseded by Charter Section 77.1 Infrastructure Fund implementation.

2. This includes expenditure commitment of prior year funds.

Financial Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	32.00	32.00	31.00	(1.00)
Personnel Expenditures	\$ 3,669,549	\$ 3,931,706	\$ 3,988,927	\$ 57,221
Non-Personnel Expenditures	321,968	412,459	382,649	(29,810)
Total Department Expenditures	\$ 3,991,517	\$ 4,344,165	\$ 4,371,576	\$ 27,411
Total Department Revenue	\$ 847	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Financial Management	\$ 3,991,517	\$ 4,344,165	\$ 4,371,576	\$ 27,411
Total	\$ 3,991,517	\$ 4,344,165	\$ 4,371,576	\$ 27,411

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Financial Management	32.00	32.00	31.00	(1.00)
Total	32.00	32.00	31.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 179,773	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	6,318	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	116	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Hourly Sick Leave	0.00	(200)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(6,128)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Overtime	0.00	(25,000)	-
Reduction of overtime personnel expenditures due to process improvement and streamlining efforts.			

Financial Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Professional Services	0.00	(30,000)	-
Reduction of non-personnel expenditures for consulting services associated with the Public Budget Formulation (PBF) software.			
Reduction of Associate Budget Development Analyst	(1.00)	(97,468)	-
Reduction of 1.00 Associate Budget Development Analyst.			
Total	(1.00)	\$ 27,411	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,296,846	\$ 2,451,492	\$ 2,421,464	\$ (30,028)
Fringe Benefits	1,372,703	1,480,214	1,567,463	87,249
PERSONNEL SUBTOTAL	3,669,549	3,931,706	3,988,927	57,221
NON-PERSONNEL				
Supplies	\$ 24,222	\$ 11,905	\$ 11,827	\$ (78)
Contracts	140,071	170,715	136,469	(34,246)
Information Technology	110,143	196,080	202,398	6,318
Energy and Utilities	25,980	28,959	27,155	(1,804)
Other	6,119	4,800	4,800	-
Capital Expenditures	15,432	-	-	-
NON-PERSONNEL SUBTOTAL	321,968	412,459	382,649	(29,810)
Total	\$ 3,991,517	\$ 4,344,165	\$ 4,371,576	\$ 27,411

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Revenue	\$ 847	\$ -	\$ -	\$ -
Total	\$ 847	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,537
20001035	Associate Budget Development Analyst	10.00	10.00	9.00	59,467 - 71,864	602,727
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	140,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
90001073	Management Intern - Hourly	1.00	1.00	1.00	24,274 - 29,203	24,274
20001234	Program Coordinator	6.00	6.00	6.00	23,005 - 137,904	629,000
20001036	Senior Budget Development Analyst	11.00	11.00	11.00	65,291 - 78,936	778,551
	Budgeted Vacancy Savings					(65,291)
	Overtime Budgeted					40,000
FTE, Salaries, and Wages Subtotal		32.00	32.00	31.00		\$ 2,421,464

Financial Management

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,649	\$ 21,391	\$ 14,199	\$ (7,192)
Flexible Benefits	262,245	332,893	366,657	33,764
Insurance	99	-	-	-
Long-Term Disability	7,235	7,590	-	(7,590)
Medicare	34,466	34,663	34,552	(111)
Other Post-Employment Benefits	175,461	177,450	174,145	(3,305)
Retiree Medical Trust	2,555	2,921	3,434	513
Retirement 401 Plan	4,563	4,100	5,724	1,624
Retirement ADC	695,736	688,871	791,726	102,855
Risk Management Administration	29,652	30,660	29,348	(1,312)
Supplemental Pension Savings Plan	125,338	142,906	125,062	(17,844)
Unemployment Insurance	4,129	4,343	4,262	(81)
Workers' Compensation	9,574	32,426	18,354	(14,072)
Fringe Benefits Subtotal	\$ 1,372,703	\$ 1,480,214	\$ 1,567,463	\$ 87,249
Total Personnel Expenditures			\$ 3,988,927	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue operates 48 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education while ensuring the protection of life, property, and the environment

The Department's vision is:

To be a recognized leader in safety services through strong leadership and professionalism and the continuous improvement of operations and service delivery methods

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fire

Fire-Rescue

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$172	< \$190	\$177	< \$190
2. EMS customer satisfaction survey results (on a scale of 1-5)	≥ 4.0	4.7	≥ 4.0	4.8	≥ 4.0
3. Number of civilian fire deaths per 100,000 population ¹	0.2461	0.1429	0.2461	0.0714	0.2461
4. Online satisfaction survey for responses, inspections, and services ²	N/A	N/A	> 4	4	> 4
5. Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch ³	N/A	N/A	95%	95%	95%
6. Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch	90%	78%	90%	78%	90%
7. Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification	90%	73%	95%	77%	90%
8. Percentage of annual inspections completed within 90 days of annual inspection date	90%	88%	90%	90%	90%
9. Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁴	90%	81%	90%	84%	90%
10. Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁵	36%	31%	36%	33%	36%
11. Percentage of structure fires confined to area or room of origin ⁶	80%	68%	80%	71%	80%
12. Percentage of vegetation fires confined to three or less acres ⁷	N/A	N/A	90%	98%	90%

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
13. Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:18M	0:18M	1:18M	0:18M

1. Fire deaths can vary significantly from year to year.
2. The Department began tracking this metric in Fiscal Year 2017.
3. The National Emergency Number Association (NENA) and National Fire Protection Agency (NFPA) have redefined this performance standard to 911 call answer within 15 seconds, 95% of the time. The Department has measured call answer performance by this new standard beginning in the second quarter of Fiscal Year 2017. The previous performance standard was 911 call answer within 10 seconds, 90% of the time. The Fiscal Year 2016 target and actual figures under the previous standard was 90% and 86%, respectively.
4. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance. An update to this assessment was released in February 2017, identifying 10 communities where service gaps need to be addressed to achieve compliance.
5. The Department was unable to meet target due to unfilled, vacant positions.
6. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance. An update to this assessment was released in February 2017, identifying 10 communities where service gaps need to be addressed to achieve compliance.
7. The Department began tracking this metric in Fiscal Year 2017.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	1,207.21	1,252.53	1,248.65	(3.88)
Personnel Expenditures	\$ 205,268,949	\$ 207,533,270	\$ 225,946,716	\$ 18,413,446
Non-Personnel Expenditures	44,114,468	43,757,452	45,136,406	1,378,954
Total Department Expenditures	\$ 249,383,417	\$ 251,290,722	\$ 271,083,122	\$ 19,792,400
Total Department Revenue	\$ 44,269,146	\$ 41,311,999	\$ 49,341,936	\$ 8,029,937

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Operations	\$ 6,709,902	\$ 4,661,856	\$ 4,704,797	\$ 42,941
Communications	13,475,291	16,376,902	17,146,760	769,858
Community Risk Reduction	7,312,099	10,909,139	8,210,283	(2,698,856)
Emergency Medical Services-Fire	547,935	767,651	716,028	(51,623)
Emergency Operations	175,898,442	169,783,457	194,777,768	24,994,311
Lifeguard Services	21,897,918	21,526,004	23,017,981	1,491,977
Logistics	2,332,790	5,205,024	2,373,728	(2,831,296)
Special Operations	7,462,014	7,550,262	7,205,820	(344,442)
Total	\$ 235,636,392	\$ 236,780,295	\$ 258,153,165	\$ 21,372,870

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Operations	36.00	36.00	34.00	(2.00)
Communications	57.33	62.14	67.14	5.00
Community Risk Reduction	49.00	49.00	49.00	0.00
Emergency Medical Services-Fire	3.00	1.00	1.00	0.00
Emergency Operations	829.00	863.00	873.00	10.00
Lifeguard Services	167.88	175.39	172.51	(2.88)
Logistics	11.00	12.00	12.00	0.00
Special Operations	23.00	22.00	22.00	0.00
Total	1,176.21	1,220.53	1,230.65	10.12

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 22,809,450	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	1,945,746	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Self Contained Breathing Apparatus Addition of one-time non-personnel expenditures for the replacement of self-contained breathing apparatus (SCBA) equipment. This adjustment represents non-financeable expenses such as sales tax and equipment associated with SCBA.	0.00	1,067,500	-
Bayside Fire Station Addition of 7.00 FTE positions and associated non-personnel expenditures to support the operations of the Bayside Fire Station which is scheduled to open in December 2017.	7.00	864,694	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	792,096	-
San Pasqual Valley Fast Response Squad Addition of 6.00 FTE positions to fund a 24-hour Fast Response Squad (FRS) in the San Pasqual Valley.	6.00	789,382	-
Emergency Command and Data Center Addition of 4.00 Fire Dispatchers and 1.00 Fire Dispatcher Supervisor to support the Emergency Command and Data Center.	5.00	367,199	-
Portable Radios Addition of one-time non-personnel expenditures associated with the replacement of multi-band and high frequency portable radios.	0.00	242,000	-
Centralization of Analyst Functions Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.	1.00	85,848	-
Addition of Fiscal Program Coordinator Addition of 1.00 Program Coordinator to provide managerial oversight of the operating budget and fiscal support functions offset by the reduction of 1.00 Supervising Management Analyst in the Fire-Rescue Department.	0.00	15,492	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(26,653)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.88)	(296,431)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical savings.	0.00	(428,283)	-
Lifeguard Vessel Replacement Plan Reduction of non-personnel expenditures associated with the contribution to the Lifeguard Vessel Replacement Plan.	0.00	(436,661)	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Diesel Fuel Expenditures Reduction of non-personnel expenditures associated with diesel fuel savings as a result of declining fuel prices.	0.00	(500,000)	-
Paramedic Rotation Program Reduction in expenditures and associated revenue reflects the transition from the Paramedic Rotation Program to the Paramedic Training Institute.	0.00	(730,286)	(206,251)
Human Resources Functions Consolidation Transfer of 6.00 FTE positions to the Human Resources Department from the Fire-Rescue Department for centralized human resources support.	(6.00)	(889,029)	-
Continuation of One Fire Academy Adjustment to reflect the funding for one fire academy with twenty-four recruits to maintain full staffing of the firefighter ranks.	0.00	(1,454,691)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(2,844,503)	(338,216)
Transient Occupancy Tax Transfer Increase in reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.	0.00	-	9,139,336
Transfer of Lifeguard Vessel Replacement Fund Balance Addition of one-time revenue associated with the transfer of Lifeguard Vessel Replacement Fund fund balance to the General Fund.	0.00	-	436,661
Urban Area Security Initiative Grant Revenue Addition of revenue associated with reimbursable expenditures through the Urban Area Security Initiative (UASI) grant.	0.00	-	189,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	18,897
Emergency Medical Services Revenue Transfer Reduction of revenue associated with the transfer of Emergency Medical Services Fund balance from the Fire/ Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(1,224,314)
Total	10.12	\$ 21,372,870	\$ 8,015,113

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 118,864,003	\$ 120,938,045	\$ 128,370,338	\$ 7,432,293
Fringe Benefits	80,500,492	81,608,836	93,568,961	11,960,125
PERSONNEL SUBTOTAL	199,344,965	202,546,881	221,939,299	19,392,418

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 4,632,360	\$ 4,656,786	\$ 4,505,308	\$ (151,478)
Contracts	14,960,393	16,526,630	17,357,071	830,441
Information Technology	4,309,841	4,678,810	5,470,906	792,096
Energy and Utilities	4,841,638	6,492,882	5,929,261	(563,621)
Other	140,882	135,500	775,500	640,000
Transfers Out	5,574,584	476,835	40,174	(436,661)
Capital Expenditures	734,281	88,300	154,800	66,500
Debt	1,077,919	1,177,671	1,980,846	803,175
NON-PERSONNEL SUBTOTAL	36,271,897	34,233,414	36,213,866	1,980,452
Total	\$ 235,636,392	\$ 236,780,295	\$ 258,153,165	\$ 21,372,870

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 18,860,354	\$ 15,969,886	\$ 22,354,065	\$ 6,384,179
Licenses and Permits	543,081	430,000	430,000	-
Other Revenue	1,188,266	666,000	666,000	-
Rev from Federal Agencies	17,445	-	-	-
Rev from Money and Prop	(12)	-	-	-
Rev from Other Agencies	1,948,496	1,530,000	1,530,000	-
Transfers In	7,614,792	8,393,384	10,024,318	1,630,934
Total	\$ 30,172,422	\$ 26,989,270	\$ 35,004,383	\$ 8,015,113

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 41,193
20000024	Administrative Aide 2	7.00	7.00	6.00	42,578 - 51,334	295,667
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	96,200
20000061	Aircraft Mechanic	2.00	0.00	0.00	48,818 - 58,531	-
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	259,856
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	115,000
20000311	Associate Department Human Resources Analyst	2.00	2.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	3.00	4.00	4.00	54,059 - 65,333	209,869
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	72,796
20000224	Building Service Technician	1.00	2.00	2.00	33,322 - 39,666	72,988
20000539	Clerical Assistant 2	13.00	13.00	12.00	29,931 - 36,067	427,690
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	309,985
20000617	Construction Estimator	1.00	1.00	1.00	53,706 - 64,958	64,958
20001168	Deputy Director	0.00	1.00	0.00	46,966 - 172,744	-
20001189	Deputy Fire Chief	8.00	7.00	7.00	46,966 - 172,744	1,022,000
90000386	Dispatcher 2 - Hourly	2.33	0.00	0.00	37,440 - 45,178	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000446	Fire Battalion Chief	26.00	28.00	30.00	82,722 - 100,110	2,985,932
20000449	Fire Captain	209.00	218.00	219.75	70,970 - 85,904	18,808,148
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	180,000
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	7.00	47,424 - 57,262	389,185
20000460	Fire Dispatcher	35.00	39.00	43.00	41,246 - 49,795	2,034,887
90000460	Fire Dispatcher - Hourly	0.00	3.14	3.14	41,246 - 49,795	129,514
20000454	Fire Engineer	198.00	204.00	205.75	61,589 - 74,464	15,230,494
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	210,515
20000457	Fire Fighter 2	305.00	337.00	343.50	52,520 - 63,378	20,853,859
20001245	Fire Fighter 3	100.00	84.00	84.00	55,141 - 66,539	5,361,316
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	70,970 - 85,904	343,616
20000475	Fire Prevention Inspector 2	19.00	19.00	19.00	61,589 - 74,464	1,413,072
20000476	Fire Prevention Inspector 2-Civilian	9.00	9.00	9.00	61,589 - 74,464	665,708
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	70,970 - 85,904	171,808
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	3.00	70,970 - 85,904	257,712
21000275	Helicopter Mechanic	0.00	2.00	2.00	70,491 - 85,072	170,144
20000290	Information Systems Analyst 2	6.00	6.00	6.00	54,059 - 65,333	362,272
20000293	Information Systems Analyst 3	3.00	3.00	3.00	59,363 - 71,760	202,883
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	66,768
20000536	Intermediate Stenographer	1.00	0.00	0.00	32,094 - 38,813	-
90000603	Lifeguard 1 - Hourly	57.88	61.39	58.51	33,758 - 40,560	1,975,204
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,442,588
20000619	Lifeguard 3	21.00	24.00	24.00	54,184 - 65,541	1,502,560
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	137,000
20000604	Lifeguard Sergeant	19.00	20.00	20.00	59,363 - 71,739	1,406,910
20000622	Marine Mechanic	1.00	2.00	2.00	44,366 - 53,206	105,202
20000599	Marine Safety Captain	1.00	1.00	1.00	86,133 - 103,958	103,958
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	345,612
20000445	Motive Service Technician	1.00	0.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	165,917
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	2.00	1.00	1.00	46,966 - 172,744	109,855
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	57,866
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000927	Senior Clerk/Typist	2.00	1.00	2.00	36,067 - 43,514	87,028

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000400	Senior Drafting Aide	1.00	1.00	1.00	44,429 - 53,706	53,706
20000015	Senior Management Analyst	2.00	2.00	3.00	59,363 - 71,760	189,830
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000313	Supervising Department Human Resources Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20000970	Supervising Management Analyst	2.00	2.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	71,855
	'D' Div Pay					120,270
	Air Operations Pay					89,080
	Airport Transfer					65,406
	Annual Pump Testing					93,652
	Battalion Medical Off					89,051
	Bilingual - Dispatcher					10,192
	Bilingual - Regular					21,840
	Bilingual Pay Fire					150,567
	Breathing Apparatus Rep					39,588
	Budgeted Vacancy Savings					(3,398,859)
	Cliff Rescue Inst Pay					27,569
	Dispatcher Training					3,744
	Dive Team Pay					99,863
	EMS Speciality Pay					60,942
	Emergency Medical Tech					6,074,614
	Explosive Ord Sqd					69,338
	Fire Admin Assign					775,097
	Hazardous Mat. Squad					187,512
	Hose Repair					74,506
	K-9 Handler Fire					12,777
	Ladder Repair					90,037
	Metro Arson Strike Team					19,115
	Night Shift Pay					78,294
	Overtime Budgeted					32,826,190
	Paramedic Pay					2,272,630
	Paramedic Splty Pay					591,928
	River Rescue Team-Full Time					2,495
	Sick Leave - Hourly					54,441
	Small Eq Repair					42,889
	Star Team Paramedic					63,292
	Termination Pay Annual Leave					1,132,600
	Urban Search & Rescue					228,341
	Vacation Pay In Lieu					2,750,370
FTE, Salaries, and Wages Subtotal		1,176.21	1,220.53	1,230.65		\$ 128,370,338

Fire-Rescue

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,464,233	\$ 1,295,240	\$ 1,215,706	\$ (79,534)
Flexible Benefits	11,471,823	12,449,101	14,387,247	1,938,146
Insurance	46	-	-	-
Long-Term Disability	253,322	249,657	-	(249,657)
Medicare	1,598,896	1,144,564	1,691,473	546,909
Other Post-Employment Benefits	6,719,431	6,394,033	6,647,536	253,503
Retiree Medical Trust	4,146	534,547	565,332	30,785
Retirement 401 Plan	6,392	5,749	3,899	(1,850)
Retirement ADC	46,862,994	48,930,777	56,794,456	7,863,679
Retirement DROP	410,702	402,508	411,828	9,320
Risk Management Administration	1,141,614	1,104,782	1,120,284	15,502
Supplemental Pension Savings Plan	2,803,703	2,603,082	4,019,763	1,416,681
Unemployment Insurance	144,779	142,675	143,341	666
Workers' Compensation	7,598,880	6,352,121	6,568,096	215,975
Fringe Benefits Subtotal	\$ 80,500,492	\$ 81,608,836	\$ 93,568,961	\$ 11,960,125
Total Personnel Expenditures			\$ 221,939,299	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fire and Lifeguard Facilities Fund	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)
Total	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (600)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (600)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 3,023	\$ 5,212	\$ 5,212	\$ -
Transfers Out	1,380,369	1,383,569	1,382,969	(600)
NON-PERSONNEL SUBTOTAL	1,383,392	1,388,781	1,388,181	(600)
Total	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)

Fire-Rescue

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 2,305	\$ -	\$ -	\$ -
Transfers In	1,380,369	1,383,570	1,383,570	-
Total	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570	\$ -

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Community Risk Reduction	\$ -	\$ 25,850	\$ -	\$ (25,850)
Fire/Emergency Medical Services Transport Program Fund	11,800,156	12,500,720	12,320,080	\$ (180,640)
Special Operations	524	-	-	\$
Total	\$ 11,800,680	\$ 12,526,570	\$ 12,320,080	\$ (206,490)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Emergency Medical Services	30.00	31.00	17.00	(14.00)
Total	30.00	31.00	17.00	(14.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 229,006	\$ -
Paramedic Training Institute Addition of overtime expenditures and non-personnel expenditures associated with administrative and instructor cost for the Fire-Rescue Paramedic Training Institute Program.	0.00	206,251	-
Paramedic Continuing Education Addition of overtime expenditures associated with an increase in continuing paramedic education requirements.	0.00	75,714	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	64,249	-
Advanced Life Support Manikin Addition of one-time non-personnel expenditures to purchase an Advanced Life Support manikin for the EMS Training Facility Simulation Center.	0.00	29,485	-
Paramedic Rotation Program Reduction of 13.00 FTE positions and associated non-personnel expenditures associated with the reduction of the Paramedic Rotation (PMR) Program.	(13.00)	(2,353)	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(11,550)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Non-Discretionary Adjustment	0.00	(26,950)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Centralization of Analyst Functions	(1.00)	(85,848)	-
Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.			
Emergency Medical Services Revenue Transfer	0.00	(684,494)	-
Reduction of expenditures associated with the transfer of Emergency Medical Services Fund balance from the Emergency Medical Services Fund to the General Fund.			
Total	(14.00)	\$ (206,490)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,254,143	\$ 3,034,107	\$ 2,494,427	\$ (539,680)
Fringe Benefits	2,535,813	1,815,319	1,361,834	(453,485)
PERSONNEL SUBTOTAL	5,789,956	4,849,426	3,856,261	(993,165)
NON-PERSONNEL				
Supplies	\$ 210,205	\$ 250,088	\$ 260,108	\$ 1,020
Contracts	1,678,458	2,177,396	1,325,851	(851,545)
Information Technology	94,347	480,478	709,484	229,006
Energy and Utilities	6,028	32,314	29,396	(2,918)
Other	18,670	42,710	42,710	-
Transfers Out	3,928,791	4,501,858	5,883,485	1,381,627
Capital Expenditures	74,224	183,300	212,785	29,485
NON-PERSONNEL SUBTOTAL	6,010,724	7,677,144	8,463,819	786,675
Total	\$ 11,800,680	\$ 12,526,570	\$ 12,320,080	\$ (206,490)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871	\$ (439,235)
Other Revenue	2,229	-	409,235	409,235
Rev from Money and Prop	23,868	-	30,000	30,000
Transfers In	19,884	-	-	-
Total	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106	\$ -

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,147
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	146,000
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	26,437
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000457	Fire Fighter 2	14.00	14.00	1.00	52,520 - 63,378	63,378
20000496	Paramedic 2	5.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	194,855
20001126	Quality Management Coordinator	3.00	3.00	3.00	23,005 - 137,904	292,724
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
	Bilingual - Regular					1,456
	Emergency Medical Tech					44,268
	Fire Admin Assign					53,696
	Overtime Budgeted					843,775
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		30.00	31.00	17.00		\$ 2,494,427
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 48,243	\$ 46,924	\$ 21,263	\$ (25,661)	
	Flexible Benefits	328,727	429,271	238,720	(190,551)	
	Long-Term Disability	7,057	6,525	-	(6,525)	
	Medicare	43,227	29,840	19,231	(10,609)	
	Other	291,317	-	-	-	
	Other Post-Employment Benefits	185,878	183,363	102,085	(81,278)	
	Retiree Medical Trust	494	15,155	9,660	8,805	
	Retirement 401 Plan	503	747	-	(747)	
	Retirement ADC	1,256,100	735,025	729,758	(5,267)	
	Retirement DROP	4,183	4,109	4,109	-	
	Risk Management Administration	32,185	31,682	17,204	(14,478)	
	Supplemental Pension Savings Plan	114,735	121,827	72,030	(49,797)	
	Unemployment Insurance	4,033	3,741	2,365	(1,376)	
	Workers' Compensation	219,131	207,110	145,409	(61,701)	
Fringe Benefits Subtotal		\$ 2,535,813	\$ 1,815,319	\$ 1,361,834	\$ (453,485)	
Total Personnel Expenditures					\$ 3,856,261	

Junior Lifeguard Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Operations	\$ 1,017	\$ -	\$ -	\$ -
Junior Lifeguard Program Fund	2,349	-	-	-
Lifeguard Services	579,117	595,076	609,877	14,801
Total	\$ 582,483	\$ 595,076	\$ 609,877	\$ 14,801

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 14,193	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	608	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	14,824
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 14,801	\$ 14,824

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 72,312	\$ 71,760	\$ 71,760	\$ -
Fringe Benefits	61,716	65,203	79,396	14,193
PERSONNEL SUBTOTAL	134,028	136,963	151,156	14,193
NON-PERSONNEL				
Supplies	\$ 13,299	\$ 21,400	\$ 21,400	\$ -
Contracts	434,967	431,530	432,138	608
Energy and Utilities	190	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	448,456	458,113	458,721	608
Total	\$ 582,483	\$ 595,076	\$ 609,877	\$ 14,801

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 611,003	\$ 595,053	\$ 609,877	\$ 14,824
Total	\$ 611,003	\$ 595,053	\$ 609,877	\$ 14,824

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits						
Employee Offset Savings		\$ 2,169	\$ 2,153	\$ 2,153	\$ -	
Flexible Benefits		9,808	11,528	13,178		1,650
Long-Term Disability		242	228	-		(228)
Medicare		1,103	1,041	1,041		-
Other Post-Employment Benefits		6,310	5,915	6,005		90
Retirement ADC		39,080	39,116	53,260		14,144
Risk Management Administration		1,071	1,022	1,012		(10)
Supplemental Pension Savings Plan		1,615	2,153	2,153		-
Unemployment Insurance		138	131	128		(3)
Workers' Compensation		179	1,916	466		(1,450)
Fringe Benefits Subtotal		\$ 61,716	\$ 65,203	\$ 79,396	\$	14,193
Total Personnel Expenditures					\$ 151,156	

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 219,528	\$ 218,810	\$ 213,599
TOTAL BALANCE AND RESERVES	\$ 219,528	\$ 218,810	\$ 213,599
REVENUE			
Revenue from Use of Money and Property	\$ 2,305	\$ —	\$ —
Transfers In	1,380,369	1,383,570	1,383,570
TOTAL REVENUE	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,602,202	\$ 1,602,380	\$ 1,597,169
OPERATING EXPENSE			
Contracts	\$ 3,023	\$ 5,212	\$ 5,212
Transfers Out	1,380,369	1,383,569	1,382,969
TOTAL OPERATING EXPENSE	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
TOTAL EXPENSE	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
BALANCE	\$ 218,810	\$ 213,599	\$ 208,988
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,602,202	\$ 1,602,380	\$ 1,597,169

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 268,549	\$ 570,725	\$ 70,975
TOTAL BALANCE AND RESERVES	\$ 268,549	\$ 570,725	\$ 70,975
REVENUE			
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871
Other Revenue	2,229	—	409,235
Revenue from Use of Money and Property	23,868	—	30,000
Transfers In	19,884	—	—
TOTAL REVENUE	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,371,595	\$ 12,914,831	\$ 12,415,081
OPERATING EXPENSE			
Personnel Expenses	\$ 3,254,143	\$ 3,034,107	\$ 2,494,427
Fringe Benefits	2,536,003	1,815,319	1,361,834
Supplies	210,205	259,088	260,108
Contracts	1,678,458	2,177,396	1,325,851
Information Technology	94,347	480,478	709,484
Energy and Utilities	6,028	32,314	29,396
Other Expenses	18,670	42,710	42,710
Transfers Out	3,928,791	4,501,858	5,883,485
Capital Expenditures	74,224	183,300	212,785
TOTAL OPERATING EXPENSE	\$ 11,800,870	\$ 12,526,570	\$ 12,320,080
TOTAL EXPENSE	\$ 11,800,870	\$ 12,526,570	\$ 12,320,080
BALANCE	\$ 570,725	\$ 388,261	\$ 95,001
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,371,595	\$ 12,914,831	\$ 12,415,081

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 843,431	\$ 871,951	\$ 877,526
TOTAL BALANCE AND RESERVES	\$ 843,431	\$ 871,951	\$ 877,526
REVENUE			
Charges for Services	\$ 611,003	\$ 595,053	\$ 609,877
TOTAL REVENUE	\$ 611,003	\$ 595,053	\$ 609,877
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,454,434	\$ 1,467,004	\$ 1,487,403
OPERATING EXPENSE			
Personnel Expenses	\$ 72,312	\$ 71,760	\$ 71,760
Fringe Benefits	61,716	65,203	79,396
Supplies	13,299	21,400	21,400
Contracts	434,967	431,530	432,138
Energy and Utilities	190	183	183
Capital Expenditures	—	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 582,483	\$ 595,076	\$ 609,877
TOTAL EXPENSE	\$ 582,483	\$ 595,076	\$ 609,877
BALANCE	\$ 871,951	\$ 871,928	\$ 877,526
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,454,434	\$ 1,467,004	\$ 1,487,403

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Fleet Operations



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Department Description

The Fleet Operations Department provides City departments with comprehensive fleet management services by supplying a dependable fleet of over 4,200 vehicles and equipment in addition to the following functions: Acquisition, Disposition, and Up-Fitting, Maintenance and Repair of motive vehicles and equipment, Fuel Facilities and Fuel System Management, Car Wash Facilities, Metal Fabrication and Repair, Rental Fleet, and Operator Training.

The Department's mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel

The Department's vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses

Did you know?

- In Fiscal Year 2017, the Public Works Department's Fleet Services Division became the Fleet Operations Department under the Internal Operations branch of the City of San Diego. This change reflected the citywide mission of the Department to provide reliable fleet services and long-term planning for all City departments.
- In accordance with the City of San Diego's Climate Action Plan (CAP), which calls for a reduction in greenhouse gas, the Department is analyzing potential conversions to zero emissions vehicles and alternative fuels. In 2016, the Fleet Operations Department added renewable diesel as a replacement fuel for the existing diesel-powered heavy and medium duty fleet. Renewable diesel can reduce greenhouse

Fleet Operations

gas emissions by up to 80% when compared to petroleum diesel. More than 1,100 vehicles and equipment, or 25%, of the City's fleet is now powered by this renewable source.

- Connected with the CAP, the City is opening its first CNG filling station. The CNG station will be located at the Miramar Repair Facility and will serve as the fuel source for CNG refuse packers.
- In April 2017, the City opened its first CNG filling station. The CNG station is located at the Miramar Repair Facility and will serve as the fuel source for CNG refuse packers.
- In August 2016, the City of San Diego entered into an agreement with Carolina Software Technologies (CST) to upgrade the existing fleet asset management system. The upgrade of the system will allow for improved metrics which will drive operational efficiencies, improved vehicle reliability, and high quality service to all departments.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide reliable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Advance the knowledge of alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Develop a new safety program
- Develop a new training program

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations information system
- Improve policies and procedures

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of fleet within designated lifecycle ¹	N/A	N/A	N/A	N/A	> 85%
2. Number of low or zero-emission vehicles in fleet ¹	N/A	N/A	N/A	N/A	> 100%
3. Number of OSHA reportable injuries ¹	N/A	N/A	N/A	N/A	0
4. Completion of scheduled preventative maintenance on time ¹	N/A	N/A	N/A	N/A	> 95%
5. Maintain availability of Priority 1 vehicles ¹	N/A	N/A	N/A	N/A	> 95%

1. The Fleet Operations Department was created in Fiscal Year 2017 and key performance indicators were not yet created. As such, prior year data is not available.

Fleet Operations

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	206.00	206.00
Personnel Expenditures	\$ -	\$ -	\$ 21,400,631	\$ 21,400,631
Non-Personnel Expenditures	-	-	78,623,676	78,623,676
Total Department Expenditures	\$ -	\$ -	\$ 100,024,307	\$ 100,024,307
Total Department Revenue	\$ -	\$ -	\$ 84,625,920	\$ 84,625,920

Fleet Services Operating Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fleet Administration	\$ -	\$ -	\$ 11,211,347	\$ 11,211,347
Fleet Maintenance	-	-	46,039,214	46,039,214
Total	\$ -	\$ -	\$ 57,250,561	\$ 57,250,561

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fleet Administration	0.00	0.00	33.00	33.00
Fleet Maintenance	0.00	0.00	173.00	173.00
Total	0.00	0.00	206.00	206.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure	207.00	\$ 48,572,759	\$ 50,769,656
Restructure of the Fleet Services Division to the new Fleet Operations Department.			
Fire Fleet Repair Facility	1.00	7,034,712	3,400,000
Addition of 1.00 Fleet Manager and associated revenue and non-personnel expenditures for a new Fire Fleet Repair Facility.			
Non-Discretionary Adjustment	0.00	4,061,377	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	1,460,451	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

1. Beginning in Fiscal Year 2018, the Fleet Services Operating Fund is now budgeted in the Fleet Operations Department. As a result, Fiscal Year 2016 actuals and Fiscal Year 2017 budget are reflected in the Internal Operations Department.

Fleet Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	12,853	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reclassification of Positions	0.00	(2,085)	-
Addition of 1.00 Business Systems Analyst offset by the reduction of 1.00 Information Systems Analyst 4 to better align the position classification with services of the Department.			
Reduction of Non-Personnel Expenditures	(2.00)	(1,898,362)	-
Reduction of non-personnel expenditures associated with operational efficiencies.			
Fuel Adjustments	0.00	(1,991,144)	(1,991,144)
Adjustment of non-personnel expenditures and associated revenue to reflect revised gasoline and motor fuel costs.			
Revised Revenue	0.00	-	499,395
Adjustment to reflect revised revenue projections.			
IAM Reimbursable Revenue	0.00	-	65,317
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.			
Total	206.00	\$ 57,250,561	\$ 52,743,224

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 11,487,093	\$ 11,487,093
Fringe Benefits	-	-	9,913,538	9,913,538
PERSONNEL SUBTOTAL	-	-	21,400,631	21,400,631
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 7,645,527	\$ 7,645,527
Contracts	-	-	15,967,601	15,967,601
Information Technology	-	-	1,460,451	1,460,451
Energy and Utilities	-	-	10,261,057	10,261,057
Capital Expenditures	-	-	250,000	250,000
Debt	-	-	265,294	265,294
NON-PERSONNEL SUBTOTAL	-	-	35,849,930	35,849,930
Total	\$ -	\$ -	\$ 57,250,561	\$ 57,250,561

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ -	\$ -	\$ 48,951,785	\$ 48,951,785
Other Revenue	-	-	391,439	391,439
Transfers In	-	-	3,400,000	3,400,000
Total	\$ -	\$ -	\$ 52,743,224	\$ 52,743,224

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	3.00	\$31,491 - \$37,918	108,995
20000088	Assistant Engineer-Mechanical	0.00	0.00	1.00	57,866 - 69,722	57,866
20000443	Assistant Fleet Technician	0.00	0.00	27.00	36,587 - 43,618	1,128,860
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20000193	Body and Fender Mechanic	0.00	0.00	5.00	44,366 - 53,206	266,030
20001246	Business Systems Analyst 3	0.00	0.00	1.00	65,416 - 79,061	79,061
20001101	Department Director	0.00	0.00	1.00	59,155 - 224,099	157,000
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	109,855
20000430	Equipment Operator 2	0.00	0.00	1.00	41,350 - 49,462	47,904
20000438	Equipment Painter	0.00	0.00	2.00	44,366 - 53,206	106,412
20000433	Equipment Trainer	0.00	0.00	1.00	47,570 - 57,533	57,426
21000191	Fleet Attendant	0.00	0.00	2.00	30,534 - 36,296	69,830
20000774	Fleet Manager	0.00	0.00	4.00	76,773 - 93,018	330,970
20000183	Fleet Parts Buyer	0.00	0.00	4.00	44,637 - 54,059	202,361
20000182	Fleet Parts Buyer Supervisor	0.00	0.00	1.00	51,355 - 62,442	62,442
20000062	Fleet Repair Supervisor	0.00	0.00	10.00	62,421 - 75,525	730,197
21000195	Fleet Team Leader	0.00	0.00	10.00	50,003 - 61,402	591,222
20000420	Fleet Technician	0.00	0.00	80.00	44,366 - 53,206	4,121,970
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000618	Machinist	0.00	0.00	1.00	46,134 - 55,266	55,266
20000439	Master Fleet Technician	0.00	0.00	17.00	47,715 - 57,158	952,800
20000644	Metal Fabrication Supervisor	0.00	0.00	2.00	54,309 - 65,666	119,975
20000445	Motive Service Technician	0.00	0.00	2.00	34,195 - 40,976	75,171
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	108,000
20000847	Safety Officer	0.00	0.00	1.00	57,907 - 69,930	69,930
20000951	Stock Clerk	0.00	0.00	9.00	30,056 - 36,275	310,181
20000955	Storekeeper 1	0.00	0.00	4.00	34,611 - 41,517	165,650
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	66,768
20001041	Training Supervisor	0.00	0.00	1.00	59,363 - 71,760	67,154
20001058	Welder	0.00	0.00	10.00	44,366 - 53,206	524,680
	ASE Cert					47,008
	ASE Damage Estimate					936
	ASE Master Cert					200,273
	Budgeted Vacancy Savings					(325,185)
	Class B					50,960
	Collision Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					145,457
	Overtime Budgeted					412,853
	Plant/Tank Vol Cert Pay					29,810

Fleet Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
	Welding Certification					22,776
FTE, Salaries, and Wages Subtotal		0.00	0.00	206.00		\$ 11,490,713
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
Employee Offset Savings	\$	-	\$	-	\$ 23,132	\$ 23,132
Flexible Benefits		-	-	-	2,344,983	2,344,983
Medicare		-	-	-	150,180	150,180
Other Post-Employment Benefits		-	-	-	1,194,995	1,194,995
Retiree Medical Trust		-	-	-	8,442	8,442
Retirement 401 Plan		-	-	-	8,307	8,307
Retirement ADC		-	-	-	4,633,157	4,633,157
Retirement DROP		-	-	-	47,778	47,778
Risk Management Administration		-	-	-	201,388	201,388
Supplemental Pension Savings Plan		-	-	-	688,787	688,787
Unemployment Insurance		-	-	-	18,897	18,897
Workers' Compensation		-	-	-	593,492	593,492
Fringe Benefits Subtotal	\$	-	\$	-	\$ 9,913,538	\$ 9,913,538
Total Personnel Expenditures					\$ 21,404,251	

Fleet Services Replacement Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Vehicle Acquisition	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746
Total	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure	0.00	\$ 22,994,920	\$ 29,225,898
Restructure of the Fleet Services Division to the new Fleet Operations Department.			
Non-Discretionary Adjustment	0.00	11,094,531	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Vehicle Purchases	0.00	5,284,295	-
Addition of non-personnel expenditures to reflect vehicle cash replacement funding based on Fleet's Five-Year Vehicle Replacement Schedule.			

1. Beginning in Fiscal Year 2018, the Fleet Services Replacement Fund is now budgeted in the Fleet Operations Department. As a result, Fiscal Year 2016 actuals and Fiscal Year 2017 budget are reflected in the Internal Operations Department.

Fleet Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Fire Fleet Repair Facility	0.00	3,400,000	-
Addition of non-personnel expenditures associated to one-time building modifications and tenant improvements for a new Fire Fleet Repair Facility. This adjustment reflects the transfer to the Fleet Services Operating Fund.			
Revised Revenue	0.00	-	2,656,798
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 42,773,746	\$ 31,882,696

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ -	\$ -	\$ 3,400,000	\$ 3,400,000
Capital Expenditures	-	-	28,279,215	28,279,215
Debt	-	-	11,094,531	11,094,531
NON-PERSONNEL SUBTOTAL	-	-	42,773,746	42,773,746
Total	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ -	\$ -	\$ 30,382,696	\$ 30,382,696
Other Revenue	-	-	1,500,000	1,500,000
Total	\$ -	\$ -	\$ 31,882,696	\$ 31,882,696

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,832,917	\$ 7,450,630	\$ 6,398,510
Continuing Appropriation - CIP	2,274,121	1,200,350	625,350
TOTAL BALANCE AND RESERVES	\$ 8,107,038	\$ 8,650,981	\$ 7,023,860
REVENUE			
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ 48,951,785
Other Revenue	465,109	295,000	391,439
Revenue from Use of Money and Property	657,588	—	—
Transfers In	—	—	3,400,000
TOTAL REVENUE	\$ 49,926,547	\$ 50,842,432	\$ 52,743,224
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,033,585	\$ 59,493,413	\$ 59,767,084
OPERATING EXPENSE			
Personnel Expenses	\$ 11,151,566	\$ 11,914,840	\$ 11,487,093
Fringe Benefits	7,733,662	8,575,516	9,913,538
Supplies	12,662,352	8,664,586	7,645,527
Contracts	5,535,126	10,816,032	15,967,601
Information Technology	447,180	3,536,679	1,460,451
Energy and Utilities	9,636,801	12,068,139	10,261,057
Other Expenses	2,453	—	—
Transfers Out	581,422	—	—
Capital Expenditures	294,613	250,000	250,000
Debt Expenses	263,659	265,295	265,294
TOTAL OPERATING EXPENSE	\$ 48,308,833	\$ 56,091,087	\$ 57,250,561
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,073,771	\$ 499,000	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,073,771	\$ 499,000	\$ —
TOTAL EXPENSE	\$ 49,382,604	\$ 56,590,087	\$ 57,250,561
RESERVES			
Continuing Appropriation - CIP	\$ 1,200,350	\$ 701,350	\$ 625,350
TOTAL RESERVES	\$ 1,200,350	\$ 701,350	\$ 625,350
BALANCE	\$ 7,450,631	\$ 2,201,976	\$ 1,891,173
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,033,585	\$ 59,493,413	\$ 59,767,084

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Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,634,066	\$ 10,408,215	\$ 33,553,147
Continuing Appropriation - Operating	37,277,962	36,855,003	21,769,751
TOTAL BALANCE AND RESERVES	\$ 49,912,029	\$ 47,263,217	\$ 55,322,898
REVENUE			
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ 30,382,696
Other Revenue	1,800,666	2,000,000	1,500,000
Transfers In	—	3,119,490	—
TOTAL REVENUE	\$ 28,980,655	\$ 29,225,898	\$ 31,882,696
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 78,892,683	\$ 76,489,115	\$ 87,205,594
OPERATING EXPENSE			
Supplies	\$ 1,366,327	\$ —	\$ —
Contracts	452,619	—	—
Transfers Out	—	—	3,400,000
Capital Expenditures	23,207,322	22,994,920	28,279,215
Debt Expenses	6,603,198	7,375,261	11,094,531
TOTAL OPERATING EXPENSE	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 422,960	\$ 1,144,283	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 422,960	\$ 1,144,283	\$ —
TOTAL EXPENSE	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
RESERVES			
Continuing Appropriation - Operating	\$ 36,855,003	\$ 35,710,720	\$ 21,769,751
TOTAL RESERVES	\$ 36,855,003	\$ 35,710,720	\$ 21,769,751
BALANCE	\$ 10,408,214	\$ 10,408,214	\$ 22,662,097
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 78,892,683	\$ 76,489,115	\$ 87,205,594

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Gas Tax Fund



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Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The Proposition 42 Replacement Fund collects revenue from new motor vehicle fuel excise tax. The current State variable excise tax is 12 cents per gallon, bringing the total gas tax to 30 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2018, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs.

In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



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Gas Tax Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	41,995,319	25,878,454	23,562,966	(2,315,488)
Total Department Expenditures	\$ 41,995,319	\$ 25,878,454	\$ 23,562,966	\$ (2,315,488)
Total Department Revenue	\$ 29,930,308	\$ 24,719,725	\$ 23,562,966	\$ (1,156,759)

Gas Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Gas Tax Fund	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966	\$ (2,315,488)
Total	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966	\$ (2,315,488)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (29,681)	\$ -
Adjustment to Gas Tax Allocations Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2018 due to revised State of California Gas Tax projections.	0.00	(1,127,078)	(1,156,759)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,158,729)	-
Total	0.00	\$ (2,315,488)	\$ (1,156,759)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 11,127,069	\$ 6,767,459	\$ 10,527,625	\$ 3,760,166
Other	5,029	-	-	-
Energy and Utilities	208,093	274,861	245,180	(29,681)
Transfers Out	15,610,290	18,836,134	12,790,161	(6,045,973)
NON-PERSONNEL SUBTOTAL	26,950,481	25,878,454	23,562,966	(2,315,488)
Total	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966	\$ (2,315,488)

Gas Tax Fund

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 155,402	\$ 114,516	\$ 114,516	\$ -
Other Local Taxes	22,729,919	24,605,209	23,448,450	(1,156,759)
Other Revenue	1,806	-	-	-
Total	\$ 22,887,127	\$ 24,719,725	\$ 23,562,966	\$ (1,156,759)

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 15,044,837	\$ 3,226,733	\$ 5,571,972	\$ 2,345,239
Total	\$ 15,044,837	\$ 3,226,733	\$ 5,571,972	\$ 2,345,239

Significant Budget Adjustments

Prop 42 Replacement Transportation Relief Fund	0.00	\$	2,345,239	\$	2,345,239
Addition of non-personnel expenditures and associated revenue.					
Total	0.00	\$	2,345,239	\$	2,345,239

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 3	\$ -	\$ -	\$ -
Contracts	15,044,834	3,226,733	5,571,972	2,345,239
NON-PERSONNEL SUBTOTAL	15,044,837	3,226,733	5,571,972	2,345,239
Total	\$ 15,044,837	\$ 3,226,733	\$ 5,571,972	\$ 2,345,239

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 263,963	\$ -	\$ -	\$ -
Other Local Taxes	6,898,661	3,226,733	5,571,972	2,345,239
Total	\$ 7,162,625	\$ 3,226,733	\$ 5,571,972	\$ 2,345,239

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,143,129	\$ 79,775	\$ 0
Continuing Appropriation - CIP	1,809,090	6,762,649	4,762,649
TOTAL BALANCE AND RESERVES	\$ 10,952,219	\$ 6,842,424	\$ 4,762,649
REVENUE			
Other Local Taxes	\$ 22,729,919	\$ 24,605,209	\$ 23,448,450
Other Revenue	1,806	—	—
Revenue from Use of Money and Property	155,401	114,516	114,516
TOTAL REVENUE	\$ 22,887,126	\$ 24,719,725	\$ 23,562,966
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 33,839,345	\$ 31,562,149	\$ 28,325,615
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 46,440	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 46,440	\$ —	\$ —
OPERATING EXPENSE			
Contracts	\$ 11,127,069	\$ 6,767,459	\$ 10,527,625
Energy and Utilities	208,093	274,861	245,180
Other Expenses	5,029	—	—
Transfers Out	15,610,290	18,836,134	12,790,161
TOTAL OPERATING EXPENSE	\$ 26,950,481	\$ 25,878,454	\$ 23,562,966
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 6,762,649	\$ 4,762,649
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 6,762,649	\$ 4,762,649
TOTAL EXPENSE	\$ 26,996,922	\$ 32,641,103	\$ 28,325,615
RESERVES			
Continuing Appropriation - CIP	\$ 6,762,649	\$ —	\$ 0
TOTAL RESERVES	\$ 6,762,649	\$ —	\$ —
BALANCE	\$ 79,775	\$ (1,078,954)	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 33,839,345	\$ 31,562,149	\$ 28,325,615

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Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 378,954	\$ 0	\$ 0
Continuing Appropriation - CIP	15,112,542	12,288,014	9,268,974
Continuing Appropriation - Operating	20,361,810	12,858,551	0
TOTAL BALANCE AND RESERVES	\$ 35,853,305	\$ 25,146,565	\$ 9,268,973
REVENUE			
Other Local Taxes	\$ 6,898,661	\$ 3,226,733	\$ 5,571,972
Revenue from Use of Money and Property	263,963	—	—
TOTAL REVENUE	\$ 7,162,625	\$ 3,226,733	\$ 5,571,972
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 43,015,930	\$ 28,373,298	\$ 14,840,945
OPERATING EXPENSE			
Supplies	\$ 3	\$ —	\$ —
Contracts	15,044,834	3,226,733	5,571,972
TOTAL OPERATING EXPENSE	\$ 15,044,837	\$ 3,226,733	\$ 5,571,972
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,824,528	\$ —	\$ 9,268,974
Operating Expenditures	7,503,259	—	—
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 10,327,787	\$ —	\$ 9,268,974
TOTAL EXPENSE	\$ 17,869,365	\$ 3,226,733	\$ 14,840,946
RESERVES			
Continuing Appropriation - CIP	\$ 12,288,014	\$ 12,288,014	\$ 0
Continuing Appropriation - Operating	12,858,551	12,858,551	0
TOTAL RESERVES	\$ 25,146,565	\$ 25,146,565	\$ —
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 43,015,930	\$ 28,373,298	\$ 14,840,946

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Human Resources



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Department Description

The Human Resources Department is comprised of various programs that include Human Resources and Labor Relations, Employee Learning & Development (ELD), Leadership Development and Succession Planning, Reasonable Accommodations, Employee Assistance (EAP), Public Records Administration, Citizens' Assistance, Citywide Volunteer and Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The Department's mission is:

To effectively serve, support, and partner with our customers for all human resources and labor services

The Department's vision is:

To be the foremost trusted authority for all human resources and labor services

Did you know?

- To help ensure the City is meeting its obligation under the Meyers-Milias-Brown Act, Labor Relations processed 5,865 Contracting Out Review Requests in Fiscal Year 2016 and approximately 7,190 for the first two quarters in Fiscal Year 2017.
- Employee Learning & Development provided 47,440 hours of classroom and online training to City employees.
- The Public Records Administration program processed and responded to over 4,000 Public Records Act requests.
- The Leadership and Succession Planning program reinforced strong leadership competencies graduating over 100 employees from the City Management Academy and holding leadership development training for 85 managers.
- Volunteers, interns, and mentors served 325,652 hours in Calendar Year 2016.

Human Resources

Goals and Objectives

Goal 1: Provide prompt, courteous, and efficient services

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

Goal 2: Maintain collaborative relationships with our customers

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' businesses
- Provide Citywide Volunteer, Internship and Work Readiness opportunity information

Goal 3: Communicate effectively to ensure a well-informed workforce and community

- Provide concise and informative communications regarding employment-related information
- Ensure the Department's information and resources are accurate on the City's website

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide opportunities for employee learning and development
- Develop our employees to be prepared for future leadership and career opportunities
- Provide disability awareness educational sessions regarding the citywide Reasonable Accommodations Program
- Provide timely and effective coordination of internship and work readiness opportunities

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Increase volunteer, internship and work readiness service hours by 5% each fiscal year ¹	N/A	N/A	100%	100%	100%
2. Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
3. Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	N/A	100%	100%	100%	100%
4. Percentage of Public Record Act requests responded to within the statutory timeframe ²	N/A	N/A	N/A	98%	100%

1. This is a new performance indicator for Fiscal Year 2018.

2. This is a new measure for Fiscal Year 2018 and represents Mayoral department compliance.

Human Resources

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	20.84	25.50	32.92	7.42
Personnel Expenditures	\$ 2,871,921	\$ 3,508,572	\$ 5,229,120	\$ 1,720,548
Non-Personnel Expenditures	410,099	376,095	376,584	489
Total Department Expenditures	\$ 3,282,020	\$ 3,884,667	\$ 5,605,704	\$ 1,721,037
Total Department Revenue	\$ 5,306	\$ 5,000	\$ 249,901	\$ 244,901

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Employee Training and Development	\$ 3	\$ -	\$ -	\$ -
Human Resources	3,282,017	3,884,667	5,605,704	1,721,037
Total	\$ 3,282,020	\$ 3,884,667	\$ 5,605,704	\$ 1,721,037

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Human Resources	20.84	25.50	32.92	7.42
Total	20.84	25.50	32.92	7.42

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Human Resources Functions Consolidation	10.00	\$ 1,291,033	\$ 244,901
Transfer of 10.00 FTE positions to the Human Resource Department from the Library, Fire-Rescue, Public Works, and Public Utilities Department for centralized human resources support.			
Salary and Benefit Adjustments	0.00	608,617	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Sexual Harassment Prevention Training	0.00	40,000	-
Addition of non-personnel expenditures to manage and administer Sexual Harassment Prevention Training citywide.			
Support for Information Technology	0.00	29,519	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	4,477	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,629)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.58)	(22,814)	-
Reduction of Public Information Specialist Reduction of 1.00 Public Information Specialist in the Citizen Assistance Program.	(1.00)	(63,242)	-
Reduction in Miscellaneous Supplies and Services Reduction of non-personnel expenditures for transportation allowance, overtime, consulting services, wireless stipend, and supplies.	0.00	(74,304)	-
Transfer of Citizen Assistance Program Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.	(1.00)	(90,620)	-
Total	7.42	\$ 1,721,037	\$ 244,901

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,688,656	\$ 2,110,517	\$ 2,811,909	\$ 701,392
Fringe Benefits	1,183,265	1,398,055	2,417,211	1,019,156
PERSONNEL SUBTOTAL	2,871,921	3,508,572	5,229,120	1,720,548
NON-PERSONNEL				
Supplies	\$ 25,766	\$ 53,558	\$ 41,973	\$ (11,585)
Contracts	310,858	216,301	210,211	(6,090)
Information Technology	50,100	42,664	72,183	29,519
Energy and Utilities	14,725	17,664	10,970	(6,694)
Other	8,649	14,813	10,152	(4,661)
Transfers Out	-	31,095	31,095	-
NON-PERSONNEL SUBTOTAL	410,099	376,095	376,584	489
Total	\$ 3,282,020	\$ 3,884,667	\$ 5,605,704	\$ 1,721,037

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ -	\$ -	\$ 244,901	\$ 244,901
Other Revenue	5,306	5,000	5,000	-
Total	\$ 5,306	\$ 5,000	\$ 249,901	\$ 244,901

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000024	Administrative Aide 2	1.00	1.00	3.00	\$42,578 - \$51,334	\$ 144,864

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000311	Associate Department Human Resources Analyst	0.00	0.00	5.00	54,059 - 65,333	326,698
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
90000539	Clerical Assistant 2 - Hourly	0.00	0.50	0.00	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	1.00	2.00	46,966 - 172,744	250,000
20000382	Employee Assistance Counselor	0.00	1.00	1.00	52,936 - 64,022	61,929
20000411	Employee Assistance Program Manager	0.00	1.00	1.00	66,768 - 80,891	80,891
20001221	Labor Relations Manager	1.00	1.00	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.84	1.00	0.92	24,274 - 29,203	22,332
20000627	Organization Effectiveness Specialist 3	1.00	1.00	0.00	59,363 - 71,760	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	0.00	66,768 - 80,891	-
20001234	Program Coordinator	2.00	4.00	7.00	23,005 - 137,904	562,363
20001222	Program Manager	8.00	8.00	9.00	46,966 - 172,744	942,490
20000779	Public Information Specialist	2.00	2.00	0.00	32,968 - 39,811	-
20001253	Secretary to Labor Relations	1.00	1.00	0.00	16,827 - 105,518	-
20000312	Senior Department Human Resources Analyst	0.00	0.00	1.00	59,363 - 71,760	71,760
20000313	Supervising Department Human Resources Analyst	0.00	0.00	2.00	66,768 - 80,891	161,782
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		20.84	25.50	32.92		\$ 2,811,909
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	35,488	\$ 35,327	\$ 56,115	\$	20,788
Flexible Benefits		187,142	280,647	438,349		157,702
Long-Term Disability		5,469	6,618	-		(6,618)
Medicare		22,698	27,859	38,062		10,203
Other Post-Employment Benefits		115,580	141,956	192,160		50,204
Retiree Medical Trust		259	1,388	1,237		(151)
Retirement 401 Plan		428	795	-		(795)
Retirement ADC		683,776	721,479	1,436,592		715,113
Retirement DROP		8,441	5,287	10,259		4,972
Retirement Offset Contribution		(1)	-	-		-
Risk Management Administration		19,545	24,528	32,384		7,856
Supplemental Pension Savings Plan		94,107	129,375	173,290		43,915
Unemployment Insurance		3,116	3,785	4,987		1,202
Workers' Compensation		7,218	19,011	33,776		14,765
Fringe Benefits Subtotal	\$	1,183,265	\$ 1,398,055	\$ 2,417,211	\$	1,019,156
Total Personnel Expenditures					\$	5,229,120



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Infrastructure Fund



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Fund Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



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Infrastructure Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	15,322,066	15,322,066
Total Department Expenditures	\$ -	\$ -	\$ 15,322,066	\$ 15,322,066
Total Department Revenue	\$ -	\$ -	\$ 18,052,066	\$ 18,052,066

Infrastructure Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Infrastructure Fund	\$ -	\$ -	\$ 15,322,066	\$ 15,322,066
Total	\$ -	\$ -	\$ 15,322,066	\$ 15,322,066

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Slurry Seal Maintenance Addition of non-personnel expenditures associated with contractual services to support slurry seal maintenance.	0.00	\$ 15,322,066	\$ -
General Fund Transfer Revenue transfer from the General Fund to the Infrastructure Fund.	0.00	-	18,052,066
Total	0.00	\$ 15,322,066	\$ 18,052,066

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 15,322,066	\$ 15,322,066
NON-PERSONNEL SUBTOTAL	-	-	15,322,066	15,322,066
Total	\$ -	\$ -	\$ 15,322,066	\$ 15,322,066

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Transfers In	\$ -	\$ -	\$ 18,052,066	\$ 18,052,066
Total	\$ -	\$ -	\$ 18,052,066	\$ 18,052,066

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ —	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ —	\$ —	\$ —
REVENUE			
Transfers In	\$ —	\$ —	\$ 18,052,066
TOTAL REVENUE	\$ —	\$ —	\$ 18,052,066
TOTAL BALANCE, RESERVES, AND REVENUE	\$ —	\$ —	\$ 18,052,066
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ —	\$ 2,730,000
TOTAL CIP EXPENSE	\$ —	\$ —	\$ 2,730,000
OPERATING EXPENSE			
Contracts	\$ —	\$ —	\$ 15,322,066
TOTAL OPERATING EXPENSE	\$ —	\$ —	\$ 15,322,066
TOTAL EXPENSE	\$ —	\$ —	\$ 18,052,066
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ —	\$ —	\$ 18,052,066

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Infrastructure/Public Works



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Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. Additionally, 3.00 FTE positions are included in the Infrastructure Asset Management (IAM) Program that is overseen by the Branch: 1.00 FTE Program Manager, 1.00 FTE Program Coordinator, and 1.00 FTE Associate Management Analyst.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch which includes the following departments and functions listed below:

- Environmental Services
- Public Utilities
- Public Works
- Transportation & Storm Water
- Infrastructure Asset Management (IAM) Program

The IAM Program Manager is responsible for implementing and coordinating citywide IAM business practices to more sustainably manage infrastructure assets at a desired level of service for the lowest lifecycle cost. The IAM Program Manager is also leading implementation of the I AM San Diego Project, a citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. IAM will be used for asset-based planning; capital asset management including the Capital Improvement Program (CIP), Five-Year Capital Infrastructure Planning Outlook, and the City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive, and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments. The City has identified the IAM San Diego Project as a critical step toward full replacement of existing disparate and outdated maintenance management systems currently used by Phase 1-participating departments (Department of Information Technology, Public Utilities, Public Works, and Transportation & Storm Water). Phase 2 of IAM is planned as a phased rollout over four fiscal years to five additional departments: Library, Police, Environmental Services, Fire-Rescue, and Park & Recreation. Planning for Phase 2 is anticipated to begin in early Fiscal Year 2019.

Infrastructure/Public Works

The Branch's mission is:

To effectively manage the City's infrastructure and related services

The Branch's vision is:

World-class infrastructure and sustainable communities for all

Did you know?

- The City owns and maintains infrastructure assets, such as streets, storm drains, and water mains, worth billions of dollars.
- The IAM San Diego Project will replace 32 applications with one integrated IAM system.
- The IAM system will enable the City to better prioritize, plan, and deliver needed maintenance and capital projects for critical infrastructure.
- The IAM system will empower employees with state-of-the-art technology solutions to support their work.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation network
- Maintain facilities
- Provide high-quality service

Goal 2: Effectively coordinate and invest in infrastructure

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: Sustain a resilient organization

- Increase water independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Infrastructure/Public Works

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of days past planned go-live for I AM San Diego Project ¹	N/A	N/A	N/A	N/A	0
2. Percent over budget for delivery of I AM San Diego Project ¹	N/A	N/A	N/A	N/A	0%
3. Percentage of timely awarded Infrastructure Asset Management contracts	100%	100%	100%	100%	100%

1. New performance indicators and tracking systems were developed for Fiscal Year 2018. Data for Fiscal Years 2016 and 2017 were provided, if available.



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Infrastructure/Public Works

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 495,562	\$ 639,848	\$ 666,116	\$ 26,268
Non-Personnel Expenditures	364,015	353,751	325,546	(28,205)
Total Department Expenditures	\$ 859,577	\$ 993,599	\$ 991,662	\$ (1,937)
Total Department Revenue	\$ 34,634	\$ 138,840	\$ 73,457	\$ (65,383)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Infrastructure/Public Works	\$ 859,577	\$ 993,599	\$ 991,662	\$ (1,937)
Total	\$ 859,577	\$ 993,599	\$ 991,662	\$ (1,937)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Infrastructure/Public Works	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 26,268	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	6,544	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	27	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(34,776)	-
Reduction of consulting services related to infrastructure asset management support.			
IAM Reimbursable Revenue	0.00	-	73,457
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.			

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(138,840)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (1,937)	\$ (65,383)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 403,563	\$ 491,822	\$ 504,610	\$ 12,788
Fringe Benefits	91,999	148,026	161,506	13,480
PERSONNEL SUBTOTAL	495,562	639,848	666,116	26,268
NON-PERSONNEL				
Supplies	\$ 8,219	\$ 2,220	\$ 2,220	\$ -
Contracts	298,726	338,827	304,257	(34,570)
Information Technology	14,334	6,032	12,576	6,544
Energy and Utilities	5,124	3,672	3,493	(179)
Other	5,484	3,000	3,000	-
Capital Expenditures	32,129	-	-	-
NON-PERSONNEL SUBTOTAL	364,015	353,751	325,546	(28,205)
Total	\$ 859,577	\$ 993,599	\$ 991,662	\$ (1,937)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 34,445	\$ 138,840	\$ 73,457	\$ (65,383)
Other Revenue	189	-	-	-
Total	\$ 34,634	\$ 138,840	\$ 73,457	\$ (65,383)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 65,333
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,000
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 504,610
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	(16)	\$ -	\$ -	\$ -	-
Flexible Benefits		26,479	53,918	62,168	8,250	
Long-Term Disability		1,333	1,564	-	(1,564)	
Medicare		6,053	7,132	7,317	185	
Other Post-Employment Benefits		18,983	29,575	30,025	450	

Infrastructure/Public Works

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Retiree Medical Trust	897	1,229	1,261	32
Retirement 401 Plan	1,625	1,130	2,291	1,161
Retirement ADC	13,610	9,695	23,261	13,566
Retirement DROP	45	-	-	-
Risk Management Administration	3,183	5,110	5,060	(50)
Supplemental Pension Savings Plan	17,869	34,851	25,342	(9,509)
Unemployment Insurance	767	895	903	8
Workers' Compensation	1,171	2,927	3,878	951
Fringe Benefits Subtotal	\$ 91,999	\$ 148,026	\$ 161,506	\$ 13,480
Total Personnel Expenditures			\$ 666,116	



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Internal Operations



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Branch Description

The Internal Operations Branch includes 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch which includes the following departments:

- Fleet Operations
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

The Fleet Operations Department provides City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments in understanding and implementing applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet-and-confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning & Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) provides strategic technology direction; develops and implements IT operational policies and standards; manages multi-million dollar contracts for IT services which includes two prime service providers; provides daily operational and development support for citywide technologies and applications. DoIT directs IT governance in coordination with the cross-departmental IT Strategy Technology Advisory Committee (STAC) for departmental and citywide IT solutions. The Department also provides IT customer relationship management, IT procurement, and manages the citywide IT budget.

The Purchasing & Contracting Department administers approximately \$38.0 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment Internal

Internal Operations

Operations (commodities), and services to meet the City's operational needs. The Department also monitors and enforces City, State, and federal requirements for the Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

The Real Estate Assets Department manages, negotiates, markets, and appraises the City's real estate portfolio. The City portfolio includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over \$77.0 million annually. The Department additionally directs the operations of the City Concourse and parking garages, QUALCOMM Stadium, and PETCO Park, as well as operates the City's Brown Field and Montgomery Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Branch's mission is:

To actively support the mission-critical services of all City departments

The Branch's vision is:

To be a nationally-recognized industry leader in internal municipal service delivery

Goals and Objectives

Goal 1: Provide quality goods and services to City departments and employees

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

Goal 2: Demonstrate continuous, customer-focused improvement

- Ensure a high level of availability of mission-critical applications
- Improve customer satisfaction

Goal 3: Attract and retain top quality staff

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Internal Operations

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	203.00	208.50	1.50	(207.00)
Personnel Expenditures	\$ 19,277,348	\$ 20,885,259	\$ 441,864	\$ (20,443,395)
Non-Personnel Expenditures	61,064,324	65,994,128	18,931	(65,975,197)
Total Department Expenditures	\$ 80,341,672	\$ 86,879,387	\$ 460,795	\$ (86,418,592)
Total Department Revenue	\$ 78,907,202	\$ 80,068,330	\$ -	\$ (80,068,330)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Internal Operations	\$ 403,373	\$ 418,119	\$ 460,795	\$ 42,676
Total	\$ 403,373	\$ 418,119	\$ 460,795	\$ 42,676

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Internal Operations	1.50	1.50	1.50	0.00
Total	1.50	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 46,961	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(508)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(1,427)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(2,350)	-
Reduction of non-personnel expenditures due to anticipated savings in print shop services and cellular phone operating costs.			
Total	0.00	\$ 42,676	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 220,851	\$ 220,424	\$ 220,944	\$ 520

Internal Operations

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits	171,270	174,479	220,920	46,441
PERSONNEL SUBTOTAL	392,121	394,903	441,864	46,961
NON-PERSONNEL				
Supplies	\$ 1,745	\$ 1,250	\$ 1,250	\$ -
Contracts	3,807	8,949	6,172	(2,777)
Information Technology	-	6,217	5,709	(508)
Energy and Utilities	-	1,000	-	(1,000)
Other	5,700	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	11,252	23,216	18,931	(4,285)
Total	\$ 403,373	\$ 418,119	\$ 460,795	\$ 42,676

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 195,000
20000924	Executive Secretary	0.50	0.50	0.50	43,555 - 52,666	25,944
FTE, Salaries, and Wages Subtotal		1.50	1.50	1.50		\$ 220,944

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,139	\$ 6,105	\$ 6,114	\$ 9
Flexible Benefits	16,346	18,980	21,461	2,481
Insurance	130	-	-	-
Long-Term Disability	739	701	-	(701)
Medicare	374	368	382	14
Other Post-Employment Benefits	9,465	8,873	9,008	135
Retirement ADC	119,420	120,154	164,279	44,125
Risk Management Administration	1,607	1,533	1,518	(15)
Supplemental Pension Savings Plan	16,211	16,161	16,194	33
Unemployment Insurance	421	401	396	(5)
Workers' Compensation	419	1,203	1,568	365
Fringe Benefits Subtotal	\$ 171,270	\$ 174,479	\$ 220,920	\$ 46,441
Total Personnel Expenditures			\$ 441,864	

Fleet Services Operating Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fleet Services	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)
Total	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)

1. For Fiscal Year 2018, the Fleet Services Operating Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fleet Services	201.50	207.00	0.00	(207.00)
Total	201.50	207.00	0.00	(207.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 943,057	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,399,706)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(3,536,679)	-
Department Restructure Restructure of the Fleet Services Division to the new Fleet Operations Department.	(207.00)	(50,097,759)	(50,842,432)
Total	(207.00)	\$ (56,091,087)	\$ (50,842,432)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 11,151,566	\$ 11,914,840	\$ -	\$ (11,914,840)
Fringe Benefits	7,733,662	8,575,516	-	(8,575,516)
PERSONNEL SUBTOTAL	18,885,228	20,490,356	-	(20,490,356)
NON-PERSONNEL				
Supplies	\$ 12,662,352	\$ 8,664,586	\$ -	\$ (8,664,586)
Contracts	5,535,126	10,816,032	-	(10,816,032)
Information Technology	447,180	3,536,679	-	(3,536,679)
Energy and Utilities	9,636,801	12,068,139	-	(12,068,139)
Other	2,453	-	-	-
Transfers Out	581,422	-	-	-
Capital Expenditures	294,613	250,000	-	(250,000)
Debt	263,659	265,295	-	(265,295)
NON-PERSONNEL SUBTOTAL	29,423,606	35,600,731	-	(35,600,731)
Total	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)

Internal Operations

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ -	\$ (50,547,432)
Other Revenue	465,109	295,000	-	(295,000)
Rev from Money and Prop	657,588	-	-	-
Total	\$ 49,926,547	\$ 50,842,432	\$ -	\$ (50,842,432)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	3.00	3.00	0.00	\$31,491 - \$37,918	\$ -
20000254	Apprentice 2-Fleet Technician	2.00	0.00	0.00	38,085 - 48,235	-
20000088	Assistant Engineer-Mechanical	1.00	1.00	0.00	57,866 - 69,722	-
20000443	Assistant Fleet Technician	27.00	27.00	0.00	36,587 - 43,618	-
20000154	Associate Engineer-Mechanical	1.00	1.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	0.50	1.00	0.00	54,059 - 65,333	-
20000193	Body and Fender Mechanic	5.00	5.00	0.00	44,366 - 53,206	-
20001101	Department Director	0.00	1.00	0.00	59,155 - 224,099	-
20001168	Deputy Director	1.00	1.00	0.00	46,966 - 172,744	-
20000426	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000430	Equipment Operator 2	0.00	1.00	0.00	41,350 - 49,462	-
20000438	Equipment Painter	2.00	2.00	0.00	44,366 - 53,206	-
20000433	Equipment Trainer	1.00	1.00	0.00	47,570 - 57,533	-
21000191	Fleet Attendant	2.00	2.00	0.00	30,534 - 36,296	-
20000774	Fleet Manager	3.00	3.00	0.00	76,773 - 93,018	-
20000183	Fleet Parts Buyer	3.00	4.00	0.00	44,637 - 54,059	-
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	0.00	51,355 - 62,442	-
20000062	Fleet Repair Supervisor	10.00	10.00	0.00	62,421 - 75,525	-
21000195	Fleet Team Leader	9.00	10.00	0.00	50,003 - 61,402	-
20000420	Fleet Technician	78.00	80.00	0.00	44,366 - 53,206	-
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000618	Machinist	1.00	1.00	0.00	46,134 - 55,266	-
20000439	Master Fleet Technician	17.00	17.00	0.00	47,715 - 57,158	-
20000644	Metal Fabrication Supervisor	2.00	2.00	0.00	54,309 - 65,666	-
20000445	Motive Service Technician	2.00	2.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	1.00	1.00	0.00	34,611 - 41,787	-
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000847	Safety Officer	1.00	1.00	0.00	57,907 - 69,930	-
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
20000950	Stock Clerk	0.00	2.00	0.00	30,056 - 36,275	-
20000951	Stock Clerk	7.00	7.00	0.00	30,056 - 36,275	-
20000955	Storekeeper 1	4.00	4.00	0.00	34,611 - 41,517	-
20001041	Training Supervisor	1.00	1.00	0.00	59,363 - 71,760	-
20001051	Utility Worker 1	1.00	1.00	0.00	30,534 - 36,296	-

Internal Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001058	Welder	10.00	10.00	0.00	44,366 - 53,206	-
FTE, Salaries, and Wages Subtotal		201.50	207.00	0.00	\$	-
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings		\$ 22,156	\$ 21,648	\$ -	\$ (21,648)	
Flexible Benefits		1,467,050	2,065,171	-	(2,065,171)	
Long-Term Disability		31,237	34,818	-	(34,818)	
Medicare		151,108	152,353	-	(152,353)	
Other Post-Employment Benefits		1,101,564	1,224,454	-	(1,224,454)	
Retiree Medical Trust		4,108	7,761	-	(7,761)	
Retirement 401 Plan		9,085	7,655	-	(7,655)	
Retirement ADC		3,537,944	3,547,455	-	(3,547,455)	
Retirement DROP		59,279	61,105	-	(61,105)	
Risk Management Administration		187,190	211,564	-	(211,564)	
Supplemental Pension Savings Plan		608,736	714,704	-	(714,704)	
Unemployment Insurance		17,769	19,939	-	(19,939)	
Workers' Compensation		536,437	506,889	-	(506,889)	
Fringe Benefits Subtotal		\$ 7,733,662	\$ 8,575,516	\$ -	\$ (8,575,516)	
Total Personnel Expenditures				\$	-	

Fleet Services Replacement Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fleet Services	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)
Total	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (7,375,261)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Department Restructure	0.00	(22,994,920)	(29,225,898)
Restructure of the Fleet Services Division to the new Fleet Operations Department.			
Total	0.00	\$ (30,370,181)	\$ (29,225,898)

1. For Fiscal Year 2018, the Fleet Services Replacement Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 1,366,327	\$ -	\$ -	\$ -
Contracts	452,619	-	-	-
Capital Expenditures	23,207,322	22,994,920	-	(22,994,920)
Debt	6,603,198	7,375,261	-	(7,375,261)
NON-PERSONNEL SUBTOTAL	31,629,466	30,370,181	-	(30,370,181)
Total	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ -	\$ (24,106,408)
Other Revenue	1,800,666	2,000,000	-	(2,000,000)
Transfers In	-	3,119,490	-	(3,119,490)
Total	\$ 28,980,655	\$ 29,225,898	\$ -	\$ (29,225,898)

Library



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Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.0 million items, including e-books and audio-visual materials, 3,136 periodical subscriptions, 1.9 million government publications, and over 235,347 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

The Department's vision is:

The place for opportunity, discovery, and inspiration

Did you know?

- READ/San Diego, SDPL's literacy program, serves over 400 adult learners, annually.
- SDPL is the largest cultural institution in San Diego that offers free adult and children's programming at all 36 library locations.
- Volunteers provide vital support to library operations, serving as literacy tutors, computer lab assistants, story-time readers, and homework assistants, which adds \$3.9 million in value to the City.
- Monetary donations to the Library for books, equipment, electronic resources, and adult and children's programming are matched 100 percent by the City.
- For 13 years straight, the San Diego Public Library Foundation and the Friends of the Library have met the City's \$1.0 million match with private support to fund materials, equipment, and programs.

Library

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternative service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego *Increase public outreach*

- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Annual attendance at adult programs	N/A	198,531	200,000	200,000	205,000
2. Annual attendance at juvenile programs	N/A	310,580	310,000	310,000	315,000
3. Annual circulation per capita	N/A	4.92	5.00	5.39	5.00
4. Number of annual operating hours	N/A	96,941	99,034	99,034	99,034
5. Number of patrons signed up to use the Internet on a Library computer ¹	N/A	966,477	966,000	966,000	1,000,000
6. Percentage increase in number of library visitors ²	0.40%	4.30%	2.00%	2.00%	2.00%
7. Percentage increase in participation in literacy and educational programs ³	N/A	N/A	10%	N/A	10%
8. Percentage increase in participation in technology programs ⁴	N/A	N/A	10%	N/A	10%
9. Percentage of overall satisfaction on program evaluations ⁵	N/A	N/A	75%	N/A	80%
10. Percentage of patron satisfaction ⁶	N/A	N/A	90%	N/A	90%

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
11. Percentage increase in social media presence ⁷	N/A	N/A	N/A	N/A	N/A

1. A change in computer reservation reflects more accurate Internet sign-ups.
2. Circulation data is now captured in the "Annual Circulation Per Capita" key performance indicator.
3. Due to the delay in hiring a Library Programming Program Manager and associated librarian positions, tracking of these performance indicators has not been implemented. These positions are expected to be filled Fiscal Year 2017.
4. Due to the delay in hiring a Library Programming Program Manager and associated librarian positions, tracking of these performance indicators has not been implemented. These positions are expected to be filled Fiscal Year 2017.
5. Due to the delay in hiring a Library Programming Program Manager and associated librarian positions, tracking of these performance indicators has not been implemented. These positions are expected to be filled Fiscal Year 2017.
6. The Fiscal Year 2016 actual figure is unavailable at this time. During Fiscal Year 2017, a measurement system will be developed to track patron satisfaction.
7. This is a new performance indicator for Fiscal Year 2018. A measurement system will be developed to track social media presence during the course of the fiscal year.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	463.21	475.86	453.72	(22.14)
Personnel Expenditures	\$ 33,448,047	\$ 36,163,842	\$ 38,914,543	\$ 2,750,701
Non-Personnel Expenditures	13,698,749	15,495,827	15,185,887	(309,940)
Total Department Expenditures	\$ 47,146,796	\$ 51,659,669	\$ 54,100,430	\$ 2,440,761
Total Department Revenue	\$ 4,880,942	\$ 4,425,753	\$ 4,532,285	\$ 106,532

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Branch Libraries	\$ 25,437,087	\$ 30,881,573	\$ 29,373,719	\$ (1,507,854)
Central Library	18,092,286	16,441,439	20,794,519	4,353,080
Library Administration	3,617,423	4,336,657	3,932,192	(404,465)
Total	\$ 47,146,796	\$ 51,659,669	\$ 54,100,430	\$ 2,440,761

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Branch Libraries	295.14	295.93	283.65	(12.28)
Central Library	152.07	158.43	151.57	(6.86)
Library Administration	16.00	21.50	18.50	(3.00)
Total	463.21	475.86	453.72	(22.14)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 3,401,947	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Security Services	0.00	377,746	-
Addition of non-personnel expenditures to support security services.			
Non-Standard Hour Personnel Funding	(0.88)	218,416	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Library Printing Services	0.00	202,000	-
Addition of non-personnel expenditures to support contractual printing services.			
Central Library Parking Contract	0.00	113,096	156,532
Addition of non-personnel expenditures and associated revenue for patron and event parking at the Central library			
One-Time Reductions and Annualizations	0.00	(2,500)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(6,016)	-
Reduction of Office Supplies Reduction of non-personnel expenditures associated with office supplies.	0.00	(68,517)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(96,407)	-
Human Resources Functions Consolidation Transfer of 1.00 FTE position to the Human Resources Department from the Library Department for centralized human resources support.	(1.00)	(153,417)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(164,722)	-
Reduction in Landscaping and Service Contracts Reduction of non-personnel expenditures associated with landscaping and service contracts.	0.00	(170,636)	-
Library Programming Reduction of non-personnel expenditures associated with system-wide programming.	0.00	(500,000)	-
Reduction of Non-Standard Hour Personnel Funding Reduction in funding for hourly support staff at all branches.	(20.26)	(710,229)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(50,000)
Total	(22.14)	\$ 2,440,761	\$ 106,532

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 19,330,224	\$ 20,517,882	\$ 20,428,100	\$ (89,782)
Fringe Benefits	14,117,823	15,645,960	18,486,443	2,840,483
PERSONNEL SUBTOTAL	33,448,047	36,163,842	38,914,543	2,750,701
NON-PERSONNEL				
Supplies	\$ 2,698,973	\$ 2,734,074	\$ 2,525,899	\$ (208,175)
Contracts	5,444,293	5,806,073	6,152,444	346,371
Information Technology	1,615,107	2,518,205	2,421,798	(96,407)
Energy and Utilities	2,643,497	3,095,399	2,875,461	(219,938)
Other	142,803	131,500	125,150	(6,350)
Transfers Out	1,154,076	1,026,500	1,000,000	(26,500)
Capital Expenditures	-	30,000	30,000	-
Debt	-	154,076	55,135	(98,941)
NON-PERSONNEL SUBTOTAL	13,698,749	15,495,827	15,185,887	(309,940)

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Total	\$ 47,146,796	\$ 51,659,669	\$ 54,100,430	\$ 2,440,761

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 1,724,334	\$ 1,579,053	\$ 1,579,053	\$ -
Fines Forfeitures and Penalties	2,916	3,500	3,500	-
Other Revenue	2,108,991	2,068,200	2,018,200	(50,000)
Rev from Money and Prop	748,972	550,000	706,532	156,532
Rev from Other Agencies	295,730	225,000	225,000	-
Total	\$ 4,880,942	\$ 4,425,753	\$ 4,532,285	\$ 106,532

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 106,758
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	6.00	7.00	42,578 - 51,334	331,530
20000048	Assistant Management Analyst	3.00	3.00	3.00	44,470 - 54,059	162,177
90000048	Assistant Management Analyst - Hourly	7.50	9.86	8.30	44,470 - 54,059	407,258
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,353
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	68,790
20000224	Building Service Technician	4.00	4.00	4.00	33,322 - 39,666	158,664
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	155,000
20000539	Clerical Assistant 2	1.00	1.00	0.00	29,931 - 36,067	-
20000354	Custodian 2	7.50	7.50	7.50	26,250 - 31,242	226,528
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	3.00	3.00	3.00	42,578 - 51,334	154,002
20000594	Librarian 2	53.50	54.00	52.00	49,899 - 60,091	2,943,827
90000594	Librarian 2 - Hourly	11.57	11.57	9.25	49,899 - 60,091	506,589
20000910	Librarian 3	24.00	26.00	28.00	55,266 - 67,101	1,854,951
20000596	Librarian 4	26.00	26.00	26.00	60,736 - 73,757	1,891,678
20000600	Library Aide	32.50	33.00	33.00	20,925 - 25,106	813,492
90000600	Library Aide - Hourly	68.34	69.63	55.60	20,925 - 25,106	1,334,581
20000597	Library Assistant	52.50	54.00	54.00	40,851 - 49,254	2,559,410
90000597	Library Assistant - Hourly	8.63	8.63	6.90	40,851 - 49,254	281,878
20000602	Library Clerk	110.50	113.00	113.00	32,094 - 38,834	4,254,579
90000602	Library Clerk - Hourly	7.67	7.67	6.17	32,094 - 38,834	218,303
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	309,079

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	83,574
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	209,861
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000312	Senior Department Human Resources Analyst	1.00	1.00	0.00	59,363 - 71,760	-
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	422,247
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
	Bilingual - Regular					62,608
	Budgeted Vacancy Savings					(541,547)
	Master Library Degree					341,734
	Night Shift Pay					3,053
	Overtime Budgeted					2,725
	Sick Leave - Hourly					53,715
	Termination Pay Annual Leave					22,576
FTE, Salaries, and Wages Subtotal		463.21	475.86	453.72		\$ 20,428,100
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 116,213	\$ 114,975	\$ 109,630	\$ (5,345)	
	Flexible Benefits	3,320,241	4,431,138	5,316,060	884,922	
	Long-Term Disability	60,584	63,671	-	(63,671)	
	Medicare	289,464	287,680	285,466	(2,214)	
	Other Post-Employment Benefits	2,508,681	2,602,822	2,723,268	120,446	
	Retiree Medical Trust	10,032	13,262	14,797	1,535	
	Retirement 401 Plan	15,983	16,072	15,683	(389)	
	Retirement ADC	5,965,267	6,125,216	7,947,594	1,822,378	
	Retirement DROP	33,251	29,401	35,287	5,886	
	Risk Management Administration	425,537	449,720	458,942	9,222	
	Supplemental Pension Savings Plan	1,016,795	1,153,289	1,168,479	15,190	
	Unemployment Insurance	34,619	36,452	35,671	(781)	
	Workers' Compensation	321,156	322,262	375,566	53,304	
Fringe Benefits Subtotal		\$ 14,117,823	\$ 15,645,960	\$ 18,486,443	\$ 2,840,483	
Total Personnel Expenditures					\$ 38,914,543	

Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,961,705	2,120,941	2,125,166	4,225
Total Department Expenditures	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225
Total Department Revenue	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225
Total	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,225	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	4,225
Total	0.00	\$ 4,225	\$ 4,225

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 264,776	\$ 455,000	\$ 432,406	\$ (22,594)
Energy and Utilities	23,770	-	22,594	22,594
Transfers Out	1,673,158	1,665,941	1,670,166	4,225
NON-PERSONNEL SUBTOTAL	1,961,705	2,120,941	2,125,166	4,225
Total	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Transfers In	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225
Total	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 204,949	\$ 368,245	\$ 272,304
TOTAL BALANCE AND RESERVES	\$ 204,949	\$ 368,245	\$ 272,304
REVENUE			
Transfers In	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225
TOTAL REVENUE	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,329,950	\$ 2,393,245	\$ 2,301,529
OPERATING EXPENSE			
Contracts	\$ 264,776	\$ 455,000	\$ 432,406
Energy and Utilities	23,770	—	22,594
Transfers Out	1,673,158	1,665,941	1,670,166
TOTAL OPERATING EXPENSE	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
TOTAL EXPENSE	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
BALANCE	\$ 368,245	\$ 272,304	\$ 176,363
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,329,950	\$ 2,393,245	\$ 2,301,529

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Mission Bay Improvements Fund



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Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Improvements Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192	\$ (961,715)

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ (961,715)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ (961,715)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 158,527	\$ -	\$ -	\$ -
Transfers In	10,372,516	8,213,907	7,252,192	(961,715)
Total	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192	\$ (961,715)

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,280,909	\$ 9,416,807	\$ 11,059,742
Continuing Appropriation - CIP	12,999,251	20,250,554	26,266,202
TOTAL BALANCE AND RESERVES	\$ 19,280,160	\$ 29,667,361	\$ 37,325,944
REVENUE			
Revenue from Use of Money and Property	\$ 158,527	\$ —	\$ —
Transfers In	10,372,516	8,213,907	7,252,192
TOTAL REVENUE	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 29,811,204	\$ 37,881,268	\$ 44,578,136
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 143,842	\$ 6,157,723	\$ 6,825,570
TOTAL CIP EXPENSE	\$ 143,842	\$ 6,157,723	\$ 6,825,570
TOTAL EXPENSE	\$ 143,842	\$ 6,157,723	\$ 6,825,570
RESERVES			
Continuing Appropriation - CIP	\$ 20,250,554	\$ 20,250,554	\$ 26,266,202
TOTAL RESERVES	\$ 20,250,554	\$ 20,250,554	\$ 26,266,202
BALANCE	\$ 9,416,807	\$ 11,472,991	\$ 11,486,364
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 29,811,204	\$ 37,881,268	\$ 44,578,136

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Neighborhood Services



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Branch Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) provides for civilian oversight through review and evaluation of complaints brought by members of the public against officers of the San Diego Police Department, including officer-involved shootings and in-custody deaths, and evaluation of discipline arising from such events. The CRB recommends improvements in policies, procedures, or training of officers to promote fair and humane policing.

The City's Commission on Gang Prevention & Intervention develops strategic, coordinated, and collaborative efforts between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual understanding and increase diversity, equity, and inclusion for all. The HRC works to address prejudice, intolerance, and discrimination against any individual or group. Community collaboration, community education, and advice to the Mayor and City Council are at the core of HRC's work to create a safe and respectful environment in San Diego.

For information on departments in the Branch, please refer to their respective sections.

Neighborhood Services

The Branch's mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

The Branch's vision is:

A leader in engagement and innovation

Goals and Objectives

Goal 1: Create proactive, innovative, and engaging approaches to planning, investment, and development

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

Goal 2: Strengthen and protect our natural, physical, and cultural environment

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: Cultivate a globally competitive, sustainable, and resilient local economy

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: Provide safe and inviting spaces where everyone can connect, learn, and play

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: Foster inclusiveness, equity, and empowerment

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Neighborhood Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	5.50	6.50	6.50	0.00
Personnel Expenditures	\$ 824,574	\$ 878,924	\$ 915,085	\$ 36,161
Non-Personnel Expenditures	69,672	131,876	140,134	8,258
Total Department Expenditures	\$ 894,246	\$ 1,010,800	\$ 1,055,219	\$ 44,419
Total Department Revenue	\$ 89	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Neighborhood Services	\$ 894,246	\$ 1,010,800	\$ 1,055,219	\$ 44,419
Total	\$ 894,246	\$ 1,010,800	\$ 1,055,219	\$ 44,419

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Neighborhood Services	5.50	6.50	6.50	0.00
Total	5.50	6.50	6.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 36,161	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	9,096	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(838)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 44,419	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 613,274	\$ 634,669	\$ 636,633	\$ 1,964
Fringe Benefits	211,300	244,255	278,452	34,197
PERSONNEL SUBTOTAL	824,574	878,924	915,085	36,161
NON-PERSONNEL				
Supplies	\$ 4,440	\$ 9,467	\$ 9,389	\$ (78)

Neighborhood Services

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Contracts	46,127	78,000	77,215	(785)
Information Technology	5,552	32,101	41,197	9,096
Energy and Utilities	1,557	3,208	3,233	25
Other	11,995	9,100	9,100	-
NON-PERSONNEL SUBTOTAL	69,672	131,876	140,134	8,258
Total	\$ 894,246	\$ 1,010,800	\$ 1,055,219	\$ 44,419

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Revenue	\$ 89	\$ -	\$ -	\$ -
Total	\$ 89	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20001220	Executive Director	3.00	3.00	3.00	46,966 - 172,744	319,000
20000924	Executive Secretary	1.50	1.50	1.50	43,555 - 52,666	78,599
	Bilingual - Regular					1,456

FTE, Salaries, and Wages Subtotal	5.50	6.50	6.50		\$ 636,633
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 775	\$ 791	\$ 801	\$ 10
Flexible Benefits	63,322	82,107	96,578	14,471
Long-Term Disability	1,992	2,030	-	(2,030)
Medicare	8,778	9,204	9,217	13
Other Post-Employment Benefits	34,704	38,456	39,034	578
Retiree Medical Trust	1,036	1,122	1,392	270
Retirement 401 Plan	2,052	1,950	1,950	-
Retirement ADC	58,562	59,298	79,355	20,057
Retirement DROP	3,319	3,294	-	(3,294)
Risk Management Administration	5,893	6,644	6,600	(44)
Supplemental Pension Savings Plan	28,568	33,532	37,021	3,489
Unemployment Insurance	1,133	1,169	1,147	(22)
Workers' Compensation	1,165	4,658	5,357	699

Fringe Benefits Subtotal	\$ 211,300	\$ 244,255	\$ 278,452	\$ 34,197
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Total Personnel Expenditures			\$ 915,085	
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Office of Homeland Security



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Office of Homeland Security



Office Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region, including the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program.

The Mitigation and Finance Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Response and Recovery Program leads the development and review of City-level emergency plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The Department's mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

The Department's vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events

Office of Homeland Security

Did you know?

- The Office of Homeland Security maintains two redundant Emergency Operations Centers to support and coordinate City-level emergency response and recovery activities during large-scale disasters and emergencies.
- The Office of Homeland Security manages and administers over \$50.0 million of recurring federal Homeland Security grant funds for the entire San Diego region.

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness

Goal 3: Increase emergency coordination and collaboration with regional stakeholders

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of City staff designated in emergency response roles trained	93%	93%	90%	90%	90%
2. Percentage of designated staff trained in their respective shelter roles	97%	93%	94%	90%	95%
3. Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
4. Percentage of identified facilities prepared for activation and operation	93%	93%	100%	94%	100%
5. Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Office of Homeland Security

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	16.40	18.05	17.05	(1.00)
Personnel Expenditures	\$ 1,684,026	\$ 2,089,863	\$ 1,925,274	\$ (164,589)
Non-Personnel Expenditures	459,574	601,259	679,597	78,338
Total Department Expenditures	\$ 2,143,601	\$ 2,691,122	\$ 2,604,871	\$ (86,251)
Total Department Revenue	\$ 936,222	\$ 1,682,280	\$ 901,367	\$ (780,913)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of Homeland Security	\$ 2,143,601	\$ 2,691,122	\$ 2,604,871	\$ (86,251)
Total	\$ 2,143,601	\$ 2,691,122	\$ 2,604,871	\$ (86,251)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of Homeland Security	16.40	18.05	17.05	(1.00)
Total	16.40	18.05	17.05	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 77,105	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	37,142	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,233	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,845)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(3,319)	128,930
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst and associated revenue in the Response & Recovery Division of the Department.	(1.00)	(79,175)	(54,059)

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reclassification of Positions	0.00	(116,392)	46,512
Addition of 2.00 Program Coordinators and 1.00 Senior Management Analyst offset by the reduction of 3.00 Supervising Management Analysts in order to better align the position classifications with the needs of the Department.			
One-Time Reductions and Annualizations	0.00	-	(144,052)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	(758,244)
Adjustment to reflect revised revenue projections.			
Total	(1.00)	\$ (86,251)	\$ (780,913)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,076,919	\$ 1,325,637	\$ 1,202,730	\$ (122,907)
Fringe Benefits	607,107	764,226	722,544	(41,682)
PERSONNEL SUBTOTAL	1,684,026	2,089,863	1,925,274	(164,589)
NON-PERSONNEL				
Supplies	\$ 24,585	\$ 21,441	\$ 21,363	\$ (78)
Contracts	179,486	213,883	209,474	(4,409)
Information Technology	148,749	285,943	363,048	77,105
Energy and Utilities	103,156	74,992	80,712	5,720
Other	3,598	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	459,574	601,259	679,597	78,338
Total	\$ 2,143,601	\$ 2,691,122	\$ 2,604,871	\$ (86,251)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 932,131	\$ 1,093,564	\$ 901,367	\$ (192,197)
Other Revenue	4,091	-	-	-
Rev from Other Agencies	-	588,716	-	(588,716)
Total	\$ 936,222	\$ 1,682,280	\$ 901,367	\$ (780,913)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	3.00	3.00	\$42,578 - \$51,334	\$ 141,140
90000024	Administrative Aide 2 - Hourly	0.35	0.00	0.00	42,578 - 51,334	-
90001119	Assistant Fire Chief - Hourly	0.45	0.00	0.00	31,741 - 173,971	-
20000119	Associate Management Analyst	2.00	3.00	2.00	54,059 - 65,333	114,943
20001220	Executive Director	0.00	1.00	1.00	46,966 - 172,744	115,000
90001232	Lifeguard Chief - Hourly	0.45	0.35	0.35	46,966 - 172,744	44,259
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	97,594 - 116,813	40,884

Office of Homeland Security

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
90000721	Police Officer 2 - Hourly	0.35	0.00	0.00	62,837 - 75,941	-
20001234	Program Coordinator	0.00	0.00	2.00	23,005 - 137,904	169,870
20001222	Program Manager	2.00	1.00	1.00	46,966 - 172,744	105,000
90001222	Program Manager - Hourly	0.45	0.35	0.35	46,966 - 172,744	34,871
20000023	Senior Management Analyst	4.00	3.00	5.00	59,363 - 71,760	338,960
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000970	Supervising Management Analyst	2.00	1.00	0.00	66,768 - 80,891	-
20000986	Supervising Management Analyst	1.00	4.00	1.00	66,768 - 80,891	80,891
	Advanced Post Certificate					3,475
	Budgeted Vacancy Savings					(59,363)
	Sick Leave - Hourly					1,040
FTE, Salaries, and Wages Subtotal		16.40	18.05	17.05		\$ 1,202,730
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits						
Employee Offset Savings	\$	12,203	\$	11,629	\$ 8,279	\$ (3,350)
Flexible Benefits		106,656		179,437	181,131	1,694
Long-Term Disability		3,486		4,193	-	(4,193)
Medicare		16,570		19,147	17,499	(1,648)
Other Post-Employment Benefits		75,498		100,549	90,075	(10,474)
Retiree Medical Trust		964		1,612	1,740	128
Retirement 401 Plan		1,841		809	1,527	718
Retirement ADC		310,441		312,783	303,346	(9,437)
Risk Management Administration		13,110		17,374	15,180	(2,194)
Supplemental Pension Savings Plan		50,931		87,715	74,538	(13,177)
Unemployment Insurance		1,991		2,399	2,142	(257)
Workers' Compensation		13,415		26,579	27,087	508
Fringe Benefits Subtotal		\$ 607,107	\$	764,226	\$ 722,544	\$ (41,682)
Total Personnel Expenditures					\$ 1,925,274	



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Office of the Assistant COO



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Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the ACOO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program (CPD), the Office of ADA Compliance & Accessibility, and Special Events and Filming.

Corporate Partnerships & Development Program develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City. The Program is also tasked with assisting with citywide or multi-agency grant and donation opportunities.

The Office of ADA Compliance & Accessibility seeks to ensure that every City-operated or funded facility, program, service, and activity is accessible to, and usable by, people with disabilities in accordance with all federal, State, and local codes and laws, including the Americans with Disabilities Act (ADA). Under Title II of ADA, the Office of ADA Compliance & Accessibility administers the City's Transition Plan to improve accessibility in the City and manages accessibility complaints filed by people with disabilities.

For more information on the Infrastructure/Public Works, Internal Operations, and Neighborhood Services branches, and Special Events and Filming, please refer to their respective narratives also found in Volume II of the Fiscal Year 2018 Proposed Budget.

The Department's mission is:

To provide high-level, multi-disciplinary programs and services that bridge operations and policy to achieve programmatic and citywide goals

The Department's vision is:

An industry leader for civic solutions, partnerships, programs, and services

Office of the Assistant COO

Did you know?

- The Office of ADA Compliance and Accessibility is on track to provide technical accessibility advice more than 200 times for Fiscal Year 2017.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property
- Increase accessibility for people with disabilities
- Collaborate with internal/external stakeholders to ensure consistency in grant-related processes, as well as centralizing citywide grant information

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Increase revenue, in-kind value, and pass-through funding
- Create an ADA Compliance and Accessibility communication plan
- Increase programmatic awareness
- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Create awareness of grant activities using web-based technology

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of ADA complaints resolved ¹	N/A	61%	N/A	62%	68%
2. Number of ADA facility projects resolved ²	N/A	8	N/A	7	15
3. Total dollar value of corporate partnerships (in-kind, pass-through, cash)	\$1.20M	\$1.10M	\$1.30M	\$1.97M	\$2.00M

1. The percentage is calculated using all open complaints versus all resolved complaints. This is a new performance indicator for Fiscal Year 2018; therefore, there were no targets set for Fiscal Year 2016 or Fiscal Year 2017.

2. This is a new performance indicator for Fiscal Year 2018; therefore, there were no targets set for Fiscal Year 2016 or Fiscal Year 2017.

Office of the Assistant COO

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	11.00	12.00	12.00	0.00
Personnel Expenditures	\$ 1,461,403	\$ 1,699,871	\$ 1,864,361	\$ 164,490
Non-Personnel Expenditures	143,584	246,064	182,416	(63,648)
Total Department Expenditures	\$ 1,604,987	\$ 1,945,935	\$ 2,046,777	\$ 100,842
Total Department Revenue	\$ 339,917	\$ 391,021	\$ 391,021	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the Assistant COO	\$ 1,604,987	\$ 1,945,935	\$ 2,046,777	\$ 100,842
Total	\$ 1,604,987	\$ 1,945,935	\$ 2,046,777	\$ 100,842

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the Assistant COO	11.00	12.00	12.00	0.00
Total	11.00	12.00	12.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 164,645	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	2,445	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	2,015	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(155)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Reduction of Non-Personnel Expenditures	0.00	(68,108)	-
Reduction of non-personnel expenditures for supplies and services based on historical savings.			
Total	0.00	\$ 100,842	\$ -

Office of the Assistant COO

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 920,282	\$ 1,087,748	\$ 1,135,628	\$ 47,880
Fringe Benefits	541,121	612,123	728,733	116,610
PERSONNEL SUBTOTAL	1,461,403	1,699,871	1,864,361	164,490
NON-PERSONNEL				
Supplies	\$ 8,783	\$ 15,952	\$ 16,265	\$ 313
Contracts	71,095	153,248	100,100	(53,148)
Information Technology	38,935	33,524	35,539	2,015
Energy and Utilities	7,659	14,840	12,012	(2,828)
Other	17,111	27,500	18,500	(9,000)
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	143,584	246,064	182,416	(63,648)
Total	\$ 1,604,987	\$ 1,945,935	\$ 2,046,777	\$ 100,842

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 50,679	\$ 41,021	\$ 41,021	\$ -
Other Revenue	289,239	350,000	350,000	-
Total	\$ 339,917	\$ 391,021	\$ 391,021	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$42,578 - \$51,334	\$ -
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	73,008 - 291,595	215,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000119	Associate Management Analyst	1.00	2.00	2.00	54,059 - 65,333	117,124
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20001220	Executive Director	2.00	2.00	2.00	46,966 - 172,744	221,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20001234	Program Coordinator	1.00	0.00	0.00	23,005 - 137,904	-
20001222	Program Manager	0.00	2.00	2.00	46,966 - 172,744	219,710
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	68,676
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000756	Word Processing Operator	0.00	1.00	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					2,912
	Sick Leave - Hourly					328
FTE, Salaries, and Wages Subtotal		11.00	12.00	12.00		\$ 1,135,628

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,902	\$ 11,052	\$ 11,017	\$ (35)
Flexible Benefits	99,063	143,277	163,077	19,800
Insurance	150	-	-	-

Office of the Assistant COO

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Long-Term Disability	2,997	3,453	-	(3,453)
Medicare	14,468	15,765	16,477	712
Other Post-Employment Benefits	59,752	70,978	72,060	1,082
Retiree Medical Trust	531	1,134	1,260	126
Retirement 401 Plan	1,154	1,200	1,200	-
Retirement ADC	282,532	269,081	362,819	93,738
Retirement DROP	5,017	4,959	4,959	-
Risk Management Administration	10,178	12,264	12,144	(120)
Supplemental Pension Savings Plan	47,369	67,100	71,825	4,725
Unemployment Insurance	1,701	1,975	2,029	54
Workers' Compensation	4,308	9,885	9,866	(19)
Fringe Benefits Subtotal	\$ 541,121	\$ 612,123	\$ 728,733	\$ 116,610
Total Personnel Expenditures			\$ 1,864,361	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) includes the Chief Financial Officer and 1.00 Executive Secretary. The CFO oversees the Finance Branch which includes the City Comptroller, City Treasurer, Debt Management, Financial Management, Performance & Analytics, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting functions for the City of San Diego. In addition, the Department is responsible for payment services, including payroll for the City's approximately 11,000 budgeted employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies which total \$2.4 billion (unaudited) as of June 30, 2016.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements, and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Office of the Chief Financial Officer

The Performance & Analytics Department is charged with improving the efficiency and effectiveness of the City's service delivery practices and management structures. The Department improves City operations through programs and initiatives such as Citywide Engagement, Data & Analytics, Operational Excellence, Managed Competition, and Performance Management, and the 311 Customer Experience project.

The Risk Management Department manages the City's self-insured Workers' Compensation Program and the Public Liability Program, including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Branch's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Branch's vision is:

The leader in municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Office of the Chief Financial Officer

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 470,169	\$ 469,238	\$ 530,321	\$ 61,083
Non-Personnel Expenditures	39,127	117,826	88,673	(29,153)
Total Department Expenditures	\$ 509,297	\$ 587,064	\$ 618,994	\$ 31,930
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the Chief Financial Officer	\$ 509,297	\$ 587,064	\$ 618,994	\$ 31,930
Total	\$ 509,297	\$ 587,064	\$ 618,994	\$ 31,930

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 47,315	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	3,581	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	1,581	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Professional Services	0.00	(20,547)	-
Reduction of non-personnel expenditures associated with anticipated savings in professional services.			
Total	0.00	\$ 31,930	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 282,019	\$ 276,666	\$ 290,434	\$ 13,768

Office of the Chief Financial Officer

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits	188,150	192,572	239,887	47,315
PERSONNEL SUBTOTAL	470,169	469,238	530,321	61,083
NON-PERSONNEL				
Supplies	\$ 175	\$ 5,341	\$ 3,150	\$ (2,191)
Contracts	17,639	95,120	65,789	(29,331)
Information Technology	12,588	6,651	10,232	3,581
Energy and Utilities	3,005	2,714	2,502	(212)
Other	5,720	8,000	7,000	(1,000)
NON-PERSONNEL SUBTOTAL	39,127	117,826	88,673	(29,153)
Total	\$ 509,297	\$ 587,064	\$ 618,994	\$ 31,930

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
	Vacation Pay In Lieu					13,768
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 290,434

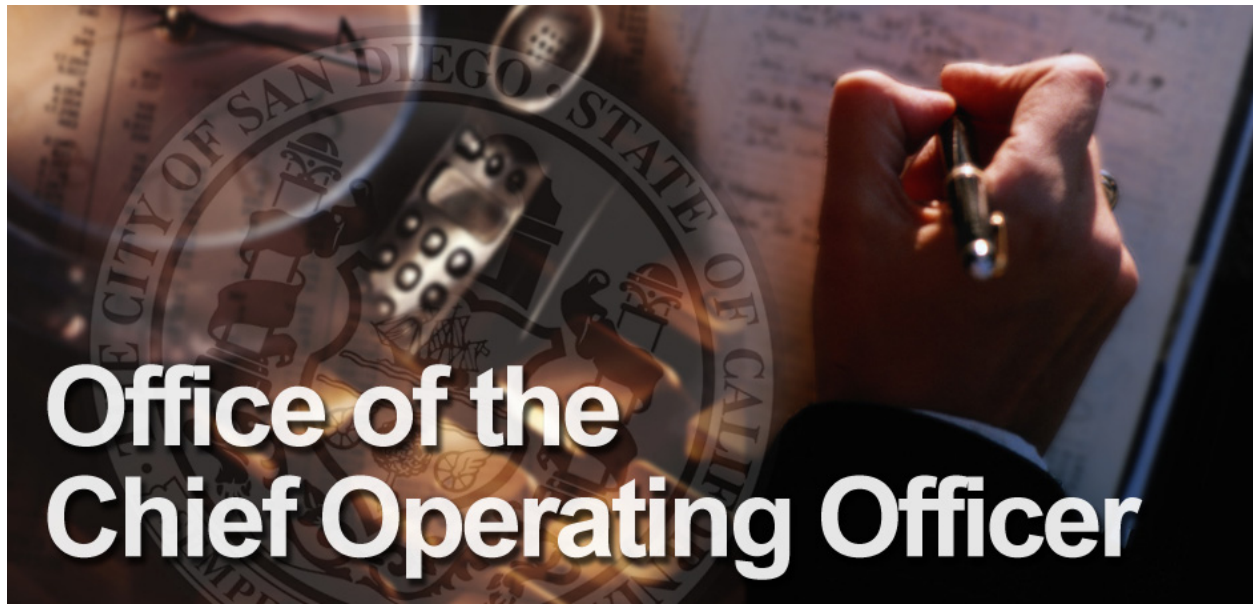
	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,772	\$ 6,720	\$ 6,720	\$ -
Flexible Benefits	21,082	24,581	27,881	3,300
Long-Term Disability	926	880	-	(880)
Medicare	4,192	4,012	4,012	-
Other Post-Employment Benefits	12,620	11,830	12,010	180
Retiree Medical Trust	128	132	132	-
Retirement ADC	121,987	122,102	166,253	44,151
Risk Management Administration	2,143	2,044	2,024	(20)
Supplemental Pension Savings Plan	17,182	18,397	18,397	-
Unemployment Insurance	527	504	495	(9)
Workers' Compensation	592	1,370	1,963	593
Fringe Benefits Subtotal	\$ 188,150	\$ 192,572	\$ 239,887	\$ 47,315
Total Personnel Expenditures			\$ 530,321	

Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Confidential Secretary, 1.00 FTE Docket Liaison, 1.00 FTE Docket Coordinator, and 1.00 Senior Advisor on Housing Solutions.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development and Grants Program, the Office of ADA Compliance and Accessibility, and the Office of Special Events and Filming.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following offices and departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, Debt Management, Financial Management, Performance & Analytics, and Risk Management.

The Communications Department consolidates all of the City of San Diego's communications-related functions into one department. These functions include the following: CityTV, Internal Communications, Multimedia Services, and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives

Office of the Chief Operating Officer

disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Office of Homeland Security promotes a secure and resilient City with the capabilities required to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk to the San Diego community. The major functions and programs of the Office of Homeland Security include the City's Preparedness Grant, emergency preparedness, the Emergency Operations Center, as well as public and disaster assistance programs.

The Department's mission is:

To effectively serve and support our communities

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	5.35	5.35	6.35	1.00
Personnel Expenditures	\$ 1,001,471	\$ 984,405	\$ 1,364,917	\$ 380,512
Non-Personnel Expenditures	60,086	105,077	86,949	(18,128)
Total Department Expenditures	\$ 1,061,556	\$ 1,089,482	\$ 1,451,866	\$ 362,384
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Docket Office	\$ 345,767	\$ 365,859	\$ 398,681	\$ 32,822
Office of the Chief Operating Officer	715,789	723,623	1,053,185	329,562
Total	\$ 1,061,556	\$ 1,089,482	\$ 1,451,866	\$ 362,384

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Docket Office	2.35	2.35	2.35	0.00
Office of the Chief Operating Officer	3.00	3.00	4.00	1.00
Total	5.35	5.35	6.35	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Program Manager Transfer of 1.00 Program Manager from the QUALCOMM Stadium Operating Fund to the Office of the Chief Operating Officer.	1.00	\$ 217,209	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	164,269	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for training and travel based on historical savings.	0.00	(13,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(957)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,074)	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,171)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(2,892)	-
Total	1.00	\$ 362,384	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 596,585	\$ 589,918	\$ 786,698	\$ 196,780
Fringe Benefits	404,885	394,487	578,219	183,732
PERSONNEL SUBTOTAL	1,001,471	984,405	1,364,917	380,512
NON-PERSONNEL				
Supplies	\$ 3,259	\$ 4,720	\$ 4,720	\$ -
Contracts	20,464	62,160	46,139	(16,021)
Information Technology	9,725	10,976	9,805	(1,171)
Energy and Utilities	17,038	17,621	16,685	(936)
Other	9,600	9,600	9,600	-
NON-PERSONNEL SUBTOTAL	60,086	105,077	86,949	(18,128)
Total	\$ 1,061,556	\$ 1,089,482	\$ 1,451,866	\$ 362,384

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	80,000
20001222	Program Manager	1.00	1.00	2.00	46,966 - 291,595	288,000
90001222	Program Manager - Hourly	0.35	0.35	0.35	46,966 - 172,744	38,449
20000895	Senior Legislative Recorder	1.00	1.00	1.00	48,090 - 58,032	56,001
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,248
FTE, Salaries, and Wages Subtotal		5.35	5.35	6.35		\$ 786,698

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,260	\$ 11,620	\$ 12,338	\$ 718
Flexible Benefits	49,274	60,690	79,120	18,430
Long-Term Disability	1,892	1,873	-	(1,873)
Medicare	8,803	8,538	11,437	2,899
Other Post-Employment Benefits	29,638	29,575	36,030	6,455
Retiree Medical Trust	164	310	638	328
Retirement ADC	258,810	232,230	369,461	137,231
Risk Management Administration	5,013	5,110	6,072	962

Office of the Chief Operating Officer

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Supplemental Pension Savings Plan	35,707	38,659	54,017	15,358
Unemployment Insurance	1,079	1,072	1,407	335
Workers' Compensation	2,245	4,810	7,699	2,889
Fringe Benefits Subtotal	\$ 404,885	\$ 394,487	\$ 578,219	\$ 183,732
Total Personnel Expenditures			\$ 1,364,917	

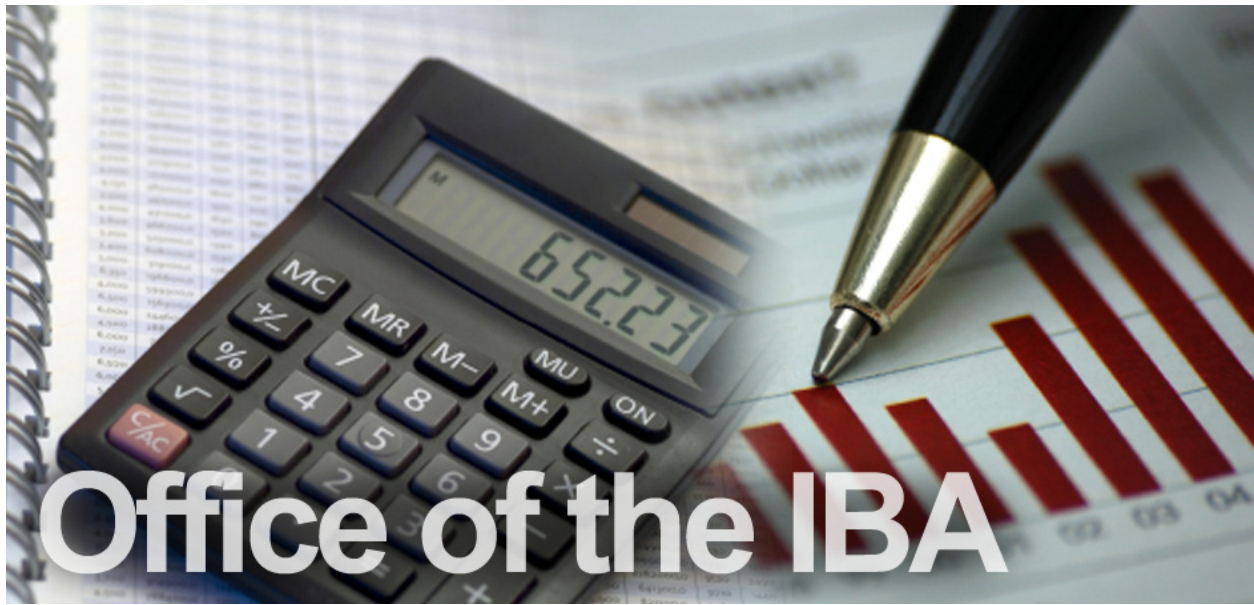


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Office of the IBA



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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states “[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council,” and San Diego Municipal Code Section 22.2301 which states “[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.”

The Department's mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Did you know?

- Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget, Five-Year Financial Outlook, and Five-Year Capital Infrastructure Planning Outlook, issuing reports that provide analysis and recommendations for City Council consideration.
- To identify issues of Council and public interest, the IBA reviews all items docketed for consideration by the legislative body, including for City Council, Council Committees, and Housing Authority meetings.

Office of the IBA

- The Office provides staff support to the City Council’s standing committees, ad-hoc committees, and numerous working groups such as the recent City Charter Review Committee.
- The IBA participates on behalf of the City Council in the labor negotiation process; is responsible for coordinating City Council responses to Grand Jury reports; coordinates the City Council’s financial training program; and contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies.
- The IBA, working with the City Auditor and the Chief Financial Officer, is responsible for developing the official fiscal impact statements provided to the voters for all City ballot measures.
- Throughout the year, the IBA initiates proactive reports on key City issues deserving special attention, and tracks and reports progress on initiatives of importance for the City Council and the public.

Goal

Goal 1: In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	N/A	2	2	2	2
2. Percentage of City Council who find the financial trainings useful and informative	N/A	95%	90%	90%	90%
3. Total number of City Council docket items reviewed ¹	N/A	623	588	677	677
4. Total number of IBA reports issued ²	N/A	34	40	45	45

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,741,470	\$ 1,859,575	\$ 2,036,258	\$ 176,683
Non-Personnel Expenditures	74,691	115,280	116,878	1,598
Total Department Expenditures	\$ 1,816,162	\$ 1,974,855	\$ 2,153,136	\$ 178,281
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the IBA	\$ 1,816,162	\$ 1,974,855	\$ 2,153,136	\$ 178,281
Total	\$ 1,816,162	\$ 1,974,855	\$ 2,153,136	\$ 178,281

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 176,683	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	3,503	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(1,905)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 178,281	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 1,054,516	\$ 1,118,180	\$ 1,130,471	\$ 12,291
Fringe Benefits	686,954	741,395	905,787	164,392
PERSONNEL SUBTOTAL	1,741,470	1,859,575	2,036,258	176,683
NON-PERSONNEL				
Supplies	\$ 4,447	\$ 6,100	\$ 6,100	\$ -

Office of the IBA

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Contracts	36,634	76,051	73,860	(2,191)
Information Technology	25,508	25,047	28,550	3,503
Energy and Utilities	2,401	2,182	2,468	286
Other	5,701	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	74,691	115,280	116,878	1,598
Total	\$ 1,816,162	\$ 1,974,855	\$ 2,153,136	\$ 178,281

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 679,361
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	74,006
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	153,005
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	224,099

FTE, Salaries, and Wages Subtotal	10.00	10.00	10.00			\$ 1,130,471
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 22,071	\$ 22,325	\$ 22,626	\$ 301
Flexible Benefits	104,151	123,744	145,870	22,126
Insurance	235	-	-	-
Long-Term Disability	3,475	3,557	-	(3,557)
Medicare	15,778	16,214	16,392	178
Other Post-Employment Benefits	59,111	59,150	60,050	900
Retiree Medical Trust	756	935	941	6
Retirement ADC	398,169	405,642	559,757	154,115
Risk Management Administration	10,054	10,220	10,120	(100)
Supplemental Pension Savings Plan	68,203	77,175	77,990	815
Unemployment Insurance	1,975	2,035	2,024	(11)
Workers' Compensation	2,973	20,398	10,017	(10,381)

Fringe Benefits Subtotal	\$ 686,954	\$ 741,395	\$ 905,787	\$ 164,392
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Total Personnel Expenditures			\$ 2,036,258	
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Office of the Mayor



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Office Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. It assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, it interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team, which includes Boards and Commissions and Protocol staff, creates and strengthens relationships between the Mayor and citizens. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

Office of the Mayor

Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. The Staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	29.00	29.50	28.50	(1.00)
Personnel Expenditures	\$ 3,515,022	\$ 3,670,358	\$ 3,809,384	\$ 139,026
Non-Personnel Expenditures	730,053	800,762	792,784	(7,978)
Total Department Expenditures	\$ 4,245,074	\$ 4,471,120	\$ 4,602,168	\$ 131,048
Total Department Revenue	\$ 358,376	\$ 328,245	\$ 328,245	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
CityTV	\$ 1,377	\$ -	\$ -	\$ -
Economic Growth Services	492	-	-	-
Intergovernmental Relations	807,981	815,614	673,379	(142,235)
Mayor/Community & Legislative Services	3,435,225	3,655,506	3,928,789	273,283
Total	\$ 4,245,074	\$ 4,471,120	\$ 4,602,168	\$ 131,048

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Intergovernmental Relations	3.00	3.00	2.00	(1.00)
Mayor/Community & Legislative Services	26.00	26.50	26.50	0.00
Total	29.00	29.50	28.50	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 315,345	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	31,565	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	297	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Reduction of Non-Personnel Expenditures	0.00	(10,605)	-
Reduction of non-personnel expenditures associated with transportation allowance and capital equipment.			
Non-Discretionary Adjustment	0.00	(28,938)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Mayor Representative 2	(1.00)	(176,616)	-
Reduction of 1.00 Mayor Representative 2.			
Total	(1.00)	\$ 131,048	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,279,162	\$ 2,352,822	\$ 2,349,613	\$ (3,209)
Fringe Benefits	1,235,860	1,317,536	1,459,771	142,235
PERSONNEL SUBTOTAL	3,515,022	3,670,358	3,809,384	139,026
NON-PERSONNEL				
Supplies	\$ 34,637	\$ 58,187	\$ 49,781	\$ (8,406)
Contracts	496,664	529,131	505,232	(23,899)
Information Technology	95,614	114,430	145,995	31,565
Energy and Utilities	93,300	79,830	87,197	7,367
Other	9,838	16,579	4,579	(12,000)
Capital Expenditures	-	2,605	-	(2,605)
NON-PERSONNEL SUBTOTAL	730,053	800,762	792,784	(7,978)
Total	\$ 4,245,074	\$ 4,471,120	\$ 4,602,168	\$ 131,048

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 358,070	\$ 328,245	\$ 328,245	\$ -
Other Revenue	306	-	-	-
Total	\$ 358,376	\$ 328,245	\$ 328,245	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 145,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	90,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	176,000
90001074	Management Intern-Mayor/Council - Hourly	1.00	1.50	1.50	24,274 - 29,203	43,805
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	24.00	24.00	23.00	19,323 - 151,840	1,792,888 1,456
FTE, Salaries, and Wages Subtotal		29.00	29.50	28.50		\$ 2,349,613
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 32,586	\$ 32,744	\$ 30,044		\$ (2,700)
	Flexible Benefits	285,452	345,600	378,049		32,449

Office of the Mayor

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Insurance	105	-	-	-
Long-Term Disability	7,466	7,474	-	(7,474)
Medicare	34,318	34,116	34,050	(66)
Other Post-Employment Benefits	170,373	165,620	162,135	(3,485)
Retiree Medical Trust	2,755	3,006	3,212	206
Retirement 401 Plan	3,526	3,870	3,503	(367)
Retirement ADC	519,995	532,768	648,672	115,904
Retirement DROP	2,766	2,745	2,898	153
Risk Management Administration	28,956	28,616	27,324	(1,292)
Supplemental Pension Savings Plan	133,543	139,421	149,362	9,941
Unemployment Insurance	4,243	4,282	4,203	(79)
Workers' Compensation	9,776	17,274	16,319	(955)
Fringe Benefits Subtotal	\$ 1,235,860	\$ 1,317,536	\$ 1,459,771	\$ 142,235
Total Personnel Expenditures			\$ 3,809,384	



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Park & Recreation



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Department Description

The Park & Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space, and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The Department's mission is:

To provide healthy, sustainable, and enriching environments for all

The Department's vision is:

To connect all to the City's diverse, world-class park system

Park & Recreation

Did you know?

- Balboa Park is a horticultural and cultural resource with more than 15,000 trees, 14 specialty gardens, nearly 100 arts, educational, recreational, social, and sports organizations; 17 museums and cultural institutions, and is home of the World Famous San Diego Zoo and Old Globe Theatre.
- The Department has approximately 90 joint use agreements with local school districts that provide 370 acres of additional recreational opportunities during non-school hours and maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.
- Each year, over 50,000 persons with disabilities participate in a variety of programs which assist them in achieving a maximum level of independence in their leisure and recreational lifestyles.
- The Department will provide more than 60 free Movies in the Park at locations throughout the City during the summer of 2017.
- Torrey Pines Golf Course is the home of the Farmers Insurance Open and will host the 2021 U.S. Open.
- The Department operates Mount Hope Cemetery, a 110-acre site built in 1869 that contains monuments to some of San Diego's most notable citizens, including Alonzo Horton.

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of park acreage assessed	16%	16%	20%	10%	14%
2. Percentage customer satisfaction with park system ¹	93%	92%	93%	93%	93%
3. Percentage of acres of brush management completed	112%	112%	95%	95%	95%
4. Percentage of park acres decommissioned converted to sustainable landscapes	1.6%	16.0%	3.0%	0.0%	3.0%
5. Number of acres where habitat restoration occurred	25	25	5	15	5
6. Percentage of increase with on-line registration participation ²	N/A	N/A	1%	1%	1%
7. Percentage customer satisfaction with recreational program activities ³	94%	93%	94%	94%	94%

Park & Recreation

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
8. Number of aquatic users	304,125	304,125	320,000	316,000	320,000
9. Number of hours of operation of recreation centers	154,101	154,101	155,780	155,876	165,360
10. Number of acres of parks and open spaces per 1,000 population	32.06	32.06	32.26	32.35	32.53

1. The target is based on a five-year average. The Fiscal Year 2016 actual figure has been corrected.
2. Implementation of online registration at all sites began in Fiscal Year 2016. A complete year's worth of data will be available by the end of Fiscal Year 2017.
3. The target is based on a five-year average. The Fiscal Year 2016 actual figure has been corrected.



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Park & Recreation

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	960.13	1,003.54	1,000.92	(2.62)
Personnel Expenditures	\$ 68,099,092	\$ 72,436,279	\$ 77,385,709	\$ 4,949,430
Non-Personnel Expenditures	62,284,016	68,355,486	65,136,800	(3,218,686)
Total Department Expenditures	\$ 130,383,108	\$ 140,791,765	\$ 142,522,509	\$ 1,730,744
Total Department Revenue	\$ 69,759,991	\$ 79,733,119	\$ 79,801,563	\$ 68,444

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administrative Services	\$ 3,272,081	\$ 3,387,803	\$ 3,769,725	\$ 381,922
Community Parks I	22,874,666	28,059,507	27,001,672	(1,057,835)
Community Parks II	26,482,958	25,156,490	26,759,812	1,603,322
Developed Regional Parks	36,990,828	39,445,099	39,426,314	(18,785)
Open Space	11,651,318	12,267,656	12,361,477	93,821
Total	\$ 101,271,852	\$ 108,316,555	\$ 109,319,000	\$ 1,002,445

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administrative Services	19.50	19.00	20.00	1.00
Community Parks I	192.27	209.06	207.57	(1.49)
Community Parks II	256.39	264.67	268.22	3.55
Developed Regional Parks	325.65	336.73	330.73	(6.00)
Open Space	66.32	70.32	70.32	0.00
Total	860.13	899.78	896.84	(2.94)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,518,979	\$ -
Cesar Solis Community Park and Joint Use Facility Addition of 2.00 Grounds Maintenance Workers, 1.00 Area Manager and associated non-personnel expenditures to support operations and maintenance of Cesar Solis Community Park.	3.00	376,412	-
Mandatory General Benefit Contribution Adjustment of non-personnel expenditures associated with increased general benefits.	0.00	183,415	-
Vernal Pool Habitat Conservation Plan Contribution Addition of 1.00 Biologist II and associated non-personnel expenditures to support the Vernal Pool Habitat Conservation Plan.	1.00	123,206	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Grounds Maintenance Manager Addition of 1.00 Grounds Maintenance Manager to support Citywide maintenance and operation of 32.90 additional park acreage.	1.00	106,485	-
Southcrest Trails Neighborhood Park Addition of 0.60 Grounds Maintenance Worker and associated non-personnel expenditures for Southcrest Trails Neighborhood Park.	0.60	100,931	-
Carmel Mountain Ranch FIT Athletic Pool Addition of non-personnel expenditures related to the annual lease payment for Carmel Mountain FIT Athletic pool.	0.00	90,000	-
Park de la Cruz Skate Park Addition of 0.50 Grounds Maintenance Worker and associated non-personnel expenditures for a new skate park located at Park de la Cruz.	0.50	43,780	-
Brush Management Addition of non-personnel expenditures to support the increased contractual cost for brush management services.	0.00	39,412	-
Wightman Street Neighborhood Park Addition of 0.20 Grounds Maintenance Worker and associated non-personnel expenditures for Wightman Street Neighborhood Park.	0.20	24,011	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.25)	13,881	-
Franklin Ridge Pocket Park Addition of 0.01 Grounds Maintenance Worker II and associated non-personnel expenditures for Franklin Ridge Pocket Park.	0.01	4,207	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,791	-
Completion of Coastal Marine Life Management Plan Reduction of expenditures related to the completion of the Coastal Marine Life Management Plan.	0.00	(50,000)	-
Reduction of Recreation Specialist Reduction of 1.00 Recreation Specialist administering the Civic Dance Program.	(1.00)	(71,363)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(74,184)	-
Reduction of Supplies and Materials Reduction of non-personnel expenditures for supplies and materials related to Open Space.	0.00	(79,700)	-
Reduction of Habitat Restoration Services Reduction of non-personnel expenditures for contractual services related to habitat restoration services.	0.00	(186,468)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Tree Trimming and Pool Maintenance Services Reduction of non-personnel expenditures for tree trimming and pool maintenance services.	0.00	(268,070)	-
Reduction of Citywide Park Maintenance Staff Reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator and 4.00 Grounds Maintenance Worker IIs related to Citywide Park maintenance.	(6.00)	(385,239)	-
Water Conservation Effort Reduction of non-personnel expenditures associated with water usage as a result of reducing watering days.	0.00	(446,610)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,387,326)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,675,105)	(20,000)
Total	(2.94)	\$ 1,002,445	\$ (20,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 35,558,407	\$ 37,146,869	\$ 37,241,109	\$ 94,240
Fringe Benefits	25,157,785	27,455,708	31,857,694	4,401,986
PERSONNEL SUBTOTAL	60,716,193	64,602,577	69,098,803	4,496,226
NON-PERSONNEL				
Supplies	\$ 5,013,674	\$ 4,917,635	\$ 4,895,860	\$ (21,775)
Contracts	17,799,207	19,228,045	17,553,282	(1,674,763)
Information Technology	1,354,993	1,118,437	1,453,827	335,390
Energy and Utilities	11,639,102	14,729,723	13,094,981	(1,634,742)
Other	141,338	111,105	112,655	1,550
Transfers Out	3,880,136	1,893,469	2,079,418	185,949
Capital Expenditures	575,502	1,383,852	715,747	(668,105)
Debt	151,707	331,712	314,427	(17,285)
NON-PERSONNEL SUBTOTAL	40,577,516	43,713,978	40,220,197	(3,493,781)
Total	\$ 101,271,852	\$ 108,316,555	\$ 109,319,000	\$ 1,002,445

Park & Recreation

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 33,496,886	\$ 41,733,112	\$ 41,713,112	\$ (20,000)
Fines Forfeitures and Penalties	34,426	84,395	84,395	-
Licenses and Permits	285,185	142,965	142,965	-
Other Revenue	182,528	42,739	42,739	-
Rev from Money and Prop	524,713	502,065	502,065	-
Transfers In	830,495	1,781,968	1,781,968	-
Total	\$ 35,354,233	\$ 44,287,244	\$ 44,267,244	\$ (20,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 151,103
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	4.00	4.00	42,578 - 51,334	183,036
20000753	Aquatics Technician 1	3.00	3.00	3.00	39,499 - 47,091	141,273
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,163
20000040	Area Manager 2	23.00	25.00	26.00	52,749 - 63,918	1,637,417
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	36.00	46.00	46.00	30,056 - 36,317	1,554,628
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	4.00	5.00	5.00	54,059 - 65,333	292,241
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	68,536
20000657	Biologist 2	0.00	0.00	1.00	53,726 - 65,333	53,726
20000649	Biologist 3	3.00	4.00	4.00	62,005 - 75,067	283,293
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	39,770
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	5.50	4.00	4.00	29,931 - 36,067	141,924
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.93	2.94	2.94	24,045 - 28,725	76,137
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	376,070
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	125,382
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	455,195
20000395	District Manager	14.50	14.00	14.00	62,358 - 75,234	1,026,396
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,310
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	431,417
20000418	Equipment Technician 1	8.00	9.00	9.00	36,005 - 43,139	381,117
20000423	Equipment Technician 2	5.00	7.00	7.00	39,499 - 47,091	306,861
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	48,860
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	10.00	10.00	11.00	51,459 - 62,358	645,193

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	10.00	10.00	37,814 - 45,490	435,900
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	292,638
90000467	Grounds Maintenance Worker 1 - Hourly	15.73	16.75	15.75	28,683 - 33,987	500,016
20000468	Grounds Maintenance Worker 2	254.75	266.48	267.79	31,762 - 37,773	9,853,224
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.75	0.00	31,762 - 37,773	-
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	248,972
20000503	Horticulturist	4.00	4.00	4.00	53,061 - 64,147	244,058
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	10.00	10.00	10.00	29,182 - 34,757	321,521
20000608	Light Equipment Operator	12.00	15.00	14.00	34,694 - 41,350	572,495
90001073	Management Intern - Hourly	3.32	2.32	2.32	24,274 - 29,203	56,316
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	189,458
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	45,490
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	158,482
20000666	Park Ranger	31.00	33.00	33.00	41,059 - 49,878	1,560,159
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.75	4.75	4.75	34,611 - 41,787	184,171
20000676	Pesticide Applicator	8.00	10.00	9.00	39,458 - 47,050	406,648
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	36.21	37.09	37.09	27,394 - 32,968	1,111,690
20000740	Principal Drafting Aide	1.00	1.00	1.00	50,003 - 60,549	58,525
20001222	Program Manager	2.50	2.00	2.00	46,966 - 172,744	195,000
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	184,309
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.53	6.42	6.42	18,616 - 23,920	153,566
20000921	Recreation Center Director 1	10.50	10.50	9.50	36,962 - 44,533	410,651
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	659,743
20000751	Recreation Center Director 3	32.00	32.00	33.00	42,640 - 51,293	1,665,347
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	87.80	87.96	87.46	24,918 - 30,035	2,454,155
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000533	Recreation Leader 2 - Hourly	4.33	4.33	4.83	28,725 - 34,632	148,486
90000534	Recreation Leader 2 - Hourly	3.88	3.88	3.88	28,725 - 34,632	133,353
90000530	Recreation Leader 2 - Hourly	8.62	9.11	8.61	28,725 - 34,632	265,815
20000806	Recreation Specialist	5.00	5.00	5.00	42,640 - 51,293	239,159
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000811	Recreation Specialist	2.00	2.00	1.00	42,640 - 51,293	51,293
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	49,642
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	86,338

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000015	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	283,659
20000844	Senior Park Ranger	8.00	8.00	8.00	51,459 - 62,358	479,527
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,130
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	56,281
20000928	Senior Zoning Investigator	0.00	1.00	1.00	55,182 - 66,851	66,851
20000194	Seven-Gang Mower Operator	8.00	10.00	10.00	37,690 - 45,115	440,598
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	225,226
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	117,174
90000959	Swimming Pool Manager 1 - Hourly	4.98	5.20	5.20	31,450 - 37,835	175,057
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	263,847
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	333,924
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	41,833
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	115,722
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	259,169
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	199,409
20001051	Utility Worker 1	8.00	7.00	5.00	30,534 - 36,296	174,538
20001053	Utility Worker 2	2.00	3.00	3.00	33,322 - 39,666	112,654
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	110,044
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 23,920	11,960
20001069	Zoning Investigator 2	1.00	0.00	0.00	50,232 - 60,757	-
	Bilingual - Regular					43,319
	Budgeted Vacancy Savings					(970,217)
	Landscape Architect Lic					23,772
	Night Shift Pay					9,786
	Overtime Budgeted					381,575
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					33,286
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		860.13	899.78	896.84		\$ 37,241,109

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 117,656	\$ 116,684	\$ 111,359	\$ (5,325)
Flexible Benefits	5,128,780	6,874,800	7,940,506	1,065,706
Long-Term Disability	113,959	114,670	-	(114,670)
Medicare	507,957	502,895	505,661	2,766
Other Post-Employment Benefits	3,989,662	4,161,118	4,184,226	23,108
Retiree Medical Trust	16,747	21,859	24,108	2,249
Retirement 401 Plan	27,253	27,956	27,457	(499)
Retirement ADC	11,248,891	11,484,998	14,779,162	3,294,164
Retirement DROP	49,934	51,375	58,946	7,571
Retirement Offset Contribution	181	-	-	-

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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Risk Management Administration	677,198	718,982	705,151	(13,831)
Supplemental Pension Savings Plan	1,928,252	2,059,162	2,100,153	40,991
Unemployment Insurance	64,915	65,671	64,756	(915)
Workers' Compensation	1,286,399	1,255,538	1,356,209	100,671
Fringe Benefits Subtotal	\$ 25,157,785	\$ 27,455,708	\$ 31,857,694	\$ 4,401,986
Total Personnel Expenditures			\$ 69,098,803	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Environmental Growth 1/3	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455
Total	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ 150,000	\$ (543,685)
Adjustment to reflect an anticipated decrease in Franchise Fee revenue.			
Mandatory General Benefit Contribution	0.00	39,175	-
Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
Support for Information Technology	0.00	(2,093)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(58,627)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 128,455	\$ (543,685)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 45,949	\$ 78,123	\$ 78,123	\$ -
Contracts	1,072,794	218,229	216,425	(1,804)
Information Technology	30,021	2,093	-	(2,093)
Energy and Utilities	1,970,210	2,351,507	2,294,684	(56,823)
Transfers Out	35,000	1,628,415	1,817,590	189,175
NON-PERSONNEL SUBTOTAL	3,153,976	4,278,367	4,406,822	128,455
Total	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455

Park & Recreation

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991	\$ (543,685)
Rev from Money and Prop	29,457	9,000	9,000	-
Total	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991	\$ (543,685)

Environmental Growth 2/3 Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Environmental Growth 2/3	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)
Total	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (4,682)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	(150,000)	(1,087,371)
Adjustment to reflect an anticipated decrease in Franchise Fee revenue.			
Total	0.00	\$ (154,682)	\$ (1,087,371)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 10,066,083	\$ -	\$ -	\$ -
Energy and Utilities	-	4,682	-	(4,682)
Transfers Out	-	10,453,909	10,303,909	(150,000)
NON-PERSONNEL SUBTOTAL	10,066,083	10,458,591	10,303,909	(154,682)
Total	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981	\$ (1,087,371)
Rev from Money and Prop	53,507	25,000	25,000	-
Total	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981	\$ (1,087,371)

Park & Recreation

Golf Course Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Golf Operations	\$ 15,643,184	\$ 17,504,080	\$ 18,230,601	\$ 726,521
Total	\$ 15,643,184	\$ 17,504,080	\$ 18,230,601	\$ 726,521

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Golf Operations	98.00	101.76	102.08	0.32
Total	98.00	101.76	102.08	0.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Golf Equipment Contract Addition of non-personnel expenditures for a 12-year lease maintenance equipment contract as mandated by Ordinance O-20767.	0.00	\$ 405,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	402,820	-
Golf Pro Shop Merchandise Addition of non-personnel expenditures and associated revenue for golf merchandise for the Balboa Park Golf Course Pro Shop.	0.00	89,500	89,500
Torrey Pines South Renovation Addition of 0.33 Grounds Maintenance Worker I (Limited) to support turf renovations on the South Golf Course at Torrey Pines.	0.33	16,680	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.01)	4,217	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,000	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,397	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(55,921)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(139,172)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Adjustments and Annualizations	0.00	-	1,630,000
Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.32	\$ 726,521	\$ 1,719,500

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,165,777	\$ 4,400,302	\$ 4,344,280	\$ (56,022)
Fringe Benefits	3,000,232	3,216,209	3,697,345	481,136
PERSONNEL SUBTOTAL	7,166,009	7,616,511	8,041,625	425,114
NON-PERSONNEL				
Supplies	\$ 1,383,543	\$ 1,354,226	\$ 1,458,930	\$ 104,704
Contracts	4,996,505	5,734,756	6,408,155	673,399
Information Technology	182,924	219,939	164,018	(55,921)
Energy and Utilities	1,770,209	2,136,913	2,084,138	(52,775)
Other	42,502	38,826	40,826	2,000
Transfers Out	-	10,259	10,259	-
Capital Expenditures	101,491	392,650	22,650	(370,000)
NON-PERSONNEL SUBTOTAL	8,477,175	9,887,569	10,188,976	301,407
Total	\$ 15,643,184	\$ 17,504,080	\$ 18,230,601	\$ 726,521

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747	\$ 1,581,000
Other Revenue	50,084	-	179,500	179,500
Rev from Money and Prop	1,537,066	1,309,100	1,268,100	(41,000)
Rev from Other Agencies	57	-	-	-
Transfers In	6,933	-	-	-
Total	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347	\$ 1,719,500

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,349
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,873
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	130,797
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	136,127
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	135,891

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 -	64,147	181,355
20000479	Golf Starter	14.00	14.50	14.50	29,931 -	36,067	519,909
90000479	Golf Starter - Hourly	6.00	7.59	7.58	29,931 -	36,067	239,565
20000481	Greenskeeper	11.00	11.00	11.00	30,534 -	36,296	387,188
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 -	45,490	216,639
20000467	Grounds Maintenance Worker 1	26.00	27.67	28.00	28,683 -	33,987	924,853
20000503	Horticulturist	1.00	1.00	1.00	53,061 -	64,147	63,680
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 -	45,261	128,336
20000608	Light Equipment Operator	3.00	3.00	3.00	34,694 -	41,350	122,199
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 -	39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 -	47,050	92,164
20000818	Recreation Specialist	4.00	4.00	4.00	42,640 -	51,293	196,519
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 -	45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	80,891
	Budgeted Vacancy Savings						(163,528)
	Grds/Greenskpr Eq Op						25,037
	Overtime Budgeted						249,364
	Sick Leave - Hourly						5,486
	Vacation Pay In Lieu						59,200
FTE, Salaries, and Wages Subtotal		98.00	101.76	102.08			\$ 4,344,280
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 8,646	\$ 7,091	\$ 9,720	\$ 2,629		
	Flexible Benefits	732,294		941,263	1,088,534		147,271
	Long-Term Disability	12,733		12,909	-		(12,909)
	Medicare	59,769		56,133	56,962		829
	Other Post-Employment Benefits	568,966		568,822	570,475		1,653
	Retiree Medical Trust	3,506		3,795	4,233		438
	Retirement 401 Plan	7,370		7,632	6,882		(750)
	Retirement ADC	1,171,903		1,180,828	1,532,226		351,398
	Retirement DROP	6,985		8,904	2,577		(6,327)
	Risk Management Administration	96,645		98,282	96,140		(2,142)
	Supplemental Pension Savings Plan	210,178		212,295	216,295		4,000
	Unemployment Insurance	7,260		7,394	7,175		(219)
	Workers' Compensation	113,979		110,861	106,126		(4,735)
Fringe Benefits Subtotal		\$ 3,000,232	\$ 3,216,209	\$ 3,697,345	\$ 481,136		
Total Personnel Expenditures					\$ 8,041,625		

Park & Recreation

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Los Penasquitos Reserve	\$ 226,156	\$ 234,172	\$ 262,178	\$ 28,006
Total	\$ 226,156	\$ 234,172	\$ 262,178	\$ 28,006

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 28,090	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(84)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 28,006	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 114,131	\$ 112,236	\$ 111,301	\$ (935)
Fringe Benefits	102,759	104,955	133,980	29,025
PERSONNEL SUBTOTAL	216,890	217,191	245,281	28,090
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	7,706	12,856	12,772	(84)
NON-PERSONNEL SUBTOTAL	9,266	16,981	16,897	(84)
Total	\$ 226,156	\$ 234,172	\$ 262,178	\$ 28,006

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 39,120	\$ 36,000	\$ 36,000	\$ -
Transfers In	150,000	150,000	150,000	-
Total	\$ 189,120	\$ 186,000	\$ 186,000	\$ -

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget Proposed	FY2018	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,423
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 111,301
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings		\$ 1,130	\$ 1,123	\$ 1,123	\$	-
Flexible Benefits		16,660	20,110	23,410		3,300
Long-Term Disability		374	357	-		(357)
Medicare		1,571	1,627	1,627		-
Other Post-Employment Benefits		12,606	11,830	12,010		180
Retirement ADC		61,063	61,181	83,302		22,121
Risk Management Administration		2,143	2,044	2,024		(20)
Supplemental Pension Savings Plan		4,738	4,888	4,860		(28)
Unemployment Insurance		214	205	199		(6)
Workers' Compensation		2,260	1,590	5,425		3,835
Fringe Benefits Subtotal		\$ 102,759	\$ 104,955	\$ 133,980	\$	29,025
Total Personnel Expenditures					\$ 245,281	

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,787,413	\$ 4,951,469	\$ 1,925,869
Continuing Appropriation - CIP	451,170	270,650	4,308,172
TOTAL BALANCE AND RESERVES	\$ 3,238,583	\$ 5,222,119	\$ 6,234,041
REVENUE			
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991
Revenue from Use of Money and Property	29,457	9,000	9,000
TOTAL REVENUE	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,556,615	\$ 10,722,795	\$ 11,191,032
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ 2,431,373	\$ 1,927,365
TOTAL CIP EXPENSE	\$ —	\$ 2,431,373	\$ 1,927,365
OPERATING EXPENSE			
Supplies	\$ 45,949	\$ 78,123	\$ 78,123
Contracts	1,072,794	218,229	216,425
Information Technology	30,021	2,093	—
Energy and Utilities	1,970,210	2,351,507	2,294,684
Transfers Out	35,000	1,628,415	1,817,590
TOTAL OPERATING EXPENSE	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 180,521	\$ 1,704,647	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 180,521	\$ 1,704,647	\$ —
TOTAL EXPENSE	\$ 3,334,496	\$ 8,414,387	\$ 6,334,187
RESERVES			
Continuing Appropriation - CIP	\$ 270,650	\$ (1,433,997)	\$ 4,308,172
TOTAL RESERVES	\$ 270,650	\$ (1,433,997)	\$ 4,308,172
BALANCE	\$ 4,951,469	\$ 3,742,405	\$ 548,673
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,556,615	\$ 10,722,795	\$ 11,191,032

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,449,022	\$ 1,563,913	\$ 399,391
Continuing Appropriation - CIP	1,268,260	2,520,065	2,218,917
TOTAL BALANCE AND RESERVES	\$ 3,717,282	\$ 4,083,977	\$ 2,618,308
REVENUE			
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981
Revenue from Use of Money and Property	53,507	25,000	25,000
TOTAL REVENUE	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,348,255	\$ 15,092,329	\$ 12,539,289
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 198,195	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 198,195	\$ —	\$ —
OPERATING EXPENSE			
Contracts	\$ 10,066,083	\$ —	\$ —
Energy and Utilities	—	4,682	—
Transfers Out	—	10,453,909	10,303,909
TOTAL OPERATING EXPENSE	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 1,450,000	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 1,450,000	\$ —
TOTAL EXPENSE	\$ 10,264,278	\$ 11,908,591	\$ 10,303,909
RESERVES			
Continuing Appropriation - CIP	\$ 2,520,065	\$ 1,070,065	\$ 2,218,917
TOTAL RESERVES	\$ 2,520,065	\$ 1,070,065	\$ 2,218,917
BALANCE	\$ 1,563,912	\$ 2,113,673	\$ 16,463
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,348,255	\$ 15,092,329	\$ 12,539,289

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,828,757	\$ 10,766,309	\$ 11,317,360
Continuing Appropriation - CIP	21,996,478	13,012,559	8,272,359
Operating Reserve	—	2,329,880	2,329,880
Pension Stability Reserve	—	182,015	182,015
TOTAL BALANCE AND RESERVES	\$ 32,825,235	\$ 26,290,764	\$ 22,101,614
REVENUE			
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747
Other Revenue	50,084	—	179,500
Revenue from Other Agencies	57	—	—
Revenue from Use of Money and Property	1,537,066	1,309,100	1,268,100
Transfers In	6,933	—	—
TOTAL REVENUE	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,092,866	\$ 45,041,611	\$ 42,571,961
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 280,757	\$ 500,000	\$ 5,500,000
TOTAL CIP EXPENSE	\$ 280,757	\$ 500,000	\$ 5,500,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,165,777	\$ 4,400,302	\$ 4,344,280
Fringe Benefits	3,000,232	3,216,209	3,697,345
Supplies	1,383,543	1,354,226	1,458,930
Contracts	4,996,505	5,734,756	6,408,155
Information Technology	182,924	219,939	164,018
Energy and Utilities	1,770,209	2,136,913	2,084,138
Other Expenses	42,502	38,826	40,826
Transfers Out	—	10,259	10,259
Capital Expenditures	101,491	392,650	22,650
TOTAL OPERATING EXPENSE	\$ 15,643,184	\$ 17,504,080	\$ 18,230,601
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 8,878,162	\$ 5,045,173	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 8,878,162	\$ 5,045,173	\$ —
TOTAL EXPENSE	\$ 24,802,102	\$ 23,049,253	\$ 23,730,601
RESERVES			
Continuing Appropriation - CIP	\$ 13,012,559	\$ 7,967,386	\$ 8,272,359
Operating Reserve	2,329,880	2,329,880	2,329,880
Pension Stability Reserve	182,015	182,015	—
TOTAL RESERVES	\$ 15,524,454	\$ 10,479,281	\$ 10,602,239
BALANCE	\$ 10,766,310	\$ 11,513,077	\$ 8,239,122

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,092,866	\$ 45,041,611	\$ 42,571,961

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 154,134	\$ 117,098	\$ 88,589
TOTAL BALANCE AND RESERVES	\$ 154,134	\$ 117,098	\$ 88,589
REVENUE			
Revenue from Use of Money and Property	\$ 39,120	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	150,000
TOTAL REVENUE	\$ 189,120	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 343,254	\$ 303,098	\$ 274,589
OPERATING EXPENSE			
Personnel Expenses	\$ 114,131	\$ 112,236	\$ 111,301
Fringe Benefits	102,759	104,955	133,980
Supplies	1,560	4,125	4,125
Contracts	7,706	12,856	12,772
TOTAL OPERATING EXPENSE	\$ 226,156	\$ 234,172	\$ 262,178
TOTAL EXPENSE	\$ 226,156	\$ 234,172	\$ 262,178
BALANCE	\$ 117,098	\$ 68,926	\$ 12,411
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 343,254	\$ 303,098	\$ 274,589

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Performance & Analytics



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Department Description

Performance & Analytics improves the City's efficiency and effectiveness. The Department supports the improvement of City operations and customer service through innovative programs like Citywide Engagement, Data and Analytics, Operational Excellence, Performance Management, and the 311 Customer Experience project with its "Get it Done San Diego" web and mobile application. For more information on these programs, please visit the Performance & Analytics website (<https://www.sandiego.gov/panda>).

The Department's mission is:

To engage and empower City employees, elected officials, and the public through transparency, efficiency, and accountability

The Department's vision is:

Excellence in municipal service delivery

Goals and Objectives

Goal 1: Facilitate a culture of continuous improvement and innovation

- Perform strategic planning and performance management
- Equip the workforce with tools for operational excellence
- Engage in proactive and collaborative problem-solving

Goal 2: Increase data-enabled decision-making and transparency

- Facilitate comprehensive data collection, management, and use
- Share data internally and publish externally

Performance & Analytics

Goal 3: Provide simple and easy customer-focused solutions

- Utilize a customer-first approach to reduce the number of non-emergency calls handled by 911
- Develop a 311-style system that allows customers to communicate with the City using their preferred communication channel or method

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Total percentage of key performance indicators (KPIs) published on the performance dashboard (cumulative)	N/A	N/A	19%	20%	40%
2. Percentage of City workforce participating in Operational Excellence initiatives	N/A	1%	1%	1%	1%
3. Percentage of overall customer service rated as “Excellent” or “Good” provided by City employees per the citywide resident survey	N/A	62%	90%	62%	90%
4. Percentage of City employees that agree or strongly agree that they have access to the necessary tools, equipment, and materials per the citywide employee survey ¹	N/A	N/A	90%	N/A	90%
5. Release percentage of high-value datasets to the web portal (cumulative)	N/A	24%	27%	47%	66%
6. Number of Get It Done mobile app downloads	N/A	N/A	25,000	20,000	35,000
7. Percentage of Get It Done reports via web or mobile app	N/A	76%	80%	81%	80%
8. Percentage of customers satisfied with process of reporting problems (i.e. potholes) to the City ²	N/A	50%	N/A	N/A	65%

1. At the time of publication, citywide employee survey results were not yet available.

2. The Citywide Resident Satisfaction Survey occurs every other year with the next effort scheduled for Fiscal Year 2018.

Performance & Analytics

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	11.00	15.00	15.00	0.00
Personnel Expenditures	\$ 1,448,909	\$ 1,828,756	\$ 2,152,957	\$ 324,201
Non-Personnel Expenditures	383,382	1,105,883	658,836	(447,047)
Total Department Expenditures	\$ 1,832,292	\$ 2,934,639	\$ 2,811,793	\$ (122,846)
Total Department Revenue	\$ 750	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Performance & Analytics	\$ 1,832,292	\$ 2,934,639	\$ 2,811,793	\$ (122,846)
Total	\$ 1,832,292	\$ 2,934,639	\$ 2,811,793	\$ (122,846)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Performance & Analytics	11.00	15.00	15.00	0.00
Total	11.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 164,744	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reclassification of Positions	0.00	159,457	-
Addition of 1.00 Program Manager and 3.00 Program Coordinators offset by the reduction of 1.00 Supervising Management Analyst and 3.00 Senior Management Analysts to better align position classifications with the services provided by the department.			
Non-Discretionary Adjustment	0.00	14,933	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	43,020	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Reduction of Professional Services	0.00	(130,000)	-
Reduction of professional services in support of Open Data, Managed Competition, and Performance Management initiatives.			

Performance & Analytics

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(375,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (122,846)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 897,532	\$ 1,184,079	\$ 1,433,615	\$ 249,536
Fringe Benefits	551,377	644,677	719,342	74,665
PERSONNEL SUBTOTAL	1,448,909	1,828,756	2,152,957	324,201
NON-PERSONNEL				
Supplies	\$ 2,467	\$ 14,500	\$ 14,000	\$ (500)
Contracts	241,625	543,940	458,336	(85,604)
Information Technology	124,866	27,808	70,828	43,020
Energy and Utilities	10,687	16,035	12,072	(3,963)
Other	3,736	3,600	3,600	-
Capital Expenditures	-	500,000	100,000	(400,000)
NON-PERSONNEL SUBTOTAL	383,382	1,105,883	658,836	(447,047)
Total	\$ 1,832,292	\$ 2,934,639	\$ 2,811,793	\$ (122,846)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Revenue	\$ 750	\$ -	\$ -	\$ -
Total	\$ 750	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 43,865
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,000
20001234	Program Coordinator	2.00	5.00	8.00	23,005 - 137,904	725,000
20001222	Program Manager	3.00	4.00	5.00	46,966 - 172,744	514,750
20000015	Senior Management Analyst	3.00	3.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		11.00	15.00	15.00		\$ 1,433,615
		FY2016 Actual	FY2017 Budget	FY2018 Proposed		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 12,395	\$ 9,994	\$ 9,438		\$ (556)
	Flexible Benefits	94,041	156,116	190,411		34,295
	Long-Term Disability	2,942	3,763	-		(3,763)
	Medicare	13,522	17,170	20,787		3,617

Performance & Analytics

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Post-Employment Benefits	64,150	82,802	90,075	7,273
Retiree Medical Trust	879	1,808	2,725	917
Retirement 401 Plan	1,335	1,500	1,500	-
Retirement ADC	294,665	264,697	270,631	5,934
Risk Management Administration	10,907	14,308	15,180	872
Supplemental Pension Savings Plan	49,444	79,141	102,889	23,748
Unemployment Insurance	1,678	2,157	2,566	409
Workers' Compensation	5,418	11,221	13,140	1,919
Fringe Benefits Subtotal	\$ 551,377	\$ 644,677	\$ 719,342	\$ 74,665
Total Personnel Expenditures			\$ 2,152,957	

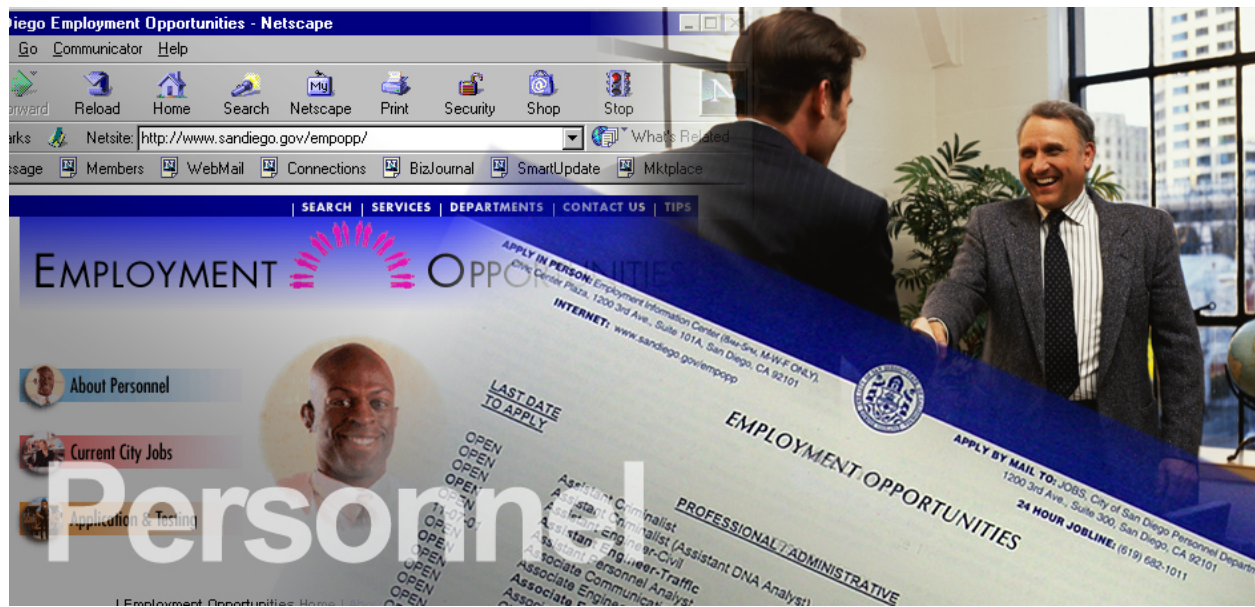


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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter, Article VIII. The duties and responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of the following: the Liaison Section, the Exam Management & Recruiting Section, the Certification/Payroll Records Section, the Classification Section, the Services/Administration Section, and the Organizational Management/Personnel Administration Section, as well as the Equal Employment Investigation Office. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding personnel issues requiring knowledge and interpretation of City Charter and Civil Service Commission Rules and Regulations. The Exam Management & Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and coordinates recruitment processes. The Certification/Payroll Records Section reviews citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Equal Employment Investigation Office investigates complaints and charges of discrimination made by City employees, applicants, and others. The Classification Section conducts classification and compensation studies. The Services/Administration Section provides budget and administrative support to all other sections in the Department and coordinates the Civil Service Commission's monthly meetings and disciplinary appeal hearings. The Organizational Management/Personnel Administration Section manages positions and the citywide organizational structure and maintains employee master data.

Since its inception in 1915, the Civil Service Commission is committed to preserving a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce.

The Department's mission is:

Excellence in personnel services

Personnel

Did you know?

For Fiscal Year 2017, the Department performed the following:

- Received 411,718 hits on the Employment Opportunities website.
- Tested 1,762 police officer candidates, 104 lifeguard candidates, 1,456 fire fighter candidates, and 764 dispatcher candidates.
- Conducted 190 recruitment processes resulting in the receipt and evaluation of 21,197 applications.
- Fingerprinted and evaluated background records of 1,187 new hires, including Park & Recreation and Library volunteers.
- Responded to over 7,958 inquiries from the public, City management, and employees.
- Conducted 177 classification and compensation studies and completed 48 salary survey requests from other municipalities.
- Provided various City departments with 4,196 hours of temporary clerical support through the Clerical Pool Program.

Goals

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

Goal 3: Facilitate the professional growth of our City employees through career development

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of Appointing Authority Interview Trainings offered (AAIT)	12	26	15	15	15
2. Number of Employee Performance Evaluation Trainings offered (EPRP)	12	12	15	15	15
3. Number of days classification and compensation studies conducted and completed by Classification Section	22	19	19	19	23
4. Number of days to issue certification to hiring departments (without recruitment)	14	12	12	12	12
5. Number of days to issue certification to hiring departments when recruitment is required	65	53	59	58	59

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	67.99	71.00	69.99	(1.01)
Personnel Expenditures	\$ 6,883,178	\$ 7,292,189	\$ 7,607,118	\$ 314,929
Non-Personnel Expenditures	926,256	1,062,869	1,047,505	(15,364)
Total Department Expenditures	\$ 7,809,435	\$ 8,355,058	\$ 8,654,623	\$ 299,565
Total Department Revenue	\$ 7,070	\$ 1,000	\$ 1,000	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Classification & Liaison	\$ 2,886,983	\$ 3,115,135	\$ 3,167,939	\$ 52,804
Personnel	2,703,937	2,886,547	3,165,460	278,913
Recruiting & Exam Management	2,218,515	2,353,376	2,321,224	(32,152)
Total	\$ 7,809,435	\$ 8,355,058	\$ 8,654,623	\$ 299,565

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Classification & Liaison	25.00	27.00	26.00	(1.00)
Personnel	19.00	20.00	20.00	0.00
Recruiting & Exam Management	23.99	24.00	23.99	(0.01)
Total	67.99	71.00	69.99	(1.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 390,958	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	20,647	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	(0.01)	310	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Hourly Sick Leave	0.00	(5,396)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(8,211)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(27,800)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Reduction of Associate Personnel Analyst	(1.00)	(70,943)	-
Reduction of 1.00 Associate Personnel Analyst in the Classification and Compensation Division.			
Total	(1.01)	\$ 299,565	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,245,007	\$ 4,424,882	\$ 4,362,710	\$ (62,172)
Fringe Benefits	2,638,171	2,867,307	3,244,408	377,101
PERSONNEL SUBTOTAL	6,883,178	7,292,189	7,607,118	314,929
NON-PERSONNEL				
Supplies	\$ 52,076	\$ 69,986	\$ 69,551	\$ (435)
Contracts	644,657	762,079	726,650	(35,429)
Information Technology	208,804	211,109	231,756	20,647
Energy and Utilities	10,028	7,914	7,767	(147)
Other	10,691	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	926,256	1,062,869	1,047,505	(15,364)
Total	\$ 7,809,435	\$ 8,355,058	\$ 8,654,623	\$ 299,565

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 6,700	\$ 1,000	\$ 1,000	\$ -
Other Revenue	370	-	-	-
Total	\$ 7,070	\$ 1,000	\$ 1,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 145,018
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	102,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	49,787
20000158	Associate Personnel Analyst	18.00	19.00	18.00	53,893 - 65,104	969,984
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	214,788
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	122,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,115
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	39,686 - 48,069	400,922
20000936	Payroll Audit Supervisor-Auditor	2.00	2.00	2.00	47,986 - 57,949	115,898
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	50,971

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	207,210
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	45,677 - 55,162	54,690
20001234	Program Coordinator	4.00	4.00	4.00	23,005 - 137,904	401,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	118,000
20000682	Senior Personnel Analyst	9.00	9.00	9.00	59,114 - 71,510	628,092
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	39,666 - 48,027	47,307
20000396	Test Administration Specialist	5.00	6.00	6.00	36,046 - 43,514	236,116
21000181	Test Monitor 2	1.00	1.00	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	2.99	3.00	2.99	29,931 - 36,067	98,574
20000756	Word Processing Operator	4.00	5.00	5.00	31,491 - 37,918	179,993
	Bilingual - Regular					20,384
	Budgeted Vacancy Savings					(53,893)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Termination Pay Annual Leave					82,884
FTE, Salaries, and Wages Subtotal		67.99	71.00	69.99		\$ 4,362,710
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 45,684	\$ 46,808	\$ 45,358	\$ (1,450)	
	Flexible Benefits	593,153	745,557	837,872	92,315	
	Long-Term Disability	13,682	13,922	-	(13,922)	
	Medicare	64,162	63,707	61,768	(1,939)	
	Other Post-Employment Benefits	388,376	396,299	396,330	31	
	Retiree Medical Trust	4,147	4,755	4,684	(71)	
	Retirement 401 Plan	7,559	7,782	4,083	(3,699)	
	Retirement ADC	1,118,357	1,156,829	1,481,059	324,230	
	Retirement DROP	13,172	12,410	10,855	(1,555)	
	Risk Management Administration	65,933	68,474	66,792	(1,682)	
	Supplemental Pension Savings Plan	223,953	244,578	267,457	22,879	
	Unemployment Insurance	7,789	7,966	7,595	(371)	
	Workers' Compensation	92,206	98,220	60,555	(37,665)	
Fringe Benefits Subtotal		\$ 2,638,171	\$ 2,867,307	\$ 3,244,408	\$ 377,101	
Total Personnel Expenditures				\$ 7,607,118		



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PETCO Park



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PETCO Park



Fund Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond-related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2017, the Padres spent approximately \$1.0 million on efficiency upgrades, such as heat exchanger upgrades.

For City Fiscal Year 2016, the special event revenue was \$1.9 million, a 66% increase over City Fiscal Year 2015. The Rock 'n' Roll Marathon, Monster Jam, Monster Energy AMA Supercross, Comic-Con, Billy Joel concert, and other special events produced significant revenue and also drive substantial new revenue for local businesses. During Fiscal Year 2017, the All-Star Game and the World Baseball Classic also produced significant new revenue for local restaurants, hotels, and retailers.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 135,010	\$ 144,385	\$ 145,142	\$ 757
Non-Personnel Expenditures	18,356,899	15,972,675	16,615,968	643,293
Total Department Expenditures	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110	\$ 644,050
Total Department Revenue	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304	\$ 1,160,531

PETCO Park Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PETCO Park	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110	\$ 644,050
Total	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110	\$ 644,050

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Department Services	0.00	\$ 543,000	\$ 500,000
Addition of non-personnel expenditures and associated revenue for Police Department services during PETCO Park events.			
Joint Ballpark Operating Expense	0.00	101,502	-
Addition of non-personnel expenditures associated with the joint ballpark operating expense per contractual agreement.			
Non-Discretionary Adjustment	0.00	5,775	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	757	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	470	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Reduction of Sign Materials and Supplies	0.00	(1,000)	-
Reduction of non-personnel expenditures for sign materials and supplies.			

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Security Services Reduction of non-personnel expenditures for security services for the City's suite at PETCO Park.	0.00	(2,500)	-
Reduction of Office Supplies Reduction of non-personnel expenditures for office supplies.	0.00	(3,954)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	660,531
Total	0.00	\$ 644,050	\$ 1,160,531

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 109,873	\$ 114,998	\$ 109,000	\$ (5,998)
Fringe Benefits	25,137	29,387	36,142	6,755
PERSONNEL SUBTOTAL	135,010	144,385	145,142	757
NON-PERSONNEL				
Supplies	\$ 29,416	\$ 5,890	\$ 936	\$ (4,954)
Contracts	7,015,233	6,671,057	7,317,080	646,023
Information Technology	2,297	3,016	3,486	470
Energy and Utilities	4,944	5,008	5,491	483
Transfers Out	11,305,009	9,287,704	9,288,975	1,271
NON-PERSONNEL SUBTOTAL	18,356,899	15,972,675	16,615,968	643,293
Total	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110	\$ 644,050

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other Revenue	\$ 1,390,802	\$ 930,000	\$ 1,430,000	\$ 500,000
Rev from Money and Prop	2,491,814	2,054,359	1,852,285	(202,074)
Transfers In	13,299,075	12,473,414	13,336,019	862,605
Total	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304	\$ 1,160,531

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 109,000
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FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 109,000
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
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Fringe Benefits

Flexible Benefits	\$ 6,755	\$ 8,327	\$ 16,176	\$ 7,849
Long-Term Disability	333	366	-	(366)
Medicare	1,662	1,668	1,581	(87)
Other Post-Employment Benefits	5,592	5,915	6,005	90
Retiree Medical Trust	249	288	273	(15)

PETCO Park

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Retirement 401 Plan	831	1,150	-	(1,150)
Retirement ADC	6,850	9,867	-	(9,867)
Risk Management Administration	945	1,022	1,012	(10)
Supplemental Pension Savings Plan	1,493	-	10,028	10,028
Unemployment Insurance	189	209	195	(14)
Workers' Compensation	238	575	872	297
Fringe Benefits Subtotal	\$ 25,137	\$ 29,387	\$ 36,142	\$ 6,755
Total Personnel Expenditures			\$ 145,142	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,509,741	\$ 1,199,523	\$ 308,489
TOTAL BALANCE AND RESERVES	\$ 2,509,741	\$ 1,199,523	\$ 308,489
REVENUE			
Other Revenue	\$ 1,390,802	\$ 930,000	\$ 1,430,000
Revenue from Use of Money and Property	2,491,814	2,054,359	1,852,285
Transfers In	13,299,075	12,473,414	13,336,019
TOTAL REVENUE	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,691,432	\$ 16,657,296	\$ 16,926,793
OPERATING EXPENSE			
Personnel Expenses	\$ 109,873	\$ 114,998	\$ 109,000
Fringe Benefits	25,137	29,387	36,142
Supplies	29,416	5,890	936
Contracts	7,015,233	6,671,057	7,317,080
Information Technology	2,297	3,016	3,486
Energy and Utilities	4,944	5,008	5,491
Transfers Out	11,305,009	9,287,704	9,288,975
TOTAL OPERATING EXPENSE	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110
TOTAL EXPENSE	\$ 18,491,909	\$ 16,117,060	\$ 16,761,110
BALANCE	\$ 1,199,523	\$ 540,236	\$ 165,683
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,691,432	\$ 16,657,296	\$ 16,926,793

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Planning



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Department Description

The Planning Department is responsible for maintaining the General Plan, creating and refining land use policies, and amending and furthering implementation of community plans. Updates account for community values and priorities, State laws, development pressure, and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions each having focused specialties and staff with varied technical disciplines: Long-Range Planning, Environment & Policy Analysis, and Financial & Administrative Services.

The Long-Range Planning Division is responsible for maintaining a comprehensive, citywide General Plan, updating and amending community plans, and facilitating and monitoring plan implementation.

The Environment & Policy Analysis Division is responsible for creating and implementing General Plan policies related to recreation, land use, conservation, resource management, and environmental protection. The Division also updates and amends the Land Development Code to implement the policy goals of the General Plan and Community Plans.

The Financial & Administrative Services (F&AS) Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating, and administering programs and plans that provide funding sources to assist in the financing of community serving-infrastructure such as roads, parks, recreation facilities, libraries, and fire and police stations. As part of F&AS, the Facilities Financing section administers the Development Impact Fee (DIF) program for the City.

The Department's mission is:

To envision, plan, and create a world-class city

The Department's vision is:

An innovative and collaborative leader in planning

Planning

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding Department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percent of achieved major milestones associated with environmental resource initiatives	N/A	62%	80%	83%	80%
2. Percent of achieved major milestones associated with planning initiatives	N/A	83%	80%	80%	80%

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	67.08	65.07	64.95	(0.12)
Personnel Expenditures	\$ 7,480,345	\$ 8,041,008	\$ 8,214,266	\$ 173,258
Non-Personnel Expenditures	2,368,849	2,492,094	4,535,830	2,043,736
Total Department Expenditures	\$ 9,849,195	\$ 10,533,102	\$ 12,750,096	\$ 2,216,994
Total Department Revenue	\$ 4,109,725	\$ 2,869,175	\$ 4,012,454	\$ 1,143,279

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Environment & Policy Analysis	\$ -	\$ 3,172,336	\$ 3,317,281	\$ 144,945
Long Range Planning	-	5,443,814	4,873,109	(570,705)
Planning	9,849,195	1,916,952	1,909,706	(7,246)
Total	\$ 9,849,195	\$ 10,533,102	\$ 10,100,096	\$ (433,006)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Environment & Policy Analysis	0.00	21.00	21.00	0.00
Long Range Planning	0.00	33.07	32.95	(0.12)
Planning	67.08	11.00	11.00	0.00
Total	67.08	65.07	64.95	(0.12)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parks Master Plan Addition of non-personnel expenditures to support the development of a Citywide Parks Master Plan.	0.00	\$ 400,000	\$ -
Policy and Ordinance Development Addition of 1.00 Program Manager and 1.00 Development Project Manager 3 in the Environment and Policy Analysis Division to support the policy and ordinance development initiative.	2.00	256,571	-
Transit Priority Area Parking Standard Addition of one-time non-personnel expenditures to prepare a parking study and an environmental impact report as part of evaluating the Transit Priority Area parking standards.	0.00	250,000	-
Workforce Housing Density Program Addition of one-time non-personnel expenditures for the preparation of an ordinance and environmental impact report in support of the Workforce Housing Density Bonus Program.	0.00	250,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	112,221	-

Planning

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,785)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,906)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.12)	(3,198)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(16,758)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator in the Environmental & Resource Analysis Division.	(1.00)	(54,962)	-
Urban Forestry Program Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.	(1.00)	(134,468)	-
General Plan Maintenance Fund Transfer of General Plan non-personnel expenditures and associated revenue from the General Fund to the General Plan Maintenance Fund.	0.00	(1,486,721)	(2,310,000)
General Plan Maintenance Fund Revenue Revenue adjustment to reflect increase in City billable services to the General Plan Maintenance Fund.	0.00	-	823,279
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(20,000)
Total	(0.12)	\$ (433,006)	\$ (1,506,721)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,663,779	\$ 4,871,373	\$ 4,857,306	\$ (14,067)
Fringe Benefits	2,816,566	3,169,635	3,356,960	187,325
PERSONNEL SUBTOTAL	7,480,345	8,041,008	8,214,266	173,258
NON-PERSONNEL				
Supplies	\$ 55,535	\$ 69,049	\$ 58,695	\$ (10,354)
Contracts	2,085,103	2,148,500	1,569,811	(578,689)
Information Technology	169,815	245,264	242,479	(2,785)
Energy and Utilities	47,205	4,511	4,575	64
Other	11,191	24,770	10,270	(14,500)
NON-PERSONNEL SUBTOTAL	2,368,849	2,492,094	1,885,830	(606,264)
Total	\$ 9,849,195	\$ 10,533,102	\$ 10,100,096	\$ (433,006)

Planning

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 1,023,131	\$ 558,675	\$ 1,361,954	\$ 803,279
Licenses and Permits	3,083,762	2,310,000	-	(2,310,000)
Other Revenue	1,647	500	500	-
Rev from Other Agencies	1,185	-	-	-
Total	\$ 4,109,725	\$ 2,869,175	\$ 1,362,454	\$ (1,506,721)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,349
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,448
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	57,866 - 69,722	182,356
20001083	Assistant Planning Director	1.00	1.00	1.00	31,741 - 173,971	140,000
90001233	Assistant to the Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	4.00	3.00	66,622 - 80,454	234,523
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	45,803
20000162	Associate Planner	11.00	9.00	9.00	56,722 - 68,536	562,511
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,805
20000303	Community Development Specialist 4	2.00	1.00	1.00	66,768 - 80,891	80,891
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20001179	Deputy Planning Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000105	Development Project Manager 3	1.00	3.00	4.00	76,794 - 92,851	330,908
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	1.00	0.00	0.00	41,558 - 50,232	-
90001073	Management Intern - Hourly	0.66	0.00	0.00	24,274 - 29,203	-
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	291,100
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	34,624
20001132	Planning Director	1.00	1.00	1.00	59,155 - 224,099	170,000
90001145	Planning Intern - Hourly	1.32	1.32	1.20	24,274 - 29,203	32,024
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	110,552
20001222	Program Manager	3.00	3.00	3.00	46,966 - 172,744	308,000
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	142,085
20000918	Senior Planner	16.75	17.75	17.75	65,354 - 79,019	1,395,001
20000926	Senior Traffic Engineer	1.00	1.00	2.00	76,794 - 92,851	185,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(153,588)
	Landscape Architect Lic					44,148
	Overtime Budgeted					15,000

Planning

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget Proposed	FY2018 Salary Range	Total
	Reg Pay For Engineers				64,060
FTE, Salaries, and Wages Subtotal		67.08	65.07	64.95	\$ 4,857,306
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits					
Employee Offset Savings	\$	37,261	\$ 42,611	\$ 29,749	\$ (12,862)
Flexible Benefits		520,161	648,546	745,313	96,767
Long-Term Disability		15,136	15,103	-	(15,103)
Medicare		68,382	69,782	69,702	(80)
Other Post-Employment Benefits		371,264	360,813	372,310	11,497
Retiree Medical Trust		3,939	4,066	5,922	1,856
Retirement 401 Plan		4,503	3,761	4,430	669
Retirement ADC		1,420,963	1,558,769	1,706,738	147,969
Retirement DROP		11,907	12,117	4,483	(7,634)
Risk Management Administration		63,134	62,342	62,744	402
Supplemental Pension Savings Plan		266,403	292,488	307,242	14,754
Unemployment Insurance		8,614	8,644	8,460	(184)
Workers' Compensation		24,902	90,593	39,867	(50,726)
Fringe Benefits Subtotal	\$	2,816,566	\$ 3,169,635	\$ 3,356,960	\$ 187,325
Total Personnel Expenditures				\$ 8,214,266	

General Plan Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Environment & Policy Analysis	\$ -	\$ -	\$ 906,492	\$ 906,492
Long Range Planning	-	-	1,743,508	1,743,508
Total	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Plan Maintenance Fund	0.00	\$ 1,486,721	\$ 2,310,000
Transfer of General Plan non-personnel expenditures and associated revenue from the General Fund to General Plan Maintenance Fund.			
Community Planning Updates	0.00	1,163,279	-
Addition of non-personnel expenditures to support contractual services and City billable services associated with Community Plan Updates.			
Revised Revenue	0.00	-	340,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 2,650,000	\$ 2,650,000

Planning

Expenditures by Category

	FY2016 Actual		FY2017 Budget		FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL						
Contracts	\$	-	\$	-	\$ 2,650,000	\$ 2,650,000
NON-PERSONNEL SUBTOTAL		-		-	2,650,000	2,650,000
Total	\$	-	\$	-	\$ 2,650,000	\$ 2,650,000

Revenues by Category

	FY2016 Actual		FY2017 Budget		FY2018 Proposed	FY2017–2018 Change
Licenses and Permits	\$	-	\$	-	\$ 2,650,000	\$ 2,650,000
Total	\$	-	\$	-	\$ 2,650,000	\$ 2,650,000

Planning

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ —	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ —	\$ —	\$ —
REVENUE			
Licenses and Permits	\$ —	\$ —	\$ 2,650,000
TOTAL REVENUE	\$ —	\$ —	\$ 2,650,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ —	\$ —	\$ 2,650,000
OPERATING EXPENSE			
Contracts	\$ —	\$ —	\$ 2,650,000
TOTAL OPERATING EXPENSE	\$ —	\$ —	\$ 2,650,000
TOTAL EXPENSE	\$ —	\$ —	\$ 2,650,000
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ —	\$ —	\$ 2,650,000

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Facilities Financing Program

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	16.70	16.35	16.35	0.00
Personnel Expenditures	\$ 1,767,918	\$ 1,946,548	\$ 2,079,204	\$ 132,656
Non-Personnel Expenditures	343,035	462,339	829,124	366,785
Total Department Expenditures	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328	\$ 499,441
Total Department Revenue	\$ 2,136,818	\$ 2,408,887	\$ 2,908,328	\$ 499,441

Facilities Financing Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Facilities Financing Program	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328	\$ 499,441
Total	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328	\$ 499,441

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Facilities Financing Program	16.70	16.35	16.35	0.00
Total	16.70	16.35	16.35	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for use of the 101 Ash Street building.	0.00	\$ 212,563	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	133,478	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	44,357	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	37,890	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	37	-

Facilities Financing Program

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(859)	-
Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	499,441
Total	0.00	\$ 499,441	\$ 499,441

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,044,841	\$ 1,165,558	\$ 1,125,150	\$ (40,408)
Fringe Benefits	723,078	780,990	954,054	173,064
PERSONNEL SUBTOTAL	1,767,918	1,946,548	2,079,204	132,656
NON-PERSONNEL				
Supplies	\$ 6,662	\$ 12,611	\$ 12,611	\$ -
Contracts	251,112	344,281	454,090	109,809
Information Technology	85,094	102,813	147,170	44,357
Energy and Utilities	-	1,190	1,246	56
Other	167	1,294	1,294	-
Transfers Out	-	-	212,563	212,563
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	343,035	462,339	829,124	366,785
Total	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328	\$ 499,441

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,728	\$ 474,941
Licenses and Permits	73,500	25,500	50,000	24,500
Rev from Money and Prop	1,485	600	600	-
Total	\$ 2,136,818	\$ 2,408,887	\$ 2,908,328	\$ 499,441

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,564
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	119,231
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	110,552
90000743	Principal Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	115,000
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	428,048
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782

Facilities Financing Program

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range		Total
90000970	Supervising Management Analyst - Hourly	0.35	0.35	0.35	66,768 -	80,891	28,312
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 -	37,918	37,709
	Bilingual - Regular						1,456
	Budgeted Vacancy Savings						(50,003)
	Overtime Budgeted						11,720
	Reg Pay For Engineers						13,928
	Vacation Pay In Lieu						4,000
FTE, Salaries, and Wages Subtotal		16.70	16.35	16.35			\$ 1,125,150
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 10,087	\$ 8,178	\$ 12,599	\$ 4,421		
	Flexible Benefits	132,039	169,892	189,180	19,288		
	Long-Term Disability	3,309	3,605	-	(3,605)		
	Medicare	13,824	14,257	14,942	685		
	Other	4,056	-	-	-		
	Other Post-Employment Benefits	89,534	94,640	90,075	(4,565)		
	Retiree Medical Trust	343	628	426	(202)		
	Retirement 401 Plan	503	500	610	110		
	Retirement ADC	374,962	369,143	540,547	171,404		
	Retirement DROP	4,720	6,243	5,988	(255)		
	Risk Management Administration	15,533	16,352	15,180	(1,172)		
	Supplemental Pension Savings Plan	57,855	71,143	66,593	(4,550)		
	Unemployment Insurance	1,881	2,065	1,956	(109)		
	Workers' Compensation	14,431	24,344	15,958	(8,386)		
Fringe Benefits Subtotal		\$ 723,078	\$ 780,990	\$ 954,054	\$ 173,064		
Total Personnel Expenditures					\$ 2,079,204		

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 117,240	\$ 143,105	\$ 145,446
TOTAL BALANCE AND RESERVES	\$ 117,240	\$ 143,105	\$ 145,446
REVENUE			
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,728
Licenses and Permits	73,500	25,500	50,000
Revenue from Use of Money and Property	1,485	600	600
TOTAL REVENUE	\$ 2,136,818	\$ 2,408,887	\$ 2,908,328
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,254,058	\$ 2,551,992	\$ 3,053,774
OPERATING EXPENSE			
Personnel Expenses	\$ 1,044,841	\$ 1,165,558	\$ 1,125,150
Fringe Benefits	723,078	780,990	954,054
Supplies	6,662	12,611	12,611
Contracts	251,112	344,281	454,090
Information Technology	85,094	102,813	147,170
Energy and Utilities	—	1,190	1,246
Other Expenses	167	1,294	1,294
Transfers Out	—	—	212,563
Capital Expenditures	—	150	150
TOTAL OPERATING EXPENSE	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328
TOTAL EXPENSE	\$ 2,110,953	\$ 2,408,887	\$ 2,908,328
BALANCE	\$ 143,105	\$ 143,105	\$ 145,445
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,254,058	\$ 2,551,992	\$ 3,053,774

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Police



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Department Description

For 127 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

The Department's vision is:

A police department whose employees feel valued, works together in community partnerships to be a model of excellence in policing, and fosters the highest level of public trust and safety

Did you know?

- The San Diego Police Department received 1.4 million calls into its communications center in 2016.
- The City of San Diego has the lowest homicide rate of the largest U.S. cities.
- In 2016, the crime rate was the second lowest of the past 47 years.
- The San Diego Police Department personnel participate in more than 4,800 community events each year.

Police

- The Recruiting Unit attended 151 local and 58 nationwide events in 2016 and had approximately 47,000 total personal contacts. The Unit also offers applicants practice sessions for the Physical Abilities Test (a 475 yard obstacle course) every Tuesday and Thursday, as well as the first Saturday of every month.
- The San Diego Police Department hosts a community event named Inside the San Diego PD where community members participate in scenarios similar to what an officer would handle. This would include use of force decisions, vehicle stops, taser, and K-9 deployments.

Goals and Objectives

Goal 1: Improve quality of life for all

- Reduce violent crime
- Improve priority call response times
- Ensure effective policing

Goal 2: Ensure accountability to high standards of performance, ethics, and professional conduct

- Require professional and ethical behavior by employees
- Achieve sound decision making
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

Goal 3: Strive for continuous improvement in efficiency and effectiveness

- Ensure continuous improvement of operations
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Part I violent crimes per 1,000	4.0	3.9	4.0	3.9	4.0
2. Part I violent crime clearance rate	50.0%	46.1%	50.0%	46.0%	50.0%
3. Percentage of 911 calls answered within 10 seconds	N/A	73%	90%	90%	95%
4. Average response time to priority E calls (in minutes)	7.0	7.1	7.0	7.0	7.0
5. Average response time to priority 1 calls (in minutes) ¹	14.0	14.9	14.0	16.5	14.0
6. Average response time to priority 2 calls (in minutes) ²	27.0	37.7	27.0	44.0	27.0
7. Average response time to priority 3 calls (in minutes) ³	80.0	92.3	80.0	105.0	80.0
8. Average response time to priority 4 calls (in minutes) ⁴	90.0	129.7	90.0	150.0	90.0
9. Number of community meetings attended by department members per month ⁵	140	198	140	188	140

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
10. Percentage increase in social media and Nextdoor participants ⁶	5%	42%	5%	100%	10%
11. Average rating on patrol customer survey results	> 4.0	4.6	> 4.0	4.6	> 4.0
12. Percentage change in number of citizen complaints compared to prior year ⁷	≥ 5.0%	6.3%	≥ 5.0%	20.0%	≥ 5.0%
13. Percentage of active employee's attendance for non-bias-based policing training	100%	99%	100%	100%	100%
14. Percentage of proactive time ⁸	15.0%	14.1%	15.0%	16.0%	20.0%
15. Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ⁹	N/A	N/A	< 5	< 5	< 5

1. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 1 calls.
2. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 2 calls.
3. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 3 calls.
4. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 4 calls.
5. SDPD is committed to community outreach and encourages community meetings with the public to discuss any and all topics.
6. SDPD is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook (44% increase); Twitter (97% increase); NextDoor (65% increase); Instagram (239% increase).
7. Complaints have decreased from Fiscal Year 2016 to Fiscal Year 2017. The target will continue to be zero discrimination complaints.
8. Proactive time is when an officer is not on a dispatched call, but is proactively preventing and deterring crime by addressing a specific need in a directed and focused manner.
9. Data from the Federal Bureau of Investigation's (FBI) annual report entitled "Crime in the United States" was not made available until Fall 2016 (after the Fiscal Year 2016 Adopted Budget was released) which is the reason for the "N/A" entry.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	2,632.01	2,644.01	2,653.01	9.00
Personnel Expenditures	\$ 372,777,012	\$ 370,405,806	\$ 400,950,120	\$ 30,544,314
Non-Personnel Expenditures	68,138,204	72,277,432	66,775,629	(5,501,803)
Total Department Expenditures	\$ 440,915,216	\$ 442,683,238	\$ 467,725,749	\$ 25,042,511
Total Department Revenue	\$ 58,643,276	\$ 48,405,930	\$ 49,743,911	\$ 1,337,981

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Services	\$ 40,137,391	\$ -	\$ -	\$ -
Centralized Investigations Division	72,693,471	69,581,816	72,269,972	2,688,156
Department Operations Division	28,106,317	33,692,108	32,735,523	(956,585)
Family Justice Center	529,557	-	-	-
Neighborhood Policing Division	66,326,488	57,293,300	64,146,033	6,852,733
Patrol Operations Division	225,146,980	207,343,792	220,373,129	13,029,337
Traffic, Youth & Event Services	875	38,884,093	41,417,478	2,533,385
Training/Employee Development Division	176	31,994,154	32,904,163	910,009
Total	\$ 432,941,254	\$ 438,789,263	\$ 463,846,298	\$ 25,057,035

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Services	268.95	0.00	0.00	0.00
Centralized Investigations Division	430.00	442.00	436.00	(6.00)
Department Operations Division	105.00	112.50	108.50	(4.00)
Family Justice Center	6.00	0.00	0.00	0.00
Neighborhood Policing Division	447.06	296.34	309.34	13.00
Patrol Operations Division	1,375.00	1,225.00	1,237.00	12.00
Traffic, Youth & Event Services	0.00	247.06	256.06	9.00
Training/Employee Development Division	0.00	321.11	306.11	(15.00)
Total	2,632.01	2,644.01	2,653.01	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 28,091,321	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Police Zero-Based Overtime Budget	0.00	4,600,929	-
Addition of personnel expenditures to align with historical overtime expenditure levels.			
Support for Information Technology	0.00	2,216,777	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Police Supplemental Positions Addition of 1.00 FTE sworn position and 5.00 FTE civilian positions to support the Police Department's operations.	6.00	698,366	-
Property Room Storage Facility Addition of one-time non-personnel expenditures for moving expenses related to the Police Department's property room storage facility.	0.00	150,000	-
Grant Funded Supplemental Positions Addition of 2.00 grant funded Police Investigative Service Officer 2 positions and associated revenue for the crime lab.	2.00	147,088	180,000
Addition of Positions Addition of 0.50 Police Lead Dispatcher and 0.50 Police Property and Evidence Clerk to support the property room and the Communications Division.	1.00	54,469	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	38,490	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(7,365)	-
Police Communications Transfer Transfer of 1.00 Parking Enforcement Officer 1 from the Communications Department to the Police Department offset by a transfer of 1.00 Program Manager from the Police Department to the Communications Department in support of Police Department related communications.	0.00	(78,984)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,328,056)	-
Reduction in Overtime Expenditures Reduction of personnel expenditures associated with Police extension of shift overtime.	0.00	(3,000,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(5,526,000)	-
Parking Citation Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,906,956
National Incident Based Reporting System Addition of revenue associated with the National Incident Based Reporting System grant.	0.00	-	1,172,244
Special Events Traffic Controller (SETC) Revenue Adjustment to reflect revised revenue projections for special events traffic controller labor reimbursements.	0.00	-	543,000

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Safety Sales Tax	0.00	-	18,897
Adjustment to reflect an increase in Safety Sales Tax revenue.			
Vehicle Code Violations Revenue	0.00	-	(500,000)
Adjustment to reflect revised revenue projections for vehicle code violations.			
Alarm Permit Fees and Penalties Revised Revenue	0.00	-	(583,116)
Adjustment to reflect anticipated revenue due to revised user fee rates.			
QUALCOMM Stadium Special Events Revenue	0.00	-	(1,400,000)
Reduction of revenue associated with special event policing services at QUALCOMM Stadium.			
Total	9.00	\$ 25,057,035	\$ 1,337,981

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 213,556,584	\$ 213,041,084	\$ 215,120,936	\$ 2,079,852
Fringe Benefits	159,220,428	157,364,722	185,829,184	28,464,462
PERSONNEL SUBTOTAL	372,777,012	370,405,806	400,950,120	30,544,314
NON-PERSONNEL				
Supplies	\$ 8,553,972	\$ 11,168,578	\$ 6,927,585	\$ (4,240,993)
Contracts	36,603,766	36,589,243	33,696,082	(2,893,161)
Information Technology	5,861,878	8,458,080	10,674,857	2,216,777
Energy and Utilities	8,549,839	11,521,116	10,707,523	(813,593)
Other	127,522	100,025	100,025	-
Transfers Out	357,175	-	-	-
Capital Expenditures	110,089	252,946	50,246	(202,700)
Debt	-	293,469	739,860	446,391
NON-PERSONNEL SUBTOTAL	60,164,242	68,383,457	62,896,178	(5,487,279)
Total	\$ 432,941,254	\$ 438,789,263	\$ 463,846,298	\$ 25,057,035

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 13,949,512	\$ 12,964,137	\$ 15,587,973	\$ 2,623,836
Fines Forfeitures and Penalties	21,326,249	20,526,344	21,803,300	1,276,956
Licenses and Permits	4,240,139	4,607,082	1,894,094	(2,712,988)
Other Local Taxes	1,496,502	1,456,000	1,456,000	-
Other Revenue	875,174	550,698	638,698	88,000
Rev from Federal Agencies	217,062	356,720	220,000	(136,720)
Rev from Money and Prop	42	-	-	-
Rev from Other Agencies	911,653	713,423	893,423	180,000
Transfers In	6,405,390	3,891,526	3,910,423	18,897
Total	\$ 49,421,722	\$ 45,065,930	\$ 46,403,911	\$ 1,337,981

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	185,844
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	13.00	12.00	13.00	42,578 - 51,334	616,929
20000050	Assistant Management Analyst	1.00	2.00	2.00	44,470 - 54,059	102,207
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 - 54,059	53,248
20001190	Assistant Police Chief	5.00	5.00	5.00	46,966 - 172,744	686,828
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	130,666
20000134	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	190,261
20000119	Associate Management Analyst	16.00	17.00	17.00	54,059 - 65,333	1,020,447
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	92,787
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	485,969
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	36,275 - 43,722	31,922
20000539	Clerical Assistant 2	8.00	8.00	11.00	29,931 - 36,067	376,307
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	130,000
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	465,083
20000348	Criminalist 2	15.00	16.00	17.00	74,942 - 90,542	1,462,725
20000349	Criminalist 2	11.00	13.00	13.00	74,942 - 90,542	1,161,623
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	73.00	74.00	74.00	37,440 - 45,178	3,346,123
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	37,440 - 45,178	70,387
20000398	Documents Examiner 3	2.00	2.00	1.00	68,016 - 82,118	80,476
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	103,652
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	177,964
20000290	Information Systems Analyst 2	5.00	5.00	5.00	54,059 - 65,333	320,735
20000293	Information Systems Analyst 3	4.00	5.00	5.00	59,363 - 71,760	356,108
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	242,673
20000730	Interview and Interrogation Specialist 3	3.00	3.00	3.00	62,254 - 75,067	212,388
20000590	Laboratory Technician	2.00	3.00	3.00	40,622 - 49,067	144,748
20000577	Latent Print Examiner 2	13.00	13.00	13.00	59,634 - 72,072	892,350
90001073	Management Intern - Hourly	0.75	0.75	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	39.00	40.00	35,630 - 42,848	1,673,064
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	847,638
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	310,500

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	236,942
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20000722	Police Agent	1.00	0.00	0.00	65,874 - 79,664	-
20000717	Police Captain	14.00	15.00	16.00	115,877 - 138,778	2,164,840
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,456
20000308	Police Code Compliance Officer	5.00	5.00	5.00	43,014 - 51,709	255,701
20000719	Police Detective	337.00	337.00	337.00	65,998 - 79,747	25,552,380
20000111	Police Dispatch Administrator	2.00	2.00	3.00	61,630 - 74,880	228,550
20000987	Police Dispatch Supervisor	13.00	13.00	14.00	54,746 - 66,040	947,070
20000729	Police Dispatcher	61.00	61.00	59.00	45,240 - 54,538	3,319,257
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	45,240 - 54,538	54,740
20000716	Police Investigative Service Officer 2	0.00	1.00	3.00	40,643 - 49,067	138,777
20000715	Police Investigative Service Officer 2	20.00	23.00	23.00	40,643 - 49,067	1,001,472
20000696	Police Lead Dispatcher	10.00	10.00	11.50	49,774 - 60,029	707,194
20000718	Police Lieutenant	54.00	55.00	55.00	97,594 - 116,813	6,391,752
20000721	Police Officer 2	1,325.00	1,328.00	1,328.00	62,837 - 75,941	94,976,774
20000723	Police Officer 3	9.00	9.00	9.00	65,998 - 79,747	717,723
20000734	Police Property and Evidence Clerk	14.50	14.50	15.00	34,611 - 41,517	606,097
20000735	Police Records Clerk	25.00	25.00	25.00	32,968 - 39,811	933,922
20000582	Police Records Data Specialist	10.00	10.00	9.00	32,074 - 38,834	338,467
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	38,834 - 46,675	85,509
20000724	Police Sergeant	289.00	288.00	288.00	76,274 - 92,206	26,009,399
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	89,788
20000329	Police Service Officer 2	7.00	7.00	7.00	39,187 - 47,133	323,079
20001234	Program Coordinator	4.00	4.00	4.00	23,005 - 137,904	390,162
20001222	Program Manager	5.00	5.00	4.00	46,966 - 172,744	458,355
20000759	Programmer Analyst 3	1.00	0.00	0.00	54,059 - 65,333	-
20000761	Project Officer 1	1.00	1.00	1.00	66,622 - 80,454	80,454
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	42,682 - 51,397	153,163
20000783	Public Information Clerk	2.00	2.00	0.00	31,491 - 37,918	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000927	Senior Clerk/Typist	12.00	12.00	11.00	36,067 - 43,514	469,901
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior HVACR Technician	1.00	1.00	1.00	49,462 - 59,384	49,462
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	128,315
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	63,398
20000882	Senior Police Records Clerk	3.00	3.00	4.00	37,835 - 45,781	171,543

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	37,835 - 45,781	32,160
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	63,373
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	140,775
20001013	Special Event Traffic Controller 1	0.50	0.00	0.00	33,946 - 40,810	-
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	33,946 - 40,810	1,325,915
20001006	Supervising Cal-ID Technician	4.00	4.00	4.00	41,600 - 50,253	200,490
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000892	Supervising Criminalist	4.00	4.00	4.00	86,195 - 104,125	395,649
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	84,303
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	38.75	39.25	40.25	31,491 - 37,918	1,489,984
	2-Wheel Motorcycle (POA)					127,494
	2nd Watch Shift					1,229,510
	3-Wheel Motorcycle (MEA)					97,344
	3rd Watch Shift					1,342,569
	Acct Recon Pay					91,656
	Admin Assign Pay					64,540
	Advanced Post Certificate					7,833,984
	Air Support Trainer					14,428
	Bilingual - Dispatcher					34,944
	Bilingual - POA					647,947
	Bilingual - Regular					94,640
	Budgeted Vacancy Savings					(16,860,629)
	Canine Care					127,618
	Comm Relations					53,160
	Core Instructor Pay					14,428
	Detective Pay					465,610
	Dispatch Cert Pay					323,052
	Dispatcher Training					181,098
	Emergency Negotiator					58,861
	Field Training Pay					782,771
	Flight Pay					97,934
	Intermediate Post Certificate					1,492,258
	Latent Print Exam Cert					37,410
	Night Shift Pay					11,001
	Overtime Budgeted					23,221,017
	Sick Leave - Hourly					42,963

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget Proposed	FY2018 Salary Range	Total
	Split Shift Pay				424,369
	Swat Team Pay				302,085
	Termination Pay Annual Leave				928,314
	Vacation Pay In Lieu				3,700,158
FTE, Salaries, and Wages Subtotal		2,632.01	2,644.01	2,653.01	\$ 215,120,936
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits					
	Employee Offset Savings	\$ 4,065,095	\$ 3,683,076	\$ 3,452,264	\$ (230,812)
	Flexible Benefits	29,575,500	33,543,364	42,749,974	9,206,610
	Long-Term Disability	568,781	551,434	-	(551,434)
	Medicare	3,122,320	2,521,340	2,591,630	70,290
	Other Post-Employment Benefits	14,768,065	14,012,609	14,412,001	399,392
	Retiree Medical Trust	16,923	18,123	23,596	5,473
	Retirement 401 Plan	18,380	16,993	18,546	1,553
	Retirement ADC	84,782,760	84,043,440	105,672,465	21,629,025
	Retirement DROP	917,424	924,353	927,882	3,529
	Risk Management Administration	2,509,155	2,421,118	2,428,800	7,682
	Supplemental Pension Savings Plan	2,174,153	2,100,087	2,229,929	129,842
	Unemployment Insurance	324,793	315,575	313,465	(2,110)
	Workers' Compensation	16,377,077	13,213,210	11,008,632	(2,204,578)
Fringe Benefits Subtotal		\$ 159,220,428	\$ 157,364,722	\$ 185,829,184	\$ 28,464,462
Total Personnel Expenditures				\$ 400,950,120	

Police Decentralization Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Department Operations Division	\$ 2,458,813	\$ -	\$ -	\$ -
Total	\$ 2,458,813	\$ -	\$ -	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 2,458,813	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	2,458,813	-	-	-
Total	\$ 2,458,813	\$ -	\$ -	\$ -

Police

Seized Assets - California Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Department Operations Division	\$ -	\$ 11,919	\$ 11,919	\$ -
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 11,919	\$ 11,919	\$ -
NON-PERSONNEL SUBTOTAL	-	11,919	11,919	-
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881	\$ -
Rev from Money and Prop	359	-	-	-
Rev from Other Agencies	50,133	-	-	-
Total	\$ 50,492	\$ 11,881	\$ 11,881	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Department Operations Division	\$ 848,658	\$ 1,622,869	\$ 1,608,345	\$ (14,524)
Total	\$ 848,658	\$ 1,622,869	\$ 1,608,345	\$ (14,524)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (14,524)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (14,524)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 556,365	\$ 718,978	\$ 705,171	\$ (13,807)
Information Technology	72,700	-	-	-
Energy and Utilities	219,593	903,891	903,174	(717)
NON-PERSONNEL SUBTOTAL	848,658	1,622,869	1,608,345	(14,524)
Total	\$ 848,658	\$ 1,622,869	\$ 1,608,345	\$ (14,524)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Federal Agencies	\$ 1,538,026	\$ 1,069,307	\$ 1,069,307	\$ -
Rev from Money and Prop	18,133	-	-	-
Rev from Other Agencies	235,000	-	-	-
Total	\$ 1,791,159	\$ 1,069,307	\$ 1,069,307	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Department Operations Division	\$ -	\$ 119,187	\$ 119,187	\$ -
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	\$ -
NON-PERSONNEL SUBTOTAL	-	119,187	119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Federal Agencies	\$ 335,615	\$ 118,812	\$ 118,812	\$ -
Rev from Money and Prop	2,167	-	-	-
Total	\$ 337,782	\$ 118,812	\$ 118,812	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Department Operations Division	\$ 103,536	\$ -	\$ -	\$ -
Total	\$ 103,536	\$ -	\$ -	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Transfers Out	\$ 103,536	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	103,536	-	-	-
Total	\$ 103,536	\$ -	\$ -	\$ -

Police

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 489	\$ -	\$ -	\$ -
Total	\$ 489	\$ -	\$ -	\$ -

State COPS

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Administrative Services	\$ 2,450,061	\$ -	\$ -	\$ -
Department Operations Division	83,990	2,140,000	2,140,000	-
Neighborhood Policing Division	2,028,903	-	-	-
Total	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 2,112,893	\$ 2,140,000	\$ 2,140,000	\$ -
Information Technology	2,450,061	-	-	-
NON-PERSONNEL SUBTOTAL	4,562,955	2,140,000	2,140,000	-
Total	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ 2,140,000	\$ -
Rev from Money and Prop	21,845	-	-	-
Rev from Other Agencies	2,837,263	-	-	-
Transfers In	4,182,523	-	-	-
Total	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000	\$ -

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,458,813	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ 2,458,813	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,458,813	\$ —	\$ —
OPERATING EXPENSE			
Transfers Out	\$ 2,458,813	\$ —	\$ —
TOTAL OPERATING EXPENSE	\$ 2,458,813	\$ —	\$ —
TOTAL EXPENSE	\$ 2,458,813	\$ —	\$ —
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,458,813	\$ —	\$ —

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Police

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 103,046	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ 103,046	\$ —	\$ —
REVENUE			
Revenue from Use of Money and Property	\$ 489	\$ —	\$ —
TOTAL REVENUE	\$ 489	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 103,536	\$ —	\$ —
OPERATING EXPENSE			
Transfers Out	\$ 103,536	\$ —	\$ —
TOTAL OPERATING EXPENSE	\$ 103,536	\$ —	\$ —
TOTAL EXPENSE	\$ 103,536	\$ —	\$ —
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 103,536	\$ —	\$ —

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ —	\$ 2,478,677	\$ 2,478,677
TOTAL BALANCE AND RESERVES	\$ —	\$ 2,478,677	\$ 2,478,677
REVENUE			
Revenue from Federal Agencies	\$ —	\$ 2,140,000	\$ 2,140,000
Revenue from Other Agencies	2,837,263	—	—
Revenue from Use of Money and Property	21,845	—	—
Transfers In	4,182,523	—	—
TOTAL REVENUE	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,041,632	\$ 4,618,677	\$ 4,618,677
OPERATING EXPENSE			
Supplies	\$ 2,112,893	\$ 2,140,000	\$ 2,140,000
Contracts	—	—	—
Information Technology	2,450,061	—	—
TOTAL OPERATING EXPENSE	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
TOTAL EXPENSE	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
BALANCE	\$ 2,478,677	\$ 2,478,677	\$ 2,478,677
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,041,632	\$ 4,618,677	\$ 4,618,677

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Public Safety Services & Debt Service Fund



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Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Services & Debt Service Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	8,752,371	9,166,621	9,203,815	37,194
Total Department Expenditures	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Total Department Revenue	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Public Safety Services & Debt Service Fund	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Total	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 37,194	\$ 37,194
Adjustment to reflect an increase in projected revenue and expenditures for the Public Safety Services and Debt Service Fund.			
Total	0.00	\$ 37,194	\$ 37,194

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Transfers Out	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
NON-PERSONNEL SUBTOTAL	8,752,371	9,166,621	9,203,815	37,194
Total	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Sales Tax	\$ 8,784,446	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Rev from Money and Prop	31,500	-	-	-
Total	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 663,000	\$ 726,575	\$ 726,575
TOTAL BALANCE AND RESERVES	\$ 663,000	\$ 726,575	\$ 726,575
REVENUE			
Revenue from Use of Money and Property	\$ 31,500	\$ —	\$ —
Sales Tax	8,784,446	9,166,621	9,203,815
TOTAL REVENUE	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,478,946	\$ 9,893,196	\$ 9,930,390
OPERATING EXPENSE			
Transfers Out	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
TOTAL OPERATING EXPENSE	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
TOTAL EXPENSE	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
BALANCE	\$ 726,575	\$ 726,575	\$ 726,575
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,478,946	\$ 9,893,196	\$ 9,930,390

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Public Utilities



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Department Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department's mission is:

To provide reliable water utility services that protect the health of our communities and the environment

The Department's vision is:

A world-class water utility for a world-class city

Did you know?

- Pure Water San Diego uses proven water purification technology to produce a safe, sustainable, and high quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally-controlled and drought-proof drinking water supply. An initial 30 million gallon per day water purification facility is planned to be operational as early as 2021. The long-term goal, producing 83 million gallons of purified water per day (one-third of San Diego's future drinking water supply), is planned to be reached in 2035.
- The water and wastewater systems are among the largest and most complex systems in the world due to the size of the service area, topography, and varied climate.
- The water system can treat up to 378 million gallons of drinking water per day and includes 49 pump stations, 3 water treatment plans (Miramar, Alvarado, and Otay), 3,400+ miles of pipeline, 320,000+ service connections, and 135 separate pressure zones.
- The wastewater system can treat up to 255 million gallons of wastewater per day and includes 79 pump stations, 3 wastewater treatment plants (Point Loma, North City, and South Bay), a bio-solid processing plant, 2 ocean outfalls, and 3,000+ miles of pipeline.

Public Utilities

- Both the water and wastewater funds have strong credit ratings (Aa3 and Aa2, respectively, as rated by Moody's). Over \$1.0 billion in water and wastewater fund outstanding debt has been refunded since Fiscal Year 2016, saving approximately \$150.0 million.
- The Public Utilities Department operates nine reservoirs: Barrett, El Capitan, Lake Hodges, Lake Murray, Lower Otay, Miramar, Morena, San Vicente, and Sutherland. These reservoirs capture local rain fall, store imported water, and offer various opportunities for recreational activities including fishing, boating, windsurfing, and water skiing.
- Over the next two years, the Public Utilities Department will be installing advanced meters citywide. This will allow customers to monitor their water use and provide a tool to better understand their water usage patterns. Customers will be able to access this information through the new MyWaterEasy customer portal and mobile app that will be available during coming fiscal year.

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage reduction of per capita water consumption ¹	N/A	N/A	5%	5%	5%
2. Percentage reduction of imported water ¹	N/A	N/A	5%	5%	5%
3. Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100%	100%	100%	100%	100%
4. Average number of days to respond to and resolve customer-initiated service investigations	10.0	13.2	10.0	10.0	10.0
5. Miles of sewer mains replaced, repaired, or rehabilitated ²	45.0	45.8	45.0	45.0	45.0
6. Miles of water mains awarded for replacement ²	35.0	52.4	35.0	35.0	35.0

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
7. Average number of minutes for water main break response time ³	30.0	40.0	30.0	30.0	30.0
8. Number of acute sewer main defects identified	50.0	58.0	50.0	56.0	50.0
9. Number of sanitary sewer overflows (SSOs)	40.0	35.0	40.0	36.0	40.0
10. Number of water main breaks	83.0	77.0	77.0	77.0	77.0

1. Reduction of per capita consumption and imported water is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year.
2. Public Utilities is responsible for the overall program and works in concert with the Public Works Department to deliver execution of the projects to reach the mileage goals. KPIs are based on a five year average (Fiscal Year 2016 - Fiscal Year 2020), which may result in some years being above or below target.
3. Response time for Fiscal Year 2017 has been reduced as compared to Fiscal Year 2016 as staff works to respond quickly to breaks in addition to identifying breaks that have initially been classified as leaks.



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Public Utilities

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	1,653.36	1,644.74	1,650.92	6.18
Personnel Expenditures	\$ 157,571,869	\$ 164,385,461	\$ 173,009,437	\$ 8,623,976
Non-Personnel Expenditures	595,933,886	696,643,461	699,487,964	2,844,503
Total Department Expenditures	\$ 753,505,755	\$ 861,028,922	\$ 872,497,401	\$ 11,468,479
Total Department Revenue	\$ 899,464,526	\$ 998,559,613	1,121,258,423	\$ 122,698,810

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Public Utilities	\$ -	\$ 2,577,246	\$ 2,495,029	\$ (82,217)
Water	1,991,740	-	-	-
Total	\$ 1,991,740	\$ 2,577,246	\$ 2,495,029	\$ (82,217)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 7,987	\$ -
Reservoir Recreation Services Reduction Reduction of non-personnel expenditures associated with reservoir recreation services.	0.00	(90,204)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(200,000)
Total	0.00	\$ (82,217)	\$ (200,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 86,199	\$ 61,800	\$ 61,800	\$ -
Contracts	1,832,311	2,450,881	2,377,309	(73,572)
Information Technology	1,501	-	-	-
Energy and Utilities	69,919	64,565	55,920	(8,645)
Other	1,810	-	-	-
NON-PERSONNEL SUBTOTAL	1,991,740	2,577,246	2,495,029	(82,217)
Total	\$ 1,991,740	\$ 2,577,246	\$ 2,495,029	\$ (82,217)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 761,031	\$ 1,089,000	\$ 889,000	\$ (200,000)
Rev from Money and Prop	122,532	520,000	520,000	-
Total	\$ 883,563	\$ 1,609,000	\$ 1,409,000	\$ (200,000)

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Metropolitan Wastewater - Metro	\$ 79,141,507	\$ -	\$ -	\$ -
Public Utilities	108,578,487	220,304,391	224,055,110	3,750,719
Total	\$ 187,719,993	\$ 220,304,391	\$ 224,055,110	\$ 3,750,719

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Metropolitan Wastewater - Metro	271.08	0.00	0.00	0.00
Public Utilities	191.13	462.20	458.86	(3.34)
Total	462.21	462.20	458.86	(3.34)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 6,214,657	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.01	2,442,943	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,641,151	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	1,420,620	-
Condition Assessments Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and CIP project planning.	0.00	1,040,000	-
Wastewater Planning Addition of non-personnel expenditures to assess operational efficiencies at wastewater facilities.	0.00	620,000	-
Wastewater Pipeline Project Addition of non-personnel expenditures associated with heavy pipeline cleanup for the Ferrous Line Improvement project.	0.00	500,000	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	(1.97)	130,994	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	121,000	312,204
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	115,500	-
Marine Biology and Ocean Operations Addition of non-personnel expenditures for consulting services associated with marine biology and ocean operations.	0.00	99,000	-
Southern California Coastal Water Research Project Joint Powers Agreement Addition of non-personnel expenditures for the annual Joint Powers Authority (JPA) member agency contribution.	0.00	25,000	-
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	16,500	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,412	-
Bond Administrative Fees Addition of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	1,248	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,507)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.38)	(57,659)	-
Human Resources Functions Consolidation Transfer of 0.99 positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(0.99)	(124,154)	-
State Revolving Fund (SRF) Adjustment Reduction of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.	0.00	(456,313)	-
Pure Water Program Reduction of non-personnel expenditures associated with consulting services for the Pure Water program.	0.00	(643,318)	-
Equipment Maintenance Reduction of non-personnel expenditures for equipment, maintenance, and repair.	0.00	(774,869)	-
Contractual Reductions Reduction of non-personnel expenditures associated with Metropolitan Sewer Utility Agency waste disposal contracts.	0.00	(3,000,000)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(5,581,486)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	4,342,600
Adjustment to reflect revised revenue projections.			
Total	(3.33)	\$ 3,750,719	\$ 4,654,804

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 28,690,800	\$ 29,655,612	\$ 29,474,819	\$ (180,793)
Fringe Benefits	18,024,071	19,221,033	21,808,943	2,587,910
PERSONNEL SUBTOTAL	46,714,870	48,876,645	51,283,762	2,407,117
NON-PERSONNEL				
Supplies	\$ 21,540,223	\$ 21,312,782	\$ 21,662,766	\$ 349,984
Contracts	38,097,414	52,664,085	45,984,234	(6,679,851)
Information Technology	4,557,943	5,068,982	6,710,133	1,641,151
Energy and Utilities	10,037,365	17,392,348	16,259,611	(1,132,737)
Other	232,343	398,834	310,316	(88,518)
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	64,682,089	67,696,383	74,743,616	7,047,233
Capital Expenditures	2,272,653	3,379,078	3,585,417	206,339
Debt	(414,907)	15,254	15,255	1
NON-PERSONNEL SUBTOTAL	141,005,123	171,427,746	172,771,348	1,343,602
Total	\$ 187,719,993	\$ 220,304,391	\$ 224,055,110	\$ 3,750,719

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 69,835,271	\$ 69,195,422	\$ 80,163,726	\$ 10,968,304
Other Revenue	247,273	100,000	100,000	-
Rev from Federal Agencies	-	-	1,350,000	1,350,000
Rev from Money and Prop	1,802,334	134,400	1,300,000	1,165,600
Rev from Other Agencies	29,500	19,719,000	-	(19,719,000)
Transfers In	19,928,760	-	10,889,900	10,889,900
Total	\$ 91,843,139	\$ 89,148,822	\$ 93,803,626	\$ 4,654,804

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	4.89	4.56	\$31,491 - \$37,918	\$ 170,742
20000007	Accountant 3	0.33	0.33	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.33	0.33	0.33	66,768 - 88,982	29,365
90000102	Accountant 4 - Hourly	0.00	0.10	0.10	66,768 - 88,982	8,898
20000012	Administrative Aide 1	1.10	0.44	0.77	36,962 - 44,533	32,767
20000024	Administrative Aide 2	5.19	5.85	6.51	42,578 - 51,334	318,699

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000057	Assistant Chemist	24.00	23.00	23.00	53,789 - 65,333	1,436,068
20001140	Assistant Department Director	1.16	1.16	1.16	31,741 - 173,971	162,403
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	115,000
90001202	Assistant Deputy Director - Hourly	0.00	0.35	0.35	23,005 - 137,904	28,159
20000070	Assistant Engineer-Civil	8.42	8.42	8.19	57,866 - 69,722	531,889
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	57,866 - 69,722	35,294
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,843
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	7.25	7.25	7.25	62,005 - 75,067	540,483
20000311	Associate Department Human Resources Analyst	1.65	1.65	0.66	54,059 - 65,333	43,130
20000145	Associate Engineer-Civil	0.83	1.16	1.33	66,622 - 80,454	101,252
20000143	Associate Engineer-Civil	11.34	10.73	10.95	66,622 - 80,454	857,847
90000143	Associate Engineer-Civil - Hourly	0.35	0.00	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.61	3.22	3.22	66,622 - 80,454	245,228
90000150	Associate Engineer-Electrical - Hourly	0.00	0.35	0.35	66,622 - 80,454	25,626
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	66,622 - 80,454	47,238
20000132	Associate Management Analyst	0.33	0.33	0.33	54,059 - 65,333	17,843
20000119	Associate Management Analyst	11.21	11.04	11.10	54,059 - 65,333	669,724
20000134	Associate Management Analyst	0.33	0.33	0.33	54,059 - 65,333	21,565
90000119	Associate Management Analyst - Hourly	0.08	0.08	0.08	54,059 - 65,333	4,749
20000162	Associate Planner	0.34	0.34	0.46	56,722 - 68,536	27,046
20000655	Biologist 2	6.00	6.00	7.00	53,726 - 65,333	442,680
20000649	Biologist 3	0.24	0.24	0.24	62,005 - 75,067	17,662
20000648	Biologist 3	1.50	3.50	3.50	62,005 - 75,067	241,350
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	49,054
20000201	Building Maintenance Supervisor	0.00	0.00	0.33	61,859 - 74,797	24,314
20000205	Building Service Supervisor	1.34	1.34	1.34	45,718 - 55,286	74,079
20000224	Building Service Technician	2.34	2.34	1.34	33,322 - 39,666	52,916
20000539	Clerical Assistant 2	8.32	5.99	2.99	29,931 - 36,067	106,338
20000306	Code Compliance Officer	0.44	0.44	0.44	37,232 - 44,803	16,368
20000307	Code Compliance Supervisor	0.11	0.11	0.00	42,890 - 51,334	-
20000545	Contracts Processing Clerk	0.00	0.33	0.33	32,968 - 39,811	13,138
20001168	Deputy Director	2.44	2.44	2.44	46,966 - 172,744	302,800
90001168	Deputy Director - Hourly	0.25	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.33	0.33	0.33	47,091 - 56,534	18,390
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	97,572
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,113
90000924	Executive Secretary - Hourly	0.11	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	0.55	0.55	0.55	32,323 - 38,917	20,865

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	50,493
90000819	Golf Course Manager - Hourly	0.04	0.00	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.06	2.04	2.04	54,059 - 65,333	125,398
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	166,560
20000998	Information Systems Analyst 4	1.36	1.36	1.36	66,768 - 80,891	108,857
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	51,896 - 62,296	459,348
90000515	Instrumentation and Control Technician - Hourly	0.35	0.35	0.70	51,896 - 62,296	39,706
20000497	Irrigation Specialist	0.33	0.33	0.33	37,814 - 45,261	14,843
20000590	Laboratory Technician	19.00	20.00	20.00	40,622 - 49,067	938,004
20000618	Machinist	4.00	4.00	4.00	46,134 - 55,266	211,103
90001073	Management Intern - Hourly	2.06	0.74	1.34	24,274 - 29,203	36,055
20000624	Marine Biologist 2	17.00	17.00	17.00	53,726 - 65,333	1,076,003
20000625	Marine Biologist 2	1.00	1.00	0.00	53,726 - 65,333	-
20000626	Marine Biologist 3	5.00	4.00	4.00	62,005 - 75,067	300,268
20000634	Organization Effectiveness Specialist 2	0.99	0.99	0.88	54,059 - 65,333	57,507
20000627	Organization Effectiveness Specialist 3	0.55	0.55	0.66	59,363 - 71,760	47,352
20000639	Organization Effectiveness Supervisor	0.66	0.66	0.33	66,768 - 80,891	26,350
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	144,014
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	126,169
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,413
20000701	Plant Process Control Electrician	19.00	19.00	19.00	51,896 - 62,296	1,129,797
20000705	Plant Process Control Supervisor	6.33	6.33	7.33	56,410 - 68,224	491,654
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	203,649
20000687	Plant Technician 1	22.00	21.00	21.00	37,814 - 45,261	912,567
20000688	Plant Technician 2	25.00	25.00	25.00	41,454 - 49,504	1,215,444
20000689	Plant Technician 3	14.00	14.00	14.00	45,490 - 54,434	758,365
20000706	Plant Technician Supervisor	9.00	9.00	8.00	52,666 - 62,837	501,753
20000732	Power Plant Operator	4.00	4.00	4.00	49,712 - 59,342	223,329
20000733	Power Plant Supervisor	2.00	2.00	2.00	55,141 - 66,581	133,162
21000184	Principal Backflow & Cross Connection Specialist	0.11	0.11	0.22	50,003 - 60,549	13,032
20000740	Principal Drafting Aide	0.88	0.88	0.88	50,003 - 60,549	52,881
20000743	Principal Engineering Aide	2.01	2.01	1.68	50,003 - 60,549	101,623

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20000227	Procurement Specialist	0.00	1.00	1.00	49,109 - 59,488	59,488
20001222	Program Manager	4.47	4.47	3.75	46,966 - 172,744	410,152
90001222	Program Manager - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.12	0.12	0.12	57,866 - 69,722	8,263
20000761	Project Officer 1	0.24	0.24	0.24	66,622 - 80,454	17,507
90000761	Project Officer 1 - Hourly	0.04	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.73	0.73	0.73	76,794 - 92,851	67,149
20000766	Project Officer 2	0.44	0.44	0.22	76,794 - 92,851	18,661
20000768	Property Agent	0.11	0.11	0.11	59,363 - 71,760	7,777
20000783	Public Information Clerk	0.77	0.77	0.77	31,491 - 37,918	28,760
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	65,340
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	512,603
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.22	0.22	1.00	76,731 - 92,893	92,893
20000559	Recycling Program Manager	0.11	0.11	0.11	76,731 - 92,893	8,437
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	46,156
20000854	Safety Representative 2	3.31	3.31	3.31	50,461 - 61,027	201,432
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	80,097
90001042	Safety and Training Manager - Hourly	0.35	0.35	0.00	66,768 - 80,891	-
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,175
21000183	Senior Backflow & Cross Connection Specialist	1.66	1.66	1.55	44,429 - 53,706	80,290
20000828	Senior Biologist	0.61	0.61	0.50	71,760 - 86,466	43,239
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
20000883	Senior Chemist	1.45	1.45	1.45	71,739 - 86,466	123,376
20000885	Senior Civil Engineer	3.87	3.87	3.87	76,794 - 92,851	358,672
20000890	Senior Civil Engineer	0.33	0.33	0.33	76,794 - 92,851	30,189
90000885	Senior Civil Engineer - Hourly	0.35	0.35	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,644
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	3.64	3.64	3.31	44,429 - 53,706	177,459
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	5.52	5.45	5.24	59,363 - 71,760	371,389
90000015	Senior Management Analyst - Hourly	0.00	0.08	0.08	59,363 - 71,760	5,741
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000918	Senior Planner	0.23	0.34	0.34	65,354 - 79,019	25,785
20000920	Senior Planner	0.44	0.55	0.44	65,354 - 79,019	32,617
20000708	Senior Plant Technician Supervisor	7.33	7.33	7.33	60,070 - 72,467	530,706

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	63,357 - 76,440	76,440
90000968	Senior Power Plant Supervisor - Hourly	0.35	0.35	0.00	63,357 - 76,440	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	498,179
20000055	Senior Wastewater Plant Operator	1.00	2.00	2.00	56,534 - 67,621	133,322
20000950	Stock Clerk	5.34	5.34	5.34	30,056 - 36,275	188,999
20000955	Storekeeper 1	3.34	3.34	3.34	34,611 - 41,517	138,443
20000956	Storekeeper 2	2.00	2.00	2.00	37,835 - 45,718	90,522
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	46,924
90000964	Student Engineer - Hourly	0.54	0.96	0.58	26,707 - 32,011	16,812
20000313	Supervising Department Human Resources Analyst	0.33	0.66	0.66	66,768 - 80,891	48,731
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.11	0.11	0.11	35,651 - 42,890	4,716
20000985	Supervising Management Analyst	0.11	0.11	0.11	66,768 - 80,891	8,903
20000970	Supervising Management Analyst	3.90	4.01	4.51	66,768 - 80,891	358,348
21000177	Trainer	1.98	1.98	1.98	54,059 - 65,333	117,171
20001041	Training Supervisor	0.22	0.22	0.55	59,363 - 71,760	38,519
20000937	Wastewater Operations Supervisor	25.00	25.00	25.00	64,667 - 77,293	1,916,846
20000941	Wastewater Plant Operator	42.00	41.00	41.00	53,830 - 64,397	2,467,277
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	360,506
90000931	Wastewater Treatment Superintendent - Hourly	0.35	0.70	0.80	81,578 - 98,675	71,968
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	105,614
20000756	Word Processing Operator	5.32	7.21	9.10	31,491 - 37,918	336,586
	Bilingual - Regular					5,624
	Budgeted Vacancy Savings					(1,546,641)
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,655
	Night Shift Pay					99,597
	Overtime Budgeted					2,425,452
	Plant/Tank Vol Cert Pay					72,368
	Reg Pay For Engineers					172,356
	Sick Leave - Hourly					4,942
	Split Shift Pay					14,249
	Termination Pay Annual Leave					84,326
	Vacation Pay In Lieu					45,930
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		462.21	462.20	458.86		\$ 29,474,819

Public Utilities

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 146,640	\$ 140,448	\$ 139,845	\$ (603)
Flexible Benefits	3,378,375	4,356,819	4,978,365	621,546
Long-Term Disability	83,513	84,958	-	(84,958)
Medicare	395,348	365,496	364,801	(695)
Other Post-Employment Benefits	2,530,145	2,583,434	2,562,958	(20,476)
Retiree Medical Trust	14,139	17,589	18,900	1,311
Retirement 401 Plan	20,433	20,049	19,472	(577)
Retirement ADC	8,546,062	8,698,892	10,747,936	2,049,044
Retirement DROP	136,007	127,543	150,403	22,860
Risk Management Administration	429,854	445,999	432,275	(13,724)
Supplemental Pension Savings Plan	1,642,846	1,655,861	1,664,503	8,642
Unemployment Insurance	47,540	48,716	47,553	(1,163)
Workers' Compensation	653,168	675,229	681,932	6,703
Fringe Benefits Subtotal	\$ 18,024,071	\$ 19,221,033	\$ 21,808,943	\$ 2,587,910
Total Personnel Expenditures			\$ 51,283,762	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Metropolitan Wastewater - Muni	\$ 45,983,700	\$ -	\$ -	\$ -
Public Utilities	76,774,684	133,936,893	128,102,050	(5,834,843)
Total	\$ 122,758,385	\$ 133,936,893	\$ 128,102,050	\$ (5,834,843)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Metropolitan Wastewater - Muni	234.00	0.00	0.00	0.00
Public Utilities	175.32	400.71	401.04	0.33
Total	409.32	400.71	401.04	0.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pipeline Condition Assessments	0.00	\$ 1,750,000	\$ -
Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and CIP project planning.			
Salary and Benefit Adjustments	(0.01)	1,250,152	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	871,467	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Sewer Main and Manhole Projects Addition of non-personnel expenditures to support sewer main and manhole inspections.	0.00	540,000	-
Pump Station 64 Addition of non-personnel expenditures for Pump Station 64 screen replacement per existing condition assessment reports.	0.00	500,000	-
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	369,000	-
Wastewater Planning Addition of non-personnel expenditures to assess operational efficiencies at wastewater facilities.	0.00	250,000	-
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	209,000	539,262
Bond Administrative Fees Addition of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	108,722	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	90,604	-
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	63,000	-
Addition of Program Manager-Hourly Addition of 0.35 Program Manager-Hourly to support Environmental Monitoring and Technical Services.	0.35	40,826	-
Wastewater Transportation Addition of non-personnel expenditures for wastewater transportation agreements.	0.00	21,725	-
Certifications and Memberships Addition of non-personnel expenditures to maintain industry required certifications to continue performing scientific and technical analysis.	0.00	19,600	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.	0.00	15,549	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	4,065	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,903	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	612	-
Human Resources Functions Consolidation Transfer of 0.54 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(0.54)	(67,726)	-
Employee Training Reduction of non-personnel expenditures associated with employee training.	0.00	(105,250)	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	0.53	(162,216)	-
Environmental Compliance Projects Reduction of non-personnel expenditures associated with environmental compliance services.	0.00	(325,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(789,680)	-
Environmental Projects Reduction of non-personnel expenditures associated with environmental restoration projects.	0.00	(2,450,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,043,196)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(8,300,900)
Total	0.33	\$ (5,834,843)	\$ (7,761,638)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 23,168,663	\$ 22,579,254	\$ 22,182,888	\$ (396,366)
Fringe Benefits	15,543,010	16,302,773	18,114,143	1,811,370
PERSONNEL SUBTOTAL	38,711,673	38,882,027	40,297,031	1,415,004
NON-PERSONNEL				
Supplies	\$ 3,742,813	\$ 5,220,637	\$ 5,426,572	\$ 205,935
Contracts	30,028,624	37,125,308	37,175,902	50,594
Information Technology	3,159,314	3,656,544	4,528,011	871,467
Energy and Utilities	5,202,957	6,670,796	5,731,605	(939,191)
Other	187,938	173,863	120,475	(53,388)
Transfers Out	41,549,743	41,288,916	33,990,470	(7,298,446)
Capital Expenditures	362,760	712,744	625,927	(86,817)
Debt	(187,439)	206,058	206,057	(1)
NON-PERSONNEL SUBTOTAL	84,046,711	95,054,866	87,805,019	(7,249,847)

Public Utilities

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Total	\$ 122,758,385	\$ 133,936,893	\$ 128,102,050	\$ (5,834,843)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 282,315,468	\$ 288,747,000	\$ 279,785,362	\$ (8,961,638)
Other Revenue	414,494	-	-	-
Rev from Money and Prop	2,215,334	910,400	2,110,400	1,200,000
Rev from Other Agencies	29,975	-	-	-
Transfers In	6,978,525	-	-	-
Total	\$ 291,953,796	\$ 289,657,400	\$ 281,895,762	\$ (7,761,638)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	2.82	2.82	2.64	\$31,491 - \$37,918	\$ 98,843
20000007	Accountant 3	0.18	0.18	0.18	59,363 - 71,760	12,918
20000102	Accountant 4	0.18	0.18	0.18	66,768 - 88,982	16,020
90000102	Accountant 4 - Hourly	0.00	0.06	0.06	66,768 - 88,982	5,339
20000012	Administrative Aide 1	1.54	0.68	0.86	36,962 - 44,533	33,742
20000024	Administrative Aide 2	4.02	5.38	5.74	42,578 - 51,334	277,742
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	620,557
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	50,170 - 60,466	30,239
20001140	Assistant Department Director	0.36	0.36	0.36	31,741 - 173,971	50,399
20000070	Assistant Engineer-Civil	9.97	9.97	10.58	57,866 - 69,722	695,947
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	57,866 - 69,722	9,264
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,732
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,199
20000140	Associate Chemist	4.50	4.50	4.50	62,005 - 75,067	298,615
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.36	54,059 - 65,333	23,522
20000143	Associate Engineer-Civil	9.06	8.31	8.31	66,622 - 80,454	660,940
20000145	Associate Engineer-Civil	0.44	0.62	0.70	66,622 - 80,454	53,220
20000150	Associate Engineer-Electrical	0.16	0.32	0.32	66,622 - 80,454	25,750
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	66,622 - 80,454	12,393
20000134	Associate Management Analyst	0.18	0.18	0.18	54,059 - 65,333	11,761
20000119	Associate Management Analyst	7.65	7.55	7.58	54,059 - 65,333	460,310
20000132	Associate Management Analyst	0.18	0.18	0.18	54,059 - 65,333	9,732
90000119	Associate Management Analyst - Hourly	0.05	0.05	0.05	54,059 - 65,333	2,968
20000162	Associate Planner	0.67	0.67	1.34	56,722 - 68,536	76,019
20000648	Biologist 3	0.00	1.25	1.25	62,005 - 75,067	91,870
20000649	Biologist 3	1.34	1.34	1.34	62,005 - 75,067	98,584

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000201	Building Maintenance Supervisor	0.00	0.00	0.18	61,859 - 74,797	13,261
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,252
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	12,868
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	90,824
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,041
20000539	Clerical Assistant 2	2.72	2.54	3.54	29,931 - 36,067	120,865
20000306	Code Compliance Officer	0.50	1.00	1.00	37,232 - 44,803	44,802
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,788
20000545	Contracts Processing Clerk	0.00	0.18	0.18	32,968 - 39,811	7,163
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,142
20000369	Customer Services Representative	21.50	22.00	22.00	32,968 - 39,811	825,624
90000369	Customer Services Representative - Hourly	1.50	2.00	2.00	32,968 - 39,811	72,135
20000366	Customer Services Supervisor	2.00	2.00	2.00	57,782 - 69,784	137,354
20001168	Deputy Director	2.37	2.37	2.37	46,966 - 172,744	284,484
90001168	Deputy Director - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.18	0.18	0.18	47,091 - 56,534	10,029
20000429	Equipment Operator 1	31.00	31.00	31.00	37,690 - 45,115	1,360,520
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	580,708
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	11.00	11.00	8.00	36,005 - 43,139	336,252
20000423	Equipment Technician 2	10.00	10.00	8.00	39,499 - 47,091	359,896
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,757
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,336
90000924	Executive Secretary - Hourly	0.06	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	14.00	14.00	14.00	32,323 - 38,917	530,919
90000461	Field Representative - Hourly	3.25	1.63	1.63	32,323 - 38,917	58,111
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	287,040
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	37,565 - 45,302	45,302
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.21	1.64	1.64	54,059 - 65,333	101,613
20000293	Information Systems Analyst 3	1.83	1.83	1.83	59,363 - 71,760	122,759
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	60,841
20000377	Information Systems Technician	0.50	0.50	0.50	42,578 - 51,334	23,686
20000590	Laboratory Technician	9.00	8.00	8.00	40,622 - 49,067	382,010
90000589	Laborer - Hourly	3.00	2.00	2.00	29,182 - 34,757	58,364
90001073	Management Intern - Hourly	1.80	2.70	2.70	24,274 - 29,203	72,055
20000634	Organization Effectiveness Specialist 2	0.54	0.54	0.74	54,059 - 65,333	48,352

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.56	0.56	0.36	59,363 - 71,760	25,848
20000639	Organization Effectiveness Supervisor	0.36	0.36	0.18	66,768 - 80,891	14,367
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	68,843
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,136
20000701	Plant Process Control Electrician	8.00	8.00	8.00	51,896 - 62,296	457,652
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,991
20000705	Plant Process Control Supervisor	5.18	5.18	6.18	56,410 - 68,224	416,703
20000740	Principal Drafting Aide	0.74	0.74	0.74	50,003 - 60,549	44,579
20000743	Principal Engineering Aide	9.66	9.66	8.20	50,003 - 60,549	491,051
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	125,674
20001222	Program Manager	2.57	2.57	2.67	46,966 - 172,744	291,178
90001222	Program Manager - Hourly	0.17	0.00	0.35	46,966 - 172,744	38,449
20000760	Project Assistant	0.67	0.67	0.67	57,866 - 69,722	46,153
20000761	Project Officer 1	1.34	1.34	1.34	66,622 - 80,454	97,727
20000766	Project Officer 2	0.18	0.18	0.00	76,794 - 92,851	-
20000763	Project Officer 2	0.83	0.83	0.83	76,794 - 92,851	73,534
20000783	Public Information Clerk	0.36	0.36	0.36	31,491 - 37,918	13,424
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	35,640
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,283
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.38	0.38	0.00	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	25,178
20000854	Safety Representative 2	1.95	1.95	1.95	50,461 - 61,027	118,579
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	43,668
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,638
20000883	Senior Chemist	1.30	1.30	1.30	71,739 - 86,466	97,684
20000890	Senior Civil Engineer	0.18	0.18	0.18	76,794 - 92,851	16,463
20000885	Senior Civil Engineer	2.44	2.44	2.44	76,794 - 92,851	225,671
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	135,333
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	1.44	1.44	1.26	44,429 - 53,706	67,456
20000900	Senior Engineering Aide	11.00	11.00	11.00	44,429 - 53,706	550,557
20000015	Senior Management Analyst	4.15	3.69	3.56	59,363 - 71,760	252,896
90000015	Senior Management Analyst - Hourly	0.00	0.05	0.05	59,363 - 71,760	3,588
20000920	Senior Planner	0.00	0.18	0.18	65,354 - 79,019	13,873
20000918	Senior Planner	0.67	0.67	0.67	65,354 - 79,019	52,943
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	60,070 - 72,467	12,781
20000914	Senior Water Utility Supervisor	14.00	14.00	13.00	47,216 - 57,138	730,015

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.17	0.00	0.00	26,707 - 32,011	-
20000313	Supervising Department Human Resources Analyst	0.18	0.36	0.36	66,768 - 80,891	26,580
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	21,445
20000970	Supervising Management Analyst	3.41	3.91	3.91	66,768 - 80,891	300,333
20000997	Supervising Meter Reader	1.00	1.00	1.00	37,253 - 44,720	43,198
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	240,184
21000177	Trainer	1.58	1.58	1.58	54,059 - 65,333	90,928
20001041	Training Supervisor	0.38	0.38	0.56	59,363 - 71,760	38,970
20001051	Utility Worker 1	46.00	38.00	43.00	30,534 - 36,296	1,485,272
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	445,316
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	60,674 - 73,507	291,455
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	706,673
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,207,940
20000756	Word Processing Operator	6.24	6.24	6.24	31,491 - 37,918	233,088
	Bilingual - Regular					22,616
	Budgeted Vacancy Savings					(1,583,690)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,250
	Night Shift Pay					33,685
	Overtime Budgeted					2,924,387
	Plant/Tank Vol Cert Pay					41,456
	Reg Pay For Engineers					87,051
	Sick Leave - Hourly					6,431
	Split Shift Pay					18,374
	Termination Pay Annual Leave					28,616
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		409.32	400.71	401.04		\$ 22,182,888
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 115,346	\$ 118,603	\$ 107,840	\$ (10,763)	
	Flexible Benefits	3,054,773	3,734,856	4,199,674	464,818	
	Long-Term Disability	63,281	63,129	-	(63,129)	

Public Utilities

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Medicare	318,433	271,256	262,256	(9,000)
Other Post-Employment Benefits	2,279,343	2,211,140	2,156,205	(54,935)
Retiree Medical Trust	8,986	8,100	10,490	2,390
Retirement 401 Plan	8,574	8,734	8,373	(361)
Retirement ADC	7,002,608	7,443,816	9,033,026	1,589,210
Retirement DROP	91,957	91,348	81,145	(10,203)
Risk Management Administration	387,197	381,969	363,198	(18,771)
Supplemental Pension Savings Plan	1,357,046	1,184,805	1,179,755	(5,050)
Unemployment Insurance	35,994	36,096	34,373	(1,723)
Workers' Compensation	819,471	748,921	677,808	(71,113)
Fringe Benefits Subtotal	\$ 15,543,010	\$ 16,302,773	\$ 18,114,143	\$ 1,811,370
Total Personnel Expenditures			\$ 40,297,031	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 80,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ 80,000

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 18,423,162	\$ 16,000,000	\$ 16,080,000	\$ 80,000
Rev from Money and Prop	67,914	-	-	-
Total	\$ 18,491,076	\$ 16,000,000	\$ 16,080,000	\$ 80,000

Water Utility - AB 1600 Fund

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 14,452,683	\$ 12,000,000	\$ 12,000,000	\$ -
Rev from Money and Prop	85,719	-	-	-
Total	\$ 14,538,402	\$ 12,000,000	\$ 12,000,000	\$ -

Public Utilities

Water Utility Operating Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Public Utilities	\$ 146,084,514	\$ 504,210,392	\$ 517,845,212	\$ 13,634,820
Water	294,951,123	-	-	-
Total	\$ 441,035,637	\$ 504,210,392	\$ 517,845,212	\$ 13,634,820

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Public Utilities	323.63	781.83	791.02	9.19
Water	458.20	0.00	0.00	0.00
Total	781.83	781.83	791.02	9.19

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Addition of non-personnel expenditures for the increase in fixed water purchase costs from the San Diego County Water Authority.	0.00	\$ 5,548,690	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.01	3,954,947	-
Reclaimed Water Reimbursement Addition of one-time non-personnel expenditures for the payment to the Metropolitan Utility Fund for reclaimed water revenues from the South Bay Water Reclamation Plant.	0.00	3,445,305	-
Pipeline Condition Assessments Addition of non-personnel expenditures for condition assessments associated with programmatic water pipelines.	0.00	2,485,000	-
Water Planning Addition of non-personnel expenditures for condition assessments to evaluate the condition of Dams and Outlet Towers.	0.00	1,200,000	-
Habitat Restoration Addition of non-personnel expenditures and associated revenue related to Habitat Restoration.	0.00	1,192,300	1,191,000
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	1,148,241	(8,200,000)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,079,868	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Pure Water Support Addition of 9.00 FTE positions to support the Pure Water program.	9.00	909,731	-
Groundwater Support Contract Consultant Additional non-personnel expenditures associated with consulting services for groundwater support.	0.00	850,000	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	849,290	-
Contractual Services Addition of non-personnel expenditures for contractual services.	0.00	790,000	-
Otay Water Treatment Plant Addition of non-personnel expenditures for filter replacement at the Otay Water Treatment Plant.	0.00	750,000	-
Vehicle and Equipment Replacements Addition of non-personnel expenditures for the replacement of equipment and vehicles.	0.00	687,996	-
Recycled Water Plan Update Additional non-personnel expenditures to support the Recycled Water Master Plan Updates.	0.00	650,000	-
Meter Replacements Addition of non-personnel expenditures for large meter head replacements to conduct flow meter testing on commercial water meters.	0.00	650,000	-
Ground Water Services Additional non-personnel expenditures to support the rehabilitation and retrofit of groundwater wells.	0.00	476,772	-
Environmental Compliance Projects Addition of non-personnel expenditures for Environmental Compliance projects to support operations and planning activities.	0.00	325,000	-
Pure Water Program Addition of non-personnel expenditures for consulting services for the Pure Water program.	0.00	274,413	-
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	220,000	567,644
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	171,500	-
Water Management Support Addition of 1.00 Assistant Deputy Director to support the Water Construction and Maintenance Division (WCM).	1.00	110,207	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	1.44	31,222	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	24,500	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	6,512	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(916)	-
Bond Administrative Fees Reduction of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	(22,850)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.78)	(28,502)	-
Human Resources Functions Consolidation Transfer of 1.47 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(1.47)	(184,334)	-
Technology Enhancements Reduction of non-personnel expenditures associated with IT enhancement projects.	0.00	(236,777)	-
Employee Training Reduction of non-personnel expenditures associated with employee training.	0.00	(250,000)	-
Contractual Campaign Reduction of non-personnel expenditures for outreach and "Value of Water" campaign.	0.00	(356,423)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures to align budget with anticipated expenditures.	0.00	(520,000)	-
Groundwater Sustainability Reduction of non-personnel expenditures associated with Groundwater Sustainability Agency (GSA) efforts.	0.00	(745,000)	-
Vehicle Rental and Purchase Reduction of non-personnel expenditures associated with vehicle rental and purchase.	0.00	(852,861)	-
Equipment Rental and Purchase Reduction of non-personnel expenditures associated with equipment rental and purchase.	0.00	(1,222,328)	-
Groundwater Projects Reduction of non-personnel expenditures for State-mandated groundwater monitoring work and modeling that has been completed.	0.00	(1,530,000)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(2,324,223)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
State Revolving Fund (SRF) Adjustment	0.00	(2,422,460)	-
Reduction of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.			
Desalination Plant Settlement	0.00	(3,500,000)	-
Reduction of non-personnel expenditures associated with the contractual payment for the Sweetwater Water Authority desalination plant settlement agreement.			
Revised Revenue	0.00	-	132,367,000
Adjustment to reflect revised revenue projections.			
Total	9.20	\$ 13,634,820	\$ 125,925,644

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 42,577,941	\$ 44,968,251	\$ 45,042,890	\$ 74,639
Fringe Benefits	29,567,384	31,658,538	36,385,754	4,727,216
PERSONNEL SUBTOTAL	72,145,325	76,626,789	81,428,644	4,801,855
NON-PERSONNEL				
Supplies	\$ 192,389,461	\$ 231,042,822	\$ 231,825,714	\$ 782,892
Contracts	92,195,150	94,689,787	105,926,132	11,236,345
Information Technology	6,328,661	8,868,376	9,948,244	1,079,868
Energy and Utilities	10,944,445	14,294,749	12,759,111	(1,535,638)
Other	2,578,295	2,628,426	2,700,692	72,266
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	73,730,804	68,443,681	64,932,452	(3,511,229)
Capital Expenditures	1,165,866	3,902,592	4,613,589	710,997
Debt	(10,442,371)	213,170	210,634	(2,536)
NON-PERSONNEL SUBTOTAL	368,890,312	427,583,603	436,416,568	8,832,965
Total	\$ 441,035,637	\$ 504,210,392	\$ 517,845,212	\$ 13,634,820

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 408,587,812	\$ 490,593,991	\$ 524,028,635	\$ 33,434,644
Fines Forfeitures and Penalties	12,212,560	-	-	-
Other Revenue	44,646,366	345,000	117,345,000	117,000,000
Rev from Federal Agencies	-	-	3,650,000	3,650,000
Rev from Money and Prop	7,204,429	10,211,400	6,458,100	(3,753,300)
Rev from Other Agencies	1,786,975	88,994,000	1,191,000	(87,803,000)
Transfers In	7,316,410	-	63,397,300	63,397,300
Total	\$ 481,754,551	\$ 590,144,391	\$ 716,070,035	\$ 125,925,644

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.29	5.29	4.80	\$31,491 - \$37,918	179,708
20000007	Accountant 3	0.49	0.49	0.49	59,363 - 71,760	35,166
20000102	Accountant 4	0.49	0.49	0.49	66,768 - 88,982	43,597
90000102	Accountant 4 - Hourly	0.00	0.17	0.17	66,768 - 88,982	15,127
20000012	Administrative Aide 1	3.36	2.88	3.37	36,962 - 44,533	142,414
20000024	Administrative Aide 2	11.79	13.77	14.75	42,578 - 51,334	725,575
20000057	Assistant Chemist	13.00	13.00	15.00	53,789 - 65,333	946,289
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	50,170 - 60,466	30,227
20001140	Assistant Department Director	1.48	1.48	1.48	31,741 - 173,971	207,197
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	80,454
20000070	Assistant Engineer-Civil	26.61	27.61	26.23	57,866 - 69,722	1,692,553
21000176	Assistant Engineer-Corrosion	1.00	1.00	1.00	57,866 - 69,722	66,622
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	57,866 - 69,722	13,309
20000080	Assistant Laboratory Technician	1.00	0.00	0.00	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	26,484
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	328,892
20000140	Associate Chemist	4.25	4.25	6.25	62,005 - 75,067	429,983
90000140	Associate Chemist - Hourly	0.50	0.00	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	2.45	2.45	0.98	54,059 - 65,333	64,036
20000145	Associate Engineer-Civil	1.23	1.72	1.97	66,622 - 80,454	149,915
20000143	Associate Engineer-Civil	21.10	20.46	22.24	66,622 - 80,454	1,765,651
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	160,908
20000150	Associate Engineer-Electrical	0.23	0.46	0.46	66,622 - 80,454	37,006
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	66,622 - 80,454	17,813
20000132	Associate Management Analyst	0.49	0.49	0.49	54,059 - 65,333	26,484
20000119	Associate Management Analyst	22.14	22.41	22.32	54,059 - 65,333	1,350,580
20000134	Associate Management Analyst	0.49	0.49	0.49	54,059 - 65,333	32,018
90000119	Associate Management Analyst - Hourly	0.22	0.22	0.22	54,059 - 65,333	13,060
20000162	Associate Planner	1.99	1.99	2.20	56,722 - 68,536	132,569
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	511,057
20000649	Biologist 3	0.42	0.42	0.42	62,005 - 75,067	30,910
20000648	Biologist 3	2.50	3.25	3.25	62,005 - 75,067	228,939
20000201	Building Maintenance Supervisor	0.00	0.00	0.49	61,859 - 74,797	36,100
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,241
20000224	Building Service Technician	0.33	0.33	1.33	33,322 - 39,666	46,178
20000234	Carpenter	2.00	1.00	1.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	90,823
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000539	Clerical Assistant 2	8.96	8.47	9.47	29,931 - 36,067	320,637
20000306	Code Compliance Officer	5.06	5.56	5.56	37,232 - 44,803	222,167
20000307	Code Compliance Supervisor	1.89	1.89	1.00	42,890 - 51,334	50,307
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,776
20000545	Contracts Processing Clerk	0.00	0.49	0.49	32,968 - 39,811	19,510
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,140
20000369	Customer Services Representative	22.00	22.50	22.50	32,968 - 39,811	844,206
90000369	Customer Services Representative - Hourly	1.50	2.00	2.00	32,968 - 39,811	72,135
20000366	Customer Services Supervisor	2.00	2.00	2.00	57,782 - 69,784	137,366
20001168	Deputy Director	5.19	5.19	6.19	46,966 - 172,744	742,907
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.49	0.49	0.49	47,091 - 56,534	27,297
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	527,116
20000418	Equipment Technician 1	15.00	13.00	13.00	36,005 - 43,139	558,650
20000423	Equipment Technician 2	2.00	2.00	1.00	39,499 - 47,091	47,091
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,428
90000924	Executive Secretary - Hourly	0.17	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	18.45	22.45	22.45	32,323 - 38,917	847,300
90000461	Field Representative - Hourly	3.25	1.63	1.63	32,323 - 38,917	58,111
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	141,009
90000819	Golf Course Manager - Hourly	0.31	0.00	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	2.00	1.00	1.00	37,565 - 45,302	41,454
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	42,536
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.73	3.32	3.32	54,059 - 65,333	204,896
20000293	Information Systems Analyst 3	3.79	3.79	3.79	59,363 - 71,760	259,968
20000998	Information Systems Analyst 4	2.88	1.88	1.88	66,768 - 80,891	150,466
20000999	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,328
20000377	Information Systems Technician	0.50	0.50	0.50	42,578 - 51,334	23,687
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	66,859
20000515	Instrumentation and Control Technician	9.00	8.00	8.00	51,896 - 62,296	486,300
20000497	Irrigation Specialist	4.67	4.67	4.67	37,814 - 45,261	201,729
20000590	Laboratory Technician	10.00	10.00	10.00	40,622 - 49,067	470,695
90000589	Laborer - Hourly	8.00	8.00	8.00	29,182 - 34,757	254,426
90000579	Lake Aide 1 - Hourly	6.00	0.70	0.70	23,483 - 27,768	19,438
20000564	Lake Aide 2	13.00	12.00	12.00	27,602 - 32,677	382,938
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	6.68	9.80	9.47	24,274 - 29,203	252,721

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000634	Organization Effectiveness Specialist 2	1.47	1.47	1.38	54,059 - 65,333	90,173
20000627	Organization Effectiveness Specialist 3	0.89	0.89	0.98	59,363 - 71,760	70,320
20000639	Organization Effectiveness Supervisor	0.98	0.98	0.49	66,768 - 80,891	39,118
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	187,353
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,639
20000701	Plant Process Control Electrician	5.00	5.00	5.00	51,896 - 62,296	289,556
20000705	Plant Process Control Supervisor	0.49	1.49	2.49	56,410 - 68,224	161,505
20000703	Plant Process Control Supervisor	2.00	1.00	2.00	56,410 - 68,224	124,634
21000184	Principal Backflow & Cross Connection Specialist	0.89	0.89	1.78	50,003 - 60,549	105,455
20000740	Principal Drafting Aide	2.38	1.38	1.38	50,003 - 60,549	82,987
20000743	Principal Engineering Aide	6.33	6.33	6.12	50,003 - 60,549	369,758
20000746	Principal Engineering Aide	1.00	2.00	2.00	50,003 - 60,549	114,087
20001222	Program Manager	7.47	7.47	8.58	46,966 - 172,744	936,090
90001222	Program Manager - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.21	0.21	0.21	57,866 - 69,722	14,464
20000761	Project Officer 1	0.42	0.42	0.42	66,622 - 80,454	30,635
90000761	Project Officer 1 - Hourly	0.31	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.44	0.44	0.44	76,794 - 92,851	39,758
20000766	Project Officer 2	1.38	1.38	1.78	76,794 - 92,851	150,984
20000768	Property Agent	0.89	0.89	0.89	59,363 - 71,760	62,907
20000783	Public Information Clerk	2.87	2.87	1.87	31,491 - 37,918	70,244
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	97,020
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	145,644
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.35	42,494 - 51,272	17,945
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	111,849
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958
20000560	Recycling Program Manager	0.40	0.40	0.00	76,731 - 92,893	-
20000559	Recycling Program Manager	0.89	0.89	0.89	76,731 - 92,893	68,294
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	378,187
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	68,526
20000854	Safety Representative 2	4.74	4.74	4.74	50,461 - 61,027	288,711
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	118,908
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	33,869
21000183	Senior Backflow & Cross Connection Specialist	13.34	13.34	12.45	44,429 - 53,706	643,641
20000828	Senior Biologist	1.39	1.39	0.50	71,760 - 86,466	43,227
20000883	Senior Chemist	1.25	1.25	1.25	71,739 - 86,466	108,080
20000885	Senior Civil Engineer	4.69	4.69	4.69	76,794 - 92,851	402,701
20000890	Senior Civil Engineer	0.49	0.49	0.49	76,794 - 92,851	44,817

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
90000885	Senior Civil Engineer - Hourly	0.00	0.35	0.00	76,794 - 92,851	-
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	135,349
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	3.92	3.92	3.43	44,429 - 53,706	183,747
20000015	Senior Management Analyst	13.08	10.61	11.95	59,363 - 71,760	836,669
90000015	Senior Management Analyst - Hourly	0.00	0.22	0.22	59,363 - 71,760	15,787
20000918	Senior Planner	1.10	1.99	1.99	65,354 - 79,019	148,606
20000920	Senior Planner	3.56	2.27	1.38	65,354 - 79,019	95,938
20000708	Senior Plant Technician Supervisor	0.49	0.49	1.49	60,070 - 72,467	94,871
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	1.00	77,293 - 93,517	93,517
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	278,681
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	1.88	1.94	1.84	26,707 - 32,011	55,138
20000313	Supervising Department Human Resources Analyst	0.49	0.98	0.98	66,768 - 80,891	72,348
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.39	1.39	1.39	35,651 - 42,890	59,619
20000985	Supervising Management Analyst	0.89	0.89	0.89	66,768 - 80,891	71,988
20000970	Supervising Management Analyst	6.69	8.08	8.58	66,768 - 80,891	645,862
20000997	Supervising Meter Reader	2.00	2.00	2.00	37,253 - 44,720	80,455
21000177	Trainer	3.44	3.44	3.44	54,059 - 65,333	200,981
20001041	Training Supervisor	0.40	0.40	0.89	59,363 - 71,760	62,265
20000941	Wastewater Plant Operator	1.00	0.00	0.00	53,830 - 64,397	-
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	331,946
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	230,651
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,682,158
20000932	Water Production Superintendent	2.00	2.00	4.00	81,578 - 98,675	394,700
90000932	Water Production Superintendent - Hourly	0.35	0.35	0.35	81,578 - 98,675	34,536
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	225,390
20000003	Water Systems Technician 3	190.00	199.00	200.00	41,454 - 49,504	8,478,113
20000004	Water Systems Technician 4	56.00	55.00	54.00	47,632 - 56,867	3,029,706
20000005	Water Systems Technician Supervisor	18.00	18.00	18.00	54,766 - 65,374	1,162,809
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000756	Word Processing Operator	12.44	11.55	10.66	31,491 - 37,918	394,707
	AWWA WDP Cert Pay					33,488
	Backflow Cert					12,480
	Bilingual - Regular					38,736
	Budgeted Vacancy Savings					(2,851,234)
	Cross Connection Cert					7,280
	Emergency Medical Tech					25,170
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					4,176
	Night Shift Pay					9,280
	Overtime Budgeted					4,119,899
	Plant/Tank Vol Cert Pay					30,112
	Reg Pay For Engineers					211,262
	Sick Leave - Hourly					18,725
	Split Shift Pay					100,705
	Termination Pay Annual Leave					53,698
	Vacation Pay In Lieu					383,540
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		781.83	781.83	791.02		\$ 45,042,890
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 247,862	\$ 244,166	\$ 223,881	\$	(20,285)
	Flexible Benefits	5,543,598	7,113,530	8,288,934		1,175,404
	Long-Term Disability	125,070	126,825	-		(126,825)
	Medicare	585,604	542,461	548,874		6,413
	Other Post-Employment Benefits	4,184,950	4,224,484	4,270,334		45,850
	Retiree Medical Trust	19,919	22,050	25,969		3,919
	Retirement 401 Plan	26,873	25,567	23,993		(1,574)
	Retirement ADC	14,166,699	14,658,580	18,214,305		3,555,725
	Retirement DROP	124,183	127,491	145,939		18,448
	Risk Management Administration	710,760	730,297	719,612		(10,685)
	Supplemental Pension Savings Plan	2,425,174	2,409,608	2,469,108		59,500
	Unemployment Insurance	71,230	72,443	71,415		(1,028)
	Workers' Compensation	1,335,462	1,361,036	1,383,390		22,354
Fringe Benefits Subtotal		\$ 29,567,384	\$ 31,658,538	\$ 36,385,754	\$	4,727,216
Total Personnel Expenditures					\$ 81,428,644	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 165,055,020	\$ 159,020,469	\$ 81,314,626
Continuing Appropriation - CIP	151,815,452	135,519,275	175,277,702
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	48,279,555	48,279,555
Rate Stabilization Reserve	51,000,000	65,250,000	65,250,000
Pension Stabilization Reserve	—	1,693,461	1,693,461
Employee Efficiency Incentive Reserve	4,945,575	4,770,284	—
TOTAL BALANCE AND RESERVES	\$ 425,915,434	\$ 419,533,044	\$ 376,815,344
REVENUE			
Charges for Services	\$ 370,573,901	\$ 373,942,422	\$ 376,029,088
Other Revenue	661,767	100,000	100,000
Revenue from Federal Agencies	—	—	1,350,000
Revenue from Other Agencies	59,475	19,719,000	—
Revenue from Use of Money and Property	4,085,582	1,044,800	3,410,400
Transfers In	26,907,285	—	10,889,900
TOTAL REVENUE	\$ 402,288,011	\$ 394,806,222	\$ 391,779,388
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 828,203,444	\$ 814,339,266	\$ 768,594,732
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 81,895,845	\$ —	\$ 105,787,104 ¹
TOTAL CIP EXPENSE	\$ 81,895,845	\$ 131,284,000	\$ 105,787,104
OPERATING EXPENSE			
Personnel Expenses	\$ 51,859,463	\$ 52,234,866	\$ 51,657,707
Fringe Benefits	33,567,081	35,523,806	39,923,086
Supplies	25,283,036	26,533,419	27,089,338
Contracts	68,126,038	89,789,393	83,160,136
Information Technology	7,717,257	8,725,526	11,238,144
Energy and Utilities	15,240,323	24,063,144	21,991,216
Other Expenses	420,281	572,697	430,791
Transfers Out	106,231,831	108,985,299	108,734,086
Capital Expenditures	2,635,414	4,091,822	4,211,344
Debt Expenses	(602,346)	221,312	221,312
CIP Contingency	—	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 310,478,378	\$ 354,241,284	\$ 352,157,160
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 16,296,177	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 16,296,177	\$ —	\$ —
TOTAL EXPENSE	\$ 408,670,400	\$ 485,525,284	\$ 457,944,264

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2016 Actual	FY2017 [*] Budget	FY2018 Proposed
RESERVES			
Continuing Appropriation - CIP	\$ 135,519,275	\$ 135,519,275	\$ 175,277,702
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,279,555	48,279,555	48,279,555
Rate Stabilization Reserve	65,250,000	65,250,000	65,250,000
Employee Efficiency Incentive Reserve	4,770,284	—	—
Pension Stabilization Reserve	1,693,461	1,693,461	—
TOTAL RESERVES	\$ 260,512,575	\$ 255,742,291	\$ 293,807,257
BALANCE	\$ 159,020,469	\$ 73,071,691	\$ 16,843,211
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 828,203,444	\$ 814,339,266	\$ 768,594,732

^{*} At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹The Fiscal Year 2018 capital improvement program budget for the Wastewater Fund has been reduced by approximately \$30.0 million from estimated de-appropriation requests that are anticipated to occur in Fiscal Year 2018.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 14,099,802	\$ —	\$ —
Continuing Appropriation - CIP	114,306,367	86,400,961	93,242,387
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	31,696,146	40,107,594	41,869,917
Rate Stabilization Reserve	46,117,000	38,617,000	38,617,000
Secondary Purchase Reserve	13,581,572	13,581,572	14,343,541
Pension Stabilization Reserve	—	1,487,358	1,487,358
Employee Efficiency Incentive Reserve	1,611,536	1,514,961	—
TOTAL BALANCE AND RESERVES	\$ 226,412,423	\$ 186,709,446	\$ 194,560,203
REVENUE			
Charges for Services	\$ 423,040,495	\$ 502,593,991	\$ 536,028,635
Fines Forfeitures and Penalties	12,212,560	—	—
Other Revenue	44,646,366	345,000	117,345,000
Revenue from Federal Agencies	—	—	3,650,000
Revenue from Other Agencies	1,786,975	88,994,000	1,191,000
Revenue from Use of Money and Property	7,290,147	10,211,400	6,458,100
Transfers In	7,316,410	—	63,397,300
TOTAL REVENUE	\$ 496,292,953	\$ 602,144,391	\$ 728,070,035
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 722,705,376	\$ 788,853,837	\$ 922,630,238
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 94,960,293	\$ 124,380,375	\$ 211,712,181 ¹
TOTAL CIP EXPENSE	\$ 94,960,293	\$ 124,380,375	\$ 211,712,181
OPERATING EXPENSE			
Personnel Expenses	\$ 42,577,941	\$ 44,968,251	\$ 45,042,890
Fringe Benefits	29,567,384	31,658,538	36,385,754
Supplies	192,389,461	231,042,822	231,825,714
Contracts	92,195,150	94,689,787	105,926,132
Information Technology	6,328,661	8,868,376	9,948,244
Energy and Utilities	10,944,445	14,294,749	12,759,111
Other Expenses	2,578,295	2,628,426	2,700,692
Transfers Out	73,730,804	68,443,681	64,932,452
Capital Expenditures	1,165,866	3,902,592	4,613,589
Debt Expenses	(10,442,371)	213,170	210,634
CIP Contingency	—	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 441,035,637	\$ 504,210,392	\$ 517,845,212
TOTAL EXPENSE	\$ 535,995,930	\$ 628,590,767	\$ 729,557,393
RESERVES			
Continuing Appropriation - CIP	\$ 86,400,961	\$ 58,945,254	\$ 93,242,387
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
Operating Reserve / Contingency	40,107,594	41,869,917	41,869,917
Rate Stabilization Reserve	38,617,000	38,617,000	38,617,000
Secondary Purchase Reserve	13,581,572	14,343,541	14,343,541
Employee Efficiency Incentive Reserve	1,514,961	—	—
Pension Stabilization Reserve	1,487,358	1,487,358	—
TOTAL RESERVES	\$ 186,709,446	\$ 160,263,070	\$ 193,072,845
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 722,705,376	\$ 788,853,837	\$ 922,630,238

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹The Fiscal Year 2018 capital improvement program budget for the Water Fund has been reduced by approximately \$28.7 million from estimated de-appropriation requests that are anticipated to occur in Fiscal Year 2018.



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Public Works



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Department Description

The Public Works Department is comprised of three operational groups: the Contracts Division, Engineering & Capital Projects (E&CP) Branch, and General Services Branch.

The Contracts Division is responsible for the procurement of the Capital Improvements Program (CIP) construction and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

The E&CP Branch activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investments in its various types of infrastructure. E&CP is responsible for the planning, designing, project and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; and surveying and materials testing. E&CP supports a broad range of projects including libraries; fire, lifeguard, and police stations; parks and recreation centers; lighting and traffic signals; street improvements, bikeways and other transportation projects; drainage and flood control facilities; the rebuilding and expansion of water and sewer pipelines, treatment plants, and pump stations; and dry utilities undergrounding projects.

The General Services Branch provides support to all City departments comprised of the following sections: Department Administration, Publishing Services, and the Facilities Division. The City relies on General Services for a range of services including facilities maintenance and repair, administering the copier program, providing publishing services, and internally supports the Department's information technology, fiscal, and administrative needs.

The Department's mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment

Public Works

The Department's vision is:

To be the innovative industry leader in developing public infrastructure systems

Did you know?

- The City's CIP is expected to continue its growth over the next five years; the average estimated funded demand is \$605.0 million in revenue added to the CIP per fiscal year, and includes major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety and other high-priority neighborhood projects.
- By the middle of Fiscal Year 2017, 45 construction contracts had been awarded for a total value of \$185.0 million.
- The Facilities Division maintains and repairs over 1,600 structures throughout the City, including libraries.
- Publishing Services supports publication of all printed materials ranging from event brochures to the Adopted Budget.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Maintain facilities
- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of preventative maintenance activities of overall facilities maintenance activities ¹	17%	17%	30%	16%	30%
2. Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	70.0%	70.0%	80.0%	72.8%	80.0%
3. Average number of days to award contracts	82	82	90	80	90

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
4. Percentage difference between total combined actual expenditures versus total combined estimated expenditures ²	N/A	N/A	5.0%	0.0%	5.0%
5. Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors ³	N/A	N/A	N/A	N/A	4

1. This is due to hiring delays of skilled trade professions.

2. During mid-year, the CIP Program had a deficit projects totaling approximately \$220,000. These over-budget expenses represent 0.01% of the total \$1.49 billion CIP budget.

3. This is a new performance indicator for Fiscal Year 2018. Therefore, no prior year data is available.



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Public Works - Contracts

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	20.00	21.00	21.00	0.00
Personnel Expenditures	\$ 1,756,850	\$ 2,120,896	\$ 2,268,670	\$ 147,774
Non-Personnel Expenditures	122,507	181,825	71,330	(110,495)
Total Department Expenditures	\$ 1,879,356	\$ 2,302,721	\$ 2,340,000	\$ 37,279
Total Department Revenue	\$ 1,038,918	\$ 1,181,777	\$ 1,181,777	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Public Works - Contracts	\$ 1,879,356	\$ 2,302,721	\$ 2,340,000	\$ 37,279
Total	\$ 1,879,356	\$ 2,302,721	\$ 2,340,000	\$ 37,279

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Public Works - Contracts	20.00	21.00	21.00	0.00
Total	20.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 147,960	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Hourly Sick Leave	0.00	(186)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(8,911)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(20,095)	-
Reduction of non-personnel expenditures in supplies.			
Support for Information Technology	0.00	(81,489)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00	\$ 37,279	\$ -

Public Works - Contracts

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 1,074,987	\$ 1,281,003	\$ 1,271,226	\$ (9,777)
Fringe Benefits	681,863	839,893	997,444	157,551
PERSONNEL SUBTOTAL	1,756,850	2,120,896	2,268,670	147,774
NON-PERSONNEL				
Supplies	\$ 10,541	\$ 14,100	\$ 12,100	\$ (2,000)
Contracts	70,744	81,597	55,619	(25,978)
Information Technology	41,113	84,489	3,000	(81,489)
Energy and Utilities	2	639	111	(528)
Other	106	1,000	500	(500)
NON-PERSONNEL SUBTOTAL	122,507	181,825	71,330	(110,495)
Total	\$ 1,879,356	\$ 2,302,721	\$ 2,340,000	\$ 37,279

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 1,038,623	\$ 1,181,777	\$ 1,181,777	\$ -
Other Revenue	295	-	-	-
Total	\$ 1,038,918	\$ 1,181,777	\$ 1,181,777	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	3.00	3.00	\$36,962 - \$44,533	\$ 123,798
20000024	Administrative Aide 2	2.00	1.00	1.00	42,578 - 51,334	50,564
20000071	Assistant Engineer-Civil	6.00	7.00	7.00	57,866 - 69,722	451,989
20000145	Associate Engineer-Civil	2.00	2.00	2.00	66,622 - 80,454	160,908
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	71,593
20000545	Contracts Processing Clerk	1.00	1.00	1.00	32,968 - 39,811	32,968
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000890	Senior Civil Engineer	2.00	2.00	2.00	76,794 - 92,851	180,179
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Budgeted Vacancy Savings					(57,866)
FTE, Salaries, and Wages Subtotal		20.00	21.00	21.00		\$ 1,271,226

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,172	\$ 8,523	\$ 8,772	\$ 249
Flexible Benefits	142,300	205,571	238,571	33,000
Long-Term Disability	3,546	4,044	-	(4,044)
Medicare	16,103	18,497	18,455	(42)
Other Post-Employment Benefits	97,729	118,298	120,100	1,802
Retiree Medical Trust	977	1,424	1,588	164
Retirement 401 Plan	1,580	1,673	2,607	934
Retirement ADC	320,849	348,264	499,247	150,983

Public Works - Contracts

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Retirement DROP	2,856	2,832	-	(2,832)
Risk Management Administration	16,883	20,440	20,240	(200)
Supplemental Pension Savings Plan	58,841	77,916	69,952	(7,964)
Unemployment Insurance	2,019	2,311	2,277	(34)
Workers' Compensation	10,007	30,100	15,635	(14,465)
Fringe Benefits Subtotal	\$ 681,863	\$ 839,893	\$ 997,444	\$ 157,551
Total Personnel Expenditures			\$ 2,268,670	



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Public Works - Engineering & Capital Projects

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	598.60	644.70	715.80	71.10
Personnel Expenditures	\$ 59,302,437	\$ 69,262,802	\$ 79,629,715	\$ 10,366,913
Non-Personnel Expenditures	8,512,227	13,980,255	15,684,524	1,704,269
Total Department Expenditures	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182
Total Department Revenue	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Engineering & Capital Projects Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Architectural Engineering & Parks	\$ 8,485,645	\$ 10,137,988	\$ 10,077,822	\$ (60,166)
Construction Management & Field Services	23,249,762	26,730,879	32,182,887	5,452,008
Engineering & Capital Projects	1,463,457	255,978	286,113	30,135
Project & Operational Support	-	17,772,279	18,827,563	1,055,284
Project Implementation	18,838,455	10,949,497	15,487,491	4,537,994
Right-of-Way Design	15,777,344	17,396,436	18,452,363	1,055,927
Total	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Architectural Engineering & Parks	77.85	81.50	81.35	(0.15)
Construction Management & Field Services	200.65	227.80	271.95	44.15
Engineering & Capital Projects	1.00	1.00	1.00	0.00
Project & Operational Support	0.00	84.35	80.50	(3.85)
Project Implementation	165.70	93.00	125.50	32.50
Right-of-Way Design	153.40	157.05	155.50	(1.55)
Total	598.60	644.70	715.80	71.10

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,199,175	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,286,982	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Construction Management & Field Services Inspection Services	11.00	1,019,684	-
Addition of 11.00 FTE positions and associated non-personnel expenditures to provide required field inspections and meet construction protocols.			

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Improvements to CIP Project Controls Management Addition of 1.00 Program Manager, 1.00 Project Officer 2 and 7.00 Project Officer 1's and associated non-personnel expenditures to improve data management and reporting quality control.	9.00	916,028	-
Traffic and Electrical Construction Management and Field Engineering Services Support Addition of 4.00 Assistant Engineers-Electrical, 2.00 Associate Engineers-Traffic and 1.0 Senior Engineer-Electrical and associated non-personnel expenditures to provide traffic and electrical engineering services.	7.00	680,704	-
Materials and Lab Testing Support Addition of 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, 2.00 Assistant Engineers-Civil and 1.00 Associate Engineer-Civil and associated non-personnel expenditures to meet increased requested services to the Construction Management and Field Services Materials & Test Lab.	8.00	661,989	-
Water & Wastewater CIP Field Engineering Support Addition of 5.00 Assistant Engineers-Civil and 2.00 Principal Engineering Aides and associated non-personnel expenditures to meet increased workloads in the water and wastewater construction management requirements.	7.00	601,134	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	576,766	-
Field Engineering Storm Water Inspection Support Addition of 3.00 Principal Engineering Aides, 2.00 Assistant Engineers-Civil and 1.0 Associate Engineer-Civil and associated non-personnel expenditures to support increased workloads managing storm water best management practices for development and capital projects.	6.00	524,453	-
IAM San Diego Engineering Support Addition of 1.00 Senior Civil Engineer, 1.00 Assistant Engineers-Civil and 2.00 Associate Engineer-Civil and associated non-personnel expenditures to support the Infrastructure Asset Management (IAM) San Diego Project with engineering services.	4.00	402,830	-
Construction Management Support for Major Buildings Addition of 2.00 Assistant Engineer Civil and 1.00 Principal Engineering Aide and associated non-personnel expenditures to meet and provide required construction management of major buildings and structures in the CIP.	3.00	256,385	-
Organizational Effectiveness Support Addition of 1.00 Program Manager and 1.00 Organization Effectiveness Specialist 3 and associated non-personnel expenditures for employee programs and services.	2.00	238,790	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
CIP Access Law Compliance Support Addition of 1.00 Associate Engineer Civil and 1.00 Assistant Engineer Civil and associated non-personnel expenditures for the evaluation of roadway projects to support the City's street paving activities.	2.00	183,770	-
Environmental & Permitting Support Addition of 1.00 Project Officer 1 and 1.00 Associate Planner and associated non-personnel expenditures to meet environmental permit requirements and support the increase of mitigation studies.	2.00	182,600	-
Support for Construction Management and Field Engineering Services Addition of 2.00 Assistant Engineer-Civil and associated non-personnel expenditures to meet and provide required construction management of new bridges in the Capital Improvements Program and permits.	2.00	176,725	-
Preliminary Engineering Services Support Addition of 2.00 Assistant Engineers-Civil and non-personnel expenditures to provide preliminary engineering services to support the Capital Improvements Program.	2.00	174,042	-
Engineering Administrative Support Increase Addition of 2.00 Administrative Aides 1 and associated non-personnel expenditures to provide administrative support to engineering activities.	2.00	128,566	-
Field Engineering Survey Activity Support Addition of 1.00 Associate Engineer-Civil and associated non-personnel expenditures to support the management of survey monuments and assist with as-needed survey consultant contracts.	1.00	98,255	-
Engineering Contracts Addition of 1.00 Project Officer 1 and associated non-personnel expenditures to provide contract management for the increased amount of as-needed and job order contracts.	1.00	96,914	-
Computer Aided Drafting Design (CADD) Support Addition of 1.00 Project Assistant and associated non-personnel expenditures to provide Computer Aided Drafting Design (CADD) support.	1.00	89,936	-
Engineering Standard Drawings Support Addition of 1.00 Principal Engineering Aide and associated non-personnel expenditures to provide drafting support for new design standard manuals and regulatory demands for storm water and streetlights.	1.00	80,320	-
Utilities Undergrounding Program Support Addition of 1.00 Principal Engineering Aide and associated non-personnel expenditures for drafting Americans with Disabilities Act (ADA) curb ramps that are designed in-house for the Utilities Undergrounding Program.	1.00	80,319	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(11,104)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(25,874)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.90)	(99,457)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(448,750)	(959,738)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	12,559,649
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	471,271
Total	71.10	\$ 12,071,182	\$ 12,071,182

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 36,682,600	\$ 42,437,260	\$ 46,519,788	\$ 4,082,528
Fringe Benefits	22,619,837	26,825,542	33,109,927	6,284,385
PERSONNEL SUBTOTAL	59,302,437	69,262,802	79,629,715	10,366,913
NON-PERSONNEL				
Supplies	\$ 489,946	\$ 1,154,220	\$ 932,500	\$ (221,720)
Contracts	4,143,041	7,607,886	7,915,543	307,657
Information Technology	2,538,461	4,099,485	5,386,467	1,286,982
Energy and Utilities	366,274	342,114	367,682	25,568
Other	735,533	691,351	859,053	167,702
Transfers Out	473	-	158,080	158,080
Capital Expenditures	238,499	84,726	64,726	(20,000)
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	8,512,227	13,980,255	15,684,524	1,704,269
Total	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182
Other Revenue	80,140	-	-	-
Rev from Money and Prop	5,192	-	-	-
Total	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Public Works - Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	5.00	4.00	\$31,491 - \$37,918	141,863
20000012	Administrative Aide 1	4.00	4.00	9.00	36,962 - 44,533	375,667
20000024	Administrative Aide 2	4.00	4.00	5.00	42,578 - 51,334	238,507
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	145,000
20001202	Assistant Deputy Director	3.00	5.00	5.00	23,005 - 137,904	544,454
20000070	Assistant Engineer-Civil	177.75	186.75	205.75	57,866 - 69,722	13,246,199
90000070	Assistant Engineer-Civil - Hourly	1.05	1.05	0.35	57,866 - 69,722	24,403
20000077	Assistant Engineer-Electrical	6.00	6.00	10.00	57,866 - 69,722	596,778
20000116	Assistant Engineer-Traffic	7.00	7.00	7.00	57,866 - 69,722	446,488
20000143	Associate Engineer-Civil	100.00	110.00	118.00	66,622 - 80,454	9,169,048
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	3.00	3.00	66,622 - 80,454	227,530
20000154	Associate Engineer-Mechanical	2.00	1.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	4.00	6.00	66,622 - 80,454	454,087
20000119	Associate Management Analyst	17.00	18.00	16.00	54,059 - 65,333	935,266
90000119	Associate Management Analyst - Hourly	0.35	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	7.00	10.00	9.00	56,722 - 68,536	552,631
20000110	Auto Messenger 2	0.00	0.50	0.50	29,931 - 36,067	14,966
20000649	Biologist 3	1.00	1.00	2.00	62,005 - 75,067	137,072
20000539	Clerical Assistant 2	6.00	6.00	3.00	29,931 - 36,067	105,500
20000545	Contracts Processing Clerk	6.00	8.00	6.00	32,968 - 39,811	211,494
20001168	Deputy Director	4.00	5.00	5.00	46,966 - 172,744	619,000
20000178	Information Systems Administrator	0.00	0.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	4.00	3.00	3.00	54,059 - 65,333	184,091
20000293	Information Systems Analyst 3	1.00	2.00	2.00	59,363 - 71,760	141,390
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	48,272
90000552	Junior Engineer-Civil - Hourly	0.00	0.35	0.00	50,003 - 60,549	-
20001018	Land Surveying Assistant	23.00	27.00	25.00	57,866 - 69,722	1,648,526
20001019	Land Surveying Associate	6.00	7.00	7.00	66,622 - 80,454	548,389
90001073	Management Intern - Hourly	6.50	6.00	6.00	24,274 - 29,203	145,640
20000627	Organization Effectiveness Specialist 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	305,738
90000669	Park Designer - Hourly	0.00	0.00	0.35	66,664 - 80,496	28,174
20000680	Payroll Specialist 2	3.00	2.00	3.00	34,611 - 41,787	119,898
20000173	Payroll Supervisor	0.00	1.00	1.00	39,686 - 48,069	39,686
20000743	Principal Engineering Aide	74.00	75.00	87.00	50,003 - 60,549	4,949,759
90000743	Principal Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001187	Principal Planner	1.00	1.00	0.00	46,966 - 172,744	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000518	Principal Survey Aide	13.00	17.00	18.00	50,003 - 60,549	1,000,490
20000748	Principal Traffic Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
90000748	Principal Traffic Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	0.00	3.00	46,966 - 172,744	333,000
20000760	Project Assistant	18.00	24.00	27.00	57,866 - 69,722	1,754,966
20000761	Project Officer 1	7.00	7.00	17.00	66,622 - 80,454	1,200,530
20000763	Project Officer 2	6.00	5.00	6.00	76,794 - 92,851	524,992
90000779	Public Information Specialist - Hourly	0.00	0.35	0.00	32,968 - 39,811	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000885	Senior Civil Engineer	27.00	28.00	32.00	76,794 - 92,851	2,888,862
90000885	Senior Civil Engineer - Hourly	0.35	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	4.00	3.00	1.00	36,067 - 43,514	42,861
90000400	Senior Drafting Aide - Hourly	0.35	0.00	0.00	44,429 - 53,706	-
20000904	Senior Electrical Engineer	0.00	0.00	1.00	76,794 - 92,851	76,794
20000900	Senior Engineering Aide	4.00	6.00	8.00	44,429 - 53,706	387,216
90000830	Senior Engineering Geologist - Hourly	0.35	0.35	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	2.00	2.00	2.00	76,794 - 92,851	185,702
20000015	Senior Management Analyst	9.00	8.00	10.00	59,363 - 71,760	712,148
90000015	Senior Management Analyst - Hourly	0.35	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	4.00	5.00	5.00	65,354 - 79,019	374,127
20000929	Senior Survey Aide	3.00	3.00	4.00	44,429 - 53,706	204,778
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	5.50	4.00	4.50	26,707 - 32,011	120,182
20000970	Supervising Management Analyst	3.00	4.00	5.00	66,768 - 80,891	404,344
20001041	Training Supervisor	0.00	0.00	1.00	59,363 - 71,760	70,724
20000756	Word Processing Operator	4.00	7.00	10.00	31,491 - 37,918	355,913
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(2,998,684)
	Engineering Geologist Pay					4,875
	Landscape Architect Lic					26,300
	Overtime Budgeted					341,933
	Reg Pay For Engineers					1,575,491
	Sick Leave - Hourly					3,273
	Termination Pay Annual Leave					93,095
FTE, Salaries, and Wages Subtotal		598.60	644.70	715.80		\$ 46,519,788
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings		\$ 253,271	\$ 246,782	\$ 246,914	\$ 132	
Flexible Benefits		4,017,064	6,042,747	7,685,752	1,643,005	

Public Works - Engineering & Capital Projects

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Long-Term Disability	111,543	128,458	-	(128,458)
Medicare	532,633	588,216	650,546	62,330
Other Post-Employment Benefits	2,938,941	3,531,155	3,915,260	384,105
Retiree Medical Trust	20,596	37,216	49,169	11,953
Retirement 401 Plan	33,729	34,934	36,169	1,235
Retirement ADC	11,725,976	12,255,530	16,185,604	3,930,074
Retirement DROP	145,659	146,913	145,033	(1,880)
Risk Management Administration	510,713	610,134	659,824	49,690
Supplemental Pension Savings Plan	2,022,087	2,613,411	3,002,101	388,690
Unemployment Insurance	63,527	73,455	79,619	6,164
Workers' Compensation	244,100	516,591	453,936	(62,655)
Fringe Benefits Subtotal	\$ 22,619,837	\$ 26,825,542	\$ 33,109,927	\$ 6,284,385
Total Personnel Expenditures			\$ 79,629,715	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,781,949)	\$ (1,155,635)	\$ (1,096,087)
TOTAL BALANCE AND RESERVES	\$ (1,781,949)	\$ (1,155,635)	\$ (1,096,087)
REVENUE			
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239
Other Revenue	80,140	—	—
Revenue from Use of Money and Property	5,192	—	—
TOTAL REVENUE	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,659,029	\$ 82,087,422	\$ 94,218,152
OPERATING EXPENSE			
Personnel Expenses	\$ 36,682,600	\$ 42,437,260	\$ 46,519,788
Fringe Benefits	22,619,837	26,825,542	33,109,927
Supplies	489,946	1,154,220	932,500
Contracts	4,143,041	7,607,886	7,915,543
Information Technology	2,538,461	4,099,485	5,386,467
Energy and Utilities	366,274	342,114	367,682
Other Expenses	735,533	691,351	859,053
Transfers Out	473	—	158,080
Capital Expenditures	238,499	84,726	64,726
Debt Expenses	—	473	473
TOTAL OPERATING EXPENSE	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239
TOTAL EXPENSE	\$ 67,814,664	\$ 83,243,057	\$ 95,314,239
BALANCE	\$ (1,155,635)	\$ (1,155,635)	\$ (1,096,087)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,659,029	\$ 82,087,422	\$ 94,218,152

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Public Works - General Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	161.00	184.00	178.00	(6.00)
Personnel Expenditures	\$ 12,170,764	\$ 15,114,459	\$ 15,149,150	\$ 34,691
Non-Personnel Expenditures	16,236,522	12,955,205	8,687,414	(4,267,791)
Total Department Expenditures	\$ 28,407,286	\$ 28,069,664	\$ 23,836,564	\$ (4,233,100)
Total Department Revenue	\$ 6,882,018	\$ 7,362,575	\$ 7,327,339	\$ (35,236)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration	\$ 1,163,006	\$ 1,390,744	\$ 1,174,568	\$ (216,176)
Facilities	23,883,006	22,746,273	19,001,339	(3,744,934)
Total	\$ 25,046,012	\$ 24,137,017	\$ 20,175,907	\$ (3,961,110)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Administration	10.00	8.00	8.00	0.00
Facilities	141.00	166.00	160.00	(6.00)
Total	151.00	174.00	168.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 452,828	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Horton Plaza Park Security	0.00	150,000	-
Addition of non-personnel expenditures for security services at Horton Plaza Park.			
IAM - Training and Supplies	0.00	27,617	-
Addition of non-personnel expenditures associated with SAP Infrastructure Asset Management (IAM).			
Hourly Sick Leave	0.00	(2,439)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Support for Information Technology	0.00	(20,757)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(136,560)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Human Resources Functions Consolidation	(1.00)	(171,582)	-
Transfer of 1.00 FTE position to the Human Resources Department from the Public Works Department for centralized human resources support.			
Reduction of Facilities Maintenance Staffing	(5.00)	(845,997)	-
Reduction of 3.00 Custodians, 1.00 Roofer, and 1.00 Plasterer in Facilities Division.			
One-Time Reductions and Annualizations	0.00	(3,414,220)	(253,983)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
IAM Reimbursable Revenue	0.00	-	173,086
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.			
Total	(6.00)	\$ (3,961,110)	\$ (80,897)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 7,043,296	\$ 8,793,128	\$ 8,429,569	\$ (363,559)
Fringe Benefits	4,339,778	5,464,155	5,828,122	363,967
PERSONNEL SUBTOTAL	11,383,074	14,257,283	14,257,691	408
NON-PERSONNEL				
Supplies	\$ 1,748,953	\$ 2,181,245	\$ 1,819,171	\$ (362,074)
Contracts	5,540,279	4,038,229	2,689,378	(1,348,851)
Information Technology	192,772	288,087	267,330	(20,757)
Energy and Utilities	879,677	1,039,094	943,288	(95,806)
Other	8,145	7,500	7,500	-
Transfers Out	5,264,086	2,119,000	-	(2,119,000)
Capital Expenditures	29,026	30,000	30,000	-
Debt	-	176,579	161,549	(15,030)
NON-PERSONNEL SUBTOTAL	13,662,939	9,879,734	5,918,216	(3,961,518)
Total	\$ 25,046,012	\$ 24,137,017	\$ 20,175,907	\$ (3,961,110)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 3,304,040	\$ 3,747,579	\$ 3,666,682	\$ (80,897)
Other Revenue	16,498	-	-	-
Rev from Money and Prop	9	-	-	-
Total	\$ 3,320,546	\$ 3,747,579	\$ 3,666,682	\$ (80,897)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	75,836
20000012	Administrative Aide 1	1.00	1.00	2.00	36,962 - 44,533	81,495
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000241	Apprentice 1-Electrician (5 Yr)	1.00	0.00	2.00	32,427 - 43,243	79,610
20000245	Apprentice 1-HVACR Technician	1.00	0.00	2.00	32,427 - 43,243	84,391
20000259	Apprentice 1-Plumber	0.00	0.00	1.00	32,427 - 43,243	38,030
20000242	Apprentice 2-Electrician (5 Yr)	0.00	1.00	0.00	45,947 - 54,059	-
20000246	Apprentice 2-HVACR Technician	0.00	1.00	0.00	40,539 - 51,355	-
21000175	Assistant Trainer	0.00	1.00	1.00	44,470 - 54,059	44,470
91000175	Assistant Trainer - Hourly	1.00	0.00	0.00	44,470 - 54,059	-
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	57,097
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	440,772
20000224	Building Service Technician	12.00	13.00	11.00	33,322 - 39,666	419,742
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000232	Buyer's Aide 1	0.00	1.00	0.00	36,962 - 44,533	-
20000234	Carpenter	16.00	18.00	18.00	43,451 - 52,000	867,724
20000235	Carpenter Supervisor	1.00	2.00	2.00	49,192 - 59,571	105,406
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	128,942
20000354	Custodian 2	13.00	13.00	10.00	26,250 - 31,242	298,588
20000355	Custodian 3	1.00	1.00	1.00	28,725 - 33,966	33,966
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	124,000
20000408	Electrician	15.00	19.00	18.00	47,091 - 56,534	971,179
20000413	Electrician Supervisor	1.00	2.00	2.00	53,706 - 64,958	118,664
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20000833	HVACR Technician	14.00	16.00	16.00	47,091 - 56,534	821,428
20000499	Heating Technician	2.00	2.00	2.00	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	53,706 - 64,958	128,125
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	48,361
20000613	Locksmith	2.00	3.00	3.00	44,221 - 52,853	147,604
20000667	Painter	14.00	18.00	18.00	41,600 - 49,962	833,215
20000668	Painter Supervisor	1.00	2.00	2.00	47,382 - 57,262	108,182
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	34,611
20000709	Plasterer	2.00	3.00	2.00	45,490 - 54,538	105,525
20000711	Plumber	11.00	13.00	13.00	47,091 - 56,534	699,447
20000713	Plumber Supervisor	1.00	1.00	1.00	53,706 - 64,958	64,958
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	220,855
20000760	Project Assistant	2.00	2.00	2.00	57,866 - 69,722	137,346
20000842	Roofer	6.00	7.00	6.00	39,666 - 47,528	276,689
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001042	Safety and Training Manager	0.00	1.00	1.00	66,768 - 80,891	75,953
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000966	Senior HVACR Technician	5.00	5.00	5.00	49,462 - 59,384	286,107
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	54,744
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000313	Supervising Department Human Resources Analyst	1.00	1.00	0.00	66,768 - 80,891	-
21000177	Trainer	1.00	1.00	1.00	54,059 - 65,333	54,059
	Budgeted Vacancy Savings					(466,648)
	Night Shift Pay					1,562
	Overtime Budgeted					136,901
	Termination Pay Annual Leave					9,302
FTE, Salaries, and Wages Subtotal		151.00	174.00	168.00		\$ 8,429,569
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	24,300	\$ 24,607	\$ 22,495	\$	(2,112)
Flexible Benefits		997,943	1,605,625	1,766,432		160,807
Long-Term Disability		22,070	27,438	-		(27,438)
Medicare		101,661	122,945	117,944		(5,001)
Other Post-Employment Benefits		778,572	981,840	942,785		(39,055)
Retiree Medical Trust		7,100	11,784	11,573		(211)
Retirement 401 Plan		7,772	7,583	7,472		(111)
Retirement ADC		1,546,846	1,595,872	1,938,539		342,667
Retirement DROP		36,702	34,101	35,130		1,029
Risk Management Administration		133,053	169,652	158,884		(10,768)
Supplemental Pension Savings Plan		423,550	594,784	572,318		(22,466)
Unemployment Insurance		12,577	15,709	14,823		(886)
Workers' Compensation		247,632	272,215	239,727		(32,488)
Fringe Benefits Subtotal	\$	4,339,778	\$ 5,464,155	\$ 5,828,122	\$	363,967
Total Personnel Expenditures						\$ 14,257,691

Publishing Services Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Publishing Services	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657	\$ (271,990)
Total	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657	\$ (271,990)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 30,283	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(36,266)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Reductions and Annualizations	0.00	(46,507)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Support for Information Technology	0.00	(219,500)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Revised Revenue	0.00	-	45,661
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (271,990)	\$ 45,661

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 447,899	\$ 479,599	\$ 497,726	\$ 18,127
Fringe Benefits	339,792	377,577	393,733	16,156
PERSONNEL SUBTOTAL	787,691	857,176	891,459	34,283
NON-PERSONNEL				
Supplies	\$ 270,691	\$ 329,464	\$ 334,594	\$ 5,130
Contracts	2,160,036	2,260,135	2,130,504	(129,631)
Information Technology	21,758	365,821	146,321	(219,500)
Energy and Utilities	99,544	115,559	108,008	(7,551)
Other	2,112	-	-	-
Transfers Out	4,492	-	3,279	3,279
Capital Expenditures	14,951	-	42,000	42,000
Debt	-	4,492	4,492	-
NON-PERSONNEL SUBTOTAL	2,573,583	3,075,471	2,769,198	(306,273)
Total	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657	\$ (271,990)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657	\$ 45,661
Other Revenue	45	-	-	-
Rev from Money and Prop	6,668	-	-	-
Total	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657	\$ 45,661

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	41,854
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	102,481
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	2.00	2.00	2.00	31,782 - 37,627	75,254
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	1.00	1.00	1.00	36,962 - 44,533	44,533
	Overtime Budgeted					19,462
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$	497,726
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,994	\$ 2,088	\$ 1,714	\$ (374)	
	Flexible Benefits	73,577	97,355	113,855	16,500	
	Long-Term Disability	1,427	1,463	-	(1,463)	
	Medicare	5,295	5,488	5,683	195	
	Other Post-Employment Benefits	57,501	59,150	60,050	900	
	Retiree Medical Trust	269	311	436	125	
	Retirement ADC	147,446	159,060	155,165	(3,895)	
	Retirement DROP	1,601	1,383	2,766	1,383	
	Risk Management Administration	9,769	10,220	10,120	(100)	
	Supplemental Pension Savings Plan	25,000	26,722	29,708	2,986	
	Unemployment Insurance	812	841	848	7	
	Workers' Compensation	15,100	13,496	13,388	(108)	
Fringe Benefits Subtotal		\$ 339,792	\$ 377,577	\$ 393,733	\$ 16,156	
Total Personnel Expenditures					\$ 891,459	

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 715,356	\$ 915,553	\$ 997,672
TOTAL BALANCE AND RESERVES	\$ 715,356	\$ 915,553	\$ 997,672
REVENUE			
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657
Other Revenue	45	—	—
Revenue from Use of Money and Property	6,668	—	—
TOTAL REVENUE	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,276,828	\$ 4,530,549	\$ 4,658,329
OPERATING EXPENSE			
Personnel Expenses	\$ 447,899	\$ 479,599	\$ 497,726
Fringe Benefits	339,792	377,577	393,733
Supplies	270,691	329,464	334,594
Contracts	2,160,036	2,260,135	2,130,504
Information Technology	21,758	365,821	146,321
Energy and Utilities	99,544	115,559	108,008
Other Expenses	2,112	—	—
Transfers Out	4,492	—	3,279
Debt Expenses	—	4,492	4,492
TOTAL OPERATING EXPENSE	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657
TOTAL EXPENSE	\$ 3,361,274	\$ 3,932,647	\$ 3,660,657
BALANCE	\$ 915,553	\$ 597,902	\$ 997,671
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,276,828	\$ 4,530,549	\$ 4,658,329

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department administers the City's centralized procurement and materials management functions to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards which meet or exceed City, State, or federal regulations and requirements. Purchasing and Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The Department also manages Central Stores and the Living Wage and Equal Opportunity Contracting (EOC) programs. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews. The Program provides ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public. The Equal Opportunity Contracting Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

To provide innovative, cost-effective procurement solutions through inclusive partnerships that foster social equity

The Department's vision is:

To be a national model in public procurement

Goals and Objectives

Goal 1: Provide quality goods and services in a fiscally responsible manner

- Continuously improve sound procurement policies and procedures
- Optimize use of SAP

Purchasing & Contracting

- Provide contract administration
- Procure goods and services expeditiously

Goal 2: Ensure equality, non-discrimination, and compliance in the procurement of City contracts

- Encourage small and local businesses to participate in the City's Small Local Business Enterprise (SLBE) Program
- Ensure non-discrimination in City procurement
- Monitor contracts subject to the Prevailing Wage Ordinance

Goal 3: Ensure the Living Wage Ordinance (LWO) requirements are understood and met

- Maintain records
- Monitor contracts
- Provide educational information to contractors and employees

Goal 4: Use best practices in the delivery of procured goods and mail

- Maintain optimum inventories
- Minimize loss
- Provide exceptional delivery services
- Discard or recycle used assets

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Average number of days to award a contract	68	68	65	65	65
2. Percent of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%	100%
3. Percent of total transactions on contract under \$150,000 ¹	31%	31%	50%	40%	40%
4. Percentage increase in customer satisfaction	N/A	N/A	5%	1%	5%
5. Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	N/A	24%	20%	20%	20%
6. Percentage of purchase orders processed within 10 days	79%	79%	90%	85%	90%

Purchasing & Contracting

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	82.96	82.96	79.96	(3.00)
Personnel Expenditures	\$ 6,151,151	\$ 7,132,295	\$ 7,417,389	\$ 285,094
Non-Personnel Expenditures	8,876,151	12,804,744	9,383,305	(3,421,439)
Total Department Expenditures	\$ 15,027,303	\$ 19,937,039	\$ 16,800,694	\$ (3,136,345)
Total Department Revenue	\$ 10,758,413	\$ 14,821,892	\$ 11,401,962	\$ (3,419,930)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Central Stores	\$ -	\$ -	\$ 20,480	\$ 20,480
Equal Opportunity Contracting	1,970,593	2,051,221	2,202,282	151,061
Purchasing & Contracting	3,912,904	4,522,395	4,458,227	(64,168)
Total	\$ 5,883,497	\$ 6,573,616	\$ 6,680,989	\$ 107,373

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Equal Opportunity Contracting	19.48	19.48	19.48	0.00
Purchasing & Contracting	40.48	40.48	38.48	(2.00)
Total	59.96	59.96	57.96	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 283,536	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Administrative Appeals Hearing Program	1.00	136,518	-
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the City's Administrative Appeals Hearing Program.			
Non-Discretionary Adjustment	0.00	78,709	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	0.00	(73)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Hourly Sick Leave	0.00	(110)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures	0.00	(16,040)	-
Reduction of non-personnel expenditures based on historical savings.			
Reduction of Senior Management Analyst	(1.00)	(85,848)	-
Reduction of 1.00 Senior Management Analyst associated with the Living Wage Program.			
Reduction in Purchasing and Contracting Positions	(2.00)	(128,585)	-
Reduction of 1.00 Contracts Processing Clerk and 1.00 Senior Clerk Typist associated with the Administration section.			
Support for Information Technology	0.00	(160,734)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	(2.00)	\$ 107,373	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,991,280	\$ 3,514,856	\$ 3,533,721	\$ 18,865
Fringe Benefits	1,654,012	1,989,198	2,171,427	182,229
PERSONNEL SUBTOTAL	4,645,293	5,504,054	5,705,148	201,094
NON-PERSONNEL				
Supplies	\$ 59,814	\$ 63,669	\$ 61,291	\$ (2,378)
Contracts	219,125	328,559	397,707	69,148
Information Technology	949,644	666,428	505,694	(160,734)
Energy and Utilities	6,463	3,595	3,838	243
Other	3,158	7,311	7,311	-
NON-PERSONNEL SUBTOTAL	1,238,205	1,069,562	975,841	(93,721)
Total	\$ 5,883,497	\$ 6,573,616	\$ 6,680,989	\$ 107,373

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,296,712	\$ 1,458,716	\$ 1,458,716	\$ -
Other Revenue	487	-	-	-
Total	\$ 1,297,199	\$ 1,458,716	\$ 1,458,716	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000119	Associate Management Analyst	12.00	12.00	13.00	54,059 - 65,333	709,333
21000328	Associate Procurement Contracting Officer	0.00	0.00	8.00	54,059 - 65,333	487,254
20000232	Buyer's Aide 1	0.00	1.00	1.00	36,962 - 44,533	44,533
90000539	Clerical Assistant 2 - Hourly	0.48	0.48	0.48	29,931 - 36,067	15,825

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000545	Contracts Processing Clerk	5.00	3.00	1.00	32,968 - 39,811	32,968
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	155,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,073
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	61,242
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
90001073	Management Intern - Hourly	0.48	0.48	0.48	24,274 - 29,203	12,810
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,116
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	44,611
20000791	Principal Procurement Specialist	4.00	4.00	1.00	59,363 - 71,864	70,427
20000227	Procurement Specialist	12.00	12.00	3.00	49,109 - 59,488	141,384
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	100,000
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	214,000
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	6.00	6.00	5.00	59,363 - 71,760	353,590
21000329	Senior Procurement Contracting Officer	0.00	0.00	2.00	59,363 - 71,760	137,273
20000879	Senior Procurement Specialist	5.00	5.00	4.00	53,955 - 65,270	234,519
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	214,427
21000330	Supervising Procurement Contracting Officer	0.00	0.00	4.00	66,768 - 80,891	292,550
20000756	Word Processing Operator	3.00	3.00	1.00	31,491 - 37,918	36,067
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(157,019)
	Overtime Budgeted					1,077
FTE, Salaries, and Wages Subtotal		59.96	59.96	57.96		\$ 3,533,721
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	16,098	\$	16,244	\$	16,718
Flexible Benefits		411,588		590,170		649,841
Insurance		4		-		-
Long-Term Disability		9,689		11,132		-
Medicare		45,389		50,998		51,434
Other Post-Employment Benefits		290,206		331,240		324,270
Retiree Medical Trust		4,221		5,521		6,213
Retirement 401 Plan		2,908		2,440		3,132
Retirement ADC		586,428		609,138		745,974
Retirement DROP		6,168		6,274		1,993
Risk Management Administration		49,700		57,232		54,648
Supplemental Pension Savings Plan		192,787		249,237		253,881
Unemployment Insurance		5,512		6,370		6,318
Workers' Compensation		33,314		53,202		57,005
Fringe Benefits Subtotal	\$	1,654,012	\$	1,989,198	\$	2,171,427
Total Personnel Expenditures					\$	5,705,148

Purchasing & Contracting

Central Stores Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Central Stores	\$ 9,143,805	\$ 13,363,423	\$ 10,119,089	\$ (3,244,334)
Purchasing & Contracting	-	-	616	616
Total	\$ 9,143,805	\$ 13,363,423	\$ 10,119,705	\$ (3,243,718)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Central Stores	23.00	23.00	22.00	(1.00)
Total	23.00	23.00	22.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 137,234	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	11,922	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Hourly Sick Leave	0.00	(675)	-
Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(14,200)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Realignment of Budget	(1.00)	(3,377,999)	(3,377,599)
Reduction of 1.00 Stock Clerk, non-personnel expenditures and associated revenue related to a decrease in water meter sales and inventory.			
One-Time Reductions and Annualizations	0.00	-	(42,331)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	(1.00)	\$ (3,243,718)	\$ (3,419,930)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 767,696	\$ 820,591	\$ 786,129	\$ (34,462)
Fringe Benefits	738,162	807,650	926,112	118,462
PERSONNEL SUBTOTAL	1,505,859	1,628,241	1,712,241	84,000

Purchasing & Contracting

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 6,777,202	\$ 10,992,655	\$ 7,716,980	\$ (3,275,675)
Contracts	697,688	573,606	516,738	(56,868)
Information Technology	22,424	34,846	46,768	11,922
Energy and Utilities	120,191	128,822	126,050	(2,772)
Other	2,929	928	928	-
Transfers Out	-	4,325	-	(4,325)
Capital Expenditures	32,715	-	-	-
NON-PERSONNEL SUBTOTAL	7,653,149	11,735,182	8,407,464	(3,327,718)
Total	\$ 9,159,007	\$ 13,363,423	\$ 10,119,705	\$ (3,243,718)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246	\$ (3,475,930)
Other Revenue	157,776	120,000	176,000	56,000
Rev from Money and Prop	9,849	-	-	-
Total	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246	\$ (3,419,930)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 74,319
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	155,251
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	246,621
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000951	Stock Clerk	1.00	1.00	0.00	30,056 - 36,275	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	102,606
20000955	Storekeeper 1	2.00	2.00	3.00	34,611 - 41,517	116,148
20000956	Storekeeper 2	0.00	0.00	1.00	37,835 - 45,718	45,474
20000953	Storekeeper 3	1.00	1.00	0.00	39,811 - 47,882	-
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	53,112
	Budgeted Vacancy Savings					(30,056)
	Night Shift Pay					3,378
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		23.00	23.00	22.00		\$ 786,129

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,126	\$ 6,104	\$ 5,802	\$ (302)
Flexible Benefits	164,910	221,210	245,805	24,595
Long-Term Disability	2,330	2,530	-	(2,530)
Medicare	11,430	11,013	10,436	(577)
Other Post-Employment Benefits	123,342	130,130	126,105	(4,025)
Retiree Medical Trust	182	381	378	(3)
Retirement 401 Plan	375	363	-	(363)

Purchasing & Contracting

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Retirement ADC	329,665	338,692	432,995	94,303
Retirement DROP	965	1,157	1,157	-
Risk Management Administration	20,946	22,484	21,252	(1,232)
Supplemental Pension Savings Plan	35,809	42,210	45,017	2,807
Unemployment Insurance	1,322	1,449	1,366	(83)
Workers' Compensation	40,761	29,927	35,799	5,872
Fringe Benefits Subtotal	\$ 738,162	\$ 807,650	\$ 926,112	\$ 118,462
Total Personnel Expenditures			\$ 1,712,241	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 135,666	\$ 437,872	\$ 360,690
TOTAL BALANCE AND RESERVES	\$ 135,666	\$ 437,872	\$ 360,690
REVENUE			
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246
Other Revenue	157,776	120,000	176,000
Revenue from Use of Money and Property	9,849	—	—
TOTAL REVENUE	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,596,880	\$ 13,801,048	\$ 10,303,936
OPERATING EXPENSE			
Personnel Expenses	\$ 767,696	\$ 820,591	\$ 786,129
Fringe Benefits	738,162	807,650	926,112
Supplies	6,777,202	10,992,655	7,716,980
Contracts	697,688	573,606	516,738
Information Technology	22,424	34,846	46,768
Energy and Utilities	120,191	128,822	126,050
Other Expenses	2,929	928	928
Transfers Out	—	4,325	—
Capital Expenditures	32,715	—	—
TOTAL OPERATING EXPENSE	\$ 9,159,007	\$ 13,363,423	\$ 10,119,705
TOTAL EXPENSE	\$ 9,159,007	\$ 13,363,423	\$ 10,119,705
BALANCE	\$ 437,873	\$ 437,625	\$ 184,231
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,596,880	\$ 13,801,048	\$ 10,303,936

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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QUALCOMM Stadium



Fund Description

The Qualcomm Stadium special revenue fund supports daily operations at Qualcomm (“the Stadium”) which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity in the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion. Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, and two World Series. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting thousands of out-of-state visitors to San Diego each year. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,800 square feet turf field area, host nearly 220 days of events annually generated by 70 different event types. Stadium staff works closely with several agencies in pursuit of new events for San Diego.



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QUALCOMM Stadium

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	38.00	38.00	36.00	(2.00)
Personnel Expenditures	\$ 3,353,336	\$ 3,601,818	\$ 3,614,533	\$ 12,715
Non-Personnel Expenditures	17,470,999	16,808,919	15,247,282	(1,561,637)
Total Department Expenditures	\$ 20,824,335	\$ 20,410,737	\$ 18,861,815	\$ (1,548,922)
Total Department Revenue	\$ 21,735,345	\$ 19,823,595	\$ 11,679,138	\$ (8,144,457)

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
QUALCOMM Stadium	\$ 20,824,335	\$ 20,410,737	\$ 18,861,815	\$ (1,548,922)
Total	\$ 20,824,335	\$ 20,410,737	\$ 18,861,815	\$ (1,548,922)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
QUALCOMM Stadium	38.00	38.00	36.00	(2.00)
Total	38.00	38.00	36.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Special Election Addition of non-personnel expenditures for a one-time transfer to the General Fund to support a ballot initiative to increase the Transient Occupancy Tax.	0.00	\$ 3,500,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	343,991	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	338,497	-
Reduction of Asphalt Road Materials Reduction of one-time non-personnel expenditures for asphalt road materials.	0.00	(1,000)	-
Office Supplies Reduction Reduction of one-time non-personnel expenditures for office supplies.	0.00	(1,000)	-
HVAC Materials Reduction of one-time non-personnel expenditures for HVAC parts and materials.	0.00	(5,000)	-

QUALCOMM Stadium

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Electrical Maintenance Reduction Reduction of one-time non-personnel expenditures for electrical maintenance.	0.00	(10,000)	-
Maintenance and Repairs Reduction Reduction of one-time non-personnel expenditures for maintenance and repairs of the Stadium.	0.00	(26,500)	-
Technical Support Reduction of one-time non-personnel expenditures for technical support.	0.00	(33,356)	-
Painting Supplies Reduction Reduction of one-time non-personnel expenditures for painting supplies.	0.00	(35,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(37,586)	-
Building Maintenance Reduction of one-time non-personnel expenditures for building maintenance.	0.00	(39,983)	-
Building Service Technician Reduction Reduction of 1.00 Building Service Technician associated with facility maintenance and repairs.	(1.00)	(40,013)	-
Maintenance & Janitorial Services Reduction of one-time non-personnel expenditures for janitorial services.	0.00	(200,000)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the QUALCOMM Stadium Operating Fund to the Office of the Chief Operating Officer.	(1.00)	(217,209)	-
Chargers Contract Termination Reduction of non-personnel expenditures and associated revenue related to the termination of the lease agreement with the Chargers for QUALCOMM Stadium.	0.00	(5,084,763)	(2,979,149)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(5,165,308)
Total	(2.00)	\$ (1,548,922)	\$ (8,144,457)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,040,762	\$ 2,152,383	\$ 1,964,020	\$ (188,363)
Fringe Benefits	1,312,574	1,449,435	1,650,513	201,078
PERSONNEL SUBTOTAL	3,353,336	3,601,818	3,614,533	12,715
NON-PERSONNEL				
Supplies	\$ 880,617	\$ 1,351,241	\$ 1,040,680	\$ (310,561)
Contracts	9,775,240	8,660,076	3,810,572	(4,849,504)
Information Technology	60,588	60,648	70,309	9,661
Energy and Utilities	1,734,416	1,911,318	2,022,230	110,912

QUALCOMM Stadium

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Other	94	-	-	-
Transfers Out	4,772,208	4,748,125	8,255,491	3,507,366
Capital Expenditures	247,837	48,000	48,000	-
Debt	-	29,511	-	(29,511)
NON-PERSONNEL SUBTOTAL	17,470,999	16,808,919	15,247,282	(1,561,637)
Total	\$ 20,824,335	\$ 20,410,737	\$ 18,861,815	\$ (1,548,922)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 64,036	\$ 48,809	\$ 48,809	\$ -
Licenses and Permits	10,950	8,000	8,000	-
Other Revenue	3,636	1,000	1,000	-
Rev from Money and Prop	10,073,982	6,886,149	3,907,000	(2,979,149)
Rev from Other Agencies	3,103	-	-	-
Transfers In	11,579,638	12,879,637	7,714,329	(5,165,308)
Total	\$ 21,735,345	\$ 19,823,595	\$ 11,679,138	\$ (8,144,457)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,583
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797
20000224	Building Service Technician	7.00	7.00	5.00	33,322 - 39,666	196,259
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	36,067
20000354	Custodian 2	1.00	0.00	1.00	26,250 - 31,242	26,857
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
20000420	Fleet Technician	1.00	1.00	1.00	44,366 - 53,206	53,206
20000468	Grounds Maintenance Worker 2	5.00	5.00	5.00	31,762 - 37,773	187,543
20000833	HVACR Technician	2.00	2.00	1.00	47,091 - 56,534	56,534
20000667	Painter	0.00	1.00	1.00	41,600 - 49,962	49,962
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	111,089
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000966	Senior HVACR Technician	0.00	0.00	1.00	49,462 - 59,384	57,982
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	59,363
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	5.00	5.00	5.00	37,690 - 45,115	218,590
20000943	Stadium Turf Manager	1.00	1.00	1.00	59,738 - 72,634	72,634
	ASE Cert					2,288
	Bilingual - Regular					1,456

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget Proposed	FY2018 Salary Range	Total
	Budgeted Vacancy Savings				(59,363)
	Class B				1,040
	Overtime Budgeted				167,863
	Split Shift Pay				45,065
FTE, Salaries, and Wages Subtotal		38.00	38.00	36.00	\$ 1,964,020
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits					
	Employee Offset Savings	\$ 7,040	\$ 7,552	\$ 4,625	\$ (2,927)
	Flexible Benefits	276,561	372,807	417,874	45,067
	Long-Term Disability	5,658	5,928	-	(5,928)
	Medicare	25,735	24,556	24,627	71
	Other Post-Employment Benefits	208,863	218,855	216,180	(2,675)
	Retiree Medical Trust	1,338	1,692	1,589	(103)
	Retirement 401 Plan	3,494	3,730	3,995	265
	Retirement ADC	591,264	617,861	791,578	173,717
	Retirement DROP	6,450	5,123	4,721	(402)
	Risk Management Administration	35,499	37,814	36,432	(1,382)
	Supplemental Pension Savings Plan	102,066	101,177	88,489	(12,688)
	Unemployment Insurance	3,228	3,389	3,128	(261)
	Workers' Compensation	45,379	48,951	57,275	8,324
Fringe Benefits Subtotal		\$ 1,312,574	\$ 1,449,435	\$ 1,650,513	\$ 201,078
Total Personnel Expenditures				\$ 3,614,533	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,502,372	\$ 5,413,382	\$ 18,130,416
Continuing Appropriation - CIP	179,252	(466,322)	626,906
TOTAL BALANCE AND RESERVES	\$ 4,681,624	\$ 4,947,060	\$ 18,757,322
REVENUE			
Charges for Services	\$ 64,036	\$ 48,809	\$ 48,809
Licenses and Permits	10,950	8,000	8,000
Other Revenue	3,636	1,000	1,000
Revenue from Other Agencies	3,103	—	—
Revenue from Use of Money and Property	10,073,982	6,886,149	3,907,000
Transfers In	11,579,638	12,879,637	7,714,329
TOTAL REVENUE	\$ 21,735,345	\$ 19,823,595	\$ 11,679,138
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 26,416,969	\$ 24,770,655	\$ 30,436,460
OPERATING EXPENSE			
Personnel Expenses	\$ 2,040,762	\$ 2,152,383	\$ 1,964,020
Fringe Benefits	1,312,574	1,449,435	1,650,513
Supplies	880,617	1,351,241	1,040,680
Contracts	9,775,240	8,660,076	3,810,572
Information Technology	60,588	60,648	70,309
Energy and Utilities	1,734,416	1,911,318	2,022,230
Other Expenses	94	—	—
Transfers Out	4,772,208	4,748,125	8,255,491
Capital Expenditures	247,837	48,000	48,000
Debt Expenses	—	29,511	—
TOTAL OPERATING EXPENSE	\$ 20,824,335	\$ 20,410,737	\$ 18,861,815
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 645,573	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 645,573	\$ —	\$ —
TOTAL EXPENSE	\$ 21,469,909	\$ 20,410,737	\$ 18,861,815
RESERVES			
Continuing Appropriation - CIP	\$ (466,322)	\$ (466,322)	\$ 626,906
TOTAL RESERVES	\$ (466,322)	\$ (466,322)	\$ 626,906
BALANCE	\$ 5,413,382	\$ 4,826,240	\$ 10,947,739
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 26,416,969	\$ 24,770,655	\$ 30,436,460

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of Qualcomm Stadium, the City Concourse, and the City's Airports Division. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

The Department's mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

The Department's vision is:

To be a nationally recognized model for municipal real estate services

Did you know?

- The City of San Diego owns more than 120,000 acres of land including more than 35,000 acres of beaches and land under water.
- Approximately 93 percent of the land owned by the City's General Fund is either dedicated or designated as park or open space land.
- The Real Estate Assets Department administers more than 500 ground leases, permits, and other agreements.
- In 2016 the City entered into a 20-year lease-to-own agreement for a 21-story building located at 101 Ash Street which will save the City in excess of \$44 million over the next 20 years.

Real Estate Assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of properties reviewed for potential disposition per year	55	57	50	50	50
2. Percentage of appraisals completed within 90 days of commencement ¹	80%	66%	90%	80%	90%
3. Percentage of lease agreements on a month-to-month holdover status	26%	27%	20%	25%	20%
4. Percentage of rent reviews completed on time per fiscal year ²	91%	0%	90%	91%	90%

1. Average time from commencement to completion of appraisals was 88 days for Fiscal Year 2016. This was reduced to 70 days for the first half of Fiscal Year 2017. Completion of appraisals is influenced by the complexity of the assignment and the availability of independent appraisers.
2. This was a new performance indicators for Fiscal Year 2016. Baseline data was under development during Fiscal Year 2016.

Real Estate Assets

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	35.00	36.00	34.00	(2.00)
Personnel Expenditures	\$ 3,706,269	\$ 4,078,812	\$ 4,143,381	\$ 64,569
Non-Personnel Expenditures	5,479,066	7,278,800	8,929,399	1,650,599
Total Department Expenditures	\$ 9,185,335	\$ 11,357,612	\$ 13,072,780	\$ 1,715,168
Total Department Revenue	\$ 53,235,991	\$ 55,914,528	\$ 54,636,808	\$ (1,277,720)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Real Estate Assets	\$ 4,922,310	\$ 8,034,505	\$ 7,997,064	\$ (37,441)
Total	\$ 4,922,310	\$ 8,034,505	\$ 7,997,064	\$ (37,441)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Real Estate Assets	33.00	34.00	32.00	(2.00)
Total	33.00	34.00	32.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures for office relocation of various departments into the 101 Ash Street building.	0.00	\$ 2,100,000	\$ -
De Anza Mobile Home Park Addition of non-personnel expenditures for property management services at the former De Anza mobile home park.	0.00	600,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	221,105	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,631	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,170)	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(35,695)	-
Reduction of San Diego Theater Support Reduction of one-time non-personnel expenditures for maintenance at the San Diego Theater.	0.00	(43,000)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator position for administrative services.	(1.00)	(54,962)	-
Reduction of Property Agent Reduction of 1.00 Property Agent for the management of City leases.	(1.00)	(85,047)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical savings.	0.00	(114,110)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(2,631,193)	(2,952,000)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,157,595
Total	(2.00)	\$ (37,441)	\$ (1,794,405)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,284,243	\$ 2,455,164	\$ 2,443,193	\$ (11,971)
Fringe Benefits	1,244,933	1,432,397	1,523,294	90,897
PERSONNEL SUBTOTAL	3,529,176	3,887,561	3,966,487	78,926
NON-PERSONNEL				
Supplies	\$ 19,654	\$ 1,159,458	\$ 25,818	\$ (1,133,640)
Contracts	1,129,775	2,768,111	3,232,624	464,513
Information Technology	216,542	170,169	134,474	(35,695)
Energy and Utilities	6,957	6,828	6,661	(167)
Other	20,206	42,378	31,000	(11,378)
Transfers Out	-	-	600,000	600,000
NON-PERSONNEL SUBTOTAL	1,393,134	4,146,944	4,030,577	(116,367)
Total	\$ 4,922,310	\$ 8,034,505	\$ 7,997,064	\$ (37,441)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 1,236,079	\$ 1,503,743	\$ 1,355,000	\$ (148,743)
Licenses and Permits	256,110	316,327	283,724	(32,603)
Other Revenue	16,326	-	-	-
Rev from Money and Prop	47,462,284	50,455,225	48,842,166	(1,613,059)
Total	\$ 48,970,799	\$ 52,275,295	\$ 50,480,890	\$ (1,794,405)

Real Estate Assets

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,160
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	54,059
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	123,386
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	127,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	527,000
20000768	Property Agent	11.00	12.00	10.00	59,363 - 71,760	700,808
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	36,212
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	155,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	74,629
20001003	Supervising Property Agent	4.00	4.00	5.00	66,768 - 80,891	393,460
20001005	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	76,244
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(54,059)
	Right Of Way Cert					11,678
	Termination Pay Annual Leave					16,178
FTE, Salaries, and Wages Subtotal		33.00	34.00	32.00		\$ 2,443,193
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 20,329	\$ 20,578	\$ 19,110	\$ (1,468)	
	Flexible Benefits	253,223	347,989	384,655	36,666	
	Long-Term Disability	7,442	7,763	-	(7,763)	
	Medicare	33,238	34,603	34,236	(367)	
	Other Post-Employment Benefits	178,852	195,193	186,155	(9,038)	
	Retiree Medical Trust	2,711	3,231	3,679	448	
	Retirement 401 Plan	1,154	849	1,527	678	
	Retirement ADC	546,820	557,209	664,924	107,715	
	Retirement DROP	4,362	4,780	2,591	(2,189)	
	Risk Management Administration	30,439	33,726	31,372	(2,354)	
	Supplemental Pension Savings Plan	144,800	170,005	167,297	(2,708)	
	Unemployment Insurance	4,245	4,441	4,312	(129)	
	Workers' Compensation	17,318	52,030	23,436	(28,594)	
Fringe Benefits Subtotal		\$ 1,244,933	\$ 1,432,397	\$ 1,523,294	\$ 90,897	
Total Personnel Expenditures					\$ 3,966,487	

Real Estate Assets

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Concourse & Parking Garage	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716	\$ 1,752,609
Total	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716	\$ 1,752,609

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Fund Transfer	0.00	\$ 1,762,337	\$ -
Adjustment to reflect the increase in transfers to the General Fund.			
Support for Information Technology	0.00	9,252	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(4,623)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(14,357)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Revised Revenue	0.00	-	516,685
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 1,752,609	\$ 516,685

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 116,541	\$ 120,841	\$ 121,934	\$ 1,093
Fringe Benefits	60,552	70,410	54,960	(15,450)
PERSONNEL SUBTOTAL	177,093	191,251	176,894	(14,357)
NON-PERSONNEL				
Supplies	\$ 32,640	\$ 99,700	\$ 59,700	\$ (40,000)
Contracts	1,533,662	1,789,269	1,826,510	37,241
Information Technology	29,680	12,528	21,780	9,252
Energy and Utilities	81,550	92,196	90,332	(1,864)
Other	394	500	500	-
Transfers Out	2,408,006	1,137,663	2,900,000	1,762,337
NON-PERSONNEL SUBTOTAL	4,085,932	3,131,856	4,898,822	1,766,966

Real Estate Assets

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Total	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716	\$ 1,752,609

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Rev from Money and Prop	\$ 4,260,692	\$ 3,639,233	\$ 4,155,918	\$ 516,685
Transfers In	4,500	-	-	-
Total	\$ 4,265,192	\$ 3,639,233	\$ 4,155,918	\$ 516,685

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,160
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	79,273
	Bilingual - Regular					1,456
	Right Of Way Cert					4,045

FTE, Salaries, and Wages Subtotal	2.00	2.00	2.00			\$ 121,934
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 304	\$ 361	\$ -	\$ (361)
Flexible Benefits	16,277	20,110	23,410	3,300
Long-Term Disability	379	367	-	(367)
Medicare	1,697	1,752	1,779	27
Other Post-Employment Benefits	12,165	11,830	12,010	180
Retiree Medical Trust	220	212	305	93
Retirement 401 Plan	846	848	1,220	372
Retirement ADC	23,341	27,072	12,518	(14,554)
Risk Management Administration	2,062	2,044	2,024	(20)
Supplemental Pension Savings Plan	1,823	2,182	-	(2,182)
Unemployment Insurance	215	210	208	(2)
Workers' Compensation	1,224	3,422	1,486	(1,936)

Fringe Benefits Subtotal	\$ 60,552	\$ 70,410	\$ 54,960	\$ (15,450)
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Total Personnel Expenditures			\$ 176,894	
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Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 668,663	\$ 670,831	\$ 1,005,869
TOTAL BALANCE AND RESERVES	\$ 668,663	\$ 670,831	\$ 1,005,869
REVENUE			
Revenue from Use of Money and Property	\$ 4,260,692	\$ 3,639,233	\$ 4,155,918
Transfers In	4,500	—	—
TOTAL REVENUE	\$ 4,265,192	\$ 3,639,233	\$ 4,155,918
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,933,855	\$ 4,310,064	\$ 5,161,787
OPERATING EXPENSE			
Personnel Expenses	\$ 116,541	\$ 120,841	\$ 121,934
Fringe Benefits	60,552	70,410	54,960
Supplies	32,640	99,700	59,700
Contracts	1,533,662	1,789,269	1,826,510
Information Technology	29,680	12,528	21,780
Energy and Utilities	81,550	92,196	90,332
Other Expenses	394	500	500
Transfers Out	2,408,006	1,137,663	2,900,000
TOTAL OPERATING EXPENSE	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716
TOTAL EXPENSE	\$ 4,263,025	\$ 3,323,107	\$ 5,075,716
BALANCE	\$ 670,831	\$ 986,957	\$ 86,071
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,933,855	\$ 4,310,064	\$ 5,161,787

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Regional Park Improvements Fund



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Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



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Regional Park Improvements Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026	\$ 1,167,057

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 1,167,057
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ 1,167,057

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Rev from Money and Prop	\$ 83,423	\$ -	\$ -	\$ -
Transfers In	3,428,079	2,737,969	3,905,026	1,167,057
Total	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026	\$ 1,167,057

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,485,744	\$ 3,451,789	\$ 3,552,008
Continuing Appropriation - CIP	8,721,290	9,979,063	12,004,157
TOTAL BALANCE AND RESERVES	\$ 11,207,034	\$ 13,430,853	\$ 15,556,165
REVENUE			
Revenue from Use of Money and Property	\$ 83,423	\$ —	\$ —
Transfers In	3,428,079	2,737,969	3,905,026
TOTAL REVENUE	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,718,535	\$ 16,168,822	\$ 19,461,191
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
TOTAL CIP EXPENSE	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
TOTAL EXPENSE	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
RESERVES			
Continuing Appropriation - CIP	\$ 9,979,063	\$ 9,979,063	\$ 12,004,157
TOTAL RESERVES	\$ 9,979,063	\$ 9,979,063	\$ 12,004,157
BALANCE	\$ 3,451,789	\$ 3,689,759	\$ 3,781,727
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,718,535	\$ 16,168,822	\$ 19,461,191

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Risk Management



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Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety

The Department's vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City

Did you know?

- 9,700 employees received flexible benefits
- 14,000 Flexible Savings Accounts reimbursements were processed
- 840 ergonomic evaluations were performed

Risk Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Percentage of Public Liability Reports completed on schedule per Council Policy 000-09 ¹	N/A	83%	100%	100%	100%
2. Ratio of open claims to closed claims for Workers' Compensation ¹	N/A	1:1	1:1	1:1	1:1

1. This was a new performance indicator for Fiscal Year 2016; therefore, no target was set in the prior fiscal year.

Risk Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	83.28	87.23	85.23	(2.00)
Personnel Expenditures	\$ 7,589,525	\$ 8,254,631	\$ 8,694,052	\$ 439,421
Non-Personnel Expenditures	2,330,390	2,518,963	2,314,124	(204,839)
Total Department Expenditures	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176	\$ 234,582
Total Department Revenue	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309	\$ -

Risk Management Administration Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Risk Management	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176	\$ 234,582
Total	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176	\$ 234,582

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Risk Management	83.28	87.23	85.23	(2.00)
Total	83.28	87.23	85.23	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 425,000	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Workers' Compensation Temporary Staffing	0.00	250,000	-
Addition of non-personnel expenditures in support of temporary staffing.			
Reclassification of Positions	0.00	125,743	-
Addition of 6.00 Program Coordinators offset by the reduction of 2.00 Employee Benefits Administrators, 1.00 Supervising Workers' Compensation Claims Representative, 1.00 Supervising Claims Representative, 1.00 Senior Management Analyst, and 1.00 Benefits Representative 2 to better align position classifications with the services provided by the Department.			
Addition of Information Systems Analyst 3	1.00	100,371	-
Addition of 1.00 Information Systems Analyst 3 to support the upgrade or replacement of the City's claims management system.			
Addition of Claims Representative 2	0.00	26,404	-
Addition of 1.00 Claims Representative 2 offset by a reduction in non-standard hour funding to support the Public Liability and Loss Recovery Division.			

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	18,357	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	6,171	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,019)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(39,091)	-
Reduction of Benefits Representative 2 Reduction of 3.00 Benefits Representative 2 and offset by the addition of 2.00 Employee Benefits Specialist 2 positions to better align position classifications with the services provided by the Department.	(1.00)	(71,898)	-
Reduction of Clerical Assistant 2 Reduction of 1.00 Clerical Assistant 2 in the Safety and Environmental Health Division.	(1.00)	(84,636)	-
Reduction of Safety Representative 2 Reduction of 1.00 Safety Representative 2 in the Safety and Environmental Health Division.	(1.00)	(86,715)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(175,105)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(259,000)	-
Total	(2.00)	\$ 234,582	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,609,219	\$ 4,944,872	\$ 5,110,677	\$ 165,805
Fringe Benefits	2,980,306	3,309,759	3,583,375	273,616
PERSONNEL SUBTOTAL	7,589,525	8,254,631	8,694,052	439,421
NON-PERSONNEL				
Supplies	\$ 135,797	\$ 90,966	\$ 79,882	\$ (11,084)
Contracts	1,355,061	936,029	906,426	(29,603)
Information Technology	799,858	1,017,237	842,132	(175,105)
Energy and Utilities	7,514	6,817	5,413	(1,404)
Other	32,160	30,125	24,125	(6,000)

Risk Management

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Transfers Out	-	437,789	456,146	18,357
NON-PERSONNEL SUBTOTAL	2,330,390	2,518,963	2,314,124	(204,839)
Total	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176	\$ 234,582

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402	\$ -
Other Revenue	9,902,967	10,489,907	10,489,907	-
Rev from Money and Prop	14,003	-	-	-
Total	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 47,918
20000119	Associate Management Analyst	2.00	2.00	1.00	54,059 - 65,333	46,738
20000188	Benefits Representative 2	8.00	5.00	0.00	32,968 - 39,811	-
20000277	Claims Aide	2.00	2.00	2.00	36,962 - 44,533	87,730
90000277	Claims Aide - Hourly	0.35	0.35	0.00	36,962 - 44,533	-
20000278	Claims Clerk	11.00	13.00	13.00	31,491 - 37,918	473,624
20000285	Claims Representative 2	7.00	7.00	8.00	52,936 - 64,022	492,846
90000285	Claims Representative 2 - Hourly	0.00	0.38	0.00	52,936 - 64,022	-
20000539	Clerical Assistant 2	2.00	2.00	1.00	29,931 - 36,067	36,067
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.23	29,931 - 36,067	7,583
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	1.00	0.00	0.00	52,936 - 64,022	-
20000411	Employee Assistance Program Manager	1.00	0.00	0.00	66,768 - 80,891	-
20000393	Employee Benefits Administrator	2.00	2.00	0.00	66,768 - 80,891	-
90000394	Employee Benefits Specialist 1 - Hourly	0.35	0.00	0.00	44,470 - 54,059	-
20000383	Employee Benefits Specialist 2	2.00	5.00	7.00	54,059 - 65,333	400,731
20000293	Information Systems Analyst 3	1.00	1.00	2.00	59,363 - 71,760	143,520
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	33,093
20001234	Program Coordinator	0.00	2.00	8.00	23,005 - 137,904	769,752
20001222	Program Manager	6.00	6.00	6.00	46,966 - 172,744	621,000
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	137,762
20000854	Safety Representative 2	4.00	4.00	3.00	50,461 - 61,027	161,034
20001016	Senior Claims Representative	1.00	2.00	2.00	58,261 - 70,429	140,858
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,861
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	71,760
21000188	Senior Workers' Compensation Claims Representative	3.00	3.00	5.00	58,261 - 70,429	334,129

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000358	Supervising Claims Representative	1.00	1.00	0.00	64,002 - 77,314	-
90000357	Supervising Claims Representative - Hourly	0.08	0.00	0.00	64,002 - 77,314	-
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	66,768
21000189	Supervising Workers' Compensation Claims Representative	3.00	3.00	1.00	64,002 - 77,314	64,002
21000190	Workers' Compensation Claims Aide	4.00	5.00	5.00	36,962 - 44,533	211,015
21000186	Workers' Compensation Claims Representative 2	14.00	14.00	12.00	52,936 - 64,022	709,245
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(318,615)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					752
FTE, Salaries, and Wages Subtotal		83.28	87.23	85.23		\$ 5,110,677
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 46,518	\$ 44,736	\$ 37,294	\$ (7,442)	
	Flexible Benefits	634,429		826,616	958,076	131,460
	Insurance	108		-	-	-
	Long-Term Disability	14,930		15,567	-	(15,567)
	Medicare	67,994		69,977	73,631	3,654
	Other Post-Employment Benefits	450,512		467,273	468,390	1,117
	Retiree Medical Trust	3,600		4,766	6,905	2,139
	Retirement 401 Plan	4,119		3,680	3,107	(573)
	Retirement ADC	1,354,397		1,371,708	1,543,812	172,104
	Retirement DROP	15,319		14,955	8,282	(6,673)
	Risk Management Administration	76,262		80,738	78,936	(1,802)
	Supplemental Pension Savings Plan	262,199		308,762	349,650	40,888
	Unemployment Insurance	8,480		8,904	9,067	163
	Workers' Compensation	41,440		92,077	46,225	(45,852)
Fringe Benefits Subtotal		\$ 2,980,306	\$ 3,309,759	\$ 3,583,375	\$ 273,616	
Total Personnel Expenditures					\$ 8,694,052	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 526,764	\$ 596,472	\$ 528,911
TOTAL BALANCE AND RESERVES	\$ 526,764	\$ 596,472	\$ 528,911
REVENUE			
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402
Other Revenue	9,902,967	10,489,907	10,489,907
Revenue from Use of Money and Property	14,003	—	—
TOTAL REVENUE	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,516,387	\$ 11,125,781	\$ 11,058,220
OPERATING EXPENSE			
Personnel Expenses	\$ 4,609,219	\$ 4,944,872	\$ 5,110,677
Fringe Benefits	2,980,306	3,309,759	3,583,375
Supplies	135,797	90,966	79,882
Contracts	1,355,061	936,029	906,426
Information Technology	799,858	1,017,237	842,132
Energy and Utilities	7,514	6,817	5,413
Other Expenses	32,160	30,125	24,125
Transfers Out	—	437,789	456,146
TOTAL OPERATING EXPENSE	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176
TOTAL EXPENSE	\$ 9,919,915	\$ 10,773,594	\$ 11,008,176
BALANCE	\$ 596,472	\$ 352,187	\$ 50,044
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,516,387	\$ 11,125,781	\$ 11,058,220

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Special Events and Filming



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Special Events and Filming



Department Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate hundreds of millions of dollars in economic impact and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. The Department also partners with visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events and filming productions of national and international stature. Once a major special event or film production is secured, the Department provides support services to key entities such as the event organizer, location scout, producer, or host committee, business, and residential community, as well as City departments to ensure the success of the activity.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The Department's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries

The Department's vision is:

To maintain and leverage collaborative partnerships within the economic development, visitor, event, and film industries to maximize civic and economic returns to the San Diego region

Special Events and Filming

Did you know?

- The Special Events and Filming Department provides services to support national and international events that take place annually in San Diego, including the Farmers Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, and the Holiday Bowl. Collectively, these major events contribute several hundred million dollars to the regional economy each year.
- In Fiscal Year 2017, the Department facilitated and supported several notable film productions, including “Pitch,” a scripted FOX TV series featuring Petco Park, Balboa Park, Point Loma, and Gaslamp Quarter; “Ingobernable,” an original Spanish-language Netflix series, where numerous San Diego locations doubled for Mexico City, including Balboa Park, Barrio Logan, Gaslamp Quarter, and East Village; and numerous pilots, independent/short films, and nationwide print campaigns/commercials.
- In Fiscal Year 2017, San Diego was ranked #15 on MovieMaker Magazine’s Big Cities: The Best Places to Live and Work as a Moviemaker 2017. The publication acknowledged the City’s investment in the film industry including a dedicated official film staff, a user-friendly online permit application system, and online regional location gallery and production directory.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Average number of visits to the Special Events Calendar website	66,000	66,000	80,000	70,000	90,000
2. Number of special event and filming dates permitted	1,900	1,900	2,000	2,000	2,000
3. Number of special event and filming permit applications submitted and reviewed online	700	700	700	700	725

Special Events and Filming

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 625,538	\$ 820,806	\$ 736,055	\$ (84,751)
Non-Personnel Expenditures	442,959	605,176	480,250	(124,926)
Total Department Expenditures	\$ 1,068,497	\$ 1,425,982	\$ 1,216,305	\$ (209,677)
Total Department Revenue	\$ 108,693	\$ 75,000	\$ 75,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Special Events and Filming	\$ 1,068,497	\$ 1,425,982	\$ 1,216,305	\$ (209,677)
Total	\$ 1,068,497	\$ 1,425,982	\$ 1,216,305	\$ (209,677)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Special Events and Filming	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 38,919	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	12,687	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Rental Compensation	0.00	(1,623)	-
Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.			
Filming Funding	0.00	(49,909)	-
Reduction of non-personnel expenditures for regional film marketing.			
Salary and Benefit Adjustments	0.00	(84,751)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Special Events and Filming

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(125,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (209,677)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 359,538	\$ 488,423	\$ 468,568	\$ (19,855)
Fringe Benefits	266,000	332,383	267,487	(64,896)
PERSONNEL SUBTOTAL	625,538	820,806	736,055	(84,751)
NON-PERSONNEL				
Supplies	\$ 4,122	\$ 4,580	\$ 8,302	\$ 3,722
Contracts	131,644	277,928	111,981	(165,947)
Information Technology	303,309	260,832	299,751	38,919
Energy and Utilities	2,071	2,085	2,088	3
Transfers Out	-	59,751	58,128	(1,623)
Capital Expenditures	1,814	-	-	-
NON-PERSONNEL SUBTOTAL	442,959	605,176	480,250	(124,926)
Total	\$ 1,068,497	\$ 1,425,982	\$ 1,216,305	\$ (209,677)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 47,947	\$ -	\$ -	\$ -
Licenses and Permits	60,746	75,000	75,000	-
Total	\$ 108,693	\$ 75,000	\$ 75,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 54,059
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	119,999
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	184,000
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 468,568
		FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings	\$	7,252	\$ 7,210	\$ 3,600	\$ (3,610)	
Flexible Benefits		40,587	71,767	80,072	8,305	
Long-Term Disability		1,158	1,553	-	(1,553)	
Medicare		5,362	7,083	6,795	(288)	
Other Post-Employment Benefits		22,880	35,490	36,030	540	

Special Events and Filming

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Retiree Medical Trust	122	489	439	(50)
Retirement ADC	158,591	159,724	89,063	(70,661)
Retirement DROP	-	-	5,277	5,277
Risk Management Administration	3,869	6,132	6,072	(60)
Supplemental Pension Savings Plan	24,758	37,068	35,241	(1,827)
Unemployment Insurance	660	888	838	(50)
Workers' Compensation	761	4,979	4,060	(919)
Fringe Benefits Subtotal	\$ 266,000	\$ 332,383	\$ 267,487	\$ (64,896)
Total Personnel Expenditures			\$ 736,055	



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Special Promotional Programs



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Special Promotional Programs



Department Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	94,866,291	108,741,328	109,419,512	678,184
Total Department Expenditures	\$ 94,866,291	\$ 108,741,328	\$ 109,419,512	\$ 678,184
Total Department Revenue	\$ 96,930,447	\$ 103,022,585	\$ 110,010,229	\$ 6,987,644

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Arts, Culture, & Community Festivals	\$ 11,253,341	\$ 14,002,867	\$ 9,003,335	\$ (4,999,532)
Discretionary Funding	19,038,224	20,204,517	21,602,046	1,397,529
Economic Development Programs	1,519,595	1,710,000	1,710,000	-
Safety & Maint - Visitor Related Facilities	63,055,131	72,823,944	77,104,131	4,280,187
Total	\$ 94,866,291	\$ 108,741,328	\$ 109,419,512	\$ 678,184

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	\$ 17,486,086	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund.	0.00	1,387,137	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, Trolley Extension Reserve, Public Art Fund, and the Major Events Revolving Fund.	0.00	(4,859,149)	-
Penny for the Arts Funding Reduction of non-personnel expenditures for the Penny for the Arts Blueprint allocation.	0.00	(5,139,642)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(8,196,248)	51,959
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	6,935,685
Total	0.00	\$ 678,184	\$ 6,987,644

Special Promotional Programs

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Supplies	\$ 1,211	\$ -	\$ -	\$ -
Contracts	30,688,731	42,504,245	47,086,278	4,582,033
Other	47	-	-	-
Transfers Out	64,176,302	66,237,083	62,333,234	(3,903,849)
NON-PERSONNEL SUBTOTAL	94,866,291	108,741,328	109,419,512	678,184
Total	\$ 94,866,291	\$ 108,741,328	\$ 109,419,512	\$ 678,184

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Transient Occupancy Tax	\$ 96,881,289	\$ 103,022,585	\$ 110,010,229	\$ 6,987,644
Transfers In	49,158	-	-	-
Total	\$ 96,930,447	\$ 103,022,585	\$ 110,010,229	\$ 6,987,644

Special Promotional Programs

Special Promotions

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ 44,505	\$ 43,388	\$ —
Armed Services YMCA- SD Branch	96,390	67,577	—
Asian Story Theater, Inc.	5,912	5,356	—
Balboa Park Conservancy	75,458	72,154	—
BAME Renaissance Corporation	4,844	7,608	—
Brazilian Institute for Arts & Culture	16,286	12,592	—
Cabrillo Festival, Inc.	16,286	5,713	—
California Lawyers for the Arts	2,214	3,738	—
Casa Familiar	5,817	6,993	—
Combat Arts San Diego	2,094	—	—
ContACT Arts sba San Diego Fringe Festival	55,440	62,654	—
Culture Shock Dance Troupe, Inc.	13,292	—	—
CYT San Diego	2,959	—	—
Fern Street Community Arts, Inc.	14,948	—	—
Guitars in the Classroom	2,114	—	—
Hillcrest Business Improvement Association	21,977	22,833	—
House of Panama	1,614	—	—
Indian Fine Arts Academy of San Diego	23,105	25,609	—
Irish Congress of Southern California	10,864	—	—
Italian American Art and Culture Association of San Diego	18,974	21,696	—
Jacobs and Cushman San Diego Food Bank, The	42,035	43,060	—
Jacobs Center for Neighborhood Innovation	15,276	17,235	—
Justice Overcoming Boundaries In San Diego County	5,836	—	—
KARMA	3,062	4,836	—
Karen Organization of San Diego	—	2,639	—
Kiwanis Foundation of Tierrasanta	2,444	—	—
La Maestra Family Clinic, Inc.	3,293	4,894	—
Linda Vista Multi-Cultural Fair, Inc.	8,421	8,692	—
Little Italy Association	26,856	25,398	—
Little Saigon San Diego Foundation	29,753	34,257	—
Mariachi Juvenil de San Diego	21,141	37,068	—
Mariachi Scholarship Foundation	3,321	18,570	—
Martin Luther King Jr. Community Choir of San Diego	—	3,038	—
Media Heritage, Inc.	16,545	16,604	—
Musicians for Education, Inc.	14,573	16,076	—
Ocean Beach Merchants Association, Inc.	24,203	25,756	—
Operation Samahan	6,638	—	—
Pacific Beach Business Improvement Association	16,254	15,813	—
PASACAT, Inc.	5,957	6,482	—
Point Loma Summer Concerts	18,545	12,828	—
Rancho de los Penasquitos Town Council	8,097	7,699	—
Rolando Community Council, Inc.	5,740	6,103	—
San Diego Alpha Foundation	2,444	—	—
San Diego Audubon Society	15,369	17,711	—
San Diego Chinese Center	7,806	7,456	—
San Diego City College Foundation	3,516	7,543	—
San Diego Earth Day	27,564	28,941	—
San Diego Film Foundation	67,091	81,226	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Proposed
San Diego Lesbian, Gay, Bisexual, Transgender Pride	96,677	118,984	—
San Diego Music Foundation	36,633	30,882	—
San Diego Performing Arts League	—	5,453	—
San Diego Quilt Show, Inc.	6,196	—	—
San Diego Shakespeare Society	3,228	6,864	—
San Diego State University Research Foundation for KPBS	—	25,330	—
Sledgehammer Theater, Inc.	4,759	—	—
Space 4 Art	2,888	5,614	—
The Bon Temps Social Club of San Diego	115,523	118,984	—
The Cooper Family Foundation	5,365	5,520	—
Torrey Pines Kiwanis Foundation	37,655	41,342	—
transcenDANCE Youth Arts Project	9,990	15,590	—
Via International	3,091	—	—
Write Out Loud	6,197	7,448	—
Creative Communities San Diego Subtotal	\$ 1,165,075	\$ 1,189,847	\$ 1,155,230
Organizational Support			
Actors Alliance of San Diego	\$ 4,872	\$ —	\$ —
Art of Elan	14,809	20,690	—
Arts for Learning San Diego (Young Audiences of San Diego)	64,442	73,157	—
Bach Collegium San Diego	29,488	32,747	—
Balboa Park Cultural Partnership	220,431	262,375	—
Balboa Park Online Collaborative, Inc.	56,573	91,886	—
California Ballet Association, Inc.	122,628	143,700	—
Camarada, Inc.	11,889	23,060	—
Center for World Music	26,303	25,264	—
Choral Club of San Diego	1,500	—	—
Choral Consortium of San Diego	1,500	1,830	—
City Ballet, Inc.	67,276	86,047	—
Classics for Kids, Inc.	38,271	40,047	—
Culture Shock Dance Troupe, Inc.	—	17,924	—
Cygnnet Theater Company	141,045	181,094	—
Diversionary Theatre Productions, Inc.	49,761	68,206	—
Fern Street Community Arts, Inc.	—	16,012	—
Finest City Performing Arts, Inc.	33,017	45,281	—
Flying Leatherneck Historical Foundation	27,562	39,533	—
Gaslamp Quarter Historical Foundation	—	54,492	—
Intrepid Shakespeare Company	—	16,775	—
Horton Plaza Theater Foundation	435,000	435,000	—
Ion Theater Company	15,286	26,600	—
Japanese Friendship Garden Society of San Diego	87,856	103,297	—
La Jolla Chapter, SPEBSQSA, Inc.	3,769	—	—
La Jolla Historical Society	64,862	92,982	—
La Jolla Music Society	241,135	267,208	—
La Jolla Symphony and Chorus	44,386	59,434	—
Lambda Archives of San Diego	6,719	11,388	—
The Library Assoc of La Jolla dba Athenaeum Music & Arts Library	158,741	116,113	—
Mainly Mozart Festival, Inc.	163,201	179,314	—
Malashock Dance & Company	43,384	63,420	—
Maritime Museum Association of San Diego	274,329	309,083	—
Media Arts Center San Diego	81,666	98,202	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Proposed
Mingei International Museum	233,799	233,496	—
Mojalet Dance Collective	12,253	—	—
Mo'olelo Performing Arts Company	31,324	—	—
Moxie Theatre	15,022	29,620	—
Museum of Contemporary Arts, San Diego	439,073	402,967	—
Museum of Photographic Arts, Inc.	177,554	252,332	—
New Americas Museum	19,495	31,654	—
NTC Foundation	63,619	72,267	—
Old Globe Theatre	505,618	593,689	—
Outside the Lens	20,568	45,239	—
Pacific Arts Movement	68,783	92,737	—
Persian Cultural Center	40,685	42,298	—
Playwrights Project	39,400	50,344	—
Prophet World Beat Productions	23,631	38,078	—
The Putnam Foundation/Timken Museum of Art	149,580	140,264	—
Reuben H. Fleet Science Center	315,606	400,954	—
SACRA/PROFANA	4,649	17,184	—
San Diego Air and Space Museum, Inc.	288,546	380,352	—
San Diego Archaeological Center	23,358	35,877	—
San Diego Art Institute	45,878	44,875	—
San Diego Automotive Museum	52,897	78,340	—
San Diego Ballet	44,839	63,414	—
San Diego Center for Jewish Culture	131,722	165,860	—
San Diego Children's Choir	41,337	54,983	—
San Diego Chinese Historical Society and Museum	21,927	23,732	—
San Diego Civic Youth Ballet	72,919	70,543	—
San Diego Dance Theater	43,987	54,639	—
San Diego Guild of Puppetry, Inc.	10,045	11,530	—
San Diego Hall of Champions	69,195	73,818	—
San Diego Historical Society dba San Diego History Center	127,194	117,630	—
San Diego Junior Theatre	99,814	111,641	—
San Diego Master Chorale	15,111	15,149	—
San Diego Model Railroad Museum	53,508	86,835	—
San Diego Museum Council, Inc.	17,653	26,042	—
San Diego Museum of Art	329,980	452,284	—
San Diego Museum of Man	190,434	311,866	—
San Diego Musical Theater	35,726	68,199	—
San Diego Opera Association	439,876	468,508	—
San Diego Repertory Theatre	189,934	215,021	—
The San Diego Society of Natural History	498,337	593,753	—
San Diego Symphony Orchestra Association	496,209	594,219	—
San Diego Theatres, Inc.	—	150,505	—
San Diego Watercolor Society	32,219	38,142	—
San Diego Winds	10,200	—	—
San Diego Women's Chorus	12,054	11,280	—
San Diego Writers Ink	17,145	27,047	—
San Diego Young Artists Music Academy, Inc.	11,460	—	—
San Diego Youth Symphony and Conservatory	111,442	167,270	—
Save Our Heritage Organisation	82,462	129,126	—
Scripps Ranch Theatre	23,346	25,008	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Proposed
Sledgehammer Theatre	—	3,664	—
So Say We All	6,089	9,464	—
Spreckels Organ Society	15,435	33,679	—
Tap Fever Studios	6,228	—	—
The Aja Project	32,816	47,726	—
New Children's Museum	187,592	201,997	—
The PGK Project, Inc.	10,824	14,202	—
Theater & Arts Foundation of San Diego County dba La Jolla Playhouse	470,206	548,622	—
Unlimited Jazz Dance Productions	11,830	—	—
Villa Musica	56,635	71,303	—
Westwind Brass	7,910	—	—
Women's History Museum and Educational Center	22,595	22,978	—
Youth Philharmonic Orchestra	—	2,195	—
Organizational Support Subtotal	\$ 9,161,274	\$ 11,068,602	\$ 7,293,462
Other			
Commission for Arts and Culture Department	\$ 892,983	\$ 1,136,983	\$ 1,392,632
Mayor/City Council Allocations	345,143	400,000	400,000
Penny for the Arts Blueprint Augmentation	436,849	747,546	—
Public Art Fund	299,643	596,872	154,643
Other Subtotal	\$ 1,974,618	\$ 2,881,401	\$ 1,947,275
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 12,300,967	\$ 15,139,850	\$ 10,395,967
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,563,450	\$ 12,560,450	\$ 12,556,450
Mission Bay Park/Balboa Park Improvements	1,673,158	1,665,941	1,670,166
PETCO Park	11,305,009	9,287,704	9,288,975
QUALCOMM Stadium	4,772,208	4,748,125	4,755,491
Trolley Extension Reserve	1,062,225	1,060,650	1,055,250
Capital Improvements Subtotal	\$ 31,376,050	\$ 29,322,870	\$ 29,326,332
TOTAL CAPITAL IMPROVEMENTS	\$ 31,376,050	\$ 29,322,870	\$ 29,326,332
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 23,750	\$ 45,000	\$ —
CyberHive, Inc.	—	40,000	—
EvoNexus (formerly CommNexus San Diego)	36,500	30,000	—
Hera Labs ⁰	—	30,000	—
Maritime Alliance Foundation	25,000	95,000	—
Mission Trails Regional Park Foundation, Inc.	45,000	45,000	—
Old Town San Diego Chamber of Commerce	—	15,000	—
San Diego Regional Economic Development Corporation	120,825	—	—
Sweedish-American Chamber of Commerce	15,000	15,000	—
Citywide Economic Development Subtotal	\$ 266,075	\$ 315,000	\$ 315,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 52,753	\$ 56,908	\$ —
Asian Business Association	33,611	43,471	—
Biocom Institute	46,900	56,908	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Proposed
Cabrillo National Monument Inc	50,417	56,908	—
City Heights Community Development Corporation	52,753	56,908	—
Greater San Diego Business Association	18,758	—	—
Hostelling International-American Youth Hostels	60,200	56,908	—
Japan Society of San Diego and Tijuana	49,064	53,165	—
Juma Ventures	28,811	—	—
North Park Main Street	—	52,843	—
Old Town San Diego Chamber of Commerce	29,531	—	—
Otay Mesa Chamber of Commerce	52,753	56,908	—
San Diego Diplomacy Council	45,638	44,714	—
South County Economic Development Council	52,000	56,469	—
South Park Business Group, Inc.	13,115	15,414	—
Travelers Aid Society of San Diego	60,200	56,908	—
Urban Corps of San Diego County	—	35,568	—
Economic Development and Tourism Support Subtotal	\$ 646,504	\$ 700,000	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 539,907	\$ 515,000	\$ 515,000
Economic Development Program Administration	73,571	180,000	180,000
Other Subtotal	\$ 613,478	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,526,057	\$ 1,710,000	\$ 1,710,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ —
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ —
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ —
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 19,038,224	\$ 20,204,517	\$ 21,602,046
Mission Bay Park/Balboa Park Improvements	451,842	359,059	359,059
Convention Center	4,049,543	4,283,543	3,883,543
PETCO Park	1,994,066	3,185,710	4,045,773
QUALCOMM Stadium	6,807,430	8,131,512	2,958,838
Special Events Department	1,068,497	1,425,982	1,216,305
Trolley Extension Reserve	9,503	3,000	3,000
TOT Administration and Promotional Activities	18,062,055	27,388,250	36,527,586
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 51,481,160	\$ 64,981,573	\$ 70,596,150
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 51,481,160	\$ 64,981,573	\$ 70,596,150
SUMMARY			
Arts, Culture, and Community Festivals	\$ 12,300,967	\$ 15,139,850	\$ 10,395,967
Capital Improvements	31,376,050	29,322,870	29,326,332
Economic Development Programs	1,526,057	1,710,000	1,710,000
Major Events	150,000	150,000	—
Safety and Maintenance of Visitor-Related Facilities	51,481,160	64,981,573	70,596,150
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 96,834,234	\$ 111,304,293	\$ 112,028,449

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,572,816	\$ 7,778,159	\$ 1,943,220
TOTAL BALANCE AND RESERVES	\$ 7,572,816	\$ 7,778,159	\$ 1,943,220
REVENUE			
Charges for Services	\$ 47,947	\$ —	\$ —
Licenses and Permits	60,746	75,000	75,000
Other Revenue	436	—	—
Transfers In	49,158	—	—
Transient Occupancy Taxes	96,881,289	103,022,585	110,010,229
TOTAL REVENUE	\$ 97,039,576	\$ 103,097,585	\$ 110,085,229
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 104,612,392	\$ 110,875,744	\$ 112,028,449
OPERATING EXPENSE			
Personnel Expenses	\$ 801,003	\$ 1,082,382	\$ 1,093,213
Fringe Benefits	476,882	606,952	571,525
Supplies	13,329	14,560	16,604
Contracts	31,024,564	42,917,187	47,382,228
Information Technology	333,802	299,679	348,670
Energy and Utilities	5,375	6,162	6,235
Other Expenses	1,161	2,000	500
Transfers Out	64,176,302	66,375,371	62,609,474
Capital Expenditures	1,814	—	—
TOTAL OPERATING EXPENSE	\$ 96,834,233	\$ 111,304,293	\$ 112,028,449
TOTAL EXPENSE	\$ 96,834,233	\$ 111,304,293	\$ 112,028,449
BALANCE	\$ 7,778,159	\$ (428,549)	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 104,612,392	\$ 110,875,744	\$ 112,028,449

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Storm Drain Fund



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Storm Drain Fund



Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,690,778	6,400,000	5,700,000	(700,000)
Total Department Expenditures	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000	\$ (700,000)
Total Department Revenue	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Storm Drain Fund	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000	\$ (700,000)
Total	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000	\$ (700,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (700,000)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (700,000)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 55,778	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,635,000	6,335,000	5,635,000	(700,000)
NON-PERSONNEL SUBTOTAL	5,690,778	6,400,000	5,700,000	(700,000)
Total	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000	\$ (700,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,625,230	\$ 1,293,611	\$ 593,611
TOTAL BALANCE AND RESERVES	\$ 1,625,230	\$ 1,293,611	\$ 593,611
REVENUE			
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,984,389	\$ 6,993,611	\$ 6,293,611
OPERATING EXPENSE			
Contracts	\$ 55,778	\$ 65,000	\$ 65,000
Transfers Out	5,635,000	6,335,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000
BALANCE	\$ 1,293,611	\$ 593,611	\$ 593,611
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,984,389	\$ 6,993,611	\$ 6,293,611

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Transportation & Storm Water departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	13,819,481	13,266,509	13,320,541	54,032
Total Department Expenditures	\$ 13,819,481	\$ 13,266,509	\$ 13,320,541	\$ 54,032
Total Department Revenue	\$ 49,614,305	\$ 32,297,000	\$ 32,473,000	\$ 176,000

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
TransNet Extension Administration & Debt Fund	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760
Total	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 1,760	\$ 1,760
Adjustment to reflect an increase of Fiscal Year 2018 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Division.			
Total	0.00	\$ 1,760	\$ 1,760

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760
NON-PERSONNEL SUBTOTAL	248,106	322,970	324,730	1,760
Total	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Sales Tax	\$ 253,452	\$ 322,970	\$ 324,730	\$ 1,760
Transfers In	2,751	-	-	-
Total	\$ 256,203	\$ 322,970	\$ 324,730	\$ 1,760

TransNet

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
TransNet Extension Congestion Relief Fund	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -
Total	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 121,968
Adjustment to reflect an increase of Fiscal Year 2018 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Division.			
Total	0.00	\$ -	\$ 121,968

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330	\$ -
Transfers Out	713,966	-	-	-
NON-PERSONNEL SUBTOTAL	4,065,296	3,351,330	3,351,330	-
Total	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Sales Tax	\$ 67,600	\$ 22,381,821	\$ 22,503,789	\$ 121,968
Rev from Money and Prop	9,741	-	-	-
Total	\$ 77,341	\$ 22,381,821	\$ 22,503,789	\$ 121,968

TransNet Extension Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
TransNet Extension Maintenance Fund	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
Total	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 52,272	\$ 52,272
Adjustment to reflect an increase of Fiscal Year 2018 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Division.			
Total	0.00	\$ 52,272	\$ 52,272

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
NON-PERSONNEL SUBTOTAL	9,506,079	9,592,209	9,644,481	52,272
Total	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Sales Tax	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
Rev from Money and Prop	2,490	-	-	-
Transfers In	103,174	-	-	-
Total	\$ 9,611,743	\$ 9,592,209	\$ 9,644,481	\$ 52,272

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 846,805	\$ 104,633	\$ 104,633
Continuing Appropriation - CIP	56,712,491	39,947,110	27,129,032
TOTAL BALANCE AND RESERVES	\$ 57,559,295	\$ 40,051,743	\$ 27,233,665
REVENUE			
Revenue from Use of Money and Property	\$ 34,269	\$ —	\$ —
Sales Tax	31,091,420	32,297,000	32,473,000
Transfers In	805,745	—	—
TOTAL REVENUE	\$ 31,931,434¹	\$ 32,297,000	\$ 32,473,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 89,490,729	\$ 72,348,743	\$ 59,706,665
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 18,854,125	\$ 19,030,491	\$ 19,152,459
TOTAL CIP EXPENSE	\$ 18,854,125	\$ 19,030,491	\$ 19,152,459
OPERATING EXPENSE			
Contracts	\$ 3,599,436	\$ 3,674,300	\$ 3,676,060
Transfers Out	10,220,045	9,592,209	9,644,481
TOTAL OPERATING EXPENSE	\$ 13,819,481¹	\$ 13,266,509	\$ 13,320,541
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 16,765,380	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 16,765,380	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENSE	\$ 49,438,986	\$ 37,297,000	\$ 37,473,000
RESERVES			
Continuing Appropriation - CIP	\$ 39,947,110	\$ 34,947,110	\$ 22,129,032
TOTAL RESERVES	\$ 39,947,110	\$ 34,947,110	\$ 22,129,032
BALANCE	\$ 104,633	\$ 104,633	\$ 104,633
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 89,490,729	\$ 72,348,743	\$ 59,706,665

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹Total revenue and expenditures for Fiscal Year 2016 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Department is comprised of four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the planning and implementation of all projects within the public right-of-way to ensure all improvements are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards to ensure compliance with the Street Preservation Ordinance. This division also manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan.

The Storm Water Division ensures compliance with the Municipal Storm Water Permit by identifying and abating sources of pollution through implementation of innovative and efficient public education, watershed management, development and construction regulations, and enforcement. This division is also responsible for providing storm drain system operations and maintenance that address both flood risk management and water quality.

The Street Division is responsible for maintaining the City's street network, which includes providing maintenance and repair services to all streets and alleys, bridges, guardrails, street lights, traffic signals, pavement markings, traffic control signs, and trees within the public right-of-way. In addition, the Division mitigates sidewalk damage and assists property owners with sidewalk repairs by offering a 50/50 cost share program. The Division also manages the City's graffiti abatement program.

The Transportation Engineering Operations Division manages the City's transportation network in order to provide an efficient movement of goods, services, and people. This includes monitoring and making capital and operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality

Transportation & Storm Water

The Department's vision is:

A world-class transportation and storm water network that improves quality of life for all

Did you know?

- The Department maintains approximately 3,000 miles of streets; 4,600 miles of sidewalks; 60,000 street and park lights; 1,600 traffic signals and flashing beacons; 310 bridges in the public right-of-way; 510 miles of bike paths; 215,000 trees in the public right-of-way; 900 miles of storm drain pipes; and 14 storm water pump stations.
- The Department reviews, analyzes, and records approximately 9,000 reported traffic accidents annually.
- The City of San Diego has completed the undergrounding of approximately 388 miles of overhead utilities since 1970, and has a target of completing 15 additional miles of undergrounding per year.
- The City's Public Works Dispatch Center is operated by the Transportation & Storm Water Department 24 hours per day. The Center receives calls from the public and referrals from other City departments, processing well over 12,000 reports each month. In addition, the Center processes the growing number of cases reported via the Get It Done app.

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the One Dig Strategy
- Ensure citywide awareness of the project coordination database and the requirements of the Street Preservation Ordinance and Administrative Regulation 1.40

Goal 2: Improve the quality of the City's street network by the end of Fiscal Year 2025

- Achieve an average Overall Condition Index (OCI) of 70 for City streets by Fiscal Year 2025
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Protect and improve storm water quality and reduce flood risk

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

Goal 4: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Transportation & Storm Water

Goal 5: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
1. Number of overlay/slurry seal moratorium violations	0	0	0	0	0
2. Number of street miles repaired	308	321	308	308	349
3. Square feet of street milled and paved by in-house crews ¹	600,000	683,282	800,000	800,000	800,000
4. Miles of overhead utilities relocated underground	15.0	9.7	15.0	14.0	15.0
5. Average number of days to mitigate a reported sidewalk hazard ²	5	20	5	20	15
6. Average number of days to abate graffiti that has been reported ³	5	12	5	6	5
7. Average number of days to repair a street light that has been reported ⁴	12	16	12	20	15
8. Number of trees trimmed	44,000	42,142	44,000	42,000	44,000
9. Average number of days to repair a pothole that has been reported ⁵	5	11	5	14	10
10. Square feet of sidewalks replaced/repared	N/A	114,868	170,000	170,000	170,000
11. Percentage of storm water pump stations operating at 80% capacity	100%	100%	100%	100%	100%
12. Percentage of planned channel clearing completed on schedule ⁶	100%	1300%	100%	80%	100%
13. Percentage of reported illegal discharge cases investigated ⁷	100%	100%	100%	79%	100%
14. Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
15. Percentage of funded storm drain inlet cleanings implemented	100%	100%	100%	100%	100%
16. Number of new and/or improved bike-friendly miles expanded	50	57	50	50	50
17. Number of traffic signal systems optimized	12	12	12	12	12
18. Number of non-communicating intersections added to the communication network	50	57	50	50	50
19. Percentage of Storm Water service requests responded to within assigned time frames	N/A	96%	90%	90%	90%
20. Percentage of Street service requests responded to within assigned time frames ⁸	N/A	73%	90%	70%	90%
21. Percentage reduction in preventable severe crashes and fatalities each fiscal year from the baseline 2015 through 2035	N/A	N/A	5%	5%	5%
22. Number of failed storm drain pipes ⁹	0	42	0	12	0

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Estimate	FY2018 Target
23. Miles of streets swept annually	113,500	103,542	117,000	115,000	117,000
24. Percentage of water samples meeting the Fiscal Year 2024 target for bacteria content as set by the Regional Water Quality Control Board (RWQCB) ¹⁰	61%	66%	64%	66%	69%

1. The target was exceeded due to new mill and pave crews added in Fiscal Years 2015 and 2016.
2. Repair times are being impacted due to an increase in the volume of sidewalk ramping work requests. The Department estimates approximately 3,000 sidewalk ramping service requests generated by the public compared to approximately 2,000 in Fiscal Year 2016 and 1,700 in Fiscal Year 2015.
3. The increased abatement time is primarily due to the continued effort to address a backlog of graffiti abatement requests. This backlog was completed in the first quarter of Fiscal Year 2017. Abatement times have improved significantly compared to Fiscal Year 2016 when a majority of the backlog was addressed. In addition, the Department estimates it will process approximately 6,000 service notifications resulting in 400,000 square feet of abatements compared to 5,000 notifications resulting in 360,000 square feet of abatements in Fiscal Year 2016.
4. The Department estimates to receive approximately 10,000 streetlight service repair requests generated by the public in Fiscal Year 2017 compared to 7,500 in Fiscal Year 2016 and 6,600 in Fiscal Year 2015. In addition to the continued increase in service requests, repair time is also significantly impacted by street light pole damage repairs and knock over replacements which take significantly longer than other tasks such circuit repairs and lamp replacements.
5. An increase in the number of pothole service requests, as well as wet weather during the winter months, impacted pothole repair time. The Department estimates approximately 6,000 pothole service requests to be generated by the public in Fiscal Year 2017 which is consistent with Fiscal Year 2016 figures and represents a 50% increase from Fiscal Year 2015 figures of approximately 4,000.
6. The Department planned to maintain three channels during Fiscal Year 2017. The Roselle and Sorrento Channels were completed. The Tijuana River Channel was approximately 40% complete when work was paused by heavy rains. As the year progresses, other environmental constraints, such as bird breeding seasons, also impact our ability to perform work in this channel.
7. The Fiscal Year 2017 goal of 100% of reports investigated is not likely to be achieved. The investigation group does not have full staffing, and overtime to compensate for the missing staff was reduced by 50%. When a new officer is brought onboard, it will take a number of months before they function at full-capacity.
8. Repair times are being impacted due to an increase in the volume of sidewalk ramping work requests. The Department estimates approximately 3,000 sidewalk ramping service requests generated by the public compared to approximately 2,000 in Fiscal Year 2016 and 1,700 in Fiscal Year 2015.
9. Number of failed storm drain pipes is due to deteriorated corrugated metal pipe.
10. This performance indicator has replaced the previous performance measure: "Percentage decrease of days that ocean access is prohibited due to water quality." The target set by the RWQCB incorporated in the new performance indicator is based on the Total Maximum Daily Load regulation for bacteria.

Transportation & Storm Water

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
FTE Positions (Budgeted)	589.74	636.79	641.71	4.92
Personnel Expenditures	\$ 48,731,153	\$ 54,771,870	\$ 59,114,913	\$ 4,343,043
Non-Personnel Expenditures	104,340,595	135,568,278	121,387,903	(14,180,375)
Total Department Expenditures	\$ 153,071,749	\$ 190,340,148	\$ 180,502,816	\$ (9,837,332)
Total Department Revenue	\$ 114,226,523	\$ 125,221,379	\$ 117,671,687	\$ (7,549,692)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Admin & Right-of-Way Coordination	\$ 4,599,643	\$ 4,822,443	\$ 5,320,992	\$ 498,549
Storm Water	57,944,987	60,679,504	53,011,156	(7,668,348)
Street	57,565,275	56,941,713	52,953,366	(3,988,347)
Transportation Engineering Operations	10,092,054	8,986,353	9,688,331	701,978
Total	\$ 130,201,960	\$ 131,430,013	\$ 120,973,845	\$ (10,456,168)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Admin & Right-of-Way Coordination	16.00	20.00	20.77	0.77
Storm Water	172.95	202.35	200.25	(2.10)
Street	321.79	333.44	334.44	1.00
Transportation Engineering Operations	70.00	70.00	69.25	(0.75)
Total	580.74	625.79	624.71	(1.08)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 3,442,439	\$ -
Low Flow Diversion Program Transfer Addition of one-time non-personnel expenditures associated with final payment of charges owed to the Public Utilities Department for the Low Flow Diversion Program.	0.00	2,021,184	-
RWQCB Penalty and Supplemental Environmental Projects Addition of expenditures and associated revenue related to Supplemental Environmental Projects and Regional Water Quality Control Board (RWQCB) penalty.	0.00	640,207	595,840
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	608,757	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Trench Cut/Excavation Fee Transfer Addition of non-personnel expenditures associated with the transfer to the Trench Cut Fee/Excavation Fee Fund to recover the cost of the additional resurfacing and repairs needed to mitigate the impact of excavations performed by SDG&E.	0.00	500,000	-
IAM Non-Personnel Expenditures Addition of non-personnel expenditures associated with the Infrastructure Asset Management (IAM) Project.	0.00	138,083	-
Urban Forestry Program Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.	1.00	134,468	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	624	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.08)	(10,073)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(91,095)	-
Reduction of Traffic Data Collection Services Reduction of non-personnel expenditures associated with traffic data collection services.	0.00	(150,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with indirect costs not supported by grant funds.	0.00	(175,000)	-
Reduction of Wet and Dry Weather Monitoring Reduction of non-personnel expenditures associated with contractual services for wet and dry weather pollutant monitoring.	0.00	(240,000)	-
Reduction of Total Maximum Daily Load Studies Reduction of non-personnel expenditures associated with contractual services for Total Maximum Daily Load (TMDL) studies.	0.00	(240,000)	-
Reduction of Asphalt Materials Reduction of non-personnel expenditures associated with asphalt materials used to support City parking lot repairs.	0.00	(255,000)	-
Reduction of Master Maintenance Program Reduction of non-personnel expenditures associated with contractual services for storm drain channel maintenance to support the master maintenance program.	0.00	(340,000)	-
Reduction of Weed Abatement Services Reduction of non-personnel expenditures associated with contractual services for weed and debris removal on City paper streets.	0.00	(400,000)	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Education and Outreach Events Reduction of non-personnel expenditures associated with contractual services for storm water pollution prevention education and outreach events.	0.00	(404,522)	-
Reduction of Broadleaf Tree Trimming Services Reduction of non-personnel expenditures associated with contractual services for broadleaf tree trimming.	0.00	(881,746)	-
Reduction of Channel and Environmental Permitting Services Reduction of non-personnel expenditures associated with contractual services for channel and environmental permit services.	0.00	(1,063,783)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(13,690,711)	(1,959,238)
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	1,148,128
Water Quality Improvement Plan Reimbursable Revenue Addition of anticipated reimbursable revenue associated with a cost-share agreement between co-permittees for water quality improvement plan development and reporting for Los Penasquitos and San Dieguito Watersheds.	0.00	-	450,000
Bacteria Total Maximum Daily Load Cost Share Agreement Addition of anticipated reimbursable revenue associated with Bacteria Total Maximum Daily Load Cost Share Agreement reopener.	0.00	-	150,000
Right-of-Way Cost Recovery Revenue Adjustment to reflect revised revenue projections for cost recovery related to damaged assets within the right-of-way.	0.00	-	100,000
Chollas Creek Total Maximum Daily Load Reimbursable Revenue Addition of anticipated reimbursable revenue associated with a cost-share agreement between co-permittees for total maximum daily load water monitoring and reporting.	0.00	-	71,536
Revised Utilities Undergrounding Program Reimbursable Revenue Adjustment to reflect revised revenue for Utilities Undergrounding Program staff expenditures reimbursements.	0.00	-	51,822
Revised Gas Tax Revenue Adjustment to reflect revised Gas Tax revenue to support Street Division's operations.	0.00	-	43,240
Revised Traffic Control Permit Fee Revenue Addition of anticipated traffic control permit fee revenue for Street Division operations.	0.00	-	35,000

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Caltrans Reimbursement Revenue	0.00	-	10,000
Adjustment to reflect revised revenue projections for reimbursement of energy costs of City maintained electrical assets.			
Reduction of Qualified Energy Conservation Bond Revenue	0.00	-	(28,840)
Adjustment to reflect a reduction of Qualified Energy Conservation Bonds (QECB) Treasury Subsidy revenue.			
Total	(1.08)	\$ (10,456,168)	\$ 667,488

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 28,827,395	\$ 31,572,362	\$ 32,010,755	\$ 438,393
Fringe Benefits	18,949,152	21,917,753	25,173,918	3,256,165
PERSONNEL SUBTOTAL	47,776,547	53,490,115	57,184,673	3,694,558
NON-PERSONNEL				
Supplies	\$ 7,736,887	\$ 6,945,092	\$ 7,751,950	\$ 806,858
Contracts	47,006,764	48,499,768	41,007,487	(7,492,281)
Information Technology	1,880,187	2,499,159	2,408,064	(91,095)
Energy and Utilities	6,405,871	6,937,529	6,726,969	(210,560)
Other	115,833	134,425	128,426	(5,999)
Transfers Out	17,126,746	9,715,000	3,141,242	(6,573,758)
Capital Expenditures	721,974	948,000	430,500	(517,500)
Debt	1,431,150	2,260,925	2,194,534	(66,391)
NON-PERSONNEL SUBTOTAL	82,425,412	77,939,898	63,789,172	(14,150,726)
Total	\$ 130,201,960	\$ 131,430,013	\$ 120,973,845	\$ (10,456,168)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Charges for Services	\$ 17,822,273	\$ 14,474,039	\$ 20,270,827	\$ 5,796,788
Fines Forfeitures and Penalties	5,384,907	5,526,439	5,526,439	-
Licenses and Permits	46,017	21,322	91,322	70,000
Other Revenue	1,234,537	470,000	602,000	132,000
Rev from Federal Agencies	4,506	-	-	-
Rev from Money and Prop	3,589	-	-	-
Rev from Other Agencies	664,487	321,593	974,289	652,696
Transfers In	30,751,369	35,626,478	29,642,482	(5,983,996)
Total	\$ 55,911,685	\$ 56,439,871	\$ 57,107,359	\$ 667,488

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	4.00	4.00	\$31,491 - \$37,918	\$ 143,154
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 - 51,334	236,594
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	145,000

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	117,000
20000070	Assistant Engineer-Civil	20.00	24.00	23.00	57,866 - 69,722	1,425,676
20000074	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	28.00	30.00	32.00	57,866 - 69,722	1,952,639
20000148	Associate Engineer-Civil	1.00	0.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	10.00	13.00	13.00	66,622 - 80,454	1,002,762
20000145	Associate Engineer-Civil	1.00	0.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	66,622 - 80,454	1,018,597
20000119	Associate Management Analyst	3.00	3.00	4.00	54,059 - 65,333	221,636
20000162	Associate Planner	7.00	13.00	12.00	56,722 - 68,536	733,201
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	292,953
20000236	Cement Finisher	24.00	24.00	24.00	43,451 - 52,083	1,182,114
20000539	Clerical Assistant 2	3.00	3.00	3.00	29,931 - 36,067	95,929
20000306	Code Compliance Officer	7.75	10.75	10.75	37,232 - 44,803	447,875
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	49,647
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	502,000
20000105	Development Project Manager 3	1.00	1.00	1.00	76,794 - 92,851	89,137
20000408	Electrician	14.00	15.00	15.00	47,091 - 56,534	816,221
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	127,495
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	55,686
20000426	Equipment Operator 1	6.00	6.00	7.00	37,690 - 45,115	297,721
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	89,102
20000430	Equipment Operator 2	21.00	22.00	22.00	41,350 - 49,462	1,038,702
20000436	Equipment Operator 3	5.00	5.00	5.00	43,160 - 51,667	245,803
20000418	Equipment Technician 1	5.00	5.00	5.00	36,005 - 43,139	212,891
20000423	Equipment Technician 2	3.00	4.00	4.00	39,499 - 47,091	178,385
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000461	Field Representative	2.00	2.00	2.00	32,323 - 38,917	75,580
20000502	Heavy Truck Driver 1	11.00	11.00	10.00	36,234 - 43,160	427,931
20000501	Heavy Truck Driver 2	37.00	45.00	46.00	37,565 - 45,302	1,971,069
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	61,360
20000290	Information Systems Analyst 2	2.00	2.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	2.00	59,363 - 71,760	131,123
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000551	Junior Engineer-Civil	1.00	1.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	1.00	1.00	0.75	50,003 - 60,549	37,503
90001073	Management Intern - Hourly	7.60	7.00	5.25	24,274 - 29,203	129,850
20000658	Motor Sweeper Operator	17.00	17.00	17.00	40,498 - 48,506	786,495
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	107,154
20000672	Parking Enforcement Officer 1	10.00	10.00	10.00	35,630 - 42,848	403,552
20000663	Parking Enforcement Officer 2	1.00	1.00	1.00	39,104 - 47,091	47,091
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	43,077 - 51,750	51,667

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000680	Payroll Specialist 2	3.00	3.00	4.00	34,611 - 41,787	159,345
20000701	Plant Process Control Electrician	3.00	4.00	4.00	51,896 - 62,296	240,509
20000703	Plant Process Control Supervisor	2.00	1.00	1.00	56,410 - 68,224	68,224
20000743	Principal Engineering Aide	4.00	7.00	8.00	50,003 - 60,549	437,994
20000746	Principal Engineering Aide	3.00	0.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	4.00	2.00	2.00	50,003 - 60,549	118,001
20001222	Program Manager	3.00	5.00	6.00	46,966 - 172,744	650,000
90001222	Program Manager - Hourly	0.35	0.35	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	57,866
20000761	Project Officer 1	0.00	1.00	1.00	66,622 - 80,454	66,622
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,160
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,566
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	365,042
90000776	Public Works Dispatcher - Hourly	2.54	2.19	2.19	35,755 - 43,098	86,184
20001050	Public Works Superintendent	3.00	5.00	5.00	70,013 - 84,531	390,929
20001032	Public Works Supervisor	22.00	22.00	22.00	49,525 - 59,966	1,285,421
20000847	Safety Officer	1.00	0.00	0.00	57,907 - 69,930	-
20001042	Safety and Training Manager	0.00	1.00	1.00	66,768 - 80,891	79,273
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	452,338
20000927	Senior Clerk/Typist	1.00	2.00	2.00	36,067 - 43,514	79,581
20000900	Senior Engineering Aide	4.00	4.00	2.00	44,429 - 53,706	88,858
20000015	Senior Management Analyst	5.00	5.00	5.00	59,363 - 71,760	354,654
20000918	Senior Planner	6.00	8.00	7.00	65,354 - 79,019	524,618
20000926	Senior Traffic Engineer	6.00	6.00	7.00	76,794 - 92,851	642,491
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	94,370
21000182	Storm Water Environmental Specialist	2.00	1.00	1.00	62,005 - 75,067	66,697
90000964	Student Engineer - Hourly	3.00	3.00	3.27	26,707 - 32,011	89,830
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000333	Supervising Wastewater Pretreatment Inspector	2.00	0.00	0.00	66,685 - 80,870	-
20000334	Supervising Wastewater Pretreatment Inspector	0.00	2.00	2.00	66,685 - 80,870	159,718
20001029	Traffic Signal Supervisor	2.00	3.00	3.00	61,818 - 74,797	218,851
20001031	Traffic Signal Technician 2	18.00	18.00	18.00	54,163 - 65,021	1,079,651
20000659	Traffic Stripper Operator	4.00	4.00	4.00	40,498 - 48,506	189,048
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	123,428
20001044	Utility Supervisor	0.00	1.00	1.00	43,472 - 51,979	46,572
20001051	Utility Worker 1	76.00	78.00	78.00	30,534 - 36,296	2,579,025
20001053	Utility Worker 2	55.00	65.00	64.00	33,322 - 39,666	2,458,160
20000324	Wastewater Pretreatment Inspector 2	3.00	8.00	8.00	55,078 - 66,768	465,935

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
20000323	Wastewater Pretreatment Inspector 2	5.00	0.00	0.00	55,078 - 66,768	-
20000325	Wastewater Pretreatment Inspector 3	2.00	2.00	2.00	60,674 - 73,507	141,134
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	265,638
20001058	Welder	0.00	1.00	1.00	44,366 - 53,206	44,366
20000756	Word Processing Operator	10.00	10.00	9.00	31,491 - 37,918	326,517
	3-Wheel Motorcycle (MEA)					1,872
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(2,008,505)
	Night Shift Pay					34,459
	Overtime Budgeted					1,074,006
	Plant/Tank Vol Cert Pay					2,808
	Reg Pay For Engineers					327,743
	Sick Leave - Hourly					7,393
	Termination Pay Annual Leave					47,495
	Vacation Pay In Lieu					274,250
FTE, Salaries, and Wages Subtotal		580.74	625.79	624.71		\$ 32,010,755
		FY2016 Actual		FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 105,603	\$ 106,377	\$ 102,872	\$	(3,505)
	Flexible Benefits	3,815,959	5,609,576	6,485,894		876,318
	Insurance	111	-	-		-
	Long-Term Disability	83,576	95,250	-		(95,250)
	Medicare	403,044	416,928	424,743		7,815
	Other Post-Employment Benefits	2,941,121	3,383,288	3,392,825		9,537
	Retiree Medical Trust	23,113	32,454	34,211		1,757
	Retirement 401 Plan	28,469	24,278	28,121		3,843
	Retirement ADC	8,061,192	8,354,188	10,833,054		2,478,866
	Retirement DROP	65,849	64,092	74,289		10,197
	Risk Management Administration	501,897	584,584	571,780		(12,804)
	Supplemental Pension Savings Plan	1,668,592	1,965,226	1,975,572		10,346
	Unemployment Insurance	47,642	54,486	54,108		(378)
	Workers' Compensation	1,202,983	1,227,026	1,196,449		(30,577)
Fringe Benefits Subtotal		\$ 18,949,152	\$ 21,917,753	\$ 25,173,918	\$	3,256,165
Total Personnel Expenditures					\$ 57,184,673	

Transportation & Storm Water

Underground Surcharge Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Admin & Right-of-Way Coordination	\$ 22,869,789	\$ 58,910,135	\$ 59,528,971	\$ 618,836
Total	\$ 22,869,789	\$ 58,910,135	\$ 59,528,971	\$ 618,836

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Admin & Right-of-Way Coordination	9.00	11.00	17.00	6.00
Total	9.00	11.00	17.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program	6.00	\$ 561,900	\$ -
Addition of 6.00 FTE positions to support the increase of Utilities Undergrounding Program projects.			
Support for Information Technology	0.00	102,741	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Salary and Benefit Adjustments	0.00	83,585	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(129,390)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(8,217,180)
Adjustment to reflect revised revenue projections.			
Total	6.00	\$ 618,836	\$ (8,217,180)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 545,182	\$ 745,639	\$ 1,162,181	\$ 416,542
Fringe Benefits	409,424	536,116	768,059	231,943
PERSONNEL SUBTOTAL	954,606	1,281,755	1,930,240	648,485
NON-PERSONNEL				
Supplies	\$ 18,897	\$ 21,100	\$ 21,100	\$ -
Contracts	2,980,069	5,895,732	17,373,942	11,478,210
Information Technology	24,430	90,197	192,938	102,741
Energy and Utilities	8,589	1,335	7,751	6,416
Other	18,883,198	51,620,016	40,003,000	(11,617,016)
NON-PERSONNEL SUBTOTAL	21,915,183	57,628,380	57,598,731	(29,649)
Total	\$ 22,869,789	\$ 58,910,135	\$ 59,528,971	\$ 618,836

Transportation & Storm Water

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315	\$ (8,831,193)
Rev from Money and Prop	749,695	200,000	814,013	614,013
Total	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328	\$ (8,217,180)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Proposed	Salary Range	Total
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FTE, Salaries, and Wages

20000070	Assistant Engineer-Civil	3.00	4.00	7.00	\$57,866 - \$69,722	\$ 427,369
20000143	Associate Engineer-Civil	1.00	2.00	2.00	66,622 - 80,454	152,642
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	110,000
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	64,032
20000761	Project Officer 1	0.00	0.00	1.00	66,622 - 80,454	66,622
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,349
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,834
	Bilingual - Regular					2,912
	Reg Pay For Engineers					25,996
	Vacation Pay In Lieu					8,000

FTE, Salaries, and Wages Subtotal	9.00	11.00	17.00	\$ 1,162,181
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	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017–2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 4,328	\$ 4,639	\$ 4,066	\$ (573)
Flexible Benefits	65,452	110,605	200,458	89,853
Long-Term Disability	1,663	2,266	-	(2,266)
Medicare	8,199	10,542	16,548	6,006
Other Post-Employment Benefits	49,395	65,061	102,085	37,024
Retiree Medical Trust	241	628	1,802	1,174
Retirement ADC	232,692	268,304	323,186	54,882
Risk Management Administration	8,362	11,242	17,204	5,962
Supplemental Pension Savings Plan	34,886	51,552	91,339	39,787
Unemployment Insurance	950	1,296	2,014	718
Workers' Compensation	3,255	9,981	9,357	(624)

Fringe Benefits Subtotal	\$ 409,424	\$ 536,116	\$ 768,059	\$ 231,943
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Total Personnel Expenditures	\$ 1,930,240			
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Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,331,766	\$ 91,658,583	\$ 138,828,890
Continuing Appropriation - CIP	30,546,578	30,675,131	22,675,131
TOTAL BALANCE AND RESERVES	\$ 86,878,344	\$ 122,333,714	\$ 161,504,021
REVENUE			
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315
Revenue from Use of Money and Property	749,695	200,000	814,013
TOTAL REVENUE	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 154,074,950	\$ 191,115,222	\$ 222,068,349
OPERATING EXPENSE			
Personnel Expenses	\$ 545,182	\$ 745,639	\$ 1,162,181
Fringe Benefits	409,424	536,116	768,059
Supplies	18,897	21,100	21,100
Contracts	2,980,069	5,895,732	17,373,942
Information Technology	24,430	90,197	192,938
Energy and Utilities	8,589	1,335	7,751
Other Expenses	18,883,198	51,620,016	40,003,000
TOTAL OPERATING EXPENSE	\$ 22,869,789	\$ 58,910,135	\$ 59,528,971
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ —	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 31,741,236	\$ 68,910,135	\$ 69,528,971
RESERVES			
Continuing Appropriation - CIP	\$ 30,675,131	\$ 20,675,131	\$ 12,675,131
TOTAL RESERVES	\$ 30,675,131	\$ 20,675,131	\$ 12,675,131
BALANCE	\$ 91,658,583	\$ 101,529,956	\$ 139,864,247
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 154,074,950	\$ 191,115,222	\$ 222,068,349

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,062,880	1,063,650	1,058,250	(5,400)
Total Department Expenditures	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)
Total Department Revenue	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Trolley Extension Reserve Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Trolley Extension Reserve Fund	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)
Total	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (5,400)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(5,400)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (5,400)	\$ (5,400)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 655	\$ 3,000	\$ 3,000	\$ -
Transfers Out	1,062,225	1,060,650	1,055,250	(5,400)
NON-PERSONNEL SUBTOTAL	1,062,880	1,063,650	1,058,250	(5,400)
Total	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Rev from Money and Prop	\$ (2,121)	\$ -	\$ -	\$ -
Transfers In	1,071,728	1,063,650	1,058,250	(5,400)
Total	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 144,955	\$ 151,682	\$ 151,682
TOTAL BALANCE AND RESERVES	\$ 144,955	\$ 151,682	\$ 151,682
REVENUE			
Revenue from Use of Money and Property	\$ (2,121)	\$ —	\$ —
Transfers In	1,071,728	1,063,650	1,058,250
TOTAL REVENUE	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,214,562	\$ 1,215,332	\$ 1,209,932
OPERATING EXPENSE			
Contracts	\$ 655	\$ 3,000	\$ 3,000
Transfers Out	1,062,225	1,060,650	1,055,250
TOTAL OPERATING EXPENSE	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
TOTAL EXPENSE	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
BALANCE	\$ 151,682	\$ 151,682	\$ 151,682
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,214,562	\$ 1,215,332	\$ 1,209,932

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	12,463,305	12,581,204	13,187,804	606,600
Total Department Expenditures	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total Department Revenue	\$ 11,921,194	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Zoological Exhibits Maintenance Fund	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Tax	0.00	\$ 606,600	\$ 606,600
Adjustment to reflect revised revenue and non-personnel expenditures associated with zoological property tax.			
Total	0.00	\$ 606,600	\$ 606,600

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
NON-PERSONNEL SUBTOTAL	12,463,305	12,581,204	13,187,804	606,600
Total	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Proposed	FY2017-2018 Change
Property Tax Revenue	\$ 11,921,194	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total	\$ 11,921,194	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Zoological Exhibits Maintenance Fund

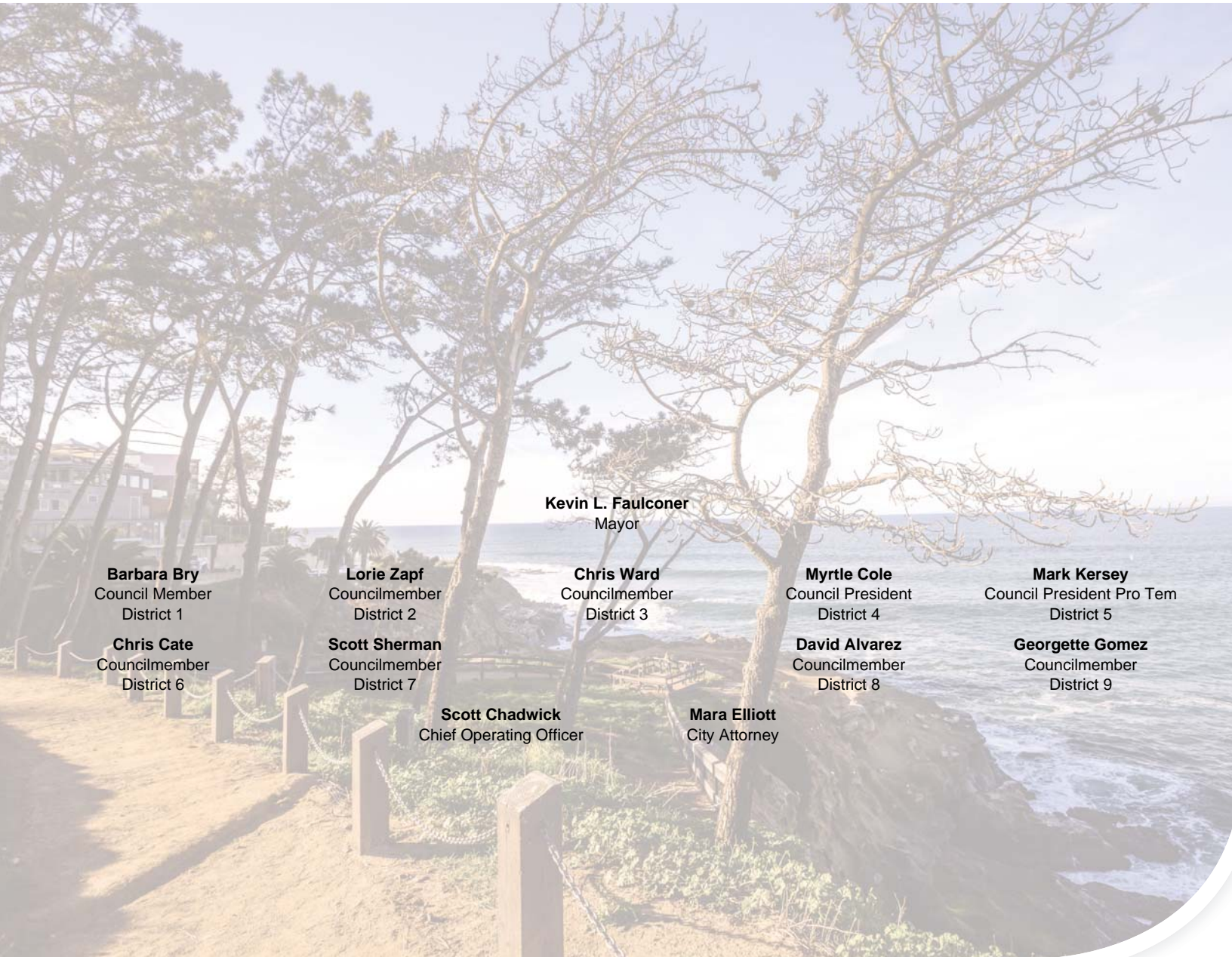
Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2016 Actual	FY2017* Budget	FY2018 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 611,188	\$ 69,251	\$ 69,251
TOTAL BALANCE AND RESERVES	\$ 611,188	\$ 69,251	\$ 69,251
REVENUE			
Property Taxes	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
Transfers In	—	—	—
TOTAL REVENUE	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,532,556	\$ 12,650,455	\$ 13,257,055
OPERATING EXPENSE			
Contracts	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
TOTAL OPERATING EXPENSE	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
TOTAL EXPENSE	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
BALANCE	\$ 69,251	\$ 69,251	\$ 69,251
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,532,556	\$ 12,650,455	\$ 13,257,055

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

FISCAL YEAR 2018

Volume 3 Capital Improvements Program



Kevin L. Faulconer
Mayor

Barbara Bry
Council Member
District 1

Lorie Zapf
Councilmember
District 2

Chris Ward
Councilmember
District 3

Myrtle Cole
Council President
District 4

Mark Kersey
Council President Pro Tem
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer

Mara Elliott
City Attorney

David Alvarez
Councilmember
District 8

Georgette Gomez
Councilmember
District 9

The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2016

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Jeffrey R. Enos

Executive Director

PRESENTED BY

City of San Diego

FOR THE FISCAL YEAR BEGINNING

July 1, 2016

Jeffrey R. Enos

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2016-2017

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2017



A handwritten signature in black ink, appearing to read "John Adams".

*John Adams
CSMFO President*

A handwritten signature in black ink, appearing to read "Craig Boyer".

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego recently earned a credit upgrade from Fitch Ratings Agency for its commitment to strong financial planning and disclosure practices, robust General Fund revenue performance and healthy economy.

San Diego's economy remains strong and the Proposed Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Proposed Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; public safety staffing; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Fulfilling my promise to bring to the voters a plan to modernize and expand the Convention Center, repair roads, and reduce homelessness, the Proposed Budget includes \$5 million for a special election this year. The proposed ballot measure will increase the Transient Occupancy Tax (TOT) up to three percent to address these important issues. Tourism is the City's third largest source of revenue, and San Diego has lost thousands of jobs and tens of millions in potential tourism dollars due to a lack of convention space. Given the rising construction costs of \$3.6 million per month for Phase III of the Convention Center expansion as well as the urgent need to address the homeless crisis and repair roads, placing this measure on the ballot as soon as possible is in the best interest of the City and our neighborhoods.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has surged more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's

Mayor's Budget Message

operating budget, or General Fund, share of this increase is \$46 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year. The overall result is a \$47 million budget shortfall for the operating budget coupled with \$34 million in expected expenditure increases for a need to balance a total of \$81 million, which the Proposed Budget does.

Despite these rising costs, the Proposed Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Proposed Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Proposed Budget includes an \$18.1 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this new fund will provide for critical street repairs, Concourse Parkade elevator replacement and the Compressed Natural Gas (CNG) Fueling Station.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Proposed Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Proposed Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017.

The Proposed Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Proposed Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for five new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Proposed Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanor At-Risk Track (SMART) program.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Proposed Budget includes a reduction in non-personnel expenditures of \$4.7 million for Arts and Culture funding. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue still remains greater than Fiscal Year 2015 levels.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

Mayor's Budget Message

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Proposed Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities. I look forward to working with the San Diego people and the City Council during the budget adoption process so we can enact a responsible and balanced budget for the next fiscal year.

Sincerely,

A handwritten signature in black ink, reading "Kevin Faulconer". The signature is fluid and cursive, with a long horizontal line extending from the end.

Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



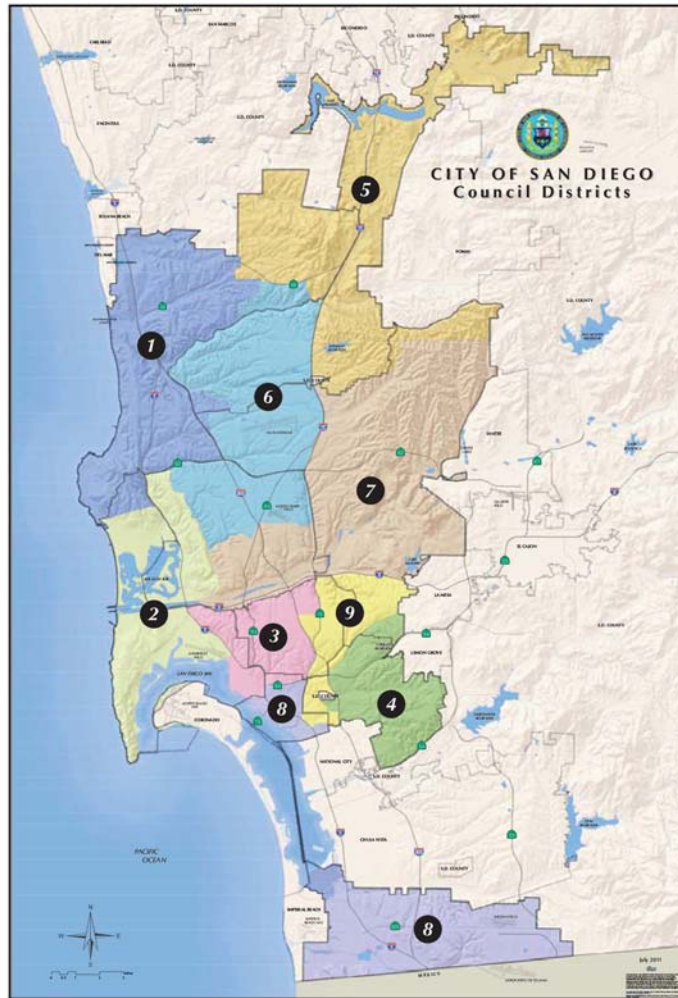
Barbara Bry
Councilmember
District 1



Lorie Zapf
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Myrtle Cole
Council President
District 4



Mark Kersey
Council President Pro Tem
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



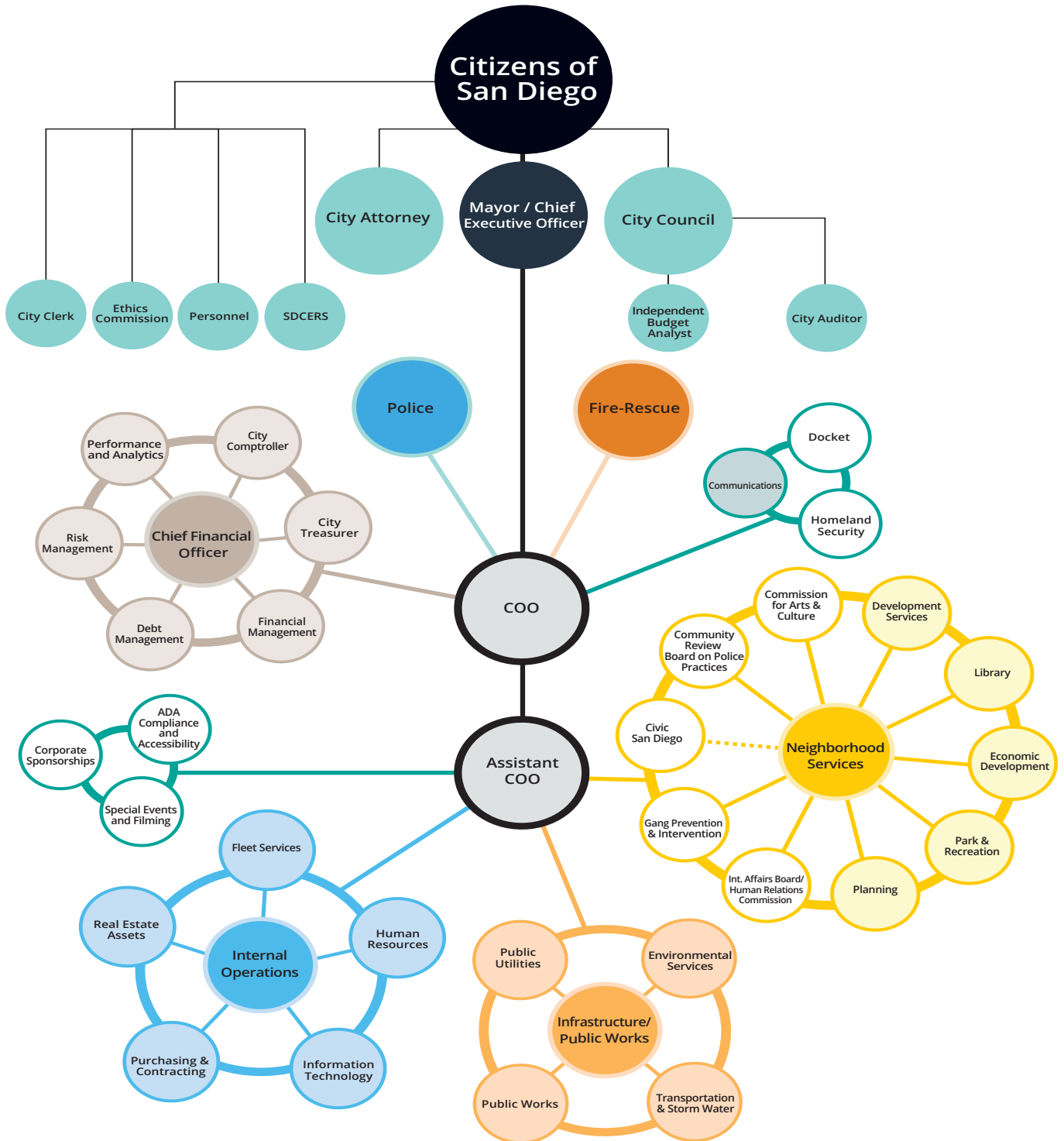
Mara Elliott
City Attorney



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Citywide Organizational Structure

The City of SAN DIEGO ORGANIZATION



REVISED: 3/30/2017

City Strategic Plan



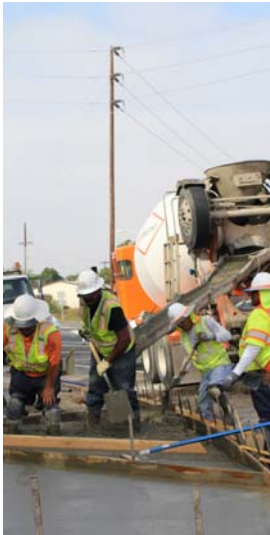
Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

Capital Improvements Program

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FISCAL YEAR 2018

Capital Improvements Program Summary



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 397 standalone and annual allocation type projects managed by 11 asset managing departments. Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/).

The **Fiscal Year 2018 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 23) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The **Fiscal Year 2017 Budget Update** (page 39) details changes made to the CIP since the Fiscal Year 2017 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 43), **Project Types** (page 55), **Funding Sources** (page 59), and a **Glossary** (page 567) of terms have been included. The **Community Planning** section (page 65) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 69) details how the project pages are organized. Each asset managing department's narrative and project pages follow the Guide. Finally, **Indexes** (page 571) are available to help guide the user to specific projects within the budget document.



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Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

The Fiscal Year 2018 Proposed Capital Improvements Program (CIP) Budget is \$445.4 million. This Proposed Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed budget is constrained by the availability of funds. The Fiscal Year 2018 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2018 Proposed CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2018 Proposed CIP Budget

Funding Source	FY2018 Proposed Budget	Percent of Total CIP Budget
Antenna Lease Fund	\$ 300,000	0.07%
Development Impact Fees	10,749,079	2.41%
Environmental Growth Funds	1,927,365	0.43%
Golf Course Enterprise Fund	5,500,000	1.23%
Infrastructure Fund	2,730,000	0.61%
Lease Purchase Fund	1,018,572	0.23%
Library System Improvement Fund	1,884,482	0.42%
Maintenance Assessment Districts	450,000	0.10%
Mission Bay Improvements Fund	6,825,570	1.53%
Refuse Disposal Fund	13,000,000	2.92%
Regional Park Improvements Fund	3,675,307	0.83%
Sewer Funds	135,787,104	30.48%
TransNet Funds	19,187,459	4.31%
Trench Cut/Excavation Fee Fund	2,000,000	0.45%
Water Fund	240,399,173	53.97%
Grand Total	\$ 445,434,111	

An additional \$316.5 million of funding is anticipated to be received during Fiscal Year 2018. This anticipated funding is not included in the Proposed Budget because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments (FBA), bonds, and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and FBA.

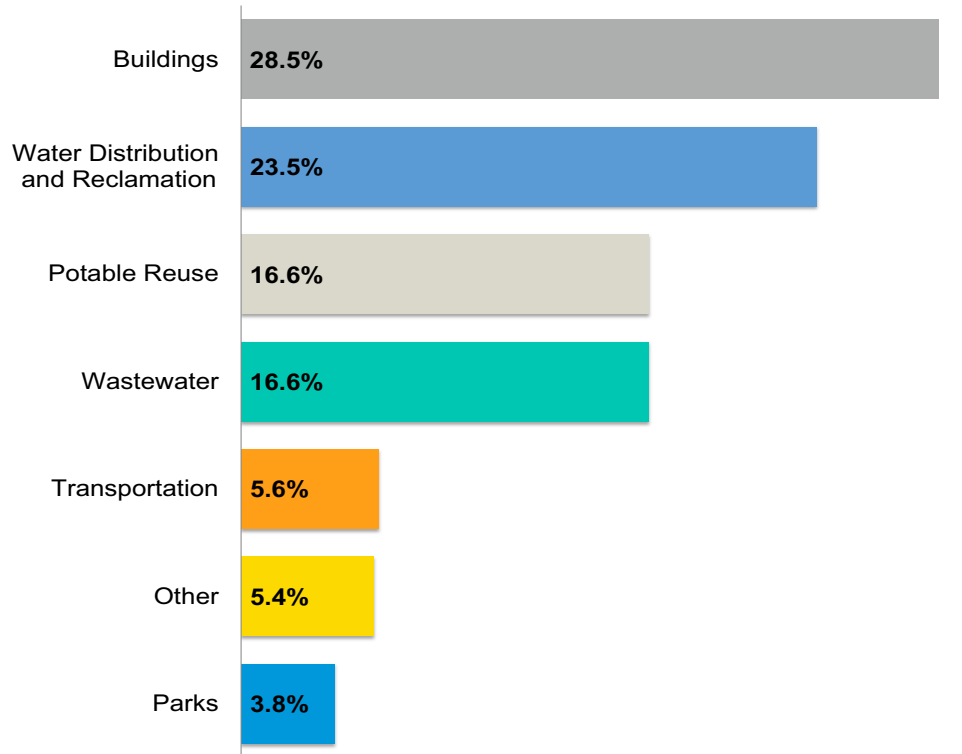
The Fiscal Year 2018 Proposed CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 95.6 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet,

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2018 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2018 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$373.6 million, or 83.9 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$25.6 million, or 5.7 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 79.

Table 2: Multi-Year CIP

Department	Prior Year	FY2018 Proposed	Future Years	Total
Airports	\$ 21,647,814	-	\$ -	\$ 21,647,814
Citywide	79,492,909	3,395,240	577,865,221	660,753,370
QUALCOMM Stadium	4,016,720	-	-	4,016,720
Public Utilities	1,220,994,557	373,609,609	1,993,350,817	3,587,954,983
Public Works - General Services	19,101,192	2,050,000	234,217,003	255,368,195

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Department	Prior Year	FY2018 Proposed	Future Years	Total
Environmental Services	49,141,392	14,230,000	13,900,000	77,271,392
Transportation & Storm Water	832,449,838	25,560,209	1,573,433,401	2,431,443,448
Park & Recreation	322,065,669	24,704,571	291,358,389	638,128,629
Fire-Rescue	98,630,953	-	100,793,571	199,424,524
Library	231,340,115	1,884,482	63,312,010	296,536,607
Police	14,901,779	-	307,148	15,208,927
Grand Total	\$ 2,893,782,938	\$ 445,434,111	\$ 4,848,537,560	\$ 8,187,754,609

The Fiscal Year 2018 Proposed CIP Budget will add \$445.4 million to the City's \$8.19 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.89 billion towards projects that are continuing from previous fiscal years. An estimated \$4.85 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 23.

Funding Sources for the Fiscal Year 2018 Proposed CIP Budget

The Fiscal Year 2018 Proposed CIP Budget of \$445.4 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2018 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 59. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2018 Proposed CIP Budget includes funding for 87 CIP projects, of which 6 are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2018. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2018 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2018 Proposed Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 43 for more information on the scoring process.

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Antenna Lease Fund

Antenna Lease Funds are revenue received from lessees of wireless communication facilities on City property. These funds must be used primarily to benefit the property or adjacent community where wireless facilities are located. For Fiscal Year 2018, \$300,000 of antenna lease funds has been added to the CIP budget in two projects, **Table 3**.

Table 3: Antenna Lease Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Park Improvements / AGF00007	276	New	Annual	Annual	\$ 150,000
University Village Park Tot Lot / S13005	318	Continuing	25	Low	150,000
Total					\$ 300,000

Development Impact Fees

Development impact fees (DIF) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$10.7 million in DIF funding has been added to CIP projects in Fiscal Year 2018. A summary of these amounts by community is provided in **Table 4**.

Table 4: Development Impact Fees by Community

Community	FY2018 Adopted Budget
Centre City	\$ 7,115,000
Clairemont Mesa	35,000
Encanto	250,000
La Jolla	155,000
Linda Vista	40,000
Mid-City	460,000
Midway/Pacific Hwy	1,170,000
Navajo	248,000
North Park	659,865
Otay Mesa/Nestor	31,000
Pacific Beach	105,000
Penasquitos East	146,464
Rancho Bernardo	22,450
Serra Mesa	133,850
Torrey Pines	177,450
Total	\$ 10,749,079

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 10 projects have received DIF funding in Fiscal Year 2018 as shown in **Table 5**. The City Facilities Improvements, Park Improvements, Sidewalk Repair and Reconstruction, Traffic Signals - Citywide, and Traffic Signals Modification annual allocation projects will provide improvements throughout many different

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communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 5: Development Impact Fees Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Building 619 at NTC - Rec Center / P18000	205	New	53	Low \$	1,170,000
Children's Park Improvements / S16013	231	Continuing	47	Low	3,000,000
City Facilities Improvements / ABT00001	457	Continuing	Annual	Annual	350,000
Downtown Greenways / L18000	244	New	63	High	1,000,000
North Park Recreation Center Expansion / P18001	205	New	64	Low	459,865
Park Improvements / AGF00007	302	New	Annual	Annual	250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	313	Continuing	52	Low	146,464
Sidewalk Repair and Reconstruction / AIK00003	565	Continuing	Annual	Annual	2,672,850
Traffic Signals - Citywide / AIL00004	579	Continuing	Annual	Annual	1,455,000
Traffic Signals Modification / AIL00005	580	Continuing	Annual	Annual	244,900
Total					\$ 10,749,079

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2018, \$1.9 million has been allocated to one project, as shown in **Table 6**.

Table 6: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
East Fortuna Staging Area Field Stn Bldg / S14016	247	Continuing	73	High \$	1,927,365
Total					\$ 1,927,365

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Torrey Pines Golf Course received additional funding in Fiscal Year 2018, for a total Golf Course Enterprise Funds allocation of \$5.5 million **Table 7**.

Table 7: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Torrey Pines Golf Course / AEA00001	340	Continuing	Annual	Annual \$	5,500,000
Total					\$ 5,500,000

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Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. This amendment to the charter was passed by San Diego voters in November 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2018, a total amount of \$2.7 million has been allocated to two projects as shown in **Table 8**. The remaining \$15.3 million of projected revenue for Fiscal Year 2018 is included in the operating budget for the slurry seal maintenance of City streets.

Table 8: Infrastructure Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
CNG Fueling Station for Refuse & Recycling / \$15000	108	Continuing	55	Low	\$ 1,230,000
City Facilities Improvements / ABT00001	431	Continuing	Annual	Annual	1,500,000
Total					\$ 2,730,000

Lease Purchase Fund

The City's Equipment and Vehicle Financing Program provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. A total of \$1.0 million has been added to the Fiscal Year 2018 Proposed Budget as shown in **Table 9**.

Table 9: Lease Purchase Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
I AM San Diego Project / \$14000	125	Continuing	N/A	N/A	\$ 1,018,572
Total					\$ 1,018,572

Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2018, a total of \$1.9 million has been allocated to one project as shown in **Table 10**.

Table 10: Library System Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Mission Hills-Hillcrest Library / \$13022	183	Continuing	62	Low	\$ 1,884,482
Total					\$ 1,884,482

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Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 11** are the \$450,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2018 Proposed CIP Budget.

Table 11: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Convert RB Medians-Asphalt to Concrete / L12000	236	Continuing	50	Low \$	350,000
Talmadge Traffic Calming Infrastructure / S17001	331	Continuing	53	Medium	100,000
Total				\$	450,000

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Proposed budget of \$6.8 million is based on current projections of the revenue to be received by the end of Fiscal Year 2018. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2018, \$6.8 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 12**.

Table 12: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Mission Bay Improvements / AGF00004	280	Continuing	Annual	Annual \$	6,825,570
Total				\$	6,825,570

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2018, \$13.0 million has been allocated, as shown in **Table 13**.

Table 13: Refuse Disposal Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Aerated Static Pile System / S16053	107	Continuing	93	High \$	4,500,000
Minor Improvements to Landfills / AFA00001	110	Continuing	Annual	Annual	200,000
Miramar Landfill Facility Improvements / L17000	111	Continuing	77	Low	2,000,000
Miramar Landfill Gas Recovery Improvemen / S16052	112	Continuing	88	Medium	4,300,000

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Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Miramar Landfill Storm Water Improvement / S16054	113	Continuing	90	High	2,000,000
Total					\$ 13,000,000

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Park & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed budget of \$3.7 million is based on current projections of the revenue for Fiscal Year 2018. For Fiscal Year 2018, \$3.7 million has been allocated to six projects, which includes one annual allocation, as shown in **Table 14**.

Table 14: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Balboa Park West Mesa Comfort Station Replacement / S15036	209	Continuing	63	Low \$	200,000
California Tower Seismic Retrofit / L12003	213	Continuing	68	High	650,000
Chollas Lake Improvements / L18001	232	New	64	High	500,000
Coastal Erosion and Access / AGF00006	235	Continuing	Annual	Annual	825,307
Junipero Serra Museum ADA Improvements / S15034	263	Continuing	60	High	500,000
Mohnike Adobe and Barn Restoration / S13008	285	Continuing	62	High	1,000,000
Total					\$ 3,675,307

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$135.8 million in Sewer Funds is added to the CIP budget for Fiscal Year 2018, as shown in **Table 15**. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 15: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Advanced Metering Infrastructure / S17008	375	Continuing	59	Low \$	13,705,722
Alvarado Trunk Sewer Phase IV / S15019	377	Continuing	84	Medium	2,000,000
City Facilities Improvements / ABT00001	457	Continuing	Annual	Annual	200,000
Harbor Dr TS Participation Agreement / RD16001	390	Continuing	89	Medium	1,000,000
I AM San Diego Project / S14000	125	Continuing	N/A	N/A	1,426,001
Metro Treatment Plants / ABO00001	404	Continuing	Annual	Annual	4,250,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	406	Continuing	Annual	Annual	7,837,584

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Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
PS2 Power Reliability & Surge Protection / S00312	419	Continuing	90	High	14,024,768
PURE Water Program / ALA00001	420	Continuing	Annual	Annual	27,145,387
Pipeline Rehabilitation / AJA00002	422	Continuing	Annual	Annual	11,759,341
Pump Station Restorations / ABP00001	426	Continuing	Annual	Annual	1,000,000
Sewer Main Replacements / AJA00001	434	Continuing	Annual	Annual	47,058,301
Tecolote Canyon Trunk Sewer Improvement / S15020	437	Continuing	84	Medium	4,080,000
Unscheduled Projects / AJA00003	441	Continuing	Annual	Annual	300,000
Total					\$ 135,787,104

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2018 Proposed CIP Budget of \$19.2 million, as shown in **Table 16**, adds funding to 18 projects, which includes 10 annual allocations.

Table 16: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Avenida de la Playa Infrastructure-SD / S13018	483	Continuing	73	High \$	1,000,000
Bayshore Bikeway / S00944	486	Warranty	51	Medium	35,000
Bridge Rehabilitation / AIE00001	488	Continuing	Annual	Annual	50,000
Install T/S Interconnect Systems / AIL00002	527	Continuing	Annual	Annual	150,000
Installation of City Owned Street Lights / AIH00001	528	Continuing	Annual	Annual	100,000
Median Installation / AIG00001	538	Continuing	Annual	Annual	150,000
Minor Bike Facilities / AIA00001	540	Continuing	Annual	Annual	400,000
New Walkways / AIK00001	546	Continuing	Annual	Annual	850,000
Otay Mesa Truck Route Phase 4 / S11060	548	Continuing	55	Medium	4,700,000
SR 163/Friars Road / S00851	560	Continuing	61	Medium	2,000,000
SR94/Euclid Av Interchange Phase 2 / S14009	561	Continuing	57	Medium	2,000,000
Streamview Drive Improvements Phase 2 / S18000	571	New	67	High	150,000
Street Resurfacing and Reconstruction / AID00005	573	Continuing	Annual	Annual	2,067,459
Torrey Pines Road Improvement Phase 2 / S15023	576	Continuing	54	Medium	1,000,000
Traffic Calming / AIL00001	578	Continuing	Annual	Annual	385,000
Traffic Signals - Citywide / AIL00004	579	Continuing	Annual	Annual	785,000
Traffic Signals Modification / AIL00005	580	Continuing	Annual	Annual	615,000
University Avenue Mobility / S00915	582	Continuing	53	Medium	2,750,000
Total					\$ 19,187,459

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Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2018, \$2.0 million has been allocated to one annual allocation as shown in **Table 17**.

Table 17: Trench Cut/Excavation Fee Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Street Resurfacing and Reconstruction / AID00005	573	Continuing	Annual	Annual \$	2,000,000
Total				\$	2,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2018 Proposed CIP Budget of \$240.4 million from the Water Fund, as shown in **Table 18**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the PURE Water Program.

Table 18: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
30th Street Pipeline Replacement / S12010	373	Continuing	93	Medium \$	8,000,000
69th & Mohawk Pump Station / S12011	374	Continuing	96	High	2,500,000
Advanced Metering Infrastructure / S17008	375	Continuing	59	Low	13,705,722
Alvarado 2nd Extension Pipeline / S12013	376	Continuing	92	Medium	2,500,000
Catalina 12inch Cast Iron Mains / S12008	380	Continuing	98	High	1,540,000
Chollas Building / S11025	381	Continuing	65	Low	15,606,500
Cielo & Woodman Pump Station / S12012	382	Continuing	90	High	1,000,000
Groundwater Asset Development Program / ABM00001	389	Continuing	Annual	Annual	400,000
I AM San Diego Project / S14000	125	Continuing	N/A	N/A	950,667
La Jolla Scenic Drive 16inch Main / S12009	393	Continuing	82	Low	3,192,358
La Jolla View Reservoir / S15027	394	Continuing	80	Low	440,000
Large Diameter Water Transmission PPL / AKA00003	395	Continuing	Annual	Annual	17,285,600
Lower Otay Reservoir Emer Outlet Improve / S00044	399	Continuing	75	Medium	200,000
Miramar Clearwell Improvements / S11024	407	Continuing	100	High	37,087,853
Morena Pipeline / S16027	409	Continuing	92	Medium	3,202,101
Morena Reservoir Outlet Tower Upgrade / S00041	410	Continuing	90	High	2,000,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	415	Continuing	91	Low	1,950,000
Otay Second Pipeline Relocation-PA / S15016	416	Continuing	98	High	200,000
PURE Water Program / ALA00001	420	Continuing	Annual	Annual	46,966,635
Pacific Beach Pipeline South (W) / S12015	421	Continuing	92	Medium	9,271,723

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Project	Page No.	Project Status	Priority Score	Priority Category	FY2018 Proposed
Pressure Reduction Facility Upgrades / AKA00002	424	Continuing	Annual	Annual	500,000
Recycled Water Systems Upgrades / AHC00004	429	Continuing	Annual	Annual	138,968
Standpipe and Reservoir Rehabilitations / ABL00001	436	Continuing	Annual	Annual	2,450,000
Tierrasanta (Via Dominique) Pump Station / S12040	438	Continuing	96	High	6,211,186
University Ave Pipeline Replacement / S11021	439	Continuing	93	Medium	4,551,407
University Heights Water Tower Seismic Retrofit / S17006	440	Continuing	43	Low	698,000
Upas St Pipeline Replacement / S11022	442	Continuing	93	Medium	600,000
Water & Sewer Group Job 816 (W) / S13015	443	Continuing	90	Low	4,900,000
Water Department Security Upgrades / S00050	445	Continuing	N/A	N/A	200,000
Water Main Replacements / AKB00003	446	Continuing	Annual	Annual	46,202,093
Water Pump Station Restoration / ABJ00001	447	Continuing	Annual	Annual	4,948,360
Water Treatment Plants / ABI00001	448	Continuing	Annual	Annual	1,000,000
Total					\$ 240,399,173

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 19**.

Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2018 Fiscal Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch FBA ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes ³	T-34.2	6,828,718	-	-	6,828,718
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road ⁵	T-12	3,402,768	-	-	3,402,768
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur ³	T-6	3,142,673	-	-	3,142,673
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	2,559,157	2,047,327	511,832	5,118,316
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road ⁴	T-10	4,910,406	-	-	4,910,406

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Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2018 Fiscal Years Credit	Future Fiscal Years Credit	Funding Source Total Credit
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	2,001,553	-	-	2,001,553
Carmel Valley Rd East Wildlife Crossing Widening ⁴	T-27	2,393,155	-	-	2,393,155
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes ⁴	T-25.3	3,935,940	-	-	3,935,940
Black Mountain Ranch Community Park	P-1	5,066,304	4,838,821	4,838,821	14,743,946
North Fire Station - No. 48	F-2	-	6,695,654	6,695,654	13,391,308
North Neighborhood Park (NP #2)	P-5	3,682,045	-	409,116	4,091,161
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes ⁴	T-47.1	11,832,675	-	-	11,832,675
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes ⁴	T-47.3	2,088,362	-	-	2,088,623
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	1,788,778	1,431,022	357,755	3,577,555
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,401,395	583,994	5,956,166	7,941,555
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	550,629	440,503	110,126	1,101,258
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	356,732	285,386	71,347	713,465
Total Black Mountain Ranch FBA		\$ 55,941,290	16,322,707	19,943,817	92,207,814
Mission Valley DIF					
Central Park (14.28 Acres)	P-6	\$ 25,660,024	\$ -	\$ 4,855,447	\$ 30,515,471
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 26,058,896	\$ -	\$ 10,464,299	\$ 36,523,195
City of San Diego RTCIP⁵					
Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750
Friars Rd/I-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	426,469	1,306,881	2,613,762
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP		\$ 880,412	\$ 426,469	\$ 24,895,450	\$ 26,203,331
Total		\$ 82,880,598	\$ 16,749,176	\$ 55,304,566	\$ 154,934,340

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ This is a completed project with remaining FBA credits scheduled for future years.

⁴ It's anticipated that final credits will be awarded for this project and used in FY 2017.

⁵ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2018 is shown in **Table 20**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Brown Field / AAA00002	111			
Brown Field Runway 8L-26R Rehabilitation Phase 2 / B16150		Design Bid Build	5,800,000	7,500,000
Airports Total			\$ 5,800,000	\$ 7,500,000
Environmental Services				
Citywide Energy Improvements / ABT00003	135		29,000,000	30,000,000
City Heights Rec Center Improvements / B17040		Multiple Award Construction	400,000	460,000
Martin Luther King Jr. Rec Center Improvements / B17037		Multiple Award Construction	400,000	460,000
Southeastern Division Police Sub-Station Improvements / B17038		Multiple Award Construction	400,000	460,000
Mid-City Division Police Sub-Station Improvements / B17039		Multiple Award Construction	400,000	460,000
Aerated Static Pile System / S16053	133	Design Build	4,000,000	5,000,000
Miramar Landfill Gas Recovery Improvements / S16052	138	Design Bid Build	5,200,000	6,400,000
West Miramar Landfill - Phase 2 / S00774	141	Design Bid Build	2,400,000	3,000,000
Miramar Landfill Stormwater Improvements / S16054	139	Design Bid Build	5,800,000	7,000,000
Environmental Services Total			\$ 48,000,000	\$ 53,240,000
Fire-Rescue				
City Facilities Improvements / ABT00001	457			
Fire Station 3 Roof & HVAC Replacement / B13187		Design Bid Build	907,000	1,367,748
Fire Station No. 08 - Mission Hills / S10029	154	Design Bid Build	474,200	950,000
Fire Station No. 15 - Ocean Beach Expansion / S13011	155	Design Bid Build	499,507	850,000
North University City Fire Station 50 / S13021	163	Design Build	8,042,000	14,000,000
Fire-Rescue Total			\$ 9,922,907	\$ 17,167,748

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

Table 20: Construction Contracts

Library

Tierrasanta Library Expansion / S15011	192	Design Bid Build	\$ 708,500	\$ 975,000
Library Total			\$ 708,500	\$ 975,000

Park & Recreation

Balboa Park Golf Course / AEA00002	207			
Balboa Park Golf Course -Fuel Tank Installation / B12019		Design Bid Build	\$ 370,000	\$ 535,406
Mission Bay Improvements / AGF00004	280			
Mission Bay Navigational Safety Dredging / B10163		Design Bid Build	3,215,000	6,999,627
Coastal Erosion and Access / AGF00006	235			
Orchard Av, Capri by Sea & Old Salt Pool / B14073		Design Bid Build	290,000	495,000
Balboa Park Plaza de Panama / L17002	208	Design Bid Build	60,038,145	78,108,614
Balboa Pk West Mesa Comfort Stn Replace / S15036	209	Design Bid Build	35,574	1,492,574
California Tower Seismic Retrofit / L12003.2	213	Design Bid Build	2,402,748	2,915,748
Canyonside Community Park Improvements / S12004	216	Design Bid Build	711,548	1,000,841
Coast Blvd Walkway Improvements / S15001	234	Design Bid Build	296,000	587,750
El Cuervo Adobe Improvements / S14006	252	Design Bid Build	273,480	621,368
Encanto Community Pk Security Lighting Upgrade / S16017	253	Design Bid Build	239,560	404,560
Evans Pond Reclaimed Water Pipeline Inst / S13010	254	Design Bid Build	307,0967	427,466
Gamma Street Mini-Park ADA Improvements / L16000.1	323	Design Bid Build	1,011,000	1,751,000
Guymon Park and Horton Elementary JU / S16045	259	Design Bid Build	2,337,025	3,000,000
Hickman Fields Athletic Area / S00751	260	Design Bid Build	4,437,206	5,820,786
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	264	Design Bid Build	85,000	150,000
Marie Widman Memorial Pk Sec Lighting / S16018	207	Design Bid Build	175,000	300,000
Mission Bay Golf Crs Club Dem & Trailer / S01090	269	Design Bid Build	1,013,882	1,400,000
Memorial Comm Pk Playground ADA Upgrades / S16020	274	Design Bid Build	1,164,000	1,864,000
Mission Bay Golf Course Renovation & Recon / S11010	270	Design Bid Build	2,100,000	2,960,000
MTRP Equestrian & Multi Use Staging Area / S14016	247	Design Bid Build	3,766,745	5,700,000
Olive Grove Community Park ADA Improvements / S15028	295	Design Bid Build	599,500	1,068,000
Park de L Cruz Community Center & Gym / S16059	303	Design Bid Build	7,460,500	10,550,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	307	Design Bid Build	792,000	1,274,695
Rancho Penasquitos Town Centre Park Imp /S12003	308	Design Bid Build	118,500	175,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	313	Design Bid Build	1,141,096	1,451,096
SD River Dredging Qualcomm Way to SR163 / S00606	314	Design Bid Build	739,000	1,209,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	318	Design Bid Build	858,139	1,103,617
Skyline Hills Community Park ADA Improvements / S15038	320	Design Bid Build	563,000	873,000
Skyline Hills Community Pk Security Lighting Upgrade / S16021	319	Design Bid Build	85,000	150,000
Sunset Cliffs Natural Park Hillside Improv. PH2 / L16001.2	324	Design Bid Build	2,200,000	3,189,807
Park & Recreation Total			\$ 98,826,615	\$ 137,578,930

Public Utilities

Freeway Relocation / AKB00002	387			
Caltrans Pacific Beach PPL Central (W) / B12110		Design Bid Build	485,000	765,000
Large Diameter Water Transmission PPL / AKA00003	395			
16-in & Larger CI Wtr Main & Swr Repl(W) / B15134		Multiple Award Construction Contract	2,388,100	2,809,500
Mid-City Pipeline Phase 2A / B17081		Design Bid Build	3,300,000	4,450,000
Miramar PL Segment Replacement (DB) / B15050		Design Bid Build	805,000	1,185,770
Otay 2nd Pipeline Phase I / B14092		Design Build	5,889,000	7,832,000
Metro Treatment Plants / ABO00001	404			
SBWRP Valve Mster Sta & Loop Control Sys / B16132		Design Build	1,200,000	1,500,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	406			

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

Table 20: Construction Contracts

ROSE CANYONE TRUNK SEWER (RCTS) JOINT REPAIR / B11025	Design Bid Build	12,834,000	14,252,295
Pipeline Rehabilitation / AJA00002	422		
Pipeline Rehabilitation AK-1 / B16109	Design Bid Build	4,244,340	5,199,832
Pipeline Rehabilitation AL-1 / B16001	Design Bid Build	5,856,000	7,156,000
Pipeline Rehabilitation AN-1 / B16135	Design Bid Build	5,465,000	6,664,800
Pipeline Rehabilitation AO-1 / B16161	Design Bid Build	5,670,000	7,260,500
Pump Station Restorations / ABP00001	426		
SPS 23T - Reliability Improvements / B14131	Design Bid Build	1,179,861	1,592,861
Recycled Water Systems Upgrades / AHC00004	429		
Canyonside Recycled WPS Drain Relocation / B14170	Design Bid Build	382,276	751,398
Sewer Main Replacements / AJA00001	434		
16-in & Larger CI Wtr Main & Swr Repl(S) / B17059	Multiple Award Construction Contract	589,500	693,500
AC Water & Sewer Group 1013 (S) / B15147	Design Bid Build	912,000	1,216,000
AC Water & Sewer Group 1024 (S) / B16083	Multiple Award Construction Contract	1,798,600	2,043,800
AC Water & Sewer Group 1026 (S) / B15002	Design Bid Build	787,500	1,090,000
BUCHANAN CANYON SEWER B(UP) / B00429	Design Bid Build	3,487,493	4,894,397
Caltrans Pacific Beach PPL Central (S) / B12097	Design Bid Build	776,000	1,168,000
Priority Sewer Main Replacement Group 16 / B16018	Multiple Award Construction Contract	8,321,600	12,160,104
Sewer & AC Water Group 764A (S) / B00380	Design Bid Build	2,691,518	4,112,092
SEWER GJ 798C / B00409	Design Bid Build	212,420	484,380
SEWER GROUP 697A / B00346	Design Bid Build	2,979,400	4,149,893
SEWER GROUP 786 / B00421	Design Bid Build	8,430,499	10,906,573
Sewer Group 836 / B13232	Design Bid Build	1,181,473	2,388,626
SEWER GROUP JOB 830 / B11019	Design Bid Build	411,400	604,000
Water and Sewer Group Job 966 (S) / B12085	Design Bid Build	1,221,700	1,711,100
Water and Sewer Group Job 967 (S) / B15145	Design Bid Build	64,000	100,000
Water Department Security Upgrades / S00050	445		
WDSU - Reservoirs & Dams - Phase II / S11106	Design Build	4,700,000	6,000,000
Water Main Replacements / AKB00003	446		
AC Water & Sewer Group 1013 (W) / B15156	Design Bid Build	7,140,000	9,520,000
AC Water & Sewer Group 1020 (W) / B15157	Design Bid Build	2,458,000	3,445,424
AC Water & Sewer Group 1024 (W) / B16082	Multiple Award Construction Contract	8,645,100	9,824,000
AC Water & Sewer Group 1026 (W) / B15001	Design Bid Build	4,061,000	5,414,700
AC Water Group 1012 / B16177	Design Bid Build	5,207,943	7,142,943
CI - Water and Sewer Group Job 966 (W) / B12086	Design Bid Build	1,447,100	2,122,400
Remaining Small Diameter CI Water Ph 1 / B15206	Design Bid Build	2,604,000	3,518,500
Sewer & AC Water Group 697A (W) / B15207	Design Bid Build	813,325	1,230,000
Sewer & AC Water Group 764A (W) / B13201	Design Bid Build	1,212,402	1,767,738
Water Group 525C / B00032	Design Bid Build	3,477,600	4,889,744
Water Group 525E (BL) / B00131	Design Bid Build	1,310,700	2,583,375
Water Group 967 / B12058	Design Bid Build	489,000	795,000
Water Group Job 952 / B11048	Design Bid Build	2,952,000	4,082,681
Water Pump Station Restoration / ABJ00001	447		
Soledad Pump Station Upgrade / B11072	Design Bid Build	5,016,600	6,954,000
Water Treatment Plants / ABI00001	448		
Otay WTP Basin#1 Concrete Restoration / B17092	Design Bid Build	2,150,000	2,650,000
30th Street Pipeline Replacement / S12010	373		
EMTS Boat Dock and Steam Line Relocation / S00319	385		
	Design Bid Build	4,700,000	6,000,000
	Design Bid Build	1,547,325	2,018,535

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

Table 20: Construction Contracts

La Jolla View Reservoir / S15027	394	Design Bid Build	18,200,000	24,895,313
Montezuma/Mid-City Pipeline Phase II / S11026	408	Design Bid Build	21,543,000	31,555,000
University Heights Water Tower / S17006	440	Design Bid Build	803,000	1,148,000
Public Utilities Total			\$ 195,991,775	\$ 262,580,890

Public Works - General Services

Americans with Disabilities Improvements / ABE00001	119			
William Heath Davis House ADA Accessibility Mod / B15223		Design Bid Build	271,832	389,600
Public Works - General Services Total			\$ 271,832	\$ 389,600

Transportation & Storm Water

Americans with Disabilities Improvements / ABE00001	119			
ADA APS GROUP 1E - BROADWAY / B16098		Design Bid Build	382,000	487,000
ADA APS GROUP 2E - Washington St / B16099		Design Bid Build	349,622	488,664
Redwood & 30th CR Obstruction DS / B13066		Design Bid Build	361,000	619,295
Bridge Rehabilitation / AIE00001	488			
Nimitz Bridge at NTC Rehabilitation / B15198		Design Bid Build	303,900	495,000
Voltaire St Bridge Rehab o/Nimitz Blvd / B00870		Design Bid Build	1,503,404	1,955,027
Drainage Projects / ACA00001	512			
4709 Clairemont Mesa Blvd SD Repl / B14126		Design Bid Build	555,298	804,223
Campus Point Dr (9900) Storm Drain Repl / B13016		Design Bid Build	740,000	1,300,000
Highland & Monroe Aves Storm Drain Repl / B12096		Design Bid Build	861,000	1,268,000
Industrial Ct Channel Replacement / B13118		Design Bid Build	222,000	497,000
Jamacha Drainage Channel Upgrade / B14078		Design Bid Build	1,568,000	2,495,000
Langmuir St (2252) SD Replacement / B13091		Design Bid Build	466,852	1,096,535
Lobrico Ct (615) Storm Drain / B13116		Design Bid Build	388,000	786,689
Rue Cheaumont (12275) Storm Drain Replac / B12031		Design Bid Build	1,149,277	2,205,000
Van Dyke Ave (4481) Storm Drain Replacement / B12034		Design Bid Build	506,000	927,167
Installation of City Owned Street Lights / AIH00001	528			
Citywide Street Lights GF Group 15 / B15012		Design Bid Build	976,722	1,420,000
Minor Bike Facilities / AIA00001	540			
Bikeway Striping Improvements-Citywide / B14040		Design Bid Build	1,000	10,000
Camino del Este Path Xing Improvements / B13088		Design Bid Build	302,542	449,640
Resurfacing of City Streets / AID00005	573			
AC1701 / B17094		Design Bid Build	10,000,000	11,000,000
AC1702 / B17095		Design Bid Build	10,000,000	11,000,000
AC1703 / B17096		Design Bid Build	4,000,000	4,500,000
School Traffic Safety Improvements / AIK00002	563			
31st St & Market St School Traffic Signal / B15014		Design Bid Build	294,000	377,000
Sidewalk Repair & Replacement / AIK00003	565			
Sidewalk Replacement Group 1603 / B16029		Design Bid Build	900,000	900,000
Sidewalk Replacement Group 1604 / B16030		Design Bid Build	2,800,000	2,800,000
Street Light Circuit Upgrades / AIH00002	572			
Pacific Beach 1 Street Light Circuit Replacement / B16119		Design Bid Build	1,398,026	1,600,029
Traffic Signals - Citywide / AIL00004	579			
36th St & El Cajon Bl Traffic Signal / B13138		Design Bid Build	252,993	330,000
4th Ave & Date St Traffic Signal / B13137		Design Bid Build	214,589	275,000
Beyer Bl @ Smythe Ave Traffic Signal / B14015		Design Bid Build	235,900	320,000
Traffic Signals Modify & Modernize / AIL00005	580			
32nd & Norman Scott Rd TS Upgrade / B15005		Design Bid Build	240,000	300,00
Traffic Signal Upgrades Citywide FY14 / B14048		Design Bid Build	875,583	1,063,283
Utilities Undergrounding Program / AID00001	583			

Capital Improvements Program

Fiscal Year 2018 Proposed Budget Summary

Table 20: Construction Contracts

Altadena/Wightman/Winona-El Cajon UUD / B00850	Design Bid Build	236,187	277,867
Baker St/Shawnee Rd UUP (Morena to Shawnee) / B15090	Design Bid Build	91,800	108,000
Block 1M UUD (La Jolla 4) / B13151	Design Bid Build	316,800	396,000
Block 1M1 UUP (La Jolla) / B15084	Design Bid Build	252,450	297,000
Block 2S1 South Mission Beach UUD / B12067	Design Bid Build	363,800	428,000
Block 4-J1 UUD (Mid City) / B13152	Design Bid Build	324,000	405,000
Block 4N North Encanto UUD / B12055	Design Bid Build	360,050	577,000
Block 4Y UUP - CIP / B15087	Design Bid Build	891,650	1,049,000
Block 6DD Bay HO 3 UUD / B12065	Design Bid Build	359,400	568,000
Block 6DD1 UUD (Clairemont Mesa) / B13153	Design Bid Build	439,200	549,000
Block 6H UUP / B15086	Design Bid Build	359,550	423,000
Block 7G2 UUP / B15085	Design Bid Build	822,800	968,000
Block 7O1 UUD (College Area) / B13154	Design Bid Build	388,800	486,000
Block 8C UUD (Greater Golden Hill) / B13155	Design Bid Build	345,600	432,000
Block 8R UUP - CIP / B15097	Design Bid Build	929,900	1,049,000
District 7 Block 7-A UUD / B00842	Design Bid Build	961,968	1,131,726
District 8 Block 8-B UUD / B00841	Design Bid Build	484,486	569,983
Euclid Ave UUD Streetlights (Euclid-Univ) / B11131	Design Bid Build	255,000	300,000
Fanuel St Pl Archer to Tourmaline UUD / B00721	Design Bid Build	69,740	82,047
Stlight Design & Install 30th St - Ocean Vw - K St / B12001	Design Bid Build	107,100	126,000
Watershed CIP / ACC00001	587		
Alamo, Salvation, 68th Street Basins LID / B14120	Design Bid Build	2,174,000	3,000,000
Ashley Falls Lg Scale Storm Flow Storage / B14007	Design Bid Build	710,000	1,251,500
Callado Rd Green St Infiltration BMP / B13198	Design Bid Build	1,000,000	1,650,000
Green Infrastructure Group 1014 / B15104	Design Bid Build	2,332,543	3,053,190
Logan Heights LID (South) / B15051	Design Bid Build	2,000,000	3,000,000
Maple Canyon Restoration - Phase I / B12040	Design Bid Build	2,350,000	4,120,000
S Crest Pk Infiltration for Chollas Crk / B10029	Design Bid Build	2,100,000	3,039,700
Bikeway Striping Improvements-Citywide / S00955	568 Design Bid Build	73,500	97,000
Carmel Country Road Low Flow Channel / S00969	493 Design Bid Build	1,681,500	2,712,000
Euclid Avenue & Home Improvements / S00886	516 Design Bid Build	60,000	985,820
Hayes Ave Storm Drain / S11002	523 Design Bid Build	334,650	598,750
Otay Mesa Truck Route Phase 4 / S11060	548 Design Bid Build	11,363,500	18,730,000
Torrey Pines Road Improvement Phase 2 / S15023	576 Design Bid Build	1,300,000	1,600,000
Torrey Pines Road Slope Restoration / S00877	577 Design Bid Build	1,800,000	2,831,576
University Avenue Mobility / S00915	582 Design Bid Build	3,635,089	6,580,000
West Mission Bay Drive Bridge Over San Diego River/ S00871	586 Design Bid Build	100,000,000	126,563,017
Transportation & Storm Water Total		\$ 183,122,771	\$ 241,849,728
Total		\$ 542,644,400	\$ 991,281,896

Conclusion

The Fiscal Year 2018 Proposed CIP Budget provides a \$445.4 million increase to the City's multi-year CIP. This budget will establish 6 new projects and add funding to 81 continuing projects spanning a variety of departments and project types. The Fiscal Year 2018 Proposed CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council will consider and approve the \$445.4 million increase to the City's CIP (**Tables 3-18**) and the planned construction contracts (**Table 20**) for Fiscal Year 2018.



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Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Item	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 55.
Improvement Type	A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 43.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund

Capital Improvements Program

Profile of the City of San Diego's CIP

source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2018 Proposed CIP Budget document includes the following information.

- A list of projects entering into construction contracts is provided on page 17, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2018 Proposed CIP Budget have been organized into four project status categories as shown in **Table 3** at the end of this section on page 28. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2018 Proposed Budget
 - *Continuing*: projects initiated in Fiscal Year 2017, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into ser-

Capital Improvements Program

Profile of the City of San Diego's CIP

vice, but have not yet been closed

- *Underfunded:* projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2018 allocations for City Council approval can be found in the Fiscal Year 2018 Proposed CIP Budget Summary (pages 5-22).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information that is readily available to the public.

In addition to the streamlining measures above, Financial Management will release two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2017; one was released in November 2016 (Report No: 16-108) and one is scheduled for May 2017. These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, deappropriation of annual allocations at year-end, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$115 million in project savings and reallocations from cash management and streamlining efforts were included in the November report.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On February 1, 2017, the Public Works Department released its Five-Year Capital Infrastructure

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Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2018 Proposed	FY2018 Anticipated	FY2019	FY2020	FY2021	FY2022	Total by Source
Antenna Lease Fund	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	300
Bond Financing	-	39,023	-	-	-	-	39,023
Bus Stop Capital Improvement Fund	-	99	60	60	60	-	279
Capital Outlay - Land Sales	-	8,000	-	-	-	-	8,000
Capital Outlay - Other	-	1,000	-	-	-	-	1,000
Deferred Capital Projects Bonds	-	55,312	55,036	54,918	54,994	55,091	275,351
Developer Funding	-	5,262	-	-	-	-	5,262
Development Impact Fees	10,749	14,589	-	-	-	-	25,338
Donations	-	10,750	750	-	-	-	11,500
EDCO Community Fund	-	245	75	75	75	75	545
Environmental Growth Funds	1,927	-	831	1,728	3,215	400	8,102
Facilities Benefit Assessments	-	35,324	39,809	40,249	1,000	4,705	121,087

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Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2018 Proposed	FY2018 Anticipated	FY2019	FY2020	FY2021	FY2022	Total by Source
Federal Grants	-	120,425	2,216	24,578	491	408	148,119
General Fund	-	1,246	-	-	-	-	1,246
Golf Course Enterprise Fund	5,500	-	-	-	-	-	5,500
Infrastructure Fund	2,730	-	15,090	14,390	18,841	12,995	64,046
Infrastructure Improvement Funds	-	100	-	-	-	-	100
Lease Purchase Fund	1,019	-	-	-	-	-	1,019
Library System Improvement Fund	1,884	-	-	-	-	-	1,884
Maintenance Assessment Districts	450	90	-	-	-	-	540
Mission Bay Improvements Fund	6,826	3,214	7,252	7,735	8,149	8,572	41,749
Other Funding	-	355	-	-	-	-	355
Park Service District Funds	-	14	-	-	-	-	14
Refuse Disposal Fund	13,000	-	4,300	3,200	3,200	3,200	26,900
Regional Park Improvements Fund	3,675	76	2,200	2,800	2,500	1,500	12,751
Regional Transportation Congestion Improvement Program	-	11,175	-	-	-	-	11,175
Sewer Funds	135,787	(9,789)	147,287	230,958	212,779	62,549	779,571
State Grants	-	8,958	-	-	-	-	8,958
Sunset Cliffs Natural Park Fund	-	160	80	-	-	-	240
TransNet Funds	19,187	311	20,105	21,049	22,045	23,072	105,769
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Water Fund	240,399	10,600	294,310	597,677	363,178	78,295	1,584,458
Total	\$ 445,434	\$ 316,539	\$ 591,401	\$ 1,001,416	\$ 692,527	\$ 252,862	\$ 3,300,179

Note: This table excludes \$1.90 billion of unidentified funding and \$91.8 million in funding expected in Fiscal Year 2023 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2018:

- 349 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles by 2020. This is in addition to 322 miles that were completed in Fiscal Year 2016, and 308 miles that are anticipated to be completed in Fiscal Year 2017, putting the City well on its way to meeting the overall goal of 1,000 miles. Additionally, the Transportation and Storm Water Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- Cesar Solis Community Park will be put into service.
- The installation of solar photovoltaic systems at 19 City sites will be completed.

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- Reconstruction of permanent Fire Station 17 in City Heights will be completed. Additionally, land acquisition will be initiated and construction will begin on new Fire Station 8 in Mission Hills.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments.

The CIP budget process considers project priorities and funding availability.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset managing departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
New			
Building 619 at NTC - Rec Center / P18000	179	\$ 1,170,000 \$	1,170,000

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Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Chollas Lake Improvements / L18001	206	500,000	2,000,000
Downtown Greenways / L18000	218	1,000,000	1,000,000
North Park Recreation Center Expansion / P18001	179	459,865	459,865
Park Improvements / AGF00007	276	400,000	400,000
Streamview Drive Improvements Phase 2 / S18000	545	150,000	7,650,000
Total New		\$ 3,679,865 \$	12,679,865

Continuing

30th Street Pipeline Replacement / S12010	347	\$ 8,000,000 \$	22,500,000
69th & Mohawk Pump Station / S12011	348	2,500,000	14,978,614
Advanced Metering Infrastructure / S17008	349	27,411,444	67,568,898
Aerated Static Pile System / S16053	107	4,500,000	5,000,000
Airway Road Improvements / S16043	455	-	10,000
Alvarado 2nd Extension Pipeline / S12013	350	2,500,000	59,046,000
Alvarado Trunk Sewer Phase IV / S15019	351	2,000,000	28,896,000
Americans with Disabilities Improvements / ABE00001	93	-	74,867,182
Avenida de la Playa Infrastructure-SD / S13018	457	1,000,000	12,862,508
Backup Generators at SPS's, TP & EMTS / S12036	352	-	15,345,600
Balboa Avenue Corridor Improvements / S00831	459	-	2,662,987
Balboa Park Golf Course / AEA00002	181	-	1,044,504
Balboa Park Plaza de Panama Project / L17002	182	-	49,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	183	200,000	1,692,574
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	184	-	1,480,000
Bay Terraces Community Center / S16060	185	-	3,600,000
Bayview Reservoir Solar Project / S14021	353	-	2,325,000
Beyer Park Development / S00752	186	-	12,288,000
Bridge Rehabilitation / AIE00001	462	50,000	6,807,327
Brown Field / AAA00002	85	-	10,737,870
Bus Stop Improvements / AID00007	463	-	866,467
CAD System Replacement Project / S13100	335	-	8,254,821
CIP Emergency Reserve / ABT00006	95	-	1,000,000
CNG Fueling Station for Refuse & Recycling / S15000	108	1,230,000	5,300,000
California Tower Seismic Retrofit / L12003	187	650,000	4,025,611
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	465	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	466	-	10,625,000
Canon Street Pocket Park / S16047	188	-	840,000
Canyon Hills Resource Park Improvements / S15006	189	-	6,173,502
Canyonside Community Park Improvements / S12004	190	-	1,001,126
Carmel Country Road Low Flow Channel / S00969	467	-	2,712,000
Carmel Creek NP Improvements / S16037	191	-	2,263,620
Carmel Del Mar NP Comfort Station-Development / S16034	192	-	2,759,801
Carmel Grove NP Comfort Station and Park Improve / S16038	193	-	1,405,879
Carmel Knolls NP Comfort Station-Development / S16033	194	-	881,356

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Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Carmel Mission NP Comfort Station Development / S16039	195	-	881,356
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	468	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	469	-	5,400,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	471	-	14,000,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	472	-	15,223,324
Carmel Valley CP-Turf Upgrades / S16029	196	-	3,901,000
Carmel Valley Landscaping & Irrigation / L14000	197	-	365,133
Carmel Valley Neighborhood Park #8 / S00642	198	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	473	-	7,085,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	475	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	476	-	21,058,000
Catalina 12inch Cast Iron Mains / S12008	354	1,540,000	12,480,000
Centrum Neighborhood Pk Improvements / RD16005	201	-	1,000,000
Cesar Solis Community Park / S00649	202	-	20,980,079
Chicano Park ADA Upgrades / S13003	204	-	1,900,835
Children's Park Improvements / S16013	205	3,000,000	3,900,000
Children's Pool Lifeguard Station / S00644	123	-	4,524,607
Chollas Building / S11025	355	15,606,500	39,076,870
Chollas Lake Pk Playground Improvements / S14002	207	-	1,739,224
Cielo & Woodman Pump Station / S12012	356	1,000,000	6,678,000
City Facilities Improvements / ABT00001	431	2,050,000	255,368,195
City Heights Pedestrian Improvements / S15044	478	-	4,582,654
Citywide Energy Improvements / ABT00003	109	-	2,447,793
Coast Blvd Walkway Improvements / S15001	208	-	690,000
Coastal Erosion and Access / AGF00006	209	825,307	3,298,106
College Area Fire Station / S16015	124	-	12,000,000
Concrete Streets / AID00006	480	-	16,811,539
Convention Center Phase III Expansion / S12022	96	-	517,182,728
Convention Center Sails Pavilion / L15000	97	-	19,547,313
Convert RB Medians-Asphalt to Concrete / L12000	210	350,000	558,764
Cooperative Traffic Signal Projects / AIL00003	482	-	110,702
Corrosion Control / AKA00001	357	-	498,943
Crest Canyon Resource Management Plan / S10067	211	-	75,000
Del Mar Heights Pipeline Relocation / S00070	358	-	7,950,000
Del Mar Heights Road-4/6 Lanes / S00903	483	-	9,842,000
Del Mar Mesa Central Multi Use Trail / S00890	213	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	214	-	386,000
Del Mar Mesa Neighborhood Park Ph II / S13023	215	-	3,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	216	-	110,300
Del Sol Boulevard-Central / S00858	484	-	5,571,792
Dennery Ranch Neighborhood Park / S00636	217	-	15,100,001
Dennery Road East / S10018	485	-	825,000
Doyle Park Community Park ADA Upgrades / S15037	219	-	420,402

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Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Drainage Projects / ACA00001	486	-	233,423,844
EB Scripps Pk Comfort Station Replacement / S15035	220	-	2,800,000
EMTS Boat Dock and Steam Line Relocation / S00319	359	-	2,018,535
East Fortuna Staging Area Field Stn Bldg / S14016	221	1,927,365	5,738,211
East Village Green Phase 1 / S16012	223	-	25,508,158
Egger/South Bay Community Park ADA Improvements / S15031	224	-	2,439,886
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	488	-	34,255,455
El Cuervo Adobe Improvements / S14006	226	-	606,000
El Monte Pipeline No 2 / S10008	360	-	17,921,010
Encanto Comm Pk Security Lighting Upgrades / S16017	227	-	404,560
Evans Pond Reclaimed Water Pipeline Inst / S13010	228	-	427,467
Fairbrook Neighborhood Park Development / S01083	229	-	4,992,699
Fire Station No. 02 - Bayside / S15042	125	-	20,000,000
Fire Station No. 05 - Hillcrest / S00788	126	-	9,179,923
Fire Station No. 07 - Barrio Logan / S15013	127	-	12,000,000
Fire Station No. 08 - Mission Hills / S10029	128	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	129	-	850,000
Fire Station No. 17 - Mid-City / S00783	130	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	131	-	9,763,161
Fire Station No. 48 - Black Mountain Ranch / S15015	135	-	2,700,000
Fire Station No. 49 - Otay Mesa / S00784	136	-	8,400,000
Fire Station No. 50 - North University City / S13021	137	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	138	-	13,312,000
Fire-Rescue Air Operations Facility / S15012	140	-	12,500,000
Fleet Services Elect & Fac Improvements / L14002	98	-	1,081,961
Freeway Relocation / AKB00002	361	-	2,489,774
Genesee Avenue Widen I-5 Crossing / S00839	493	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	494	-	18,629,700
Georgia Street Bridge Improvements / S00863	495	-	14,470,309
Golf Course Drive Improvements / S15040	231	-	2,000,000
Gonzales Canyon Resource Management Plan / S10068	232	-	60,000
Gonzales Canyon Sewer / RD16004	362	-	635,000
Groundwater Asset Development Program / ABM00001	363	400,000	3,070,013
Guard Rails / AIE00002	496	-	5,072,667
Harbor Dr TS Participation Agreement / RD16001	364	1,000,000	13,422,832
Harbor Drive Pipelines Replacement / S12028	365	-	10,836,398
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	233	-	4,571,106
Hayes Ave Storm Drain / S11002	497	-	555,000
Hickman Fields Athletic Area / S00751	234	-	5,651,449
Hiking & Equestrian Trail NP #10 / S00722	236	-	620,600
Home Avenue Fire Station / S14018	141	-	12,330,000
I AM San Diego Project / S14000	99	3,395,240	47,074,185
I5 to SR56 Freeway Connectors / S00707	499	-	9,370,000

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Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
I5/SR56 Fiberoptic Relocation / S00708	500	-	197,104
Install T/S Interconnect Systems / AIL00002	501	150,000	121,351,342
Installation of City Owned Street Lights / AIH00001	502	100,000	7,273,924
Instrumentation and Control / AKB00007	366	-	2,200,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	503	-	1,651,010
Juan Street Concrete Street / S00602	504	-	8,529,843
Junipero Serra Museum ADA Improvements / S15034	237	500,000	2,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	238	-	150,000
La Jolla Mesa Drive Sidewalk / S00928	505	-	826,000
La Jolla Scenic Drive 16inch Main / S12009	367	3,192,358	9,232,000
La Jolla View Reservoir / S15027	368	440,000	24,895,313
La Media Road Improvements / S15018	507	-	6,256,690
Large Diameter Water Transmission PPL / AKA00003	369	17,285,600	81,685,296
Larsen Field ADA Improvements Phase II / S13004	240	-	1,797,059
Library Collection Conversion to RFID / S12000	156	-	700,000
Linda Vista Skate Park / S15008	241	-	4,258,985
Linda Vista/Genesee Intersection Improve / S00907	508	-	1,038,000
Lindbergh Field 16" CI Main Replacement / S10055	370	-	3,357,779
Little McGonigle Ranch Road Pipeline / S00069	371	-	5,257,000
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	509	-	6,264,589
Los Penasquitos Cyn Preserve STRl Restor / S13014	242	-	981,098
Lower Otay Outlet Tower / S12018	372	-	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	373	200,000	1,379,971
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	243	-	1,400,000
MBC Dewatering Centrifuges Replacement / S00339	375	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	376	-	7,715,612
MBGC Irrigation & Electrical Upgrades / S11010	244	-	2,960,000
MOC Complex Solar Project / S14022	377	-	2,675,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	245	-	300,000
Market Street-47th to Euclid-Complete Street / S16061	511	-	960,000
Martin Luther King Jr. Promenade / S13020	246	-	1,230,000
Median Installation / AIG00001	512	150,000	2,819,020
Memorial Comm Pk Playground ADA Upgrades / S16020	248	-	2,473,128
Metro Treatment Plants / ABO00001	378	4,250,000	15,131,130
Metropolitan System Pump Stations / ABP00002	379	-	13,437,210
Metropolitan Waste Water Department Trunk Sewers / AJB00001	380	7,837,584	27,634,571
Minor Bike Facilities / AIA00001	514	400,000	8,182,706
Minor Improvements to Landfills / AFA00001	110	200,000	2,634,975
Mira Mesa Blvd Median/Erma Rd Improv / RD16003	515	-	392,713
Mira Mesa CP - Exp & Aquatic Complex / S00667	250	-	16,838,875
Mira Mesa Community Pk Improvements / L16002	251	-	23,710,948
Miramar Clearwell Improvements / S11024	381	37,087,853	120,328,744
Miramar Landfill Facility Improvements / L17000	111	2,000,000	29,600,000

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Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Miramar Landfill Gas Recovery Improvemen / S16052	112	4,300,000	6,400,000
Miramar Landfill Storm Water Improvement / S16054	113	2,000,000	7,000,000
Miramar Road-I-805 Easterly Ramps / S00880	516	-	7,048,073
Mission Bay Athletic Area Comfort Station Mod / S10021	252	-	1,029,182
Mission Bay Golf Course / AEA00003	253	-	826,096
Mission Bay Improvements / AGF00004	254	6,825,570	68,663,114
Mission Hills-Hillcrest Library / S13022	157	1,884,482	21,132,005
Mission Trails RP Cowles Mountain Trail / S10065	256	-	400,000
Mission Trails RP Master Plan Update / S01014	257	-	884,829
Mission Trails RP Trail Realignments / S10066	258	-	215,000
Mohnike Adobe and Barn Restoration / S13008	259	1,000,000	3,197,478
Montezuma/Mid-City Pipeline Phase II / S11026	382	-	31,555,000
Montgomery-Gibbs Executive Airport / AAA00001	86	-	10,909,944
Morena Pipeline / S16027	383	3,202,101	34,684,753
Morena Reservoir Outlet Tower Upgrade / S00041	384	2,000,000	22,500,000
NTC Aquatic Center / S10000	262	-	9,486,726
New 16" Water Mains (U-3) / RD15003	386	-	1,225,000
New Walkways / AIK00001	520	850,000	14,593,984
North City Reclamation System / AHC00002	387	-	4,330,346
North Pacific Beach Lifeguard Station / S10119	143	-	7,257,870
North Park Mini Park and Streetscape Improvements / S10050	264	-	6,046,436
Ocean Air CP - Turf Upgrades / S16030	266	-	6,092,510
Ocean Air Comfort Station and Park Improvements / S16031	267	-	2,249,778
Old Otay Mesa Road-Westerly / S00870	521	-	14,701,671
Olive Grove Community Park / S15028	269	-	2,598,384
Olive St Park Acquisition and Development / S10051	270	-	2,771,585
Open Space Improvements / AGG00001	271	-	2,072,253
Otay 1st/2nd PPL Abandon E of Highland / S11027	388	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	389	1,950,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	522	4,700,000	18,730,000
Otay Second Pipeline Relocation-PA / S15016	390	200,000	28,093,224
Otay WTP Concrete Work / S11059	391	-	2,751,306
PS2 Power Reliability & Surge Protection / S00312	393	14,024,768	51,400,000
PURE Water Program / ALA00001	394	74,112,022	1,270,532,298
Pacific Beach Curb Ramp Barrier Removal / S11048	523	-	52,317
Pacific Beach Pipeline South (W) / S12015	395	9,271,723	39,110,443
Pacific Highlands Ranch Branch Library / S14023	159	-	19,270,337
Pacific Highlands Ranch Community Park / RD16002	272	-	40,000,000
Pacific Highlands Ranch Hiking & Biking / RD12003	273	-	7,169,905
Pacific Highlands Traffic Signals / S01062	524	-	2,400,000
Palm Avenue Interstate 805 Interchange / S00869	526	-	21,868,663
Paradise Senior Center Improvements / S15002	275	-	700,000
Park Boulevard At-Grade Crossing / S15045	528	-	14,105,565

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Park de la Cruz Neighborhood Park Improvements / S15003	277	-	11,141,903
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	278	-	1,623,985
Piazza Famiglia Park / RD16000	279	-	1,000,000
Pipeline Rehabilitation / AJA00002	396	11,759,341	192,794,963
Police 911 Call Manager / S15024	337	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	338	-	1,933,085
Police Range Refurbishment / S10118	339	-	2,092,864
Pressure Reduction Facility Upgrades / AKA00002	398	500,000	850,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	399	-	6,064,099
Pump Station Restorations / ABP00001	400	1,000,000	15,030,972
QUALCOMM Stadium / ABG00001	439	-	1,916,720
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	281	-	2,074,695
Rancho Penasquitos Towne Centre Park Imp / S12003	282	-	175,000
Reclaimed Water Extension / AHC00001	401	-	159,125
Reclaimed Water Retrofit / AHC00003	402	-	250,002
Recycled Water Systems Upgrades / AHC00004	403	138,968	1,026,390
Recycled Water Tank Modifications / S12014	404	-	1,400,000
Regents Rd Widening-Genesee to Executive / S00881	530	-	7,380,000
Regents Road Bridge / S00729	531	-	31,554,476
Regional Park Improvements / AGF00005	283	-	2,304,708
Resource-Based Open Space Parks / AGE00001	284	-	10,445,650
Rolando Joint Use Facility Development / S15029	286	-	2,250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	287	146,464	1,237,560
Rosecrans Street Corridor Improvements / S00830	532	-	1,448,325
SD River Dredging Qualcomm Way to SR163 / S00606	288	-	1,089,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	533	-	18,421,200
SR 163/Friars Road / S00851	534	2,000,000	53,830,628
SR94/Euclid Av Interchange Phase 2 / S14009	535	2,000,000	3,794,800
Sage Canyon Concession Bldg-Development / S16035	289	-	881,356
Salk Neighborhood Park & Joint Use Devel / S14007	290	-	5,936,686
San Carlos Branch Library / S00800	161	-	20,598,001
San Ysidro Branch Library / S00802	163	-	13,327,000
San Ysidro Community Park ADA Improvements / S15033	291	-	870,710
School Traffic Safety Improvements / AIK00002	537	-	1,139,784
Sewer CIP Emergency Reserve / ABT00007	407	-	5,000,000
Sewer Main Replacements / AJA00001	408	47,058,301	398,901,436
Sidewalk Repair and Reconstruction / AIK00003	539	2,672,850	39,740,574
Siempre Viva Road Improvements / S16044	540	-	10,000
Silver Wing NP Sports Field/Lighting / S11051	292	-	1,663,452
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	293	-	150,000
Skyline Hills Community Park ADA Improve / S15038	294	-	6,079,098
Solana Highlands NP-Comfort Station Development / S16032	295	-	881,356
Sorrento Valley Rd & I5 Interchange / S00914	541	-	200,000,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
South Chollas Landfill Improvements / S00684	114	-	15,828,624
South Metro Sewer Rehabilitation Ph 3B / S00317	409	-	9,214,957
South Mission Beach Lifeguard Station / S00791	146	-	4,982,126
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	296	-	2,692,270
Southeastern Mini Park Improvements / L16000	297	-	4,870,000
Stadium Reconstruction / S16025	440	-	2,100,000
Standpipe and Reservoir Rehabilitations / ABL00001	410	2,450,000	28,017,450
State Route 56 Bike Interchanges / S00955	542	-	536,095
State Route 56 Freeway Expansion / RD14000	543	-	152,000,000
Street Light Circuit Upgrades / AIH00002	546	-	20,668,371
Street Resurfacing and Reconstruction / AID00005	547	4,067,459	302,252,464
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	298	-	2,944,293
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	299	-	1,234,997
Sunset Cliffs Park Drainage Improvements / L14005	300	-	11,456,000
Taft Joint Use Facility Development / S15026	302	-	3,454,600
Talmadge Historic Gates / L12001	304	-	453,726
Talmadge Traffic Calming Infrastructure / S17001	305	100,000	260,000
Tecolote Canyon Trunk Sewer Improvement / S15020	411	4,080,000	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	412	6,211,186	14,369,186
Tierrasanta Library Expansion / S15011	166	-	975,000
Torrey Highlands Community ID & Enhance / S11009	308	-	375,000
Torrey Highlands NP Upgrades / S16036	309	-	995,288
Torrey Highlands Trail System / RD12002	311	-	667,834
Torrey Hills NP Development / S13007	312	-	1,000,000
Torrey Meadows Drive Overcrossing / S10015	549	-	13,000,000
Torrey Meadows Neighborhood Park / S00651	313	-	7,922,755
Torrey Pines Golf Course / AEA00001	314	5,500,000	6,807,129
Torrey Pines Road Improvement Phase 2 / S15023	550	1,000,000	1,600,000
Torrey Pines Road Slope Restoration / S00877	551	-	3,686,220
Traffic Calming / AIL00001	552	385,000	10,076,756
Traffic Signals - Citywide / AIL00004	553	2,240,000	9,180,440
Traffic Signals Modification / AIL00005	554	859,900	11,521,565
Triple Pipe Crossing Dennery Road / S10017	555	-	750,000
Tubman Charter School JU Improvements / S13000	317	-	4,935,040
University Ave Pipeline Replacement / S11021	413	4,551,407	26,250,000
University Avenue Mobility / S00915	556	2,750,000	6,530,000
University Heights Water Tower Seismic Retrofit / S17006	414	698,000	1,198,000
University Village Park Tot Lot / S13005	318	150,000	845,253
Unscheduled Projects / AJA00003	415	300,000	10,619,265
Upas St Pipeline Replacement / S11022	416	600,000	34,496,326
Utilities Undergrounding Program / AID00001	557	-	84,715,329
Valencia Park Acquisition & Development / S11103	319	-	1,315,851
Via de la Valle Widening / RD11001	558	-	1,002,749

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Villa Monserate Neighborhood Park Upgrades / S16048	320	-	2,055,000
W Mission Bay Dr Bridge Over SD River / S00871	560	-	146,113,966
Wangenheim Joint Use Facility / S15007	321	-	5,643,211
Water & Sewer Group Job 816 (W) / S13015	417	4,900,000	17,093,884
Water CIP Emergency Reserve / ABT00008	418	-	5,000,000
Water Department Security Upgrades / S00050	419	200,000	18,924,930
Water Main Replacements / AKB00003	420	46,202,093	473,286,944
Water Pump Station Restoration / ABJ00001	421	4,948,360	42,548,086
Water Treatment Plants / ABI00001	422	1,000,000	6,809,417
Watershed CIP / ACC00001	561	-	281,398,147
Wegeforth Elementary School Joint Use / S00764	322	-	3,346,244
West Maple Canyon MP / S00760	323	-	1,440,964
West Miramar Landfill - Phase 2 / S00774	115	-	3,060,000
Westerly Extension of Hazard Center Dr / RD10001	562	-	1,000,000
Wet Weather Storage Facility / S00314	423	-	7,272,127
Wightman Street Neighborhood Park / S00767	324	-	3,480,779
Total Continuing		\$ 441,719,246 \$	7,463,310,933

Warranty

25th Street Renaissance Project / S00985	451	\$ - \$	2,662,048
34th & 35th @ Madison Ave Improvements / S00922	452	-	1,320,854
38th Street Improvements / S00930	453	-	1,300,000
43rd St fr Logan to I805 St Widening / S00845	454	-	8,948,223
Alta La Jolla Drive Drainage Repair PhII / S10001	456	-	6,206,105
Angier Elementary School Joint Use / S00762	180	-	2,671,575
Azalea Park Neighborhood Identification / S00699	458	-	388,002
Bayshore Bikeway / S00944	460	35,000	5,667,775
Beta Street Green Alley / S15041	461	-	495,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	464	-	50,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	470	-	7,205,000
Carmel Valley Road Enhancement Project / S00859	474	-	9,094,641
Central Ave Mini Park Ph II Skate Plaza / S14010	199	-	846,950
Central Avenue MP Acquisition/Development / S00992	200	-	2,066,714
Charles Lewis III Memorial Park / S00673	203	-	4,640,283
Cherokee Street Improvements / S00921	477	-	1,930,005
Coolidge Street Storm Drain / S11003	481	-	565,224
Crystal Pier Improvements / S11014	212	-	1,103,987
East Village Green General Development Plan / S16014	222	-	100,000
El Cajon Blvd Streetscape Improvements / S00826	225	-	2,420,611
El Camino Real Widening / S00916	487	-	100,000
El Camino Real/SR 56 Bike Path Connector / S00981	489	-	555,340
Enterprise Radio/Phone Logger / S15025	336	-	1,697,882
Euclid Avenue & Home Improvements / S00886	490	-	1,012,740

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Famosa Slough Salt Marsh Creation / S00605	230	-	363,357
Fire Station No. 38 - Mira Mesa Remodel / S10006	132	-	1,030,000
Fire Station No. 45 - E Mission Valley / S00688	134	-	10,983,692
Five Points Neighborhood Pedestrian Impr / S00988	491	-	890,000
Florida Drive Median Improvements / S11057	492	-	1,101,617
Hillery Drive Improvements / S11064	498	-	2,500,000
La Jolla Cove Lifeguard Station / S00792	142	-	1,784,846
La Jolla Village Drive-I-805 Ramps / S00857	506	-	23,974,536
MBC Biosolids Storage Silos / S00322	374	-	9,047,838
McKinley Elementary School JU Improvemts / S12001	247	-	179,500
Memorial Community Building Clearance Activity / S15039	249	-	650,000
Midway Street Bluff Repair / S12005	513	-	475,883
Mission Beach Boardwalk Bulkhead / S00726	517	-	5,732,102
Mission Hills Historic Street Lighting / S11008	255	-	367,486
Montgomery Academy JU Improvements / S00973	260	-	1,331,511
Mountain View NP Area Upgrades / S11019	261	-	1,639,033
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	519	-	14,530,652
NCWRP Sludge Pump Station Upgrade / S00309	385	-	1,207,096
North Park/Main St Sidewalk Improvements / S10040	265	-	635,000
Old Mission Dam Preservation / S00611	268	-	1,577,336
PS 84 Upgrade & PS 62 Abandon / S00308	392	-	10,320,400
Pacific Hwy Curb Ramp Barrier Removal / S11045	525	-	450,000
Palisades Park Comfort Station Replace / S10026	274	-	762,712
Palm Avenue Roadway Improvements / S00913	527	-	4,617,209
Point Loma Grit Processing Improvements / S00315	397	-	37,095,037
Poway Road Bicycle Path - Class I / S00943	529	-	2,580,000
SBWR Plant Demineralization / S00310	405	-	5,973,695
San Diego New Central Library / S00799	162	-	187,637,423
San Diego River Multi-Use Path / S00958	536	-	1,868,868
Scripps Ranch Pump Station / S12019	406	-	11,636,730
Skyline Hills FS Land Acquisition / S00687	145	-	1,589,176
Skyline Hills Library / S00692	165	-	13,934,252
Streamview Drive Improvements / S00864	544	-	4,202,000
Talbot Street Slope Restoration / S00609	548	-	3,672,435
Talmadge Decorative SL Restoration / S00978	303	-	366,800
Tierrasanta - Median Conversion / L14001	306	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	307	-	1,148,441
Torrey Highlands Park Play Area Upgrades / S11020	310	-	942,735
Torrey Pines N. Golf Course-Improvements / S14019	315	-	14,170,000
Trail for All People / S13001	316	-	536,000
Village Loop Road / S00919	559	-	2,880,000
Total Warranty		\$ 35,000 \$	449,684,355

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No.	FY2018 Proposed	Project Total
Underfunded			
Coastal Rail Trail / S00951	479	\$ -	24,467,900
Fire Station No. 39 Replacement / S17002	133	-	9,370,000
Fire Station No. 54 - Paradise Hills / S00785	139	-	13,300,000
Hidden Trails Neighborhood Park / S00995	235	-	5,450,000
Kensington/Normal Heights Library / S00795	155	-	2,446,530
Kumeyaay Lakes Berm Restoration and Dredg / S00655	239	-	10,000,000
Market St-Euclid to Pitta-Improvements / S16022	510	-	5,569,076
Mission Beach Brdwalk Bulkhead Phased / L14004	518	-	9,857,000
North Chollas Comm Park Comfort Station / S00654	263	-	30,175,562
Ocean Beach Branch Library / S00806	158	-	8,011,360
Ocean Beach Lifeguard Station / S10121	144	-	6,000,000
Pomerado Median Improve-N of R Bernardo / S10035	280	-	1,114,221
Rancho Bernardo Library / S00812	160	-	3,504,700
Riviera Del Sol Neighborhood Park / S00999	285	-	7,400,000
Scripps Miramar Ranch Library / S00811	164	-	5,000,000
Sea World Dr/I5 Interchange Improvement / S00888	538	-	120,163,109
Switzer Canyon Bridge Enhancement Prog / S10054	301	-	250,000
Total Underfunded		\$ -	262,079,457

Capital Improvements Program

Fiscal Year 2017 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2017 Adopted Budget.

Table 1: Summary of Changes in the 2018 Proposed Budget

Description of Change	No.
Published Projects in 2017 Adopted Budget	405
Number of New Projects Initiated Since Adoption	26
Number of Projects Closed Since Adoption	34
Published Projects in 2018 Proposed Budget	397
Number of Active Projects (Including Sublets)	1327

Table 2 lists the newly published projects which includes six newly published projects receiving funding for the first time in the Fiscal Year 2018 Proposed Budget or are anticipated to be added in Fiscal Year 2018 via City Council resolution.

Table 2: Projects Added to the Fiscal Year 2018 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2018 Proposed	FY2018 Anticipated
Sewer CIP Emergency Reserve / ABT00007	-	-	5,000,000
Water CIP Emergency Reserve/ABT00008	-	-	5,000,000
Park Improvements / AGF00007 ¹	-	400,000	-
Miramar Landfill Facility Improvements / L17000	19,600,000	2,000,000	-
Balboa Park Plaza de Panama Project / L17002	1,000,000	-	48,000,000
Downtown Greenways / L18000 ¹	-	1,000,000	-
Chollas Lake Improvements / L18001 ¹	-	500,000	-
Building 619 at NTC - Rec Center / P18000 ¹	-	1,170,000	-
North Park Recreation Center Expansion / P18001 ¹	-	459,865	-
Mira Mesa Blvd Median/Erma Rd Improv / RD16003	392,713	-	-
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-
30th Street Pipeline Replacement / S12010	2,921,187	8,000,000	-
Carmel Valley CP-Turf Upgrades / S16029	3,657,505	-	-
Ocean Air CP - Turf Upgrades / S16030	5,712,041	-	-
Ocean Air Comfort Station and Park Improvements / S16031	1,174,244	-	-
Solana Highlands NP-Comfort Station Development / S16032	868,576	-	-
Carmel Knolls NP Comfort Station-Development / S16033	868,576	-	-
Carmel Del Mar NP Comfort Station-Development / S16034	868,576	-	-
Sage Canyon Concession Bldg-Development / S16035	868,576	-	-

Capital Improvements Program

Fiscal Year 2017 Budget Update

Table 2: Projects Added to the Fiscal Year 2018 Capital Improvements Program Budget

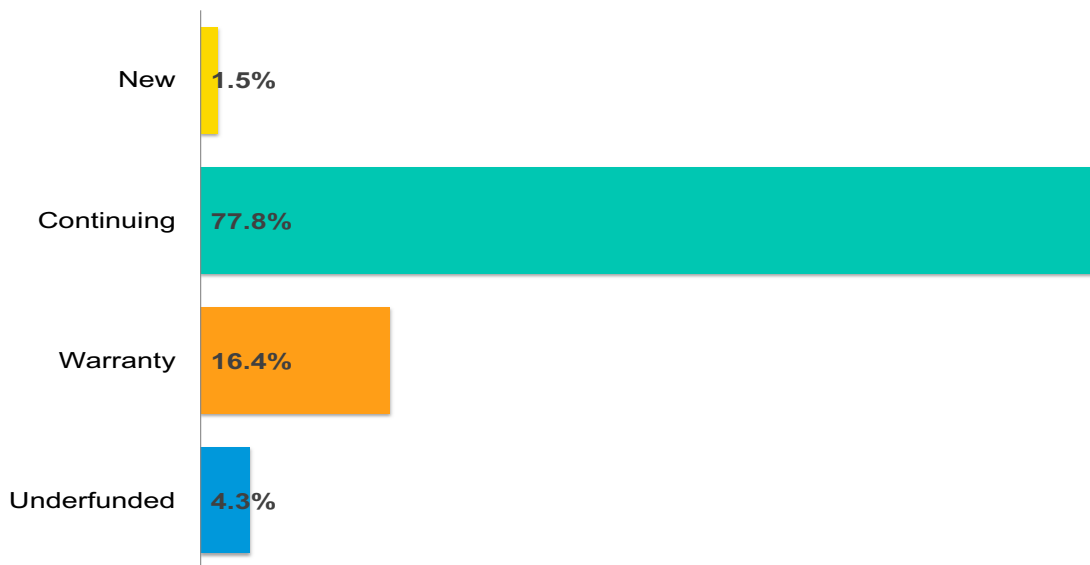
Project	Prior Fiscal Years	FY2018 Proposed	FY2018 Anticipated
Torrey Highlands NP Upgrades / S16036	760,210	-	-
Carmel Creek NP Improvements / S16037	1,116,856	-	-
Carmel Grove NP Comfort Station and Park Improveme / S16038	1,352,306	-	-
Carmel Mission NP Comfort Station Development / S16039	868,576	-	-
Villa Monserate Neighborhood Park Upgrades / S16048	223,900	-	-
Market Street-47th to Euclid-Complete Street / S16061	960,000	-	-
Streamview Drive Improvements Phase 2 / S18000 ¹	-	150,000	-

¹ New Projects for Fiscal Year 2018

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 28. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status



In Fiscal Year 2017, 34 projects have been closed. Approximately \$21.7 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

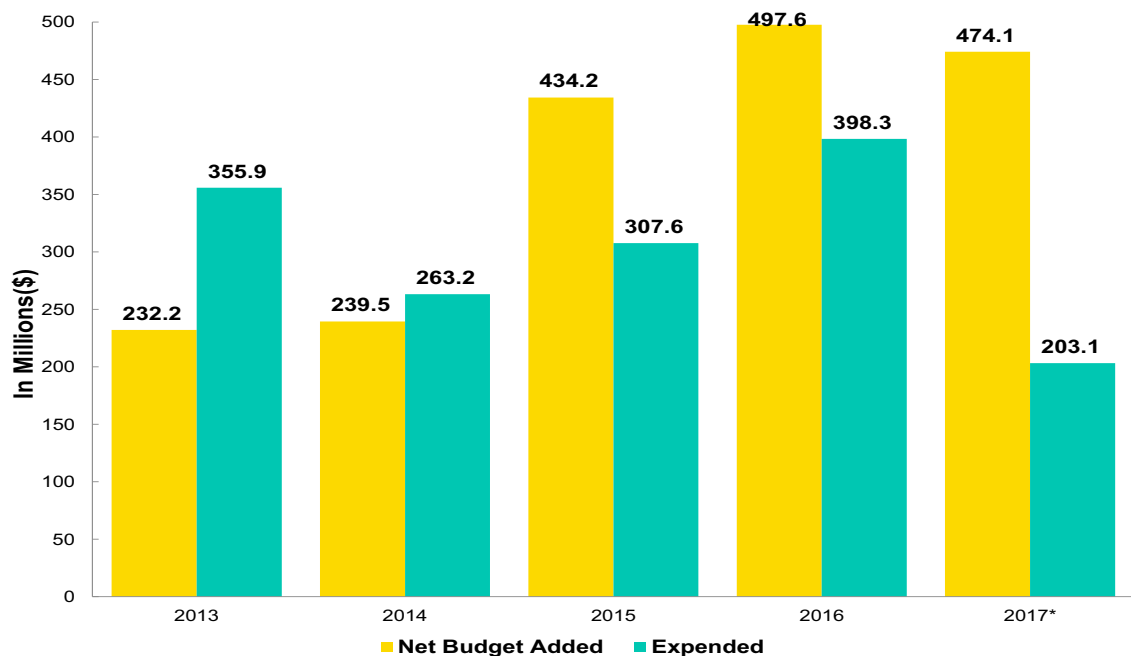
Capital Improvements Program

Fiscal Year 2017 Budget Update

Project Expenditures

Since Fiscal Year 2013, \$1.88 billion dollars has been added to the Capital Improvements Program budget and \$1.53 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2017, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 72 percent of the \$203 million in CIP expenditures during the first half of Fiscal Year 2017.

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2017 Net Budget Added and Expended include activity for six months through December 31, 2016. The Adopted Budget will be updated to include the full year's activity.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2017, 160 consultant and construction contracts, totaling \$536 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2018 can be found on page 17.

Capital Improvements Program

Fiscal Year 2017 Budget Update

Table 3: Projects Removed from Capital Improvements Program Since Fiscal Year 2017

Project	Department
Balboa Park Golf Course - Clubhouse / S00614	Park & Recreation
Future Waste Mgmt Disposal & Pro Fac / S01088	Environmental Services
Keiller Neighborhood Park ADA Improvements / S15030	Park & Recreation
Lomita Nghbrhood Pk Plygrnd ADA Upgrades / S16019	Park & Recreation
Miramar Landfill Greenery Expansion / S00975	Environmental Services
Miramar PubTipping/Resource Recovery Ctr / S16056	Environmental Services
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	Transportation & Storm Water
Sewer CIP Emergency Reserve / S00342	Public Utilities
Torrey Hills SDG&E Easement Enhancement / S11006	Park & Recreation
Water CIP Emergency Reserve / S00048	Public Utilities
Balboa Branch Library / S00808	Library
34th Street Storm Drain / S11001	Transportation & Storm Water
36th Street Landscape Maintenance / S00902	Park & Recreation
Bay Terraces Parkside Greenbelt Lighting / S14008	Park & Recreation
Bear Drive Retaining Wall / S10093	Transportation & Storm Water
Cabrillo Heights NP Improvements / S00763	Park & Recreation
Camino Santa Fe Median Improvements / S10037	Park & Recreation
Harbor Drive Trunk Sewer Replacement / S00336	Public Utilities
Holly Dr. Street Improvements / S11033	Transportation & Storm Water
La Jolla Shores Lifeguard Station / S00790	Fire-Rescue
Laurel Street Bridge over SR 163 / S00939	Transportation & Storm Water
Manhasset Dr Storm Drain System Upgrade / S11005	Transportation & Storm Water
N Torrey Pines Roadway/Median Enhance / S00868	Transportation & Storm Water
Rancho Bernardo CP Sports Field Lights / S11012	Park & Recreation
Rancho Penasquitos Skate Park / S12002	Park & Recreation
Recycled Water System Upgrades / S10010	Public Utilities
San Diego River Improvements / S01012	Park & Recreation
San Remo Way Storm Drain / S11004	Transportation & Storm Water
Solana Ranch Park / S00994	Park & Recreation
South Mission Valley Trunk Sewer / S00302	Public Utilities
Talmadge Streetscape & Lighting Zone 1E / S00976	Park & Recreation
Webster Neighborhood Identification Sign / S14005	Park & Recreation
Welcome to Rancho Bernardo Signs / S10036	Park & Recreation
Museum of Man Roof Replacement / S11101	Park & Recreation

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program

Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	85	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	86	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	381	Continuing	100	High
69th & Mohawk Pump Station / S12011	348	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	412	Continuing	96	High
Children's Pool Lifeguard Station / S00644	123	Continuing	93	High
Fire Station No. 02 - Bayside / S15042	125	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	142	Warranty	93	High
Fire Station No. 45 - E Mission Valley / S00688	134	Warranty	92	High
Bayview Reservoir Solar Project / S14021	353	Continuing	90	High
Cielo & Woodman Pump Station / S12012	356	Continuing	90	High
MOC Complex Solar Project / S14022	377	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	384	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	393	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	409	Continuing	90	High
Lower Otay Outlet Tower / S12018	372	Continuing	89	High
Home Avenue Fire Station / S14018	141	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	392	Warranty	86	High
Fire Station No. 07 - Barrio Logan / S15013	127	Continuing	85	High
Fleet Services Elect & Fac Improvements / L14002	98	Continuing	84	High
Fire Station No. 51 - Skyline Hills / S14017	138	Continuing	83	High
MBC Dewatering Centrifuges Replacement / S00339	375	Continuing	83	High
MBC Odor Control Facility Upgrades / S00323	376	Continuing	83	High
North Pacific Beach Lifeguard Station / S10119	143	Continuing	83	High
Wet Weather Storage Facility / S00314	423	Continuing	83	High
NCWRP Sludge Pump Station Upgrade / S00309	385	Warranty	82	Medium
EMTS Boat Dock and Steam Line Relocation / S00319	359	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	128	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	131	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	132	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	136	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	139	Underfunded	81	Medium
Police Range Refurbishment / S10118	339	Continuing	81	Medium
Skyline Hills FS Land Acquisition / S00687	145	Warranty	81	Medium
South Mission Beach Lifeguard Station / S00791	146	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	126	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	130	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	406	Warranty	80	Medium
Ocean Beach Lifeguard Station / S10121	144	Underfunded	79	Medium
Fire-Rescue Air Operations Facility / S15012	140	Continuing	78	Medium
Police HQs CoGeneration Repower Project / S10131	338	Continuing	78	Medium
SBWR Plant Demineralization / S00310	405	Warranty	77	Medium
Convention Center Sails Pavilion / L15000	97	Continuing	76	Medium

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Project Prioritization

Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Lower Otay Reservoir Emer Outlet Improve / S00044	373	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	137	Continuing	74	Medium
MBC Biosolids Storage Silos / S00322	374	Warranty	74	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	135	Continuing	71	Medium
Skyline Hills Library / S00692	165	Warranty	71	Medium
Chollas Building / S11025	355	Continuing	65	Low
College Area Fire Station / S16015	124	Continuing	64	Low
North Park Recreation Center Expansion / P18001	179	New	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	183	Continuing	63	Low
Mission Hills-Hillcrest Library / S13022	157	Continuing	62	Low
Ocean Beach Branch Library / S00806	158	Underfunded	62	Low
Paradise Senior Center Improvements / S15002	275	Continuing	62	Low
Rancho Bernardo Library / S00812	160	Underfunded	62	Low
San Ysidro Branch Library / S00802	163	Continuing	62	Low
Fire Station No. 39 Replacement / S17002	133	Underfunded	60	Low
Tierrasanta Library Expansion / S15011	166	Continuing	60	Low
Advanced Metering Infrastructure / S17008	349	Continuing	59	Low
Scripps Miramar Ranch Library / S00811	164	Underfunded	59	Low
Pacific Highlands Ranch Branch Library / S14023	159	Continuing	58	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	184	Continuing	57	Low
NTC Aquatic Center / S10000	262	Continuing	56	Low
Mira Mesa Community Pk Improvements / L16002	251	Continuing	54	Low
Building 619 at NTC - Rec Center / P18000	179	New	53	Low
Kensington/Normal Heights Library / S00795	155	Underfunded	49	Low
Library Collection Conversion to RFID / S12000	156	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	129	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / S15035	220	Continuing	43	Low
University Heights Water Tower Seismic Retrofit / S17006	414	Continuing	43	Low
Backup Generators at SPS's, TP & EMTS / S12036	352	Continuing	N/A	N/A
CAD System Replacement Project / S13100	335	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	96	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / S15025	336	Warranty	N/A	N/A
Montgomery Academy JU Improvements / S00973	260	Warranty	N/A	N/A
Otay WTP Concrete Work / S11059	391	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	397	Warranty	N/A	N/A
Police 911 Call Manager / S15024	337	Continuing	N/A	N/A
San Carlos Branch Library / S00800	161	Continuing	N/A	N/A
San Diego New Central Library / S00799	162	Warranty	N/A	N/A
Stadium Reconstruction / S16025	440	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	419	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	115	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	93	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	95	Continuing	Annual	Annual

Capital Improvements Program

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Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
City Facilities Improvements / ABT00001	431	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	109	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	363	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	378	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	379	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	399	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	400	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	439	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	407	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	410	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	418	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	421	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	422	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	456	Warranty	91	High
Avenida de la Playa Infrastructure-SD / S13018	457	Continuing	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	288	Continuing	69	Medium
Coolidge Street Storm Drain / S11003	481	Warranty	46	Medium
Carmel Country Road Low Flow Channel / S00969	467	Continuing	41	Low
Hayes Ave Storm Drain / S11002	497	Continuing	41	Low
Famosa Slough Salt Marsh Creation / S00605	230	Warranty	N/A	N/A
Drainage Projects / ACA00001	486	Continuing	Annual	Annual
Watershed CIP / ACC00001	561	Continuing	Annual	Annual
Golf				
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	243	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	244	Continuing	54	Medium
Golf Course Drive Improvements / S15040	231	Continuing	50	Medium
Torrey Pines N. Golf Course-Improvements / S14019	315	Warranty	34	Medium
Balboa Park Golf Course / AEA00002	181	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	253	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	314	Continuing	Annual	Annual
Landfills				
Aerated Static Pile System / S16053	107	Continuing	93	High
Miramar Landfill Storm Water Improvement / S16054	113	Continuing	90	High
Miramar Landfill Gas Recovery Improvemen / S16052	112	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	114	Continuing	85	Medium
Miramar Landfill Facility Improvements / L17000	111	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	108	Continuing	55	Low
Minor Improvements to Landfills / AFA00001	110	Continuing	Annual	Annual

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Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Parks				
Tierrasanta CP Sports Field Lighting / S11011	307	Warranty	91	High
Torrey Highlands Park Play Area Upgrades / S11020	310	Warranty	90	High
Palisades Park Comfort Station Replace / S10026	274	Warranty	84	High
Mountain View NP Area Upgrades / S11019	261	Warranty	83	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	281	Continuing	77	High
Silver Wing NP Sports Field/Lighting / S11051	292	Continuing	74	High
East Fortuna Staging Area Field Stn Bldg / S14016	221	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	285	Underfunded	73	High
Larsen Field ADA Improvements Phase II / S13004	240	Continuing	71	High
Crystal Pier Improvements / S11014	212	Warranty	70	High
California Tower Seismic Retrofit / L12003	187	Continuing	68	High
Mission Bay Athletic Area Comfort Station Mod / S10021	252	Continuing	68	High
San Ysidro Community Park ADA Improvements / S15033	291	Continuing	68	High
Wegeforth Elementary School Joint Use / S00764	322	Continuing	67	High
Balboa Park Plaza de Panama Project / L17002	182	Continuing	66	High
Sunset Cliffs Park Drainage Improvements / L14005	300	Continuing	66	High
Olive Grove Community Park / S15028	269	Continuing	65	High
Chollas Lake Improvements / L18001	206	New	64	High
Rolando Joint Use Facility Development / S15029	286	Continuing	64	High
Downtown Greenways / L18000	218	New	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	248	Continuing	63	High
Angier Elementary School Joint Use / S00762	180	Warranty	62	High
Cesar Solis Community Park / S00649	202	Continuing	62	High
Linda Vista Skate Park / S15008	241	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	259	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	277	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	294	Continuing	62	High
Taft Joint Use Facility Development / S15026	302	Continuing	62	High
McKinley Elementary School JU Improvemts / S12001	247	Warranty	61	High
Piazza Famiglia Park / RD16000	279	Continuing	61	High
Valencia Park Acquisition & Development / S11103	319	Continuing	61	High
Junipero Serra Museum ADA Improvements / S15034	237	Continuing	60	High
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	245	Continuing	60	High
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	278	Continuing	59	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	296	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	321	Continuing	59	Medium
Canon Street Pocket Park / S16047	188	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	191	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	192	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park Improve / S16038	193	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	194	Continuing	58	Medium

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Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Carmel Mission NP Comfort Station Development / S16039	195	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	196	Continuing	58	Medium
Centrum Neighborhood Pk Improvements / RD16005	201	Continuing	58	Medium
Ocean Air CP - Turf Upgrades / S16030	266	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	267	Continuing	58	Medium
Sage Canyon Concession Bldg-Development / S16035	289	Continuing	58	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	293	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	295	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	298	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	299	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	309	Continuing	58	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	320	Continuing	58	Medium
Bay Terraces Community Center / S16060	185	Continuing	57	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	199	Warranty	57	Medium
Chicano Park ADA Upgrades / S13003	204	Continuing	57	Medium
Olive St Park Acquisition and Development / S10051	270	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	297	Continuing	57	Medium
Memorial Community Building Clearance Activity / S15039	249	Warranty	56	Medium
Carmel Valley Neighborhood Park #8 / S00642	198	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	215	Continuing	55	Medium
Mira Mesa CP - Exp & Aquatic Complex / S00667	250	Continuing	55	Medium
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	233	Continuing	54	Medium
Trail for All People / S13001	316	Warranty	54	Medium
El Cuervo Adobe Improvements / S14006	226	Continuing	53	Medium
North Park Mini Park and Streetscape Improvements / S10050	264	Continuing	53	Medium
Old Mission Dam Preservation / S00611	268	Warranty	53	Medium
Encanto Comm Pk Security Lighting Upgrades / S16017	227	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	287	Continuing	52	Low
West Maple Canyon MP / S00760	323	Continuing	52	Low
Beyer Park Development / S00752	186	Continuing	51	Low
East Village Green General Development Plan / S16014	222	Warranty	51	Low
Charles Lewis III Memorial Park / S00673	203	Warranty	49	Low
North Chollas Comm Park Comfort Station / S00654	263	Underfunded	49	Low
Wightman Street Neighborhood Park / S00767	324	Continuing	49	Low
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	238	Continuing	48	Low
Children's Park Improvements / S16013	205	Continuing	47	Low
Dennery Ranch Neighborhood Park / S00636	217	Continuing	47	Low
Hidden Trails Neighborhood Park / S00995	235	Underfunded	47	Low
Torrey Hills NP Development / S13007	312	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	189	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / S15037	219	Continuing	45	Low
Hickman Fields Athletic Area / S00751	234	Continuing	44	Low
East Village Green Phase 1 / S16012	223	Continuing	42	Low

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Project	Page No.	Project Status	Priority Score	Priority Category
Chollas Lake Pk Playground Improvements / S14002	207	Continuing	40	Low
Central Avenue MP Acquisition/Development / S00992	200	Warranty	39	Low
Egger/South Bay Community Park ADA Improvements / S15031	224	Continuing	36	Low
Los Penasquitos Cyn Preserve STR Restor / S13014	242	Continuing	35	Low
Tubman Charter School JU Improvements / S13000	317	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / S00655	239	Underfunded	27	Low
University Village Park Tot Lot / S13005	318	Continuing	25	Low
Canyonside Community Park Improvements / S12004	190	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	256	Continuing	20	Low
Mission Trails RP Trail Realignments / S10066	258	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	213	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / S00892	214	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	216	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	236	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	290	Continuing	19	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	282	Continuing	14	Low
Crest Canyon Resource Management Plan / S10067	211	Continuing	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	229	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	232	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	257	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	272	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	273	Continuing	N/A	N/A
Torrey Highlands Trail System / RD12002	311	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	313	Continuing	N/A	N/A
Coastal Erosion and Access / AGF00006	209	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	254	Continuing	Annual	Annual
Open Space Improvements / AGG00001	271	Continuing	Annual	Annual
Park Improvements / AGF00007	276	New	Annual	Annual
Regional Park Improvements / AGF00005	283	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	284	Continuing	Annual	Annual

Reclaimed Water System

Recycled Water Tank Modifications / S12014	404	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	228	Continuing	40	Medium
North City Reclamation System / AHC00002	387	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	401	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	402	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	403	Continuing	Annual	Annual

Transportation

City Heights Pedestrian Improvements / S15044	478	Continuing	91	High
Market Street-47th to Euclid-Complete Street / S16061	511	Continuing	87	High
La Media Road Improvements / S15018	507	Continuing	85	High
Market St-Euclid to Pitta-Improvements / S16022	510	Underfunded	84	High

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Project	Page No.	Project Status	Priority Score	Priority Category
38th Street Improvements / S00930	453	Warranty	81	High
Midway Street Bluff Repair / S12005	513	Warranty	80	High
Mission Beach Brdwalk Bulkhead Phased / L14004	518	Underfunded	78	High
34th & 35th @ Madison Ave Improvements / S00922	452	Warranty	76	High
Sea World Dr/I5 Interchange Improvement / S00888	538	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	476	Continuing	73	High
Juan Street Concrete Street / S00602	504	Continuing	73	High
State Route 56 Bike Interchanges / S00955	542	Continuing	73	High
Coastal Rail Trail / S00951	479	Underfunded	72	High
Talbot Street Slope Restoration / S00609	548	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / S00880	516	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	533	Continuing	71	High
W Mission Bay Dr Bridge Over SD River / S00871	560	Continuing	70	High
Streamview Drive Improvements Phase 2 / S18000	545	New	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	503	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	521	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	525	Warranty	66	High
Airway Road Improvements / S16043	455	Continuing	65	High
Siempre Viva Road Improvements / S16044	540	Continuing	65	High
Pacific Beach Curb Ramp Barrier Removal / S11048	523	Continuing	62	High
25th Street Renaissance Project / S00985	451	Warranty	61	Medium
SR 163/Friars Road / S00851	534	Continuing	61	Medium
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	509	Continuing	58	Medium
Palm Avenue Roadway Improvements / S00913	527	Warranty	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	535	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	519	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	529	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	530	Continuing	56	Medium
San Diego River Multi-Use Path / S00958	536	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	454	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	472	Continuing	55	Medium
Otay Mesa Truck Route Phase 4 / S11060	522	Continuing	55	Medium
Talmadge Historic Gates / L12001	304	Continuing	55	Medium
Torrey Pines Road Improvement Phase 2 / S15023	550	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	488	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	526	Continuing	53	Medium
Park Boulevard At-Grade Crossing / S15045	528	Continuing	53	Medium
Streamview Drive Improvements / S00864	544	Warranty	53	Medium
Talmadge Traffic Calming Infrastructure / S17001	305	Continuing	53	Medium
University Avenue Mobility / S00915	556	Continuing	53	Medium
Linda Vista/Genesee Intersection Improve / S00907	508	Continuing	52	Medium
Bayshore Bikeway / S00944	460	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	474	Warranty	51	Medium

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Project	Page No.	Project Status	Priority Score	Priority Category
Del Sol Boulevard-Central / S00858	484	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	495	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	210	Continuing	50	Low
Sorrento Valley Rd & I5 Interchange / S00914	541	Continuing	50	Low
Five Points Neighborhood Pedestrian Impr / S00988	491	Warranty	48	Low
North Park/Main St Sidewalk Improvements / S10040	265	Warranty	47	Low
Switzer Canyon Bridge Enhancement Prog / S10054	301	Underfunded	47	Low
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	471	Continuing	46	Low
Torrey Meadows Drive Overcrossing / S10015	549	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	493	Continuing	44	Low
Pomerado Median Improve-N of R Bernardo / S10035	280	Underfunded	44	Low
Cherokee Street Improvements / S00921	477	Warranty	43	Low
Camino Del Sur-SR-56 to Dormouse / S00872	466	Continuing	42	Low
Carmel Valley Landscaping & Irrigation / L14000	197	Continuing	42	Low
Coast Blvd Walkway Improvements / S15001	208	Continuing	42	Low
Tierrasanta - Median Conversion / L14001	306	Warranty	42	Low
Torrey Pines Road Slope Restoration / S00877	551	Continuing	42	Low
El Cajon Blvd Streetscape Improvements / S00826	225	Warranty	40	Low
Talmadge Decorative SL Restoration / S00978	303	Warranty	36	Low
La Jolla Mesa Drive Sidewalk / S00928	505	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	489	Warranty	32	Low
Torrey Highlands Community ID & Enhance / S11009	308	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	255	Warranty	30	Low
Martin Luther King Jr. Promenade / S13020	246	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	494	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	459	Continuing	12	Low
Azalea Park Neighborhood Identification / S00699	458	Warranty	N/A	N/A
Beta Street Green Alley / S15041	461	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	464	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	465	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	468	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	469	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	470	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	473	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	475	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	483	Continuing	N/A	N/A
Denney Road East / S10018	485	Continuing	N/A	N/A
El Camino Real Widening / S00916	487	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	490	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	492	Warranty	N/A	N/A
Hillery Drive Improvements / S11064	498	Warranty	N/A	N/A
I5 to SR56 Freeway Connectors / S00707	499	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / S00708	500	Continuing	N/A	N/A

Capital Improvements Program

Project Prioritization

Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
La Jolla Village Drive-I-805 Ramps / S00857	506	Warranty	N/A	N/A
Mira Mesa Blvd Median/Erma Rd Improv / RD16003	515	Continuing	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	517	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	524	Continuing	N/A	N/A
Regents Road Bridge / S00729	531	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	532	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	543	Continuing	N/A	N/A
Triple Pipe Crossing Dennerly Road / S10017	555	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	558	Continuing	N/A	N/A
Village Loop Road / S00919	559	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	562	Continuing	N/A	N/A
Bridge Rehabilitation / AIE00001	462	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	463	Continuing	Annual	Annual
Concrete Streets / AID00006	480	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / AIL00003	482	Continuing	Annual	Annual
Guard Rails / AIE00002	496	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	501	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	502	Continuing	Annual	Annual
Median Installation / AIG00001	512	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	514	Continuing	Annual	Annual
New Walkways / AIK00001	520	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	537	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	539	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	546	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	547	Continuing	Annual	Annual
Traffic Calming / AIL00001	552	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	553	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	554	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	557	Continuing	Annual	Annual
Wastewater				
Harbor Dr TS Participation Agreement / RD16001	364	Continuing	89	Medium
Alvarado Trunk Sewer Phase IV / S15019	351	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	411	Continuing	84	Medium
Gonzales Canyon Sewer / RD16004	362	Continuing	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	380	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	396	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	408	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	415	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	354	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	382	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	390	Continuing	98	High

Capital Improvements Program

Project Prioritization

Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Harbor Drive Pipelines Replacement / S12028	365	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / S10055	370	Continuing	97	High
El Monte Pipeline No 2 / S10008	360	Continuing	96	High
30th Street Pipeline Replacement / S12010	347	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	413	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	416	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	350	Continuing	92	Medium
Morena Pipeline / S16027	383	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	395	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	389	Continuing	91	Low
Water & Sewer Group Job 816 (W) / S13015	417	Continuing	90	Low
La Jolla Scenic Drive 16inch Main / S12009	367	Continuing	82	Low
La Jolla View Reservoir / S15027	368	Continuing	80	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	388	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	371	Continuing	70	Low
Del Mar Heights Pipeline Relocation / S00070	358	Continuing	N/A	N/A
New 16" Water Mains (U-3) / RD15003	386	Continuing	N/A	N/A
Corrosion Control / AKA00001	357	Continuing	Annual	Annual
Freeway Relocation / AKB00002	361	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	366	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	369	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	398	Continuing	Annual	Annual
Water Main Replacements / AKB00003	420	Continuing	Annual	Annual

Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of the budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 21,647,814	\$ -	\$ -	\$ 21,647,814
Airport Assets Total	\$ 21,647,814	\$ -	\$ -	\$ 21,647,814

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 231,340,115	\$ 1,884,482	\$ 63,312,010	\$ 296,536,607
Bldg - MWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWD - Laboratories	2,018,535	-	-	2,018,535
Bldg - MWWD - Pump Stations	68,182,850	15,024,768	29,597,760	112,805,378
Bldg - MWWD - Treatment Plants	82,433,261	4,250,000	9,617,451	96,300,712
Bldg - Operations Facility / Structures	27,324,930	15,806,500	14,870,370	58,001,800
Bldg - Other City Facility / Structures	108,483,003	29,661,444	825,503,709	963,648,156
Bldg - Parks - Recreation/Pool Centers	8,097,674	1,629,865	26,580,000	36,307,539
Bldg - Pub Safety - Fire Fac / Struct	86,391,225	-	88,483,851	174,875,076
Bldg - Pub Safety - Lifeguard Stations	12,239,728	-	12,309,720	24,549,448
Bldg - Pub Safety - Police Fac / Struct	14,901,779	-	307,148	15,208,927
Bldg - Stadium Facilities	4,016,720	-	-	4,016,720
Bldg - Water - Pump Stations	41,261,539	14,659,546	34,289,530	90,210,615
Bldg - Water - Reservoirs/Dams	11,080,000	2,200,000	12,590,782	25,870,782
Bldg - Water - Standpipes	50,876,392	40,235,853	58,431,949	149,544,194
Bldg - Water - Treatment Plants	7,221,246	1,000,000	1,339,477	9,560,723
Bldg - Water - Wells	977,605	400,000	1,692,408	3,070,013
Buildings Total	\$ 759,838,228	\$ 126,752,458	\$ 1,183,206,666	\$ 2,069,797,352

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 25,858,386	\$ -	\$ 255,539,761	\$ 281,398,147
Drainage - Channels	3,564,357	-	600,000	4,164,357
Drainage - Storm Drain Pipes	69,306,109	1,000,000	183,306,572	253,612,681
Drainage Total	\$ 98,728,851	\$ 1,000,000	\$ 439,446,333	\$ 539,175,184

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 21,886,752	\$ 5,500,000	\$ 1,820,977	\$ 29,207,729
Golf Total	\$ 21,886,752	\$ 5,500,000	\$ 1,820,977	\$ 29,207,729

Intangible Assets

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Examples of intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City only has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Types can be seen below in **Table 5**.

Table 5: Intangible Assets Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 43,678,945	\$ 3,395,240	\$ -	\$ 47,074,185
Intangible Assets Total	\$ 43,678,945	\$ 3,395,240	\$ -	\$ 47,074,185

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 6**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 6: Landfills Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 23,734,975	\$ 13,000,000	\$ 13,900,000	\$ 50,634,975
Landfills - Supporting Fac / Struct	19,898,624	1,230,000	-	21,128,624
Landfills Total	\$ 43,633,599	\$ 14,230,000	\$ 13,900,000	\$ 71,763,599

Capital Improvements Program

Project Types

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

Table 7: Parks Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 44,505,652	\$ -	\$ 54,583,102	\$ 99,088,754
Parks - Developed Regional Park	2,900,835	-	48,000,000	50,900,835
Parks - Mini Parks	12,299,836	-	4,145,000	16,444,836
Parks - Miscellaneous Parks	110,639,537	12,550,877	77,709,558	200,899,972
Parks - Neighborhood	72,226,312	296,464	32,337,923	104,860,699
Parks - Open Space	9,842,543	1,000,000	(252,522)	10,590,021
Parks - Resource Based	19,110,143	3,077,365	39,052,350	61,239,858
Parks - Trails	7,369,738	-	3,477,999	10,847,737
Parks Total	\$ 278,894,595	\$ 16,924,706	\$ 259,053,410	\$ 554,872,711

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in **Table 8**.

Table 8: Potable Reuse Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 109,693,478	\$ 74,112,022	\$ 1,086,726,798	\$ 1,270,532,298
Potable Reuse Total	\$ 109,693,478	\$ 74,112,022	\$ 1,086,726,798	\$ 1,270,532,298

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

Table 9: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 6,954,361	\$ 138,968	\$ (900,000)	\$ 6,193,329
Reclaimed Water System - Reservoirs	1,400,000	-	-	1,400,000
Reclaimed Water System Total	\$ 8,354,361	\$ 138,968	\$ (900,000)	\$ 7,593,329

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 10**.

Capital Improvements Program

Project Types

Table 10: Transportation Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 17,033,055	\$ 435,000	\$ 28,041,638	\$ 45,509,693
Trans - Bridge - Vehicular	214,480,931	2,000,000	319,347,731	535,828,662
Trans - Ped Fac - Accessibility Improve	696,000	-	(193,683)	502,317
Trans - Ped Fac - Sidewalks	34,615,675	4,522,850	48,252,507	87,391,032
Trans - Roads/Widening/Reconfiguration	6,276,690	-	-	6,276,690
Trans - Roadway	381,026,341	10,917,459	579,165,066	971,108,866
Trans - Roadway - Enhance/Scape/Medians	27,650,686	3,350,000	18,462,737	49,463,423
Trans - Roadway - Erosion/Slope/Ret Wall	7,834,538	-	-	7,834,538
Trans - Roadway - GRails/BRails/Safety	7,891,994	50,000	3,938,000	11,879,994
Trans - Roadway - Street Lighting	14,876,581	100,000	13,700,000	28,676,581
Trans - Signals - Calming/Speed Abatement	8,663,804	385,000	4,580,000	13,628,804
Trans - Signals - Traffic Signals	20,749,410	3,249,900	120,957,453	144,956,763
Transportation Total	\$ 741,795,704	\$ 25,010,209	\$ 1,136,251,449	\$ 1,903,057,362

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

Table 11: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 359,972,621	\$ 59,117,642	\$ 183,860,401	\$ 602,950,664
Wastewater - Collection Sys - Trunk Swr	22,013,142	14,917,584	49,882,677	86,813,403
Wastewater Total	\$ 381,985,764	\$ 74,035,226	\$ 233,743,078	\$ 689,764,068

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

Table 12: Water Project Type

Project Type	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 305,508,720	\$ 56,693,500	\$ 277,161,032	\$ 639,363,251
Water - Distribution Sys - Transmission	78,136,127	47,641,782	218,127,817	343,905,726
Water Total	\$ 383,644,846	\$ 104,335,282	\$ 495,288,849	\$ 983,268,977

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2015, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIF) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Capital Improvements Program

Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Gas Tax Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, and OneSD/ERP Support Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 10,071,306	\$ -	\$ -	\$ 10,071,306
Antenna Lease Fund	950,000	300,000	-	1,250,000
Bond Financing	27,093,905	-	58,470,026	85,563,931
Bus Stop Capital Improvement Fund	587,775	-	278,692	866,467
Capital Outlay - Land Sales	17,176,101	-	8,000,000	25,176,101
Capital Outlay - Other	3,681,553	-	1,000,358	4,681,911
Capital Outlay - Police Decentralization Land Sales	822,864	-	-	822,864
Convention Center Funds	1,732,728	-	-	1,732,728
Deferred Capital Projects Bonds	215,364,874	-	275,350,597	490,715,471
Developer Funding	32,899,053	-	5,262,000	38,161,053
Development Impact Fees	116,609,735	10,749,079	14,588,593	141,947,407
Donations	79,141,158	-	11,500,000	90,641,158
EDCO Community Fund	675,000	-	545,000	1,220,000
Energy Conservation Program Fund	3,355,331	-	-	3,355,331
Environmental Growth Funds	8,799,206	1,927,365	6,174,498	16,901,069
Facilities Benefit Assessments	316,469,934	-	189,577,731	506,047,665
Federal Grants	70,966,208	-	148,118,699	219,084,907
Fiesta Island Sludge Mitigation Fund	10,975	-	-	10,975
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Funding Source Total
Fleet Services Internal Service Fund	2,367,028	-	-	2,367,028
Gas Tax Fund	6,949,212	-	-	6,949,212
General Fund	87,676,239	-	1,245,559	88,921,798
Golf Course Enterprise Fund	21,707,729	5,500,000	-	27,207,729
Infrastructure Fund	-	2,730,000	61,315,564	64,045,564
Infrastructure Improvement Funds	283,044	-	100,000	383,044
Lease Purchase Fund	8,883,932	1,018,572	-	9,902,504
Library System Improvement Fund	11,150,180	1,884,482	-	13,034,662
Maintenance Assessment Districts	5,506,124	450,000	90,000	6,046,124
Mission Bay Improvements Fund	27,210,173	6,825,570	34,922,965	68,958,708
Mission Trails Regional Park Fund	1,620,369	-	-	1,620,369
OneSD/ERP Funding	6,187,815	-	-	6,187,815
Other Funding	61,344,483	-	354,630	61,699,113
Other Grants	1,092,417	-	-	1,092,417
Park Service District Funds	5,056,357	-	14,381	5,070,738
Proposition 42 Replacement - Transportation Relief Fund	16,999,428	-	-	16,999,428
QUALCOMM Stadium Fund	1,916,720	-	-	1,916,720
Recycling Fund	2,020,000	-	-	2,020,000
Redevelopment Funding	90,040,594	-	-	90,040,594
Refuse Disposal Fund	33,106,677	13,000,000	13,900,000	60,006,677
Regional Park Improvements Fund	17,366,728	3,675,307	9,075,686	30,117,721
Regional Transportation Congestion Improvement Program	16,840,719	-	11,175,000	28,015,719
San Diego Unified School District	20,641,657	-	-	20,641,657
Sea World Traffic Mitigation Fund	10,400,000	-	-	10,400,000
Sewer Funds	594,358,272	135,787,104	643,783,727	1,373,929,103
State Grants	53,435,342	-	8,957,706	62,393,048
Sunset Cliffs Natural Park Fund	876,000	-	240,000	1,116,000
TransNet - Extension Bikeways	2,037,298	-	-	2,037,298
TransNet Funds	176,616,768	19,187,459	86,581,687	282,385,914
Trench Cut/Excavation Fee Fund	7,508,542	2,000,000	8,000,000	17,508,542
Unidentified Funding	-	-	1,902,040,371	1,902,040,371
Utilities Undergrounding Program Fund	84,620,689	-	-	84,620,689
Water Fund	611,154,695	240,399,173	1,347,874,090	2,199,427,958
Total	\$ 2,893,782,938	\$ 445,434,111	\$ 4,848,537,560	\$ 8,186,124,744

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Solana Highlands NP-Comfort Station Development / S16032	295	58	Medium	\$ 12,780	1.5%
Carmel Mission NP Comfort Station Development / S16039	195	58	Medium	12,780	1.5%
Sage Canyon Concession Bldg-Development / S16035	289	58	Medium	12,780	1.5%
Carmel Knolls NP Comfort Station-Development / S16033	194	58	Medium	12,780	1.5%
Fire Station No. 22 - Point Loma / S00787	131	81	Medium	200,000	2.0%
Fire Station No. 17 - Mid-City / S00783	130	80	Medium	300,000	2.9%
Coastal Erosion and Access / AGF00006	209	Annual	Annual	100,000	3.0%
Mohnike Adobe and Barn Restoration / S13008	259	62	High	99,880	3.1%
San Ysidro Branch Library / S00802	163	62	Low	500,000	3.8%
Carmel Grove NP Comfort Station and Park Improve / S16038	193	58	Medium	53,573	3.8%
Avenida de la Playa Infrastructure-SD / S13018	457	73	High	500,000	3.9%
EB Scripps Pk Comfort Station Replacement / S15035	220	43	Low	139,621	5.0%
Carmel Valley CP-Turf Upgrades / S16029	196	58	Medium	243,495	6.2%
Ocean Air CP - Turf Upgrades / S16030	266	58	Medium	380,469	6.2%
Children's Park Improvements / S16013	205	47	Low	300,000	7.7%
Tubman Charter School JU Improvements / S13000	317	31	Low	395,040	8.0%
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	488	53	Medium	3,200,000	9.3%
W Mission Bay Dr Bridge Over SD River / S00871	560	70	High	14,977,153	10.3%
Guard Rails / AIE00002	496	Annual	Annual	713,000	14.1%
California Tower Seismic Retrofit / L12003	187	68	High	600,000	14.9%
Pomerado Median Improve-N of R Bernardo / S10035	280	44	Low	200,000	17.9%
Fire Station No. 15 - Ocean Beach Expansion / S13011	129	44	Low	160,000	18.8%
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	184	57	Low	280,000	18.9%
Fairbrook Neighborhood Park Development / S01083	229	N/A	N/A	1,000,000	20.0%
Torrey Highlands NP Upgrades / S16036	309	58	Medium	235,078	23.6%
East Fortuna Staging Area Field Stn Bldg / S14016	221	73	High	1,361,839	23.7%
West Maple Canyon MP / S00760	323	52	Low	400,000	27.8%
Torrey Meadows Drive Overcrossing / S10015	549	46	Low	3,885,000	29.9%
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	281	77	High	800,000	38.6%
Drainage Projects / ACA00001	486	Annual	Annual	106,221,741	45.5%
Ocean Air Comfort Station and Park Improvements / S16031	267	58	Medium	1,075,534	47.8%
Sunset Cliffs Park Drainage Improvements / L14005	300	66	High	5,760,000	50.3%
Carmel Creek NP Improvements / S16037	191	58	Medium	1,146,764	50.7%
City Facilities Improvements / ABT00001	431	Annual	Annual	131,674,833	51.6%
SD River Dredging Qualcomm Way to SR163 / S00606	288	69	Medium	600,000	55.1%
Americans with Disabilities Improvements / ABE00001	93	Annual	Annual	41,680,000	55.7%
Street Light Circuit Upgrades / AIH00002	546	Annual	Annual	13,500,000	65.3%
Palm Avenue Interstate 805 Interchange / S00869	526	53	Medium	14,500,000	66.3%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Scripps Miramar Ranch Library / S00811	164	59	Low	3,324,400	66.5%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	503	66	High	1,116,010	67.6%
Carmel Del Mar NP Comfort Station-Development / S16034	192	58	Medium	1,891,225	68.5%
Sidewalk Repair and Reconstruction / AIK00003	539	Annual	Annual	27,635,000	69.5%
Switzer Canyon Bridge Enhancement Prog / S10054	301	47	Low	175,000	70.0%
Canyon Hills Resource Park Improvements / S15006	189	45	Low	4,454,932	72.2%
Bay Terraces Community Center / S16060	185	57	Medium	2,600,000	72.2%
State Route 56 Freeway Expansion / RD14000	543	N/A	N/A	119,000,000	78.3%
North Chollas Comm Park Comfort Station / S00654	263	49	Low	23,961,082	79.4%
Egger/South Bay Community Park ADA Improvements / S15031	224	36	Low	1,940,886	79.5%
Mission Bay Athletic Area Comfort Station Mod / S10021	252	68	High	820,000	79.7%
Watershed CIP / ACC00001	561	Annual	Annual	228,878,797	81.3%
Martin Luther King Jr. Promenade / S13020	246	15	Low	1,005,000	81.7%
Market St-Euclid to Pitta-Improvements / S16022	510	84	High	4,569,076	82.0%
Rolando Joint Use Facility Development / S15029	286	64	High	1,870,000	83.1%
Olive Grove Community Park / S15028	269	65	High	2,175,535	83.7%
NTC Aquatic Center / S10000	262	56	Low	8,000,000	84.3%
Fire-Rescue Air Operations Facility / S15012	140	78	Medium	10,601,919	84.8%
Home Avenue Fire Station / S14018	141	86	High	10,530,000	85.4%
San Carlos Branch Library / S00800	161	N/A	N/A	17,602,201	85.5%
Golf Course Drive Improvements / S15040	231	50	Medium	1,740,977	87.0%
North Pacific Beach Lifeguard Station / S10119	143	83	High	6,319,967	87.1%
Coastal Rail Trail / S00951	479	72	High	21,425,628	87.6%
Villa Monserate Neighborhood Park Upgrades / S16048	320	58	Medium	1,831,100	89.1%
Install T/S Interconnect Systems / AIL00002	501	Annual	Annual	109,786,453	90.5%
Fire Station No. 39 Replacement / S17002	133	60	Low	8,520,000	90.9%
Kensington/Normal Heights Library / S00795	155	49	Low	2,246,530	91.8%
Fire Station No. 07 - Barrio Logan / S15013	127	85	High	11,150,000	92.9%
Mission Beach Brdwalk Bulkhead Phased / L14004	518	78	High	9,257,000	93.9%
Beyer Park Development / S00752	186	51	Low	11,596,000	94.4%
Fire Station No. 51 - Skyline Hills / S14017	138	83	High	12,812,000	96.2%
Sea World Dr/I5 Interchange Improvement / S00888	538	74	High	116,163,109	96.7%
College Area Fire Station / S16015	124	64	Low	11,730,000	97.8%
Streamview Drive Improvements Phase 2 / S18000	545	67	High	7,500,000	98.0%
Sorrento Valley Rd & I5 Interchange / S00914	541	50	Low	196,147,763	98.1%
Ocean Beach Branch Library / S00806	158	62	Low	7,864,860	98.2%
Kumeyaay Lakes Berm Restoration and Dredg / S00655	239	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	160	62	Low	3,467,682	98.9%
Fire Station No. 54 - Paradise Hills / S00785	139	81	Medium	13,216,346	99.4%
Convention Center Phase III Expansion / S12022	96	N/A	N/A	514,050,000	99.4%
Ocean Beach Lifeguard Station / S10121	144	79	Medium	5,989,753	99.8%
Total				\$ 1,902,040,371	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

Capital Improvements Program Community Planning

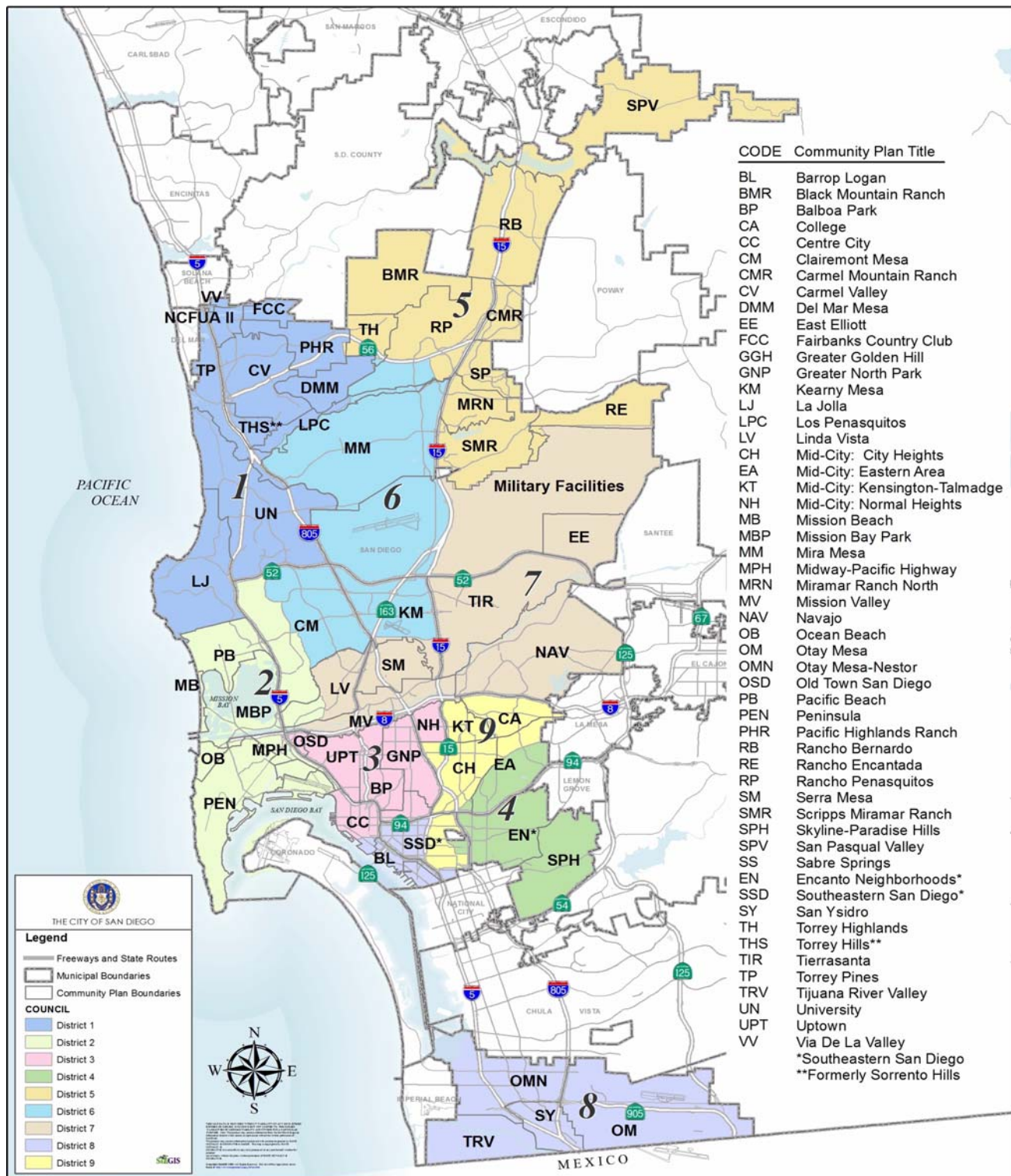
Community Planning Areas



Capital Improvements Program

Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2016 are included in addition to new projects scheduled to begin in Fiscal Year 2018. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 571 to locate a specific project page.

Each asset managing department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2017 accomplishments and Fiscal Year 2018 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering Projects

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Building 619 at NTC - Rec Center / P18000

Priority Category: Medium

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 1,170,000	\$ 1,170,000
Total		\$ -	\$ -	\$ 1,170,000	\$ 1,170,000

Project Attributes

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2000 - 2018	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below

Capital Improvements Program

Guide to the Capital Improvement Projects

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Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Abestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 55. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 65.

Capital Improvements Program

Guide to the Capital Improvement Projects

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 65.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2018 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2017, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 43.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 43.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Capital Improvements Program

Guide to the Capital Improvement Projects

Project Description

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$115,782 in additional funding to complete the project. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 65.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2017 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Capital Improvements Program

Guide to the Capital Improvement Projects

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 59.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
CIP Contributions from General Fund	400265	546,202	2,546	-	-	-	-	-	-	-	-	548,747
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	292,897	38,236	-	-	-	-	-	-	-	-	331,133
PFFA Lease Revenue Bonds 2015B-Project	400860	-	50,000	-	-	-	-	-	-	-	-	50,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,408,825	\$ 115,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,524,607

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2018 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2016. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2018, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2016.

FY 2018 - This is the amount of funding approved in the Fiscal Year 2018 Proposed CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2018 Anticipated - Funding that is uncertain to be received during Fiscal Year 2018 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2018 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2018 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2018 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Capital Improvements Program

Guide to the Capital Improvement Projects

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact								
Department - Fund		FY 2018		FY 2019		FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00		0.00		0.00	0.00	0.00
	Total Impact \$	5,000	\$	5,000	\$	5,000	\$	5,000

Full-time Equivalents (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 63.

Capital Improvements Program

Guide to the Capital Improvement Projects

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 22 - Point Loma / S00787	\$ 9,763,161	\$ 200,000	2.0%	The project provides for the demolition of an existing station and reconstruction of a new station. Funds needed for revised requirements have not yet been identified.
Fire Station No. 17 - Mid-City / S00783	10,328,624	300,000	2.9%	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	850,000	160,000	18.8%	The project provides for the expansion of the existing fire station, increased construction costs are currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	10,601,919	84.8%	This project provides for the program, design and reconstruction of a current facility owned by Montgomery-Gibbs Executive Airport for the use by Air Ops. Currently the improvement funding is unidentified.
Home Avenue Fire Station / S14018	12,330,000	10,530,000	85.4%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	7,257,870	6,319,967	87.1%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Funding for construction is unidentified.
Fire Station No. 39 Replacement / S17002	9,370,000	8,520,000	90.9%	This project would provide for the replacement of existing fire station #39, located at 4949 La Cuenta Drive. Funding for replacement of the facility is currently unidentified.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	13,312,000	12,812,000	96.2%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	12,000,000	11,916,346	99.3%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	6,000,000	5,989,753	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue	\$ 90,229,985			



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FISCAL YEAR 2018

Capital Improvements Projects



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Airports



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Airports

The Airports Division manages Brown Field and Montgomery-Gibbs Executive Airport with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as enterprise funds.

2017 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2017, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed the ADA Barrier Removal on Montgomery-Gibbs Executive Airport
- Completed the reconstruction of Runway 5-23
- Initiated the System Master Plan Process
- Initiated the paving of Taxiway Charlie

Brown Field (KSDM)

- Completed the reconstruction of the east end of Runway 26R
- Completed the design of Phase II of 8L/26R
- Initiated the System Master Plan Process

2018 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2018, Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the System Master Plan Process
- Repair, Re-stucco and Repaint of the Airport Terminal Exterior

Brown Field (KSDM)

- Initiate Construction of Temporary Patch and Repair of Runway 8R/26L
- Initiate System Master Plan Process
- Repair, Replace and Repaint Damaged Areas of the Airport Terminal Exterior



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 10,737,870	\$ -	\$ -	\$ 10,737,870
Montgomery-Gibbs Executive Airport / AAA00001	10,909,944	-	-	10,909,944
Airports Total	\$ 21,647,814	\$ -	\$ -	\$ 21,647,814



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Airports

Brown Field / AAA00002

Council District: 8	Priority Score: Annual
Community Plan: Otay Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Propst, Rodney
Duration: 2002 - 2024	858-573-1441
Improv Type: Betterment	rpropst@sanidiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 2,045,382	\$ 3,367,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,413,000
Grant Fund-Enterprise-Federal	710000	4,809,131	297,007	-	-	-	-	-	-	-	-	5,106,138
Grant Fund-Enterprise-State	710001	184,720	34,012	-	-	-	-	-	-	-	-	218,732
Total		\$ 7,039,233	\$ 3,698,637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,737,870

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Propst, Rodney
Duration: 2002 - 2024	858-573-1441
Improv Type: Betterment	rpropst@sanidiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 5,888,244	\$ 363,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,251,639
Montgomery Field Special Aviation	700030	2,709,929	1,948,377	-	-	-	-	-	-	-	-	4,658,306
Total		\$ 8,598,173	\$ 2,311,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,909,944

Citywide



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The Citywide Department Capital Program Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to ADA improvements, fleet operations, infrastructure asset management and the Convention Center.

2017 CIP Accomplishments

Under the direction of the Office of ADA Compliance and Accessibility Division the ADA annual allocation provides for modification to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act, the California Building Code, and other regulations on access.

ADA modification projects completed under the Office of ADA Compliance and Accessibility's annual allocation include:

- Pioneer Park and Comfort Station, Mission Hills
- Casa de Balboa, Balboa Park
- Bay Bridge Community Center, Barrio Logan
- San Ysidro Community and Recreation Center, Otay Mesa Nestor
- Barrio Youth Facilities 2 & 3, Barrio Logan
- City Heights Youth and Community Center, Mid City Heights
- Colina Del Sol Pool, Mid City Eastern

Under the sponsorship of the Deputy Chief Operating Officer (DCOO) Infrastructure/Public Works, the I AM San Diego Project is responsible for replacement of existing maintenance management systems within multiple City departments with a comprehensive IAM System that will transform the way the City prioritizes, plans, and delivers maintenance and capital projects.

The IAM System will be used for asset-based investment planning; capital asset management including the Five-Year Capital Infrastructure Planning Outlook and the City's financial plan for repair and/or construction of infrastructure; predictive, proactive and corrective maintenance operations; asset inspections; and condition assessments.

During Fiscal Year 2017, the I AM San Diego Project has accomplished the following:

- Completed the design of the System and initiated integration testing.
- Launched a Proof-of-Concept (POC) for a stand-alone Asset Management Planning tool for right-of-way assets to improve asset-based capital planning. The tool will be incorporated into the overall IAM System to include in-scope assets
- Procured services of a consultant to design and implement an engineered solution for the integration of SAP with Environmental Systems Research Institute (ESRI) Graphic Information System (GIS). The solution is integral in the development of geospatial functionality within the IAM System.
- Procured services of an SAP Quality Assurance consultant to provide independent, objective review of the IAM solution.
- Developed a strategy to provide a phased rollout of the IAM System over four fiscal years (FY 2019-2022) to five additional asset-managing departments (Police, Library, Environmental Services, Fire-Rescue, and Park & Recreation).

Citywide

2018 CIP Goals

The Office of ADA Compliance and Accessibility expects the following ADA modification projects to begin the construction phase in Fiscal Year 2018:

- Carmel Del Mar Comfort Station, Carmel Valley
- Carmel Creek Park Comfort Station, Carmel Valley
- Balboa Park Bridge Club
- Balboa Park Shuffleboard/Horseshoe Club
- George L. Stevens Senior Center, Encanto
- Oneira Club, Mid City Normal Heights
- Hex Building, Tierrasanta
- Carmel Mountain Ranch Branch Library
- City of San Diego Engineering Field Division Offices, Kearny Mesa
- Hourglass Field Comfort Station, Mira Mesa
- Ned Baumer Pool and Aquatic Center, Mira Mesa
- Standley Handball/Raquetball Court, University City
- Diamond Street Comfort Station, Pacific Beach
- East Bonita Cove Comfort Station, Mission Bay Park
- West Bonita Cove Comfort Station, Mission Bay Park
- Carmel Valley Recreation Center

The I AM San Diego Project CIP goals for Fiscal Year 2018 include implementing the comprehensive IAM System for the City on the existing SAP Enterprise Resource Planning (ERP) platform. This involves:

- Performing software design, configuration, coding, and testing.
- Migration of data from multiple sources of asset-related data in the City to the consolidated system and appropriate archiving of legacy data.
- Providing effective organizational change management, communication and training for City Department staff impacted by the Project.
- Successful transition of the IAM System to the ERP support team after go-live and stabilization.

Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 30,499,274	\$ -	\$ 44,367,908	\$ 74,867,182
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,132,728	-	514,050,000	517,182,728
Convention Center Sails Pavilion / L15000	100,000	-	19,447,313	19,547,313
Fleet Services Elect & Fac Improvements / L14002	1,081,961	-	-	1,081,961
I AM San Diego Project / S14000	43,678,945	3,395,240	-	47,074,185
Citywide Total	\$ 79,492,909	\$ 3,395,240	\$ 577,865,221	\$ 660,753,370



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Citywide

Americans with Disabilities Improvements / ABE00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Wolford, Mary
 619-236-7246
 mwolford@sandiego.gov

Description: This annual allocation provides for modifications to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local codes and laws. This annual allocation supports the ongoing compliance effort throughout the City.

Operating Budget Impact: Requested funding will not affect the Office of ADA Compliance and Accessibility's operating budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: An additional \$1.6 million in anticipated Community Development Block Grant (CDBG) has been added for Fiscal Years 2019 through 2022. In Fiscal Year 2017 CIP Mid-Year Action, \$1,090,000 in DIF was approved for existing Public Works projects for ADA Annual Allocation to address federally mandated public right-of-way projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 242,724	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	302,724
Capital Outlay Fund	400002	3,345,266	3,972,422	-	-	-	-	-	-	-	-	7,317,688
Capital Outlay-Sales Tax	400000	-	14,203	-	-	-	-	-	-	-	-	14,203
Carmel Valley Development Impact Fee	400855	394,272	612,728	-	-	-	-	-	-	-	-	1,007,000
Centre City DIF-Admin	400122	-	-	-	385,000	-	-	-	-	-	-	385,000
Clairemont Mesa - Urban Comm	400129	245,106	127,478	-	-	-	-	-	-	-	-	372,585
College Area	400127	71,163	126,187	-	-	-	-	-	-	-	-	197,350
Deferred Maint Revenue 2009A-Project	400624	55,295	-	-	-	-	-	-	-	-	-	55,295
Deferred Maintenance Revenue 2012A-Project	400848	4,826,218	-	-	-	-	-	-	-	-	-	4,826,218
CIP Contributions from General Fund	400265	1,147,077	496,140	-	-	-	-	-	-	-	-	1,643,217
Golden Hill Urban Comm	400111	247,471	42,529	-	-	-	-	-	-	-	-	290,000
Grant Fund - Federal	600000	866,412	115,644	-	-	572,493	126,375	490,820	408,220	-	-	2,579,964
Grant Fund - State	600001	492,000	-	-	-	-	-	-	-	-	-	492,000
Kearny Mesa-Urban Comm	400136	-	49,900	-	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	196,683	23,992	-	-	-	-	-	-	-	-	220,675
Linda Vista Urban Comm	400113	161,147	262,665	-	-	-	-	-	-	-	-	423,812
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,128,550	80,474	-	-	-	-	-	-	-	-	1,209,024
PFFA Lease Revenue Bonds 2015B-Project	400860	1,483,436	4,003,550	-	-	-	-	-	-	-	-	5,486,986
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,976,799	-	-	-	-	-	-	-	-	-	1,976,799
Mid City Urban Comm	400114	327,949	127,562	-	440,000	-	-	-	-	-	-	895,511
Midway/Pacific Hwy Urban Comm	400115	130,300	-	-	-	-	-	-	-	-	-	130,300
Mission Beach - Urban Comm	400130	25,099	-	-	-	-	-	-	-	-	-	25,099

Citywide

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	173,827	76,173	-	-	-	-	-	-	-	-	250,000
North Park Urban Comm	400112	446,849	549,288	-	265,000	-	-	-	-	-	-	1,261,137
Ocean Beach Urban Comm	400124	32,770	22,230	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	26,640	33,360	-	-	-	-	-	-	-	-	60,000
Pacific Beach Urban Comm	400117	-	60,000	-	-	-	-	-	-	-	-	60,000
Parking Meter Operations Fund	200712	-	30,000	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	232,800	60,000	-	-	-	-	-	-	-	-	292,800
Presidio - Major District	400053	7,173	-	-	-	-	-	-	-	-	-	7,173
Rancho Bernardo-Fac Dev Fund	400099	80,077	184,523	-	-	-	-	-	-	-	-	264,600
S.E. San Diego Urban Comm	400120	185,652	86,739	-	-	-	-	-	-	-	-	272,392
San Ysidro Urban Comm	400126	200,000	-	-	-	-	-	-	-	-	-	200,000
Santa Clara - Major District	400049	4,760	-	-	-	-	-	-	-	-	-	4,760
Serra Mesa - Urban Community	400132	65,980	171,020	-	-	-	-	-	-	-	-	237,000
Tierrasanta - DIF	400098	9,332	46,358	-	-	-	-	-	-	-	-	55,690
University City So.-Urban Comm	400134	69,000	-	-	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	59,363	106,918	-	-	-	-	-	-	-	-	166,281
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	41,680,000	41,680,000
Total		\$ 18,957,190	\$ 11,542,084	\$ -	\$ 1,090,000	\$ 572,493	\$ 126,375	\$ 490,820	\$ 408,220	\$ -	\$ 41,680,000	\$ 74,867,182

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2024	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2012 - 2018	619-533-3794
Improv Type: Expansion	ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: Cost estimates are being revised for this project and will be updated in the Fiscal Year 2018 Adopted Budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	\$ 1,726,924	\$ 5,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,732,728
CIP Contributions from General Fund	400265	1,270,322	129,678	-	-	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	514,050,000	514,050,000
Total		\$ 2,997,247	\$ 135,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,050,000	\$ 517,182,728

Citywide

Convention Center Sails Pavilion / L15000

Council District: 3	Priority Score: 76
Community Plan: Centre City - Marina	Priority Category: Medium
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2015 - 2022	619-533-4121
Improv Type: Replacement	KShackelford@sandiego.gov

Description: The Convention Center is one of San Diego's major attractions bringing in a large number of visitors to the region. With its white sails dominating the downtown waterfront, the Sails Pavilion has made this facility recognizable throughout the world. The Convention Center first opened its doors to the public in 1989 with the Sails Pavilion as part of its unique design. Due to its enormous success, the facility was expanded in 2001. This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements.

Justification: The Sails Pavilion is a 108,000 square foot glass-enclosed structure with a fiber-glass coated fabric roof. It was built in 1989 as part of the original Convention Center. The Sails Pavilion is now 25 years old and requires major rehabilitation beyond routine maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and in conformance with the City's General Plan.

Schedule: The Sails Pavilion project was established in Fiscal Year 2015. A facility condition assessment, preliminary design services, and preparation of environmental documents began in Fiscal Year 2015. Additionally, the following phases will be completed as funding is identified: Boilers and water chillers are scheduled to be replaced in Fiscal Year 2017. Design, environmental clearance, and permits for roof and support structures will also take place in Fiscal Year 2017. Actual construction for the roof and support structures is anticipated to begin in Fiscal Year 2018. Concrete replacement and rebuild of west building rooftop chillers are anticipated to begin in Fiscal Year 2019. Replacements of six fire cannons are projected to occur in Fiscal Year 2020. On June 28, 2016 the City Council approved authorization to implement an I-Bank Infrastructure State Revolving Fund Program loan to enable the City to facilitate the funding of the San Diego Convention Center Sails Pavilion and capital improvements.

Summary of Project Changes: This project will be managed by the San Diego Convention Center Corporation and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,252	\$ 89,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Other Debt Financing	9302	-	-	-	-	-	-	-	-	19,447,313	-	19,447,313
Total		\$ 10,252	\$ 89,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,447,313	\$ -	19,547,313

Citywide

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District:	1, 2, 4	Priority Score:	84
Community Plan:	Clairemont Mesa, University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2020		619-533-7449
Improv Type:	Betterment		gfreiha@sanidiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place, Rose Canyon and Chollas Operations Yard. At Miramar Place, improvements include installation of eighteen 18-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, will be added to the current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop will be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access. At Chollas, this project will replace the car wash.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate charging systems maintenance in the parking lot areas. The car wash at the Chollas Operations Yard is non-functional and in need of replacement. Washing city vehicles is a storm water compliance requirement and the replacement is necessary to stay in compliance with storm water regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Miramar Place and Rose Canyon electrical projects was completed in Fiscal Year 2017. Design for the Chollas Operations Yard began in Fiscal Year 2017 and construction will begin after design is completed.

Summary of Project Changes: The Miramar Place and Rose Canyon project has been placed on hold and the Chollas portion of the project was added in Fiscal Year 2017. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 295,130	\$ 417,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	713,000
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
Total		\$ 295,130	\$ 786,832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,081,961

Citywide

I AM San Diego Project / S14000

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2013 - 2019
Improv Type: Replacement

Intangible Assets - Information Tech

Priority Score: N/A
Priority Category: N/A
Contact Information: Noel, Erin
 619-533-3640
 enoel@sandiego.gov

Description: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. The Infrastructure Asset Management (IAM) System will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments. The City has identified the IAM System as a critical step toward full replacement of existing disparate and outdated maintenance management systems now in use in phase 1 participating departments.

Justification: The City owns and maintains a large and complex network of aging and deteriorating assets with a backlog of deferred maintenance and capital projects. I AM will replace 32 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management. The IAM System will transform the City's approach from reactive to proactive maintenance based on life cycle management which will minimize life cycle costs for assets and optimize the City's limited funds.

Operating Budget Impact: Based on the project business case developed by the project team, operating costs include 3.00 FTEs in the Department of Information Technology (DoIT) to support the system and \$1.46 million in ongoing software maintenance costs, which are already included in the operating budget. Also, the capitalizable portion of General Fund costs for Fiscal Year 2017 and Fiscal Year 2018 were lease financed. Bond payments for the CIP Lease Financing will be funded through the operating budgets of the three General Fund departments currently involved in this project. If additional costs are identified, the operating budget impact will be updated as appropriate.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is currently in the realization phase and is anticipated to be completed and go live in the second quarter of Fiscal Year 2018. Upon project completion, the system will be transferred to the DoIT, which will manage and support the system. Phase 2 of the project is scheduled to begin in Fiscal Year 2019 as a phased rollout over four fiscal years to five additional departments (Police, Library, Fire-Rescue, Environmental Services, and Park & Recreation).

Summary of Project Changes: The Total Project budget (CIP & O&M) remains \$54.2 million. The CIP project cost decrease by \$2.6M in Fiscal Year 2018 is based upon a thorough review of the Project budget and full accounting of carryover funds, such as from the OneSD Support Fund. Sub-phase S16041, Civic Center Plaza 8 Floor Build-out for the project space, has been closed and capitalized. The CIP project total increases to \$47,170,800, if those capitalized costs are included. The Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Lease Financing	200724	\$ 2,391,828	\$ 4,418,181	\$ 1,018,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,828,581
Metro Sewer Utility - CIP Funding Source	700009	4,447,274	2,302,573	522,867	-	-	-	-	-	-	-	7,272,714
Muni Sewer Utility - CIP Funding Source	700008	7,681,650	3,977,176	903,134	-	-	-	-	-	-	-	12,561,960
OneSD Support Fund	200610	5,832,502	355,313	-	-	-	-	-	-	-	-	6,187,815
Water Utility - CIP Funding Source	700010	8,085,955	4,186,493	950,667	-	-	-	-	-	-	-	13,223,115
Total		\$ 28,439,210	\$ 15,239,736	\$ 3,395,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,074,185

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Department of IT - SAP SUPPORT FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 192	\$ 483	\$ 483	\$ 483	\$ 483
General Services - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 316,920	\$ 799,319	\$ 799,319	\$ 799,319	\$ 799,319
Transp & Storm Water - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 161,547	\$ 407,446	\$ 407,446	\$ 407,446	\$ 407,446

Citywide

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Americans with Disabilities Improvements / ABE00001	\$ 74,867,182	\$ 41,680,000	55.7%	This annual allocation provides for required ADA accessibility improvements at City facilities listed on the City's federally-mandated Transition Plan, as well as remediation for access complaints in the City's public rights-of-way. Facility improvements include creating accessible restrooms, parking, curb ramps, and path of travel, among other features; public rights-of-way improvements include installing missing or non-compliant curb ramps, sidewalks and audible pedestrian signals, among others. The unidentified funding amount reflects the estimated amount needed to address a significant portion of the facilities on the City's transition plan, as well as the current and projected public rights-of-way complaint projects.
Convention Center Phase III Expansion / S12022	517,182,728	514,050,000	99.4%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded. Cost estimates are being revised for this project and will be updated in the Fiscal Year 2018 Adopted Budget.
Total - Citywide	\$ 555,730,000			

Environmental Services



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Environmental Services

The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates a full-service landfill and maintains eight active landfills and eight inactive burn sites. The landfill sites require sustained improvements related to landfill gas systems, groundwater monitoring networks, grading and slope work. ESD also manages the City's energy use and implements a variety of innovative programs focused on increasing energy efficiency at City facilities.

2017 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

- Completed the first and second phase of a compressed natural gas (CNG) fueling station at the ESD Collections Yard, providing fueling infrastructure for new CNG-powered refuse and recycling trucks as they are phased in to replace the diesel fleet.
- Amended solar purchase agreement and begin installation of solar photovoltaic systems at 19 City sites.
- Awarded Multiple Award Construction Contract (MACC) for energy conservation measures and building retrofit projects such as lighting and air conditioning in order to reduce energy consumption and costs.
- Awarded MACC for outdoor lighting projects, including retrofitting approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.
- Began preliminary design for a consolidated blower/flare system and gas field improvements to facilitate the development of renewable energy utilization projects in conformance with the City's Climate Action Plan.

2018 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2018:

- Construct the final third and fourth phases of the CNG fueling station at the ESD Collections Yard to coincide with the ongoing procurement of the new CNG-powered refuse and recycling trucks.
- Complete the installation of solar photovoltaic systems at 19 City sites.
- Issue a Request for Proposal (RFP) for the design and construction of a Resource Recovery Facility (RRF) at the Miramar Landfill. The RRF will service existing self-haul customers and seek to increase the diversion of recyclable waste streams from the landfill in accordance with the Zero Waste Plan.
- Issue a Request for Expressions of Interest (RFEI) for the design and construction of an Organics Processing Facility (OPF) at the Miramar Landfill. The OPF will address the management of increasing streams of organics (greens and food waste) that are generated by mandatory regulations.
- Award and begin construction for a consolidated blower/flare system and gas field improvements to facilitate the development of renewable energy utilization projects.
- Award a contract to install solar photovoltaic systems which may include energy storage systems and electronic vehicle charging stations at various City sites.
- Begin retrofit for approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.

Environmental Services

- Complete ADA improvements and energy efficiency measures, funded by the Community Development Block Grant (CDBG), including retrofitting existing interior and exterior lights with LED alternatives, replacing HVAC units, and installing integrated controls at the City Heights Recreation Center; Martin Luther King Recreation Center; Mid-City Police Station and Southeastern Police Station.
- Award and construct tenant improvements and energy efficiency improvements to City facilities resulting in the installation of more efficient technologies for lighting and air condition systems.
- Award the design and construction of the Miramar Landfill storm water basin using best management practices for improvements to remain compliant with new National Pollutant Discharge Elimination System (NPDES) requirements.
- Award the design and construction of the infrastructure required to utilize aerated static piles at the Miramar Landfill Greenery and Composting Facility.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Aerated Static Pile System / S16053	\$ 500,000	\$ 4,500,000	\$ -	\$ 5,000,000
CNG Fueling Station for Refuse & Recycling / S15000	4,070,000	1,230,000	-	5,300,000
Citywide Energy Improvements / ABT00003	2,447,793	-	-	2,447,793
Minor Improvements to Landfills / AFA00001	1,634,975	200,000	800,000	2,634,975
Miramar Landfill Facility Improvements / L17000	19,600,000	2,000,000	8,000,000	29,600,000
Miramar Landfill Gas Recovery Improvemen / S16052	1,000,000	4,300,000	1,100,000	6,400,000
Miramar Landfill Storm Water Improvement / S16054	1,000,000	2,000,000	4,000,000	7,000,000
South Chollas Landfill Improvements / S00684	15,828,624	-	-	15,828,624
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
Environmental Services Total	\$ 49,141,392	\$ 14,230,000	\$ 13,900,000	\$ 77,271,392



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Environmental Services

Aerated Static Pile System / S16053

Landfills

Council District: 1	Priority Score: 93
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 2017 - 2019	858-573-1275
Improv Type: New	mthompson@sandiego.gov

Description: This project provides for the design and construction of infrastructure required to utilize aerated static piles at West Miramar Landfill's Greenery and composting facility. This methodology would be used to enhance production and throughput of clean source separated food scraps and yard waste being composted.

Justification: AB-1826 and the City's zero waste plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/in-door compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The West Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Advertisement began in Fiscal Year 2017. Award and construction is anticipated in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased \$4.5 million due to revised requirements and the annual project cost for Fiscal Year 2018 increased \$4.5 million. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 500,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 500,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District: 1	Priority Score: 55
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2015 - 2021	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Phase I of construction was completed in Fiscal Year 2017 providing capacity for fueling 50 refuse and recycling packers. Phase II of construction is expected to begin in Fiscal Year 2018.

Summary of Project Changes: This project received \$250,000 in State grant funding in Fiscal Year 2017, via City Council Resolution R-310208 adopted January 19, 2016. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,769,074	\$ 30,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,800,000
Grant Fund - State	600001	249,452	548	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	-	-	1,230,000	-	-	-	-	-	-	-	1,230,000
Recycling Fund CIP Fund	700049	1,448,730	571,270	-	-	-	-	-	-	-	-	2,020,000
Total		\$ 3,467,256	\$ 602,744	\$ 1,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,300,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Olson, Bryan
Duration: 2010 - 2024	858-492-5059
Improv Type: Betterment	olsonb@saniego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 61,117	\$ 761,129	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	822,246
Grant Fund - Federal	600000	-	1,625,547	-	-	-	-	-	-	-	-	1,625,547
Total		\$ 61,117	\$ 2,386,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,447,793

Environmental Services

Minor Improvements to Landfills / AFA00001

Landfills

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2024	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$200,000. The total project cost increased by \$1.0 million due to anticipated future projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 2,634,975
Total		\$ -	\$ 1,634,975	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 2,634,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District: 1	Priority Score: 77
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2017 - 2025	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides CIP Facility Improvements at the West Miramar Landfill potentially including items such as landfill infrastructure (liners, covers, gas-collection and processing, and monitoring systems), materials handling and processing facilities, fee booth/scale facilities, administrative offices/facilities, etc.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is currently in the planning stage.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 19,600,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 29,600,000
Total		\$ -	\$ 19,600,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 29,600,000

Environmental Services

Miramar Landfill Gas Recovery Improvemen / S16052

Landfills

Council District: 1	Priority Score: 88
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2017 - 2019	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This project provides for a consolidated blower system and well field improvements to ensure all collectable landfill gas is extracted and distributable to energy utilization facilities. In 2019 the remaining privately owned portion of the well field will be purchased as the City takes back the gas rights.

Justification: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and permitting began in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and be completed by January 1, 2019.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$4.3 million. The total project cost increased by \$5.4 million for construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,000,000	\$ 4,300,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,400,000
Total		\$ -	\$ 1,000,000	\$ 4,300,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,400,000

Environmental Services

Miramar Landfill Storm Water Improvement / S16054

Landfills

Council District: 1	Priority Score: 90
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2017 - 2021	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for the design and construction of Storm Water Basin and Best Management Practices (BMP) improvements. To remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

Justification: The storm water basin and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is currently in the planning and design stage. Construction of basin and BMP improvements is expected to commence by Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$6.0 million for construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,000,000	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 7,000,000
Total		\$ -	\$ 1,000,000	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 7,000,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Mid-City: Eastern Area	Priority Category: Medium
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2000 - 2018	858-627-3311
Improv Type: Replacement	cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. Warranty period administration on project close out will take place in Fiscal Year 2018.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2018

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 1,345,889	\$ 308,139	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,654,028
CIP Contributions from General Fund	400265	5,049,280	84,720	-	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	5,782,171	529,531	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	2,358,950	369,944	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 14,536,290	\$ 1,292,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,828,624

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1996 - 2024	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Landfill - Phase 2. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled major project is the design and construction of a horizontal landfill gas collection system. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000



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Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating the Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 48 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine permanent lifeguard stations, a boat dock, and 48 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities. Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds and the General Fund.

2017 CIP Accomplishments

In Fiscal Year 2017, the Fire-Rescue Department completed many capital improvements that included:

- Completion of the Lifeguard Headquarters Boat Safety Unit dorms
- Completion of the new La Jolla Children's Pool Lifeguard Station
- Completion of temporary Fire Stations 5 (Hillcrest) and 22 (Point Loma)
- 50% construction completion of Fire Station 17 (City Heights)
- 30% construction completion of Fire Station 2 (Bayside) and 50 (University City)
- 10% construction completion of permanent Fire Station 5 (Hillcrest)
- Started construction of permanent Fire Station 22 (Point Loma)
- 100% design completion for Fire Station 3 (Little Italy) for new dorms, kitchen, HVAC and American with Disability Act (ADA) upgrades
- 100% design completion for Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- 100% design completion for Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room expansion and ADA upgrades
- 75% design completion of the North Pacific Beach Lifeguard Station
- Initiated design of the Air Operations fire helicopter facility for reconstruction at Montgomery Field Airport
- Land acquisition completion for the future Home Avenue Fire Station on 47th & Fairmount Avenue
- Completion of the UCSD Fire Station design and construction agreement
- Completion of the Fire Station Design and Construction Standards

Fire-Rescue

2018 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete construction of permanent Fire Station 17 (City Heights)
- 50% construction completion of permanent Fire Station 5 (Hillcrest) & 22 (Point Loma)
- Begin construction of Fire Station 3 (Little Italy) for a new kitchen & dorms
- Begin construction of Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- Begin construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Complete design of the North Pacific Beach Lifeguard Station
- Complete design of the Air Operations fire helicopter facility interior reconstruction
- Initiate design of the new Fire Station 48 (Black Mountain Ranch)
- Initiate design of the Home Avenue Fire Station
- Initiate design of permanent Fire Station 51 (Skyline Hills)
- Initiate land acquisition and begin construction of new Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Begin land identification for potential site for new Fire Station 7 (Barrio Logan)
- Begin land identification for new College area Fire Station
- Initiate design for Lifeguard's Northern Garage (La Jolla) new dorms, office and kitchen
- Initiate design for new Mission Beach Lifeguard Station
- Initiate design of SDFD's Training Center (Kearny Mesa)
- Initiate the design and construction of new fire station at UCSD
- Initiate design of Fire Station 6 (Otay Mesa) for new kitchen, dorm reconstruction, and HVAC upgrades
- Initiate design for Fire Station 49 (Otay Ranch) through Development and Reimbursement Agreements

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,524,607	\$ -	\$ -	\$ 4,524,607
College Area Fire Station / S16015	270,000	-	11,730,000	12,000,000
Fire Station No. 02 - Bayside / S15042	20,000,000	-	-	20,000,000
Fire Station No. 05 - Hillcrest / S00788	9,179,923	-	-	9,179,923
Fire Station No. 07 - Barrio Logan / S15013	850,000	-	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	1,238,500	-	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	500,000	-	350,000	850,000
Fire Station No. 17 - Mid-City / S00783	10,328,624	-	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	8,063,161	-	1,700,000	9,763,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	1,030,000	-	-	1,030,000
Fire Station No. 39 Replacement / S17002	850,000	-	8,520,000	9,370,000
Fire Station No. 45 - E Mission Valley / S00688	10,983,692	-	-	10,983,692
Fire Station No. 48 - Black Mountain Ranch / S15015	2,700,000	-	-	2,700,000
Fire Station No. 49 - Otay Mesa / S00784	76,414	-	8,323,586	8,400,000
Fire Station No. 50 - North University City / S13021	14,000,000	-	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	12,312,000	13,312,000
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	13,216,346	13,300,000
Fire-Rescue Air Operations Facility / S15012	1,648,081	-	10,851,919	12,500,000
Home Avenue Fire Station / S14018	2,000,000	-	10,330,000	12,330,000
La Jolla Cove Lifeguard Station / S00792	1,784,846	-	-	1,784,846
North Pacific Beach Lifeguard Station / S10119	937,903	-	6,319,967	7,257,870
Ocean Beach Lifeguard Station / S10121	10,247	-	5,989,753	6,000,000
Skyline Hills FS Land Acquisition / S00687	1,589,176	-	-	1,589,176
South Mission Beach Lifeguard Station / S00791	4,982,126	-	-	4,982,126
Fire-Rescue Total	\$ 98,630,953	\$ -	\$ 100,793,571	\$ 199,424,524



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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Council District: 1
Community Plan: La Jolla
Project Status: Continuing
Duration: 2000 - 2018
Improv Type: Replacement

Bldg - Pub Safety - Lifeguard Stations

Priority Score: 93
Priority Category: High
Contact Information: Grani, Jason
 619-533-7525
 jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$115,782 in additional funding to complete the project. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
CIP Contributions from General Fund	400265	546,202	2,546	-	-	-	-	-	-	-	-	548,747
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	292,897	38,236	-	-	-	-	-	-	-	-	331,133
PFFA Lease Revenue Bonds 2015B-Project	400860	-	50,000	-	-	-	-	-	-	-	-	50,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,408,825	\$ 115,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,524,607

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

College Area Fire Station / S16015

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 64
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2016 - 2019	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 12,500 square feet located in the College Community Area as well as the purchase of a new fire engine apparatus. The facility will accommodate up to ten personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system and any infrastructure associated with the new fire station facility that meets SDFD operational requirements. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times for the College Community area and surrounding areas to meet the College Community Plan.

Operating Budget Impact: Annual operating costs to staff this station is \$2.1 million and non-personnel expenditures are estimated at \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and Public Facilities Financing Plan.

Schedule: \$270,000 is initially appropriated to support the planning report and feasibility study for land acquisition. The planning report is in process but cannot be completed until the land has been identified. Currently Real Estate Assets Department (READ) is looking for land. Design and construction will begin when funding is identified.

Summary of Project Changes: This project has increased in square footage to meet the current SDFD program design standards for new fire stations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,730,000	11,730,000
Total		\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,730,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Council District: 3	Priority Score: 93
Community Plan: Centre City - Little Italy	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2018	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 sq/ft of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour SDFD crew of 12 and the acquisition of a new fire apparatus. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will add the much needed brand new fire station west of the existing railroad tracks in order to meet current SDFD operational needs and response times. The new station will also meet future growth population of downtown San Diego's and the surrounding communities' ongoing redevelopment.

Operating Budget Impact: Annual operating costs to staff this station is \$2.4 million and non-personnel expenditures are estimated at \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design and permits are complete. Construction is in progress and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CCE-2004A (TE) Bonds (Oper)	400369	\$ 2,100,000	\$ 339,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,439,772
Centre City DIF-Admin	400122	4,607,873	2,244,196	-	-	-	-	-	-	-	-	6,852,070
Excess Redevelopment Bond Proceeds Exp	400862	9,899,624	808,534	-	-	-	-	-	-	-	-	10,708,158
Total		\$ 16,607,498	\$ 3,392,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs 22.00	22.00	22.00	22.00	22.00
	Total Impact \$ 2,428,367	\$ 2,505,989	\$ 2,584,672	\$ 2,584,672	\$ 2,584,672

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2020	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 59,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	59,178
Deferred Maint Revenue 2009A-Project	400624	603,291	-	-	-	-	-	-	-	-	-	603,291
Deferred Maintenance Revenue 2012A-Project	400848	215,971	-	-	-	-	-	-	-	-	-	215,971
CIP Contributions from General Fund	400265	-	55,000	-	-	-	-	-	-	-	-	55,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,859,634	714,926	-	-	-	-	-	-	-	-	7,574,560
PFFA Lease Revenue Bonds 2015B-Project	400860	-	30,000	-	-	-	-	-	-	-	-	30,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	167,133	383,368	-	-	-	-	-	-	-	-	550,500
Total		\$ 7,937,452	\$ 1,242,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,179,923

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 85
Community Plan: Barrio Logan	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2017 - 2019	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 13,000 square feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition was partially funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,150,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2020	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	375,000
Uptown Urban Comm	400121	290,502	572,998	-	-	-	-	-	-	-	-	863,500
Total		\$ 290,502	\$ 947,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,238,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2020	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction will be scheduled when funding is identified.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$190,000. \$160,000 of unidentified funding still remains for increased construction costs. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 147,468	\$ 352,532	\$ -	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	160,000	160,000
Total		\$ 147,468	\$ 352,532	\$ -	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	160,000	\$ 850,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2019	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station No. 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station No.17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council will be requested to transfer \$300,000 to another priority project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,488
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	248,738	-	-	-	-	-	-	-	-	-	248,738
PFFA Lease Revenue Bonds 2015A-Projects	400859	7,189,970	1,536,996	-	(300,000)	-	-	-	-	-	-	8,426,966
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	770,642	-	-	-	-	-	-	-	-	-	770,642
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 8,791,628	\$ 1,536,996	\$ -	\$ (300,000)	\$ -	\$ -	\$ -	\$ -	\$ -	300,000	\$ 10,328,624

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2020	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2016 and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council will be requested increase the budget by \$1.5 million. The unidentified funding amount reflects future needs for construction management, staff charges, and permits. The total project cost has been increased by \$1.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 249,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	249,684
Deferred Maintenance Revenue 2012A-Project	400848	320,562	-	-	-	-	-	-	-	-	-	320,562
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
CIP Contributions from General Fund	400265	200,000	817	-	229,482	-	-	-	-	-	-	430,299
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,273,019	164,065	-	800,000	-	-	-	-	-	-	7,237,084
PFFA Lease Revenue Bonds 2015B-Project	400860	-	-	-	470,518	-	-	-	-	-	-	470,518
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	146,853	-	-	-	-	-	-	-	-	-	146,853
Peninsula Urban Comm	400118	185,622	14,378	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 7,883,900	\$ 179,261	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	200,000	\$ 9,763,161

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2010 - 2018	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Project is now in warranty phase.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 261,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	261,947
Fire/Emergency Medical Services Transport Program Fund	200227	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Improvement - CD 5	400685	250,000	-	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,656	6,167	-	-	-	-	-	-	-	-	12,823
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	105,230	-	-	-	-	-	-	-	-	-	105,230
Total		\$ 1,023,833	\$ 6,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,030,000

Fire-Rescue

Fire Station No. 39 Replacement / S17002

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2017 - 2021	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project would provide for the land acquisition and replacement of the existing fire station No. 39, located at 4949 La Cuenta Drive. This new Station will be approximately 12,500 square feet and accommodate up to ten personnel. The program will include the temporary relocation of the existing crew. The design will include dorm space for 10 persons and a 3-bay apparatus floor to accommodate a fire engine, ambulance and battalion chief officer. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: The current station is a retrofitted residential home that can no longer adequately accommodate modern fire apparatus and personnel staffing.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the goals of the Tierrasanta Community Plan and the City's General Plan, and is needed to serve the community at full buildout.

Schedule: Project construction will be scheduled when funding is identified.

Summary of Project Changes: Square footage updated to reflect current SDFD design standards for new fire stations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,520,000	8,520,000
Total		\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,520,000	\$ 9,370,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 1994 - 2018	619-533-7525
Improv Type: New	jgrani@sanidiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, one engine, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Non-personnel costs to operate a new station are approximately \$200,000. Operating expenses have been added to Fire-Rescue's operating budget in Fiscal Year 2016.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the Mission Valley Community Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase will be completed in Fiscal Year 2017.

Summary of Project Changes: \$15,000 in Deferred Capital Bond funding were allocated to this project in Fiscal Year 2017 due to staff charges and final SDG&E payment. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Deferred Maintenance Revenue 2012A-Project	400848	960,408	-	-	-	-	-	-	-	-	-	960,408
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,020	11,980	-	-	-	-	-	-	-	-	15,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,869,592	-	-	-	-	-	-	-	-	-	2,869,592
Mission Valley-Urban Comm.	400135	5,999,336	664	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,971,048	\$ 12,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,983,692

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Council District: 5
Community Plan: Black Mountain Ranch
Project Status: Continuing
Duration: 2015 - 2019
Improv Type: Betterment

Bldg - Pub Safety - Fire Fac / Struct

Priority Score: 71
Priority Category: Medium
Contact Information: Abella-Shon, Michelle
 858-573-1362
 mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent Fire Station of approximately 13,000 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the purchase of one fire engine. The newstation will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Community. The fire station design and construction will be implemented through facilities financing development and reimbursement agreement with the private developer. This is one of the newstations recommended in the Citygate Report. The newfire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community.

Operating Budget Impact: This station will require the purchase of one Brush Apparatus (included in the cost estimate of \$11.8 million). A recurring total of \$2.1 million will need to be added to the Fire-Rescue Operating Budget to hire a new crew of Fire Fighters once construction is completed.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition was completed in Fiscal Year 2017. This project will be designed and constructed by a developer per the terms of the reimbursement agreement. Design will be scheduled for Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 110,000	\$ 2,590,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Total		\$ 110,000	\$ 2,590,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2002 - 2022	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. The one-time cost of \$925,000 for one fire engine is included in the project. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require the addition of a full crew of approximately \$2.1 million and non-personnel costs of approximately \$200,000 to operate the new station. These costs will need to be added permanently to the Fire-Rescue operating budget once the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ -	\$ 8,400,000
Total		\$ 76,414	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ -	\$ 8,400,000

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2013 - 2021	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to eleven crew members, a fire engine, service aerial truck, ambulance and training room. The size of the station will be approximately 12,300 square feet. The site of the station has been selected.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Once construction is completed additional staffing of approximately \$2.1 Million and non-personnel expenditures of approximately \$200,000 will need to be added to the Department's annual operating budget.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and will be completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 993,166	\$ 13,006,834	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 993,166	\$ 13,006,834	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	22.00	22.00
Total Impact \$	\$ -	\$ -	\$ -	2,270,507	2,425,296

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 83
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2015 - 2023	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2018. Construction phase is currently unfunded.

Summary of Project Changes: In Fiscal Year 2017, the City Council will be requested to transfer \$500,000 to another priority project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 229,482	\$ -	\$ (229,482)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0
PFFA Lease Revenue Bonds 2015B-Project	400860	332,632	437,886	-	(270,518)	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,812,000	12,812,000
Total		\$ 332,632	\$ 667,368	\$ -	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	12,812,000	\$ 13,312,000

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2010 - 2024	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: The staffing of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$4.2 million. Additionally, a new fire engine will need to be purchased for \$925,000. Non-personnel costs to operate a new station are approximately \$200,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: In Fiscal Year 2018 this project was increased by \$1.3 million in unidentified funding for the addition of a fire truck and the added cost for the fire engine.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,654
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,216,346	13,216,346
Total		\$ 83,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,216,346	\$ 13,300,000

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 78
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2016 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sanidiego.gov

Description: The project is separated into two phases. Phase I of this project provides for the program, design and reconstruction of an existing building (formerly FAA) at the City's Montgomery-Gibbs Executive Airport, for a permanent Fire-Rescue Air Operations ("Air Ops") Facility station. The station area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for the design and construction of a new five helicopter hanger located adjacent to the Fire-Rescue Air Operations station. Phase II design will be complete at the same time as Phase I.

Justification: Air Ops personnel is currently operating from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed and will need to be added to the department's annual budget.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I of design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction of Phase I is anticipated to begin in Fiscal Year 2019 and to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$250,000 to fully fund Phase I, the FAA Building Tenant Improvements. Phase II of this project will be completed at a later date when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 39,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	39,981
Kearny Mesa-Urban Comm	400136	79,770	1,235,330	-	250,000	-	-	-	-	-	-	1,565,100
Serra Mesa - Urban Community	400132	292,524	476	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,601,919	10,601,919
Total		\$ 412,275	\$ 1,235,806	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,601,919	\$ 12,500,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 86
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2015 - 2022	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training room. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once funding is identified and construction is complete this station will require hiring an additional crew costing approximately \$2.1 million and non-personnel operating expenses costing approximately \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Report and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2019. Funding for construction is currently not identified.

Summary of Project Changes: Total project cost increased by \$330,000 in unidentified funding due to revised requirements. In Fiscal Year 2017, the City Council will be requested to transfer \$200,000 to another priority project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 8,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,987
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
CIP Contributions from General Fund	400265	-	122,116	-	-	-	-	-	-	-	-	122,116
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	134,537	1,652,315	-	(200,000)	-	-	-	-	-	-	1,586,852
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,530,000	10,530,000
Total		\$ 215,944	\$ 1,784,056	\$ -	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,530,000	\$ 12,330,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	22.00	22.00
	Total Impact \$ -	\$ -	\$ -	2,070,507	2,225,296

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Council District: 1
Community Plan: La Jolla
Project Status: Warranty
Duration: 2009 - 2018
Improv Type: Replacement

Bldg - Pub Safety - Lifeguard Stations

Priority Score: 93
Priority Category: High
Contact Information: Grani, Jason
 619-533-7525
 jgrani@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1160 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase will be completed in Fiscal Year 2018.

Summary of Project Changes: \$30,219 in Deferred Capital bond funding was allocated to the project in Fiscal Year 2017 for final construction change order. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,754
Deferred Maint Revenue 2009A-Project	400624	251,563	-	-	-	-	-	-	-	-	-	251,563
Deferred Maintenance Revenue 2012A-Project	400848	910,091	-	-	-	-	-	-	-	-	-	910,091
La Jolla Urban Comm	400123	244,708	5,292	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,498	2,508	-	-	-	-	-	-	-	-	66,006
PFFA Lease Revenue Bonds 2015B-Project	400860	-	11,900	-	-	-	-	-	-	-	-	11,900
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	84,320	-	-	-	-	-	-	-	-	-	84,320
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,765,146	\$ 19,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,784,846

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2011 - 2020	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2018. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 90,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
CIP Contributions from General Fund	400265	132,188	34,813	-	-	-	-	-	-	-	-	167,001
PFFA Lease Revenue Bonds 2015A-Projects	400859	245,110	28,425	-	-	-	-	-	-	-	-	273,536
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,319,967	6,319,967
Total		\$ 874,664	\$ 63,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,319,967	\$ 7,257,870

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	5,000 \$	5,000 \$	5,000

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2011 - 2020	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project provides for the design and construction of a new Ocean Beach Lifeguard Station located at 1950 Abbott Street to replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold until funding is identified.

Summary of Project Changes: Due to revised cost estimates this project has increased to \$6.0 Million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	247
Deferred Maint Revenue 2009A-Project	400624	5,135	-	-	-	-	-	-	-	-	-	5,135
CIP Contributions from General Fund	400265	-	4,865	-	-	-	-	-	-	-	-	4,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,989,753	5,989,753
Total		\$ 5,135	\$ 5,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,989,753	\$ 6,000,000

Fire-Rescue

Skyline Hills FS Land Acquisition / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2002 - 2018	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the demolition and land clearing for the site of a temporary fire station to meet community emergency response needs.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project is solely to provide land acquisition, complete an underground tank assessment, and construct a temporary fire station. The design and construction of the permanent facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills).

Operating Budget Impact: The annual cost to staff the temporary Skyline Fire Station is approximately \$2.1 million annually and has been added to the departments operating budget. Non-personnel expenditures to operate the station is estimated to be \$200,000 annually.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition of existing structure and land clearing began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction of the temporary fire station was completed in Fiscal Year 2016. The warranty phase of this project was completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 117,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	117,534
Deferred Maintenance Revenue 2012A-Project	400848	137,389	-	-	-	-	-	-	-	-	-	137,389
CIP Contributions from General Fund	400265	406,968	10,109	-	-	-	-	-	-	-	-	417,077
PFFA Lease Revenue Bonds 2015A-Projects	400859	874	4,499	-	-	-	-	-	-	-	-	5,373
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	45,627	-	-	-	-	-	-	-	-	-	45,627
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		\$ 1,574,568	\$ 14,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,589,176

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2009 - 2019	619-533-7525
Improv Type: Replacement	jgrani@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 44,484	\$ 108,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	152,506
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,126,108	-	-	-	-	-	-	-	-	-	1,126,108
CIP Contributions from General Fund	400265	2,967,791	140,779	-	-	-	-	-	-	-	-	3,108,570
PFFA Lease Revenue Bonds 2015A-Projects	400859	38,953	-	-	-	-	-	-	-	-	-	38,953
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	183,898	-	-	-	-	-	-	-	-	-	183,898
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 4,733,325	\$ 248,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,982,126

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 22 - Point Loma / S00787	\$ 9,763,161	\$ 200,000	2.0%	The project provides for the demolition of an existing station and reconstruction of a new station. Funds needed for revised requirements have not yet been identified.
Fire Station No. 17 - Mid-City / S00783	10,328,624	300,000	2.9%	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	850,000	160,000	18.8%	The project provides for the expansion of the existing fire station, increased construction costs are currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	10,601,919	84.8%	This project provides for the program, design and reconstruction of a current facility owned by Montgomery-Gibbs Executive Airport for the use by Air Ops. Currently the improvement funding is unidentified.
Home Avenue Fire Station / S14018	12,330,000	10,530,000	85.4%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	7,257,870	6,319,967	87.1%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Funding for construction is unidentified.
Fire Station No. 39 Replacement / S17002	9,370,000	8,520,000	90.9%	This project would provide for the replacement of existing fire station #39, located at 4949 La Cuenta Drive. Funding for replacement of the facility is currently unidentified.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	13,312,000	12,812,000	96.2%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	13,300,000	13,216,346	99.4%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	6,000,000	5,989,753	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue	\$ 91,529,985			



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Library



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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining libraries that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2017 CIP Accomplishments

In Fiscal Year 2017, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. Bridging document plans and specifications were completed and the Request for Proposals addressed to the shortlisted design-builders. A design-build team has been selected. Construction documents are 60% complete.

Pacific Highlands Branch Library

The project provides for a new 18,000 square foot branch library on a three-acre site in Pacific Highlands Ranch. This is a design-bid-build project. Land acquisition is complete. A consultant has been selected for the first phase of the design.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Property for the new San Ysidro Branch Library project has been acquired. Design and focus groups were held to gather input from the community. The Request for Proposals was completed in July 2016. A design team has been selected and the design unveiling event occurred on February 17, 2017.

San Carlos Branch Library

The project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The new building will serve as the District's flagship library. Schematic design has been completed and bridging documents are being created. Project cost and schedule including construction will be updated once additional funding has been identified.

Skyline Hills Branch Library

Construction of the new 15,000 square-foot library, located at 7844 Paradise Valley Road, was completed in fall 2016 and the branch opened its doors on October 14, 2016.

Tierrasanta Branch Library

The project will enclose two areas under the existing roof (approximately 520 sq. ft. each) and provide an outdoor reading patio under a third roof area, an expansion of usable space totaling approximately 1,560 sq. feet. One enclosure will become two separate study rooms and the other enclosure will become an addition to the existing Community/Meeting Room. The project will also include the roof replacement of the facility. Design began in Fiscal Year 2016 and will be completed by the end of Fiscal Year 2017.

Library

2018 CIP Goals

The Library Department is looking forward to Fiscal Year 2018 with the following goals:

Mission Hills - Hillcrest Branch Library

Construction documents for the new 15,000 square-foot facility will be completed. Demolition of the building at the new site and construction of the new library will begin.

Pacific Highlands Branch Library

Design for the new 18,000 square-foot facility will begin.

Tierrasanta Branch Library

Design for the Library Branch expansion project totaling 1,560 square feet will be completed. Construction is anticipated to begin in Fiscal Year 2018.

San Ysidro Branch Library

Schematic design of the new 15,000 square-foot facility will be completed and construction documents are anticipated to begin.

Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Kensington/Normal Heights Library / S00795	\$ 100,000	\$ -	\$ 2,346,530	\$ 2,446,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Mission Hills-Hillcrest Library / S13022	7,847,523	1,884,482	11,400,000	21,132,005
Ocean Beach Branch Library / S00806	146,500	-	7,864,860	8,011,360
Pacific Highlands Ranch Branch Library / S14023	4,666,000	-	14,604,337	19,270,337
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	2,293,800	-	18,304,201	20,598,001
San Diego New Central Library / S00799	187,637,423	-	-	187,637,423
San Ysidro Branch Library / S00802	11,327,000	-	2,000,000	13,327,000
Scripps Miramar Ranch Library / S00811	1,675,600	-	3,324,400	5,000,000
Skyline Hills Library / S00692	13,934,252	-	-	13,934,252
Tierrasanta Library Expansion / S15011	975,000	-	-	975,000
Library Total	\$ 231,340,115	\$ 1,884,482	\$ 63,312,010	\$ 296,536,607



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Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Underfunded	Contact Information: Todt, Iovanka
Duration: 2004 - 2020	619-236-5800
Improv Type: Betterment	itodt@saniego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: \$100,000 is anticipated in Fiscal Year 2018 for preliminary design and site study to determine expansion options.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	100,000	-	-	-	-	-	-	110,000
Mid City Urban Comm	400114	-	75,000	-	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,246,530	2,246,530
Total		\$ 24,644	\$ 75,356	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,246,530	\$ 2,446,530

Library

Library Collection Conversion to RFID / S12000

Bldg - Libraries

Council District:	Citywide	Priority Score:	46
Community Plan:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Todt, Iovanka
Duration:	2012 - 2018		619-236-5800
Improv Type:	Replacement		itodt@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services and has been completed as of Fiscal Year 2013. Phase 2 of the RFID project consists of converting all branch libraries to RFID technology. The \$341k balance in the State Library Grant Fund will be deappropriated from the CIP Budget for use through the Operating Budget. Initial planning for Phase 2 began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018 with the use of Matching Equipment Funds.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 358,791	\$ 341,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 358,791	\$ 341,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2020	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and was completed in Fiscal Year 2017. A Request for Proposals (RFP) was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: An increase of \$3,284,482 reflects a revised estimate for the total project cost. To mitigate the increase, \$1.4 million in Development Impact Fees was allocated as well as an additional \$1.9 million in FY2018 from the Library System Improvements Fund to fully fund the project. A \$10.0 million Private Donation is anticipated to be received in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 987,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	987,099
Deferred Maintenance Revenue 2012A-Project	400848	244,130	-	-	-	-	-	-	-	-	-	244,130
CIP Contributions from General Fund	400265	-	858,563	-	-	-	-	-	-	-	-	858,563
Library System Improvement Fund	200209	90,000	102,767	1,884,482	-	-	-	-	-	-	-	2,077,249
PFFA Lease Revenue Bonds 2015A-Projects	400859	697,219	1,498,239	-	-	-	-	-	-	-	-	2,195,458
PFFA Lease Revenue Bonds 2015B-Project	400860	1,558,601	-	-	-	-	-	-	-	-	-	1,558,601
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	156,150	-	-	-	-	-	-	-	-	-	156,150
Donations	9700	-	-	-	10,000,000	-	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	147,937	1,506,819	-	1,400,000	-	-	-	-	-	-	3,054,756
Total		\$ 2,894,037	\$ 4,953,486	\$ 1,884,482	\$ 11,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,132,005

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs 0.00	1.55	1.55	1.55	1.55
	Total Impact \$ -	\$ 227,090	\$ 233,016	\$ 236,063	\$ 239,558

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Underfunded	Contact Information: Todt, Iovanka
Duration: 2001 - 2018	619-236-5848
Improv Type: Betterment	itodt@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. The final scope, cost, and schedule including construction will be revised once funding is identified.

Summary of Project Changes: The project will be closed by the end of the fiscal year and be reopened under a new project number.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,864,860	\$ 8,011,360

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District: 1	Priority Score: 58
Community Plan: Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2016 - 2023	619-533-5259
Improv Type: New	cmeinhardt@sanidiego.gov

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$30,000 increase in total project cost reflects a revised cost estimate. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	7,592,000	\$ -	\$ -	\$ -	\$ -	7,592,000
Del Mar Mesa FBA	400089	10,000	-	-	774,915	-	-	-	-	-	-	784,915
Pacific Highlands Ranch FBA	400090	91,534	908,466	-	1,000,000	-	-	-	-	5,237,422	-	7,237,422
Torrey Highlands	400094	3,654,903	1,097	-	-	-	-	-	-	-	-	3,656,000
Total		\$ 3,756,437	\$ 909,563	\$ -	\$ 1,774,915	\$ -	7,592,000	\$ -	\$ -	5,237,422	\$ -	19,270,337

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Todt, Iovanka
Duration: 2009 - 2020	619-236-5848
Improv Type: Betterment	itodt@sanidiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2009 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2018. Project cost and schedule including construction will be revised once additional funding is identified.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$702,000 in Navajo Urban Community funds to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	259,467	725,970	-	-	-	-	-	-	-	-	985,437
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
Navajo Urban Comm	400116	490,194	563,518	-	702,000	-	-	-	-	-	-	1,755,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,602,201	17,602,201
Total		\$ 848,707	\$ 1,445,093	\$ -	\$ 702,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,602,201	\$ 20,598,001

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs 0.00	0.00	2.00	2.00	2.00
	Total Impact \$ -	\$ -	362,915	371,065	375,245

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Lewis, Nikki
Duration: 1996 - 2018	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It is large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space has been leased for 40 years by San Diego Unified School District for a charter high school. The lobby is opens to the courtyard, which contains an outdoor cafe, and there is a 350-seat auditorium adjacent to the lobby. The top floor houses special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013. Post construction as-built drawings were completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,394,439	24,000	-	-	-	-	-	-	-	-	62,418,439
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
CIP Contributions from General Fund	400265	355,324	44,676	-	-	-	-	-	-	-	-	400,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,677,814	22,186	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	392	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,641,657	-	-	-	-	-	-	-	-	-	20,641,657
Total		\$ 187,546,170	\$ 91,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,637,423

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2010 - 2021	619-533-7525
Improv Type: Betterment	jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project costs have increased by \$500,000 due to revised requirements. \$750,000 in Private Donations is anticipated to be received in Fiscal Year 2018 and Fiscal Year 2019. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Deferred Maintenance Revenue 2012A-Project	400848	42,293	-	-	-	-	-	-	-	-	-	42,293
CIP Contributions from General Fund	400265	99,826	4,595,026	-	-	-	-	-	-	-	-	4,694,852
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
Donations	9700	-	-	-	750,000	750,000	-	-	-	-	-	1,500,000
San Ysidro Urban Comm	400126	260,653	2,090,347	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	1,484,566	1,095,434	-	-	-	-	-	-	-	-	2,580,000
SY-TAB 2010B (T) Proceeds	400699	-	1,296,000	-	-	-	-	-	-	-	-	1,296,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 1,950,193	\$ 9,376,807	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 13,327,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs 0.00	0.00	0.82	0.82	0.82
	Total Impact \$ -	\$ -	218,787 \$	222,354 \$	224,202

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Underfunded	Contact Information: Antoun, Nevien
Duration: 2003 - 2021	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Funding for construction is currently not identified.

Summary of Project Changes: \$3,874,000 increase in total project cost reflects a revised cost estimate and requirements. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,859	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,600
Scripps Miramar Ranch FBA	400086	16,540	1,623,460	-	-	-	-	-	-	-	-	1,640,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,324,400	3,324,400
Total		\$ 50,398	\$ 1,625,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,324,400	\$ 5,000,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 71
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Grani, Jason
Duration: 2003 - 2018	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,870,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,870,849
Library System Improvement Fund	200209	3,209,252	-	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,796,792	19,576	-	-	-	-	-	-	-	-	3,816,368
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,312,783	-	-	-	-	-	-	-	-	-	4,312,783
Peg Fee (City Tv)	200595	8,211	171,789	-	-	-	-	-	-	-	-	180,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 13,742,887	\$ 191,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,934,252

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs 2.05	2.05	2.05	2.05	2.05
	Total Impact \$ 424,228	\$ 433,271	\$ 438,030	\$ 443,335	\$ 443,335

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2015 - 2019	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 118,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	118,900
Tierrasanta - DIF	400098	261,409	594,691	-	-	-	-	-	-	-	-	856,100
Total		\$ 261,409	\$ 713,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	975,000

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Branch Library / S00802	\$ 13,327,000	\$ 500,000	3.8%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community at 123 East Seaward Ave. Construction phase is currently unfunded.
Scripps Miramar Ranch Library / S00811	5,000,000	3,324,400	66.5%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
San Carlos Branch Library / S00800	20,598,001	17,602,201	85.5%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,446,530	2,246,530	91.8%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Total - Library	\$ 35,005,673			



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Park & Recreation



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Park & Recreation

The Park and Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 57 recreation centers, 13 aquatic centers, approximately 260 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

The City of San Diego and the San Diego Unified School District improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 79 active joint use agreements which include school and park sites. These agreements provide recreational programs the use of multi-purpose fields, walking tracks, parking needs, and various play courts. Through the Capital Improvement Program, these joint use sites are designed through community input and then built and managed by the city and district. In the last five years the city has built approximately six joint use projects throughout the city. Future goals include the design and construction of 30 new joint use sites in the next five to 10 years through the Mayor's Play All Day initiative

2017 CIP Accomplishments

In Fiscal Year 2017, the Public Works Department, along with the Park and Recreation Department, completed or anticipates completing many capital improvements within the overall park system. These improvements included:

- Park facilities improvements put into service:
 - Air and Space Museum Elevator Modernization
 - Barrio Station Youth Facilities Improvements
 - Bay Bridge Community Center Accessibility Improvements
 - Casa Del Prado Elevator Modernization
 - Chicano Park Restroom Upgrades
 - City Heights Youth & Community Center Accessibility Improvements
 - Colina Del Sol Pool Accessibility Improvements
 - Larsen Field Playground Accessibility Improvements Phase II
 - Mission Hills Historic Street Lighting
 - Memorial Girls Club Blight Mitigation (Demolition)
 - Mountain View Neighborhood Park Playground Improvements

Park & Recreation

North Park Main Street (University Avenue) Sidewalk Improvements
Old Globe Theater Elevator Modernization
Pioneer Park and Comfort Station – Accessibility Improvements
Rancho Bernardo Community Park Sports Field Lighting
Santa Clara Recreation Center – Accessibility Improvements
San Ysidro Community Park Playground Improvements
Sherman Heights Community Center Accessibility Upgrades
Silver Wing Park Sports Field Lighting
Sunset Cliffs Natural Park Hillside Improvements Phase 1A
Tierrasanta Community Park Sports Field Lighting
Torrey Pines North Golf Course Improvements
Trail for All People in Black Mountain Open Space Park
University Village Park Tot Lot
Villa Montezuma Building Systems Repairs
Webster Neighborhood Identification Sign

- New park facilities put into service:
 - Angier Elementary School Joint Use
 - Barrio Youth Facilities 2 & 3
 - Central Ave Mini Park and Skate Plaza
 - Civita Central Park (Phases I and IV)
 - Del Sur Neighborhood Park
 - Linda Vista Skate Park
 - McKinley Elementary School Joint Use
 - Montgomery Academy Joint Use
 - Park de la Cruz Skate Park

2018 CIP Goals

The Public Works Department, Park and Recreation Department, and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2018, which include:

- Park facilities improvements to be put into service:
 - Balboa Park Golf Course Fuel Tank Installation
 - Balboa Park West Mesa Comfort Station Replacement
 - California Tower Seismic Retrofit
 - Canyon Hills Resource Park Improvements
 - Canyonside Community Park Improvements
 - Carmel Creek Park Comfort Station Accessibility Access Improvements
 - Carmel Valley Rec Center ADA Access Improvements
 - Chollas Lake Park Playground Improvements
 - Coast Blvd Walkway Improvements

Park & Recreation

Doyle Community Park Accessibility Upgrades
Encanto Community Park Security Lighting Upgrade
Evans Pond Reclaimed Water Pipeline Installation
Juinpero Serra Museum Accessibility Upgrades
Kelly St Neighborhood Park Security Lighting
La Jolla Parkway/Mount Soledad Erosion Control
Marston House Roof Replacement
Memorial Park Security Lighting
Mira Mesa Community Park Expansion
Mission Bay Golf Course Irrigation and Electrical Upgrades
Mission Bay Navigational Safety Dredging
Old San Ysidro Fire Station Blight Mitigation (Demolition)
Orchard Avenue, Capri by Sea, and Old Salt Pool Coastal Access Upgrades
Paradise Senior Center Improvements
Rancho Penasquitos Towne Centre Park
Rolling Hills Neighborhood Park Accessibility Upgrades
Skyline Hills Community Park Security Lighting
Tierrasanta Recreation Center Roof & HVA

- New park facilities to be put in service:
 - Cesar Solis Community Park
 - Creative Performing Media Arts Middle School Joint Use
 - Cubberly Elementary Joint Use
 - Del Mar Mesa Neighborhood Park Phase II
 - Franklin Ridge Park
 - Piazza Famiglia
 - Sunset Cliffs Natural Park Trail (Phase 1B)
 - Torrey Meadows Neighborhood Park



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Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Angier Elementary School Joint Use / S00762	\$ 2,671,575	\$ -	\$ -	\$ 2,671,575
Balboa Park Golf Course / AEA00002	1,044,504	-	-	1,044,504
Balboa Park Plaza de Panama Project / L17002	1,000,000	-	48,000,000	49,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	1,492,574	200,000	-	1,692,574
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	500,000	-	980,000	1,480,000
Bay Terraces Community Center / S16060	500,000	-	3,100,000	3,600,000
Beyer Park Development / S00752	692,000	-	11,596,000	12,288,000
Building 619 at NTC - Rec Center / P18000	-	1,170,000	-	1,170,000
California Tower Seismic Retrofit / L12003	1,775,612	650,000	1,599,999	4,025,611
Canon Street Pocket Park / S16047	840,000	-	-	840,000
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	1,001,126	-	-	1,001,126
Carmel Creek NP Improvements / S16037	1,116,856	-	1,146,764	2,263,620
Carmel Del Mar NP Comfort Station-Development / S16034	868,576	-	1,891,225	2,759,801
Carmel Grove NP Comfort Station and Park Improve / S16038	1,352,306	-	53,573	1,405,879
Carmel Knolls NP Comfort Station-Development / S16033	868,576	-	12,780	881,356
Carmel Mission NP Comfort Station Development / S16039	868,576	-	12,780	881,356
Carmel Valley CP-Turf Upgrades / S16029	3,657,505	-	243,495	3,901,000
Carmel Valley Landscaping & Irrigation / L14000	365,133	-	-	365,133
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / S00992	2,066,714	-	-	2,066,714
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-	1,000,000
Cesar Solis Community Park / S00649	17,480,079	-	3,500,000	20,980,079
Charles Lewis III Memorial Park / S00673	4,640,283	-	-	4,640,283
Chicano Park ADA Upgrades / S13003	1,900,835	-	-	1,900,835
Children's Park Improvements / S16013	600,000	3,000,000	300,000	3,900,000
Chollas Lake Improvements / L18001	-	500,000	1,500,000	2,000,000
Chollas Lake Pk Playground Improvements / S14002	1,739,224	-	-	1,739,224
Coast Blvd Walkway Improvements / S15001	510,000	-	180,000	690,000
Coastal Erosion and Access / AGF00006	898,106	825,307	1,574,693	3,298,106
Convert RB Medians-Asphalt to Concrete / L12000	208,764	350,000	-	558,764
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	1,103,987	-	-	1,103,987
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	386,000	-	-	386,000
Del Mar Mesa Neighborhood Park Ph II / S13023	3,060,354	-	-	3,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	-	110,300
Dennery Ranch Neighborhood Park / S00636	1,904	-	15,098,097	15,100,001

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Downtown Greenways / L18000	-	1,000,000	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	420,402	-	-	420,402
EB Scripps Pk Comfort Station Replacement / S15035	1,160,379	-	1,639,621	2,800,000
East Fortuna Staging Area Field Stn Blg / S14016	2,449,007	1,927,365	1,361,839	5,738,211
East Village Green General Development Plan / S16014	100,000	-	-	100,000
East Village Green Phase 1 / S16012	20,008,158	-	5,500,000	25,508,158
Egger/South Bay Community Park ADA Improvements / S15031	110,000	-	2,329,886	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	2,420,611	-	-	2,420,611
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Encanto Comm Pk Security Lighting Upgrades / S16017	404,560	-	-	404,560
Evans Pond Reclaimed Water Pipeline Inst / S13010	427,467	-	-	427,467
Fairbrook Neighborhood Park Development / S01083	3,992,699	-	1,000,000	4,992,699
Famosa Slough Salt Marsh Creation / S00605	363,357	-	-	363,357
Golf Course Drive Improvements / S15040	179,023	-	1,820,977	2,000,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	660,656	-	3,910,450	4,571,106
Hickman Fields Athletic Area / S00751	5,651,449	-	-	5,651,449
Hidden Trails Neighborhood Park / S00995	1,133,196	-	4,316,804	5,450,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Junipero Serra Museum ADA Improvements / S15034	1,000,000	500,000	500,000	2,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	150,000	-	-	150,000
Kumeyaay Lakes Berm Restoration and Dredg / S00655	160,000	-	9,840,000	10,000,000
Larsen Field ADA Improvements Phase II / S13004	1,797,059	-	-	1,797,059
Linda Vista Skate Park / S15008	3,808,985	-	450,000	4,258,985
Los Penasquitos Cyn Preserve STrl Restor / S13014	981,098	-	-	981,098
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	1,400,000	-	-	1,400,000
MBGC Irrigation & Electrical Upgrades / S11010	2,960,000	-	-	2,960,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	300,000	-	-	300,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
McKinley Elementary School JU Improvemts / S12001	179,500	-	-	179,500
Memorial Comm Pk Playground ADA Upgrades / S16020	1,173,128	-	1,300,000	2,473,128
Memorial Community Building Clearance Activity / S15039	650,000	-	-	650,000
Mira Mesa CP - Exp & Aquatic Complex / S00667	16,838,875	-	-	16,838,875
Mira Mesa Community Pk Improvements / L16002	6,110,948	-	17,600,000	23,710,948
Mission Bay Athletic Area Comfort Station Mod / S10021	209,182	-	820,000	1,029,182
Mission Bay Golf Course / AEA00003	826,096	-	-	826,096
Mission Bay Improvements / AGF00004	26,914,579	6,825,570	34,922,965	68,663,114
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Mission Trails RP Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignment / S10066	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / S13008	2,450,000	1,000,000	(252,522)	3,197,478
Montgomery Academy JU Improvements / S00973	1,331,511	-	-	1,331,511
Mountain View NP Area Upgrades / S11019	1,639,033	-	-	1,639,033
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
North Chollas Comm Park Comfort Station / S00654	6,214,480	-	23,961,082	30,175,562
North Park Mini Park and Streetscape Improvements / S10050	6,046,436	-	-	6,046,436
North Park Recreation Center Expansion / P18001	-	459,865	-	459,865
North Park/Main St Sidewalk Improvements / S10040	635,000	-	-	635,000
Ocean Air CP - Turf Upgrades / S16030	5,712,041	-	380,469	6,092,510
Ocean Air Comfort Station and Park Improvements / S16031	1,174,244	-	1,075,534	2,249,778
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive Grove Community Park / S15028	422,849	-	2,175,535	2,598,384
Olive St Park Acquisition and Development / S10051	2,771,585	-	-	2,771,585
Open Space Improvements / AGG00001	2,072,253	-	-	2,072,253
Pacific Highlands Ranch Community Park / RD16002	13,010,000	-	26,990,000	40,000,000
Pacific Highlands Ranch Hiking & Biking / RD12003	3,705,906	-	3,463,999	7,169,905
Palisades Park Comfort Station Replace / S10026	762,712	-	-	762,712
Paradise Senior Center Improvements / S15002	700,000	-	-	700,000
Park Improvements / AGF00007	-	400,000	-	400,000
Park de la Cruz Neighborhood Park Improvements / S15003	11,141,903	-	-	11,141,903
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	1,200,000	-	423,985	1,623,985
Piazza Famiglia Park / RD16000	1,000,000	-	-	1,000,000
Pomerado Median Improve-N of R Bernardo / S10035	899,840	-	214,381	1,114,221
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	1,274,695	-	800,000	2,074,695
Rancho Penasquitos Towne Centre Park Imp / S12003	175,000	-	-	175,000
Regional Park Improvements / AGF00005	1,551,313	-	753,395	2,304,708
Resource-Based Open Space Parks / AGE00001	4,271,152	-	6,174,498	10,445,650
Riviera Del Sol Neighborhood Park / S00999	1,920,838	-	5,479,162	7,400,000
Rolando Joint Use Facility Development / S15029	380,000	-	1,870,000	2,250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	1,091,096	146,464	-	1,237,560
SD River Dredging Qualcomm Way to SR163 / S00606	489,000	-	600,000	1,089,000
Sage Canyon Concession Bldg-Development / S16035	868,576	-	12,780	881,356
Salk Neighborhood Park & Joint Use Devel / S14007	5,936,686	-	-	5,936,686
San Ysidro Community Park ADA Improvements / S15033	870,710	-	-	870,710

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Silver Wing NP Sports Field/Lighting / S11051	1,228,452	-	435,000	1,663,452
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	150,000	-	-	150,000
Skyline Hills Community Park ADA Improve / S15038	467,885	-	5,611,213	6,079,098
Solana Highlands NP-Comfort Station Development / S16032	868,576	-	12,780	881,356
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	2,692,270	-	-	2,692,270
Southeastern Mini Park Improvements / L16000	1,125,000	-	3,745,000	4,870,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	2,944,293	-	-	2,944,293
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	1,234,997	-	-	1,234,997
Sunset Cliffs Park Drainage Improvements / L14005	2,456,000	-	9,000,000	11,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	175,000	250,000
Taft Joint Use Facility Development / S15026	3,354,600	-	100,000	3,454,600
Talmadge Decorative SL Restoration / S00978	366,800	-	-	366,800
Talmadge Historic Gates / L12001	363,726	-	90,000	453,726
Talmadge Traffic Calming Infrastructure / S17001	160,000	100,000	-	260,000
Tierrasanta - Median Conversion / L14001	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	1,148,441	-	-	1,148,441
Torrey Highlands Community ID & Enhance / S11009	375,000	-	-	375,000
Torrey Highlands NP Upgrades / S16036	760,210	-	235,078	995,288
Torrey Highlands Park Play Area Upgrades / S11020	942,735	-	-	942,735
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Meadows Neighborhood Park / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,307,129	5,500,000	-	6,807,129
Torrey Pines N. Golf Course-Improvements / S14019	14,170,000	-	-	14,170,000
Trail for All People / S13001	522,000	-	14,000	536,000
Tubman Charter School JU Improvements / S13000	910,000	-	4,025,040	4,935,040
University Village Park Tot Lot / S13005	695,253	150,000	-	845,253
Valencia Park Acquisition & Development / S11103	1,315,851	-	-	1,315,851
Villa Monserate Neighborhood Park Upgrades / S16048	223,900	-	1,831,100	2,055,000
Wangenheim Joint Use Facility / S15007	5,643,211	-	-	5,643,211
Wegeforth Elementary School Joint Use / S00764	3,346,244	-	-	3,346,244
West Maple Canyon MP / S00760	1,040,964	-	400,000	1,440,964
Wightman Street Neighborhood Park / S00767	3,480,779	-	-	3,480,779
Park & Recreation Total	\$ 322,065,669	\$ 24,704,571	\$ 291,358,389	\$ 638,128,629

Park & Recreation - Preliminary Engineering Projects

Building 619 at NTC - Rec Center / P18000

Priority Category: Low

Priority Score: 53

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 1,170,000	\$ 1,170,000
Total		\$ -	\$ -	\$ 1,170,000	\$ 1,170,000

North Park Recreation Center Expansion / P18001

Priority Category: Low

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
North Park Urban Comm	400112	\$ -	\$ -	\$ 275,000	\$ 275,000
Park North-East - Park Dev Fd	400110	-	-	184,865	184,865
Total		\$ -	\$ -	\$ 459,865	\$ 459,865

Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7
Community Plan: Serra Mesa
Project Status: Warranty
Duration: 2009 - 2019
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,730,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,730,000
Serra Mesa - Major District	400035	203,815	85,760	-	-	-	-	-	-	-	-	289,575
Serra Mesa - Urban Community	400132	652,000	-	-	-	-	-	-	-	-	-	652,000
Total		\$ 2,585,815	\$ 85,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,671,575

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
	Total Impact \$	32,508 \$	33,199 \$	33,536 \$	33,902 \$	33,902

Park & Recreation

Balboa Park Golf Course / AEA00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 162,926	\$ 881,578	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,044,504
Total		\$ 162,926	\$ 881,578	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,044,504

Park & Recreation

Balboa Park Plaza de Panama Project / L17002

Council District: 3
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2017 - 2020
Improv Type: New

Parks - Developed Regional Park

Priority Score: 66
Priority Category: High
Contact Information: Shackelford, Kris
 619-533-4121
 kshackelford@sandiego.gov

Description: This project provides for the construction of pedestrian plazas, water features, accessible parking, bypass road and bridge, below-grade parking structure with rooftop park, landscaping, irrigation and associated improvements for Balboa Park. The project would be constructed in four phases. Phase I consists of utility relocation and construction of Centennial Road South. Phase II would include construction of the parking structure and the Centennial Bridge. Phase III would include reconstruction of the Alcazar Parking Lot. And Phase IV would include construction of the rooftop park and reconstruction of Plaza de Panama, West El Prado, Plaza de California, Esplanade and Pan American Promenade. Improvements in this final phase would also include construction of ancillary structures, enhanced paving, water features, benches, decorative lighting, and landscaping.

Justification: The underlying purpose of the project is to restore pedestrian and park uses to the Central Mesa and alleviate pedestrian/vehicular conflicts (defined as vehicles and pedestrians crossing the same area at potentially the same time).

Operating Budget Impact: There will be an increase in the Park and Recreation Department operating budget of approximately \$160,000 per year for Fiscal Year 2018 and Fiscal Year 2019 for implementation of a parking management plan during construction. There will be an increase in the Park and Recreation Department operating budget of approximately \$366,278 annually with a one-time expense of \$27,000 for maintenance of the newly constructed improvements.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin in Fiscal Year 2018, with a construction duration of 26 months.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
Capital Outlay-Sales Tax	400000	3,855	393,569	-	1,000,000	-	-	-	-	-	-	1,397,424
Other Debt Financing	9302	-	-	-	39,000,000	-	-	-	-	-	-	39,000,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	35,403	567,173	-	-	-	-	-	-	-	-	602,576
Total		\$ 39,258	\$ 960,742	\$ -	\$ 48,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,000,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	\$ 160,000	\$ 160,000	\$ 393,278	\$ 366,278	\$ 366,278

Park & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 63
Community Plan: Balboa Park	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2020	619-533-7449
Improv Type: Replacement	gfreiha@sanidiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements and thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$200,000 in Regional Park Improvements funds will be allocated to this project for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 252,340	\$ 1,222,660	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,675,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	17,574	-	-	-	-	-	-	-	-	17,574
Total		\$ 252,340	\$ 1,240,234	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,692,574

Park & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / \$17000

Bldg - Parks - Recreation/Pool Centers

Council District: 3	Priority Score: 57
Community Plan: Balboa Park	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2017 - 2022	619-533-4852
Improv Type: Replacement - Rehab	nantoun@sanidiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be complete in Fiscal Year 2018. It is anticipated construction will begin in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$280,000 of unidentified funding was added to this project in Fiscal Year 2017, due to the revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 10,932	\$ 489,068	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	280,000	280,000
Total		\$ 10,932	\$ 489,068	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	280,000	\$ 1,480,000

Park & Recreation

Bay Terraces Community Center / S16060

Parks - Community

Council District: 4	Priority Score: 57
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2016 - 2021	619-533-6653
Improv Type: New	nlewis@sandiego.gov

Description: This project provides for the design and construction of a community center within Bay Terraces Community Park. It is anticipated this senior center will be approximately 3,500 square feet in size and may contain restrooms, kitchen, meeting room(s), one staff office, and storage closet(s). The final amenities will be determined during the design phase.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017. Construction will be scheduled when funding is identified.

Summary of Project Changes: \$500,000 of Community Development Block Grant funds are anticipated to be allocated to the project in Fiscal Year 2018. \$2,600,000 of unidentified funding was added to the project total cost due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,317	\$ 469,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Grant Fund - Federal	600000	-	-	-	500,000	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,600,000	2,600,000
Total		\$ 30,317	\$ 469,683	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,600,000	\$ 3,600,000

Park & Recreation

Beyer Park Development / S00752

Parks - Community

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2002 - 2022	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018. \$400,000 of unidentified funding has been added to this project in Fiscal Year 2018

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 140,092	\$ 59,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Otay Mesa-West (From 39067)	400093	212,000	-	-	-	-	-	-	-	-	-	212,000
San Ysidro Urban Comm	400126	277,462	2,538	-	-	-	-	-	-	-	-	280,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,596,000	11,596,000
Total		\$ 629,554	\$ 62,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,596,000	\$ 12,288,000

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District: 3	Priority Score: 68
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2013 - 2020	619-533-7449
Improv Type: Betterment	gfreiha@sanidiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017. Phase II construction is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: \$999,999 in FEMA Federal Grant funding is anticipated to be received in Fiscal Year 2018. \$650,000 in Regional Park Improvement funding is to be received in Fiscal Year 2018. \$600,000 of unidentified costs was added to this project in Fiscal Year 2018, due to revised project cost. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 999,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,999
Grant Fund - State	600001	65,415	-	-	-	-	-	-	-	-	-	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	649,044	850,956	650,000	-	-	-	-	-	-	-	2,150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 924,656	\$ 850,956	\$ 650,000	\$ 999,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 4,025,611

Park & Recreation

Canon Street Pocket Park / S16047

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2016 - 2021
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 58
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 30,042	\$ 809,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	840,000
Total		\$ 30,042	\$ 809,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	840,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District: 6	Priority Score: 45
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2015 - 2022	619-533-7449
Improv Type: New	gfreiha@sanidiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan process began in Fiscal Year 2015 and the design of the improvements is anticipated to be completed in Fiscal Year 2019. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 335,601	\$ 1,382,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ 335,601	\$ 1,382,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,454,932	\$ 6,173,502

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	1.14
	Total Impact \$ -	\$ -	\$ -	\$ -	153,729

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the westerly parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018. \$285 of Park Service District funds were allocated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	151,373	148,627	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 202,498	\$ 798,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,001,126

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.19	0.19	0.19	0.19	0.19
	Total Impact \$ 18,933	\$ 19,624	\$ 19,961	\$ 20,327	\$ 20,327

Park & Recreation

Carmel Creek NP Improvements / S16037

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 4,302	\$ 1,112,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,116,856
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,146,764	1,146,764
Total		\$ 4,302	\$ 1,112,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,146,764	\$ 2,263,620

Park & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new ADA comfort station providing ADA improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 4,668	\$ 863,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 868,576
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,891,225	1,891,225
Total		\$ 4,668	\$ 863,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,891,225	\$ 2,759,801

Park & Recreation

Carmel Grove NP Comfort Station and Park Improveme / S16038

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a prefab comfort station, approximately 1,200 square feet, two new picnic tables, and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 3,628	\$ 1,348,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,352,306
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	53,573	53,573
Total		\$ 3,628	\$ 1,348,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,573	\$ 1,405,879

Park & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a new comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 5,084	\$ 863,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 868,576
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,780	12,780
Total		\$ 5,084	\$ 863,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,780	\$ 881,356

Park & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station, within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,558	\$ 867,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 868,576
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,780	12,780
Total		\$ 1,558	\$ 867,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,780	\$ 881,356

Park & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Council District: 1

Community Plan: Carmel Valley

Project Status: Continuing

Duration: 2017 - 2020

Improv Type: Expansion

Parks - Miscellaneous Parks

Priority Score: 58

Priority Category: Medium

Contact Information: Antoun, Nevien

619-533-4852

nantoun@sanidiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 13,301	\$ 2,527,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,541,170
Del Mar Hills/Carmel Vly-Maj D	400026	-	1,116,335	-	-	-	-	-	-	-	-	1,116,335
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	243,495	243,495
Total		\$ 13,301	\$ 3,644,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	243,495	\$ 3,901,000

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Council District: 1

Community Plan: Carmel Valley

Project Status: Continuing

Duration: 2014 - 2018

Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42

Priority Category: Low

Contact Information: Sirois, Paul

619-685-1307

psirois@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; and Worsch Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction was completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. Project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ -	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,133
Total		\$ -	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,133

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2007 - 2021	619-533-4524
Improv Type: New	rshifflet@sanidiego.gov

Description: This project provides for acquisition, design, and construction of approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: Operating budget impact will be determined once the land has been conveyed to the City.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 1994 through the Carmel Valley Restoration and Enhancement Project. Design is anticipated to begin in Fiscal Year 2020 and construction to be completed in Fiscal Year 2024. The adjacent parcel that will provide access to the park, approximately eight acres, will be deeded to the City through an Irrevocable Offer of Dedication when the required restoration for the Multiple Habitat Preservation Act (MHPA) land is completed and accepted by the City. Conveyance to the City is expected in 2021.

Summary of Project Changes: The project schedule has been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,750	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,630,526

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Council District: 9	Priority Score: 57
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2014 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Project in warranty until Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 839,681	\$ 7,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	846,950
Total		\$ 839,681	\$ 7,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	846,950

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Council District: 9
Community Plan: Mid-City: City Heights
Project Status: Warranty
Duration: 2005 - 2018
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 39
Priority Category: Low
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	1,570,471	128,529	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,938,185	\$ 128,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,714

Park & Recreation

Centrum Neighborhood Pk Improvements / RD16005

Parks - Neighborhood

Council District: 6	Priority Score: 58
Community Plan: Kearny Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Hafetepe, Benjamin
Duration: 2016 - 2020	619-533-3913
Improv Type: Betterment	bhafertepe@sandiego.gov

Description: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately 2 acres, and will provide park amenities such as additional shade structures, expanded children's play area with play elements, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

Justification: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operating impact will be determined upon completion of design.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City, is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Cesar Solis Community Park / S00649

Parks - Community

Council District: 8	Priority Score: 62
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2003 - 2019	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various park areas of this size.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. It is anticipated that the Public Facilities Financing Plan for Otay Mesa will be updated to reflect an additional \$3.1 million in Facilities Benefit Assessment funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 80,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,079
Otay Mesa Facilities Benefit Assessment	400856	3,421,614	-	-	3,233,480	-	-	-	-	-	-	6,655,094
Otay Mesa-West (From 39067)	400093	13,735,588	242,798	-	266,520	-	-	-	-	-	-	14,244,906
Total		\$ 17,157,202	\$ 322,876	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,980,079

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	2.00	2.00	2.00	2.00	2.00
	Total Impact \$	296,230 \$	303,509 \$	307,034 \$	310,892 \$	310,892

Park & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Plan:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2021		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operations and maintenance funding for this project was previously included in the Park and Recreation budget beginning in Fiscal Year 2016.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Park was opened for use in December 2015 which begins the five year mitigation and monitoring period.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 260,273	\$ 77,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	337,646
Grant Fund - State	600001	2,799,105	1,045	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	79,680	120,320	-	-	-	-	-	-	-	-	200,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	565,205	127,583	-	-	-	-	-	-	-	-	692,788
Total		\$ 4,313,963	\$ 326,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,640,283

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8
Community Plan: Barrio Logan
Project Status: Continuing
Duration: 2014 - 2021
Improv Type: Betterment

Parks - Developed Regional Park

Priority Score: 57
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas of this size. Operational costs for the project will be revised once all amenities and site characteristics are identified.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is anticipated to begin and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 218,993	\$ 731,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	950,000
Grant Fund - Federal	600000	-	740,000	-	-	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,835	-	-	-	-	-	-	-	-	-	10,835
Regional Park Improvements Fund	200391	20	199,980	-	-	-	-	-	-	-	-	200,000
Total		\$ 229,849	\$ 1,670,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,900,835

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.50	0.50
	Total Impact \$	\$ -	\$ -	\$ -	50,594	52,278

Park & Recreation

Children's Park Improvements / S16013

Council District: 3
Community Plan: Centre City
Project Status: Continuing
Duration: 2017 - 2020
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 47
Priority Category: Low
Contact Information: Brand, Kathleen
 619-533-7138
 brand@civicsd.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, "Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization."

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be complete in Fiscal Year 2018. Construction is estimated to begin in Fiscal Year 2019.

Summary of Project Changes: \$3.0 million in Development Impact Fee funds will be added to this project in Fiscal Year 2018. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 108,802	\$ 491,198	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 108,802	\$ 491,198	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000	\$ 3,900,000

Park & Recreation

Chollas Lake Improvements / L18001

Parks - Resource Based

Council District: 4	Priority Score: 64
Community Plan:	Priority Category: High
Project Status: New	Contact Information: Winter, James
Duration: 2018 - 2022	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and by supplying the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be in Fiscal Year 2018. Construction scheduling will be determined after design is complete.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2019	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: Eastern Area and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	224
Grant Fund - Federal	600000	-	750,000	-	-	-	-	-	-	-	-	750,000
Regional Park Improvements Fund	200391	286,951	702,049	-	-	-	-	-	-	-	-	989,000
Total		\$ 287,175	\$ 1,452,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,739,224

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sanidiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012. After conceptual plans were completed, design task was transferred to the City in Fiscal Year 2016. City Design phase began in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City council authorized the appropriation of \$180,000 of La Jolla Urban Community funds to complete construction of the improvements. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 282,225	\$ 227,775	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	690,000
Total		\$ 282,225	\$ 227,775	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	690,000

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Construction of coastal access located at Capri by the Sea in Pacific Beach, 101-202 Coast Boulevard in La Jolla, and Old Salt Pool and Orchard Avenue in Ocean Beach are anticipated to be completed in Fiscal Year 2018. Design will commence in Fiscal Year 2018 for coastal access locations Santa Cruz Avenue, Bermuda Avenue, and Narragansett Street within Ocean Beach. Construction for these locations is anticipated to commence in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$825,307 of Regional Park Improvement Fund will be added to this project in Fiscal Year 2018. In Fiscal year 2017, Council transferred \$858,402 from S13008 Mohnike Adobe and Barn Restoration. \$174,693 is expected to be transferred from AGF00005, Regional Park Improvements, in Spring 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 89,686	\$ 37,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	127,089
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	-	29
Regional Park Improvements Fund	200391	681,428	89,560	825,307	174,693	-	800,000	500,000	-	-	-	3,070,988
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 771,143	\$ 126,963	\$ 825,307	\$ 174,693	\$ -	\$ 800,000	\$ 500,000	\$ -	\$ -	\$ 100,000	\$ 3,298,106

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2012 - 2019
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 50
Priority Category: Low
Contact Information: Nutter, Daniel
 619-533-7492
 dnutter@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive and Pomerado Road. Phase five will include additional identified locations along Rancho Bernardo Road with the Rancho Bernardo Maintenance Assessment District boundaries. The scope of phase five includes work to convert asphalt medians to stamped concrete medians was added to include the following locations: Rancho Bernardo Road, Pomerado Road and, Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of phase five in Fiscal Year 2018. This new phase will begin in Fiscal Year 2017 and is anticipated to be completed by Fiscal Year 2018.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. \$350,000 in Rancho Bernardo MAD funding is requested in Fiscal Year 2018 for the new phase of work. Total project costs have increases by \$350,000 due to the inclusion of newly identified medians.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	-	203,764	350,000	-	-	-	-	-	-	-	553,764
Total		\$ -	\$ 208,764	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	558,764

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2020	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 44,157	\$ 30,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 44,157	\$ 30,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2011 - 2018	619-533-7449
Improv Type: Betterment	gfreiha@sanidiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. This project will also provide for phase I construction per repair recommendations. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was completed in Fiscal Year 2013. Design and construction of the short-term repair recommendations was completed in Fiscal Year 2015.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 294,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,485
Deferred Maintenance Revenue 2012A-Project	400848	530,752	-	-	-	-	-	-	-	-	-	530,752
CIP Contributions from General Fund	400265	268,656	10,094	-	-	-	-	-	-	-	-	278,750
Total		\$ 1,093,893	\$ 10,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,103,987

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2018	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the design and construction of a multi-purpose trail, approximately 1,300 linear feet by 8-10 feet wide and 400 linear feet of four foot wide trail. The total multi-use trail, approximately 5,800 linear feet, extends easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	161,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL	FTEs	0.00	0.00	0.00	0.00	0.00
FUND	Total Impact \$	2,000 \$	2,000 \$	2,000 \$	2,000 \$	2,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2018	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: The Del Mar Mesa Community Plan Amendments of Spring 2015 identifies approximately 23,300 feet of multi-use trails hiking/equestrian trails in the northern area. Of this, approximately 10,800 feet of multi-use trail have been completed from Carmel Country Road east to just of Little McGonigle Road. 12,500 feet remain to be completed.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	386,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	3,030 \$	3,030 \$	3,030 \$	3,030 \$	3,030

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2018.

Summary of Project Changes: This project received \$1 million in Facilities Benefit Assessment funding in Fiscal Year 2017, via City Council Resolution R-310721, adopted on November 1, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,804,428	\$ 1,255,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354
Total		\$ 1,804,428	\$ 1,255,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL	FTEs	0.50	0.50	0.50	0.50	0.50
FUND	Total Impact \$	76,771 \$	78,588 \$	79,471 \$	80,435 \$	80,435

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2018	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of a multi-use trail approximately 200 linear feet long. The total multi-use trail, approximately 1,000 linear feet long, extends southerly from the end of Del Mar Mesa Road and crosses the Grand Del Mar entry road, and then extends westerly to connect to the wildlife crossing under Carmel Country Road and the Neighborhood 10 Trail, and easterly to connect to the Shaw Valley Trail in the Carmel Valley Community.

Justification: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa Specific Plan recommendations.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Approximately 800' of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing. Improvements or realignment to approximately 200' of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA. Environmental study and trail design required due to wetland on proposed trail alignment.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Total		\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2023	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. Operational costs will be revised once all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City, is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ 5,392,803	\$ -	\$ 15,098,097
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Total		\$ 1,904	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ 5,392,803	\$ -	\$ 15,100,001

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	1.19	1.19
	Total Impact \$ -	\$ -	\$ -	\$ 173,175	\$ 177,183

Park & Recreation

Downtown Greenways / L18000

Council District: 3
Community Plan: Centre City
Project Status: New
Duration: 2018 - 2022
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 63
Priority Category: High
Contact Information: Brand, Kathleen
 619-533-7138
 brand@civicsd.com

Description: The design and construction of urban trails within the available public right-of-way, creating pedestrian oriented streetscapes with prominent landscaping and expanded sidewalk widths. The system of greenways improves connections to existing and proposed parks and open space in Downtown.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan, the Downtown San Diego Mobility Plan, and is in conformance with the City's General Plan.

Schedule: This project will be overseen and completed by Civic San Diego in Fiscal Year 2022.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District: 1	Priority Score: 45
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2016 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin and be completed in Fiscal Year 2017. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 11,474	\$ 388,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Univ City Central-Major Dist	400044	-	2,586	-	-	-	-	-	-	-	-	2,586
Univ City North - Sub Dist	400045	316	17,500	-	-	-	-	-	-	-	-	17,816
Total		\$ 11,791	\$ 408,611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,402

Park & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District: 1	Priority Score: 43
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2022	619-533-7449
Improv Type: Replacement	gfreiha@sanidiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: As this project may result in an expanded facility, the operating and maintenance budget cost will likely increase. Estimated cost increases will become known during the design phase.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design will be completed in Fiscal Year 2018, with construction anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$700,000 in Regional Park Funds was allocated to this project in Fiscal Year 2017. \$1,639,621 increase in total project cost reflects a revised cost estimate. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
La Jolla - Major District	400046	\$ 36,309	\$ (930)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,379
Regional Park Improvements Fund	200391	278,666	846,334	-	-	-	1,000,000	-	500,000	-	-	2,625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	139,621	139,621
Total		\$ 314,975	\$ 845,404	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 500,000	\$ -	\$ 139,621	\$ 2,800,000

Park & Recreation

East Fortuna Staging Area Field Stn Bldg / S14016

Parks - Resource Based

Council District: 7	Priority Score: 73
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Grani, Jason
Duration: 2014 - 2022	619-533-7525
Improv Type: New	jgrani@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5,000 sq. ft.) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 sq. ft.) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled for completion in Fiscal Year 2018. Construction will begin when funding is identified.

Summary of Project Changes: \$1,927,365 in Environmental Growth funds was allocated to this project in Fiscal Year 2018. \$1,361,839 of unidentified funding is still remaining. The project schedule has been updated for Fiscal Year 2018. The total project costs have increased by \$1.2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 1,400,373	\$ 1,927,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,327,738
Environmental Growth 2/3 Fund	200109	-	181,094	-	-	-	-	-	-	-	-	181,094
Mission Trails Regional Park Fund	200403	464,085	403,455	-	-	-	-	-	-	-	-	867,540
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,361,839	1,361,839
Total		\$ 464,085	\$ 1,984,921	\$ 1,927,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,361,839	\$ 5,738,211

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ -	\$ 38,000	\$ 38,000

Park & Recreation

East Village Green General Development Plan / S16014

Council District: 3	Priority Score: 51
Community Plan: Centre City - East Village	Priority Category: Low
Project Status: Warranty	Contact Information: Brand, Kathleen
Duration: 2017 - 2020	619-533-7138
Improv Type: New	brand@civicsd.com

Description: This project provides for the development of a General Development Plan (GDP) for the East Village Green, located between 13th, 15th, F, and G Streets in the East Village. Park amenities could include a recreation center and pool, comfort stations, below-grade parking, a leash free dog park, outdoor seating, landscaping, children's play area, and an amphitheater.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the plan has been completed. Project costs were pre-funded by Civic San Diego and the funds will be transferred to Civic San Diego to close this project out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

East Village Green Phase 1 / S16012

Council District: 3
Community Plan: Centre City - East Village
Project Status: Continuing
Duration: 2016 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 42
Priority Category: Low
Contact Information: Brand, Kathleen
 619-533-7138
 brand@civicsd.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and be complete by Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: The General Development Plan (GDP) was approved by the Park and Recreation Board in November, 2015. An additional \$5.5 million in Development Impact Fee funds will be allocated to this project in Fiscal Year 2018. Project estimates were revised after the completion of the GDP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 524,998	\$ 19,483,160	\$ -	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,508,158
Total		\$ 524,998	\$ 19,483,160	\$ -	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,508,158

Park & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District: 8	Priority Score: 36
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin when funding is identified.

Summary of Project Changes: In Fiscal year 2017, The City council authorized the appropriation of \$389,000 in Development Impact Fee funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ -	\$ 110,000	\$ -	\$ 389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 499,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,940,886	1,940,886
Total		\$ -	\$ 110,000	\$ -	\$ 389,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,940,886	\$ 2,439,886

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 40
Community Plan: Mid-City: Normal Heights, Mid-City: Kensington - Talmadge, Mid-City: City Heights, Mid-City: North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 1994 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City: Normal Heights, Mid-City: Kensington - Talmadge, Mid-City: City Heights and Mid-City: North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Continued improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD). Construction of the second phase of the streetlight installation was completed in Fiscal Year 2017. The project will then enter the warranty period and will be closed out in Fiscal Year 2018.

Summary of Project Changes: The project will be closed after the installation of street lights (Phase 2) is completed with warranty and the funds will be removed by the end of Fiscal Year 2018. The removed funds are anticipated to be transferred into a new project for the future phases.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Mid-City CIP Fund	200050	923,977	206,023	-	-	-	-	-	-	-	-	1,130,000
Normal Hgts/Kensington Maj Dis	400056	-	6,881	-	-	-	-	-	-	-	-	6,881
NP 2000 TE Bonds Rf-Oper	400306	27,189	-	-	-	-	-	-	-	-	-	27,189
NP 2003A (T)Bonds Rf Oper	400312	5,292	126,993	-	-	-	-	-	-	-	-	132,285
NP 2003B(TE)Bonds Oper	400317	214,255	-	-	-	-	-	-	-	-	-	214,255
NP-Tab 2009A (TE) Proceeds	400672	336,389	413,611	-	-	-	-	-	-	-	-	750,000
Total		\$ 1,507,103	\$ 913,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,420,611

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District: 6	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2020	619-533-5139
Improv Type: Replacement - Rehab	koliver@sandiego.gov

Description: This project provides for drainage improvements and reconstruction/stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Project costs to be updated upon completion of Design. Construction will be scheduled upon identification of additional funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 264,487	\$ 241,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 264,487	\$ 341,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	606,000

Park & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2016 - 2019
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 52
Priority Category: Low
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Encanto - Major District	400064	\$ 1,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,688
S.E. San Diego Urban Comm	400120	18,624	384,248	-	-	-	-	-	-	-	-	402,872
Total		\$ 20,312	\$ 384,248	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	404,560

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District: 5	Priority Score: 40
Community Plan: Scripps Miramar Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2020	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water pipeline reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 12,769	\$ 84,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,467
Scripps/Miramar Misc	400257	165,000	-	-	-	-	-	-	-	-	-	165,000
Scripps/Miramar Ranch MAD Fund	200028	-	165,000	-	-	-	-	-	-	-	-	165,000
Total		\$ 177,769	\$ 249,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 427,467

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	(16,500) \$	(16,500) \$	(16,500)

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2016 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements completed by developer per Vesting Tentative Map (VTM) condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$1,000,000 of unidentified funding has been added to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 1,426,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,426,043
Scripps/Miramar-Major District	400029	537,598	2,029,058	-	-	-	-	-	-	-	-	2,566,656
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 537,598	\$ 3,455,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000	\$ 4,992,699

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.49	0.49	0.49
	Total Impact \$ -	\$ -	43,809 \$	45,458 \$	46,321

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Purcell, Carrie
Duration: 2003 - 2018	619-533-5124
Improv Type: Betterment	cpurcell@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,000
Street Division CIP Fund	200202	2,734	27,622	-	-	-	-	-	-	-	-	30,357
TransNet Extension Congestion Relief Fund	400169	90,337	663	-	-	-	-	-	-	-	-	91,000
Total		\$ 335,071	\$ 28,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	363,357

Park & Recreation

Golf Course Drive Improvements / S15040

Council District: 3	Priority Score: 50
Community Plan: Greater Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2016 - 2023	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Design will begin once a suitable alternative is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. In Fiscal Year 2017, the City Council authorized the appropriation of \$80,000 in Development Impact Fee funding for an additional feasibility study for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ -	\$ 9,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,023
Golden Hill Urban Comm	400111	136,350	33,650	-	80,000	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,740,977	1,740,977
Total		\$ 136,350	\$ 42,673	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,740,977	\$ 2,000,000

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2009 - 2019	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes have been made to this project or Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 26,437	\$ 33,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Total		\$ 26,437	\$ 33,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000

Park & Recreation

Hawk Pocket Prk & Horton ES Joint UseDev / S16045

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2016 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 54
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of 0.7 acres of park and 1.4 acres of joint use facilities.

Justification: This project provides for public parks in a community deficit in population-based parks per the General Plan standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the South East San Diego/Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction is to be completed in Fiscal Year 2019.

Summary of Project Changes: \$3,910,450 in State grant funding was added to this project in Fiscal Year 2017. This project was previously published as Guyman Ngh Pk & Horton ES Joint Use Dev.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 520,328	\$ 140,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	660,656
Grant Fund - State	600001	-	-	-	3,910,450	-	-	-	-	-	-	3,910,450
Total		\$ 520,328	\$ 140,328	\$ -	\$ 3,910,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,571,106

Park & Recreation

Hickman Fields Athletic Area / S00751

Council District: 6
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa
Project Status: Continuing
Duration: 2008 - 2020
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 44
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2019. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: This project received \$1.1 million in Developer funding in Fiscal Year 2017, via City Council Resolution R-310551 adopted July 6, 2016. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Developer Contributions CIP	200636	463,324	4,143,100	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	199,909	37,401	-	-	-	-	-	-	-	-	237,310
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	-	507,544	-	-	-	-	-	-	-	-	507,544
Kearny Mesa-Urban Comm	400136	135,829	14,171	-	-	-	-	-	-	-	-	150,000
Total		\$ 949,233	\$ 4,702,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,651,449

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Winter, James
Duration: 2007 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turf area and children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. The project has been put on hold until additional funding has been allocated.

Summary of Project Changes: \$1.3 million in Facilities Benefit Assessment (FBA) funds was de-appropriated in Fiscal Year 2017, per the updated Otay Mesa Public Facilities Financing Plan. The financial schedule has been updated for future programmed Facilities Benefit Assessment (FBA) funds per the Otay Mesa Public Facilities Financing Plan (PFFP). \$4.3 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2018. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 4,316,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,316,804
Otay Mesa-West (From 39067)	400093	1,132,687	509	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,132,687	\$ 509	\$ -	\$ 4,316,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,450,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.40
	Total Impact \$ -	\$ -	\$ -	\$ -	51,174

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Council District: 1	Priority Score: 19
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2008 - 2018	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	620,600

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Junipero Serra Museum ADA Improvements / S15034

Council District: 3	Priority Score: 60
Community Plan: Old San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2020	619-533-7449
Improv Type: Betterment	gfreiha@sanidiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and design is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed and the new facilities open to the public by the end of December 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. The total project cost has increased and will change as project requirements become known.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 69,427	\$ 930,573	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Total		\$ 69,427	\$ 930,573	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Park & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Council District: 7
Community Plan: Linda Vista
Project Status: Continuing
Duration: 2016 - 2019
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 48
Priority Category: Low
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 16,748	\$ 133,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ 16,748	\$ 133,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredg / S00655

Council District: 7
Community Plan: Navajo
Project Status: Underfunded
Duration: 2002 - 2018
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 27
Priority Category: Low
Contact Information: Ball, Laura
 619-685-1301
 lball@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding and pending approval of the Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2019	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - Federal	600000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
San Ysidro - Major District	400071	5,967	-	-	-	-	-	-	-	-	-	5,967
San Ysidro Urban Comm	400126	456,643	223,357	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,299	-	-	-	-	-	-	-	-	-	3,299
South Bay - Major District	400070	7,793	-	-	-	-	-	-	-	-	-	7,793
Total		\$ 1,473,703	\$ 323,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,797,059

Park & Recreation

Linda Vista Skate Park / S15008

Parks - Miscellaneous Parks

Council District: 7	Priority Score: 62
Community Plan: Linda Vista	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2015 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost various skate parks. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is scheduled to begin and be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$450,000 in State Grant funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 16,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,986
Grant Fund - Other	600002	3,587	36,413	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,669,339	80,661	-	450,000	-	-	-	-	-	-	4,200,000
Linda Vista-Major District	400036	-	1,999	-	-	-	-	-	-	-	-	1,999
Total		\$ 3,672,926	\$ 136,059	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,258,985

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL	FTEs 0.50	0.50	0.50	0.50	0.50
FUND	Total Impact \$ 34,417	\$ 35,432	\$ 36,398	\$ 36,398	\$ 36,398

Park & Recreation

Los Penasquitos Cyn Preserve STRl Restor / S13014

Council District: 1	Priority Score: 35
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2016 - 2022	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 9,433	\$ 971,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	981,098
Total		\$ 9,433	\$ 971,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	981,098

Park & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular buildings and portables began in Fiscal Year 2017. Construction is anticipated to begin Fiscal Year 2018. The demolition of the existing clubhouse is scheduled to begin in Fiscal Year 2018 with construction finishing in Fiscal Year 2019.

Summary of Project Changes: The project schedule and description has been updated for Fiscal Year 2018. This project was previously published as Mission Bay Golf Crs Club Dem & Trailer

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 447,812	\$ 952,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000
Total		\$ 447,812	\$ 952,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000

Park & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2020	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018. This project was previously published as Mission Bay GC Irrigation and Light Upgr.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 515,161	\$ 2,444,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 515,161	\$ 2,444,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Council District: 4	Priority Score: 60
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2019	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Completion of the security lighting upgrades will occur in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 28,075	\$ 271,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 28,075	\$ 271,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 15
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Jones, Christine
Duration: 2013 - 2020	619-236-6661
Improv Type: New	christinej@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017. Project scope and construction cost will be updated following completion of design.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,000	\$ 1,230,000

Park & Recreation

McKinley Elementary School JU Improvemts / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: High
Project Status: Warranty	Contact Information: Winter, James
Duration: 2012 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for a new General Development Plan of approximately 1.4 acres of new joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The scope of work has been modified to include the preparation of a General Development Plan which was completed in Fiscal Year 2014. Final design and construction have been removed from this project's scope of work. San Diego Unified School District will build the facility using Prop Z funds.

Summary of Project Changes: Project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 113,619	\$ 65,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500
Total		\$ 113,619	\$ 65,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.15	0.15	0.15	0.15	0.15
	Total Impact \$ 16,322	\$ 16,804	\$ 17,055	\$ 17,330	\$ 17,330

Park & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Council District: 8	Priority Score: 63
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2020	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None. This project provides for upgrades to existing facilities within the park.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2017. Construction will begin when funding is identified.

Summary of Project Changes: \$1.3 million in Federal Grant funding (CDBG) is anticipated in Fiscal Year 2018, due to revised project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 29,854	\$ 420,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Grant Fund - Federal	600000	-	-	-	1,300,000	-	-	-	-	-	-	1,300,000
S.E. San Diego Urban Comm	400120	186,327	536,801	-	-	-	-	-	-	-	-	723,128
Total		\$ 216,181	\$ 956,947	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,473,128

Park & Recreation

Memorial Community Building Clearance Activity / S15039

Council District: 8	Priority Score: 56
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Warranty	Contact Information: Daniels, Charles
Duration: 2016 - 2017	619-533-6597
Improv Type: New	cdaniels@sanidiego.gov

Description: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

Justification: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern community plan, the General Plan Standards, and the City's General Plan.

Schedule: Demolition of the building is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 384,072	\$ 265,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Total		\$ 384,072	\$ 265,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 55
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Phase I, developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and wheels-friendly plaza per L16002 Mira Mesa Community Pk Improvements. The street between the two sites will include parking and street calming.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase I only, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Phase II & III will be completed under L16002 Mira Mesa Community Park Improvements.

Summary of Project Changes: The financial schedule has been updated for the programmed Facilities Benefit Assessment (FBA) funding per the Mira Mesa FBA Public Facilities Financing Plan (PFFP). Remaining budget will be transferred to L16002 Mira Mesa Community Park Improvements upon completion of Phase I.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ -	\$ 23,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	23,751
Mira Mesa - FBA	400085	14,694,678	2,119,800	-	-	-	-	-	-	-	-	16,814,479
Mira Mesa East-Major District	400028	38	-	-	-	-	-	-	-	-	-	38
Mira Mesa West-Major District	400027	606	-	-	-	-	-	-	-	-	-	606
Total		\$ 14,695,323	\$ 2,143,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,838,875

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	1.25	1.25	1.25	1.25	1.25
	Total Impact \$	151,919 \$	156,469 \$	158,671 \$	161,083 \$	161,083

Park & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District: 6	Priority Score: 54
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2016 - 2022	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for Phase II and Phase III improvements at Mira Mesa Community Park. Phase II will include an aquatic complex with a standard 25 meter by 25 yard swimming pool and other water amenities, new basketball courts, and a 12,000 sq. ft. wheels-friendly plaza. Phase III will include a new, approximately 17,000 square foot recreation center and new children's play area(s).

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: These facilities will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the projects will be determined as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase II improvements is scheduled to start in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 40,492	\$ 6,070,456	\$ -	\$ -	\$ 17,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,710,948
Total		\$ 40,492	\$ 6,070,456	\$ -	\$ -	\$ 17,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,710,948

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Parks - Miscellaneous Parks

Council District: 2	Priority Score: 68
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Winter, James
Duration: 2011 - 2018	619-235-5257
Improv Type: Replacement	jwinter@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012.

Summary of Project Changes: The Mission Bay Athletic Area is included in the De Anza revitalization planning effort currently underway. Therefore, this project is on hold until that planning effort is complete in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ 9,057	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,182
Pacific Beach Urban Comm	400117	152,157	47,843	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 161,214	\$ 47,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	820,000	\$ 1,029,182

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096
Total		\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Van Deerlin, Jeff
 619-235-1189
 jvandeerlin@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: Operating and maintenance costs for specific sub-projects will be identified as priority projects are designed.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The design, permitting and environmental documentation for the Mission Bay Navigational Safety Dredging project, B-10163, is anticipated to be completed in early Fiscal Year 2018 with construction commencing by mid-Fiscal Year 2018. Construction is anticipated to be complete in early Fiscal Year 2019.

Summary of Project Changes: Measure J, which amended City Charter Article V, Section 55.2, was passed by San Diego voters in November 2016 and will become effective in early 2017. In conjunction with the Measure J Charter amendments, a ten-year project funding plan will identify additional projects which could begin in Fiscal Year 2018. These projects may include upgrades and deferred maintenance improvements to comfort stations, playgrounds, parking lots, and pedestrian walkways within the Mission Bay Park Improvement Zone as defined in City Charter Section 55.2. In addition, a programmatic environmental impact report will be initiated to address other high priority projects such as wetland expansion, shoreline stabilization, and endangered species preservation. In Fiscal Year 2017, The City council authorized the appropriation of \$3,214,032.77 as a result of adjustments to calculations for prior year Mission Bay Rents and Concessions revenue. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ -	\$ 10,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,975
Mission Bay Improvements Fund	200386	1,059,512	25,844,093	6,825,570	3,214,033	7,252,192	7,734,786	8,149,482	8,572,472	-	-	68,652,140
Total		\$ 1,059,512	\$ 25,855,067	\$ 6,825,570	\$ 3,214,033	\$ 7,252,192	\$ 7,734,786	\$ 8,149,482	\$ 8,572,472	\$ -	\$ -	68,663,114

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 367,322	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 367,322	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2018	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Council District: 7
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott
Project Status: Continuing
Duration: 2010 - 2018
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: N/A
Priority Category: N/A
Contact Information: Harkness, Jeffrey
 619-533-6595
 jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997. The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 590,593	\$ 61,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 823,593	\$ 61,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Council District: 7	Parks - Trails
Community Plan: Navajo, Tierrasanta	Priority Score: 20
Project Status: Continuing	Priority Category: Low
Duration: 2009 - 2020	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increase recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction began in Fiscal Year 2012 and is awaiting completion of the Mission Trails Regional Park Master Plan Update anticipated for Fiscal Year 2018. This project is currently on hold due to Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District: 5	Priority Score: 62
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: High
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: \$852,402 of Regional Park Improvements was de-appropriated in Fiscal Year 2017 to priority/emergency projects. Total project costs have increased by \$1,500,000 due to revised scope. \$1,000,000 in funding will be received from the Regional Park Improvement Fund in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 31,492	\$ 1,418,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,450,000
Regional Park Improvements Fund	200391	147,598	852,402	1,000,000	(852,402)	500,000	-	-	-	-	-	1,647,598
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	99,880	99,880
Total		\$ 179,090	\$ 2,270,910	\$ 1,000,000	\$ (852,402)	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 99,880	\$ 3,197,478

Park & Recreation

Montgomery Academy JU Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, decomposed granite running track, accessibility improvements, signage, baseball backstops, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, security lighting, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: Operations and maintenance funding for this facility was previously included in the Park and Recreation Budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Project warranty will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,000
CIP Contributions from General Fund	400265	173,910	66,601	-	-	-	-	-	-	-	-	240,511
Linda Vista Urban Comm	400113	678,214	16,786	-	-	-	-	-	-	-	-	695,000
Total		\$ 1,248,124	\$ 83,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,331,511

Park & Recreation

Mountain View NP Area Upgrades / S11019

Parks - Neighborhood

Council District: 9	Priority Score: 83
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park and along South Boundary Street to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 393,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	393,500
S.E. San Diego Urban Comm	400120	932,680	242,320	-	-	-	-	-	-	-	-	1,175,000
Southcrest - Major District	400062	60,633	-	-	-	-	-	-	-	-	-	60,633
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 1,396,713	\$ 242,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,639,033

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2011 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,776	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,000,000	\$ 9,486,726

Park & Recreation

North Chollas Comm Park Comfort Station / S00654

Parks - Resource Based

Council District: 4, 7	Priority Score: 49
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Underfunded	Contact Information: Mahmalji, Samir
Duration: 1989 - 2021	619-533-5301
Improv Type: New	smahmahmalji@saniego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consisted of a sports field, parking area, and access road. Phase II improvements will consist of a comfort station with a concession area. Future phases may include tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: Phase I operation and maintenance funding for this facility was previously included in the Park and Recreation operating budget. Phase II operation and maintenance funding will be updated as the scope of the project and final design is completed.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design documents are complete. Funding was identified in Fiscal Year 2016 to resume design. Construction is anticipated to begin in Fiscal Year 2017. The completed project design documents may need to be refreshed to address code changes related to facility accessibility for disabled park users.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. Phase II will be completed under Chollas Community Park Comfort Station / S16058.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,695
CR-TAB 2010A (TE) Proceeds	400696	236,969	2,910,305	-	-	-	-	-	-	-	-	3,147,274
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	446	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Redevelopment Obligation Retirement Fund	200700	-	75,000	-	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	23,961,082	23,961,082
Total		\$ 3,228,729	\$ 2,985,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,961,082	\$ 30,175,562

Park & Recreation

North Park Mini Park and Streetscape Improvements / S10050

Council District: 3
Community Plan: Greater North Park
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Parks - Mini Parks

Priority Score: 53
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.

Operating Budget Impact: Facility will require an ongoing operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. \$2.8 million was added to this project in Fiscal Year 2017 as a result of City Council Resolution R-310551, adopted July 6, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	39,274
North Park Urban Comm	400112	-	393,569	-	-	-	-	-	-	-	-	393,569
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
NP-Tab 2009A (TE) Proceeds	400672	22,757	2,851,243	-	-	-	-	-	-	-	-	2,874,000
Park North-East - Park Dev Fd	400110	241,699	2,372,894	-	-	-	-	-	-	-	-	2,614,593
Total		\$ 389,456	\$ 5,656,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,046,436

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.10	0.10	0.10	0.10
	Total Impact \$ -	\$ 9,519	\$ 9,857	\$ 10,032	\$ 10,225

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and was completed in Fiscal Year 2017. Warranty period for this project will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 72,885	\$ 127,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
North Park MAD Fund	200063	10,000	-	-	-	-	-	-	-	-	-	10,000
NP 2003A (T)Bonds Rf Oper	400312	175,000	-	-	-	-	-	-	-	-	-	175,000
NP-Tab 2009A (TE) Proceeds	400672	249,074	926	-	-	-	-	-	-	-	-	250,000
Total		\$ 506,960	\$ 128,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	635,000

Park & Recreation

Ocean Air CP - Turf Upgrades / S16030

Parks - Community

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2017 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of approximately 5 acres of multi-purpose synthetic turf fields on the joint use field.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be updated after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 5,596	\$ 5,706,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,712,041
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	380,469	380,469
Total		\$ 5,596	\$ 5,706,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	380,469	\$ 6,092,510

Park & Recreation

Ocean Air Comfort Station and Park Improvements / S16031

Parks - Community

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2017 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building, approximately 2,700 square feet, and two new group picnic areas (six picnic tables each) and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 5,075	\$ 1,169,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,174,244
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,075,534	1,075,534
Total		\$ 5,075	\$ 1,169,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,075,534	\$ 2,249,778

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Purcell, Carrie
Duration: 1994 - 2018	619-533-5124
Improv Type: Replacement	cpurcell@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue through Fiscal Year 2017. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 315,893	\$ 7,701	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	735,907	12,026	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,557,609	\$ 19,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive Grove Community Park / S15028

Council District: 6
Community Plan: Clairemont Mesa
Project Status: Continuing
Duration: 2015 - 2020
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 65
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin and be completed in Fiscal Year 2017. Construction will begin when additional funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 21,084	\$ 228,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Olive Grove - Major District	400040	-	172,849	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,175,535	2,175,535
Total		\$ 21,084	\$ 401,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,175,535	\$ 2,598,384

Park & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District: 3	Priority Score: 57
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2021	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,638,019	931,981	-	-	-	-	-	-	-	-	2,570,000
Total		\$ 1,839,604	\$ 931,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,771,585

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.15	0.15	0.15
	Total Impact \$ -	\$ -	20,077 \$	20,584 \$	20,849

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Open Space

Priority Score: Annual
Priority Category: Annual
Contact Information: Ball, Laura
 619-685-1301
 lball@sandiego.gov

Description: This project provides funding for Rancho Mission Canyon Slope site restoration. All future Open Space Improvements will be funded under project AGE00001, Resourced-Based Open Space Parks.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: Rancho Mission Canyon slope was completed in Fiscal Year 2016 and now is in maintenance and monitoring period.

Summary of Project Changes: No significant change was made for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Deferred Maintenance Revenue 2012A-Project	400848	527,999	-	-	-	-	-	-	-	-	-	527,999
Environmental Growth 2/3 Fund	200109	486,262	235,992	-	-	-	-	-	-	-	-	722,253
CIP Contributions from General Fund	400265	500,000	22,001	-	-	-	-	-	-	-	-	522,001
Total		\$ 1,814,261	\$ 257,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,072,253

Park & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2016 - 2020	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to thirteen (13.00) useable acres; if not, then full 20 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community.

Operating Budget Impact: Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016 and development to be completed in Fiscal Year 2019.

Summary of Project Changes: Project cost was adjusted to reflect financing plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,682	\$ 8,318	\$ -	\$ 1,294,549	\$ 1,304,550	\$ 1,304,550	\$ -	\$ -	\$ -	\$ -	\$ 3,913,649
Pacific Highlands Ranch FBA	400090	6,600,624	6,399,376	-	11,543,176	11,543,175	-	-	-	-	-	36,086,351
Total		\$ 6,602,306	\$ 6,407,694	\$ -	\$ 12,837,725	\$ 12,847,725	\$ 1,304,550	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2012 - 2020	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,600,000	\$ 105,906	\$ -	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ -	\$ 7,169,905
Total		\$ 3,600,000	\$ 105,906	\$ -	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ -	\$ 7,169,905

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Council District: 2
Community Plan: Pacific Beach
Project Status: Warranty
Duration: 2010 - 2018
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 84
Priority Category: High
Contact Information: Freiha, George
 619-533-7449
 gfreiha@sanidiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase of the project will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	446,674	3,326	-	-	-	-	-	-	-	-	450,000
Total		\$ 759,386	\$ 3,326	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	762,712

Park & Recreation

Paradise Senior Center Improvements / S15002

Bldg - Other City Facility / Structures

Council District: 8	Priority Score: 62
Community Plan: Barrio Logan	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways.

Justification: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas such as the restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements begin in Fiscal Year 2015. Construction of the ADA barrier removals will begin in Fiscal Year 2017 and will complete as many barrier removals as funding allows.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 152,173	\$ 547,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 152,173	\$ 547,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Park & Recreation

Park Improvements / AGF00007

Council District: Citywide
Community Plan: Citywide
Project Status: New
Duration: 2010 - 2024
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. \$150,000 was added in Antenna Lease Revenue Fund for the replacement of the Sherman Heights Community Center Playground. \$250,000 in Encanto Neighborhoods DIF was added for John F. Kennedy Neighborhood Park restroom and playground improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Encanto Neighborhoods DIF	400864	-	-	250,000	-	-	-	-	-	-	-	250,000
Total		\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Council District: 9	Priority Score: 62
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2020	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation Department's current cost to maintain a skate park of this size.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018. Phase II will be completed under Park de la Cruz Community Ctr & Gym Bldg / S16059

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 382,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	382,038
CH-TAB 2010B (T) Proceeds	400695	724,526	941,339	-	-	-	-	-	-	-	-	1,665,865
Grant Fund - Federal	600000	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,743,978	60,022	-	-	-	-	-	-	-	-	3,804,000
Mid-City - Park Dev Fund	400109	61,556	188,444	-	-	-	-	-	-	-	-	250,000
Total		\$ 4,952,098	\$ 6,189,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,141,903

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
	Total Impact \$	42,559 \$	44,376 \$	45,259 \$	46,223 \$	46,223

Park & Recreation

Pershing MidSch Joint Use Synthet Turf Replacement / S17007

Council District: 7	Priority Score: 59
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Winter, James
Duration: 2017 - 2018	619-235-5257
Improv Type: Replacement - Rehab	jwinter@sandiego.gov

Description: This project provides for the replacement of the synthetic turf at the Pershing Middle School Joint Use site.

Justification: The improvements are necessary to replace the worn turf in accordance with the Joint Use Agreement between the City and the San Diego Unified School District.

Operating Budget Impact: There will be no operating budget impact. The San Diego Unified School District will perform the work and the City will provide reimbursement.

Relationship to General and Community Plans: The project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2017 and completion of the improvements is anticipated in Fiscal Year 2018.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2018. Contributions from the General Fund are anticipated to be added as part of the Fiscal Year 2017 CIP Year-End Budget Monitoring Report.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,200,000	\$ -	\$ 423,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,623,985
Total		\$ -	\$ 1,200,000	\$ -	\$ 423,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,623,985

Park & Recreation

Piazza Famiglia Park / RD16000

Council District: 3
Community Plan: Centre City
Project Status: Continuing
Duration: 2017 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 61
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-3913
 bhafertepe@sandiego.gov

Description: This developer-built project provides for the design and construction of a public plaza/park on vacated public right-of-way on Date Street between India and Columbia streets. The design includes street trees, flexible seating, signature water feature, moveable mercato stalls and stage, moveable planters, and enhanced paving with chalk squares for yearly art exhibits. The plaza/park is located in the Little Italy neighborhood of Downtown San Diego.

Justification: The project implements the Downtown Community Plan's recommendation for the creation of public plazas, pocket parks, and linear parks in conjunction with development projects.

Operating Budget Impact: The plaza/park will be maintained by the Little Italy Association.

Relationship to General and Community Plans: The project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 44
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Sirois, Paul
Duration: 2010 - 2018	619-685-1307
Improv Type: Betterment	psirois@sanidiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction will be scheduled after the remaining construction funding has been identified and appropriated.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$14,381 from fund 400021 Rancho Bernardo-Major District.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 617,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	617,311
Rancho Bernardo-Major District	400021	-	-	-	14,381	-	-	-	-	-	-	14,381
Rancho Bernardo MAD CIP	200622	282,529	-	-	-	-	-	-	-	-	-	282,529
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 282,529	\$ 617,311	\$ -	\$ 14,381	\$ -	\$ -	\$ -	\$ -	\$ -	200,000	\$ 1,114,221

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Council District: 7	Priority Score: 77
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2020	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. \$800,000 of unidentified funding has been added to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,706
Navajo Urban Comm	400116	197,895	1,073,105	-	-	-	-	-	-	-	-	1,271,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	800,000	800,000
Total		\$ 201,590	\$ 1,073,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	800,000	\$ 2,074,695

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Council District: 5	Priority Score: 14
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
PV Est-Other P & R Facilities	400221	61,786	13,214	-	-	-	-	-	-	-	-	75,000
Total		\$ 61,786	\$ 113,214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisition's for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, The City council authorized the appropriation of \$928,078 as a result of adjustments to calculations for prior year Mission Bay Rents and Concessions revenue. \$174,693 is anticipated to be transferred to Coastal Erosion and Access / AGF00006 in Spring 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 15,973	\$ 1,484,027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000
Regional Park Improvements Fund	200391	-	51,313	-	753,395	-	-	-	-	-	-	804,708
Total		\$ 15,973	\$ 1,535,340	\$ -	\$ 753,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,304,708

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Parks - Resource Based

Priority Score: Annual
Priority Category: Annual
Contact Information: Lang, Heidi
 619-685-1315
 hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: The financial schedules have been updated for the Environmental Growth funding and Regional Park Improvement funds per the latest revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 384,330	\$ 1,663,327	\$ -	\$ -	\$ 831,484	\$ 1,728,088	\$ 3,214,926	\$ 400,000	\$ -	\$ -	\$ 8,222,156
Environmental Growth 2/3 Fund	200109	200,000	60,000	-	-	-	-	-	-	-	-	260,000
PV Est-Other P & R Facilities	400221	360,000	-	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	1,059,400	544,094	-	-	-	-	-	-	-	-	1,603,494
Total		\$ 2,003,730	\$ 2,267,422	\$ -	\$ -	\$ 831,484	\$ 1,728,088	\$ 3,214,926	\$ 400,000	\$ -	\$ -	\$ 10,445,650

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Underfunded	Contact Information: Winter, James
Duration: 2006 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Construction documents have been completed. This project has been put on hold until Otay Mesa Facilities Benefit Assessment (FBA) funding is received in Fiscal Year 2018 and 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 5,479,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,479,162
Otay Mesa-West (From 39067)	400093	1,805,477	115,361	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 1,805,477	\$ 115,361	\$ -	\$ 5,479,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.70	0.70	0.70
FUND	Total Impact \$ -	\$ -	103,830 \$	106,190 \$	107,421

Park & Recreation

Rolando Joint Use Facility Development / S15029

Council District: 4	Priority Score: 64
Community Plan: Mid-City: Eastern Area	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2021	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction will begin when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 29,691	\$ 340,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	370,000
Mid-City - Park Dev Fund	400109	-	10,000	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,870,000	1,870,000
Total		\$ 29,691	\$ 350,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,870,000	\$ 2,250,000

Park & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Council District: 5	Priority Score: 52
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2015 - 2019	619-533-6653
Improv Type: Betterment	nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of adjacent slope was added to scope since the erosion of slope has to be addressed to meet the State's Water Quality Control Board's requirements.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design will be completed in Fiscal Year 2018, with construction beginning in Fiscal Year 2018.

Summary of Project Changes: Project costs have increased by 446,464 due to revised requirements. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 11,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,096
Penasquitos East Trust	400192	-	300,000	-	-	-	-	-	-	-	-	300,000
Penasquitos East-Pk Dev Fund	400106	-	-	146,464	-	-	-	-	-	-	-	146,464
Rancho Penasquitos FBA	400083	276,260	503,740	-	-	-	-	-	-	-	-	780,000
Total		\$ 276,260	\$ 814,836	\$ 146,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,237,560

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2019	619-533-7482
Improv Type: Betterment	jbatta@sanidiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Project is currently awaiting approval of a mitigation site. Construction was anticipated in Fiscal Year 2014, but mitigation was required in order to meet permit requirements. Construction is anticipated to begin after the mitigation site has been approved and funding has been identified for the construction phase.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the re-allocation of \$600,000 from this project to S00864, Streamview Drive Improvements in CIP General Fund funding. Funding will be returned once the mitigation issues have been resolved.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 15,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,087
First SD River Imp. Project CIP Fund	200054	271,191	153,809	-	-	-	-	-	-	-	-	425,000
CIP Contributions from General Fund	400265	1,336	47,577	-	-	-	-	-	-	-	-	48,913
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 287,614	\$ 201,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000	\$ 1,089,000

Park & Recreation

Sage Canyon Concession Bldg-Development / S16035

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a new concession building within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 3,531	\$ 865,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 868,576
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,780	12,780
Total		\$ 3,531	\$ 865,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,780	\$ 881,356

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2015 - 2021
Improv Type: New

Parks - Neighborhood

Priority Score: 19
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, comfort stations and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018. Construction is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018. \$652,028 in Facilities Benefit Assessment was allocated to this project as a result of City Council Resolution R-310559 dated July 6, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,084,144	\$ 2,117,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Mira Mesa - FBA	400085	-	2,732,537	-	-	-	-	-	-	-	-	2,732,537
Mira Mesa Pk Dev Fund	400105	-	2,200	-	-	-	-	-	-	-	-	2,200
Total		\$ 1,084,144	\$ 4,852,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,936,686

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.03	1.03	1.03
	Total Impact \$	\$ -	\$ -	\$ 119,570	\$ 123,040	\$ 124,852

Park & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District: 8	Priority Score: 68
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2019	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at San Ysidro Community Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	561,000
Olay Mesa South-Major District	400072	62,834	96,876	-	-	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	91,674	58,326	-	-	-	-	-	-	-	-	150,000
Total		\$ 715,508	\$ 155,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	870,710

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Phase I of this project consist of the lighting systems' design and construction of the security lighting. Phase II consists of sports field lighting and Americans with Disabilities (ADA) improvements design and construction.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction of security lighting began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction of the sports field lighting is estimated to be completed in Fiscal Year 2017, under a separate project S16051 Silver Wing Pk Ballfield Lighting - Ph 2.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. Phase II will be completed under Silver Wing Pk Ballfield Lighting Ph. 2 / S16051. \$435,000 in Federal grant funding (CDBG) is anticipated to be added in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 89,082	\$ 650,203	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	739,285
Grant Fund - Federal	600000	-	-	-	435,000	-	-	-	-	-	-	435,000
Montgomery/Waller-Major Dist	400069	26,336	3,308	-	-	-	-	-	-	-	-	29,644
Otay Mesa/Nestor Urb Comm	400125	425,000	-	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Total		\$ 574,941	\$ 653,511	\$ -	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,663,452

Park & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Council District: 4	Priority Score: 58
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2019	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project began design in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 22,487	\$ 127,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ 22,487	\$ 127,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District: 4	Priority Score: 62
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2020	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018.

Summary of Project Changes: \$35,000 in Development Impact Fee funds has been allocated to this project in Fiscal Year 2017. In Fiscal Year 2017, the City Council authorized the appropriation of \$876,213 to this project from S15030 Keiller Neighborhood Park ADA Improvements and S16019 Lomita Neighborhood Park Playground ADA Upgrades. \$4.7 million of State grant dollars for park improvements tied to affordable housing is anticipated to be added to this project in Fiscal Year 2018 and will be used to fully fund the improvements construction costs; actual contribution will be adjusted to match final award.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ -	\$ -	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358
CIP Contributions from General Fund	400265	148,485	311,776	-	784,204	-	-	-	-	-	-	1,244,465
Grant Fund - State	600001	-	-	-	4,700,000	-	-	-	-	-	-	4,700,000
Skyline Hills - Major District	400066	7,624	-	-	-	-	-	-	-	-	-	7,624
Skyline/Paradise Urb Comm	400119	-	-	-	126,651	-	-	-	-	-	-	126,651
Total		\$ 156,109	\$ 311,776	\$ -	\$ 5,611,213	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,079,098

Park & Recreation

Solana Highlands NP-Comfort Station Development / S16032

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 5,217	\$ 863,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 868,576
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,780	12,780
Total		\$ 5,217	\$ 863,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,780	\$ 881,356

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Council District: 9
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2009 - 2018
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 59
Priority Category: Medium
Contact Information: Brand, Kathleen
 619-533-7138
 brand@civicsd.com

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in a park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2017 and is expected to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 47,516	\$ 2,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Redevelopment Obligation Retirement Fund	200700	-	100,000	-	-	-	-	-	-	-	-	100,000
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
SC/TE TI Bonds 2007B	400309	2,240,672	1,598	-	-	-	-	-	-	-	-	2,242,270
Total		\$ 2,587,871	\$ 104,399	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,692,270

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 39,800	\$ 39,800	\$ 39,800	\$ 39,800	\$ 39,800

Park & Recreation

Southeastern Mini Park Improvements / L16000

Council District: 8	Priority Score: 57
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2023	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Ave., Clay Ave., J St., and Gamma Mini Park (formerly S15032 Gamma Street Mini-Park ADA Improvements)) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Design for Island Avenue Mini Park Improvements, Clay Avenue Mini Park Improvements and J Street Mini Park Improvements are anticipated to begin in Fiscal Year 2018 and be completed in in Fiscal Year 2019. Construction funding is anticipated to be provided by grant funding (CDBG).

Summary of Project Changes: Total project cost is \$4,870,000. \$245,000 in EDCO Community Funds (Fund 700042) is anticipated for Fiscal Year 2018. \$300,000 in EDCO Community Funds and \$3.2 million in Community Development Block Grant are anticipated in future years. In Fiscal Year 2017, the City Council authorized the appropriation of \$85,000 in EDCO Community Funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 34,894	\$ 640,106	\$ -	\$ 245,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 1,220,000
Grant Fund - Federal	600000	-	-	-	-	1,643,695	1,556,305	-	-	-	-	3,200,000
S.E. San Diego Urban Comm	400120	162,483	287,517	-	-	-	-	-	-	-	-	450,000
Total		\$ 197,378	\$ 927,622	\$ -	\$ 245,000	\$ 1,718,695	\$ 1,631,305	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 4,870,000

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2016 - 2020	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. This project include pedestrian trails, observation points, implementation of a re-vegetation program, removal of exotic non-native plant, and removal and re-contouring of the ball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Phase II design to be completed in Fiscal Year 2017. Phase II construction will begin in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. \$1.2 million has been added to the total project cost to fund Phase II of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ -	\$ 89,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,001
Grant Fund - State	600001	-	800,000	-	-	-	-	-	-	-	-	800,000
Regional Park Improvements Fund	200391	187,658	1,847,714	-	-	-	-	-	-	-	-	2,035,372
Sunset Cliffs Natural Park	200463	-	19,919	-	-	-	-	-	-	-	-	19,919
Total		\$ 187,658	\$ 2,756,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,944,293

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2010 - 2022	619-533-7449
Improv Type: Betterment	gfrehia@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. The project includes the removal of the Dixon Estates, pedestrian trails, observation points, implementation of a re-vegetation program, removal of exotic non-native plant, removal of the ballfield, and re-contouring of the ballfield.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 was completed in Fiscal Year 2016. Future phases of this project will be completed under L16001 Sunset Cliffs Natural Park Hillside Imp Preserv Phase.

Summary of Project Changes: Phase I is complete and will be closed by the end of the fiscal year. Remaining budget for future phases has been transferred to CIP L16001 Sunset Cliffs Natural Park Hillside Imp Preserv Phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 10,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,999
Grant Fund - State	600001	363,255	-	-	-	-	-	-	-	-	-	363,255
Loma Portal - Major District	400052	386	-	-	-	-	-	-	-	-	-	386
Point Loma - Major District	400051	5,648	-	-	-	-	-	-	-	-	-	5,648
Regional Park Improvements Fund	200391	454,628	-	-	-	-	-	-	-	-	-	454,628
Sunset Cliffs Natural Park	200463	400,081	-	-	-	-	-	-	-	-	-	400,081
Total		\$ 1,234,997	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,234,997

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2015 - 2022
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 66
Priority Category: High
Contact Information: Freiha, George
 619-533-7449
 gfreiha@sanidiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 with construction anticipated to begin in Fiscal Year 2019. Design for Phase II began in Fiscal Year 2017 with construction anticipated to begin in Fiscal Year 2020 upon identification of funding.

Summary of Project Changes: Additional funds are projected for Fiscal Year 2018 as scope is identified and the project phases are determined. The total project cost increased and will change as project requirements and phasing become known. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 145,087	\$ 1,854,913	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 5,000,000
Sunset Cliffs Natural Park	200463	-	456,000	-	160,000	80,000	-	-	-	-	-	696,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,760,000	5,760,000
Total		\$ 145,087	\$ 2,310,913	\$ -	\$ 160,000	\$ 80,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 5,760,000	\$ 11,456,000

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Low
Project Status: Underfunded	Contact Information: Sirois, Paul
Duration: 2013 - 2019	619-685-1307
Improv Type: Betterment	psirois@sanidiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. It will be going to the North Park Planning Group for community input in Fiscal Year 2017. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,692
North Park MAD Fund	200063	34,140	27,168	-	-	-	-	-	-	-	-	61,308
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 47,832	\$ 27,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000	\$ 250,000

Park & Recreation

Taft Joint Use Facility Development / S15026

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2021	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and be anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$100,000 in Serra Mesa Urban Community Development Impact Fee (DIF) funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 468,883	\$ 2,885,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,354,600
Serra Mesa - Urban Community	400132	-	-	-	100,000	-	-	-	-	-	-	100,000
Total		\$ 468,883	\$ 2,885,717	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,454,600

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 36
Community Plan: Mid-City: Kensington – Talmadge	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2018	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation construction was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 230,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	230,800
Talmadge MAD Fund	200076	132,807	3,192	-	-	-	-	-	-	-	-	136,000
Total		\$ 363,608	\$ 3,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	366,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9
Community Plan: Mid-City: Kensington – Talmadge
Project Status: Continuing
Duration: 2012 - 2018
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 55
Priority Category: Medium
Contact Information: Qasem, Labib
 619-533-6670
 lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of a new gate along the sidewalk in the Talmadge neighborhood at Estrella Avenue south of Monroe Avenue.

Justification: The neighborhood of Talmadge is defined by historic gates located in the sidewalks. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates and installation of a new gate at Estrella Avenue south of Monroe Avenue.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017, for all phases of the project. The entire project is anticipated to close out in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$90,000 in Talmadge MAD funding for Decorative Concrete Bulb-Outs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,625
Talmadge CIP Fund	200077	201,713	11,388	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	140,000	-	-	90,000	-	-	-	-	-	-	230,000
Total		\$ 352,338	\$ 11,388	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	453,726

Park & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Council District: 9	Priority Score: 53
Community Plan: Mid-City: Kensington – Talmadge	Priority Category: Medium
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2017 - 2018	(619) 685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries.

Justification: The Talmadge Maintenance Assessment District (MAD) Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary drawings and a traffic feasibility study have been completed. Design is scheduled to begin in Fiscal Year 2017 and is to be completed in Fiscal Year 2018.

Summary of Project Changes: \$100,000 in Talmadge MAD funding was allocated to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ -	\$ 160,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,000
Total		\$ -	\$ 160,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,000

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7
Community Plan: Tierrasanta
Project Status: Warranty
Duration: 2014 - 2017
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Low
Contact Information: Sirois, Paul
 619-685-1307
 psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and were completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by fiscal year end.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
CIP Contributions from General Fund	400265	39,337	-	-	-	-	-	-	-	-	-	39,337
PFFA Lease Revenue Bonds 2015B-Project	400860	117,205	-	-	-	-	-	-	-	-	-	117,205
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	287,918	-	-	-	-	-	-	-	-	-	287,918
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acg/Rec Ctr Phll	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
SC Open Sp Acg/Rec Ctr Phl	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
Tierrasanta - DIF	400098	163,570	86,430	-	-	-	-	-	-	-	-	250,000
Tierrasanta(Elliott West)Maj D	400031	3,981	-	-	-	-	-	-	-	-	-	3,981
Total		\$ 1,062,011	\$ 86,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,148,441

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary engineering were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2017. The project is anticipated to be closed out in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	\$ 288,416	\$ 86,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Total		\$ 288,416	\$ 86,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Park & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District: 1	Priority Score: 58
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the design and construction of an additional parking area approximately 0.5 acres, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 2,207	\$ 758,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	760,210
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	235,078	235,078
Total		\$ 2,207	\$ 758,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	235,078	\$ 995,288

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2011 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. This project will be in warranty phase through Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 601,451	\$ 2,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	604,430
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		\$ 939,756	\$ 2,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	942,735

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District:	1, 5, 6	Priority Score:	N/A
Community Plan:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Williams, Charlette Stron
Duration:	2012 - 2017		858-614-4008
Improv Type:	New		cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 linear feet) improved, multi-use (13,000 linear feet.), and unpaved (14,000 linear feet) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer for this project was fully reimbursed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2016 - 2021	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on hold pending Request for Proposal (RFP) to develop recreational improvements at this site.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Torrey Meadows Neighborhood Park / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 7,775,925	\$ 146,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 7,775,925	\$ 146,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.95	0.95	0.95	0.95	0.95
	Total Impact \$	108,747 \$	112,204 \$	113,879 \$	115,711 \$	115,711

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Shelly Stowell
Duration: 2010 - 2024	858-581-7867
Improv Type: Betterment	sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$5.5 million was added in Torrey Pines Golf Course CIP Fund for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 52,893	\$ 1,254,236	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,807,129
Total		\$ 52,893	\$ 1,254,236	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,807,129

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Medium
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2012 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014. Design documents were completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 14,136,256	\$ 33,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000
Total		\$ 14,136,256	\$ 33,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000

Park & Recreation

Trail for All People / S13001

Council District: 5	Priority Score: 54
Community Plan: Black Mountain Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2013 - 2018	619-533-7449
Improv Type: New	gfreiha@saniego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, plant signs, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 to avoid bird breeding season and was completed in Fiscal Year 2016. The warranty period was delayed due to unforeseen construction conditions and funding identification for these conditions. The warranty will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$25,000; of which \$11,000 is from the General fund and \$14,000 is from PV Est-Other P&R funds. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 97,092	\$ 13,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	111,000
Grant Fund - State	600001	130,000	-	-	-	-	-	-	-	-	-	130,000
PV Est-Other P & R Facilities	400221	50,000	-	-	14,000	-	-	-	-	-	-	64,000
Regional Park Improvements Fund	200391	230,453	547	-	-	-	-	-	-	-	-	231,000
Total		\$ 507,545	\$ 14,455	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	536,000

Park & Recreation

Tubman Charter School JU Improvements / S13000

Council District: 9
Community Plan: College Area
Project Status: Continuing
Duration: 2013 - 2021
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 31
Priority Category: Low
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will begin upon identification of sufficient funding.

Summary of Project Changes: \$2,200,000 of Community Development Block Grant funding is anticipated to be added to this project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 116,223	\$ 793,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 910,000
Developer Contributions CIP	200636	-	-	-	1,430,000	-	-	-	-	-	-	1,430,000
Grant Fund - Federal	600000	-	-	-	-	-	2,200,000	-	-	-	-	2,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	395,040	395,040
Total		\$ 116,223	\$ 793,777	\$ -	\$ 1,430,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 395,040	\$ 4,935,040

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.15	0.15
	Total Impact \$ -	\$ -	\$ -	21,727	\$ 22,234

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District: 1	Priority Score: 25
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2013 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost is based upon the Park and Recreation Department's current cost to maintain various children's playgrounds.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: \$150,000 in Antenna Lease Revenue was allocated to this project in Fiscal Year 2017, as a result of City Council Resolution R-310717, adopted November 1, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 51,645	\$ 98,355	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
PFFA Lease Revenue Bonds 2015B-Project	400860	150,000	-	-	-	-	-	-	-	-	-	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	395,000	-	-	-	-	-	-	-	-	-	395,000
Total		\$ 596,898	\$ 98,355	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	845,253

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.12	0.12	0.12	0.12	0.12
	Total Impact \$ 13,424	\$ 13,860	\$ 14,073	\$ 14,304	\$ 14,304

Park & Recreation

Valencia Park Acquisition & Development / S11103

Parks - Mini Parks

Council District: 4	Priority Score: 61
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2022	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	172,216	905,784	-	-	-	-	-	-	-	-	1,078,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 410,067	\$ 905,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,315,851

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.20	0.20
	Total Impact \$ -	\$ -	\$ -	22,036 \$	22,711

Park & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District: 7	Priority Score: 58
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2016 - 2020	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements, and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2018. Construction will begin when funding has been identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ 5,725	\$ 218,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	223,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,831,100	1,831,100
Total		\$ 5,725	\$ 218,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,831,100	\$ 2,055,000

Park & Recreation

Wagenheim Joint Use Facility / S15007

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2015 - 2021
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 59
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by an approximately 4-acres at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facility may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and is anticipated to be complete in Fiscal Year 2018. The project schedule will be determined, and the project cost estimates will be updated, at the completion of the preliminary engineering phase.

Summary of Project Changes: \$556,043 in Mira Mesa Facilities Benefit Assessment funds was allocated to this project in Fiscal Year 2017 as a result of City Council Resolution R-310559, dated July 6, 2016. Project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 834,903	\$ 4,808,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211
Total		\$ 834,903	\$ 4,808,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.28	0.28
	Total Impact \$ -	\$ -	\$ -	\$ 37,807	\$ 38,751

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2018
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 67
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turf multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Park and Recreation Department budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Project warranty will be completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
CIP Contributions from General Fund	400265	52,991	9	-	-	-	-	-	-	-	-	53,000
Private & Others Contrib-CIP	400264	2,043,316	(72)	-	-	-	-	-	-	-	-	2,043,244
Serra Mesa - Urban Community	400132	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 3,346,308	\$ (64)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,346,244

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: \$3,334 in Park Service District funds were added to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Balboa Park West-Major Dist	400054	\$ 295,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	295,964
Uptown Urban Comm	400121	729,945	15,055	-	-	-	-	-	-	-	-	745,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	400,000	400,000
Total		\$ 1,025,909	\$ 15,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000	\$ 1,440,964

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.10	0.10	0.10	0.10	0.10
	Total Impact \$ 11,459	\$ 11,822	\$ 11,998	\$ 12,191	\$ 12,191

Park & Recreation

Wightman Street Neighborhood Park / S00767

Council District: 9	Priority Score: 49
Community Plan: Mid-City: City Heights	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2022	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. A five year vegetation maintenance and monitoring period will commence in January 2017 and extend until January 2022.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 287,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,402
CIP Contributions from General Fund	400265	700,677	276,067	-	-	-	-	-	-	-	-	976,743
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,633	1	-	-	-	-	-	-	-	-	1,126,634
Total		\$ 3,204,712	\$ 276,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,480,779

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs 0.20	0.20	0.20	0.20	0.20
	Total Impact \$ 23,982	\$ 24,710	\$ 25,064	\$ 25,450	\$ 25,450

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Carmel Knolls NP Comfort Station-Development / S16033	\$ 881,356	\$ 12,780	1.5%	This project provides for the design and construction of a new comfort station within the neighborhood park. Funds needed for revised scope of work and construction have not yet been identified.
Solana Highlands NP-Comfort Station Development / S16032	881,356	12,780	1.5%	This project provides for the design and construction of a prefabricated comfort station. Funds needed for revised scope of work and construction have not yet been identified.
Sage Canyon Concession Bldg-Development / S16035	881,356	12,780	1.5%	This project provides for the design and construction of a new concession building within the neighborhood park. Funds needed for revised scope of work and construction have not yet been identified.
Carmel Mission NP Comfort Station Development / S16039	881,356	12,780	1.5%	This project provides for the design and construction of a prefab comfort station. Funds needed for revised scope of work and construction have not yet been identified.
Coastal Erosion and Access / AGF00006	3,298,106	100,000	3.0%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. Construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	3,197,478	99,880	3.1%	This project provides for the rehabilitation and restoration a historic adobe and hay barn. Construction is unfunded.
Carmel Grove NP Comfort Station and Park Improve / S16038	1,405,879	53,573	3.8%	This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified.
EB Scripps Pk Comfort Station Replacement / S15035	2,800,000	139,621	5.0%	This project provides for the design and construction of a replacement comfort station. Funds needed for revised scope of work and construction have not yet been identified.
Carmel Valley CP-Turf Upgrades / S16029	3,901,000	243,495	6.2%	The project provides for the design and construction of multi-purpose synthetic turf fields. Funds needed for revised scope of work and construction have not yet been identified.
Ocean Air CP - Turf Upgrades / S16030	6,092,510	380,469	6.2%	This project provides for the design and construction of multi-purpose synthetic turf fields. Funds needed for revised scope of work and construction have not yet been identified.
Children's Park Improvements / S16013	3,900,000	300,000	7.7%	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building. Construction is unfunded.
Tubman Charter School JU Improvements / S13000	4,935,040	395,040	8.0%	This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades. Construction is unfunded.
California Tower Seismic Retrofit / L12003	4,025,611	600,000	14.9%	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Funds needed for revised scope of work and construction have not yet been identified.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Pomerado Median Improve-N of R Bernardo / S10035	1,114,221	200,000	17.9%	This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements. The construction phase of this project is currently unfunded.
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	1,480,000	280,000	18.9%	This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. A portion of construction is currently unfunded.
Fairbrook Neighborhood Park Development / S01083	4,992,699	1,000,000	20.0%	This project provides for development of an approximately three acre neighborhood park. A portion of construction is currently unfunded.
Torrey Highlands NP Upgrades / S16036	995,288	235,078	23.6%	This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified.
East Fortuna Staging Area Field Stn Bldg / S14016	5,738,211	1,361,839	23.7%	This project provides the design and construction of a new Mission Trails Park Equestrian Administration 4,900 sq building and associated site, work for administrative staff, public restroom and information center. The project will be done using a design/build delivery method. The design/build scope can proceed once funding is identified.
West Maple Canyon MP / S00760	1,440,964	400,000	27.8%	This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. An additional \$400,000 is needed to complete construction.
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	2,074,695	800,000	38.6%	This project provides for the design and construction of ADA improvements, and upgraded park amenities. Funds needed for a portion of construction have not been identified.
Ocean Air Comfort Station and Park Improvements / S16031	2,249,778	1,075,534	47.8%	This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified.
Sunset Cliffs Park Drainage Improvements / L14005	11,456,000	5,760,000	50.3%	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase II construction is unfunded.
Carmel Creek NP Improvements / S16037	2,263,620	1,146,764	50.7%	This project provides for the design and construction of ADA improvements, and new park amenities. Funds needed for revised scope of work and construction have not been identified.
SD River Dredging Qualcomm Way to SR163 / S00606	1,089,000	600,000	55.1%	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for construction of this project.
Carmel Del Mar NP Comfort Station-Development / S16034	2,759,801	1,891,225	68.5%	This project provides for the design and construction of a comfort station within the neighborhood park. Funds needed for revised scope of work and construction have not yet been identified.
Switzer Canyon Bridge Enhancement Prog / S10054	250,000	175,000	70.0%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Bay Terraces Community Center / S16060	3,600,000	2,600,000	72.2%	This project provides for the design and construction of a community center within Bay Terraces Community Park. It is anticipated this senior center will be approximately 3,500 square feet in size and may contain restrooms, kitchen, meeting room(s), one staff office, and storage closet(s). Construction is currently unidentified.
North Chollas Comm Park Comfort Station / S00654	30,175,562	23,961,082	79.4%	This project provides for the design and development of North Chollas Community Park. Construction of future phases of the park are currently unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	2,439,886	1,940,886	79.5%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with federal and State accessibility requirements. Construction is unfunded.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,182	820,000	79.7%	This project provides for the removal and replacement of the existing comfort station and concession stand. Construction phase is currently unfunded.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
Rolando Joint Use Facility Development / S15029	2,250,000	1,870,000	83.1%	This project provides for the design and construction of a joint use facility at Rolando Park Elementary. Construction is unfunded.
Olive Grove Community Park / S15028	2,598,384	2,175,535	83.7%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
NTC Aquatic Center / S10000	9,486,726	8,000,000	84.3%	This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design is currently unfunded.
Golf Course Drive Improvements / S15040	2,000,000	1,740,977	87.0%	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Villa Monserate Neighborhood Park Upgrades / S16048	2,055,000	1,831,100	89.1%	This project provides for the replacement of children's play equipment and ADA accessibility upgrades. Funding has not been identified for construction.
Beyer Park Development / S00752	12,288,000	11,596,000	94.4%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Kumeyaay Lakes Berm Restoration and Dredg / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		\$ 89,124,150		

Police



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The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2017 CIP Accomplishments

In Fiscal Year 2017, the Police Department accomplished the following:

- Completed Phase I of the feasibility study to design and construct a new permanent Traffic Division.
- Completed the feasibility study for Police Headquarters infrastructure improvements for the replacement of the facility's elevators and energy management system.
- Completed the replacement of the existing chillers in the Police Headquarters building with new energy efficient turbo chiller as part of the Headquarters Co-generation Re-power Project.
- Completed construction of the initial phase of the Police Range Refurbishment Project, which included Americans with Disabilities Act (ADA) improvements to existing restrooms and walk-ways; the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.

2018 CIP Goals

In Fiscal Year 2018, the Police Department anticipates accomplishing the following:

- Installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completion of parking lot resurfacing projects at ten area stations, including Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western.
- Completion of emergency generator switch gear replacement at four area stations, including Western, Northern, Eastern, and Northeastern.
- Completion of air conditioning unit replacement at five area stations, including Western, Northeastern, Air Support, Headquarters and Central.
- Completion of parking lot lighting replacement at two area stations, including Mid-City and Western.
- Start construction of an ADA accessible sidewalk path to the entrance of the Department's Western Division.



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Police

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 8,254,821	\$ -	\$ -	\$ 8,254,821
Enterprise Radio/Phone Logger / S15025	1,697,882	-	-	1,697,882
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	1,733,085	-	200,000	1,933,085
Police Range Refurbishment / S10118	1,985,716	-	107,148	2,092,864
Police Total	\$ 14,901,779	\$ -	\$ 307,148	\$ 15,208,927



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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2013 - 2018	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

Operating Budget Impact: Non-personnel expenditures for maintenance are projected to be \$450,000 in Fiscal Year 2018 and increase to \$827,000 by Fiscal Year 2022. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation began in Fiscal Year 2016, with projection of completion in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Lease Financing	200724	\$ 30,316	\$ 2,043,607	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,073,923
CIP Contributions from General Fund	400265	6,111,922	68,976	-	-	-	-	-	-	-	-	6,180,898
Total		\$ 6,142,237	\$ 2,112,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,254,821

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 450,416	\$ 786,743	\$ 794,841	\$ 803,182	\$ 827,277

Police

Enterprise Radio/Phone Logger / S15025

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Warranty	Contact Information: Chen, Steve
Duration: 2015 - 2018	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Enterprise Radio/Phone Logger project is a joint project between the Police and the Fire-Rescue Departments, and potentially other stakeholders within the City of San Diego. The Radio/Phone Logger records radio and phone traffic for Police and Fire, including 9-1-1 telephone calls.

Justification: The Police Department had an antiquated radio/phone logger system that was in service for many years and had become unreliable. The new system includes redundancy and back-up capabilities with the Fire-Rescue Department.

Operating Budget Impact: Non-personnel expenditures for on-going maintenance and support are estimated to be \$144,000 in Fiscal Year 2018 and increasing to \$173,000 by Fiscal Year 2022. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The system underwent acceptance testing in late Fiscal Year 2016 and this project will be completed and closed in Fiscal Year 2018.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 557,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	557,726
Grant Fund - State	600001	1,140,156	-	-	-	-	-	-	-	-	-	1,140,156
Total		\$ 1,697,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,697,882

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	143,610 \$	147,918 \$	152,355 \$	156,926 \$	172,619

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2015 - 2018	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditures for on-going maintenance and support for the Vesta 9-1-1 Backup Dispatch Center are estimated to be \$10,500 in Fiscal Year 2018. Non-personnel expenditure for the main 9-1-1 Call manager were removed for Fiscal Year 2019 and beyond and will be paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2018.

Summary of Project Changes: The Operating Budget Impact has been updated for this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Operating Budget Impact

Department - Fund	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	10,500 \$	- \$	- \$	- \$	-

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: 78
Community Plan: Centre City	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2011 - 2019	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project will replace existing chiller system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be replaced to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with a more reliable system.

Operating Budget Impact: The equipment will be maintained by City staff. Associated maintenance expenses are estimated to not exceed \$15,000, annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction was completed in Fiscal Year 2017. The project's warranty phase will begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution, \$200,000 was allocated to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 1,140,122	\$ 92,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,233,085
Tow Dispatch Computer Interface Fund	200312	500,000	-	-	200,000	-	-	-	-	-	-	700,000
Total		\$ 1,640,122	\$ 92,963	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,933,085

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	15,000 \$	15,000 \$	15,000 \$	15,000 \$	15,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: 81
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Freiha, George
Duration: 2011 - 2018	619-533-7449
Improv Type: Betterment	gfreiha@sandiego.gov

Description: Phase I of this project will include improvements, such as ADA restrooms, path of travel, sewer, and gas and electric utility improvements.

Justification: This project will provide for the refurbishment of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of Phase I started and completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution, \$69,778 was allocated to this project. \$37,370 is anticipated to be received in Fiscal Year 2018. Phase II has been removed from this project and will be a future project when funding is identified. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 821,725	\$ 1,139	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	822,864
Capital Outlay Fund	400002	45,712	-	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	74,592	-	-	-	-	-	-	-	-	-	74,592
CIP Contributions from General Fund	400265	519,980	287,264	-	37,370	-	-	-	-	-	-	844,614
PFFA Lease Revenue Bonds 2015A-Projects	400859	252,562	(227,574)	-	-	-	-	-	-	-	-	24,989
PFFA Lease Revenue Bonds 2015B-Project	400860	183,355	16,035	-	-	-	-	-	-	-	-	199,391
Tow Dispatch Computer Interface Fund	200312	-	-	-	69,778	-	-	-	-	-	-	69,778
Total		\$ 1,908,851	\$ 76,865	\$ -	\$ 107,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,092,864



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 171 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20 year cost effective, integrated water and wastewater capital improvement program. The program is designated to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2017 CIP Accomplishments

The Department is mandated by the Compliance Order to award 10 miles of cast iron water main replacement per year.

- As of December 31, 2016, the Department awarded 40.61 miles of water mains and completed the replacement and rehabilitation of 6.30 miles of sewer mains.
- The Department also televised 15.0 miles of sewer mains as of December 31, 2016. To date, over 985 miles of sewer mains have been assessed and more than 748 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects.

- Construction was completed on the Manning Canyon Sewer and Water Replacement (S) Project, which consisted of the replacement of approximately 1.72 miles of sewer mains in the Linda Vista community.

Public Utilities

- Construction was completed on the Sewer Group 743, which consisted of rehabilitation of 1,998 linear feet of existing sewer mains, installation of 1,560 linear feet of new sewer mains, and replacement of 2,521 linear feet of existing vitrified clay pipes.
- Construction was completed on the Pipeline Rehabilitation AF1, which involved trenchless rehabilitation of approximately 7.0 miles of existing 8-inch deteriorated sewer mains.
- Construction began on the Sewer & Water Group Job 701 (W) in the Uptown Community, within Council District 3. This project will replace, rehab and realign of existing 6 and 8-inch concrete pipe (CP) and vitrified clay (VC) sewer mains and replacement of 10-inch cast iron water mains. This project is anticipated to be completed by August 2018.
- Construction began on the Tierrasanta (Via Dominique) Pump Station in the Tierrasanta Community, within Council District 7. This project will construct a new 14 million gallons per day (MGD) pump station adjacent to the location of the existing Via Dominique Pump Station and installation of approximately 3,000 linear feet of 20-inch PVC water main along Clairemont Mesa Blvd. The project also includes demolition of the existing Tierrasanta Temporary Pump Station. This project is anticipated to be completed by December 2018.
- Completed all key Phase I - North City Preliminary Designs and 30% Design for the North City Pure Water Facility.
- Completed the Pure Water Program Environmental Impact Report, which was approved and certified on October 25, 2016.
- Held the first Pure Water Open House with more than 400 people attending the event to learn about the Pure Water Program and tour the demonstration facility.

2018 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 45 sewer miles and 30-35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2018, the Department anticipates to accomplish the following for the Pure Water Phase One Program: award the contract for construction management services; advertise the first construction project for future award; and complete the project specific environmental impact report.

Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 2,921,187	\$ 8,000,000	\$ 11,578,813	\$ 22,500,000
69th & Mohawk Pump Station / S12011	8,114,629	2,500,000	4,363,985	14,978,614
Advanced Metering Infrastructure / S17008	38,375,590	27,411,444	1,781,864	67,568,898
Alvarado 2nd Extension Pipeline / S12013	1,703,986	2,500,000	54,842,014	59,046,000
Alvarado Trunk Sewer Phase IV / S15019	3,200,000	2,000,000	23,696,000	28,896,000
Backup Generators at SPS's, TP & EMTS / S12036	15,745,600	-	(400,000)	15,345,600
Bayview Reservoir Solar Project / S14021	2,325,000	-	-	2,325,000
Catalina 12inch Cast Iron Mains / S12008	13,440,000	1,540,000	(2,500,000)	12,480,000
Chollas Building / S11025	11,600,000	15,606,500	11,870,370	39,076,870
Cielo & Woodman Pump Station / S12012	2,032,000	1,000,000	3,646,000	6,678,000
Corrosion Control / AKA00001	498,943	-	-	498,943
Del Mar Heights Pipeline Relocation / S00070	7,950,000	-	-	7,950,000
EMTS Boat Dock and Steam Line Relocation / S00319	2,018,535	-	-	2,018,535
El Monte Pipeline No 2 / S10008	2,948,000	-	14,973,010	17,921,010
Freeway Relocation / AKB00002	2,089,774	-	400,000	2,489,774
Gonzales Canyon Sewer / RD16004	635,000	-	-	635,000
Groundwater Asset Development Program / ABM00001	977,605	400,000	1,692,408	3,070,013
Harbor Dr TS Participation Agreement / RD16001	3,291,250	1,000,000	9,131,582	13,422,832
Harbor Drive Pipelines Replacement / S12028	10,836,398	-	-	10,836,398
Instrumentation and Control / AKB00007	200,000	-	2,000,000	2,200,000
La Jolla Scenic Drive 16inch Main / S12009	6,039,642	3,192,358	-	9,232,000
La Jolla View Reservoir / S15027	2,045,000	440,000	22,410,313	24,895,313
Large Diameter Water Transmission PPL / AKA00003	12,302,645	17,285,600	52,097,051	81,685,296
Lindbergh Field 16" CI Main Replacement / S10055	3,357,779	-	-	3,357,779
Little McGonigle Ranch Road Pipeline / S00069	3,564,000	-	1,693,000	5,257,000
Lower Otay Outlet Tower / S12018	1,000,000	-	990,811	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	3,100,000	200,000	(1,920,029)	1,379,971
MBC Biosolids Storage Silos / S00322	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	7,715,612	-	-	7,715,612
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Metro Treatment Plants / ABO00001	10,321,130	4,250,000	560,000	15,131,130
Metropolitan System Pump Stations / ABP00002	10,813,703	-	2,623,507	13,437,210
Metropolitan Waste Water Department Trunk Sewers / AJB00001	13,921,892	7,837,584	5,875,095	27,634,571
Miramar Clearwell Improvements / S11024	33,912,091	37,087,853	49,328,800	120,328,744
Montezuma/Mid-City Pipeline Phase II / S11026	8,018,200	-	23,536,800	31,555,000
Morena Pipeline / S16027	2,796,014	3,202,101	28,686,638	34,684,753
Morena Reservoir Outlet Tower Upgrade / S00041	6,980,000	2,000,000	13,520,000	22,500,000
NCWRP Sludge Pump Station Upgrade / S00309	1,207,096	-	-	1,207,096
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
North City Reclamation System / AHC00002	4,730,346	-	(400,000)	4,330,346
Otay 1st/2nd PPL Abandon E of Highland / S11027	6,833,390	-	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	2,513,051	1,950,000	24,977,449	29,440,500
Otay Second Pipeline Relocation-PA / S15016	1,634,092	200,000	26,259,132	28,093,224
Otay WTP Concrete Work / S11059	2,751,306	-	-	2,751,306
PS 84 Upgrade & PS 62 Abandon / S00308	10,320,400	-	-	10,320,400
PS2 Power Reliability & Surge Protection / S00312	15,370,000	14,024,768	22,005,232	51,400,000
PURE Water Program / ALA00001	109,693,478	74,112,022	1,086,726,798	1,270,532,298
Pacific Beach Pipeline South (W) / S12015	9,345,000	9,271,723	20,493,720	39,110,443
Pipeline Rehabilitation / AJA00002	123,950,822	11,759,341	57,084,800	192,794,963
Point Loma Grit Processing Improvements / S00315	37,095,037	-	-	37,095,037
Pressure Reduction Facility Upgrades / AKA00002	350,000	500,000	-	850,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	6,064,099	-	-	6,064,099
Pump Station Restorations / ABP00001	8,661,951	1,000,000	5,369,021	15,030,972
Reclaimed Water Extension / AHC00001	159,125	-	-	159,125
Reclaimed Water Retrofit / AHC00003	250,002	-	-	250,002
Recycled Water Systems Upgrades / AHC00004	1,387,422	138,968	(500,000)	1,026,390
Recycled Water Tank Modifications / S12014	1,400,000	-	-	1,400,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Scripps Ranch Pump Station / S12019	11,636,730	-	-	11,636,730
Sewer CIP Emergency Reserve / ABT00007	-	-	5,000,000	5,000,000
Sewer Main Replacements / AJA00001	225,303,762	47,058,301	126,539,373	398,901,436
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	-	9,057,451	9,214,957
Standpipe and Reservoir Rehabilitations / ABL00001	16,464,301	2,450,000	9,103,149	28,017,450
Tecolote Canyon Trunk Sewer Improvement / S15020	1,600,000	4,080,000	11,180,000	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	8,158,000	6,211,186	-	14,369,186
University Ave Pipeline Replacement / S11021	21,698,593	4,551,407	-	26,250,000
University Heights Water Tower Seismic Retrofit / S17006	500,000	698,000	-	1,198,000
Unscheduled Projects / AJA00003	10,083,037	300,000	236,228	10,619,265
Upas St Pipeline Replacement / S11022	36,396,326	600,000	(2,500,000)	34,496,326
Water & Sewer Group Job 816 (W) / S13015	15,608,375	4,900,000	(3,414,491)	17,093,884
Water CIP Emergency Reserve / ABT00008	-	-	5,000,000	5,000,000
Water Department Security Upgrades / S00050	15,724,930	200,000	3,000,000	18,924,930
Water Main Replacements / AKB00003	207,329,451	46,202,093	219,755,400	473,286,944
Water Pump Station Restoration / ABJ00001	11,320,181	4,948,360	26,279,545	42,548,086
Water Treatment Plants / ABI00001	4,469,940	1,000,000	1,339,477	6,809,417
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$1,220,994,557	\$ 373,609,609	\$1,993,350,817	\$3,587,954,983

Public Utilities

30th Street Pipeline Replacement / S12010

Council District: 3, 8
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego
Project Status: Continuing
Duration: 2014 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 93
Priority Category: Medium
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: This project will replace approximately 6 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: The pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone). This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$7.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,037,727	\$ 883,460	\$ 8,000,000	\$ -	\$ 11,578,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000
Total		\$ 2,037,727	\$ 883,460	\$ 8,000,000	\$ -	\$ 11,578,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	9	Priority Score:	96
Community Plan:	Mid-City: College Area, Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Garcia, Alex
Duration:	2013 - 2020		858-627-3268
Improv Type:	Expansion		agarcia@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village pressure Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II which has a concurrent construction schedule.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$3.3 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,589,542	\$ 6,525,087	\$ 2,500,000	\$ (2,500,000)	\$ 6,863,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,978,614
Total		\$ 1,589,542	\$ 6,525,087	\$ 2,500,000	\$ (2,500,000)	\$ 6,863,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,978,614

Public Utilities

Advanced Metering Infrastructure / S17008

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2017 - 2019
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: 59
Priority Category: Low
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This project will deploy Advanced Metering Infrastructure (AMI) technology to approximately 270,000 water meters citywide. This will allow meters to be read electronically rather than by direct visual inspection by field staff.

Justification: This project will streamline the collection of water meter information, provide near real time data, assist with promptly solving water usage and billing questions, and provide customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

Schedule: Pre-installation work is underway. The installation schedule will be finalized upon the selection of the vendor/installer.

Summary of Project Changes: The total project cost increased by \$7.5 million in Fiscal Year 2018 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 5,695,671	\$ 13,492,124	\$ 13,705,722	\$ -	\$ 890,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,784,449
Water Utility - CIP Funding Source	700010	5,695,665	13,492,130	13,705,722	-	890,932	-	-	-	-	-	33,784,449
Total		\$ 11,391,336	\$ 26,984,254	\$ 27,411,444	\$ -	\$ 1,781,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,568,898

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2016 - 2023
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd PL westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch AC pipe just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 15,048 LF/2.85 miles). Total length of this project is approximately 9.27 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado WTP, the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and will be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$11.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 262,355	\$ 1,441,631	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 25,000,000	\$ 25,000,000	\$ 2,342,014	\$ -	\$ -	\$ 59,046,000
Total		\$ 262,355	\$ 1,441,631	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 25,000,000	\$ 25,000,000	\$ 2,342,014	\$ -	\$ -	\$ 59,046,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Council District: 7, 9
Community Plan: Navajo, College Area
Project Status: Continuing
Duration: 2015 - 2024
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: 84
Priority Category: Medium
Contact Information: Batta-Hajjawi, Nabil
 619-533-4145
 nbatta@sandiego.gov

Description: This project will replace and upsize 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$7.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,172,300	\$ 1,027,700	\$ 2,000,000	\$ -	\$ 250,000	\$ 3,000,000	\$ 7,000,000	\$ 13,446,000	\$ -	\$ -	\$ 28,896,000
Total		\$ 2,172,300	\$ 1,027,700	\$ 2,000,000	\$ -	\$ 250,000	\$ 3,000,000	\$ 7,000,000	\$ 13,446,000	\$ -	\$ -	\$ 28,896,000

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Council District: 1, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2018
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Dadachanji, Chisti
 858-654-4493
 pdadachanji@sanidiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design and construction began in Fiscal Year 2013 and were completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$400,000. Additionally, the total project cost decreased by \$400,000 in Fiscal Year 2018 due to revised requirements. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,712,606	\$ 123,616	\$ -	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,736,222
Muni Sewer Utility - CIP Funding Source	700008	8,511,325	398,053	-	(300,000)	-	-	-	-	-	-	8,609,378
Total		\$ 15,223,931	\$ 521,669	\$ -	\$ (400,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,345,600

Public Utilities

Bayview Reservoir Solar Project / S14021

Council District: 1
Community Plan: La Jolla
Project Status: Continuing
Duration: 2015 - 2019
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: 90
Priority Category: High
Contact Information: Lewis, Nikki
 619-533-6653
 nlewis@sanidiego.gov

Description: This project includes the design, installation, and interconnection of approximately 300 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	325,000
Water Utility - CIP Funding Source	700010	136,994	1,863,006	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 136,994	\$ 2,188,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,325,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District: 2	Priority Score: 98
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Ninh, Michael
Duration: 2014 - 2018	619-533-7443
Improv Type: Replacement	mninh@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Water Utility - CIP Funding Source	700010	8,191,749	2,748,251	1,540,000	(2,500,000)	-	-	-	-	-	-	9,980,000
Total		\$ 10,691,749	\$ 2,748,251	\$ 1,540,000	\$ (2,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,480,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 4	Priority Score: 65
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Lewis, Nikki
Duration: 2011 - 2020	619-533-6653
Improv Type: Replacement	nlewis@sanidiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2017 and are scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$13.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,541,123	\$ 808,403	\$ 15,606,500	\$ -	\$ 11,870,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,826,395
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 10,791,597	\$ 808,403	\$ 15,606,500	\$ -	\$ 11,870,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,076,870

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2014 - 2021
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 90
Priority Category: High
Contact Information: Garcia, Alex
 858-627-3268
 agarcia@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day (mgd) to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19. This project will be closely coordinated with the Otay 2nd Pipeline Phase 1 project.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 665,435	\$ 1,366,565	\$ 1,000,000	\$ (500,000)	\$ 2,500,000	\$ 1,646,000	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000
Total		\$ 665,435	\$ 1,366,565	\$ 1,000,000	\$ (500,000)	\$ 2,500,000	\$ 1,646,000	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 55,825	\$ 443,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	498,943
Total		\$ 55,825	\$ 443,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	498,943

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Taleghani, Reza
Duration: 2005 - 2019	619-533-3673
Improv Type: Expansion	rtaleghani@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) and Phase 2 (Carmel Valley Road to Mona Lane) construction is complete.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 6,617,606	\$ 1,332,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,950,000
Total		\$ 6,617,606	\$ 1,332,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,950,000

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2012 - 2020
Improv Type: New

Bldg - MWWD - Laboratories

Priority Score: 81
Priority Category: Medium
Contact Information: Balo, Kelly
 858-292-6423
 kbalo@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design was completed in Fiscal Year 2016 and construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$1.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 112,795	\$ 1,905,740	\$ -	\$ (1,500,000)	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 112,795	\$ 1,905,740	\$ -	\$ (1,500,000)	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Potenciano, Jerome
Duration: 2010 - 2021	858-654-4437
Improv Type: Replacement - Rehab	jpotenciano@sanidiego.gov

Description: This project consists of the replacement of three pipe segments as well as the repair of the Grossmont tunnel liner as identified in the 2015 condition assessment report. This project also includes spot repair of pipe walls and joints for the pipeline.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce the amount of leakage currently being experienced. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design is scheduled to start in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is scheduled to start in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,640,578	\$ 306,443	\$ -	\$ -	\$ 8,300,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ -	\$ 17,920,031
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,641,557	\$ 306,443	\$ -	\$ -	\$ 8,300,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ -	\$ 17,921,010

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Water - Distribution Sys - Distribution

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,388,319	\$ 701,455	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,489,774
Total		\$ 1,388,319	\$ 701,455	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,489,774

Public Utilities

Gonzales Canyon Sewer / RD16004

Wastewater - Collection Sys - Main

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2016 - 2018	619-533-3684
Improv Type: New	vburgess@sanidiego.gov

Description: This project provides for reimbursement to a developer for the extension of existing 12 Gonzales canyon sewer easterly with 12 diameter pipelines to serve the northern portions of Pacific Highlands Ranch. This is project U-2 in the Pacific Highlands Ranch Public Facilities Financing Plan.

Justification: This project is consistent with the Pacific Highlands Ranch Subarea Plan, is in conformance with the City's General Plan, and is needed to serve the community.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. This project was completed in Fiscal Year 2009 and final reimbursement to the developer is programmed for Fiscal Year 2018.

Summary of Project Changes: Project is complete and will be closed after final reimbursement to the developer. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 489,207	\$ 145,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	635,000
Total		\$ 489,207	\$ 145,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	635,000

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2024	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$845,831 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 645,564	\$ 332,042	\$ 400,000	\$ -	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ -	\$ 3,070,013
Total		\$ 645,564	\$ 332,042	\$ 400,000	\$ -	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ -	\$ 3,070,013

Public Utilities

Harbor Dr TS Participation Agreement / RD16001

Council District:	3, 8	Priority Score:	89
Community Plan:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2016 - 2019		619-446-5421
Improv Type:	Expansion		llwilson@sandiego.gov

Description: Participation agreement with Ballpark Village LLC to upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The term of the agreement is four (4) years. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known nationwide as a high risk of catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

Schedule: Design began in December 2015 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 250,369	\$ 3,040,881	\$ 1,000,000	\$ (2,500,000)	\$ 11,631,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,422,832
Total		\$ 250,369	\$ 3,040,881	\$ 1,000,000	\$ (2,500,000)	\$ 11,631,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,422,832

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Council District: 2	Priority Score: 97
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Abbey, Dwayne
Duration: 2008 - 2018	619-533-5154
Improv Type: Replacement	dabbey@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,341
Water Utility - CIP Funding Source	700010	10,775,173	7,884	-	-	-	-	-	-	-	-	10,783,057
Total		\$ 10,828,514	\$ 7,884	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,836,398

Public Utilities

Instrumentation and Control / AKB00007

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Water - Distribution Sys - Distribution

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 2,200,000
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 2,200,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Ninh, Michael
Duration: 2015 - 2019	619-533-7443
Improv Type: Expansion	mninh@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,421,018	\$ 618,624	\$ 3,192,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000
Total		\$ 5,421,018	\$ 618,624	\$ 3,192,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2011 - 2021	858-627-3268
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project will provide for the construction of a new 3.11 MG prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline, and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate HGL, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: Total project cost increased by \$8.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,985,023	\$ 59,977	\$ 440,000	\$ -	\$ 12,100,000	\$ 10,310,313	\$ -	\$ -	\$ -	\$ -	\$ 24,895,313
Total		\$ 1,985,023	\$ 59,977	\$ 440,000	\$ -	\$ 12,100,000	\$ 10,310,313	\$ -	\$ -	\$ -	\$ -	\$ 24,895,313

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$5.9 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$1.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,444,823	\$ 5,857,822	\$ 17,285,600	\$ 1,550,000	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ -	\$ -	\$ 81,685,296
Total		\$ 6,444,823	\$ 5,857,822	\$ 17,285,600	\$ 1,550,000	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ -	\$ -	\$ 81,685,296

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Continuing
Duration: 2010 - 2018
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Garcia, Alex
 858-627-3268
 agarcia@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,909,310	\$ 82,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,991,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,275,612	\$ 82,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,357,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District: 1
Community Plan: Del Mar Mesa, Pacific Highlands Ranch
Project Status: Continuing
Duration: 2004 - 2021
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 70
Priority Category: Low
Contact Information: Wilson, Leonard
 619-446-5421
 llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 is complete. The design of Phase 3 is not scheduled at this time. The design of Phase 4 is complete. Construction of Phase 5 is complete. Phase 2 construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 757,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000
Pacific Highlands Ranch FBA	400090	2,789,174	17,826	-	1,693,000	-	-	-	-	-	-	4,500,000
Total		\$ 3,546,174	\$ 17,826	\$ -	\$ 1,693,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,257,000

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2016 - 2021
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 89
Priority Category: High
Contact Information: Potenciano, Jerome
 858-654-4437
 jpotenciano@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 301,015	\$ 698,985	\$ -	\$ -	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811
Total		\$ 301,015	\$ 698,985	\$ -	\$ -	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District: 8	Priority Score: 75
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2001 - 2018	858-627-3268
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost decreased by \$1.7 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$1.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	403,219
Water Utility - CIP Funding Source	700010	443,719	2,009,725	200,000	(1,920,029)	-	-	-	-	-	-	733,415
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 1,090,275	\$ 2,009,725	\$ 200,000	\$ (1,920,029)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,379,971

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Medium
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	120,320
Metro Sewer Utility - CIP Funding Source	700009	7,615,591	553,178	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 8,494,660	\$ 553,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2019	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	11,057,035	1,051,849	-	-	-	-	-	-	-	-	12,108,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 11,070,594	\$ 1,051,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,122,443

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2019	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses; and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	7,171,784	478,860	-	-	-	-	-	-	-	-	7,650,644
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 7,236,752	\$ 478,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,715,612

Public Utilities

MOC Complex Solar Project / S14022

Council District: 6
Community Plan: Kearny Mesa
Project Status: Continuing
Duration: 2015 - 2019
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: 90
Priority Category: High
Contact Information: Lewis, Nikki
 619-533-6653
 nlewis@sanidiego.gov

Description: This project includes the design, installation, and interconnection of approximately 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the Metropolitan Operations Complex (MOC) in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2017 and to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	975,000
Metro Sewer Utility - CIP Funding Source	700009	15,972	341,028	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	105,431	761,569	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	21,296	454,704	-	-	-	-	-	-	-	-	476,000
Total		\$ 142,699	\$ 2,532,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,675,000

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2, 6, 7, 8	Priority Score:	Annual
Community Plan:	Peninsula, University, Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$3.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 8,183,864	\$ 2,106,018	\$ 4,250,000	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,099,882
Metropolitan Sewer Utility Fund	700001	31,248	-	-	-	-	-	-	-	-	-	31,248
Total		\$ 8,215,112	\$ 2,106,018	\$ 4,250,000	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,131,130

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sanidiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$200,000. Additionally, the annual project cost for Fiscal Year 2018 decreased by \$211,912 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	871,255
Metro Sewer Utility - CIP Funding Source	700009	3,669,794	371,419	-	(200,000)	1,698,699	807,840	316,968	-	-	-	6,664,720
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 10,442,284	\$ 371,419	\$ -	(200,000)	\$ 1,698,699	\$ 807,840	\$ 316,968	\$ -	\$ -	\$ -	13,437,210

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$1 million. Additionally, the annual project cost for Fiscal Year 2018 increased by \$3.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,979,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,979,242
Metro Sewer Utility - CIP Funding Source	700009	3,562,841	2,804,100	6,104,584	-	-	-	-	-	-	-	12,471,525
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	1,022,171	2,518,478	1,733,000	(1,000,000)	4,608,810	631,596	1,634,689	-	-	-	11,148,744
Municipal Sewer Revenue Fund	700000	12,002	-	-	-	-	-	-	-	-	-	12,002
Total		\$ 8,599,315	\$ 5,322,577	\$ 7,837,584	\$ (1,000,000)	\$ 4,608,810	\$ 631,596	\$ 1,634,689	\$ -	\$ -	\$ -	\$ 27,634,571

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2021	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwells Nos. 1 and 2, and associated piping and facilities, construct a new Chlorine Contact Chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new Maintenance Building, new guard shack, and install one Megawatt (MW) Photo Voltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$5.6 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$10.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 27,464,823	\$ 6,442,773	\$ 37,087,853	\$ 10,332,900	\$ 29,080,100	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ 120,324,249
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 27,469,318	\$ 6,442,773	\$ 37,087,853	\$ 10,332,900	\$ 29,080,100	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Council District:	7, 9	Priority Score:	98
Community Plan:	Mid-City: College Area, Mid-City: Eastern Area, Mid-City: Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Asgharzadeh, Iraj
Duration:	2013 - 2021		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 5,685 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Easement acquisition is scheduled in Fiscal Year 2017 through Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,461,372	\$ 5,341,716	\$ -	\$ -	\$ 16,000,000	\$ 7,536,800	\$ -	\$ -	\$ -	\$ -	\$ 31,339,888
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 2,676,484	\$ 5,341,716	\$ -	\$ -	\$ 16,000,000	\$ 7,536,800	\$ -	\$ -	\$ -	\$ -	\$ 31,555,000

Public Utilities

Morena Pipeline / S16027

Council District: 2, 6, 7
Community Plan: Linda Vista, Clairemont Mesa, Mission Valley
Project Status: Continuing
Duration: 2016 - 2021
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Gamboa, Wendy
 858-614-4524
 wgamboa@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 18,247 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$8.8 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the transfer of \$1.1 million from Water Main Replacements AKB00003 (R-310735) to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,351,435	\$ 444,579	\$ 3,202,101	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 8,686,638	\$ -	\$ -	\$ -	\$ 34,684,753
Total		\$ 2,351,435	\$ 444,579	\$ 3,202,101	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 8,686,638	\$ -	\$ -	\$ -	\$ 34,684,753

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2001 - 2021	858-627-3268
Improv Type: Betterment	agarcia@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide pedestrian bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$3.5 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$3.0 million. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	1,607,884	5,034,955	2,000,000	(3,000,000)	13,520,000	3,000,000	-	-	-	-	22,162,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 1,945,045	\$ 5,034,955	\$ 2,000,000	\$ (3,000,000)	\$ 13,520,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1, 6	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2006 - 2018	858-627-3268
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for the replacement of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: There is a high risk of pipeline surge break with the existing clogging air vacuum valves.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	706,506	364,130	-	-	-	-	-	-	-	-	1,070,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 842,966	\$ 364,130	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,207,096

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Crane, Bill
Duration: 2015 - 2018	619-533-3685
Improv Type: Expansion	wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: A portion of waterline from Watson Ranch Road to SR-56 has been completed by the developer. The remaining portion South to Dormouse will be completed by the developer as part of a future reimbursement agreement approved in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 390,620	\$ 834,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,225,000
Total		\$ 390,620	\$ 834,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,225,000

Public Utilities

North City Reclamation System / AHC00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipeline is planned in Sorrento Mesa. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$400,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 294,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,424
Water Utility - CIP Funding Source	700010	3,923,700	503,213	-	(400,000)	-	-	-	-	-	-	4,026,913
Water Utility Operating Fund	700011	9,009	-	-	-	-	-	-	-	-	-	9,009
Total		\$ 4,227,133	\$ 503,213	\$ -	\$ (400,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,330,346

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Council District: 4, 9
Community Plan: Mid-City: City Heights, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,445,813	\$ 343,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,788,907
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 6,490,296	\$ 343,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,833,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Council District: 3, 9
Community Plan: Mid-City: Greater North Park, Mid-City: City Heights
Project Status: Continuing
Duration: 2012 - 2022
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 91
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line. The project also includes some pipeline abandonment and replacement at the University Heights Reservoirs. In addition, a pressure regulating station will be relocated out of the street right-of-way (ROW). The project alignment is located mostly within the City of San Diego ROW. There are also three Caltrans freeway crossings at I-805.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$350,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,900,040	\$ 613,011	\$ 1,950,000	\$ (350,000)	\$ 9,700,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 1,900,040	\$ 613,011	\$ 1,950,000	\$ (350,000)	\$ 9,700,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District: Non-city	Priority Score: 98
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2015 - 2025	619-446-5421
Improv Type: Replacement	llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated to the new City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2017. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: Total project cost increased by \$2.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,584,412	\$ 49,680	\$ 200,000	\$ -	\$ 11,496,084	\$ 9,508,247	\$ 710,555	\$ 729,472	\$ 3,814,774	\$ -	\$ 28,093,224
Total		\$ 1,584,412	\$ 49,680	\$ 200,000	\$ -	\$ 11,496,084	\$ 9,508,247	\$ 710,555	\$ 729,472	\$ 3,814,774	\$ -	\$ 28,093,224

Public Utilities

Otay WTP Concrete Work / S11059

Bldg - Water - Treatment Plants

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2018	619-533-5105
Improv Type: Betterment	iasgharzadeh@sandiego.gov

Description: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.

Justification: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design and construction for the Otay WTP concrete work began in Fiscal Year 2013 and are anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,727,355	\$ 15,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,743,195
Water Utility Operating Fund	700011	8,111	-	-	-	-	-	-	-	-	-	8,111
Total		\$ 2,735,466	\$ 15,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,751,306

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2007 - 2018	858-627-3268
Improv Type: Replacement	agarcia@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,939
Muni Sewer Utility - CIP Funding Source	700008	8,963,847	347,707	-	-	-	-	-	-	-	-	9,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 9,972,693	\$ 347,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,320,400

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWD - Pump Stations

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2005 - 2023	858-627-3268
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project will improve the reliability of Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$975,232. Additionally, the total project cost increased by \$8.4 million in Fiscal Year 2018 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 3,218,239	\$ 12,087,595	\$ 14,024,768	\$ 975,232	\$ 12,000,000	\$ 8,500,000	\$ 530,000	\$ -	\$ -	\$ -	\$ 51,335,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 3,282,405	\$ 12,087,595	\$ 14,024,768	\$ 975,232	\$ 12,000,000	\$ 8,500,000	\$ 530,000	\$ -	\$ -	\$ -	\$ 51,400,000

Public Utilities

PURE Water Program / ALA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2015 - 2035
Improv Type: New

Potable Reuse

Priority Score: Annual
Priority Category: Annual
Contact Information: Dorman, Amy
 858-614-5504
 adorman@sandiego.gov

Description: This annual allocation provides up to 83 million gallons per day (mgd) of purified water and will require the construction of several treatment plants and conveyance facilities in the City of San Diego. This program is projected to be implemented in two phases. Phase 1 includes the planning, design and construction of a 30 mgd Advanced Water Purification Facility (located across the street from the North City Water Reclamation Plant), a conveyance system to transport the purified water to the Miramar Reservoir, the expansion of the existing North City Water reclamation Plant from 30 mgd to 52 mgd, and the construction of the Morena Blvd pump station/forcemain. Phase 2 includes the planning, design and construction of a 72 mgd wastewater facility, a 53 mgd advanced water purification facility and all required conveyance systems in the central area/South Bay area of San Diego.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$16.5 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$7.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 15,855,054	\$ 28,097,511	\$ 27,145,387	\$ -	\$ 41,409,167	\$ 160,383,892	\$ 154,767,168	\$ 4,093,778	\$ -	\$ -	\$ 431,751,957
Water Utility - CIP Funding Source	700010	36,280,525	29,460,388	46,966,635	(7,300,000)	59,404,573	424,334,801	248,220,884	1,412,535	-	-	838,780,341
Total		\$ 52,135,579	\$ 57,557,899	\$ 74,112,022	\$ (7,300,000)	\$ 100,813,740	\$ 584,718,693	\$ 402,988,052	\$ 5,506,313	\$ -	\$ -	\$ 1,270,532,298

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District: 2	Priority Score: 92
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Beach, Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta-Hajjawi, Nabil
Duration: 2012 - 2022	619-533-4145
Improv Type: Expansion	nbatta@sanidiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$269,500 due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$4.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 9,389,778	\$ (44,778)	\$ 9,271,723	\$ 4,264,860	\$ 10,491,262	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ 39,110,443
Total		\$ 9,389,778	\$ (44,778)	\$ 9,271,723	\$ 4,264,860	\$ 10,491,262	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ 39,110,443

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$5.0 million. Additionally, the annual project cost for Fiscal Year 2018 decreased \$1.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 91,047,039	\$ 32,734,276	\$ 11,759,341	\$ (5,000,000)	\$ 17,084,800	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 192,625,456
Municipal Sewer Revenue Fund	700000	169,508	-	-	-	-	-	-	-	-	-	169,508
Total		\$ 91,216,546	\$ 32,734,276	\$ 11,759,341	\$ (5,000,000)	\$ 17,084,800	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 192,794,963

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2018	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	29,881,894	594,926	-	-	-	-	-	-	-	-	30,476,820
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 36,500,111	\$ 594,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,095,037

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,450	\$ 348,550	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Total		\$ 1,450	\$ 348,550	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,509
Muni Sewer Utility - CIP Funding Source	700008	5,474,175	118,015	-	-	-	-	-	-	-	-	5,592,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 5,946,084	\$ 118,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,064,099

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$900,000. Additionally, the annual project cost for Fiscal Year 2018 decreased by \$25,638 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,009
Muni Sewer Utility - CIP Funding Source	700008	3,491,022	5,103,463	1,000,000	(900,000)	671,083	2,257,204	3,340,734	-	-	-	14,963,506
Municipal Sewer Revenue Fund	700000	27,458	-	-	-	-	-	-	-	-	-	27,458
Total		\$ 3,558,489	\$ 5,103,463	\$ 1,000,000	\$ (900,000)	\$ 671,083	\$ 2,257,204	\$ 3,340,734	\$ -	\$ -	\$ -	15,030,972

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sanidiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125
Total		\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sanidiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 59,524	\$ 190,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,002
Total		\$ 59,524	\$ 190,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,002

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$138,968 due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 270,436	\$ 1,116,986	\$ 138,968	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,026,390
Total		\$ 270,436	\$ 1,116,986	\$ 138,968	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,026,390

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: Expansion

Reclaimed Water System - Reservoirs

Priority Score: 90
Priority Category: Medium
Contact Information: Garcia, Alex
 858-627-3268
 agarcia@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three tanks (9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,314,279	\$ 85,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 1,314,279	\$ 85,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,859,447	\$ 1,113,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 4,859,846	\$ 1,113,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Scripps Ranch Pump Station / S12019

Bldg - Water - Pump Stations

Council District: 5	Priority Score: 80
Community Plan: Scripps Miramar Ranch, Miramar Ranch North	Priority Category: Medium
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2012 and has been completed in Fiscal Year 2017.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,541,754	\$ 94,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,636,730
Total		\$ 11,541,754	\$ 94,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,636,730

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Rashid, Surraya
 858-654-4112
 srashid@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. Additionally, in Fiscal Year 2017 the City Council authorized the conversion of standalone CIP S00342, Sewer CIP Emergency Reserve, into this annual allocation and the transfer of appropriations of \$5.0 million is anticipated for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ -	5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000,000
Total		\$ -	\$ -	\$ -	5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$4.0 million. Additionally, the annual project cost for Fiscal Year 2018 increased by \$11.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,220,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,220,984
Muni Sewer Utility - CIP Funding Source	700008	165,403,427	43,005,920	47,058,301	(4,000,000)	38,001,328	32,519,561	30,009,242	30,009,242	-	-	382,007,022
Municipal Sewer Revenue Fund	700000	3,673,430	-	-	-	-	-	-	-	-	-	3,673,430
Total		\$ 182,297,842	\$ 43,005,920	\$ 47,058,301	\$ (4,000,000)	\$ 38,001,328	\$ 32,519,561	\$ 30,009,242	\$ 30,009,242	\$ -	\$ -	\$ 398,901,436

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018 and construction is scheduled to begin in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$574,711 due to revised requirements. Additionally, in Fiscal Year 2017 the City Council authorized the deappropriation of \$3.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	18,072
Water Utility - CIP Funding Source	700010	8,328,579	7,758,535	2,450,000	(3,500,000)	4,913,751	6,567,358	1,122,040	-	-	-	27,640,262
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 8,705,766	\$ 7,758,535	\$ 2,450,000	\$ (3,500,000)	\$ 4,913,751	\$ 6,567,358	\$ 1,122,040	\$ -	\$ -	\$ -	28,017,450

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District: 2	Priority Score: 84
Community Plan: Clairemont Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Ninh, Michael
Duration: 2015 - 2022	619-533-7443
Improv Type: Replacement - Rehab	mninh@sandiego.gov

Description: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. Access path will also be designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed by Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,178,642	\$ 421,358	\$ 4,080,000	\$ -	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 16,860,000
Total		\$ 1,178,642	\$ 421,358	\$ 4,080,000	\$ -	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 16,860,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2010 - 2020	858-627-3268
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$278,117 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,664,938	\$ 493,062	\$ 6,211,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,369,186
Total		\$ 7,664,938	\$ 493,062	\$ 6,211,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,369,186

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 20,974,248	\$ 594,141	\$ 4,551,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,119,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 21,104,452	\$ 594,141	\$ 4,551,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,250,000

Public Utilities

University Heights Water Tower Seismic Retrofit / S17006

Bldg - Water - Standpipes

Council District: 3	Priority Score: 43
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2016 - 2019	619-533-5105
Improv Type: Betterment	iasgharzadeh@sandiego.gov

Description: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, excavating two (2) feet of soil at two (2) column footings to determine embedment depth, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors.

Justification: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design has started in Fiscal Year 2017 and is scheduled to be completed in early Fiscal Year 2018. Construction is scheduled to begin in the later part of Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 349,184	\$ 150,816	\$ 698,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,198,000
Total		\$ 349,184	\$ 150,816	\$ 698,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,198,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017 the City Council authorized the appropriation of \$236,228. Additionally, the annual project cost for Fiscal Year 2018 decreased by \$367,348 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	552,840
Muni Sewer Utility - CIP Funding Source	700008	8,640,101	861,706	300,000	236,228	-	-	-	-	-	-	10,038,035
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 9,221,331	\$ 861,706	\$ 300,000	\$ 236,228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,619,265

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2, 3	Priority Score:	93
Community Plan:	Uptown, Greater North Park, Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Asgharzadeh, Iraj
Duration:	2011 - 2019		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$600,000 due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Water Utility - CIP Funding Source	700010	31,148,868	2,634,356	600,000	(2,500,000)	-	-	-	-	-	-	31,883,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 33,761,970	\$ 2,634,356	\$ 600,000	\$ (2,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	34,496,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2013 - 2020	619-533-5126
Improv Type: Expansion	ademich@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2017. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$4.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,857,883	\$ 9,750,492	\$ 4,900,000	\$ (4,900,000)	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,093,884
Total		\$ 5,857,883	\$ 9,750,492	\$ 4,900,000	\$ (4,900,000)	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,093,884

Public Utilities

Water CIP Emergency Reserve / ABT00008

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Rashid, Surraya
 858-654-4112
 srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. Additionally, in Fiscal Year 2017 the City Council authorized the conversion of standalone CIP S00048, Water CIP Emergency Reserve, into this annual allocation and the transfer of appropriations of \$5.0 million for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2001 - 2020
Improv Type: Betterment

Bldg - Operations Facility / Structures

Priority Score: N/A
Priority Category: N/A
Contact Information: Garcia, Alex
 858-627-3268
 agarcia@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$1.7 million due to revised requirements. In addition, the project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,468,272
Water Utility - CIP Funding Source	700010	8,019,028	2,899,816	200,000	-	3,000,000	-	-	-	-	-	14,118,845
Water Utility Operating Fund	700011	337,813	-	-	-	-	-	-	-	-	-	337,813
Total		\$ 12,825,113	\$ 2,899,816	\$ 200,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,924,930

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sanidiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 has decreased by \$6.3 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$18.9 million and the transfer of \$1.1 million to S16027 Morena Pipeline per Council Resolution (R-310735).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,315,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,315,995
PFFA-Water Rev Bonds Series 2016A	700095	26,351,890	3,148,110	-	-	-	-	-	-	-	-	29,500,000
Water Utility - CIP Funding Source	700010	138,456,685	29,433,213	46,202,093	18,879,807	50,875,593	50,000,000	50,000,000	50,000,000	-	-	433,847,390
Water Utility Operating Fund	700011	6,623,559	-	-	-	-	-	-	-	-	-	6,623,559
Total		\$ 174,748,128	\$ 32,581,322	\$ 46,202,093	\$ 18,879,807	\$ 50,875,593	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ -	\$ -	\$ 473,286,944

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2010 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$1.2 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$442,462.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,259,420	\$ 1,023,253	\$ 4,948,360	\$ 442,462	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ 42,510,577
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 10,296,928	\$ 1,023,253	\$ 4,948,360	\$ 442,462	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ 42,548,086

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District: 5, 7	Priority Score: Annual
Community Plan: Scripps Miramar Ranch, Navajo, Non-City	Priority Category: Annual
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2013 - 2024	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,656,151	\$ 813,789	\$ 1,000,000	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 6,809,417
Total		\$ 3,656,151	\$ 813,789	\$ 1,000,000	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 6,809,417

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1, 2, 6	Priority Score:	83
Community Plan:	University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Llagas, Margaret
Duration:	1999 - 2019		(858) 654-4494
Improv Type:	Expansion		mllagas@sanidiego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,853,216
Metro Sewer Utility - CIP Funding Source	700009	154,036	604,622	-	(500,000)	4,780,501	-	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,387,004	\$ 604,622	\$ -	\$ (500,000)	\$ 4,780,501	\$ -	\$ -	\$ -	\$ -	\$ -	7,272,127



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Public Works - General Services



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Public Works - General Services

The Public Works - General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works - General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

2017 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Kearny Mesa Recreation Center Roof Replacement
- La Jolla Recreation Switchgear Replacement
- Linda Vista Recreation Center Roof Replacement
- Tecolote Nature Center Roof Replacement

2018 CIP Goals

The Public Works Department is looking forward to implementing the following capital improvement projects based on funding availability:

- Air & Space Museum Elevator Modernization
- Carmel Mountain Library Roof Replacement
- La Jolla Recreation Center Electrical Upgrades
- Marston House Roof Replacement
- Old Globe Theater Elevator Modernization
- Pacific Beach Library HVAC & Roof Replacement
- Tierrasanta Recreation Center Roof and BHVAC Replacement



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Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 19,101,192	\$ 2,050,000	\$ 234,217,003	\$ 255,368,195
Public Works - General Services Total	\$ 19,101,192	\$ 2,050,000	\$ 234,217,003	\$ 255,368,195



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Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Kirby, Roy
Duration: 2010 - 2024	619-525-8501
Improv Type: Betterment	rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and high-priority city improvements will be completed with this allocation. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This annual is anticipated to receive \$18.8 million in Deferred Capital, \$1.5 million from the Infrastructure Fund for the Parkade Elevator Modernization Project, and \$200,000 in Sewer Utility CIP funds for preliminary work on PUD facility upgrades and improvement projects in Fiscal Year 2018. \$350,000 in Development Impact Fees Funds have been added to the annual for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,183,000	\$ 317,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,444
Capital Outlay-Sales Tax	400000	5,477	11,609	-	-	-	-	-	-	-	-	17,086
Centre City DIF-Admin	400122	-	-	60,000	-	-	-	-	-	-	-	60,000
Clairemont -Major District	400038	139	-	-	-	-	-	-	-	-	-	139
Deferred Maint Revenue 2009A-Project	400624	231,986	-	-	-	-	-	-	-	-	-	231,986
Deferred Maintenance Revenue 2012A-Project	400848	3,149,580	-	-	-	-	-	-	-	-	-	3,149,580
CIP Contributions from General Fund	400265	1,945,448	1,005,976	-	-	-	-	-	-	-	-	2,951,424
Infrastructure Bond Financing	9301	-	-	-	18,830,060	9,845,200	12,858,020	14,894,748	15,456,360	-	-	71,884,388
Infrastructure Fund	100012	-	-	1,500,000	-	7,545,013	7,195,102	9,420,416	6,497,251	-	-	32,157,782
PFFA Lease Revenue Bonds 2015A-Projects	400859	978,127	202,247	-	-	-	-	-	-	-	-	1,180,373
PFFA Lease Revenue Bonds 2015B-Project	400860	2,188,327	5,153,894	-	-	-	-	-	-	-	-	7,342,222
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	709,847	-	-	-	-	-	-	-	-	-	709,847
Metro Sewer Utility - CIP Funding Source	700009	-	-	100,000	-	-	-	-	-	-	-	100,000
Mid City Urban Comm	400114	-	-	290,000	-	-	-	-	-	-	-	290,000
Mission Bay Improvements Fund	200386	306,568	-	-	-	-	-	-	-	-	-	306,568
Muni Sewer Utility - CIP Funding Source	700008	-	-	100,000	-	-	-	-	-	-	-	100,000
Private & Others Contrib-CIP	400264	-	89,931	-	-	-	-	-	-	-	-	89,931
PV Est-Other P & R Facilities	400221	6,805	321,449	-	-	-	-	-	-	-	-	328,254
Rancho Bernardo-Major District	400021	-	14,381	-	-	-	-	-	-	-	-	14,381
Rancho Bernardo-Pk Dev Fund	400107	-	28,957	-	-	-	-	-	-	-	-	28,957
Regional Park Improvements Fund	200391	104,029	145,971	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	131,674,833	131,674,833
Total		\$ 11,809,334	\$ 7,291,859	\$ 2,050,000	\$ 18,830,060	\$ 17,390,213	\$ 20,053,122	\$ 24,315,164	\$ 21,953,611	\$ -	\$ 131,674,833	\$ 255,368,195

Public Works - General Services**Unfunded Needs List**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 255,368,195	\$ 131,674,833	51.6%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 131,674,833		

QUALCOMM Stadium



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QUALCOMM Stadium

Qualcomm Stadium celebrates its 51st year of service in 2018. Over the years, the stadium has hosted World Series, Super Bowls, National League Championships, soccer and more. It is the home of the San Diego State University Football program and the Holiday Bowl. The stadium hosts over a half million people annually. The parking lot, a major asset to stadium operations, spans 122 acres. The CIP Budget supports the implementation of projects that keep the stadium in condition to ensure continuing operations. Funding for Capital Improvements Program comes from Qualcomm Stadium revenue.

2017 CIP Accomplishments

Capital improvements ensure the continuing operation of the stadium. For Fiscal Year 2017, these improvement projects progressed:

- Phase 2 of the Stadium Spalling Project
- Analysis of the Stadium's Electrical Grid
- Elevator Modernization
- Escalator Repairs

2018 CIP Goals

The following projects are anticipated for Fiscal Year 2018 to ensure the continuing operation of the stadium:

- Continue Phase 2 of the Stadium Spalling Project
- Continue Escalator Repairs
- Complete Electrical Inspection of Stadium's Electrical Grid
- Continue Expansion of Joint Repair
- Roof Repair of Perimeter Offices
- Light Ring/House Light Refab



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QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 1,916,720	\$ -	\$ -	\$ 1,916,720
Stadium Reconstruction / S16025	2,100,000	-	-	2,100,000
QUALCOMM Stadium Total	\$ 4,016,720	\$ -	\$ -	\$ 4,016,720



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QUALCOMM Stadium
QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: McSweeney, Mike
Duration: 2010 - 2024	619-641-3126
Improv Type: Betterment	mmcsweeney@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency roof replacement, elevator modernization, and expansion joint repair.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 1,087,602	\$ 829,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,720
Total		\$ 1,087,602	\$ 829,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,720

QUALCOMM Stadium

Stadium Reconstruction / S16025

Bldg - Stadium Facilities

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2016 - 2018	619-533-4121
Improv Type: Replacement	kshackelford@sandiego.gov

Description: This project proposes to replace existing Qualcomm Stadium with a new multiuse sports, entertainment, and recreation stadium. It also includes demolition of the existing Qualcomm stadium after the new stadium is constructed.

Justification: The existing stadium opened in 1967. A new stadium is proposed to provide an updated facility to enable San Diego to continue to host premier recreation events such as professional soccer games, collegiate football games, family entertainment events, concerts, and other meeting activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Schedule will be updated as the result of ongoing discussions on the future of the facility.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,962,954	\$ 137,046	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,100,000
Total		\$ 1,962,954	\$ 137,046	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,100,000

Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading of obsolete street light circuits, and improvements to storm water facilities, including installation of green infrastructure.

The Department also:

- Manages and maintains the City's street network consisting of approximately 3,000 miles of streets and alleys.
- Improves traffic flow and safety for motorists, pedestrians, and cyclists through engineering of traffic systems.
- Leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.
- Manages the coordination of capital improvement projects within the public Right-of-Way.
- Manages the Utilities Undergrounding Program which seeks to underground approximately 1,400 miles of overhead utility lines throughout the City.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, bond financing, underground surcharge fees, gasoline taxes, TransNet, General Fund, and federal and State grants.

2017 CIP Accomplishments

In Fiscal Year 2017, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. During the first six months of Fiscal Year 2017, the City paved 18 miles and slurry sealed 47 miles of streets.

Transportation projects scheduled to complete construction in Fiscal Year 2017 include:

- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road-Westerly project
- Juan Street concrete replacement and rehabilitation project
- Orange Avenue between 49th Street and Winona roadway and crosswalk improvements
- Segment two of the Market Street Southside Improvements
- State Route 163 and Clairemont Mesa Boulevard Interchange - Phase 2
- Streamview Drive improvements
- University Avenue between Winona and 50th Street median and roadway improvements

In Fiscal Year 2017, the Department funded and programmed approximately 14,000 linear feet of new sidewalk, pedestrian countdown timers for 140 intersections, and 65 new street lights throughout the City.

The Department has initiated the preparation of a Vision Zero Strategy for engineering improvements of pedestrian corridors.

Transportation & Storm Water

In the first six months of Fiscal Year 2017, approximately 23 bike lane miles of striping plans have been completed.

In addition, the Department is scheduled to complete the construction of flood risk management and green infrastructure projects in Fiscal Year 2017 including:

- Alamo Drive, Salvation, 68th Streets Basins Low Impact Development (LID)
- Allied Gardens Park Green Lot
- Bannock Avenue Streetscape Enhancements
- Beta Street Green Alley

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, completed or initiated construction of the following Storm Water projects:

- Bonillo Drive Storm Drain Replacement
- Fairbrooks Drive Storm Drain Emergency Replacement
- La Jolla Shores Drive Emergency Storm Drain Replacement
- Pump Station D Upgrades
- Toyon Road Storm Drain Replacement
- Whelan Drive Emergency Storm Drain Replacement
- Whitney and Genesee Court Storm Drain Replacement

As part of the Utilities Undergrounding Program, in Fiscal Year 2017, the Department is scheduled to:

- Relocated approximately 14 miles of overhead utilities underground
- Install approximately 278 street lights
- Resurface/slurry seal approximately 25 miles of streets in project areas
- Install approximately 626 curb ramps

2018 CIP Goals

The City has a goal of repairing 1,000 miles of streets by the year 2020 and improving the average pavement overall condition index to 70 by the year 2025. To reach these goals, in Fiscal Year 2018, the Department plans to repair 308 miles of streets and to use the data from the recent comprehensive street condition assessment to update the ongoing annual need for street repair. Additionally, the Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non communicating intersections to the citywide communication network.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modifications, bridge rehabilitation, and the addition of bicycle facilities.

Transportation & Storm Water

Transportation projects scheduled to begin construction in Fiscal Year 2018 include:

- Hayes Ave Storm Drain
- La Media Road Improvements
- Otay Mesa Truck Route Phase 4
- SR94/Euclid Av Interchange Phase 2
- Torrey Meadows Drive Overcrossing
- Torrey Pines Road Improvement Phase 2
- University Avenue Mobility Torrey Pines Road Slope Restoration
- West Mission Bay Drive Bridge Over San Diego River

Transportation projects scheduled to complete construction in Fiscal Year 2018 include:

- Georgia Street Bridge Improvements
- North Torrey Pines Road Bridge Emergency Access Ramps
- Otay Mesa Road-Westerly project
- Regents Road Widening-Genesee Ave to Executive Drive
- State Route 56 Bike Interchanges
- Torrey Pines Road Slope Restoration

In Fiscal Year 2018, the Department's Utilities Undergrounding Program plans to:

- Relocate approximately 15 miles of overhead utilities underground
- Install approximately 319 street lights
- Resurface/slurry seal approximately 27 miles of streets in project areas
- Install approximately 475 curb ramps



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,662,048	\$ -	\$ -	\$ 2,662,048
34th & 35th @ Madison Ave Improvements / S00922	1,320,854	-	-	1,320,854
38th Street Improvements / S00930	1,300,000	-	-	1,300,000
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Airway Road Improvements / S16043	10,000	-	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	6,206,105	-	-	6,206,105
Avenida de la Playa Infrastructure-SD / S13018	11,362,508	1,000,000	500,000	12,862,508
Azalea Park Neighborhood Identification / S00699	388,002	-	-	388,002
Balboa Avenue Corridor Improvements / S00831	2,662,987	-	-	2,662,987
Bayshore Bikeway / S00944	5,632,775	35,000	-	5,667,775
Beta Street Green Alley / S15041	495,000	-	-	495,000
Bridge Rehabilitation / AIE00001	4,157,327	50,000	2,600,000	6,807,327
Bus Stop Improvements / AID00007	587,775	-	278,692	866,467
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,894	-	9,420,106	10,625,000
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000	5,400,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	7,205,000	-	-	7,205,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	14,000,000	-	-	14,000,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,930,005	-	-	1,930,005
City Heights Pedestrian Improvements / S15044	4,582,654	-	-	4,582,654
Coastal Rail Trail / S00951	3,042,272	-	21,425,628	24,467,900
Concrete Streets / AID00006	16,811,539	-	-	16,811,539
Coolidge Street Storm Drain / S11003	565,224	-	-	565,224
Cooperative Traffic Signal Projects / AIL00003	110,702	-	-	110,702
Del Mar Heights Road-4/6 Lanes / S00903	9,842,000	-	-	9,842,000
Del Sol Boulevard-Central / S00858	5,088,194	-	483,598	5,571,792
Dennery Road East / S10018	-	-	825,000	825,000
Drainage Projects / ACA00001	50,617,272	-	182,806,572	233,423,844
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	10,359,797	-	23,895,658	34,255,455
El Camino Real/SR 56 Bike Path Connector / S00981	555,340	-	-	555,340

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
Five Points Neighborhood Pedestrian Impr / S00988	890,000	-	-	890,000
Florida Drive Median Improvements / S11057	1,204,361	-	(102,744)	1,101,617
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	16,681,100	18,629,700
Georgia Street Bridge Improvements / S00863	13,459,772	-	1,010,537	14,470,309
Guard Rails / AIE00002	3,734,667	-	1,338,000	5,072,667
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
I5 to SR56 Freeway Connectors / S00707	3,243,324	-	6,126,676	9,370,000
I5/SR56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
Install T/S Interconnect Systems / AIL00002	8,404,889	150,000	112,796,453	121,351,342
Installation of City Owned Street Lights / AIH00001	6,973,924	100,000	200,000	7,273,924
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	8,529,843	-	-	8,529,843
La Jolla Mesa Drive Sidewalk / S00928	826,000	-	-	826,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	6,256,690	-	-	6,256,690
Linda Vista/Genesee Intersection Improve / S00907	1,038,000	-	-	1,038,000
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	100,000	-	6,164,589	6,264,589
Market St-Euclid to Pitta-Improvements / S16022	1,000,000	-	4,569,076	5,569,076
Market Street-47th to Euclid-Complete Street / S16061	960,000	-	-	960,000
Median Installation / AIG00001	2,269,020	150,000	400,000	2,819,020
Midway Street Bluff Repair / S12005	475,883	-	-	475,883
Minor Bike Facilities / AIA00001	2,282,706	400,000	5,500,000	8,182,706
Mira Mesa Blvd Median/Erma Rd Improv / RD16003	392,713	-	-	392,713
Miramar Road-I-805 Easterly Ramps / S00880	6,548,073	-	500,000	7,048,073
Mission Beach Boardwalk Bulkhead / S00726	5,732,101	-	-	5,732,102
Mission Beach Brdwalk Bulkhead Phased / L14004	600,000	-	9,257,000	9,857,000
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,530,652	-	-	14,530,652
New Walkways / AIK00001	7,332,553	850,000	6,411,431	14,593,984
Old Otay Mesa Road-Westerly / S00870	14,701,671	-	-	14,701,671
Otay Mesa Truck Route Phase 4 / S11060	8,450,000	4,700,000	5,580,000	18,730,000
Pacific Beach Curb Ramp Barrier Removal / S11048	246,000	-	(193,683)	52,317
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	7,368,663	-	14,500,000	21,868,663
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Park Boulevard At-Grade Crossing / S15045	13,998,000	-	107,565	14,105,565
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Regents Rd Widening-Genesee to Executive / S00881	6,630,000	-	750,000	7,380,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2018 Proposed	Future Fiscal Years	Project Total
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
SR 163/Clairemont Mesa Blvd Interchange / S00905	17,921,200	-	500,000	18,421,200
SR 163/Friars Road / S00851	47,830,628	2,000,000	4,000,000	53,830,628
SR94/Euclid Av Interchange Phase 2 / S14009	1,794,800	2,000,000	-	3,794,800
San Diego River Multi-Use Path / S00958	1,868,868	-	-	1,868,868
School Traffic Safety Improvements / AIK00002	939,784	-	200,000	1,139,784
Sea World Dr/I5 Interchange Improvement / S00888	4,000,000	-	116,163,109	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	9,432,724	2,672,850	27,635,000	39,740,574
Siempre Viva Road Improvements / S16044	10,000	-	-	10,000
Sorrento Valley Rd & I5 Interchange / S00914	3,852,237	-	196,147,763	200,000,000
State Route 56 Bike Interchanges / S00955	536,095	-	-	536,095
State Route 56 Freeway Expansion / RD14000	14,091,000	-	137,909,000	152,000,000
Streamview Drive Improvements / S00864	4,202,000	-	-	4,202,000
Streamview Drive Improvements Phase 2 / S18000	-	150,000	7,500,000	7,650,000
Street Light Circuit Upgrades / AIH00002	7,168,371	-	13,500,000	20,668,371
Street Resurfacing and Reconstruction / AID00005	99,432,928	4,067,459	198,752,077	302,252,464
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	3,885,000	13,000,000
Torrey Pines Road Improvement Phase 2 / S15023	600,000	1,000,000	-	1,600,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	5,111,756	385,000	4,580,000	10,076,756
Traffic Signals - Citywide / AIL00004	3,990,440	2,240,000	2,950,000	9,180,440
Traffic Signals Modification / AIL00005	5,450,665	859,900	5,211,000	11,521,565
Triple Pipe Crossing Dennery Road / S10017	-	-	750,000	750,000
University Avenue Mobility / S00915	3,780,000	2,750,000	-	6,530,000
Utilities Undergrounding Program / AID00001	84,715,329	-	-	84,715,329
Via de la Valle Widening / RD11001	1,002,749	-	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000
W Mission Bay Dr Bridge Over SD River / S00871	15,537,216	-	130,576,750	146,113,966
Watershed CIP / ACC00001	25,858,386	-	255,539,761	281,398,147
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 832,449,838	\$ 25,560,209	\$1,573,433,401	\$2,431,443,448



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Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District: 3	Priority Score: 61
Community Plan: Greater Golden Hill	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,048
TransNet Extension Congestion Relief Fund	400169	2,263,487	2,513	-	-	-	-	-	-	-	-	2,266,000
Total		\$ 2,659,535	\$ 2,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,662,048

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Mid-City: Normal Heights	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2008 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Warranty period was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
TransNet Extension Congestion Relief Fund	400169	1,253,208	7,646	-	-	-	-	-	-	-	-	1,260,854
Total		\$ 1,313,208	\$ 7,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,320,854

Transportation & Storm Water

38th Street Improvements / S00930

Council District: 9	Trans - Roadway
Community Plan: City Heights	Priority Score: 81
Project Status: Warranty	Priority Category: High
Duration: 2008 - 2018	Contact Information: Johnson, Brad
Improv Type: New	619-533-5120
	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	1,178,268	21,732	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 1,278,268	\$ 21,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,300,000

Transportation & Storm Water

43rd St fr Logan to I805 St Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1989 - 2018	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the region.

Justification: The street currently handles approximately 12,000 daily trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities are expected to continue through Fiscal Year 2018 in order to process and record changes to the public street easement.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	116,981
CIP Contributions from General Fund	400265	309,926	43,983	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,557,161	17,839	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,886,401	\$ 61,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,948,223

Transportation & Storm Water

Airway Road Improvements / S16043

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2016 - 2020
Improv Type: Widening

Trans - Roads/Widening/Reconfiguration

Priority Score: 65
Priority Category: High
Contact Information: Chui, Gary
 619-533-3770
 gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a four-lane major roadway from La Media Road to Harvest Road.

Justification: These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Council District: 1
Community Plan: La Jolla
Project Status: Warranty
Duration: 2010 - 2023
Improv Type: Betterment

Drainage - Storm Drain Pipes

Priority Score: 91
Priority Category: High
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and Federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and will closeout by Fiscal Year 2023.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 6,036,658	\$ 169,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,036,658	\$ 169,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Bose, Sheila
Duration: 2009 - 2019	619-533-4698
Improv Type: Replacement	sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was scheduled to be completed in Fiscal Year 2016. However, due to winter storm damage, additional construction was required. Construction will be completed in Fiscal Year 2017. The warranty period for this project will end in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution R-310714, adopted October 18, 2016, \$5.0 million in TransNet funding was transferred to this project to support construction costs for damage caused by the 2016 winter storms. An additional \$1.0 million in TransNet funding is requested to be allocated to this project due to additional identified needs. Unidentified funding in the amount of \$500,000 has been added to the project for unanticipated construction needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,937,369	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,937,369
CIP Contributions from General Fund	400265	685,004	-	-	-	-	-	-	-	-	-	685,004
Grant Fund - Federal	600000	285,134	-	-	-	-	-	-	-	-	-	285,134
Grant Fund - State	600001	1,722,235	-	-	-	-	-	-	-	-	-	1,722,235
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,549,372	25,092	-	-	-	-	-	-	-	-	1,574,464
PFFA Lease Revenue Bonds 2015B-Project	400860	-	3,302	-	-	-	-	-	-	-	-	3,302
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	155,000	-	-	-	-	-	-	-	-	-	155,000
TransNet Extension Congestion Relief Fund	400169	393,800	4,606,200	1,000,000	-	-	-	-	-	-	-	6,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 6,727,914	\$ 4,634,594	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 12,862,508

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: Mid-City: City Heights	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary engineering process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign was completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,177	\$ 4,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,123
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	156,000	-	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	107,113	2,887	-	-	-	-	-	-	-	-	110,000
Total		\$ 380,169	\$ 7,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	388,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2, 6	Priority Score:	12
Community Plan:	Clairemont Mesa, Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2003 - 2020		619-533-7492
Improv Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian and bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was scheduled to be completed in Fiscal Year 2015 but will be completed in Fiscal Year 2017. Construction of the second phase was therefore rescheduled to start in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The warranty period will begin in Fiscal Year 2019 and the project is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	41,000
SR 209 & 274 Coop with State	400633	1,023,392	1,598,596	-	-	-	-	-	-	-	-	2,621,987
Total		\$ 1,023,392	\$ 1,639,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,662,987

Transportation & Storm Water

Bayshore Bikeway / S00944

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue through Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, \$35,000 in Transnet Extension Major Corridor funding will be appropriated in this project for the on-going mitigation and monitoring period requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,775
Grant Fund - Other	600002	611,306	12,694	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	148,273	1,727	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	180,000	20,000	-	-	-	-	-	-	-	-	200,000
TransNet Extension Major Corri	400173	3,761,132	12,868	35,000	-	-	-	-	-	-	-	3,809,000
Total		\$ 5,585,487	\$ 47,288	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,667,775

Transportation & Storm Water

Beta Street Green Alley / S15041

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Sutherlin, Robert
Duration: 2016 - 2018	619-533-7107
Improv Type: New	sutherlin@civicsd.com

Description: This project improves a 20-foot wide alley from 38th to 39th and Beta Streets, with permeable paving, curb, gutter and sidewalk along Beta Street, and pedestrian ramps at the existing improved roadways.

Justification: The project was an enforceable obligation of the Successor Agency to the former Redevelopment Agency and was funded by the Recognized Obligated Payment Schedule.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project advances the Visions and Goals of the Southeastern San Diego Community Plan and Objectives of the Southeastern Merged Redevelopment Project.

Schedule: The project began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Redevelopment Obligation Retirement Fund	200700	\$ -	\$ 76,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	76,000
Sc/Taxable TI Bonds 2007A	400315	418,325	675	-	-	-	-	-	-	-	-	419,000
Total		\$ 418,325	\$ 76,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	495,000

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2024	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$600,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding was appropriated to this project for the Fairmount Avenue Bridge Rehabilitation project. TransNet funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 175,277	\$ 324,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Grant Fund - Federal	600000	274,776	30,088	-	-	-	-	-	-	-	-	304,864
Grant Fund - State	600001	175,518	409	-	-	-	-	-	-	-	-	175,928
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	659,617	224,523	-	-	-	-	-	-	-	-	884,140
TransNet (Prop A 1/2% Sales Tax)	400156	170,903	-	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	467,546	1,448,534	50,000	-	500,000	500,000	500,000	500,000	-	-	3,966,081
TransNet Extension RTCI Fee	400174	-	-	-	600,000	-	-	-	-	-	-	600,000
Total		\$ 2,129,049	\$ 2,028,278	\$ 50,000	\$ 600,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	6,807,327

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2024	619-527-7527
Improv Type: Betterment	epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$38,692 from the Bus Stop Capital Improvement Fund was appropriated to this project and reflects revenue received by the City. Additionally, \$60,000 is anticipated to be appropriated during Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 514,595	\$ 73,181	\$ -	\$ 98,692	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 866,467
Total		\$ 514,595	\$ 73,181	\$ -	\$ 98,692	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 866,467

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Plan:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Crane, Bill
Duration:	2011 - 2018		619-533-3685
Improv Type:	New		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Crane, Bill
Duration: 2015 - 2018	619-533-3685
Improv Type: Widening	wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000	\$ -	5,170,000
Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000	\$ -	5,170,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 6	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 1998 - 2018	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2016. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017. Project schedule is contingent upon receipt of funds.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	-	-	-	-	-	-	-	1,846,106	-	3,051,000
Torrey Highlands	400094	-	-	-	-	-	-	-	-	4,036,000	-	4,036,000
Total		\$ 1,204,894	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ 5,882,106	\$ -	\$ 10,625,000

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Drainage - Channels

Council District: 1	Priority Score: 41
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2009 - 2021	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering was completed in Fiscal Year 2014 which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek. Design began again in Fiscal Year 2015 for the selected alternative from the preliminary engineering study and is scheduled to be completed in Fiscal Year 2018 due to a revision in the project scope including the environmental footprint and operations and maintenance access. Construction is scheduled to begin in Fiscal Year 2019 and is scheduled to be completed by Fiscal Year 2020. The warranty period is scheduled to be complete in Fiscal Year 2021.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Due to unforeseen circumstances, the design for this project has been extended to be completed by Fiscal Year 2018 with construction anticipated to be completed in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 901,357	\$ 1,810,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,712,000
Total		\$ 901,357	\$ 1,810,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Plan:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Williams, Charlette Stron
Duration:	2003 - 2018		858-614-4008
Improv Type:	New		cswilliams@sanidiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at \$1.8 million and a non-reimbursable subdivider condition valued at \$4.4 million.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider completed land acquisition, design and construction in Fiscal Year 2016. Project design and construction were completed by the developer in accordance with a Reimbursement Agreement (RA).

Summary of Project Changes: This project was completed by the developer (Pardee). Upon final reimbursement to the developer, per the terms of a Reimbursement Agreement through the Facilities Benefit Assessment (FBA) credit program, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,505,656	\$ 294,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,505,656	\$ 294,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2015 - 2018	858-614-4008
Improv Type: Widening	cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase will cover construction of the first two travel lanes; construction of the first phase began in Fiscal Year 2015. The second phase, which will complete the four-lane facility for entire length, will be required in phase four of the transportation phasing plan.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,115,409	\$ 1,584,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ -	\$ 5,400,000
Total		\$ 1,115,409	\$ 1,584,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ -	\$ 5,400,000

Transportation & Storm Water

Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Burgess, Vicki
Duration: 2005 - 2018	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 6,373,629	\$ 831,371	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000
Total		\$ 6,373,629	\$ 831,371	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2008 - 2018	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Phase II was completed in Fiscal Year 2016. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2018 per the terms of a reimbursement agreement.

Summary of Project Changes: No significant change is anticipated to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 11,994,534	\$ 2,005,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 11,994,534	\$ 2,005,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District:	1, 5	Priority Score:	55
Community Plan:	Torrey Highlands	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Williams, Charlette Stron
Duration:	2003 - 2018		858-614-4008
Improv Type:	New		cswilliams@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (first increment). Construction of the second increment of the widening began in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2004 - 2018	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,554,060	\$ 2,530,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 4,554,060	\$ 2,530,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1998 - 2018	619-533-7492
Improv Type: Replacement - Rehab	dnutter@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring was completed in Fiscal Year 2015. Following the completion of right-of-way transfer the project will be closed.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	221,248	23,752	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,070,889	\$ 23,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,094,641

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Crane, Bill
Duration: 2015 - 2018	619-533-3685
Improv Type: Widening	wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 887,029	\$ 887,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,774,058
Total		\$ 887,029	\$ 887,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1, 6	Priority Score:	73
Community Plan:	Mira Mesa, Torrey Pines	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	1988 - 2019		619-533-7492
Improv Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	2,065,577	327,300	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	149,777	223	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,663,196	19,998	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,710,479	\$ 347,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,058,000

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Mid-City: Normal Heights	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2008 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the transfer of \$56,000 in TransNet funding from this project to the Linda Vista Road at Genesee Intersection Project, S00907. Construction of the Cherokee Street Improvements Project is substantially complete and this funding will not be needed for closeout activities. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
TransNet Extension Congestion Relief Fund	400169	1,758,899	141,106	-	-	-	-	-	-	-	-	1,900,005
Total		\$ 1,788,899	\$ 141,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,930,005

Transportation & Storm Water

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Plan:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sorenson, Gretchen
Duration:	2015 - 2018		619-533-7113
Improv Type:	New		sorenson@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in Colina Del Sol and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low- and moderate-income families as well as disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system within that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,204
CH-TAB 2010A (TE) Proceeds	400694	3,482,197	831,253	-	-	-	-	-	-	-	-	4,313,450
Redevelopment Obligation Retirement Fund	200700	-	250,000	-	-	-	-	-	-	-	-	250,000
Total		\$ 3,501,401	\$ 1,081,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,582,654

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: La Jolla	Priority Category: High
Project Status: Underfunded	Contact Information: Nutter, Daniel
Duration: 2002 - 2025	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection. Revisions to project scope include the need for large retaining walls, land acquisition and utility relocation.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and scheduled to be completed by Fiscal Year 2020. A five-year mitigation period will follow construction with project close out expected in Fiscal Year 2025. This schedule is contingent upon the identification of funding to complete the project.

Summary of Project Changes: Additional funding in the amount of \$3.0 million is needed due to large retaining walls, land acquisition and utility relocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,379,604	-	-	-	-	-	-	-	-	-	1,379,604
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	814,730	685,270	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,425,628	21,425,628
Total		\$ 2,357,002	\$ 685,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,425,628	\$ 24,467,900

Transportation & Storm Water

Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Lahmann, Joshua
Duration: 2010 - 2024	619-527-7509
Improv Type: Betterment	jlahmann@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Beginning in Fiscal Year 2018, the repair and reconstruction of concrete streets will be funded in the Street Resurfacing and Reconstruction annual allocation (AID00005). This annual allocation will be closed upon completion of the last project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,545,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,545,309
Gas Tax Fund	200118	-	5,826,426	-	-	-	-	-	-	-	-	5,826,426
CIP Contributions from General Fund	400265	-	754,857	-	-	-	-	-	-	-	-	754,857
PFFA Lease Revenue Bonds 2015A-Projects	400859	45,570	80,142	-	-	-	-	-	-	-	-	125,712
PFFA Lease Revenue Bonds 2015B-Project	400860	24,006	785,339	-	-	-	-	-	-	-	-	809,345
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	779,767	-	-	-	-	-	-	-	-	-	779,767
Prop 42 Replacement - Transportation Relief Fund	200306	524,726	996,638	-	-	-	-	-	-	-	-	1,521,364
TransNet Extension Congestion Relief Fund	400169	21,968	426,792	-	-	-	-	-	-	-	-	448,760
Total		\$ 7,941,345	\$ 8,870,194	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,811,539

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2018	619-533-7482
Improv Type: Replacement	jbatta@sanidiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will be completed and the project closed in Fiscal Year 2018.

Summary of Project Changes: Construction was extended due to unforeseen work which required coordination with multiple departments. As authorized in the Fiscal Year 2017 Appropriations Ordinance, \$17,224 in General Fund Contributions to the CIP funding, was transferred to this project from the Rose and Tecolote Creeks Water Quality Improvements project (ACC00002).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 42,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	42,396
CIP Contributions from General Fund	400265	-	37,956	-	-	-	-	-	-	-	-	37,956
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,665	-	-	-	-	-	-	-	-	-	6,665
PFFA Lease Revenue Bonds 2015B-Project	400860	194,093	9,271	-	-	-	-	-	-	-	-	203,364
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	199,843	-	-	-	-	-	-	-	-	-	199,843
Total		\$ 517,998	\$ 47,226	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	565,224

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Following the completion of the remaining sublet project, 28th Street I-5 Traffic Signal Cabinet (B01001), this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 5,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,702
TransNet Extension Congestion Relief Fund	400169	97,955	7,045	-	-	-	-	-	-	-	-	105,000
Total		\$ 103,658	\$ 7,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,702

Transportation & Storm Water

Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2003 - 2018	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer were programmed from Fiscal Years 2016 through 2017.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 9,655,872	\$ 186,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 9,655,872	\$ 186,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the School District. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: No change is anticipated to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 483,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 483,598
Otay Mesa-West (From 39067)	400093	5,088,186	8	-	-	-	-	-	-	-	-	5,088,194
Total		\$ 5,088,186	\$ 8	\$ -	\$ 483,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,571,792

Transportation & Storm Water

Dennerly Road East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2018	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennerly Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer will be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000
Total		\$ -	\$ -	\$ -	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Torres, Sean
Duration: 2010 - 2024	858-541-4348
Improv Type: New	satorres@sanidiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Summary of Project Changes: In Fiscal Year 2017, \$703,625 in Midway/Pacific Highway Urban Community funding was allocated to this project for the design and construction of Pump Stations D and L to increase capacity and reliability. General Fund contributions and bond financing amounts have been programmed in this project in Fiscal Year 2018 through Fiscal Year 2022 in conformance with the City's Five Year Capital Outlook. Total project cost and unidentified funding have been revised in accordance with estimated needs and is the result of adjustments due to the life-cycle of high risk storm drain pipes for the next five fiscal years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 637,052	\$ 1,984,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,621,178
Deferred Maint Revenue 2009A-Project	400624	2,639,158	0	-	-	-	-	-	-	-	-	2,639,158
Deferred Maintenance Revenue 2012A-Project	400848	7,864,224	-	-	-	-	-	-	-	-	-	7,864,224
CIP Contributions from General Fund	400265	6,381,055	2,872,698	-	-	-	-	-	-	-	-	9,253,753
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
Infrastructure Bond Financing	9301	-	-	-	13,934,244	7,285,448	9,514,935	11,022,114	11,437,706	-	-	53,194,447
Infrastructure Fund	100012	-	-	-	-	5,583,310	5,324,375	6,971,108	4,807,966	-	-	22,686,759
PFFA Lease Revenue Bonds 2015A-Projects	400859	7,123,533	1,240,579	-	-	-	-	-	-	-	-	8,364,112
PFFA Lease Revenue Bonds 2015B-Project	400860	4,613,286	2,944,183	-	-	-	-	-	-	-	-	7,557,470
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,333,186	-	-	-	-	-	-	-	-	-	5,333,186
Midway/Pacific Hwy Urban Comm	400115	-	-	-	703,625	-	-	-	-	-	-	703,625
TransNet (Prop A 1/2% Sales Tax)	400156	1,541,194	212	-	-	-	-	-	-	-	-	1,541,406
Street Division CIP Fund	200202	65,000	-	-	-	-	-	-	-	-	-	65,000
TransNet ARRA Exchange Fund	400677	1,189,458	-	-	-	-	-	-	-	-	-	1,189,458
TransNet Extension Congestion Relief Fund	400169	2,158,161	1,305,166	-	-	-	-	-	-	-	-	3,463,328
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	106,221,741	106,221,741
Total		\$ 40,270,309	\$ 10,346,963	\$ -	\$ 14,637,869	\$ 12,868,758	\$ 14,839,310	\$ 17,993,222	\$ 16,245,672	\$ -	\$ 106,221,741	\$ 233,423,844

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2023	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and will be completed in Fiscal Year 2017. Design will begin in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Land acquisition is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 714,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	714,354
Fairbanks Country Club-Fac Dev	400097	675,561	-	-	-	-	-	-	-	-	-	675,561
Grant Fund - Federal	600000	3,144,164	2,129,290	-	-	-	20,695,658	-	-	-	-	25,969,111
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	526,129	-	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	1,292,000	-	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	717,999	207,001	-	-	-	-	-	-	-	-	925,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,200,000	3,200,000
Total		\$ 5,185,306	\$ 5,174,491	\$ -	\$ -	\$ -	\$ 20,695,658	\$ -	\$ -	\$ -	\$ 3,200,000	\$ 34,255,455

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$10,000 in Transnet Extension funding was added via Fiscal Year 2017 Appropriation Ordinance 20669, Section 2.C4, to cover costs associated with project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 460,138	\$ 1,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	461,640
TransNet Extension Congestion Relief Fund	400169	83,700	10,000	-	-	-	-	-	-	-	-	93,700
Total		\$ 543,838	\$ 11,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Mid-City: Normal Heights	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2019	619-533-7482
Improv Type: New	jbatta@sanidiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic. Landscaping will begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	1,176	18,324	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 921,996	\$ 90,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2009 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Project construction began and was completed in Fiscal Year 2017. Project warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$80,000 in TransNet funding was transferred to this project from New Walkways, AIK00001, to ensure funding for project close out and warranty activities. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	675,306	63,049	-	-	-	-	-	-	-	-	738,355
Total		\$ 826,951	\$ 63,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	890,000

Transportation & Storm Water

Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2012 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2016. The warranty period for this project will be completed in Fiscal Year 2017.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 517,998	\$ 102,744	\$ -	\$ (102,744)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	517,998
Prop 42 Replacement - Transportation Relief Fund	200306	330,875	-	-	-	-	-	-	-	-	-	330,875
TransNet (Prop A 1/2% Sales Tax)	400156	250,751	1,993	-	-	-	-	-	-	-	-	252,744
Total		\$ 1,099,624	\$ 104,737	\$ -	\$ (102,744)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,101,617

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1990 - 2019	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Caltrans is funding the majority of the construction phase of this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,688,211	211,789	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,375,878	\$ 211,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2021	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR).

Summary of Project Changes: The EIR was certified by City Council per Resolution R-310813, adopted December 16, 2016. The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,439,827	\$ 508,773	\$ -	\$ -	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 18,629,700
Total		\$ 1,439,827	\$ 508,773	\$ -	\$ -	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 18,629,700

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Plan:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	1994 - 2019		619-533-5120
Improv Type:	New		bjohnson@sanidiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. The project is anticipated to close out in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-310622, adopted on August 4, 2016, grant funding in the amount of \$1,010,537 was approved to be appropriated to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,818,272	\$ 198,698	\$ -	\$ 1,010,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,027,508
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,466,155	473,212	-	-	-	-	-	-	-	-	1,939,367
Total		\$ 12,787,862	\$ 671,910	\$ -	\$ 1,010,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,470,309

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2024	619-533-3092
Improv Type: Replacement	jfuentes@saniego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$625,000 in Regional Transportation Congestion Relief Program (RTCIP) funding was approved to be appropriated to this project for the installation of guard-rails on streets included on the Regional Arterial System (RAS).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 547,411	\$ 95,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	643,000
Grant Fund - State	600001	671,320	-	-	-	-	-	-	-	-	-	671,320
Infrastructure Improvement - CD 5	400685	2,256	-	-	-	-	-	-	-	-	-	2,256
Prop 42 Replacement - Transportation Relief Fund	200306	612,647	59,916	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	1,503,291	242,237	-	-	-	-	-	-	-	-	1,745,528
TransNet Extension RTCI Fee	400174	-	-	-	625,000	-	-	-	-	-	-	625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	713,000	713,000
Total		\$ 3,336,924	\$ 397,742	\$ -	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000	\$ 5,072,667

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2020	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2018. Environmental review will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and to be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,850
PFFA Lease Revenue Bonds 2015B-Project	400860	58,891	134,259	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	163,796	191,204	-	-	-	-	-	-	-	-	355,000
Total		\$ 229,537	\$ 325,463	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,000

Transportation & Storm Water

Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2012 - 2018	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,433,733	\$ 66,267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 2,433,733	\$ 66,267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water

I5 to SR56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2023	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and was completed in Fiscal Year 2017. Design and construction will be scheduled pending allocation of funding. Due to the regional nature of this project, funding may come from federal, State, or other outside sources.

Summary of Project Changes: Project funding has been revised in conformance with the Pacific Highlands Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	-	-	-	-	-	-	-	-	-	1,595,121
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	652,758	118,246	-	-	-	-	-	-	6,126,676	-	6,897,680
Total		\$ 2,545,078	\$ 698,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,126,676	\$ -	9,370,000

Transportation & Storm Water

I5/SR56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2023	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction will be scheduled in the future. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$400,000 was transferred from this project to Traffic Signal Modifications, AIL00005, to support on-going traffic signal modification needs. Additionally, in Fiscal Year 2017, \$2.4 million in Regional Transportation Congestion Improvement Program (RTCIP) funding was allocated for traffic signal interconnect system locations on the Regional Arterial System (RAS); \$300,000 was appropriated in Otay Mesa/Nestor Urban Community funds and \$110,000 in College Area Development Impact Fees (DIF) for upgrades along major corridors in the communities. \$200,000 from the Belmont/Mission Beach Traffic Amelioration fund was added to this project for the installation of traffic monitoring and interconnect systems on Mission Boulevard. TransNet Extension funding will be allocated in Fiscal Year 2018 through Fiscal Year 2022 and will be utilized to implement the City's Signal Communication Plan. Unidentified funding has been revised in accordance with estimated needs for the next five fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
College Area	400127	-	-	-	110,000	-	-	-	-	-	-	110,000
CIP Contributions from General Fund	400265	1,015,012	1,368,448	-	-	-	-	-	-	-	-	2,383,459
Otay Mesa/Nestor Urb Comm	400125	-	-	-	300,000	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	949,984	1,871,446	150,000	(400,000)	100,000	100,000	100,000	100,000	-	-	2,971,430
TransNet Extension RTCI Fee	400174	1,300,444	1,899,556	-	2,400,000	-	-	-	-	-	-	5,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	109,786,453	109,786,453
Total		\$ 3,265,439	\$ 5,139,450	\$ 150,000	\$ 2,610,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 109,786,453	\$ 121,351,342

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improv Type:	New		drhughes@sanidiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$200,000 in Prop 42 Replacement funding was transferred from this project to Traffic Calming, AIL00001. This transfer does not impact the street light installation program and will allow for the installation of V-Calm signs and flashing beacons Citywide. TransNet Extension funding of \$100,000 will be allocated to this project in Fiscal Years 2018 through 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 45,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	45,464
CIP Contributions from General Fund	400265	768,946	1,784,698	-	-	-	-	-	-	-	-	2,553,644
Grant Fund - State	600001	46,353	-	-	-	-	-	-	-	-	-	46,353
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	122,300	-	-	-	-	-	-	-	-	-	122,300
Prop 42 Replacement - Transportation Relief Fund	200306	790,558	213,089	-	(200,000)	-	-	-	-	-	-	803,647
TransNet (Prop A 1/2% Sales Tax)	400156	495,533	100,467	-	-	-	-	-	-	-	-	596,000
SC-RDA Contribution to CIP Fund	200353	587,869	67,731	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	365,987	4,013	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	430,279	1,149,141	100,000	-	100,000	100,000	100,000	100,000	-	-	2,079,420
Total		\$ 3,654,787	\$ 3,319,137	\$ 100,000	\$ (200,000)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	7,273,924

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Council District: 1

Community Plan: Carmel Valley

Project Status: Continuing

Duration: 2009 - 2021

Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 66

Priority Category: High

Contact Information: Genovese, Brian

619-533-3836

bgenovese@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,116,010	\$ 1,651,010

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2009 - 2018	619-533-7492
Improv Type: Replacement	dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. The warranty period will begin in Fiscal Year 2017 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,222,724
Deferred Maintenance Revenue 2012A-Project	400848	1,450,095	-	-	-	-	-	-	-	-	-	1,450,095
PFFA Lease Revenue Bonds 2015A-Projects	400859	997	-	-	-	-	-	-	-	-	-	997
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	632,172	267,828	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,258,560	-	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	2,133,618	115,090	-	-	-	-	-	-	-	-	2,248,708
Total		\$ 8,146,926	\$ 382,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,529,843

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2008 - 2019	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides new curb, gutter, and sidewalk on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but because of existing conditions at the location, the project scope was revised. Design was rescheduled and is expected to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Project schedule was delayed due to land acquisition issues.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 226,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	131,076	468,924	-	-	-	-	-	-	-	-	600,000
Total		\$ 357,076	\$ 468,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	826,000

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2001 - 2019	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,712,391	\$ 1,126,231	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	132,218	3,696	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,844,609	\$ 1,129,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 85
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2020	619-533-3770
Improv Type: Widening	gchui@sanidiego.gov

Description: This project provides for improvements to La Media Road from SR-905 to Siempre Viva Road in two phases. Phase 1 will widen La Media Road to a four lane major road from State Route 905 to Airway Road, and to a four lane collector from Airway Road to Siempre Viva Road. Phase 2 will widen La Media Road to its ultimate configuration which is a six lane primary from SR-905 to Airway Road, and a five lane major road between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental, design, right of way, and construction phases for Phase 1 are the responsibility of a developer. There may be a future reimbursement agreement with the developer. Phase 2 implementation is contingent on the rate of private development and availability of funding. Phase 2 will be completed under a separate project.

Summary of Project Changes: This project has been extended one year due to the developer's project schedule. Unidentified funding for Phase 2 was removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ -	\$ 5,193,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,193,690
Otay Mesa-Eastern DIF	400100	345,627	717,373	-	-	-	-	-	-	-	-	1,063,000
Total		\$ 345,627	\$ 5,911,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,256,690

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2018	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project will be closed out in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the increase of \$150,000 to this project: \$94,000 was re-allocated from Laurel Street Bridge, S00939, and \$56,000 was re-allocated from Cherokee Street Improvements, S00921. Additional funding in this project is required due to increased construction costs for the replacement of a traffic signal conduit system; relocation of the traffic signal controller; and relocation of an existing water pressure transmitter assembly due to the widening of the roadway.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	898,197	19,203	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,018,797	\$ 19,203	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,038,000

Transportation & Storm Water

Little McGonigle Ranch Road-DM Mesa/SR56 / S16040

Trans - Roadway

Council District:	1	Priority Score:	58
Community Plan:	Del Mar Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Williams, Charlette Stron
Duration:	2016 - 2018		858-614-4008
Improv Type:	New		cswilliams@sanidiego.gov

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I has been completed for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (44'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, north-westerly to the easterly terminus of Del Mar Mesa Road. This project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. This project will include a 100' bridge structure and a multi-use trail adjacent to the roadway. This is project 43-4 in the Del Mar Mesa Public Facilities Financing Plan.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I of this project was completed in Fiscal Year 2013. Preliminary transportation study for Phase II began in Fiscal Year 2016.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,164,589	\$ -	\$ 6,264,589
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,164,589	\$ -	\$ 6,264,589

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Underfunded
Duration: 2016 - 2023
Improv Type: New

Trans - Ped Fac - Sidewalks

Priority Score: 84
Priority Category: High
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2017. The project schedule will be determined upon the receipt of additional funding.

Summary of Project Changes: Total project cost increase of \$4.6 million is due to a revised engineer's estimate and is currently underfunded. Project is currently on hold pending the decision to proceed with the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 101,098	\$ 898,902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,569,076	4,569,076
Total		\$ 101,098	\$ 898,902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,569,076	\$ 5,569,076

Transportation & Storm Water

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: 87
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2017 - 2021	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017. A more detailed schedule will be provided upon completion of the preliminary engineering phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Grant Fund - Federal	600000	-	260,000	-	-	-	-	-	-	-	-	260,000
Total		\$ -	\$ 960,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	960,000

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2024	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: TransNet Extension funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 289,973	\$ 4,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,814
Prop 42 Replacement - Transportation Relief Fund	200306	38,093	149,907	-	-	-	-	-	-	-	-	188,000
TransNet Extension Congestion Relief Fund	400169	1,013,909	772,297	150,000	-	100,000	100,000	100,000	100,000	-	-	2,336,206
Total		\$ 1,341,976	\$ 927,045	\$ 150,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	2,819,020

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Warranty	Contact Information: Freiha, George
Duration: 2012 - 2019	619-533-7449
Improv Type: Betterment	gfreiha@sanidago.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A two year maintenance and monitoring period began in Fiscal Year 2017 and is anticipated to end in Fiscal Year 2019.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 60,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,212
CIP Contributions from General Fund	400265	105,957	49,043	-	-	-	-	-	-	-	-	155,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,674	114	-	-	-	-	-	-	-	-	6,788
PFFA Lease Revenue Bonds 2015B-Project	400860	97,819	181	-	-	-	-	-	-	-	-	98,000
Private & Others Contrib-CIP	400264	63,883	-	-	-	-	-	-	-	-	-	63,883
Prop 42 Replacement - Transportation Relief Fund	200306	92,000	-	-	-	-	-	-	-	-	-	92,000
Total		\$ 426,545	\$ 49,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	475,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$2.5 million in Centre City Development Impact Fee (DIF) funding was appropriated to this project for the modification of 95 traffic signal locations to accommodate the downtown cycle network. TransNet funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022 in support of the City's Climate Action Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Grant Fund - Other	600002	284,988	-	-	-	-	-	-	-	-	-	284,988
Grant Fund - State	600001	30,166	22,834	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	18,257	21,732	-	-	-	-	-	-	-	-	39,989
TransNet Extension Congestion Relief Fund	400169	888,662	1,016,067	400,000	-	750,000	750,000	750,000	750,000	-	-	5,304,729
Total		\$ 1,222,073	\$ 1,060,632	\$ 400,000	\$ 2,500,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	8,182,706

Transportation & Storm Water

Mira Mesa Blvd Median/Erma Rd Improv / RD16003

Trans - Signals - Traffic Signals

Council District: 6	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2016 - 2018	619-533-3674
Improv Type: New	Aabeyta@sandiego.gov

Description: This project provided for the construction of a raised center median on Mira Mesa Boulevard between Interstate 15 and Scripps Ranch Boulevard. The project included the class II Bike Lanes along Mira Mesa Boulevard and a traffic signal and mid-block crosswalk at the Hibert Street Driveway.

Justification: The median improvements improved the vehicle access and operations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2014 and the developer reimbursed per the terms of a reimbursement agreement.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Private & Others Contrib-CIP	400264	78,338	-	-	-	-	-	-	-	-	-	78,338
Scripps Miramar Ranch FBA	400086	154,375	-	-	-	-	-	-	-	-	-	154,375
Total		\$ 392,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	392,713

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2001 - 2020	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II is dependent on the completion of eminent domain proceedings.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized the appropriation of \$500,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding in this project for increased right-of-way acquisition and construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,392,089	\$ 832,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	312,456	10,617	-	-	-	-	-	-	-	-	323,073
TransNet Extension RTCI Fee	400174	-	-	-	500,000	-	-	-	-	-	-	500,000
Total		\$ 5,704,545	\$ 843,528	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,048,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2018	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sanidiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well as exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for Phases I and II was initiated in Fiscal Year 2012 and completed in Fiscal Year 2015. Due to the revised project scope, construction was rescheduled to begin and be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$40,000 in Transnet Prop A funding was appropriated to cover costs associated with project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 420,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,715
Grant Fund - State	600001	-	39,877	-	-	-	-	-	-	-	-	39,877
PFFA Lease Revenue Bonds 2015A-Projects	400859	45,929	-	-	-	-	-	-	-	-	-	45,929
PFFA Lease Revenue Bonds 2015B-Project	400860	1,330,634	4,366	-	-	-	-	-	-	-	-	1,335,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,458,355	-	-	-	-	-	-	-	-	-	2,458,355
TransNet (Prop A 1/2% Sales Tax)	400156	856,316	25,909	-	-	-	-	-	-	-	-	882,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
TransNet Extension Congestion Relief Fund	400169	500,000	-	-	-	-	-	-	-	-	-	500,000
Total		\$ 5,661,950	\$ 70,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,732,102

Transportation & Storm Water

Mission Beach Brdwalk Bulkhead Phased / L14004

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: 78
Community Plan: Mission Beach	Priority Category: High
Project Status: Underfunded	Contact Information: Batta, Jamal
Duration: 2014 - 2021	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated April 20, 2012, was prepared for the project. This project will cover phases 3 through 5. Phases 1 and 2 have been completed.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled once funding has been identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,257,000	9,257,000
Total		\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,257,000	\$ 9,857,000

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 1992 - 2019	619-533-7492
Improv Type: Replacement - Retrofit	dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary. Design of the access ramp will be completed in Fiscal Year 2017 and construction is anticipated in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized, per Resolution R-310717, adopted on October 18, 2016, the transfer of \$150,000 in Transnet funding to this project from Laurel Street Bridge, S00939. Additional funding in this project is required due to increased construction costs to replace and extend the access ramp and pathway under North Torrey Pines Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,012,224	\$ 137,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,150,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,755,520	147,481	-	-	-	-	-	-	-	-	2,903,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	654,952	614,700	-	-	-	-	-	-	-	-	1,269,652
Total		\$ 13,630,695	\$ 899,957	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,530,652

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improv Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$311,431 in TransNet Prop. A funding was appropriated to this project to support the construction needs for the Market Street-Euclid to Pitta-Pedestrian Improvement project (B15048). Additionally, \$2.1 million in Regional Transportation Congestion Improvement Program (RTCIP) funding was appropriated to this project for sidewalk installation on streets included in the Regional Arterial System (RAS). TransNet funding will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	249,268
CIP Contributions from General Fund	400265	202,382	56,008	-	-	-	-	-	-	-	-	258,391
Grant Fund - Federal	600000	454,438	1,049,150	-	-	-	-	-	-	-	-	1,503,588
Navajo Urban Comm	400116	2,838	147,162	-	-	-	-	-	-	-	-	150,000
Private & Others Contrib-CIP	400264	68,836	41,014	-	-	-	-	-	-	-	-	109,850
TransNet (Prop A 1/2% Sales Tax)	400156	122,993	-	-	311,431	-	-	-	-	-	-	434,424
Serra Mesa - Urban Community	400132	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	-	16,035	-	-	-	-	-	-	-	-	16,035
TransNet Extension Congestion Relief Fund	400169	2,969,123	1,453,305	850,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,272,428
TransNet Extension RTCI Fee	400174	207,609	192,391	-	2,100,000	-	-	-	-	-	-	2,500,000
Total		\$ 4,377,487	\$ 2,955,066	\$ 850,000	\$ 2,411,431	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	14,593,984

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2008 - 2021	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing 26-foot wide, two-lane, undivided road to a 36-foot wide modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped 11-foot wide vehicular travel lanes; two 2-foot buffers; two 5-foot wide, Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and six-foot high, black vinyl-coated, chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed at 300-foot spacing. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,949,933	\$ 4,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,954,000
Otay Mesa-Western DIF	400102	298,818	247,182	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	6,703,273	1,709,053	-	-	-	-	-	-	-	-	8,412,326
Total		\$ 12,741,369	\$ 1,960,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,701,671

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 55
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2017. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2017. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018. Project is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: Federal grant funding in the amount of \$580,000 is anticipated to be allocated to this project for right-of-way acquisition and for the construction phase of the project. \$9.7 million in Transnet funding originally identified in Fiscal Year 2017 is now scheduled to be allocated in Fiscal Year 2018 (\$4.7 million) and Fiscal Year 2019 (\$5.0 million) for construction in order to better align budget allocations with cash flow needs of the project. Additionally, the total project cost was reduced by \$0.4 million due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,484	\$ 1,396,516	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,980,000
Grant Fund - State	600001	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	701,643	4,548,357	4,700,000	-	5,000,000	-	-	-	-	-	14,950,000
Total		\$ 2,505,127	\$ 5,944,873	\$ 4,700,000	\$ 580,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	18,730,000

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2012 - 2021	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2016. Construction of the project will be a part of a larger pipeline project.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized the de-appropriation of \$193,683 in Pacific Beach Urban Community funding from this project. A Citywide review process determined that the proposed curb ramp improvements could be incorporated into a pipeline project to be constructed at the same location. The incorporation of the work will minimize community impact and provide cost savings. Expenditures in this project will be capitalized with the pipeline project; therefore, this project will remain open until the completion of the related project in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 52,317	\$ 193,683	\$ -	\$ (193,683)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,317
Total		\$ 52,317	\$ 193,683	\$ -	\$ (193,683)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,317

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Burgess, Vicki
Duration: 2004 - 2018	619-533-3684
Improv Type: New	vburgess@sandiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,824,225	\$ 575,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000
Total		\$ 1,824,225	\$ 575,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Warranty	Contact Information: Nutter, Daniel
Duration: 2012 - 2018	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Due to resource reallocation, construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 446,275	\$ 3,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Total		\$ 446,275	\$ 3,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2008 - 2024	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2017. Phase II design is scheduled to begin in Fiscal Year 2017 and construction will be scheduled once funding is identified. This schedule for Phase II is contingent upon the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: The construction of improvements identified in Phase II are contingent on the identification of funding. Total project cost has been increased by \$4.5 million due to refinements of project cost estimate for Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 4,102,214	\$ 466,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,568,571
Otay Mesa-West (From 39067)	400093	2,278,349	521,743	-	-	-	-	-	-	-	-	2,800,092
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,500,000	14,500,000
Total		\$ 6,380,563	\$ 988,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,500,000	\$ 21,868,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	4,284,888	182,321	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 4,434,888	\$ 182,321	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3, 8	Priority Score:	53
Community Plan:	Barrio Logan, Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2019		619-533-7107
Improv Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, \$107,565 from Ballpark bond funds was allocated to this project. These fund sources are restricted to projects around the Ballpark.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,656
Ballpark Infra-2001 Bonds	400159	-	-	-	22,713	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	-	-	-	84,852	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	23,247	-	-	-	-	-	-	-	-	-	23,247
Centre City DIF-Admin	400122	300	2,439,472	-	-	-	-	-	-	-	-	2,439,772
Excess Redevelopment Bond Proceeds Exp	400862	431,246	10,816,079	-	-	-	-	-	-	-	-	11,247,325
Total		\$ 742,449	\$ 13,255,551	\$ -	\$ 107,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,105,565

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1997 - 2019	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. A 25-month maintenance and monitoring period will continue through Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Sabre Springs-FBA	400082	1,048,756	51,244	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		\$ 2,528,756	\$ 51,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,580,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2019	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. The warranty period is anticipated to end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, there is an anticipated increase of \$750,000 in the North University City Development Impact Fee funding to cover construction costs and to complete the project. The anticipated increase is dependent on the approval of the amendment to the Public Facilities Financing Plan for North University City Developer Impact Fee.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 500,000	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,250,000
North University City-FBA	400080	5,254,990	120,010	-	-	-	-	-	-	-	-	5,375,000
Private & Others Contrib-CIP	400264	755,000	-	-	-	-	-	-	-	-	-	755,000
Total		\$ 6,509,990	\$ 120,010	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,380,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2018	619-533-3770
Improv Type: New	gchui@sanidiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project includes recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Plan:	Midway - Pacific Highway, Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2003 - 2022		619-533-3141
Improv Type:	Betterment		drhughes@sanidiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements including sidewalks and bicycle facilities remain and projected to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 928,081	\$ 520,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 928,081	\$ 520,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2005 - 2023	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December, 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized the appropriation of \$500,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding for increased construction costs in this project due to unforeseen conditions. Total project budget has been increased by \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,300,000
Kearny Mesa-Urban Comm	400136	593,553	6,447	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,486,664	341,336	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	1,842,003	207,997	-	500,000	-	-	-	-	-	-	2,550,000
Total		\$ 17,365,420	\$ 555,780	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 1990 - 2021	619-533-7492
Improv Type: Widening	dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II and Phase III are scheduled to be constructed in future fiscal years and in a new project once funding becomes available.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized \$ 4.0 million in Regional Transportation Congestion Improvement Program (RTCIP) funding. Additional funding was required for an increase in real estate acquisition costs and an increase in the engineer's construction cost estimate. The project will be closed out after the first phase of construction is completed. Future phases will continue in a new project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,504,343
Mission Valley-Urban Comm.	400135	16,918,488	610,000	-	-	-	-	-	-	-	-	17,528,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	20,394,155	313,965	2,000,000	-	-	-	-	-	-	-	22,708,120
TransNet Extension RTCI Fee	400174	4,614,584	1,015,343	-	4,000,000	-	-	-	-	-	-	9,629,927
Total		\$ 45,891,320	\$ 1,939,308	\$ 2,000,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,830,628

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2015 - 2020	619-533-7492
Improv Type: Betterment	dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and were completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2018 due to additional design analysis, and is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council approved per Resolution R-310714, adopted October 18, 2016, the transfer of \$2.0 million in TransNet funding from this project to the Avenida de la Playa Infrastructure project, S13018. \$2.0 million in Transnet funding will be allocated to this project in Fiscal Year 2018. There is no net change to total project budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 50	\$ 1,049,950	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,050,000
TransNet Extension RTCI Fee	400174	541,483	203,318	-	-	-	-	-	-	-	-	744,800
Total		\$ 541,533	\$ 1,253,268	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,794,800

Transportation & Storm Water

San Diego River Multi-Use Path / S00958

Council District: 7
Community Plan: Mission Valley
Project Status: Warranty
Duration: 2006 - 2018
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 56
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: This project is complete and will close by the fiscal year end.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop 42 Replacement - Transportation Relief Fund	200306	\$ 76,017	\$ 13,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,868
TransNet (Prop A 1/2% Sales Tax)	400156	100,000	-	-	-	-	-	-	-	-	-	100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,463,582	35,418	-	-	-	-	-	-	-	-	1,499,000
Total		\$ 1,819,599	\$ 49,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,868,868

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improv Type:	New		jfuentes@sanidiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The traffic signal installation project at 31st and Market Streets will require construction funding in Fiscal Year 2019, pending completion of the undergrounding of utilities along 31st Street.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 318,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	318,300
TransNet (Prop A 1/2% Sales Tax)	400156	-	298	-	-	-	-	-	-	-	-	298
TransNet Extension Congestion Relief Fund	400169	485,471	135,714	-	-	200,000	-	-	-	-	-	821,185
Total		\$ 803,771	\$ 136,013	\$ -	\$ -	200,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,139,784

Transportation & Storm Water

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Underfunded	Contact Information: Chui, Gary
Duration: 2007 - 2020	619-533-3770
Improv Type: Replacement	gchui@sanidiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$116.2 million is on hold until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,163,109	116,163,109
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	116,163,109	\$ 120,163,109

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improv Type:	New		epuente@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: Center City Development Impact Fee (DIF) funding of \$1.6 million in Fiscal Year 2018 will be used for the installation of curb ramps in the Downtown area. \$1.1 million in Development Impact Fee funds have been added to the annual for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects. Unidentified funding for the next five fiscal years has been revised per the Sidewalk Condition Assessment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Clairemont Mesa - Urban Comm	400129	-	-	35,000	-	-	-	-	-	-	-	35,000
CR-TAB 2010A (TE) Proceeds	400696	719,451	410,972	-	-	-	-	-	-	-	-	1,130,424
Deferred Maint Revenue 2009A-Project	400624	7,127	-	-	-	-	-	-	-	-	-	7,127
Deferred Maintenance Revenue 2012A-Project	400848	252,698	-	-	-	-	-	-	-	-	-	252,698
CIP Contributions from General Fund	400265	1,083,383	4,735,697	-	-	-	-	-	-	-	-	5,819,080
Infrastructure Improvement - CD 6	400686	15,392	-	-	-	-	-	-	-	-	-	15,392
La Jolla Urban Comm	400123	-	-	155,000	-	-	-	-	-	-	-	155,000
Linda Vista Urban Comm	400113	-	-	40,000	-	-	-	-	-	-	-	40,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	135,426	-	-	-	-	-	-	-	-	-	135,426
PFFA Lease Revenue Bonds 2015B-Project	400860	360,437	1,153,083	-	-	-	-	-	-	-	-	1,513,520
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	282,549	-	-	-	-	-	-	-	-	-	282,549
Mid City Urban Comm	400114	-	-	170,000	-	-	-	-	-	-	-	170,000
Navajo Urban Comm	400116	-	-	248,000	-	-	-	-	-	-	-	248,000
Otay Mesa/Nestor Urb Comm	400125	-	-	31,000	-	-	-	-	-	-	-	31,000
Pacific Beach Urban Comm	400117	-	-	105,000	-	-	-	-	-	-	-	105,000
Prop 42 Replacement - Transportation Relief Fund	200306	117,217	82,967	-	-	-	-	-	-	-	-	200,184
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
Redevelopment Obligation Retirement Fund	200700	-	60,000	-	-	-	-	-	-	-	-	60,000
Serra Mesa - Urban Community	400132	-	-	133,850	-	-	-	-	-	-	-	133,850
Torrey Pines - Urban Community	400133	-	-	155,000	-	-	-	-	-	-	-	155,000
TransNet Infrastructure Fund	400168	16,325	-	-	-	-	-	-	-	-	-	16,325
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,635,000	27,635,000
Total		\$ 2,990,006	\$ 6,442,719	\$ 2,672,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,635,000	\$ 39,740,574

Transportation & Storm Water

Siempre Viva Road Improvements / S16044

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2016 - 2020	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a six-lane primary arterial road from La Media Road to Otay Center Drive

Justification: These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000

Transportation & Storm Water

Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: Diab, Joseph
Duration: 2007 - 2023	619-533-4615
Improv Type: New	jdiab@saniego.gov

Description: The purpose of the project is to provide studies for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating a low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: Operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2007 and will be completed in Fiscal Year 2018. The project schedule will be determined upon the receipt of additional funding.

Summary of Project Changes: Following recommendations from the preliminary engineering phase, it is acknowledged that an agency larger than the City of San Diego will be required to lead this project in order to address regional issues. The \$196.0 million increase represents the total cost of this project and is currently unfunded. The progression of this project will be dependent upon receiving additional funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,341,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,341,263
TransNet Extension Congestion Relief Fund	400169	459,339	51,635	-	-	-	-	-	-	-	-	510,974
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	196,147,763	196,147,763
Total		\$ 3,800,602	\$ 51,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 196,147,763	\$ 200,000,000

Transportation & Storm Water

State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 73
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2015 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for the location at SR-56 and Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. The design for SR-56 and Camino Del Sur began in Fiscal Year 2016. Construction is planned to begin and be completed in Fiscal Year 2018. Future phases to complete the bicycle paths at Rancho Del Sol Way and Torrey Meadows Drive along State Route 56 will be completed under a future project.

Summary of Project Changes: Once construction is completed for this phase, the project will be closed. All future phases will be constructed in a new project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 457,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
TransNet Extension Congestion Relief Fund	400169	2,920	50,080	-	-	-	-	-	-	-	-	53,000
Total		\$ 486,014	\$ 50,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	536,095

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Taleghani, Reza
Duration: 2014 - 2020	619-533-3673
Improv Type: Widening	rtaleghani@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the contributing communities in Del Mar Mesa, Pacific Highlands Ranch and Torrey Highlands Ranch.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ -	\$ -	\$ 567,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	11,546,000	-	-	-	-	11,546,000
Torrey Highlands	400094	457,642	1,542,358	-	-	-	5,296,000	-	-	1,500,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ 457,642	\$ 13,633,358	\$ -	\$ 567,000	\$ -	\$ 16,842,000	\$ -	\$ -	\$ 1,500,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period began in Fiscal Year 2017 and the project is anticipated to be closed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the increase of \$677,000 to this project: \$600,000 was re-allocated from San Diego River Dredging, S00606, and \$77,000 was re-allocated from Laurel Street Bridge, S00939. Additional funding in this project is required due to increased construction costs related to unforeseen conditions resulting from the age of the existing infrastructure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 141,088	\$ 458,912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
TransNet (Prop A 1/2% Sales Tax)	400156	142,401	28,335	-	-	-	-	-	-	-	-	170,736
TransNet ARRA Exchange Fund	400677	182,270	3,994	-	-	-	-	-	-	-	-	186,264
TransNet Extension Congestion Relief Fund	400169	3,244,997	3	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 3,710,755	\$ 491,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,202,000

Transportation & Storm Water

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District: 4	Priority Score: 67
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: New	Contact Information: Chui, Gary
Duration: 2018 - 2022	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets, has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Schedule information will be provided upon completion of pre-design phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,500,000	7,500,000
Total		\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,500,000	\$ 7,650,000

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2024	619-527-7527
Improv Type: New	epuente@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Unidentified funding has been revised in accordance with estimated needs for the next five fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 577,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	577,813
CIP Contributions from General Fund	400265	29,870	4,020,130	-	-	-	-	-	-	-	-	4,050,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,545	65	-	-	-	-	-	-	-	-	1,609
PFFA Lease Revenue Bonds 2015B-Project	400860	-	29	-	-	-	-	-	-	-	-	29
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	307,005	-	-	-	-	-	-	-	-	-	307,005
Prop 42 Replacement - Transportation Relief Fund	200306	1,275,144	956,771	-	-	-	-	-	-	-	-	2,231,915
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,500,000	13,500,000
Total		\$ 2,191,377	\$ 4,976,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,500,000	\$ 20,668,371

Transportation & Storm Water

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improv Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Bond financing and Trench Cut Fee appropriations for this project have been revised in accordance with the City's Five-Year Capital Outlook. TransNet funding will be allocated in Fiscal Year 2018 through Fiscal Year 2022. Beginning in Fiscal Year 2018, the repair and reconstruction of concrete streets will be funded in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 3,852,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	12,512,428	-	-	-	-	-	-	-	-	-	12,512,428
Gas Tax Fund	200118	46,440	936,224	-	-	-	-	-	-	-	-	982,664
CIP Contributions from General Fund	400265	259,514	48,139	-	-	-	-	-	-	-	-	307,653
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
Infrastructure Bond Financing	9301	-	-	-	17,152,077	35,345,359	29,201,493	25,204,959	24,177,933	-	-	131,081,821
PFFA Lease Revenue Bonds 2015A-Projects	400859	16,020,290	7,439,569	-	-	-	-	-	-	-	-	23,459,859
PFFA Lease Revenue Bonds 2015B-Project	400860	1,649,498	14,965,979	-	-	-	-	-	-	-	-	16,615,477
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	10,144,783	-	-	-	-	-	-	-	-	-	10,144,783
Prop 42 Replacement - Transportation Relief Fund	200306	7,809,804	1,725,197	-	-	-	-	-	-	-	-	9,535,001
TransNet (Prop A 1/2% Sales Tax)	400156	123,948	22,704	-	-	-	-	-	-	-	-	146,652
TransNet ARRA Exchange Fund	400677	-	18,286	-	-	-	-	-	-	-	-	18,286
TransNet Extension Congestion Relief Fund	400169	12,222,652	2,122,340	2,067,459	-	9,554,641	15,698,507	16,695,041	17,722,067	-	-	76,082,707
Trench Cut Fees/Excavation Fee Fund	200203	838,413	6,670,129	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	17,508,542
Total		\$ 65,484,362	\$ 33,948,566	\$ 4,067,459	\$ 17,152,077	\$ 46,900,000	\$ 46,900,000	\$ 43,900,000	\$ 43,900,000	\$ -	\$ -	\$ 302,252,464

Transportation & Storm Water

Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2019	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2019.

Summary of Project Changes: The warranty for this project has been extended to Fiscal Year 2019 due to ongoing disputed work claims.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	92,835
Grant Fund - Federal	600000	1,963,600	0	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	361,926	98,074	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,156,000	-	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,574,361	\$ 98,074	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,672,435

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2010 - 2021	619-533-7492
Improv Type: New	dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2018. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. The warranty period will be completed in Fiscal Year 2021. This schedule is dependent on future funding.

Summary of Project Changes: Unidentified funding of \$3.9 million has been included in the projection for construction and Caltrans oversight in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,059,097	\$ 6,443,237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,885,000	3,885,000
Total		\$ 2,059,097	\$ 7,055,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,885,000	\$ 13,000,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 54
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2019	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin and to be completed in Fiscal Year 2018. The warranty period is scheduled to begin in Fiscal Year 2018 and the project is anticipated to be closed out in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized via Resolution R-310714, adopted October 18, 2016, the transfer of TransNet Extension funding from this project to the Avenida de la Playa Infrastructure project, S13018, in the amount of \$1.0 million. This funding will be re-allocated in Fiscal Year 2018 for construction needs. There is no net impact to project budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 21,768	\$ 278,232	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,300,000
TransNet Extension RTCI Fee	400174	300,000	-	-	-	-	-	-	-	-	-	300,000
Total		\$ 321,768	\$ 278,232	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,600,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2020	619-533-7482
Improv Type: Betterment	jbatta@sanidiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2017. Construction will begin and be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Construction has been delayed due to easement acquisition, design changes and community input and acceptance.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	121,089
PFFA Lease Revenue Bonds 2015A-Projects	400859	106,979	(3,990)	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	532,742	181,339	-	-	-	-	-	-	-	-	714,081
TransNet Extension RTCI Fee	400174	99,257	2,266,662	-	-	-	-	-	-	-	-	2,365,919
Total		\$ 1,242,209	\$ 2,444,011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improv Type: Replacement

Trans - Signals - Calming/Speed Abatemt

Priority Score: Annual
Priority Category: Annual
Contact Information: Pence, Gary
 619-533-3184
 gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$300,000 in Centre City Developer Impact Fee (DIF) funding was appropriated to this project for the installation of a pedestrian hybrid beacon at the intersection of Kettner Boulevard and A Street. Additionally, \$80,000 in Lusk General Traffic Improvements funding was added to this project for the installation of electronic speed signs at five locations in Tierrasanta. This fund source is restricted to projects in the Tierrasanta community. Also in Fiscal Year 2017, \$200,000 in Prop 42 Replacement funding was transferred to this project from Installation of City Owned Street Lights, AIH00001. TransNet funding will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 56,638	\$ 73,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,300
Capital Outlay-Sales Tax	400000	12,789	16,820	-	-	-	-	-	-	-	-	29,609
Centre City DIF-Admin	400122	-	-	-	300,000	-	-	-	-	-	-	300,000
Developer Contributions CIP	200636	5,906	2,094	-	-	-	-	-	-	-	-	8,000
CIP Contributions from General Fund	400265	34,821	168,628	-	-	-	-	-	-	-	-	203,449
Grant Fund - Federal	600000	273,052	137,548	-	-	-	-	-	-	-	-	410,600
Lusk-Gen'l Traffic Imprvmts	400211	-	-	-	80,000	-	-	-	-	-	-	80,000
Navajo Urban Comm	400116	107,404	196,596	-	-	-	-	-	-	-	-	304,000
Prop 42 Replacement - Transportation Relief Fund	200306	226,893	22,979	-	200,000	-	-	-	-	-	-	449,872
TransNet (Prop A 1/2% Sales Tax)	400156	295,013	494,161	-	-	-	-	-	-	-	-	789,174
Rancho Penasquitos FBA	400083	-	4,895	-	-	-	-	-	-	-	-	4,895
TransNet Extension Congestion Relief Fund	400169	1,786,847	1,195,009	385,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,366,856
Total		\$ 2,799,362	\$ 2,312,394	\$ 385,000	\$ 580,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	10,076,756

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sanidiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$350,000 in Torrey Pines Urban Community funding was de-appropriated from this project. Traffic signal improvements proposed at Del Mar Heights Road and Mercado Drive were not supported by the community. Additionally, in Fiscal Year 2017, \$300,000 in Rancho Bernardo Facilities Development Fund funding was added to this project for the installation of a new traffic signal at the intersection of Technology Drive and West Bernardo Drive. For Fiscal Year 2015, \$1.5 million in Centre City (Downtown) Development Impact Fee funding will be allocated to this project for the installation of new traffic signals at five locations: 15th & Broadway, 15th and F Street, 15th and Market Street, 17th and G Street, and Pacific Highway & Beech Street. TransNet Extension funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 1,455,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,455,000
Navajo Urban Comm	400116	29,092	245,908	-	-	-	-	-	-	-	-	275,000
TransNet (Prop A 1/2% Sales Tax)	400156	3,755	-	-	-	-	-	-	-	-	-	3,755
Rancho Bernardo-Fac Dev Fund	400099	-	-	-	300,000	-	-	-	-	-	-	300,000
S.E. San Diego Urban Comm	400120	97,427	452,573	-	-	-	-	-	-	-	-	550,000
Torrey Pines - Urban Community	400133	-	350,000	-	(350,000)	-	-	-	-	-	-	-
TransNet Extension Congestion Relief Fund	400169	1,351,899	1,144,286	785,000	-	750,000	750,000	750,000	750,000	-	-	6,281,185
Uptown Urban Comm	400121	298,545	16,955	-	-	-	-	-	-	-	-	315,500
Total		\$ 1,780,718	\$ 2,209,722	\$ 2,240,000	\$ (50,000)	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	9,180,440

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2024	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$400,000 was transferred to this project from Traffic Signal Interconnect Systems, AIL00002, to support on-going needs in the project. Additionally, \$450,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding was allocated to this project for traffic signal modifications at locations included on the Regional Arterial System (RAS). Also in Fiscal Year 2017, \$50,000 in Encanto Neighborhood Development Impact Fees (DIF), \$50,000 in Otay Mesa/Nestor Urban Community Funds, and \$50,000 in South East San Diego Urban Community Funds was added to this project for the installation of pedestrian countdown timers in the communities. \$11,000 in Serra Mesa Urban Community funding will allow for minor traffic signal modifications at Gramercy Road, Greyling Drive and Sandrock Road. TransNet Extension funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022. \$244,900 in Development Impact Fee funds have been added to the annual for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 90,505	\$ 509,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Clairemont Mesa - Urban Comm	400129	14,423	10,577	-	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Encanto Neighborhoods DIF	400864	-	-	-	50,000	-	-	-	-	-	-	50,000
CIP Contributions from General Fund	400265	117,722	52,778	-	-	-	-	-	-	-	-	170,500
Golden Hill Urban Comm	400111	37,157	92,843	-	-	-	-	-	-	-	-	130,000
Grant Fund - Federal	600000	278,780	71,220	-	-	-	-	-	-	-	-	350,000
Midway/Pacific Hwy Urban Comm	400115	61,026	173,974	-	-	-	-	-	-	-	-	235,000
North Park Urban Comm	400112	124,380	45,620	200,000	-	-	-	-	-	-	-	370,000
Otay Mesa/Nestor Urb Comm	400125	-	-	-	50,000	-	-	-	-	-	-	50,000
TransNet (Prop A 1/2% Sales Tax)	400156	729,710	-	-	-	-	-	-	-	-	-	729,710
Rancho Bernardo-Fac Dev Fund	400099	-	-	22,450	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	51,336	138,664	-	50,000	-	-	-	-	-	-	240,000
Serra Mesa - Urban Community	400132	-	-	-	11,000	-	-	-	-	-	-	11,000
Torrey Pines - Urban Community	400133	-	-	22,450	-	-	-	-	-	-	-	22,450
TransNet ARRA Exchange Fund	400677	10,006	-	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	2,011,313	554,637	615,000	400,000	1,050,000	1,050,000	1,050,000	1,050,000	-	-	7,780,950
TransNet Extension RTCI Fee	400174	-	-	-	450,000	-	-	-	-	-	-	450,000
Uptown Urban Comm	400121	140,659	18,841	-	-	-	-	-	-	-	-	159,500
Total		\$ 3,782,017	\$ 1,668,649	\$ 859,900	\$ 1,011,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	11,521,565

Transportation & Storm Water

Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2020	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing will be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total		\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Transportation & Storm Water

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Project warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution R-310714, adopted October 18, 2016, \$2.0 million in TransNet funding was transferred from this project to the Avenida de la Playa Infrastructure, project S-13018, to support construction needs related to winter storm damage. TransNet funding will be appropriated to meet construction needs in Fiscal Year 2018. An additional \$ 750,000 in Transnet funding has been requested due to updated construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,726	41,960	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,065,165	1,585,149	2,750,000	-	-	-	-	-	-	-	5,400,314
Total		\$ 2,152,890	\$ 1,627,110	\$ 2,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,530,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2024		619-533-3721
Improv Type:	Betterment		jnabong@sanidiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	-	60,000	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	22,639	-	-	-	-	-	-	-	-	-	22,639
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	62,621,378	21,999,311	-	-	-	-	-	-	-	-	84,620,689
Total		\$ 62,656,018	\$ 22,059,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	84,715,329

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Crane, Bill
Duration: 2011 - 2018	619-533-3685
Improv Type: Widening	wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design and construction began in Fiscal Year 2016, with completion anticipated in Fiscal Year 2017. Funds budgeted are for City oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Burgess, Vicki
Duration: 2007 - 2018	619-533-3684
Improv Type: New	vburgess@sanidiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2017.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed .

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 2,572,158	\$ 307,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,880,000
Total		\$ 2,572,158	\$ 307,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,880,000

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Nutter, Daniel
Duration: 2000 - 2033	619-533-7492
Improv Type: Replacement	dnutter@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 pending the allocation of funding. Construction is anticipated to be completed in Fiscal Year 2023. The warranty period for this project will end in Fiscal Year 2033. The schedule is dependent on the receipt of additional funding.

Summary of Project Changes: The total project cost estimate was further refined and updated to be \$146.1 million. In Fiscal Year 2018, Federal Highway Administration (FHWA) grant funding, in the amount of \$115.6 million is anticipated be received for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,584,085	\$ 89,824	\$ -	\$ 115,599,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 122,273,506
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
Sea World Traffic Mitigation Fund	200385	1,593,919	4,806,081	-	-	-	-	-	-	-	-	6,400,000
TransNet Extension Congestion Relief Fund	400169	1,087,322	1,985	-	-	-	-	-	-	-	-	1,089,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,977,153	14,977,153
Total		\$ 10,639,325	\$ 4,897,891	\$ -	\$ 115,599,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,977,153	\$ 146,113,966

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Torres, Sean
Duration: 2010 - 2024	858-541-4348
Improv Type: Betterment	satorres@sanidiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: General Fund contributions and bond financing amounts have been programmed in this project in Fiscal Year 2018 through Fiscal Year 2022 in conformance with the City's Five Year Capital Outlook. Total project cost and unidentified funding have been revised in accordance with estimated needs for the next five fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 1,031,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,613
Deferred Maintenance Revenue 2012A-Project	400848	1,256,864	-	-	-	-	-	-	-	-	-	1,256,864
CIP Contributions from General Fund	400265	4,724,449	8,666,880	-	-	-	-	-	-	-	-	13,391,329
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Bond Financing	9301	-	-	-	4,895,816	2,559,752	3,343,085	3,872,634	4,018,654	-	-	18,689,941
Infrastructure Fund	100012	-	-	-	-	1,961,703	1,870,727	2,449,308	1,689,285	-	-	7,971,023
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,949,907	1,146,870	-	-	-	-	-	-	-	-	3,096,777
PFFA Lease Revenue Bonds 2015B-Project	400860	1,343,660	2,952,121	-	-	-	-	-	-	-	-	4,295,781
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,824,064	-	-	-	-	-	-	-	-	-	1,824,064
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	40,000	10,000	-	-	-	-	-	-	-	-	50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	228,878,797	228,878,797
Total		\$ 12,050,902	\$ 13,807,484	\$ -	\$ 4,895,816	\$ 4,521,455	\$ 5,213,812	\$ 6,321,942	\$ 5,707,939	\$ -	\$ 228,878,797	\$ 281,398,147

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-3685
Improv Type: New	wcrane@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Avenida de la Playa Infrastructure-SD / S13018	\$ 12,862,508	\$ 500,000	3.9%	This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. A portion of the construction phase is unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	34,255,455	3,200,000	9.3%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
W Mission Bay Dr Bridge Over SD River / S00871	146,113,966	14,977,153	10.3%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Guard Rails / AIE00002	5,072,667	713,000	14.1%	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Torrey Meadows Drive Overcrossing / S10015	13,000,000	3,885,000	29.9%	This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. Construction phase of the project is currently unfunded.
Drainage Projects / ACA00001	233,423,844	106,221,741	45.5%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Street Light Circuit Upgrades / AIH00002	20,668,371	13,500,000	65.3%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	21,868,663	14,500,000	66.3%	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost of Phase II is currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
Sidewalk Repair and Reconstruction / AIK00003	39,740,574	27,635,000	69.5%	This project provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
State Route 56 Freeway Expansion / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Watershed CIP / ACC00001	281,398,147	228,878,797	81.3%	This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Market St-Euclid to Pitta-Improvements / S16022	5,569,076	4,569,076	82.0%	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. Construction phase is currently unfunded.
Coastal Rail Trail / S00951	24,467,900	21,425,628	87.6%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Install T/S Interconnect Systems / AIL00002	121,351,342	109,786,453	90.5%	This project provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Mission Beach Brdwalk Bulkhead Phased / L14004	9,857,000	9,257,000	93.9%	This project will provide for the reconstruction of the Mission Beach Bulkhead and will cover phases 3 through 5. Design and construction phases of the project are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	120,163,109	116,163,109	96.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	7,650,000	7,500,000	98.0%	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Design and construction phases are currently unfunded.
Sorrento Valley Rd & I5 Interchange / S00914	200,000,000	196,147,763	98.1%	This project is intended for traffic relief of local roadways within the Interstate-5/ Sorrento Valley Road Interchange and will enhance traffic flow and safety that will accommodate all modes of travel. The majority of the cost of this project is unfunded.
Total - Transportation & Storm Water	\$ 998,975,730			

FISCAL YEAR 2018

Glossary and Indexes



The City of
SAN DIEGO

PROPOSED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT: Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must

make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID)

FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

Capital Improvements Program

Glossary

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and

charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multi-year capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

Capital Improvements Program

Glossary

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

Capital Improvements Program

Glossary

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion, but for which no funding source has been identified.

Capital Improvements Program

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