

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; enforces solid waste and recycling codes; and conducts waste removal, illegal dump abatements and community cleanups.

The Department's mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The Department's vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: *Protect and enhance environmental quality*

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: *Promote fiscal integrity and stability*

- Ensure the stability of the Department's financial system within a zero waste environment

Goal 3: *Ensure excellence in service delivery*

- Provide excellent customer service

Goal 4: *Maintain a safe and innovative workforce*

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035 ¹	8%	15%	30%	28%	50%
Percentage increase of City landfill gas collection ²	N/A	N/A	N/A	N/A	N/A
Percent of programs implemented to achieve the Zero Waste goal of 75%	8%	8%	19%	19%	44%
Tons of household hazardous waste collected citywide ³	245	356	340	388	350
Percentage reduction in kilowatt-hours (kWh) of City-owned facilities ⁴	5%	7%	9%	7%	12%
Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1%	< 0.5%	0.1%	< 0.5%
Percentage of clients who indicate that they are satisfied with services provided	90%	99%	99%	100%	100%

1. The FY 2019 Target was changed as the total number of vehicles in the fleet was reduced from 132 to 129.

2. Gas expansion project under design; target for 2020 is to capture 80% landfill emissions.

3. For the FY 2018 Actual, increased participation in community collection activities, household hazardous waste events, and sharp/needle kiosk sites has resulted in increased tons of household hazardous waste being collected.

4. In FY 2019, this performance indicator was removed from the Environmental Services Department as the Energy & Sustainability program was transferred to the newly created Office of Sustainability. The lighting retrofit project was delayed, savings are anticipated in FY 2019.

Environmental Services

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	415.31	425.61	423.50	(2.11)
Personnel Expenditures	\$ 38,675,493	\$ 43,440,906	\$ 42,301,600	\$ (1,139,306)
Non-Personnel Expenditures	54,333,776	63,686,701	63,105,913	(580,788)
Total Department Expenditures	\$ 93,009,269	\$ 107,127,607	\$ 105,407,513	\$ (1,720,094)
Total Department Revenue	\$ 64,455,024	\$ 58,614,562	\$ 56,590,045	\$ (2,024,517)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 32,769,110	\$ 34,180,198	\$ 34,484,363	\$ 304,165
Disposal & Environmental Protection	1,809,263	2,017,082	1,962,901	(54,181)
Energy & Sustainability	291	-	-	-
Environmental Services	2,358,452	1,664,676	1,644,455	(20,221)
Waste Reduction	1,717,748	2,857,232	6,527,361	3,670,129
Total	\$ 38,654,865	\$ 40,719,189	\$ 44,619,080	\$ 3,899,891

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	107.87	107.87	107.87	0.00
Disposal & Environmental Protection	17.50	15.95	15.45	(0.50)
Environmental Services	13.50	13.16	14.16	1.00
Waste Reduction	18.24	18.58	34.24	15.66
Total	157.11	155.56	171.72	16.16

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD	16.00	\$ 4,216,526	-
Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I.			

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Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,346,949	-
Refuse Fees Adjustment to reflect the cost of refuse disposal for General Fund Departments.	0.00	150,000	-
Mission Beach Summer Trash Collection Addition of one-time non-personnel expenditures associated with increased waste collection services in Mission Beach.	0.00	70,000	-
Public Information Clerk Addition of 1.00 Public Information Clerk to support increase in Get It Done application service requests.	1.00	55,072	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	9,249	-
Reduction of Overtime Reduction of overtime expenditures in the Code Compliance Division.	0.00	(18,706)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies.	0.00	(42,735)	-
Reduction of Rear Loader Packer Reduction of spare Rear Loader Packer in the weekly residential refuse collection program.	0.00	(54,027)	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	(0.84)	(78,957)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(278,175)	-
Tipping Fee Discount Continuation of \$2 per ton discount in tipping fees from the weekly residential refuse collection program to the General Fund.	0.00	(600,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(875,305)	-
Revenue from Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	7,899
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(158,000)
Total	16.16 \$	3,899,891 \$	(150,101)

Environmental Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 8,555,124	\$ 8,494,068	\$ 9,407,673	913,605
Fringe Benefits	6,245,363	7,321,034	7,482,008	160,974
PERSONNEL SUBTOTAL	14,800,487	15,815,102	16,889,681	1,074,579
NON-PERSONNEL				
Supplies	\$ 279,878	\$ 288,375	\$ 299,160	10,785
Contracts	19,526,293	21,547,624	23,659,077	2,111,453
Information Technology	621,697	979,198	701,023	(278,175)
Energy and Utilities	1,711,911	2,067,381	2,604,359	536,978
Other	6,495	18,926	13,580	(5,346)
Transfers Out	1,707,434	-	-	-
Capital Expenditures	670	2,583	452,200	449,617
NON-PERSONNEL SUBTOTAL	23,854,378	24,904,087	27,729,399	2,825,312
Total	\$ 38,654,865	\$ 40,719,189	\$ 44,619,080	3,899,891

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,040,806	\$ 1,121,946	\$ 941,845	(180,101)
Fines Forfeitures and Penalties	6,747	12,500	12,500	-
Licenses and Permits	122,480	110,000	140,000	30,000
Other Local Taxes	147,773	125,000	125,000	-
Other Revenue	143,744	110,000	110,000	-
Total	\$ 1,461,551	\$ 1,479,446	\$ 1,329,345	(150,101)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.35	2.35	\$ 32,530 - 39,170	\$ 83,830
20000012	Administrative Aide 1	1.40	0.80	0.80	38,181 - 46,002	34,739
20000024	Administrative Aide 2	0.43	0.20	0.20	43,983 - 53,028	10,608
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	52,513 - 62,697	250,788

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	56,896 - 68,971	324,088
20000037	Asbestos Program Manager	1.00	1.00	1.00	75,374 - 91,468	83,347
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	59,775 - 72,022	41,698
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	32,788 - 179,712	37,189
20000119	Associate Management Analyst	2.36	2.36	2.86	55,843 - 67,489	168,855
20000266	Cashier	1.00	1.00	1.00	32,530 - 39,170	34,811
20000306	Code Compliance Officer	16.00	15.00	19.00	38,461 - 46,282	827,556
20000307	Code Compliance Supervisor	1.00	2.00	3.00	44,305 - 53,028	141,638
20000301	Community Development Specialist 3	1.00	0.00	0.00	64,309 - 77,759	-
20000302	Community Development Specialist 3	1.00	2.00	2.00	64,309 - 77,759	155,372
20000354	Custodian 2	0.35	0.35	0.00	27,116 - 32,273	-
20001168	Deputy Director	0.91	0.86	0.86	48,516 - 178,445	110,536
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	61,623 - 73,806	85,726
20001149	Environmental Services Director	0.35	0.35	0.35	61,107 - 231,494	57,853
20000924	Executive Secretary	0.35	0.35	0.35	44,993 - 54,404	18,095
20000521	Hazardous Materials Inspector 2	3.50	3.50	3.50	56,896 - 68,971	236,637
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	62,676 - 75,933	74,794
20000494	Hazardous Materials Program Manager	0.00	0.45	0.45	75,374 - 91,468	41,162
20000501	Heavy Truck Driver 2	0.00	0.00	2.00	38,804 - 46,797	77,609
20000178	Information Systems Administrator	0.38	0.38	0.38	75,890 - 91,919	28,837
20000290	Information Systems Analyst 2	1.14	1.14	1.14	55,843 - 67,489	68,609
20000293	Information Systems Analyst 3	0.38	0.38	0.38	61,322 - 74,128	23,305
20000998	Information Systems Analyst 4	0.76	0.76	0.76	68,971 - 83,561	61,461
20000172	Payroll Specialist 1	0.56	0.56	0.56	35,039 - 42,175	21,309
20000680	Payroll Specialist 2	1.00	0.96	0.96	36,647 - 44,245	41,617
20001222	Program Manager	0.89	0.89	1.89	48,516 - 178,445	210,512
20000783	Public Information Clerk	5.04	5.04	6.04	32,530 - 39,170	227,817

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000776	Public Works Dispatcher	1.20	1.20	1.20	36,935 - 44,520	47,811
20001032	Public Works Supervisor	0.00	0.00	1.00	51,159 - 61,945	51,159
20000562	Recycling Specialist 2	0.50	0.50	0.50	55,843 - 67,489	27,922
20000565	Recycling Specialist 3	0.34	0.34	0.00	61,322 - 74,128	-
20001042	Safety and Training Manager	0.36	0.36	0.36	68,971 - 83,561	30,085
20000847	Safety Officer	0.35	0.35	0.35	59,818 - 72,237	24,276
20000854	Safety Representative 2	0.35	0.35	0.35	52,126 - 63,041	22,069
20000859	Sanitation Driver 1	10.00	10.00	10.00	38,138 - 45,616	391,026
20000857	Sanitation Driver 2	76.00	76.00	76.00	46,754 - 55,091	4,099,222
20000851	Sanitation Driver 3	9.00	9.00	9.00	49,096 - 57,798	520,182
20000885	Senior Civil Engineer	0.20	0.10	0.10	79,328 - 95,915	9,588
20000965	Senior Code Compliance Supervisor	1.00	1.00	2.00	48,731 - 58,486	105,204
20000015	Senior Management Analyst	0.60	0.45	0.45	61,322 - 74,128	32,340
20000947	Supervising Hazardous Materials Inspector	0.60	0.00	0.00	68,885 - 83,539	-
20000970	Supervising Management Analyst	1.08	1.08	1.43	68,971 - 83,561	114,383
20001053	Utility Worker 2	1.00	1.00	5.00	34,421 - 40,975	178,660
20000756	Word Processing Operator	0.35	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					7,068
	Budgeted Vacancy Savings					(355,877)
	Confined Space Pay					1,268
	Overtime Budgeted					508,884
	Reg Pay For Engineers					1,440
	Termination Pay Annual Leave					10,565
FTE, Salaries, and Wages Subtotal		157.11	155.56	171.72		\$ 9,407,673

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,375	\$ 22,113	\$ 19,898	(2,215)
Flexible Benefits	1,442,937	1,726,262	1,918,530	192,268
Long-Term Disability	20,558	-	-	-
Medicare	119,799	109,118	124,066	14,948

Environmental Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other	712	-	-	-
Other Post-Employment Benefits	869,954	894,567	1,008,794	114,227
Retiree Medical Trust	4,635	5,458	7,996	2,538
Retirement 401 Plan	7,496	7,950	7,467	(483)
Retirement ADC	2,750,892	3,495,304	3,300,366	(194,938)
Retirement DROP	35,557	35,407	38,733	3,326
Risk Management Administration	151,512	150,659	173,496	22,837
Supplemental Pension Savings Plan	482,651	474,569	560,162	85,593
Unemployment Insurance	14,074	14,219	14,945	726
Workers' Compensation	322,210	385,408	307,555	(77,853)
Fringe Benefits Subtotal	\$ 6,245,363	\$ 7,321,034	\$ 7,482,008	160,974
Total Personnel Expenditures		\$ 16,889,681		

Automated Refuse Container Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000	200,000
Total	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000	200,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures for the purchase of automated refuse containers to support the weekly residential Refuse Collection Program.	0.00	\$ 200,000	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	100,000
Total	0.00	\$ 200,000	100,000

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 950,230	\$ 950,000	\$ 1,150,000	200,000

Environmental Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Contracts	128,508	150,000	150,000	-
Other	73	-	-	-
Transfers Out	600,000	-	-	-
NON-PERSONNEL SUBTOTAL	1,678,811	1,100,000	1,300,000	200,000
Total	\$ 1,678,811 \$	1,100,000 \$	1,300,000 \$	200,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,129,631 \$	900,000 \$	1,000,000 \$	100,000
Rev from Money and Prop	15,376	-	-	-
Total	\$ 1,145,007 \$	900,000 \$	1,000,000 \$	100,000

Energy Conservation Program Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy & Sustainability	\$ 2,874,113 \$	3,879,906 \$	- \$	(3,879,906)
Total	\$ 2,874,113 \$	3,879,906 \$	- \$	(3,879,906)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy & Sustainability	17.35	17.35	0.00	(17.35)
Total	17.35	17.35	0.00	(17.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Sustainability Restructure	(17.35)	(3,879,906)	(3,235,275)
Transfer of 17.35 FTE positions and associated non-personnel expenditures from the Environmental Services Department to the newly created Department of Sustainability.			

¹ In the Fiscal Year 2019 Adopted Budget, the Energy Conservation Program Fund is no longer budgeted in the Environmental Services Department. This fund is now budgeted in the Department of Sustainability.

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	(17.35) \$	(3,879,906) \$	(3,235,275)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,123,058	\$ 1,267,033	\$ -	(1,267,033)
Fringe Benefits	722,795	917,360	-	(917,360)
PERSONNEL SUBTOTAL	1,845,853	2,184,393	-	(2,184,393)
NON-PERSONNEL				
Supplies	\$ 13,641	\$ 11,152	\$ -	(11,152)
Contracts	808,654	649,651	-	(649,651)
Information Technology	187,484	997,104	-	(997,104)
Energy and Utilities	16,119	18,950	-	(18,950)
Other	2,282	5,300	-	(5,300)
Capital Expenditures	80	13,356	-	(13,356)
NON-PERSONNEL SUBTOTAL	1,028,260	1,695,513	-	(1,695,513)
Total	\$ 2,874,113	\$ 3,879,906	\$ -	(3,879,906)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 3,163,133	\$ 3,235,275	\$ -	(3,235,275)
Rev from Money and Prop	37,289	-	-	-
Rev from Other Agencies	500	-	-	-
Total	\$ 3,200,922	\$ 3,235,275	\$ -	(3,235,275)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	\$ -
20000070	Assistant Engineer-Civil	0.00	1.00	0.00	59,775 - 72,022	-
20000143	Associate Engineer-Civil	1.00	2.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	2.00	2.00	0.00	55,843 - 67,489	-

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	0.00	48,516 - 178,445	-
20000551	Junior Engineer-Civil	1.00	0.00	0.00	51,653 - 62,547	-
90001073	Management Intern - Hourly	1.35	1.35	0.00	25,075 - 30,167	-
20001234	Program Coordinator	1.00	1.00	0.00	23,764 - 142,455	-
20001222	Program Manager	1.00	1.00	0.00	48,516 - 178,445	-
20000761	Project Officer 1	2.00	1.00	0.00	68,821 - 83,109	-
20000763	Project Officer 2	1.00	1.00	0.00	79,328 - 95,915	-
20000885	Senior Civil Engineer	1.00	1.00	0.00	79,328 - 95,915	-
20000015	Senior Management Analyst	1.00	1.00	0.00	61,322 - 74,128	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	68,971 - 83,561	-
20000756	Word Processing Operator	1.00	1.00	0.00	32,530 - 39,170	-
FTE, Salaries, and Wages Subtotal		17.35	17.35	0.00	\$	-

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,237	\$ 9,735	\$ -	(9,735)
Flexible Benefits	144,474	192,956	-	(192,956)
Long-Term Disability	2,829	-	-	-
Medicare	17,108	18,224	-	(18,224)
Other Post-Employment Benefits	75,239	90,015	-	(90,015)
Retiree Medical Trust	652	1,104	-	(1,104)
Retirement ADC	369,505	481,991	-	(481,991)
Retirement DROP	5,173	4,460	-	(4,460)
Risk Management Administration	13,094	15,165	-	(15,165)
Supplemental Pension Savings Plan	74,943	89,772	-	(89,772)
Unemployment Insurance	1,921	2,201	-	(2,201)
Workers' Compensation	7,621	11,737	-	(11,737)
Fringe Benefits Subtotal	\$ 722,795	\$ 917,360	\$ -	(917,360)
Total Personnel Expenditures			\$ -	

Environmental Services

Recycling Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 15,279,364	\$ 18,886,671	\$ 18,836,605	(50,066)
Disposal & Environmental Protection	1,169,270	1,829,381	1,731,248	(98,133)
Environmental Services	2,041,728	2,299,719	2,498,281	198,562
Waste Reduction	1,339,703	2,494,878	2,740,312	245,434
Total	\$ 19,830,065	\$ 25,510,649	\$ 25,806,446	295,797

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	85.67	85.47	84.97	(0.50)
Disposal & Environmental Protection	5.34	5.05	5.55	0.50
Environmental Services	8.36	8.03	8.34	0.31
Waste Reduction	8.88	13.21	12.62	(0.59)
Total	108.25	111.76	111.48	(0.28)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,646,489	-
Operating Reserves Addition of ongoing non-personnel expenditures in order to meet the 45-day operating reserve target.	0.00	200,000	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	1.48	171,760	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	56,163	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	28,137	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.76)	(45,627)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(337,952)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(1,423,173)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	106,075
Total	(0.28) \$	295,797 \$	106,075

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,990,284 \$	5,709,543 \$	6,037,495 \$	327,952
Fringe Benefits	3,910,392	5,189,367	5,012,512	(176,855)
PERSONNEL SUBTOTAL	8,900,676	10,898,910	11,050,007	151,097
NON-PERSONNEL				
Supplies	\$ 1,065,753 \$	1,658,615 \$	1,668,477 \$	9,862
Contracts	8,809,630	10,882,431	11,254,846	372,415
Information Technology	228,051	641,153	303,201	(337,952)
Energy and Utilities	803,329	961,620	998,288	36,668
Other	22,385	27,089	27,562	473
Reserves	-	-	200,000	200,000
Transfers Out	-	-	56,163	56,163
Capital Expenditures	241	440,831	247,902	(192,929)
NON-PERSONNEL SUBTOTAL	10,929,389	14,611,739	14,756,439	144,700
Total	\$ 19,830,065 \$	25,510,649 \$	25,806,446 \$	295,797

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 19,184,351 \$	18,346,551 \$	18,446,551 \$	100,000
Fines Forfeitures and Penalties	2,296,533	1,000,000	1,000,000	-
Other Local Taxes	934,201	2,060,000	2,060,000	-
Other Revenue	30,049	30,000	30,000	-

Environmental Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	597,002	451,100	451,100	-
Rev from Other Agencies	638,439	350,000	350,000	-
Transfers In	653,295	-	6,075	6,075
Total	\$ 24,333,870	\$ 22,237,651	\$ 22,343,726	106,075

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.31	1.61	1.61	\$ 32,530 - 39,170	\$ 62,884
20000012	Administrative Aide 1	0.10	0.00	0.00	38,181 - 46,002	-
20000024	Administrative Aide 2	1.31	1.50	1.50	43,983 - 53,028	70,262
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	52,513 - 62,697	188,091
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	59,775 - 72,022	27,803
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	32,788 - 179,712	32,940
20000143	Associate Engineer-Civil	0.45	0.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	1.75	1.75	2.25	55,843 - 67,489	144,663
20000266	Cashier	1.00	1.00	1.00	32,530 - 39,170	34,246
20000306	Code Compliance Officer	0.00	2.00	2.00	38,461 - 46,282	92,564
20000354	Custodian 2	0.31	0.31	0.31	27,116 - 32,273	8,410
20001168	Deputy Director	0.41	0.46	0.46	48,516 - 178,445	58,885
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	61,623 - 73,806	57,145
20001149	Environmental Services Director	0.31	0.31	0.31	61,107 - 231,494	51,241
20000924	Executive Secretary	0.31	0.31	0.31	44,993 - 54,404	16,032
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	56,896 - 68,971	100,065
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	62,676 - 75,933	75,933
20000494	Hazardous Materials Program Manager	0.00	0.45	0.45	75,374 - 91,468	41,162
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	37,429 - 44,584	44,584

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000178	Information Systems Administrator	0.28	0.28	0.28	75,890 - 91,919	21,252
20000290	Information Systems Analyst 2	0.84	0.84	0.84	55,843 - 67,489	50,560
20000293	Information Systems Analyst 3	0.28	0.28	0.28	61,322 - 74,128	17,172
20000998	Information Systems Analyst 4	0.56	0.56	0.56	68,971 - 83,561	45,281
90001073	Management Intern - Hourly	0.50	1.76	0.00	25,075 - 30,167	-
90000028	Management Trainee - Hourly	1.26	0.00	0.00	40,029 - 48,280	-
20000172	Payroll Specialist 1	0.41	0.41	0.41	35,039 - 42,175	15,602
20000680	Payroll Specialist 2	0.67	0.70	0.70	36,647 - 44,245	30,413
20001222	Program Manager	0.75	0.75	0.75	48,516 - 178,445	82,559
20000783	Public Information Clerk	1.28	1.28	1.28	32,530 - 39,170	49,616
20000776	Public Works Dispatcher	0.70	0.70	0.70	36,935 - 44,520	27,880
90000776	Public Works Dispatcher - Hourly	0.20	0.00	0.00	36,935 - 44,520	-
20001032	Public Works Supervisor	0.25	0.25	0.25	51,159 - 61,945	15,484
20000557	Recycling Program Manager	0.38	0.38	0.38	79,263 - 95,958	36,466
20000562	Recycling Specialist 2	2.46	4.46	4.46	55,843 - 67,489	260,982
20000565	Recycling Specialist 3	1.33	1.33	2.00	61,322 - 74,128	144,562
20001042	Safety and Training Manager	0.31	0.31	0.31	68,971 - 83,561	25,910
20000847	Safety Officer	0.31	0.31	0.31	59,818 - 72,237	21,492
20000854	Safety Representative 2	0.31	0.31	0.31	52,126 - 63,041	19,538
20000859	Sanitation Driver 1	12.00	12.00	12.00	38,138 - 45,616	488,918
20000857	Sanitation Driver 2	55.00	55.00	55.00	46,754 - 55,091	2,895,296
20000851	Sanitation Driver 3	5.00	5.00	5.00	49,096 - 57,798	288,990
20000927	Senior Clerk/Typist	1.11	1.11	1.11	37,257 - 44,950	48,154
20000015	Senior Management Analyst	0.46	0.41	0.41	61,322 - 74,128	29,484
20000947	Supervising Hazardous Materials Inspector	0.40	0.00	0.00	68,885 - 83,539	-
20000970	Supervising Management Analyst	1.12	1.12	1.43	68,971 - 83,561	114,980
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	68,971 - 83,561	83,561
20001053	Utility Worker 2	3.50	3.50	3.50	34,421 - 40,975	139,119
20000756	Word Processing Operator	0.31	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					3,184
	Budgeted Vacancy Savings					(307,275)

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Confined Space Pay					1,120
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Termination Pay Annual Leave					17,672
FTE, Salaries, and Wages Subtotal		108.25	111.76	111.48		\$ 6,037,495

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,347	\$ 16,823	\$ 17,165	342
Flexible Benefits	865,372	1,181,817	1,214,628	32,811
Long-Term Disability	12,167	-	-	-
Medicare	72,617	75,516	82,196	6,680
Other Post-Employment Benefits	519,452	612,134	642,951	30,817
Retiree Medical Trust	2,696	4,239	5,194	955
Retirement 401 Plan	3,086	2,486	3,279	793
Retirement ADC	1,795,100	2,482,194	2,318,525	(163,669)
Retirement DROP	13,545	11,555	16,427	4,872
Risk Management Administration	90,757	103,134	110,564	7,430
Supplemental Pension Savings Plan	291,379	351,081	372,868	21,787
Unemployment Insurance	8,364	9,753	9,726	(27)
Workers' Compensation	219,512	338,635	218,989	(119,646)
Fringe Benefits Subtotal	\$ 3,910,392	\$ 5,189,367	\$ 5,012,512	(176,855)
Total Personnel Expenditures			\$ 11,050,007	

Refuse Disposal Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 792,931	\$ 1,374,543	\$ 1,229,286	(145,257)
Disposal & Environmental Protection	20,128,145	21,937,816	21,431,160	(506,656)
Environmental Services	3,365,233	5,618,642	4,069,481	(1,549,161)

Environmental Services

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Waste Reduction	5,685,105	6,986,862	6,952,060	(34,802)
Total	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987	(2,235,876)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	7.16	7.16	7.16	0.00
Disposal & Environmental Protection	75.66	82.00	82.00	0.00
Environmental Services	11.64	11.31	12.00	0.69
Waste Reduction	38.14	40.47	39.14	(1.33)
Total	132.60	140.94	140.30	(0.64)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 409,670	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures to support Miramar Landfill Operations and Greenery.	0.00	141,275	-
Permits and Fees Addition of non-personnel expenses to support landfill permits and fees.	0.00	132,452	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	71,962	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(72,986)	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	(0.64)	(98,001)	-
Reduction in Capital Expenditures Reduction in capital expenditures for vehicle and equipment.	0.00	(229,560)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(526,086)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(2,064,602)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,154,784
Total	(0.64) \$	(2,235,876) \$	1,154,784

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 7,679,524	\$ 7,793,521	\$ 7,899,692	106,171
Fringe Benefits	5,448,954	6,748,980	6,462,220	(286,760)
PERSONNEL SUBTOTAL	13,128,478	14,542,501	14,361,912	(180,589)
NON-PERSONNEL				
Supplies	\$ 576,596	\$ 901,786	\$ 973,560	71,774
Contracts	13,233,772	15,116,196	14,625,676	(490,520)
Information Technology	1,385,652	1,144,703	618,617	(526,086)
Energy and Utilities	903,699	1,324,215	1,357,990	33,775
Other	34,859	41,317	33,503	(7,814)
Reserves	-	920,000	500,000	(420,000)
Transfers Out	669,551	1,000,000	1,071,962	71,962
Capital Expenditures	38,809	910,889	122,511	(788,378)
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	16,842,937	21,375,362	19,320,075	(2,055,287)
Total	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987	(2,235,876)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 31,556,764	\$ 29,547,751	\$ 30,667,751	1,120,000
Fines Forfeitures and Penalties	150	15,000	15,000	-
Licenses and Permits	1,882	-	-	-
Other Revenue	785,397	690,000	690,000	-
Rev from Money and Prop	770,230	459,439	459,439	-
Transfers In	807,434	-	34,784	34,784

Environmental Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 33,921,857	\$ 30,712,190	\$ 31,866,974	1,154,784

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.46	2.04	2.04	\$ 32,530 - 39,170	\$ 73,067
20000012	Administrative Aide 1	1.50	2.20	2.20	38,181 - 46,002	99,077
20000024	Administrative Aide 2	1.26	1.30	1.30	43,983 - 53,028	68,374
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	52,513 - 62,697	62,697
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	59,775 - 72,022	130,917
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	32,788 - 179,712	36,121
20000143	Associate Engineer-Civil	3.55	5.00	5.00	68,821 - 83,109	400,841
20000119	Associate Management Analyst	1.89	2.39	2.39	55,843 - 67,489	147,395
20000649	Biologist 3	1.00	1.00	1.00	64,051 - 77,544	77,544
20000354	Custodian 2	0.34	0.34	0.69	27,116 - 32,273	18,706
20001168	Deputy Director	1.68	1.68	1.68	48,516 - 178,445	212,800
20000389	Disposal Site Representative	6.00	8.00	8.00	34,056 - 41,125	309,602
20000390	Disposal Site Supervisor	2.00	2.00	2.00	53,823 - 65,061	126,364
20001149	Environmental Services Director	0.34	0.34	0.34	61,107 - 231,494	56,197
20000430	Equipment Operator 2	7.00	8.00	8.00	42,715 - 51,095	401,533
20000418	Equipment Technician 1	1.00	0.00	0.00	37,193 - 44,563	-
20000423	Equipment Technician 2	1.00	1.00	1.00	40,803 - 48,645	48,645
20000431	Equipment Technician 3	1.00	1.00	1.00	44,799 - 53,523	53,523
20000924	Executive Secretary	0.34	0.34	0.34	44,993 - 54,404	17,579
20001049	General Utility Supervisor	3.00	3.00	3.00	61,301 - 74,128	222,384
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	56,896 - 68,971	252,748
20000494	Hazardous Materials Program Manager	0.00	0.10	0.10	75,374 - 91,468	9,145
20000502	Heavy Truck Driver 1	4.00	5.00	5.00	37,429 - 44,584	194,300
20000501	Heavy Truck Driver 2	3.00	4.00	4.00	38,804 - 46,797	183,788

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000178	Information Systems Administrator	0.34	0.34	0.34	75,890 - 91,919	25,801
20000290	Information Systems Analyst 2	1.02	1.02	1.02	55,843 - 67,489	61,388
20000293	Information Systems Analyst 3	0.34	0.34	0.34	61,322 - 74,128	20,845
20000998	Information Systems Analyst 4	0.68	0.68	0.68	68,971 - 83,561	54,983
20000589	Laborer	11.00	11.00	11.00	30,145 - 35,904	378,403
20000580	Landfill Equipment Operator	18.00	19.00	19.00	49,096 - 58,722	1,102,275
20001018	Land Surveying Assistant	1.00	0.00	0.00	59,775 - 72,022	-
20001019	Land Surveying Associate	0.00	1.00	1.00	68,821 - 83,109	81,783
20000439	Master Fleet Technician	1.00	1.00	1.00	51,676 - 61,903	61,903
20000172	Payroll Specialist 1	0.03	0.03	0.03	35,039 - 42,175	1,144
20000680	Payroll Specialist 2	1.33	1.34	1.34	36,647 - 44,245	57,620
20001187	Principal Planner	1.00	1.00	1.00	48,516 - 178,445	113,480
20001222	Program Manager	1.36	1.36	1.36	48,516 - 178,445	141,006
20000783	Public Information Clerk	1.68	1.68	1.68	32,530 - 39,170	65,055
20000776	Public Works Dispatcher	0.10	0.10	0.10	36,935 - 44,520	3,983
20001032	Public Works Supervisor	1.75	1.75	1.75	51,159 - 61,945	107,470
20000557	Recycling Program Manager	0.62	0.62	0.62	79,263 - 95,958	59,492
20000562	Recycling Specialist 2	5.54	5.54	4.54	55,843 - 67,489	292,209
20000565	Recycling Specialist 3	2.33	1.33	2.00	61,322 - 74,128	147,144
20001042	Safety and Training Manager	0.33	0.33	0.33	68,971 - 83,561	27,577
20000847	Safety Officer	0.34	0.34	0.34	59,818 - 72,237	23,580
20000854	Safety Representative 2	0.34	0.34	0.34	52,126 - 63,041	21,434
20000885	Senior Civil Engineer	0.80	0.90	0.90	79,328 - 95,915	86,327
20000927	Senior Clerk/Typist	0.89	0.89	0.89	37,257 - 44,950	33,154
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	37,257 - 45,078	85,340
20000015	Senior Management Analyst	0.94	1.14	1.14	61,322 - 74,128	82,747
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	79,328 - 95,915	79,328
20000918	Senior Planner	1.00	1.00	1.00	70,042 - 84,688	84,688
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	40,996 - 49,548	90,544
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	68,885 - 83,539	83,539
20000970	Supervising Management Analyst	1.80	1.80	1.14	68,971 - 83,561	90,291

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	68,971 - 83,561	82,375
20001051	Utility Worker 1	8.00	8.00	8.00	31,542 - 37,494	284,956
20001053	Utility Worker 2	13.00	13.00	13.00	34,421 - 40,975	513,532
20000756	Word Processing Operator	1.34	1.00	1.00	32,530 - 39,170	38,582
	Bilingual - Regular					5,764
	Budgeted Vacancy Savings					(396,154)
	Confined Space Pay					12,568
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					545,271
	Reg Pay For Engineers					25,401
	Special Pay Adjustment					2,908
	Termination Pay Annual Leave					15,683
FTE, Salaries, and Wages Subtotal		132.60	140.94	140.30		\$ 7,899,692

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 36,128	\$ 37,786	\$ 31,877	(5,909)
Flexible Benefits	1,233,841	1,579,508	1,571,204	(8,304)
Long-Term Disability	17,611	-	-	-
Medicare	109,172	101,115	103,447	2,332
Other Post-Employment Benefits	728,522	806,684	825,409	18,725
Retiree Medical Trust	4,019	4,424	5,897	1,473
Retirement 401 Plan	2,138	1,986	1,364	(622)
Retirement ADC	2,453,145	3,340,878	2,985,824	(355,054)
Retirement DROP	29,121	29,370	27,663	(1,707)
Risk Management Administration	126,791	136,051	141,932	5,881
Supplemental Pension Savings Plan	470,564	461,266	497,085	35,819
Unemployment Insurance	11,979	12,798	12,229	(569)
Workers' Compensation	225,924	237,114	258,289	21,175
Fringe Benefits Subtotal	\$ 5,448,954	\$ 6,748,980	\$ 6,462,220	(286,760)
Total Personnel Expenditures			\$ 14,361,912	

Environmental Services

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$	391,818 \$	50,000 \$	50,000 \$	-
Total	\$	391,818 \$	50,000 \$	50,000 \$	-

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,744,048	\$ 1,210,243	\$ 1,210,243
TOTAL BALANCE AND RESERVES	\$ 1,744,048	\$ 1,210,243	\$ 1,210,243
REVENUE			
Charges for Services	\$ 1,129,631	\$ 900,000	\$ 1,000,000
Revenue from Use of Money and Property	15,376	-	-
TOTAL REVENUE	\$ 1,145,007	\$ 900,000	\$ 1,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,889,055	\$ 2,110,243	\$ 2,210,243
OPERATING EXPENSE			
Supplies	\$ 950,230	\$ 950,000	\$ 1,150,000
Contracts	128,508	150,000	150,000
Other Expenses	73	-	-
Transfers Out	600,000	-	-
TOTAL OPERATING EXPENSE	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
TOTAL EXPENSE	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
BALANCE	\$ 1,210,243	\$ 1,010,243	\$ 910,243
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,889,055	\$ 2,110,243	\$ 2,210,243

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 19,110,576	\$ 23,134,381	\$ 10,034,659
Continuing Appropriation - CIP	953,951	444,571	15,390,386
Operating Reserve	2,880,000	3,360,000	3,360,000
Pension Stability Reserve	202,967	202,967	-
TOTAL BALANCE AND RESERVES	\$ 23,147,494	\$ 27,141,919	\$ 28,785,045
REVENUE			
Charges for Services	\$ 19,184,351	\$ 18,346,551	\$ 18,446,551
Fines Forfeitures and Penalties	2,296,533	1,000,000	1,000,000
Other Local Taxes	934,201	2,060,000	2,060,000
Other Revenue	30,049	30,000	30,000
Revenue from Other Agencies	638,439	350,000	350,000
Revenue from Use of Money and Property	597,002	451,100	451,100
Transfers In	653,295	-	6,075
TOTAL REVENUE	\$ 24,333,870	\$ 22,237,651	\$ 22,343,726
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,481,364	\$ 49,379,570	\$ 51,128,771
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 55,200
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 55,200
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,284	\$ 5,709,543	\$ 6,037,495
Fringe Benefits	3,910,392	5,189,367	5,012,512
Supplies	1,065,753	1,658,615	1,668,477
Contracts	8,809,630	10,882,431	11,254,846
Information Technology	228,051	641,153	303,201
Energy and Utilities	803,329	961,620	998,288
Other Expenses	22,385	27,089	27,562
Transfers Out	-	-	56,163
Capital Expenditures	241	440,831	247,902
Reserves	-	-	200,000
TOTAL OPERATING EXPENSE	\$ 19,830,065	\$ 25,510,649	\$ 25,806,446
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,329,380	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,329,380	\$ -	\$ -
TOTAL EXPENSE	\$ 21,159,445	\$ 25,510,649	\$ 25,861,646
RESERVES			
Continuing Appropriation - CIP	\$ (375,429)	\$ 444,571	\$ 15,390,386
Operating Reserve	3,360,000	3,360,000	3,360,000
Pension Stability Reserve	202,967	202,967	56,163

Environmental Services

Recycling Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
TOTAL RESERVES	\$ 3,187,538	\$ 4,007,538	\$ 18,806,549
BALANCE	\$ 23,134,381	\$ 19,861,383	\$ 6,460,576
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,481,364	\$ 49,379,570	\$ 51,128,771

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,185,088	\$ 9,519,785	\$ 8,000,281
Continuing Appropriation - CIP	18,491,137	44,685,044	31,685,044
Pension Stability Reserve	290,830	290,830	-
TOTAL BALANCE AND RESERVES	\$ 33,967,055	\$ 54,495,659	\$ 39,685,325
REVENUE			
Charges for Services	\$ 31,556,764	\$ 29,547,751	\$ 30,667,751
Fines Forfeitures and Penalties	150	15,000	15,000
Licenses and Permits	1,882	-	-
Other Revenue	785,397	690,000	690,000
Revenue from Use of Money and Property	770,230	459,439	459,439
Transfers In	807,434	-	34,784
TOTAL REVENUE	\$ 33,921,857	\$ 30,712,190	\$ 31,866,974
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 67,888,912	\$ 85,207,849	\$ 71,552,299
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 651,971	\$ 13,000,000	\$ 4,076,800
TOTAL CIP EXPENSE	\$ 651,971	\$ 13,000,000	\$ 4,076,800
OPERATING EXPENSE			
Personnel Expenses	\$ 7,679,524	\$ 7,793,521	\$ 7,899,692
Fringe Benefits	5,448,954	6,748,980	6,462,220
Supplies	576,596	901,786	973,560
Contracts	13,233,772	15,116,196	14,625,676
Information Technology	1,385,652	1,144,703	618,617
Energy and Utilities	903,699	1,324,215	1,357,990
Other Expenses	34,859	41,317	33,503
Transfers Out	669,551	1,000,000	1,071,962
Capital Expenditures	38,809	910,889	122,511
Debt Expenses	-	16,256	16,256
Reserves	-	920,000	500,000
TOTAL OPERATING EXPENSE	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 178	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 178	\$ -	\$ -
TOTAL EXPENSE	\$ 30,623,564	\$ 48,917,863	\$ 37,758,787
RESERVES			
Continuing Appropriation - CIP	\$ 26,663,746	\$ 31,685,044	\$ 31,685,044
Operating Reserve	4,600,000	-	-
Pension Stability Reserve	290,830	-	71,962
TOTAL RESERVES	\$ 31,554,576	\$ 31,685,044	\$ 31,757,006

Environmental Services

Refuse Disposal Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BALANCE	\$ 5,710,772	\$ 4,604,942	\$ 2,036,506
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,888,912	\$ 85,207,849	\$ 71,552,299

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 48,190,004	\$ 30,190,004	\$ 30,190,004
TOTAL BALANCE AND RESERVES	\$ 48,190,004	\$ 30,190,004	\$ 30,190,004
REVENUE			
Revenue from Use of Money and Property	\$ 391,818	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 391,818	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004
BALANCE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004

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